



**BOARD OF COMMISSIONERS AND
FINANCE & AUDIT COMMITTEE
JOINT MEETING
SEPTEMBER 11, 2024
4:00 P.M.**

Meeting Location
1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401

If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.



**HEALTH CARE DISTRICT BOARD AND
FINANCE & AUDIT COMMITTEE
JOINT MEETING AGENDA
September 11, 2024 at 4:00PM
1515 N Flagler Drive, Suite 101
West Palm Beach, FL 33401**

Remote Participation Link:

<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXRszlIdDQT09>

Telephone Dial-in Access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

1. Call to Order – Carlos Vidueira, Chair

- A. Roll Call
- B. Invocation
- C. Pledge of Allegiance
- D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

3. Awards, Introductions and Presentations

- A. Introduction of Weesam Khoury, AVP of External Affairs & Communications (Darcy Davis)
- B. Introduction of Maxine Sonnenschein, Director of External Affairs (Darcy Davis)
- C. Economic Update (John Grady, Public Trust Advisors)
- D. FY25 Proposed Budget (Jessica Cafarelli)



4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

A. Staff Recommends a MOTION TO APPROVE:

Board Meeting Minutes of June 12, 2024 [Pages 1-7]

7. Committee Reports

7.1 Finance and Audit Committee – (No Report)

7.2 Good Health Foundation Committee – (No Report)

7.3 Quality, Patient Safety and Compliance Committee – (No Report)

7.4 Lakeside Health Advisory Board – (Commissioner Jackson-Moore)

7.5 Community Health Centers Board – (Commissioner Ward)

8. Consent Agenda – Motion to Approve Consent Agenda Items

HEALTH CARE DISTRICT

A. ADMINISTRATION

8A-1 RECEIVE AND FILE:

September 2024 Internet Posting of District Public Meeting

<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>

8A-2 RECEIVE AND FILE:

Health Care District Board Attendance [Page 8]

8A-3 Staff Recommends MOTION TO APPROVE:

Health Care District Financial Statements July 2024 (Jessica Cafarelli)

[Pages 9- 53]

8A-4 Staff Recommends MOTION TO APPROVE:

FY25 Budget (Jessica Cafarelli) [Pages 54- 86]



8. Consent Agenda (Continued)

- 8A-5 **Staff Recommends MOTION TO APPROVE:**
Local Provider Participation Fund for the Directed Payment Program
(Jessica Cafarelli) [Pages 87- 89]
- 8A-6 **RECEIVE AND FILE:**
HCD Performance Review (Jessica Cafarelli) [Pages 90- 136]
- 8A-7 **Staff Recommends MOTION TO APPROVE:**
2024 Medical Staff Bylaws Rules & Regulation (Belma Andric, MD)
[Pages 137- 139]
- 8A-8 **Staff Recommends MOTION TO APPROVE:**
Lakeside Health Advisory Board - Amended Bylaws (Bernabe Icaza)
[Pages 140- 152]
- 8A-9 **RECEIVE AND FILE:**
Recent Regulatory Updates and Industry Enforcement Activity
(June 1, 2024 – August 31, 2024) (Heather Bokor) [Pages 153- 191]

9. Regular Agenda

A. ADMINISTRATION

- 9A-1 **Staff Recommends MOTION TO APPROVE:**
Low Income Pool Participation for Palm Beach County Federally Qualified Health
Centers (Jessica Cafarelli) [Pages 192-194]
- 9A-2 **Staff Recommends MOTION TO APPROVE:**
Indirect Medical Education Program
(Jessica Cafarelli) [Pages 195-196]
- 9A-3 **Staff Recommends MOTION TO APPROVE:**
Medicaid Directed Payment Program – Lakeside Medical Center
(Jessica Cafarelli) [Pages 197-198]
- 9A-4 **Staff Recommends MOTION TO APPROVE:**
Approval of Unbudgeted Expenses. (Jessica Cafarelli) [Pages 199-200]



9. Regular Agenda (Continued)

9A-5 **Staff Recommends MOTION TO APPROVE:**

Sponsored Programs (Candice Abbott) [Pages 201-205]

10. CFO Comments

11. CEO Comments

12. HCD Board Member Comments

13. Establishment of Upcoming Board Meetings

September 26, 2024

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

December 11, 2024

- 2:00PM, Health Care District Board Meeting

14. Motion to Adjourn



**HEALTH CARE DISTRICT OF
PALM BEACH COUNTY
BOARD OF COMMISSIONERS AND FINANCE & AUDIT COMMITTEE
JOINT SUMMARY MEETING MINUTES
June 12, 2024
1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401**

1. Call to Order

Carlos Vidueira called the meeting to order.

A. Roll Call

Health Care District Board members present: Carlos Vidueira, Chair; Sean O'Bannon, Vice Chair (REMOTE); Tammy Jackson-Moore, Secretary (REMOTE); Dr. Jyothi Gunta; Cathleen Ward; and Tracy Caruso. Patrick Rooney, Jr. was absent.

Finance & Audit Committee members present: Rick Sartory; Mark Marciano; Joseph Gibbons; Sophia Eccleston (REMOTE); and Heather Frederick

Staff present: Darcy Davis, Chief Executive Officer; Dr. Belma Andric, SVP & Chief Medical Officer; Bernabe Icaza, SVP & General Counsel; Geoffrey Washburn, VP & Chief Human Resources Officer; Candice Abbott, SVP & Chief Operating Officer; Heather Bokor, VP & Chief Compliance, Privacy & Risk Officer; and Jessica Cafarelli, VP & Chief Financial Officer.

Recording/Transcribing Secretary: Heidi Bromley

B. Invocation

Ms. Davis led the invocation.

C. Pledge of Allegiance

The Pledge of Allegiance was recited.

- D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

- A. Additions/Deletions/Substitutions

Commissioner Vidueira requested to move 3-B to 3-C under Awards, Introductions & Presentations. The FY25 Proposed Budget was presented prior to the Behavioral Health Pilot Progress presentation.

- B. Motion to Approve Agenda

CONCLUSION/ACTION: Commissioner Caruso made a motion to approve the revised agenda as presented. The motion was duly seconded by Commissioner Ward. There being no opposition, the motion passed unanimously.

3. Awards, Introductions and Presentations

- A. Economic Update and Yield Curve Analysis (John Grady, Public Trust Advisors)

Mr. Grady provided an Economic Update and Yield Curve Analysis to the Board.

- B. FY25 Proposed Budget (Moved from 3-C)

Ms. Cafarelli reviewed the FY 2025 Proposed Budget and answered questions.

- C. Health Care District Behavioral Health Pilot Progress (Moved from 3-B)

Dr. Andric presented the HCD Behavioral Health Pilot Progress.

4. Disclosure of Voting Conflict

5. Public Comment

Mr. Don Chester made a public comment regarding Project Access in Palm Beach County.

6. Meeting Minutes

- A. **Staff Recommends a MOTION TO APPROVE:**
Board Meeting Minutes of March 14, 2024

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the Board Meeting Minutes of March 14, 2024. The motion was duly seconded by Commissioner Caruso. There being no opposition, the motion passed unanimously.

7. Committee Reports

7.1 Finance and Audit Committee (No Report)

7.2 Good Health Foundation Committee (No Report)

7.3 Quality, Patient Safety and Compliance Committee

Commissioner Caruso stated that Dr. Andric provided a Trauma Agency Update. Heather Bokor reviewed the Compliance, Privacy and Ethics Program Activities and Updates. Steven Sadiku presented the Corporate Quality & Risk Dashboards.

7.4 Lakeside Health Advisory Board

Commissioner Jackson-Moore stated that The Lakeside Health Advisory Board met on June 5, 2024 Introductions were made:

- *Julia Francioni, Associate Vice President, Nursing*
- *Michael Duncan, Manager, Emergency Services*

Dr. Dorce-Medard provided updates on Medical Staffing and the Family Medicine Residency Program. The Family Medicine Residency graduation will be held on June 27, 2024 at 6 p.m. at the Wanderers Club in Wellington. Dr. Andric provided a Behavioral Health Update. Janet Moreland provided Hospital Updates: Pediatric relocation and a new fluoroscopy machine. Anticipated completion date: the end of FY24 budget year.

7.5 Primary Care Clinics Board

Commissioner Ward stated that since our last Board meeting, the Health Care District Community Health Centers have:

Expanded Pediatric services to Boca Raton and Women's Health services to our Delray location. On 4/24, the National Health Service Corps (NHSC) program performed an onsite audit in Delray in which our team successfully passed. In preparation for the Behavioral Health expansion at Mangonia, we have begun recruiting and hiring many positions including psychiatric providers, nurses, behavioral

health technicians and peers to support expanded hours at Mangonia as a crisis receiving facility and a co-responder program partnering with PBSO and WPBP. We received Clinic Board approval to hire an Executive Director of our FQHCs; Candice Abbott currently serves in this capacity in addition to her COO role.

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the Consent agenda. The motion was duly seconded by Commissioner Ward. There being no opposition, the motion passed unanimously.

8. Consent Agenda – Motion to Approve Consent Agenda Items

HEALTH CARE DISTRICT

A. ADMINISTRATION

8A-1 RECEIVE AND FILE:

June 2024 Internet Posting of District Public Meeting
<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>

8A-2 RECEIVE AND FILE:

Health Care District Board Attendance

8A-3 Staff Recommends MOTION TO APPROVE:

Health Care District Financial Statements April 2024

8A-4 RECEIVE AND FILE:

Regulatory Updates and Industry Enforcement Activity, Including Updates from Florida's 2024 Legislative Session

8A-5 Staff Recommends MOTION TO APPROVE:

Real Property Sale and Acquisition Policy

DISTRICT HOSPITAL HOLDINGS, INC.

B. ADMINISTRATION

8B-1 MOTION TO APPROVE:

Medical Staff Appointments for Lakeside Medical Center

9. Regular Agenda

A. ADMINISTRATION

9A-1 Staff Recommends MOTION TO APPROVE:

CEO Annual Evaluation

Commissioner Vidueira stated that by now, everyone has had a chance to review the CEO Year 8 accomplishments, the CEO 360 degree feedback and the CEO Total Remuneration Review analysis conducted by Mercer (the independent consultant). I would like to make a motion to adopt a compensation strategy that moves the CEO's compensation to the median of the market over the next two years. I would like to include in my motion a recommendation to adopt Mercer's second option which is intended to bring the CEO's compensation to the median by 2025. *This would require that the CEO's compensation be increased this year and next year by the same percentage of 9% as recommended by Mercer, noting that obviously for next year the proposed increase remains contingent on the CEO's strong performance similar to this year.*

CONCLUSION/ACTION: Commissioner Caruso made a motion to approve the CEO Annual Evaluation as stated. The motion was duly seconded by Commissioner Ward. There being no opposition, the motion passed unanimously.

9A-2 RECEIVE AND FILE:

Annual Institutional Review (AIR) Executive Summary

Dr. Dorce-Medard stated that the Graduate Medical Education (GME) Department at Lakeside Medical Center is required by the accrediting body, the Accreditation Council for Graduate Medical Education (ACGME), to provide and annually submit a written executive summary of the Annual Institutional Review to the Sponsoring Institution's (Healthcare District of Palm Beach County-HCD) Governing Body.

CONCLUSION/ACTION: Received and filed.

9A-3 Staff Recommends MOTION TO APPROVE:

Tentative Millage Rate

Ms. Cafarelli stated that the District tax rate in 2024 was 0.6761 mills. Staff is recommending the 2025 proposed tentative millage rate be set at 0.6561, which is 4% over the rolled-back rate of 0.6295 and 3% less than the 2024 tax rate. The rolled-back rate is the tax rate which generates the same amount of tax revenue as the previous year, excluding new construction. The proposed tentative millage rate represents the tax rate the Board cannot exceed when it sets the final rate at the September TRIM hearings.

CONCLUSION/ACTION: Commissioner Ward made a motion to approve the Tentative Millage rate as recommended by Staff. The motion was duly seconded by Commissioner Jackson-Moore. There being no opposition, the motion passed unanimously.

9A-4 Staff Recommends MOTION TO APPROVE:

Authority to Execute Listed Contracts

Staff recommends the Board authorize the CEO to enter into agreements as necessary for FY24 contracts related to Mammography, Locums, and the Oracle Project Extension that were not included in the approved FY24 budget.

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve authorization to the CEO to execute listed contracts. The motion was duly seconded by Commissioner Caruso. There being no opposition, the motion passed unanimously.

9A-5 Staff Recommends MOTION TO APPROVE:

Funding Agreement with Palm Beach County for Land Acquisition, Design and/or Construction of Behavioral Health Infrastructure (Facilities).

Mr. Van Arnam stated that this agenda item presents for Board consideration a Funding Agreement with the Board of County Commissioners of Palm Beach County providing \$10 million in County funding to support development of new mental health and substance abuse treatment and response infrastructure, more specifically, a central receiving facility and a community behavioral health center.

CONCLUSION/ACTION: Commissioner Ward made a motion to approve the Funding Agreement. The motion was duly seconded by Commissioner Caruso. There being no opposition, the motion passed unanimously.

- 10. CFO Comments**
- 11. CEO Comments**
- 12. Finance & Audit Committee Member Comments**
- 13. HCD Board Member Comments**
- 14. Establishment of Upcoming Board Meetings**

September 11, 2024

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

September 26, 2024

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

December 11, 2024

- 2:00PM, Health Care District Board Meeting

- 15. Motion to Adjourn Public Meeting Immediately Following the Conclusion of the Closed Meeting.**
- 16. Closed Session – Lakeside Medical Center**
- 17. Motion to Adjourn**

There being no further business, the meeting was adjourned.

Tammy Jackson-Moore, Secretary

Date



**HEALTH CARE DISTRICT
BOARD OF COMMISSIONERS**

Board Meeting Attendance Tracking for 2024

	3/14/24	6/12/24	9/11/24	9/26/24	12/11/24
Carlos Vidueira	X	X			
Sean O'Bannon	X	REMOTE			
Tammy Jackson-Moore	X	REMOTE			
Patrick Rooney	X	ABSENT			
Tracy Caruso	X	X			
Dr. Jyothi Gunta	X	X			
Cathleen Ward	X	X			



**HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024**

1. Description: Health Care District Financial Report July 2024

2. Summary:

The July 2024 financial statements for the Health Care District are presented for Finance and Audit Committee review and Board approval.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for the Health Care District. Additional Management discussion and analysis is incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

Signed by:

 CA6A23 Jessica Cafarelli
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date Approved

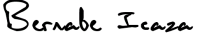


**HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024**

6. Recommendation:

Staff recommends the Board approve the Health Care District July 2024 YTD financial statements.

Approved for Legal sufficiency:

DocuSigned by:


0CF6F7DB6B60401
Bernabe Icaza
SVP & General Counsel

Signed by:


CA6A21FF1E5510
Jessica Cafarelli
VP & Chief Financial Officer

Signed by:


7D6E3589AD47
Darcy Davis
Chief Executive Officer



MEMO

To: Finance & Audit Committee

From: Jessica Cafarelli, VP & Chief Financial Officer

Date: September 11, 2024

Subject: Management Discussion and Analysis as of July 2024 Health Care District Financial Statements

The July statements represent the financial performance through the tenth month of the 2024 fiscal year for the Health Care District. Total revenue year to date (YTD) of \$272.3M is favorable to budgeted revenue of \$253.5M by \$18.9M or 7.4%. Operational expenditures YTD are \$18.4M favorable to budget or 8.6%. YTD, the consolidated net margin is \$71.3M, with a favorable variance to budget of \$37M. During July, Capital shows an actual expense of \$10.6M. This represents booking a right of use asset for Epic, not true capital spend.

The General Fund YTD total revenue of \$210.9M is favorable to the budget of \$198.1M by \$12.8M. This overall favorable variance is primarily due to unrealized gain, interest earnings from investments, tax distribution timing, and net patient revenue. The unrealized gain on investment of \$3.8M represents an increase in current market value of the investment portfolio held by the District. Fluctuations in interest rates are favorably impacting the portfolio's value, however, this increase in portfolio value would only be realized should the District liquidate its portfolio or underlying investments. Continued repositioning of the investment portfolio to other cash equivalent liquid investments are also taking advantage of favorable interest rates. Net patient service revenue is primarily benefiting due to more favorable contractual allowances and bad debt than projected within the Aeromedical program. Expenditures in the General Fund YTD before overhead allocation are favorable to budget by \$11.1M or 10.2%. Significant categories of favorable YTD budget variances include; salaries, wages and benefits of \$2.0M, purchased services of \$3.3M, other supplies of \$844k, medical services of \$3.9M, and repairs and maintenance of \$2.2M.



The General Fund YTD has a net margin of \$130.9M versus a budgeted net margin of \$111.6M, for a favorable net margin variance of \$19.3M or 17.3%. YTD the general fund has transferred out \$71.6M in subsidies as follows, Medicaid Match \$10.7M, Capital \$15.8M, Skilled Nursing Facility (Healey) \$5.4M, Lakeside Medical Center \$20.4M, Community Health Centers (Primary Clinics) \$19.3M.

The Skilled Nursing Facility (Healey Center) total revenue YTD of \$15.1M was favorable to budget by \$141k or 0.9%. This favorable variance is primarily due to charity care being lower than expected. Total YTD operating expenses before overhead allocation of \$17.6M were favorable to budget by \$763k or 4.2%. The YTD net margin after overhead allocations for the Skilled Nursing Facility was a loss of (\$6.1M) compared to the budgeted loss of (\$7.8M) for a favorable variance of \$1.7M or (21.6%).

Lakeside Medical Center total revenue YTD of \$23.6M was favorable to budget by \$3.3M or 16.2%. Net patient revenue YTD of \$23.1M was favorable to budget by \$3.1M or 15.6%. This positive variance resulted from revenue recognition catch up for DPP and IME programs in the other patient revenue category. Total operating expenses YTD of \$35.1M were favorable to budget by \$2.1M or 5.5%. The YTD net margin after overhead allocations at Lakeside Medical Center was a loss of (\$22.3M) compared to a budgeted loss of (\$29.4M) for a favorable variance of \$7.2M or (24.4%).

The Primary Care Clinics total revenue YTD of \$17.8M was favorable to budget by \$2.6M or 17.2%. Net patient revenue YTD was favorable to budget by \$3.2M or 43.4%. This favorable variance was primarily due to increased patient volume and Wrap revenue. Total operating expenses YTD for the clinics are favorable to budget by \$4.8M or 13.8%. This favorable variance is primarily due to salaries, wages, and benefits \$3.4M, medical supplies \$239k, other supplies of \$188k, lease and rental of \$684k, and other expense of \$238k. The primary reason for savings is timing differences in personnel staffing, and expense timing due to a delay in clinic site moves. Total net margin YTD after overhead allocations for the Primary Care Clinics is a loss of (\$20.5M), compared to a budgeted loss of (\$29.7M) for a favorable variance of \$9.2M or (31.0%).

Cash and investments have a combined balance of \$263.0M, of which \$4k is restricted. Due from other governments of \$6.0M includes grants receivable of \$3.0M and tax collector receivable of \$3.0M. Total net position for all funds combined is \$312.7M.

Current Month						
Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 3,059,785	\$ 8,333	\$ 3,051,452	36,618.9%	\$ 2,796,249	\$ 263,536	9.4%
4,574,386	3,670,126	904,260	24.6%	5,129,625	(555,239)	(10.8%)
1,250,000	1,251,250	(1,250)	(0.1%)	1,250,000	-	-
1,095,219	860,949	234,270	27.2%	733,627	361,593	49.3%
965,690	211,984	753,705	355.5%	305,175	660,515	216.4%
1,339,869	-	1,339,869	-	111,061	1,228,808	1,106.4%
-	-	-	-	-	-	-
215,901	58,625	157,275	268.3%	175,776	40,124	22.8%
\$ 12,500,849	\$ 6,061,268	\$ 6,439,582	106.2%	\$ 10,501,512	\$ 1,999,337	19.0%
7,085,492	7,723,338	637,846	8.3%	6,567,577	(517,916)	(7.9%)
1,948,152	2,176,605	228,454	10.5%	2,107,759	159,608	7.6%
1,259,645	1,772,213	512,568	28.9%	1,521,913	262,268	17.2%
(6,172)	290,391	296,563	102.1%	(360,332)	(354,161)	98.3%
194,330	438,881	244,551	55.7%	501,622	307,292	61.3%
731,821	668,415	(63,406)	(9.5%)	455,315	(276,506)	(60.7%)
1,848,478	1,529,298	(319,180)	(20.9%)	1,529,298	(319,180)	(20.9%)
1,164,273	1,248,569	84,295	6.8%	684,662	(479,612)	(70.1%)
193,057	179,458	(13,599)	(7.6%)	131,340	(61,717)	(47.0%)
1,083,703	1,097,792	14,090	1.3%	1,020,842	(62,861)	(6.2%)
246,841	355,786	108,945	30.6%	363,149	116,308	32.0%
146,904	158,993	12,089	7.6%	173,436	26,532	15.3%
517,626	1,206,376	688,750	57.1%	510,369	(7,257)	(1.4%)
17,357	9,087	(8,270)	(91.0%)	-	(17,357)	-
953,649	90,335	(863,314)	(955.7%)	-	(953,649)	-
141,664	166,125	24,461	14.7%	85,110	(56,554)	(66.4%)
733,354	682,329	(51,026)	(7.5%)	793,656	60,302	7.6%
\$ 18,260,176	\$ 19,793,992	\$ 1,533,817	7.7%	\$ 16,085,715	\$ (2,174,460)	(13.5%)
\$ (5,759,326)	\$ (13,732,725)	\$ 7,973,399	(58.1%)	\$ (5,584,203)	\$ (175,123)	3.1%
482,078	454,486	(27,592)	(6.1%)	390,371	(91,707)	(23.5%)
-	(11)	(11)	100.0%	-	-	-
18,742,254	20,248,468	1,506,214	7.4%	16,476,086	(2,266,168)	(13.8%)
\$ (6,241,404)	\$ (14,187,200)	\$ 7,945,796	(56.0%)	\$ (5,974,574)	\$ (266,830)	4.5%
10,593,192	1,241,130	(9,352,062)	(753.5%)	1,155,884	(9,437,308)	(816.5%)
10,450,521	517,408	9,933,113	1,919.8%	702,192	9,748,329	1,388.3%
\$ (6,384,076)	\$ (14,910,922)	\$ 8,526,847	(57.2%)	\$ (6,428,266)	\$ 44,190	(0.7%)

	Fiscal Year To Date						
	Actual	Budget	Variance	%	Prior Year	Variance	%
Revenues:							
Ad Valorem Taxes	\$ 188,555,401	\$ 187,863,330	\$ 692,071	0.4%	\$ 178,510,177	\$ 10,045,223	5.6%
Net Patient Service Revenue	45,121,486	37,417,770	7,703,716	20.6%	39,371,805	5,749,681	14.6%
Intergovernmental Revenue	15,325,942	15,240,500	85,442	0.6%	15,248,275	77,667	0.5%
Grants	7,715,174	8,191,148	(475,974)	(5.8%)	9,178,553	(1,463,379)	(15.9%)
Interest Earnings	9,055,097	2,119,844	6,935,252	327.2%	5,207,981	3,847,116	73.9%
Unrealized Gain/(Loss) On Investments	3,802,277	-	3,802,277	-	2,111,823	1,690,453	80.0%
Other Financial Assistance	-	-	-	-	738,416	(738,416)	-
Other Revenue	2,748,991	2,640,026	108,964	4.1%	3,936,549	(1,187,558)	(30.2%)
Total Revenues	\$ 272,324,366	\$ 253,472,618	\$ 18,851,748	7.4%	\$ 254,303,580	\$ 18,020,787	7.1%
Expenses:							
Salaries and Wages	81,192,664	85,563,935	4,371,271	5.1%	76,522,193	(4,670,471)	(6.1%)
Benefits	23,446,232	24,961,362	1,515,130	6.1%	22,413,143	(1,033,089)	(4.6%)
Purchased Services	13,215,920	17,722,126	4,506,206	25.4%	14,173,416	957,496	6.8%
Medical Supplies	2,588,803	2,903,911	315,108	10.9%	2,440,808	(147,996)	(6.1%)
Other Supplies	2,721,896	4,388,809	1,666,913	38.0%	3,353,231	631,335	18.8%
Contracted Physician Expense	6,852,057	6,684,153	(167,904)	(2.5%)	6,162,640	(689,418)	(11.2%)
Medicaid Match-	15,612,158	15,292,976	(319,182)	(2.1%)	14,022,134	(1,590,024)	(11.3%)
Medical Services	8,693,629	12,485,687	3,792,058	30.4%	7,610,972	(1,082,657)	(14.2%)
Drugs	1,460,949	1,794,580	333,631	18.6%	1,328,365	(132,583)	(10.0%)
Repairs and Maintenance	8,954,344	10,977,925	2,023,581	18.4%	10,051,931	1,097,587	10.9%
Lease and Rental	2,353,154	3,557,859	1,204,705	33.9%	3,342,992	989,838	29.6%
Utilities	1,355,442	1,589,930	234,488	14.7%	1,455,877	100,435	6.9%
Other Expense	13,930,546	14,636,365	705,819	4.8%	13,491,495	(439,051)	(3.3%)
Interest Expense	329,099	96,190	(232,909)	(242.1%)	-	(329,099)	-
Principal And Interest	5,126,143	3,499,434	(1,626,709)	(46.5%)	-	(5,126,143)	-
Insurance	1,392,469	1,661,251	268,782	16.2%	829,610	(562,859)	(67.8%)
Sponsored Programs.	7,013,450	6,823,287	(190,164)	(2.8%)	7,886,778	873,328	11.1%
Total Operating Expenses	\$ 196,238,956	\$ 214,639,779	\$ 18,400,823	8.6%	\$ 185,085,586	\$ (11,153,370)	(6.0%)
Net Performance before Depreciation & Overhead Allocations	\$ 76,085,410	\$ 38,832,839	\$ 37,252,571	95.9%	\$ 69,217,994	\$ 6,867,416	9.9%
Depreciation	4,767,201	4,546,427	(220,774)	(4.9%)	3,863,967	(903,234)	(23.4%)
Total Overhead Allocations	-	(105)	(105)	100.0%	-	-	-
Total Expenses	201,006,157	219,186,101	18,179,944	8.3%	188,949,553	(12,056,604)	(6.4%)
Net Margin	\$ 71,318,209	\$ 34,286,518	\$ 37,031,692	108.0%	\$ 65,354,027	\$ 5,964,182	9.1%
Capital	17,640,544	12,411,304	(5,229,240)	(42.1%)	6,665,814	(10,974,731)	(164.6%)
Capital Contributions.	12,801,371	5,174,080	7,627,291	147.4%	3,624,458	9,176,914	253.2%
Reserves - Added/(Used)	\$ 66,479,036	\$ 27,049,293	\$ 39,429,743	145.8%	\$ 62,312,671	\$ 4,166,365	6.7%

	General Fund.	Medicaid Match	Capital Funds	Healey Center	Healthy Palm Beaches	Lakeside Medical	Primary Care Clinics	Total
Revenues:								
Ad Valorem Taxes	\$ 188,555,401	-	-	-	-	-	-	\$ 188,555,401
Net Patient Service Revenue	3,715,820	-	-	7,538,181	-	23,147,398	10,720,088	45,121,486
Intergovernmental Revenue	2,825,942	4,916,667	-	7,583,333	-	-	-	15,325,942
Grants	481,769	-	-	-	-	241,548	6,991,856	7,715,174
Interest Earnings	9,047,084	-	-	956	-	5,113	1,943	9,055,097
Unrealized Gain/(Loss) On Investments	3,802,277	-	-	-	-	-	-	3,802,277
Other Revenue	2,483,436	-	-	11,836	-	176,230	77,489	2,748,991
Total Revenues	\$ 210,911,729	\$ 4,916,667	-	\$ 15,134,306	-	\$ 23,570,288	\$ 17,791,376	\$ 272,324,366
Expenses:								
Salaries and Wages	37,043,937	-	-	10,839,128	-	14,937,702	18,371,898	81,192,664
Benefits	10,846,642	-	-	3,628,833	-	4,004,834	4,965,922	23,446,232
Purchased Services	7,903,509	-	-	660,667	-	3,461,918	1,189,825	13,215,920
Medical Supplies	90,053	-	-	537,903	-	1,037,780	923,068	2,588,803
Other Supplies	902,491	-	-	765,149	-	787,011	267,245	2,721,896
Contracted Physician Expense	-	-	-	10,808	-	6,841,249	-	6,852,057
Medicaid Match-	-	15,612,158	-	-	-	-	-	15,612,158
Medical Services	7,801,511	-	-	17,757	-	-	874,361	8,693,629
Drugs	87,084	-	-	275,737	-	578,523	519,605	1,460,949
Repairs and Maintenance	6,443,004	-	-	281,968	-	1,781,476	447,896	8,954,344
Lease and Rental	1,262,397	-	-	0	-	239,386	851,371	2,353,154
Utilities	103,779	-	-	377,725	-	788,538	85,400	1,355,442
Other Expense	12,414,362	-	-	121,846	-	467,497	926,841	13,930,546
Interest Expense	146,639	-	-	182	-	2,251	180,027	329,099
Principal And Interest	5,126,143	-	-	-	-	-	-	5,126,143
Insurance	1,067,319	-	-	88,897	-	181,715	54,538	1,392,469
Sponsored Programs.	7,013,450	-	-	-	-	-	-	7,013,450
Total Operating Expenses	98,252,319	15,612,158	-	17,606,600	-	35,109,881	29,657,997	196,238,956
Net Performance before Depreciation & Overhead Allocations	\$ 112,659,410	\$ (10,695,491)	-	\$ (2,472,294)	-	\$ (11,539,593)	\$ (11,866,621)	\$ 76,085,410
Budget	\$ 88,681,406	\$ (10,371,900)	\$ 6,063	\$ (3,376,799)	\$ 0	\$ (16,871,437)	\$ (19,234,494)	\$ 38,832,839
Prior Year: Net Performance before Depreciation & Overhead Allocations	\$ 102,997,074	\$ (9,102,518)	\$ (33,366)	\$ (2,120,593)	-	\$ (15,254,470)	\$ (7,268,132)	\$ 69,217,994

As of July 31, 2024

	General Fund.	General Fund.	Medicaid Match	Medicaid Match	Capital Projects	Capital Projects	Government Funds	Government Funds
	Jul 2024	Jun 2024	Jul 2024	Jun 2024	Jul 2024	Jun 2024	Jul 2024	Jun 2024
Assets								
Cash and Cash Equivalents	\$36,788,558	\$53,443,165	\$609,042	\$609,042	\$11,196,506	\$11,196,506	\$48,594,106	\$65,248,713
Restricted Cash	-	-	-	-	-	-	-	-
Investments	197,790,751	195,238,357	-	-	-	-	197,790,751	195,238,357
Accounts Receivable, net	559,162	613,190	-	-	-	-	559,162	613,190
Due From Other Governments	3,084,515	6,131,115	-	-	-	-	3,084,515	6,131,115
Inventory	34,689	34,689	-	-	-	-	34,689	34,689
Other Current Assets	6,011,223	4,586,808	-	-	-	-	6,011,223	4,586,808
Net Investment in Capital Assets	-	-	-	-	-	-	-	-
Right Of Use Assets	-	-	-	-	-	-	-	-
Total Assets	<u>\$244,268,899</u>	<u>\$260,047,324</u>	<u>\$609,042</u>	<u>\$609,042</u>	<u>\$11,196,506</u>	<u>\$11,196,506</u>	<u>\$256,074,447</u>	<u>\$271,852,872</u>
Liabilities								
Accounts Payable	1,375,557	1,931,632	-	-	(57,976)	264,209	1,317,582	2,195,841
Medical Benefits Payable	1,529,000	1,529,000	-	-	-	-	1,529,000	1,529,000
Due to Other Governments	-	-	-	-	-	-	-	-
Deferred Revenue-	802,556	3,862,341	-	-	-	-	802,556	3,862,341
Accrued Interest	-	-	-	-	0	0	0	0
Other Current Liabilities	1,846,313	1,327,464	-	-	-	-	1,846,313	1,327,464
Lease Liability	-	-	-	-	-	-	-	-
Other Liabilities	-	-	-	-	-	-	-	-
Non-Current Liabilities	326,557	326,557	-	-	-	-	326,557	326,557
Total Liabilities	<u>5,879,984</u>	<u>8,976,995</u>	<u>-</u>	<u>-</u>	<u>(57,976)</u>	<u>264,209</u>	<u>5,822,008</u>	<u>9,241,204</u>
Fund Balances								
Nonspendable	5,063,502	3,663,501	-	-	-	-	5,063,502	3,663,501
Stabilization Fund	68,892,575	68,892,575	-	-	-	-	68,892,575	68,892,575
Assigned to Capital Projects	-	-	-	-	11,254,482	10,932,297	11,254,482	10,932,297
Assigned to Medicaid Match	-	-	609,042	609,042	-	-	609,042	609,042
Unassigned	164,432,838	178,514,253	0	0	0	0	164,432,838	178,514,253
Ending Fund Balance	<u>238,388,915</u>	<u>251,070,330</u>	<u>609,042</u>	<u>609,042</u>	<u>11,254,482</u>	<u>10,932,297</u>	<u>250,252,439</u>	<u>262,611,669</u>
Total Liabilities and Fund Balances	<u>\$244,268,899</u>	<u>\$260,047,324</u>	<u>\$609,042</u>	<u>\$609,042</u>	<u>\$11,196,506</u>	<u>\$11,196,506</u>	<u>\$256,074,447</u>	<u>\$271,852,872</u>

As of July 31, 2024

	Healey Center	Healey Center	Lakeside Medical	Lakeside Medical	Primary Care Clinics	Primary Care Clinics	Business-Type Funds	Business-Type Funds
	Jul 2024	Jun 2024	Jul 2024	Jun 2024	Jul 2024	Jun 2024	Jul 2024	Jun 2024
Assets								
Cash and Cash Equivalents	\$3,982,747	\$3,288,707	\$9,145,784	\$6,064,224	\$3,477,391	\$702,639	\$16,605,921	\$10,055,570
Restricted Cash	3,887	3,887	-	-	-	-	3,887	3,887
Investments	-	-	-	-	-	-	-	-
Accounts Receivable, net	734,684	771,791	1,479,683	1,452,671	1,952,552	2,037,039	4,166,919	4,261,501
Due From Other Governments	0	-	522,434	556,135	2,376,785	3,456,800	2,899,220	4,012,934
Inventory	-	-	1,210,103	1,213,786	-	-	1,210,103	1,213,786
Other Current Assets	130,250	133,113	912,718	626,923	356,379	393,331	1,399,348	1,153,367
Net Investment in Capital Assets	15,477,557	15,531,864	29,547,981	29,768,217	4,163,951	3,953,520	49,189,489	49,253,601
Right Of Use Assets	4,152	4,231	34,145	40,864	4,193,860	4,250,878	4,232,157	4,295,973
Total Assets	<u>\$20,333,278</u>	<u>\$19,733,592</u>	<u>\$42,852,847</u>	<u>\$39,722,820</u>	<u>\$16,520,918</u>	<u>\$14,794,206</u>	<u>\$79,707,043</u>	<u>\$74,250,619</u>
Deferred Outflows of Resources								
Deferred Outflows Related to Pensions	<u>\$46,530</u>	<u>\$46,530</u>	<u>\$20,937</u>	<u>\$20,937</u>	<u>\$46,336</u>	<u>\$46,336</u>	<u>\$113,803</u>	<u>\$113,803</u>
Liabilities								
Accounts Payable	187,476	155,558	978,637	1,462,006	664,074	726,212	1,830,187	2,343,777
Medical Benefits Payable	-	-	-	-	-	-	-	-
Due to Other Governments	67,874	67,874	-	-	-	-	67,874	67,874
Deferred Revenue-	-	-	15,601	15,601	4,169	5,002	19,770	20,603
Accrued Interest	89	59	448	336	17,143	17,308	17,680	17,703
Other Current Liabilities	1,841,076	1,755,262	2,747,001	2,471,206	2,795,251	2,646,380	7,383,329	6,872,849
Lease Liability	3,363	3,363	15,030	15,030	3,920,813	3,970,701	3,939,206	3,989,094
Other Liabilities	-	-	-	-	-	-	-	-
Non-Current Liabilities	1,105,992	1,105,992	1,512,391	1,512,391	1,217,769	1,217,769	3,836,152	3,836,152
Total Liabilities	<u>3,205,871</u>	<u>3,088,109</u>	<u>5,269,108</u>	<u>5,476,570</u>	<u>8,619,220</u>	<u>8,583,373</u>	<u>17,094,199</u>	<u>17,148,052</u>
Deferred Inflows of Resources								
Deferred Inflows	<u>\$168,546</u>	<u>\$168,546</u>	<u>\$47,713</u>	<u>\$47,713</u>	<u>\$30,757</u>	<u>\$30,757</u>	<u>\$247,016</u>	<u>\$247,016</u>
Net Position								
Net Investment in Capital Assets	15,477,557	15,531,864	29,547,981	29,768,217	4,163,951	3,953,520	49,189,489	49,253,601
Restricted Cash	3,887	3,887	-	-	-	-	3,887	3,887
Unrestricted	1,523,947	987,717	8,008,982	4,451,257	3,753,327	2,272,892	13,286,256	7,711,866
Total Net Position	<u>17,005,391</u>	<u>16,523,468</u>	<u>37,556,963</u>	<u>34,219,474</u>	<u>7,917,278</u>	<u>6,226,412</u>	<u>62,479,631</u>	<u>56,969,354</u>
Total Net Position	<u>\$20,211,262</u>	<u>\$19,611,576</u>	<u>\$42,826,071</u>	<u>\$39,696,044</u>	<u>\$16,536,497</u>	<u>\$14,809,785</u>	<u>\$79,573,830</u>	<u>\$74,117,406</u>

Current Month						
Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 3,059,785	\$ 8,333	\$ 3,051,452	36,618.9%	\$ 2,796,249	\$ 263,536	9.4%
367,681	232,429	135,252	58.2%	428,911	(61,230)	(14.3%)
-	1,250	(1,250)	-	-	-	-
13,186	41,667	(28,481)	(68.4%)	-	13,186	-
965,690	209,801	755,889	360.3%	301,990	663,699	219.8%
1,339,869	-	1,339,869	-	111,061	1,228,808	1,106.4%
162,135	36,073	126,061	349.5%	3,356	158,778	4,731.2%
\$ 5,908,345	\$ 529,553	\$ 5,378,792	1,015.7%	\$ 3,641,567	\$ 2,266,777	62.2%
2,822,902	2,872,617	49,715	1.7%	2,165,202	(657,700)	(30.4%)
713,968	872,751	158,783	18.2%	825,372	111,404	13.5%
821,965	1,118,919	296,954	26.5%	715,855	(106,110)	(14.8%)
13,257	27,293	14,036	51.4%	8,259	(4,999)	(60.5%)
25,965	174,681	148,716	85.1%	295,125	269,160	91.2%
1,067,899	1,175,001	107,102	9.1%	599,813	(468,086)	(78.0%)
29,851	833	(29,018)	(3,483.6%)	(5,551)	(35,401)	637.7%
841,992	866,303	24,311	2.8%	960,006	118,014	12.3%
166,887	168,472	1,585	0.9%	199,973	33,086	16.5%
11,764	10,976	(788)	(7.2%)	11,405	(359)	(3.1%)
312,136	994,855	682,718	68.6%	299,509	(12,627)	(4.2%)
-	-	-	-	-	-	-
953,649	90,335	(863,314)	(955.7%)	-	(953,649)	-
98,421	127,171	28,749	22.6%	44,511	(53,910)	(121.1%)
733,354	682,329	(51,026)	(7.5%)	793,656	60,302	7.6%
\$ 8,614,011	\$ 9,182,536	\$ 568,525	6.2%	\$ 6,913,135	\$ (1,700,876)	(24.6%)
\$ (2,705,667)	\$ (8,652,984)	\$ 5,947,317	(68.7%)	\$ (3,271,568)	\$ 565,901	(17.3%)
(1,578,290)	(2,293,299)	(715,009)	31.2%	(1,841,227)	(262,937)	14.3%
7,035,721	6,889,237	(146,484)	(2.1%)	5,071,908	(1,963,813)	(38.7%)
\$ (1,127,377)	\$ (6,359,685)	\$ 5,232,308	(82.3%)	\$ (1,430,341)	\$ 302,964	(21.2%)
-	-	-	-	-	-	-
\$ (1,356,811)	\$ (28,300,000)	\$ 26,943,189	(95.2%)	\$ (1,037,631)	\$ 319,180	(30.8%)

Revenues:
Ad Valorem Taxes
Net Patient Service Revenue
Intergovernmental Revenue
Grants
Interest Earnings
Unrealized Gain/(Loss) On Investments
Other Revenue
Total Revenues

Expenditures:
Salaries and Wages
Benefits
Purchased Services
Medical Supplies
Other Supplies
Medical Services
Drugs
Repairs and Maintenance
Lease and Rental
Utilities
Other Expense
Interest Expense
Principal And Interest
Insurance
Sponsored Programs.
Total Operational Expenditures

Net Performance before Depreciation & Overhead Allocations
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Total Overhead Allocations

Total Expenditures

Net Margin

Capital

Transfer In/(Out)

Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 188,555,401	\$ 187,863,330	\$ 692,071	0.4%	\$ 178,510,177	\$ 10,045,223	5.6%
3,715,820	2,538,219	1,177,601	46.4%	2,213,701	1,502,119	67.9%
2,825,942	2,740,500	85,442	3.1%	2,748,275	77,667	2.8%
481,769	416,670	65,099	15.6%	-	481,769	-
9,047,084	2,098,005	6,949,079	331.2%	5,186,445	3,860,639	74.4%
3,802,277	-	3,802,277	-	2,111,823	1,690,453	80.0%
2,483,436	2,420,613	62,823	2.6%	2,266,826	216,610	9.6%
\$ 210,911,729	\$ 198,077,337	\$ 12,834,392	6.5%	\$ 193,037,248	\$ 17,874,481	9.3%
37,043,937	37,837,400	793,463	2.1%	34,307,396	(2,736,541)	(8.0%)
10,846,642	12,018,176	1,171,534	9.7%	10,351,379	(495,263)	(4.8%)
7,903,509	11,189,189	3,285,680	29.4%	7,387,959	(515,550)	(7.0%)
90,053	272,930	182,877	67.0%	83,810	(6,243)	(7.4%)
902,491	1,746,810	844,319	48.3%	1,281,802	379,311	29.6%
7,801,511	11,750,007	3,948,496	33.6%	6,932,593	(868,917)	(12.5%)
87,084	8,330	(78,754)	(945.4%)	(53,033)	(140,117)	264.2%
6,443,004	8,663,031	2,220,028	25.6%	7,718,658	1,275,654	16.5%
1,262,397	1,684,723	422,327	25.1%	1,768,230	505,834	28.6%
103,779	109,760	5,981	5.4%	106,263	2,485	2.3%
12,414,362	12,521,147	106,785	0.9%	11,750,917	(663,445)	(5.6%)
146,639	-	(146,639)	-	-	(146,639)	-
5,126,143	3,499,434	(1,626,709)	(46.5%)	-	(5,126,143)	-
1,067,319	1,271,705	204,386	16.1%	517,420	(549,899)	(106.3%)
7,013,450	6,823,287	(190,164)	(2.8%)	7,886,778	873,328	11.1%
\$ 98,252,319	\$ 109,395,930	\$ 11,143,611	10.2%	\$ 90,040,174	\$ (8,212,145)	(9.1%)
\$ 112,659,410	\$ 88,681,406	\$ 23,978,003	27.0%	\$ 102,997,074	\$ 9,662,336	9.4%
(18,227,235)	(22,932,989)	(4,705,754)	20.5%	(16,793,926)	1,433,309	(8.5%)
80,025,084	86,462,942	6,437,857	7.4%	73,246,248	(6,778,836)	(9.3%)
\$ 130,886,644	\$ 111,614,395	\$ 19,272,249	17.3%	\$ 119,791,000	\$ 11,095,645	9.3%
-	-	-	-	-	-	-
\$ (71,633,787)	\$ (113,200,000)	\$ 41,566,213	(36.7%)	\$ (53,622,562)	\$ 18,011,225	(33.6%)

Current Month						
Actual	Budget	Variance	%	Prior Year	Variance	%
13,186	41,667	(28,481)	(68.4%)	-	13,186	-
6,615	2,630	3,985	151.5%	1,127	5,488	487.0%
\$ 19,801	\$ 44,297	\$ (24,497)	(55.3%)	\$ 1,127	\$ 18,673	1,656.9%
24,133	18,607	(5,526)	(29.7%)	53,737	29,604	55.1%
5,979	4,234	(1,745)	(41.2%)	10,427	4,448	42.7%
74,416	70,583	(3,833)	(5.4%)	-	(74,416)	-
-	96	96	-	-	-	-
107,534	458,334	350,800	76.5%	37,970	(69,564)	(183.2%)
4,213	14,175	9,962	70.3%	189	(4,024)	(2,129.1%)
216,275	566,029	349,754	61.8%	102,323	(113,952)	(111.4%)
\$ (196,475)	\$ (521,732)	\$ 325,257	(62.3%)	\$ (101,196)	\$ (95,279)	94.2%
315	513	198	38.6%	597	282	47.2%
63	99	36	36.4%	150	87	58.0%
2,230	1,857	(373)	(20.1%)	1,735	(495)	(28.5%)
443	453	10	2.2%	4,162	3,719	89.4%
484	646	162	25.1%	974	490	50.3%
738	1,187	449	37.8%	726	(12)	(1.7%)
99	141	42	29.8%	192	93	48.4%
-	278	278	-	370	370	-
42	1,816	1,774	97.7%	2,136	2,094	98.0%
370	608	238	39.1%	804	434	54.0%
1,361	1,228	(133)	(10.8%)	1,828	467	25.5%
611	625	14	2.2%	609	(2)	(0.3%)
-	602	602	-	-	-	-
778	1,431	653	45.6%	3,748	2,970	79.2%
474	646	172	26.6%	-	(474)	-
-	430	430	-	339	339	-
506	666	160	24.0%	339	(167)	(49.3%)
156	149	(7)	(4.7%)	-	(156)	-
8,670	13,375	4,705	35.2%	18,709	10,039	53.7%
224,945	579,404	354,459	61.2%	121,032	(103,913)	(85.9%)
\$ (205,145)	\$ (535,107)	\$ 329,962	(61.7%)	\$ (119,905)	\$ (85,240)	71.1%
-	-	-	-	-	-	-

Grants

Other Revenue

Total Revenues

Direct Operating Expenditures:

Salaries and Wages

Benefits

Purchased Services

Other Supplies

Medical Services

Other Expense

Total Operating Expenditures

Net Performance before Depreciation & Overhead Allocations

Overhead Allocations:

OH Risk Management

OH Internal Audit

Home Office Facilities

OH Administration

OH Human Resources

Legal

Records

OH Compliance

IT Operations

IT Security

OH Finance

Corporate Communications

OH Information Technology

IT Service Center

OH Performance Excellence

Corporate Quality

OH Supply Chain

OH Mail Room

Total Overhead Allocations-

Total Expenditures

Net Margin

General Fund Support/Transfer In

Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%
479,895	416,670	63,225	15.2%	-	479,895	-
100,960	26,300	74,660	283.9%	40,882	60,077	147.0%
\$ 580,855	\$ 442,970	\$ 137,885	31.1%	\$ 40,882	\$ 539,972	1,320.8%
224,059	183,070	(40,989)	(22.4%)	316,318	92,259	29.2%
55,817	41,890	(13,927)	(33.2%)	74,021	18,203	24.6%
166,248	705,830	539,582	76.4%	-	(166,248)	-
2,060	960	(1,100)	(114.6%)	436	(1,624)	(372.5%)
748,339	4,583,340	3,835,001	83.7%	841,097	92,759	11.0%
340,447	141,750	(198,697)	(140.2%)	4,477	(335,970)	(7,504.4%)
1,536,970	5,656,840	4,119,870	72.8%	1,236,349	(300,620)	(24.3%)
\$ (956,115)	\$ (5,213,870)	\$ 4,257,755	(81.7%)	\$ (1,195,467)	\$ 239,352	(20.0%)
3,370	5,130	1,760	34.3%	5,710	2,340	41.0%
816	990	174	17.6%	1,312	496	37.8%
16,364	18,570	2,206	11.9%	15,719	(645)	(4.1%)
4,411	4,530	119	2.6%	28,419	24,008	84.5%
5,495	6,460	965	14.9%	11,601	6,106	52.6%
8,488	11,870	3,382	28.5%	9,723	1,235	12.7%
1,131	1,410	279	19.8%	2,048	917	44.8%
3,338	2,780	(558)	(20.1%)	4,126	788	19.1%
15,404	18,160	2,756	15.2%	22,928	7,524	32.8%
4,461	6,080	1,619	26.6%	10,785	6,324	58.6%
11,855	12,280	425	3.5%	16,653	4,798	28.8%
4,458	6,250	1,792	28.7%	6,626	2,168	32.7%
6,637	6,020	(617)	(10.2%)	3,624	(3,013)	(83.1%)
11,680	14,310	2,630	18.4%	21,287	9,607	45.1%
5,167	6,460	1,293	20.0%	4,641	(526)	(11.3%)
5,045	4,300	(745)	(17.3%)	4,967	(78)	(1.6%)
5,506	6,660	1,154	17.3%	3,873	(1,633)	(42.2%)
1,289	1,491	201	13.5%	-	(1,289)	-
114,917	133,751	18,834	14.1%	174,042	59,125	34.0%
1,651,887	5,790,591	4,138,704	71.5%	1,410,391	(241,496)	(17.1%)
\$ (1,071,032)	\$ (5,347,621)	\$ 4,276,589	(80.0%)	\$ (1,369,509)	\$ 298,477	(21.8%)
\$976,549	-	\$976,549	-	-	\$ (976,549)	-

Current Month						
Actual	Budget	Variance	%	Prior Year	Variance	%
\$907,192	\$1,172,611	\$(265,418)	(22.6%)	\$1,108,706	\$(201,514)	(18.2%)
381,545	671,806	(290,261)	(43.2%)	1,563,393	(1,181,848)	(75.6%)
24,764	26,126	(1,363)	(5.2%)	-	24,764	-
201,912	304,880	(102,969)	(33.8%)	(794,103)	996,015	(125.4%)
608,220	1,002,812	(394,592)	(39.3%)	769,290	(161,070)	(20.9%)
298,972	169,798	129,174	76.1%	339,416	(40,444)	(11.9%)
32.96%	14.48%			30.61%		

\$ 298,972	\$ 169,798	\$ 129,174	76.1%	\$ 339,416	\$ (40,444)	(11.9%)
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278,347	299,061	20,714	6.9%	260,196	(18,152)	(7.0%)
64,980	68,397	3,417	5.0%	58,518	(6,462)	(11.0%)
236,814	262,133	25,319	9.7%	276,023	39,208	14.2%
7,961	10,376	2,415	23.3%	1,987	(5,974)	(300.7%)
8,692	81,342	72,650	89.3%	91,622	82,929	90.5%
66,432	92,008	25,577	27.8%	29,960	(36,472)	(121.7%)
-	750	750	-	5,817	5,817	-
5,707	5,722	15	0.3%	5,795	88	1.5%
56,401	31,271	(25,130)	(80.4%)	56,571	170	0.3%
-	-	-	-	-	-	-
5,817	5,817	-	-	-	(5,817)	-
62,676	76,237	13,561	17.8%	16,667	(46,009)	(276.0%)
793,829	933,114	139,286	14.9%	803,155	9,326	1.2%

\$ (494,857)	\$ (763,316)	\$ 268,459	(35.2%)	\$ (463,740)	\$ (31,117)	6.7%
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2,633	4,285	1,652	38.6%	2,674	41	1.5%
6,750	7,694	944	12.3%	5,332	(1,418)	(26.6%)
529	830	301	36.3%	671	142	21.2%
3,700	3,782	82	2.2%	18,652	14,952	80.2%
5,325	7,107	1,782	25.1%	3,895	(1,430)	(36.7%)
6,165	9,914	3,749	37.8%	3,252	(2,913)	(89.6%)
831	1,179	348	29.5%	859	28	3.3%
-	2,324	2,324	-	1,660	1,660	-
349	15,169	14,820	97.7%	9,575	9,226	96.4%
3,089	5,080	1,991	39.2%	3,605	516	14.3%
11,366	10,257	(1,109)	(10.8%)	8,192	(3,174)	(38.7%)
5,102	5,219	117	2.2%	2,729	(2,373)	(87.0%)
-	5,033	5,033	-	-	-	-
6,501	11,951	5,450	45.6%	16,798	10,297	61.3%
3,963	5,396	1,433	26.6%	-	(3,963)	-
-	3,592	3,592	-	1,518	1,518	-
4,229	5,566	1,337	24.0%	1,521	(2,708)	(178.0%)
3,199	3,203	4	0.1%	-	(3,199)	-
5,680	5,429	(251)	(4.6%)	4,470	(1,210)	(27.1%)
587	624	37	5.9%	694	107	15.4%
2,424	2,782	358	12.9%	-	(2,424)	-
1,306	1,246	(60)	(4.8%)	-	(1,306)	-

Gross Patient Revenue
Contractual Allowance
Charity Care
Bad Debt
Total Contractuals and Bad Debt
Net Patient Service Revenue
Collection %

Total Revenues

Direct Operating Expenditures:
Salaries and Wages
Benefits
Purchased Services
Medical Supplies
Other Supplies
Repairs and Maintenance
Lease and Rental
Utilities
Other Expense
Interest Expense
Principal And Interest
Insurance
Total Operating Expenditures

Net Performance before Depreciation & Overhead Allocations

Overhead Allocations:
OH Risk Management
OH Revenue Cycle
OH Internal Audit
OH Administration
OH Human Resources
Legal
Records
OH Compliance
IT Operations
IT Security
OH Finance
Corporate Communications
OH Information Technology
IT Service Center
OH Performance Excellence
Corporate Quality
OH Supply Chain
HIM Department
OH Coding
OH Reimbursement
District Operations Admin
OH Mail Room

Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%
\$10,370,119	\$12,724,139	\$(2,354,021)	(18.5%)	\$12,351,192	\$(1,981,074)	(16.0%)
6,065,101	7,289,946	(1,224,844)	(16.8%)	8,478,372	(2,413,271)	(28.5%)
153,065	283,493	(130,428)	(46.0%)	155,916	(2,851)	(1.8%)
1,218,698	3,308,278	(2,089,580)	(63.2%)	2,039,839	(821,141)	(40.3%)
7,436,864	10,881,717	(3,444,853)	(31.7%)	10,674,127	(3,237,263)	(30.3%)
2,933,254	1,842,422	1,090,832	59.2%	1,677,065	1,256,189	74.9%
28.29%	14.48%			13.58%		

\$ 2,933,254	\$ 1,842,422	\$ 1,090,832	59.2%	\$ 1,677,065	\$ 1,256,189	74.9%
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2,676,061	2,942,379	266,318	9.1%	2,262,074	(413,987)	(18.3%)
606,644	676,820	70,176	10.4%	540,192	(66,452)	(12.3%)
2,781,218	2,621,330	(159,888)	(6.1%)	2,452,822	(328,397)	(13.4%)
28,384	103,760	75,376	72.6%	16,419	(11,965)	(72.9%)
488,538	813,420	324,882	39.9%	444,836	(43,701)	(9.8%)
420,162	920,085	499,923	54.3%	354,554	(65,608)	(18.5%)
5,817	7,500	1,683	22.4%	58,173	52,356	90.0%
53,828	57,220	3,392	5.9%	56,680	2,852	5.0%
468,105	312,709	(155,396)	(49.7%)	398,064	(70,041)	(17.6%)
1,236	-	(1,236)	-	-	(1,236)	-
56,937	58,173	1,236	2.1%	-	(56,937)	-
621,689	762,370	140,680	18.5%	164,166	(457,523)	(278.7%)
8,208,619	9,275,765	1,067,146	11.5%	6,747,979	(1,460,640)	(21.6%)

\$ (5,275,364)	\$ (7,433,343)	\$ 2,157,979	(29.0%)	\$ (5,070,914)	\$ (204,450)	4.0%
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28,144	42,854	14,710	34.3%	25,589	(2,555)	(10.0%)
60,300	76,939	16,639	21.6%	52,123	(8,177)	(15.7%)
6,808	8,299	1,491	18.0%	5,885	(923)	(15.7%)
36,838	37,822	985	2.6%	127,370	90,532	71.1%
60,441	71,071	10,630	15.0%	46,409	(14,032)	(30.2%)
70,905	99,135	28,231	28.5%	43,572	(27,333)	(62.7%)
9,448	11,787	2,339	19.8%	9,174	(274)	(3.0%)
27,885	23,238	(4,647)	(20.0%)	18,499	(9,386)	(50.7%)
128,675	151,694	23,019	15.2%	102,762	(25,913)	(25.2%)
37,264	50,802	13,539	26.7%	48,340	11,076	22.9%
99,031	102,569	3,538	3.4%	74,634	(24,397)	(32.7%)
37,233	52,191	14,958	28.7%	29,696	(7,537)	(25.4%)
55,431	50,330	(5,101)	(10.1%)	16,237	(39,194)	(241.4%)
97,566	119,512	21,946	18.4%	95,404	(2,162)	(2.3%)
43,166	53,958	10,793	20.0%	20,798	(22,368)	(107.5%)
42,133	35,920	(6,213)	(17.3%)	22,261	(19,872)	(89.3%)
45,994	55,655	9,661	17.4%	17,360	(28,634)	(164.9%)
32,614	32,025	(589)	(1.8%)	32,426	(188)	(0.6%)
57,927	54,292	(3,635)	(6.7%)	50,651	(7,276)	(14.4%)
5,856	6,239	382	6.1%	5,987	131	2.2%
25,571	27,821	2,250	8.1%	-	(25,571)	-
10,772	12,456	1,684	13.5%	-	(10,772)	-

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
73,728	117,661	43,933	37.3%	86,097	12,369	14.4%	1,020,000	1,176,610	156,610	13.3%	845,177	(174,823)	(20.7%)
867,557	1,050,775	183,219	17.4%	889,252	21,695	2.4%	9,228,618	10,452,375	1,223,756	11.7%	7,593,156	(1,635,463)	(21.5%)
\$ (568,585)	\$ (880,977)	\$ 312,392	(35.5%)	\$ (549,837)	\$ (18,748)	3.4%	\$ (6,295,364)	\$ (8,609,953)	\$ 2,314,588	(26.9%)	\$ (5,916,091)	\$ (379,273)	6.4%
-	-	-	-	-	-	-	\$6,190,211	-	\$6,190,211	-	-	\$(6,190,211)	-
Total Overhead Allocations-							Total Expenditures						
Net Margin							Net Margin						
General Fund Support/Transfer In							General Fund Support/Transfer In						

Current Month						
Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	-	-	-
60,709	68,481	7,772	11.3%	74,318	13,609	18.3%
22,330	24,746	2,416	9.8%	22,166	(164)	(0.7%)
265,200	295,517	30,317	10.3%	272,575	7,375	2.7%
-	192	192	-	329	329	-
960,364	716,667	(243,698)	(34.0%)	561,842	(398,522)	(70.9%)
2,116	4,000	1,884	47.1%	5,900	3,785	64.2%
-	-	-	-	-	-	-
733,354	682,329	(51,026)	(7.5%)	793,656	60,302	7.6%
2,044,074	1,791,931	(252,142)	(14.1%)	1,730,787	(313,287)	(18.1%)
\$ (2,044,074)	\$ (1,791,931)	\$ (252,142)	14.1%	\$ (1,730,787)	\$ (313,287)	18.1%
1,150	1,872	722	38.6%	1,613	463	28.7%
231	362	131	36.2%	405	174	43.0%
2,230	1,857	(373)	(20.1%)	-	(2,230)	-
1,616	1,652	36	2.2%	11,251	9,635	85.6%
3,147	4,200	1,053	25.1%	3,895	748	19.2%
2,693	4,330	1,637	37.8%	1,962	(731)	(37.3%)
363	515	152	29.5%	518	155	29.9%
-	1,015	1,015	-	1,001	1,001	-
152	6,626	6,474	97.7%	5,776	5,624	97.4%
1,349	2,219	870	39.2%	2,174	825	37.9%
4,965	4,480	(485)	(10.8%)	4,941	(24)	(0.5%)
2,228	2,280	52	2.3%	1,646	(582)	(35.4%)
-	2,197	2,197	-	-	-	-
2,839	5,220	2,381	45.6%	10,133	7,294	72.0%
1,731	2,357	626	26.6%	-	(1,731)	-
-	1,569	1,569	-	915	915	-
1,847	2,431	584	24.0%	917	(930)	(101.4%)
571	544	(27)	(5.0%)	-	(571)	-
27,112	45,726	18,614	40.7%	47,147	20,035	42.5%
2,071,186	1,837,657	(233,528)	(12.7%)	1,777,934	(293,252)	(16.5%)
\$ (2,071,186)	\$ (1,837,657)	\$ (233,528)	12.7%	\$ (1,777,934)	\$ (293,252)	16.5%
-	-	-	-	-	-	-

Total Revenues

Direct Operating Expenditures:

Salaries and Wages
Benefits
Purchased Services
Other Supplies
Medical Services
Other Expense
Principal And Interest
Sponsored Programs.

