



C. L. Brumback
Primary Care Clinics
Health Care District Palm Beach County

FINANCE COMMITTEE
August 23, 2023
12:00 P.M.

Meeting Location
1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401

If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.



**FINANCE COMMITTEE MEETING
AGENDA
August 23, 2023
12:00 P.M.
1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401**

Remote Participation Login: <https://tinyurl.com/yda3vnks>

Via Telephone dial-in access (646) 558 8656 / Meeting ID: 550 789 5592 / Password: 946503

1. **Call to Order**
 - A. Roll Call
2. **Agenda Approval**
 - A. Additions/Deletions/Substitutions
 - B. Motion to Approve Agenda
3. **Awards, Introductions and Presentations**
 - A. Fiscal Year 2024 Budget Overview
(Jessica Cafarelli & Candice Abbott)
4. **Disclosure of Voting Conflict**
5. **Public Comment**
6. **Meeting Minutes**
 - A. **Staff recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of May 24, 2023. [Pages 1-3]
7. **Consent Agenda – Motion to Approve Consent Agenda Items**
 - A. **ADMINISTRATION**
 - 7A-1 **RECEIVE AND FILE:**
August 2023 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>
 - 7A-2 **RECEIVE AND FILE:**
Attendance Tracking. [Page 4]

C. L. Brumback Primary Care Clinics
Finance Committee
Meeting Agenda
August 23, 2023

8. Regular Agenda

A. **FINANCE**

8A-1 **RECEIVE AND FILE:**

District Clinic Holdings, Inc. Financial Report June 2023
(Jessica Cafarelli) [Pages 5-22]

9. AVP and Executive Director of FQHC and Pharmacy Services Comments

10. Board Member Comments

11. Establishment of Upcoming Meetings

November 28, 2023 (HCD Board Room)

12:00 p.m. Finance Committee

12. Motion to Adjourn



**DISTRICT CLINIC HOLDINGS, INC.
d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS
BOARD OF DIRECTORS FINANCE COMMITTEE
MEETING MINUTES
May 24, 2023**

1. Call to Order

Mr. Smith called the meeting to order at 11:17 a.m.

A. Roll Call

Members present: Mike Smith, Joseph Gibbons
Members absent: Tammy Jackson-Moore

Staff/Public present included: Darcy Davis; Dr. Belma Andric; Bernabe Icaza; Candice Abbott; Alicia Ottmann; Dr. Charmaine Chibar; Alexa Goodwin; David Speciale; Marisol Miranda; Shauniel Brown; Andrea Steele; Macson Florvil; Luis Rodriguez; Annmarie Hankins; Dr. Ana Ferwerda; Jon Van Arnam; Daniel Scott; Heather Bokor

Recording/transcribing Secretary: Heidi Bromaley and Gina Kenyon/ June Shipek

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents through collaboration and partnership in a culturally sensitive environment.

2. Agenda Approval

A. Additions/Deletions/Substitutions

None.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Mr. Smith made a motion to approve the agenda as presented/amended. The motion was duly seconded by Mr. Gibbons. A vote was called, and the motion passed unanimously.

3. Awards and Presentations

None.

4. Disclosure of Voting Conflict

None.

5. Public Comment

None.

6. Meeting Minutes

District Clinic Holdings, Inc.
d.b.a. C.L. Brumback Primary Care Clinics
Board of Directors Finance Committee
Meeting Minutes
May 24, 2023

- 6A. **Staff recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of February 22, 2023.

CONCLUSION/ACTION: Mr. Gibbons made a motion to approve the February 22, 2023, minutes as presented/amended. The motion was duly seconded by Mr. Smith. A vote was called, and the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Mr. Gibbons made a motion to approve the Consent Agenda as presented/amended. The motion was duly seconded by Mr. Smith. A vote was called, and the motion passed unanimously.

A. **ADMINISTRATION**

- 7A-1 **RECEIVE AND FILE:**
May 2023 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>

- 7A-2 **RECEIVE AND FILE:**
Attendance Tracking

8. Regular Agenda

A. **FINANCE**

- 8A-1 **Staff recommends a MOTION TO APPROVE:**
District Clinic Holdings, Inc. Financial Report May 2023

The May 2023 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

CONCLUSION/ACTION: Mr. Gibbons made a motion to approve the District Clinic Holdings, Inc. Financial Report May 2023 as presented/amended. The motion was duly seconded by Mr. Smith. A vote was called, and the motion passed unanimously.

9. **AVP and Executive Director of Clinic Services Comments**
None.

10. Board Member Comments

11. Establishment of Upcoming Meetings

District Clinic Holdings, Inc.
d.b.a. C.L. Brumback Primary Care Clinics
Board of Directors Finance Committee
Meeting Minutes
May 24, 2023

August 23, 2023 (HCD Board Room)

12:00 p.m. Finance Committee

November 28, 2023 (HCD Board Room)

12:00 p.m. Finance Committee

12. Motion to Adjourn

CONCLUSION/ACTION: Mr. Smith made a motion to adjourn. The motion was duly seconded by Mr. Gibbons. A vote was called, and the motion passed unanimously.

There being no further business, the meeting was adjourned at 12:45 p.m.

DCHI Finance Committee Chair

Date

**C. L. Brumback Primary Care Clinics
Finance Committee**

Attendance Tracking

	5/25/2022	8/24/2022	12/13/2022	2/22/2023	5/24/2023
Mike Smith	X	X	X	X	X
Tammy Jackson-Moore	E	E	A	E	E
Joseph Gibbons	E	X	X	X	X

X= Present

E= Excused

A= Absent

**DISTRICT CLINIC HOLDINGS, INC
FINANCE COMMITTEE
August 23, 2023**

1. Description: District Clinic Holdings, Inc. Financial Report June 2023

2. Summary:

The June 2023 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for District Clinic Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A
Jessica Cafarelli
Interim VP & Chief Executive Officer

5. Reviewed/Approved by Committee:

N/A
Committee Name

N/A
Date Reviewed/Approved

DISTRICT CLINIC HOLDINGS, INC
FINANCE COMMITTEE
August 23, 2023

6. Recommendation:

Staff recommends that the Finance Committee submits the District Clinic Holdings, Inc. June 2023 YTD financial statements to the Board for approval.

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
OCF6F71B670B4 Icaza
SVP & General Counsel

DocuSigned by:
Jessica Cafarelli
CA6A21FF2E094F4
Jessica Cafarelli
Interim VP & Chief Financial Officer

DocuSigned by:
Candice Abbott
F837D209DB52487
Candice Abbott
SVP & Chief Operating Officer



MEMO

To: Finance Committee
From: Candice Abbott
Chief Financial Officer
Date: June 28, 2023

Subject: Management Discussion and Analysis as of April 2023 C.L. Brumback Primary Care Clinic Financial Statements.

The April financial statements represent the financial performance through the seventh month of the 2023 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, cash increased \$5.1M as a result of the receipt of funds. Due from Other Governments decreased (\$4.0M) as a result of grants and LIP funds received.

On the Statement of Revenues and Expenses, net patient revenue YTD was unfavorable to budget by (\$930k) or (15.4%). Gross patient revenue YTD was favorable to budget by \$2.4M due to increased patient visits. Total YTD revenues were unfavorable to budget by (\$108k). This was mostly due to a favorable timing difference in PRF revenue recognized offsetting the unfavorable variance in net patient revenue. Operational expenses before depreciation were favorable to budget by \$3.9M due mostly to positive variances in salaries, wages, and benefits of \$2.5M, purchased services of \$256k, medical supplies \$169k, other supplies of \$303k, repairs and maintenance \$161k, and lease and rental of \$357k. Total YTD net margin was a loss of (\$9.6M) compared to the budgeted loss of (\$14.8M) resulting in a favorable variance of \$5.2M or (35.0%).

