



**Health Care District**  
OF PALM BEACH COUNTY  
WE CARE FOR ALL

**FINANCE COMMITTEE MEETING**

**AGENDA**

**August 28, 2024**

**12:30 P.M.**

**Lantana Clinic**

**1250 Southwinds Drive, Lantana, FL 33462**

Remote Participation Login: <https://tinyurl.com/yda3vnks>

Via Telephone dial-in access (646) 558 8656 / Meeting ID: 550 789 5592 / Password: 946503

**1. Call to Order**

A. Roll Call

**2. Agenda Approval**

A. Additions/Deletions/Substitutions

B. **MOTION TO APPROVE:** Agenda

**3. Awards, Introductions and Presentations**

None.

**4. Disclosure of Voting Conflict**

**5. Public Comment**

**6. Meeting Minutes**

A. **MOTION TO APPROVE:**

Finance Committee Meeting Minutes of June 26, 2024. [Pages 1-4]

**7. Consent Agenda – MOTION TO APPROVE: Consent Agenda Items**

A. **ADMINISTRATION**

7A-1 **RECEIVE AND FILE:**

August 2024 Internet Posting of District Public Meeting.

<https://www.hcdpbc.org/resources/public-meetings>

Community Health Center  
Finance Committee  
Meeting Agenda  
August 28, 2024

7A-2 **RECEIVE AND FILE:**

Attendance Tracking. [Page 5]

**8. Regular Agenda**

A. **FINANCE**

8A-1 **RECEIVE AND FILE:**

District Clinic Holdings, Inc. Financial Report June 2024  
(Jessica Cafarelli) [Pages 6-22]

**9. AVP and Executive Director of Community Health Center Comments**

**10. Board Member Comments**

**11. Establishment of Upcoming Meetings**

**November 20, 2024 (TBD)**

12:00 p.m. Finance Committee

**12. Motion to Adjourn**



**DISTRICT CLINIC HOLDINGS, INC.**  
**BOARD OF DIRECTORS FINANCE COMMITTEE**  
**MEETING MINUTES**  
**June 26, 2024**

**1. Call to Order**

Mr. Smith called the meeting to order at 12:31pm.

A. Roll Call

Members present: Bill Johnson, Mike Smith, Joseph Gibbons

Staff/Public present included: Darcy Davis; Christy Goddeau (LEGAL); Candice Abbott; Jessica Cafarelli; Dr. Charmaine Chibar; Regina All (ZOOM); Angela Santos; Jesenia Montalvo (ZOOM); Dr. Courtney Phillips; Dr. Joshua Adametz; Jessica Ramirez

Recording/transcribing Secretary: Gina Kenyon

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents through collaboration and partnership in a culturally sensitive environment.

**2. Agenda Approval**

A. Additions/Deletions/Substitutions

None.

B. Motion to Approve Agenda

**CONCLUSION/ACTION: Mr. Joseph Gibbons made a motion to approve the agenda as presented/amended. The motion was duly seconded by Mr. Bill Johnson. A vote was called, and the motion passed unanimously.**



**Health Care District**  
OF PALM BEACH COUNTY  
WE CARE FOR ALL

**3. Awards and Presentations**

Jessica Cafarelli presented the FY25 Proposed Budget. The next version of budget will be in August and our auditors will come and present the financial statement audit from FY2023 and they will provide the results from that at the August Finance Committee meeting.

**4. Disclosure of Voting Conflict**

None.

**5. Public Comment**

None.

**6. Meeting Minutes**

6A. **Staff recommends a MOTION TO APPROVE:**

Finance Committee Meeting Minutes of February 28, 2024.

**CONCLUSION/ACTION: Mr. Bill Johnson made a motion to approve the February 28, 2024, minutes as presented/amended. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.**

**7. Consent Agenda – Motion to Approve Consent Agenda Items**

**CONCLUSION/ACTION: Mr. Bill Johnson made a motion to approve the Consent Agenda as presented/amended. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.**

A. **ADMINISTRATION**

7A-1 **RECEIVE AND FILE:**

June 2024 Internet Posting of District Public Meeting.  
<https://www.hcdpbc.org/resources/public-meetings>



**Health Care District**  
OF PALM BEACH COUNTY  
WE CARE FOR ALL

7A-2 **RECEIVE AND FILE:**

Attendance Tracking

**8. Regular Agenda**

A. **FINANCE**

8A-1 **Staff recommends a MOTION TO APPROVE:**

District Clinic Holdings, Inc. Financial Report April 2024

(Jessica Cafarelli)

The April 2024 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

**CONCLUSION/ACTION: Mr. Bill Johnson made a motion to approve the District Clinic Holdings, Inc. Financial Report April 2024 as presented/amended. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.**

**9. AVP and Executive Director of Clinic Services Comments**

Ms. Abbott stated that she was happy that we were able to get to the budget earlier this year than last year.

**10. Board Member Comments**

Mr. Joe Gibbons stated he was happy with the way things are going. Transitioning into Behavioral Health and the new locations, there is a lot going on at one time. Nothing bad has been reflecting in the budget.

Dr. Phillips explained the Crisis Response Team (Co-Responder unit) program to the board that just began on June 18, 2024.

**11. Establishment of Upcoming Meetings**

**August 28, 2024 (TBD)**

12:00 p.m. Finance Committee

**November 20, 2024 (TBD)**

12:00 p.m. Finance Committee



**Health Care District**  
OF PALM BEACH COUNTY  
WE CARE FOR ALL

**12. Motion to Adjourn**

**CONCLUSION/ACTION: Mr. Joseph Gibbons made a motion to adjourn. The motion was duly seconded by Mr. Mike Smith. A vote was called, and the motion passed unanimously.**

There being no further business, the meeting was adjourned at 1:01 p.m.

\_\_\_\_\_  
**DCHI Finance Committee Chair**

\_\_\_\_\_  
**Date**



**Community Health Center  
Finance Committee**

**Attendance Tracking**

	2/28/2024	06/26/2024	08/28/24	11/20/24			
Mike Smith	X	X					
Joseph Gibbons	X	X					
William Johnson	X	X					

**X= Present**

**E= Excused**

**A= Absent**



**DISTRICT CLINIC HOLDINGS, INC.  
FINANCE COMMITTEE  
August 28, 2024**

**1. Description:** District Clinic Holdings, Inc. Financial Report June 2024

**2. Summary:**

The June 2024 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

**3. Substantive Analysis:**

Management has provided the income statements and key statistical information for District Clinic Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statement presentation.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Current FY Amounts</b>	<b>Total Amounts (Current + Future)</b>	<b>Budget</b>
Capital Requirements	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>

\*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

\_\_\_\_\_  
N/A  
Jessica Cafarelli  
VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

\_\_\_\_\_  
N/A  
Committee Name

\_\_\_\_\_  
N/A  
Date Approved



**DISTRICT CLINIC HOLDINGS, INC.  
FINANCE COMMITTEE  
August 28, 2024**

**6. Recommendation:**

Staff recommends that the Finance Committee submits the District Clinic Holdings, Inc. June 2024 YTD financial statements to the Board for Approval.

Approved for Legal sufficiency:

DocuSigned by:

*Bernabe Icaza*

0CF6F7DB6706434.Bernabe Icaza

SVP & General Counsel

Signed by:

*Jessica Cafarelli*

CA6A21FF2E09481...

Jessica Cafarelli

VP & Chief Financial Officer

Signed by:

*J. Metzger*

2B34F0734A8A...  
Joseph Metzger, DMD, MPH, MA

AVP & Executive Director of Community Health Centers



## MEMO

---

To: Finance Committee  
From: Jessica Cafarelli  
VP, Chief Financial Officer  
Date: August 28, 2024

Subject: Management Discussion and Analysis as of June 2024 C.L. Brumback Primary Care Clinic Financial Statements.

The June financial statements represent the financial performance through the ninth month of the 2024 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, cash decreased (\$138k) due to normal business operations. Due from Other Governments decreased (\$467k) as a result of HRSA payments received.

On the Statement of Revenues and Expenses, net patient revenue YTD was favorable to budget by \$3.5M or 52.8% primarily due to Medicaid wrap accruals and increased patient visits. Increased patient visits also contributed to Gross patient revenue YTD being favorable to budget by \$4.1M. Total YTD revenues were favorable to budget by \$2.6M or 19.2%. Operational expenses before depreciation were favorable to budget by \$4.2M due to timing differences in expenses and staffing. Positive variances YTD were in salaries, wages, and benefits of \$3M, medical supplies of \$246k, other supplies of \$158k, repairs and maintenance of \$139k, lease and rental of \$568k, and other expense of \$266k. The favorable lease and rental variance resulted from the delay in the Atlantis clinic move. Negative variances YTD were in purchased services (\$90k), and medical services (\$166k). The purchased services negative variance primarily resulted from expense timing of professional fees. The medical services negative variance stemmed from increased lab fees due to increased patient volume. Total YTD net margin was a loss of (\$18.4M) compared to the budgeted loss of (\$26.8M) resulting in a favorable variance of \$8.4M or (31.2%).

Net patient revenue YTD for the Medical clinics was favorable to budget by \$2.0M. The Medical clinics YTD gross patient revenue was favorable to budget by \$2.3M due to increased patient volumes. The Medical clinics total YTD revenue was favorable to budget by \$1.3M due to increased patient volume and Medicaid wrap. Grant revenue recognition had a negative impact on overall revenue. Total operating expenses of \$22.3M were favorable to budget of \$25.8M by \$3.5M or 13.6%. The positive variance is mostly due to salaries, wages, and benefits of \$2.4M, medical supplies of \$261k, other supplies of \$132k, repairs and maintenance of \$148k, lease and rental of \$484k, and other expense \$268k. Timing differences in expenses and staffing are driving these favorable YTD variances. Total YTD net margin was favorable to budget by \$6.2M or (27.4%).

Net patient revenue YTD for the Dental clinics was favorable to budget by \$1.4M. Increased patient volume and Medicaid wrap accruals contributed to this favorable variance. The Dental clinics total YTD gross patient revenue was favorable to budget by \$1.1M. Total YTD operating expenses of \$4.4M were favorable to budget by \$674k, with timing differences in staffing primarily accounting for this favorable variance. Total YTD net margin was favorable to budget by \$2.1M or (47.5%).

