



C. L. Brumback

Primary Care Clinics

Health Care District Palm Beach County

## **FINANCE COMMITTEE**

**August 24, 2022**

**12:15 P.M.**

### **Meeting Location**

**1515 N. Flagler Drive, Suite 101**

**West Palm Beach, FL 33401**

*If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.*

**FINANCE COMMITTEE MEETING  
AGENDA  
August 24, 2022  
12:15 P.M.  
1515 N. Flagler Drive, Suite 101  
West Palm Beach, FL 33401**

Remote Participation Login: <https://tinyurl.com/yda3vnks>

Via Telephone dial-in access (646) 558 8656 / Meeting ID: 550 789 5592 / Password: 946503

1. **Call to Order**
  - A. Roll Call
2. **Agenda Approval**
  - A. Additions/Deletions/Substitutions
  - B. Motion to Approve Agenda
3. **Awards, Introductions and Presentations**
4. **Disclosure of Voting Conflict**
5. **Public Comment**
6. **Meeting Minutes**
  - A. **Staff recommends a MOTION TO APPROVE:**  
Finance Committee Meeting Minutes of February 23, 2022. [Pages 1-4]
  - B. **Staff recommends a MOTION TO APPROVE:**  
Finance Committee Meeting Minutes of May 25, 2022. [Pages 5-8]
7. **Consent Agenda – Motion to Approve Consent Agenda Items**
  - A. **ADMINISTRATION**
    - 7A-1 **RECEIVE AND FILE:**  
August 2022 Internet Posting of District Public Meeting.  
<https://www.hcdpbc.org/resources/public-meetings>
    - 7A-2 **RECEIVE AND FILE:**  
Attendance Tracking. [Page 9]

**(Consent Agenda Cont.)**

- 7A-3 **Staff recommends a MOTION TO APPROVE:**  
District Clinic Holdings, Inc. Financial Report March 2022 YTD  
(Candice Abbott) [Pages 10-23]

**8. Regular Agenda**

A. **FINANCE**

- 8A-1 **Staff recommends a MOTION TO APPROVE:**  
District Clinic Holdings, Inc. Financial Report June 2022 YTD  
(Candice Abbott) [Pages 24-40]

**9. AVP and Executive Director of Clinic Services Comments**

**10. Board Member Comments**

**11. Establishment of Upcoming Meetings**

**November 29, 2022 (HCD Board Room)**  
12:15 p.m. Finance Committee

**12. Motion to Adjourn**

**DISTRICT CLINIC HOLDINGS, INC.  
d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS  
BOARD OF DIRECTORS FINANCE COMMITTEE  
MEETING MINUTES  
February 23, 2022  
Zoom Webinar Meeting**

**1. Call to Order**

Mr. Smith called the meeting to order at 12:17 p.m.

A. Roll Call

Committee members present: Mike Smith; Tammy Jackson-Moore; Joseph Gibbons

Staff present included: Darcy Davis; Hyla Fritsch; Bernabe Icaza; Shannon Wynn; Candice Abbott; Jessica Cafarelli; Thomas Cleare; Jonathan Dominique; Marisol Miranda; Heather Bokor; Donald Moniger; Annmarie Hankins; Beatrice Bittar; Karan Patel

Recording/transcribing Secretary: Shannon Wynn

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents through collaboration and partnership in a culturally sensitive environment.

**2. Agenda Approval**

A. Additions/Deletions/Substitutions

None.

B. Motion to Approve Agenda

**CONCLUSION/ACTION: Mr. Gibbons made a motion to approve the agenda as presented/amended. The motion was duly seconded by Ms. Tammy Jackson-Moore. A vote was called, and the motion passed unanimously.**

**3. Awards and Presentations**

None.

**4. Disclosure of Voting Conflict**

None.

**5. Public Comment**

None.

**6. Meeting Minutes**

- 6A. **Staff recommends a MOTION TO APPROVE:**  
Finance Committee Meeting Minutes of December 14, 2021.

**CONCLUSION/ACTION:** Ms. Jackson-Moore made a motion to approve the December 2021 minutes as presented/amended. The motion was duly seconded by Mr. Gibbons. A vote was called, and the motion passed unanimously.

**7. Consent Agenda – Motion to Approve Consent Agenda Items**

**CONCLUSION/ACTION:** Ms. Tammy Jackson-Moore made a motion to approve the Consent Agenda as presented/amended. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.

**A. ADMINISTRATION**

- 7A-1 RECEIVE AND FILE:**  
February 2022 Internet Posting of District Public Meeting.  
<https://www.hcdpbc.org/resources/public-meetings>

- 7A-2 RECEIVE AND FILE:**  
Attendance Tracking

**8. Regular Agenda**

**A. FINANCE**

- 8A-1 Staff recommends a MOTION TO APPROVE:**  
District Clinic Holdings, Inc. Financial Report December 2021

The December financial statements represent the financial performance through the third month of the 2022 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, deferred revenue increased from \$783k to \$2.2M. This balance is due mainly to Provider Relief Funds received that will be recognized as revenue as qualifying expenses are identified.

On the Statement of Revenues and Expenses, net patient revenue YTD was unfavorable to budget by (\$317k). An increase in actual charity care recognized compared to budgeted charity care contributes to this unfavorable variance. Gross patient revenue YTD was favorable to budget by \$904k. Total YTD revenue was unfavorable to budget by (\$1.0M), partially due to a timing difference in grant funds recognized. Operational expenses before depreciation were favorable to budget by \$1.5M due mostly to positive variances in salaries, wages, and benefits of \$756k, purchased services of \$185k, other supplies of \$109k, drugs of \$109k, and lease and rental of \$189k. The total YTD net margin was

(\$3.6M) compared to budget of (\$4.5M), resulting in a favorable variance of \$828k or (18.5%).

Net patient revenue YTD for the Medical clinics was unfavorable to budget by (\$530k). The Medical clinic's YTD gross patient revenue is unfavorable to budget by \$(603k). The Medical clinic's total YTD revenue was unfavorable to budget by (\$1.1M). This unfavorable variance resulted from lower net patient revenue than budgeted and a timing difference in revenue recognition for grant funds. Total operating expenses of \$5.9M were favorable to budget of \$7.3M by \$1.4M. The positive variance is most due to salaries, wages, and benefits of \$705k, purchased services of \$180k, other supplies of \$102k, drugs of \$109k, and lease and rental of \$179k. The total YTD net margin was favorable to budget by \$634k or (15.4%).

Net patient revenue YTD for the Dental clinics was favorable to budget by \$213k. The Dental clinic's total YTD gross patient revenue was favorable to budget by \$1.5M. Total operating expenses of \$1.0M were favorable to budget by \$59k. The total YTD net margin was (\$164k) compared to a budgeted loss of (\$358k) for a favorable variance of \$194k or (54.3%).

Mr. Smith asked what an equity adjustment is.

Ms. Abbott explains that it is the same as a market adjustment. We want to make sure we are in line with others in the market.

Mr. Smith asked if we had finalized our retention bonus.

Dr. Fritsch stated we finalized our retention bonus program for providers and nurses only.

**8A-2 Staff recommends a MOTION TO APPROVE:**  
Medical and Dental Sliding Fee 2022

The sliding fee scale is updated to reflect the 2022 Federal Poverty Guidelines published by the Federal Register/Vol. 84, No. 22/ January 21, 2022. The guidelines in this 2022 notice reflect the 4.7 percent price increase between the calendar years 2020 and 2021. After this inflation adjustment, the guidelines are rounded and adjusted to standardize the differences between family sizes.

Mr. Smith asked if this would be the flat fee if seeing a provider.

Ms. Abbott stated that it would be a flat fee, as shown on the sliding fee scale.

**CONCLUSION/ACTION: Ms. Tammy Jackson-Moore made a motion to approve the Medical and Dental Sliding Fee 2022. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.**

**9. VP and Executive Director of Clinic Services Comments**

None.

**10. Board Member Comments**

None.

**11. Establishment of Upcoming Meetings**

**May 25, 2022 (HCD Board Room)**

12:15 p.m. Finance Committee

**August 24, 2022 (HCD Board Room)**

12:15 p.m. Finance Committee

**November 29, 2022 (HCD Board Room)**

12:15 p.m. Finance Committee

**12. Motion to Adjourn**

**Ms. Tammy Jackson-Moore made a motion to adjourn. The motion was duly seconded by Mr. Gibbons. A vote was called, and the motion passed unanimously.**

There being no further business, the meeting was adjourned at 12:35 p.m.

\_\_\_\_\_  
**DCHI Finance Committee Chair**

\_\_\_\_\_  
**Date**

**DISTRICT CLINIC HOLDINGS, INC.  
d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS  
BOARD OF DIRECTORS FINANCE COMMITTEE  
MEETING MINUTES  
May 25, 2022  
Zoom Webinar Meeting**

**1. Call to Order**

Mr. Smith called the meeting to order at 12:18 p.m.

A. Roll Call

Committee members present: Mike Smith  
Excused members: Tammy Jackson-Moore; Joseph Gibbons

Staff present included: Hyla Fritsch; Bernabe Icaza; Shannon Wynn; Candice Abbott; Jessica Cafarelli; Thomas Cleare; Jonathan Dominique; Annmarie Hankins; Andrea Steele; Shane Hinds

Recording/transcribing Secretary: Shannon Wynn

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents through collaboration and partnership in a culturally sensitive environment.

**2. Agenda Approval**

A. Additions/Deletions/Substitutions

None.

B. Motion to Approve Agenda

**CONCLUSION/ACTION: Due to a lack of quorum, all agenda items have been postponed until the next regularly scheduled meeting.**

**3. Awards and Presentations**

None.

**4. Disclosure of Voting Conflict**

None.

**5. Public Comment**

None.



## 6. Meeting Minutes

- 6A. **Staff recommends a MOTION TO APPROVE:**  
Finance Committee Meeting Minutes of February 23, 2022.

**CONCLUSION/ACTION: Due to a lack of quorum, all agenda items have been postponed until the next regularly scheduled meeting.**

## 7. Consent Agenda – Motion to Approve Consent Agenda Items

**CONCLUSION/ACTION: Due to a lack of quorum, all agenda items have been postponed until the next regularly scheduled meeting.**

### A. **ADMINISTRATION**

- 7A-1 **RECEIVE AND FILE:**  
May 2022 Internet Posting of District Public Meeting.  
<https://www.hcdpbc.org/resources/public-meetings>

- 7A-2 **RECEIVE AND FILE:**  
Attendance Tracking

**CONCLUSION/ACTION: Due to a lack of quorum, all agenda items have been postponed until the next regularly scheduled meeting.**

## 8. Regular Agenda

### A. **FINANCE**

- 8A-1 **Staff recommends a MOTION TO APPROVE:**  
District Clinic Holdings, Inc. Financial Report March 2022 YTD

The March financial statements represent the financial performance through the sixth month of the 2022 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, due from other governments decreased by \$819k due to receiving cash related to grant funding.

On the Statement of Revenues and Expenses, net patient revenue YTD was unfavorable to budget by (\$697k). An increase in actual charity care recognized compared to budgeted charity care contributes to this unfavorable variance. Gross patient revenue YTD was favorable to budget by \$1.8M. Total YTD revenue was unfavorable to budget by (\$1.7M), partially due to a timing difference in grant funds recognized. Operational expenses before depreciation were favorable to budget by \$2.9M due mostly to positive variances in salaries, wages, and benefits of \$1.4M, purchased services of \$397k, medical supplies of \$106k, medical services of \$113k, drugs of \$234k, lease and rental of \$431k and other

expense 145k. The total YTD net margin was (\$7.0M) compared to the budgeted loss of (\$8.7M) resulting in a favorable variance of \$1.7M or (19.7%).

Net patient revenue YTD for the Medical clinics was unfavorable to budget by (\$913k). The Medical clinic's YTD gross patient revenue is unfavorable to budget by (\$1.2M). The Medical clinic's total YTD revenue was unfavorable to budget by (\$1.6M). This unfavorable variance resulted from lower net patient revenue than budgeted and a timing difference in revenue recognition for grant funds. Total operating expenses of \$11.7M were favorable to budget of \$14.5M by \$2.9M or 19.6%. The positive variance is mostly due to salaries, wages, and benefits of \$1.4M, purchased services of \$369k, medical supplies of 135k, medical services of 113k, drugs of \$234k, lease and rental of \$402k, and other expense of 135k. Unanticipated staffing shortages, as well as expense timing, are driving these favorable variances. The total YTD net margin was favorable to budget by \$1.7M or (20.8%).

Net patient revenue YTD for the Dental clinics was favorable to budget by \$217k. The Dental clinic's total YTD gross patient revenue was favorable to budget by \$3.0M. An increase in unanticipated patient volume resulted in higher gross revenue, however, increased charity care classification unfavorably impacted net patient revenue results. Total YTD operating expenses of \$2.1M were favorable to budget by \$79k. The total YTD net margin was (\$649k) compared to a budgeted loss of (\$700k) for a favorable variance of \$51k or (7.3%).

**CONCLUSION/ACTION: Due to a lack of quorum, all agenda items have been postponed until the next regularly scheduled meeting.**

**9. V.P. and Executive Director of Clinic Services Comments**

None.

**10. Board Member Comments**

None.

**11. Establishment of Upcoming Meetings**

**August 24, 2022 (HCD Board Room)**

12:15 p.m. Finance Committee

**November 29, 2022 (HCD Board Room)**

12:15 p.m. Finance Committee

**12. Motion to Adjourn**

**CONCLUSION/ACTION: Due to a lack of quorum, all agenda items have been postponed until the next regularly scheduled meeting.**

There being no further business, the meeting was adjourned at 12:26 p.m.

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**DCHI Finance Committee Chair**

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**Date**

**C. L. Brumback Primary Care Clinics  
Finance Committee**

**Attendance Tracking**

	2/23/2022	5/25/2022	8/24/2022	11/29/2022
Mike Smith	X	X		
Tammy Jackson-Moore	X	E		
Joseph Gibbons	X	E		

**X= Present**

**C= Cancel**

**E= Excused**

**A= Absent**

**DISTRICT CLINIC HOLDINGS, INC.  
FINANCE COMMITTEE  
August 24, 2022**

**1. Description: District Clinic Holdings, Inc. Financial Report March 2022**

**2. Summary:**

The March 2022 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

**3. Substantive Analysis:**

Management has provided the income statements and key statistical information for District Clinics Holdings, Inc. Additional Management discussion and analysis are incorporated into the financial statements presentation.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	<b>N/A</b>	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	<b>N/A</b>	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	<b>N/A</b>	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

\_\_\_\_\_  
Candice Abbott  
VP & Chief Executive Officer

**5. Reviewed/Approved by Committee:**

N/A  
\_\_\_\_\_  
Committee Name

\_\_\_\_\_  
Date Reviewed/Approved

**6. Recommendation:**

Staff recommends that the Finance Committee approve the District Clinic Holdings, Inc. March 2022 YTD financial statements.