Net patient revenue YTD for the Medical clinics was unfavorable to budget by (\$1.5M). The Medical clinics YTD gross patient revenue was favorable to budget by \$1.1M, this was related to increase in patient volume. The Medical clinics total YTD revenue was unfavorable to budget by (\$813k). Total operating expenses of \$14.9M were favorable to budget of \$18.5M by \$3.6M or 19.4%. The positive variance is mostly due to salaries, wages, and benefits of \$2.4M, purchased services of \$225k, medical supplies \$144k, other supplies of \$260k, repairs and maintenance \$184k, and lease and rental of \$320k. Early fiscal year staffing shortages as well as expense timing are driving these favorable YTD variances. Total YTD net margin was favorable to budget by \$3.9M or (30.0%).

Net patient revenue YTD for the Dental clinics was favorable to budget by \$358k or 22.4%. The Dental clinics total YTD gross patient revenue was favorable to budget by \$658k. Increased charity care and contractual allowances negatively impacted net patient revenue results. Total YTD operating expenses of \$3.0M were favorable to budget by \$310k. Total YTD net margin was a loss of (\$599k) compared to a budgeted loss of (\$1.6M) for a favorable variance of \$1.0M or (63.5%).

District Clinic Holdings, Inc.
Comparative Statement of Net Position

	<u>April 30, 2023</u>	<u>March 31, 2023</u>	<u>Increase (Decrease)</u>
Assets			
Cash and Cash Equivalents	\$ 2,082,174	\$ (3,005,226)	\$ 5,087,400
Accounts Receivable, net	1,631,271	1,481,914	149,357
Due From Other Governments	1,185,397	5,155,754	(3,970,356)
Other Current Assets	337,592	346,192	(8,600)
Net Investment in Capital Assets	2,640,540	2,638,836	1,704
Right Of Use Assets	3,239,214	3,239,214	0
Total Assets	<u>\$ 11,116,189</u>	<u>\$ 9,856,684</u>	<u>\$ 1,259,505</u>
Liabilities			
Accounts Payable	343,469	451,566	(108,097)
Deferred Revenue-	8,602	8,602	0
Accrued Interest	43,109	43,109	0
Other Current Liabilities	1,145,244	1,013,500	131,744
Lease Liability	3,475,476	3,475,476	0
Non-Current Liabilities	1,138,612	1,279,787	(141,175)
Total Liabilities	<u>6,154,512</u>	<u>6,272,039</u>	<u>(117,527)</u>
Deferred Inflows of Resources			
Deferred Inflows	<u>\$ 33,656</u>	<u>\$ 33,656</u>	<u>\$ 0</u>
Net Position			
Net Investment in Capital Assets	2,640,540	2,638,836	1,704
Unrestricted	2,287,481	912,152	1,375,329
Total Net Position	<u>4,928,021</u>	<u>3,550,989</u>	<u>1,377,033</u>
Total Liabilities, Deferred Inflows of Resources and Net Position	<u>\$ 11,116,189</u>	<u>\$ 9,856,684</u>	<u>\$ 1,259,505</u>

Note: Amounts may not foot due to rounding.

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 2,815,106	\$ 1,925,917	\$ 889,189	46.2%	\$ 2,424,033	\$ 391,074	16.1%	Gross Patient Revenue	\$ 17,635,360	\$ 15,284,644	\$ 2,350,716	15.4%	\$ 15,077,287	\$ 2,558,073	17.0%
998,014	501,621	496,393	99.0%	852,445	145,569	17.1%	Contractual Allowance	5,862,398	3,977,236	1,885,162	47.4%	3,935,721	1,926,677	49.0%
979,676	826,607	153,069	18.5%	1,061,019	(81,343)	(7.7%)	Charity Care	7,050,807	6,510,893	539,914	8.3%	6,259,072	791,736	12.6%
527,608	269,958	257,650	95.4%	231,736	295,871	127.7%	Bad Debt	1,924,667	2,170,165	(245,498)	(11.3%)	2,345,346	(420,679)	(17.9%)
2,505,297	1,598,186	907,111	56.8%	2,145,200	360,097	16.8%	Total Contractuals and Bad Debt	14,837,872	12,658,294	2,179,578	17.2%	12,540,139	2,297,733	18.3%
224,901	417,527	(192,626)	(46.1%)	471,539	(246,637)	(52.3%)	Other Patient Revenue	2,300,078	3,401,678	(1,101,600)	(32.4%)	2,935,164	(635,086)	(21.6%)
534,711	745,258	(210,547)	(28.3%)	750,371	(215,660)	(28.7%)	Net Patient Revenue	5,097,566	6,028,028	(930,462)	(15.4%)	5,472,312	(374,746)	(6.8%)
18.99%	38.70%			30.96%			Collection %	28.91%	39.44%		36.30%			
730,315	689,465	40,850	5.9%	1,906,243	(1,175,928)	(61.7%)	Grants	6,896,353	6,760,710	135,643	2.0%	8,786,335	(1,889,981)	(21.5%)
-	-	-	-	-	-	-	Other Financial Assistance	738,416	381,143	357,273	93.7%	-	738,416	-
101,773	2,460	99,313	4,037.1%	(6,665)	108,438	(1,627.0%)	Other Revenue	346,930	17,220	329,710	1,914.7%	(4,647)	351,577	(7,565.7%)
\$ 1,366,799	\$ 1,437,183	\$ (70,384)	(4.9%)	\$ 2,649,949	\$ (1,283,150)	(48.4%)	Total Revenues	\$ 13,079,265	\$ 13,187,101	\$ (107,836)	(0.8%)	\$ 14,253,999	\$ (1,174,734)	(8.2%)
							Direct Operating Expenses:							
1,543,212	1,856,685	313,473	16.9%	1,399,148	(144,065)	(10.3%)	Salaries and Wages	11,618,403	13,733,895	2,115,492	15.4%	10,180,821	(1,437,582)	(14.1%)
415,751	484,176	68,425	14.1%	406,874	(8,876)	(2.2%)	Benefits	3,041,177	3,389,229	348,052	10.3%	2,863,444	(177,734)	(6.2%)
40,767	63,786	23,019	36.1%	70,900	30,133	42.5%	Purchased Services	190,121	446,503	256,383	57.4%	387,081	196,960	50.9%
30,198	103,083	72,885	70.7%	59,960	29,762	49.6%	Medical Supplies	552,990	721,580	168,590	23.4%	397,864	(155,126)	(39.0%)
19,539	59,966	40,427	67.4%	44,840	25,301	56.4%	Other Supplies	116,529	419,764	303,235	72.2%	221,846	105,318	47.5%
65,942	75,160	9,218	12.3%	69,681	3,738	5.4%	Medical Services	417,625	526,118	108,493	20.6%	323,377	(94,248)	(29.1%)
43,958	48,958	5,000	10.2%	47,240	3,282	6.9%	Drugs	303,669	342,707	39,038	11.4%	312,618	8,949	2.9%
36,409	53,684	17,275	32.2%	43,814	7,405	16.9%	Repairs and Maintenance	214,841	375,788	160,946	42.8%	320,235	105,394	32.9%
162,213	165,334	3,120	1.9%	105,469	(56,744)	(53.8%)	Lease and Rental	800,730	1,157,335	356,605	30.8%	742,156	(58,574)	(7.9%)
7,585	11,522	3,937	34.2%	7,091	(493)	(7.0%)	Utilities	51,454	80,651	29,196	36.2%	50,575	(879)	(1.7%)
24,383	75,576	51,193	67.7%	69,762	45,380	65.0%	Other Expense	511,655	529,031	17,376	3.3%	282,147	(229,508)	(81.3%)
4,622	4,083	(540)	(13.2%)	4,026	(596)	(14.8%)	Insurance	33,887	28,577	(5,309)	(18.6%)	28,183	(5,704)	(20.2%)
2,394,579	3,002,011	607,432	20.2%	2,328,806	(65,774)	(2.8%)	Total Operating Expenses	17,853,081	21,751,178	3,898,097	17.9%	16,110,348	(1,742,733)	(10.8%)
\$ (1,027,780)	\$ (1,564,828)	\$ 537,048	(34.3%)	\$ 321,144	\$ (1,348,924)	(420.0%)	Net Performance before Depreciation & Overhead Allocations	\$ (4,773,815)	\$ (8,564,077)	\$ 3,790,262	(44.3%)	\$ (1,856,349)	\$ (2,917,467)	157.2%
26,619	33,250	6,631	19.9%	31,007	4,388	14.2%	Depreciation	182,290	232,749	50,459	21.7%	221,507	39,217	17.7%
							Overhead Allocations:							
9,668	10,722	1,054	9.8%	5,784	(3,884)	(67.2%)	Risk Management	66,230	75,055	8,825	11.8%	53,263	(12,967)	(24.3%)
75,286	109,939	34,653	31.5%	166,392	91,106	54.8%	Rev Cycle	555,767	769,570	213,803	27.8%	1,125,452	569,685	50.6%
2,516	6,555	4,039	61.6%	1,743	(773)	(44.3%)	Internal Audit	13,899	45,887	31,988	69.7%	10,599	(3,300)	(31.1%)
34,187	32,746	(1,441)	(4.4%)	28,311	(5,876)	(20.8%)	Home Office Facilities	209,489	229,223	19,734	8.6%	199,750	(9,739)	(4.9%)
39,583	41,476	1,893	4.6%	48,868	9,285	19.0%	Administration	309,159	290,335	(18,824)	(6.5%)	297,800	(11,359)	(3.8%)
55,879	99,947	44,068	44.1%	47,115	(8,764)	(18.6%)	Human Resources	490,534	699,631	209,097	29.9%	350,185	(140,349)	(40.1%)
21,522	27,766	6,244	22.5%	26,572	5,050	19.0%	Legal	119,271	194,360	75,089	38.6%	125,381	6,110	4.9%
3,266	4,171	905	21.7%	3,166	(100)	(3.2%)	Records	23,584	29,197	5,613	19.2%	21,532	(2,052)	(9.5%)
7,962	11,059	3,097	28.0%	5,891	(2,071)	(35.2%)	Compliance	48,455	77,413	28,958	37.4%	43,769	(4,686)	(10.7%)
-	-	-	-	8,573	8,573	-	Community Engagement	-	-	-	-	57,436	57,436	-
34,452	46,251	11,799	25.5%	63,338	28,886	45.6%	IT Operations	267,265	323,760	56,495	17.4%	568,729	301,464	53.0%
14,135	16,858	2,723	16.2%	11,753	(2,382)	(20.3%)	IT Security	115,843	118,007	2,164	1.8%	78,628	(37,215)	(47.3%)
28,566	33,245	4,679	14.1%	30,722	2,156	7.0%	Finance	173,013	232,718	59,705	25.7%	218,113	45,100	20.7%
10,308	16,960	6,652	39.2%	6,304	(4,004)	(63.5%)	Corporate Communications	80,686	118,721	38,035	32.0%	40,495	(40,191)	(99.2%)
-	4,750	4,750	-	11,945	11,945	-	Information Technology	60,595	33,249	(27,346)	(82.2%)	62,500	1,905	3.0%
87,647	237,695	150,048	63.1%	42,962	(44,685)	(104.0%)	IT Applications	1,195,621	1,663,864	468,243	28.1%	336,568	(859,053)	(255.2%)