Total Operating Expenditures

Net Performance before Depreciation & Overhead Allocations

Overhead Allocations:

OH Risk Management
OH Internal Audit
Home Office Facilities
OH Administration
OH Human Resources
Legal
Records
OH Compliance
IT Operations
IT Security
OH Finance
Corporate Communications
OH Information Technology
IT Service Center
OH Performance Excellence
Corporate Quality
OH Supply Chain
OH Mail Room

Total Overhead Allocations-

Total Expenditures

Net Margin

General Fund Support/Transfer In

Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	-	-	-
601,329	673,768	72,439	10.8%	921,238	319,909	34.7%
220,093	245,924	25,831	10.5%	307,597	87,504	28.4%
2,707,260	2,955,170	247,910	8.4%	2,650,357	(56,903)	(2.1%)
118	1,920	1,802	93.9%	7,562	7,444	98.4%
7,053,172	7,166,667	113,495	1.6%	6,091,495	(961,677)	(15.8%)
4,439	40,000	35,561	88.9%	21,183	16,744	79.0%
2,675	-	(2,675)	-	-	(2,675)	-
7,013,450	6,823,287	(190,164)	(2.8%)	7,886,778	873,328	11.1%
17,602,535	17,906,735	304,201	1.7%	17,886,209	283,675	1.6%
\$ (17,602,535)	\$ (17,906,735)	\$ 304,201	(1.7%)	\$ (17,886,209)	\$ 283,675	(1.6%)
12,293	18,720	6,427	34.3%	15,436	3,143	20.4%
2,973	3,620	647	17.9%	3,550	577	16.3%
16,364	18,570	2,206	11.9%	-	(16,364)	-
16,091	16,520	429	2.6%	76,828	60,737	79.1%
35,716	42,000	6,284	15.0%	46,409	10,693	23.0%
30,971	43,300	12,329	28.5%	26,284	(4,687)	(17.8%)
4,127	5,150	1,023	19.9%	5,535	1,408	25.4%
12,179	10,150	(2,029)	(20.0%)	11,159	(1,020)	(9.1%)
56,205	66,260	10,055	15.2%	61,986	5,781	9.3%
16,277	22,190	5,913	26.6%	29,160	12,883	44.2%
43,257	44,800	1,543	3.4%	45,018	1,761	3.9%
16,262	22,800	6,538	28.7%	17,913	1,651	9.2%
24,212	21,970	(2,242)	(10.2%)	9,795	(14,417)	(147.2%)
42,616	52,200	9,584	18.4%	57,550	14,934	25.9%
18,854	23,570	4,716	20.0%	12,545	(6,309)	(50.3%)
18,403	15,690	(2,713)	(17.3%)	13,427	(4,976)	(37.1%)
20,090	24,310	4,220	17.4%	10,471	(9,619)	(91.9%)
4,705	5,441	736	13.5%	-	(4,705)	-
391,595	457,261	65,665	14.4%	443,066	51,471	11.6%
17,994,130	18,363,996	369,866	2.0%	18,329,275	335,145	1.8%
\$ (17,994,130)	\$ (18,363,996)	\$ 369,866	(2.0%)	\$ (18,329,275)	\$ 335,145	(1.8%)
\$18,170,944	-	\$18,170,944	-	-	\$ (18,170,944)	-

Current Month						
Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	-	-	-
-	-	-	-	-	-	-
182,183	179,698	(2,485)	(1.4%)	206,555	24,372	11.8%
53,627	57,220	3,593	6.3%	72,547	18,920	26.1%
1,223	5,035	3,812	75.7%	1,978	755	38.2%
3,303	-	(3,303)	-	2,808	(495)	(17.6%)
6,749	8,988	2,239	24.9%	2,982	(3,767)	(126.3%)
20,800	-	(20,800)	-	(6,028)	(26,828)	445.1%
6,051	1,684	(4,367)	(259.3%)	5,759	(292)	(5.1%)
2,307	14,215	11,908	83.8%	8,722	6,415	73.5%
230	-	(230)	-	-	(230)	-
4,079	7,107	3,028	42.6%	5,760	1,681	29.2%
-	-	-	-	-	-	-
6,144	1,508	(4,635)	(307.4%)	-	(6,144)	-
4,792	3,433	(1,360)	(39.6%)	3,431	(1,361)	(39.7%)
291,488	278,888	(12,600)	(4.5%)	304,514	13,027	4.3%
\$ (291,488)	\$ (278,888)	\$ (12,600)	4.5%	\$ (304,514)	\$ 13,027	(4.3%)
806	1,312	506	38.6%	1,074	268	25.0%
162	254	92	36.2%	269	107	39.8%
10,860	9,045	(1,815)	(20.1%)	-	(10,860)	-
1,133	1,158	25	2.2%	7,492	6,359	84.9%
4,841	6,461	1,620	25.1%	5,745	904	15.7%
1,887	3,034	1,147	37.8%	1,306	(581)	(44.5%)
254	361	107	29.6%	345	91	26.4%
-	711	711	-	667	667	-
107	4,644	4,537	97.7%	3,846	3,739	97.2%
946	1,555	609	39.2%	1,448	502	34.7%
3,479	3,140	(339)	(10.8%)	3,290	(189)	(5.7%)
1,562	1,598	36	2.3%	1,096	(466)	(42.5%)
-	1,540	1,540	-	-	-	-
1,990	3,658	1,668	45.6%	6,747	4,757	70.5%
1,213	1,652	439	26.6%	-	(1,213)	-
-	1,100	1,100	-	610	610	-
13,988	18,460	4,472	24.2%	22,479	8,491	37.8%
1,295	1,705	410	24.0%	611	(684)	(111.9%)
742	852	110	12.9%	-	(742)	-
400	381	(19)	(5.0%)	-	(400)	-
45,665	62,621	16,956	27.1%	57,025	11,360	19.9%
337,153	341,509	4,356	1.3%	361,539	24,387	6.7%
\$ (337,153)	\$ (341,509)	\$ 4,356	(1.3%)	\$ (361,539)	\$ 24,387	(6.7%)
-	-	-	-	-	-	-

Grants
Total Revenues

Direct Operating Expenditures:

Salaries and Wages
Benefits
Purchased Services
Medical Supplies
Other Supplies
Drugs
Repairs and Maintenance
Lease and Rental
Utilities
Other Expense
Interest Expense
Principal And Interest
Insurance

Total Operating Expenditures

Net Performance before Depreciation & Overhead Allocations

Overhead Allocations:

OH Risk Management
OH Internal Audit
Home Office Facilities
OH Administration
OH Human Resources
Legal
Records
OH Compliance
IT Operations
IT Security
OH Finance
Corporate Communications
OH Information Technology
IT Service Center
OH Performance Excellence
Corporate Quality
OH Security Services
OH Supply Chain
District Operations Admin
OH Mail Room

Total Overhead Allocations-

Total Expenditures

Net Margin

General Fund Support/Transfer In

Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%
1,350	-	1,350	-	-	1,350	-
\$ 1,350	-	\$ 1,350	-	-	\$ 1,350	-
1,756,875	1,768,030	11,155	0.6%	2,105,925	349,050	16.6%
521,620	567,406	45,786	8.1%	683,219	161,598	23.7%
19,207	50,350	31,143	61.9%	16,377	(2,830)	(17.3%)
9,111	-	(9,111)	-	21,246	12,135	57.1%
34,111	89,880	55,769	62.0%	59,391	25,281	42.6%
73,528	-	(73,528)	-	(55,496)	(129,024)	232.5%
17,940	16,840	(1,100)	(6.5%)	14,426	(3,513)	(24.4%)
73,553	142,153	68,600	48.3%	80,070	6,517	8.1%
2,301	-	(2,301)	-	-	(2,301)	-
34,933	71,070	36,137	50.8%	43,510	8,576	19.7%
7,578	-	(7,578)	-	-	(7,578)	-
43,769	6,033	(37,736)	(625.5%)	-	(43,769)	-
31,997	34,326	2,328	6.8%	26,442	(5,555)	(21.0%)
2,626,524	2,746,088	119,564	4.4%	2,995,110	368,586	12.3%
\$ (2,625,174)	\$ (2,746,088)	\$ 120,914	(4.4%)	\$ (2,995,110)	\$ 369,936	(12.4%)
8,616	13,116	4,500	34.3%	10,279	1,663	16.2%
2,084	2,540	456	18.0%	2,363	279	11.8%
79,702	90,449	10,747	11.9%	-	(79,702)	-
11,277	11,578	301	2.6%	51,161	39,884	78.0%
54,946	64,611	9,666	15.0%	68,453	13,507	19.7%
21,706	30,343	8,636	28.5%	17,501	(4,205)	(24.0%)
2,892	3,612	720	19.9%	3,686	794	21.5%
8,535	7,111	(1,424)	(20.0%)	7,431	(1,104)	(14.9%)
39,391	46,443	7,052	15.2%	41,277	1,886	4.6%
11,408	15,551	4,142	26.6%	19,417	8,009	41.2%
30,317	31,400	1,083	3.4%	29,977	(340)	(1.1%)
11,399	15,977	4,578	28.7%	11,929	530	4.4%
16,970	15,395	(1,574)	(10.2%)	6,522	(10,448)	(160.2%)
29,867	36,583	6,716	18.4%	38,319	8,452	22.1%
13,214	16,518	3,304	20.0%	8,353	(4,861)	(58.2%)
12,898	10,997	(1,902)	(17.3%)	8,942	(3,956)	(44.2%)
134,643	184,605	49,962	27.1%	150,260	15,617	10.4%
14,079	17,050	2,970	17.4%	6,972	(7,107)	(101.9%)
7,829	8,517	688	8.1%	-	(7,829)	-
3,298	3,813	515	13.5%	-	(3,298)	-
515,073	626,207	111,134	17.7%	482,842	(32,231)	(6.7%)
3,141,597	3,372,295	230,698	6.8%	3,477,952	336,355	9.7%
\$ (3,140,247)	\$ (3,372,295)	\$ 232,048	(6.9%)	\$ (3,477,952)	\$ 337,705	(9.7%)
\$2,843,960	-	\$2,843,960	-	-	\$ (2,843,960)	-

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$294,358	\$237,182	\$57,176	24.1%	\$352,600	\$(58,242)	(16.5%)	Gross Patient Revenue	\$3,722,277	\$2,634,700	\$1,087,577	41.3%	\$3,107,994	\$614,284	19.8%
189,016	80,380	108,636	135.2%	241,784	(52,768)	(21.8%)	Contractual Allowance	2,655,250	892,886	1,762,364	197.4%	2,386,834	268,416	11.2%
-	47,083	(47,083)	-	2,743	(2,743)	-	Charity Care	9,653	523,011	(513,358)	(98.2%)	16,444	(6,791)	(41.3%)
36,633	47,089	(10,456)	(22.2%)	18,578	18,055	97.2%	Bad Debt	274,809	523,006	(248,198)	(47.5%)	168,080	106,729	63.5%
225,649	174,552	51,098	29.3%	263,105	(37,455)	(14.2%)	Total Contractuals and Bad Debt	2,939,712	1,938,904	1,000,808	51.6%	2,571,358	368,354	14.3%
68,709	62,630	6,078	9.7%	89,495	(20,786)	(23.2%)	Net Patient Service Revenue	782,565	695,796	86,769	12.5%	536,636	245,930	45.8%
23.34%	26.41%			25.38%			Collection %	21.02%	26.41%			17.27%		
\$ 68,709	\$ 62,630	\$ 6,078	9.7%	\$ 89,495	\$ (20,786)	(23.2%)	Total Revenues	\$ 782,565	\$ 695,796	\$ 86,769	12.5%	\$ 536,636	\$ 245,930	45.8%
							Direct Operating Expenditures:							
122,996	119,444	(3,553)	(3.0%)	101,314	(21,682)	(21.4%)	Salaries and Wages	1,287,605	1,175,213	(112,392)	(9.6%)	980,874	(306,731)	(31.3%)
32,871	32,723	(147)	(0.4%)	25,352	(7,518)	(29.7%)	Benefits	332,246	325,426	(6,819)	(2.1%)	236,777	(95,469)	(40.3%)
3,000	4,000	1,000	25.0%	2,600	(400)	(15.4%)	Purchased Services	27,100	40,000	12,900	32.3%	26,200	(900)	(3.4%)
1,993	4,167	2,174	52.2%	1,460	(532)	(36.4%)	Medical Supplies	16,241	41,670	25,429	61.0%	17,299	1,057	6.1%
2,822	4,667	1,845	39.5%	4,291	1,469	34.2%	Other Supplies	57,193	46,670	(10,523)	(22.5%)	52,121	(5,072)	(9.7%)
-	-	-	-	1	1	-	Medical Services	-	-	-	-	1	1	-
9,051	833	(8,218)	(986.6%)	477	(8,574)	(1,797.5%)	Drugs	13,556	8,330	(5,226)	(62.7%)	2,463	(11,093)	(450.4%)
8,954	2,000	(6,954)	(347.7%)	1,083	(7,871)	(726.8%)	Repairs and Maintenance	31,544	20,000	(11,544)	(57.7%)	16,516	(15,028)	(91.0%)
1,128	1,667	539	32.3%	1,420	292	20.6%	Lease and Rental	13,755	16,670	2,915	17.5%	11,086	(2,669)	(24.1%)
5,647	3,287	(2,360)	(71.8%)	4,074	(1,573)	(38.6%)	Other Expense	31,081	32,871	1,790	5.4%	35,641	4,559	12.8%
2,215	1,989	(226)	(11.4%)	2,051	(164)	(8.0%)	Insurance	17,176	19,892	2,715	13.6%	14,072	(3,104)	(22.1%)
190,676	174,777	(15,899)	(9.1%)	144,124	(46,552)	(32.3%)	Total Operating Expenditures	1,827,498	1,726,742	(100,756)	(5.8%)	1,393,050	(434,448)	(31.2%)
\$ (121,967)	\$ (112,147)	\$ (9,820)	8.8%	\$ (54,629)	\$ (67,338)	123.3%	Net Performance before Depreciation & Overhead Allocations	\$ (1,044,933)	\$ (1,030,946)	\$ (13,987)	1.4%	\$ (856,414)	\$ (188,518)	22.0%
							Overhead Allocations:							
507	825	318	38.5%	456	(51)	(11.2%)	OH Risk Management	5,420	8,247	2,827	34.3%	4,362	(1,058)	(24.3%)
9,819	11,192	1,373	12.3%	8,040	(1,779)	(22.1%)	OH Revenue Cycle	87,710	111,918	24,208	21.6%	78,597	(9,113)	(11.6%)
102	159	57	35.8%	114	12	10.5%	OH Internal Audit	1,311	1,595	284	17.8%	1,002	(309)	(30.8%)
713	728	15	2.1%	3,179	2,466	77.6%	OH Administration	7,093	7,284	191	2.6%	21,707	14,614	67.3%
5,882	7,850	1,968	25.1%	3,992	(1,890)	(47.3%)	OH Human Resources	66,757	78,500	11,743	15.0%	47,568	(19,189)	(40.3%)
1,187	1,909	722	37.8%	554	(633)	(114.3%)	Legal	13,654	19,092	5,438	28.5%	7,425	(6,229)	(83.9%)
160	227	67	29.5%	146	(14)	(9.6%)	Records	1,818	2,270	452	19.9%	1,563	(255)	(16.3%)
-	448	448	-	283	283	-	OH Compliance	5,370	4,476	(894)	(20.0%)	3,154	(2,216)	(70.3%)
67	2,921	2,854	97.7%	1,632	1,565	95.9%	IT Operations	24,777	29,210	4,433	15.2%	17,512	(7,265)	(41.5%)
595	978	383	39.2%	614	19	3.1%	IT Security	7,175	9,782	2,607	26.7%	8,239	1,064	12.9%
2,189	1,975	(214)	(10.8%)	1,396	(793)	(56.8%)	OH Finance	19,070	19,748	678	3.4%	12,721	(6,349)	(49.9%)
982	1,004	22	2.2%	465	(517)	(111.2%)	Corporate Communications	7,170	10,044	2,874	28.6%	5,061	(2,109)	(41.7%)
-	968	968	-	-	-	-	OH Information Technology	10,674	9,681	(993)	(10.3%)	2,767	(7,907)	(285.8%)
1,252	2,301	1,049	45.6%	2,863	1,611	56.3%	IT Service Center	18,788	23,010	4,222	18.3%	16,258	(2,530)	(15.6%)
763	1,039	276	26.6%	-	(763)	-	OH Performance Excellence	8,312	10,389	2,076	20.0%	3,545	(4,767)	(134.5%)
-	691	691	-	259	259	-	Corporate Quality	8,113	6,914	(1,199)	(17.3%)	3,794	(4,319)	(113.8%)
814	1,072	258	24.1%	259	(555)	(214.3%)	OH Supply Chain	8,857	10,716	1,858	17.3%	2,960	(5,897)	(199.2%)
616	616	-	-	-	(616)	-	HIM Department	6,281	6,165	(117)	(1.9%)	5,123	(1,158)	(22.6%)
1,094	1,045	(49)	(4.7%)	706	(388)	(55.0%)	OH Coding	11,155	10,453	(702)	(6.7%)	8,003	(3,152)	(39.4%)
113	120	7	5.8%	110	(3)	(2.7%)	OH Reimbursement	1,127	1,204	77	6.4%	946	(181)	(19.1%)
467	536	69	12.9%	-	(467)	-	District Operations Admin	4,925	5,357	433	8.1%	-	(4,925)	-
252	240	(12)	(5.0%)	-	(252)	-	OH Mail Room	2,074	2,398	324	13.5%	-	(2,074)	-
27,574	38,845	11,271	29.0%	25,068	(2,506)	(10.0%)	Total Overhead Allocations-	327,633	388,453	60,820	15.7%	252,307	(75,326)	(29.9%)

Current Month						
Actual	Budget	Variance	%	Prior Year	Variance	%
218,250	213,622	(4,628)	(2.2%)	169,192	(49,058)	(29.0%)
\$ (149,541)	\$ (150,992)	\$ 1,451	(1.0%)	\$ (79,697)	\$ (69,844)	87.6%
-	-	-	-	-	-	-

Total Expenditures

Net Margin

General Fund Support/Transfer In

Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%
2,155,131	2,115,196	(39,936)	(1.9%)	1,645,357	(509,775)	(31.0%)
\$ (1,372,566)	\$ (1,419,399)	\$ 46,833	(3.3%)	\$ (1,108,721)	\$ (263,845)	23.8%
\$1,223,025	-	\$1,223,025	-	-	\$(1,223,025)	-

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
-	\$ 1,250	\$ (1,250)	-	-	-	-	Total Revenues	\$ 2,825,942	\$ 2,740,500	\$ 85,442	3.1%	\$ 2,748,275	\$ 77,667	2.8%
							Direct Operating Expenditures:							
90,216	52,321	(37,895)	(72.4%)	(256,279)	(346,494)	135.2%	Salaries and Wages	10,628,766	10,066,812	(561,954)	(5.6%)	10,853,507	224,740	2.1%
(15,174)	18,372	33,546	182.6%	153,647	168,820	109.9%	Benefits	3,549,168	3,534,768	(14,400)	(0.4%)	3,664,500	115,332	3.1%
-	12,500	12,500	-	1,537	1,537	-	Medical Supplies	36,167	125,000	88,833	71.1%	22,645	(13,523)	(59.7%)
701	1,239	538	43.4%	-	(701)	-	Other Supplies	5,409	12,390	6,981	56.3%	17,564	12,155	69.2%
-	2,500	2,500	-	-	-	-	Repairs and Maintenance	-	25,000	25,000	-	4,687	4,687	-
6,032	7,126	1,094	15.4%	6,571	539	8.2%	Other Expense	35,656	71,260	35,604	50.0%	17,568	(18,088)	(103.0%)
81,776	94,058	12,282	13.1%	(94,524)	(176,300)	186.5%	Total Operating Expenditures	14,255,166	13,835,230	(419,935)	(3.0%)	14,580,470	325,304	2.2%
\$ (81,776)	\$ (92,808)	\$ 11,032	(11.9%)	\$ 94,524	\$ (176,300)	(186.5%)	Net Performance before Depreciation & Overhead Allocations	\$ (11,429,224)	\$ (11,094,730)	\$ (334,493)	3.0%	\$ (11,832,194)	\$ 402,971	(3.4%)
							Overhead Allocations:							
4,220	6,870	2,650	38.6%	4,725	505	10.7%	OH Risk Management	45,108	68,700	23,592	34.3%	45,218	110	0.2%
849	1,329	480	36.1%	1,185	336	28.4%	OH Internal Audit	10,915	13,290	2,375	17.9%	10,396	(519)	(5.0%)
12,677	10,558	(2,119)	(20.1%)	9,863	(2,814)	(28.5%)	Home Office Facilities	93,036	105,580	12,544	11.9%	89,357	(3,679)	(4.1%)
5,931	6,062	131	2.2%	32,959	27,028	82.0%	OH Administration	59,043	60,620	1,577	2.6%	225,069	166,026	73.8%
43,089	57,514	14,425	25.1%	40,112	(2,977)	(7.4%)	OH Human Resources	489,086	575,140	86,054	15.0%	477,990	(11,096)	(2.3%)
9,882	15,889	6,007	37.8%	5,747	(4,135)	(72.0%)	Legal	113,647	158,890	45,243	28.5%	76,995	(36,652)	(47.6%)
1,331	1,890	559	29.6%	1,519	188	12.4%	Records	15,141	18,900	3,759	19.9%	16,214	1,073	6.6%
-	3,725	3,725	-	2,933	2,933	-	OH Compliance	44,694	37,250	(7,444)	(20.0%)	32,687	(12,007)	(36.7%)
559	24,314	23,755	97.7%	16,919	16,360	96.7%	IT Operations	206,240	243,140	36,900	15.2%	181,589	(24,651)	(13.6%)
4,951	8,143	3,192	39.2%	6,370	1,419	22.3%	IT Security	59,725	81,430	21,705	26.7%	85,420	25,695	30.1%
18,217	16,439	(1,778)	(10.8%)	14,476	(3,741)	(25.8%)	OH Finance	158,729	164,390	5,661	3.4%	131,881	(26,848)	(20.4%)
8,177	8,366	189	2.3%	4,822	(3,355)	(69.6%)	Corporate Communications	59,677	83,660	23,983	28.7%	52,473	(7,204)	(13.7%)
-	8,063	8,063	-	-	-	-	OH Information Technology	88,843	80,630	(8,213)	(10.2%)	28,693	(60,150)	(209.6%)
10,419	19,155	8,736	45.6%	29,683	19,264	64.9%	IT Service Center	156,381	191,550	35,169	18.4%	168,587	12,206	7.2%
6,351	8,648	2,297	26.6%	-	(6,351)	-	OH Performance Excellence	69,186	86,480	17,294	20.0%	36,750	(32,436)	(88.3%)
-	5,757	5,757	-	2,682	2,682	-	Corporate Quality	67,531	57,570	(9,961)	(17.3%)	39,338	(28,193)	(71.7%)
6,779	8,922	2,143	24.0%	2,688	(4,091)	(152.2%)	OH Supply Chain	73,720	89,220	15,500	17.4%	30,674	(43,046)	(140.3%)
10,990	9,423	(1,567)	(16.6%)	-	(10,990)	-	District Nursing Admin	104,337	94,230	(10,107)	(10.7%)	-	(104,337)	-
2,094	1,996	(98)	(4.9%)	-	(2,094)	-	OH Mail Room	17,265	19,964	2,699	13.5%	-	(17,265)	-
146,516	223,063	76,547	34.3%	176,683	30,167	17.1%	Total Overhead Allocations-	1,932,304	2,230,634	298,330	13.4%	1,729,331	(202,973)	(11.7%)
228,292	317,121	88,830	28.0%	82,159	(146,133)	(177.9%)	Total Expenditures	16,187,470	16,065,865	(121,605)	(0.8%)	16,309,801	122,331	0.8%
\$ (228,292)	\$ (315,871)	\$ 87,580	(27.7%)	\$ (82,159)	\$ (146,133)	177.9%	Net Margin	\$ (13,361,528)	\$ (13,325,365)	\$ (36,163)	0.3%	\$ (13,561,525)	\$ 199,998	(1.5%)
-	-	-	-	-	-	-	General Fund Support/Transfer In	\$13,133,236	-	\$13,133,236	-	-	\$ (13,133,236)	-

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	-	-	-	-	-	-	-	-	-	-
93,731	62,138	(31,593)	(50.8%)	-	(93,731)	-	511,070	621,377	110,307	17.8%	-	(511,070)	-
20,866	5,001	(15,864)	(317.2%)	-	(20,866)	-	95,365	50,013	(45,353)	(90.7%)	-	(95,365)	-
-	58,750	58,750	-	-	-	-	83,200	587,500	504,300	85.8%	-	(83,200)	-
74	-	(74)	-	-	(74)	-	74	-	(74)	-	-	(74)	-
988	-	(988)	-	-	(988)	-	3,412	-	(3,412)	-	-	(3,412)	-
115,658	125,889	10,231	8.1%	-	(115,658)	-	693,121	1,258,889	565,768	44.9%	-	(693,121)	-
\$ (115,658)	\$ (125,889)	\$ 10,231	(8.1%)	-	\$ (115,658)	-	\$ (693,121)	\$ (1,258,889)	\$ 565,768	(44.9%)	-	\$ (693,121)	-
115,658	125,889	10,231	8.1%	-	(115,658)	-	693,121	1,258,889	565,768	44.9%	-	(693,121)	-
\$ (115,658)	\$ (125,889)	\$ 10,231	(8.1%)	-	\$ (115,658)	-	\$ (693,121)	\$ (1,258,889)	\$ 565,768	(44.9%)	-	\$ (693,121)	-
-	-	-	-	-	-	-	\$577,464	-	\$577,464	-	-	\$(577,464)	-

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Year to Date
Revenues:											
Ad Valorem Taxes	-	\$ 52,659,064	\$ 104,596,647	\$ 3,736,619	\$ 8,175,463	\$ 3,578,378	\$ 8,788,335	\$ 2,881,351	\$ 1,079,759	\$ 3,059,785	\$ 188,555,401
Net Patient Service Revenue	269,207	532,595	572,345	468,651	132,098	320,919	378,876	362,858	310,589	367,681	3,715,820
Intergovernmental Revenue	341,422	373,249	349,379	349,379	349,379	349,379	362,879	350,879	-	-	2,825,942
Grants	1,550	57,640	38,913	49,894	97,660	34,246	73,359	68,205	47,117	13,186	481,769
Interest Earnings	566,512	463,772	627,520	1,279,916	955,566	1,294,597	1,176,120	962,900	754,492	965,690	9,047,084
Unrealized Gain/(Loss) On Investments	(15,035)	1,468,262	1,391,091	129,581	(928,528)	118,630	(1,024,306)	740,022	582,691	1,339,869	3,802,277
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	43,676	611,065	1,213,907	46,251	104,957	115,311	137,959	34,223	13,951	162,135	2,483,436
Total Revenues	\$ 1,207,332	\$ 56,165,647	\$ 108,789,802	\$ 6,060,290	\$ 8,886,594	\$ 5,811,460	\$ 9,893,221	\$ 5,400,438	\$ 2,788,599	\$ 5,908,345	\$ 210,911,729
Expenditures:											
Salaries and Wages	3,889,680	3,562,333	3,819,128	3,326,238	4,168,411	3,933,984	4,206,628	3,905,063	3,409,570	2,822,902	37,043,937
Benefits	1,170,983	1,120,528	1,015,820	1,128,553	1,175,462	1,256,204	1,120,312	1,149,523	995,289	713,968	10,846,642
Purchased Services	654,110	804,672	1,338,194	311,196	824,954	850,249	879,832	687,126	731,212	821,965	7,903,509
Medical Supplies	4,208	5,937	3,136	45,373	4,719	9,817	4,143	(2,351)	1,814	13,257	90,053
Other Supplies	152,947	12,702	99,463	59,581	126,530	142,911	174,462	35,698	72,232	25,965	902,491
Medical Services	792,090	686,114	671,148	779,082	559,259	578,799	732,603	1,132,152	802,365	1,067,899	7,801,511
Drugs	(22,847)	(41,364)	(946)	14,299	17,521	(2,494)	1,483	21,967	69,614	29,851	87,084
Repairs and Maintenance	457,711	388,884	684,629	373,320	347,255	1,732,716	133,100	619,500	863,894	841,992	6,443,004
Lease and Rental	185,996	256,441	(53,808)	96,364	81,002	124,970	129,732	210,498	64,315	166,887	1,262,397
Utilities	10,696	12,014	9,578	9,401	9,938	9,853	9,618	10,099	10,817	11,764	103,779
Other Expense	307,257	1,314,679	3,293,786	2,398,444	757,709	618,657	1,478,131	667,476	1,266,087	312,136	12,414,362
Interest Expense	-	-	-	-	146,639	-	-	-	-	-	146,639
Principal And Interest	-	-	1,368,036	908,524	47,247	141,319	920,620	202,021	584,729	953,649	5,126,143
Insurance	103,241	106,711	104,976	104,976	104,976	105,676	104,976	116,859	116,507	98,421	1,067,319
Sponsored Programs.	703,296	720,235	648,839	673,796	661,471	649,896	733,354	741,945	747,264	733,354	7,013,450
Total Operating Expenditures	8,409,367	8,949,885	13,001,980	10,229,147	9,033,094	10,152,558	10,628,994	9,497,574	9,735,708	8,614,011	98,252,319
Net Performance before Overhead Allocations	\$ (7,202,036)	\$ 47,215,762	\$ 95,787,823	\$ (4,168,857)	\$ (146,500)	\$ (4,341,099)	\$ (735,773)	\$ (4,097,136)	\$ (6,947,109)	\$ (2,705,667)	\$ 112,659,410
Total Overhead Allocations-	(1,670,847)	(1,403,322)	(1,254,365)	(3,331,694)	(1,655,723)	(1,696,782)	(1,749,914)	(1,886,149)	(2,000,149)	(1,578,290)	(18,227,235)
Total Expenditures	6,738,520	7,546,563	11,747,614	6,897,453	7,377,371	8,455,776	8,879,080	7,611,425	7,735,559	7,035,721	80,025,084
Net Margin	\$ (5,531,189)	\$ 48,619,084	\$ 97,042,188	\$ (837,163)	\$ 1,509,223	\$ (2,644,317)	\$ 1,014,141	\$ (2,210,987)	\$ (4,946,960)	\$ (1,127,377)	\$ 130,886,644
Transfer In/(Out)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (46,017,639)	\$ (545,964)	\$ (17,487,585)	\$ (1,356,811)	\$ (71,633,787)



General Fund Program Statistics

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Current Year Total	Prior Year Total
Aeromedical														
Patients Transported - Actual	36	48	51	46	54	54	42	39	29	38			437	488
Patients Transported - Budget	50	49	50	51	54	53	52	52	52	47			510	529
Variance	(14)	(1)	1	(5)	-	1	(10)	(13)	(23)	(9)	-	-	(73)	(41)
Ground Transportation														
Ground Transportation Trips-Actual	191	174	181	154	188	183	181	170	169	134			1,725	1,656
Ground Transportation Trips-Budget	142	126	145	145	145	130	130	130	120	120			1,333	870
Variance	49	48	36	9	43	53	51	40	49	14	-	-	392	786
School Health														
Medical Events	26,865	22,478	19,038	22,133	26,229	21,457	29,952	26,313	-	-			194,465	184,338
Screenings	25,752	21,678	10,626	20,403	28,381	14,520	7,426	7,013	-	-			135,799	132,872
Total Events- Actual	52,617	44,156	29,664	42,536	54,610	35,977	37,378	33,326	-	-	-	-	330,264	317,210
Total Events- Budget	51,856	37,169	34,725	46,169	48,482	42,292	30,735	29,204	-	-			320,632	510,600
Pharmacy														
Total Prescriptions Filled at In-House Pharmacies	14,402	12,826	13,029	13,711	12,579	12,901	15,638	14,451	12,727	14,516			136,780	128,104
Total Prescriptions Filled In-House-Actual	14,402	12,826	13,029	13,711	12,579	12,901	15,638	14,451	12,727	14,516	-	-	136,780	128,104
Total Prescriptions Filled- Budget	11,770	11,770	11,770	11,770	11,770	11,770	11,770	11,770	11,770	11,770			117,700	119,980

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,066,543	\$ 1,192,011	\$ (125,468)	(10.5%)	\$ 1,226,317	\$ (159,775)	(13.0%)	Gross Patient Revenue	\$ 11,576,693	\$ 11,887,720	\$ (311,027)	(2.6%)	\$ 11,874,910	\$ (298,217)	(2.5%)
71,578	74,666	(3,089)	(4.1%)	83,012	(11,434)	(13.8%)	Contractual Allowance	734,548	744,585	(10,037)	(1.3%)	681,146	53,402	7.8%
325,727	364,340	(38,613)	(10.6%)	345,282	(19,555)	(5.7%)	Charity Care	3,225,215	3,633,260	(408,045)	(11.2%)	3,503,192	(277,977)	(7.9%)
13,682	12,085	1,597	13.2%	23,833	(10,151)	(42.6%)	Bad Debt	78,749	120,517	(41,768)	(34.7%)	148,694	(69,944)	(47.0%)
410,987	451,091	(40,104)	(8.9%)	452,128	(41,140)	(9.1%)	Total Contractuals and Bad Debt	4,038,512	4,498,362	(459,850)	(10.2%)	4,333,032	(294,520)	(6.8%)
655,555	740,919	(85,364)	(11.5%)	774,190	(118,634)	(15.3%)	Net Patient Service Revenue	7,538,181	7,389,357	148,824	2.0%	7,541,878	(3,697)	-
61.47%	62.16%			63.13%			Collection %	65.12%	62.16%			63.51%		
758,333	758,333	-	-	758,333	-	-	Intergovernmental Revenue	7,583,333	7,583,330	3	-	7,583,333	-	-
-	970	(970)	-	674	(674)	-	Interest Earnings	956	9,700	(8,744)	(90.1%)	7,950	(6,993)	(88.0%)
1,430	1,070	360	33.6%	1,054	376	35.7%	Other Revenue	11,836	10,700	1,136	10.6%	625,113	(613,277)	(98.1%)
\$ 1,415,319	\$ 1,501,292	\$ (85,974)	(5.7%)	\$ 1,534,251	\$ (118,932)	(7.8%)	Total Revenues	\$ 15,134,306	\$ 14,993,087	\$ 141,219	0.9%	\$ 15,758,274	\$ (623,967)	(4.0%)
							Direct Operating Expenses:							
926,183	1,132,560	206,377	18.2%	1,149,029	222,846	19.4%	Salaries and Wages	10,839,128	11,143,440	304,312	2.7%	10,993,106	153,978	1.4%
329,499	356,018	26,519	7.4%	381,002	51,503	13.5%	Benefits	3,628,833	3,533,597	(95,237)	(2.7%)	3,596,096	(32,737)	(0.9%)
80,637	76,449	(4,187)	(5.5%)	58,072	(22,565)	(38.9%)	Purchased Services	660,667	764,492	103,825	13.6%	593,514	(67,153)	(11.3%)
45,896	56,991	11,095	19.5%	58,724	12,828	21.8%	Medical Supplies	537,903	569,910	32,007	5.6%	570,249	32,346	5.7%
66,127	85,325	19,198	22.5%	74,478	8,351	11.2%	Other Supplies	765,149	853,252	88,103	10.3%	830,459	65,310	7.9%
1,323	2,275	952	41.8%	829	(494)	(59.6%)	Contracted Physician Expense	10,808	22,750	11,942	52.5%	13,113	2,305	17.6%
938	5,417	4,479	82.7%	1,161	224	19.3%	Medical Services	17,757	54,170	36,413	67.2%	28,447	10,689	37.6%
18,227	38,333	20,106	52.5%	27,764	9,537	34.4%	Drugs	275,737	383,330	107,593	28.1%	337,577	61,840	18.3%
27,464	35,989	8,525	23.7%	34,404	6,940	20.2%	Repairs and Maintenance	281,968	359,893	77,925	21.7%	329,604	47,635	14.5%
-	85	85	-	-	-	-	Lease and Rental	-	850	850	100.0%	1,197	1,197	100.0%
41,181	38,486	(2,695)	(7.0%)	42,180	998	2.4%	Utilities	377,725	384,860	7,135	1.9%	383,967	6,242	1.6%
10,575	19,808	9,233	46.6%	13,630	3,055	22.4%	Other Expense	121,846	198,077	76,231	38.5%	122,717	871	0.7%
30	-	(30)	-	-	(30)	-	Interest Expense	182	1	(181)	(18,100.0%)	-	(182)	-
15,348	10,126	(5,221)	(51.6%)	10,337	(5,010)	(48.5%)	Insurance	88,897	101,263	12,366	12.2%	78,822	(10,075)	(12.8%)
1,563,427	1,857,863	294,436	15.8%	1,851,609	288,182	15.6%	Total Operating Expenses	17,606,600	18,369,886	763,286	4.2%	17,878,867	272,266	1.5%
							Net Performance before Depreciation & Overhead Allocations	\$ (2,472,294)	\$ (3,376,799)	\$ 904,505	(26.8%)	\$ (2,120,593)	\$ (351,701)	16.6%
74,560	80,284	5,723	7.1%	73,771	(789)	(1.1%)	Depreciation	726,179	803,133	76,954	9.6%	773,573	47,394	6.1%
							Overhead Allocations:							
5,366	8,735	3,369	38.6%	5,977	611	10.2%	OH Risk Management	57,356	87,351	29,996	34.3%	57,209	(147)	(0.3%)
1,079	1,691	612	36.2%	1,499	420	28.0%	OH Internal Audit	13,877	16,909	3,032	17.9%	13,154	(723)	(5.5%)
7,541	7,708	167	2.2%	41,700	34,159	81.9%	OH Administration	75,075	77,083	2,009	2.6%	284,761	209,686	73.6%
48,060	64,143	16,083	25.1%	42,680	(5,380)	(12.6%)	OH Human Resources	545,467	641,431	95,965	15.0%	508,516	(36,951)	(7.3%)
12,565	20,203	7,638	37.8%	7,271	(5,294)	(72.8%)	Legal	144,504	202,032	57,528	28.5%	97,414	(47,090)	(48.3%)
1,693	2,403	710	29.5%	1,922	229	11.9%	Records	19,254	24,030	4,776	19.9%	20,513	1,259	6.1%
-	4,736	4,736	-	3,711	3,711	-	OH Compliance	56,831	47,355	(9,476)	(20.0%)	41,357	(15,474)	(37.4%)
710	30,917	30,207	97.7%	21,407	20,697	96.7%	IT Operations	262,239	309,168	46,930	15.2%	229,749	(32,490)	(14.1%)
6,295	10,354	4,059	39.2%	8,059	1,764	21.9%	IT Security	75,943	103,535	27,592	26.6%	108,075	32,132	29.7%
23,164	20,903	(2,261)	(10.8%)	18,315	(4,849)	(26.5%)	OH Finance	201,828	209,030	7,203	3.4%	166,856	(34,972)	(21.0%)
10,398	10,638	240	2.3%	6,101	(4,297)	(70.4%)	Corporate Communications	75,884	106,379	30,495	28.7%	66,393	(9,491)	(14.3%)
-	10,249	10,249	-	-	-	-	OH Information Technology	112,968	102,495	(10,473)	(10.2%)	36,304	(76,664)	(211.2%)
30,678	41,694	11,016	26.4%	27,465	(3,213)	(11.7%)	IT Applications	285,345	416,944	131,600	31.6%	223,421	(61,924)	(27.7%)
13,248	24,357	11,109	45.6%	37,555	24,307	64.7%	IT Service Center	198,843	243,571	44,728	18.4%	213,298	14,455	6.8%
8,076	10,997	2,921	26.6%	-	(8,076)	-	OH Performance Excellence	87,972	109,966	21,994	20.0%	46,496	(41,476)	(89.2%)

Current Month								Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
-	7,321	7,321	-	3,393	3,393	-	Corporate Quality	85,867	73,205	(12,662)	(17.3%)	49,768	(36,099)	(72.5%)
27,975	36,922	8,947	24.2%	39,338	11,363	28.9%	OH Security Services	269,287	369,220	99,932	27.1%	262,953	(6,334)	(2.4%)
8,619	11,346	2,727	24.0%	3,401	(5,218)	(153.4%)	OH Supply Chain	93,738	113,456	19,718	17.4%	38,810	(54,928)	(141.5%)
4,955	15,683	10,728	68.4%	-	(4,955)	-	OH Clinical Labor Pool	44,694	156,834	112,140	71.5%	-	(44,694)	-
13,974	11,982	(1,992)	(16.6%)	-	(13,974)	-	District Nursing Admin	132,667	119,817	(12,850)	(10.7%)	-	(132,667)	-
4,941	5,670	729	12.9%	-	(4,941)	-	District Operations Admin	52,116	56,699	4,583	8.1%	-	(52,116)	-
2,662	2,539	(124)	(4.9%)	-	(2,662)	-	OH Mail Room	21,951	25,385	3,434	13.5%	-	(21,951)	-
231,999	361,190	129,191	35.8%	269,794	37,795	14.0%	Total Overhead Allocations-	2,913,704	3,611,897	698,194	19.3%	2,465,047	(448,657)	(18.2%)
1,869,986	2,299,336	429,350	18.7%	2,195,175	325,188	14.8%	Total Expenses	21,246,483	22,784,916	1,538,434	6.8%	21,117,486	(128,996)	(0.6%)
\$ (454,668)	\$ (798,044)	\$ 343,376	(43.0%)	\$ (660,923)	\$ 206,256	(31.2%)	Net Margin	\$ (6,112,176)	\$ (7,791,829)	\$ 1,679,653	(21.6%)	\$ (5,359,213)	\$ (752,964)	14.0%
20,175	25,333	(5,158)	(20.4%)	131,522	(111,347)	(84.7%)	Capital Contributions.	238,863	253,330	(14,468)	(5.7%)	345,285	(106,423)	(30.8%)
-	\$ 2,425,000	\$ (2,425,000)	-	-	-	-	Transfer In/(Out)	\$ 5,438,821	\$ 9,700,000	\$ (4,261,179)	(43.9%)	\$ 3,998,488	\$ (1,440,333)	(36.0%)

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Year to Date
Gross Patient Revenue	\$ 1,235,957	\$ 1,180,842	\$ 1,253,569	\$ 1,259,008	\$ 1,149,322	\$ 1,172,583	\$ 1,102,720	\$ 1,101,115	\$ 1,055,033	\$ 1,066,543	\$ 11,576,693
Contractual Allowance	74,159	86,103	86,359	75,565	68,291	36,067	77,764	87,433	71,229	71,578	734,548
Charity Care	342,563	332,824	290,789	337,463	306,350	326,555	319,889	324,898	318,156	325,727	3,225,215
Bad Debt	12,446	-	-	-	22,063	(4)	23,837	6,958	(233)	13,682	78,749
Total Contractuals and Bad Debt	429,168	418,927	377,148	413,028	396,704	362,618	421,490	419,289	389,153	410,987	4,038,512
Net Patient Service Revenue	806,789	761,915	876,421	845,980	752,619	809,966	681,230	681,826	665,880	655,555	7,538,181
Collection %	65.28%	64.52%	69.91%	67.19%	65.48%	69.08%	61.78%	61.92%	63.11%	61.47%	65.12%
Non-Operating Revenues											
Intergovernmental Revenue	758,333	758,333	758,333	758,333	758,333	758,333	758,333	758,333	758,333	758,333	7,583,333
Interest Earnings	956	-	-	-	-	-	-	-	-	-	956
Other Revenue	1,104	552	1,208	1,382	1,382	1,006	1,455	834	1,483	1,430	11,836
Total Other Revenues	\$ 760,394	\$ 758,885	\$ 759,541	\$ 759,715	\$ 759,715	\$ 759,339	\$ 759,789	\$ 759,168	\$ 759,816	\$ 759,764	\$ 7,596,126
Total Non-Operating Revenues	\$ 1,567,182	\$ 1,520,800	\$ 1,635,962	\$ 1,605,695	\$ 1,512,334	\$ 1,569,305	\$ 1,441,018	\$ 1,440,994	\$ 1,425,697	\$ 1,415,319	\$ 15,134,306
Direct Operating Expenses:											
Salaries and Wages	1,179,288	1,069,089	958,454	1,357,437	1,073,928	1,185,303	1,014,587	1,034,863	1,039,995	926,183	10,839,128
Benefits	369,614	354,390	339,233	403,145	355,541	389,720	373,120	353,731	360,841	329,499	3,628,833
Purchased Services	68,689	45,529	46,356	69,463	77,205	56,147	81,687	75,314	59,640	80,637	660,667
Medical Supplies	59,688	57,259	60,175	60,525	53,863	52,600	47,285	49,741	50,871	45,896	537,903
Other Supplies	87,215	45,833	65,869	93,167	104,036	88,515	83,977	69,824	60,586	66,127	765,149
Contracted Physician Expense	648	399	735	1,778	1,048	1,925	1,358	839	755	1,323	10,808
Medical Services	1,355	2,303	2,061	2,191	897	474	611	1,558	5,370	938	17,757
Drugs	7,273	49,611	22,571	28,515	42,637	27,596	30,219	30,770	18,317	18,227	275,737
Repairs and Maintenance	12,175	29,875	27,320	38,068	32,502	31,265	24,997	33,256	25,046	27,464	281,968
Lease and Rental	412	412	(1,133)	-	309	-	103	(103)	-	-	-
Utilities	41,238	33,926	35,191	40,171	39,857	36,904	37,075	36,245	35,935	41,181	377,725
Other Expense	9,156	10,131	6,824	20,862	10,715	12,052	11,679	12,651	17,201	10,575	121,846
Interest Expense	-	-	-	-	31	31	31	29	30	30	182
Insurance	8,312	8,312	8,312	8,312	8,312	8,312	8,312	10,062	5,303	15,348	88,897
Total Operating Expenses	1,845,063	1,707,070	1,571,968	2,123,635	1,800,881	1,890,844	1,715,043	1,708,781	1,679,889	1,563,427	17,606,600
Net Performance before Depreciation & Overhead Allocations	\$ (277,881)	\$ (186,270)	\$ 63,994	\$ (517,940)	\$ (288,546)	\$ (321,539)	\$ (274,024)	\$ (267,787)	\$ (254,193)	\$ (148,108)	\$ (2,472,294)
Depreciation	72,004	72,004	72,279	71,981	72,059	72,296	72,446	72,574	73,974	74,560	726,179
Overhead Allocations:											
OH Risk Management	6,113	5,604	5,849	5,631	6,076	5,525	6,191	5,785	5,215	5,366	57,356
OH Internal Audit	1,906	1,617	1,598	1,705	1,694	1,099	1,050	1,079	1,050	1,079	13,877
OH Administration	1,213	9,980	6,615	7,368	6,745	7,091	10,059	7,250	11,213	7,541	75,075
OH Human Resources	55,359	43,986	87,307	44,361	58,568	53,072	41,846	59,410	53,497	48,060	545,467

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Year to Date
Legal	11,896	12,986	11,854	21,509	17,674	14,272	13,395	13,780	14,572	12,565	144,504
Records	1,930	1,882	2,013	2,058	1,554	1,843	1,916	1,990	2,376	1,693	19,254
OH Compliance	7,260	6,280	7,759	6,537	6,887	6,781	6,426	6,930	1,971	-	56,831
IT Operations	22,410	25,695	3,092	36,429	19,203	23,446	34,083	24,973	72,198	710	262,239
IT Security	6,077	8,677	5,980	6,767	8,433	6,605	6,889	7,135	13,085	6,295	75,943
OH Finance	18,168	18,482	20,311	17,226	20,295	21,762	18,512	20,989	22,918	23,164	201,828
Corporate Communications	9,669	8,094	6,264	5,460	7,676	7,154	6,370	7,997	6,802	10,398	75,884
OH Information Technology	13,169	9,605	11,152	13,787	7,455	11,129	10,226	11,808	24,637	-	112,968
IT Applications	19,157	11,319	-	126,552	20,007	20,164	10,252	28,743	18,473	30,678	285,345
IT Service Center	22,206	16,193	19,030	18,479	20,329	23,923	29,919	20,321	15,194	13,248	198,843
OH Performance Excellence	12,820	5,550	8,040	8,479	7,797	10,724	8,411	8,343	9,732	8,076	87,972
Corporate Quality	7,040	6,064	9,062	8,797	10,702	10,485	10,224	11,116	12,378	-	85,867
OH Security Services	26,703	22,082	26,287	36,865	22,362	16,886	25,958	37,109	27,060	27,975	269,287
OH Supply Chain	10,978	8,891	9,420	9,341	9,210	8,370	9,215	9,249	10,445	8,619	93,738
OH Clinical Labor Pool	1,193	1,267	3,825	7,073	5,607	5,362	5,816	3,475	6,121	4,955	44,694
District Nursing Admin	10,806	5,335	8,090	12,230	6,010	13,122	41,667	12,063	9,370	13,974	132,667
District Operations Admin	6,346	3,410	7,259	5,711	5,197	4,940	6,557	3,222	4,533	4,941	52,116
OH Mail Room	2,068	2,266	2,790	1,378	2,199	2,434	2,036	2,562	1,556	2,662	21,951
Total Overhead Allocations	274,486	235,265	263,598	403,743	271,680	276,189	307,018	305,329	344,396	231,999	2,913,704
Total Expenses	2,191,554	2,014,340	1,907,845	2,599,359	2,144,620	2,239,329	2,094,506	2,086,684	2,098,259	1,869,986	21,246,483
Net Margin	\$ (624,372)	\$ (493,540)	\$ (271,883)	\$ (993,664)	\$ (632,286)	\$ (670,024)	\$ (653,488)	\$ (645,690)	\$ (672,563)	\$ (454,668)	\$ (6,112,176)
Capital Contributions.	-	-	-	-	-	20,103	183,587	-	14,998	20,175	238,863
General Fund Support/Transfer In	-	-	-	-	-	-	\$4,132,476	-	\$1,306,346	-	\$5,438,821



Census	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Current Year Total	Prior Year Total
Admissions	13	9	14	6	13	6	8	7	8	4			88	119
Discharges	10	11	11	6	19	13	11	8	7	6			102	119
Average Daily Census	117	117	119	117	116	110	107	105	105	103			112	115
Budget Census	117	117	117	117	117	117	117	117	117	117			117	110
Occupancy % (120 licensed beds)	97%	98%	99%	98%	97%	92%	89%	87%	87%	86%	0%	0%	93%	96%
Days By Payor Source:														
Medicaid	19	1	-	-	-	-	-	-	30	-			50	125
Managed Care Medicaid	2,342	2,291	2,369	2,300	2,134	2,169	2,088	2,089	1,970	2,004			21,756	22,048
Medicare	106	69	57	62	74	76	60	19		-			523	1,014
Private Pay	34	41	65	67	61	65	62	64	62	64			585	438
Hospice	62	100	117	93	88	117	82	112	145	164			1,080	790
Charity	1,020	987	989	989	925	962	928	959	928	957			9,644	10,270
Optum/VA	32	25	78	125	77	35	-	-	0	0			372	128
Total Resident Days	3,615	3,514	3,675	3,636	3,359	3,424	3,220	3,243	3,135	3,189	-	-	34,010	34,813

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 10,177,546	\$ 8,996,312	\$ 1,181,234	13.1%	\$ 9,995,992	\$ 181,554	1.8%	\$ 96,774,049	\$ 95,537,748	\$ 1,236,301	1.3%	\$ 93,480,183	\$ 3,293,866	3.5%
Gross Patient Revenue							Gross Patient Revenue						
7,327,087	7,079,861	247,226	3.5%	7,209,791	117,296	1.6%	68,466,314	75,152,024	(6,685,710)	(8.9%)	70,964,461	(2,498,146)	(3.5%)
527,123	269,291	257,832	95.7%	425,908	101,216	23.8%	5,345,462	2,848,888	2,496,574	87.6%	3,285,237	2,060,225	62.7%
871,516	317,109	554,407	174.8%	1,231,708	(360,192)	(29.2%)	7,374,027	3,306,528	4,067,500	123.0%	4,168,783	3,205,244	76.9%
8,725,726	7,666,261	1,059,465	13.8%	8,867,406	(141,680)	(1.6%)	81,185,804	81,307,441	(121,637)	(0.1%)	78,418,481	2,767,323	3.5%
1,593,307	578,555	1,014,752	175.4%	1,233,165	360,142	29.2%	7,559,152	5,785,548	1,773,604	30.7%	6,303,524	1,255,628	19.9%
3,045,127	1,908,606	1,136,521	59.5%	2,361,750	683,377	28.9%	23,147,398	20,015,856	3,131,542	15.6%	21,365,227	1,782,171	8.3%
29.92%	21.22%			23.63%			23.92%	20.95%		22.86%			
20,999	17,500	3,499	20.0%	9,525	11,475	120.5%	241,548	175,000	66,548	38.0%	174,752	66,796	38.2%
-	167	(167)	-	2,510	(2,510)	-	5,113	1,670	3,443	206.2%	7,437	(2,324)	(31.2%)
15,520	9,769	5,751	58.9%	16,110	(591)	(3.7%)	176,230	97,690	78,540	80.4%	132,953	43,277	32.6%
\$ 3,081,646	\$ 1,936,042	\$ 1,145,603	59.2%	\$ 2,389,895	\$ 691,750	28.9%	\$ 23,570,288	\$ 20,290,216	\$ 3,280,072	16.2%	\$ 21,680,369	\$ 1,889,920	8.7%
Direct Operating Expenses:							Direct Operating Expenses:						
1,552,443	1,544,997	(7,447)	(0.5%)	1,531,823	(20,620)	(1.3%)	14,937,702	15,201,479	263,777	1.7%	14,542,801	(394,901)	(2.7%)
402,279	403,400	1,121	0.3%	416,000	13,721	3.3%	4,004,834	4,003,889	(945)	-	3,998,445	(6,390)	(0.2%)
311,770	459,707	147,937	32.2%	708,753	396,983	56.0%	3,461,918	4,597,075	1,135,156	24.7%	5,854,065	2,392,146	40.9%
(188,067)	89,904	277,971	309.2%	(469,802)	(281,735)	60.0%	1,037,780	899,038	(138,743)	(15.4%)	999,134	(38,647)	(3.9%)
86,594	133,362	46,768	35.1%	107,802	21,209	19.7%	787,011	1,333,617	546,606	41.0%	995,607	208,596	21.0%
730,498	666,140	(64,358)	(9.7%)	454,486	(276,012)	(60.7%)	6,841,249	6,661,403	(179,846)	(2.7%)	6,149,333	(691,916)	(11.3%)
98,401	82,930	(15,471)	(18.7%)	69,894	(28,507)	(40.8%)	578,523	829,300	250,777	30.2%	615,534	37,011	6.0%
151,996	137,254	(14,742)	(10.7%)	(14,455)	(166,451)	1,151.5%	1,781,476	1,372,540	(408,936)	(29.8%)	1,608,375	(173,101)	(10.8%)
42,349	33,709	(8,640)	(25.6%)	41,097	(1,252)	(3.0%)	239,386	337,090	97,704	29.0%	421,273	181,887	43.2%
85,899	94,913	9,014	9.5%	112,142	26,243	23.4%	788,538	949,130	160,592	16.9%	891,434	102,896	11.5%
50,690	75,255	24,565	32.6%	86,007	35,317	41.1%	467,497	752,550	285,053	37.9%	679,429	211,932	31.2%
184	77	(107)	(139.0%)	-	(184)	-	2,251	1,535	(716)	(46.6%)	-	(2,251)	-
21,260	22,301	1,041	4.7%	23,571	2,310	9.8%	181,715	223,008	41,293	18.5%	179,409	(2,305)	(1.3%)
3,346,296	3,743,949	397,653	10.6%	3,067,319	(278,977)	(9.1%)	35,109,881	37,161,653	2,051,772	5.5%	36,934,839	1,824,958	4.9%
Net Performance before Depreciation & Overhead Allocations							Net Performance before Depreciation & Overhead Allocations						
\$ (264,650)	\$ (1,807,906)	\$ 1,543,256	(85.4%)	\$ (677,423)	\$ 412,773	(60.9%)	\$ (11,539,593)	\$ (16,871,437)	\$ 5,331,844	(31.6%)	\$ (15,254,470)	\$ 3,714,877	(24.4%)
317,173	300,331	(16,842)	(5.6%)	289,597	(27,576)	(9.5%)	3,151,330	3,004,584	(146,746)	(4.9%)	2,827,204	(324,126)	(11.5%)
Overhead Allocations:							Overhead Allocations:						
11,031	17,956	6,925	38.6%	13,211	2,180	16.5%	117,902	179,558	61,656	34.3%	126,436	8,534	6.7%
64,436	73,445	9,009	12.3%	51,455	(12,981)	(25.2%)	575,597	734,446	158,849	21.6%	503,043	(72,554)	(14.4%)
2,218	3,474	1,256	36.2%	3,314	1,096	33.1%	28,526	34,744	6,218	17.9%	29,072	546	1.9%
15,501	15,845	344	2.2%	92,161	76,660	83.2%	154,323	158,450	4,127	2.6%	629,345	475,022	75.5%
56,277	75,111	18,834	25.1%	51,658	(4,619)	(8.9%)	638,735	751,113	112,378	15.0%	615,488	(23,247)	(3.8%)
25,828	41,529	15,701	37.8%	16,069	(9,759)	(60.7%)	297,043	415,294	118,251	28.5%	215,295	(81,748)	(38.0%)
3,479	4,939	1,460	29.6%	4,247	768	18.1%	39,576	49,391	9,816	19.9%	45,337	5,761	12.7%
-	9,735	9,735	-	8,201	8,201	-	116,821	97,350	(19,471)	(20.0%)	91,401	(25,420)	(27.8%)
1,460	63,552	62,092	97.7%	47,310	45,850	96.9%	539,058	635,517	96,459	15.2%	507,760	(31,298)	(6.2%)
12,940	21,283	8,343	39.2%	17,811	4,871	27.3%	156,109	212,831	56,722	26.7%	238,856	82,747	34.6%
47,616	42,969	(4,647)	(10.8%)	40,478	(7,138)	(17.6%)	414,876	429,688	14,812	3.4%	368,769	(46,107)	(12.5%)
21,373	21,867	494	2.3%	13,484	(7,889)	(58.5%)	155,985	218,667	62,682	28.7%	146,731	(9,254)	(6.3%)
-	21,074	21,074	-	-	-	-	232,217	210,743	(21,475)	(10.2%)	80,233	(151,984)	(189.4%)
194,894	264,882	69,988	26.4%	290,030	95,136	32.8%	1,812,771	2,648,825	836,054	31.6%	2,359,356	546,585	23.2%
27,234	50,068	22,834	45.6%	83,000	55,766	67.2%	408,742	500,680	91,938	18.4%	471,406	62,664	13.3%

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
16,601	22,604	6,003	26.6%	-	(16,601)	-	180,835	226,045	45,210	20.0%	102,759	(78,076)	(76.0%)
-	15,047	15,047	-	7,498	7,498	-	176,508	150,473	(26,036)	(17.3%)	109,995	(66,513)	(60.5%)
41,963	55,382	13,419	24.2%	56,197	14,234	25.3%	403,933	553,824	149,891	27.1%	375,648	(28,285)	(7.5%)
17,717	23,319	5,602	24.0%	7,515	(10,202)	(135.8%)	192,686	233,190	40,505	17.4%	85,772	(106,914)	(124.6%)
13,404	13,415	11	0.1%	-	(13,404)	-	136,637	134,151	(2,486)	(1.9%)	160,049	23,412	14.6%
23,794	22,746	(1,048)	(4.6%)	22,064	(1,730)	(7.8%)	242,675	227,460	(15,215)	(6.7%)	249,997	7,322	2.9%
2,458	2,615	157	6.0%	3,423	965	28.2%	24,531	26,145	1,614	6.2%	29,549	5,018	17.0%
10,185	32,238	22,053	68.4%	-	(10,185)	-	91,872	322,378	230,506	71.5%	-	(91,872)	-
28,726	24,631	(4,095)	(16.6%)	-	(28,726)	-	272,711	246,308	(26,403)	(10.7%)	-	(272,711)	-
10,156	11,655	1,499	12.9%	-	(10,156)	-	107,131	116,551	9,420	8.1%	-	(107,131)	-
5,473	5,218	(255)	(4.9%)	-	(5,473)	-	45,126	52,181	7,054	13.5%	-	(45,126)	-
654,764	956,600	301,836	31.6%	829,126	174,362	21.0%	7,562,928	9,566,004	2,003,076	20.9%	7,542,297	(20,631)	(0.3%)
4,318,233	5,000,880	682,647	13.7%	4,186,042	(132,191)	(3.2%)	45,824,139	49,732,241	3,908,101	7.9%	47,304,340	1,480,200	3.1%
\$ (1,236,587)	\$ (3,064,838)	\$ 1,828,251	(59.7%)	\$ (1,796,146)	\$ 559,559	(31.2%)	\$ (22,253,851)	\$ (29,442,025)	\$ 7,188,174	(24.4%)	\$ (25,623,971)	\$ 3,370,120	(13.2%)
90,218	239,617	(149,399)	(62.3%)	320,168	(229,950)	(71.8%)	677,872	2,396,170	(1,718,298)	(71.7%)	2,715,675	(2,037,803)	(75.0%)
-	\$ 8,750,000	\$ (8,750,000)	-	-	-	-	\$ 20,429,610	\$ 35,000,000	\$ (14,570,390)	(41.6%)	\$ 21,290,218	\$ 860,608	4.0%
Total Expenses							Total Expenses						
Net Margin							Net Margin						
Capital Contributions.							Capital Contributions.						
Transfer In/(Out)							Transfer In/(Out)						

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Year to Date
Gross Patient Revenue	\$ 10,080,481	\$ 8,800,910	\$ 8,951,487	\$ 9,852,904	\$ 10,435,822	\$ 9,948,674	\$ 9,852,740	\$ 9,732,208	\$ 8,941,277	\$ 10,177,546	\$ 96,774,049
Contractual Allowance	6,960,095	6,690,169	6,384,679	6,897,296	8,009,502	6,857,695	7,038,327	5,990,002	6,311,461	7,327,087	68,466,314
Charity Care	988,277	480,197	707,481	493,753	335,107	466,506	444,256	500,442	402,320	527,123	5,345,462
Bad Debt	727,132	421,285	349,033	930,450	548,250	769,670	902,043	973,570	881,079	871,516	7,374,027
Total Contractuals and Bad Debt	8,675,504	7,591,651	7,441,194	8,321,499	8,892,859	8,093,872	8,384,626	7,464,014	7,594,859	8,725,726	81,185,804
Other Patient Revenue	88,484	74,967	61,973	533,908	534,357	534,357	3,375,796	540,293	221,710	1,593,307	7,559,152
Net Patient Service Revenue	1,493,461	1,284,225	1,572,267	2,065,314	2,077,320	2,389,160	4,843,910	2,808,487	1,568,127	3,045,127	23,147,398
Collection %	14.82%	14.59%	17.56%	20.96%	19.91%	24.01%	49.16%	28.86%	17.54%	29.92%	23.92%
Non-Operating Revenues											
Grants	26,417	32,417	48,132	35,655	35,655	26,628	11,592	(20,990)	25,043	20,999	241,548
Interest Earnings	5,113	-	-	-	-	-	-	-	-	-	5,113
Other Revenue	16,682	21,934	22,685	18,510	17,432	16,136	16,440	15,573	15,318	15,520	176,230
Total Other Revenues	\$ 48,212	\$ 54,350	\$ 70,817	\$ 54,165	\$ 53,087	\$ 42,764	\$ 28,032	\$ (5,416)	\$ 40,361	\$ 36,519	\$ 422,891
Total Non-Operating Revenues	\$ 1,541,673	\$ 1,338,576	\$ 1,643,084	\$ 2,119,478	\$ 2,130,407	\$ 2,431,924	\$ 4,871,942	\$ 2,803,070	\$ 1,608,488	\$ 3,081,646	\$ 23,570,288
Direct Operating Expenses:											
Salaries and Wages	1,509,078	1,398,324	1,538,874	1,461,623	1,513,810	1,526,819	1,435,783	1,472,407	1,528,540	1,552,443	14,937,702
Benefits	378,749	371,906	391,697	408,015	393,397	422,192	427,922	390,674	418,002	402,279	4,004,834
Purchased Services	(2,240)	445,195	283,737	275,317	687,564	333,698	303,379	456,574	366,923	311,770	3,461,918
Medical Supplies	108,060	155,310	168,940	103,817	136,447	180,618	86,156	167,875	118,625	(188,067)	1,037,780
Other Supplies	23,910	77,372	70,301	97,543	99,970	82,935	77,568	94,551	76,267	86,594	787,011
Contracted Physician Expense	618,655	614,849	655,974	766,747	825,327	497,023	728,774	680,828	722,575	730,498	6,841,249
Drugs	63,488	46,762	73,912	81,162	88,479	(51,494)	54,220	62,007	61,585	98,401	578,523
Repairs and Maintenance	127,544	197,140	197,036	154,280	215,493	131,126	222,116	197,952	186,793	151,996	1,781,476
Lease and Rental	23,455	35,635	13,455	23,333	27,706	30,044	20,993	(621)	23,039	42,349	239,386
Utilities	71,820	70,039	86,801	78,566	86,347	96,120	79,695	64,260	68,992	85,899	788,538
Other Expense	35,763	33,354	59,283	79,758	73,646	(42,936)	28,291	30,782	118,866	50,690	467,497
Interest Expense	-	-	647	175	292	272	253	224	204	184	2,251
Insurance	23,571	9,936	8,324	19,026	19,026	19,026	19,026	20,235	22,286	21,260	181,715
Total Operating Expenses	2,981,852	3,455,822	3,548,980	3,549,364	4,167,503	3,225,443	3,484,174	3,637,748	3,712,698	3,346,296	35,109,881
Net Performance before Depreciation & Overhead Allocations	\$ (1,440,179)	\$ (2,117,246)	\$ (1,905,896)	\$ (1,429,885)	\$ (2,037,096)	\$ (793,519)	\$ 1,387,767	\$ (834,678)	\$ (2,104,210)	\$ (264,650)	\$ (11,539,593)
Depreciation	301,177	301,177	332,601	311,557	312,015	312,015	315,705	312,425	335,485	317,173	3,151,330
Overhead Allocations:											
OH Risk Management	12,567	11,520	12,024	11,574	12,489	11,357	12,727	11,892	10,721	11,031	117,902
OH Revenue Cycle	57,499	53,444	-	114,956	60,162	60,399	52,029	56,350	56,322	64,436	575,597
OH Internal Audit	3,917	3,324	3,284	3,505	3,482	2,260	2,158	2,218	2,159	2,218	28,526
OH Administration	2,492	20,515	13,598	15,146	13,865	14,575	20,678	14,904	23,049	15,501	154,323

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Year to Date
OH Human Resources	64,825	51,507	102,236	51,946	68,582	62,147	49,001	69,569	62,645	56,277	638,735
Legal	24,453	26,695	24,368	44,215	36,330	29,338	27,535	28,327	29,954	25,828	297,043
Records	3,967	3,868	4,137	4,230	3,193	3,788	3,939	4,091	4,883	3,479	39,576
OH Compliance	14,924	12,909	15,950	13,438	14,157	13,938	13,208	14,246	4,051	-	116,821
IT Operations	46,066	52,819	6,356	74,883	39,474	48,196	70,061	51,334	148,410	1,460	539,058
IT Security	12,492	17,837	12,292	13,910	17,335	13,576	14,162	14,667	26,898	12,940	156,109
OH Finance	37,347	37,992	41,752	35,410	41,718	44,734	38,053	43,144	47,111	47,616	414,876
Corporate Communications	19,876	16,637	12,876	11,225	15,778	14,705	13,095	16,438	13,982	21,373	155,985
OH Information Technology	27,070	19,744	22,924	28,341	15,324	22,877	21,021	24,272	50,645	-	232,217
IT Applications	121,704	71,907	-	803,973	127,105	128,098	65,131	182,603	117,356	194,894	1,812,771
IT Service Center	45,647	33,287	39,119	37,987	41,788	49,175	61,501	41,772	31,232	27,234	408,742
OH Performance Excellence	26,352	11,409	16,527	17,429	16,028	22,043	17,289	17,150	20,006	16,601	180,835
Corporate Quality	14,471	12,464	18,628	18,083	21,999	21,553	21,016	22,849	25,445	-	176,508
OH Security Services	40,055	33,123	39,430	55,297	33,544	25,329	38,938	55,663	40,590	41,963	403,933
OH Supply Chain	22,567	18,276	19,363	19,201	18,932	17,205	18,942	19,013	21,470	17,717	192,686
HIM Department	14,803	13,007	16,624	10,976	14,089	13,658	13,168	13,667	13,241	13,404	136,637
OH Coding	27,656	20,301	24,771	23,105	23,880	23,807	23,747	23,698	27,916	23,794	242,675
OH Reimbursement	2,084	2,670	2,425	2,425	2,412	2,450	2,370	2,443	2,795	2,458	24,531
OH Clinical Labor Pool	2,451	2,605	7,863	14,540	11,526	11,021	11,956	7,143	12,582	10,185	91,872
District Nursing Admin	22,212	10,967	16,630	25,141	12,354	26,973	85,651	24,796	19,261	28,726	272,711
District Operations Admin	13,045	7,010	14,921	11,741	10,684	10,156	13,478	6,622	9,318	10,156	107,131
OH Mail Room	4,251	4,658	5,736	2,834	4,520	5,004	4,185	5,267	3,199	5,473	45,126
Total Overhead Allocations	684,793	570,495	493,835	1,465,511	680,750	698,362	715,039	774,138	825,241	654,764	7,562,928
Total Expenses	3,967,822	4,327,495	4,375,417	5,326,432	5,160,268	4,235,821	4,514,918	4,724,311	4,873,424	4,318,233	45,824,139
Net Margin	\$ (2,426,149)	\$ (2,988,919)	\$ (2,732,332)	\$ (3,206,953)	\$ (3,029,861)	\$ (1,803,896)	\$ 357,024	\$ (1,921,241)	\$ (3,264,936)	\$ (1,236,587)	\$ (22,253,851)
Capital Contributions.	-	-	41,700	-	-	233,902	134,194	96,556	81,301	90,218	677,872
General Fund Support/Transfer In	-	-	-	-	-	-	\$15,420,458	-	\$5,009,152	-	\$20,429,610