**District Clinic Holdings, Inc.**  
**Comparative Statement of Net Position**

	<u>June 30, 2024</u>	<u>May 31, 2024</u>	<u>Increase (Decrease)</u>
<b>Assets</b>			
Cash and Cash Equivalents	\$ 702,639	\$ 840,912	\$ (138,273)
Accounts Receivable, net	2,037,039	2,557,506	(520,467)
Due From Other Governments	3,456,800	3,924,109	(467,309)
Other Current Assets	393,331	391,135	2,196
Net Investment in Capital Assets	3,953,520	3,952,281	1,239
Right Of Use Assets	4,250,878	4,307,897	(57,018)
<b>Total Assets</b>	<u>\$ 14,794,206</u>	<u>\$ 15,973,838</u>	<u>\$ (1,179,633)</u>
<b>Liabilities</b>			
Accounts Payable	726,212	673,014	53,199
Deferred Revenue-	5,002	5,835	(833)
Accrued Interest	17,308	17,470	(162)
Other Current Liabilities	2,646,380	2,368,632	277,748
Lease Liability	3,970,701	4,019,860	(49,158)
Non-Current Liabilities	1,217,769	1,152,957	64,812
<b>Total Liabilities</b>	<u>8,583,373</u>	<u>8,237,767</u>	<u>345,606</u>
<b>Deferred Inflows of Resources</b>			
Deferred Inflows	<u>\$ 30,757</u>	<u>\$ 30,757</u>	<u>\$ 0</u>
<b>Net Position</b>			
Net Investment in Capital Assets	3,953,520	3,952,281	1,239
Unrestricted	2,226,556	3,753,033	(1,526,477)
<b>Total Net Position</b>	<u>6,180,076</u>	<u>7,705,314</u>	<u>(1,525,238)</u>
<b>Total Liabilities, Deferred Inflows of Resources and Net Position</b>	<u>\$ 14,794,206</u>	<u>\$ 15,973,838</u>	<u>\$ (1,179,633)</u>

Note: Amounts may not foot due to rounding.

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 2,811,962	\$ 2,292,187	\$ 519,775	22.7%	\$ 2,918,227	\$ (106,265)	(3.6%)	<b>Gross Patient Revenue</b>	\$ 26,329,294	\$ 22,276,849	\$ 4,052,445	18.2%	\$ 23,354,695	\$ 2,974,599	12.7%
673,491	736,248	(62,757)	(8.5%)	1,344,583	(671,092)	(49.9%)	Contractual Allowance	8,364,071	7,143,812	1,220,260	17.1%	7,877,239	486,833	6.2%
973,009	958,513	14,496	1.5%	1,027,081	(54,072)	(5.3%)	Charity Care	9,541,489	9,331,530	209,960	2.3%	9,011,436	530,053	5.9%
648,346	205,906	442,440	214.9%	(62,168)	710,514	(1,142.9%)	Bad Debt	3,373,865	1,989,418	1,384,447	69.6%	2,491,443	882,422	35.4%
2,294,846	1,900,666	394,179	20.7%	2,309,496	(14,650)	(0.6%)	Total Contractuals and Bad Debt	21,279,426	18,464,759	2,814,667	15.2%	19,380,118	1,899,308	9.8%
589,156	294,809	294,347	99.8%	205,785	383,371	186.3%	Other Patient Revenue	5,164,197	2,874,077	2,290,120	79.7%	2,711,648	2,452,548	90.4%
<b>1,106,272</b>	<b>686,330</b>	<b>419,942</b>	<b>61.2%</b>	<b>814,516</b>	<b>291,756</b>	<b>35.8%</b>	<b>Net Patient Service Revenue</b>	<b>10,214,065</b>	<b>6,686,167</b>	<b>3,527,898</b>	<b>52.8%</b>	<b>6,686,226</b>	<b>3,527,839</b>	<b>52.8%</b>
39.34%	29.94%			27.91%			Collection %	38.79%	30.01%		28.63%			
678,531	697,204	(18,673)	(2.7%)	733,140	(54,610)	(7.4%)	Grants	5,930,822	6,797,696	(866,874)	(12.8%)	8,279,699	(2,348,877)	(28.4%)
-	-	-	-	-	-	-	Interest Earnings	1,943	-	1,943	-	-	1,943	-
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	738,416	(738,416)	-
13,983	10,187	3,796	37.3%	358,355	(344,372)	(96.1%)	Other Revenue	40,673	99,310	(58,637)	(59.0%)	756,402	(715,729)	(94.6%)
<b>\$ 1,798,785</b>	<b>\$ 1,393,721</b>	<b>\$ 405,064</b>	<b>29.1%</b>	<b>\$ 1,906,011</b>	<b>\$ (107,226)</b>	<b>(5.6%)</b>	<b>Total Revenues</b>	<b>\$ 16,187,503</b>	<b>\$ 13,583,173</b>	<b>\$ 2,604,330</b>	<b>19.2%</b>	<b>\$ 16,460,742</b>	<b>\$ (273,240)</b>	<b>(1.7%)</b>
							<b>Direct Operating Expenses:</b>							
2,026,079	2,103,159	77,080	3.7%	1,629,444	(396,635)	(24.3%)	Salaries and Wages	16,587,934	19,208,451	2,620,517	13.6%	14,957,368	(1,630,566)	(10.9%)
521,285	536,705	15,420	2.9%	467,424	(53,861)	(11.5%)	Benefits	4,463,516	4,861,264	397,748	8.2%	3,981,838	(481,679)	(12.1%)
89,583	117,137	27,554	23.5%	69,048	(20,535)	(29.7%)	Purchased Services	1,144,552	1,054,233	(90,319)	(8.6%)	298,645	(845,907)	(283.2%)
54,694	116,203	61,509	52.9%	101,849	47,154	46.3%	Medical Supplies	800,326	1,045,830	245,504	23.5%	745,128	(55,197)	(7.4%)
29,716	45,513	15,797	34.7%	38,796	9,081	23.4%	Other Supplies	251,601	409,617	158,016	38.6%	216,226	(35,374)	(16.4%)
79,063	68,151	(10,912)	(16.0%)	80,827	1,764	2.2%	Medical Services	778,924	613,359	(165,565)	(27.0%)	566,246	(212,679)	(37.6%)
58,629	57,362	(1,267)	(2.2%)	45,397	(13,232)	(29.1%)	Drugs	473,027	516,258	43,231	8.4%	389,056	(83,972)	(21.6%)
48,558	58,246	9,688	16.6%	55,077	6,519	11.8%	Repairs and Maintenance	385,645	524,214	138,569	26.4%	323,059	(62,586)	(19.4%)
37,932	153,520	115,587	75.3%	124,493	86,561	69.5%	Lease and Rental	813,765	1,381,676	567,910	41.1%	1,030,122	216,356	21.0%
8,555	14,618	6,063	41.5%	7,462	(1,093)	(14.6%)	Utilities	77,341	131,562	54,221	41.2%	66,503	(10,838)	(16.3%)
99,414	116,459	17,045	14.6%	51,877	(47,537)	(91.6%)	Other Expense	782,615	1,048,131	265,516	25.3%	827,194	44,579	5.4%
17,308	9,054	(8,254)	(91.2%)	-	(17,308)	-	Interest Expense	162,884	85,644	(77,240)	(90.2%)	-	(162,884)	-
6,937	6,528	(410)	(6.3%)	8,759	1,822	20.8%	Insurance	47,902	58,748	10,845	18.5%	47,268	(635)	(1.3%)
<b>3,077,754</b>	<b>3,402,654</b>	<b>324,900</b>	<b>9.5%</b>	<b>2,680,453</b>	<b>(397,301)</b>	<b>(14.8%)</b>	<b>Total Operating Expenses</b>	<b>26,770,033</b>	<b>30,938,986</b>	<b>4,168,953</b>	<b>13.5%</b>	<b>23,448,652</b>	<b>(3,321,381)</b>	<b>(14.2%)</b>
<b>\$ (1,278,969)</b>	<b>\$ (2,008,933)</b>	<b>\$ 729,964</b>	<b>(36.3%)</b>	<b>\$ (774,442)</b>	<b>\$ (504,527)</b>	<b>65.1%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (10,582,531)</b>	<b>\$ (17,355,813)</b>	<b>\$ 6,773,283</b>	<b>(39.0%)</b>	<b>\$ (6,987,910)</b>	<b>\$ (3,594,621)</b>	<b>51.4%</b>
90,241	73,871	(16,370)	(22.2%)	26,989	(63,252)	(234.4%)	Depreciation	799,348	664,839	(134,509)	(20.2%)	236,188	(563,159)	(238.4%)
							<b>Overhead Allocations:</b>							
9,818	16,443	6,625	40.3%	9,779	(39)	(0.4%)	OH Risk Management	97,872	147,987	50,115	33.9%	85,510	(12,362)	(14.5%)
79,387	103,522	24,135	23.3%	74,884	(4,503)	(6.0%)	OH Revenue Cycle	720,492	931,698	211,206	22.7%	723,160	2,668	0.4%
1,977	3,182	1,205	37.9%	2,739	762	27.8%	OH Internal Audit	24,093	28,638	4,545	15.9%	19,456	(4,637)	(23.8%)
18,192	28,133	9,941	35.3%	34,251	16,059	46.9%	Home Office Facilities	214,116	253,197	39,081	15.4%	280,102	65,986	23.6%
21,108	14,511	(6,597)	(45.5%)	51,018	29,910	58.6%	OH Administration	127,134	130,599	3,465	2.7%	405,700	278,566	68.7%
82,713	99,173	16,460	16.6%	69,724	(12,989)	(18.6%)	OH Human Resources	769,046	892,557	123,511	13.8%	626,218	(142,828)	(22.8%)
27,432	38,033	10,601	27.9%	16,039	(11,393)	(71.0%)	Legal	248,377	342,297	93,920	27.4%	150,463	(97,914)	(65.1%)
4,473	4,523	50	1.1%	4,261	(212)	(5.0%)	Records	33,060	40,707	7,647	18.8%	31,034	(2,026)	(6.5%)
3,710	8,915	5,205	58.4%	6,834	3,124	45.7%	OH Compliance	106,985	80,235	(26,750)	(33.3%)	62,835	(44,150)	(70.3%)
135,914	58,201	(77,713)	(133.5%)	39,156	(96,758)	(247.1%)	IT Operations	492,334	523,809	31,475	6.0%	347,747	(144,587)	(41.6%)
24,634	19,491	(5,143)	(26.4%)	12,103	(12,531)	(103.5%)	IT Security	131,113	175,419	44,306	25.3%	166,938	35,825	21.5%
43,144	39,351	(3,793)	(9.6%)	33,431	(9,713)	(29.1%)	OH Finance	336,336	354,159	17,823	5.0%	247,937	(88,399)	(35.7%)
12,805	20,025	7,220	36.1%	10,993	(1,812)	(16.5%)	Corporate Communications	123,276	180,225	56,949	31.6%	100,634	(22,642)	(22.5%)
46,380	19,300	(27,080)	(140.3%)	-	(46,380)	-	OH Information Technology	212,663	173,700	(38,963)	(22.4%)	60,595	(152,068)	(251.0%)