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	182,957	182,957	-	-	-	-	-	1,311,490	1,311,490	-
52,726	41,476	(11,250)	(27.1%)	-	(52,726)	-	224,809	290,333	65,524	22.6%	-	(224,809)	-
-	6,503	6,503	-	12,116	12,116	-	77,609	45,523	(32,086)	(70.5%)	80,450	2,841	3.5%
9,489	8,052	(1,437)	(17.8%)	7,392	(2,097)	(28.4%)	56,933	56,361	(572)	(1.0%)	51,760	(5,173)	(10.0%)
35,851	57,288	21,437	37.4%	55,259	19,408	35.1%	271,478	401,014	129,536	32.3%	377,899	106,421	28.2%
2,020	4,143	2,123	51.2%	-	(2,020)	-	15,541	28,998	13,457	46.4%	-	(15,541)	-
5,574	5,383	(191)	(3.5%)	-	(5,574)	-	41,515	37,684	(3,831)	(10.2%)	-	(41,515)	-
10,316	10,156	(160)	(1.6%)	-	(10,316)	-	101,292	71,095	(30,197)	(42.5%)	-	(101,292)	-
19,289	21,541	2,252	10.5%	-	(19,289)	-	138,199	150,785	12,586	8.3%	-	(138,199)	-
560,242	854,683	294,441	34.5%	767,163	206,921	27.0%	4,656,787	5,982,782	1,325,995	22.2%	5,411,801	755,014	14.0%
2,981,440	3,889,944	908,504	23.4%	3,126,976	145,536	4.7%	22,692,158	27,966,709	5,274,551	18.9%	21,743,656	(948,502)	(4.4%)
\$ (1,614,641)	\$ (2,452,761)	\$ 838,120	(34.2%)	\$ (477,027)	\$ (1,137,615)	238.5%	\$ (9,612,892)	\$ (14,779,608)	\$ 5,166,716	(35.0%)	\$ (7,489,657)	\$ (2,123,236)	28.3%
-	153,690	153,690	-	(100,000)	(100,000)	-	-	1,075,828	1,075,828	100.0%	-	-	-
10,923	-	10,923	-	-	10,923	-	10,923	-	10,923	-	-	10,923	-
-	-	-	-	\$ 7,268,150	\$ 7,268,150	-	\$ 7,842,580	\$ 13,250,000	\$ (5,407,420)	(40.8%)	\$ 7,268,150	\$ (574,430)	(7.9%)

Expenses by Month

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	Year to Date
Gross Patient Revenue	\$ 2,421,964	\$ 2,173,673	\$ 2,534,826	\$ 2,394,233	\$ 2,436,124	\$ 2,859,432	\$ 2,815,106	\$ 17,635,360
Contractual Allowance	942,552	616,457	797,366	764,288	728,571	1,015,151	998,014	5,862,398
Charity Care	1,080,772	818,987	996,143	1,145,797	998,209	1,031,223	979,676	7,050,807
Bad Debt	49,730	353,288	285,914	95,985	279,913	332,230	527,608	1,924,667
Total Contractuals and Bad Debt	2,073,054	1,788,732	2,079,423	2,006,069	2,006,694	2,378,604	2,505,297	14,837,872
Other Patient Revenue	474,943	474,943	87,703	345,863	345,863	345,863	224,901	2,300,078
Net Patient Revenue	823,853	859,885	543,106	734,027	775,294	826,691	534,711	5,097,566
Collection %	34.02%	39.56%	21.43%	30.66%	31.82%	28.91%	18.99%	28.91%
Non-Operating Revenues								
Grants	831,658	951,673	1,163,225	937,662	1,277,476	1,004,344	730,315	6,896,353
Other Financial Assistance	12,477	51,355	674,585	-	-	-	-	738,416
Other Revenue	624	29,490	1,042	1,648	18,706	193,647	101,773	346,930
Total Other Revenues	\$ 844,758	\$ 1,032,517	\$ 1,838,851	\$ 939,311	\$ 1,296,183	\$ 1,197,991	\$ 832,088	\$ 7,981,700
Total Non-Operating Revenues	\$ 1,668,611	\$ 1,892,402	\$ 2,381,957	\$ 1,673,338	\$ 2,071,476	\$ 2,024,682	\$ 1,366,799	\$ 13,079,265
Direct Operating Expenses:								
Salaries and Wages	1,713,850	1,402,443	1,788,664	1,498,332	1,674,786	1,997,115	1,543,212	11,618,403
Benefits	427,827	405,732	406,022	459,199	430,679	495,969	415,751	3,041,177
Purchased Services	13,764	60,480	10,119	24,018	29,210	11,762	40,767	190,121
Medical Supplies	35,872	230,443	141,439	60,778	25,067	29,192	30,198	552,990
Other Supplies	12,383	6,147	10,233	39,697	20,076	8,453	19,539	116,529
Medical Services	55,581	60,482	61,270	56,783	59,594	57,974	65,942	417,625
Drugs	37,475	49,341	45,922	45,378	44,505	37,090	43,958	303,669
Repairs and Maintenance	10,726	11,441	47,732	37,415	40,271	30,847	36,409	214,841
Lease and Rental	107,496	87,434	114,395	115,290	117,771	96,132	162,213	800,730
Utilities	8,438	8,881	8,149	9,620	3,675	5,106	7,585	51,454
Other Expense	115,489	74,228	262,113	(53,654)	65,834	23,262	24,383	511,655
Insurance	6,154	4,622	4,622	4,622	4,622	4,622	4,622	33,887
Total Operating Expenses	2,545,056	2,401,675	2,900,679	2,297,479	2,516,089	2,797,523	2,394,579	17,853,081