Lakeside Medical Center
Statistical Information

Admissions	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total	% Var to Prior Yr
Newborn	-	-	-	-	-	-	-	-	-	-	-	-	-	105	(100.0%)	21	(100.0%)
Pediatrics	3	-	-	1	1	-	-	-	1	1	-	-	7	53	(86.9%)	41	(82.9%)
Adult	39	34	34	35	35	43	46	32	28	30	-	-	356	821	(56.7%)	388	(8.2%)
Total	42	34	34	36	36	43	46	32	29	31	-	-	363	980	(63.0%)	450	(19.3%)
Adjusted Admissions	210	153	194	252	204	224	239	177	203	185	-	-	2,042	4,785	(57.3%)	2,532	(19.4%)
Patient Days																	
Med Surg (14 beds)	3	23	43	14	26	24	41	28	26	29	-	-	257	135	90.4%	256	0.4%
Pediatrics (12 beds)	6	4	-	2	6	-	-	-	13	3	-	-	34	172	(80.2%)	158	(78.5%)
Telemetry (22 beds)	58	86	74	25	48	108	88	66	24	53	-	-	630	2,068	(69.5%)	609	3.4%
ICU (6 beds)	97	59	56	39	93	59	72	63	61	58	-	-	657	831	(20.9%)	771	(14.8%)
Obstetrics (16 beds)	-	-	-	-	-	-	-	-	-	-	-	-	-	352	(100.0%)	60	(100.0%)
Total (70 beds)	164	172	173	80	173	191	201	157	124	143	-	-	1,578	3,558	(55.6%)	1,854	(14.9%)
Adjusted Acute Patient Days	820	774	989	560	981	996	1,045	868	869	851	-	-	8,753	17,423	(49.8%)	10,458	(16.3%)
Other Key Inpatient Statistics																	
Occupancy Percentage	8%	8%	8%	4%	9%	9%	10%	7%	6%	7%	-	-	6%	17%	(63.1%)	9%	(29.1%)
Average Daily Census (excl. newborns)	5.3	5.7	5.6	2.6	6.2	6.2	6.7	5.1	4.1	4.6	-	-	5.2	11.7	(55.5%)	6.1	(14.5%)
Average Daily Census (incl. newborns)	5.3	5.7	5.6	2.6	6.2	6.2	6.7	5.1	4.1	4.6	-	-	5.2	12.6	(58.6%)	6.2	(15.8%)
Average Length of Stay (excl newborns)	3.90	5.06	5.09	2.22	4.81	4.44	4.37	4.91	4.28	4.61	-	-	4.37	4.07	7.5%	4.44	(1.6%)
Average Length of Stay (incl newborns)	3.90	5.06	5.09	2.22	4.81	4.44	4.37	4.91	4.28	4.61	-	-	4.37	3.90	12.2%	4.36	0.1%
Case Mix Index- Medicare	1.5255	2.1010	1.6395	1.6578	1.5335	1.6994	1.2080	2.0664	1.8393	2.0782	-	-	1.7349	-	-	1.4679	-
Case Mix Index- Medicaid	-	0.6089	-	-	-	0.5471	0.6090	-	-	-	-	-	0.1765	-	-	1.0633	-
Case Mix Index- All Payers	1.4756	2.3156	1.2984	1.5218	1.4462	1.5020	1.1568	1.5287	1.5899	1.6288	-	-	1.5464	-	-	1.2957	-
Emergency Room and Outpatients																	
ER Admissions	31	22	27	22	26	36	41	27	23	24	-	-	279	486	(42.6%)	283	(1.4%)
ER Visits	1,884	1,645	1,653	1,729	1,727	1,700	1,695	1,738	1,633	1,624	-	-	17,028	15,641	8.9%	15,511	9.8%
Outpatient Visits	288	123	266	295	273	270	289	286	209	311	-	-	2,610	3,658	(28.6%)	3,658	(28.6%)
ER and Outpatient Visits	2,314	1,768	1,919	2,024	2,000	1,970	1,984	2,024	1,842	1,935	-	-	19,780	19,299	2.5%	19,169	3.2%
Observation Patient Stays	112	107	120	132	122	121	108	131	96	118	-	-	1,167	1,253	(6.9%)	1,253	(6.9%)
Surgery and Other Procedures																	
Inpatient Surgeries	13	12	12	8	12	16	22	15	9	9	-	-	128	210	(39.0%)	94	36.2%
Outpatient Surgeries	-	-	-	-	-	-	2	3	-	-	-	-	5	61	(91.8%)	1	400.0%
Endoscopies	9	4	5	1	2	6	4	10	2	1	-	-	44	91	(51.6%)	20	120.0%
Radiology Procedures	2,140	2,100	2,163	2,313	2,442	2,293	2,221	2,299	2,123	2,157	-	-	22,251	20,884	6.5%	20,793	7.0%
Lab Charges	11,871	11,051	10,967	11,404	11,389	11,354	10,259	10,848	10,015	11,468	-	-	110,626	107,042	3.3%	132,731	(16.7%)
Staffing																	
Paid FTE	221.31	220.50	-	-	-	-	-	-	-	-	-	-	220.91	265.25	(16.7%)	240.64	(8.2%)
Paid FTE per Adjusted Occupied Bed	8.37	8.55	-	-	-	-	-	-	-	-	-	-	7.65	4.62	65.7%	6.99	9.5%
Operational Performance																	
Gross Revenue Per Adj Pat Day	12,291	11,372	9,052	17,591	10,633	9,989	9,425	11,218	10,292	11,958	-	-	11,382	6,106	86.4%	9,027	26.1%
Net Revenue Per Adj Pat Day	1,821	1,659	1,590	3,687	2,116	2,399	4,633	3,237	1,805	3,578	-	-	2,653	1,269	109.1%	2,075	27.8%
Salaries & Benefits as % of Net Pat Revenue	126%	138%	123%	91%	92%	82%	38%	66%	124%	64%	-	-	82%	96%	(15.1%)	87%	(5.7%)
Labor Cost per Adj Pat Day	2,302	2,287	1,952	3,338	1,943	1,957	1,783	2,148	2,241	2,297	-	-	2,225	1,219	82.5%	1,784	24.7%
Total Expense Per Adj Pat Day	3,636	4,466	3,589	6,337	4,246	3,239	3,333	4,193	4,274	3,518	-	-	4,083	2,358	73.1%	3,571	14.3%

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 3,086,536	\$ 2,621,622	\$ 464,914	17.7%	\$ 2,553,603	\$ 532,934	20.9%	Gross Patient Revenue	\$ 29,415,830	\$ 24,898,471	\$ 4,517,359	18.1%	\$ 25,908,298	\$ 3,507,532	13.5%
910,212	839,763	70,449	8.4%	736,918	173,294	23.5%	Contractual Allowance	9,274,284	7,983,574	1,290,709	16.2%	8,614,156	660,127	7.7%
1,198,555	1,099,497	99,058	9.0%	1,060,385	138,170	13.0%	Charity Care	10,740,044	10,431,026	309,018	3.0%	10,071,821	668,223	6.6%
699,755	233,159	466,596	200.1%	312,029	387,726	124.3%	Bad Debt	4,073,620	2,222,576	1,851,044	83.3%	2,803,472	1,270,148	45.3%
2,808,522	2,172,418	636,104	29.3%	2,109,331	699,191	33.1%	Total Contractuals and Bad Debt	24,087,948	20,637,177	3,450,771	16.7%	21,489,449	2,598,499	12.1%
228,008	338,967	(110,959)	(32.7%)	1,120,503	(892,494)	(79.7%)	Other Patient Revenue	5,392,205	3,213,044	2,179,161	67.8%	3,832,151	1,560,054	40.7%
506,023	788,171	(282,148)	(35.8%)	1,564,774	(1,058,751)	(67.7%)	Net Patient Service Revenue	10,720,088	7,474,338	3,245,749	43.4%	8,251,000	2,469,088	29.9%
16.39%	30.06%			61.28%			Collection %	36.44%	30.02%			31.85%		
1,061,035	801,782	259,253	32.3%	724,102	336,933	46.5%	Grants	6,991,856	7,599,478	(607,622)	(8.0%)	9,003,801	(2,011,944)	(22.3%)
-	-	-	-	-	-	-	Interest Earnings	1,943	-	1,943	-	-	1,943	-
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	738,416	(738,416)	-
36,816	11,713	25,103	214.3%	155,255	(118,439)	(76.3%)	Other Revenue	77,489	111,023	(33,534)	(30.2%)	911,657	(834,168)	(91.5%)
\$ 1,603,873	\$ 1,601,666	\$ 2,207	0.1%	\$ 2,444,132	\$ (840,258)	(34.4%)	Total Revenues	\$ 17,791,376	\$ 15,184,839	\$ 2,606,537	17.2%	\$ 18,904,874	\$ (1,113,498)	(5.9%)
							Direct Operating Expenses:							
1,783,964	2,173,165	389,201	17.9%	1,721,522	(62,442)	(3.6%)	Salaries and Wages	18,371,898	21,381,616	3,009,718	14.1%	16,678,890	(1,693,008)	(10.2%)
502,406	544,436	42,030	7.7%	485,386	(17,020)	(3.5%)	Benefits	4,965,922	5,405,700	439,778	8.1%	4,467,223	(498,699)	(11.2%)
45,273	117,137	71,864	61.4%	39,233	(6,040)	(15.4%)	Purchased Services	1,189,825	1,171,370	(18,455)	(1.6%)	337,878	(851,947)	(252.1%)
122,742	116,203	(6,539)	(5.6%)	42,487	(80,255)	(188.9%)	Medical Supplies	923,068	1,162,033	238,966	20.6%	787,615	(135,452)	(17.2%)
15,645	45,513	29,868	65.6%	24,217	8,573	35.4%	Other Supplies	267,245	455,130	187,885	41.3%	240,444	(26,802)	(11.1%)
95,437	68,151	(27,286)	(40.0%)	83,687	(11,750)	(14.0%)	Medical Services	874,361	681,510	(192,851)	(28.3%)	649,933	(224,429)	(34.5%)
46,578	57,362	10,784	18.8%	39,232	(7,346)	(18.7%)	Drugs	519,605	573,620	54,015	9.4%	428,288	(91,318)	(21.3%)
62,251	58,246	(4,005)	(6.9%)	40,887	(21,364)	(52.3%)	Repairs and Maintenance	447,896	582,460	134,564	23.1%	363,946	(83,950)	(23.1%)
37,605	153,520	115,914	75.5%	122,080	84,475	69.2%	Lease and Rental	851,371	1,535,195	683,825	44.5%	1,152,202	300,831	26.1%
8,059	14,618	6,559	44.9%	7,709	(350)	(4.5%)	Utilities	85,400	146,180	60,780	41.6%	74,213	(11,188)	(15.1%)
144,225	116,459	(27,766)	(23.8%)	111,223	(33,002)	(29.7%)	Other Expense	926,841	1,164,590	237,749	20.4%	938,417	11,577	1.2%
17,143	9,010	(8,133)	(90.3%)	-	(17,143)	-	Interest Expense	180,027	94,654	(85,373)	(90.2%)	-	(180,027)	-
6,635	6,528	(108)	(1.7%)	6,691	55	0.8%	Insurance	54,538	65,275	10,737	16.4%	53,959	(579)	(1.1%)
2,887,964	3,480,347	592,383	17.0%	2,724,354	(163,609)	(6.0%)	Total Operating Expenses	29,657,997	34,419,333	4,761,336	13.8%	26,173,006	(3,484,991)	(13.3%)
							Net Performance before Depreciation & Overhead Allocations	\$ (11,866,621)	\$ (19,234,494)	\$ 7,367,873	(38.3%)	\$ (7,268,132)	\$ (4,598,489)	63.3%
90,345	73,871	(16,474)	(22.3%)	27,002	(63,342)	(234.6%)	Depreciation	889,692	738,710	(150,982)	(20.4%)	263,190	(626,502)	(238.0%)
							Overhead Allocations:							
10,102	16,443	6,341	38.6%	9,977	(125)	(1.3%)	OH Risk Management	107,974	164,430	56,456	34.3%	95,487	(12,487)	(13.1%)
90,824	103,522	12,698	12.3%	82,399	(8,425)	(10.2%)	OH Revenue Cycle	811,316	1,035,220	223,904	21.6%	805,559	(5,757)	(0.7%)
2,031	3,182	1,151	36.2%	2,503	472	18.9%	OH Internal Audit	26,124	31,820	5,696	17.9%	21,959	(4,165)	(19.0%)
33,779	28,133	(5,646)	(20.1%)	34,755	976	2.8%	Home Office Facilities	247,895	281,330	33,435	11.9%	314,857	66,962	21.3%
14,196	14,511	315	2.2%	69,603	55,407	79.6%	OH Administration	141,330	145,110	3,780	2.6%	475,303	333,973	70.3%
74,306	99,173	24,867	25.1%	57,374	(16,932)	(29.5%)	OH Human Resources	843,352	991,730	148,378	15.0%	683,592	(159,760)	(23.4%)
23,653	38,033	14,380	37.8%	12,136	(11,517)	(94.9%)	Legal	272,030	380,330	108,300	28.5%	162,599	(109,431)	(67.3%)
3,187	4,523	1,336	29.5%	3,208	21	0.7%	Records	36,247	45,230	8,983	19.9%	34,242	(2,005)	(5.9%)
-	8,915	8,915	-	6,194	6,194	-	OH Compliance	106,985	89,150	(17,835)	(20.0%)	69,029	(37,956)	(55.0%)
1,337	58,201	56,864	97.7%	35,730	34,393	96.3%	IT Operations	493,671	582,010	88,339	15.2%	383,477	(110,194)	(28.7%)
11,851	19,491	7,640	39.2%	13,451	1,600	11.9%	IT Security	142,964	194,910	51,946	26.7%	180,389	37,425	20.7%
43,607	39,351	(4,256)	(10.8%)	30,570	(13,037)	(42.6%)	OH Finance	379,943	393,510	13,567	3.4%	278,507	(101,436)	(36.4%)
19,574	20,025	451	2.3%	10,184	(9,390)	(92.2%)	Corporate Communications	142,850	200,250	57,400	28.7%	110,818	(32,032)	(28.9%)
-	19,300	19,300	-	-	-	-	OH Information Technology	212,663	193,000	(19,663)	(10.2%)	60,595	(152,068)	(251.0%)

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
178,484	242,579	64,095	26.4%	219,039	40,555	18.5%	1,660,132	2,425,790	765,658	31.6%	1,781,860	121,728	6.8%
24,940	45,852	20,912	45.6%	62,685	37,745	60.2%	374,323	458,520	84,197	18.4%	356,021	(18,302)	(5.1%)
15,203	20,701	5,498	26.6%	-	(15,203)	-	165,607	207,010	41,403	20.0%	77,609	(87,998)	(113.4%)
-	13,780	13,780	-	5,663	5,663	-	161,646	137,800	(23,846)	(17.3%)	83,071	(78,575)	(94.6%)
41,963	55,383	13,420	24.2%	61,817	19,854	32.1%	403,931	553,830	149,899	27.1%	413,214	9,283	2.2%
16,225	21,357	5,132	24.0%	5,676	(10,549)	(185.9%)	176,461	213,570	37,109	17.4%	64,778	(111,683)	(172.4%)
12,275	12,286	11	0.1%	-	(12,275)	-	125,132	122,860	(2,272)	(1.8%)	121,464	(3,668)	(3.0%)
21,791	20,831	(960)	(4.6%)	16,745	(5,046)	(30.1%)	222,242	208,310	(13,932)	(6.7%)	189,726	(32,516)	(17.1%)
2,251	2,394	143	6.0%	2,598	347	13.4%	22,467	23,940	1,473	6.2%	22,426	(41)	(0.2%)
9,328	29,523	20,195	68.4%	-	(9,328)	-	84,135	295,234	211,098	71.5%	-	(84,135)	-
26,307	22,557	(3,750)	(16.6%)	-	(26,307)	-	249,749	225,566	(24,183)	(10.7%)	-	(249,749)	-
9,301	10,674	1,373	12.9%	-	(9,301)	-	98,108	106,737	8,629	8.1%	-	(98,108)	-
5,012	4,779	(233)	(4.9%)	-	(5,012)	-	41,327	47,786	6,459	13.5%	-	(41,327)	-
691,527	975,498	283,971	29.1%	742,307	50,780	6.8%	7,750,603	9,754,983	2,004,380	20.5%	6,786,582	(964,021)	(14.2%)
3,669,835	4,529,716	859,881	19.0%	3,493,664	(176,172)	(5.0%)	38,298,292	44,913,026	6,614,734	14.7%	33,222,779	(5,075,514)	(15.3%)
\$ (2,065,962)	\$ (2,928,050)	\$ 862,088	(29.4%)	\$ (1,049,532)	\$ (1,016,430)	96.8%	\$ (20,506,916)	\$ (29,728,187)	\$ 9,221,271	(31.0%)	\$ (14,317,905)	\$ (6,189,012)	43.2%
244,823	252,458	(7,635)	(3.0%)	-	244,823	-	1,060,203	2,524,580	(1,464,377)	(58.0%)	132,840	927,364	698.1%
-	\$ 9,250,000	\$ (9,250,000)	-	-	-	-	\$ 19,344,650	\$ 37,000,000	\$ (17,655,350)	(47.7%)	\$ 14,099,698	\$ (5,244,951)	(37.2%)
IT Applications							Total Overhead Allocations-						
IT Service Center							Total Expenses						
OH Performance Excellence							Net Margin						
Corporate Quality							Capital Contributions.						
OH Security Services							Transfer In/(Out)						
OH Supply Chain													
HIM Department													
OH Coding													
OH Reimbursement													
OH Clinical Labor Pool													
District Nursing Admin													
District Operations Admin													
OH Mail Room													

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Year to Date
Gross Patient Revenue	\$ 3,208,530	\$ 2,531,499	\$ 2,552,091	\$ 2,896,182	\$ 2,909,023	\$ 3,190,147	\$ 3,138,945	\$ 3,090,915	\$ 2,811,962	\$ 3,086,536	\$ 29,415,830
Contractual Allowance	1,059,426	940,971	795,450	911,759	1,014,205	921,809	815,993	1,230,968	673,491	910,212	9,274,284
Charity Care	1,188,343	893,302	917,542	1,078,843	1,050,015	1,175,551	1,166,762	1,098,122	973,009	1,198,555	10,740,044
Bad Debt	325,374	204,443	347,137	404,411	354,100	398,923	309,917	381,214	648,346	699,755	4,073,620
Total Contractuals and Bad Debt	2,573,143	2,038,717	2,060,129	2,395,013	2,418,320	2,496,283	2,292,672	2,710,304	2,294,846	2,808,522	24,087,948
Other Patient Revenue	566,684	575,505	543,247	678,114	590,888	590,888	679,561	350,153	589,156	228,008	5,392,205
Net Patient Service Revenue	1,202,071	1,068,287	1,035,210	1,179,284	1,081,590	1,284,752	1,525,834	730,765	1,106,272	506,023	10,720,088
Collection %	37.46%	42.20%	40.56%	40.72%	37.18%	40.27%	48.61%	23.64%	39.34%	16.39%	36.44%
Non-Operating Revenues											
Grants	550,122	658,694	428,700	450,916	969,806	756,066	766,155	671,832	678,531	1,061,035	6,991,856
Interest Earnings	1,943	-	-	-	-	-	-	-	-	-	1,943
Other Revenue	1,437	2,526	13,368	1,092	2,155	895	3,630	1,590	13,983	36,816	77,489
Total Other Revenues	\$ 553,502	\$ 661,220	\$ 442,068	\$ 452,008	\$ 971,960	\$ 756,960	\$ 769,785	\$ 673,422	\$ 692,513	\$ 1,097,851	\$ 7,071,288
Total Non-Operating Revenues	\$ 1,755,573	\$ 1,729,507	\$ 1,477,278	\$ 1,631,292	\$ 2,053,550	\$ 2,041,712	\$ 2,295,619	\$ 1,404,186	\$ 1,798,785	\$ 1,603,873	\$ 17,791,376
Direct Operating Expenses:											
Salaries and Wages	1,872,309	1,512,292	1,998,118	1,593,013	1,992,463	1,948,992	1,843,046	1,801,624	2,026,079	1,783,964	18,371,898
Benefits	471,718	444,080	475,086	511,022	495,690	531,749	529,481	483,407	521,285	502,406	4,965,922
Purchased Services	3,780	39,841	27,633	301,222	336,285	108,413	114,020	123,775	89,583	45,273	1,189,825
Medical Supplies	31,086	71,763	74,918	166,912	88,454	141,793	80,069	90,637	54,694	122,742	923,068
Other Supplies	5,859	9,819	7,603	12,044	12,747	75,884	27,911	70,018	29,716	15,645	267,245
Medical Services	37,749	102,323	125,019	69,614	82,573	76,331	91,847	114,405	79,063	95,437	874,361
Drugs	74,182	46,702	41,892	42,320	42,188	63,681	53,006	50,428	58,629	46,578	519,605
Repairs and Maintenance	34,302	44,761	36,325	64,782	33,531	16,288	86,800	20,299	48,558	62,251	447,896
Lease and Rental	191,910	129,886	(54,422)	90,137	90,805	83,498	92,625	151,394	37,932	37,605	851,371
Utilities	5,558	13,231	5,510	7,644	10,006	7,361	10,185	9,291	8,555	8,059	85,400
Other Expense	86,265	78,069	93,788	58,676	105,038	75,674	92,735	92,956	99,414	144,225	926,841
Interest Expense	-	-	56,288	18,450	17,949	17,790	17,630	17,470	17,308	17,143	180,027
Insurance	4,947	4,947	4,947	4,947	4,947	4,947	4,947	6,334	6,937	6,635	54,538
Total Operating Expenses	2,819,665	2,497,713	2,892,703	2,940,782	3,312,676	3,152,400	3,044,303	3,032,038	3,077,754	2,887,964	29,657,997
Net Performance before Depreciation & Overhead Allocations	\$ (1,064,092)	\$ (768,206)	\$ (1,415,425)	\$ (1,309,490)	\$ (1,259,126)	\$ (1,110,688)	\$ (748,684)	\$ (1,627,851)	\$ (1,278,969)	\$ (1,284,090)	\$ (11,866,621)
Depreciation	30,892	30,892	201,655	87,803	89,261	88,977	89,813	89,813	90,241	90,345	889,692
Overhead Allocations:											
OH Risk Management	11,508	10,550	11,012	10,599	11,437	10,402	11,655	10,891	9,818	10,102	107,974
OH Revenue Cycle	81,046	75,330	-	162,033	84,800	85,134	73,335	79,426	79,387	90,824	811,316
OH Internal Audit	3,588	3,044	3,008	3,211	3,189	2,070	1,976	2,031	1,977	2,031	26,124
Home Office Facilities	26,450	25,091	-	37,902	19,592	25,574	24,239	37,077	18,192	33,779	247,895

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Year to Date
OH Administration	2,283	18,787	12,453	13,871	12,698	13,349	18,937	13,648	21,108	14,196	141,330
OH Human Resources	85,592	68,007	134,987	68,587	90,552	82,055	64,698	91,855	82,713	74,306	843,352
Legal	22,394	24,447	22,316	40,492	33,271	26,867	25,216	25,941	27,432	23,653	272,030
Records	3,633	3,542	3,789	3,875	2,924	3,470	3,607	3,746	4,473	3,187	36,247
OH Compliance	13,667	11,822	14,607	12,306	12,965	12,765	12,096	13,047	3,710	-	106,985
IT Operations	42,187	48,371	5,820	68,578	36,151	44,138	64,162	47,012	135,914	1,337	493,671
IT Security	11,440	16,335	11,257	12,739	15,875	12,433	12,969	13,431	24,634	11,851	142,964
OH Finance	34,202	34,793	38,236	32,428	38,205	40,967	34,849	39,512	43,144	43,607	379,943
Corporate Communications	18,203	15,236	11,791	10,279	14,449	13,466	11,992	15,054	12,805	19,574	142,850
OH Information Technology	24,790	18,081	20,994	25,954	14,034	20,951	19,251	22,228	46,380	-	212,663
IT Applications	111,456	65,852	-	736,277	116,402	117,312	59,647	167,228	107,474	178,484	1,660,132
IT Service Center	41,803	30,484	35,825	34,788	38,269	45,034	56,323	38,254	28,602	24,940	374,323
OH Performance Excellence	24,133	10,449	15,136	15,961	14,678	20,187	15,833	15,706	18,321	15,203	165,607
Corporate Quality	13,253	11,415	17,059	16,561	20,146	19,739	19,246	20,925	23,302	-	161,646
OH Security Services	40,055	33,123	39,430	55,297	33,543	25,329	38,937	55,663	40,590	41,963	403,931
OH Supply Chain	20,666	16,737	17,733	17,584	17,338	15,756	17,348	17,412	19,662	16,225	176,461
HIM Department	13,556	11,912	15,225	10,052	12,903	12,507	12,059	12,517	12,126	12,275	125,132
OH Coding	25,327	18,592	22,685	21,159	21,870	21,803	21,748	21,702	25,565	21,791	222,242
OH Reimbursement	1,908	2,445	2,220	2,221	2,209	2,244	2,170	2,238	2,560	2,251	22,467
OH Clinical Labor Pool	2,245	2,386	7,201	13,315	10,555	10,094	10,949	6,541	11,522	9,328	84,135
District Nursing Admin	20,342	10,043	15,230	23,024	11,314	24,702	78,439	22,709	17,639	26,307	249,749
District Operations Admin	11,946	6,420	13,665	10,752	9,784	9,300	12,343	6,064	8,533	9,301	98,108
OH Mail Room	3,893	4,266	5,253	2,595	4,140	4,583	3,833	4,824	2,929	5,012	41,327
Total Overhead Allocations	711,568	597,561	496,932	1,462,440	703,293	722,231	727,857	806,682	830,512	691,527	7,750,603
Total Expenses	3,562,125	3,126,166	3,591,290	4,491,025	4,105,230	3,963,609	3,861,973	3,928,533	3,998,506	3,669,835	38,298,292
Net Margin	\$ (1,806,552)	\$ (1,396,660)	\$ (2,114,013)	\$ (2,859,733)	\$ (2,051,680)	\$ (1,921,897)	\$ (1,566,354)	\$ (2,524,346)	\$ (2,199,721)	\$ (2,065,962)	\$ (20,506,916)
Capital Contributions.	204,850	-	79,780	-	-	46,790	201,342	233,306	49,312	244,823	1,060,203
General Fund Support/Transfer In	-	-	-	-	-	-	\$14,702,849	-	\$4,641,801	-	\$19,344,650

	Clinic Administration	Belle Glade Medical Clinic	Delray Medical Clinic	Lantana Medical Clinic	Mangonia Park Medical Clinic	West Palm Beach Medical Clinic	Jupiter Medical Clinic	Lake Worth Medical Clinic	Lewis Center Medical Clinic	West Boca Medical Clinic	St Ann Place Medical Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Atlantis Medical Clinic	Port Medical Clinic	Total
Gross Patient Revenue	\$ 1,704	\$ 1,946,572	\$ 1,694,303	\$ 4,664,416	\$ 1,630,660	\$ 3,518,768	\$ 1,033,157	\$ 2,645,317	\$ 93,033	\$ 683,466	\$ 25,537	\$ 112,662	\$ 2,497	\$ 93,631	-	\$ 39,032	\$ 18,184,755
Contractual Allowance	(643,541)	742,236	627,487	1,181,357	473,747	1,016,347	361,785	1,181,766	49,900	347,756	8,191	6,359	2,816	62,308	-	1,827	5,420,340
Charity Care	(36,020)	559,301	541,687	1,914,931	260,911	1,307,778	388,019	915,313	18,441	241,958	4,120	83,782	285	16,275	-	28,392	6,245,175
Bad Debt	(3,001)	205,874	256,286	593,963	328,249	423,043	130,475	259,761	28,618	60,926	14,273	15,110	29	10,678	-	815	2,325,099
Total Contractual Allowances and Bad Debt	(682,562)	1,507,411	1,425,459	3,690,251	1,062,907	2,747,168	880,279	2,356,840	96,959	650,640	26,585	105,251	3,130	89,261	-	31,035	13,990,615
Other Patient Revenue	-	380,275	262,102	975,595	120,449	834,642	200,960	522,191	47,160	242,345	8,058	24,202	1	6,712	26,012	266	3,650,968
Net Patient Revenue	684,267	819,436	530,946	1,949,760	688,202	1,606,242	353,838	810,667	43,233	275,171	7,011	31,613	(632)	11,082	26,012	8,263	7,845,108
Collection %	40,149.66%	42.10%	31.34%	41.80%	42.20%	45.65%	34.25%	30.65%	46.47%	40.26%	27.45%	28.06%	(25.31%)	11.84%	-	21.17%	43.14%
Grants	1,128,638	647,359	466,357	840,594	570,393	789,461	294,609	667,826	824	258,945	47,549	65,203	-	62,545	-	-	5,840,301
Interest Earnings	1,943	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,943
Other Revenue	70,912	4,908	-	-	-	-	-	-	-	-	-	-	-	-	-	-	75,820
Total Other Revenues	1,201,493	652,266	466,357	840,594	570,393	789,461	294,609	667,826	824	258,945	47,549	65,203	-	62,545	-	-	5,918,064
Total Revenues	\$ 1,885,759	\$ 1,471,702	\$ 997,303	\$ 2,790,354	\$ 1,258,595	\$ 2,395,702	\$ 648,447	\$ 1,478,492	\$ 44,057	\$ 534,116	\$ 54,559	\$ 96,816	\$ (632)	\$ 73,627	\$ 26,012	\$ 8,263	\$ 13,763,172
Direct Operational Expenses:																	
Salaries and Wages	3,007,923	1,481,938	1,186,275	2,449,905	1,389,363	1,935,221	729,633	1,761,476	14,707	629,733	144,439	170,266	-	147,807	-	-	15,048,686
Benefits	943,913	355,970	323,796	652,599	416,534	436,824	181,883	455,937	3,175	150,216	47,364	58,020	-	39,929	-	-	4,066,161
Purchased Services	276,888	29,824	381,251	6,599	405,677	13,040	11,688	4,609	4,526	17,988	-	-	355	600	-	-	1,153,044
Medical Supplies	-	58,837	86,339	117,725	72,583	103,739	30,226	95,986	2,544	52,499	2,461	1,360	82	2,145	24,046	-	650,571
Other Supplies	9,599	9,638	16,391	13,585	10,396	27,530	14,601	15,082	4,539	4,276	358	6,548	1,072	2,598	81,361	-	217,573
Medical Services	-	92,544	87,289	138,797	51,352	119,229	105,048	227,683	2,530	48,978	910	-	-	-	-	-	874,361
Drugs	-	42,024	118,513	122,468	87,117	130,577	1,319	11,489	(69)	5,769	115	156	54	73	-	-	519,605
Repairs and Maintenance	299,318	4,157	17,764	5,947	8,941	4,726	3,644	16,033	2,420	6,445	1,236	10,912	7,168	12,034	-	-	400,745
Lease and Rental	-	75,762	102,598	126,951	43,896	113,447	(200)	107,553	180	62,731	70	90	40	115	502	-	633,736
Utilities	-	21,815	7,441	1,755	6,268	1,755	11,131	9,476	1,332	4,882	1,125	-	-	-	-	-	66,980
Other Expense	210,189	128,341	50,910	63,774	53,318	96,024	29,793	122,302	3,714	22,614	3,731	1,240	196	4,878	7,134	-	798,156
Interest Expense	1,364	-	63,915	-	29,358	-	11,807	16,065	-	32,154	-	-	-	-	-	-	154,663
Insurance	-	4,901	3,002	6,960	469	6,294	1,685	3,974	299	1,301	-	8,309	8,133	8,364	-	-	53,691
Total Operating Expenses	4,749,193	2,305,752	2,445,483	3,707,065	2,575,273	2,988,404	1,132,257	2,847,664	39,899	1,039,585	201,808	256,900	17,100	218,543	113,043	-	24,637,970
Net Performance before Depreciation & Overhead Allocations	(2,863,434)	(834,049)	(1,448,181)	(916,711)	(1,316,678)	(592,701)	(483,811)	(1,369,172)	4,158	(505,469)	(147,249)	(160,084)	(17,732)	(144,917)	(87,031)	8,263	(10,874,798)
Depreciation	4,341	77,580	29,435	11,773	18,346	17,103	1,257	4,016	-	6,919	-	-	11,570	69,605	1,568	-	253,513
Overhead Allocations:																	
OH Risk Management	90,092	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	90,092
OH Revenue Cycle	603,005	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	603,005
OH Internal Audit	21,799	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	21,799
Home Office Facilities	193,650	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	193,650
OH Administration	117,924	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	117,924
OH Human Resources	693,625	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	693,625
Legal	226,979	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	226,979
Records	30,244	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,244
OH Compliance	89,268	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	89,268
IT Operations	411,913	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	411,913
IT Security	119,287	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	119,287
OH Finance	317,021	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	317,021
Corporate Communications	119,192	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	119,192
OH Information Technology	177,445	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	177,445
IT Applications	1,385,197	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,385,197
IT Service Center	312,331	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	312,331
OH Performance Excellence	138,181	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	138,181
Corporate Quality	134,876	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	134,876
OH Security Services	269,287	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	269,287
OH Supply Chain	147,238	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	147,238
HIM Department	104,409	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	104,409
OH Coding	185,436	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	185,436
OH Reimbursement	18,745	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	18,745
OH Clinical Labor Pool	70,202	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	70,202
District Nursing Admin	208,388	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	208,388
District Operations Admin	81,861	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	81,861
OH Mail Room	34,482	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	34,482
Total Overhead Allocations	6,302,078	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,302,078
Total Expenses	11,072,044	2,383,332	2,612,299	3,718,838	2,658,075	3,005,506	1,239,920	2,970,478	39,899	1,118,813	201,808	256,900	28,670	288,149	114,611	-	31,709,343
Net Margin	\$ (9,186,285)	\$ (911,630)	\$ (1,614,997)	\$ (928,484)	\$ (1,399,480)	\$ (609,804)	\$ (591,473)	\$ (1,491,985)	\$ 4,158	\$ (584,698)	\$ (147,249)	\$ (160,084)	\$ (29,302)	\$ (214,522)	\$ (88,599)	\$ 8,263	\$ (17,946,171)
Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer In/(Out)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,800,049	\$ 1,662,336	\$ 137,713	8.3%	\$ 1,544,423	\$ 255,625	16.6%	Gross Patient Revenue	\$ 18,184,755	\$ 15,756,056	\$ 2,428,699	15.4%	\$ 15,382,334	\$ 2,802,421	18.2%
380,424	475,675	(95,252)	(20.0%)	883,835	(503,411)	(57.0%)	Contractual Allowance	5,420,340	4,508,602	911,738	20.2%	6,725,043	(1,304,702)	(19.4%)
695,160	638,820	56,340	8.8%	650,385	44,775	6.9%	Charity Care	6,245,175	6,054,900	190,275	3.1%	5,938,858	306,317	5.2%
462,645	157,527	305,118	193.7%	201,318	261,327	129.8%	Bad Debt	2,325,099	1,493,082	832,017	55.7%	1,802,319	522,781	29.0%
1,538,229	1,272,022	266,206	20.9%	1,735,538	(197,309)	(11.4%)	Total Contractuals and Bad Debt	13,990,615	12,056,584	1,934,031	16.0%	14,466,220	(475,605)	(3.3%)
150,538	248,566	(98,028)	(39.4%)	693,627	(543,089)	(78.3%)	Other Patient Revenue	3,650,968	2,355,981	1,294,988	55.0%	2,578,864	1,072,104	41.6%
412,357	638,879	(226,522)	(35.5%)	502,512	(90,155)	(17.9%)	Net Patient Service Revenue	7,845,108	6,055,453	1,789,656	29.6%	3,494,979	4,350,130	124.5%
22.91%	38.43%			32.54%			Collection %	43.14%	38.43%			22.72%		
896,196	657,091	239,105	36.4%	599,248	296,948	49.6%	Grants	5,840,301	6,228,082	(387,781)	(6.2%)	7,541,429	(1,701,129)	(22.6%)
-	-	-	-	-	-	-	Interest Earnings	1,943	-	1,943	-	-	1,943	-
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	649,065	(649,065)	-
36,816	11,527	25,289	219.4%	155,255	(118,439)	(76.3%)	Other Revenue	75,820	109,252	(33,432)	(30.6%)	791,930	(716,110)	(90.4%)
\$ 1,345,369	\$ 1,307,497	\$ 37,872	2.9%	\$ 1,257,015	\$ 88,354	7.0%	Total Revenues	\$ 13,763,172	\$ 12,392,787	\$ 1,370,386	11.1%	\$ 12,477,404	\$ 1,285,769	10.3%
							Direct Operating Expenses:							
1,397,579	1,787,437	389,858	21.8%	1,401,281	3,702	0.3%	Salaries and Wages	15,048,686	17,586,483	2,537,797	14.4%	13,684,258	(1,364,427)	(10.0%)
406,125	443,735	37,610	8.5%	397,416	(8,709)	(2.2%)	Benefits	4,066,161	4,405,534	339,373	7.7%	3,675,505	(390,656)	(10.6%)
42,463	111,219	68,756	61.8%	36,691	(5,772)	(15.7%)	Purchased Services	1,153,044	1,112,190	(40,854)	(3.7%)	312,549	(840,495)	(268.9%)
96,641	90,537	(6,103)	(6.7%)	24,877	(71,764)	(288.5%)	Medical Supplies	650,571	905,373	254,803	28.1%	582,467	(68,103)	(11.7%)
11,471	37,540	26,069	69.4%	22,035	10,564	47.9%	Other Supplies	217,573	375,400	157,828	42.0%	205,817	(11,756)	(5.7%)
95,437	68,151	(27,286)	(40.0%)	83,687	(11,750)	(14.0%)	Medical Services	874,361	681,510	(192,851)	(28.3%)	649,933	(224,429)	(34.5%)
46,578	57,154	10,576	18.5%	39,232	(7,346)	(18.7%)	Drugs	519,605	571,540	51,935	9.1%	427,249	(92,356)	(21.6%)
57,530	55,755	(1,775)	(3.2%)	33,872	(23,657)	(69.8%)	Repairs and Maintenance	411,357	557,550	146,193	26.2%	292,935	(118,421)	(40.4%)
32,453	120,629	88,177	73.1%	99,502	67,049	67.4%	Lease and Rental	633,736	1,206,294	572,558	47.5%	926,124	292,388	31.6%
6,515	11,959	5,444	45.5%	6,987	473	6.8%	Utilities	66,980	119,590	52,610	44.0%	59,676	(7,304)	(12.2%)
129,395	104,091	(25,304)	(24.3%)	81,209	(48,186)	(59.3%)	Other Expense	798,156	1,040,910	242,754	23.3%	861,097	62,941	7.3%
14,672	9,010	(5,662)	(62.8%)	-	(14,672)	-	Interest Expense	154,663	94,654	(60,009)	(63.4%)	-	(154,663)	-
6,459	6,479	20	0.3%	6,630	171	2.6%	Insurance	53,691	64,790	11,099	17.1%	53,235	(456)	(0.9%)
2,343,316	2,903,697	560,381	19.3%	2,233,419	(109,897)	(4.9%)	Total Operating Expenses	24,648,582	28,721,817	4,073,235	14.2%	21,730,845	(2,917,737)	(13.4%)
							Net Performance before Depreciation & Overhead Allocations	\$ (10,885,410)	\$ (16,329,031)	\$ 5,443,621	(33.3%)	\$ (9,253,442)	\$ (1,631,968)	17.6%
\$ (997,947)	\$ (1,596,199)	\$ 598,252	(37.5%)	\$ (976,403)	\$ (21,544)	2.2%	Depreciation	769,294	691,650	(77,644)	(11.2%)	209,009	(560,285)	(268.1%)
77,296	69,165	(8,131)	(11.8%)	21,870	(55,427)	(253.4%)	Overhead Allocations:							
8,429	13,720	5,291	38.6%	8,423	(6)	(0.1%)	OH Risk Management	90,092	137,200	47,108	34.3%	80,610	(9,482)	(11.8%)
67,504	76,942	9,438	12.3%	68,123	619	0.9%	OH Revenue Cycle	603,005	769,420	166,415	21.6%	665,992	62,987	9.5%
1,695	2,655	960	36.2%	2,113	418	19.8%	OH Internal Audit	21,799	26,550	4,751	17.9%	18,537	(3,262)	(17.6%)
26,387	21,977	(4,410)	(20.1%)	30,393	4,006	13.2%	Home Office Facilities	193,650	219,770	26,120	11.9%	275,344	81,694	29.7%
11,845	12,108	263	2.2%	58,759	46,914	79.8%	OH Administration	117,924	121,080	3,156	2.6%	401,249	283,325	70.6%
61,114	81,566	20,452	25.1%	49,000	(12,114)	(24.7%)	OH Human Resources	693,625	815,660	122,035	15.0%	583,815	(109,810)	(18.8%)
19,736	31,734	11,998	37.8%	10,245	(9,491)	(92.6%)	Legal	226,979	317,340	90,361	28.5%	137,265	(89,714)	(65.4%)
2,659	3,774	1,115	29.5%	2,708	49	1.8%	Records	30,244	37,740	7,496	19.9%	28,906	(1,338)	(4.6%)
-	7,439	7,439	-	5,229	5,229	-	OH Compliance	89,268	74,390	(14,878)	(20.0%)	58,273	(30,995)	(53.2%)
1,116	48,562	47,446	97.7%	30,163	29,047	96.3%	IT Operations	411,913	485,620	73,707	15.2%	323,728	(88,185)	(27.2%)
9,888	16,263	6,375	39.2%	11,355	1,467	12.9%	IT Security	119,287	162,630	43,343	26.7%	152,284	32,997	21.7%
36,385	32,834	(3,551)	(10.8%)	25,807	(10,578)	(41.0%)	OH Finance	317,021	328,340	11,319	3.4%	235,114	(81,907)	(34.8%)
16,332	16,709	377	2.3%	8,597	(7,735)	(90.0%)	Corporate Communications	119,192	167,090	47,898	28.7%	93,551	(25,641)	(27.4%)
-	16,104	16,104	-	-	-	-	OH Information Technology	177,445	161,040	(16,405)	(10.2%)	51,154	(126,291)	(246.9%)

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
148,925	202,405	53,480	26.4%	184,912	35,987	19.5%	1,385,197	2,024,050	638,853	31.6%	1,504,239	119,042	7.9%
20,810	38,258	17,448	45.6%	52,918	32,108	60.7%	312,331	382,580	70,249	18.4%	300,550	(11,781)	(3.9%)
12,685	17,273	4,588	26.6%	-	(12,685)	-	138,181	172,730	34,549	20.0%	65,517	(72,664)	(110.9%)
-	11,498	11,498	-	4,781	4,781	-	134,876	114,980	(19,896)	(17.3%)	70,129	(64,747)	(92.3%)
27,975	36,922	8,947	24.2%	51,024	23,049	45.2%	269,287	369,220	99,933	27.1%	341,069	71,782	21.0%
13,538	17,820	4,282	24.0%	4,792	(8,746)	(182.5%)	147,238	178,200	30,962	17.4%	54,687	(92,551)	(169.2%)
10,242	10,251	9	0.1%	-	(10,242)	-	104,409	102,510	(1,899)	(1.9%)	102,540	(1,869)	(1.8%)
18,182	17,381	(801)	(4.6%)	14,136	(4,046)	(28.6%)	185,436	173,810	(11,626)	(6.7%)	160,166	(25,270)	(15.8%)
1,878	1,998	120	6.0%	2,193	315	14.4%	18,745	19,980	1,235	6.2%	18,931	186	1.0%
7,783	24,634	16,851	68.4%	-	(7,783)	-	70,202	246,340	176,138	71.5%	-	(70,202)	-
21,950	18,821	(3,129)	(16.6%)	-	(21,950)	-	208,388	188,210	(20,178)	(10.7%)	-	(208,388)	-
7,761	8,906	1,145	12.9%	-	(7,761)	-	81,861	89,060	7,199	8.1%	-	(81,861)	-
4,182	3,987	(195)	(4.9%)	-	(4,182)	-	34,482	39,872	5,389	13.5%	-	(34,482)	-
559,001	792,541	233,540	29.5%	625,671	66,670	10.7%	6,302,078	7,925,412	1,623,334	20.5%	5,723,650	(578,428)	(10.1%)
2,979,614	3,765,403	785,789	20.9%	2,880,960	(98,654)	(3.4%)	31,719,955	37,338,879	5,618,925	15.0%	27,663,505	(4,056,450)	(14.7%)
\$ (1,634,245)	\$ (2,457,905)	\$ 823,661	(33.5%)	\$ (1,623,944)	\$ (10,300)	0.6%	\$ (17,956,783)	\$ (24,946,093)	\$ 6,989,310	(28.0%)	\$ (15,186,101)	\$ (2,770,681)	18.2%
164,958	198,183	(33,225)	(16.8%)	-	164,958	-	706,370	1,981,830	(1,275,460)	(64.4%)	37,419	668,951	1,787.7%
-	\$ 7,750,000	\$ (7,750,000)	-	-	-	-	\$ 15,781,126	\$ 31,000,000	\$ (15,218,874)	(49.1%)	\$ 13,375,018	\$ (2,406,109)	(18.0%)
IT Applications							Total Overhead Allocations-						
IT Service Center							Total Expenses						
OH Performance Excellence							Net Margin						
Corporate Quality							Capital Contributions.						
OH Security Services							Transfer In/(Out)						
OH Supply Chain													
HIM Department													
OH Coding													
OH Reimbursement													
OH Clinical Labor Pool													
District Nursing Admin													
District Operations Admin													
OH Mail Room													

Western Care Clinics - Dental Statement of Revenues and Expenses for Quarter Ending 12/31/2023

	Dental Clinic Administration	Belle Glade Dental Clinic	Delray Dental Clinic	Lantana Dental Clinic	West Palm Beach Dental Clinic	Atlantis Dental Clinic	Port Dental Clinic	Total
Gross Patient Revenue	-	\$ 1,477,644	\$ 2,249,396	\$ 2,668,644	\$ 3,050,627	-	\$ 43,786	\$ 9,490,096
Contractual Allowance	-	506,045	561,423	958,618	1,162,553	-	(8)	3,188,631
Charity Care	-	461,994	985,988	1,120,102	1,469,118	-	42,880	4,080,082
Bad Debt	-	155,645	372,862	384,396	370,956	-	4,208	1,288,067
Total Contractual Allowances and Bad Debt	-	1,123,684	1,920,273	2,463,116	3,002,627	-	47,080	8,556,779
Other Patient Revenue	-	331,509	383,171	454,423	543,905	-	301	1,713,309
Net Patient Revenue	-	685,469	712,294	659,950	591,905	-	(2,993)	2,646,626
Collection %	-	46.39%	31.67%	24.73%	19.40%	-	(6.83%)	27.89%
Grants	76,676	129,493	253,874	316,499	375,014	-	-	1,151,556
Other Revenue	1,669	-	-	-	-	-	-	1,669
Total Other Revenues	78,345	129,493	253,874	316,499	375,014	-	-	1,153,225
Total Revenues	\$ 78,345	\$ 814,962	\$ 966,168	\$ 976,449	\$ 966,919	-	\$ (2,993)	\$ 3,799,851
<i>Direct Operational Expenses:</i>								
Salaries and Wages	334,037	360,966	539,237	795,682	1,212,520	-	-	3,242,442
Benefits	92,423	118,714	142,716	247,981	285,542	-	-	887,376
Purchased Services	-	10,083	4,721	19,779	2,199	-	-	36,782
Medical Supplies	-	36,325	57,194	72,267	106,712	-	-	272,497
Other Supplies	75	2,636	17,611	5,139	19,584	4,628	-	49,673
Repairs and Maintenance	-	6,279	10,691	6,103	10,605	2,862	-	36,539
Lease and Rental	-	29,222	40,921	49,975	97,517	-	-	217,635
Utilities	-	8,891	3,354	1,755	1,755	2,665	-	18,420
Other Expense	10,336	21,429	28,953	32,549	33,920	909	-	128,097
Interest Expense	-	-	25,364	-	-	-	-	25,364
Insurance	-	847	-	-	-	-	-	847
Total Operating Expenses	436,871	595,391	870,763	1,231,230	1,770,352	11,064	-	4,915,672
Net Performance before Depreciation & Overhead Allocations	(358,526)	219,571	95,406	(254,781)	(803,434)	(11,064)	(2,993)	(1,115,821)
Depreciation	-	12,241	19,466	7,977	25,983	212	-	65,879
<i>Overhead Allocations:</i>								
OH Risk Management	17,882	-	-	-	-	-	-	17,882
OH Revenue Cycle	208,311	-	-	-	-	-	-	208,311
OH Internal Audit	4,325	-	-	-	-	-	-	4,325
Home Office Facilities	54,245	-	-	-	-	-	-	54,245
OH Administration	23,406	-	-	-	-	-	-	23,406
OH Human Resources	149,726	-	-	-	-	-	-	149,726
Legal	45,050	-	-	-	-	-	-	45,050
Records	6,003	-	-	-	-	-	-	6,003
OH Compliance	17,717	-	-	-	-	-	-	17,717
IT Operations	81,757	-	-	-	-	-	-	81,757
IT Security	23,677	-	-	-	-	-	-	23,677
OH Finance	62,923	-	-	-	-	-	-	62,923
Corporate Communications	23,658	-	-	-	-	-	-	23,658
OH Information Technology	35,219	-	-	-	-	-	-	35,219
IT Applications	274,935	-	-	-	-	-	-	274,935
IT Service Center	61,992	-	-	-	-	-	-	61,992
OH Performance Excellence	27,426	-	-	-	-	-	-	27,426
Corporate Quality	26,769	-	-	-	-	-	-	26,769
OH Security Services	134,643	-	-	-	-	-	-	134,643
OH Supply Chain	29,223	-	-	-	-	-	-	29,223
HIM Department	20,723	-	-	-	-	-	-	20,723
OH Coding	36,806	-	-	-	-	-	-	36,806
OH Reimbursement	3,722	-	-	-	-	3,722	-	3,722
OH Clinical Labor Pool	13,933	-	-	-	-	-	-	13,933
District Nursing Admin	41,361	-	-	-	-	-	-	41,361
District Operations Admin	16,247	-	-	-	-	-	-	16,247
OH Mail Room	6,845	-	-	-	-	-	-	6,845
Total Overhead Allocations	1,448,525	-	-	-	-	-	-	1,448,525
Total Expenses	1,885,396	607,632	944,748	1,239,207	1,796,336	11,275	-	6,484,594
Net Margin	\$ (1,807,051)	\$ 207,330	\$ 21,421	\$ (262,758)	\$ (829,417)	\$ (11,275)	\$ (2,993)	\$ (2,684,743)
Capital	-	-	-	-	-	-	-	-
Transfer In/(Out)	-	-	46	-	-	-	-	-

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,025,928	\$ 863,353	\$ 162,575	18.8%	\$ 918,809	\$ 107,119	11.7%	Gross Patient Revenue	\$ 9,490,096	\$ 8,183,082	\$ 1,307,014	16.0%	\$ 9,634,267	\$ (144,170)	(1.5%)
432,534	317,976	114,558	36.0%	(129,851)	562,385	(433.1%)	Contractual Allowance	3,188,631	3,013,860	174,771	5.8%	1,792,397	1,396,234	77.9%
439,871	442,047	(2,176)	(0.5%)	392,549	47,322	12.1%	Charity Care	4,080,082	4,189,831	(109,749)	(2.6%)	3,971,100	108,982	2.7%
158,779	51,416	107,363	208.8%	81,788	76,990	94.1%	Bad Debt	1,288,067	487,336	800,731	164.3%	748,380	539,687	72.1%
1,031,184	811,439	219,745	27.1%	344,487	686,697	199.3%	Total Contractuals and Bad Debt	8,556,779	7,691,027	865,752	11.3%	6,511,877	2,044,902	31.4%
68,657	89,984	(21,328)	(23.7%)	419,667	(351,011)	(83.6%)	Other Patient Revenue	1,713,309	852,897	860,413	100.9%	1,238,244	475,066	38.4%
63,401	141,898	(78,498)	(55.3%)	993,990	(930,589)	(93.6%)	Net Patient Service Revenue	2,646,626	1,344,952	1,301,675	96.8%	4,360,633	(1,714,007)	(39.3%)
6.18%	16.44%			108.18%			Collection %	27.89%	16.44%			45.26%		
164,839	144,691	20,148	13.9%	124,854	39,985	32.0%	Grants	1,151,556	1,371,396	(219,840)	(16.0%)	1,462,372	(310,816)	(21.3%)
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	89,351	(89,351)	-
-	186	(186)	(100.0%)	-	-	-	Other Revenue	1,669	1,771	(102)	(5.8%)	119,727	(118,058)	(98.6%)
\$ 228,240	\$ 286,775	\$ (58,536)	(20.4%)	\$ 1,118,844	\$ (890,604)	(79.6%)	Total Revenues	\$ 3,799,851	\$ 2,718,119	\$ 1,081,733	39.8%	\$ 6,032,083	\$ (2,232,232)	(37.0%)
							Direct Operating Expenses:							
320,489	385,728	65,239	16.9%	320,241	(248)	(0.1%)	Salaries and Wages	3,242,442	3,795,133	552,691	14.6%	2,994,631	(247,811)	(8.3%)
87,339	100,701	13,362	13.3%	87,970	631	0.7%	Benefits	887,376	1,000,166	112,790	11.3%	791,718	(95,658)	(12.1%)
2,810	5,918	3,108	52.5%	2,543	(268)	(10.5%)	Purchased Services	36,782	59,180	22,398	37.8%	25,329	(11,453)	(45.2%)
26,101	25,666	(435)	(1.7%)	17,610	(8,491)	(48.2%)	Medical Supplies	272,497	256,660	(15,837)	(6.2%)	205,148	(67,349)	(32.8%)
4,174	7,973	3,799	47.6%	2,183	(1,991)	(91.2%)	Other Supplies	49,673	79,730	30,057	37.7%	34,627	(15,046)	(43.5%)
-	208	208	-	-	-	-	Drugs	-	2,080	2,080	100.0%	1,038	1,038	100.0%
4,721	2,491	(2,230)	(89.5%)	7,015	2,294	32.7%	Repairs and Maintenance	36,539	24,910	(11,629)	(46.7%)	71,010	34,471	48.5%
5,153	32,890	27,737	84.3%	22,578	17,426	77.2%	Lease and Rental	217,635	328,902	111,267	33.8%	226,078	8,443	3.7%
1,545	2,659	1,114	41.9%	722	(823)	(114.0%)	Utilities	18,420	26,590	8,170	30.7%	14,536	(3,884)	(26.7%)
14,830	12,368	(2,462)	(19.9%)	30,014	15,184	50.6%	Other Expense	128,685	123,680	(5,005)	(4.0%)	77,321	(51,364)	(66.4%)
2,471	-	(2,471)	-	-	(2,471)	-	Interest Expense	25,364	-	(25,364)	-	-	(25,364)	-
176	49	(128)	(261.2%)	61	(115)	(188.5%)	Insurance	847	485	(362)	(74.6%)	724	(123)	(17.0%)
469,810	576,650	106,841	18.5%	490,936	21,126	4.3%	Total Operating Expenses	4,916,259	5,697,516	781,257	13.7%	4,442,161	(474,098)	(10.7%)
							Net Performance before Depreciation & Overhead Allocations	\$ (1,116,408)	\$ (2,979,397)	\$ 1,862,989	(62.5%)	\$ 1,589,922	\$ (2,706,330)	(170.2%)
\$ (241,570)	\$ (289,875)	\$ 48,305	(16.7%)	\$ 627,908	\$ (869,478)	(138.5%)	Depreciation	120,398	47,060	(73,338)	(155.8%)	54,181	(66,217)	(122.2%)
13,048	4,706	(8,342)	(177.3%)	5,132	(7,916)	(154.2%)	Overhead Allocations:							
1,673	2,723	1,050	38.6%	1,554	(119)	(7.7%)	OH Risk Management	17,882	27,230	9,348	34.3%	14,877	(3,005)	(20.2%)
23,320	26,580	3,260	12.3%	14,276	(9,044)	(63.4%)	OH Revenue Cycle	208,311	265,800	57,489	21.6%	139,567	(68,744)	(49.3%)
336	527	191	36.2%	390	54	13.8%	OH Internal Audit	4,325	5,270	945	17.9%	3,422	(903)	(26.4%)
7,392	6,156	(1,236)	(20.1%)	4,362	(3,030)	(69.5%)	Home Office Facilities	54,245	61,560	7,315	11.9%	39,513	(14,732)	(37.3%)
2,351	2,403	52	2.2%	10,844	8,493	78.3%	OH Administration	23,406	24,030	624	2.6%	74,054	50,648	68.4%
13,192	17,607	4,415	25.1%	8,374	(4,818)	(57.5%)	OH Human Resources	149,726	176,070	26,344	15.0%	99,777	(49,949)	(50.1%)
3,917	6,299	2,382	37.8%	1,891	(2,026)	(107.1%)	Legal	45,050	62,990	17,940	28.5%	25,334	(19,716)	(77.8%)
528	749	221	29.5%	500	(28)	(5.6%)	Records	6,003	7,490	1,487	19.9%	5,336	(667)	(12.5%)
-	1,476	1,476	-	965	965	-	OH Compliance	17,717	14,760	(2,957)	(20.0%)	10,756	(6,961)	(64.7%)
221	9,639	9,418	97.7%	5,567	5,346	96.0%	IT Operations	81,757	96,390	14,633	15.2%	59,749	(22,008)	(36.8%)
1,963	3,228	1,265	39.2%	2,096	133	6.3%	IT Security	23,677	32,280	8,603	26.7%	28,105	4,428	15.8%
7,222	6,517	(705)	(10.8%)	4,763	(2,459)	(51.6%)	OH Finance	62,923	65,170	2,247	3.4%	43,393	(19,530)	(45.0%)
3,242	3,316	74	2.2%	1,587	(1,655)	(104.3%)	Corporate Communications	23,658	33,160	9,502	28.7%	17,267	(6,391)	(37.0%)
-	3,196	3,196	-	-	-	-	OH Information Technology	35,219	31,960	(3,259)	(10.2%)	9,441	(25,778)	(273.0%)
29,559	40,174	10,615	26.4%	34,127	4,568	13.4%	IT Applications	274,935	401,740	126,805	31.6%	277,621	2,686	1.0%
4,130	7,594	3,464	45.6%	9,767	5,637	57.7%	IT Service Center	61,992	75,940	13,948	18.4%	55,471	(6,521)	(11.8%)

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
2,518	3,428	910	26.5%	-	(2,518)	-	27,426	34,280	6,854	20.0%	12,092	(15,334)	(126.8%)
-	2,282	2,282	-	882	882	-	26,769	22,820	(3,949)	(17.3%)	12,942	(13,827)	(106.8%)
13,988	18,461	4,473	24.2%	10,793	(3,195)	(29.6%)	134,643	184,610	49,967	27.1%	72,145	(62,498)	(86.6%)
2,687	3,537	850	24.0%	884	(1,803)	(204.0%)	29,223	35,370	6,147	17.4%	10,091	(19,132)	(189.6%)
2,033	2,035	2	0.1%	-	(2,033)	-	20,723	20,350	(373)	(1.8%)	18,924	(1,799)	(9.5%)
3,609	3,450	(159)	(4.6%)	2,609	(1,000)	(38.3%)	36,806	34,500	(2,306)	(6.7%)	29,560	(7,246)	(24.5%)
373	396	23	5.8%	405	32	7.9%	3,722	3,960	238	6.0%	3,495	(227)	(6.5%)
1,545	4,889	3,344	68.4%	-	(1,545)	-	13,933	48,894	34,960	71.5%	-	(13,933)	-
4,357	3,736	(621)	(16.6%)	-	(4,357)	-	41,361	37,356	(4,005)	(10.7%)	-	(41,361)	-
1,540	1,768	228	12.9%	-	(1,540)	-	16,247	17,677	1,430	8.1%	-	(16,247)	-
830	791	(39)	(4.9%)	-	(830)	-	6,845	7,914	1,069	13.5%	-	(6,845)	-
132,526	182,957	50,431	27.6%	116,636	(15,890)	(13.6%)	1,448,525	1,829,571	381,046	20.8%	1,062,932	(385,593)	(36.3%)
615,384	764,314	148,930	19.5%	612,704	(2,680)	(0.4%)	6,485,182	7,574,147	1,088,965	14.4%	5,559,274	(925,908)	(16.7%)
\$ (387,144)	\$ (477,538)	\$ 90,394	(18.9%)	\$ 506,140	\$ (893,284)	(176.5%)	\$ (2,685,331)	\$ (4,856,028)	\$ 2,170,697	(44.7%)	\$ 472,808	\$ (3,158,140)	(668.0%)
79,865	54,275	25,590	47.1%	-	79,865	-	353,833	542,750	(188,917)	(34.8%)	95,421	258,412	270.8%
-	\$ 1,500,000	\$ (1,500,000)	-	-	-	-	\$ 3,603,316	\$ 6,000,000	\$ (2,396,684)	(39.9%)	\$ 724,681	\$ (2,878,635)	(397.2%)

Expenses by Location (YTD)

	Belle Glade Behavioral Health	St Ann Place Behavioral Health	Delray Behavioral Health	Lantana Behavioral Health	Mangonia Park Behavioral Health	Mangonia Pilot	Co-Responder Unit	West Palm Beach Behavioral Health	Lewis Center Behavioral Health	Total
Gross Patient Revenue	-	\$188	\$418,416	\$139,977	\$986,081	-	-	\$159,005	\$37,312	\$1,740,979
Contractual Allowance	-	10	150,266	31,274	431,716	-	-	46,111	5,935	665,312
Charity Care	-	-	92,056	50,454	203,956	-	-	53,508	14,813	414,787
Bad Debt	1	69	73,410	25,982	297,474	-	-	33,842	29,675	460,454
Total Contractual Allowances and Bad Debt	1	79	315,733	107,711	933,146	-	-	133,461	50,423	1,540,554
Other Patient Revenue	-	-	5,645	1,088	15,110	-	-	6,085	-	27,927
Net Patient Revenue	(1)	109	108,328	33,353	68,045	-	-	31,629	(13,111)	228,353
Collection %	-	57.95%	25.89%	23.83%	6.90%	-	-	19.89%	(35.14%)	13.12%
Ad Valorem Taxes	-	-	-	-	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-	-	-	-
Unrealized Gain/(Loss) On Investments	-	-	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Total Other Revenues	-	-	-	-	-	-	-	-	-	-
Total Revenues	\$ (1)	\$ 109	\$ 108,328	\$ 33,353	\$ 68,045	-	-	\$ 31,629	\$ (13,111)	\$ 228,353
<i>Direct Operational Expenses:</i>										
Salaries and Wages	-	-	-	-	-	67,973	12,797	-	-	80,770
Benefits	-	-	-	-	-	9,751	2,635	-	-	12,385
Total Operating Expenses	-	-	-	-	-	77,724	15,432	-	-	93,155
Net Performance before Depreciation & Overhead Allocations	(1)	109	108,328	33,353	68,045	(77,724)	(15,432)	31,629	(13,111)	135,197
Depreciation	-	-	-	-	-	-	-	-	-	-
<i>Overhead Allocations:</i>										
Total Overhead Allocations	-	-	-	-	-	-	-	-	-	-
Total Expenses	-	-	-	-	-	77,724	15,432	-	-	93,155
Net Margin	\$ (1)	\$ 109	\$ 108,328	\$ 33,353	\$ 68,045	\$ (77,724)	\$ (15,432)	\$ 31,629	\$ (13,111)	\$ 135,197
Capital	-	-	-	-	-	-	-	-	-	-
General Fund Support/Transfer In	-	-	-	-	-	-	-	-	-	-

Current Month								Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 260,560	\$ 95,933	\$ 164,626	171.6%	\$ 90,370	\$ 170,189	188.3%	Gross Patient Revenue	\$ 1,740,979	\$ 959,333	\$ 781,646	81.5%	\$ 891,697	\$ 849,282	95.2%
97,254	46,111	51,143	110.9%	(17,066)	114,320	(669.9%)	Contractual Allowance	665,312	461,113	204,200	44.3%	96,716	568,596	587.9%
63,524	18,630	44,894	241.0%	17,451	46,073	264.0%	Charity Care	414,787	186,295	228,492	122.7%	161,863	252,924	156.3%
78,331	24,216	54,115	223.5%	28,922	49,409	170.8%	Bad Debt	460,454	242,158	218,295	90.1%	252,773	207,681	82.2%
239,109	88,957	150,153	168.8%	29,307	209,802	715.9%	Total Contractuals and Bad Debt	1,540,554	889,566	650,988	73.2%	511,352	1,029,201	201.3%
8,814	417	8,397	2,013.7%	7,209	1,605	22.3%	Other Patient Revenue	27,927	4,167	23,761	570.2%	15,043	12,884	85.6%
30,265	7,393	22,871	309.4%	68,272	(38,008)	(55.7%)	Net Patient Service Revenue	228,353	73,934	154,419	208.9%	395,388	(167,035)	(42.2%)
11.62%	7.71%			75.55%			Collection %	13.12%	7.71%			44.34%		
\$ 30,265	\$ 7,393	\$ 22,871	309.4%	\$ 68,272	\$ (38,008)	(55.7%)	Total Revenues	\$ 228,353	\$ 73,934	\$ 154,419	208.9%	\$ 395,388	\$ (167,035)	(42.2%)
							Direct Operating Expenses:							
65,896	-	(65,896)	-	-	(65,896)	-	Salaries and Wages	80,770	-	(80,770)	-	-	(80,770)	-
8,942	-	(8,942)	-	-	(8,942)	-	Benefits	12,385	-	(12,385)	-	-	(12,385)	-
74,838	-	(74,838)	-	-	(74,838)	-	Total Operating Expenses	93,155	-	(93,155)	-	-	(93,155)	-
\$ (44,573)	\$ 7,393	\$ (51,967)	(702.9%)	\$ 68,272	\$ (112,846)	(165.3%)	Net Performance before Depreciation & Overhead Allocations	\$ 135,197	\$ 73,934	\$ 61,263	82.9%	\$ 395,388	\$ (260,191)	(65.8%)
74,838	-	(74,838)	-	-	(74,838)	-	Total Expenses	93,155	-	(93,155)	-	-	(93,155)	-
\$ (44,573)	\$ 7,393	\$ (51,967)	(702.9%)	\$ 68,272	\$ (112,846)	(165.3%)	Net Margin	\$ 135,197	\$ 73,934	\$ 61,263	82.9%	\$ 395,388	\$ (260,191)	(65.8%)
-	-	-	-	-	-	-	Transfer In/(Out)	\$ (39,793)	-	\$ (39,793)	-	-	\$ 39,793	-



District Clinic Holdings, Inc.