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
107,474	242,579	135,105	55.7%	250,681	143,207	57.1%	IT Applications	1,481,648	2,183,211	701,563	32.1%	1,562,821	81,173	5.2%
28,602	45,852	17,250	37.6%	36,224	7,622	21.0%	IT Service Center	349,383	412,668	63,285	15.3%	293,336	(56,047)	(19.1%)
18,321	20,701	2,380	11.5%	-	(18,321)	-	OH Performance Excellence	150,404	186,309	35,905	19.3%	77,609	(72,795)	(93.8%)
23,302	13,780	(9,522)	(69.1%)	10,909	(12,393)	(113.6%)	Corporate Quality	161,646	124,020	(37,626)	(30.3%)	77,408	(84,238)	(108.8%)
40,590	55,383	14,793	26.7%	44,003	3,413	7.8%	OH Security Services	361,968	498,447	136,479	27.4%	351,397	(10,571)	(3.0%)
19,662	21,357	1,695	7.9%	11,356	(8,306)	(73.1%)	OH Supply Chain	160,236	192,213	31,977	16.6%	59,102	(101,134)	(171.1%)
12,126	12,286	160	1.3%	10,217	(1,909)	(18.7%)	HIM Department	112,857	110,574	(2,283)	(2.1%)	121,464	8,607	7.1%
25,565	20,831	(4,734)	(22.7%)	16,745	(8,820)	(52.7%)	OH Coding	200,451	187,479	(12,972)	(6.9%)	172,981	(27,470)	(15.9%)
2,560	2,394	(166)	(6.9%)	2,206	(354)	(16.0%)	OH Reimbursement	20,216	21,546	1,330	6.2%	19,828	(388)	(2.0%)
11,522	29,523	18,001	61.0%	-	(11,522)	-	OH Clinical Labor Pool	74,807	265,710	190,903	71.8%	-	(74,807)	-
17,639	22,557	4,918	21.8%	-	(17,639)	-	District Nursing Admin	223,442	203,009	(20,433)	(10.1%)	-	(223,442)	-
8,533	10,674	2,141	20.1%	-	(8,533)	-	District Operations Admin	88,807	96,063	7,256	7.6%	-	(88,807)	-
2,929	4,779	1,850	38.7%	-	(2,929)	-	OH Mail Room	36,315	43,007	6,692	15.6%	-	(36,315)	-
830,512	975,498	144,986	14.9%	747,553	(82,959)	(11.1%)	Total Overhead Allocations-	7,059,076	8,779,484	1,720,408	19.6%	6,044,275	(1,014,801)	(16.8%)
<b>3,998,506</b>	<b>4,452,023</b>	<b>453,517</b>	<b>10.2%</b>	<b>3,454,995</b>	<b>(543,511)</b>	<b>(15.7%)</b>	<b>Total Expenses</b>	<b>34,628,457</b>	<b>40,383,310</b>	<b>5,754,853</b>	<b>14.3%</b>	<b>29,729,115</b>	<b>(4,899,342)</b>	<b>(16.5%)</b>
<b>\$ (2,199,721)</b>	<b>\$ (3,058,302)</b>	<b>\$ 858,581</b>	<b>(28.1%)</b>	<b>\$ (1,548,984)</b>	<b>\$ (650,737)</b>	<b>42.0%</b>	<b>Net Margin</b>	<b>\$ (18,440,955)</b>	<b>\$ (26,800,137)</b>	<b>\$ 8,359,182</b>	<b>(31.2%)</b>	<b>\$ (13,268,373)</b>	<b>\$ (5,172,582)</b>	<b>39.0%</b>
<b>49,312</b>	<b>252,458</b>	<b>(203,146)</b>	<b>(80.5%)</b>	<b>107,308</b>	<b>(57,995)</b>	<b>(54.0%)</b>	<b>Capital Contributions.</b>	<b>815,380</b>	<b>2,272,122</b>	<b>(1,456,742)</b>	<b>(64.1%)</b>	<b>132,840</b>	<b>682,541</b>	<b>513.8%</b>
<b>\$ 4,641,801</b>	<b>-</b>	<b>\$ 4,641,801</b>	<b>-</b>	<b>\$ 6,257,118</b>	<b>\$ 1,615,318</b>	<b>25.8%</b>	<b>Transfer In/(Out)</b>	<b>\$ 19,344,650</b>	<b>\$ 27,750,000</b>	<b>\$ (8,405,350)</b>	<b>(30.3%)</b>	<b>\$ 14,099,698</b>	<b>\$ (5,244,951)</b>	<b>(37.2%)</b>

**Primary Care Clinics Statement of Revenues and Expenses by Month**

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Year to Date
<b>Gross Patient Revenue</b>	\$ 3,208,530	\$ 2,531,499	\$ 2,552,091	\$ 2,896,182	\$ 2,909,023	\$ 3,190,147	\$ 3,138,945	\$ 3,090,915	\$ 2,811,962	\$ 26,329,294
Contractual Allowance	1,059,426	940,971	795,450	911,759	1,014,205	921,809	815,993	1,230,968	673,491	8,364,071
Charity Care	1,188,343	893,302	917,542	1,078,843	1,050,015	1,175,551	1,166,762	1,098,122	973,009	9,541,489
Bad Debt	325,374	204,443	347,137	404,411	354,100	398,923	309,917	381,214	648,346	3,373,865
Total Contractuals and Bad Debt	2,573,143	2,038,717	2,060,129	2,395,013	2,418,320	2,496,283	2,292,672	2,710,304	2,294,846	21,279,426
Other Patient Revenue	566,684	575,505	543,247	678,114	590,888	590,888	679,561	350,153	589,156	5,164,197
<b>Net Patient Service Revenue</b>	<b>1,202,071</b>	<b>1,068,287</b>	<b>1,035,210</b>	<b>1,179,284</b>	<b>1,081,590</b>	<b>1,284,752</b>	<b>1,525,834</b>	<b>730,765</b>	<b>1,106,272</b>	<b>10,214,065</b>
Collection %	37.46%	42.20%	40.56%	40.72%	37.18%	40.27%	48.61%	23.64%	39.34%	38.79%
<b>Non-Operating Revenues</b>										
Grants	550,122	658,694	428,700	450,916	969,806	756,066	766,155	671,832	678,531	5,930,822
Interest Earnings	1,943	-	-	-	-	-	-	-	-	1,943
Other Revenue	1,437	2,526	13,368	1,092	2,155	895	3,630	1,590	13,983	40,673
Total Other Revenues	\$ 553,502	\$ 661,220	\$ 442,068	\$ 452,008	\$ 971,960	\$ 756,960	\$ 769,785	\$ 673,422	\$ 692,513	\$ 5,973,438
<b>Total Non-Operating Revenues</b>	<b>\$ 1,755,573</b>	<b>\$ 1,729,507</b>	<b>\$ 1,477,278</b>	<b>\$ 1,631,292</b>	<b>\$ 2,053,550</b>	<b>\$ 2,041,712</b>	<b>\$ 2,295,619</b>	<b>\$ 1,404,186</b>	<b>\$ 1,798,785</b>	<b>\$ 16,187,503</b>
<b>Direct Operating Expenses:</b>										
Salaries and Wages	1,872,309	1,512,292	1,998,118	1,593,013	1,992,463	1,948,992	1,843,046	1,801,624	2,026,079	16,587,934
Benefits	471,718	444,080	475,086	511,022	495,690	531,749	529,481	483,407	521,285	4,463,516
Purchased Services	3,780	39,841	27,633	301,222	336,285	108,413	114,020	123,775	89,583	1,144,552
Medical Supplies	31,086	71,763	74,918	166,912	88,454	141,793	80,069	90,637	54,694	800,326
Other Supplies	5,859	9,819	7,603	12,044	12,747	75,884	27,911	70,018	29,716	251,601
Medical Services	37,749	102,323	125,019	69,614	82,573	76,331	91,847	114,405	79,063	778,924
Drugs	74,182	46,702	41,892	42,320	42,188	63,681	53,006	50,428	58,629	473,027
Repairs and Maintenance	34,302	44,761	36,325	64,782	33,531	16,288	86,800	20,299	48,558	385,645
Lease and Rental	191,910	129,886	(54,422)	90,137	90,805	83,498	92,625	151,394	37,932	813,765
Utilities	5,558	13,231	5,510	7,644	10,006	7,361	10,185	9,291	8,555	77,341
Other Expense	86,265	78,069	93,788	58,676	105,038	75,674	92,735	92,956	99,414	782,615
Interest Expense	-	-	56,288	18,450	17,949	17,790	17,630	17,470	17,308	162,884
Insurance	4,947	4,947	4,947	4,947	4,947	4,947	4,947	6,334	6,937	47,902
<b>Total Operating Expenses</b>	<b>2,819,665</b>	<b>2,497,713</b>	<b>2,892,703</b>	<b>2,940,782</b>	<b>3,312,676</b>	<b>3,152,400</b>	<b>3,044,303</b>	<b>3,032,038</b>	<b>3,077,754</b>	<b>26,770,033</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (1,064,092)</b>	<b>\$ (768,206)</b>	<b>\$ (1,415,425)</b>	<b>\$ (1,309,490)</b>	<b>\$ (1,259,126)</b>	<b>\$ (1,110,688)</b>	<b>\$ (748,684)</b>	<b>\$ (1,627,851)</b>	<b>\$ (1,278,969)</b>	<b>\$ (10,582,531)</b>
Depreciation	30,892	30,892	201,655	87,803	89,261	88,977	89,813	89,813	90,241	799,348
<i>Overhead Allocations:</i>										
OH Risk Management	11,508	10,550	11,012	10,599	11,437	10,402	11,655	10,891	9,818	97,872