d Expenses by Month

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	Year to Date
Net Performance before Depreciation & Overhead Allocations	\$ (876,445)	\$ (509,273)	\$ (518,722)	\$ (624,141)	\$ (444,613)	\$ (772,841)	\$ (1,027,780)	\$ (4,773,815)
Depreciation	25,462	25,462	26,045	25,656	26,428	26,619	26,619	182,290
<i>Overhead Allocations:</i>								
Risk Management	11,692	7,282	9,397	9,332	9,963	8,896	9,668	66,230
Rev Cycle	63,371	103,816	86,659	73,183	62,585	90,867	75,286	555,767
Internal Audit	2,627	1,796	1,779	1,955	1,585	1,641	2,516	13,899
Home Office Facilities	30,821	31,492	32,824	20,328	24,166	35,671	34,187	209,489
Administration	46,107	48,941	49,005	49,055	34,089	42,379	39,583	309,159
Human Resources	76,105	96,165	80,652	41,032	63,880	76,821	55,879	490,534
Legal	3,344	12,867	12,360	14,912	35,905	18,361	21,522	119,271
Records	4,206	2,926	3,073	3,403	3,291	3,419	3,266	23,584
Compliance	6,347	6,648	6,675	6,995	7,114	6,714	7,962	48,455
IT Operations	35,658	44,142	42,594	37,089	32,670	40,660	34,452	267,265
IT Security	9,905	21,768	16,176	14,289	25,121	14,449	14,135	115,843
Finance	24,232	19,591	27,494	20,102	25,315	27,713	28,566	173,013
Corporate Communications	10,421	9,413	10,833	11,419	12,679	15,613	10,308	80,686
Information Technology	10,834	10,976	13,078	12,123	3,404	10,180	-	60,595
IT Applications	81,636	278,939	162,379	216,444	192,470	176,106	87,647	1,195,621
IT Service Center	25,999	28,022	25,841	25,533	26,762	39,926	52,726	224,809
Performance Excellence	6,591	12,194	12,071	14,647	15,321	16,785	-	77,609
Corporate Quality	8,434	7,268	7,766	7,118	7,006	9,852	9,489	56,933
Security Services	39,124	39,146	42,649	38,519	36,544	39,645	35,851	271,478
Reimbursement	2,482	1,671	4,032	1,238	1,989	2,109	2,020	15,541
Supply Chain	6,253	5,354	6,385	6,747	4,243	6,959	5,574	41,515
HIM Department	8,351	19,826	19,536	12,608	20,538	10,117	10,316	101,292
Coding	21,345	13,076	24,947	17,566	21,638	20,338	19,289	138,199
Total Overhead Allocations	535,885	823,319	698,205	655,637	668,278	715,221	560,242	4,656,787
Total Expenses	3,106,403	3,250,455	3,624,929	2,978,772	3,210,795	3,539,363	2,981,440	22,692,158

d Expenses by Month

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	Year to Date
Net Margin	\$ (1,437,791)	\$ (1,358,053)	\$ (1,242,972)	\$ (1,305,434)	\$ (1,139,319)	\$ (1,514,681)	\$ (1,614,641)	\$ (9,612,892)
Capital	36,782	-	53,251	(90,033)	-	-	-	-
Capital Contributions	-	-	-	-	-	-	10,923	10,923
General Fund Support/Transfer In	-	-	\$4,128,850	-	-	\$3,713,730	-	\$7,842,580