Approved for Legal sufficiency:

**DISTRICT CLINIC HOLDINGS, INC.**  
**FINANCE COMMITTEE**  
**August 24, 2022**

*Bernabe Icaza*

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Bernabe A Icaza  
VP & General Counsel

*Candice Abbott*

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Candice Abbott  
VP & Chief Financial Officer

*H Fritsch*

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Dr. Hyla Fritsch  
Executive Director of Clinic and Pharmacy  
Services

## MEMO

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To: Finance Committee  
From: Candice Abbott  
Chief Financial Officer  
Date: May 25, 2022

Subject: Management Discussion and Analysis as of March 2022 C.L. Brumback Primary Care Clinic Financial Statements.

The March financial statements represent the financial performance through the sixth month of the 2022 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, due from other governments decreased \$819k due to receiving cash related to grant funding.

On the Statement of Revenues and Expenses, net patient revenue YTD was unfavorable to budget by (\$697k). An increase in actual charity care recognized compared to budgeted charity care is contributing to this unfavorable variance. Gross patient revenue YTD was favorable to budget by \$1.8M. Total YTD revenue was unfavorable to budget by (\$1.7M), which is partially due to a timing difference in grant funds recognized. Operational expenses before depreciation were favorable to budget by \$2.9M due mostly to positive variances in salaries, wages, and benefits of \$1.4M, purchased services of \$397k, medical supplies of \$106k, medical services of \$113k, drugs of \$234k, lease and rental of \$431k and other expense 145k. Total YTD net margin was (\$7.0M) compared to the budgeted loss of (\$8.7M) resulting in a favorable variance of \$1.7M or (19.7%).

Net patient revenue YTD for the Medical clinics was unfavorable to budget by (\$913k). The Medical clinics YTD gross patient revenue is unfavorable to budget by (\$1.2M). The Medical clinics total YTD revenue was unfavorable to budget by (\$1.6M). This unfavorable variance resulted from lower net patient revenue than budgeted and a timing difference of revenue recognition for grant funds. Total operating expenses of \$11.7M were favorable to budget of \$14.5M by \$2.9M or 19.6%. The positive variance is mostly due to salaries, wages, and benefits of \$1.4M, purchased services of \$369k, medical supplies of 135k, medical services of 113k, drugs of \$234k, lease and rental of \$402k, and other expense of 135k. Unanticipated staffing shortages as well as expense timing are driving these favorable variances. Total YTD net margin was favorable to budget by \$1.7M or (20.8%).

Net patient revenue YTD for the Dental clinics was favorable to budget by \$217k. The Dental clinics total YTD gross patient revenue was favorable to budget by \$3.0M. An increase in unanticipated patient volume resulted in higher gross revenue, however increased charity care classification unfavorably impacted net patient revenue results. Total YTD operating expenses of \$2.1M were favorable to budget by \$79k. Total YTD net margin was (\$649k) compared to a budgeted loss of (\$700k) for a favorable variance of \$51k or (7.3%).

**DISTRICT CLINIC HOLDINGS, INC.**  
**COMPARATIVE STATEMENT OF NET POSITION**

	<u>Mar 31, 2022</u>	<u>Feb 28, 2022</u>	<u>Increase (Decrease)</u>
<b>Assets</b>			
Cash and Cash Equivalents	(5,782,864)	(5,499,266)	\$ (283,598)
Restricted Cash	-	-	-
Accounts Receivable, net	2,572,307	2,471,091	101,215
Due From Other Funds	-	-	-
Due from Other Governments	2,973,466	3,792,253	(818,787)
Other Current Assets	210,159	187,098	23,062
Net Investment in Capital Assets	2,605,298	2,654,836	(49,538)
<b>Total Assets</b>	<u>\$ 2,578,366</u>	<u>\$ 3,606,012</u>	<u>\$ (1,027,646)</u>
<b>Liabilities</b>			
Accounts Payable	195,359	296,462	(101,103)
Due To Other Governments	-	-	-
Deferred Revenue	2,212,808	2,212,808	-
Other Current Liabilities	1,866,063	1,692,895	173,168
Non-Current Liabilities	1,315,107	1,306,122	8,985
<b>Total Liabilities</b>	<u>5,589,337</u>	<u>5,508,288</u>	<u>81,049</u>
<b>Deferred Inflows of Resources</b>			
Deferred Inflows- Other Post Employment Benefits	<u>\$ 2,177</u>	<u>\$ 2,177</u>	<u>\$ -</u>
<b>Net Position</b>			
Net Investment in Capital Assets	2,605,298	2,654,836	(49,538)
Unrestricted	(5,618,446)	(4,559,289)	(1,059,157)
<b>Total Net Position</b>	<u>(3,013,148)</u>	<u>(1,904,453)</u>	<u>(1,108,695)</u>
<b>Total Liabilities, Deferred Inflows of Resources and Net Position</b>	<u>\$ 2,578,366</u>	<u>\$ 3,606,012</u>	<u>\$ (1,027,646)</u>

**Note:** Amounts may not foot due to rounding.





# District Clinic Holdings, Inc. Statement of Revenues and Expenses

FOR THE SIXTH MONTH ENDED MARCH 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
31,165	40,833	9,668	23.7%	31,593	428	1.4%	190,500	244,998	54,498	22.2%	190,190	(310)	(0.2%)
<i>Overhead Allocations:</i>													
7,385	5,619	(1,767)	(31.4%)	4,413	(2,972)	(67.3%)	47,479	33,713	(13,766)	(40.8%)	13,700	(33,780)	(246.6%)
177,772	211,204	33,433	15.8%	197,221	19,449	9.9%	959,061	1,267,227	308,166	24.3%	1,144,996	185,936	16.2%
1,653	4,830	3,177	65.8%	1,246	(406)	(32.6%)	8,856	28,979	20,123	69.4%	9,487	631	6.7%
29,002	29,602	600	2.0%	20,104	(8,898)	(44.3%)	171,440	177,611	6,171	3.5%	111,325	(60,114)	(54.0%)
44,008	42,204	(1,804)	(4.3%)	44,102	94	0.2%	248,933	253,226	4,294	1.7%	216,883	(32,049)	(14.8%)
60,578	59,861	(717)	(1.2%)	77,147	16,570	21.5%	303,070	359,165	56,095	15.6%	343,748	40,678	11.8%
39,718	24,187	(15,531)	(64.2%)	25,673	(14,045)	(54.7%)	98,808	145,121	46,312	31.9%	97,980	(828)	(0.8%)
3,051	4,453	1,402	31.5%	8,062	5,011	62.2%	18,367	26,719	8,353	31.3%	44,274	25,907	58.5%
6,342	8,934	2,591	29.0%	8,271	1,928	23.3%	37,878	53,602	15,724	29.3%	34,495	(3,383)	(9.8%)
9,014	8,679	(335)	(3.9%)	6,624	(2,390)	(36.1%)	48,864	52,075	3,212	6.2%	39,118	(9,746)	(24.9%)
73,915	77,132	3,217	4.2%	109,310	35,396	32.4%	505,390	462,790	(42,601)	(9.2%)	472,540	(32,851)	(7.0%)
9,253	13,542	4,289	31.7%	7,634	(1,619)	(21.2%)	66,875	81,250	14,376	17.7%	44,289	(22,586)	(51.0%)
65,221	50,742	(14,479)	(28.5%)	34,133	(31,089)	(91.1%)	293,606	304,453	10,847	3.6%	190,050	(103,556)	(54.5%)
54,938	64,734	9,796	15.1%	47,158	(7,780)	(16.5%)	322,640	388,406	65,766	16.9%	266,553	(56,087)	(21.0%)
184,580	171,319	(13,261)	(7.7%)	180,108	(4,472)	(2.5%)	1,128,533	1,027,914	(100,619)	(9.8%)	497,272	(631,262)	(126.9%)
29,841	32,082	2,241	7.0%	25,741	(4,099)	(15.9%)	187,391	192,492	5,100	2.6%	166,645	(20,747)	(12.4%)
5,315	7,670	2,355	30.7%	9,625	4,310	44.8%	34,191	46,021	11,829	25.7%	45,961	11,770	25.6%
7,994	12,663	4,669	36.9%	10,196	2,201	21.6%	50,555	75,976	25,421	33.5%	60,165	9,610	16.0%
6,849	7,714	865	11.2%	6,203	(646)	(10.4%)	44,368	46,282	1,914	4.1%	34,712	(9,655)	(27.8%)
11,993	15,014	3,022	20.1%	9,555	(2,437)	(25.5%)	68,334	90,086	21,753	24.1%	52,871	(15,463)	(29.2%)
-	-	-	0.0%	508	508	100.0%	-	-	-	0.0%	6,412	6,412	100.0%
828,421	852,184	23,763	2.8%	833,035	4,614	0.6%	4,644,638	5,113,106	468,468	9.2%	3,893,476	(751,162)	(19.3%)
<b>3,201,195</b>	<b>3,781,480</b>	<b>580,285</b>	<b>15.3%</b>	<b>3,297,479</b>	<b>96,284</b>	<b>2.9%</b>	<b>18,616,680</b>	<b>22,070,148</b>	<b>3,453,468</b>	<b>15.6%</b>	<b>17,364,084</b>	<b>(1,252,596)</b>	<b>(7.2%)</b>
<b>\$ (1,108,695)</b>	<b>\$ (1,499,533)</b>	<b>\$ 390,838</b>	<b>(26.1%)</b>	<b>\$ (1,470,760)</b>	<b>\$ 362,065</b>	<b>(24.6%)</b>	<b>\$ (7,012,630)</b>	<b>\$ (8,731,364)</b>	<b>\$ 1,718,734</b>	<b>(19.7%)</b>	<b>\$ (9,056,599)</b>	<b>\$ 2,043,969</b>	<b>(22.6%)</b>
-	42,740	42,740	100.0%	-	-	0.0%	100,000	944,590	844,590	89.4%	-	(100,000)	0.0%
<b>\$ -</b>	<b>\$ 1,501,443</b>	<b>\$ 1,501,443</b>	<b>100.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ 9,430,972</b>	<b>\$ 9,430,972</b>	<b>100.0%</b>	<b>\$ 5,970,026</b>	<b>\$ 5,970,026</b>	<b>100.0%</b>

## District Clinic Holdings, Inc. Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
<b>Gross Patient Revenue</b>	<b>2,112,033</b>	<b>1,969,914</b>	<b>2,121,489</b>	<b>2,081,642</b>	<b>2,080,482</b>	<b>2,287,694</b>	-	-	-	-	-	-	<b>12,653,254</b>
Contractual Allowances	1,691,626	1,206,065	(1,213,834)	628,878	508,459	262,082	-	-	-	-	-	-	3,083,277
Charity Care	36,418	90,974	2,416,799	865,037	871,977	916,848	-	-	-	-	-	-	5,198,052
Bad Debt	(155,607)	409,555	727,800	219,498	197,338	715,026	-	-	-	-	-	-	2,113,610
Other Patient Revenue	444,688	444,688	444,688	299,550	408,404	421,608	-	-	-	-	-	-	2,463,626
<b>Net Patient Revenue</b>	<b>984,285</b>	<b>708,007</b>	<b>635,413</b>	<b>667,780</b>	<b>911,110</b>	<b>815,346</b>	-	-	-	-	-	-	<b>4,721,941</b>
Collections %	46.60%	35.94%	29.95%	32.08%	43.79%	35.64%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	37.32%
Grant Funds	1,044,836	1,160,187	1,030,989	1,329,092	1,021,208	1,293,780	-	-	-	-	-	-	6,880,091
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	1,087	1,941	12,516	1,815	1,285	(16,626)	-	-	-	-	-	-	2,017
<b>Total Other Revenues</b>	<b>1,045,922</b>	<b>1,162,128</b>	<b>1,043,505</b>	<b>1,330,907</b>	<b>1,022,494</b>	<b>1,277,154</b>	-	-	-	-	-	-	<b>6,882,109</b>
<b>Total Revenues</b>	<b>2,030,207</b>	<b>1,870,135</b>	<b>1,678,918</b>	<b>1,998,686</b>	<b>1,933,604</b>	<b>2,092,500</b>	-	-	-	-	-	-	<b>11,604,050</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,630,191	1,229,547	1,592,418	1,476,762	1,385,221	1,467,535	-	-	-	-	-	-	8,781,673
Benefits	415,815	365,414	411,926	436,127	405,473	421,814	-	-	-	-	-	-	2,456,570
Purchased Services	48,976	47,674	74,906	37,055	74,341	33,228	-	-	-	-	-	-	316,180
Medical Supplies	32,524	50,842	85,475	72,989	44,574	51,501	-	-	-	-	-	-	337,904
Other Supplies	13,026	5,890	10,731	23,292	51,222	72,845	-	-	-	-	-	-	177,006
Medical Services	39,783	40,636	44,092	41,584	32,835	54,767	-	-	-	-	-	-	253,697
Drugs	50,990	45,545	38,498	41,925	43,387	45,034	-	-	-	-	-	-	265,378
Repairs & Maintenance	44,211	41,679	83,118	36,605	45,492	25,316	-	-	-	-	-	-	276,422
Lease & Rental	106,427	102,846	102,325	108,509	103,683	112,896	-	-	-	-	-	-	636,687
Utilities	7,937	6,879	6,972	7,354	6,911	7,431	-	-	-	-	-	-	43,484
Other Expense	39,553	45,691	27,860	14,842	39,224	45,215	-	-	-	-	-	-	212,385
Insurance	4,026	4,026	4,026	4,026	4,026	4,026	-	-	-	-	-	-	24,157
<b>Total Operational Expenses</b>	<b>2,433,459</b>	<b>1,986,669</b>	<b>2,482,346</b>	<b>2,301,071</b>	<b>2,236,389</b>	<b>2,341,609</b>	-	-	-	-	-	-	<b>13,781,542</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(403,252)</b>	<b>(116,533)</b>	<b>(803,428)</b>	<b>(302,385)</b>	<b>(302,785)</b>	<b>(249,109)</b>	-	-	-	-	-	-	<b>(2,177,492)</b>
Depreciation	31,642	31,642	31,642	31,642	32,767	31,165	-	-	-	-	-	-	190,500
<i>Overhead Allocations:</i>													
Risk Mgt	5,725	9,931	9,610	7,813	7,014	7,385	-	-	-	-	-	-	47,479
Rev Cycle	139,350	131,656	198,563	156,448	155,272	177,772	-	-	-	-	-	-	959,061
Internal Audit	283	1,301	1,525	2,520	1,575	1,653	-	-	-	-	-	-	8,856
Home Office Facilities	28,190	28,849	28,452	37,890	37,890	29,002	-	-	-	-	-	-	171,440
Administration	39,803	37,815	45,770	42,646	38,891	44,008	-	-	-	-	-	-	248,933
Human Resources	47,430	69,522	21,174	61,095	43,271	60,578	-	-	-	-	-	-	303,070
Legal	7,774	9,522	13,852	15,869	12,073	39,718	-	-	-	-	-	-	98,808
Records	3,029	3,626	2,777	3,556	2,328	3,051	-	-	-	-	-	-	18,367
Compliance	5,937	5,784	6,338	7,487	5,990	6,342	-	-	-	-	-	-	37,878
Comm Engage Plan	7,922	7,521	8,490	8,359	7,557	9,014	-	-	-	-	-	-	48,864
IT Operations	72,556	80,983	102,533	72,644	102,760	73,915	-	-	-	-	-	-	505,390
IT Security	8,357	13,278	17,327	9,731	8,929	9,253	-	-	-	-	-	-	66,875
IT Applications	57,793	32,152	55,800	38,470	44,169	65,221	-	-	-	-	-	-	293,606
Security Services	53,294	48,508	59,855	53,742	52,303	54,938	-	-	-	-	-	-	322,640
IT EPIC	160,592	140,711	197,854	211,401	233,395	184,580	-	-	-	-	-	-	1,128,533
Finance	33,898	29,465	34,870	32,359	26,958	29,841	-	-	-	-	-	-	187,391
Public Relations	7,665	5,024	5,041	5,905	5,240	5,315	-	-	-	-	-	-	34,191
Information Technology	8,010	8,832	8,455	9,382	7,882	7,994	-	-	-	-	-	-	50,555
Corporate Quality	7,261	8,513	7,104	7,425	7,217	6,849	-	-	-	-	-	-	44,368
Project MGMT Office	12,411	11,743	11,412	11,317	9,459	11,993	-	-	-	-	-	-	68,334
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Overhead Allocations</b>	<b>707,279</b>	<b>684,736</b>	<b>836,803</b>	<b>796,058</b>	<b>791,341</b>	<b>828,421</b>	-	-	-	-	-	-	<b>4,644,638</b>
<b>Total Expenses</b>	<b>3,172,379</b>	<b>2,703,047</b>	<b>3,350,791</b>	<b>3,128,771</b>	<b>3,060,497</b>	<b>3,201,195</b>	-	-	-	-	-	-	<b>18,616,680</b>
<b>Net Margin</b>	<b>\$ (1,142,173)</b>	<b>\$ (832,912)</b>	<b>\$ (1,671,873)</b>	<b>\$ (1,130,085)</b>	<b>\$ (1,126,893)</b>	<b>\$ (1,108,695)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (7,012,630)</b>
<b>Capital</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100,000</b>
<b>General Fund Support/ Transfer In</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ -</b>