**Primary Care Clinics Statement of Revenues and Expenses by Month**

	<b>Oct-23</b>	<b>Nov-23</b>	<b>Dec-23</b>	<b>Jan-24</b>	<b>Feb-24</b>	<b>Mar-24</b>	<b>Apr-24</b>	<b>May-24</b>	<b>Jun-24</b>	<b>Year to Date</b>
OH Revenue Cycle	81,046	75,330	-	162,033	84,800	85,134	73,335	79,426	79,387	720,492
OH Internal Audit	3,588	3,044	3,008	3,211	3,189	2,070	1,976	2,031	1,977	24,093
Home Office Facilities	26,450	25,091	-	37,902	19,592	25,574	24,239	37,077	18,192	214,116
OH Administration	2,283	18,787	12,453	13,871	12,698	13,349	18,937	13,648	21,108	127,134
OH Human Resources	85,592	68,007	134,987	68,587	90,552	82,055	64,698	91,855	82,713	769,046
Legal	22,394	24,447	22,316	40,492	33,271	26,867	25,216	25,941	27,432	248,377
Records	3,633	3,542	3,789	3,875	2,924	3,470	3,607	3,746	4,473	33,060
OH Compliance	13,667	11,822	14,607	12,306	12,965	12,765	12,096	13,047	3,710	106,985
IT Operations	42,187	48,371	5,820	68,578	36,151	44,138	64,162	47,012	135,914	492,334
IT Security	11,440	16,335	11,257	12,739	15,875	12,433	12,969	13,431	24,634	131,113
OH Finance	34,202	34,793	38,236	32,428	38,205	40,967	34,849	39,512	43,144	336,336
Corporate Communications	18,203	15,236	11,791	10,279	14,449	13,466	11,992	15,054	12,805	123,276
OH Information Technology	24,790	18,081	20,994	25,954	14,034	20,951	19,251	22,228	46,380	212,663
IT Applications	111,456	65,852	-	736,277	116,402	117,312	59,647	167,228	107,474	1,481,648
IT Service Center	41,803	30,484	35,825	34,788	38,269	45,034	56,323	38,254	28,602	349,383
OH Performance Excellence	24,133	10,449	15,136	15,961	14,678	20,187	15,833	15,706	18,321	150,404
Corporate Quality	13,253	11,415	17,059	16,561	20,146	19,739	19,246	20,925	23,302	161,646
OH Security Services	40,055	33,123	39,430	55,297	33,543	25,329	38,937	55,663	40,590	361,968
OH Supply Chain	20,666	16,737	17,733	17,584	17,338	15,756	17,348	17,412	19,662	160,236
HIM Department	13,556	11,912	15,225	10,052	12,903	12,507	12,059	12,517	12,126	112,857
OH Coding	25,327	18,592	22,685	21,159	21,870	21,803	21,748	21,702	25,565	200,451
OH Reimbursement	1,908	2,445	2,220	2,221	2,209	2,244	2,170	2,238	2,560	20,216
OH Clinical Labor Pool	2,245	2,386	7,201	13,315	10,555	10,094	10,949	6,541	11,522	74,807
District Nursing Admin	20,342	10,043	15,230	23,024	11,314	24,702	78,439	22,709	17,639	223,442
District Operations Admin	11,946	6,420	13,665	10,752	9,784	9,300	12,343	6,064	8,533	88,807
OH Mail Room	3,893	4,266	5,253	2,595	4,140	4,583	3,833	4,824	2,929	36,315
<b>Total Overhead Allocations</b>	<b>711,568</b>	<b>597,561</b>	<b>496,932</b>	<b>1,462,440</b>	<b>703,293</b>	<b>722,231</b>	<b>727,857</b>	<b>806,682</b>	<b>830,512</b>	<b>7,059,076</b>
<b>Total Expenses</b>	<b>3,562,125</b>	<b>3,126,166</b>	<b>3,591,290</b>	<b>4,491,025</b>	<b>4,105,230</b>	<b>3,963,609</b>	<b>3,861,973</b>	<b>3,928,533</b>	<b>3,998,506</b>	<b>34,628,457</b>
<b>Net Margin</b>	<b>\$ (1,806,552)</b>	<b>\$ (1,396,660)</b>	<b>\$ (2,114,013)</b>	<b>\$ (2,859,733)</b>	<b>\$ (2,051,680)</b>	<b>\$ (1,921,897)</b>	<b>\$ (1,566,354)</b>	<b>\$ (2,524,346)</b>	<b>\$ (2,199,721)</b>	<b>\$ (18,440,955)</b>
<b>Capital Contributions.</b>	<b>204,850</b>	<b>-</b>	<b>79,780</b>	<b>-</b>	<b>-</b>	<b>46,790</b>	<b>201,342</b>	<b>233,306</b>	<b>49,312</b>	<b>815,380</b>
<b>General Fund Support/Transfer In</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$14,702,849</b>	<b>-</b>	<b>\$4,641,801</b>	<b>\$19,344,650</b>