	Clinic Administration	Belle Glade Medical Clinic	Delray Medical Clinic	Lantana Medical Clinic	Mangonia Park Medical Clinic	West Palm Beach Medical Clinic	Jupiter Medical Clinic	Lake Worth Medical Clinic	Lewis Center Medical Clinic	West Boca Medical Clinic	St Ann Place Medical Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Atlantis Medical Clinic	Port Medical Clinic	Total
Gross Patient Revenue	\$ 4,491	\$ 1,015,688	\$ 1,087,277	\$ 2,636,633	\$ 742,508	\$ 1,748,911	\$ 696,853	\$ 2,068,984	\$ 37,403	\$ 432,380	\$ 6,010	-	-	\$ 75,216	-	\$ 2,980	\$ 10,555,333
Contractual Allowances	1,503,584	261,497	234,491	345,840	213,830	410,761	109,935	506,493	40,993	147,078	2,926	1,623	-	7,507	-	49	3,786,608
Charity Care	235,705	346,888	391,314	1,167,951	141,799	628,666	208,983	804,042	16,794	133,345	712	-	-	9,987	-	-	4,086,186
Bad Debt	28,528	100,316	100,007	444,001	175,748	201,062	89,721	130,774	41,882	16,908	7,640	(1,475)	-	(817)	-	-	1,334,295
Total Contractual Allowances and Bad Debt	1,767,818	708,700	725,812	1,957,792	531,377	1,240,489	408,639	1,441,310	99,669	297,331	11,278	148	-	16,676	-	49	9,207,089
Other Patient Revenue	-	143,003	164,655	370,827	70,467	383,491	72,902	214,547	30,927	113,936	4,823	18,668	-	3,013	20,628	-	1,611,886
Net Patient Revenue	(1,763,327)	449,991	526,120	1,049,667	281,598	891,914	361,115	842,222	(31,340)	248,984	(445)	18,520	-	61,552	20,628	2,932	2,960,130
Collection %	(39.263.12%)	44.30%	48.39%	39.81%	37.93%	51.00%	51.82%	40.71%	(83.79%)	57.58%	(7.41%)	-	-	81.83%	-	98.37%	28.04%
Grant Funds	1,078,604	540,316	398,821	947,948	818,558	848,792	184,784	663,489	20,876	234,443	11,550	24,843	68	49,689	-	-	5,822,780
Other Financial Assistance	120,959	66,464	60,718	119,301	50,531	105,464	19,969	66,551	10,885	19,710	4,445	2,000	2,067	-	-	-	649,065
Other Revenue	342,385	3,369	-	160	-	70	-	-	-	21	-	-	-	-	-	-	346,005
Total Other Revenues	1,541,948	610,149	459,539	1,067,409	869,088	954,326	204,753	730,040	31,761	254,174	15,995	26,843	2,135	49,689	-	-	6,817,850
Total Revenues	\$ (221,378)	\$ 1,060,139	\$ 985,658	\$ 2,117,077	\$ 1,150,686	\$ 1,846,239	\$ 565,869	\$ 1,572,262	\$ 421	\$ 503,158	\$ 15,550	\$ 45,363	\$ 2,135	\$ 111,241	\$ 20,628	\$ 2,932	\$ 9,777,980
<i>Direct Operational Expenses:</i>																	
Salaries and Wages	2,235,085	711,136	684,689	1,489,204	1,222,247	1,188,895	318,309	1,131,222	42,739	416,230	24,479	25,378	-	86,201	-	-	9,575,815
Benefits	614,839	198,784	192,560	400,422	343,112	261,662	82,902	289,879	6,830	83,939	5,640	8,216	-	24,990	-	-	2,513,774
Purchased Services	113,953	11,887	1,169	192	12,365	628	5,064	19,098	1,301	11,912	-	-	-	-	-	-	177,568
Medical Supplies	-	60,297	55,720	75,592	56,428	90,958	24,485	40,365	9,645	22,018	5,351	870	-	89	-	-	441,819
Other Supplies	6,090	17,214	7,485	4,431	12,435	4,787	10,063	24,727	494	1,377	-	1,076	760	2,200	3,182	-	96,321
Medical Services	-	72,966	37,771	63,351	25,257	56,432	28,249	113,804	1,189	18,156	452	-	-	-	-	-	417,625
Drugs	-	31,661	41,828	82,029	65,623	70,949	1,290	1,750	-	7,467	-	-	-	33	-	-	302,630
Repairs and Maintenance	84,582	24,355	3,258	1,602	7,451	24,417	1,643	16,552	1,727	2,476	396	576	2,454	5,620	-	-	177,109
Lease and Rental	-	51,257	51,882	90,168	56,841	75,413	50,083	183,981	100	77,367	70	50	20	50	5,169	-	642,452
Utilities	-	14,193	460	1,503	5,549	1,522	4,552	7,154	1,291	3,677	575	-	-	-	-	-	40,475
Other Expense	128,993	80,793	29,426	51,124	29,338	48,523	18,193	68,468	4,737	17,722	2,229	2,852	307	933	81	-	483,718
Insurance	-	1,417	1,496	2,758	2,039	2,121	376	1,004	676	606	-	6,951	6,951	6,951	-	-	33,346
Total Operating Expenses	3,183,541	1,275,960	1,107,744	2,262,377	1,838,684	1,826,307	545,207	1,898,001	70,730	662,947	39,192	45,970	10,492	127,067	8,432	-	14,902,653
Net Performance before Depreciation & Overhead Allocations	(3,404,919)	(215,820)	(122,086)	(145,300)	(687,998)	19,932	20,661	(325,740)	(70,308)	(159,789)	(23,642)	(607)	(8,357)	(15,825)	12,195	2,932	(5,124,672)
Depreciation	3,039	45,123	120	7,625	12,603	8,513	1,148	2,931	190	5,120	-	-	8,099	48,724	-	-	143,234
<i>Overhead Allocations:</i>																	
Risk Management	55,911	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	55,911
Revenue Cycle	459,478	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	459,478
Internal Audit	11,733	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	11,733
Home Office Facilities	183,199	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	183,199
Administration	260,991	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	260,991
Human Resources	418,936	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	418,936
Legal	100,688	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100,688
Records	19,909	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	19,909
Compliance	40,905	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40,905
IT Operations	225,623	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	225,623
IT Security	97,795	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	97,795
Finance	146,057	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	146,057
Corporate Communications	68,114	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	68,114
Information Technology	51,154	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	51,154
IT Applications	1,009,338	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,009,338
IT Service Center	189,782	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	189,782
Performance Excellence	65,517	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	65,517
Corporate Quality	48,063	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	48,063
Security Services	224,080	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	224,080
Reimbursement	13,119	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13,119
Supply Chain	35,048	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35,048
HIM Department	85,511	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	85,511
Coding	116,667	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	116,667
Total Overhead Allocations	3,927,618	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,927,618
Total Expenses	7,114,198	1,321,083	1,107,864	2,270,002	1,851,287	1,834,820	546,356	1,900,933	70,920	668,067	39,192	45,970	18,591	175,790	8,432	-	18,973,505
Net Margin	\$ (7,335,576)	\$ (260,943)	\$ (122,206)	\$ (152,925)	\$ (700,600)	\$ 11,419	\$ 19,513	\$ (328,671)	\$ (70,498)	\$ (164,909)	\$ (23,642)	\$ (607)	\$ (16,456)	\$ (64,549)	\$ 12,195	\$ 2,932	\$ (9,195,525)
Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer In/(Out)	\$ 7,117,899	-	-	-	-	-	14	-	-	-	-	-	-	-	-	-	\$ 7,117,899