# District Clinic Holdings, Inc.- Medical Statement of Revenues and Expenses by Location

FOR THE SIXTH MONTH ENDED MARCH 31, 2022

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Total
<b>Gross Patient Revenue</b>	-	1,310,618	1,876,077	550,358	677,528	584,893	1,428,696	453,058	346,398	440,743	3,288	-	15,565	<b>7,692,763</b>
Contractual Allowances	-	179,255	236,045	151,036	113,039	74,729	341,114	84,755	145,221	89,006	183	-	417	1,414,798
Charity Care	-	561,426	889,650	174,557	234,134	137,098	499,874	181,979	104,999	107,216	341	-	1,294	2,893,002
Bad Debt	-	141,952	334,962	119,354	191,959	267,763	241,950	46,277	25,371	263,330	(202)	-	2,606	1,635,442
Total Contractual Allowances and Bad Debt	-	882,632	1,460,657	444,947	539,132	479,590	1,082,939	313,011	275,591	459,552	322	-	4,317	5,943,243
Other Patient Revenue	-	362,935	447,181	165,840	149,723	29,077	260,022	113,011	132,677	57,737	14,161	7,824	7,824	1,750,971
<b>Net Patient Revenue</b>	-	<b>790,920</b>	<b>862,600</b>	<b>271,250</b>	<b>288,120</b>	<b>134,380</b>	<b>605,780</b>	<b>253,058</b>	<b>203,485</b>	<b>38,928</b>	<b>17,127</b>	<b>7,824</b>	<b>19,072</b>	<b>3,500,492</b>
Collection %	0.00%	60.35%	45.98%	49.29%	42.53%	22.98%	42.40%	55.86%	58.74%	8.83%	0.00%	0.00%	0.00%	45.50%
Grant Funds	1,349,473	754,318	883,048	353,325	349,462	137,183	794,621	253,452	274,058	601,388	100,375	34,722	73,817	5,963,263
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	(13,148)	2,837	3,252	832	5,032	-	81	1,334	1,597	-	-	-	-	1,817
Total Other Revenues	1,336,325	757,155	886,300	354,157	354,495	137,183	794,702	254,787	275,656	601,388	100,375	34,722	73,817	5,965,081
<b>Total Revenues</b>	<b>1,336,325</b>	<b>1,548,075</b>	<b>1,748,900</b>	<b>625,407</b>	<b>642,614</b>	<b>271,562</b>	<b>1,400,482</b>	<b>507,844</b>	<b>479,140</b>	<b>640,316</b>	<b>117,502</b>	<b>42,546</b>	<b>92,890</b>	<b>9,465,573</b>
<i>Direct Operational Expenses:</i>														
Salaries and Wages	1,736,033	816,637	1,064,935	425,673	416,849	197,360	1,015,704	332,434	356,102	711,696	134,212	51,158	106,243	7,402,370
Benefits	520,424	187,217	292,621	114,356	137,887	54,924	285,424	84,199	93,714	197,803	29,054	9,851	34,887	2,053,274
Purchased Services	187,795	9,990	23,269	9,197	14,758	5,036	20,822	9,188	12,779	9,796	685	685	685	304,685
Medical Supplies	3,597	57,014	30,195	23,841	16,473	15,029	35,040	9,474	12,207	20,362	5,329	886	475	231,847
Other Supplies	96,717	9,546	2,353	12,092	5,292	533	13,164	608	7,654	12,754	2,557	1,435	1,632	167,127
Medical Services	-	32,770	37,132	19,230	29,271	15,151	81,938	13,923	12,995	10,410	-	-	-	253,697
Drugs	-	125,987	75,809	30,848	21,334	375	6,241	1,419	2,993	80	-	22	78	265,378
Repairs & Maintenance	239,009	2,021	1,351	1,831	1,606	1,216	3,273	1,351	3,506	2,583	2,016	4,237	376	264,377
Lease & Rental	-	64,515	78,390	39,400	48,026	120	134,603	41,582	65,340	24,257	90	30	85	496,542
Utilities	-	2,175	2,172	611	10,237	1,220	7,058	3,827	3,673	2,747	-	-	-	33,720
Other Expense	144,240	5,906	9,815	3,845	2,145	2,469	10,434	3,499	1,727	6,332	3,180	1,657	3,359	198,738
Insurance	-	2,027	2,791	1,533	435	664	965	409	595	499	4,571	4,571	4,571	23,631
Total Operational Expenses	2,927,815	1,315,805	1,620,833	682,458	704,313	294,098	1,614,667	501,912	573,286	999,318	181,693	74,532	152,390	11,695,386
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(1,591,491)</b>	<b>232,270</b>	<b>128,067</b>	<b>(57,051)</b>	<b>(61,699)</b>	<b>(22,535)</b>	<b>(214,185)</b>	<b>5,932</b>	<b>(94,146)</b>	<b>(359,002)</b>	<b>(64,190)</b>	<b>(31,986)</b>	<b>(59,501)</b>	<b>(2,229,814)</b>
Depreciation	2,042	7,199	6,800	103	35,717	163	2,564	1,371	2,335	921	37,500	6,942	41,763	145,420
<i>Overhead Allocations:</i>														
Risk Mgt	6,240	4,967	6,639	3,461	2,688	1,282	4,642	1,587	2,030	4,275	1,196	486	1,122	40,810
Rev Cycle	-	117,399	156,916	81,796	63,531	30,308	109,709	37,502	47,970	101,042	28,258	11,483	26,513	817,031
Internal Audit	1,164	927	1,238	646	501	239	866	296	379	797	223	91	209	7,612
Home Office Facilities	155,037	-	-	-	-	-	-	-	-	-	-	-	-	155,037
Administration	32,716	26,044	34,810	18,145	14,094	6,723	24,338	8,319	10,642	22,415	6,269	2,547	5,882	213,964
Human Resources	47,762	30,226	33,572	19,612	18,459	6,922	26,650	10,383	12,690	31,265	8,076	3,461	9,229	259,461
Legal	12,986	10,337	13,817	7,202	5,594	2,669	9,660	3,302	4,224	8,897	2,488	1,011	2,335	84,928
Records	2,414	1,922	2,568	1,339	1,040	496	1,796	614	785	1,654	468	188	434	15,787
Compliance	4,978	3,963	5,297	2,761	2,145	1,023	3,703	1,266	1,619	3,411	954	388	895	32,557
Comm Engage Plan	6,422	5,112	6,833	3,562	2,766	1,320	4,777	1,633	2,089	4,400	1,230	500	1,155	41,999
IT Operations	66,421	52,874	70,672	36,840	28,613	13,650	49,411	16,890	21,605	45,507	12,727	5,172	11,941	434,396
IT Security	8,789	6,996	9,352	4,875	3,786	1,806	6,538	2,235	2,859	6,022	1,684	684	1,580	57,480
IT Applications	38,587	30,717	41,057	21,402	16,623	7,930	28,705	9,812	12,551	26,437	7,394	3,005	6,937	252,362
Security Services	-	39,685	53,043	27,650	21,476	10,245	37,086	12,677	16,216	34,156	9,552	3,882	8,962	274,629
IT EPIC	148,317	118,068	157,810	82,262	63,893	30,481	110,334	37,715	48,244	101,618	28,419	11,549	26,664	970,003
Finance	24,628	19,605	26,204	13,660	10,609	5,061	18,321	6,263	8,011	16,873	4,719	1,918	4,428	161,068
Public Relations	4,494	3,577	4,781	2,492	1,936	923	3,343	1,143	1,462	3,079	861	350	808	29,388
Information Technology	6,644	5,289	7,069	3,685	2,862	1,365	4,943	1,690	2,161	4,552	1,273	517	1,194	43,453
Corporate Quality	5,831	4,642	6,204	3,234	2,512	1,198	4,338	1,483	1,897	3,995	1,117	454	1,048	38,135
Project MGMT Office	8,981	7,149	9,556	4,981	3,869	1,846	6,681	2,284	2,921	6,153	1,721	699	1,615	58,735
Total Overhead Allocations	582,409	489,500	647,439	339,605	266,998	125,489	455,840	157,093	200,354	426,547	118,622	48,385	112,950	3,988,836
<b>Total Expenses</b>	<b>3,512,267</b>	<b>1,812,505</b>	<b>2,275,071</b>	<b>1,022,166</b>	<b>1,007,029</b>	<b>419,750</b>	<b>2,073,071</b>	<b>660,376</b>	<b>775,975</b>	<b>1,426,787</b>	<b>337,814</b>	<b>129,860</b>	<b>307,104</b>	<b>15,829,643</b>
<b>Net Margin</b>	<b>\$ (2,175,942)</b>	<b>\$ (264,429)</b>	<b>\$ (526,171)</b>	<b>\$ (396,759)</b>	<b>\$ (364,415)</b>	<b>\$ (148,187)</b>	<b>\$ (672,589)</b>	<b>\$ (152,532)</b>	<b>\$ (296,835)</b>	<b>\$ (786,470)</b>	<b>\$ (220,312)</b>	<b>\$ (87,313)</b>	<b>\$ (214,214)</b>	<b>\$ (6,364,070)</b>
<b>Capital</b>	-	-	-	-	-	-	-	-	-	100,000	-	-	-	100,000
<b>General Fund Support/ Transfer In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