	Clinic Administration	Belle Glade Medical Clinic	Delray Medical Clinic	Lantana Medical Clinic	Mangonia Park Medical Clinic	West Palm Beach Medical Clinic	Jupiter Medical Clinic	Lake Worth Medical Clinic	Lewis Center Medical Clinic	West Boca Medical Clinic	St Ann Place Medical Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Atlantis Medical Clinic	Port Medical Clinic	Total
<b>Gross Patient Revenue</b>	\$ 1,452	\$ 1,759,590	\$ 1,533,260	\$ 4,307,210	\$ 1,391,519	\$ 3,176,079	\$ 917,407	\$ 2,355,109	\$ 79,857	\$ 612,104	\$ 25,271	\$ 105,885	\$ 2,497	\$ 78,024	-	\$ 39,442	\$ 16,384,706
Contractual Allowance	(641,025)	699,563	573,234	1,125,697	405,415	972,913	344,284	1,114,141	46,316	322,995	7,273	5,602	2,641	59,265	-	1,601	5,039,917
Charity Care	(36,020)	489,739	482,478	1,746,278	219,709	1,152,947	340,000	804,784	17,045	210,068	4,753	79,036	285	10,521	-	28,392	5,550,015
Bad Debt	(3,040)	167,688	185,534	487,587	257,240	344,194	106,152	221,082	10,521	52,921	7,305	15,442	29	9,054	-	735	1,862,454
Total Contractual Allowances and Bad Debt	(680,085)	1,356,990	1,241,245	3,359,571	882,364	2,140,055	790,436	2,140,008	73,881	585,984	19,331	100,081	2,955	78,894	-	30,729	12,452,386
Other Patient Revenue	-	369,198	253,171	930,600	120,634	785,642	194,655	500,923	45,846	235,642	8,478	24,202	1	5,162	26,012	266	3,500,431
<b>Net Patient Revenue</b>	<b>681,537</b>	<b>771,798</b>	<b>545,186</b>	<b>1,878,238</b>	<b>629,789</b>	<b>1,491,667</b>	<b>321,626</b>	<b>716,025</b>	<b>51,821</b>	<b>261,761</b>	<b>14,418</b>	<b>30,006</b>	<b>(457)</b>	<b>4,346</b>	<b>26,012</b>	<b>8,979</b>	<b>7,432,751</b>
Collection %	46.935 22%	43.86%	35.56%	43.61%	45.26%	46.97%	35.06%	30.40%	64.89%	42.76%	57.05%	28.34%	(18.31%)	5.57%	-	22.76%	45.36%
Grants	930,316	557,899	391,473	705,553	490,351	681,907	250,515	566,821	736	221,557	39,373	55,083	-	52,520	-	-	4,944,105
Interest Earnings	1,943	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,943
Other Revenue	34,594	4,410	-	-	-	-	-	-	-	-	-	-	-	-	-	-	39,004
Total Other Revenues	966,853	562,309	391,473	705,553	490,351	681,907	250,515	566,821	736	221,557	39,373	55,083	-	52,520	-	-	4,985,052
<b>Total Revenues</b>	<b>\$ 1,648,390</b>	<b>\$ 1,334,107</b>	<b>\$ 936,659</b>	<b>\$ 2,583,791</b>	<b>\$ 1,120,140</b>	<b>\$ 2,173,574</b>	<b>\$ 572,141</b>	<b>\$ 1,282,846</b>	<b>\$ 52,957</b>	<b>\$ 483,318</b>	<b>\$ 53,791</b>	<b>\$ 85,089</b>	<b>\$ (457)</b>	<b>\$ 56,866</b>	<b>\$ 26,012</b>	<b>\$ 8,979</b>	<b>\$ 12,417,803</b>
<i>Direct Operational Expenses:</i>																	
Salaries and Wages	2,718,081	1,421,109	1,043,241	2,202,716	1,263,423	1,751,186	663,852	1,587,019	8,111	572,117	128,510	158,239	-	133,502	-	-	13,651,107
Benefits	850,127	322,456	286,373	583,571	378,062	394,516	164,389	409,617	1,887	136,737	42,081	53,702	-	36,518	-	-	3,660,036
Purchased Services	243,070	27,200	380,169	6,567	404,538	12,975	10,483	4,395	4,145	16,074	-	-	355	600	-	-	1,110,581
Medical Supplies	-	46,000	76,935	103,427	66,092	87,409	22,586	83,035	2,195	39,944	2,298	1,318	82	2,145	20,462	-	553,930
Other Supplies	6,102	7,983	15,991	13,078	9,090	26,162	14,270	13,978	1,099	3,925	353	6,102	877	1,944	85,146	-	206,102
Medical Services	-	83,256	77,216	126,061	42,680	106,415	94,325	202,927	2,386	42,822	837	-	-	-	-	-	779,924
Drugs	-	38,548	111,207	112,608	74,434	117,776	873	11,489	(73)	5,769	115	156	54	73	-	-	478,027
Repairs and Maintenance	257,515	3,763	16,843	5,746	7,793	4,485	3,403	15,523	2,027	5,603	1,179	10,856	7,112	11,978	-	-	353,277
Lease and Rental	-	68,254	97,129	126,911	40,121	113,437	180	97,347	160	57,464	60	80	35	105	-	-	601,283
Utilities	-	19,626	6,903	1,560	5,429	1,560	10,240	8,230	1,184	4,734	1,000	-	-	-	-	-	60,466
Other Expense	131,354	123,426	45,516	53,220	46,258	87,161	27,847	118,050	3,714	21,152	3,731	1,012	175	4,382	1,763	-	668,761
Interest Expense	1,364	-	57,688	-	26,507	-	10,772	14,620	-	29,040	-	-	-	-	-	-	139,991
Insurance	-	4,511	2,608	6,209	469	5,518	1,472	3,580	299	1,136	-	7,183	7,007	7,238	-	-	47,232
Total Operating Expenses	4,207,614	2,166,132	2,217,819	3,341,676	2,364,896	2,708,602	1,024,703	2,569,811	27,134	936,517	180,165	238,648	15,697	198,484	107,372	-	22,305,266
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(2,559,223)</b>	<b>(832,025)</b>	<b>(1,281,160)</b>	<b>(757,885)</b>	<b>(1,244,756)</b>	<b>(535,027)</b>	<b>(452,562)</b>	<b>(1,286,965)</b>	<b>25,423</b>	<b>(453,198)</b>	<b>(126,374)</b>	<b>(153,559)</b>	<b>(16,154)</b>	<b>(141,619)</b>	<b>(81,360)</b>	<b>8,979</b>	<b>(9,887,463)</b>
Depreciation	3,907	69,680	26,446	10,537	16,511	15,345	1,164	3,595	-	6,249	-	-	10,413	62,645	1,306	-	227,799
<i>Overhead Allocations:</i>																	
OH Risk Management	81,663	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	81,663
OH Revenue Cycle	535,501	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	535,501
OH Internal Audit	20,104	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,104
Home Office Facilities	167,263	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	167,263
OH Administration	106,079	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	106,079
OH Human Resources	632,511	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	632,511
Legal	207,243	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	207,243
Records	27,585	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	27,585
OH Compliance	89,268	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	89,268
IT Operations	410,797	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	410,797
IT Security	109,399	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	109,399
OH Finance	280,636	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	280,636
Corporate Communications	102,860	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	102,860
OH Information Technology	177,445	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	177,445
IT Applications	1,236,272	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,236,272
IT Service Center	291,521	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	291,521
OH Performance Excellence	125,496	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	125,496
Corporate Quality	134,876	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	134,876
OH Security Services	241,312	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	241,312
OH Supply Chain	133,700	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	133,700
HIM Department	94,167	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	94,167
OH Coding	167,254	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	167,254
OH Reimbursement	16,867	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	16,867
OH Clinical Labor Pool	62,419	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	62,419
District Nursing Admin	186,438	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	186,438
District Operations Admin	74,100	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	74,100
OH Mail Room	30,300	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,300
Total Overhead Allocations	5,743,077	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,743,077
<b>Total Expenses</b>	<b>9,969,386</b>	<b>2,235,813</b>	<b>2,367,946</b>	<b>3,352,213</b>	<b>2,439,417</b>	<b>2,723,946</b>	<b>1,121,632</b>	<b>2,680,324</b>	<b>27,134</b>	<b>1,007,801</b>	<b>180,165</b>	<b>238,648</b>	<b>26,110</b>	<b>261,129</b>	<b>108,678</b>	<b>-</b>	<b>28,740,341</b>
<b>Net Margin</b>	<b>\$ (8,320,996)</b>	<b>\$ (901,706)</b>	<b>\$ (1,431,288)</b>	<b>\$ (768,421)</b>	<b>\$ (1,319,277)</b>	<b>\$ (550,372)</b>	<b>\$ (549,491)</b>	<b>\$ (1,397,478)</b>	<b>\$ 25,423</b>	<b>\$ (524,483)</b>	<b>\$ (126,374)</b>	<b>\$ (153,559)</b>	<b>\$ (26,567)</b>	<b>\$ (204,263)</b>	<b>\$ (82,666)</b>	<b>\$ 8,979</b>	<b>\$ (16,322,539)</b>
Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer In/(Out)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,751,584	\$ 1,445,510	\$ 306,074	21.2%	\$ 1,571,459	\$ 180,125	11.5%	<b>Gross Patient Revenue</b>	\$ 16,384,706	\$ 14,093,720	\$ 2,290,986	16.3%	\$ 13,837,911	\$ 2,546,795	18.4%
545,908	413,636	132,272	32.0%	1,198,351	(652,444)	(54.4%)	Contractual Allowance	5,039,917	4,032,927	1,006,990	25.0%	5,841,208	(801,291)	(13.7%)
570,137	555,495	14,642	2.6%	616,949	(46,811)	(7.6%)	Charity Care	5,550,015	5,416,080	133,935	2.5%	5,288,473	261,542	4.9%
236,566	136,980	99,586	72.7%	(147,817)	384,383	(260.0%)	Bad Debt	1,862,454	1,335,555	526,899	39.5%	1,601,001	261,453	16.3%
1,352,611	1,106,111	246,500	22.3%	1,667,483	(314,872)	(18.9%)	Total Contractuals and Bad Debt	12,452,386	10,784,562	1,667,824	15.5%	12,730,682	(278,296)	(2.2%)
397,052	216,144	180,908	83.7%	136,676	260,376	190.5%	Other Patient Revenue	3,500,431	2,107,415	1,393,016	66.1%	1,885,237	1,615,194	85.7%
<b>796,026</b>	<b>555,543</b>	<b>240,482</b>	<b>43.3%</b>	<b>40,651</b>	<b>755,374</b>	<b>1,858.2%</b>	<b>Net Patient Service Revenue</b>	<b>7,432,751</b>	<b>5,416,573</b>	<b>2,016,178</b>	<b>37.2%</b>	<b>2,992,467</b>	<b>4,440,284</b>	<b>148.4%</b>
45.45%	38.43%			2.59%			Collection %	45.36%	38.43%			21.63%		
568,192	571,387	(3,195)	(0.6%)	578,369	(10,178)	(1.8%)	Grants	4,944,105	5,570,991	(626,886)	(11.3%)	6,942,181	(1,998,076)	(28.8%)
-	-	-	-	-	-	-	Interest Earnings	1,943	-	1,943	-	-	1,943	-
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	649,065	(649,065)	-
13,968	10,024	3,944	39.3%	288,001	(274,033)	(95.2%)	Other Revenue	39,004	97,725	(58,721)	(60.1%)	636,675	(597,671)	(93.9%)
<b>\$ 1,378,185</b>	<b>\$ 1,136,954</b>	<b>\$ 241,231</b>	<b>21.2%</b>	<b>\$ 907,022</b>	<b>\$ 471,163</b>	<b>51.9%</b>	<b>Total Revenues</b>	<b>\$ 12,417,803</b>	<b>\$ 11,085,289</b>	<b>\$ 1,332,514</b>	<b>12.0%</b>	<b>\$ 11,220,388</b>	<b>\$ 1,197,415</b>	<b>10.7%</b>
							<b>Direct Operating Expenses:</b>							
1,668,133	1,729,860	61,727	3.6%	1,317,209	(350,923)	(26.6%)	Salaries and Wages	13,651,107	15,799,046	2,147,939	13.6%	12,282,977	(1,368,129)	(11.1%)
426,555	437,373	10,817	2.5%	379,047	(47,509)	(12.5%)	Benefits	3,660,036	3,961,798	301,763	7.6%	3,278,089	(381,947)	(11.7%)
86,756	111,219	24,463	22.0%	59,456	(27,300)	(45.9%)	Purchased Services	1,110,581	1,000,971	(109,610)	(11.0%)	275,859	(834,722)	(302.6%)
35,005	90,537	55,533	61.3%	53,091	18,086	34.1%	Medical Supplies	553,930	814,836	260,906	32.0%	557,590	3,660	0.7%
28,788	37,540	8,752	23.3%	35,926	7,138	19.9%	Other Supplies	206,102	337,860	131,758	39.0%	183,782	(22,320)	(12.1%)
79,063	68,151	(10,912)	(16.0%)	80,827	1,764	2.2%	Medical Services	778,924	613,359	(165,565)	(27.0%)	566,246	(212,679)	(37.6%)
58,629	57,154	(1,475)	(2.6%)	45,397	(13,232)	(29.1%)	Drugs	473,027	514,386	41,359	8.0%	388,017	(85,010)	(21.9%)
40,933	55,755	14,822	26.6%	41,408	475	1.1%	Repairs and Maintenance	353,827	501,795	147,968	29.5%	259,063	(94,764)	(36.6%)
32,815	120,629	87,814	72.8%	101,808	68,993	67.8%	Lease and Rental	601,283	1,085,664	484,381	44.6%	826,622	225,339	27.3%
7,046	11,959	4,913	41.1%	6,276	(770)	(12.3%)	Utilities	60,466	107,631	47,165	43.8%	52,689	(7,777)	(14.8%)
68,548	104,091	35,543	34.1%	47,110	(21,437)	(45.5%)	Other Expense	668,761	936,819	268,058	28.6%	779,888	111,127	14.2%
14,821	9,054	(5,768)	(63.7%)	-	(14,821)	-	Interest Expense	139,991	85,644	(54,347)	(63.5%)	-	(139,991)	-
6,761	6,479	(282)	(4.4%)	8,714	1,953	22.4%	Insurance	47,232	58,311	11,079	19.0%	46,605	(627)	(1.3%)
<b>2,553,853</b>	<b>2,839,801</b>	<b>285,948</b>	<b>10.1%</b>	<b>2,176,270</b>	<b>(377,583)</b>	<b>(17.4%)</b>	<b>Total Operating Expenses</b>	<b>22,305,266</b>	<b>25,818,121</b>	<b>3,512,855</b>	<b>13.6%</b>	<b>19,497,427</b>	<b>(2,807,840)</b>	<b>(14.4%)</b>
<b>\$ (1,175,668)</b>	<b>\$ (1,702,846)</b>	<b>\$ 527,179</b>	<b>(31.0%)</b>	<b>\$ (1,269,248)</b>	<b>\$ 93,580</b>	<b>(7.4%)</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (9,887,463)</b>	<b>\$ (14,732,832)</b>	<b>\$ 4,845,369</b>	<b>(32.9%)</b>	<b>\$ (8,277,039)</b>	<b>\$ (1,610,425)</b>	<b>19.5%</b>
77,753	69,165	(8,588)	(12.4%)	21,992	(55,761)	(253.6%)	Depreciation	691,998	622,485	(69,513)	(11.2%)	187,139	(504,858)	(269.8%)
							<b>Overhead Allocations:</b>							
8,192	13,720	5,528	40.3%	8,255	63	0.8%	OH Risk Management	81,663	123,480	41,817	33.9%	72,187	(9,476)	(13.1%)
59,004	76,942	17,938	23.3%	61,910	2,906	4.7%	OH Revenue Cycle	535,501	692,478	156,977	22.7%	597,869	62,368	10.4%
1,650	2,655	1,005	37.9%	2,312	662	28.6%	OH Internal Audit	20,104	23,895	3,791	15.9%	16,424	(3,680)	(22.4%)
14,211	21,977	7,766	35.3%	29,953	15,742	52.6%	Home Office Facilities	167,263	197,793	30,530	15.4%	244,951	77,688	31.7%
17,612	12,108	(5,504)	(45.5%)	43,069	25,457	59.1%	OH Administration	106,079	108,972	2,893	2.7%	342,490	236,411	69.0%
68,028	81,566	13,538	16.6%	59,547	(8,481)	(14.2%)	OH Human Resources	632,511	734,094	101,583	13.8%	534,815	(97,696)	(18.3%)
22,889	31,734	8,845	27.9%	13,540	(9,349)	(69.0%)	Legal	207,243	285,606	78,363	27.4%	127,020	(80,223)	(63.2%)
3,732	3,774	42	1.1%	3,597	(135)	(3.8%)	Records	27,585	33,966	6,381	18.8%	26,198	(1,387)	(5.3%)
3,096	7,439	4,343	58.4%	5,769	2,673	46.3%	OH Compliance	89,268	66,951	(22,317)	(33.3%)	53,044	(36,224)	(68.3%)
113,405	48,562	(64,843)	(133.5%)	33,055	(80,350)	(243.1%)	IT Operations	410,797	437,058	26,261	6.0%	293,565	(117,232)	(39.9%)
20,554	16,263	(4,291)	(26.4%)	10,217	(10,337)	(101.2%)	IT Security	109,399	146,367	36,968	25.3%	140,929	31,530	22.4%
35,999	32,834	(3,165)	(9.6%)	28,222	(7,777)	(27.6%)	OH Finance	280,636	295,506	14,870	5.0%	209,307	(71,329)	(34.1%)
10,684	16,709	6,025	36.1%	9,280	(1,404)	(15.1%)	Corporate Communications	102,860	150,381	47,521	31.6%	84,954	(17,906)	(21.1%)
38,699	16,104	(22,595)	(140.3%)	-	(38,699)	-	OH Information Technology	177,445	144,936	(32,509)	(22.4%)	51,154	(126,291)	(246.9%)