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
Clinic Visits - Adults and Pediatrics																
West Palm Beach	1,749	1,462	1,463	1,714	1,592	1,580	1,706	1,673	1,504	1,612			16,055	14,165	13.3%	14,165
Delray & Women's Health Care	728	760	735	846	774	884	927	843	731	956			8,184	7,375	11.0%	7,375
Lantana & Atlantis	1,894	1,716	1,658	1,980	1,927	2,028	2,084	1,774	1,736	1,692			18,489	17,581	5.2%	17,581
Belle Glade & Women's Health Care	821	756	792	913	848	909	887	896	753	889			8,464	7,797	8.6%	7,797
Lewis Center	22	44	27	33	45	35	43	48	30	58			385	266	44.7%	223
Lake Worth & Women's Health Care	1,205	1,023	1,063	1,184	1,141	1,094	1,252	1,228	1,058	1,324			11,572	11,250	2.9%	11,250
Jupiter & Women's Health Care	599	555	497	549	514	528	548	554	466	612			5,422	4,753	14.1%	4,753
West Boca & Women's Health Care	388	324	304	383	360	356	379	394	295	407			3,590	3,120	15.1%	3,120
St Ann Place	15	11	14	18	10	19	20	8	17	1			133	135	(1.5%)	66
Cib Mob 1 Warrior	30	18	-	-	-	-	-	-	-	32			80	-	100.0%	-
Cib Mob 2 Scout	-	-	-	-	-	-	-	-	-	-			-	-	0.0%	-
Cib Mob 3 Hero	5	32	24	27	27	24	35	38	46	116			374	497	(24.7%)	497
Portable Medical	88	33	47	80	100	68	78	74	-	24			592	270	119.3%	-
Mangonia Park	623	625	609	825	809	832	847	853	673	587			7,283	8,632	(15.6%)	8,632
Total Clinic Visits	8,167	7,359	7,233	8,552	8,147	8,357	8,806	8,383	7,309	8,310	-	-	80,623	75,841	6.3%	75,459
Dental Visits																
West Palm Beach Dental	1,292	985	896	1,150	1,141	1,124	1,165	1,110	867	1,177			10,907	11,345	(3.9%)	11,345
Delray Dental	533	481	541	783	791	782	927	901	803	880			7,422	5,973	24.3%	5,973
Lantana & Atlantis Dental	921	718	783	920	970	938	962	890	869	960			8,931	8,225	8.6%	8,225
Belle Glade Dental	543	462	477	430	511	465	566	453	449	538			4,894	4,105	19.2%	4,105
Portable Dental	15	16	10	13	12	8	15	8	14	-			111	123	(9.8%)	88
Total Dental Visits	3,304	2,662	2,707	3,296	3,425	3,317	3,635	3,362	3,002	3,555	-	-	32,265	29,771	8.4%	29,736
Total Medical and Dental Visits	11,471	10,021	9,940	11,848	11,572	11,674	12,441	11,745	10,311	11,865	-	-	112,888	105,612	6.9%	105,195
Mental Health Counselors (non-billable)																
West Palm Beach BH	96	156	192	274	300	310	323	318	257	10			2,236	905	147.1%	905
Delray BH	436	394	391	503	496	514	548	525	381	423			4,611	1,495	208.4%	1,495
Lantana BH	144	180	191	161	266	276	276	256	274	262			2,286	1,347	69.7%	1,347
Belle Glade BH	-	-	-	35	31	-	-	-	-	-			66	-	100.0%	235
Mangonia Park BH	1,110	798	839	834	782	796	820	778	810	778			8,345	9,097	(8.3%)	9,097
Lewis Center BH	-	-	-	-	-	-	-	-	-	222			222	-	0.0%	38
Lake Worth BH	143	131	114	115	141	157	189	190	117	173			1,470	1,740	(15.5%)	1,740
Jupiter BH	-	-	-	-	-	-	-	-	-	-			-	139	(100.0%)	139
St Ann Place BH	82	65	75	100	70	84	97	101	40	58			772	964	(19.9%)	499
West Boca BH	33	17	25	24	26	37	33	43	29	27			294	373	(21.2%)	233
Mobile Van	-	-	-	-	-	-	-	-	-	-			-	-	0.0%	-
Total Mental Health Screenings	2,044	1,741	1,827	2,046	2,112	2,174	2,286	2,211	1,908	1,953	-	-	20,302	16,060	26.4%	15,728
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GRAND TOTAL	13,515	11,762	11,767	13,894	13,684	13,848	14,727	13,956	12,219	13,818	-	-	133,190	121,672		120,923

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
491,667	491,667	-	-	491,667	-	-	4,916,667	4,916,670	(3)	-	4,916,667	-	-
-	441	(441)	-	-	-	-	-	4,406	(4,406)	-	2,949	(2,949)	-
\$ 491,667	\$ 492,108	\$ (441)	(0.1%)	\$ 491,667	-	-	\$ 4,916,667	\$ 4,921,076	\$ (4,409)	(0.1%)	\$ 4,919,616	\$ (2,949)	(0.1%)
Direct Operating Expenditures:							Medicaid Match-						
1,848,478	1,529,298	(319,180)	(20.9%)	1,529,298	(319,180)	(20.9%)	15,612,158	15,292,976	(319,182)	(2.1%)	14,022,134	(1,590,024)	(11.3%)
1,848,478	1,529,298	(319,180)	(20.9%)	1,529,298	(319,180)	(20.9%)	15,612,158	15,292,976	(319,182)	(2.1%)	14,022,134	(1,590,024)	(11.3%)
\$ (1,356,811)	\$ (1,037,190)	\$ (319,621)	30.8%	\$ (1,037,631)	\$ (319,180)	30.8%	\$ (10,695,491)	\$ (10,371,900)	\$ (323,591)	3.1%	\$ (9,102,518)	\$ (1,592,973)	17.5%
1,848,478	1,529,298	(319,180)	(20.9%)	1,529,298	(319,180)	(20.9%)	15,612,158	15,292,976	(319,182)	(2.1%)	14,022,134	(1,590,024)	(11.3%)
\$ (1,356,811)	\$ (1,037,190)	\$ (319,621)	30.8%	\$ (1,037,631)	\$ (319,180)	30.8%	\$ (10,695,491)	\$ (10,371,900)	\$ (323,591)	3.1%	\$ (9,102,518)	\$ (1,592,973)	17.5%
General Fund Support/Transfer In							General Fund Support/Transfer In						
\$1,356,811	\$3,125,000	\$(1,768,189)	(56.6%)	\$1,037,631	\$(319,180)	(30.8%)	\$10,695,491	\$12,500,000	\$(1,804,509)	(14.4%)	\$9,102,518	\$(1,592,973)	(17.5%)

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Year to Date
Revenues:											
Intergovernmental Revenue	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 4,916,667
Total Revenues	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 4,916,667
Expenditures:											
Medicaid Match-	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,848,478	15,612,158
Total Operating Expenditures	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,848,478	15,612,158
Net Performance before Overhead Allocations	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,356,811)	\$ (10,695,491)
Total Expenditures	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,848,478	15,612,158
Net Margin	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,356,811)	\$ (10,695,491)
Transfer In/(Out)	\$ 1,037,631	\$ 1,037,631	\$ 1,037,631	\$ 1,037,631	\$ 1,037,631	\$ 1,037,631	\$ 1,529,298	\$ 545,964	\$ 1,037,631	\$ 1,356,811	\$ 10,695,491



HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024

1. Description: Health Care District Budget FY25

2. Summary:

The FY25 budget for the Health Care District is presented for the Finance and Audit Committee review and Board approval.

3. Substantive Analysis:

Management has provided the proposed FY25 budget for the Health Care District. Additional Management discussion is incorporated in the budget presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

Signed by:


 CA6A1A551034C
 Jessica Cafarelli
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

 N/A
 Committee Name

 N/A
 Date Approved

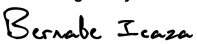


**HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024**

6. Recommendation:

Staff recommends the Board approve the Health Care District FY25 budget.

Approved for Legal sufficiency:

Signed by:


Bernabe Icaza
SVP & General Counsel

Signed by:


Jessica Cafarelli,
VP & Chief Financial Officer

Signed by:


Darcy J. Davis
Chief Executive Officer



Health Care District

OF PALM BEACH COUNTY

WE CARE FOR ALL

Budget FY 2025

Jessica Cafarelli, VP and CFO

September 11, 2024

2025 Budget V1 vs V2 – Combined All Funds (Departmental)

	Version 1 2025 Proposed	Version 2 2025 Proposed	Variance from V1.0 to V2.0	
			\$	%
Revenues:				
Ad Valorem Taxes	\$ 199,190,000	\$ 200,760,000	\$ 1,570,000	0.8%
Patient Revenue, Net	57,908,545	57,633,961	(274,584)	-0.5%
Intergovernmental Revenue	18,710,317	18,710,317	-	0.0%
Grants	10,789,176	11,536,676	747,500	6.9%
Interest Earnings	5,500,000	5,500,000	-	0.0%
Unrealized Gain/(Loss) On Investments	-	-	-	0.0%
Other Financial Assistance	-	-	-	0.0%
Other Revenue	2,856,607	2,944,352	87,745	3.1%
Total Revenues	\$ 294,954,645	\$ 297,085,305	\$ 2,130,661	0.7%
Expenditures by Fund:				
Administration	23,481,726	25,816,127	2,334,401	9.9%
Sponsored Programs	9,307,947	9,007,947	(300,000)	-3.2%
Trauma	6,353,434	4,853,434	(1,500,000)	-23.6%
Care Coordination	15,822,784	16,322,784	500,000	3.2%
Aeromedical	14,047,077	14,397,438	350,361	2.5%
Transportation	2,616,569	2,869,632	253,063	9.7%
Pharmacy	3,921,845	4,062,841	140,996	3.6%
School Health	21,901,463	22,392,415	490,952	2.2%
Behavioral Health	2,449,417	1,743,176	(706,242)	-28.8%
Non-Departmental	20,542,370	20,533,219	(9,151)	0.0%
Medicaid Match	18,351,574	22,181,731	3,830,157	20.9%
Healey Center	24,742,551	25,093,397	350,847	1.4%
Lakeside Medical	62,223,064	62,699,674	476,610	0.8%
Primary Care Clinics	62,661,167	58,589,845	(4,071,322)	-6.5%
Capital (Operating Expenses)	-	-	-	0.0%
Total Operational Expenditures	288,422,988	290,563,659	2,140,672	0.7%
Depreciation	6,516,644	6,511,085	(5,559)	-0.1%
Total Expenditures	294,939,632	297,074,744	2,135,113	0.7%
Net Margin	\$ 15,013	\$ 10,561	25,574	170.3%
Capital Contributions	2,936,586	2,936,586	0	0.0%
Capital	13,346,395	13,742,114	395,719	3.0%
Interest Expense	191,590	191,053	(537)	-0.3%
Principal and Interest	2,925,604	2,925,604	-	0.0%
Total Expenditures and Capital*	301,769,383	304,305,773	2,536,391	0.8%
RESERVES ADDED (USED)*	\$ (3,878,152)	\$ (4,283,882)	\$ 405,730	-10.5%

* Excludes depreciation

2025 Budget V1 vs V2 – Combined All Funds (Functional)

	Version 1 2025 Proposed	Version 2 2025 Proposed	Variance from V1.0 to V2.0	
			\$	%
Revenues:				
Ad Valorem Taxes	\$ 199,190,000	\$ 200,760,000	\$ 1,570,000	0.8%
Patient Revenue, Net	57,908,545	57,633,961	(274,584)	-0.5%
Intergovernmental Revenue	18,710,317	18,710,317	-	0.0%
Grants	10,789,176	11,536,676	747,500	6.9%
Interest Earnings	5,500,000	5,500,000	-	0.0%
Unrealized Gain/(Loss) On Investments	-	-	-	0.0%
Other Financial Assistance	-	-	-	0.0%
Other Revenue	2,856,607	2,944,352	87,745	3.1%
Total Revenues	\$ 294,954,645	\$ 297,085,305	2,130,661	0.7%
Expenditures:				
Salaries and Wages	115,577,308	116,404,999	827,691	0.7%
Benefits	32,317,560	32,703,764	386,204	1.2%
Purchased Services	24,478,446	21,606,715	(2,871,731)	-11.7%
Medical Supplies	4,564,317	4,858,761	294,444	6.5%
Other Supplies	5,669,121	5,473,321	(195,800)	-3.5%
Contracted Physician Expense	7,522,954	7,772,954	250,000	3.3%
Medicaid Match	18,351,574	22,181,731	3,830,157	20.9%
Medical Services	17,089,800	16,089,800	(1,000,000)	-5.9%
Drugs	2,237,348	2,237,348	-	0.0%
Repairs and Maintenance	14,869,234	15,244,478	375,244	2.5%
Lease and Rental	4,812,551	4,362,551	(450,000)	-9.4%
Utilities	1,981,263	1,981,263	-	0.0%
Other Expense	24,425,782	25,428,951	1,003,169	4.1%
Interest Expense	191,590	191,053	(537)	-0.3%
Principal And Interest	2,925,604	2,925,604	-	0.0%
Insurance	2,100,588	2,092,419	(8,169)	-0.4%
Sponsored Programs	9,307,947	9,007,947	(300,000)	-3.2%
Total Operational Expenditures	288,422,988	290,563,659	2,140,672	0.7%
Net Performance before Depreciation & Overhead Allocations	\$ 6,531,657	\$ 6,521,646	(10,011)	-0.2%
Depreciation	6,516,644	6,511,085	(5,559)	-0.1%
Total Expenditures	294,939,632	297,074,744	2,135,113	0.7%
Net Margin	\$ 15,013	\$ 10,561	25,574	170.3%
Capital Contributions	2,936,586	2,936,586	-	0.0%
Capital	13,346,395	13,742,114	395,719	3.0%
Total Expenditures and Capital*	301,769,383	304,305,773	(2,536,391)	-0.8%
RESERVES ADDED (USED)*	\$ (3,878,152)	\$ (4,283,882)	405,730	-10.5%

* Excludes depreciation

Budgeted Position – Combined All Funds (Departmental)

	2021	2022	2023	2024	2025	Variance from 2024 Projected	
	Actual	Actual	Actual	Current Forecast	Proposed Budget	\$	%
Revenues:							
Ad Valorem Taxes	\$ 147,405,534	\$ 155,527,504	\$ 178,725,110	\$ 187,880,000	\$ 200,760,000	\$ 12,880,000	6.86%
Net Patient Service Revenue	55,154,574	47,104,703	49,294,792	52,156,829	57,633,961	5,477,132	10.50%
Intergovernmental Revenue	19,197,817	18,543,761	18,431,119	18,429,219	18,710,317	281,098	1.53%
Grants	12,192,337	15,368,674	11,502,205	9,998,576	11,536,676	1,538,100	15.38%
Interest Earnings	1,533,429	878,407	6,143,416	9,253,153	5,500,000	(3,753,153)	(40.56%)
Unrealized Gain/(Loss) On Investments	(1,422,041)	(8,038,521)	1,779,300	1,140,000	-	(1,140,000)	(100.00%)
Other Financial Assistance	22,817,265	2,612,477	738,416	-	-	-	-
Other Revenue	2,178,719	3,084,608	3,332,764	2,804,945	2,944,352	139,406	4.97%
Total Revenues	\$ 259,057,634	\$ 235,081,613	\$ 269,947,122	\$ 281,662,722	\$ 297,085,305	\$ 15,422,583	5.48%
Expenditures by Fund:							
Administration	15,016,002	10,601,936	17,846,447	22,895,378	25,816,127	2,920,749	12.76%
Sponsored Programs	9,774,835	9,855,097	-	8,178,328	9,007,947	829,619	10.14%
Trauma	5,814,225	4,688,377	(1,269,108)	7,094,251	4,853,434	(2,240,818)	(31.59%)
Care Coordination	13,654,237	10,193,680	21,878,316	13,478,087	16,322,784	2,844,697	21.11%
Aeromedical	8,341,156	8,648,791	9,735,824	11,045,205	14,397,438	3,352,233	30.35%
Transportation	500	1,407,743	2,010,137	2,613,833	2,869,632	255,799	9.79%
Pharmacy	4,064,544	4,165,737	4,262,719	3,800,076	4,062,841	262,765	6.91%
School Health	19,386,694	19,944,021	19,905,804	20,086,688	22,392,415	2,305,726	11.48%
Non-Departmental	9,206,409	9,814,522	11,642,561	13,378,207	20,533,219	7,155,012	53.48%
Behavioral Health	-	-	-	1,302,061	1,743,176	441,115	33.88%
Medicaid_Match	17,269,933	16,835,596	17,080,730	18,351,574	22,181,731	3,830,157	20.87%
Healey Center	22,746,074	23,848,823	24,889,656	26,886,878	25,093,397	(1,793,480)	(6.67%)
Healthy Palm Beaches	-	1,630	-	-	-	-	-
Lakeside Medical	54,793,010	58,509,405	53,955,559	57,622,143	62,699,674	5,077,530	8.81%
Primary Care Clinics	36,098,623	37,722,992	40,814,597	49,864,248	58,589,845	8,725,597	17.50%
GASB 87 & 96	-	4,557,740	-	-	-	-	-
Total Operational Expenditures	\$ 216,166,242	\$ 220,796,090	\$ 222,753,242	\$ 256,596,958	\$ 290,563,659	\$ 33,966,701	13.24%
Depreciation	4,488,051	5,249,799	5,345,759	5,660,992	6,511,085	850,093	15.02%
Total Expenditures	220,654,293	226,045,889	228,099,001	262,257,950	297,074,744	34,816,794	13.28%
Net Margin	\$ 38,403,341	\$ 9,035,724	\$ 41,848,121	\$ 19,404,772	\$ 10,561	\$ (19,394,211)	(99.95%)
Capital Contributions	1,233,614	2,585,581	8,749,380	3,100,981	2,936,586	(164,395)	(5.30%)
Capital	25,068,946	4,664,655	19,487,575	15,051,702	13,742,114	(1,309,588)	(8.70%)
Total Expenditures and Capital*	241,235,188	225,460,744	242,240,817	271,648,660	304,305,773	32,657,113	12.02%
RESERVES ADDED (USED)*	\$ 19,056,060	\$ 12,206,450	\$ 36,455,685	\$ 13,115,043	\$ (4,283,882)	\$ (17,398,925)	(132.66%)

* Excludes Depreciation

Position – Combined All Funds (Functional)

	2021	2022	2023	2024	2025	Variance from 2024 Projected	
	Actual	Actual	Actual	Current Forecast	Proposed Budget	\$	%
Revenues:							
Ad Valorem Taxes	\$ 147,405,534	\$ 155,527,504	\$ 178,725,110	\$ 187,880,000	\$ 200,760,000	\$ 12,880,000	6.86%
Net Patient Service Revenue	55,154,574	47,104,703	49,294,792	52,156,829	57,633,961	5,477,132	10.50%
Intergovernmental Revenue	19,197,817	18,543,761	18,431,119	18,429,219	18,710,317	281,098	1.53%
Grants	12,192,337	15,368,674	11,502,205	9,998,576	11,536,676	1,538,100	15.38%
Interest Earnings	1,533,429	878,407	6,143,416	9,253,153	5,500,000	(3,753,153)	(40.56%)
Unrealized Gain/(Loss) On Investments	(1,422,041)	(8,038,521)	1,779,300	1,140,000	-	(1,140,000)	(100.00%)
Other Financial Assistance	22,817,265	2,612,477	738,416	-	-	-	-
Other Revenue	2,178,719	3,084,608	3,332,764	2,804,945	2,944,352	139,406	4.97%
Total Revenues	\$ 259,057,634	\$ 235,081,613	\$ 269,947,122	\$ 281,662,722	\$ 297,085,305	\$ 15,422,583	5.48%
Expenditures:							
Salaries and Wages	87,066,174	91,677,866	95,565,560	101,268,123	116,404,999	15,136,876	14.95%
Benefits	25,595,479	26,087,373	27,093,712	29,393,201	32,703,764	3,310,562	11.26%
Purchased Services	16,962,925	18,835,873	17,352,140	22,965,445	21,606,715	(1,358,730)	(5.92%)
Medical Supplies	3,146,878	2,664,681	3,491,779	3,954,907	4,858,761	903,854	22.85%
Other Supplies	4,810,895	4,280,276	4,534,671	4,837,472	5,473,321	635,849	13.14%
Contracted Physician Expense	8,431,583	8,594,213	8,698,383	8,398,787	7,772,954	(625,833)	(7.45%)
Medicaid Match-	17,269,933	16,835,596	17,080,730	18,351,574	22,181,731	3,830,157	20.87%
Medical Services	15,460,529	10,593,495	6,109,479	15,122,602	16,089,800	967,198	6.40%
Drugs	2,491,346	1,640,020	1,695,368	1,826,817	2,237,348	410,531	22.47%
Repairs and Maintenance	8,123,631	7,223,530	6,380,796	12,750,730	15,244,478	2,493,748	19.56%
Lease and Rental	3,797,995	2,611,675	2,596,155	3,654,424	4,362,551	708,127	19.38%
Utilities	1,495,589	1,687,678	1,810,147	1,676,081	1,981,263	305,182	18.21%
Other Expense	10,833,293	12,674,741	14,909,870	17,601,811	25,428,951	7,827,140	44.47%
Interest Expense	-	650,662	165,105	520,976	191,053	(329,923)	(63.33%)
Principal And Interest	-	4,025,816	4,900,933	4,365,660	2,925,604	(1,440,056)	(32.99%)
Insurance	1,055,477	1,006,188	1,027,809	1,730,020	2,092,419	362,399	20.95%
Sponsored Programs	9,624,515	9,706,406	9,340,606	8,178,328	9,007,947	829,619	10.14%
Total Operational Expenditures	216,166,242	220,796,090	222,753,242	256,596,958	290,563,659	33,966,702	13.24%
Net Performance before Depreciation & Overhead Allocations	42,891,392	14,285,523	47,193,880	25,065,765	6,521,646	(18,544,119)	(73.98%)
Depreciation	4,488,051	5,249,799	5,345,759	5,660,992	6,511,085	850,093	15.02%
Total Expenditures	220,654,293	226,045,889	228,099,001	262,257,950	297,074,744	34,816,794	13.28%
Net Margin	\$ 38,403,341	\$ 9,035,724	\$ 41,848,121	\$ 19,404,772	\$ 10,561	\$ (19,394,211)	(99.95%)
Capital Contributions	1,233,614	2,585,581	8,749,380	3,100,981	2,936,586	(164,395)	(5.30%)
Capital	25,068,946	4,664,655	19,487,575	15,051,702	13,742,114	(1,309,588)	(8.70%)
Total Expenditures and Capital*	241,235,188	225,460,744	242,240,817	271,648,660	304,305,773	32,657,113	12.02%
RESERVES ADDED (USED)*	\$ 19,056,060	\$ 12,206,450	\$ 36,455,685	\$ 13,115,043	\$ (4,283,882)	\$ (17,398,925)	(132.66%)

* Excludes Depreciation

Three-Year Forecast

Revenues:

Ad Valorem Taxes	
Net Patient Service Revenue	
Intergovernmental Revenue	
Grants	
Interest Earnings	
Unrealized Gain/(Loss) On Investments	
Other Revenue	

Total Revenues

Expenditures:

Salaries and Wages	
Benefits	
Purchased Services	
Medical Supplies	
Other Supplies	
Contracted Physician Expense	
Medicaid Match	
Medical Services	
Drugs	
Repairs and Maintenance	
Lease and Rental	
Utilities	
Other Expense	
Interest Expense	
Principal And Interest	
Insurance	
Sponsored Programs	

Total Operational Expenditures

Net Margin*

Capital Equipment Replacement

UNAS SIGNED RE SERVE BALANCE

* Excludes depreciation

Budget FY2025	Notes	Projected		
		2026	2027	2028
\$200,760,000	1	\$ 210,798,000	\$ 221,337,900	\$ 232,404,795
57,633,961	2	57,633,961	57,633,961	57,633,961
18,710,317	3	18,710,317	18,710,317	18,710,317
11,536,676	4	7,700,000	7,700,000	7,700,000
5,500,000	5	5,582,500	5,666,238	5,751,231
-	6	-	-	-
2,944,352	7	2,944,352	2,944,352	2,944,352
\$ 297,085,305		\$ 303,369,129	\$ 313,992,767	\$ 325,144,655
		2.12%	3.50%	3.55%
116,404,999	8	122,225,249	128,336,512	134,753,337
32,703,764	9	35,320,065	38,145,670	41,197,324
21,606,715	10	21,930,816	22,259,778	22,593,675
4,858,761	11	5,247,462	5,667,259	6,120,640
5,473,321	12	5,911,187	6,384,082	6,894,808
7,772,954	13	8,006,143	8,246,327	8,493,717
22,181,731	14	22,181,731	22,181,731	22,181,731
16,089,800	15	17,089,800	18,089,800	19,089,800
2,237,348	16	2,349,215	2,466,676	2,590,010
15,244,478	17	15,396,923	15,550,892	15,706,401
4,362,551	18	4,493,428	4,628,230	4,767,077
1,981,263	19	2,020,888	2,061,306	2,102,532
25,428,951	20	25,428,951	25,428,951	25,428,951
191,053	21	191,053	191,053	191,053
2,925,604	22	2,925,604	2,925,604	2,925,604
2,092,419	23	2,301,661	2,531,827	2,785,010
9,007,947	24	9,007,947	9,007,947	9,007,947
290,563,659		\$ 302,028,122	\$ 314,103,645	\$ 326,829,616
		3.95%	4.00%	4.05%
\$ 6,521,646		\$ 1,341,007	\$ (110,878)	\$ (1,684,961)
13,742,114	25	10,000,000	10,000,000	10,000,000
\$ 113,704,509		\$ 105,045,516	\$ 94,934,638	\$ 83,249,677

3 Year Forecast Assumptions

3 Year Forecast Assumptions

Notes

1. Millage reduced to 0.6561; 9% increase in property values annually.
2. Net Patient Service revenue remains flat.
3. Intergovernmental arrangements remains flat.
4. Trauma grant expires in 2025. Approximately \$7.7 million in HRSA base funding annually.
5. Interest earnings increase by 1.5% per year thereafter.
6. If interest rates continue to rise there will be a loss, and if rates decrease gains will occur. Budgeted flat.
7. Other revenue is tax collector fees, subrogation, intercompany rental income, etc.
8. Salaries and Wages increase at 5% per year.
9. Benefits increase at 8% per year.
10. Purchased services increase at 1.5% per year.
11. Medical Supplies inflation assumed at 8%.
12. Other Supplies inflation assumed at 8%.
13. Contracted physician expense increases at 3% per year due to FMV studies.
14. Medicaid Match remains constant.
15. Medical services increase by \$1M per year due to expansion of behavioral health contracts.
16. Drug expenses increase at 5% per year due to inflation and volume growth.
17. Repairs & Maintenance and Lease & Rental see minimal expense growth of 1% per year.
18. Lease and Rental increase at 3% per year.
19. Utilities increase at 2% per year.
20. Other expense remains flat.
21. Interest expenditure related to GASB 87 & 96 accounting standard remain flat.
22. Principal expenditure related to GASB 87 & 96 accounting standard remain flat.
23. Insurance inflation assumed at 10% per year.
24. Sponsored Programs remains flat - no additional funds made available.
25. Basic capital replacement remains constant at \$10 million annually.

SUPPLEMENTAL INFORMATION PROGRAM DETAILS

General Fund Trended Performance

Revenues:

Ad Valorem Taxes
Net Patient Service Revenue
Intergovernmental Revenue
Grants
Interest Earnings
Unrealized Gain/(Loss) On Investments
Other Financial Assistance
Other Revenue
Total Revenues

	2021	2022	2023	2024	2025	Variance from 2024 Projected	
	Actual	Actual	Actual	Current Forecast	Proposed Budget	\$	%
Ad Valorem Taxes	\$ 147,405,534	\$ 155,527,504	\$ 178,725,110	\$ 187,880,000	\$ 200,760,000	\$ 12,880,000	6.86%
Net Patient Service Revenue	2,421,275	1,827,640	2,909,258	4,739,752	4,399,235	(340,517)	(7.18%)
Intergovernmental Revenue	4,197,817	3,543,761	3,431,119	3,429,219	3,710,317	281,098	8.20%
Grants	-	123,753	39,487	602,338	400,000	(202,338)	(33.59%)
Interest Earnings	1,526,653	878,347	6,108,103	9,233,923	5,500,000	(3,733,923)	(40.44%)
Unrealized Gain/(Loss) On Investments	(1,422,041)	(8,038,521)	1,779,300	1,140,000	-	(1,140,000)	(100.00%)
Other Financial Assistance	5,046,784	-	-	-	-	-	-
Other Revenue	1,878,733	2,415,440	2,256,932	2,508,735	2,658,090	149,355	5.95%
Total Revenues	\$ 161,054,754	\$ 156,277,924	\$ 195,249,309	\$ 209,533,967	\$ 217,427,641	\$ 7,893,674	3.77%

Expenditures:

Salaries and Wages
Benefits
Purchased Services
Medical Supplies
Other Supplies
Medical Services
Drugs
Repairs and Maintenance
Lease and Rental
Utilities
Other Expense
Interest Expense
Principal And Interest
Insurance
Sponsored Programs.
Total Operational Expenditures

Salaries and Wages	36,534,803	41,398,293	43,294,778	44,626,314	53,698,634	9,072,320	20.33%
Benefits	11,194,227	12,117,632	12,457,601	14,032,296	15,564,737	1,532,441	10.92%
Purchased Services	11,696,781	10,171,577	9,888,159	12,396,767	13,374,955	978,188	7.89%
Medical Supplies	146,294	106,390	136,310	185,729	296,915	111,186	59.86%
Other Supplies	2,111,797	1,379,993	1,714,623	1,723,966	1,618,160	(105,806)	(6.14%)
Medical Services	14,614,010	9,955,546	5,292,187	14,100,000	15,100,000	1,000,000	7.09%
Drugs	(52,221)	20,131	(1,466)	10,011	11,000	989	9.88%
Repairs and Maintenance	6,825,208	4,402,021	3,842,445	9,613,440	12,285,461	2,672,021	27.79%
Lease and Rental	1,940,335	1,209,479	1,175,320	2,208,928	2,315,469	106,541	4.82%
Utilities	107,122	125,433	131,036	123,905	151,091	27,186	21.94%
Other Expense	9,599,994	11,105,871	12,886,488	15,415,769	22,880,134	7,464,365	48.42%
Interest Expense	-	-	-	295,781	1,587	(294,194)	(99.46%)
Principal And Interest	-	-	4,900,933	4,365,660	2,925,604	(1,440,056)	(32.99%)
Insurance	722,946	665,796	654,195	1,357,418	1,636,276	278,858	20.54%
Sponsored Programs.	9,624,515	9,706,406	9,340,606	8,178,328	9,007,947	829,619	10.14%
Total Operational Expenditures	105,065,810	102,364,569	105,713,214	128,634,313	150,867,970	22,233,657	17.28%

Net Performance before Depreciation & Overhead Allocations

\$ 55,988,944	\$ 53,913,355	\$ 89,536,095	\$ 80,899,654	\$ 66,559,671	\$ (14,339,983)	(17.73%)
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Total Overhead Allocations

(19,807,208)	(23,044,666)	(19,700,514)	(24,762,198)	(28,868,958)	(4,106,760)	16.58%
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Total Expenditures

85,258,602	79,319,903	86,012,700	103,872,115	121,999,012	18,126,897	17.45%
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Net Margin

\$ 75,796,152	\$ 76,958,021	\$ 109,236,609	\$ 105,661,852	\$ 95,428,629	\$ (10,233,223)	(9.68%)
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Capital Contributions
Capital.

-	-	-	-	-	-	-
-	-	-	-	-	-	-

General Fund Support/ Transfer In (Out)

\$ (46,421,763)	\$ (60,004,806)	\$ (78,827,994)	\$ (105,430,000)	\$ (112,210,000)	\$ (6,780,000)	6.43%
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Healey Center Trended Performance

	2021	2022	2023	2024	2025	Variance from 2024 Projected	
	Actual	Actual	Actual	Current Forecast	Proposed Budget	\$	%
Revenues:							
Gross Patient Revenue	\$ 14,498,145	\$ 13,900,147	\$ 14,282,797	\$ 14,588,876	\$ 12,393,485	\$ (2,195,391)	(15.05%)
Contractual Allowance	1,193,017	962,244	809,143	881,299	752,147	(129,152)	(14.65%)
Charity Care	4,040,002	3,892,488	4,179,315	3,863,974	3,879,160	15,186	0.39%
Bad Debt	307,091	108,409	185,110	82,821	150,160	67,339	81.31%
Total Contractuals and Bad Debt	5,540,110	4,963,140	5,173,568	4,828,095	4,781,467	(46,628)	(0.97%)
Net Patient Service Revenue	\$ 8,958,035	\$ 8,937,007	\$ 9,109,228	\$ 9,760,781	\$ 7,612,018	\$ (2,148,763)	(22.01%)
Collection %	59.10%	59.72%	66.35%	67.18%	61.41%	(5.77%)	(8.58%)
Intergovernmental Revenue	9,100,000	9,100,000	9,100,000	9,100,000	9,100,000	-	-
Interest Earnings	607	13	10,004	2,295	-	(2,295)	(100.00%)
Other Financial Assistance	222,045	339,662	-	-	-	-	-
Other Revenue	12,729	379,506	628,982	13,507	13,507	-	-
Total Other Revenue	9,335,381	9,819,181	9,738,985	9,115,802	9,113,507	(2,295)	(0.03%)
Total Revenues	\$ 18,293,416	\$ 18,756,188	\$ 18,848,214	\$ 18,876,583	\$ 16,725,525	\$ (2,151,058)	(11.40%)
Direct Operational Expenses:							
Salaries and Wages	12,131,893	12,874,770	13,636,869	14,238,741	12,628,306	(1,610,435)	(11.31%)
Benefits	4,037,871	3,993,004	4,353,176	4,440,808	3,905,309	(535,499)	(12.06%)
Purchased Services	663,846	708,250	674,587	881,819	945,471	63,652	7.22%
Medical Supplies	667,260	723,787	680,718	731,311	687,392	(43,919)	(6.01%)
Other Supplies	840,492	943,704	1,057,595	1,126,854	1,080,635	(46,219)	(4.10%)
Contracted Physician Expense	14,237	15,848	17,868	13,544	28,600	15,056	111.17%
Medical Services	132,560	37,715	34,864	21,135	55,000	33,865	160.23%
Drugs	357,490	385,657	384,218	361,458	460,000	98,542	27.26%
Repairs and Maintenance	291,470	383,488	414,697	411,419	417,582	6,163	1.50%
Lease and Rental	17,338	(309)	669	1,020	-	(1,020)	(100.00%)
Utilities	438,720	454,074	465,383	469,924	474,553	4,629	0.98%
Other Expense	110,776	84,569	170,216	196,545	256,950	60,405	30.73%
Interest Expense	-	73	29	74	302	228	309.27%
Insurance	87,001	88,809	90,029	121,516	122,900	1,384	1.14%
Total Operational Expenditures	19,790,953	20,693,439	21,980,916	23,016,168	21,063,000	(1,953,168)	(8.49%)
Net Performance before Depreciation & Overhead Allocations	(1,497,537)	(1,937,251)	(3,132,703)	(4,139,585)	(4,337,475)	(197,890)	4.78%
Depreciation	952,198	964,146	921,808	863,318	881,210	17,892	2.07%
Total Overhead Allocations	2,955,121	3,155,384	2,908,740	3,870,709	4,030,397	159,688	4.13%
Total Expenses	23,698,272	24,812,970	25,811,464	27,750,196	25,974,608	(1,775,588)	(6.40%)
Net Margin	\$ (5,404,856)	\$ (6,056,781)	\$ (6,963,251)	\$ (8,873,613)	\$ (9,249,083)	\$ (375,470)	4.23%
Capital Contributions	201,648	233,057	369,380	-	102,273	102,273	-
Capital	-	-	-	-	-	-	-
General Fund Support/ Transfer In (Out)	\$ 3,744,304	\$ 5,125,236	\$ 6,593,871	\$ 9,000,000	\$ 9,000,000	-	-

Lakeside Trended Performance

Revenues:

Gross Patient Revenue

Contractual Allowance

Charity Care

Bad Debt

Total Contractuals and Bad Debt

Other Patient Revenue

Net Patient Service Revenue

Collection %

Grants

Interest Earnings

Other Financial Assistance

Other Revenue

Total Other Revenue

Total Revenues

Direct Operational Expenses:

Salaries and Wages

Benefits

Purchased Services

Medical Supplies

Other Supplies

Contracted Physician Expense

Drugs

Repairs and Maintenance

Lease and Rental

Utilities

Other Expense

Interest Expense

Insurance

Total Operational Expenditures

Net Performance before Depreciation & Overhead Allocations

Depreciation

Total Overhead Allocations

Total Expenses

Net Margin

Capital Contributions

Capital

General Fund Support/ Transfer In (Out)

	2021	2022	2023	2024	2025	Variance from 2024 Projected	
	Actual	Actual	Actual	Current Forecast	Proposed Budget	\$	%
Gross Patient Revenue	\$ 140,179,859	\$ 128,546,181	\$ 112,585,621	\$ 115,510,351	\$ 114,825,546	\$ (684,805)	(0.59%)
Contractual Allowance	101,610,429	94,394,148	86,337,618	83,860,182	83,594,499	(265,683)	(0.32%)
Charity Care	2,208,991	5,691,373	3,940,810	7,211,555	7,119,311	(92,244)	(1.28%)
Bad Debt	7,052,852	9,105,120	4,710,270	7,142,759	7,119,310	(23,449)	(0.33%)
Total Contractuals and Bad Debt	110,872,271	109,190,641	94,988,698	98,214,495	97,833,120	(381,375)	(0.39%)
Other Patient Revenue	3,749,711	6,580,437	9,062,594	7,000,978	14,550,177	7,549,199	107.83%
Net Patient Service Revenue	\$ 33,057,299	\$ 25,935,977	\$ 26,659,517	\$ 24,296,833	\$ 31,542,603	\$ 7,245,770	29.82%
Collection %	44.18%	22.85%	29.65%	23.45%	27.49%	4.03%	17.20%
Grants	336,624	278,450	234,958	487,193	893,323	406,130	83.36%
Interest Earnings	4,554	32	17,097	12,272	-	(12,272)	(100.00%)
Other Financial Assistance	16,596,860	1,376,035	-	-	-	-	-
Other Revenue	210,023	174,713	170,287	233,383	192,015	(41,368)	(17.73%)
Total Other Revenue	17,148,060	1,829,229	422,341	732,848	1,085,338	352,490	48.10%
Total Revenues	\$ 50,205,359	\$ 27,765,206	\$ 27,081,859	\$ 25,029,681	\$ 32,627,941	\$ 7,598,260	30.36%
Direct Operational Expenses:							
Salaries and Wages	20,506,614	18,993,589	17,720,677	18,303,864	20,514,887	2,211,023	12.08%
Benefits	5,500,298	5,024,546	4,812,257	4,666,195	5,400,350	734,154	15.73%
Purchased Services	3,479,494	7,285,602	6,394,812	6,661,411	6,801,669	140,258	2.11%
Medical Supplies	1,596,400	991,744	1,434,409	1,985,714	2,337,912	352,198	17.74%
Other Supplies	1,593,611	1,572,667	1,326,036	1,848,245	2,283,456	435,211	23.55%
Contracted Physician Expense	8,417,346	8,578,365	8,680,516	8,385,243	7,744,354	(640,889)	(7.64%)
Drugs	1,442,078	679,693	757,611	849,130	1,006,000	156,870	18.47%
Repairs and Maintenance	723,995	1,865,965	1,675,720	2,212,990	1,793,549	(419,441)	(18.95%)
Lease and Rental	598,390	560,466	421,362	368,110	475,197	107,087	29.09%
Utilities	861,806	1,011,804	1,116,956	981,575	1,169,881	188,306	19.18%
Other Expense	807,512	916,784	572,694	776,998	1,025,583	248,585	31.99%
Interest Expense	-	11,368	5,943	2,672	1,360	(1,312)	(49.09%)
Insurance	200,433	195,501	219,732	191,718	254,043	62,325	32.51%
Total Operational Expenditures	45,727,978	47,688,092	45,138,724	47,233,864	50,808,240	3,574,376	7.57%
Net Performance before Depreciation & Overhead Allocations	4,477,380	(19,922,886)	(18,056,865)	(22,204,183)	(18,180,299)	4,023,884	(18.12%)
Depreciation	3,157,413	3,446,795	3,603,644	3,740,466	4,227,469	487,003	13.02%
Total Overhead Allocations	9,065,032	10,821,313	8,816,835	10,388,279	11,891,433	1,503,154	14.47%
Total Expenses	57,950,423	61,956,200	57,559,203	61,362,609	66,927,143	5,564,533	9.07%
Net Margin	\$ (7,745,064)	\$ (34,190,994)	\$ (30,477,345)	\$ (36,332,928)	\$ (34,299,202)	\$ 2,033,727	(5.60%)
Capital Contributions	1,031,966	1,161,037	3,343,609	100,080	710,723	610,643	610.15%
Capital	-	-	-	-	-	-	-
General Fund Support/ Transfer In (Out)	\$ 12,327,621	\$ 30,700,038	\$ 27,133,736	\$ 36,500,000	\$ 33,000,000	\$ (3,500,000)	(9.59%)

Primary Care Clinics Trended Performance

	2021	2022	2023	2024	2025	Variance from 2024 Projected	
	Actual	Actual	Actual	Current Forecast	Proposed Budget	\$	%
Revenues:							
Gross Patient Revenue	\$ 22,194,545	\$ 25,781,236	\$ 31,340,191	\$ 33,833,580	\$ 34,008,833	\$ 175,253	0.52%
Contractual Allowance	6,679,152	5,117,969	10,068,060	11,332,346	11,304,383	(27,963)	(0.25%)
Charity Care	7,716,336	10,884,100	11,740,244	12,307,307	11,815,715	(491,592)	(3.99%)
Bad Debt	3,099,162	4,737,912	4,076,187	3,925,116	4,521,654	596,538	15.20%
Total Contractuals and Bad Debt	17,494,650	20,739,981	25,884,490	27,564,770	27,641,752	76,982	0.28%
Other Patient Revenue	6,018,072	5,362,824	5,161,088	7,090,652	7,713,024	622,372	8.78%
Net Patient Service Revenue	\$ 10,717,966	\$ 10,404,079	\$ 10,616,789	\$ 13,359,462	\$ 14,080,105	\$ 720,643	5.39%
Collection %	23.24%	81.65%	57.88%	39.49%	38.43%	(1.06%)	(2.69%)
Grants	11,855,713	14,966,470	11,227,760	8,909,045	10,243,353	1,334,308	14.98%
Interest Earnings	-	-	2,063	4,663	-	(4,663)	(100.00%)
Other Financial Assistance	951,576	896,780	738,416	-	-	-	-
Other Revenue	77,234	114,950	276,563	49,321	80,740	31,419	63.70%
Total Other Revenue	12,884,523	15,978,201	12,244,803	8,963,029	10,324,093	1,361,064	15.19%
Total Revenues	\$ 23,602,489	\$ 26,382,280	\$ 22,861,591	\$ 22,322,491	\$ 24,404,198	\$ 2,081,707	9.33%
Direct Operational Expenses:							
Salaries and Wages	17,892,865	18,411,214	20,913,236	24,099,204	29,563,173	5,463,969	22.67%
Benefits	4,863,083	4,952,190	5,470,679	6,253,902	7,833,368	1,579,466	25.26%
Purchased Services	1,122,804	670,444	394,581	3,025,448	484,620	(2,540,828)	(83.98%)
Medical Supplies	736,923	842,761	1,240,342	1,052,153	1,536,542	484,389	46.04%
Other Supplies	264,995	383,913	436,417	138,407	491,070	352,663	254.80%
Medical Services	713,958	600,234	782,428	1,001,467	934,800	(66,667)	(6.66%)
Drugs	743,999	554,540	555,006	606,218	760,348	154,130	25.42%
Repairs and Maintenance	282,957	572,056	447,933	512,881	747,886	235,005	45.82%
Lease and Rental	1,241,933	842,040	998,804	1,076,366	1,571,885	495,519	46.04%
Utilities	87,942	96,367	96,773	100,676	185,738	85,062	84.49%
Other Expense	315,011	565,887	1,280,472	1,212,500	1,266,284	53,784	4.44%
Interest Expense	-	107,297	159,134	222,449	187,804	(34,645)	(15.57%)
Insurance	45,096	56,082	63,853	59,368	79,200	19,832	33.40%
Total Operational Expenditures	28,311,567	28,655,023	32,839,658	39,361,038	45,642,717	6,281,679	15.96%
Net Performance before Depreciation & Overhead Allocations	(4,709,078)	(2,272,743)	(9,978,067)	(17,038,548)	(21,238,519)	(4,199,972)	24.65%
Depreciation	378,440	838,858	820,307	1,057,208	1,402,406	345,198	32.65%
Total Overhead Allocations	7,787,055	9,067,969	7,974,939	10,503,210	12,947,128	2,443,918	23.27%
Total Expenses	36,477,062	38,561,850	41,634,904	50,921,456	59,992,251	9,070,795	17.81%
Net Margin	\$ (12,874,573)	\$ (12,179,570)	\$ (18,773,312)	\$ (28,598,966)	\$ (35,588,053)	\$ (6,989,087)	24.44%
Capital Contributions	-	-	986,971	683,112	373,680	(309,432)	(45.30%)
Capital	-	-	-	-	-	-	-
General Fund Support/ Transfer In (Out)	\$ 15,769,926	\$ 11,790,007	\$ 18,565,823	\$ 29,300,000	\$ 43,000,000	\$ 13,700,000	46.76%

Medicaid Match Trended Performance

Revenues:

Intergovernmental Revenue

Interest Earnings

Total Other Revenue

Total Revenues

Direct Operational Expenses:

Medicaid Match-

Total Operational Expenditures

Net Performance before Depreciation & Overhead Allocations

Total Expenses

Net Margin

Capital Contributions

Capital.

General Fund Support/ Transfer In (Out)

	2021	2022	2023	2024	2025	Variance from 2024 Projected	
	Actual	Actual	Actual	Current Forecast	Proposed Budget	\$	%
Intergovernmental Revenue	5,900,000	5,900,000	5,900,000	5,900,000	5,900,000	-	-
Interest Earnings	27	2	2,949	-	-	-	-
Total Other Revenue	5,900,027	5,900,002	5,902,950	5,900,000	5,900,000	-	-
Total Revenues	\$ 5,900,027	\$ 5,900,002	\$ 5,902,950	\$ 5,900,000	\$ 5,900,000	-	-
Medicaid Match-	17,269,933	16,835,596	17,080,730	18,351,574	22,181,731	3,830,157	20.87%
Total Operational Expenditures	17,269,933	16,835,596	17,080,730	18,351,574	22,181,731	3,830,157	20.87%
Net Performance before Depreciation & Overhead Allocations	(11,369,906)	(10,935,595)	(11,177,780)	(12,451,574)	(16,281,731)	(3,830,157)	30.76%
Total Expenses	17,269,933	16,835,596	17,080,730	18,351,574	22,181,731	3,830,157	20.87%
Net Margin	\$ (11,369,906)	\$ (10,935,595)	\$ (11,177,780)	\$ (12,451,574)	\$ (16,281,731)	\$ (3,830,157)	30.76%
Capital Contributions	-	-	-	-	-	-	-
Capital.	-	-	-	-	-	-	-
General Fund Support/ Transfer In (Out)	\$ 11,369,906	\$ 10,935,595	\$ 11,177,780	\$ 12,460,000	\$ 12,460,000	-	-

SUPPLEMENTAL INFORMATION GENERAL FUND

Trauma Statement of Revenues and Expenditures

Revenues:

Grants
Other Revenue
Total Other Revenue
Total Revenues

Direct Operational Expenses:

Salaries and Wages
Benefits
Purchased Services
Other Supplies
Medical Services
Other Expense
Total Operational Expenditures

Net Performance before Depreciation & Overhead Allocations

Total Overhead Allocations

Total Expenses

Net Margin

Capital Contributions
Capital.

General Fund Support/ Transfer In (Out)

2021 Actual	2022 Actual	2023 Actual	2024 Current Forecast	2025 Proposed Budget	Variance from 2024 Projected	
					\$	%
-	-	31,692	600,000	400,000	(200,000)	(33.33%)
82,136	333,180	106,460	48,055	50,000	1,945	4.05%
82,136	333,180	138,152	648,055	450,000	(198,055)	(30.56%)
\$ 82,136	\$ 333,180	\$ 138,152	\$ 648,055	\$ 450,000	\$ (198,055)	(30.56%)
367,867	254,504	369,528	251,872	299,415	47,543	18.88%
109,083	80,635	83,390	62,780	84,758	21,978	35.01%
25,000	692	64,810	677,000	220,000	(457,000)	(67.50%)
298	150	477	1,150	2,500	1,350	117.39%
5,545,084	4,258,936	(2,008,056)	5,500,000	4,000,000	(1,500,000)	(27.27%)
(339,198)	1,923	16,074	452,705	132,890	(319,815)	(70.65%)
5,708,135	4,596,840	(1,473,777)	6,945,507	4,739,563	(2,205,944)	(31.76%)
(5,626,000)	(4,263,660)	1,611,929	(6,297,452)	(4,289,563)	2,007,889	(31.88%)
106,089	91,536	204,669	148,745	113,870	(34,874)	(23.45%)
5,814,225	4,688,377	(1,269,108)	7,094,251	4,853,434	(2,240,818)	(31.59%)
\$ (5,732,089)	\$ (4,355,196)	\$ 1,407,260	\$ (6,446,196)	\$ (4,403,434)	\$ 2,042,763	(31.69%)
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	\$ 26,728,644	\$ 6,700,000	\$ 6,200,000	\$ (500,000)	(7.46%)

Care Coordination Statement of Revenues and Expenditures

Revenues:

Total Other Revenue

Total Revenues

Direct Operational Expenses:

Salaries and Wages

Benefits

Purchased Services

Other Supplies

Medical Services

Repairs and Maintenance

Other Expense

Principal And Interest

Sponsored Programs.

Total Operational Expenditures

Net Performance before Depreciation & Overhead Allocations

Total Overhead Allocations

Total Expenses

Net Margin

Capital Contributions

Capital.

General Fund Support/ Transfer In (Out)

	2021	2022	2023	2024	2025	Variance from 2024 Projected	
	Actual	Actual	Actual	Current Forecast	Proposed Budget	\$	%
Total Other Revenue	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Direct Operational Expenses:							
Salaries and Wages	870,921	504,003	1,083,332	725,343	825,135	99,792	13.76%
Benefits	290,493	163,580	355,167	262,590	270,949	8,359	3.18%
Purchased Services	3,735,387	3,317,267	3,227,882	3,315,023	3,544,600	229,577	6.93%
Other Supplies	16,830	12,096	15,814	2,300	2,300	-	-
Medical Services	7,619,428	5,696,610	7,300,242	8,600,000	11,100,000	2,500,000	29.07%
Repairs and Maintenance	199	-	-	-	-	-	-
Other Expense	259,651	26,475	23,771	48,358	26,850	(21,508)	(44.48%)
Principal And Interest	-	-	10,699	6,419	-	(6,419)	(100.00%)
Sponsored Programs.	-	-	9,340,606	-	-	-	(100.00%)
Total Operational Expenditures	12,792,909	9,720,031	21,357,514	12,960,033	15,769,834	2,809,801	21.68%
Net Performance before Depreciation & Overhead Allocations	(12,792,909)	(9,720,031)	(21,357,514)	(12,960,033)	(15,769,834)	(2,809,801)	21.68%
Total Overhead Allocations	861,328	473,648	520,802	518,054	552,950	34,897	6.74%
Total Expenses	13,654,237	10,193,680	21,878,316	13,478,087	16,322,784	2,844,697	21.11%
Net Margin	\$ (13,654,237)	\$ (10,193,680)	\$ (21,878,316)	\$ (13,478,087)	\$ (16,322,784)	\$ (2,844,697)	21.11%
Capital Contributions	-	-	-	-	-	-	-
Capital.	-	-	-	-	-	-	-
General Fund Support/ Transfer In (Out)	-	-	\$ 63,669,711	\$ 13,750,000	\$ 16,200,000	\$ 2,450,000	17.82%

Aeromedical Statement of Revenues and Expenditures

	2021	2022	2023	2024	2025	Variance from 2024 Projected	
	Actual	Actual	Actual	Current Forecast	Proposed Budget	\$	%
Revenues:							
Gross Patient Revenue	\$ 12,320,131	\$ 14,473,234	\$ 14,347,048	\$ 13,457,422	\$ 13,323,686	\$ (133,736)	(0.99%)
Contractual Allowance	6,663,857	10,657,953	9,376,263	7,753,758	8,611,976	858,218	11.07%
Charity Care	170,967	328,168	155,916	129,698	128,301	(1,397)	(1.08%)
Bad Debt	3,064,033	1,709,156	2,634,733	1,974,595	1,184,249	(790,346)	(40.03%)
Total Contractuals and Bad Debt	9,898,856	12,695,276	12,166,912	9,858,052	9,924,526	66,474	0.67%
Net Patient Service Revenue	\$ 2,421,275	\$ 1,777,958	\$ 2,180,136	\$ 3,599,370	\$ 3,399,160	\$ (200,211)	(5.56%)
Collection %	10.70%	(15.90%)	20.73%	26.75%	25.51%	(1.23%)	(4.61%)
Total Other Revenue	-	-	-	-	-	-	-
Total Revenues	\$ 2,421,275	\$ 1,777,958	\$ 2,180,136	\$ 3,599,370	\$ 3,399,160	\$ (200,211)	(5.56%)
Direct Operational Expenses:							
Salaries and Wages	2,056,652	2,324,270	2,810,512	3,256,692	3,602,350	345,658	10.61%
Benefits	622,633	629,756	659,267	713,200	865,293	152,093	21.33%
Purchased Services	2,652,372	3,299,094	3,219,230	3,138,626	3,849,650	711,024	22.65%
Medical Supplies	25,766	15,982	18,478	21,480	124,915	103,435	481.54%
Other Supplies	83,172	177,714	724,390	784,558	506,300	(278,258)	(35.47%)
Repairs and Maintenance	1,282,506	431,993	475,471	353,191	1,320,147	966,956	273.78%
Lease and Rental	61,082	(727)	-	-	459,279	459,279	-
Utilities	54,194	65,711	68,724	67,078	77,950	10,872	16.21%
Other Expense	293,733	384,186	503,873	559,323	689,322	129,999	23.24%
Interest Expense	-	-	-	2,967	-	(2,967)	(100.00%)
Principal And Interest	-	-	69,807	66,840	40,721	(26,119)	(39.08%)
Insurance	229,177	221,064	196,424	743,418	911,117	167,699	22.56%
Total Operational Expenditures	7,361,286	7,549,043	8,746,175	9,707,373	12,447,044	2,739,671	28.22%
Net Performance before Depreciation & Overhead Allocations	(4,940,011)	(5,771,085)	(6,566,040)	(6,108,003)	(9,047,884)	(2,939,881)	48.13%
Total Overhead Allocations	979,870	1,099,747	989,649	1,337,832	1,950,394	612,562	45.79%
Total Expenses	8,341,156	8,648,791	9,735,824	11,045,205	14,397,438	3,352,233	30.35%
Net Margin	\$ (5,919,881)	\$ (6,870,833)	\$ (7,555,689)	\$ (7,445,835)	\$ (10,998,278)	\$ (3,552,443)	47.71%
Capital Contributions	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-
General Fund Support/ Transfer In (Out)	-	-	\$ 26,981,574	\$ 8,000,000	\$ 11,000,000	\$ 3,000,000	37.50%

Transportation Statement of Revenues and Expenditures

	2021	2022	2023	2024	2025	Variance from 2024 Projected	
	Actual	Actual	Actual	Current Forecast	Proposed Budget	\$	%
Revenues:							
Gross Patient Revenue	-	\$ 655,176	\$ 3,804,990	\$ 4,531,618	\$ 4,404,677	\$ (126,941)	(2.80%)
Contractual Allowance	-	290,256	2,872,075	3,153,110	3,532,030	378,920	12.02%
Charity Care	-	-	19,139	4,447	20,992	16,545	372.04%
Bad Debt	-	315,238	184,654	233,679	51,580	(182,099)	(77.93%)
Total Contractuals and Bad Debt	-	605,494	3,075,868	3,391,237	3,604,602	213,365	6.29%
Net Patient Service Revenue	-	\$ 49,682	\$ 729,122	\$ 1,140,382	\$ 800,075	\$ (340,307)	(29.84%)
Collection %	-	5.55%	28.39%	25.17%	17.63%	(7.53%)	(29.94%)
Total Other Revenue	-	-	-	-	-	-	-
Total Revenues	-	\$ 49,682	\$ 729,122	\$ 1,140,382	\$ 800,075	\$ (340,307)	(29.84%)
Direct Operational Expenses:							
Salaries and Wages	-	646,945	1,190,667	1,541,242	1,519,768	(21,474)	(1.39%)
Benefits	-	144,780	289,547	376,397	396,274	19,877	5.28%
Purchased Services	-	31,631	34,000	48,000	48,000	-	-
Medical Supplies	-	31,088	22,109	50,000	50,000	-	-
Other Supplies	-	88,939	72,448	56,000	75,500	19,500	34.82%
Medical Services	-	-	1	-	-	-	-
Drugs	-	-	2,701	10,000	11,000	1,000	10.00%
Repairs and Maintenance	-	719	19,557	24,000	88,000	64,000	266.67%
Lease and Rental	-	924	13,409	20,000	25,000	5,000	25.00%
Other Expense	500	49,340	48,020	41,644	48,713	7,069	16.97%
Insurance	-	7,532	17,081	23,870	26,483	2,613	10.95%
Total Operational Expenditures	500	1,001,898	1,709,540	2,191,152	2,288,738	97,585	4.45%
Net Performance before Depreciation & Overhead Allocations	(500)	(952,216)	(980,417)	(1,050,771)	(1,488,663)	(437,892)	41.67%
Total Overhead Allocations	-	405,845	300,597	422,681	580,895	158,213	37.43%
Total Expenses	500	1,407,743	2,010,137	2,613,833	2,869,632	255,799	9.79%
Net Margin	\$ (500)	\$ (1,358,061)	\$ (1,281,014)	\$ (1,473,452)	\$ (2,069,557)	\$ (596,106)	40.46%
Capital Contributions	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-
General Fund Support/ Transfer In (Out)	-	-	\$ 2,762,476	\$ 1,700,000	\$ 2,000,000	\$ 300,000	17.65%

Pharmacy Statement of Revenues and Expenditures

	2021	2022	2023	2024	2025	Variance from 2024 Projected	
	Actual	Actual	Actual	Current Forecast	Proposed Budget	\$	%
Revenues:							
Gross Patient Revenue	-	-	-	-	\$ 400,000	\$ 400,000	-
Contractual Allowance	-	-	-	-	100,000	100,000	-
Charity Care	-	-	-	-	100,000	100,000	-
Total Contractuals and Bad Debt	-	-	-	-	200,000	200,000	-
Net Patient Service Revenue	-	-	-	-	\$ 200,000	\$ 200,000	-
Collection %	-	-	-	-	50.00%	50.00%	-
Grants	-	6,300	900	1,080	-	(1,080)	(100.00%)
Total Other Revenue	-	6,300	900	1,080	-	(1,080)	(100.00%)
Total Revenues	-	\$ 6,300	\$ 900	\$ 1,080	\$ 200,000	\$ 198,920	18,418.52%
Direct Operational Expenses:							
Salaries and Wages	2,557,786	2,553,383	2,543,815	2,110,873	2,335,612	224,739	10.65%
Benefits	797,137	800,512	815,749	619,013	685,053	66,040	10.67%
Purchased Services	17,645	21,343	20,137	28,468	46,680	18,212	63.97%
Medical Supplies	-	-	30,953	32,433	-	(32,433)	(100.00%)
Other Supplies	65,415	75,511	72,305	95,643	146,985	51,342	53.68%
Drugs	(52,221)	20,131	(4,167)	11	-	(11)	(100.00%)
Repairs and Maintenance	8,763	17,448	16,417	22,355	27,200	4,845	21.67%
Lease and Rental	94,587	75,345	83,745	112,946	114,735	1,789	1.58%
Utilities	-	-	119	2,486	8,200	5,714	229.84%
Other Expense	72,354	50,367	50,780	34,367	97,640	63,273	184.11%
Interest Expense	-	-	-	18,187	7	(18,180)	(99.96%)
Principal And Interest	-	-	31,697	43,228	58,030	14,802	34.24%
Insurance	25,591	31,701	31,476	33,413	57,284	23,871	71.44%
Total Operational Expenditures	3,587,057	3,645,740	3,693,026	3,153,423	3,577,426	424,002	13.45%
Net Performance before Depreciation & Overhead Allocations	(3,587,057)	(3,639,440)	(3,692,126)	(3,152,343)	(3,377,426)	(225,082)	7.14%
Total Overhead Allocations	477,487	519,997	569,693	646,653	485,415	(161,238)	(24.93%)
Total Expenses	4,064,544	4,165,737	4,262,719	3,800,076	4,062,841	262,765	6.91%
Net Margin	\$ (4,064,544)	\$ (4,159,437)	\$ (4,261,819)	\$ (3,798,996)	\$ (3,862,841)	\$ (63,845)	1.68%
Capital Contributions	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-
General Fund Support/ Transfer In (Out)	-	-	\$ 17,091,590	\$ 4,000,000	\$ 4,000,000	-	-

School Health Statement of Revenues and Expenditures

Revenues:

Intergovernmental Revenue

Grants

Total Other Revenue

Total Revenues

Direct Operational Expenses:

Salaries and Wages

Benefits

Medical Supplies

Other Supplies

Repairs and Maintenance

Lease and Rental

Other Expense

Total Operational Expenditures

Net Performance before Depreciation & Overhead Allocations

Total Overhead Allocations

Total Expenses

Net Margin

Capital Contributions

Capital.

General Fund Support/ Transfer In (Out)

	2021	2022	2023	2024	2025	Variance from 2024 Projected	
	Actual	Actual	Actual	Current Forecast	Proposed Budget	\$	%
Intergovernmental Revenue	3,571,017	3,170,560	3,431,119	3,429,219	3,710,317	281,098	8.20%
Grants	-	36,524	-	-	-	-	-
Total Other Revenue	3,571,017	3,207,084	3,431,119	3,429,219	3,710,317	281,098	8.20%
Total Revenues	\$ 3,571,017	\$ 3,207,084	\$ 3,431,119	\$ 3,429,219	\$ 3,710,317	\$ 281,098	8.20%
Salaries and Wages	12,791,877	13,151,729	13,346,631	12,605,920	14,086,132	1,480,212	11.74%
Benefits	4,115,213	4,327,829	4,410,365	4,835,813	4,478,480	(357,334)	(7.39%)
Medical Supplies	107,182	51,107	51,750	78,691	120,000	41,309	52.50%
Other Supplies	83,126	35,632	17,991	1,487	16,400	14,913	1,002.92%
Repairs and Maintenance	5,162	-	4,687	2,988	40,000	37,012	1,238.69%
Lease and Rental	3,383	499	-	-	-	-	-
Other Expense	10,487	31,776	23,127	63,201	93,000	29,799	47.15%
Total Operational Expenditures	17,116,431	17,598,572	17,854,550	17,588,101	18,834,012	1,245,911	7.08%
Net Performance before Depreciation & Overhead Allocations	(13,545,414)	(14,391,487)	(14,423,431)	(14,158,882)	(15,123,695)	(964,813)	6.81%
Total Overhead Allocations	2,270,263	2,345,449	2,051,254	2,498,588	3,558,403	1,059,815	42.42%
Total Expenses	19,386,694	19,944,021	19,905,804	20,086,688	22,392,415	2,305,726	11.48%
Net Margin	\$ (15,815,677)	\$ (16,736,936)	\$ (16,474,685)	\$ (16,657,469)	\$ (18,682,098)	\$ (2,024,628)	12.15%
Capital Contributions	-	-	-	-	-	-	-
Capital.	-	-	-	-	-	-	-
General Fund Support/ Transfer In (Out)	-	-	\$ 67,930,589	\$ 17,000,000	\$ 19,000,000	\$ 2,000,000	11.76%

Behavioral Health Statement of Revenues and Expenditures

Revenues:

Total Other Revenue

Total Revenues

Direct Operational Expenses:

Salaries and Wages

Benefits

Purchased Services

Repairs and Maintenance

Total Operational Expenditures

Net Performance before Depreciation & Overhead Allocations

Total Overhead Allocations

Total Expenses

Net Margin

Capital Contributions

Capital.