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,479,956	\$ 1,122,281	\$ 357,675	31.9%	\$ 1,427,879	\$ 52,077	3.6%	Gross Patient Revenue	\$ 10,555,333	\$ 9,504,964	\$ 1,050,369	11.1%	\$ 9,120,642	\$ 1,434,690	15.7%
711,648	289,346	422,302	146.0%	656,530	55,118	8.4%	Contractual Allowance	3,786,608	2,450,580	1,336,028	54.5%	2,071,328	1,715,279	82.8%
557,564	443,085	114,479	25.8%	559,614	(2,050)	(0.4%)	Charity Care	4,086,186	3,752,635	333,551	8.9%	3,452,616	633,570	18.4%
390,929	178,978	211,951	118.4%	9,225	381,704	4,137.7%	Bad Debt	1,334,295	1,515,842	(181,547)	(12.0%)	1,644,667	(310,372)	(18.9%)
1,660,141	911,409	748,732	82.2%	1,225,369	434,772	35.5%	Total Contractuals and Bad Debt	9,207,089	7,719,057	1,488,032	19.3%	7,168,611	2,038,477	28.4%
137,909	312,239	(174,330)	(55.8%)	333,182	(195,273)	(58.6%)	Other Patient Revenue	1,611,886	2,644,450	(1,032,564)	(39.0%)	2,084,153	(472,267)	(22.7%)
(42,275)	523,111	(565,386)	(108.1%)	535,692	(577,968)	(107.9%)	Net Patient Revenue	2,960,130	4,430,357	(1,470,227)	(33.2%)	4,036,184	(1,076,054)	(26.7%)
(2.86%)	46.61%			37.52%			Collection %	28.04%	46.61%			44.25%		
607,828	578,072	29,756	5.1%	1,618,428	(1,010,600)	(62.4%)	Grants	5,822,780	5,762,073	60,707	1.1%	7,581,691	(1,758,911)	(23.2%)
-	-	-	-	-	-	-	Other Financial Assistance	649,065	381,143	267,922	70.3%	-	649,065	-
101,318	2,460	98,858	4,018.6%	(6,665)	107,983	(1,620.2%)	Other Revenue	346,005	17,220	328,785	1,909.3%	(4,847)	350,852	(7,238.5%)
\$ 666,871	\$ 1,103,643	\$ (436,772)	(39.6%)	\$ 2,147,456	\$ (1,480,585)	(68.9%)	Total Revenues	\$ 9,777,980	\$ 10,590,793	\$ (812,813)	(7.7%)	\$ 11,613,028	\$ (1,835,048)	(15.8%)
							Direct Operating Expenses:							
1,250,271	1,570,136	319,866	20.4%	1,182,470	(67,801)	(5.7%)	Salaries and Wages	9,575,815	11,602,054	2,026,239	17.5%	8,584,839	(990,975)	(11.5%)
336,466	411,085	74,619	18.2%	342,090	5,625	1.6%	Benefits	2,513,774	2,877,592	363,818	12.6%	2,395,364	(118,410)	(4.9%)
38,887	57,496	18,609	32.4%	69,873	30,986	44.3%	Purchased Services	177,568	402,473	224,905	55.9%	374,559	196,991	52.6%
13,846	83,646	69,800	83.4%	38,991	25,145	64.5%	Medical Supplies	441,819	585,518	143,700	24.5%	270,838	(170,981)	(63.1%)
11,999	50,957	38,958	76.5%	44,415	32,415	73.0%	Other Supplies	96,321	356,700	260,379	73.0%	211,542	115,221	54.5%
65,942	59,500	(6,442)	(10.8%)	69,681	3,738	5.4%	Medical Services	417,625	416,498	(1,127)	(0.3%)	323,377	(94,248)	(29.1%)
43,931	48,958	5,027	10.3%	47,240	3,309	7.0%	Drugs	302,630	342,707	40,076	11.7%	312,618	9,988	3.2%
34,436	51,615	17,180	33.3%	40,212	5,776	14.4%	Repairs and Maintenance	177,109	361,306	184,197	51.0%	304,588	127,479	41.9%
139,426	137,465	(1,960)	(1.4%)	83,029	(56,397)	(67.9%)	Lease and Rental	642,452	962,258	319,806	33.2%	579,571	(62,881)	(10.8%)
5,471	9,018	3,547	39.3%	6,123	652	10.6%	Utilities	40,475	63,127	22,652	35.9%	39,844	(632)	(1.6%)
25,291	70,438	45,147	64.1%	67,937	42,646	62.8%	Other Expense	483,718	493,063	9,345	1.9%	266,675	(217,043)	(81.4%)
4,545	3,993	(552)	(13.8%)	3,938	(606)	(15.4%)	Insurance	33,346	27,947	(5,399)	(19.3%)	27,569	(5,777)	(21.0%)
1,970,509	2,554,307	583,797	22.9%	1,995,998	25,489	1.3%	Total Operating Expenses	14,902,653	18,491,244	3,588,592	19.4%	13,691,385	(1,211,268)	(8.8%)
\$ (1,303,639)	\$ (1,450,664)	\$ 147,025	(10.1%)	\$ 151,458	\$ (1,455,097)	(960.7%)	Net Performance before Depreciation & Overhead Allocations	\$ (5,124,672)	\$ (7,900,451)	\$ 2,775,779	(35.1%)	\$ (2,078,356)	\$ (3,046,316)	146.6%
21,912	27,500	5,588	20.3%	23,563	1,651	7.0%	Depreciation	143,234	192,499	49,265	25.6%	168,983	25,749	15.2%
							Overhead Allocations:							
8,162	9,052	890	9.8%	4,971	(3,191)	(64.2%)	Risk Management	55,911	63,361	7,450	11.8%	45,781	(10,130)	(22.1%)
62,242	90,891	28,649	31.5%	141,750	79,508	56.1%	Rev Cycle	459,478	636,238	176,760	27.8%	958,781	499,303	52.1%
2,124	5,534	3,410	61.6%	1,498	(626)	(41.8%)	Internal Audit	11,733	38,737	27,004	69.7%	9,110	(2,623)	(28.8%)
29,897	28,637	(1,260)	(4.4%)	25,602	(4,295)	(16.8%)	Home Office Facilities	183,199	200,456	17,257	8.6%	180,640	(2,559)	(1.4%)
33,416	35,014	1,598	4.6%	42,003	8,587	20.4%	Administration	260,991	245,099	(15,892)	(6.5%)	255,967	(5,024)	(2.0%)
47,723	85,359	37,636	44.1%	40,336	(7,388)	(18.3%)	Human Resources	418,936	597,512	178,576	29.9%	299,797	(119,139)	(39.7%)
18,169	23,440	5,271	22.5%	22,840	4,671	20.5%	Legal	100,688	164,078	63,390	38.6%	107,768	7,080	6.6%
2,757	3,521	764	21.7%	2,721	(36)	(1.3%)	Records	19,909	24,648	4,739	19.2%	18,508	(1,401)	(7.6%)
6,721	9,336	2,615	28.0%	5,064	(1,657)	(32.7%)	Compliance	40,905	65,352	24,447	37.4%	37,621	(3,284)	(8.7%)
-	-	-	-	7,369	7,369	-	Community Engagement	-	-	-	-	49,368	49,368	-
29,084	39,045	9,961	25.5%	54,441	25,357	46.6%	IT Operations	225,623	273,317	47,694	17.5%	488,837	263,214	53.8%
11,933	14,232	2,299	16.2%	10,102	(1,831)	(18.1%)	IT Security	97,795	99,621	1,826	1.8%	67,583	(30,212)	(44.7%)
24,115	28,066	3,951	14.1%	26,406	2,291	8.7%	Finance	146,057	196,459	50,402	25.7%	187,474	41,417	22.1%
8,702	14,318	5,616	39.2%	5,419	(3,283)	(60.6%)	Corporate Communications	68,114	100,223	32,109	32.0%	34,807	(33,307)	(95.7%)
-	4,010	4,010	-	10,267	10,267	-	Information Technology	51,154	28,069	(23,085)	(82.2%)	53,720	2,566	4.8%
73,991	200,661	126,670	63.1%	36,927	(37,064)	(100.4%)	IT Applications	1,009,338	1,404,627	395,289	28.1%	289,289	(720,049)	(248.9%)

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	157,256	157,256	-	-	-	-	-	1,127,259	1,127,259	-
44,511	35,014	(9,497)	(27.1%)	-	(44,511)	-	189,782	245,098	55,316	22.6%	-	(189,782)	-
-	5,490	5,490	-	10,414	10,414	-	65,517	38,430	(27,087)	(70.5%)	69,148	3,631	5.3%
8,011	6,797	(1,214)	(17.9%)	6,354	(1,657)	(26.1%)	48,063	47,580	(483)	(1.0%)	44,489	(3,574)	(8.0%)
29,592	47,286	17,694	37.4%	47,036	17,444	37.1%	224,080	331,000	106,920	32.3%	321,665	97,585	30.3%
1,705	3,497	1,792	51.2%	-	(1,705)	-	13,119	24,480	11,361	46.4%	-	(13,119)	-
4,706	4,545	(161)	(3.5%)	-	(4,706)	-	35,048	31,813	(3,235)	(10.2%)	-	(35,048)	-
8,709	8,574	(135)	(1.6%)	-	(8,709)	-	85,511	60,018	(25,493)	(42.5%)	-	(85,511)	-
16,284	18,185	1,901	10.5%	-	(16,284)	-	116,667	127,292	10,625	8.3%	-	(116,667)	-
472,554	720,501	247,947	34.4%	658,776	186,222	28.3%	3,927,618	5,043,510	1,115,892	22.1%	4,647,612	719,994	15.5%
2,464,976	3,302,308	837,332	25.4%	2,678,337	213,361	8.0%	18,973,505	23,727,254	4,753,749	20.0%	18,507,980	(465,526)	(2.5%)
\$ (1,798,105)	\$ (2,198,665)	\$ 400,560	(18.2%)	\$ (530,881)	\$ (1,267,224)	238.7%	\$ (9,195,525)	\$ (13,136,461)	\$ 3,940,936	(30.0%)	\$ (6,894,951)	\$ (2,300,574)	33.4%
-	116,559	116,559	-	(100,000)	(100,000)	-	-	815,915	815,915	100.0%	-	-	-
10,923	-	10,923	-	-	10,923	-	10,923	-	10,923	-	-	10,923	-
-	-	-	-	\$ 6,725,968	\$ 6,725,968	-	\$ 7,117,899	\$ 11,800,000	\$ (4,682,101)	(39.7%)	\$ 6,725,968	\$ (391,932)	(5.8%)