# District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses

FOR THE SIXTH MONTH ENDED MARCH 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
23,766	31,250	7,484	23.9%	24,251	485	2.0%	145,420	187,500	42,080	22.4%	146,370	949	0.6%
<i>Overhead Allocations:</i>													
6,348	4,830	(1,518)	(31.4%)	3,786	(2,562)	(67.7%)	40,810	28,977	(11,833)	(40.8%)	11,752	(29,058)	(247.3%)
151,445	179,927	28,482	15.8%	166,509	15,064	9.0%	817,031	1,079,560	262,529	24.3%	966,694	149,663	15.5%
1,420	4,151	2,731	65.8%	1,069	(351)	(32.8%)	7,612	24,908	17,296	69.4%	8,138	526	6.5%
26,227	26,770	543	2.0%	18,102	(8,125)	(44.9%)	155,037	160,618	5,581	3.5%	100,241	(54,796)	(54.7%)
37,826	36,276	(1,551)	(4.3%)	37,831	5	0.0%	213,964	217,654	3,690	1.7%	186,045	(27,919)	(15.0%)
51,861	51,247	(614)	(1.2%)	66,724	14,863	22.3%	259,461	307,485	48,023	15.6%	297,303	37,841	12.7%
34,139	20,789	(13,349)	(64.2%)	22,022	(12,116)	(55.0%)	84,928	124,735	39,807	31.9%	84,049	(880)	(1.0%)
2,623	3,828	1,205	31.5%	6,916	4,293	62.1%	15,787	22,966	7,179	31.3%	37,979	22,192	58.4%
5,451	7,679	2,227	29.0%	7,095	1,643	23.2%	32,557	46,072	13,515	29.3%	29,590	(2,967)	(10.0%)
7,748	7,460	(288)	(3.9%)	5,683	(2,065)	(36.3%)	41,999	44,760	2,760	6.2%	33,556	(8,444)	(25.2%)
63,531	66,297	2,765	4.2%	93,768	30,236	32.2%	434,396	397,779	(36,616)	(9.2%)	405,351	(29,045)	(7.2%)
7,953	11,639	3,686	31.7%	6,549	(1,405)	(21.5%)	57,480	69,837	12,356	17.7%	37,992	(19,489)	(51.3%)
56,059	43,614	(12,445)	(28.5%)	29,279	(26,780)	(91.5%)	252,362	261,685	9,324	3.6%	163,027	(89,335)	(54.8%)
46,763	55,101	8,339	15.1%	40,103	(6,660)	(16.6%)	274,629	330,609	55,980	16.9%	226,675	(47,953)	(21.2%)
158,651	147,253	(11,398)	(7.7%)	154,499	(4,152)	(2.7%)	970,003	883,518	(86,485)	(9.8%)	426,566	(543,437)	(127.4%)
25,649	27,575	1,926	7.0%	22,081	(3,568)	(16.2%)	161,068	165,452	4,384	2.6%	142,950	(18,118)	(12.7%)
4,569	6,593	2,024	30.7%	8,257	3,688	44.7%	29,388	39,556	10,168	25.7%	39,426	10,038	25.5%
6,871	10,884	4,013	36.9%	8,746	1,875	21.4%	43,453	65,304	21,850	33.5%	51,611	8,157	15.8%
5,887	6,630	743	11.2%	5,321	(566)	(10.6%)	38,135	39,780	1,645	4.1%	29,777	(8,359)	(28.1%)
10,308	12,905	2,597	20.1%	8,197	(2,111)	(25.8%)	58,735	77,431	18,697	24.1%	45,353	(13,381)	(29.5%)
-	-	-	0.0%	429	429	100.0%	-	-	-	0.0%	5,414	5,414	100.0%
711,330	731,447	20,118	2.8%	712,965	1,635	0.2%	3,988,836	4,388,686	399,850	9.1%	3,329,488	(659,348)	(19.8%)
<b>2,727,827</b>	<b>3,286,399</b>	<b>558,573</b>	<b>17.0%</b>	<b>2,843,527</b>	<b>115,700</b>	<b>4.1%</b>	<b>15,829,643</b>	<b>19,122,731</b>	<b>3,293,088</b>	<b>17.2%</b>	<b>14,796,860</b>	<b>(1,032,783)</b>	<b>(7.0%)</b>
<b>\$ (985,800)</b>	<b>\$ (1,398,245)</b>	<b>\$ 412,446</b>	<b>(29.5%)</b>	<b>\$ (1,184,198)</b>	<b>\$ 198,398</b>	<b>(16.8%)</b>	<b>\$ (6,364,070)</b>	<b>\$ (8,031,584)</b>	<b>\$ 1,667,513</b>	<b>(20.8%)</b>	<b>\$ (7,867,575)</b>	<b>\$ 1,503,504</b>	<b>(19.1%)</b>
-	37,740	37,740	100.0%	-	-	0.0%	100,000	834,590	734,590	88.0%	-	(100,000)	0.0%
<b>\$ -</b>	<b>\$ 1,404,739</b>	<b>\$ 1,404,739</b>	<b>100.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ 8,678,694</b>	<b>\$ 8,678,694</b>	<b>100.0%</b>	<b>\$ 4,856,903</b>	<b>\$ 4,856,903</b>	<b>100.0%</b>

## District Clinic Holdings, Inc.- Dental Statement of Revenues and Expenses by Location

FOR THE SIXTH MONTH ENDED MARCH 31, 2022

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
<b>Gross Patient Revenue</b>	-	1,714,930	1,650,018	881,166	714,376	4,960,491
Contractual Allowances	-	575,093	329,515	335,269	428,601	1,668,478
Charity Care	-	672,271	1,042,101	344,052	246,626	2,305,050
Bad Debt	-	157,343	66,085	174,747	79,994	478,168
Total Contractual Allowances and Bad Debt	-	1,404,707	1,437,701	854,068	755,220	4,451,696
Other Patient Revenue	-	270,785	191,473	131,762	118,634	712,654
<b>Net Patient Revenue</b>	-	581,009	403,790	158,860	77,791	1,221,449
Collection %	-	33.88%	24.47%	18.03%	10.89%	24.62%
Grant Funds	130,711	339,587	234,325	91,890	120,315	916,828
Other Financial Assistance	-	-	-	-	-	-
Other Revenue	-	-	200	-	-	200
Total Other Revenues	130,711	339,587	234,525	91,890	120,315	917,028
<b>Total Revenues</b>	<b>130,711</b>	<b>920,596</b>	<b>638,315</b>	<b>250,750</b>	<b>198,106</b>	<b>2,138,477</b>
<i>Direct Operational Expenses:</i>						
Salaries and Wages	206,671	515,373	340,734	135,133	181,393	1,379,303
Benefits	64,957	139,273	85,314	56,592	57,160	403,296
Purchased Services	-	2,287	2,127	1,430	5,652	11,495
Medical Supplies	-	39,596	28,134	24,832	13,495	106,057
Other Supplies	283	6,475	1,515	1,354	253	9,879
Repairs & Maintenance	-	3,223	4,107	3,732	983	12,045
Lease & Rental	-	55,160	32,740	35,665	16,580	140,145
Utilities	-	2,175	2,172	610	4,807	9,763
Other Expense	3,755	4,279	2,698	2,166	748	13,646
Insurance	-	-	-	-	526	526
Total Operational Expenses	275,665	767,841	499,541	261,513	281,596	2,086,156
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(144,954)</b>	<b>152,755</b>	<b>138,774</b>	<b>(10,763)</b>	<b>(83,490)</b>	<b>52,322</b>
Depreciation	-	15,093	5,647	4,881	19,458	45,079
<i>Overhead Allocations:</i>						
Risk Mgt	660	2,164	1,489	1,510	847	6,670
Rev Cycle	-	51,142	35,193	35,687	20,007	142,030
Internal Audit	123	404	278	282	158	1,244
Home Office Facilities	16,402	-	-	-	-	16,402
Administration	3,461	11,345	7,807	7,917	4,438	34,969
Human Resources	3,461	15,459	10,845	10,383	3,461	43,609
Legal	1,374	4,503	3,099	3,142	1,762	13,880
Records	255	837	576	584	327	2,580
Compliance	527	1,726	1,188	1,205	675	5,321
Comm Engage Plan	679	2,227	1,533	1,554	871	6,864
IT Operations	7,027	23,033	15,850	16,073	9,011	70,994
IT Security	930	3,048	2,097	2,127	1,192	9,394
IT Applications	4,082	13,381	9,208	9,337	5,235	41,244
Security Services	-	17,288	11,897	12,063	6,763	48,011
IT EPIC	15,691	51,433	35,394	35,890	20,121	158,530
Finance	2,605	8,540	5,877	5,960	3,341	26,324
Public Relations	475	1,558	1,072	1,087	610	4,803
Information Technology	703	2,304	1,586	1,608	901	7,102
Corporate Quality	617	2,022	1,392	1,411	791	6,233
Project MGMT Office	950	3,114	2,143	2,173	1,218	9,599
Total Overhead Allocations	60,024	215,529	148,524	149,993	81,732	655,802
<b>Total Expenses</b>	<b>335,689</b>	<b>998,464</b>	<b>653,712</b>	<b>416,387</b>	<b>382,785</b>	<b>2,787,037</b>
<b>Net Margin</b>	<b>\$ (204,978)</b>	<b>\$ (77,868)</b>	<b>\$ (15,397)</b>	<b>\$ (165,637)</b>	<b>\$ (184,680)</b>	<b>\$ (648,560)</b>
<b>Capital</b>	-	-	-	-	-	-
<b>General Fund Support/ Transfer In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# District Clinic Holdings, Inc.- Dental Statement of Revenues and Expenses

FOR THE SIXTH MONTH ENDED MARCH 31, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
<b>909,663</b>	<b>371,931</b>	<b>537,732</b>	<b>144.6%</b>	<b>241,003</b>	<b>668,660</b>	<b>277.4%</b>	<b>Gross Patient Revenue</b>	<b>4,960,491</b>	<b>2,002,185</b>	<b>2,958,306</b>	<b>147.8%</b>	<b>1,577,151</b>	<b>3,383,339</b>	<b>214.5%</b>
191,686	68,183	(123,503)	(181.1%)	98,836	(92,851)	(93.9%)	Contractual Allowances	1,668,478	367,037	(1,301,441)	(354.6%)	555,037	(1,113,441)	(200.6%)
406,099	172,416	(233,683)	(135.5%)	76,266	(329,833)	(432.5%)	Charity Care	2,305,050	928,151	(1,376,899)	(148.3%)	708,082	(1,596,968)	(225.5%)
252,314	29,754	(222,560)	(748.0%)	51,077	(201,238)	(394.0%)	Bad Debt	478,168	160,173	(317,995)	(198.5%)	187,787	(290,381)	(154.6%)
850,099	270,353	(579,746)	(214.4%)	226,178	(623,921)	(275.9%)	Total Contractuals and Bad Debts	4,451,696	1,455,361	(2,996,335)	(205.9%)	1,450,906	(3,000,790)	(206.8%)
122,312	85,084	37,228	43.8%	114,789	7,523	6.6%	Other Patient Revenue	712,654	458,027	254,627	55.6%	714,116	(1,461)	(0.2%)
<b>181,875</b>	<b>186,662</b>	<b>(4,787)</b>	<b>(2.6%)</b>	<b>129,614</b>	<b>52,261</b>	<b>40.3%</b>	<b>Net Patient Revenue</b>	<b>1,221,449</b>	<b>1,004,851</b>	<b>216,598</b>	<b>21.6%</b>	<b>840,361</b>	<b>381,088</b>	<b>45.3%</b>
19.99%	50.19%			53.78%			Collection %	24.62%	50.19%			53.28%		
168,598	207,131	(38,533)	(18.6%)	200,342	(31,744)	(15.8%)	Grant Funds	916,828	1,242,786	(325,958)	(26.2%)	463,709	453,119	97.7%
-	-	-	0.0%	(162,565)	162,565	(100.0%)	Other Financial Assistance	-	-	-	0.0%	74,129	(74,129)	(100.0%)
-	-	-	0.0%	-	-	0.0%	Other Revenue	200	-	200	0.0%	-	200	0.0%
168,598	207,131	(38,533)	(18.6%)	37,777	130,822	346.3%	Total Other Revenues	917,028	1,242,786	(325,758)	(26.2%)	537,838	379,190	70.5%
<b>350,473</b>	<b>393,793</b>	<b>(43,320)</b>	<b>(11.0%)</b>	<b>167,390</b>	<b>183,083</b>	<b>109.4%</b>	<b>Total Revenues</b>	<b>2,138,477</b>	<b>2,247,637</b>	<b>(109,160)</b>	<b>(4.9%)</b>	<b>1,378,199</b>	<b>760,278</b>	<b>55.2%</b>
							<i>Direct Operational Expenses:</i>							
227,427	238,907	11,480	4.8%	229,642	2,215	1.0%	Salaries and Wages	1,379,303	1,403,089	23,786	1.7%	1,355,534	(23,769)	(1.8%)
67,322	68,171	849	1.2%	60,849	(6,473)	(10.6%)	Benefits	403,296	405,138	1,842	0.5%	377,150	(26,146)	(6.9%)
1,164	2,706	1,542	57.0%	512	(652)	(127.2%)	Purchased Services	11,495	39,195	27,700	70.7%	13,963	2,468	17.7%
19,441	14,218	(5,223)	(36.7%)	8,781	(10,660)	(121.4%)	Medical Supplies	106,057	76,534	(29,523)	(38.6%)	45,132	(60,925)	(135.0%)
3,051	4,302	1,251	29.1%	47	(3,004)	(6,369.9%)	Other Supplies	9,879	25,812	15,933	61.7%	941	(8,937)	(949.3%)
2,593	2,150	(443)	(20.6%)	1,029	(1,564)	(152.0%)	Repairs & Maintenance	12,045	12,900	855	6.6%	3,864	(8,181)	(211.7%)
27,655	28,675	1,020	3.6%	22,410	(5,245)	(23.4%)	Lease & Rental	140,145	169,117	28,972	17.1%	134,420	(5,725)	(4.3%)
1,654	1,609	(45)	(2.8%)	1,692	38	2.3%	Utilities	9,763	9,576	(187)	(2.0%)	10,382	618	6.0%
(1,518)	3,935	5,453	138.6%	1,536	3,054	198.8%	Other Expense	13,646	23,610	9,964	42.2%	17,784	4,138	23.3%
88	88	0	0.4%	41	(47)	(115.7%)	Insurance	526	528	2	0.4%	244	(282)	(115.7%)
348,878	364,761	15,884	4.4%	326,540	(22,337)	(6.8%)	Total Operational Expenses	2,086,156	2,165,499	79,343	3.7%	1,959,415	(126,740)	(6.5%)
							<b>Net Performance before</b>							
<b>1,596</b>	<b>29,032</b>	<b>(27,436)</b>	<b>(94.5%)</b>	<b>(159,150)</b>	<b>160,746</b>	<b>(101.0%)</b>	<b>Depreciation &amp; Overhead Allocations</b>	<b>52,322</b>	<b>82,138</b>	<b>(29,816)</b>	<b>(36.3%)</b>	<b>(581,216)</b>	<b>633,538</b>	<b>(109.0%)</b>