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
89,675	202,405	112,730	55.7%	211,624	121,949	57.6%	IT Applications	1,236,272	1,821,645	585,373	32.1%	1,319,327	83,055	6.3%
23,865	38,258	14,393	37.6%	30,580	6,715	22.0%	IT Service Center	291,521	344,322	52,801	15.3%	247,632	(43,889)	(17.7%)
15,287	17,273	1,986	11.5%	-	(15,287)	-	OH Performance Excellence	125,496	155,457	29,961	19.3%	65,517	(59,979)	(91.5%)
19,443	11,498	(7,945)	(69.1%)	9,209	(10,234)	(111.1%)	Corporate Quality	134,876	103,482	(31,394)	(30.3%)	65,348	(69,528)	(106.4%)
27,060	36,922	9,862	26.7%	36,320	9,260	25.5%	OH Security Services	241,312	332,298	90,986	27.4%	290,045	48,733	16.8%
16,406	17,820	1,414	7.9%	9,587	(6,819)	(71.1%)	OH Supply Chain	133,700	160,380	26,680	16.6%	49,895	(83,805)	(168.0%)
10,118	10,251	133	1.3%	8,625	(1,493)	(17.3%)	HIM Department	94,167	92,259	(1,908)	(2.1%)	102,540	8,373	8.2%
21,331	17,381	(3,950)	(22.7%)	14,136	(7,195)	(50.9%)	OH Coding	167,254	156,429	(10,825)	(6.9%)	146,030	(21,224)	(14.5%)
2,136	1,998	(138)	(6.9%)	1,862	(274)	(14.7%)	OH Reimbursement	16,867	17,982	1,115	6.2%	16,738	(129)	(0.8%)
9,614	24,634	15,020	61.0%	-	(9,614)	-	OH Clinical Labor Pool	62,419	221,706	159,287	71.8%	-	(62,419)	-
14,718	18,821	4,103	21.8%	-	(14,718)	-	District Nursing Admin	186,438	169,389	(17,049)	(10.1%)	-	(186,438)	-
7,120	8,906	1,786	20.1%	-	(7,120)	-	District Operations Admin	74,100	80,154	6,054	7.6%	-	(74,100)	-
2,444	3,987	1,543	38.7%	-	(2,444)	-	OH Mail Room	30,300	35,885	5,584	15.6%	-	(30,300)	-
676,972	792,541	115,569	14.6%	630,669	(46,303)	(7.3%)	Total Overhead Allocations-	5,743,077	7,132,871	1,389,793	19.5%	5,097,979	(645,098)	(12.7%)
<b>3,308,578</b>	<b>3,701,507</b>	<b>392,929</b>	<b>10.6%</b>	<b>2,828,931</b>	<b>(479,647)</b>	<b>(17.0%)</b>	<b>Total Expenses</b>	<b>28,740,341</b>	<b>33,573,476</b>	<b>4,833,135</b>	<b>14.4%</b>	<b>24,782,545</b>	<b>(3,957,796)</b>	<b>(16.0%)</b>
<b>\$ (1,930,393)</b>	<b>\$ (2,564,553)</b>	<b>\$ 634,159</b>	<b>(24.7%)</b>	<b>\$ (1,921,909)</b>	<b>\$ (8,484)</b>	<b>0.4%</b>	<b>Net Margin</b>	<b>\$ (16,322,538)</b>	<b>\$ (22,488,187)</b>	<b>\$ 6,165,649</b>	<b>(27.4%)</b>	<b>\$ (13,562,157)</b>	<b>\$ (2,760,381)</b>	<b>20.4%</b>
<b>6,432</b>	<b>198,183</b>	<b>(191,751)</b>	<b>(96.8%)</b>	<b>11,886</b>	<b>(5,454)</b>	<b>(45.9%)</b>	<b>Capital Contributions.</b>	<b>541,412</b>	<b>1,783,647</b>	<b>(1,242,235)</b>	<b>(69.6%)</b>	<b>37,419</b>	<b>503,993</b>	<b>1,346.9%</b>
<b>\$ 2,306,395</b>	<b>-</b>	<b>\$ 2,306,395</b>	<b>-</b>	<b>\$ 6,257,118</b>	<b>\$ 3,950,723</b>	<b>63.1%</b>	<b>Transfer In/(Out)</b>	<b>\$ 15,781,126</b>	<b>\$ 23,250,000</b>	<b>\$ (7,468,874)</b>	<b>(32.1%)</b>	<b>\$ 13,375,018</b>	<b>\$ (2,406,109)</b>	<b>(18.0%)</b>

	Dental Clinic Administration	Belle Glade Dental Clinic	Delray Dental Clinic	Lantana Dental Clinic	West Palm Beach Dental Clinic	Atlantis Dental Clinic	Port Dental Clinic	Total
<b>Gross Patient Revenue</b>	-	\$ 1,331,150	\$ 1,997,653	\$ 2,380,913	\$ 2,711,918	-	\$ 42,535	\$ 8,464,168
Contractual Allowance	-	418,437	468,635	818,845	1,050,188	-	(8)	2,756,097
Charity Care	-	428,332	872,729	990,739	1,306,782	-	41,628	3,640,210
Bad Debt	-	136,194	325,638	321,489	341,048	-	4,920	1,129,288
<b>Total Contractual Allowances and Bad Debt</b>	-	982,962	1,667,003	2,131,073	2,698,018	-	46,540	7,525,595
Other Patient Revenue	-	319,767	351,243	431,190	542,320	-	132	1,644,653
<b>Net Patient Revenue</b>	-	<b>667,954</b>	<b>681,893</b>	<b>681,030</b>	<b>556,221</b>	-	<b>(3,873)</b>	<b>2,583,225</b>
Collection %	-	50.18%	34.13%	28.60%	20.51%	-	(9.11%)	30.52%
Grants	68,144	110,550	211,278	275,841	320,904	-	-	986,717
Other Revenue	1,669	-	-	-	-	-	-	1,669
<b>Total Other Revenues</b>	<b>69,813</b>	<b>110,550</b>	<b>211,278</b>	<b>275,841</b>	<b>320,904</b>	<b>-</b>	<b>-</b>	<b>988,386</b>
<b>Total Revenues</b>	<b>\$ 69,813</b>	<b>\$ 778,504</b>	<b>\$ 893,171</b>	<b>\$ 956,871</b>	<b>\$ 877,125</b>	<b>-</b>	<b>\$ (3,873)</b>	<b>\$ 3,571,611</b>
<i>Direct Operational Expenses:</i>								
Salaries and Wages	312,769	328,081	479,094	722,011	1,079,998	-	-	2,921,953
Benefits	84,756	107,902	125,654	223,483	258,242	-	-	800,037
Purchased Services	-	9,727	4,167	17,943	2,134	-	-	33,971
Medical Supplies	-	33,462	49,305	63,750	99,878	-	-	246,396
Other Supplies	75	2,517	17,323	5,034	15,921	4,628	-	45,499
Repairs and Maintenance	-	5,101	8,929	5,361	9,565	2,862	-	31,818
Lease and Rental	-	26,299	38,737	49,975	97,471	-	-	212,482
Utilities	-	7,994	3,096	1,560	1,560	2,665	-	16,875
Other Expense	8,374	20,062	25,000	29,006	29,345	909	-	113,596
Interest Expense	-	-	22,893	-	-	-	-	22,893
Insurance	-	671	-	-	-	-	-	671
<b>Total Operating Expenses</b>	<b>405,974</b>	<b>541,816</b>	<b>775,099</b>	<b>1,118,123</b>	<b>1,594,116</b>	<b>11,064</b>	<b>-</b>	<b>4,446,192</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(336,161)</b>	<b>236,688</b>	<b>118,073</b>	<b>(161,252)</b>	<b>(716,991)</b>	<b>(11,064)</b>	<b>(3,873)</b>	<b>(874,580)</b>
Depreciation	-	11,124	17,253	6,714	23,178	-	-	58,268
<i>Overhead Allocations:</i>								
OH Risk Management	16,209	-	-	-	-	-	-	16,209
OH Revenue Cycle	184,991	-	-	-	-	-	-	184,991
OH Internal Audit	3,989	-	-	-	-	-	-	3,989
Home Office Facilities	46,853	-	-	-	-	-	-	46,853
OH Administration	21,055	-	-	-	-	-	-	21,055
OH Human Resources	136,534	-	-	-	-	-	-	136,534
Legal	41,133	-	-	-	-	-	-	41,133
Records	5,475	-	-	-	-	-	-	5,475
OH Compliance	17,717	-	-	-	-	-	-	17,717
IT Operations	81,536	-	-	-	-	-	-	81,536
IT Security	21,714	-	-	-	-	-	-	21,714
OH Finance	55,701	-	-	-	-	-	-	55,701
Corporate Communications	20,416	-	-	-	-	-	-	20,416
OH Information Technology	35,219	-	-	-	-	-	-	35,219
IT Applications	245,376	-	-	-	-	-	-	245,376
IT Service Center	57,862	-	-	-	-	-	-	57,862
OH Performance Excellence	24,908	-	-	-	-	-	-	24,908
Corporate Quality	26,769	-	-	-	-	-	-	26,769
OH Security Services	120,655	-	-	-	-	-	-	120,655
OH Supply Chain	26,536	-	-	-	-	-	-	26,536
HIM Department	18,690	-	-	-	-	-	-	18,690
OH Coding	33,197	-	-	-	-	-	-	33,197
OH Reimbursement	3,349	-	-	-	-	-	-	3,349
OH Clinical Labor Pool	12,388	-	-	-	-	-	-	12,388
District Nursing Admin	37,004	-	-	-	-	-	-	37,004
District Operations Admin	14,707	-	-	-	-	-	-	14,707
OH Mail Room	6,015	-	-	-	-	-	-	6,015
<b>Total Overhead Allocations</b>	<b>1,315,999</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,315,999</b>
<b>Total Expenses</b>	<b>1,721,973</b>	<b>552,940</b>	<b>841,433</b>	<b>1,124,837</b>	<b>1,617,293</b>	<b>11,064</b>	<b>-</b>	<b>5,869,540</b>
<b>Net Margin</b>	<b>\$ (1,652,160)</b>	<b>\$ 225,564</b>	<b>\$ 51,738</b>	<b>\$ (167,966)</b>	<b>\$ (740,168)</b>	<b>\$ (11,064)</b>	<b>\$ (3,873)</b>	<b>\$ (2,297,929)</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Transfer In/(Out)</b>	<b>-</b>	<b>-</b>	<b>17</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 803,741	\$ 750,744	\$ 52,997	7.1%	\$ 1,269,067	\$ (465,326)	(36.7%)	<b>Gross Patient Revenue</b>	\$ 8,464,168	\$ 7,319,729	\$ 1,144,439	15.6%	\$ 8,715,458	\$ (251,290)	(2.9%)
36,217	276,501	(240,284)	(86.9%)	203,196	(166,979)	(82.2%)	Contractual Allowance	2,756,097	2,695,884	60,213	2.2%	1,922,248	833,849	43.4%
331,408	384,388	(52,980)	(13.8%)	396,498	(65,091)	(16.4%)	Charity Care	3,640,210	3,747,784	(107,574)	(2.9%)	3,578,551	61,659	1.7%
337,838	44,710	293,128	655.6%	59,196	278,642	470.7%	Bad Debt	1,129,288	435,920	693,368	159.1%	666,592	462,697	69.4%
705,463	705,599	(136)	-	658,891	46,572	7.1%	Total Contractuals and Bad Debt	7,525,595	6,879,588	646,007	9.4%	6,167,391	1,358,205	22.0%
189,633	78,248	111,385	142.3%	68,381	121,252	177.3%	Other Patient Revenue	1,644,653	762,912	881,741	115.6%	818,576	826,076	100.9%
<b>287,910</b>	<b>123,393</b>	<b>164,517</b>	<b>133.3%</b>	<b>678,556</b>	<b>(390,646)</b>	<b>(57.6%)</b>	<b>Net Patient Service Revenue</b>	<b>2,583,225</b>	<b>1,203,053</b>	<b>1,380,172</b>	<b>114.7%</b>	<b>3,366,643</b>	<b>(783,418)</b>	<b>(23.3%)</b>
35.82%	16.44%			53.47%			Collection %	30.52%	16.44%		38.63%			
110,339	125,817	(15,478)	(12.3%)	154,771	(44,432)	(28.7%)	Grants	986,717	1,226,705	(239,988)	(19.6%)	1,337,518	(350,801)	(26.2%)
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	89,351	(89,351)	-
15	163	(148)	(90.8%)	70,354	(70,339)	(100.0%)	Other Revenue	1,669	1,585	84	5.3%	119,727	(118,058)	(98.6%)
<b>\$ 398,264</b>	<b>\$ 249,373</b>	<b>\$ 148,891</b>	<b>59.7%</b>	<b>\$ 903,681</b>	<b>\$ (505,416)</b>	<b>(55.9%)</b>	<b>Total Revenues</b>	<b>\$ 3,571,611</b>	<b>\$ 2,431,343</b>	<b>\$ 1,140,268</b>	<b>46.9%</b>	<b>\$ 4,913,239</b>	<b>\$ (1,341,628)</b>	<b>(27.3%)</b>
<b>Direct Operating Expenses:</b>														
343,072	373,299	30,227	8.1%	312,235	(30,837)	(9.9%)	Salaries and Wages	2,921,953	3,409,405	487,452	14.3%	2,674,390	(247,563)	(9.3%)
91,287	99,332	8,046	8.1%	88,377	(2,909)	(3.3%)	Benefits	800,037	899,466	99,428	11.1%	703,749	(96,289)	(13.7%)
2,828	5,918	3,090	52.2%	9,592	6,764	70.5%	Purchased Services	33,971	53,262	19,291	36.2%	22,786	(11,185)	(49.1%)
19,690	25,666	5,976	23.3%	48,758	29,068	59.6%	Medical Supplies	246,396	230,994	(15,402)	(6.7%)	187,538	(58,858)	(31.4%)
928	7,973	7,045	88.4%	2,870	1,943	67.7%	Other Supplies	45,499	71,757	26,258	36.6%	32,445	(13,054)	(40.2%)
-	208	208	-	-	-	-	Drugs	-	1,872	1,872	100.0%	1,038	1,038	100.0%
7,625	2,491	(5,134)	(206.1%)	13,669	6,044	44.2%	Repairs and Maintenance	31,818	22,419	(9,399)	(41.9%)	63,996	32,178	50.3%
5,117	32,890	27,774	84.4%	22,684	17,568	77.4%	Lease and Rental	212,482	296,012	83,529	28.2%	203,499	(8,983)	(4.4%)
1,509	2,659	1,150	43.2%	1,186	(323)	(27.2%)	Utilities	16,875	23,931	7,056	29.5%	13,815	(3,061)	(22.2%)
30,867	12,368	(18,499)	(149.6%)	4,767	(26,100)	(547.5%)	Other Expense	113,854	111,312	(2,542)	(2.3%)	47,307	(66,548)	(140.7%)
2,486	-	(2,486)	-	-	(2,486)	-	Interest Expense	22,893	-	(22,893)	-	-	(22,893)	-
176	49	(128)	(261.2%)	45	(131)	(291.1%)	Insurance	671	437	(234)	(53.5%)	663	(8)	(1.2%)
<b>505,583</b>	<b>562,853</b>	<b>57,270</b>	<b>10.2%</b>	<b>504,183</b>	<b>(1,400)</b>	<b>(0.3%)</b>	<b>Total Operating Expenses</b>	<b>4,446,450</b>	<b>5,120,866</b>	<b>674,416</b>	<b>13.2%</b>	<b>3,951,225</b>	<b>(495,224)</b>	<b>(12.5%)</b>
<b>\$ (107,319)</b>	<b>\$ (313,480)</b>	<b>\$ 206,161</b>	<b>(65.8%)</b>	<b>\$ 399,498</b>	<b>\$ (506,817)</b>	<b>(126.9%)</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (874,839)</b>	<b>\$ (2,689,522)</b>	<b>\$ 1,814,684</b>	<b>(67.5%)</b>	<b>\$ 962,013</b>	<b>\$ (1,836,852)</b>	<b>(190.9%)</b>
12,487	4,706	(7,781)	(165.3%)	4,997	(7,491)	(149.9%)	Depreciation	107,350	42,354	(64,996)	(153.5%)	49,049	(58,301)	(118.9%)
<b>Overhead Allocations:</b>														
1,626	2,723	1,097	40.3%	1,524	(102)	(6.7%)	OH Risk Management	16,209	24,507	8,298	33.9%	13,323	(2,886)	(21.7%)
20,383	26,580	6,197	23.3%	12,974	(7,409)	(57.1%)	OH Revenue Cycle	184,991	239,220	54,229	22.7%	125,291	(59,700)	(47.6%)
327	527	200	38.0%	427	100	23.4%	OH Internal Audit	3,989	4,743	754	15.9%	3,032	(957)	(31.6%)
3,981	6,156	2,175	35.3%	4,298	317	7.4%	Home Office Facilities	46,853	55,404	8,551	15.4%	35,151	(11,702)	(33.3%)
3,496	2,403	(1,093)	(45.5%)	7,949	4,453	56.0%	OH Administration	21,055	21,627	572	2.6%	63,210	42,155	66.7%
14,685	17,607	2,922	16.6%	10,177	(4,508)	(44.3%)	OH Human Resources	136,534	158,463	21,929	13.8%	91,403	(45,131)	(49.4%)
4,543	6,299	1,756	27.9%	2,499	(2,044)	(81.8%)	Legal	41,133	56,691	15,558	27.4%	23,443	(17,690)	(75.5%)
741	749	8	1.1%	664	(77)	(11.6%)	Records	5,475	6,741	1,266	18.8%	4,836	(639)	(13.2%)
614	1,476	862	58.4%	1,065	451	42.3%	OH Compliance	17,717	13,284	(4,433)	(33.4%)	9,791	(7,926)	(81.0%)
22,509	9,639	(12,870)	(133.5%)	6,101	(16,408)	(268.9%)	IT Operations	81,536	86,751	5,215	6.0%	54,182	(27,354)	(50.5%)
4,080	3,228	(852)	(26.4%)	1,886	(2,194)	(116.3%)	IT Security	21,714	29,052	7,338	25.3%	26,009	4,295	16.5%
7,145	6,517	(628)	(9.6%)	5,209	(1,936)	(37.2%)	OH Finance	55,701	58,653	2,952	5.0%	38,630	(17,071)	(44.2%)
2,121	3,316	1,195	36.0%	1,713	(408)	(23.8%)	Corporate Communications	20,416	29,844	9,428	31.6%	15,680	(4,736)	(30.2%)
7,681	3,196	(4,485)	(140.3%)	-	(7,681)	-	OH Information Technology	35,219	28,764	(6,455)	(22.4%)	9,441	(25,778)	(273.0%)
17,799	40,174	22,375	55.7%	39,057	21,258	54.4%	IT Applications	245,376	361,566	116,190	32.1%	243,494	(1,882)	(0.8%)
4,737	7,594	2,857	37.6%	5,644	907	16.1%	IT Service Center	57,862	68,346	10,484	15.3%	45,704	(12,158)	(26.6%)