General Fund Support/ Transfer In (Out)

	2021	2022	2023	2024	2025	Variance from 2024 Projected	
	Actual	Actual	Actual	Current Forecast	Proposed Budget	\$	%
Total Other Revenue	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Salaries and Wages	-	-	-	311,638	1,011,589	699,951	224.60%
Benefits	-	-	-	41,423	228,975	187,552	452.77%
Purchased Services	-	-	-	949,000	330,000	(619,000)	(65.23%)
Repairs and Maintenance	-	-	-	-	150,000	150,000	-
Total Operational Expenditures	-	-	-	1,302,061	1,720,564	418,503	32.14%
Net Performance before Depreciation & Overhead Allocations	-	-	-	(1,302,061)	(1,720,564)	(418,503)	32.14%
Total Overhead Allocations	-	-	-	-	22,612	22,612	-
Total Expenses	-	-	-	1,302,061	1,743,176	441,115	33.88%
Net Margin	-	-	-	\$ (1,302,061)	\$ (1,743,176)	\$ (441,115)	33.88%
Capital Contributions	-	-	-	-	-	-	-
Capital.	-	-	-	-	-	-	-
General Fund Support/ Transfer In (Out)	-	-	-	\$ 1,500,000	\$ 2,700,000	\$ 1,200,000	80.00%

Sponsored Programs Statement of Revenues and Expenditures

Revenues:

Total Other Revenue

Total Revenues

Direct Operational Expenses:

Salaries and Wages

Benefits

Other Supplies

Other Expense

Sponsored Programs.

Total Operational Expenditures

Net Performance before Depreciation & Overhead Allocations

Total Expenses

Net Margin

Capital Contributions

Capital.

General Fund Support/ Transfer In (Out)

	2021	2022	2023	2024	2025	Variance from 2024 Projected	
	Actual	Actual	Actual	Current Forecast	Proposed Budget	\$	%
Total Other Revenue	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Salaries and Wages	109,653	107,049	-	-	-	-	-
Benefits	37,671	38,763	-	-	-	-	-
Other Supplies	10	38	-	-	-	-	-
Other Expense	2,987	2,841	-	-	-	-	-
Sponsored Programs.	9,624,515	9,706,406	-	8,178,328	9,007,947	829,619	10.14%
Total Operational Expenditures	9,774,835	9,855,097	-	8,178,328	9,007,947	829,619	10.14%
Net Performance before Depreciation & Overhead Allocations	(9,774,835)	(9,855,097)	-	(8,178,328)	(9,007,947)	(829,619)	10.14%
Total Expenses	9,774,835	9,855,097	-	8,178,328	9,007,947	829,619	10.14%
Net Margin	\$ (9,774,835)	\$ (9,855,097)	-	\$ (8,178,328)	\$ (9,007,947)	\$ (829,619)	10.14%
Capital Contributions	-	-	-	-	-	-	-
Capital.	-	-	-	-	-	-	-
General Fund Support/ Transfer In (Out)	-	-	\$ 29,675,556	\$ 8,500,000	\$ 9,500,000	\$ 1,000,000	11.76%

SUPPLEMENTAL INFORMATION RESERVE FUNDS

ALL FUNDS 2025	Major Fund	Non-Major Governmental Funds				Total Government Funds
	General Fund	Capital Projects	Capital Replacement	Aircraft Replacement	Special Revenue Medicaid Match	
Non-spendable:						
Inventories	34,689	-	-		-	34,689
Prepaids	6,166,686	-	-		-	6,166,686
Restricted for:						
Statutory Reserves						
Donor Restricted Contributions						
Assigned to:						
Stabilization Fund	76,075,000					76,075,000
Capital Projects		5,654,103	-	-		5,654,103
Managed Care (Medicaid Match)					(3,204,263)	(3,204,263)
Net Investment in Capital Assets						
Unassigned	90,507,397					90,507,397
Budgeted Fund Balance - FY 2025	172,783,772	5,654,103	-	-	(3,204,263)	175,233,612

Enterprise Funds				Total Enterprise Funds	ALL FUNDS
Major Funds		Non-Major Fund			
Healey Center	Lakeside	Primary Care Clinics	Healthy Palm Beaches		
					34,689
					6,166,686
					-
3,887	-	-	-	3,887	3,887
					76,075,000
					5,654,103
					(3,204,263)
14,220,266	23,993,788	693,381		38,907,435	38,907,435
2,176,625	9,093,555	11,926,932	-	23,197,111	113,704,509
16,400,777	33,087,343	12,620,312	-	62,108,433	237,342,045

Unassigned Reserve Roll-Forward

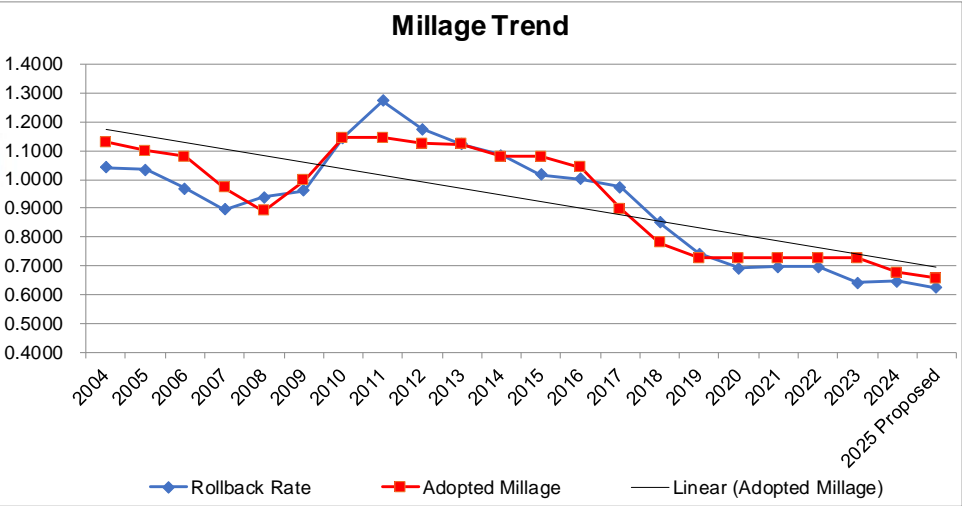
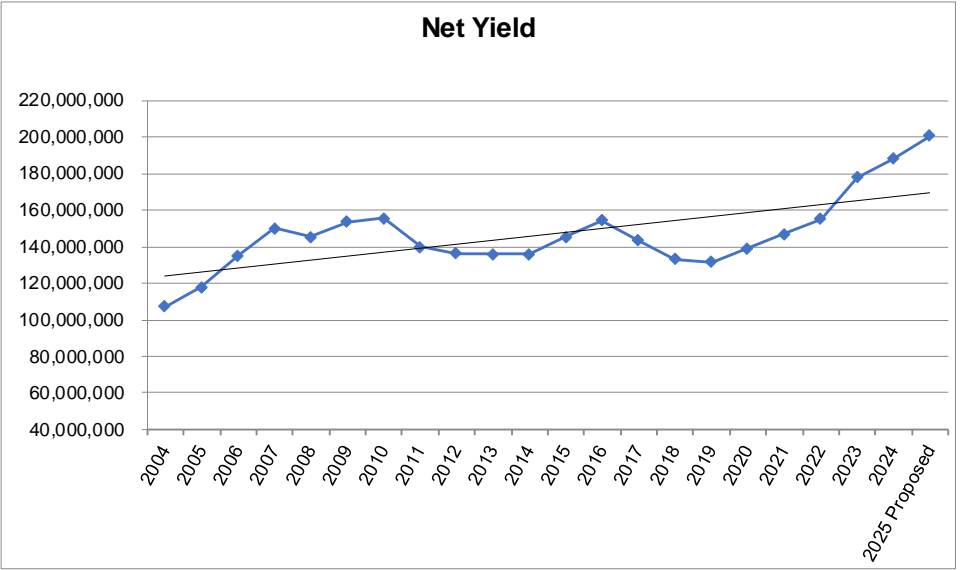
	Government Funds	Proprietary Funds	Total
Audited Balance 2023	113,798,942	4,166,878	117,965,820
Projected Balance 2024	115,451,768	10,822,364	126,274,132
Budgeted Balance 2025	90,507,397	23,197,111	113,704,509
Forecast: 2026 Net Margin, Excl Capital Transfers Transfer to Capital			1,341,007 (10,000,000)
Projected 2026 Ending Balance			105,045,516
Forecast: 2027 Net Margin, Excl Capital Transfers Transfer to Capital			(110,878) (10,000,000)
Projected 2027 Ending Balance			94,934,638
Forecast: 2028 Net Margin, Excl Capital Transfers Transfer to Capital			(1,684,961) (10,000,000)
Projected 2028 Ending Balance			83,249,677

SUPPLEMENTAL INFORMATION MILLAGE

Millage Calculations and Trend

	Rollback Rate	Adopted Millage	%Change	Millage Proceeds	Tax Revenue	
					Net Yield (96%)	% Change
2004	1.0408	1.1300	0.00%	111,560,023	107,097,622	11.54%
2005	1.0334	1.1000	-2.65%	122,638,827	117,733,274	9.93%
2006	0.9681	1.0800	-1.82%	140,683,763	135,056,412	14.71%
2007	0.8968	0.9700	-10.19%	156,414,628	150,158,043	11.18%
2008	0.9393	0.8900	-8.25%	151,503,931	145,443,774	-3.14%
2009	0.9601	0.9975	12.08%	160,119,365	153,714,591	5.69%
2010	1.1451	1.1451	14.80%	162,217,017	155,728,336	1.31%
2011	1.2743	1.1451	0.00%	145,896,072	140,060,229	-10.06%
2012	1.1756	1.1250	-1.76%	140,526,607	136,157,664	-2.79%
2013	1.1226	1.1220	-0.27%	141,093,368	136,128,757	-0.02%
2014	1.0857	1.0800	-3.74%	141,125,255	135,794,449	-0.25%
2015	1.0172	1.0800	0.00%	151,093,010	145,427,235	7.09%
2016	1.0006	1.0426	-3.46%	159,547,248	154,517,445	6.25%
2017	0.9743	0.8993	-13.74%	148,842,474	143,476,562	-7.15%
2018	0.8508	0.7808	-13.18%	138,404,742	133,172,948	-7.18%
2019	0.7424	0.7261	-7.01%	136,692,394	131,455,905	-1.29%
2020	0.6928	0.7261	0.00%	144,840,477	139,181,157	5.88%
2021	0.6957	0.7261	0.00%	153,096,096	147,024,893	5.64%
2022	0.6966	0.7261	0.00%	161,653,319	155,287,186	5.62%
2023	0.6416	0.7261	0.00%	185,348,289	178,034,357	14.65%
2024	0.6470	0.6761	-6.89%	195,860,830	188,126,396	5.67%
2025 Proposed	0.6247	0.6561	-2.96%	209,025,698	200,760,000	6.72%

Millage Calculations and Trend



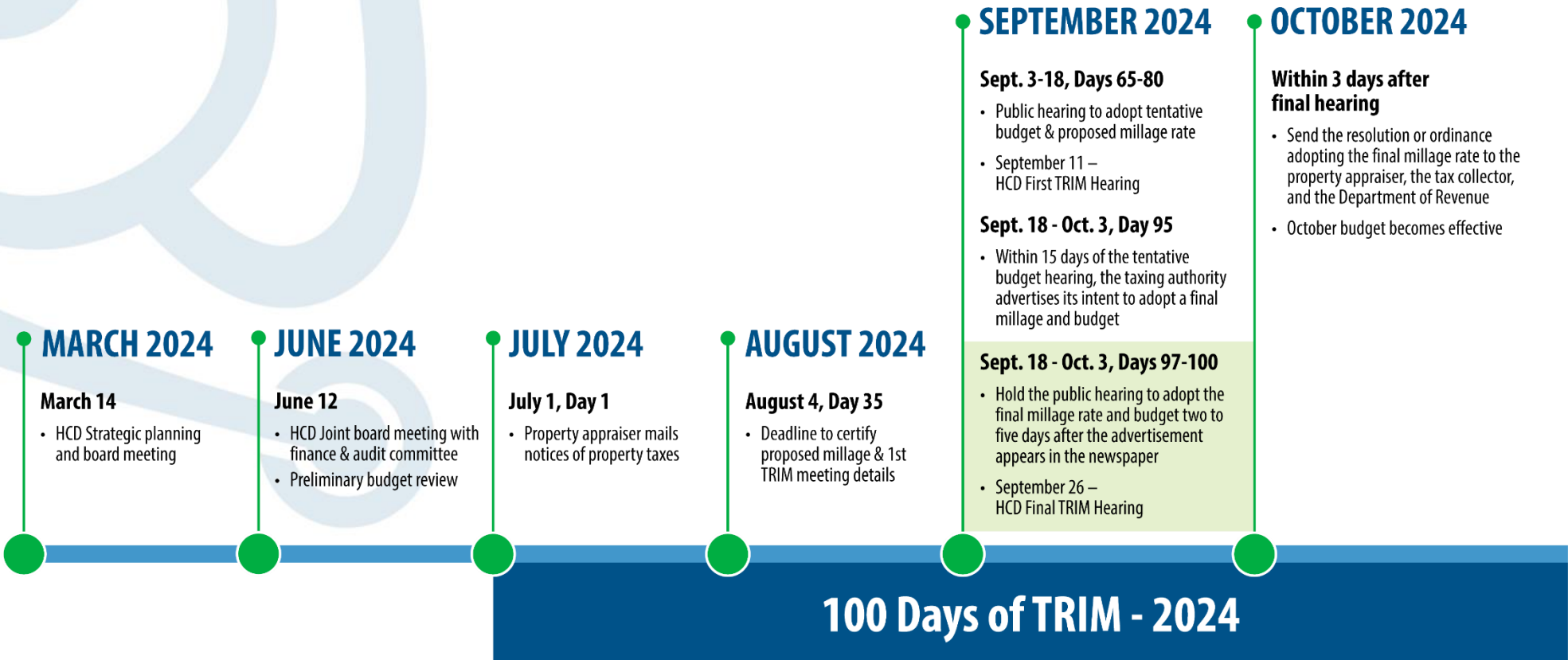
Millage Calculations and Trend

	2019	2020	2021	2022	2023	2024	2025
Current Year Taxable Value - Real Property	\$ 179,092,620,202	\$ 190,035,106,617	\$ 200,588,888,212	\$ 212,109,793,484	\$ 243,802,871,954	\$ 276,659,899,280	\$ 304,943,680,765
Current Year Taxable Value - Personal Prope	9,013,596,127	9,236,841,610	10,074,619,667	10,338,226,660	11,270,779,331	12,842,372,199	13,459,838,807
Current Year Taxable Value - Centrally Asses	149,388,000	205,364,747	183,615,130	184,288,276	191,861,354	189,829,753	184,650,301
Current Year Gross Taxable Value	188,255,604,329	199,477,312,974	210,847,123,009	222,632,308,420	255,265,512,639	289,692,101,232	318,588,169,873
New Construction	2,377,202,616	2,660,303,094	3,068,868,199	3,239,667,752	3,800,000,000	3,200,000,000	5,072,313,936
Current Year Adjusted Taxable Value	185,878,401,713	196,817,009,880	207,778,254,810	219,392,640,668	251,465,512,639	286,492,101,232	313,515,855,937
Prior Year Final Taxable Value	176,747,882,642	187,791,890,188	199,079,154,269	210,467,366,002	222,189,771,859	255,265,512,639	289,692,101,232
Prior Year Millage Rate	0.7808	0.7261	0.7261	0.7261	0.7261	0.7261	0.6761
Prior Year proceeds	138,004,747	136,355,691	144,551,374	152,820,354	161,331,993	185,348,289	195,860,830
Rollback Rate	0.7424	0.6928	0.6957	0.6966	0.6416	0.6470	0.6247
Proposed Operating Millage	0.7261	0.7261	0.7261	0.7261	0.7261	0.6761	0.6561
Total Prior Year Proceeds	138,004,747	136,355,691	144,551,374	152,820,354	161,331,993	185,348,289	195,860,830
Current Year Rolled-back Rate	0.7424	0.6928	0.6957	0.6966	0.6416	0.6470	0.6247
Current Year Rolled-back Taxes	139,760,961	138,197,882	146,686,343	155,085,666	163,778,353	187,430,789	199,022,030
Total Tax Levy	136,692,394	144,840,477	153,096,096	161,653,319	185,348,289	195,860,830	209,025,698
Current Year Proposed Millage	0.7261	0.7261	0.7261	0.7261	0.7261	0.6761	0.6561
Current Year as % of Rolled-back Rate	-2.20%	4.81%	4.37%	4.23%	13.17%	4.50%	5.03%
Total Dollar Change - Gross Taxable Value	11,507,721,687	11,685,422,786	11,767,968,740	12,164,942,418	33,075,740,780	34,426,588,593	28,896,068,641
% Change	6.51%	6.22%	5.91%	5.78%	14.89%	13.49%	9.97%
New Construction to Total	1.3%	1.3%	1.5%	1.5%	1.5%	1.1%	1.6%
Millage rate change	-7.0%	0.0%	0.0%	0.0%	0.0%	-6.9%	-3.0%
Discounted Proceeds (95-96% collection r	\$ 131,455,905	\$ 139,181,157	\$ 147,024,893	\$ 155,287,186	\$ 178,034,357	\$ 188,126,396	\$ 200,760,000
District Expense Budget **	250,481,809	255,168,299	276,960,997	269,010,725	277,331,897	275,570,300	304,305,773
Ad Valorem % of Total Expenses	52.48%	54.54%	53.09%	57.73%	64.20%	68.27%	65.97%

* Includes delinquent taxes

** Excludes depreciation

Budget Calendar – Next Steps





Health Care District

OF PALM BEACH COUNTY

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**HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024**

1. Description: Local Provider Participation Fund for the Directed Payment Program– Palm Beach County

2. Summary:

This agenda item presents the Board with an overview of the Health Care District of Palm Beach County's ("HCD") role as the administrator of the Local Provider Participation Fund ("LPPF") for the Medicaid Directed Payment Program as requested by the Palm Beach County Board of Commissioners ("PBC").

3. Substantive Analysis:

As background, Florida's Legislature gave the state's AHCA authority to implement the Directed Pay Program ("DPP") through Intergovernmental Transfers ("IGT") in 2021. The County has the opportunity to provide IGTs to support the DPP, which was approved by the Centers for Medicare & Medicaid Services ("CMS"). The Medicaid DPP must be approved by the CMS and must also be authorized by the Florida Legislature annually. The Board of County Commissioners approved the Ordinance on August 26th 2021 establishing a Local Provider Participation Fund for the DPP to be solely funded by assessments on privately-owned real property used as a hospital.

The DPP helps hospitals recoup Medicaid shortfalls by unlocking additional federal funds. The DPP is a local option that allows local governments to establish a non-ad valorem (non-property tax) special assessment that is charged solely to private hospitals. Revenue generated through this special assessment is placed into an LPPF and is then matched with federal funds to provide Florida's hospitals with the supplemental Medicaid reimbursement. This helps to ensure that the non-federal share is paid by the hospitals, rather than by individuals or businesses with no ties to Medicaid.

The County has requested that the HCD administer the LPPF on behalf of the County in exchange for an administrative fee not to exceed \$300,000 divided equally between the County and HCD. After AHCA finalizes its modeling of the non-federal share needed to fund the DPP, HCD will be required to notify the



HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024

local hospitals of their respective non-ad valorem assessment amounts and collect the funds in the LPPF. HCD will then be required to enter into a letter of

agreement ("LOA") with AHCA and will be required to remit the assessed funds for all the hospitals participating in the LPPF to the state. Any revenue collected in excess of the assessment due to the state will be held in the LPPF and carried over to the following year. This will be the fourth year of the LPPF program.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget	
Capital Requirements	N/A		Yes <input type="checkbox"/>	No <input type="checkbox"/>
Net Operating Impact	N/A	\$150,000	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

Signed by:

 CA6A21658108 Jessica Cafarelli
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date Approved


6. Recommendation:

Staff recommends the Board authorize the CEO to enter into an LOA with AHCA and to enter into a third amendment to the existing interlocal agreement with Palm Beach County relating to the administration of the LPPF for a fourth year.




HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024


Approved for Legal sufficiency:

DocuSigned by:


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SVP & General Counsel

Signed by:


CA6A2E551043C...Cafarelli
VP & Chief Financial Officer

Signed by:


77A3B5889A179...Davis
Chief Executive Officer



HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024

1. Description: HCD Performance Review: Florida Statute Chapter 189.0695

2. Summary:

Pursuant to Florida Statute Chapter 189.0695, new legislation requires that every hospital governed by a special district has a performance review conducted every 5 years. The performance review should report on an independent special district as well as its programs, activities and functions. This includes research and analysis of the District's purpose and goals as well as performance measures used to track goals and objectives.

3. Substantive Analysis:

RSM conducted the initial performance evaluation for the Health Care District. RSM focused the scope of their evaluation on both the District's purpose and key operational areas and their performance. RSM ultimately concludes that the mission and vision of the District closely align with the charter, and that the primary programs identified by the District are established to provide each of the distinct services listed in the District's charter. They also noted that the District already has a robust process for continually evaluating the performance and effectiveness of its programs which they recommend continuing.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

Signed by:

 Jessica Cafarelli
 VP & Chief Financial Officer



**HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024**

5. Reviewed/Approved by Committee:

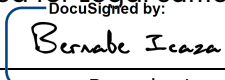
N/A
Committee Name

N/A
Date Approved

6. Recommendation:

Staff recommends the Board receive and file the Health Care District of Palm Beach County Performance Review pursuant to Florida Statute Chapter 189.0695.

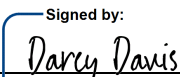
Approved for Legal sufficiency:

Signed by:


0CF61B0A0B04
Bernabe Icaza
SVP & General Counsel

Signed by:


CA612455E09C
Jessica Cafarelli
VP & Chief Financial Officer

Signed by:


7D8368AD7A
Darcy Davis
Chief Executive Officer



Health Care District of Palm Beach County

Performance Review: Florida Statute Chapter 189.0695

June 18, 2024

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TRANSMITTAL LETTER

June 18, 2024

Health Care District of Palm Beach County
1515 N Flagler Dr Suite 101
West Palm Beach, Florida 33401

Pursuant to our executed statement of work signed April 10, 2024, with the Health Care District of Palm Beach County (“HCDPBC,” “the District”), we hereby present our Performance Review to fulfill the requirements outline in Florida Statute Chapter 189.0695. Our report is organized in the following sections:

Executive Summary	This provides a high-level overview and summary of the procedures and results obtained through this performance review.
Background	This provides an overview of the Health Care District of Palm Beach County, as well as relevant background information.
Results / Performance	This section provides information related to each primary program, including financial data, goals and objectives, and recommendations resulting from our procedures.

We would like to thank the staff and all those involved in assisting our firm with this performance review.

Respectfully Submitted,

RSM US LLP

RSM US LLP

CC Auditor General
 President of the Senate
 Speaker of the House of Representatives

EXECUTIVE SUMMARY

Background

Beginning October 1, 2023, and every 5 years thereafter, each hospital licensed under Florida Statute Chapter 395 which is governed by the governing body of a special district as defined in Florida Statute 189.012 or by the board of trustees of a public health trust created under Florida Statute 154.07 must have a performance review conducted. For the purposes of this requirement, the term "performance review" means an evaluation of an independent special district and its programs, activities, and functions.

Our scope focused on the District's operations and the types and levels of services provided to the citizens and visitors of the District. We understand the District's current prioritizations include:

- ❖ Trauma System
- ❖ School Health
- ❖ Health Coverage
- ❖ Hospital
- ❖ Skilled Nursing Care
- ❖ C. L. Brumback Primary Care Clinics

Objectives and Scope

The primary objective of this engagement was to perform an independent performance review of the District to fulfill requirements outlined in Florida Statute Chapter 189.0695. The six (6) established prioritizations, along with the goals, objectives and outcomes for each, as defined by the District will constitute the basis of our scope for identifying and evaluating the metrics of the District's major programs. The performance review scope period was October 2020 through March 2024. As part of this performance review, we performed research and analysis including the following procedures:

Evaluation of the District

- Conducted an evaluation of the purpose, goals, and objectives outlined in the charter of the District.
- Assessed the efficiency and effectiveness of programs and activities, examining their alignment with the District's goals, expected benefits, and the use of performance measures and standards.

Financial Analysis and Goal Achievement

- Examined the revenues and costs of programs and activities over the current year and the previous three fiscal years.
- Assessed the extent to which the District's goals and objectives have been achieved, assessing clarity, measurability, and alignment with statutory purposes.

Service Delivery Efficiency and Cost Analysis

- Evaluated the delivery of services by the District, exploring alternative methods to reduce costs and enhance performance.
- Compared similar services provided by the county and other municipal governments within the District's boundaries, considering costs, efficiencies, and potential service consolidations.

Assessment and Recommendations

- Assessed factors contributing to the failure to meet performance measures or standards.
- Provided recommendations to improve the District's program operations.

At the conclusion of our performance review, we summarized the results, key takeaways and results into this written report, and conducted exit conferences with the Chief Financial Officer and Chief Operations Officer.

EXECUTIVE SUMMARY (CONTINUED)

KEY TAKEAWAYS AND RECOMMENDATIONS

The charter for the Health Care District of Palm Beach County establishes the District as a source of funding for “indigent and medically needy residents of Palm Beach County” through the provision of “preventive health services, community nursing services, ambulatory care, outpatient services, hospital services, trauma health services, and rehabilitative services, as feasible.” As noted above, the Mission and Vision of the District closely align with the charter, and the primary programs identified by the District are established to provide each of the distinct services listed in the District’s charter.

Through our inquiry of District Management and review of related documentation including financial statements, Board reporting packages, internal/management reporting packages, reporting dashboards, Palm Beach County Ordinances, flyers and brochures, etc. we noted the following:

- The District has a robust process for continually evaluating performance and effectiveness of its programs.
- All six (6) defined programs have established goals and performance metrics by which success is measured.
- We observed historical tracking and reporting of performance metrics for five (5) of six (6) defined programs throughout our scope period which extended from October 2020 to March 2024.
- For the remaining one (1) program (Health Coverage), although historical performance metrics were not available, Management was able to communicate the program’s goals and provided examples of recent accomplishments related to those goals. We understand that Management intends to begin formal tracking of these metrics going forward.
- Performance metrics are actively tracked on a monthly, quarterly, and annual basis as applicable utilizing data visualization dashboards.
- Metrics are communicated to various committees and the Board on a monthly, quarterly, and annual basis as applicable.
- Performance metrics, while consistently reported during our scope period, are also evaluated and updated by Management to address emerging trends and areas of concern and interest.

The following sections of this report provide detail related to the six (6) defined programs, the established goals, performance metrics, results, and financial information of each. We recommend the District continue its robust performance metrics tracking and reporting efforts, and continue development and formal tracking of metrics related to the Health Coverage program.

As established in the enabling legislation and due to the nature of the services provided by the District, management indicated that consolidation with the county or other municipalities would provide no benefit. Through review of the District’s enabling legislation (Ch. 2003-326), and as excerpted below we understand the FL legislature established the District as the singular means to provide public healthcare services to Palm Beach County.

Ch. 2003-326, Section 2. Intent.

“The most effective and efficient method to provide comprehensive health care services through a countywide health care district.”

We further noted that the District’s role as administrator of the Countywide Trauma System is defined and required in Article V of the Palm Beach County Code of Ordinances. District Management also indicated during inquiry that no other tax funded agency in the County is performing overlapping services.

BACKGROUND

Overview

Palm Beach County, the second largest in Florida by area, spans 2,383 square miles, stretching approximately 45 miles both longitudinally and latitudinally from Lake Okeechobee in the west to the Atlantic Ocean in the east. It shares borders with Martin County to the north and Broward County to the south. With a population exceeding 1.5 million in 2020, Palm Beach County ranks as the third most populous in Florida and the 25th nationally. Between 2010 and 2019, its population surged by 13.4%, propelling it to become the 10th most densely populated county in the state.

In 1988, Palm Beach County residents voted to establish the Health Care District of Palm Beach County, an independent taxing district aimed at fostering a healthier community. For over three decades, this taxpayer-funded entity has acted to fill in gaps in access to healthcare services. This unique health care system covers the entire county and provides diverse services such as:

- 13 outpatient community health centers (Federally Qualified Health Centers) which serve everyone regardless of ability to pay
- School health clinicians staffed in nearly 170 Palm Beach County public schools
- Two Trauma Hawk aeromedical helicopters
- Rural, public teaching hospital in Belle Glade, Lakeside Medical Center
- Skilled nursing facility in Riviera Beach, the Edward J. Healey Rehabilitation and Nursing Center
- Ground ambulance transportation program for Health Care District patients needing higher level of care
- Specialty benefits program for eligible, uninsured residents
- Quality performance oversight of the county's lifesaving trauma system

District Governance

The Health Care District of Palm Beach County is governed by a seven-member Board of Commissioners who serve on a voluntary basis. Three Commissioners are appointed by the Governor of Florida, three by the Palm Beach County Board of Commissioners and one is a representative of the State Department of Health. Commission terms are for four years. Commissioners may hold their appointments for a maximum of eight consecutive years.

The District maintains a Charter (Chapter 2003-326) that establishes the framework, authority, and responsibilities of the District within the state's legal and administrative structure. The Charter is an act relating to the Health Care District of Palm Beach County; codifying, amending, and reenacting special acts relating to the District; providing a popular name; providing boundaries; providing for a governing board, rules of the board, and membership; providing powers and duties of the board; providing for an ad valorem tax; providing for issuance of bonds; providing for an annual report; repealing chapters 87-450, 92-340, 93-382, 96-509, and 2000-489, Laws of Florida; providing an effective date.

Health Care District of Palm Beach County

The mission of the District is to be the health care safety net for Palm Beach County. They intend to accomplish their mission and vision through various programs and services, including:

- Saving lives in the "Golden Hour" through our integrated Trauma System
- Covering the uninsured with programs such as District Cares and Maternity Care
- Providing a medical home for adults and children at the C. L. Brumback Primary Care Clinics
- Keeping children healthy by staffing nurses in our public schools
- Offering skilled nursing care at the Edward J. Healey Rehabilitation and Nursing Center
- Providing acute care in underserved areas through Lakeside Medical Center in Belle Glade on the southeastern shores of Lake Okeechobee

BACKGROUND (CONTINUED)

District Governance (Continued)

In addition to the Board of Commissioners, the District also maintains additional governance structures responsible for oversight of quality and compliance. The following table outlines some of the additional boards / committees utilized by the District to achieve established goals and objectives.

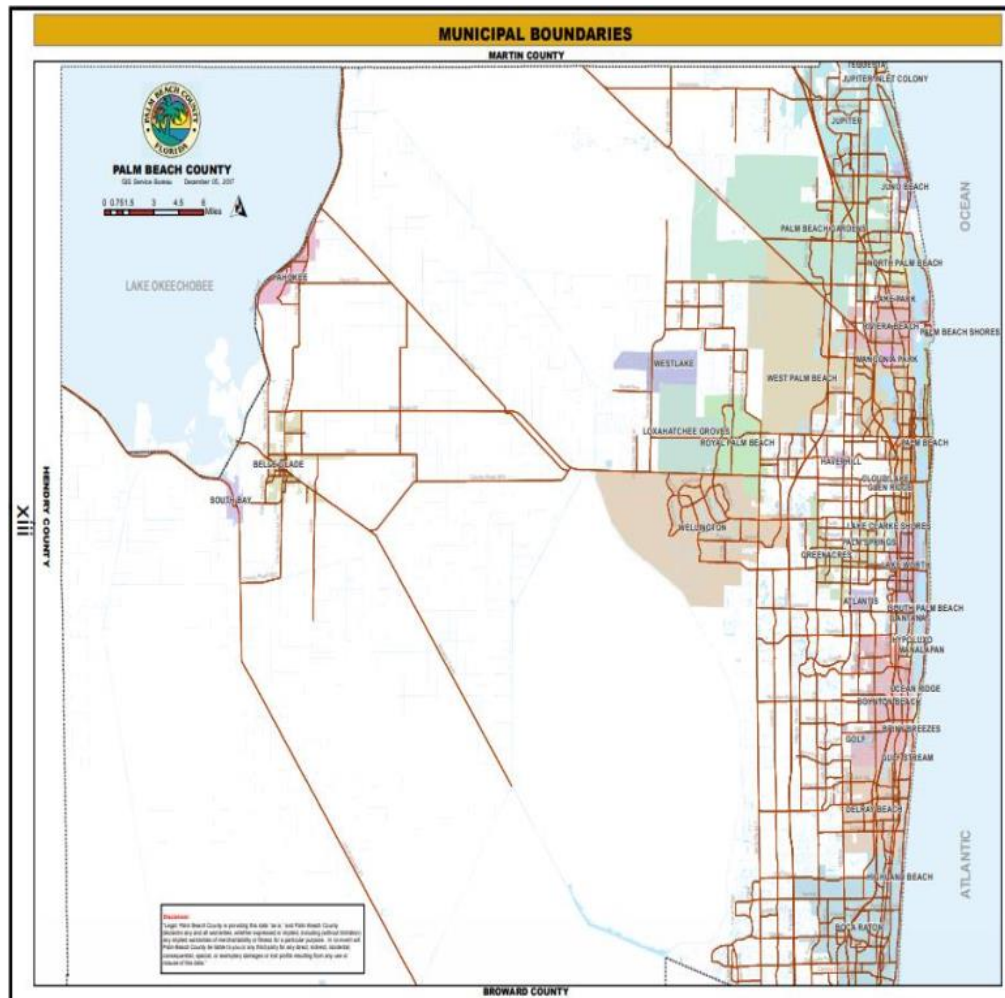
Board / Committee	Composition of Board / Committee
Primary Care Clinics Board	Minimum of 9 and Maximum of 13 Members (Majority Clinic Patients, 1 HCD Board Member, 1 Finance & Audit Committee Member, 1 Quality, Patient Safety & Compliance Committee Member)
Lakeside Health Advisory Board	Minimum of 7 and Maximum of 11 Members (1 HCD Board Member)
Finance and Audit Committee	Minimum of 5 and Maximum of 9 Members (2 HCD Board Members, 1 Clinic Board Member, 1 Glades Representative)
Quality, Patient Safety and Compliance Committee	Minimum of 5 and Maximum of 9 Members (2 HCD Board Members, 1 Clinics Board Member, 1 Glades Representative, 1 Community Member-at-Large, and LMC Chief of Staff)

BACKGROUND (CONTINUED)

District Governance (Continued)

The District is dedicated to the health of the community and committed to providing high-quality health care services to all residents of Palm Beach County in a fiscally responsible manner. This includes all municipal governments located wholly or partially within the boundaries of Palm Beach County.

The following illustrations highlights the municipal boundaries and population within Palm Beach County.



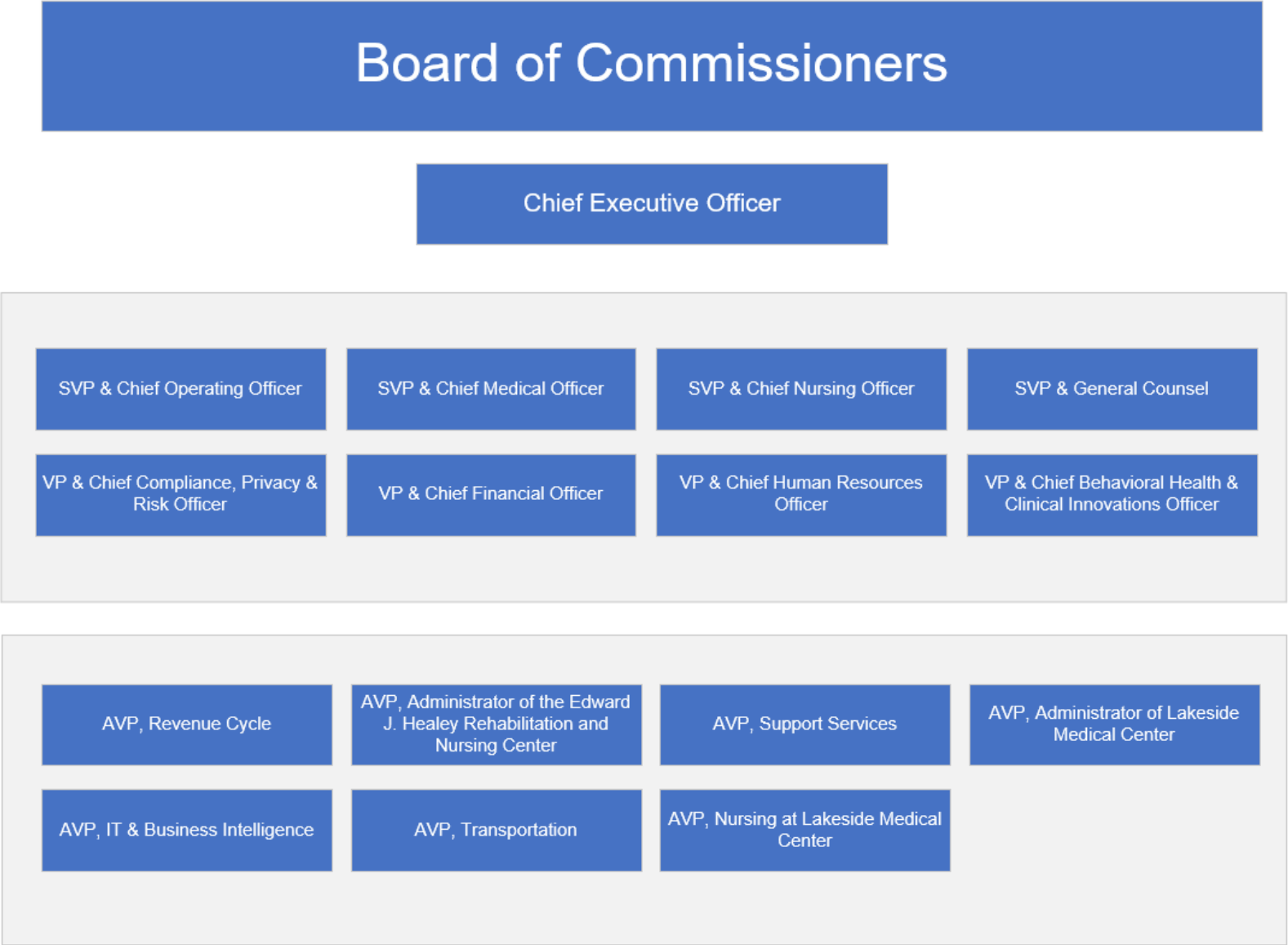
Palm Beach County Census Population 1980-2020

Municipality	1980 Census	1990 Census	2000 Census	2010 Census	2020 Census
ATLANTIS	1,325	1,653	2,005	2,005	2,142
BELLE GLADE	16,535	16,177	14,906	17,467	16,698
BOCA RATON	49,447	61,492	74,764	84,392	97,422
BOYNTON BEACH	35,624	46,194	60,389	68,217	80,380
BRINY BREEZES	387	400	411	601	502
CLOUD LAKE	160	121	167	135	134
DELRAY BEACH	34,329	47,181	60,020	60,522	66,846
GLEN RIDGE	235	207	276	219	217
GOLF	110	234	230	252	255
GREENACRES	8,780	18,683	27,569	37,573	43,990
GULF STREAM	475	690	716	786	954
HAVERHILL	1,249	1,058	1,454	1,873	2,187
HIGHLAND BEACH	2,030	3,209	3,775	3,539	4,295
HYPOLUXO	573	830	2,015	2,588	2,687
JUNO BEACH	1,142	2,121	3,262	3,176	3,858
JUPITER	9,868	24,986	39,328	55,156	61,047
JUPITER INLET COLONY	378	405	368	400	405
LAKE CLARKE SHORES	3,174	3,364	3,451	3,376	3,564
LAKE PARK	6,909	6,704	8,721	8,155	9,047
LAKE WORTH BEACH	27,048	28,564	35,133	34,910	42,219
LANTANA	8,048	8,392	9,404	10,423	11,504
LOXAHATCHEE GROVES				3,180	3,355
MANALAPAN	329	312	321	406	419
MANGONIA PARK	1,419	1,453	1,283	1,888	2,142
NORTH PALM BEACH	11,344	11,343	12,064	12,015	13,162
OCEAN RIDGE	1,355	1,570	1,636	1,786	1,830
PAHOKEE	6,346	6,822	5,985	5,649	5,524
PALM BEACH	9,729	9,814	9,676	8,348	9,245
PALM BEACH GARDENS	14,407	22,965	35,058	48,452	59,182
PALM BEACH SHORES	1,232	1,040	1,269	1,142	1,330
PALM SPRINGS	8,166	9,763	11,699	18,928	26,890
RIVIERA BEACH	26,489	27,639	29,884	32,488	37,604
ROYAL PALM BEACH	3,423	14,589	21,523	34,140	38,932
SOUTH BAY	3,886	3,558	3,859	4,876	4,860
SOUTH PALM BEACH	1,304	1,480	1,531	1,171	1,471
TEQUESTA	3,685	4,499	5,273	5,629	6,158
WELLINGTON		20,670	38,216	56,508	61,637
WEST PALM BEACH	63,305	67,643	82,103	99,919	117,415
WESTLAKE					906
TOTAL INCORPORATED	364,245	477,825	609,744	732,290	842,415
TOTAL UNINCORPORATED	212,513	385,540	521,447	587,844	649,776
TOTAL COUNTY	576,758	863,365	1,131,191	1,320,134	1,492,191

BACKGROUND (CONTINUED)

Organizational Structure

The District is governed by a seven-member board of Commissioners. The Board is supported by the Health Care District Executive Team and Senior Leadership Team, as illustrated below.



BACKGROUND (CONTINUED)

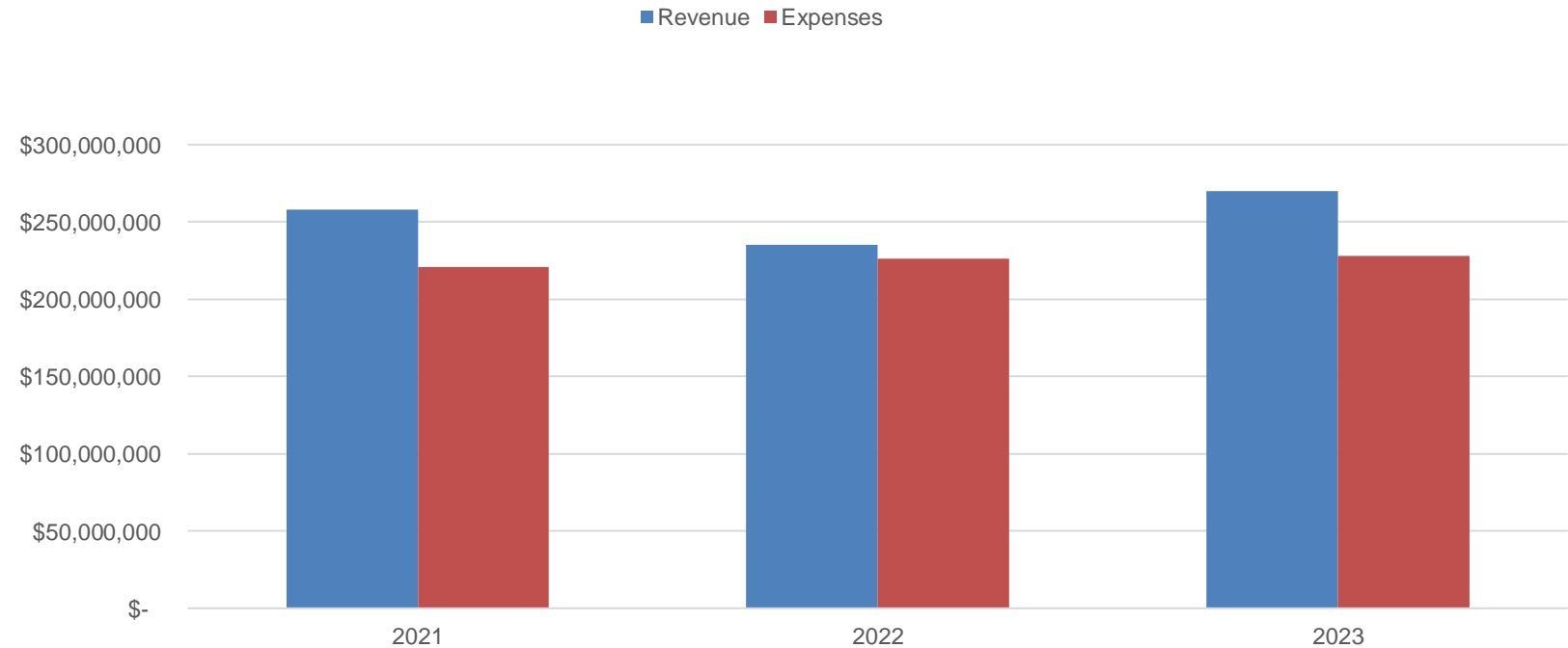
Financial Performance

The State of Florida Statutes require the Health Care District to establish a budgetary system and approve a balanced annual operating budget. The Health Care District's enabling legislation requires the Board to annually determine and approve a budget and establish a millage rate in accordance with Chapter 200, Florida Statutes. In addition, the legislation limits the ad valorem tax levied by the Health Care District to two mills with the annual millage levy increase capped at one-quarter of a mill from the amount levied by the Health Care District in the previous year. Approximately 83% of the Health Care District's budget goes to healthcare services. Ad valorem taxes represent the Health Care District's largest revenue source, covering 67.8% of expenditures with grant funds and patient revenue covering the remainder. The Health Care District's enabling legislation grants it the ability to annually levy ad valorem taxes up to 2.00 mills per \$1,000 of taxable value on Palm Beach County properties. The current assessed millage rate for 2023-2024 is 0.6761, the lowest millage rate in Health Care District history.

The Health Care District's expenditures include a network of primary care clinics, a skilled nursing facility, School Health clinicians staffed in nearly 170 public schools, a rural, acute-care teaching hospital, two Trauma Hawk air ambulances, two ground ambulances for Health Care District patients, a specialty benefits program for eligible, uninsured residents, and quality performance oversight of the county's lifesaving trauma system.

The chart to the right illustrates the revenue and expenses for the Health Care District of Palm Beach County over the past three fiscal years. It encompasses financial data from various funds, including the General Fund, Trauma, Aeromedical, Care Coordination, Pharmacy Services, School Health, Sponsored Programs, Healey Center, Lakeside Medical Center, Primary Care Clinics, and Medicaid Match.

Combined All Funds Revenue and Expenses



RESULTS / PERFORMANCE

Trauma System

Overview

On May 1, 1991, Palm Beach County's Trauma System took flight and carried out its first life-saving mission. Since then, the nationally-recognized Trauma System overseen and funded by the Health Care District of Palm Beach County ("PBC") has treated more than 99,000 people, providing rapid-response care for more than 5,600 traumatically-injured patients last year.

The healthcare district was appointed by the State as the "Trauma Agency" responsible for the quality oversight both trauma centers (1) St. Mary's Medical Center and (2) Delray Medical Center). The Palm Beach County Trauma Ordinance (Chapter 13 Article V) authorizes the Trauma Agency to coordinate trauma care and provide regulatory authority when necessary. The Trauma Agency is also responsible for updating the Florida Department of Health Five-Year Plan (per s. 64J-2.007-009, F.S.). The components of this integrated system include:

- enhanced 911 communication and dispatch system,
- EMS and Fire Rescue,
- The two Trauma Hawk Aeromedical helicopters,
- 2 Trauma Centers
- 2 comprehensive rehabilitation centers and a Health Care District-supported long-term care facility.

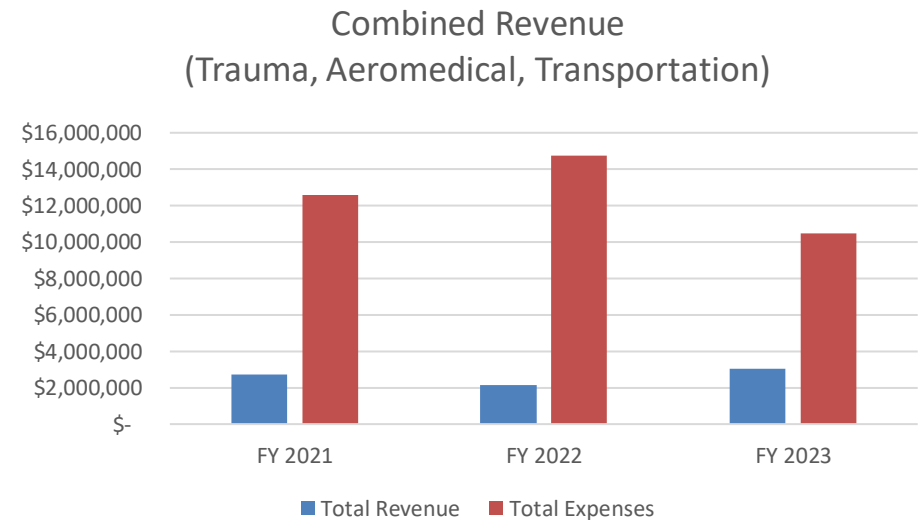
To assess the trauma needs in Palm Beach County, the District administers a system-wide quality management program, supplementing the peer review processes of the individual trauma centers. This quality assurance and improvement process includes collecting registry data to review quality of care from the point of injury to final outcome, as well as monitoring local EMS providers, trauma centers, and acute care hospitals for compliance with state trauma statutes and the local trauma ordinance. Specifically, the District administers and evaluates the compliance and quality of the following trauma system components:

- pre-hospital providers,
- Level I Trauma Centers,
- rehabilitation centers, and
- trauma review process.

The Trauma Quality Improvement Committee ("TQIC") convenes for the purpose of addressing hospital and pre-hospital provider quality-of-care issues concerning trauma, including the overall performance and coordination of the trauma care system. This committee supplements the individual trauma centers' performance improvement process to ensure the operational components of the Trauma System function as a cohesive unit. Both trauma centers and our community partners including EMS chiefs, the medical examiner's office, specialty physicians and others are active participants on this committee.

Financial Performance

The chart above illustrates the combined revenue and expenses for the Trauma System, Aeromedical, and Transportation services within the Health Care District of Palm Beach County over the past three fiscal years.



RESULTS / PERFORMANCE (CONTINUED)

Trauma System (Continued)

Established Goals, Objectives

- ❖ *Goal 1: Continue to evaluate and revise extant quality assessment metrics and procedures.*
 - Continuously monitor evaluation standards established by the TQIC; apply nationally-accepted benchmarks and evidence-based performance indicators for data collected throughout the trauma system.
 - Data indicators will be evaluated and revised as necessary to ensure outcome measurement veracity, as well as compliance with national, state and local standards.
 - Trauma centers will report quality assessment data to the appropriate entity each month as contractually specified, including:
 - Morbidity and mortality audit filter reviews
 - The Medical Director's summary of quality improvement evaluations
 - Trauma center calendars and physician call rosters
 - Trauma center accountability for participation in quality assessment will be reinforced via compensatory incentives issued by the District.
- ❖ *Goal 2: Continue standardized data collection and reporting procedures throughout the trauma system and along the care continuum.*
 - Continue to verify the accuracy of collected data throughout the system utilizing computer software, substantiating manually as indicated.
 - Review and refine data points and definitions continuously to improve consistency and ensure statistical and inferential veracity.
 - Trauma centers will report data to the appropriate entity in a timely fashion as contractually specified, including:
 - Initial trauma patient information (within 24 hours)
 - Trauma registry data
 - Initial demographics and screens (within two business days)
 - Chart closeout (30 days after discharge)
 - Transfer logs (monthly): into/out of/within the county; any instances of hospital bypass
 - Trauma center workload statistics (monthly)
 - Trauma center accountability for participation in data collection will be reinforced via compensatory incentives issued by the District.
- ❖ *Goal 3: Promote and facilitate disaster event readiness and preparation throughout the integrated trauma system of Palm Beach County.*
 - The District will regularly, on a rotating basis, sponsor and facilitate the presentation of the DMEP Course for community partners.
 - Presentations and instruction will be provided by local certified experts with trauma and incident command system training, as well as experience in disaster planning and response at the local level.
 - Target audience members for the DMEP course includes individuals in leadership positions throughout the trauma system including prehospital, acute care facility and administrative entities.
 - The DMEP Course will be offered with course scheduling adjusted to community needs.
- ❖ *Goal 4: Maintain compliance with goals and benchmarks established by the Palm Beach County Ordinance Rules and Regulations, specific to Aeromed and Ground Transportation.*

RESULTS / PERFORMANCE (CONTINUED)

Trauma System (Continued)

Performance Measures

- ❖ *Goal 1: Continue to evaluate and revise extant quality assessment metrics and procedures.*

Monthly, the TQIC meets to evaluate the quality of the Trauma System components. Upon review of the meeting packet for April 2024, we noted a detailed analysis of trauma cases at St. Mary's Medical Center and Delray Medical Center. We verified that key metrics were communicated over the course of our review period. The dashboards include data on case volumes, annual changes, and activation levels, along with demographic breakdowns for pediatric, adult, and geriatric patients. The report also provides insights into trauma injury patterns, mechanisms of injury, and specific analyses of vehicular crashes and age-related trends.

Additionally, the packet reviews prehospital care and interfacility trauma transfers. It evaluates prehospital response times and interventions, and assesses how these impact patient outcomes. The analysis of interfacility transfers includes metrics on transfer times and reasons, aiming to enhance the efficiency and effectiveness of the trauma care system.

- ❖ *Goal 2: Continue standardized data collection and reporting procedures throughout the trauma system and along the care continuum.*

Quarterly, the District submits required reporting to the Department of Health for both trauma centers, St. Mary's Medical Center and Delray Medical Center. We verified that reporting was timely submitted.

- ❖ *Goal 3: Promote and facilitate disaster event readiness and preparation throughout the integrated trauma system of Palm Beach County.*

The District sponsored a Disaster Management and Emergency Preparedness Course on November 5, 2021. The Course was provided by local certified experts with trauma and incident command system training, as well as experience in disaster planning and response at the local level. In the marketing for the presentation, we verified that the following individuals were encouraged to attend:

- | | |
|-----------------------------------|---|
| ▪ Emergency Physicians and Nurses | ▪ Hospital Disaster Committee Personnel |
| ▪ Trauma Center Personnel | ▪ HERC membership |
| ▪ Hospital Administrators | ▪ Emergency and Disaster Management |
| ▪ EMS Personnel and Leadership | ▪ Law Enforcement Leadership |

While a course was provided on November 5, 2021, we noted that the District has not sponsored or facilitated the course on a regularly, rotating basis. We reviewed the Trauma Quality Improvement Committee meeting minutes and verified that disaster planning has remained an agenda item for discussion. We noted that the District is in the process of planning another DMEP course presentation during calendar year 2024.

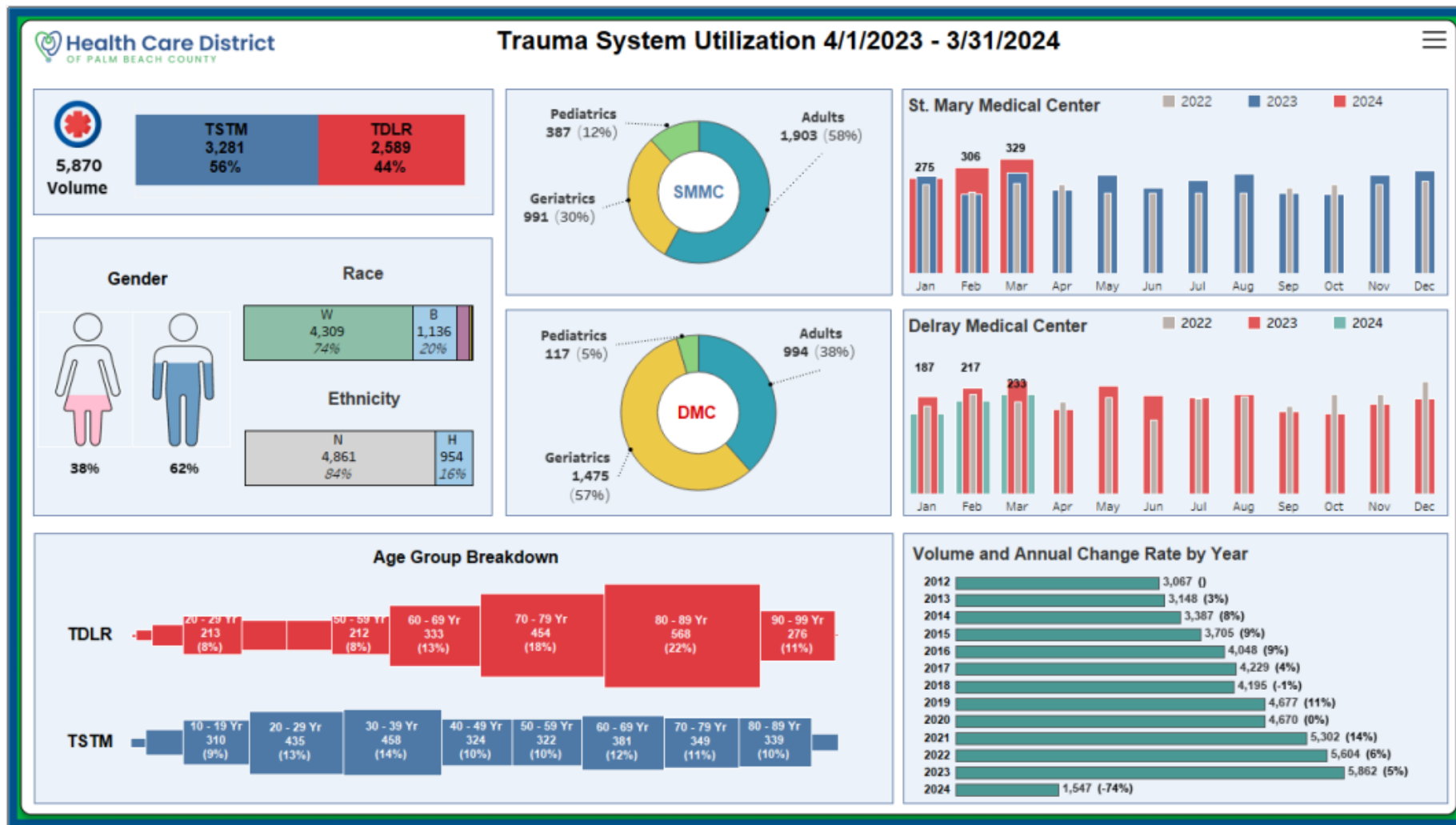
- ❖ *Goal 4: Maintain compliance with goals and benchmarks established by the Palm Beach County Ordinance Rules and Regulations, specific to Aeromed and Ground Transportation.*

We reviewed the dashboards provided to the TQIC during our review period and verified that key metrics, including detailed runtime reporting, were communicated and aligned with established benchmarks. Key metrics included scene dispatch to enroute average, scene dispatch to LZ average, scene dispatch type, and scene destination. Additionally, essential quality metrics related to ground transportation were captured, such as the percentage of reliable pain assessments, blood glucose checks, waveform capnography usage, and aortic emergencies, vitals, and equipment failures.