	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
<b>Clinic Visits - Adults and Pediatrics</b>																
West Palm Beach	1,394	1,108	1,197	1,288	1,315	1,515							7,817	9,426	(17.1%)	6,058
Delray	477	563	541	473	500	631							3,185	7,159	(55.5%)	5,014
Lantana	1,821	1,554	1,450	1,408	1,721	1,764							9,718	9,099	6.8%	8,891
Belle Glade	691	610	688	648	692	835							4,164	5,155	(19.2%)	3,334
Lewis Center	488	507	432	245	358	286							2,316	1,454	59.3%	4,331
Lake Worth & Women's Health Care	1,334	1,119	1,180	1,054	1,223	1,270							7,180	7,850	(8.5%)	6,289
Jupiter Clinic	447	410	438	494	485	554							2,828	2,835	(0.2%)	3,110
West Boca & Women's Health Care	407	305	366	407	392	356							2,233	5,106	(56.3%)	4,300
St Ann Place	-	-	44	96	53	71							264	291	(9.3%)	-
Clb Mob 1 Warrior	658	1,415	941	169	23	33							3,239	944	243.1%	17
Clb Mob 2 Scout	416	365	756	575	426	200							2,738	522	424.5%	-
Clb Mob 3 Hero	178	331	2,467	1,955	39	20							4,990	522	855.9%	-
Mangonia Park	128	197	272	196	162	285							1,240	2,488	(50.2%)	1,592
<b>Total Clinic Visits</b>	<b>8,439</b>	<b>8,484</b>	<b>10,772</b>	<b>9,008</b>	<b>7,389</b>	<b>7,820</b>	-	-	-	-	-	-	<b>51,912</b>	<b>52,560</b>	<b>(1.2%)</b>	<b>42,936</b>
<b>Dental Visits</b>																
West Palm Beach	736	762	831	776	754	864							4,723	4,775	(1.1%)	1,738
Lantana	708	891	1,032	774	953	1,018							5,376	3,592	49.7%	2,797
Delray	439	391	373	415	400	536							2,554	3,326	(23.2%)	-
Belle Glade	338	357	340	331	406	417							2,189	1,722	27.1%	2
Lake Worth	-	-	-	-	-	-							-	-	0.0%	-
West Boca	-	-	-	-	-	-							-	-	0.0%	-
<b>Total Dental Visits</b>	<b>2,221</b>	<b>2,401</b>	<b>2,576</b>	<b>2,296</b>	<b>2,513</b>	<b>2,835</b>	-	-	-	-	-	-	<b>14,842</b>	<b>13,415</b>	<b>10.6%</b>	<b>4,537</b>
<b>Total Medical and Dental Visits</b>	<b>10,660</b>	<b>10,885</b>	<b>13,348</b>	<b>11,304</b>	<b>9,902</b>	<b>10,655</b>	-	-	-	-	-	-	<b>66,754</b>	<b>65,975</b>	<b>1.2%</b>	<b>47,473</b>
<b>Mental Health Counselors (non-billable)</b>																
West Palm Beach	103	106	103	117	144	303							876	875	0.1%	3
Delray	69	114	135	136	143	205							802	709	13.1%	129
Lantana	-	-	-	-	-	-							-	2,947	(100.0%)	39
Belle Glade	71	81	86	81	51	128							498	345	44.3%	141
Mangonia Park	511	320	326	403	458	404							2,422	442	448.0%	1,618
Lewis Center	866	787	845	907	890	927							5,222	1,263	313.5%	3,458
Lake Worth	179	162	120	184	170	227							1,042	936	11.3%	13
Jupiter	-	-	-	-	-	-							-	-	0.0%	-
West Boca	-	-	-	-	-	-							-	-	0.0%	-
Mobile Van	-	-	-	-	-	-							-	517	(100.0%)	-
<b>Total Mental Health Screenings</b>	<b>1,799</b>	<b>1,570</b>	<b>1,615</b>	<b>1,828</b>	<b>1,856</b>	<b>2,194</b>	-	-	-	-	-	-	<b>10,862</b>	<b>8,034</b>	<b>35.2%</b>	<b>5,401</b>
<b>GRAND TOTAL</b>	<b>12,459</b>	<b>12,455</b>	<b>14,963</b>	<b>13,132</b>	<b>11,758</b>	<b>12,849</b>	-	-	-	-	-	-				<b>52,874</b>

**DISTRICT CLINIC HOLDINGS, INC**  
**FINANCE COMMITTEE**  
**August 24, 2022**

**1. Description: District Clinic Holdings, Inc. Financial Report June 2022**

**2. Summary:**

The June 2022 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

**3. Substantive Analysis:**

Management has provided the income statements and key statistical information for District Clinic Holdings, Inc. Additional Management discussion and analysis are incorporated into the presentation of the financial statement.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	<b>N/A</b>	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	<b>N/A</b>	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	<b>N/A</b>	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:



\_\_\_\_\_  
 Candice Abbott  
 VP & Chief Executive Officer

**5. Reviewed/Approved by Committee:**

N/A  
 \_\_\_\_\_  
 Committee Name

\_\_\_\_\_  
 Date Reviewed/Approved

**6. Recommendation:**

Staff recommends that the Finance Committee approve the District Clinic Holdings, Inc. June 2022 YTD financial statements.

**DISTRICT CLINIC HOLDINGS, INC**  
**FINANCE COMMITTEE**  
**August 24, 2022**

Approved for Legal sufficiency:



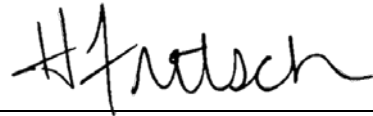
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Bernabe A Icaza  
VP & General Counsel



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Candice Abbott  
VP & Chief Financial Officer



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Dr. Hyla Fritsch  
Executive Director of Clinic and Pharmacy  
Services

## MEMO

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To: Finance Committee  
From: Candice Abbott  
Chief Financial Officer  
Date: August 24, 2022

Subject: Management Discussion and Analysis as of June 2022 C.L. Brumback Primary Care Clinic Financial Statements.

The June financial statements represent the financial performance through the ninth month of the 2022 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, due from other governments increased \$297k as a result of revenue recognition for grants and other funding programs.

On the Statement of Revenues and Expenses, net patient revenue YTD was unfavorable to budget by (\$307k). An increase in actual charity care recognized compared to budgeted charity care is contributing to this unfavorable variance. Gross patient revenue YTD was favorable to budget by \$2.9M. Total YTD revenue was unfavorable to budget by (\$126k), this was partially due to a timing difference in grant funds recognized. Operational expenses before depreciation were favorable to budget by \$3.9M due mostly to positive variances in salaries, wages, and benefits of \$2.0M, purchased services of \$256k, medical supplies of \$194k, medical services of \$132k, drugs of \$362k, lease and rental of \$667k, and other expense of \$126k. Total YTD net margin was (\$7.9M) compared to the budgeted loss of (\$12.4M) resulting in a favorable variance of \$4.5M or (36.6%).

Net patient revenue YTD for the Medical clinics was unfavorable to budget by (\$707k). The Medical clinics YTD gross patient revenue was unfavorable to budget by (\$1.8M). The Medical clinics total YTD revenue was unfavorable to budget by (\$346k). These unfavorable variances resulted from lower net patient revenue than budgeted and a timing difference of revenue recognition for grant funds. Total operating expenses of \$17.6M were favorable to budget of \$21.4M by \$3.8M or 17.7%. The positive variance is mostly due to salaries, wages, and benefits of \$1.9M, purchased services of \$225k, medical supplies of \$238k, medical services of \$132k, drugs of \$362k, repair and maintenance of \$144k, lease and rental of \$619k, and other expense of \$110k. Unanticipated staffing shortages as well as expense timing are driving these favorable variances. Total YTD net margin was favorable to budget by \$4.1M or (36.1%).

Net patient revenue YTD for the Dental clinics was favorable to budget by \$367k. The Dental clinics total YTD gross patient revenue was favorable to budget by \$4.7M. An increase in unanticipated patient volume resulted in higher gross revenue, however, increased charity care and contractual allowances unfavorably impacted net patient revenue results. Total YTD operating expenses of \$3.2M were favorable to budget by \$80k. Total YTD net margin was (\$605k) compared to a budgeted loss of (\$993k) for a favorable variance of \$389k or (39.1%).

**DISTRICT CLINIC HOLDINGS, INC.**  
**COMPARATIVE STATEMENT OF NET POSITION**

	<u>Jun 30, 2022</u>	<u>May 31, 2022</u>	<u>Increase (Decrease)</u>
<b>Assets</b>			
Cash and Cash Equivalents	(695,323)	12,918	\$ (708,241)
Accounts Receivable, net	2,573,594	2,161,832	411,763
Due from Other Governments	3,794,898	3,498,220	296,678
Other Current Assets	303,256	295,016	8,240
Net Investment in Capital Assets	2,590,043	2,634,671	(44,628)
<b>Total Assets</b>	<u>\$ 8,566,468</u>	<u>\$ 8,602,657</u>	<u>\$ (36,189)</u>
<b>Liabilities</b>			
Accounts Payable	194,752	302,256	(107,503)
Deferred Revenue	1,345,143	1,395,843	(50,700)
Other Current Liabilities	1,606,702	1,463,162	143,540
Non-Current Liabilities	1,284,596	1,316,034	(31,439)
<b>Total Liabilities</b>	<u>4,431,193</u>	<u>4,477,295</u>	<u>(46,102)</u>
<b>Deferred Inflows of Resources</b>			
Deferred Inflows- Other Post Employment Benefits	<u>\$ 2,177</u>	<u>\$ 2,177</u>	<u>\$ -</u>
<b>Net Position</b>			
Net Investment in Capital Assets	2,590,043	2,634,671	(44,628)
Unrestricted	1,543,055	1,488,514	54,541
<b>Total Net Position</b>	<u>4,133,098</u>	<u>4,123,185</u>	<u>9,913</u>
<b>Total Liabilities, Deferred Inflows of Resources and Net Position</b>	<u>\$ 8,566,468</u>	<u>\$ 8,602,657</u>	<u>\$ (36,189)</u>

**Note:** Amounts may not foot due to rounding.



# District Clinic Holdings, Inc. Statement of Revenues and Expenses

FOR THE EIGHT MONTH ENDED JUNE 30, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
31,774	40,833	9,059	22.2%	31,296	(478)	(1.5%)	Depreciation	284,288	367,497	83,209	22.6%	284,603	316	0.1%
<i>Overhead Allocations:</i>														
7,693	5,619	(2,074)	(36.9%)	5,042	(2,651)	(52.6%)	Risk Mgt	67,426	50,569	(16,857)	(33.3%)	28,264	(39,162)	(138.6%)
128,114	211,204	83,091	39.3%	227,784	99,670	43.8%	Rev Cycle	1,467,978	1,900,840	432,863	22.8%	1,812,906	344,928	19.0%
1,844	4,830	2,985	61.8%	4,462	2,618	58.7%	Internal Audit	14,164	43,468	29,304	67.4%	23,195	9,031	38.9%
29,076	29,602	526	1.8%	22,018	(7,058)	(32.1%)	Home Office Facilities	252,156	266,416	14,260	5.4%	161,691	(90,464)	(55.9%)
48,374	42,204	(6,170)	(14.6%)	42,774	(5,600)	(13.1%)	Administration	388,857	379,839	(9,018)	(2.4%)	346,381	(42,477)	(12.3%)
64,343	59,861	(4,482)	(7.5%)	46,846	(17,497)	(37.4%)	Human Resources	470,259	538,747	68,489	12.7%	458,721	(11,538)	(2.5%)
14,385	24,187	9,802	40.5%	18,366	3,981	21.7%	Legal	154,910	217,681	62,771	28.8%	166,284	11,374	6.8%
2,930	4,453	1,523	34.2%	9,635	6,705	69.6%	Records	27,830	40,079	12,248	30.6%	70,431	42,600	60.5%
5,549	8,934	3,384	37.9%	12,669	7,120	56.2%	Compliance	55,621	80,403	24,782	30.8%	55,905	285	0.5%
8,762	8,679	(83)	(1.0%)	11,422	2,659	23.3%	Comm Engage Plan	74,556	78,113	3,557	4.6%	65,943	(8,613)	(13.1%)
76,007	77,132	1,124	1.5%	68,316	(7,691)	(11.3%)	IT Operations	727,563	694,184	(33,379)	(4.8%)	656,810	(70,753)	(10.8%)
10,845	13,542	2,697	19.9%	17,290	6,446	37.3%	IT Security	105,730	121,875	16,146	13.2%	76,454	(29,275)	(38.3%)
55,868	50,742	(5,126)	(10.1%)	50,443	(5,425)	(10.8%)	IT Applications	416,691	456,680	39,989	8.8%	418,375	1,684	0.4%
49,302	64,734	15,433	23.8%	46,862	(2,440)	(5.2%)	Security Services	481,201	582,609	101,408	17.4%	408,214	(72,987)	(17.9%)
179,063	171,319	(7,744)	(4.5%)	155,840	(23,222)	(14.9%)	IT EPIC	1,668,426	1,541,871	(126,555)	(8.2%)	932,291	(736,135)	(79.0%)
27,779	32,082	4,303	13.4%	32,441	4,663	14.4%	Finance	277,489	288,737	11,248	3.9%	249,300	(28,189)	(11.3%)
7,062	7,670	608	7.9%	5,769	(1,293)	(22.4%)	Public Relations	53,450	69,031	15,580	22.6%	66,645	13,194	19.8%
10,069	12,663	2,593	20.5%	15,104	5,035	33.3%	Information Technology	84,890	113,965	29,075	25.5%	97,918	13,029	13.3%
8,100	7,714	(386)	(5.0%)	5,912	(2,188)	(37.0%)	Corporate Quality	68,185	69,423	1,238	1.8%	53,420	(14,765)	(27.6%)
12,742	15,014	2,272	15.1%	10,025	(2,718)	(27.1%)	Project MGMT Office	104,998	135,129	30,131	22.3%	84,570	(20,428)	(24.2%)
-	-	-	0.0%	-	-	0.0%	Managed Care Contract	-	-	-	0.0%	6,415	6,415	100.0%
747,907	852,184	104,277	12.2%	809,020	61,113	7.6%	Total Overhead Allocations	6,962,379	7,669,659	707,279	9.2%	6,240,134	(722,246)	(11.6%)
<b>3,176,926</b>	<b>3,546,643</b>	<b>369,717</b>	<b>10.4%</b>	<b>3,265,479</b>	<b>88,553</b>	<b>2.7%</b>	<b>Total Expenses</b>	<b>28,025,194</b>	<b>32,691,833</b>	<b>4,666,639</b>	<b>14.3%</b>	<b>27,266,394</b>	<b>(758,800)</b>	<b>(2.8%)</b>
<b>\$ (645,143)</b>	<b>\$ (1,287,844)</b>	<b>\$ 642,701</b>	<b>(49.9%)</b>	<b>\$ (940,313)</b>	<b>\$ 295,169</b>	<b>(31.4%)</b>	<b>Net Margin</b>	<b>\$ (7,875,371)</b>	<b>\$ (12,415,830)</b>	<b>\$ 4,540,459</b>	<b>(36.6%)</b>	<b>\$ (11,190,650)</b>	<b>\$ 3,315,278</b>	<b>(29.6%)</b>
1,409	42,740	41,331	96.7%	-	(1,409)	0.0%	Capital	15,628	1,072,810	1,057,182	98.5%	-	(15,628)	0.0%
<b>\$ 656,466</b>	<b>\$ 1,289,754</b>	<b>\$ 633,288</b>	<b>49.1%</b>	<b>\$ -</b>	<b>\$ (656,466)</b>	<b>0.0%</b>	<b>General Fund Support/ Transfer In</b>	<b>\$ 7,924,615</b>	<b>\$ 13,121,167</b>	<b>\$ 5,196,552</b>	<b>39.6%</b>	<b>\$ 9,987,030</b>	<b>\$ 2,062,414</b>	<b>20.7%</b>