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
3,034	3,428	394	11.5%	-	(3,034)	-	OH Performance Excellence	24,908	30,852	5,944	19.3%	12,092	(12,816)	(106.0%)
3,859	2,282	(1,577)	(69.1%)	1,700	(2,159)	(127.0%)	Corporate Quality	26,769	20,538	(6,231)	(30.3%)	12,060	(14,709)	(122.0%)
13,530	18,461	4,931	26.7%	7,683	(5,847)	(76.1%)	OH Security Services	120,655	166,149	45,494	27.4%	61,352	(59,303)	(96.7%)
3,256	3,537	281	7.9%	1,769	(1,487)	(84.1%)	OH Supply Chain	26,536	31,833	5,297	16.6%	9,207	(17,329)	(188.2%)
2,008	2,035	27	1.3%	1,592	(416)	(26.1%)	HIM Department	18,690	18,315	(375)	(2.0%)	18,924	234	1.2%
4,234	3,450	(784)	(22.7%)	2,609	(1,625)	(62.3%)	OH Coding	33,197	31,050	(2,147)	(6.9%)	26,951	(6,246)	(23.2%)
424	396	(28)	(7.1%)	344	(80)	(23.3%)	OH Reimbursement	3,349	3,564	215	6.0%	3,090	(259)	(8.4%)
1,908	4,889	2,981	61.0%	-	(1,908)	-	OH Clinical Labor Pool	12,388	44,004	31,616	71.8%	-	(12,388)	-
2,921	3,736	815	21.8%	-	(2,921)	-	District Nursing Admin	37,004	33,620	(3,384)	(10.1%)	-	(37,004)	-
1,413	1,768	355	20.1%	-	(1,413)	-	District Operations Admin	14,707	15,909	1,202	7.6%	-	(14,707)	-
485	791	306	38.7%	-	(485)	-	OH Mail Room	6,015	7,123	1,108	15.6%	-	(6,015)	-
153,540	182,957	29,417	16.1%	116,884	(36,656)	(31.4%)	Total Overhead Allocations-	1,315,999	1,646,614	330,615	20.1%	946,296	(369,703)	(39.1%)
<b>671,611</b>	<b>750,516</b>	<b>78,906</b>	<b>10.5%</b>	<b>626,064</b>	<b>(45,547)</b>	<b>(7.3%)</b>	<b>Total Expenses</b>	<b>5,869,798</b>	<b>6,809,833</b>	<b>940,035</b>	<b>13.8%</b>	<b>4,946,570</b>	<b>(923,228)</b>	<b>(18.7%)</b>
<b>\$ (273,346)</b>	<b>\$ (501,143)</b>	<b>\$ 227,797</b>	<b>(45.5%)</b>	<b>\$ 277,617</b>	<b>\$ (550,963)</b>	<b>(198.5%)</b>	<b>Net Margin</b>	<b>\$ (2,298,187)</b>	<b>\$ (4,378,490)</b>	<b>\$ 2,080,303</b>	<b>(47.5%)</b>	<b>\$ (33,332)</b>	<b>\$ (2,264,856)</b>	<b>6,794.8%</b>
42,880	54,275	(11,395)	(21.0%)	95,421	(52,541)	(55.1%)	Capital Contributions.	273,969	488,475	(214,506)	(43.9%)	95,421	178,547	187.1%
<b>\$ 2,203,060</b>	<b>-</b>	<b>\$ 2,203,060</b>	<b>-</b>	<b>-</b>	<b>\$ (2,203,060)</b>	<b>-</b>	<b>Transfer In/(Out)</b>	<b>\$ 3,603,316</b>	<b>\$ 4,500,000</b>	<b>\$ (896,684)</b>	<b>(19.9%)</b>	<b>\$ 724,681</b>	<b>\$ (2,878,635)</b>	<b>(397.2%)</b>