RESULTS / PERFORMANCE (CONTINUED)

Trauma System (Continued)

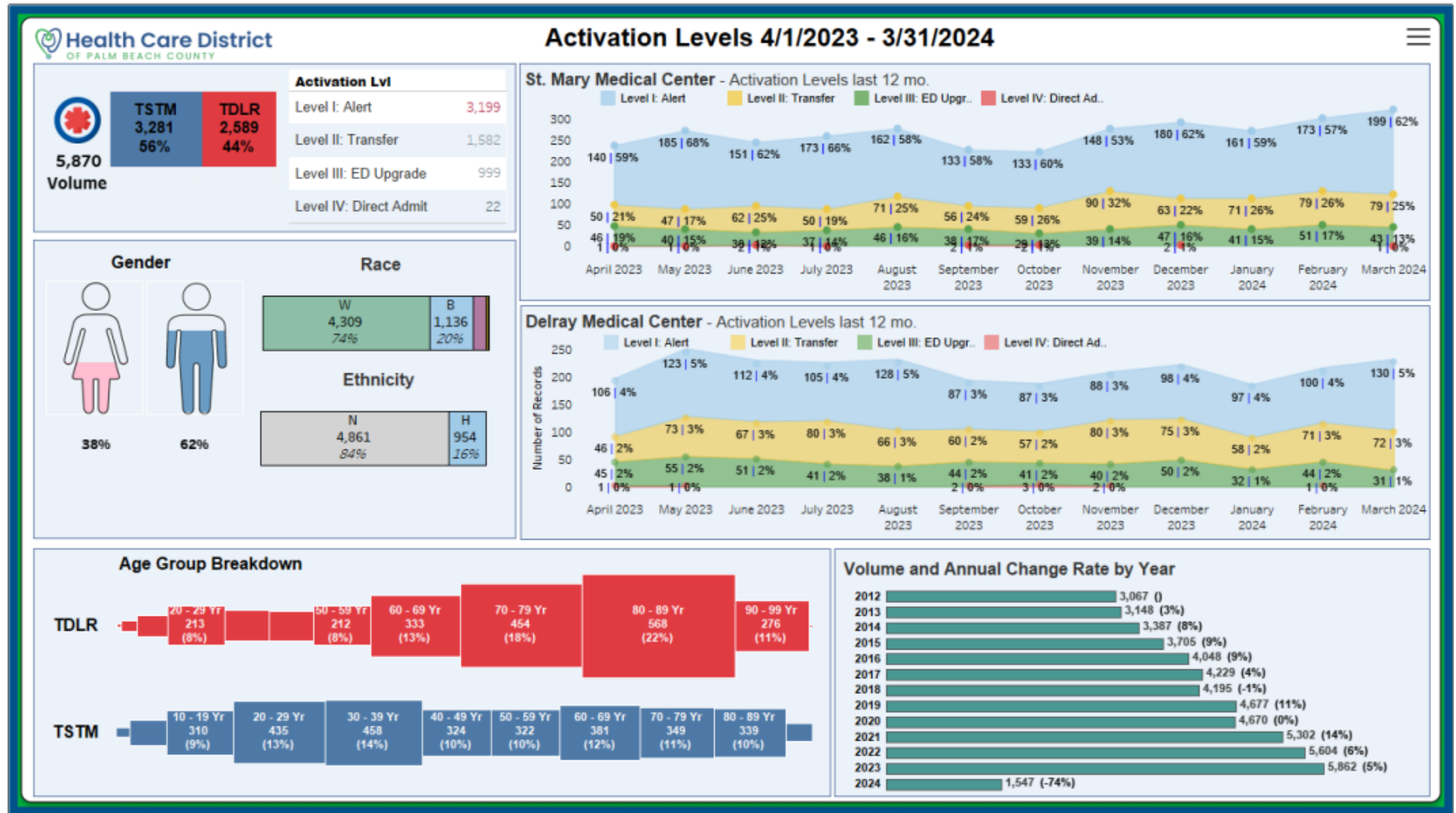
Performance Measures (Continued)



RESULTS / PERFORMANCE (CONTINUED)

Trauma System (Continued)

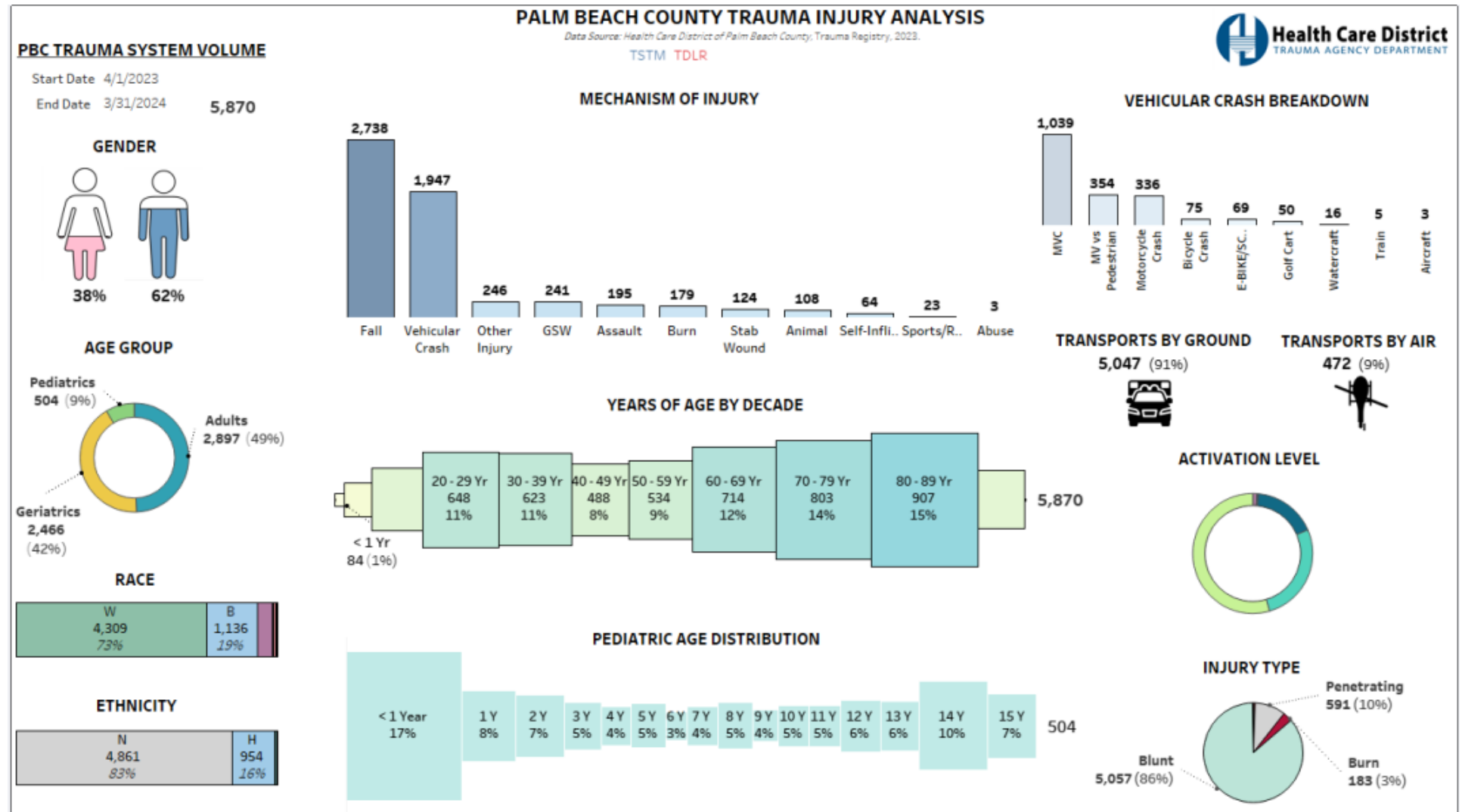
Performance Measures (Continued)



RESULTS / PERFORMANCE (CONTINUED)

Trauma System (Continued)

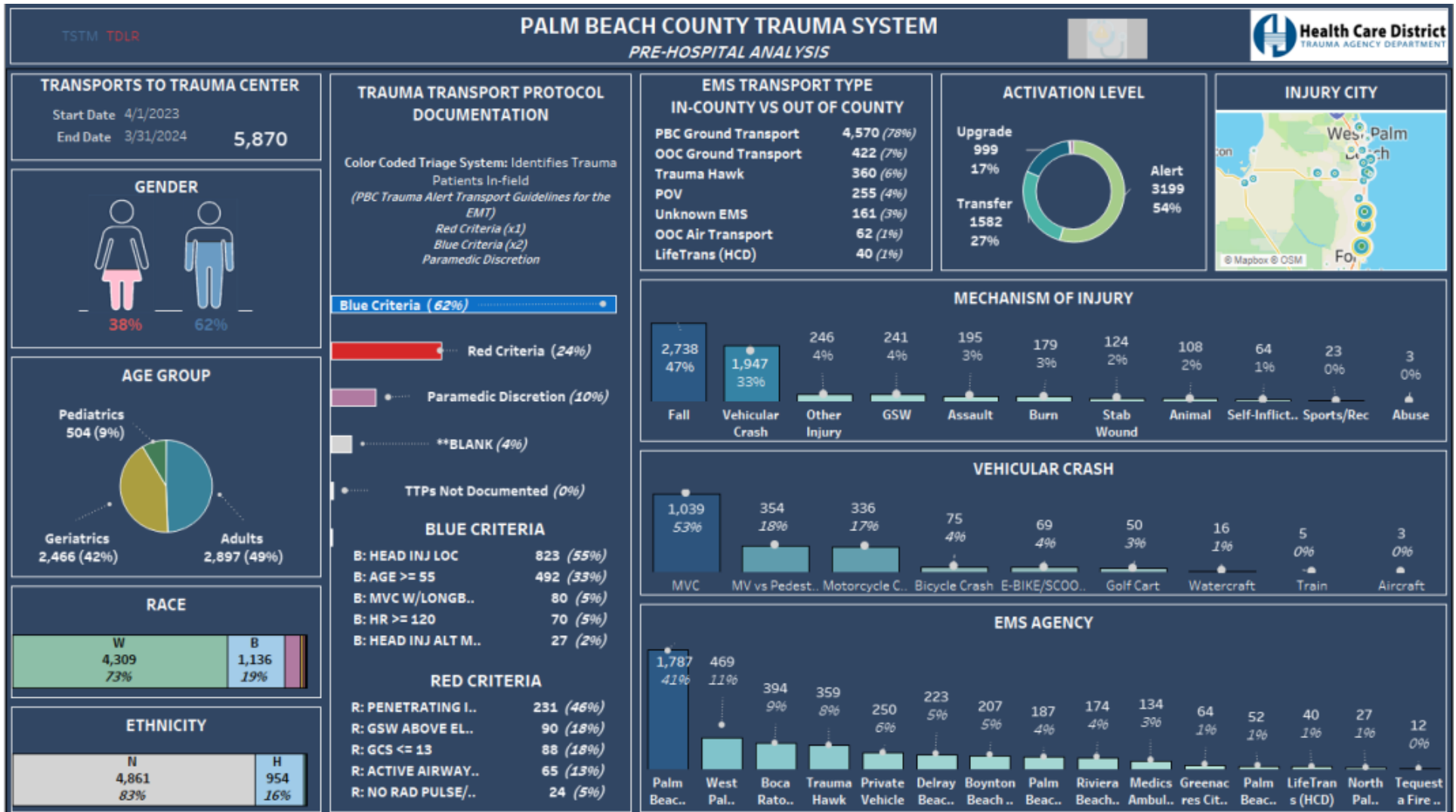
Performance Measures (Continued)



RESULTS / PERFORMANCE (CONTINUED)

Trauma System (Continued)

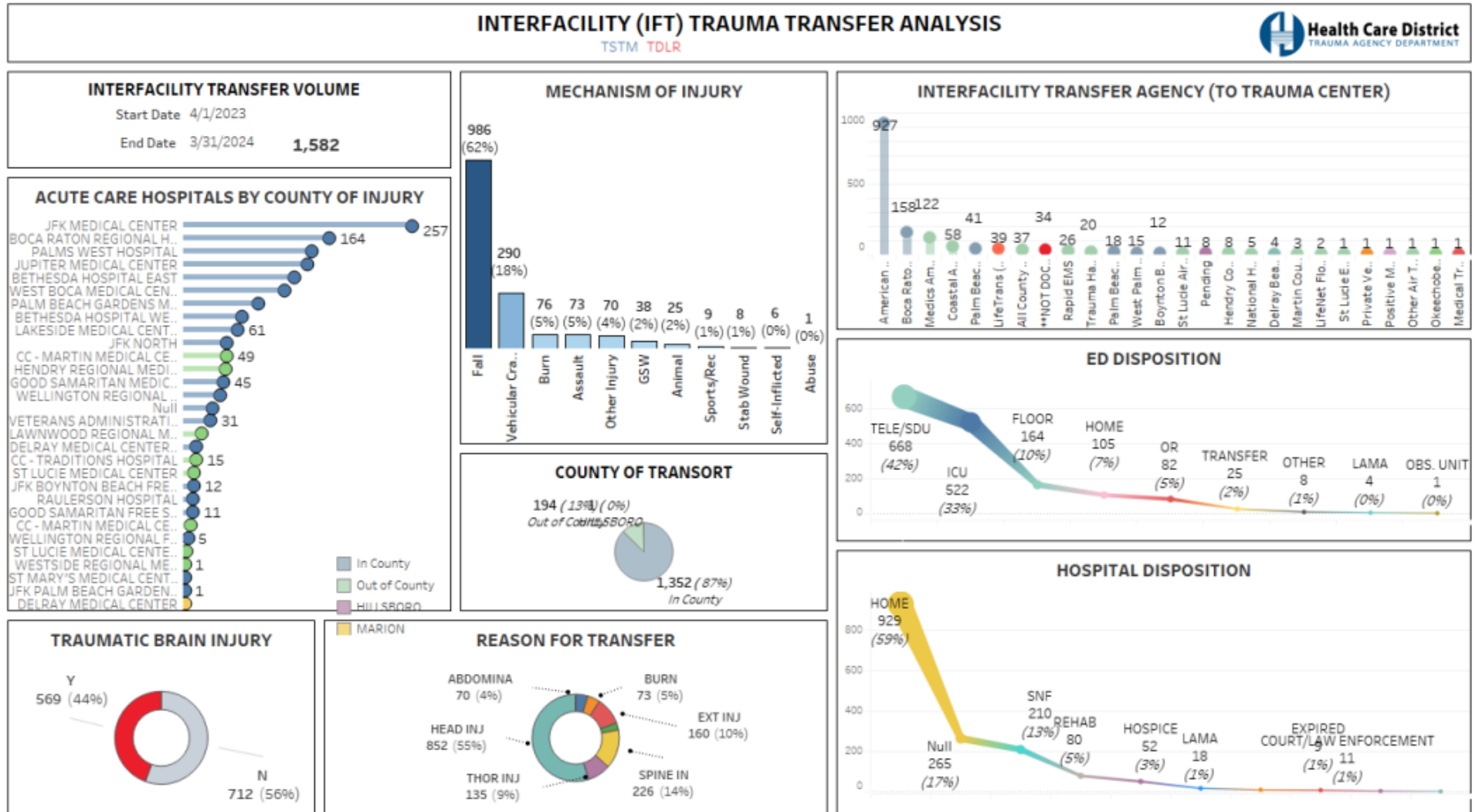
Performance Measures (Continued)



RESULTS / PERFORMANCE (CONTINUED)

Trauma System (Continued)

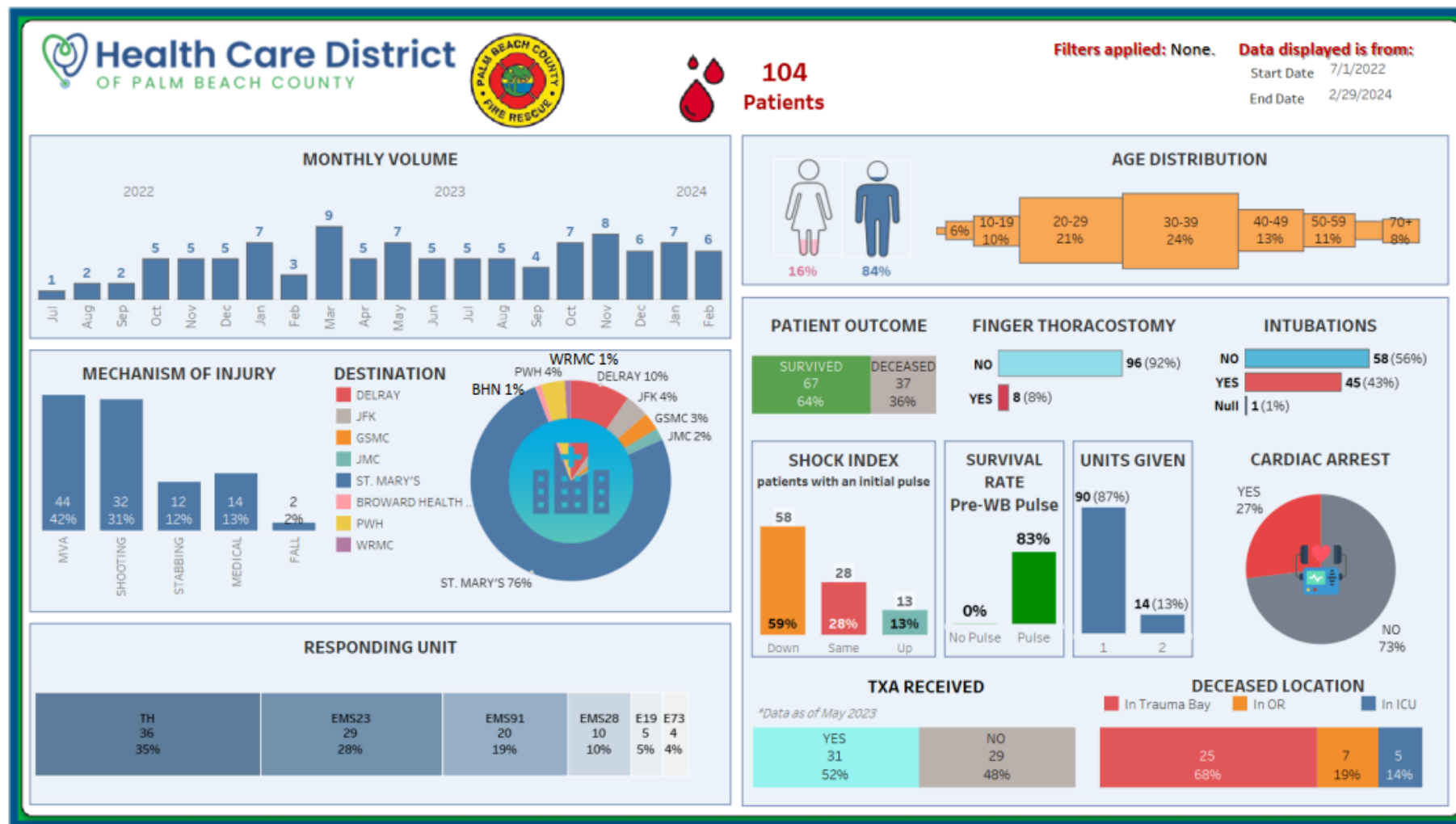
Performance Measures (Continued)



RESULTS / PERFORMANCE (CONTINUED)

Trauma System (Continued)

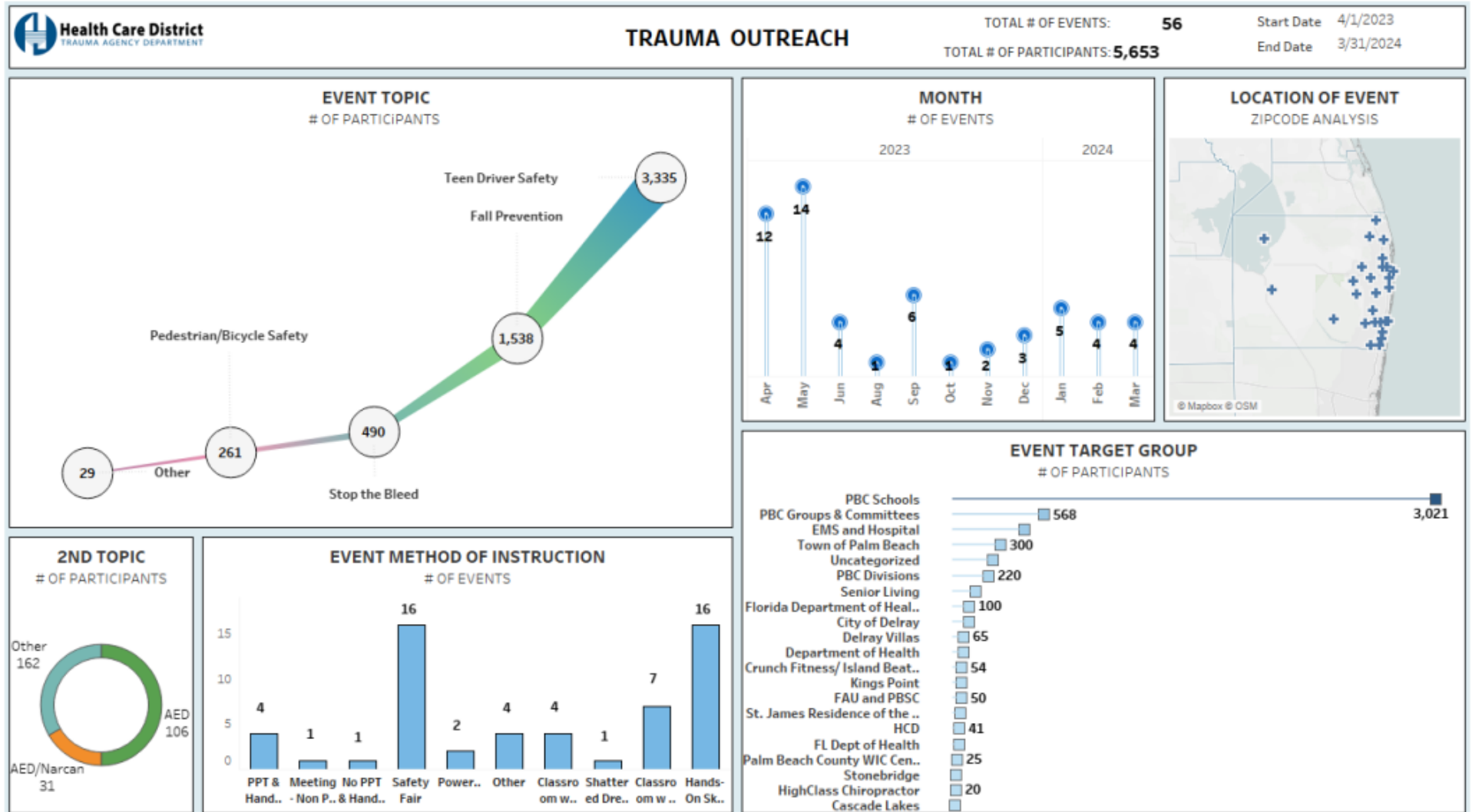
Performance Measures (Continued)



RESULTS / PERFORMANCE (CONTINUED)

Trauma System (Continued)

Performance Measures (Continued)



RESULTS / PERFORMANCE (CONTINUED)

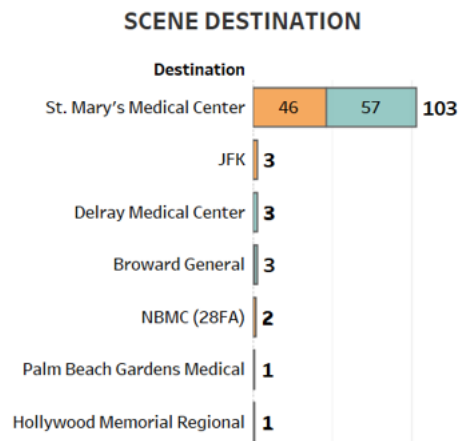
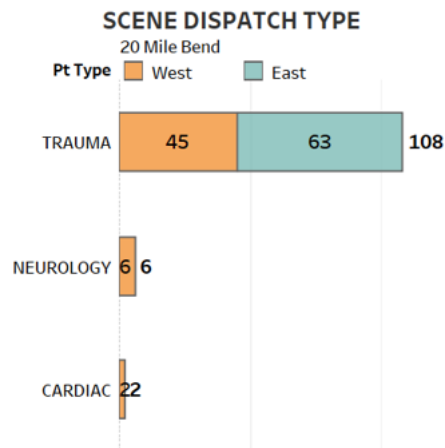
Trauma System (Continued)

Performance Measures (Continued)

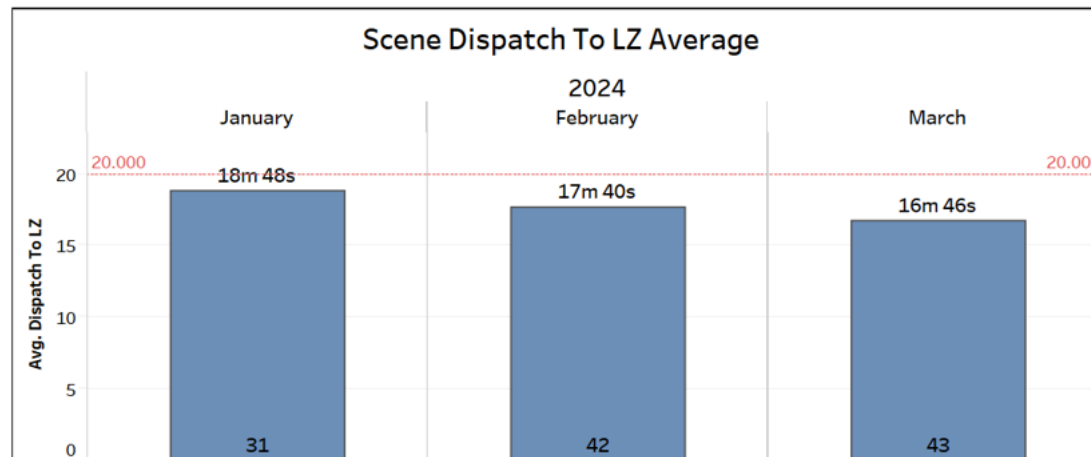
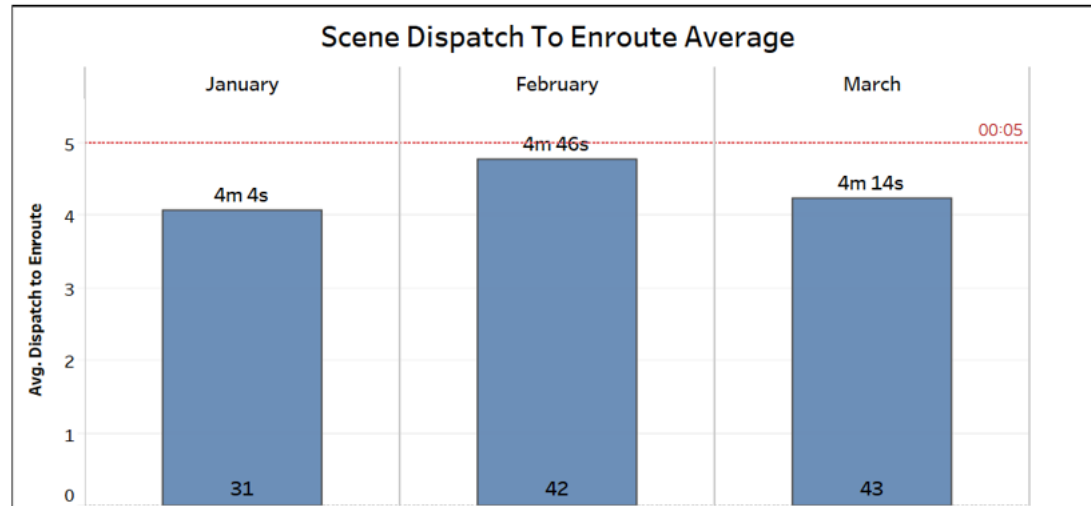


Total Transports: **116**

Total Patients: **117**



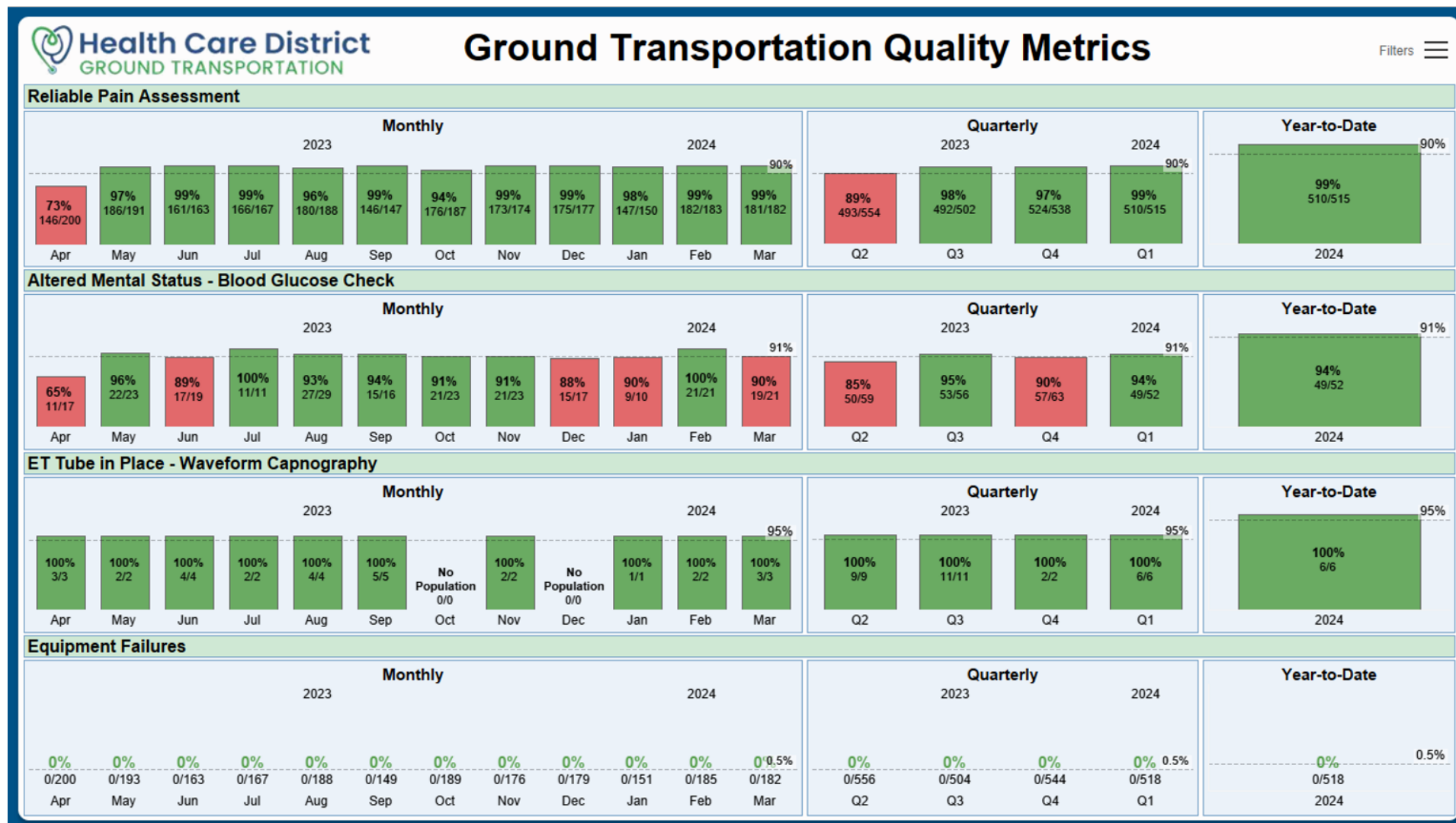
Detailed RunTime Report TH135 (Scene Dispatches)



RESULTS / PERFORMANCE (CONTINUED)

Trauma System (Continued)

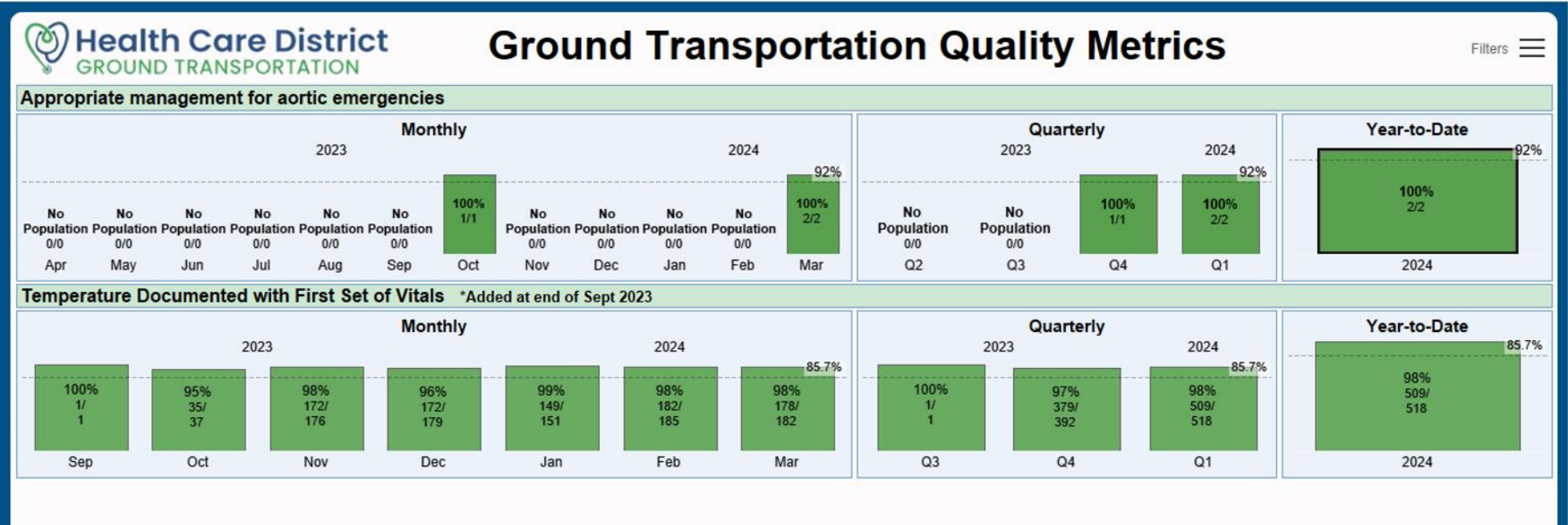
Performance Measures (Continued)



RESULTS / PERFORMANCE (CONTINUED)

Trauma System (Continued)

Performance Measures (Continued)



RESULTS / PERFORMANCE (CONTINUED)

School Health

Overview

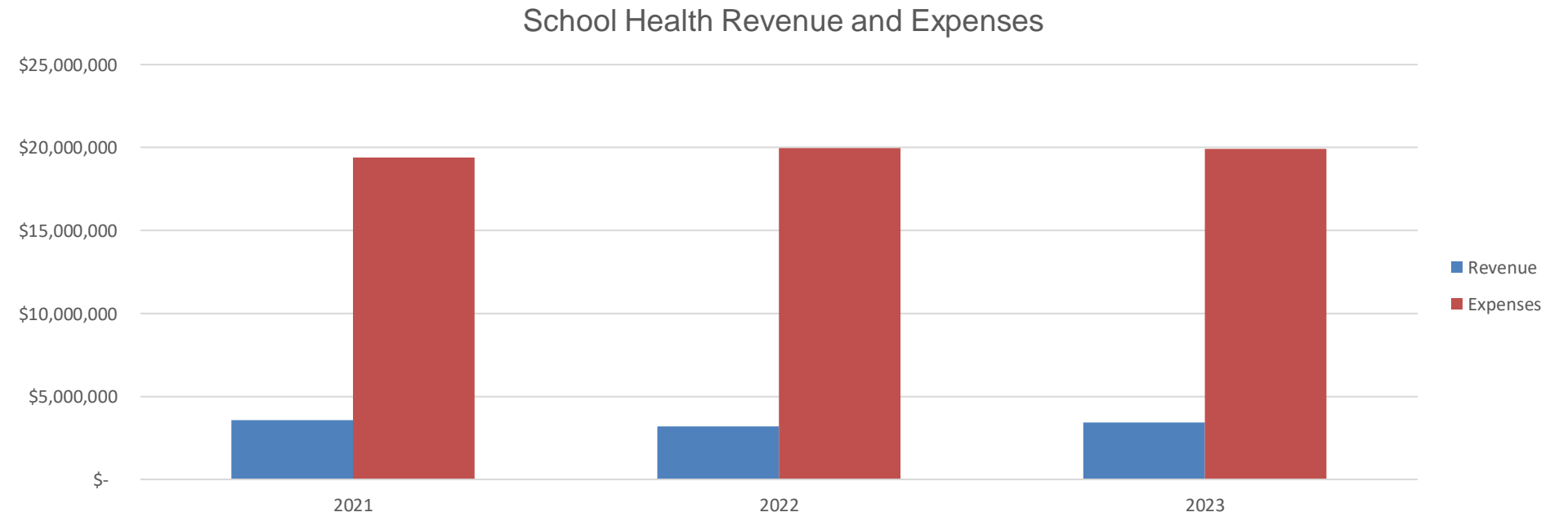
The Health Care District staffs a School Health team of more than 200 registered nurses and certified nursing assistants (CNAs) in health rooms at nearly 170 public schools, caring for more than 160,000 students in pre-kindergarten through 12th grade. The School Health nursing staff provides nursing assessments, first aid, medication administration, chronic health condition management, Florida-mandated screenings (vision, hearing, BMI and scoliosis), no-cost COVID-19 screening and testing and influenza A/B (flu) testing with parent or guardian consent, referrals, and consultations with parents and providers. In the 2022-2023 school year, the Health Care District’s School Health team received 456,074 student visits.

For more than 25 years, the Health Care District has been committed to promoting and improving the health and wellness for public school students through a School Health Program that achieves learning readiness, prevents and addresses physical, social and emotional health problems, and enhances the students’ quality of life. The School Health Program is a partnership with the Florida Department of Health Palm Beach County and the School District of Palm Beach County.

School Health services are provided in accordance with a local School Health Services Plan (per s.381.0056, F.S.) and administered via an interlocal agreement between the School District of Palm Beach County and the Health Care District. Section 6(30) of the Health Care Act authorizes the District to “plan, coordinate, manage, and take such other action as appropriate to implement the school health program as established by the District...”

Financial Performance

The chart below illustrates the revenue and expenses for School Health of The Health Care District of Palm Beach County over the past three fiscal years.



RESULTS / PERFORMANCE (CONTINUED)

School Health (Continued)

Established Goals, Objectives

- ❖ *Goal 1: Maintain compliance with Florida Department of Health Screening Requirements, by trimester.*
 - Ensure or provide Basic School Health Services to all students and in all public schools in county in accordance with section 381.0056, Florida Statutes. At a minimum, provide the following Basic School Health Services, unless the student has a parent or guardian opt-out form or other written exemption, is not able to be screened due to profound disability, or is currently in treatment for the condition:
 - Perform Vision Screenings for a minimum of 45 percent of non-exempted students in kindergarten, first, third, and sixth grade by December 31 and a minimum of 95 percent by March 31 of each contract year.
 - Perform Hearing Screenings for a minimum of 45 percent of non-exempted students in kindergarten, first, and sixth grade by December 31 and a minimum of 95 percent by March 31 of each contract year.
 - Perform Scoliosis Screenings for a minimum of 45 percent of non-exempted students in sixth grade by March 31 and a minimum of 95 percent by June 30 of each contract year.
 - Perform Growth and Development Screenings for a minimum of 45 percent of non-exempted students in first, third, and sixth grade by March 31 and a minimum of 95 percent by June 30 of each contract year.
 - Refer all students with abnormal screening results to the appropriate health care providers for further evaluation and treatment within 45 days of receiving the screening results. Document all referrals made in the student cumulative health record.
 - Confirm that all students referred to state contracted vision service providers have a signed parent or guardian consent form that includes permission for a Comprehensive Eye Exam, which may involve refraction and dilation.
 - Provide at least one follow-up with the parents or guardians of students referred within 45 days of referring the student for further evaluation or treatment to ensure the students receive the necessary care. Document the attempt(s) to follow-up with the parents or guardians and, if applicable, document any incidence(s) of a parent or guardian being non-response to the referral, refusing to follow-up, or a student withdrawing from school in the cumulative health record.

Performance Measures

- ❖ *Goal 1: Maintain compliance with Florida Department of Health Screening Requirements, by trimester.*

Through our procedures, we verified that all required screenings were achieved during our review period. We obtained the Productivity report dashboards provided through the Quality, Patient Safety and Compliance Committee. We confirmed that all Florida Mandated Student Screening requirements were met in compliance with internal goals and State of Florida requirements.

While not identified as goals, we verified that other quality metrics are tracked specific to school health, including grievances, complaints and compliments. These metrics are tracked and monitored through the Quality, Patient Safety and Compliance Committee.

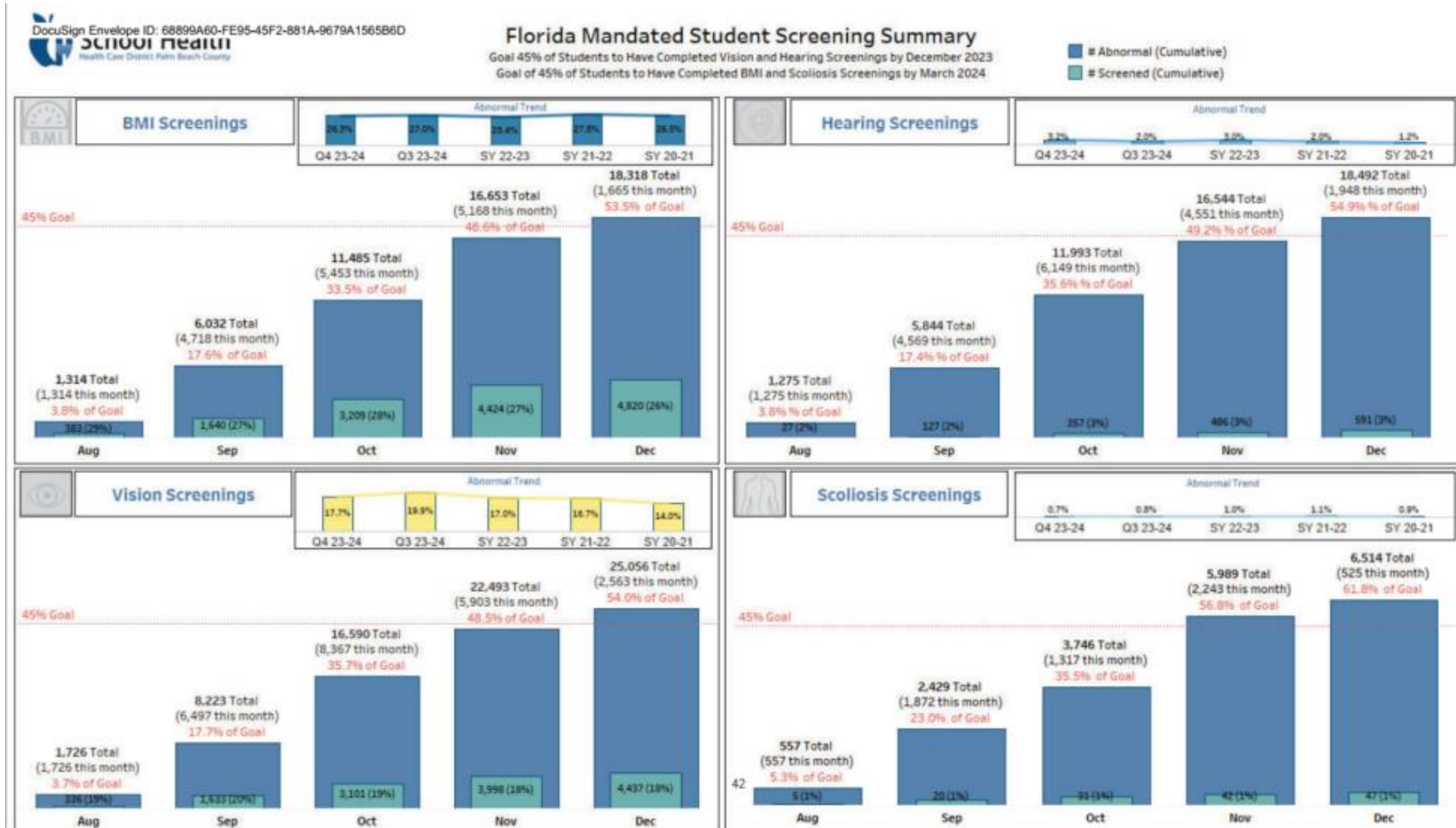
Screening Goal	December 2023	March 2024
Vision Screening	Goal Achieved	Goal Achieved
Hearing Screening	Goal Achieved	Goal Achieved
Scoliosis Screening	Goal Achieved	Goal Achieved
Growth and Development (BMI) Screening	Goal Achieved	Goal Achieved

RESULTS / PERFORMANCE (CONTINUED)

School Health (Continued)

Performance Measures (Continued)

The graph below illustrates the School Health District of Palm Beach County has met their screening goal across all categories (BMI, Hearing, Vision, and Scoliosis) through December 2023. BMI screenings were at a 53.5% completion, Hearing Screenings were at a 54.9% completion, Vision screenings were at a 54% completion and Scoliosis screenings were at a 61.8% completion.



RESULTS / PERFORMANCE (CONTINUED)

School Health (Continued)

Performance Measures (Continued)

The graph below illustrates the School Health District of Palm Beach County has met their screening goal across all categories (BMI, Hearing, Vision, and Scoliosis) through March 2024. BMI screenings were at a 96.3% completion, Hearing Screenings were at a 95.8% completion, Vision screenings were at a 96% completion and Scoliosis screenings were at a 96.7% completion.



Florida Mandated Student Screening Summary

Goal 95% of Students to Have Completed Vision and Hearing Screenings by March 2024
Goal of 45% of Students to Have Completed BMI and Scoliosis Screenings by March 2024

Abnormal (Cumulative)
Screened (Cumulative)

Color Legend:
Total Distinct Students
Distinct Students screened this month
Percent of Goal reached

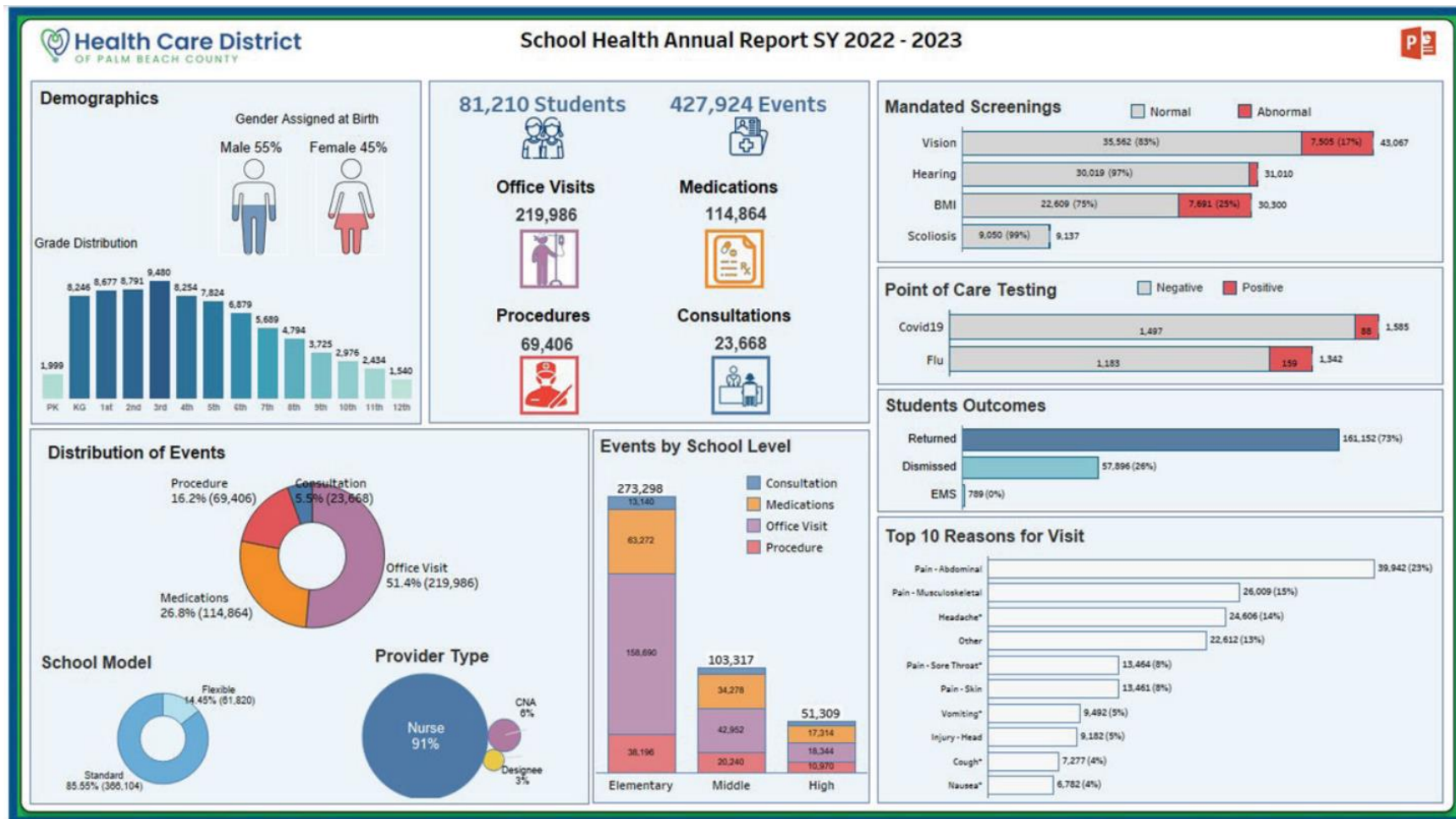


RESULTS / PERFORMANCE (CONTINUED)

School Health (Continued)

Performance Measures (Continued)

The dashboard below highlights the key quality and utilization metrics monitored on an annual basis and presented during the Strategic Planning meeting on March 14, 2024. The dashboard provides a comprehensive overview of student health services, including demographics and the number of students served. It tracks key metrics such as the number of events held, office visits, medications administered, procedures performed, consultations, and mandated screenings. Additionally, it includes data on point of care testing and student outcomes, detailing whether students returned to class, were dismissed, or required EMS assistance. The dashboard also breaks down events by school level and their distribution, highlighting the top 10 reasons for visits. This detailed information helps in understanding the health needs and service utilization of the student population.



RESULTS / PERFORMANCE (CONTINUED)

Health Coverage

Overview

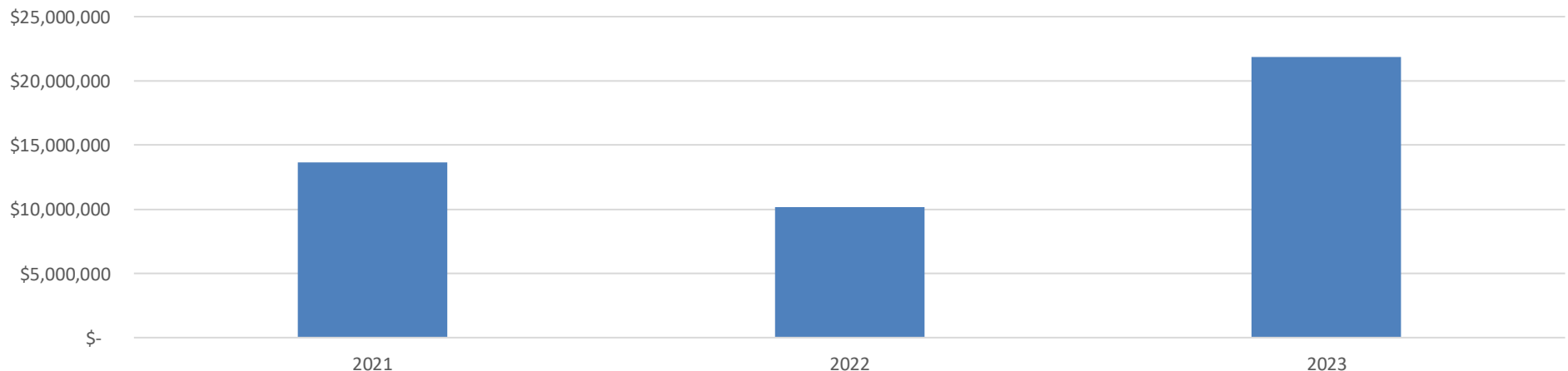
The Health Care District provides community access to quality health care service. The Federally Qualified Health Centers serve all patients, regardless of their ability to pay or insurance status. The District Cares Specialty Benefit is an option for many uninsured residents who are patients. The Health Care District of Palm Beach County administers the District Cares specialty benefits for eligible patients of the C. L. Brumback Primary Care and Dental Centers. The specialty benefits are available to uninsured residents of Palm Beach County who do not qualify for any other public assistance health coverage program and who meet income and residency requirements. The District Cares Specialty Voucher Program includes:

- Emergency Room Services
- Inpatient – Hospital Care (including Trauma)
- Inpatient – Rehabilitation (including Trauma)
- Outpatient – Cardiac Rehabilitation
- Outpatient – Diagnostics
- Outpatient – Surgery (including Trauma)
- Outpatient – Therapy
- Outpatient – prenatal obstetric care
- Durable Medical Equipment / Supplies (including Trauma)
- Home Care / Home Infusion
- Orthotics
- Prosthetics
- Laboratory Services
- Specialty Provider Services (i.e. cardiology, dermatology, hematology, oncology, endocrinology, pulmonology, perinatology, gastroenterology, rheumatology, nephrology, infectious disease, ophthalmology, otolaryngology, podiatry, gynecology, orthopedics, otolaryngology/ENT, and urology)

Financial Performance

The chart below illustrates the total expenses for care coordination related to the District Cares program within the Health Care District of Palm Beach County over the past three fiscal years. There is no revenue tied to this program.

District Care Coordination - Total Expenses



RESULTS / PERFORMANCE (CONTINUED)

Health Coverage (Continued)

Established Goals, Objectives

- ❖ *Goal 1: To provide care to as many people as possible within the service district of Palm Beach County.*
 - Renegotiate existing network provider contracts to align compensation with fair market value
 - Expand network of specialty providers

Performance Measures

- ❖ *Goal 1: To provide care to as many people as possible within the service district of Palm Beach County.*

Through inquiry with management, we noted that the District maintained existing network provider contracts which were over 13 years old. Recently, the District has taken steps to renegotiate with providers to create an updated fee schedule aligned with current market rates. Furthermore, a District analysis of referrals received revealed an opportunity to expand the number of specialty providers to better meet the District's needs, and efforts are underway to secure contracts with these providers.

Due to the timing of this report, management was not able to provide evidence of the increase in specialty service providers or the number of existing providers that were recontacted to bring the District closer in line with fair market value compensation. Additionally, we noted that while the District may have informal goals related processing time of patient referral applications and continuity of care and specialists in the network, measurable success related to these initiatives and a mechanism by which to measure the success of the program are not currently tracked. Management may be proactively managing the goals related to this program, but we recommend formally collecting and tracking progress against established objectives.

RESULTS / PERFORMANCE (CONTINUED)

Hospital (Lakeside Medical Center)

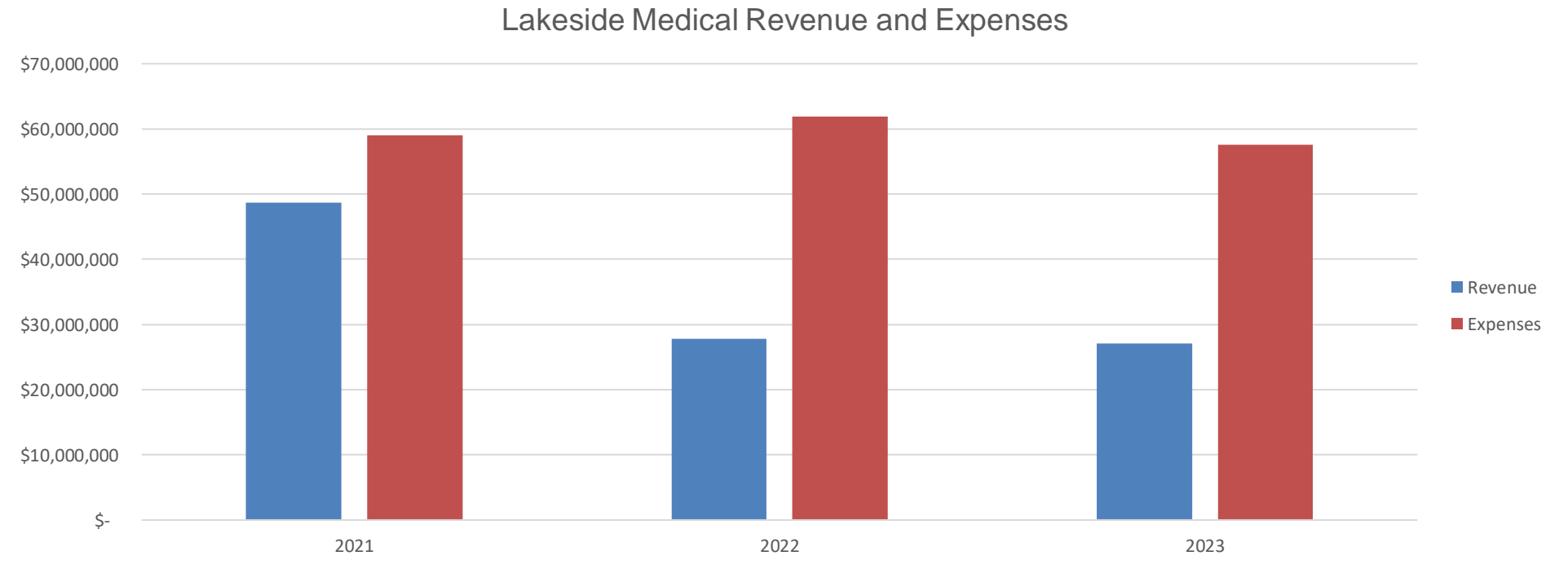
Overview

The Health Care District operates and funds Lakeside Medical Center, the only public hospital in Palm Beach County. This 70-bed, acute care facility is centrally located in Belle Glade to serve the agricultural communities around the southern shores of Lake Okeechobee. The hospital, accredited by The Joint Commission and offering exclusively private rooms, managed nearly 25,400 patient encounters last year. Lakeside Medical Center provides inpatient and outpatient services and has a busy emergency room. Additionally, Lakeside started a family residency program in July 2011 to train 15 resident physicians. The hospital serves as the main clinical training site and partners with academic and community organizations, including Nova Southeastern University and the Florida Department of Health for Palm Beach County.

In 2022, the Health Care District launched its new ground ambulance program, LifeTrans, that provides Health Care District patients with 24/7 emergency advanced life support (ALS) and basic life support (BLS) transport services, as well as secondary ALS transport services. Both of the District's two ambulances are based at Lakeside Medical Center to support the safe and rapid transport of hospital patients needing a higher level of care. The medical center utilizes a centralized quality supervision, allowing for District-wide support of processes and identification of improvement initiatives.

Financial Performance

The chart below illustrates the revenue and expenses for The Lakeside Medical Center of The Health Care District of Palm Beach County over the past three fiscal years.



RESULTS / PERFORMANCE (CONTINUED)

Hospital (Lakeside Medical Center) (Continued)

Established Goals, Objectives

❖ *Goal 1: Maintain Compliance with Key Quality Core Measures*

- Monitor and track key quality metrics, providing ongoing communication on a quarterly basis of progress towards the following benchmarks, at a minimum:
 - Emergency Dept-1a (timeliness of patient arrival and departure),
 - Measures the median time from ED arrival to ED departure for admitted patients aiming for completion in under 280 minutes.
 - Sepsis-1 (percentage of patients treated promptly),
 - Tracks the early management bundle, severe sepsis/ septic shock, targeting treatment of at least 70% of patients.
 - Immunization-2 (percentage of patients immunized),
 - Tracks immunizations (seasonal), with a goal of immunizing over 96% of patients.
 - Venous thromboembolism-6 (percentage of patients developing VTE),
 - Monitors the hospital acquired preventable VTE, aiming for a 0% incidence rate.
 - Outpatient-18 (timeliness of discharge or transfer), and
 - Tracks the median time from ED arrival to discharge home or transferred, with a goal of under 137 minutes.
 - Outpatient-23 (percentage of stroke patients imaged upon arrival).
 - Monitors stroke patients arriving in ED within 2 hours of onset symptoms who had CT or MRI results w/in 45 mins of arrival, aiming for imaging in over 71% of patients within 45 minutes.

Performance Measures

❖ *Goal 1: Maintain Compliance with Key Quality Core Measures*

We examined the dashboards reported quarterly to the Quality, Patient Safety, and Compliance Committee throughout our review period. We verified that all six quality metrics are monitored against established benchmarks and consistently reported to the committee. The progress toward these benchmarks are indicated on the dashboards with the outcomes: 'yes,' 'no,' or 'not applicable.'

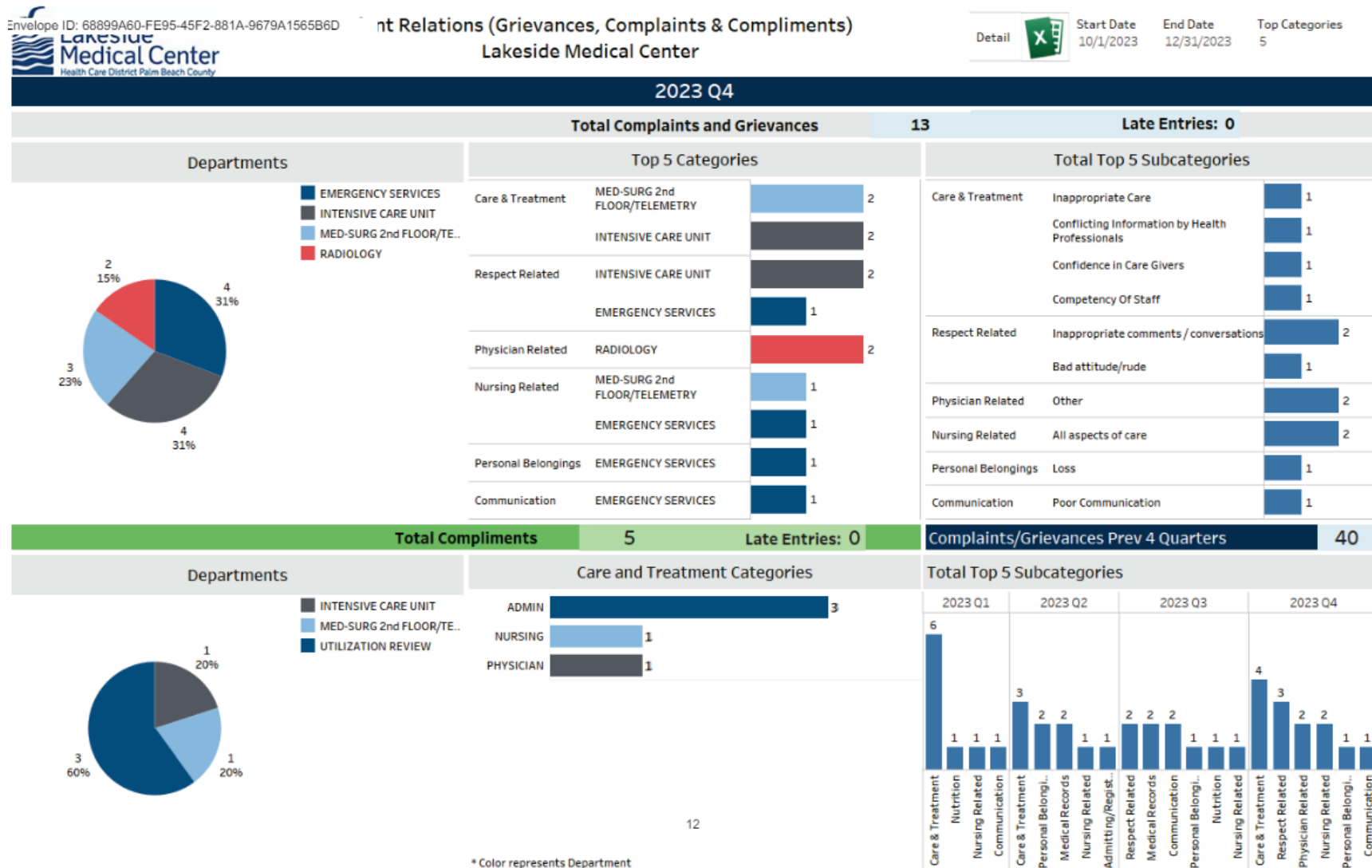
Additionally, a dashboard is presented quarterly through the Quality, Patient Safety and Compliance Committee that provides a thorough overview of complaints and grievances, segmented by department. It highlights the top categories of complaints, including issues related to care and treatment, respect, physicians, nursing, personal belongings, and communication. Detailed care and treatment categories are also delineated. Additionally, the dashboard features a trend analysis, comparing the current quarter's complaints and grievances with those from previous quarters. This comparative analysis helps identify trends, allowing for targeted improvements in areas consistently highlighted by these complaints.

RESULTS / PERFORMANCE (CONTINUED)

Hospital (Lakeside Medical Center) (Continued)

Performance Measures (Continued)

The following dashboard is presented quarterly through the Quality, Patient Safety and Compliance Committee on March 13, 2024.

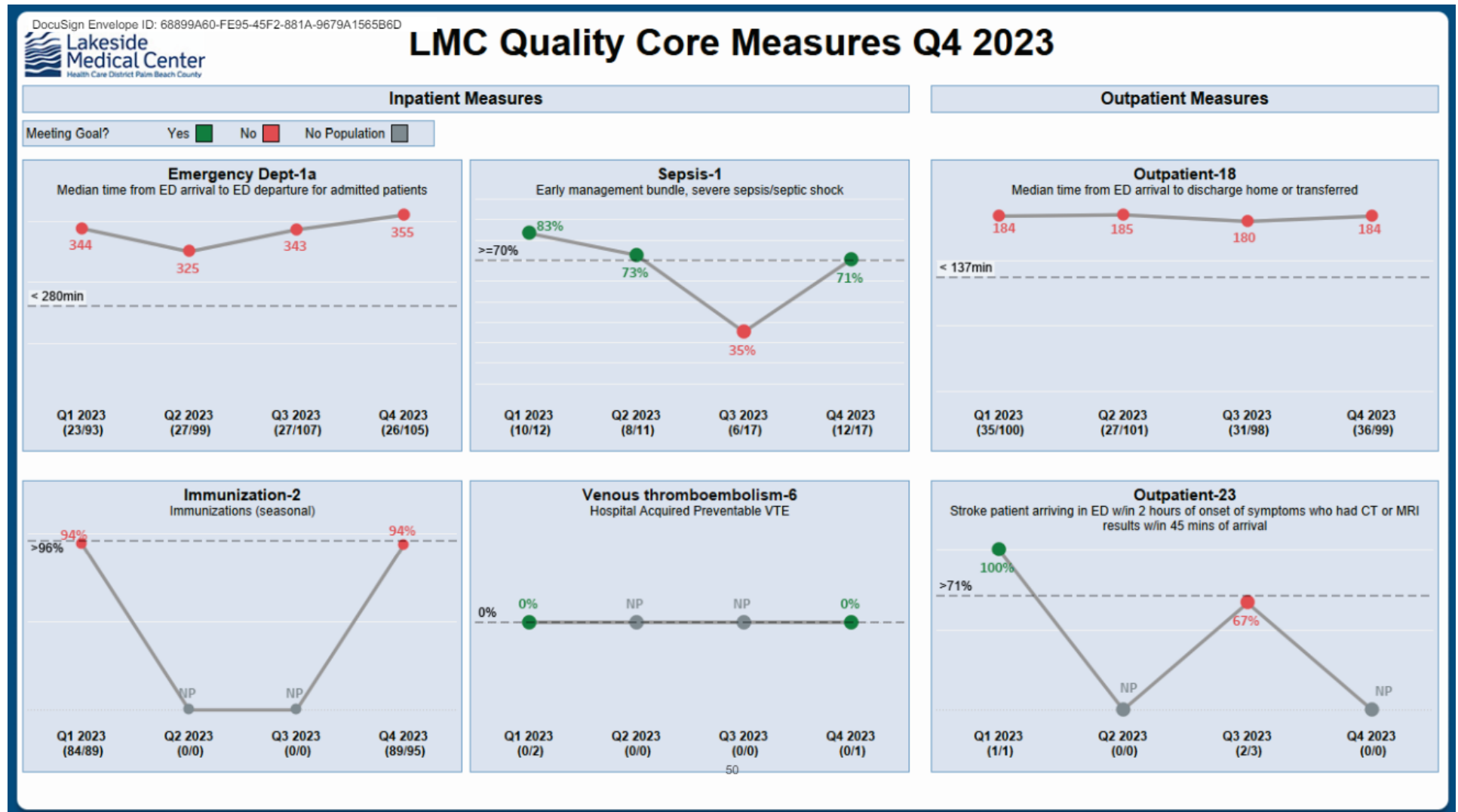


RESULTS / PERFORMANCE (CONTINUED)

Hospital (Lakeside Medical Center) (Continued)

Performance Measures (Continued)

The following dashboard is presented quarterly through the Quality, Patient Safety and Compliance Committee on March 13, 2024. The dashboard provides a summary of quality core measures tracked including inpatient, and outpatient measures.



RESULTS / PERFORMANCE (CONTINUED)

Skilled Nursing Care (Edward J. Healey Rehabilitation and Nursing Center)

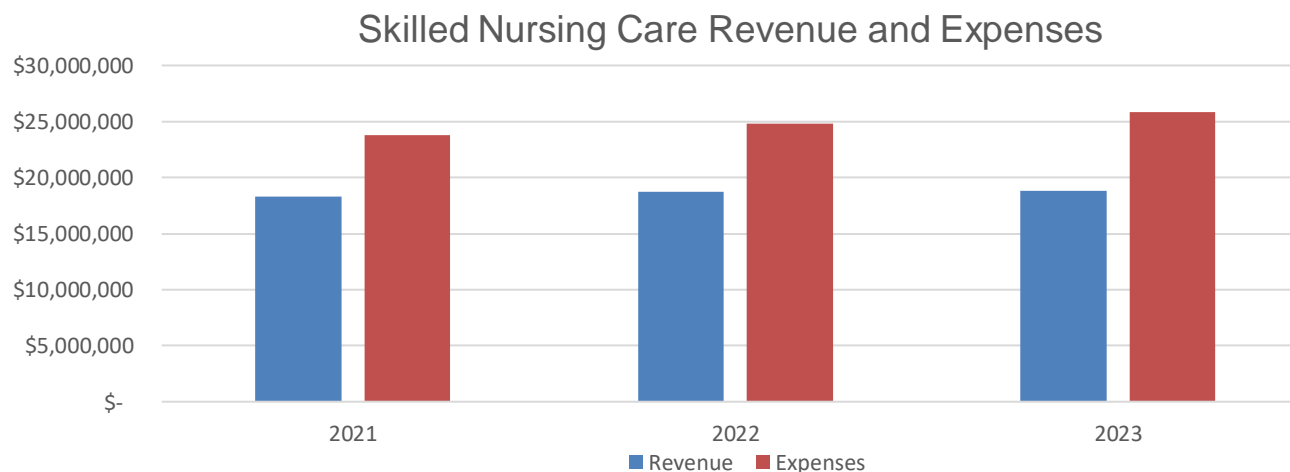
Overview

The new Edward J. Healey Rehabilitation and Nursing Center, a 120-bed facility which opened in 2013, provides top-quality short-term and long-term rehabilitation and 24/7 skilled nursing care for eligible adult county residents. They are a non-profit facility, funded and operated by the tax-supported Health Care District of Palm Beach County as part of its mission to provide access to quality health care services to residents.

The staff at the Healey Center proudly serve that mission of providing healing and hope. They are committed to helping each and every resident reach and maintain their optimum possible level of functional and social ability. The Center provides rehabilitative, social, and quality-of-life activities, including entertainment within the facility and trips to outside events, restaurants, and other activities. Services and accommodations include Psychiatric Evaluations, Medication Management, Psychosocial Assessments, and Case Management Services. The Center accepts private pay, Medicare, and Medicaid.

The Rehabilitation and Nursing Center provides patients with a wide range of amenities and services;

- ❖ ARNP on staff
- ❖ 24-hour nursing care
- ❖ Respiratory therapist on staff
- ❖ Lab, X-ray, and pharmacy services
- ❖ EKG done on site
- ❖ Bladder scanning done on site
- ❖ Dental services available through the Health Care District
- ❖ Certified wound care nurse on site
- ❖ Special diets accommodated and monitored by Registered Dietitian
- ❖ Bariatric services
- ❖ Community re-entry evaluations
- ❖ Tracheotomy management
- ❖ Intravenous Infusion Therapy



Financial Performance

The chart above illustrates the revenues and expenses for the Edward J. Healey Rehabilitation and Nursing Center of the Health Care District of Palm Beach County over the past three fiscal years.