## District Clinic Holdings, Inc. Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
<b>Gross Patient Revenue</b>	<b>2,112,033</b>	<b>1,969,914</b>	<b>2,121,489</b>	<b>2,081,642</b>	<b>2,080,482</b>	<b>2,287,694</b>	<b>2,424,033</b>	<b>2,318,008</b>	<b>2,353,552</b>	-	-	-	<b>19,748,847</b>
Contractual Allowances	1,691,626	1,206,065	(1,213,834)	628,878	508,459	262,082	852,445	23,543	453,108	-	-	-	4,412,372
Charity Care	36,418	90,974	2,416,799	865,037	871,977	916,848	1,061,019	935,323	944,007	-	-	-	8,138,402
Bad Debt	(155,607)	409,555	727,800	219,498	197,338	715,026	231,736	656,504	170,543	-	-	-	3,172,393
Other Patient Revenue	444,688	444,688	444,688	299,550	408,404	421,608	471,539	678,611	447,317	-	-	-	4,061,092
<b>Net Patient Revenue</b>	<b>984,285</b>	<b>708,007</b>	<b>635,413</b>	<b>667,780</b>	<b>911,110</b>	<b>815,346</b>	<b>750,371</b>	<b>1,381,249</b>	<b>1,233,211</b>	-	-	-	<b>8,086,771</b>
Collections %	46.60%	35.94%	29.95%	32.08%	43.79%	35.64%	30.96%	59.59%	52.40%	0.00%	0.00%	0.00%	40.95%
Grant Funds	1,044,836	1,160,187	1,030,989	1,329,092	1,021,208	1,293,780	1,906,243	1,162,711	1,245,495	-	-	-	11,194,540
Other Financial Assistance	-	-	-	-	-	-	-	819,465	50,700	-	-	-	870,165
Other Revenue	1,087	1,941	12,516	1,815	1,285	(16,626)	(6,665)	616	2,377	-	-	-	(1,653)
Total Other Revenues	1,045,922	1,162,128	1,043,505	1,330,907	1,022,494	1,277,154	1,899,579	1,982,792	1,298,572	-	-	-	12,063,051
<b>Total Revenues</b>	<b>2,030,207</b>	<b>1,870,135</b>	<b>1,678,918</b>	<b>1,998,686</b>	<b>1,933,604</b>	<b>2,092,500</b>	<b>2,649,949</b>	<b>3,364,041</b>	<b>2,531,783</b>	-	-	-	<b>20,149,823</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,630,191	1,229,547	1,592,418	1,476,762	1,385,221	1,467,535	1,399,148	1,441,754	1,478,608	-	-	-	13,101,183
Benefits	415,815	365,414	411,926	436,127	405,473	421,814	406,874	410,126	413,216	-	-	-	3,686,786
Purchased Services	48,976	47,674	74,906	37,055	74,341	33,228	70,900	58,037	89,798	-	-	-	534,915
Medical Supplies	32,524	50,842	85,475	72,989	44,574	51,501	59,960	50,244	44,499	-	-	-	492,607
Other Supplies	13,026	5,890	10,731	23,292	51,222	72,845	44,840	12,933	78,667	-	-	-	313,446
Medical Services	39,783	40,636	44,092	41,584	32,835	54,767	69,681	54,765	56,566	-	-	-	434,708
Drugs	50,990	45,545	38,498	41,925	43,387	45,034	47,240	43,001	55,320	-	-	-	410,939
Repairs & Maintenance	44,211	41,679	83,118	36,605	45,492	25,316	43,814	24,886	(15,339)	-	-	-	329,783
Lease & Rental	106,427	102,846	102,325	108,509	103,683	112,896	105,469	109,729	96,591	-	-	-	948,476
Utilities	7,937	6,879	6,972	7,354	6,911	7,431	7,091	7,613	7,150	-	-	-	65,338
Other Expense	39,553	45,691	27,860	14,842	39,224	45,215	69,762	53,688	84,690	-	-	-	420,525
Insurance	4,026	4,026	4,026	4,026	4,026	4,026	4,026	4,159	7,480	-	-	-	39,821
Total Operational Expenses	2,433,459	1,986,669	2,482,346	2,301,071	2,236,389	2,341,609	2,328,806	2,270,934	2,397,245	-	-	-	20,778,527
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(403,252)</b>	<b>(116,533)</b>	<b>(803,428)</b>	<b>(302,385)</b>	<b>(302,785)</b>	<b>(249,109)</b>	<b>321,144</b>	<b>1,093,107</b>	<b>134,537</b>	-	-	-	<b>(628,704)</b>
Depreciation	31,642	31,642	31,642	31,642	32,767	31,165	31,007	31,007	31,774	-	-	-	284,288
<i>Overhead Allocations:</i>													
Risk Mgt	5,725	9,931	9,610	7,813	7,014	7,385	5,784	6,470	7,693	-	-	-	67,426
Rev Cycle	139,350	131,656	198,563	156,448	155,272	177,772	166,392	214,411	128,114	-	-	-	1,467,978
Internal Audit	283	1,301	1,525	2,520	1,575	1,653	1,743	1,720	1,844	-	-	-	14,164
Home Office Facilities	28,190	28,849	28,452	37,890	19,057	29,002	28,311	23,329	29,076	-	-	-	252,156
Administration	39,803	37,815	45,770	42,646	38,891	44,008	48,868	42,683	48,374	-	-	-	388,875
Human Resources	47,430	69,522	21,174	61,095	43,271	60,578	47,115	55,730	64,343	-	-	-	470,259
Legal	7,774	9,522	13,852	15,869	12,073	39,718	26,572	15,144	14,385	-	-	-	154,910
Records	3,029	3,626	2,777	3,556	2,328	3,051	3,166	3,367	2,930	-	-	-	27,830
Compliance	5,937	5,784	6,338	7,487	5,990	6,342	5,891	6,302	5,549	-	-	-	55,621
Comm Engage Plan	7,922	7,521	8,490	8,359	7,557	9,014	8,573	8,357	8,762	-	-	-	74,556
IT Operations	72,556	80,983	102,533	72,644	102,760	73,915	63,338	82,827	76,007	-	-	-	727,563
IT Security	8,357	13,278	17,327	9,731	8,929	9,253	11,753	16,257	10,845	-	-	-	105,730
IT Applications	57,793	32,152	55,800	38,470	44,169	65,221	42,962	24,255	55,868	-	-	-	416,691
Security Services	53,294	48,508	59,855	53,742	52,303	54,938	55,259	54,000	49,302	-	-	-	481,201
IT EPIC	160,592	140,711	197,854	211,401	233,395	184,580	182,957	177,873	179,063	-	-	-	1,668,426
Finance	33,898	29,465	34,870	32,359	26,958	29,841	30,722	31,597	27,779	-	-	-	277,489
Public Relations	7,665	5,024	5,041	5,905	5,240	5,315	6,304	5,893	7,062	-	-	-	53,450
Information Technology	8,010	8,832	8,455	9,382	7,882	7,994	11,945	12,320	10,069	-	-	-	84,890
Corporate Quality	7,261	8,513	7,104	7,425	7,217	6,849	7,392	8,326	8,100	-	-	-	68,185
Project MGMT Office	12,411	11,743	11,412	11,317	9,459	11,993	12,116	11,806	12,742	-	-	-	104,998
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	707,279	684,736	836,803	796,058	791,341	828,421	767,163	802,671	747,907	-	-	-	6,962,379
<b>Total Expenses</b>	<b>3,172,379</b>	<b>2,703,047</b>	<b>3,350,791</b>	<b>3,128,771</b>	<b>3,060,497</b>	<b>3,201,195</b>	<b>3,126,976</b>	<b>3,104,612</b>	<b>3,176,926</b>	-	-	-	<b>28,025,194</b>
<b>Net Margin</b>	<b>\$ (1,142,173)</b>	<b>\$ (832,912)</b>	<b>\$ (1,671,873)</b>	<b>\$ (1,130,085)</b>	<b>\$ (1,126,893)</b>	<b>\$ (1,108,695)</b>	<b>\$ (477,027)</b>	<b>\$ 259,429</b>	<b>\$ (645,143)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (7,875,371)</b>
Capital	100,000	-	-	-	-	-	(100,000)	14,219	1,409	-	-	-	15,628
General Fund Support/ Transfer In	-	-	-	-	-	-	7,268,150	-	656,466	-	-	-	7,924,615

# District Clinic Holdings, Inc.- Medical Statement of Revenues and Expenses by Location

FOR THE EIGHT MONTH ENDED JUNE 30, 2022

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	St. Anns Clinic	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Total
<b>Gross Patient Revenue</b>	-	2,035,819	3,078,250	866,283	1,012,640	814,723	16,293	2,100,627	697,883	507,619	732,710	3,288	-	18,657	<b>11,884,792</b>
Contractual Allowances	-	297,751	406,422	231,970	144,546	101,660	984	374,904	122,131	194,315	125,622	362	-	3,112	2,003,779
Charity Care	-	868,205	1,345,027	286,481	370,718	184,612	776	748,903	259,609	164,033	204,062	341	-	1,254	4,434,020
Bad Debt	-	227,332	478,082	162,373	241,142	342,205	672	333,839	69,504	38,746	314,264	98	-	3,445	2,211,701
Total Contractual Allowances and Bad Debt	-	1,393,288	2,229,532	680,824	756,405	628,477	2,431	1,457,646	451,244	397,094	643,948	801	-	7,811	8,649,500
Other Patient Revenue	-	595,242	726,788	279,775	248,109	49,581	6,243	429,682	185,141	221,765	99,384	24,642	13,614	13,614	2,893,580
<b>Net Patient Revenue</b>	-	<b>1,237,774</b>	<b>1,575,506</b>	<b>465,234</b>	<b>504,344</b>	<b>235,828</b>	<b>20,105</b>	<b>1,072,662</b>	<b>431,779</b>	<b>332,290</b>	<b>188,146</b>	<b>27,129</b>	<b>13,614</b>	<b>24,461</b>	<b>6,128,872</b>
Collection %	0.00%	60.80%	51.18%	53.70%	49.80%	28.95%	123.39%	51.06%	61.87%	65.46%	82.520%	0.00%	0.00%	131.11%	51.57%
Grant Funds	2,351,090	1,159,108	1,446,450	594,249	586,179	237,427	4,946	1,269,376	435,164	433,738	797,290	145,927	51,398	113,662	9,626,003
Other Financial Assistance	312,723	52,154	104,207	24,750	30,400	13,450	1,000	128,122	39,463	15,078	25,052	3,305	2,000	4,000	755,703
Other Revenue	(31,683)	5,288	6,784	2,445	10,755	-	-	1,617	1,334	1,608	-	-	-	-	(1,853)
Total Other Revenues	2,632,129	1,216,549	1,557,441	621,443	627,333	250,877	5,946	1,399,115	475,962	450,424	822,342	149,231	53,398	117,662	10,379,852
<b>Total Revenues</b>	<b>2,632,129</b>	<b>2,454,323</b>	<b>3,132,947</b>	<b>1,086,678</b>	<b>1,131,678</b>	<b>486,704</b>	<b>26,051</b>	<b>2,471,777</b>	<b>907,741</b>	<b>782,714</b>	<b>1,010,488</b>	<b>176,360</b>	<b>67,012</b>	<b>142,123</b>	<b>16,508,724</b>
<i>Direct Operational Expenses:</i>															
Salaries and Wages	2,632,852	1,191,223	1,635,467	641,344	668,004	291,646	57,788	1,489,377	523,224	514,351	1,030,797	154,951	50,823	137,576	11,019,421
Benefits	803,998	276,556	450,314	176,587	206,244	81,942	14,141	423,284	132,580	133,094	295,818	36,241	9,791	46,561	3,087,152
Purchased Services	282,824	20,216	53,492	17,746	23,761	9,127	-	32,900	23,853	29,930	21,159	1,227	1,227	1,227	518,691
Medical Supplies	3,597	76,109	47,270	33,130	27,341	24,478	2,503	44,444	12,954	17,960	34,036	5,329	886	515	330,553
Other Supplies	143,151	14,640	4,929	35,583	8,614	960	791	13,666	1,152	15,195	26,988	3,223	2,472	2,325	273,687
Medical Services	-	55,059	62,276	32,623	48,866	25,103	1,619	145,444	25,866	19,216	18,636	-	-	-	434,708
Drugs	-	194,887	122,261	46,346	32,964	519	204	8,405	1,551	3,332	313	-	22	136	410,939
Repairs & Maintenance	260,555	3,479	2,027	6,291	2,552	1,824	492	6,957	2,614	6,203	9,928	2,151	4,372	511	309,955
Lease & Rental	-	96,710	119,200	61,635	69,262	160	135	199,285	62,634	95,083	36,533	150	40	85	740,912
Utilities	-	2,801	3,285	552	15,459	1,845	-	11,123	5,455	5,654	4,303	-	-	-	50,478
Other Expense	276,743	10,581	13,885	5,854	22,700	4,175	471	14,345	4,771	4,848	31,759	3,733	2,143	5,125	401,132
Insurance	-	3,074	4,177	2,288	981	1,001	-	1,461	602	897	751	7,932	7,932	7,932	39,027
Total Operational Expenses	4,403,721	1,945,335	2,518,582	1,059,979	1,126,749	442,780	78,144	2,390,692	797,255	845,761	1,511,020	214,937	79,707	201,993	17,616,655
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(1,771,592)</b>	<b>508,988</b>	<b>614,364</b>	<b>26,699</b>	<b>4,929</b>	<b>43,925</b>	<b>(52,093)</b>	<b>81,085</b>	<b>110,486</b>	<b>(63,048)</b>	<b>(500,532)</b>	<b>(38,576)</b>	<b>(12,695)</b>	<b>(59,871)</b>	<b>(1,107,931)</b>
Depreciation	2,042	10,616	10,069	154	53,576	244	-	3,820	1,971	2,861	2,215	56,250	10,413	62,645	216,876
<i>Overhead Allocations:</i>															
Risk Mgt	8,861	7,054	9,429	4,915	3,817	1,821	277	6,592	2,253	2,882	6,071	1,698	690	1,593	57,954
Rev Cycle	-	179,696	240,182	125,201	97,244	46,391	7,045	167,925	57,402	73,426	154,659	43,252	17,577	40,582	1,250,581
Internal Audit	1,861	1,482	1,981	1,032	802	383	58	1,385	473	605	1,275	357	145	335	12,174
Home Office Facilities	228,031	-	-	-	-	-	-	-	-	-	-	-	-	-	228,031
Administration	51,105	40,683	54,376	28,345	22,016	10,503	1,595	38,018	12,996	16,623	35,014	9,792	3,979	9,188	334,233
Human Resources	74,110	46,901	52,092	30,432	28,642	10,741	1,790	41,351	16,111	19,691	48,512	12,531	5,370	14,321	402,593
Legal	20,359	16,207	21,662	11,292	8,770	4,184	635	15,145	5,177	6,622	13,949	3,901	1,585	3,660	133,149
Records	3,658	2,912	3,892	2,029	1,576	752	114	2,721	930	1,190	2,506	701	285	658	23,921
Compliance	7,310	5,819	7,778	4,054	3,149	1,502	228	5,438	1,859	2,378	5,008	1,401	569	1,314	47,807
Comm Engage Plan	9,798	7,800	10,426	5,435	4,221	2,014	306	7,289	2,492	3,187	6,713	1,877	763	1,762	64,083
IT Operations	95,620	76,118	101,740	53,034	41,192	19,651	2,984	71,132	24,315	31,103	65,513	18,321	7,446	17,190	625,359
IT Security	13,895	11,062	14,785	7,707	5,986	2,856	434	10,337	3,533	4,520	9,520	2,662	1,082	2,498	90,877
IT Applications	54,763	43,595	58,269	30,374	23,592	11,254	1,709	40,739	13,926	17,813	37,520	10,493	4,264	9,845	358,157
Security Services	-	59,188	79,111	41,239	32,030	15,280	-	55,311	18,907	24,185	50,941	14,246	5,790	13,367	409,595
IT EPIC	219,272	174,552	233,307	121,617	94,460	45,063	6,843	163,118	55,759	71,324	150,232	42,014	17,074	39,420	1,434,055
Finance	36,469	29,031	38,803	20,227	15,710	7,495	1,138	27,130	9,274	11,862	24,986	6,988	2,840	6,556	238,509
Public Relations	7,025	5,592	7,474	3,896	3,026	1,444	219	5,226	1,786	2,285	4,813	1,346	547	1,263	45,942
Information Technology	11,157	8,881	11,871	6,188	4,806	2,293	348	8,299	2,837	3,629	7,644	2,138	869	2,006	72,965
Corporate Quality	8,961	7,134	9,535	4,970	3,860	1,842	280	6,666	2,279	2,915	6,140	1,717	698	1,611	58,607
Project MGMT Office	13,799	10,985	14,683	7,654	5,945	2,836	431	10,265	3,509	4,489	9,454	2,644	1,075	2,481	90,248
Total Overhead Allocations	866,055	734,690	971,393	509,640	400,844	188,302	26,435	684,089	235,817	300,729	640,471	178,080	72,647	169,649	5,978,841
<b>Total Expenses</b>	<b>5,271,818</b>	<b>2,690,641</b>	<b>3,500,044</b>	<b>1,569,772</b>	<b>1,581,169</b>	<b>631,326</b>	<b>104,579</b>	<b>3,078,601</b>	<b>1,035,044</b>	<b>1,149,351</b>	<b>2,153,706</b>	<b>449,266</b>	<b>162,767</b>	<b>434,287</b>	<b>23,812,371</b>
<b>Net Margin</b>	<b>\$ (2,639,689)</b>	<b>\$ (236,318)</b>	<b>\$ (367,098)</b>	<b>\$ (483,095)</b>	<b>\$ (449,491)</b>	<b>\$ (144,621)</b>	<b>\$ (78,528)</b>	<b>\$ (606,824)</b>	<b>\$ (127,303)</b>	<b>\$ (366,638)</b>	<b>\$ (1,143,218)</b>	<b>\$ (272,906)</b>	<b>\$ (95,755)</b>	<b>\$ (292,165)</b>	<b>\$ (7,303,647)</b>
<b>Capital</b>	15,628	-	-	-	-	-	-	-	-	-	-	-	-	-	15,628
<b>General Fund Support/ Transfer In</b>	<b>\$ 7,319,275</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,319,275</b>