	Belle Glade Behavioral Health	St Ann Place Behavioral Health	Delray Behavioral Health	Lantana Behavioral Health	Mangonia Park Behavioral Health	Mangonia Pilot	Co-Responder Unit	West Palm Beach Behavioral Health	Lewis Center Behavioral Health	Total
<b>Gross Patient Revenue</b>	-	\$188	\$360,055	\$124,670	\$848,388	-	-	\$146,845	\$273	\$1,480,420
Contractual Allowance	-	10	124,426	26,853	378,227	-	-	37,788	753	568,058
Charity Care	-	-	77,593	44,742	176,901	-	-	51,917	111	351,264
Bad Debt	1	69	64,928	25,121	259,976	-	-	29,936	2,093	382,122
Total Contractual Allowances and Bad Debt	1	79	266,946	96,716	815,104	-	-	119,642	2,956	1,301,445
Other Patient Revenue	-	-	3,177	978	14,959	-	-	-	-	19,113
<b>Net Patient Revenue</b>	<b>(1)</b>	<b>109</b>	<b>96,286</b>	<b>28,931</b>	<b>48,243</b>	-	-	<b>27,204</b>	<b>(2,683)</b>	<b>198,088</b>
Collection %	-	57.95%	26.74%	23.21%	5.69%	-	-	18.53%	(983.90%)	13.38%
Ad Valorem Taxes	-	-	-	-	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-	-	-	-
Unrealized Gain/(Loss) On Investments	-	-	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Total Other Revenues	-	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ (1)</b>	<b>\$ 109</b>	<b>\$ 96,286</b>	<b>\$ 28,931</b>	<b>\$ 48,243</b>	-	-	<b>\$ 27,204</b>	<b>\$ (2,683)</b>	<b>\$ 198,088</b>
<i>Direct Operational Expenses:</i>										
Salaries and Wages	-	-	-	-	-	11,210	3,665	-	-	14,874
Benefits	-	-	-	-	-	2,328	1,115	-	-	3,443
Total Operating Expenses	-	-	-	-	-	13,538	4,779	-	-	18,318
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(1)</b>	<b>109</b>	<b>96,286</b>	<b>28,931</b>	<b>48,243</b>	<b>(13,538)</b>	<b>(4,779)</b>	<b>27,204</b>	<b>(2,683)</b>	<b>179,771</b>
Depreciation	-	-	-	-	-	-	-	-	-	-
<i>Overhead Allocations:</i>										
Total Overhead Allocations	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	-	-	-	-	-	<b>13,538</b>	<b>4,779</b>	-	-	<b>18,318</b>
<b>Net Margin</b>	<b>\$ (1)</b>	<b>\$ 109</b>	<b>\$ 96,286</b>	<b>\$ 28,931</b>	<b>\$ 48,243</b>	<b>\$ (13,538)</b>	<b>\$ (4,779)</b>	<b>\$ 27,204</b>	<b>\$ (2,683)</b>	<b>\$ 179,771</b>
<b>Capital</b>	-	-	-	-	-	-	-	-	-	-
<b>General Fund Support/Transfer In</b>	-	-	-	-	-	-	-	-	-	-

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 256,637	\$ 95,933	\$ 160,704	167.5%	\$ 77,702	\$ 178,936	230.3%	\$ 1,480,420	\$ 863,400	\$ 617,020	71.5%	\$ 801,327	\$ 679,093	84.7%
91,366	46,111	45,255	98.1%	(56,965)	148,331	(260.4%)	568,058	415,001	153,057	36.9%	113,783	454,276	399.2%
71,464	18,630	52,834	283.6%	13,634	57,830	424.2%	351,264	167,666	183,598	109.5%	144,412	206,852	143.2%
73,942	24,216	49,726	205.3%	26,453	47,489	179.5%	382,122	217,943	164,180	75.3%	223,851	158,272	70.7%
236,772	88,957	147,816	166.2%	(16,878)	253,651	(1,502.8%)	1,301,445	800,609	500,835	62.6%	482,046	819,399	170.0%
2,471	417	2,054	492.6%	729	1,742	239.0%	19,113	3,750	15,363	409.7%	7,835	11,279	144.0%
<b>22,336</b>	<b>7,393</b>	<b>14,942</b>	<b>202.1%</b>	<b>95,308</b>	<b>(72,973)</b>	<b>(76.6%)</b>	<b>198,088</b>	<b>66,541</b>	<b>131,548</b>	<b>197.7%</b>	<b>327,116</b>	<b>(129,027)</b>	<b>(39.4%)</b>
8.70%	7.71%			122.66%			13.38%	7.71%			40.82%		
<b>\$ 22,336</b>	<b>\$ 7,393</b>	<b>\$ 14,942</b>	<b>202.1%</b>	<b>\$ 95,308</b>	<b>\$ (72,973)</b>	<b>(76.6%)</b>	<b>\$ 198,088</b>	<b>\$ 66,541</b>	<b>\$ 131,548</b>	<b>197.7%</b>	<b>\$ 327,116</b>	<b>\$ (129,027)</b>	<b>(39.4%)</b>
14,874	-	(14,874)	-	-	(14,874)	-	14,874	-	(14,874)	-	-	(14,874)	-
3,443	-	(3,443)	-	-	(3,443)	-	3,443	-	(3,443)	-	-	(3,443)	-
<b>18,318</b>	<b>-</b>	<b>(18,318)</b>	<b>-</b>	<b>-</b>	<b>(18,318)</b>	<b>-</b>	<b>18,318</b>	<b>-</b>	<b>(18,318)</b>	<b>-</b>	<b>-</b>	<b>(18,318)</b>	<b>-</b>
<b>\$ 4,018</b>	<b>\$ 7,393</b>	<b>\$ (3,375)</b>	<b>(45.7%)</b>	<b>\$ 95,308</b>	<b>\$ (91,290)</b>	<b>(95.8%)</b>	<b>\$ 179,771</b>	<b>\$ 66,541</b>	<b>\$ 113,230</b>	<b>170.2%</b>	<b>\$ 327,116</b>	<b>\$ (147,345)</b>	<b>(45.0%)</b>
<b>18,318</b>	<b>-</b>	<b>(18,318)</b>	<b>-</b>	<b>-</b>	<b>(18,318)</b>	<b>-</b>	<b>18,318</b>	<b>-</b>	<b>(18,318)</b>	<b>-</b>	<b>-</b>	<b>(18,318)</b>	<b>-</b>
<b>\$ 4,018</b>	<b>\$ 7,393</b>	<b>\$ (3,375)</b>	<b>(45.7%)</b>	<b>\$ 95,308</b>	<b>\$ (91,290)</b>	<b>(95.8%)</b>	<b>\$ 179,771</b>	<b>\$ 66,541</b>	<b>\$ 113,230</b>	<b>170.2%</b>	<b>\$ 327,116</b>	<b>\$ (147,345)</b>	<b>(45.0%)</b>
<b>\$ 132,346</b>	<b>-</b>	<b>\$ 132,346</b>	<b>-</b>	<b>-</b>	<b>\$ (132,346)</b>	<b>-</b>	<b>\$ (39,793)</b>	<b>-</b>	<b>\$ (39,793)</b>	<b>-</b>	<b>-</b>	<b>\$ 39,793</b>	<b>-</b>



District Clinic Holdings, Inc.

Clinic Visits - Adults and Pediatrics	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Current Year Total	Current YTD Budget	%Var to Budget
	West Palm Beach	1,749	1,462	1,463	1,714	1,592	1,580	1,706	1,673	1,504				14,443	12,742
Delray & Women's Health Care	728	760	735	846	774	884	927	843	731				7,228	6,590	9.7%
Lantana & Atlantis	1,894	1,716	1,658	1,980	1,927	2,028	2,084	1,774	1,736				16,797	15,864	5.9%
Belle Glade & Women's Health Care	821	756	792	913	848	909	887	896	753				7,575	7,066	7.2%
Lewis Center	22	44	27	33	45	35	43	48	30				327	242	35.1%
Lake Worth & Women's Health Care	1,205	1,023	1,063	1,184	1,141	1,094	1,252	1,228	1,058				10,248	10,232	0.2%
Jupiter & Women's Health Care	599	555	497	549	514	528	548	554	466				4,810	4,253	13.1%
West Boca & Women's Health Care	388	324	304	383	360	356	379	394	295				3,183	2,794	13.9%
St Ann Place	15	11	14	18	10	19	20	8	17				132	123	7.3%
Clb Mob 1 Warrior	30	18	-	-	-	-	-	-	-				48	-	100.0%
Clb Mob 2 Scout	-	-	-	-	-	-	-	-	-				-	-	0.0%
Clb Mob 3 Hero	5	32	24	27	27	24	35	38	46				258	434	(40.6%)
Portable Medical	88	33	47	80	100	68	78	74	-				568	243	133.7%
Mangonia Park	623	625	609	825	809	832	847	853	673				6,696	7,685	(12.9%)
<b>Total Clinic Visits</b>	<b>8,167</b>	<b>7,359</b>	<b>7,233</b>	<b>8,552</b>	<b>8,147</b>	<b>8,357</b>	<b>8,806</b>	<b>8,383</b>	<b>7,309</b>	-	-	-	<b>72,313</b>	<b>68,268</b>	<b>5.9%</b>
<b>Dental Visits</b>															
West Palm Beach Dental	1,292	985	896	1,150	1,141	1,124	1,165	1,110	867				9,730	10,212	(4.7%)
Delray Dental	533	481	541	783	791	782	927	901	803				6,542	5,454	19.9%
Lantana & Atlantis Dental	921	718	783	920	970	938	962	890	869				7,971	7,387	7.9%
Belle Glade Dental	543	462	477	430	511	465	566	453	449				4,356	3,624	20.2%
Portable Dental	15	16	10	13	12	8	15	8	14				111	113	(1.8%)
<b>Total Dental Visits</b>	<b>3,304</b>	<b>2,662</b>	<b>2,707</b>	<b>3,296</b>	<b>3,425</b>	<b>3,317</b>	<b>3,635</b>	<b>3,362</b>	<b>3,002</b>	-	-	-	<b>28,710</b>	<b>26,790</b>	<b>7.2%</b>
<b>Total Medical and Dental Visits</b>	<b>11,471</b>	<b>10,021</b>	<b>9,940</b>	<b>11,848</b>	<b>11,572</b>	<b>11,674</b>	<b>12,441</b>	<b>11,745</b>	<b>10,311</b>	-	-	-	<b>101,023</b>	<b>95,058</b>	<b>6.3%</b>
<b>Mental Health Counselors (non-billable)</b>															
West Palm Beach BH	96	156	192	274	300	310	323	318	257				2,226	836	166.3%
Delray BH	436	394	391	503	496	514	548	525	381				4,188	1,288	225.2%
Lantana BH	144	180	191	161	266	276	276	256	274				2,024	1,206	67.8%
Belle Glade BH	-	-	-	35	31	-	-	-	-				66	-	100.0%
Mangonia Park BH	1,110	798	839	834	782	796	820	778	810				7,567	8,210	(7.8%)
Lewis Center BH	-	-	-	-	-	-	-	-	-				-	-	0.0%
Lake Worth BH	143	131	114	115	141	157	189	190	117				1,297	1,599	(18.9%)
Jupiter BH	-	-	-	-	-	-	-	-	-				-	139	(100.0%)
St Ann Place BH	82	65	75	100	70	84	97	101	40				714	876	(18.5%)
West Boca BH	33	17	25	24	26	37	33	43	29				267	347	(23.1%)
Mobile Van	-	-	-	-	-	-	-	-	-				-	-	0.0%
<b>Total Mental Health Screenings</b>	<b>2,044</b>	<b>1,741</b>	<b>1,827</b>	<b>2,046</b>	<b>2,112</b>	<b>2,174</b>	<b>2,286</b>	<b>2,211</b>	<b>1,908</b>	-	-	-	<b>18,349</b>	<b>14,501</b>	<b>26.5%</b>
GRAND TOTAL	13,515	11,762	11,767	13,894	13,684	13,848	14,727	13,956	12,219	-	-	-	119,372	109,559	