RESULTS / PERFORMANCE (CONTINUED)

Skilled Nursing Care (Edward J. Healey Rehabilitation and Nursing Center) (Continued)

Established Goals, Objectives

- ❖ Goal 1: Maintain compliance with CMS and AHCA Reporting requirements.

Performance Measures

- ❖ Goal 1: Maintain compliance with CMS and AHCA Reporting requirements.

We verified that the District has maintained compliance with the quarterly CMS Reporting requirements during our review period. Additionally, the District recently experienced a Florida Agency for Health Care Administration (“AHCA”) site visit which management confirmed resulted in no findings. Furthermore, we verified the presence and tracking of key productivity and quality metrics reported through the Quality, Patient Safety and Compliance Committee on a quarterly basis. The presence and tracking of goals are evident through various internal processes and discussions with staff and program managers. Additionally, a dashboard is presented quarterly through the Quality, Patient Safety and Compliance Committee that offers a detailed overview of key healthcare metrics, including the average monthly census, which tracks the average number of patients per month. It also includes the meal count, providing data on the number of meals served. The dashboard monitors treatments performed and medication administrations, giving a comprehensive view of patient care activities. Therapy productivity is analyzed to assess the efficiency and effectiveness of therapeutic services. Additionally, the dashboard tracks CNA point of care compliance trends by month, demonstrating progress towards adherence to care standards and identifying areas for improvement in patient care compliance. Additionally, the dashboard provides a summary of quality measures monitored and tracked specific to the Healey Center.

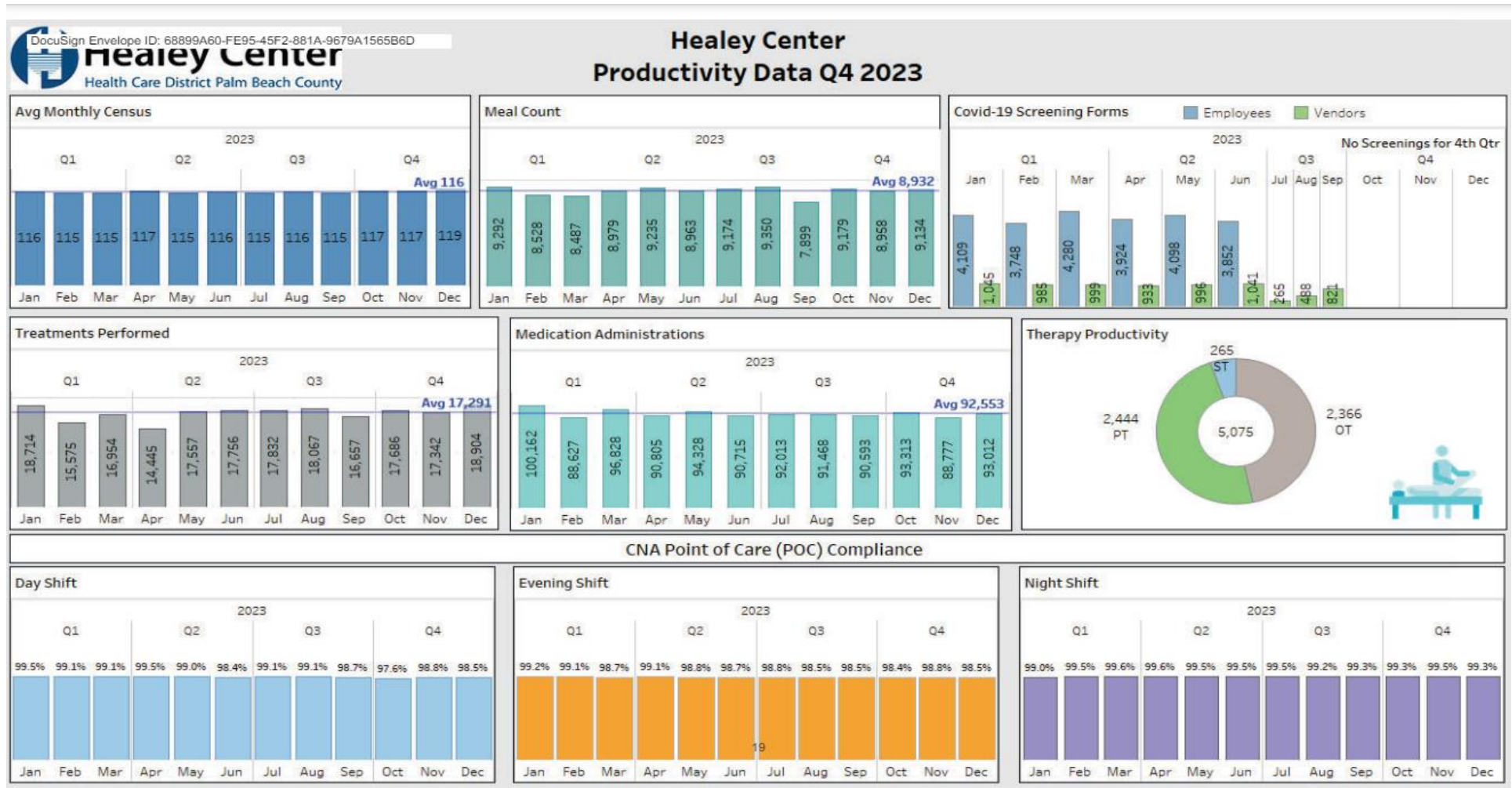
We recommend that the District consider formalizing goals around the productivity and quality goals already tracked and monitored through the quarterly dashboards distributed through the Quality, Patient Safety and Compliance Committee. By documenting these goals, the District can clearly demonstrate the comprehensive goals maintained and tracked to improve service, quality and productivity.

RESULTS / PERFORMANCE (CONTINUED)

Skilled Nursing Care (Edward J. Healey Rehabilitation and Nursing Center) (Continued)

Performance Measures (Continued)

The following dashboard is presented quarterly through the Quality, Patient Safety and Compliance Committee on March 13, 2024.

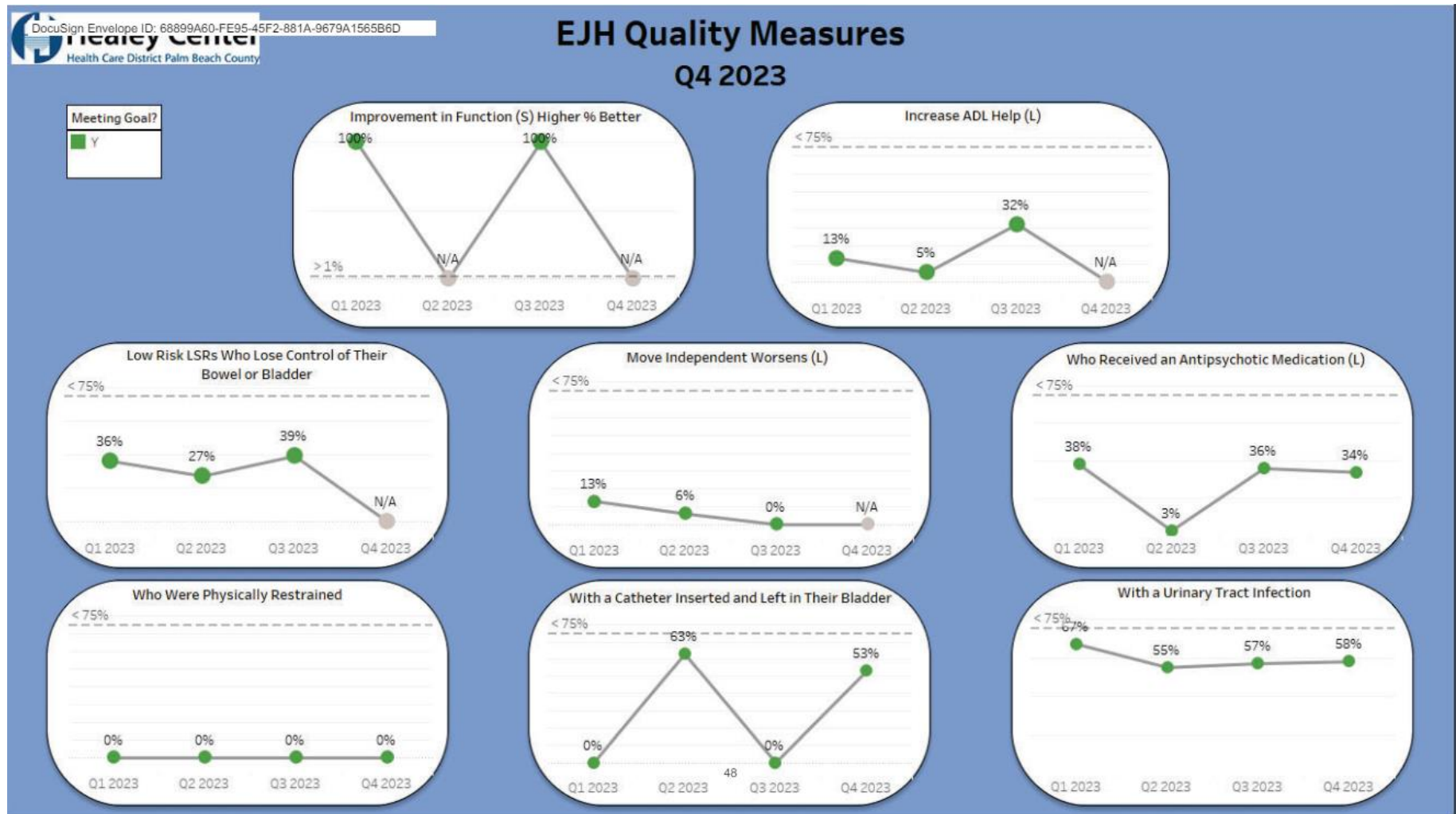


RESULTS / PERFORMANCE (CONTINUED)

Skilled Nursing Care (Edward J. Healey Rehabilitation and Nursing Center) (Continued)

Performance Measures (Continued)

The following dashboard is presented quarterly through the Quality, Patient Safety and Compliance Committee on March 13, 2024. The dashboard provides a summary of quality measures monitored and tracked specific to the Healey Center.

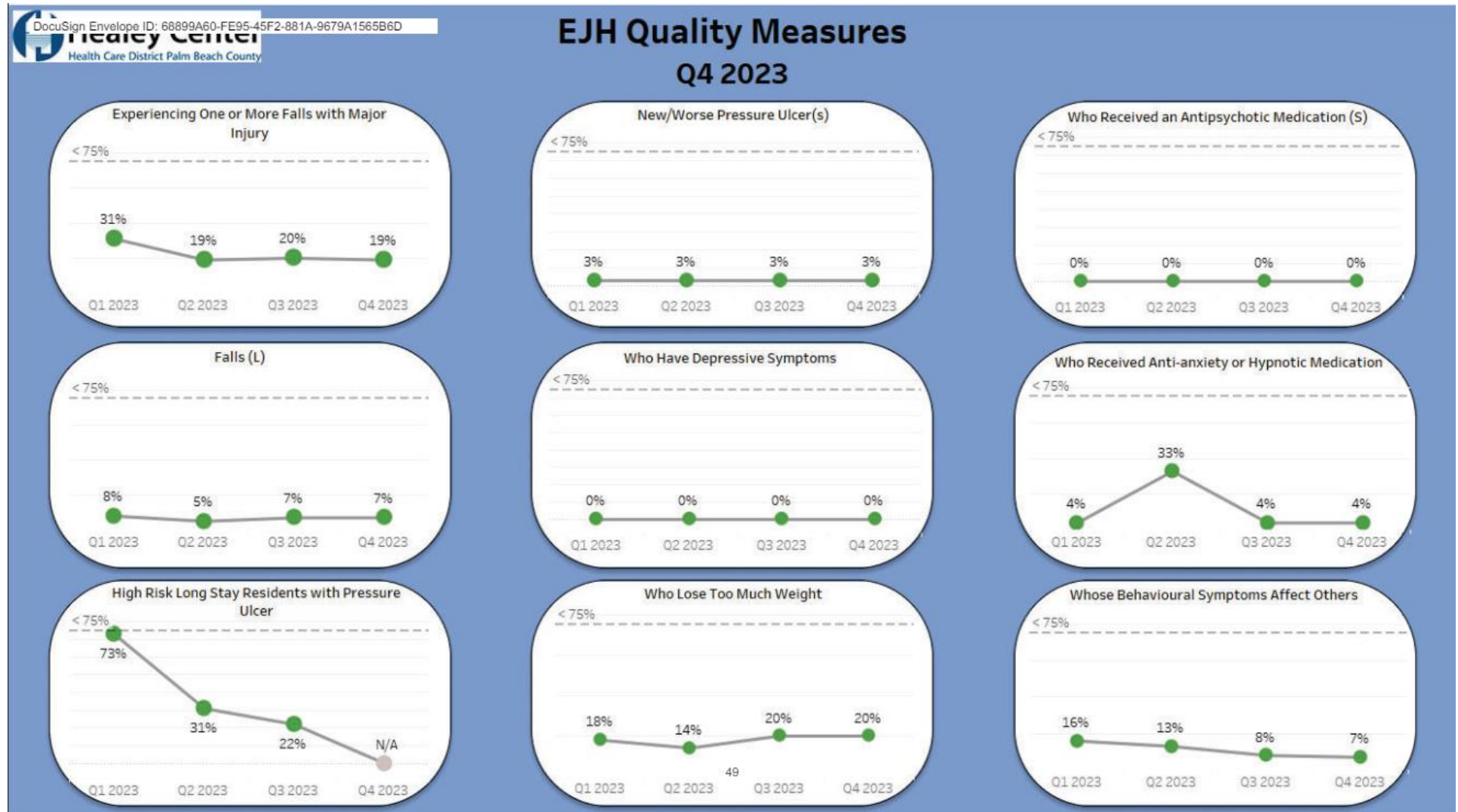


RESULTS / PERFORMANCE (CONTINUED)

Skilled Nursing Care (Edward J. Healey Rehabilitation and Nursing Center) (Continued)

Performance Measures (Continued)

The following dashboard is presented quarterly through the Quality, Patient Safety and Compliance Committee on March 13, 2024. The dashboard provides a summary of quality measures monitored and tracked specific to the Healey Center.



RESULTS / PERFORMANCE (CONTINUED)

C. L. Brumback Primary Care Clinics

Overview

The C. L. Brumback Primary Care Clinics are Federally Qualified Health Centers (FQHCs) that provide outpatient care at locations across Palm Beach County. These community health centers provide comprehensive health care for all ages in a one-stop-shop manner and are often referred to as “the front door of the Health Care District of Palm Beach County. In 2023, the FQHCs cared for 41,000 unique adult and pediatric primary care patients.

SERVICES PROVIDED – Adult and pediatric medical services include routine check-ups, age appropriate screenings, mental health screenings, treatment for acute illnesses, management of chronic diseases, psychiatric services, mental health counseling and therapy, immunizations, referrals to specialty care, laboratory and diagnostic services and care coordination. Women’s health services include gynecology, pregnancy and post-pregnancy care, newborn care, and referrals for mammograms. Also offered: adult and pediatric dental services, pharmacy services, outpatient substance use disorder treatment, financial counseling, assistance with housing and transportation, health coverage enrollment, legal aid and other community resources.



If one of the FQHC providers needs to refer a patient to see a specialist, the patient may be eligible for the District’s specialty care voucher program, District Cares. Patients may be eligible if they reside in Palm Beach County and their income falls below 135 percent of the poverty level. Patients who qualify for this program receive medical benefits at no cost for specialty coverage, hospitalization and emergency care. The care is delivered through the District Cares’ network of credentialed healthcare providers. Patients who qualify for Medicaid, Medicare or any other entitlement program are not eligible for District Cares. The program serves as the payer of last resort.

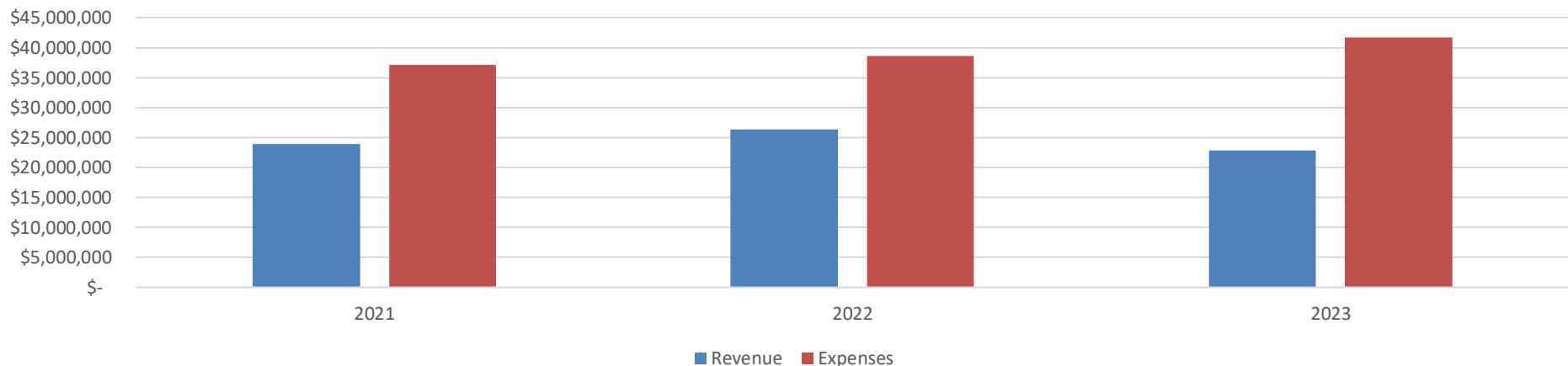
RESULTS / PERFORMANCE (CONTINUED)

C. L. Brumback Primary Care Clinics (Continued)

Financial Performance

The chart below illustrates the revenue and expenses for C. L. Brumback Primary Care Clinics of The Health Care District of Palm Beach County over the past three fiscal years.

Primary Care Clinics Revenue and Expenses



Established Goals, Objectives

- ❖ *Goal 1: Confirm: Maintain compliance with annual UDS Reporting requirements to HRSA.*

Performance Measures

- ❖ *Goal 1: Confirm: Maintain compliance with annual UDS Reporting requirements to HRSA.*

We confirmed that the District has adhered to UDS Reporting requirements. Furthermore, we verified that quarterly reports are submitted to the Quality, Patient Safety, and Compliance Committee, detailing UDS Provider level quality measures based on national quality leader metrics. This dashboard encompasses metrics in areas such as heart health, diabetes, behavioral health, childhood measures, HIV prevention and care, and cancer prevention.

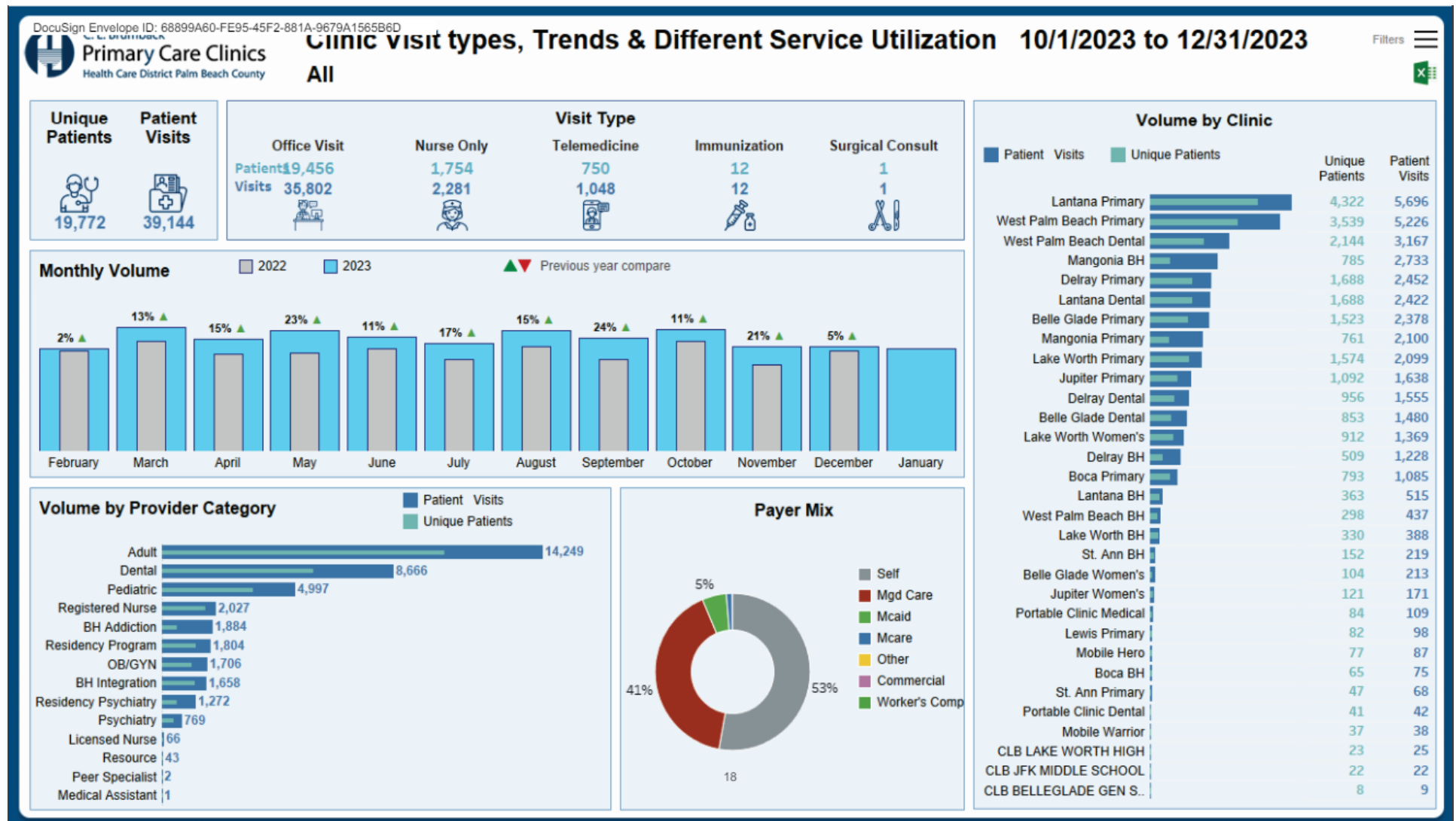
Additionally, a dashboard is presented quarterly through the Quality, Patient Safety and Compliance Committee that provides a comprehensive summary of patient visit metrics, including the total number of visits and the types of visits conducted. It details the volume of visits by clinic, offering a clear view of each clinic's activity. Monthly volume trends are tracked to identify fluctuations over time. Additionally, the dashboard breaks down the volume by provider category, giving insight into the distribution of visits among different types of healthcare providers. The payer mix is also analyzed, revealing the proportion of visits covered by various payer sources, which helps in understanding the financial aspects of patient care.

RESULTS / PERFORMANCE (CONTINUED)

C. L. Brumback Primary Care Clinics (Continued)

Performance Measures (Continued)

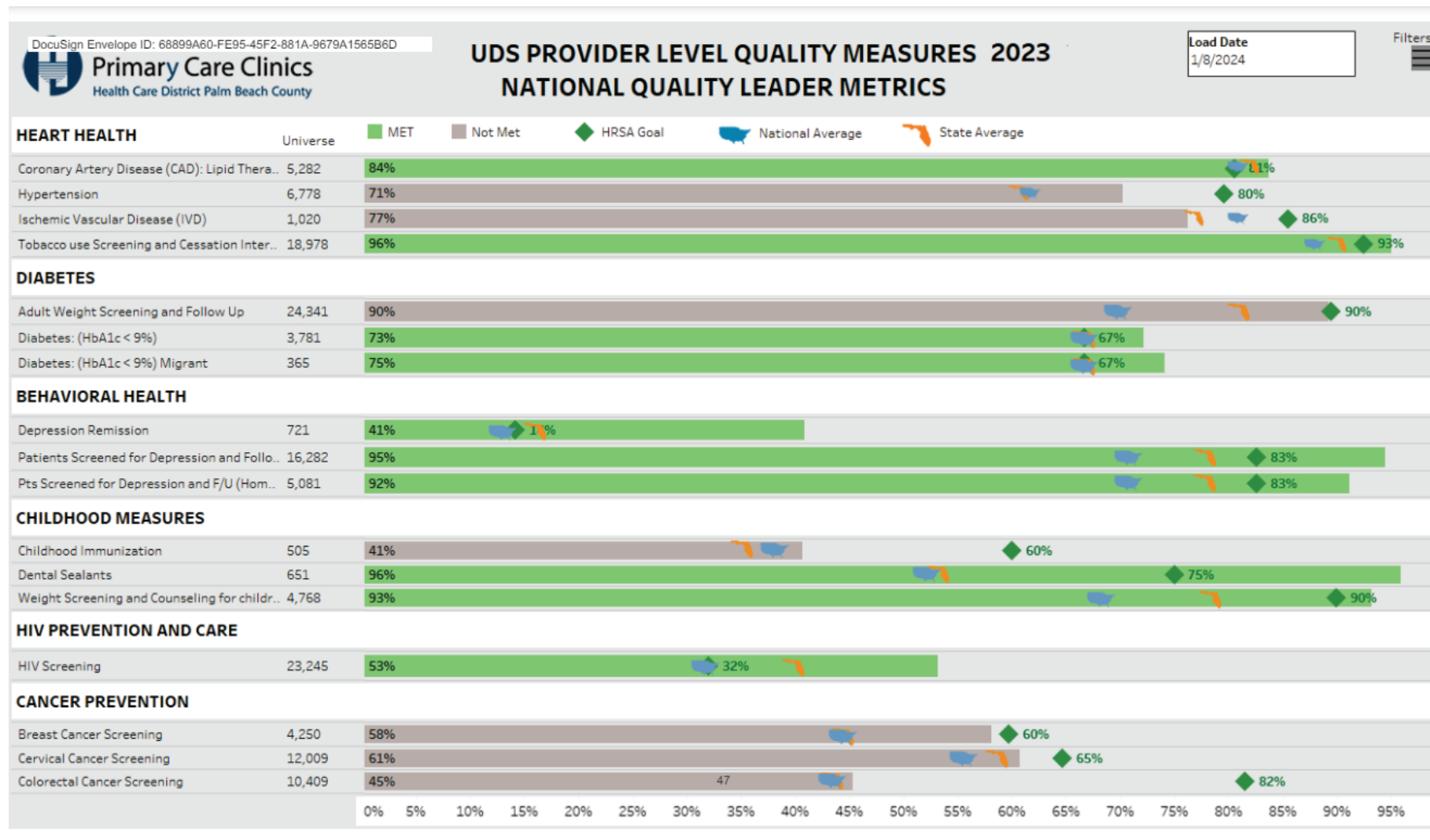
The following dashboard is presented quarterly through the Quality, Patient Safety and Compliance Committee on March 13, 2024.



RESULTS / PERFORMANCE (CONTINUED)

C. L. Brumback Primary Care Clinics (Continued)

Performance Measures (Continued)





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HEALTH CARE DISTRICT OF PALM BEACH COUNTY

BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING

September 11, 2024

1. Description: Medical Staff ByLaws Rules & Regulation

2. Summary:

The Lakeside Medical Center Medical Executive Committee updated Medical Staff the ByLaws

3. Substantive Analysis:

No major changes made to Medical Staff ByLaws, edits were made to remove services no longer available at LMC (OBGYN).

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

Jessica Cafarelli
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

Committee Name

N/A

Date Approved

6. Recommendation:

Staff recommends the Board approve the Medical Staff ByLaws Rules & Regulation.

Approved for Legal sufficiency:
DocuSigned by:

Bernabe Icaza
SVP & General Counsel

DocuSigned by:

Belma Andric, MD
SVP & Chief Medical Officer

Signed by:

Darcy Davis
Chief Executive Officer



HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024

Basis for Change	Recommended Change/Addition	Deleted items (Outlined in red)
Updating information in the LMC MEC Bylaws	<ul style="list-style-type: none"> Updated title page with to have new HCD logo 	Deleted year (2021)
MEC recommending removal of secretary position as documentation and minutes are maintained by medical staff coordinator	<ul style="list-style-type: none"> Updated under Article X Officers Duties of the secretary deleted from bylaws 	<p>(1) Secretary/Treasurer; Treasurer; and</p> <p>(2) Immediate Past <u>Chief</u></p> <p>11 Secretary/Treasurer: The duties of the Secretary/Treasurer shall be to:</p> <p>— give proper notice of all staff meetings on order of the appropriate authority;</p> <p>— prepare accurate and complete minutes for MEC and Medical Staff meetings;</p> <p>— assure that an answer is rendered to all official Medical Staff correspondence;</p> <p>— be responsible for the preparation of financial statements and report status of Medical Staff funds, if any; and</p>
MEC meetings have virtual attendance option, MEC recommend updating voting requirements to reflect that.	<ul style="list-style-type: none"> Updated under Article X- Election 	Voting by electronic means, or telephone shall not be permitted.



HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024

Updated officers of MEC	<ul style="list-style-type: none"> <u>OBGYN Medical director was removed.</u> 	<u>Officers of the Medical Staff:</u> <u>(1)Chief Medical Officers /ACMO</u> <u>(2)Medical Directors/Department Chairpersons (e.g. Medicine, Surgery, Pediatrics,OBGYN Radiology, Anesthesia, Emergency Medicine)</u> <u>The Administrator, ex-officio, or his/her designee/ CEO designee</u>
Oncall services updated	<ul style="list-style-type: none"> Edited Article V of Bylaws 	including obstetricians, anesthesia, neonatology, and surgeons, shall remain within thirty (30) minutes of the Hospital for emergencies. For patients seeking vaginal birth after previous c-section, appropriate facilities and personnel, including anesthesia will be immediately available for emergency c-section.

HEALTH CARE DISTRICT OF PALM BEACH COUNTY

BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING

September 11, 2024

1. Description: Amendment to the Bylaws of Lakeside Health Advisory Board

2. Summary:

This agenda item presents proposed amendments to the Bylaws of Lakeside Health Advisory Board.

3. Substantive Analysis:

The Bylaws of Lakeside Health Advisory Board require that amendments to the Bylaws be submitted for review and approval to the Health Care District Board. Staff recommends the following amendments to the Lakeside Health Advisory Board Bylaws to enable remote participation and attendance at Board meetings:

- Revising Sections 4.5 and 4.6 to allow attendance by teleconferencing and other technological mean and for same to constitute in-person presence and count towards the quorum.
- Revising Section 4.7 to allow participation and voting by electronic communication without needing to be physically present to be able to vote.
- Revising Sections 4.9 and 4.10 by deleting Public Emergencies and replacing with language to require that Lakeside Board meetings must be properly amplified or displayed so that others can see and hear all other Lakeside Board members’ comments.

Attached for your review are the upadated and proposed revisions to the Bylaws in redline for ease of review.

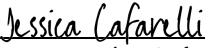
4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>



HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

Signed by:


CA6A23 Jessica Cafarelli
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

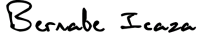
Lakeside Health Advisory Board
Committee Name

9/4/2024
Date Approved

6. Recommendation:

Staff recommends that the Board approve the proposed amendments to the Bylaws.

Approved for Legal sufficiency:

DocuSigned by:


0CF6F7 Bernabe Icaza
SVP & General Counsel

Signed by:


77A3B53 Darcy Davis
Chief Executive Officer

Bylaws of Lakeside Health Advisory Board

**Bylaws of Lakeside
Health Advisory
Board**

Section 1	Statutory Authority
Section 2	Board
Section 3	Officers
Section 4	Meetings
Section 5	Conflicts of interest
Section 6	Committees
Section 7	Miscellaneous

Reflecting Board Action through September 4, 2024

**Bylaws
of
Lakeside Health Advisory Board**

Section I -Statutory Authority

- I. I ***Statutory Authority.*** These Bylaws of the Lakeside Health Advisory Board ("Bylaws") have been adopted as the Bylaws of the Lakeside Health Advisory Board ("Lakeside Board") as approved by the Board of the Health Care District of Palm Beach County ("District Board") pursuant to the District Board's authority granted by the Florida Legislature as set forth in Chapter 2003-326, Laws of Florida ("Health Care Act").
- 1.2 ***Enactment and Acknowledgment.*** The District Board has enacted, and the Lakeside Board has acknowledged receipt of, the following Bylaws for the governance of the Lakeside Board. These Bylaws shall be utilized until such time as they are modified by an amendment hereto.

Section 2 - Board

- 2.1 ***Board.*** The governing board shall be known as the Lakeside Health Advisory Board or "Lakeside Board" as referred to herein. The Lakeside Board shall have at least seven (7) but no more than eleven (11) members. Each Lakeside Board member shall serve no more than two (2) consecutive four (4) year terms unless otherwise agreed to by the Lakeside Board and approved by the District Board.
- 2.2 ***Membership.*** The District Board shall appoint and reappoint qualified individuals to serve on the Lakeside Board with at least one member of the District Board serving on the Lakeside Board.
- 2.3 ***Reserved Powers of District Board.*** Pursuant to District Resolution 2008R-003, Bylaws of the District Board and District Board Policies the District Board shall exercise exclusive responsibility for matters concerning the Corporation and Hospital mission and values, strategic planning, finance, audit and compliance, executive oversight and governance.
- The District Board reserves all general powers not specifically enumerated in these Bylaws.
- 2.4 ***Delegated Powers and Authority.*** The delegated powers and authority of the Lakeside Board is subject to the direction, policies and bylaws of the District Board. No portion of these Bylaws may be construed as superseding or exceeding such enumerated powers. The Lakeside Board shall be responsible for the following matters concerning the Glades Community as delegated by the District Board:

- a. Review and monitor a program that ensures a high level of health care, treatment, services, quality and safety at the District's health care facilities in the Glades community including, but not limited to, the CL Brumback Primary Care Clinic, Lakeside Medical Center, and the School Health Program; this includes reviewing reports and data from the District Clinic Holdings, Inc. Board and subcommittees of the Health Care District Board, as well as studying reports from Lakeside Medical leadership regarding operations at Lakeside Medical Center.
 - b. Regularly evaluate community health needs through District supported needs assessments and serve as health advocates for the Glades community;
 - c. Support fundraising efforts to improve the health of the community;
 - d. Participate in the development, preparation, drafting and implementation of strategic planning initiatives for the Glades community as contemplated by the Health Care Act and in conjunction with directives and guidance from the District Board.
- 2.6 ***Compensation; Reimbursement of Expenses.*** No member of the Lakeside Board shall be entitled to receive compensation from the District or Corporation. The Corporation shall reimburse members of the Lakeside Board consistent with the reimbursement provisions of the Health Care Act and District policies and procedures.
- 2.7 ***Indemnification.*** The Corporation shall have power to indemnify members of the Lakeside Board consistent with the indemnification provisions of the Health Care Act. This Section shall be construed to conform with, and when necessary, shall be amended to conform to Section 7 of the Health Care Act.

Section 3 - Officers

- 3.1 ***Officers.*** The Officers of the Lakeside Board shall consist of a Chair, Vice Chair and Secretary. Officers of the Lakeside Board shall be elected at the Annual meeting and shall hold office for a period of one (1) year. Officers may not hold the same office for more than three (3) full terms. The Officers shall be members of the Lakeside Board and they can be recalled from office by a vote of four (4) members of the Lakeside Board.
- 3.2 ***Chair.*** The Chair of the Lakeside Board shall:
- a. Preside at all meetings of the Lakeside Board;
 - b. Perform all duties usually pertaining to the office of the Chair; and
 - c. Represent the will of the majority of the Lakeside Board.

3.3 ***Vice-Chair.*** The Vice Chair shall assume the duties of the Chair in the absence of the Chair.

3.4 ***Secretary.*** The Secretary of the Lakeside Board shall:

- a. Ensure that the minutes of the meeting are accurately recorded;
- b. Assume the duties of the Chair in the absence of the Chair and Vice Chair;
- c. Upon receipt and approval by the Lakeside Board, certify by signature the meeting minutes;
- d. Certify other official papers of the Lakeside Board as required; and
- e. Perform all other duties usually pertaining to the office of Secretary.

Section 4 - Meetings

4.1 ***Meetings.*** The meetings of the Lakeside Board shall be the Annual, Regular and Special meetings. All meetings shall be open to the public unless otherwise provided for by law.

4.2 ***Annual Meeting.*** The Lakeside Board meeting in September of each year shall constitute the annual meeting of the Lakeside Board.

4.3 ***Regular Meetings.*** Regular meetings of the Lakeside Board shall be conducted quarterly, or as needed. Public notice of each meeting and the date, time and location of same shall be made as required by law. The District Chief Operating Officer, District Chief Executive Officer or Chair may cancel and/or reschedule a Regular meeting, upon proper notice to the Lakeside Board members and the public, if it is determined that a quorum will not be present

4.4 ***Special Meetings.*** The Lakeside Board may convene Special meetings. Such Special meetings shall include, but not be limited to:

- a. ***Emergency Meetings.*** If a bona fide emergency situation exists, an Emergency meeting of the Lakeside Board may be called by the Chair or Vice Chair. An Emergency meeting shall be called and noticed in the same manner as a Regular meeting; however, the timeliness of the notice shall be provided as time reasonably permits under the situation. All actions taken at an Emergency meeting shall be ratified by the Lakeside Board at the next Regular meeting.
- b. ***Workshop Meetings.*** Workshop Meetings may be combined with other meetings of the Lakeside Board or held separately. Public notice of each Workshop meeting shall be given as required by law. No official business shall be transacted at the Workshop meetings.

- c. *Strategic Planning Meetings.* The Lakeside Board shall meet to discuss written strategic plans including opportunities to positively impact community health in the Glades in a manner consistent with the District Board directives and applicable laws.
- d. *Other Special meetings.* The Lakeside Board may convene other Special meetings authorized by and in a manner consistent with law.

4.5 ***Attendance.*** Regular attendance shall be expected for all Lakeside Board members. If a member misses more than twenty-five percent (25%) of the regular Lakeside Board meetings during a twelve (12) month period, the Chair shall advise the District Board. Board members should make every reasonable effort to attend Board meetings in person and the needs of the Lakeside Board are best served when all Lakeside Board members are physically present at Lakeside Board meetings. However, if a Lakeside Board member is unable to be physically present at a Lakeside Board meeting, a Lakeside Board member may attend a meeting of the Lakeside Board by teleconferencing or other technological means. Attendance by Lakeside Board members pursuant to the foregoing shall constitute in person presence at the meetings and shall be counted towards the quorum.

4.6 ***Quorum and Procedure.*** ~~The presence of~~ Attendance by a majority of the total members of the Lakeside Board shall be necessary at any meeting to constitute a quorum or to transact business.

The Lakeside Board shall promulgate rules of order for the conduct of all its meetings. All procedural matters not addressed in said rules of order, or by these Bylaws, shall be governed by the latest edition of "Roberts Rules of Order."

4.7 ***Voting.*** Actions of the Lakeside Board require a simple majority of the Lakeside Board members in attendance at a Lakeside Board meeting. Each member shall have one vote ~~which may only be exercised in person.~~ Members may not vote ~~via electronic communication, by~~ secret ballot or vote by proxy or designee. A Lakeside Board member may participate and vote via teleconferencing or other technological means without a quorum being physically present at the Lakeside Board meeting.

4.8 ***Meeting Minutes.*** Minutes of each meeting shall be accurately taken, preserved, and provided to members at or before the next regular meeting.

4.9 ***Agenda and Order of Business for Meetings.*** There shall be an agenda for every meeting of the Lakeside Board. However, the Lakeside Board shall not be prohibited from discussing and/or taking official action on matters not specifically described or contained in the agenda.

~~4.10 ***Public Emergencies.*** Notwithstanding the above, if an Executive Order, Florida Statute, or Attorney General opinion permits the ability to meet remotely due to a public emergency, the above requirements shall not be applicable.~~

4.10 ***Attendance and Voting via Electronic or Technological Means.***

Any electronic or technological means utilized to permit the Lakeside Board members to participate or vote in a Lakeside Board meeting must be properly amplified or displayed so

that all those attending the meeting can hear or see the Lakeside Board member's comments and vote and so that the Lakeside Board member can hear and see all other Lakeside Board members' comments and or votes and the comments of other participants in the meeting.

Section 5 - Conflicts of interest

- 5.0 **Location.** Meetings shall be held in the Glades community or the Health Care District Offices as designated by the Lakeside Board or the District Chief Executive Officer.
- 5.1 **General.** The Lakeside Board should avoid entering into contracts or agreements that would be, or give the appearance of being, a conflict of interest.
- 5.2 **Conflict of Interest.** Members of the Lakeside Board are subject to Florida law pertaining to avoidance of conflicts of interest in holding public office, including but not limited to, Part III of Chapter 112, Florida Statutes, the Code of Ethics for Public Officers and Employees as well as any and all other applicable standards as set forth by applicable regulatory and accreditation agencies.
- 5.3 **Prohibited Financial Interests.** No Lakeside Board member, administrator, employee or representative of the Lakeside Board, nor any person, organization or agency shall, directly or indirectly, be paid or receive any commission, bonus, kickback, rebate or gratuity or engage in any fee-splitting arrangement in any form whatsoever for the referral of any patient to the District or Corporation.

Section 6-Committees

- 6.1 **Committees.** Pursuant to its delegated authority, the Lakeside Board may designate one or more committees to assist the Lakeside Board in fulfilling its mission. The committees may be Standing or Ad Hoc committees. Ad Hoc committees may be established by the Chair as necessary to assist with short term decisions facing the organization.
- 6.2 **General Composition of Committees.** Each committee shall be chaired by one (1) member of the Lakeside Board and have at least three (3) but no more than seven (7) members, who shall all be appointed, re-appointed or removed by the Lakeside Board. Appointment to Standing Committees shall be for a term of four (4) years. Standing committee membership is limited to two (2) full terms. The compositions of each Standing committee shall be regularly reviewed to ensure that each member of its membership meets the requirements set forth by the Lakeside Board for that respective Standing committee.
- 6.3 **Standing Reports.** The Standing Reports of the Lakeside Board are:
- a. Medical Executive;
 - b. Medical Staff;
 - c. District, Quality, Patient Safety & Compliance Committee
 - d. District, Finance & Audit Committee

e. District Clinic Holdings, inc. Board

f. (Ops for LMC)

Section 7- Miscellaneous

- 7.1 ***Amendments.*** These Bylaws may only be amended or repealed by the District Board.
- 7.2 ***Subject to Law of Health Care Act.*** All powers, authority and responsibilities provided for in these Bylaws, whether or not explicitly so qualified, are qualified by the provisions of the Health Care Act and applicable laws.
- 7.3 ***Construction.*** These Bylaws shall be construed to conform with, and when necessary, shall be amended to conform to the provisions of the Health Care Act.

CERTIFICATE

This is to certify that I am the Board Secretary of the Board of the Health Care District of Palm Beach County ("District Board") and the foregoing bylaws of the Lakeside Health Advisory Board were duly approved by said District Board at a meeting held on the 4th day of ~~May, 2020~~September, 2024

By:

Secretary

This is to certify that I am the Board Secretary of the Lakeside Health Advisory Board ("Lakeside Board") and the foregoing Bylaws were duly adopted by said Lakeside Board at a meeting held on the 4th day of ~~June, 2020~~September 2024.

By:

Secretary

—

HISTORY OF GLADES BOARD BYLAWS

The initial Bylaws of the Glades Rural Area Support Board were first adopted on the 14th day of January 2009. Amendments made subject to Section 7.1 of Glades Board Bylaws are listed below.

Change Number	Date of Adoption	Section(s) Amended
1	May 19, 2009	Title Pages amended to read: Amended and Restated Bylaws of the Glades Rural Area Support Board
2	May 19, 2009	Section 2, Sections 2.4 e. and f. are amended to reflect that Section 2.4 g. will be added. Section 2.4 g. is added to provide that the Glades Board will have authority and power to conduct strategic planning in conjunction with the Holdings Board.
3	May 19, 2009	Section 4, Section 4.4 c. is Amended to be Section 4.4 d. to reflect that a new Section 4.4 c. will be added. Section 4.4 c. is added to provide the Glades Board with the power to conduct Strategic Planning Meetings.
4	May 19, 2009	Section 2.4 c. added.
5	February 24, 2016	Name change to Lakeside Health Advisory Board. Changed reporting structure from Hospital Holdings to District Board. Section 2.1 changed to allow Board members to serve more than 2 consecutive 4 year terms if agreed to by Lakeside and District Board. Section 2.4 Changed focus to entire Glades community from hospital only focus. Deleted 2.4e regarding recruitment, appointment and credentialing of medical staff.

6	November 28, 2017	A revisions to section 2. (a) allowing the Board to review reports and data from the District Clinics Holdings Board from the subcommittees of the HCD Board and review reports from LMC leadership regarding hospital operations. Section 4.1 has been amended to allow for one joint meeting per year rather than two as previously allowed. Section 4.3 amends the regularly scheduled meetings to quarterly rather than monthly, or as needed. Section 5.0 has been amended to add that meeting will be held in the glades community. Section 6.3 have been amended to update the committees listed and add the DCH Board as well as LMC Operational Overview to the list of reports.
7	December 10, 2019	In Section 4.1 Deleted requirement for an annual joint meeting with the District Board.

8	March 11, 2020	Section 4.2 Annual meeting date changed from May to September
9	May 12, 2020	Added Section 4.10 permitting remote meetings during public emergencies.
10	September 4, 2024	<u>Amended Sections 4.5, 4.6, 4.7, 4.9 and 4.10 to allow remote participation in meetings, for remote participation to count towards quorum and to allow for remote voting.</u>

HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024

1. Description: Recent Regulatory Updates and Industry Enforcement Activity, Including Updates from Florida's 2024 Legislative Session (June 1, 2024 – August 31, 2024)

2. Summary:

This item presents recent health care regulatory updates and industry enforcement activity which may impact the Health Care District of Palm Beach County ("HCD"). An overall summary and supplemental details are being provided to the Board as informational, including: recent Regulatory Updates and Industry Enforcement Activity since the last meeting held (which covered March 2024–May 2024).

3. Substantive Analysis:

HCD Compliance, Privacy, and Ethics Department consistently reviews regulatory updates and industry enforcement activity to keep abreast of the changes and potential impacts to HCD, communicate information to necessary parties, and help shape CPE's Work Plan. Information is searched, tracked, reviewed, analyzed, monitored, and posted to our regulatory dashboard. CPE determines the information necessary to communicate to HCD staff, physicians, and leadership, as well as if additional action (e.g., audit, policy, training) is necessary. Updates are presented to the HCD Board quarterly by HCD's VP/Chief Compliance, Privacy, & Risk Officer..

Recent Trends in Regulatory Updates and Industry Enforcement Activity:

Recent trends include, but are not limited to: Compliance, Privacy, and Legal updates, to include updates on the Change Healthcare data breach, increased cybersecurity focus in healthcare and ransomware attacks across many sectors, HIPAA violations, EMTALA enforcement and new reporting mechanism, new litigation that limits the federal bans on noncompete clauses, proposed and final rules related to hospital reimbursement under the IPPS and OPPI, continued False Claims Act and Civil Money Penalties Law violations, continued enforcement of the Stark Law and Anti-Kickback Statute, 2024 National Health Care Fraud Enforcement Actions, as well as new Florida bills being signed into law.

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Regulatory Updates (#'s 1-14)

1. Federal Bureau of Investigation (FBI), Cybersecurity and Infrastructure Security Agency (CISA), and the Department of Defense Cyber Crime Center (DOD) Warns Healthcare Sector that Iran-Based Group is Targeting Them (08/2024)
2. The Department of Health and Human Services (HHS) Withdraws Appeal Related to Hospital Third-Party Web Tracking Technologies (08/2024)
3. The Centers for Medicare and Medicaid Services (CMS) Issues Inpatient Prospective Payment Services (IPPS) Final Rule (08/2024)
4. Federal Judge Strikes Down the Federal Trade Commission's (FTC) Non-Compete Ban (08/2024)
5. The Joint Commission (TJC) Announces New Nursing Care Center Accreditation Standard (08/2024)
6. HHS to Streamline Cyber, Data, Artificial Intelligence Policy Functions Through Reorganization (07/2024)
7. The Department of Justice (DOJ) Issued Final Rule for Americans with Disabilities Act (ADA) Web and Mobile Applications (07/2024)
8. CMS Issues Medicare Outpatient Prospective Payment System (OPPS) Proposed Rule (07/2024)
9. The National Institute of Standards and Technology (NIST) and U.S. Department of Commerce Releases Final Versions of its Guidance on the "Safe, Secure, and Trustworthy Development and Use of Artificial Intelligence (AI)" (07/2024)
10. CMS Issues Proposed Rule for Ambulance Providers and Suppliers (07/2024)
11. HHS Issues Final Rule Establishing Disincentives for Information Blocking (07/2024)
12. HHS, FBI warn healthcare sector of social engineering scheme (06/2024)
13. Third-party Data Breaches Continue to Disproportionately Affect Healthcare (06/2024)
14. Biden Administration to Announce Rule to Remove Medical Debt from Credit Reports (06/2024)

Industry Enforcement Activity (#'s 15-42)

15. HIPAA Journal Report: Over \$460 Million Paid to Ransomware Groups in 2024 Related to Cyberattacks.
16. HHS-OCR Imposes \$115,200 Civil Monetary Penalty (CMPL) on Ambulance Company, American Medical Response (AMR), for Failure to Provide Timely Access to Patient Records (08/2024)

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17. Center for Reproductive Rights Files Complaints Against Two Texas Hospitals for Failure to Treat Life-Threatening Pregnancies, Allegedly Violating The Emergency Medical Treatment and Labor Act (EMTALA) (08/2024)
18. St. Peter's Health to Pay Nearly \$11 Million to Resolve False Claims Act (FCA) Allegations (08/2024)
19. Palo Alto Medical Foundation and Palo Alto Foundation Medical Group Pay \$291,000 for Allegedly Violating the Civil Monetary Penalties Law (CMPL) by Submitting Claims for Services Not Provided (08/2024)
20. Change Healthcare Reports Ransomware Data Breach to HHS (07/2024)
21. Federal Judge Allows Lawsuit Against Electronic Health Record (EHR) Vendor in Hack to Proceed (07/2024)
22. 23andMe Reaches Agreement in Principle to Settle Class Action Data Breach Lawsuit (07/2024)
23. HHS-OCR Announced \$950,000 Settlement with Heritage Valley Health System for Health Insurance Portability and Accountability Act (HIPAA) Security Rule Violations following Ransomware Attack (07/2024)
24. Precision Lens to Pay \$12 Million to Resolve Anti-kickback Statute (AKS) and FCA Allegations (07/2024)
25. Texas Mental Health Services Providers to Pay Over \$1 Million to Resolve FCA Allegations, *qui tam* Relator to Receive 17% of Settlement Proceeds (07/2024)
26. DaVita Inc. to Pay Nearly \$35 Million to Resolve AKS and FCA Allegations (07/2024)
27. Rite Aid Corporation and Elixir Insurance Company Agree to Pay Over \$100 Million to Resolve FCA Allegations of Falsely Reporting Rebates (07/2024)
28. HHS' Office for Civil Rights (OCR) Updates Change Healthcare Cybersecurity Incident FAQs Following Breach Event (06/2024)
29. Change Healthcare Begins Data Breach Notification Process (06/2024)
30. Florida Registered Nurse (Tampa-Lakeland) Charged with Tampering with Consumer Products and Obtaining Controlled Substance (Fentanyl) by Fraud (06/2024)
31. Iowa Emergency Department Physician Convicted of HIPAA Violation (06/2024)
32. Multi-Agency Fraud Enforcement Report: DOJ Announces 2024 National Health Care Fraud Enforcement Actions which Resulted in Charges Against 193 Defendants Involving Nearly \$2.75 Billion (06/2024)

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33. Texas Medical Institutes Agree to Pay \$15 Million to Resolve FCA Allegations in the Largest Settlement Involving Concurrent Surgeries, *qui tam* Relator to Receive Over \$3 Million of the Settlement Proceeds (06/2024)
34. Maine Physician Convicted for Unlawfully Prescribing Controlled Substances (06/2024)
35. Maryland Health Enterprises Agrees to Pay Over \$55,000 for Knowingly Retaining Overpayments, Violating the CMPL (06/2024)
36. Founder and CEO of Digital Health Company Arrested for Health Care Fraud (06/2024)
37. South Coast Retina Center to Pay Nearly \$610,000 to Resolve AKS Allegations and CMPL Violations for Above Fair Market Value Payments to Physicians (06/2024)
38. Citizen Advocates Self-Discloses CMPL Violations, to Pay Nearly \$60,000 (06/2024)
39. CityMd Agrees to Pay Over \$12 Million to Resolve FCA Allegations for Submitting or Causing Claims to be Submitted for COVID-19 Testing to HRSA's Uninsured Program for Insured Patients (06/2024)
40. Bridgeport Hospital and Northeast Medical Group Pay Nearly \$11 Million to Resolve CMPL Allegations (06/2024)
41. MedPro EMS Agreed to Pay Nearly \$267,000 to Resolve CMPL Allegations for Transports Involving an Unlicensed Emergency Medical Technician (06/2024)
42. Chronic Disease Management Company Agrees to Pay Nearly \$15 Million and Enter into a Corporate Integrity Agreement (CIA) to Resolve FCA Allegations for E&M Claims Submitted not in Accordance with Federal Regulations (06/2024)

Florida Legislative Session 2024 – Bills (#'s 43-84)

Florida Bills – Passed/Signed into Law

43. CS/HB 7016 – Health Care
44. SB 7018 – Health Care Innovation
45. CS/CS/HB 1758 – Individuals with Disabilities
46. CS/CS/HB 7013 – Special Districts
47. CS/SB 330 – Behavioral Health Teaching Hospitals
48. CS/CS/HB 159 – HIV Infection Prevention Drugs
49. SB 184 – Impeding, Threatening, or Harassing First Responders
50. CS/CS/CS/SB 718 – Exposures of First Responders to Fentanyl and Fentanyl Analog
51. CS/CS/HB 66 – Revive Awareness Day
52. CS/HB 241 – Coverage for Skin Cancer Screenings

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- 53.CS/CS/HB 883 - Short-acting Bronchodilator Use in Public and Private Schools
- 54.SB 1512 - Controlled Substances
- 55.CS/HB 201 - Emergency Refills of Insulin and Insulin-related Supplies or Equipment
- 56.CS/CS/HB 1365 - Unauthorized Public Camping and Public Sleeping
- 57.CS/HB 644 - Rural Emergency Hospitals
- 58.HB 533 - DNA Samples from Inmates
- 59.HB 7005 - OGSF/Financial Disclosure
- 60.CS/HB 7011 - Inactive Special Districts
- 61. HB 7085 - Sickle Cell Disease
- 62.CS/CS/CS/HB 1065 - Substance Abuse Treatment
- 63.HB 7009 - OGSF/Mental Health Treatment and Services
- 64.CS/CS/HB 1441 - Department of Health
- 65.CS/CS/CS/SB 1582 - Department of Health
- 66.CS/HB 1784 - Mental Health and Substance Abuse
- 67.CS/CS/HB 7021 - Mental Health and Substance Abuse
- 68.CS/CS/HB 7021 - Mental Health and Substance Abuse
- 69.SB 2518 - Health and Human Services

Florida Bills – Not Signed or Not Yet Signed

- 70.SB 792 - Community-based Mobile Crisis Intervention Services
- 71. HB 205 - Community-based Mobile Crisis Intervention Services
- 72.HB 951 - Behavioral Health
- 73.CS/SB 1636 - Substance Use Disorder Treatment Services
- 74.HB 1309 - Community Mobile Support Teams
- 75.SB 1626 - Mental Health of Minors
- 76.SB 1306 - Behavioral Health
- 77. HB 1521 - Medicaid Eligibility for Related Services
- 78.HB 1529 - Medicaid Eligibility for Medical Assistance and Related Services
- 79.HB 5301 - Medicaid Supplemental Payment Programs
- 80.CS/HB 915 - Outpatient Health Services
- 81. SB 1583 - Substance Use Disorder Treatment Services
- 82.SB 1358 - Medicaid Billing for Behavioral Health Services
- 83.CS/SB 1394 - Community Mobile Support Teams

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84.SB 960 – Outpatient Mental Health Services

Regulatory Updates

1. **Federal Bureau of Investigation (FBI), Cybersecurity and Infrastructure Security Agency (CISA), and the Department of Defense Cyber Crime Center (DOD) Warns Healthcare Sector that Iran-Based Group is Targeting Them (08/2024)**
 - The FBI, CISA, and the DOD Cyber Crime Center released a joint Cybersecurity Advisory to warn network defenders that a group of Iranian cyber actors are working to exploit vulnerabilities in United States organizations. The warning was issued to those in healthcare, education, finance, and defense sectors, in addition to government entities. Per the FBI, the group aims to infiltrate and obtain network access before then collaborating with ransomware affiliates to deploy ransomware.

2. **The Department of Health and Human Services (HHS) Withdraws Appeal Related to Hospital Third-Party Web Tracking Technologies (08/2024)**
 - HHS withdrew its appeal of a Texas decision that limited the OCR's ability to limit hospitals' use of third party-web tracking technologies, such as Google Analytics and Meta Pixel. The lawsuit was initially filed by the American Hospital Association and the Texas Hospital Association, which asserted that the HHS exceeded its authority under HIPAA. HHS appealed the decision August 19th, but ultimately withdrew its appeal on August 29th.

3. **The Centers for Medicare and Medicaid Services (CMS) Issues Inpatient Prospective Payment Services (IPPS) Final Rule (08/2024)**
 - CMS FY2025 Medicare Hospital IPPS and Long-Term Care Hospital Prospective Payment System (LTCH PPS) final rule, issued on August 1, 2024. The final rule updates Medicare fee-for-service payment rates and policies for inpatient hospitals and LTCHs for FY 2025.
 - CMS issued a [Fact Sheet](#), covering major provisions of the final rule. Key areas:
 - Hospital Changes to Payment Rates under IPPS
 - Updated Labor Market Areas
 - Continuation of the Low-Wage Hospital Policy

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- Separate IPPS Payment for Establishing and Maintaining Access to Essential Medicines
 - Distribution of GME residency slots under section 4122 of the Consolidated Appropriations Act (CAA), 2023
 - Resources for Treating Patients with Inadequate Housing
 - Changes to New Technology Add-on Payment (NTAP) for FY 2025
 - Hospital Inpatient Quality Reporting Program
 - Request for Comment to Advance Patient Safety and Outcomes Across the Hospital Quality Programs
 - Medicare Promoting Interoperability Program
 - Hospital Readmissions Reduction Program
 - Hospital Value-Based Purchasing (VBP) Program
 - Hospital and CAH Respiratory Infection Data Reporting
 - Fact Sheet: [FY 2025 Hospital Inpatient Prospective Payment System \(IPPS\) and Long-Term Care Hospital Prospective Payment System \(LTCH PPS\) Final Rule -- CMS-1808-F | CMS](#)
 - FY25 Medicare Hospital IPPS and LTCH PPS final rule – Download Federal Register: <https://www.federalregister.gov/public-inspection/current>
4. **Federal Judge Strikes Down the Federal Trade Commission’s (FTC) Non-Compete Ban (08/2024)**
- A Texas federal judge recently struck down the FTC’s non-compete ban. The motion for summary judgment was granted after finding the FTC exceeded its statutory authority and that the rule was arbitrary and capricious. At this time, the ruling applies across the U.S., though does not ban state laws that ban non-compete agreements. The FTC may appeal.
5. **The Joint Commission (TJC) Announces New Nursing Care Center Accreditation Standard (08/2024)**
- TJC’s revised its standards for Nurse Care Centers accredited by TJC. The updated standards, which [were announced](#) August 20, 2024, become effective January 1, 2025 and focus heavily on emergency preparedness. These updates were in process prior to the pandemic but ultimately delayed for several years. The updated standards are below:
 - Standard EM.09.01.01: The organization has a comprehensive emergency management program that utilizes an all hazards approach.

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- Standard EM.10.01.01: The organization's leader(s) provides oversight and support of emergency management program.
 - Standard EM.11.01.01: The organization conducts a hazard vulnerability analysis utilizing an all-hazards approach.
 - Standard EM.12.01.01: The organization develops an emergency operations plan based on an all-hazards approach. Note: The organization considers its prioritized hazards identified as part of its hazards vulnerability analysis when developing an emergency operations plan.
 - Standard EM.12.02.01: The organization has a communications plan that addresses how it will communicate during an emergency.
 - Standard EM.12.02.05: The organization has a plan for providing patient and resident care and clinical support during an emergency or disaster incident.
 - Standard EM.12.02.07: The organization has a plan for safety and security measures to take during an emergency or disaster incident.
 - Standard EM.12.02.09: The organization has a plan for managing resources and assets during an emergency or disaster incident.
 - Standard EM.12.02.11: The organization has a plan for managing utility systems during an emergency or disaster incident.
 - Standard EM.13.01.01: The organization has a continuity of operations plan.
 - Standard EM.14.01.01: The organization has a disaster recovery plan.
 - Standard EM.15.01.01: The organization has an emergency management education and training program.
 - Standard EM.16.01.01: The organization plans and conducts exercises to evaluate its emergency operations plan and response procedures.
 - Standard EM.17.01.01: The organization evaluates its emergency management program, emergency operations plan, and continuity of operations plans.
- 6. HHS to Streamline Cyber, Data, Artificial Intelligence Policy Functions Through Reorganization (07/2024)**
- HHS has streamlined and bolstered technology, cybersecurity, data, and artificial intelligence (AI) strategy and policy functions.
 - The Office of the National Coordinator for Health Information Technology (ONC HIT) has been renamed the Assistant Secretary for Technology Policy and Office of the National Coordinator for Health Information Technology (ASTP/ONC).
 - Responsibilities for technology, data, and AI policy and strategy have moved from the Assistant Secretary for Administration to ASTP/ONC.

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- The public-private effort on healthcare cybersecurity (405(d) Program) has also been reorganized within HHS.
- 7. The Department of Justice (DOJ) Issued Final Rule for Americans with Disabilities Act (ADA) Web and Mobile Applications (07/2024)**
- The final rule revises regulations related to the ADA regarding the establishment of specific requirements, to include adopting technical safeguards and for making accessible services, programs, and activities offered by State and local government entities to the public through web and mobile applications. The rule, which became effective June 24, 2024, has different compliance dates based on the type of entity and the size of the entity, which takes effect on either April 24, 2026 or April 26, 2027.
 - Per the final rule, "...the Department adds a new subpart H to the title II ADA regulation, [28 CFR part 35](#), that sets forth technical requirements for ensuring that web content that State and local government entities provide or make available, directly or through contractual, licensing, or other arrangements, is readily accessible to and usable by individuals with disabilities. Web content is defined by § 35.104 to mean the information and sensory experience to be communicated to the user by means of a user agent (e.g., a web browser), including code or markup that defines the content's structure, presentation, and interactions. This includes text, images, sounds, videos, controls, animations, and conventional electronic documents. Subpart H also sets forth technical requirements for ensuring the accessibility of mobile apps that a public entity provides or makes available, directly or through contractual, licensing, or other arrangements. The Department adopts an internationally recognized accessibility standard for web access, the Web Content Accessibility Guidelines ("WCAG") 2.1." As a note, five exceptions are included in the final rule. These include: (1) Archived web content; (2) Preexisting conventional electronic documents, unless such documents are currently used to apply for, gain access to, or participate in the public entity's services, programs, or activities; (3) Content posted by a third party, unless the third party is posting due to contractual, licensing, or other arrangements with the public entity; (4) Conventional electronic documents that are about a specific individual, their property, or their account and that are password-protected or otherwise secured; and (5) Preexisting social media posts.
 - A public entity, other than a special district government, with a total population of 50,000 or more shall begin complying with this rule April 24, 2026. A public entity with a total population of less than 50,000 or any public entity that is a special district government shall begin complying with this rule April 26, 2027.

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8. CMS Issues Medicare Outpatient Prospective Payment System (OPPS) Proposed Rule (07/2024)

- CMS recently published the Medicare hospital OPPS [proposed rule](#). The proposed rule from the CMS is scheduled to be published in the Federal Register on July 22, 2024. Highlights from the proposed rule:
- Payment rates for hospitals that meet quality reporting requirements would increase 2.6%.
- New policies to reduce maternal mortality and morbidity.
- Codifying the requirement of 12 months of continuous eligibility for children enrolled Medicaid and CHIP, as per the Consolidated Appropriations Act of 2023.
- Expansion of the hospital outpatient hospital quality program measure sets to include equity measures consistent with provider types.
- An emphasis on increasing support to individuals returning to the community after a period of incarceration and eliminating barriers to allow these individuals to enroll in Medicare.
- This calls for baseline health and safety requirements for hospitals that offer obstetrical (OB) services. The proposal would include standards for the organization, staffing, and delivery of care within OB units, emergency services readiness, transfer protocols for OB patients, and annual staff training on evidence-based maternal health practices and cultural competency. Note if a hospital offers outpatient OB services, then they must be consistent in quality with inpatient care based on the complexity of the services offered.
- CMS proposed revisions to the emergency services Conditions of Participation (CoP) related to emergency readiness for hospitals that provide emergency services, particularly for OB care. This would set clear standards and improve facility readiness in caring for emergency patients, including pregnant, birthing, and postpartum patients. Note this applies to all hospitals that offer emergency services, regardless of whether the hospital actually offers OB services.
- This would revise Discharge Planning CoP's for all hospitals related to transfer protocols for OB patients.
- Aims to support behavioral health goals, particularly as it relates to reducing opioid overdoses and ensuring effective pain management.
- The proposed rule has a 60-day comment period, which means comments are due no later than September 9, 2024. Once the rule is finalized, an additional FYI will be provided that outlines what CMS formally implemented.