	Dental Clinic Administration	Belle Glade Dental Clinic	Delray Dental Clinic	Lantana Dental Clinic	West Palm Beach Dental Clinic	Port Dental Clinic	Total
Gross Patient Revenue	-	\$ 856,465	\$ 1,402,574	\$ 1,659,463	\$ 2,499,799	\$ 19,796	\$ 6,438,098
Contractual Allowances	-	333,186	311,475	408,772	828,611	489	1,882,533
Charity Care	-	268,537	676,623	714,108	1,169,349	19,352	2,847,970
Bad Debt	-	65,851	98,497	97,275	174,170	(2,213)	433,581
Total Contractual Allowances and Bad Debt	-	667,575	1,086,595	1,220,154	2,172,131	17,629	5,164,084
Other Patient Revenue	-	112,223	159,800	171,119	238,436	236	681,815
Net Patient Revenue	-	301,114	475,779	610,427	566,105	2,403	1,955,828
Collection %	-	35.16%	33.92%	36.78%	22.65%	12.14%	30.38%
Grant Funds	141,402	106,582	200,872	226,828	397,888	-	1,073,573
Other Financial Assistance	20,165	6,474	11,703	27,647	23,361	-	89,351
Other Revenue	875	-	-	(9)	60	-	926
Total Other Revenues	162,442	113,056	212,576	254,466	421,309	-	1,163,850
Total Revenues	\$ 162,442	\$ 414,170	\$ 688,355	\$ 864,893	\$ 987,414	\$ 2,403	\$ 3,119,678
<i>Direct Operational Expenses:</i>							
Salaries and Wages	236,072	199,328	468,348	463,033	675,807	-	2,042,588
Benefits	67,247	62,938	122,583	120,490	154,145	-	527,404
Purchased Services	-	6,849	1,709	1,360	2,635	-	12,553
Medical Supplies	-	15,279	29,978	24,838	41,077	-	111,171
Other Supplies	-	4,227	5,187	3,726	7,067	-	20,208
Drugs	-	237	264	325	213	-	1,038
Repairs and Maintenance	-	5,353	2,232	1,906	28,240	-	37,732
Lease and Rental	-	19,861	35,585	38,158	64,673	-	158,278
Utilities	-	5,638	756	2,283	2,302	-	10,979
Other Expense	3,633	3,103	7,364	5,697	8,141	-	27,937
Insurance	-	541	-	-	-	-	541
Total Operating Expenses	306,952	323,354	674,006	661,816	984,300	-	2,950,428
Net Performance before Depreciation & Overhead Allocations	(144,509)	90,816	14,349	203,077	3,114	2,403	169,250
Depreciation	-	14,768	3,116	3,853	17,318	-	39,055
<i>Overhead Allocations:</i>							
Risk Management	10,319	-	-	-	-	-	10,319
Revenue Cycle	96,289	-	-	-	-	-	96,289
Internal Audit	2,166	-	-	-	-	-	2,166
Home Office Facilities	26,290	-	-	-	-	-	26,290
Administration	48,168	-	-	-	-	-	48,168
Human Resources	71,598	-	-	-	-	-	71,598
Legal	18,583	-	-	-	-	-	18,583
Records	3,675	-	-	-	-	-	3,675
Compliance	7,550	-	-	-	-	-	7,550
IT Operations	41,642	-	-	-	-	-	41,642
IT Security	18,048	-	-	-	-	-	18,048
Finance	26,956	-	-	-	-	-	26,956
Corporate Communications	12,572	-	-	-	-	-	12,572
Information Technology	9,441	-	-	-	-	-	9,441
IT Applications	186,283	-	-	-	-	-	186,283
IT Service Center	35,027	-	-	-	-	-	35,027
Performance Excellence	12,092	-	-	-	-	-	12,092
Corporate Quality	8,870	-	-	-	-	-	8,870
Security Services	47,398	-	-	-	-	-	47,398
Reimbursement	2,422	-	-	-	-	-	2,422
Supply Chain	6,467	-	-	-	-	-	6,467
HIM Department	15,781	-	-	-	-	-	15,781
Coding	21,532	-	-	-	-	-	21,532
Total Overhead Allocations	729,169	-	-	-	-	-	729,169
Total Expenses	1,036,121	338,123	677,123	665,669	1,001,618	-	3,718,653
Net Margin	\$ (873,678)	\$ 76,048	\$ 11,232	\$ 199,224	\$ (14,204)	\$ 2,403	\$ (598,975)
Capital	-	-	-	-	-	-	-
Transfer In/(Out)	\$ 724,681	17	-	-	-	-	\$ 724,681