# District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses

FOR THE EIGHT MONTH ENDED JUNE 30, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
24,329	31,250	6,921	22.1%	24,303	(26)	(0.1%)	Depreciation	216,876	281,250	64,374	22.9%	219,106	2,230	1.0%
<i>Overhead Allocations:</i>														
6,612	4,830	(1,783)	(36.9%)	4,325	(2,287)	(52.9%)	Risk Mgt	57,954	43,466	(14,489)	(33.3%)	24,245	(33,709)	(139.0%)
109,141	179,927	70,785	39.3%	192,313	83,171	43.2%	Rev Cycle	1,250,581	1,619,340	368,759	22.8%	1,530,594	280,013	18.3%
1,585	4,151	2,566	61.8%	3,828	2,243	58.6%	Internal Audit	12,174	37,362	25,188	67.4%	19,897	7,723	38.8%
26,294	26,770	476	1.8%	19,826	(6,468)	(32.6%)	Home Office Facilities	228,031	240,927	12,896	5.4%	145,592	(82,439)	(56.6%)
41,579	36,276	(5,303)	(14.6%)	36,692	(4,887)	(13.3%)	Administration	334,233	326,481	(7,752)	(2.4%)	297,130	(37,103)	(12.5%)
55,085	51,247	(3,837)	(7.5%)	40,516	(14,568)	(36.0%)	Human Resources	402,593	461,227	58,634	12.7%	396,741	(5,852)	(1.5%)
12,364	20,789	8,425	40.5%	15,754	3,390	21.5%	Legal	133,149	187,102	53,953	28.8%	142,641	9,492	6.7%
2,519	3,828	1,309	34.2%	8,265	5,747	69.5%	Records	23,921	34,449	10,528	30.6%	60,416	36,496	60.4%
4,770	7,679	2,909	37.9%	10,868	6,098	56.1%	Compliance	47,807	69,108	21,301	30.8%	47,956	149	0.3%
7,531	7,460	(71)	(1.0%)	9,798	2,266	23.1%	Comm Engage Plan	64,083	67,140	3,057	4.6%	56,567	(7,516)	(13.3%)
65,330	66,297	966	1.5%	58,603	(6,728)	(11.5%)	IT Operations	625,359	596,669	(28,690)	(4.8%)	563,421	(61,938)	(11.0%)
9,321	11,639	2,318	19.9%	14,832	5,511	37.2%	IT Security	90,877	104,755	13,877	13.2%	65,584	(25,294)	(38.6%)
48,020	43,614	(4,406)	(10.1%)	43,270	(4,750)	(11.0%)	IT Applications	358,157	392,528	34,371	8.8%	358,887	731	0.2%
41,965	55,101	13,136	23.8%	39,851	(2,114)	(5.3%)	Security Services	409,595	495,913	86,318	17.4%	347,143	(62,452)	(18.0%)
153,909	147,253	(6,656)	(4.5%)	133,682	(20,227)	(15.1%)	IT EPIC	1,434,055	1,325,278	(108,777)	(8.2%)	799,732	(634,323)	(79.3%)
23,877	27,575	3,699	13.4%	27,829	3,952	14.2%	Finance	238,509	248,177	9,668	3.9%	213,853	(24,656)	(11.5%)
6,070	6,593	523	7.9%	4,949	(1,121)	(22.7%)	Public Relations	45,942	59,334	13,392	22.6%	57,169	11,227	19.6%
8,655	10,884	2,229	20.5%	12,891	4,236	32.9%	Information Technology	72,965	97,955	24,991	25.5%	83,930	10,965	13.1%
6,962	6,630	(332)	(5.0%)	5,071	(1,891)	(37.3%)	Corporate Quality	58,607	59,670	1,064	1.8%	45,824	(12,783)	(27.9%)
10,952	12,905	1,953	15.1%	8,599	(2,353)	(27.4%)	Project MGMT Office	90,248	116,147	25,899	22.3%	72,545	(17,703)	(24.4%)
-	-	-	0.0%	-	-	0.0%	Managed Care Contract	-	-	-	0.0%	5,416	5,416	100.0%
642,541	731,447	88,906	12.2%	691,761	49,219	7.1%	Total Overhead Allocations	5,978,841	6,583,028	604,187	9.2%	5,335,284	(643,557)	(12.1%)
2,666,888	3,060,573	393,685	12.9%	2,790,805	123,917	4.4%	Total Expenses	23,812,371	28,276,842	4,464,471	15.8%	23,320,080	(492,291)	(2.1%)
\$ (631,496)	\$ (1,189,578)	\$ 558,082	(46.9%)	\$ (912,888)	\$ 281,391	(30.8%)	Net Margin	\$ (7,303,647)	\$ (11,422,592)	\$ 4,118,945	(36.1%)	\$ (10,145,328)	\$ 2,841,681	(28.0%)
1,409	37,740	36,331	96.3%	-	(1,409)	0.0%	Capital	15,628	947,810	932,182	98.4%	-	(15,628)	0.0%
\$ 593,308	\$ 1,196,072	\$ 602,764	50.4%	\$ -	\$ (593,308)	0.0%	General Fund Support/ Transfer In	\$ 7,319,275	\$ 12,089,183	\$ 4,769,908	39.5%	\$ 9,025,566	\$ 1,706,291	18.9%

## District Clinic Holdings, Inc.- Dental Statement of Revenues and Expenses by Location

FOR THE EIGHT MONTH ENDED JUNE 30, 2022

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Portable Clinic Dental Clinic	Total
<b>Gross Patient Revenue</b>	-	2,728,405	2,521,507	1,372,993	1,169,054	2,268	7,794,227
Contractual Allowances	-	983,630	572,707	275,551	559,399	761	2,392,048
Charity Care	-	1,127,515	1,545,925	595,858	417,743	149	3,687,189
Bad Debt	-	384,101	171,043	260,326	142,767	(17)	958,219
Total Contractual Allowances and Bad Debt	-	2,495,246	2,289,674	1,131,735	1,119,908	893	7,037,456
Other Patient Revenue	-	441,912	313,785	219,055	192,760	-	1,167,512
<b>Net Patient Revenue</b>	-	675,071	545,618	460,314	241,905	1,375	1,924,284
Collection %	-	24.74%	21.64%	33.53%	20.69%	60.64%	24.69%
Grant Funds	219,186	592,628	377,626	177,730	201,367	-	1,568,537
Other Financial Assistance	31,403	41,216	29,937	-	11,905	-	114,462
Other Revenue	-	-	200	-	-	-	200
Total Other Revenues	250,589	633,843	407,764	177,730	213,273	-	1,683,199
<b>Total Revenues</b>	<b>250,589</b>	<b>1,308,915</b>	<b>953,382</b>	<b>638,043</b>	<b>455,178</b>	<b>1,375</b>	<b>3,607,482</b>
<i>Direct Operational Expenses:</i>							
Salaries and Wages	337,808	796,805	469,576	222,755	254,818	-	2,081,762
Benefits	102,812	206,440	119,333	85,314	85,736	-	599,634
Purchased Services	-	3,068	2,812	1,515	8,829	-	16,224
Medical Supplies	-	61,550	42,613	34,146	23,745	-	162,054
Other Supplies	283	17,197	8,508	8,704	5,067	-	39,759
Repairs & Maintenance	-	6,263	7,808	3,879	1,877	-	19,827
Lease & Rental	-	82,725	49,095	50,900	24,845	-	207,565
Utilities	-	3,801	3,285	552	7,223	-	14,860
Other Expense	5,550	5,369	4,877	2,848	748	-	19,393
Insurance	-	-	-	-	794	-	794
Total Operational Expenses	446,453	1,183,219	707,906	410,611	413,682	-	3,161,872
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(195,863)</b>	<b>125,695</b>	<b>245,476</b>	<b>227,432</b>	<b>41,496</b>	<b>-</b>	<b>445,610</b>
Depreciation	-	23,102	8,505	7,291	28,514	-	67,412
<i>Overhead Allocations:</i>							
Risk Mgt	937	3,073	2,115	2,144	1,202	-	9,472
Rev Cycle	-	78,280	53,869	54,624	30,624	-	217,396
Internal Audit	197	646	444	450	253	-	1,990
Home Office Facilities	24,125	-	-	-	-	-	24,125
Administration	5,407	17,722	12,196	12,367	6,933	-	54,625
Human Resources	5,370	23,987	16,827	16,111	5,370	-	67,666
Legal	2,154	7,060	4,858	4,927	2,762	-	21,761
Records	387	1,268	873	885	496	-	3,909
Compliance	773	2,535	1,744	1,769	992	-	7,813
Comm Engage Plan	1,037	3,398	2,338	2,371	1,329	-	10,473
IT Operations	10,116	33,159	22,818	23,138	12,972	-	102,204
IT Security	1,470	4,819	3,316	3,362	1,885	-	14,852
IT Applications	5,794	18,991	13,069	13,252	7,429	-	58,534
Security Services	-	25,784	17,743	17,992	10,087	-	71,606
IT EPIC	23,198	76,039	52,327	53,060	29,748	-	234,371
Finance	3,858	12,647	8,703	8,825	4,948	-	38,980
Public Relations	743	2,436	1,676	1,700	953	-	7,508
Information Technology	1,180	3,869	2,662	2,700	1,514	-	11,925
Corporate Quality	948	3,108	2,138	2,168	1,216	-	9,578
Project MGMT Office	1,460	4,785	3,293	3,339	1,872	-	14,750
Total Overhead Allocations	89,154	323,604	223,010	225,186	122,585	-	983,539
<b>Total Expenses</b>	<b>535,607</b>	<b>1,529,925</b>	<b>939,421</b>	<b>643,088</b>	<b>564,781</b>	<b>-</b>	<b>4,212,822</b>
<b>Net Margin</b>	<b>\$ (285,017)</b>	<b>\$ (221,011)</b>	<b>\$ 13,961</b>	<b>\$ (5,045)</b>	<b>\$ (109,603)</b>	<b>\$ 1,375</b>	<b>\$ (605,340)</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>General Fund Support/ Transfer In</b>	<b>\$ 605,340</b>	<b>-</b>	<b>34</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>605,340</b>