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9. The National Institute of Standards and Technology (NIST) and U.S. Department of Commerce Releases Final Versions of its Guidance on the “Safe, Secure, and Trustworthy Development and Use of Artificial Intelligence (AI)” (07/2024)

- NIST recently issued new draft guidance to improve the safety, security and trustworthiness of AI systems. This announcement was released by the Department of Commerce on July 29, 2024. The release originates from several directives and goals set forth in President Biden’s [Executive Order](#) on the Safe, Secure, and Trustworthy Development and Use of AI.
- NIST’s guidance addresses various aspects of AI technology. Among the new releases are the initial public draft from the U.S. AI Safety Institute and a release for a testing platform for measuring the impact of certain types of attacks on AI systems. These additional documents are designed to help manage the risks of generative AI, serving as companion resources to NIST’s AI Risk Management and Secure Software Development Frameworks.
- In addition, Commerce’s U.S. Patent and Trademark Office (USPTO) issued a guidance update on patent subject matter eligibility to address innovation in critical and emerging technologies, including AI.

10. CMS Issued Proposed Rule for Ambulance Providers and Suppliers (07/2024)

- CMS recently issued a notice related to proposed rule changes. CMS is proposing to modify the definition of advanced life support level two (ALS2) by adding the administration of low titer O+ whole blood transfusion (WBT) to the list of ALS2 procedures. CMS is also seeking comment on whether to add alternative blood product treatments to the list of ALS2 procedures.
- Per CMS, “We believe WBT should independently qualify as an ALS2 procedure because the administration of WBT and handling of low titer O+ whole blood require a complex level of care beyond ALS1 for which EMS providers and suppliers at the EMT-Intermediate or paramedic level require additional training. In addition, WBT requires specialized equipment such as a blood warmer and rapid infuser.⁶⁹⁸ While there is no established national training protocol, many systems follow the guidelines of the Association for the Advancement of Blood and Biotherapies (AABB), which requires additional training that is 4 hours in length for paramedics and 6 hours in length for EMS supervisory staff.”

11. HHS Issued Final Rule Establishing Disincentives for Information Blocking (07/2024)

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- HHS issued a final rule in July that establishes disincentives for health care providers that engage in information blocking. [Press Release](#):
- “...HHS released a final rule that establishes disincentives for health care providers that have committed information blocking. This final rule exercises the Secretary’s authority under the 21st Century Cures Act to create “disincentives” for health care providers who engage in practices that the health care providers knew were unreasonable and were likely to interfere with, prevent, or materially discourage the access, exchange, or use of electronic health information (EHI), except as required by law or covered by a regulatory exception.”
- “This final rule is designed to ensure we always have access to our own health information and that our care teams have the benefit of this information to guide their decisions. With this action, HHS is taking a critical step toward a health care system where people and their health providers have access to their electronic health information,” said HHS Secretary Xavier Becerra. “When health information can be appropriately accessed and exchanged, care is more coordinated and efficient, allowing the health care system to better serve patients. But we must always take the necessary actions to ensure patient privacy and preferences are protected – and that’s exactly what this rule does.”
- HHS has established the following disincentives for health care providers found by the HHS Office of Inspector General (OIG) to have committed information blocking and referred by OIG to the CMS:
- Under the Medicare Promoting Interoperability Program, an eligible hospital or critical access hospital that has committed information blocking and is referred to CMS by OIG will not be a meaningful electronic health record user during the calendar year of the EHR reporting period in which OIG refers its determination to CMS. If the eligible hospital is not a meaningful EHR user, the eligible hospital will not be able to earn three quarters of the annual market basket increase they would have been able to earn for successful program participation; for CAHs, payment will be reduced to 100 percent of reasonable costs instead of 101 percent. This will be effective 30 days after the final rule is published.
- Under the Promoting Interoperability performance category of the Merit-based Incentive Payment System (MIPS), a MIPS eligible clinician (including a group practice) who has committed information blocking will not be a meaningful EHR user during the calendar year of the performance period in which OIG refers its determination to CMS. If the MIPS eligible clinician is not a meaningful EHR user, then they will receive a zero score in the MIPS Promoting Interoperability performance category. The MIPS Promoting Interoperability performance category score is

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typically a quarter of an individual MIPS eligible clinician's or group's total final score in a performance period/MIPS payment year, unless an exception applies and the MIPS eligible clinician is not required to report measures for the performance category. CMS modified its policy for this disincentive to clarify that if an individual eligible clinician has committed information blocking and is referred to CMS, the disincentive under the MIPS Promoting Interoperability performance category will only apply to the individual, even if they report as part of a group. This disincentive will be effective 30 days after publication of the final rule.

- Under the Medicare Shared Savings Program, a health care provider that is an Accountable Care Organization (ACO), ACO participant, or ACO provider or supplier who has committed information blocking may be ineligible to participate in the program for a period of at least one year. Consequently, the health care provider may not receive revenue that they might otherwise have earned through the Shared Savings Program. CMS also finalized in this rule that it will consider the relevant facts and circumstances (e.g. time since the information blocking conduct, the health care provider's diligence in identifying and correcting the problem, whether the provider was previously subject to a disincentive in another program, etc.) before applying a disincentive under the Shared Savings Program. This disincentive will be effective 30 days after publication of the final rule; however, any disincentive under the Shared Savings Program would be imposed after 1/1/2025.
- Additional disincentives may be established through future rulemaking.

12. HHS, FBI warn healthcare sector of social engineering scheme (06/2024)

- A Joint cybersecurity advisory (CSA) was issued to disseminate indicators of compromise related to a social engineering campaign targeting healthcare and public health entities.
- Specifically, the CSA warned that threat actors have been using phishing schemes to steal login credentials for initial access and divert automated clearinghouse (ACH) payments to US-controlled bank accounts.
- Here, threat actors often call an organization's IT help desk and impersonate employees to trigger a password reset for the targeted employee's account. The American Hospital Association (AHA) issued alerts in January and April warning healthcare entities of similar help desk social engineering schemes.

13. Third-party Data Breaches Continue to Disproportionately Affect Healthcare (06/2024)

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- In Threat research from SecurityScorecard, a company that provides cybersecurity ratings for corporations, showed that 35% of third-party breaches in 2023 affected healthcare organizations, overtaking all other sectors.
- More than 60% of those analyzed came from pharmaceutical and biotechnology sector, while care providers accounted for 14% of companies.
- Researchers identified several key problem areas that healthcare organizations struggle with: “Application Security” and “Endpoint Security” were top risk areas.
- They found that simply keeping track of the volume of third-party relationships within one healthcare organization is a challenge but is crucial to reducing risks.

14. Biden Administration to Announce Rule to Remove Medical Debt from Credit Reports (06/2024)

- An [upcoming rule announced](#) by the Biden Administration will look to remove medical debt from credit reports. The article also indicates the proposed rule will look to address “...incorrect, confusing, and complicated medical bills...”. Article:
- “In a sweeping change that could improve millions of Americans’ ability to own a home or buy a car, the Biden administration will propose a rule Tuesday to ban medical debt from credit reports. The rule, which will be announced by Vice President Kamala Harris and Consumer Financial Protection Bureau Director Rohit Chopra, comes as President Joe Biden beefs up his efforts to convince Americans his administration is lowering costs, a chief concern for voters in the upcoming election. The rule, which has been in the [works](#) since September, could go into effect sometime next year, Chopra told ABC News in an exclusive interview ahead of the policy announcement.
- The new CFPB rule also seeks to address the issue of incorrect, confusing, and complicated medical bills, which often lead to long, drawn-out disputes between patients and billing departments — a complaint that the CFPB, as the agency tasked with consumer empowerment, receives in droves, Chopra said.”

Industry Updates

15. The HIPAA Journal Report: Over \$460 Million Paid to Ransomware Groups in the First Half of 2024 (08/2024)

- Ransomware continues to be a threat, with recent reports about its persistence, profitability, and evolving tactics. Despite efforts by law enforcement to combat these

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cyberattacks, ransomware groups show no signs of retreat. Recent reporting has revealed that in the first half of 2024, ransomware victims paid nearly \$460 million to ransomware groups, marking a 2% increase from the previous year's record-breaking figure of \$449 million. If this trend continues, the total ransom payments for 2024 could surpass the 2023 record of \$1.1 billion.

- Ransomware groups are evolving tactics by increasingly targeting to large organizations and using data exfiltration attacks.
- Despite the increase in ransom demands, fewer victims are paying, with a 27% decrease in payments.
- Healthcare organizations are increasingly being targeted with 21% of all attacks directed at the Healthcare sector.
- Overall, these reports paint a picture of the current state of ransomware groups – adapting their strategies to maintain profitability and evade detection, despite growing resistance from victims.

16. HHS' Office for Civil Rights (OCR) Imposes \$115,200 Civil Monetary Penalty on Ambulance Company, American Medical Response (AMR), for Failure to Provide Timely Access to Patient Records (08/2024)

- HHS-OCR announced a CMP of \$115,200 collected against AMR, a provider of emergency medical services (ambulance) across the United States. The CMP resolved a "[HIPAA Right of Access](#)" violation by AMR for failure to provide timely access to a patient's medical records. AMR was found to have taking more than a year to provide the patient access to their requested medical records.
- The HIPAA Right of Access is an important provision of the HIPAA Privacy Rule and requires patients to be provided with a copy of their records, on request, within 30 days of submitting that request. In certain circumstances, a 30-day extension is permitted.
- In summary, the affected party sent a written request to AMR by fax requesting a copy of her medical records on October 31, 2018, specifically all billing records pertaining to treatment rendered for a 9/15/2015 injury date, patient balance verification, and all medical records pertaining to treatment rendered for the 9/15/2015 injury. She requested those records be provided in electronic format. Those records should have been provided by November 30, 2018. AMR responded to the request on March 1, 2019, 121 days after the initial request was submitted. That response was an invoice, which AMR said had to be paid before the records could be released. The affected party sent a further follow-up to AMR on March 18, 2019, demanding the records be provided or a complaint would be filed with OCR. The

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complaint was filed with OCR on July 29, 2019. The records were finally provided to the affected party on November 5, 2019, 370 days after the initial request.

- This is the 47th financial penalty to be imposed by OCR to resolve a HIPAA Right of Access violation, and it is one of the largest penalties imposed for this type of violation. The HIPAA violation penalty tier was reasonable cause, with the penalty amount calculated on a daily basis from December 1, 2018 to February 28, 2019. AMR had policies and procedures in place for handling requests from individuals for copies of their medical records and has since revised those to ensure they are handled more efficiently.

17. The Center for Reproductive Rights Files Complaints Against Two Texas Hospitals for Failure to Treat Life-Threatening Pregnancies, Allegedly Violating the Emergency Medical Treatment and Labor Act (EMTALA) (08/2024)

- The Center for Reproductive Rights recently filed complaints against two Texas hospitals that refused to treat women who were seeking treatment for ectopic pregnancies. The complaints were filed with the HHS and allege that the hospitals violated the Emergency Medical Treatment and Labor Act (EMTALA) by failing to provide necessary stabilizing treatment for an emergency medical condition for women who had ectopic pregnancies. Both facilities are alleged to have discharged the patients without providing stabilizing treatment or otherwise providing a transfer to appropriate facility.

18. St. Peter's Health to Pay Nearly \$11 Million to Resolve False Claims Act (FCA) Allegations (08/2024)

- St. Peter's Health (Helena) agreed to pay over \$10,844,201 to resolve allegations that it violated the FCA by submitting false claims to the government for services provided by an oncologist. Per the settlement, St. Peter's submitted false claims provided by Dr. Thomas Weiner, an oncologist at its cancer center.
- The conduct in question took place from January 2015–December 2020, during which time St. Peter's submitted claims that it knew or should have known were false because they were coded at a higher level of service than what was performed or did not meet requirements of separately identifiable services performed on the same day that chemotherapy was administered. Additionally, St. Peter's compensated the physician based on the misrepresentation of his false documentation, which caused his salary to be above fair market value. St. Peter's received credit for voluntarily self-disclosing the misconduct following an internal investigation. St. Peter's also disclosed documentation that was beyond what was

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required by law, identified individuals who knew of the misconduct, made relevant employees and officers available for interviews, and assisted in identifying the amount of the losses caused by the conduct.

19. Change Healthcare Reports Ransomware Data Breach to HHS (07/2024)

- On July 19, 2024, almost 5 months following the discovery of the attack and a day before notifications started to be mailed, Change Healthcare (Change) reported the data breach to the HHS' OCR. Since the total number of affected individuals has still not been determined, Change provided an estimated number of affected individuals – 500.

20. Federal Judge Allows Lawsuit Against Electronic Health Record (EHR) Vendor in Hack to Proceed (07/2024)

- A federal judge has approved plaintiffs' motion to move forward with a proposed class action filed against electronic health records vendor NextGen in the aftermath of a 2023 ransomware attack that affected about 1 million people.
- The lawsuit alleges that between at least March and April 14, 2023, a hacker infiltrated NextGen's network and accessed and exfiltrated "a massive amount" of highly sensitive private information stored on NextGen systems, including full names, birthdates, addresses and Social Security numbers of patients.
- The U.S. District Judge denied NexGen's motion to dismiss several plaintiff claims, allowing the plaintiffs' case to proceed.
- The lawsuits alleges that NexGen breached its fiduciary duty to safeguard the sensitive information of plaintiffs and class members.

21. 23andMe Reaches Agreement in Principle to Settle Class Action Data Breach Lawsuit (07/2024)

- 23andMe has reached an agreement in principle to settle a class action lawsuit that was filed in response to a 2023 customer data breach. The breach occurred in October and resulted in the theft of the data of approximately 6.9 million individuals, around half of its customers. There was no breach of 23andMe's systems, instead a threat actor conducted a credential stuffing attack, which allowed access to be gained to certain customer accounts. Around 14,000 individual accounts were compromised, around 0.1% of its customers.

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22. Palo Alto Medical Foundation and Palo Alto Foundation Medical Group Pay \$291,000 for Allegedly Violating the Civil Monetary Penalties Law (CMPL) by Submitting Claims for Services Not Provided (08/2024)

- After they self-disclosed conduct to OIG, Sutter Bay Medical Foundation d/b/a Palo Alto Medical Foundation and Palo Alto Foundation Medical Group, Inc. (“Palo Alto Foundation”), California, agreed to pay \$291,529 for allegedly violating the CMP/CMPL. OIG alleged that Palo Alto Foundation submitted claims for evaluation and management services provided by a physician which were not provided as claimed.

23. HHS-OCR Announce \$950,000 Settlement with Heritage Valley Health System for Health Insurance Portability and Accountability Act (HIPAA) Security Rule Violations following Ransomware Attack (07/2024)

- HHS-OCR announced a settlement with Heritage Valley Health System (Heritage), which provides care in Pennsylvania, Ohio and West Virginia, concerning potential violations of the HIPAA Security Rule, following a ransomware attack. Ransomware and hacking are the primary cyber-threats in health care. Since 2018, there was a 264% increase in large breaches reported to OCR ransomware attacks.
- The OCR enforces the HIPAA Privacy, Security, and Breach Notification Rules (“HIPAA Rules”) which sets forth the requirements that covered entities (health plans, health care clearinghouses, and most health care providers), and business associates must follow to protect the privacy and security of protected health information (PHI). The settlement resolves OCR’s investigation of Heritage’s compliance with the HIPAA Security Rule.
- OCR’s investigation revealed multiple potential violations of the HIPAA Security Rule, including failures by Heritage to: conduct a compliant risk analysis to determine the potential risks and vulnerabilities to electronic PHI (ePHI) in its systems; implement a contingency plan to respond to emergencies, like a ransomware attack, that damage systems that contain electronic protected health information; and implement policies and procedures to allow only authorized users access to ePHI.
- OCR recommends for all regulated entities covered by HIPAA take the following steps to mitigate or prevent cyber-threats:
 - Review all vendor and contractor relationships to ensure business associate agreements are in place as appropriate and address breach/security incident obligations.
 - Integrate risk analysis and risk management into business processes; conducted regularly and when new technologies and business operations are planned.

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- Ensure audit controls are in place to record and examine information system activity.
- Implement regular review of information system activity.
- Utilize multi-factor authentication to ensure only authorized users are accessing electronic protected health information (ePHI).
- Encrypt ePHI to guard against unauthorized access to ePHI.
- Incorporate lessons learned from incidents into the overall security management process.
- Provide training specific to organization and job responsibilities and on regular basis; reinforce workforce members' critical role in protecting privacy and security.
- The resolution agreement and corrective action plan is linked here:
<https://www.hhs.gov/hipaa/for-professionals/compliance-enforcement/agreements/hvhs-ra-cap/index.html>.

24. Precision Lens to Pay \$12 Million to Resolve Anti-kickback Statute (AKS) and False Claims Act (FCA) Allegations (07/2024)

- Precision Lens and the estate of its former principal agreed to pay \$12 million to resolve allegations that it paid kickbacks to ophthalmologic surgeons in violation of the FCA and AKS. Kickbacks were paid to surgeons to induce referrals for the use of their products in surgeries.
- The kickbacks came in many forms, including ski trips, fishing, golfing, hunting, and high-end entertainment vacations that were routinely offered at exclusive destinations. These trips would also involve the use of private jets for these destinations, including Broadway, the college football national championship game, and the Masters golf tournament.
- As a result of the illegal conduct, over \$43.69 million in false and fraudulent claims were submitted to Medicare. The court initially entered a \$487 million judgment against the company and its owner, though this was later reduced to approximately \$217 million. Based on ability to pay, a settlement was ultimately reached that resolves the company and the owners' estate to pay \$12 million.

25. Texas Mental Health Services Providers to Pay Over \$1 Million to Resolve FCA Allegations, *qui tam* Relator to Receive 17% of Settlement Proceeds (07/2024)

- Two mental health care providers in South Texas agreed to pay over \$1 million to resolve allegations that it violated the FCA by submitting claims to federal health care programs, including Medicare, Medicaid, and TRICARE. The settlement was raised pursuant to the *qui tam* provision of the FCA. The relator will receive 17% of the settlement proceeds.

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- Per the allegations, Texas Behavioral Health PLLC and United Psychiatry Institute submitted claims for reimbursement that non-physician personnel provided from 2017-2020. The groups would submit claims for services that physicians did not provide or failed to directly supervise the services. For some of the dates of service, the physicians were outside of the U.S. On other dates, services allegedly offered took place when it was not possible for the physicians to provide the services or properly supervise the services based on the volume of services offered at several different sites of service in the area.
- Accordingly, these services were billed and reimbursed at higher rates.

26. DaVita Inc. to Pay Nearly \$35 Million to Resolve AKS and FCA Allegations (07/2024)

- DaVita, Inc. agreed to pay \$34,487,390 to resolve allegations that it violated the AKS and FCA by paying kickbacks in an effort to induce referrals to one of its subsidiaries, DaVita Rx, which provided pharmacy services for dialysis patients.
- Allegedly, DaVita Inc. paid kickbacks to nephrologists and vascular access physicians in order to receive patient referrals to its dialysis centers. DaVita also paid kickbacks to competitors to receive referrals to DaVita Rx as its prescription fulfillment providers. In exchange, DaVita purchased specified European dialysis clinics and agreed to purchase other dialysis products from the competitor, which it otherwise would not have done but for the referral of Medicare patients.
- DaVita also provided free management services to the vascular access centers that were owned by the physicians providing the referrals. Finally, the DaVita offered medical director positions to any new dialysis centers that would open near the nephrology practice and paid \$50,000 even if the practice declined to fill the medical director role. The case was raised pursuant to the qui tam provision of the False Claims Act by the former COO of DaVita Kidney Care.

27. Rite Aid Corporation and Elixir Insurance Company Agree to Pay Over \$100 Million to Resolve FCA Allegations of Falsely Reporting Rebates (07/2024)

- Rite Aid Corporation and Rite Aid subsidiaries Elixir Insurance Company, RX Options LLC, and RX Solutions LLC agreed to pay \$101 million to resolve allegations that they collectively violated the FCA by failing to properly report drug rebates to Medicare. Per the terms of the settlement, Rite Aid and Elixir Insurance will pay \$101 million, while RX Options and RX Solutions will provide a general unsecured claim for \$20 million as it undergoes bankruptcy proceedings. The settlement was based in part on the ability to pay.

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28. Change Healthcare Begins Data Breach Notification Process (06/2024)

- Change Healthcare (“Change”) recently announced that it will begin to mail notifications to those affected by the breach on July 20, 2024. While Change indicated it has completed most of its review, more individuals may be impacted. In the update notice, Change indicated that a breach was detected on February 21, 2024 and that individuals had accessed internal systems from February 17–20 and again in March. The hackers were able to obtain a substantial amount of information. Information compromised varies from individual to individual, though it could include protected health information, health insurance information, billing and claims information, and potentially Social Security Numbers, driver’s license information, and passport information.

29. HHS–OCR Updates Change Healthcare Cybersecurity Incident FAQs Following Breach Event (06/2024)

- HHS–OCR published an [update](#) to their [FAQ webpage](#) concerning the Change Healthcare (Change) cybersecurity incident on February 22, 2024. The webpage, first published on April 19, 2024, provides answers to FAQs concerning the HIPAA Rules and the cybersecurity incident impacting Change, part of UnitedHealth Group (UHG), and many other health care entities. These included clarification on those hospitals and health systems directly affected by the attack, can require UHG to notify patients if their data was stolen during the cyberattack.
- *“Affected covered entities that want Change Healthcare to provide breach notifications on their behalf should contact Change Healthcare,”* said HHS’ Office for Civil Rights Director Melanie Fontes Rainer. *“All of the required HIPAA breach notifications may be performed by Change Healthcare. We encourage all parties to take the necessary steps to ensure that the HIPAA breach notifications are prioritized.”*
- The webpage updates address questions OCR has received concerning who is responsible for performing breach notification to HHS, affected individuals, and where applicable the media. Specifically, they state:
 - Covered entities affected by the breach may delegate to Change the tasks of providing the required HIPAA breach notifications on their behalf.
 - Only one entity (the covered entity itself or Change) needs to complete breach notifications to affected individuals, HHS, and media, where applicable.
 - If covered entities work with Change to perform the required breach notifications in a manner consistent with HITECH and HIPAA Breach Notification Rule, they would not have additional HIPAA breach notification obligations.

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- The new and updated FAQs on Change's Cybersecurity Incident may be viewed at: <https://www.hhs.gov/hipaa/for-professionals/special-topics/change-healthcare-cybersecurity-incident-frequently-asked-questions/index.html>.

30. Florida Registered Nurse (Tampa-Lakeland) Charged with Tampering with Consumer Products and Obtaining Controlled Substance (Fentanyl) by Fraud (06/2024)

- Registered Nurse (RN) Eric Brewer of Lakeland, Florida, was charged with tampering with a consumer product and obtaining a controlled substance by fraud. The allegations come after Brewer was found tampering with fentanyl infusion bags in intensive care units.
- The conduct took place at five different Tampa hospitals on seven different occasions. Brewer would check out 100 mL bags of liquid fentanyl and would keep the bags rather than administering the medications to patients. As part of a different scheme, Brewer would search patient medical records to determine which patients were receiving IV fentanyl and then enter patient rooms to secretly withdraw fentanyl from the IV bags for his own use. Brewer would sometimes replace the stolen fentanyl with saline and would generally inject himself with fentanyl on hospital premises.
- The schemes were eventually uncovered after acting impaired while working, including when a person entered the restroom after Brewer and discovered a bloody paper towel with a needle inside. An internal investigation revealed a video that showed the illegal conduct.

31. Iowa Emergency Department Physician Convicted of HIPAA Violation (06/2024)

- An emergency room physician pled guilty after illegally obtaining personal health information (PHI) of individuals under false pretenses.
- The conduct in question took place between 2020-2023 in Iowa hospitals, where Dr. Hernandez Roman worked in emergency departments (ED). In January 2022, Dr. Roman knowingly obtained the PHI of a patient without the individual's knowledge or consent. The individual was not a patient at the hospital's ED at the time Dr. Roman accessed the medical records. Dr. Roman also admitted to accessing the patient's medical records in March 2021. Dr. Roman also admitted to accessing the medical records of another individual without a proper purpose in October 2020.
- Dr. Roman admitted to sending a picture of a hospital patient via SnapChat to another individual. He had no legitimate medical purpose for taking the picture.

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- Dr. Roman admitted to mailing a letter to the Iowa Board of Medicine in which he admitted inappropriately accessing the medical records of two patients and improperly photographing a different patient. In the letter, he falsely claimed he had sent the photograph to his mother.

32. Multi-Agency Fraud Enforcement Report: DOJ Announces 2024 National Health Care Fraud Enforcement Actions which Resulted in Charges Against 193 Defendants Involving Nearly \$2.75 Billion (06/2024)

- The DOJ announced a National Health Care Fraud Enforcement Action that resulted in criminal charges against 193 defendants for their roles in health care fraud that involved \$2.75 billion in anticipated fraud, actual fraud was \$1.6 billion.
- The actions involved criminal charges against 76 doctors, nurse practitioners, and other licensed health care professionals in over 30 separate districts in the U.S.. As a result of the action, the government was able to recover over \$230 million cash, luxury cars, gold, and other assets.
- Of particular note, the charges included a \$900 million scheme associated with amniotic would grafts, illegal distribution of millions of pills of Adderall and other stimulants by five defendants, and \$90 million in fraud by corporate executives distributing adulterated and otherwise misbranded HIV medication. Over \$1.1 billion in telemedicine and laboratory fraud was also discovered.
- This coordinated action involved numerous law enforcement agencies, including: U.S. Attorney's Office, HHS Office of Inspector General (OIG), FBI, Drug Enforcement Agency, and other state law enforcement agencies.

33. Texas Medical Institutes Agree to Pay \$15 Million to Resolve FCA Allegations in the Largest Settlement Involving Concurrent Surgeries, *qui tam* Relator to Receive Over \$3 Million of the Settlement Proceeds (06/2024)

- Baylor St. Luke's Medical Center, Baylor College of Medicine, and Surgical Associates of Texas jointly agreed to pay \$15 million to resolve allegations that it violated the FCA by billing for concurrent heart surgeries that violated teaching physician regulations and informed consent rules.
- This is the largest settlement involving concurrent surgeries. The relator will receive over \$3 million for their role in bringing the case forward.
- Three physicians who worked at St. Luke's routinely engaged in the practice of operating two operating rooms at once by delegating essential aspects of complicated heart procedures to unqualified medical residents. The procedures included coronary artery bypass grafts, valve repairs, and aortic repair procedures.

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- The conduct in question took place from June 3, 2013–December 21, 2020. The three physicians routinely ran two operating rooms and failed to attend the “timeout” prior to surgery, which is an essential moment prior to the procedure to identify risks and which aims to prevent surgical errors. Further, surgeons would enter a second or sometimes third operation without properly designating a backup surgeon.
- To disguise the scheme, the physicians would sometimes falsely certify that they were present for the duration of the operation in medical records. Finally, medical staff did not obtain appropriate informed consent from patients that notified them that the physician would be leaving the room during the procedure to perform another operation.

34. Maine Physician Convicted for Unlawfully Prescribing Controlled Substances (06/2024)

- Dr. Merideth Norris was convicted of 15 counts of unlawfully distributing controlled substances, each charge carries a maximum of 20 years in prison.
- Dr. Norris was convicted for unlawfully distributing oxycodone, hydromorphone, and fentanyl to patients at her practice without a legitimate medical purpose and outside the usual course and scope of professional practice. These medications were prescribed despite patients suffering from opioid use disorder, with some patients testing positive for substances that were not prescribed to them or otherwise displaying signs of drug diversion. Dr. Norris received warnings about her prescribing habits on several occasions, including from pharmacists who refused to fill prescriptions she wrote. Walmart pharmacies enacted a nationwide ban on filling prescriptions from Dr. Norris.
- When Maine’s Board of Osteopathic Licensure inquired about the justification for such prescribing habits, Dr. Norris provided incomplete patient files to the Board and aimed to mislead the Board regarding prescribing habits.

35. Maryland Health Enterprises Agrees to Pay Over \$55,000 for Knowingly Retaining Overpayments, Violating the CMPL (06/2024)

- Maryland Health Enterprises (Lorien Health Services) agreed to pay \$55,192 to resolve allegations that it violated the CMPL by knowingly retaining overpayments. Allegedly, Lorien submitted claims for services provided by an individual impersonating licensed nursing staff via stolen credentials. Additionally, after discovering that the individual was unlicensed and not who they claimed to be, Lorien failed to timely return federal payor payments received for services provided by the employee.

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36. Founder and CEO of Digital Health Company Arrested for Health Care Fraud (06/2024)

- Ruthia He, founder and CEO of Done Global, Inc., was arrested and charged following allegations involving participation in a scheme that aimed to distribute Adderall via the internet, conspiracy to commit health care fraud related to fraudulent submissions for reimbursement, and obstruction of justice.
- The clinical president of the company was arrested on the same charges.
- Per charging document, the pair were charged with conspiracy to provide easy access to stimulants such as Adderall to patients in exchange for a monthly subscription fee. The pair planned to increase monthly subscription prices to increase the value of the company and unjustly enrich themselves.
- As part of this, over 40 million pills of stimulants were prescribed and the over \$100 million in revenue was obtained. The pair engaged in deceptive advertising via social media and designed the platform to facilitate prescriptions for stimulants.
- Prescribers had limited information available the patients they were seeking by design required that initial evaluations less than 30 minutes.

37. South Coast Retina Center to Pay Nearly \$610,000 to Resolve AKS Allegations and CMPL Violations for Above Fair Market Value Payments to Physicians (06/2024)

- South Coast Retina Center agreed to pay \$609,750 to resolve allegations that it violated the CMPL by paying remuneration to a physician group. The alleged illicit compensation was made via above fair market value space, equipment, and staff lease payments. South Coast Retina Center voluntarily disclosed this to the OIG.

38. Citizen Advocates Self-Discloses CMPL Violations, to Pay Nearly \$60,000 (06/2024)

- Citizen Advocates, Inc. self-disclosed conduct that allegedly violated the CMPL. The OIG alleged that Citizen submitted claims to Medicare for therapy services that were incident to physician services that failed to meet requirements related to appropriate physician supervision. As part of this, Citizen Advocates will pay \$58,139.

39. CityMd Agrees to Pay Over \$12 Million to Resolve FCA Allegations for Submitting or Causing Claims to be Submitted for COVID-19 Testing to HRSA's Uninsured Program for Insured Patients (06/2024)

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- City Medical of the Upper East Side, PLLC, Summit Medical Group, P.A., Summit Health Management, LLC, and Village Practice Management Company, LLC, agreed to pay approximately \$12 million to resolve allegations that it violated the FCA by submitting or causing submission of claims for COVID-19 testing to HRSA's uninsured patient program.
- The conduct took place from February 2020–April 2022, while CityMD knowingly submitted or caused to be submitted false or fraudulent claims for COVID-19 testing to HRSA's Uninsured Program. These claims were submitted despite the individuals having health insurance.
- Allegedly, CityMD failed to have proper procedures to confirm whether individuals had health insurance prior to submitting claims to the Uninsured Program. Further, it is alleged that CityMD caused outside labs to submit false claims for COVID-19 testing by falsely indicating the patients were uninsured.
- CityMD received cooperation credit during the settlement, as it voluntarily disclosed the conduct and cooperated with the Department of Justice. As part of their cooperation, CityMD contracted with a third party to determine the losses suffered by the government.

40. Bridgeport Hospital and Northeast Medical Group Pay Nearly \$11 Million to Resolve CMPL Allegations (06/2024)

- Bridgeport Hospital and Northeast Medical Group, Inc. agreed to pay \$10.78 million to resolve allegations that it violated the CMPL. The OIG alleged Bridgeport paid remuneration via medical directorships that were unnecessary, not providers, excessive, or otherwise not commercially reasonable to a physician group. The pair also allegedly paid remuneration to the physician group for management services, physician assistant supervision services, and physician assistant management services that not provided or otherwise not commercially reasonable. Further, the parties allegedly provided hospital-employed physician assistant staff to the physician group at no cost for certain services.

41. MedPro EMS Agreed to Pay Nearly \$267,000 to Resolve CMPL Allegations for Transports Involving an Unlicensed Emergency Medical Technician (06/2024)

- MedPro EMS agreed to pay \$266,723 to resolve allegations that it violated the CMPL by submitting claims for ambulance transportation that includes services provided by an unlicensed emergency medical technician. MedPro self-disclosed to OIG.

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42. Chronic Disease Management Company Agrees to Pay Nearly \$15 Million and Enter into a Corporate Integrity Agreement (CIA) to Resolve FCA Allegations for E&M Claims Submitted not in Accordance with Federal Rules (06/2024)

- Bluestone Physician Services of Florida, Bluestone Physician Services, P.A., and Bluestone National LLC agreed to pay \$14,902,000 to resolve allegations that it knowingly submitted false claims for Evaluation and Management codes for services provided to chronic care patients in assisted living facilities that were not in accordance with federal rules.
- The conduct in question took place from January 2015–December 2019, during which it is alleged that Bluestone knowingly submitted claims for the domiciliary rest home visit code for established patients and the chronic care management code that did meet the applicable level of service requirements. Per the settlement, the federal government will receive approximately \$13.84 million, while Florida and Minnesota will receive a combined \$1.059 million. Further, Bluestone will enter into a five-year Corporate Integrity Agreement (CIA).

Florida Legislative Session 2024 – Bills Passed/Signed into Law

43. CS/HB 7016 – Health Care

- This revises or creates numerous beneficial provisions of Florida law relating to the state's health care workforce, health care services, health care practitioner licensure and regulation, health care facility licensure and regulation, the Medicaid program, and health-care-related education programs. Further and from our review, in particular, this bill expands and provides support for funding and coverage for providers, enhances access to/provision of services for patients and providers, expands and provides new pipelines for both providers and staff to help with recruitment and staff shortages/burnout.

44. SB 7018 – Health Care Innovation

- Deals with health care innovation in the state of Florida. Creates Florida Statutes 381.4015, Creates the Health Care Innovation Council. The intent is to harness the innovation and creativity of entrepreneurs and businesses, in collaboration with the state's health care system and stakeholders, to lead the discussion on innovations that will address challenges in the health care system and to transform the delivery and strengthen the quality of health care in Florida. The bill creates the Health Care

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Innovation Council, a 15-member council within the Department of Health (DOH) to facilitate public meetings across the state to lead discussions with innovators, developers, and implementers of technologies, workforce pathways, service delivery models, or other solutions. Based on the public input and information gathered at public meetings, the bill requires the council to create best practice recommendations and focus areas for the advancement of the delivery of health care in Florida, with an emphasis on: Increasing efficiency in the delivery of health care; Reducing strain on the health care workforce; Increasing public access to health care; Improving patient outcomes; Reducing unnecessary emergency department visits; and Reducing costs for patients and the state without reducing the quality of patient care. The bill creates a revolving loan program within the DOH to provide low-interest loans to applicants to implement one or more innovative technologies, workforce pathways, or service delivery models in order to: Fill a demonstrated need; Obtain or upgrade necessary equipment, hardware, and materials; Adopt new technologies or systems; or a combination thereof to improve the quality and delivery of health care in measurable and sustainable ways that will lower costs and allow that value to be passed onto health care consumer.

45.CS/CS/HB 1758 – Individuals with Disabilities

- Revising provisions related to programs and services provided by the Agency for Persons with Disabilities; requiring the agency, within available resources, to offer voluntary participation care navigation services to clients and their caregivers at specified times; requiring the agency to develop and implement an online application process; revising which types of clients are eligible for an individual support plan; clarifying the timeframe which a family or individual support plan must be developed.
- This law became effective 7/1/2024.

46.CS/CS/HB 7013 – Special Districts

- This continues the theme relating to special districts, including items related to declaring a special district inactive. It creates a 12-year term for elected members of governing bodies for most types of independent special districts (note: HCD Board Members appointments appear to be not applicable). This would mean the boundaries of an independent special district can only be changed by legislature (though there is an exception). Adds additional requirements to declare a special district inactive and adds additional notice/procedural items for declaring inactive status. Allows inactive districts in spend funds in limited circumstances (specifically

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to service outstanding debt, to comply with existing bond covenants, and existing contractual requirements). Includes requirement for special districts to adopt goals, objective, performance measures, and standards to ensure goals are met. If adopted, these goals/objectives have to be posted yearly by December 1 (and annually thereafter) on the district's website, to includes the goals and objectives achieved by the district, the performance measures/standards used to make that determination, and any goal(s) the district failed to achieve. For independent special districts, such as HCD, it would require The Office of Program Policy Analysis and Government Accountability to conduct a performance review of all independent special districts. as needed to complete the requirements of this subsection. It would also repeal special district's ability to convert into a municipality without legislative approval. Other provisions relate to fire control districts, ad valorem taxes for mosquito control districts and conditions for mosquito control districts to participate in state programs, and preventing the creation of new safe neighborhood improvement districts. This amends Florida Statutes 189.0695 and appear to require special districts (which would now include independent special districts) to adopt goals, objective, performance measures, and standards to ensure goals are met. Review of the amendment to Florida Statutes would appear to require independent special districts to have these reviewed by The Office of Program Policy Analysis and Government Accountability, who later submit a report.

- This law became effective 7/1/2024.

47. CS/SB 330 – Behavioral Health Teaching Hospitals

- Creates part VI of ch. 395, F.S., entitled “Behavioral Health Teaching Hospitals”; authorizing hospitals to apply for a behavioral health teaching hospital designation beginning on a specified date; authorizing the agency to designate additional behavioral health teaching hospitals that meet the designation criteria; establishing a grant program within the agency for the purpose of funding designated behavioral health teaching hospitals; establishing the Florida Center for Behavioral Health Workforce within the Louis de la Parte Florida Mental Health Institute for a specified purpose, etc.
- APPROPRIATION: \$313,000,000. This would designate 4 behavioral health teaching hospitals, including UF Health Shands and Jacksonville, Jackson Memorial, and Tampa General. It grants AHCA the ability to create 4 more behavioral health teaching hospitals over the next 2 years.

48. CS/CS/HB 159 – HIV Infection Prevention Drugs

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- Authorizes licensed pharmacists to screen for HIV exposure & order & dispense HIV infection prevention drugs in accordance with written supervisory protocol; requires Board of Pharmacy to adopt rules.
- The law became effective 7/1/2024.

49.SB 184 – Impeding, Threatening, or Harassing First Responders

- Prohibiting a person, after receiving a warning not to approach from a first responder who is engaged in the lawful performance of a legal duty, from violating such warning and approaching or remaining within a specified distance of the first responder with specified intent, etc.
- The law becomes effective 1/1/2025.

50.CS/CS/CS/SB 718 – Exposures of First Responders to Fentanyl and Fentanyl Analog

- Providing criminal penalties for adults who, in the course of unlawfully possessing specified controlled substances, recklessly expose a first responder to such substances and an overdose or serious bodily injury of the first responder results; prohibiting the arrest, charging, prosecution, or penalizing under specified provisions of law of a person acting in good faith who seeks medical assistance for an individual experiencing, or believed to be experiencing, an alcohol-related or a drug-related overdose, etc.
- The law becomes effective 10/1/2024.

51. CS/CS/HB 66 – Revive Awareness Day

- Citing this act as “Victoria’s Law”; designating June 6 of each year as “Revive Awareness Day”; authorizing the Governor to issue an annual proclamation; encouraging the Department of Health to hold events to raise awareness of the dangers of opioid overdose and the availability and safe use of opioid antagonists as an effective way to rapidly reverse the effects of opioid overdose.
- This law became effective 4/8/2024.

52.CS/HB 241 – Coverage for Skin Cancer Screenings

- Requires DMS to require contracted state group health insurance plans to provide coverage and payment for annual skin cancer screenings performed by specified persons without imposing any cost-sharing requirement; specifies requirement for and restriction on payments for such screenings.
- The law became effective 7/1/2024.

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53. CS/CS/HB 883 – Short-acting Bronchodilator Use in Public and Private Schools

- Authorizes certain public & private school students to carry short-acting bronchodilators & components; provides school district, public school, private school, and parental requirements.
- This law became effective 7/1/2024.

54. SB 1512 – Controlled Substances

- Adding tianeptine to the list of Schedule I controlled substances, etc.
- This law became effective 7/1/2024.

55. CS/HB 201 – Emergency Refills of Insulin and Insulin-related Supplies or Equipment

- Authorizes emergency refill of insulin and insulin-related supplies or equipment a specified number of times per year.
- This law became effective 7/1/2024.

56. CS/CS/HB 1365 – Unauthorized Public Camping and Public Sleeping

- Prohibits counties and municipalities from authorizing or otherwise allowing public camping or sleeping on public property without certification of designated public property by DCF; authorizes counties to designate public property for such uses for specified time period; requires counties to establish specified standards and procedures relating to such property; authorizes DCF to inspect such property and to issue notice; exceptions in some emergencies.
- This becomes effective 10/1/2024, unless otherwise indicated.

57. CS/HB 644 – Rural Emergency Hospitals

- Subjecting rural emergency hospitals to certain requirements for the provision of emergency services and care; defining the terms “rural emergency hospital” and “rural emergency services”; authorizing qualifying hospitals to apply to the AHCA (state) for designation as a rural emergency hospital, etc.
- This became effective 7/1/2024.

58. HB 533 – DNA Samples from Inmates

- Requires certain inmates to submit DNA samples to the government.
- This became effective 3/22/2024.

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59.HB 7005 – OGSR/Financial Disclosure

- Similar to HB 7009, The bill saves from repeal the public record exemptions for all secure login credentials held by the Commission for the purpose of allowing access to the electronic financial disclosure filing system, as well as information entered into the system prior to submission for the purpose of making the disclosure. Exemptions will repeal on October 2, 2024, if this bill is not made law.
- This would maintain the public record exemption currently in place.

60.CS/HB 7011 – Inactive Special Districts

- When a special district becomes inactive, the Department of Commerce (DOC) is required to declare it inactive under certain situations. This does not dissolve the districts in question. Here, this would dissolve the following districts that are currently inactive and repeals their enabling laws: Calhoun County Transportation Authority, Dead Lakes Water Management District, Highland View Water and Sewer District, West Orange Airport Authority. The bill also dissolves the Sunny Isles Reclamation and Water Control Board and repeals the judicial order establishing the district.
- This would maintain the current status quo. The DOC has been required to declare these inactive under the circumstances.
- This law became effective 7/1/2024.

61. HB 7085 – Sickle Cell Disease

- Creates Sickle Cell Disease (SCD) Research and a Treatment Grant Program at DOH; specifies project types eligible for grant funding; revises SCD and sickle cell trait screening requirements; requires screening providers to notify newborn's parent or guardian, rather than newborn's primary care physician, of certain information; authorizes certain persons other than newborns who have been identified having SCD or carrying sickle cell trait to choose to be included in registry.
- This became effective upon signature, which occurred on 5/21/2024.

62.CS/CS/CS/HB 1065 – Substance Abuse Treatment

- Provides levels of care at certified recovery and their respective levels of care for residents; defines "community housing"; authorizes DCF to issue license for service components operated by service provider; requires certified recovery residences to remove individuals from their positions under certain circumstances; prohibits

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certified recovery residences from denying individual access to housing under specified circumstances.

- This law became effective 7/1/2024.

63.HB 7009 – OGSR/Mental Health Treatment and Services

- The Open Government Sunset Review Act requires the Legislature to review each public record exemption and each public meeting exemption five years after enactment. If the Legislature does not reenact the exemption, it automatically repeals in five years. Current law makes all petitions for voluntary and involuntary admission for mental health treatment, court orders, and related records filed with or by a court pursuant to the Baker Act confidential and exempt from public record requirements. The information contained in these court files may only be released to certain entities and individuals. The bill saves from repeal the public record exemption, which will repeal on October 2, 2024, if this bill does not become law.
- This would maintain the public record exemption for these Baker Act items.
- The bill was signed into law on 6/3/2024 and becomes effective 10/1/2024.

64.CS/CS/HB 1441 – Department of Health

- Creates Andrew John Anderson Pediatric Rare Disease Grant Program within DOH; requires program to award grants for certain scientific and clinical research; specifies entities eligible to apply for grants; specifies types of applications that may be considered for grant funding; provides for competitive, peer-reviewed application and selection process.
- Companion Bill passed, see CS/CS/CS/SB 1582.

65.CS/CS/CS/SB 1582 – Department of Health

- Exempting environmental health technicians from certain certification requirements under certain circumstances; creating the Andrew John Anderson Pediatric Rare Disease Grant Program within the department for a specified purpose; providing that any health care practitioner present at a birth or responsible for primary care during the neonatal period has the primary responsibility of administering certain screenings; revising hearing loss screening requirements to include infants and toddlers; requiring the department to grant certain applicants 90 days to cure deficiencies with their medical marijuana treatment center license applications pursuant to a specified errors and omissions process.
- Companion bills passed, see HB 7085, CS/SB 7072.

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66. CS/HB 1784 – Mental Health and Substance Abuse

- Provides an exception to background screening requirements for certain licensed physicians and nurses; authorizing the state to establish that a transfer evaluation was performed by providing the court with a copy of the evaluation before the close of the state’s case-in-chief; allowing a patient’s legal custodian to authorize release of the patient’s clinical records; revises requirements for ordering a person for involuntary services and treatment, petitions for involuntary service, appointment of counsel, and continuances of hearings, etc.
- Companion Bill CS/SB 7016 passed.

67. CS/CS/HB 7021 – Mental Health and Substance Abuse

- Mental Health and Substance Abuse; Revises written notice requirements relating to filing petitions for involuntary services; revises requirements relating to voluntary admissions to facility for examination and treatment, ordering person for involuntary services and treatment, petitions for involuntary service, appointment of counsel, and continuances of hearings; revises actions that constitute unlawful activities relating to assessment and treatment and court actions relating to involuntary assessments.
- Approved by Governor, companion bill passed, see CS/SB 7016.

68. CS/CS/HB 7021 – Mental Health and Substance Abuse

- Revises written notice requirements relating to filing petitions for involuntary services; revises requirements relating to voluntary admissions to facility for examination and treatment, ordering person for involuntary services and treatment, petitions for involuntary service, appointment of counsel, and continuances of hearings; revises actions that constitute unlawful activities relating to assessment and treatment and court actions relating to involuntary assessments.
- APPROPRIATION: \$50,000,000
- Companion bill passed, see CS/SB 7016.

69. SB 2518 – Health and Human Services

- Revising the minimum age at which a child may be covered by a guardianship assistance agreement entered into by his or her permanent guardian; revising the criteria, as of a specified date, for the Department of Children and Families to make adoption assistance payments for certain children; repealing provisions relating to

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provider qualifications, physicians providing private sector services, reimbursement for health care providers for services rendered through the Children's Medical Services network, third-party payments for health services, service delivery systems, and the Children's Medical Services program quality of care requirements, respectively, etc.

- Companion bills passed, see HB 5001 and CS/SB 7016.

Florida Bills – Not Yet Passed or Not Yet Signed

70. SB 792 – Community-based Mobile Crisis Intervention Services

- Community-based Mobile Crisis Intervention Services; Requiring the Agency for Health Care Administration to provide coverage for community-based mobile crisis intervention services for Medicaid recipients, subject to the availability of funds and specified limitations or directions; requiring the agency to perform certain duties by a specified date, including seeking federal approval and waivers for such coverage.
- Died in Health Policy Committee on 3/8/2024.

71. HB 205 – Community-based Mobile Crisis Intervention Services

- Requires AHCA to provide coverage for community-based mobile crisis intervention services for Medicaid recipients; provides duties of agency; requires agency to seek federal approval and waivers for such coverage.
- Died in the Select Committee on Health Innovation on 3/8/2024.

72. HB 951 – Behavioral Health

- Requires law enforcement officer to provide parent or legal guardian of minor being transported to certain facilities with specified facility information; requires specified mental health facility to have waiting area for children that is physically separate from adult waiting area; defines "mobile response team"; requires sheriff to develop and implement written agreements with mobile response team providers; provides requirements for such agreements; requires 911 public safety answering point to dispatch mobile response team as primary responder under certain circumstances.
- Died in the Health and Human Services Committee on 3/8/2024.

73. CS/SB 1636 – Substance Use Disorder Treatment Services

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- Creates the Substance Use Disorder Housing Advisory Council; authorizing addiction treatment services to be provided through for-profit providers; providing that the certification of recovery residences that meet standards protects certain persons.
- Died in the Appropriations Committee on Health and Human Services on 3/8/2024.

74. HB 1309 – Community Mobile Support Teams

- Requires DCF to contract with managing entities for community mobile support teams to place certain crisis counselors within local law enforcement agencies to conduct follow-up contacts with certain persons; provides requirements for crisis counselors, community mobile support teams, and certain community mental health centers.
- Died in Children, Families and Seniors Subcommittee on 3/8/2024.

75. SB 1626 – Mental Health of Minors

- Defining the terms “immediately” and “serious bodily harm”; specifying the conditions that must be met for a minor to be taken to a receiving facility for involuntary examination; requiring that court orders for involuntary examinations be made a part of the minor’s clinical record; requiring that minors be immediately released if a parent or guardian revokes consent for the minor’s admission; creating the Telehealth Pilot Program within the Department of Children and Families, etc.
- Died in Children, Families, and Elder Affairs on 3/8/2024.

76. SB 1306 – Behavioral Health

- Requiring a law enforcement officer to provide a parent or legal guardian of a minor being transported to certain facilities with specified facility information; requiring a specified mental health facility to have a waiting area for minors which is physically separate from any adult waiting area; defining the term “mobile response team”; requiring a 911 public safety answering point to dispatch a mobile response team as the primary responder under certain circumstances, etc.
- Died in Children, Families, and Elder Affairs on 3/8/2024.

77. HB 1521 – Medicaid Eligibility for Related Services

- Extends Medicaid eligibility to specified adults.
- Died in Select Committee on Health Innovation on 3/8/2024.

78. HB 1529 – Medicaid Eligibility for Medical Assistance and Related Services

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- Medicaid Eligibility for Medical Assistance and Related Services; Extends Medicaid eligibility to specified adults.
- Died in Select Committee on Health Innovation on 3/8/2024.

79. HB 5301 – Medicaid Supplemental Payment Programs

- Medicaid Supplemental Payment Programs; Provides requirements for hospital participation in certain Medicaid supplemental payment programs.
- Died in Conference Committee on 3/8/2024.

80. CS/HB 915 – Outpatient Health Services

- Outpatient Health Services; Revises requirements relating to voluntary admissions to facility for examination and treatment, ordering person for involuntary services and treatment, petitions for involuntary service, appointment of counsel, and continuances of hearings; defines "involuntary outpatient placement."
- Died in Appropriations Committee on 3/8/2024.

81. SB 1583 – Substance Use Disorder Treatment Services

- Creates Substance Use Disorder Housing Advisory Council; requires USF College of Public Health to assist council in conducting study to evaluate national best practice standards for specified purposes; provides for funding of study; requires council to conduct review of statewide zoning codes for specified purposes; authorizes addiction treatment services to be provided through for-profit providers; provides that certification of recovery residences that meet specified standards protects certain persons; requires certain recovery residences to keep specified records confidential; prohibits local law, ordinance, or regulation from regulating duration or frequency of resident stay at certain recovery residence.
- Died in Children, Families & Seniors Subcommittee on 3/8/2024.

82. SB 1358 – Medicaid Billing for Behavioral Health Services

- Authorizing advanced practice registered nurse and physician assistant services to be billed under a supervising physician's Medicaid provider number under certain circumstances.
- Died in Health Policy on 3/8/2024.

83. CS/SB 1394 – Community Mobile Support Teams



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- Community Mobile Support Teams; Requiring DCF to contract with managing entities for community mobile support teams to place certain crisis counselors within local law enforcement agencies to conduct follow-up contacts with certain persons; providing requirements for crisis counselors, community mobile support teams, and certain community mental health centers, etc.
- Died in Fiscal Policy on 3/8/2024.

84.SB 960 – Outpatient Mental Health Services

- Outpatient Mental Health Services; Authorizing a court to order a respondent into outpatient treatment for a specified amount of time under certain circumstances; providing criteria for involuntary outpatient treatment; authorizing a certain court exercising original jurisdiction to order certain respondents into involuntary outpatient services, etc.
- Died in Judiciary on 3/8/2024.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Net Operating Impact	N/A		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

N/A
Jessica Cafarelli
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A
Committee Name

N/A
Date Approved




**HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024**

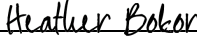
6. Recommendation:

Staff recommends the Board receive and file this informational report.

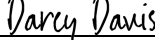
Approved for Legal sufficiency:

Signed by:


0CF6F70B-57F0-40A0-8000-000000000000
Bernabe Icaza
SVP & General Counsel

Signed by:


4766F813-7A50-40A0-8000-000000000000
Heather Bokor, VP
Chief Compliance, Privacy & Risk Officer

Signed by:


77A0B014-7A50-40A0-8000-000000000000
Darcy Davis
Chief Executive Officer



**HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024**

1. Description: Low Income Pool Participation for Palm Beach County Federally Qualified Health Centers

2. Summary:

This agenda item presents the Board with a request to approve providing a Local Intergovernmental Transfer (IGT) for the Palm Beach County Federally Qualified Health Centers for their participation in the 2024-25 Low Income Pool Program.

3. Substantive Analysis:

Through an agreement with the Centers for Medicare and Medicaid Services (CMS), the State of Florida administers the Low Income Pool (LIP) Program to reimburse health services for uninsured populations. These health care expenditures may be incurred by the State, hospitals, federally qualified health centers, community behavioral health providers, or by other provider types for uncompensated care that includes charity care for the uninsured.

The funding for the LIP Program is a shared funding between the State, local tax dollars and the federal government. Local governments, such as counties, hospital taxing districts and other agencies are able to provide funding for the non-federal share of the statewide LIP distributions.

The District has been presented with an opportunity to provide the Local IGT to the State for the 2024-25 LIP program year that will enable the State to draw down additional federal funding for Palm Beach County Federally Qualified Health Centers (FQHC). Under the LIP proposal, FQHCs in Palm Beach County stand to receive significant funding if the full local IGT match is provided.

Table 1 below identifies the required District Contribution (IGT), the State/Federal Match, and the FQHC Benefit for the FQHCs in Palm Beach County.



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Table 1

Provider Name	LIP IGTs Provided by District	State/Federal Match Contribution	Total FQHC LIP Benefits
C.L. Brumback Primary Clinics (FQHC)*	1,482,671.00	1,979,087.00	3,461,758.00
Florida Community Health Center *	736,760.00	983,436.00	1,720,196.00
FoundCare (FQHC)*	517,225.00	690,398.00	1,207,623.00
Genesis Community Health (FQHC)*	100,291.00	133,870.00	234,161.00
Total	2,836,947.00	3,786,791.00	6,623,738.00

*FQHC amounts derived from FACHC 2024-25 LIP Model. These amounts are estimates and subject to change once AHCA publishes their final models for the upcoming fiscal year. The annual expenditures will not exceed the amount stated above.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	\$624,811	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

Signed by:

 CA6A215 Jessica Cafarelli
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date Approved

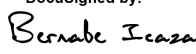
6. Recommendation:

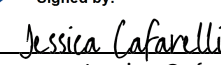
Staff recommends the Board approve funding the 2024-25 Low Income Pool Program IGT funding for the FQHCs listed in Table 1 and authorize the CEO to execute the required agreements.



HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024

Approved for Legal sufficiency:

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Bernabe Icaza
SVP & General Counsel

Signed by:

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Jessica Cafarelli
VP & Chief Financial Officer

Signed by:

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Darcy J. Davis
Chief Executive Officer



**HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024**

1. Description: Indirect Medical Education Program

2. Summary:

This agenda item presents the Board with a request to approve funding the Intergovernmental Transfer (IGT) required for participation in the 2024-25 Indirect Medical Education Program (IME).

3. Substantive Analysis:

The IME Program was established to provide additional payments to hospitals with graduate medical education programs by the Florida Legislature within the General Appropriations Act.

The District has the opportunity to provide an IGT to support participation in the established IME Program for physicians for Lakeside Medical Center (Lakeside) as illustrated in Table 1 below.

Table 1

IME (Physicians) Program Year	7/1/2024- 6/30/2025
District IGT	1,083,126
Match Funding	1,110,000
Total IME Benefit	2,193,126

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1. Description: Medicaid Directed Payment Program– Lakeside Medical Center

2. Summary:

This agenda item presents the Board with a request to approve funding the Intergovernmental Transfer (IGT) required for participation in the 2024-25 Medicaid Directed Payment Program (DPP).

3. Substantive Analysis:

AHCA received the authority to implement the Directed Pay Program (DPP) through Intergovernmental Transfers (IGT) in 2021. The District has the opportunity to provide an IGT to support the DPP for Lakeside Medical Center (Lakeside) as illustrated in Table 1 below.

Table 1

DPP Program	94% IGT	6% Quality IGT	Totals
District IGT	1,870,142	119,371	1,989,513
Match Funding	2,369,111	151,220	2,520,331
Total LMC DPP Benefit	4,239,253	270,591	4,509,844

These amounts are estimates and subject to change once AHCA publishes their final models for the upcoming fiscal year. The annual expenditures will not exceed the amount stated above.

It is the intent of the DPP to offset hospitals' Medicaid shortfalls and improve the quality of care provided to the Florida Medicaid population. Most hospitals will see this funding through increased Medicaid Managed Care reimbursement rates. As Lakeside does not have a broad enough Medicaid Managed Care base to receive the full Medicaid shortfall funding through increased rates, Lakeside would receive a lump sum payment from the Medicaid Managed Care providers later in the year after the IGT is complete.



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4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget	
Capital Requirements	N/A		Yes <input type="checkbox"/>	No <input type="checkbox"/>
Net Operating Impact	N/A	\$2,520,331	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>

These amounts are estimates and subject to change once AHCA publishes their models for the upcoming fiscal year. The annual expenditures will not exceed the amounts stated above in Table 1.

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

Signed by:

 CA6A21FFD Jessica Cafarelli
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

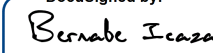
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 Date Approved

6. Recommendation:

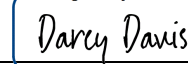
Staff recommends the Board approve funding the 2024-25 DPP IGT for Lakeside Medical Center and authorize the CEO to execute the required agreements.

Approved for Legal sufficiency:

DocuSigned by:

 0CF6F7DB Bernabe Icaza
 SVP & General Counsel

Signed by:

 CA6A21FFD Jessica Cafarelli
 VP & Chief Financial Officer

Signed by:

 77A3B53589A1477
 Darcy J. Davis
 Chief Executive Officer



**HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
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1. Description: Approval of Unbudgeted Expenditures

2. Summary:

Staff recommends the Board approve the unbudgeted expenditures for FY24 related to Kaufman Hall that were not included in the approved FY24 budget.

3. Substantive Analysis:

Kaufman Hall remains engaged with the District for the duration of the fiscal year in working through strategic initiatives related to Lakeside Medical Center. The estimated expense is \$325,000 which can be offset by favorable performance as Lakeside's net margin is \$7.2M favorable to budget as of the July financial statements.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	(\$325,000)		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

Signed by:

 CA6A9551C340 Jessica Cafarelli
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date Approved

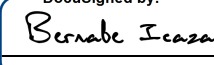


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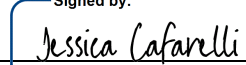
6. Recommendation:

Staff recommends the Board approve the unbudgeted expenditures for FY24 related to Kaufman Hall that were not included in the approved FY24 budget.

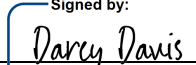
Approved for Legal sufficiency:

DocuSigned by:


0CF6F7D6610D2E1CA2A
Bernabe Icaza
SVP & General Counsel

Signed by:


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Jessica Cafarelli
VP & Chief Financial Officer

Signed by:


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Darcy Davis
Chief Executive Officer



**HEALTH CARE DISTRICT OF PALM BEACH COUNTY
BOARD OF DIRECTORS AND FINANCE & AUDIT COMMITTEE JOINT MEETING
September 11, 2024**

1. Description: FY2025 Sponsored Programs

2. Summary:

This agenda item presents the award recommendations for FY2025 Sponsored Programs from the Sponsored Programs Funding Request Selection Committee. The Committee chose to recommend funding (22) twenty-two proposed community program initiatives with a total funding amount of \$1,195,238.00.

3. Substantive Analysis:

Funding Request Requirements

To help the District fulfill its mission as the healthcare safety net for Palm Beach County, the District sought Funding Requests from community organizations to provide healthcare and healthcare-related support services to uninsured, underinsured, and/or vulnerable Palm Beach County residents. To select programs for this funding initiative, the District will support organizations that support the mission and healthcare impact of the District priority areas, provide services that address Social Determinants of Health (SDOH), and align with the priority areas, objectives, and strategies identified in the Community Health Improvement Plan (CHIP) for Palm Beach County.

Proposals Summary:

For FY2025, the District received requests from (22) twenty-two community organizations proposing initiatives requesting \$1,816,428.00 in funding.

The table to follow represents the received submission funding requests.



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Funding Submission Requests:

Organization	Funding Request
Families First	\$83,850
NAMI Palm Beach County	\$88,331
Healthy Mothers Healthy Babies: Centering Pregnancy	\$50,000
Healthy Mothers Healthy Babies: Circle of Moms	\$50,000
211 of Palm Beach County	\$60,000
Caridad Center	\$125,000
Community Health Center of West Palm Beach	\$98,700
Palm Beach County Medical Society: Project Access	\$110,000
The Glades Initiative	\$90,000
Living Hungry	\$125,000
Fresh Rx	\$50,000
Legal Aid Society	\$125,000
Clinics Can Help	\$75,000
Diabetes Coalition of Palm Beach County	\$11,061
Arch of the Glades	\$100,000
Cancer Alliance of Help & Hope	\$125,000
MyClinic	\$25,000
Feed the Hungry	\$72,000
POST- Pediatric Oncology Support Team	\$64,226
Vita Nova	\$118,260
American Heart Association - Healthy for Life	\$90,000
Global Healthy Living Whelton-Virshup: CreakyJoints South Florida Arthritis Clinic	\$80,000
Total:	\$1,816,428

HEALTH CARE DISTRICT OF PALM BEACH COUNTY
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Sponsored Program Selection Committee Recommendation

The Sponsored Programs Selection Committee, comprised of interdisciplinary District staff members, held (4) four committee meetings. The Committee reviewed all proposals and evaluated each proposal's approach to alignment of the mission and healthcare impact of the District priority areas to include services that address Social Determinants of Health (SDOH), Behavioral Health, and align with the priority areas, objectives, and strategies identified in the Community Health Improvement Plan (CHIP) for Palm Beach County. In addition, budgetary submission requirements include not greater than 10% of community program annual budget and/or a max funding request of \$125,000.

Committee Members	Committee Meeting Dates
Belma Andric, SVP, Chief Medical Officer	8.19.2024
Kelley Anderson, Legal Manager	8.22.2024
John Wright, Director, Oracle Solutions Center and Treasury	8.27.2024
Jennifer Dorce-Medard, Associate Chief Medical Officer	8.29.2024
Marisol Miranda, AVP, Support Services	
Leah Eichelroth, Director of Nursing, School Health	

The Selection Committee balanced the variety of services proposed with the available budget, recommending funding for a total of (22) twenty-two organizations, (3) three of which are new, for a total funding amount of \$1,195,238.00.

The recommendation prioritized balancing each organization's approach to the alignment of the mission and healthcare impact of the District priority areas, providing services that address Social Determinants of Health (SDOH), and aligning with the priority areas, objectives, and strategies identified in the Community Health Improvement Plan (CHIP) for Palm Beach County.

The service type categories include:

Behavioral Health Support
Counseling and Support Group Services
Food as Medicine
Food/Nutrition Support
Health Care Navigation
Homeless Support
Legal Assistance to Remove Barriers to Medical Services

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Medical Support
 Transportation

**The table below represents the Sponsored Programs Selection Committee's
 award recommendations for FY2025:**

Organization	Funding Request	Funding Recommendation
Families First	\$83,850	\$75,465
NAMI Palm Beach County	\$88,331	\$79,498
Healthy Mothers Healthy Babies: Centering Pregnancy	\$50,000	\$45,000
Healthy Mothers Healthy Babies: Circle of Moms	\$50,000	\$45,000
211 of Palm Beach County	\$60,000	\$51,000
Caridad Center	\$125,000	\$100,000
Community Health Center of West Palm Beach	\$98,700	\$78,960
Palm Beach County Medical Society: Project Access	\$110,000	\$88,000
The Glades Initiative	\$90,000	\$72,000
Living Hungry	\$125,000	\$93,750
Fresh Rx	\$50,000	\$37,500
Legal Aid Society	\$125,000	\$87,500
Clinics Can Help	\$75,000	\$52,500
Diabetes Coalition of Palm Beach County	\$11,061	\$7,743
Arch of the Glades	\$100,000	\$60,000
Cancer Alliance of Help & Hope	\$125,000	\$75,000
MyClinic	\$25,000	\$15,000
Feed the Hungry	\$72,000	\$43,200
POST- Pediatric Oncology Support Team	\$64,226	\$16,057
Vita Nova	\$118,260	\$29,565
American Heart Association - Healthy for Life	\$90,000	\$22,500
Global Healthy Living Whelton-Virshup: CreakyJoints South Florida Arthritis Clinic	\$80,000	\$20,000
Total:	\$1,816,428	\$1,195,238



HEALTH CARE DISTRICT OF PALM BEACH COUNTY
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4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget	
Capital Requirements	N/A		Yes <input type="checkbox"/>	No <input type="checkbox"/>
Net Operating Impact	N/A	\$1,192,238	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

N/A
Jessica Cafarelli
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A
Committee Name

N/A
Date Approved

6. Recommendation:

The Sponsored Programs Committee respectfully recommends that the Board approve the Sponsored Programs Selection Committee funding recommendation and award funding to (22) twenty-two proposed community program initiatives for a total of \$1,195,238.00.

Approved for Legal sufficiency:

DocuSigned by:

0CF6F7DBB96A416
Bernabe Icaza
SVP & General Counsel

Signed by:

F637D209668A416
Candice Abbott
SVP & Chief Operating Officer

Signed by:

77A3B69A17D
Darcy Davis
Chief Executive Officer