# District Clinic Holdings, Inc.- Behavioral Health Statement of Revenues and Expenses by Location

FOR THE EIGHT MONTH ENDED JUNE 30, 2022

	Portable Behavioral Health	West Palm Beach Behavioral Health	Lantana Behavioral Health	Delray Behavioral Health	Belle Glade Behavioral Health	Lewis Behavioral Health	West Boca Behavioral Health	Mangonia Behavioral Health	Total
<b>Gross Patient Revenue</b>	-	-	90	40	166	(686)	-	70,217	69,827
Contractual Allowances	-	66	51	-	(14)	19,492	16	(3,065)	16,545
Charity Care	-	31	-	-	146	453	-	16,563	17,192
Bad Debt	-	(1)	6	1	(13)	170	-	2,309	2,474
Total Contractual Allowances and Bad Debt	-	95	57	1	119	20,115	16	15,807	36,211
Other Patient Revenue	-	-	-	-	-	-	-	-	-
<b>Net Patient Revenue</b>	-	(95)	33	39	47	(20,801)	(16)	54,410	33,616
Collection %	-	0.00%	36.97%	96.53%	28.20%	3031.29%	0.00%	0.00%	48.14%
Grant Funds	-	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-
Total Other Revenues	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	(95)	33	39	47	(20,801)	(16)	54,410	33,616
<i>Direct Operational Expenses:</i>									
Salaries and Wages	-	-	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-	-	-	-
Medical Supplies	-	-	-	-	-	-	-	-	-
Other Supplies	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-
Lease & Rental	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Other Expense	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total Operational Expenses	-	-	-	-	-	-	-	-	-
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	-	(95)	33	39	47	(20,801)	-	-	33,616
Depreciation	-	-	-	-	-	-	-	-	-
<i>Overhead Allocations:</i>									
Risk Mgt	-	-	-	-	-	-	-	-	-
Rev Cycle	-	-	-	-	-	-	-	-	-
Internal Audit	-	-	-	-	-	-	-	-	-
Home Office Facilities	-	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-	-	-
Records	-	-	-	-	-	-	-	-	-
Compliance	-	-	-	-	-	-	-	-	-
Comm Engage Plan	-	-	-	-	-	-	-	-	-
IT Operations	-	-	-	-	-	-	-	-	-
IT Security	-	-	-	-	-	-	-	-	-
IT Applications	-	-	-	-	-	-	-	-	-
Security Services	-	-	-	-	-	-	-	-	-
IT EPIC	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-
Public Relations	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-
Corporate Quality	-	-	-	-	-	-	-	-	-
Project MGMT Office	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	-	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	-	-	-	-	-	-	-	-	-
<b>Net Margin</b>	\$ -	\$ (95)	\$ 33	\$ 39	\$ 47	\$ (20,801)	\$ (16)	\$ 54,410	\$ 33,616
Capital	-	-	-	-	-	-	-	-	-
<b>General Fund Support/ Transfer In</b>	\$ -	-	-	37	-	-	-	-	-



# District Clinic Holdings, Inc.- Behavioral Health Statement of Revenues and Expenses

FOR THE EIGHT MONTH ENDED JUNE 30, 2022

Current Month									Fiscal Year To Date								
Actual	Budget	Variance	%	Prior Year	Variance	%			Actual	Budget	Variance	%	Prior Year	Variance	%		
\$ 69,827	\$ -	\$ 69,827	0.0%	\$ -	\$ 69,827	0.0%	Outpatient Revenue		\$ 69,827	\$ -	\$ 69,827	0.0%	\$ -	\$ 69,827	0.0%		
<b>69,827</b>	<b>-</b>	<b>69,827</b>	<b>0.0%</b>	<b>-</b>	<b>69,827</b>	<b>0.0%</b>	<b>Gross Patient Revenue</b>		<b>69,827</b>	<b>-</b>	<b>69,827</b>	<b>0.0%</b>	<b>-</b>	<b>69,827</b>	<b>0.0%</b>		
16,545	-	(16,545)	0.0%	-	(16,545)	0.0%	Contractual Allowances		16,545	-	(16,545)	0.0%	-	(16,545)	0.0%		
17,192	-	(17,192)	0.0%	-	(17,192)	0.0%	Charity Care		17,192	-	(17,192)	0.0%	-	(17,192)	0.0%		
2,474	-	(2,474)	0.0%	-	(2,474)	0.0%	Bad Debt		2,474	-	(2,474)	0.0%	-	(2,474)	0.0%		
36,211	-	(36,211)	0.0%	-	(36,211)	0.0%	Total Contractuals and Bad Debts		36,211	-	(36,211)	0.0%	-	(36,211)	0.0%		
-	-	-	0.0%	-	-	0.0%	Other Patient Revenue		-	-	-	0.0%	-	-	0.0%		
<b>33,616</b>	<b>-</b>	<b>33,616</b>	<b>0.0%</b>	<b>-</b>	<b>33,616</b>	<b>0.0%</b>	<b>Net Patient Revenue</b>		<b>33,616</b>	<b>-</b>	<b>33,616</b>	<b>0.0%</b>	<b>-</b>	<b>33,616</b>	<b>0.0%</b>		
48.14%	0.00%			0.00%			Collection %		48.14%	0.00%			0.00%				
-	-	-	0.0%	-	-	0.0%	Grant Funds		-	-	-	0.0%	-	-	0.0%		
-	-	-	0.0%	-	-	0.0%	Other Financial Assistance		-	-	-	0.0%	-	-	0.0%		
-	-	-	0.0%	-	-	0.0%	Other Revenue		-	-	-	0.0%	-	-	0.0%		
-	-	-	0.0%	-	-	0.0%	Total Other Revenues		-	-	-	0.0%	-	-	0.0%		
<b>33,616</b>	<b>-</b>	<b>33,616</b>	<b>0.0%</b>	<b>-</b>	<b>33,616</b>	<b>0.0%</b>	<b>Total Revenues</b>		<b>33,616</b>	<b>-</b>	<b>33,616</b>	<b>0.0%</b>	<b>-</b>	<b>33,616</b>	<b>0.0%</b>		
<i>Direct Operational Expenses:</i>																	
-	-	-	0.0%	-	-	0.0%	Salaries and Wages		-	-	-	0.0%	-	-	0.0%		
-	-	-	0.0%	-	-	0.0%	Benefits		-	-	-	0.0%	-	-	0.0%		
-	-	-	0.0%	-	-	0.0%	Purchased Services		-	-	-	0.0%	-	-	0.0%		
-	-	-	0.0%	-	-	0.0%	Medical Supplies		-	-	-	0.0%	-	-	0.0%		
-	-	-	0.0%	-	-	0.0%	Other Supplies		-	-	-	0.0%	-	-	0.0%		
-	-	-	0.0%	-	-	0.0%	Repairs & Maintenance		-	-	-	0.0%	-	-	0.0%		
-	-	-	0.0%	-	-	0.0%	Lease & Rental		-	-	-	0.0%	-	-	0.0%		
-	-	-	0.0%	-	-	0.0%	Utilities		-	-	-	0.0%	-	-	0.0%		
-	-	-	0.0%	-	-	0.0%	Other Expense		-	-	-	0.0%	-	-	0.0%		
-	-	-	0.0%	-	-	0.0%	Insurance		-	-	-	0.0%	-	-	0.0%		
-	-	-	0.0%	-	-	0.0%	Total Operational Expenses		-	-	-	0.0%	-	-	0.0%		
<b>Net Performance before</b>																	
<b>33,616</b>	<b>-</b>	<b>33,616</b>	<b>0.0%</b>	<b>-</b>	<b>33,616</b>	<b>0.0%</b>	<b>Depreciation &amp; Overhead Allocations</b>		<b>33,616</b>	<b>-</b>	<b>33,616</b>	<b>0.0%</b>	<b>-</b>	<b>33,616</b>	<b>0.0%</b>		

# District Clinic Holdings, Inc.- Behavioral Health Statement of Revenues and Expenses

FOR THE EIGHT MONTH ENDED JUNE 30, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	0.0%	-	-	0.0%	Depreciation	-	-	-	0.0%	-	-	0.0%
							<i>Overhead Allocations:</i>							
-	-	-	0.0%	-	-	0.0%	Risk Mgt	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Rev Cycle	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Internal Audit	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Home Office Facilities	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Administration	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Human Resources	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Legal	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Records	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Compliance	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Comm Engage Plan	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	IT Operations	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	IT Security	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	IT Applications	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Security Services	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	IT EPIC	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Finance	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Public Relations	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Information Technology	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Corporate Quality	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Project MGMT Office	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Managed Care Contract	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Total Overhead Allocations	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Total Expenses	-	-	-	0.0%	-	-	0.0%
<b>\$ 33,616</b>	<b>\$ -</b>	<b>\$ 33,616</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ 33,616</b>	<b>0.0%</b>	<b>Net Margin</b>	<b>\$ 33,616</b>	<b>\$ -</b>	<b>\$ 33,616</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ 33,616</b>	<b>0.0%</b>
-	-	-	0.0%	-	-	0.0%	Capital	-	-	-	0.0%	-	-	0.0%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>General Fund Support/ Transfer In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>

District Clinic Holdings, Inc.

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
<b>Clinic Visits - Adults and Pediatrics</b>																
West Palm Beach	1,394	1,108	1,197	1,288	1,315	1,515	1,413	1,331	1,397				11,958	14,730	(18.8%)	9,376
Delray	477	563	541	473	500	631	636	606	722				5,149	10,937	(52.9%)	6,715
Lantana	1,821	1,554	1,450	1,408	1,721	1,764	1,662	1,553	1,839				14,772	14,095	4.8%	14,217
Belle Glade	691	610	688	648	692	835	688	718	715				6,285	7,547	(16.7%)	5,138
Lewis Center	488	507	432	245	358	286	304	348	147				3,115	2,249	38.5%	6,104
Lake Worth & Women's Health Care	1,334	1,119	1,180	1,054	1,223	1,270	1,062	1,056	1,105				10,403	12,183	(14.6%)	10,126
Jupiter Clinic	447	410	438	494	485	554	515	565	556				4,464	4,530	(1.5%)	4,559
West Boca & Women's Health Care	407	305	366	407	392	356	301	345	325				3,204	7,723	(58.5%)	6,240
St Ann Place	-	-	44	96	53	71	44	40	49				397	455	(12.7%)	-
Clb Mob 1 Warrior	658	1,415	941	169	23	33	-	-	-				3,239	1,352	139.6%	17
Clb Mob 2 Scout	416	365	756	575	426	200	-	7	-				2,745	747	267.5%	-
Clb Mob 3 Hero	178	331	2,467	1,955	39	20	11	-	-				5,001	747	569.5%	-
Mangonia Park	128	197	272	196	162	285	314	365	47				1,966	4,620	(57.4%)	3,177
<b>Total Clinic Visits</b>	<b>8,439</b>	<b>8,484</b>	<b>10,772</b>	<b>9,008</b>	<b>7,389</b>	<b>7,820</b>	<b>6,950</b>	<b>6,934</b>	<b>6,902</b>	-	-	-	<b>72,698</b>	<b>81,460</b>	<b>(10.8%)</b>	<b>65,669</b>
<b>Dental Visits</b>																
West Palm Beach	736	762	831	776	754	864	824	904	969				7,420	7,263	2.2%	3,827
Lantana	708	891	1,032	774	953	1,018	812	773	755				7,716	5,579	38.3%	4,334
Delray	439	391	373	415	400	536	405	455	499				3,913	5,187	(24.6%)	1,189
Belle Glade	338	357	340	331	406	417	356	436	476				3,457	2,765	25.0%	819
Lake Worth	-	-	-	-	-	-	-	-	-				-	-	0.0%	-
West Boca	-	-	-	-	-	-	-	-	-				-	-	0.0%	-
<b>Total Dental Visits</b>	<b>2,221</b>	<b>2,401</b>	<b>2,576</b>	<b>2,296</b>	<b>2,513</b>	<b>2,835</b>	<b>2,397</b>	<b>2,568</b>	<b>2,699</b>	-	-	-	<b>22,506</b>	<b>20,794</b>	<b>8.2%</b>	<b>10,169</b>
<b>Total Medical and Dental Visits</b>	<b>10,660</b>	<b>10,885</b>	<b>13,348</b>	<b>11,304</b>	<b>9,902</b>	<b>10,655</b>	<b>9,347</b>	<b>9,502</b>	<b>9,601</b>	-	-	-	<b>95,204</b>	<b>102,254</b>	<b>(6.9%)</b>	<b>75,838</b>
<b>Mental Health Counselors (non-billable)</b>																
West Palm Beach	103	106	103	117	144	303	197	148	178				1,399	1,367	2.3%	3
Delray	69	114	135	136	143	205	162	166	119				1,249	1,084	15.2%	130
Lantana	-	-	-	-	-	-	-	-	-				-	4,566	(100.0%)	43
Belle Glade	71	81	86	81	51	128	102	130	121				851	505	68.5%	185
Mangonia Park	511	320	326	403	458	404	333	344	47				3,146	821	283.2%	2,855
Lewis Center	866	787	845	907	890	927	917	997	130				7,266	1,952	272.2%	5,489
Lake Worth	179	162	120	184	170	227	177	192	207				1,618	1,452	11.4%	13
Jupiter	-	-	-	-	-	-	-	-	-				-	-	0.0%	-
West Boca	-	-	-	-	-	-	-	4	-				4	-	0.0%	-
Mobile Van	-	-	-	-	-	-	-	-	-				-	741	(100.0%)	-
<b>Total Mental Health Screenings</b>	<b>1,799</b>	<b>1,570</b>	<b>1,615</b>	<b>1,828</b>	<b>1,856</b>	<b>2,194</b>	<b>1,888</b>	<b>1,981</b>	<b>802</b>	-	-	-	<b>15,533</b>	<b>12,488</b>	<b>24.4%</b>	<b>8,718</b>
<b>GRAND TOTAL</b>	<b>12,459</b>	<b>12,455</b>	<b>14,963</b>	<b>13,132</b>	<b>11,758</b>	<b>12,849</b>	<b>11,235</b>	<b>11,483</b>	<b>10,403</b>	-	-	-				<b>84,556</b>



C. L. Brumback

**Primary Care Clinics**

Health Care District Palm Beach County