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,267,350	\$ 803,636	\$ 463,714	57.7%	\$ 996,154	\$ 271,197	27.2%	Gross Patient Revenue	\$ 6,438,098	\$ 5,779,680	\$ 658,418	11.4%	\$ 5,956,644	\$ 481,453	8.1%
275,825	212,275	63,550	29.9%	195,915	79,910	40.8%	Contractual Allowance	1,882,533	1,526,656	355,877	23.3%	1,864,393	18,140	1.0%
409,684	383,522	26,162	6.8%	501,406	(91,721)	(18.3%)	Charity Care	2,847,970	2,758,258	89,712	3.3%	2,806,455	41,515	1.5%
115,804	90,980	24,824	27.3%	222,511	(106,707)	(48.0%)	Bad Debt	433,581	654,323	(220,742)	(33.7%)	700,679	(267,098)	(38.1%)
801,314	686,777	114,537	16.7%	919,832	(118,518)	(12.9%)	Total Contractuals and Bad Debt	5,164,084	4,939,237	224,847	4.6%	5,371,528	(207,443)	(3.9%)
87,541	105,288	(17,747)	(16.9%)	138,357	(50,816)	(36.7%)	Other Patient Revenue	681,815	757,228	(75,413)	(10.0%)	851,011	(169,196)	(19.9%)
553,577	222,147	331,430	149.2%	214,678	338,899	157.9%	Net Patient Revenue	1,955,828	1,597,671	358,157	22.4%	1,436,127	519,701	36.2%
43.68%	27.64%			21.55%			Collection %	30.38%	27.64%		24.11%			
122,487	111,393	11,094	10.0%	287,815	(165,328)	(57.4%)	Grants	1,073,573	998,637	74,936	7.5%	1,204,643	(131,070)	(10.9%)
-	-	-	-	-	-	-	Other Financial Assistance	89,351	-	89,351	-	-	89,351	-
455	-	455	-	-	455	-	Other Revenue	926	-	926	-	200	726	363.0%
\$ 676,519	\$ 333,540	\$ 342,979	102.8%	\$ 502,493	\$ 174,026	34.6%	Total Revenues	\$ 3,119,678	\$ 2,596,308	\$ 523,370	20.2%	\$ 2,640,971	\$ 478,707	18.1%
							Direct Operating Expenses:							
292,942	286,549	(6,393)	(2.2%)	216,678	(76,264)	(35.2%)	Salaries and Wages	2,042,588	2,131,841	89,253	4.2%	1,595,982	(446,607)	(28.0%)
79,285	73,091	(6,194)	(8.5%)	64,784	(14,501)	(22.4%)	Benefits	527,404	511,637	(15,767)	(3.1%)	468,080	(59,324)	(12.7%)
1,880	6,290	4,410	70.1%	1,027	(853)	(83.1%)	Purchased Services	12,553	44,030	31,477	71.5%	12,522	(30)	(0.2%)
16,352	19,437	3,086	15.9%	20,969	4,618	22.0%	Medical Supplies	111,171	136,062	24,891	18.3%	127,027	15,856	12.5%
7,540	9,009	1,469	16.3%	426	(7,115)	(1,670.2%)	Other Supplies	20,208	63,064	42,856	68.0%	10,305	(9,903)	(96.1%)
-	15,660	15,660	-	-	-	-	Medical Services	-	109,620	109,620	-	-	-	-
27	-	(27)	-	-	(27)	-	Drugs	1,038	-	(1,038)	-	-	(1,038)	-
1,973	2,069	95	4.6%	3,602	1,629	45.2%	Repairs and Maintenance	37,732	14,481	(23,251)	(160.6%)	15,647	(22,085)	(141.1%)
22,788	27,868	5,080	18.2%	22,440	(348)	(1.6%)	Lease and Rental	158,278	195,078	36,800	18.9%	162,585	4,307	2.6%
2,114	2,503	390	15.6%	968	(1,146)	(118.4%)	Utilities	10,979	17,523	6,544	37.3%	10,731	(248)	(2.3%)
(908)	5,138	6,046	117.7%	1,825	2,733	149.8%	Other Expense	27,937	35,968	8,031	22.3%	15,471	(12,466)	(80.6%)
77	90	13	14.4%	88	10	11.4%	Insurance	541	630	89	14.1%	613	73	11.9%
424,070	447,705	23,635	5.3%	332,808	(91,262)	(27.4%)	Total Operating Expenses	2,950,428	3,259,934	309,505	9.5%	2,418,963	(531,465)	(22.0%)
\$ 252,449	\$ (114,165)	\$ 366,614	(321.1%)	\$ 169,686	\$ 82,764	48.8%	Net Performance before Depreciation & Overhead Allocations	\$ 169,250	\$ (663,626)	\$ 832,875	(125.5%)	\$ 222,008	\$ (52,758)	(23.8%)
4,707	5,750	1,043	18.1%	7,444	2,737	36.8%	Depreciation	39,055	40,250	1,194	3.0%	52,524	13,468	25.6%
							Overhead Allocations:							
1,506	1,671	165	9.9%	812	(694)	(85.5%)	Risk Management	10,319	11,694	1,375	11.8%	7,482	(2,837)	(37.9%)
13,044	19,047	6,003	31.5%	24,641	11,597	47.1%	Rev Cycle	96,289	133,332	37,043	27.8%	166,671	70,382	42.2%
392	1,021	629	61.6%	245	(147)	(60.0%)	Internal Audit	2,166	7,149	4,983	69.7%	1,489	(677)	(45.5%)
4,290	4,110	(180)	(4.4%)	2,709	(1,581)	(58.4%)	Home Office Facilities	26,290	28,767	2,477	8.6%	19,111	(7,179)	(37.6%)
6,167	6,462	295	4.6%	6,865	698	10.2%	Administration	48,168	45,236	(2,932)	(6.5%)	41,833	(6,335)	(15.1%)
8,156	14,588	6,432	44.1%	6,779	(1,377)	(20.3%)	Human Resources	71,598	102,119	30,521	29.9%	50,388	(21,210)	(42.1%)
3,353	4,326	973	22.5%	3,733	380	10.2%	Legal	18,583	30,282	11,699	38.6%	17,613	(970)	(5.5%)
509	650	141	21.7%	445	(64)	(14.4%)	Records	3,675	4,549	874	19.2%	3,025	(650)	(21.5%)
1,241	1,723	482	28.0%	828	(413)	(49.9%)	Compliance	7,550	12,061	4,511	37.4%	6,148	(1,402)	(22.8%)
-	-	-	-	1,204	1,204	-	Community Engagement	-	-	-	-	8,068	8,068	-
5,368	7,206	1,838	25.5%	8,897	3,529	39.7%	IT Operations	41,642	50,443	8,801	17.4%	79,892	38,250	47.9%
2,202	2,627	425	16.2%	1,651	(551)	(33.4%)	IT Security	18,048	18,386	338	1.8%	11,045	(7,003)	(63.4%)
4,451	5,180	729	14.1%	4,316	(135)	(3.1%)	Finance	26,956	36,258	9,302	25.7%	30,639	3,683	12.0%
1,606	2,642	1,036	39.2%	886	(720)	(81.3%)	Corporate Communications	12,572	18,497	5,925	32.0%	5,689	(6,883)	(121.0%)
-	740	740	-	1,678	1,678	-	Information Technology	9,441	5,181	(4,260)	(82.2%)	8,780	(661)	(7.5%)
13,656	37,034	23,378	63.1%	6,035	(7,621)	(126.3%)	IT Applications	186,283	259,237	72,954	28.1%	47,279	(139,004)	(294.0%)

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	25,701	25,701	-	IT EPIC	-	-	-	-	184,231	184,231	-
8,215	6,462	(1,753)	(27.1%)	-	(8,215)	-	IT Service Center	35,027	45,235	10,208	22.6%	-	(35,027)	-
-	1,013	1,013	-	1,702	1,702	-	Performance Excellence	12,092	7,093	(4,999)	(70.5%)	11,301	(791)	(7.0%)
1,478	1,254	(224)	(17.9%)	1,038	(440)	(42.4%)	Corporate Quality	8,870	8,781	(89)	(1.0%)	7,271	(1,599)	(22.0%)
6,259	10,002	3,743	37.4%	8,223	1,964	23.9%	Security Services	47,398	70,014	22,616	32.3%	56,234	8,836	15.7%
315	645	330	51.2%	-	(315)	-	Reimbursement	2,422	4,518	2,096	46.4%	-	(2,422)	-
868	839	(29)	(3.5%)	-	(868)	-	Supply Chain	6,467	5,871	(596)	(10.2%)	-	(6,467)	-
1,607	1,582	(25)	(1.6%)	-	(1,607)	-	HIM Department	15,781	11,077	(4,704)	(42.5%)	-	(15,781)	-
3,005	3,356	351	10.5%	-	(3,005)	-	Coding	21,532	23,493	1,961	8.3%	-	(21,532)	-
87,688	134,182	46,494	34.6%	108,387	20,699	19.1%	Total Overhead Allocations-	729,169	939,272	210,103	22.4%	764,189	35,020	4.6%
516,465	587,636	71,172	12.1%	448,639	(67,825)	(15.1%)	Total Expenses	3,718,653	4,239,455	520,803	12.3%	3,235,676	(482,976)	(14.9%)
\$ 160,055	\$ (254,096)	\$ 414,151	(163.0%)	\$ 53,854	\$ 106,200	197.2%	Net Margin	\$ (598,975)	\$ (1,643,147)	\$ 1,044,173	(63.5%)	\$ (594,706)	\$ (4,269)	0.7%
-	37,130	37,130	-	-	-	-	Capital	-	259,913	259,913	100.0%	-	-	-
-	-	-	-	\$ 542,182	\$ 542,182	-	Transfer In/(Out)	\$ 724,681	\$ 1,450,000	\$ (725,319)	(50.0%)	\$ 542,182	\$ (182,499)	(33.7%)

d Expenses by Location (YTD)

	Belle Glade Behavioral Health	Delray Behavioral Health	Lantana Behavioral Health	Mangonia Park Behavioral Health	West Palm Beach Behavioral Health	Jupiter Behavioral Health	Lake Worth Behavioral Health	Lewis Center Behavioral Health	West Boca Behavioral Health	Total
Gross Patient Revenue	\$141	\$170	-	\$632,266	\$1,513	-	-	\$7,839	-	\$641,929
Contractual Allowances	1,575	-	(33)	56,833	617	-	-	134,265	-	193,257
Charity Care	607	110	33	107,045	479	19	-	8,357	-	116,651
Bad Debt	614	60	150	100,190	355	64	39	55,299	20	156,791
Total Contractual Allowances and Bad Debt	2,795	171	150	264,068	1,452	83	39	197,922	20	466,699
Other Patient Revenue	-	-	-	6,001	-	-	-	376	-	6,377
Net Patient Revenue	(2,654)	-	(150)	374,199	62	(83)	(39)	(189,707)	(20)	181,607
Collection %	(1,885.26%)	(0.23%)	-	59.18%	4.08%	-	-	(2,420.14%)	-	28.29%
Ad Valorem Taxes	-	-	-	-	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-	-	-	-	-
Grant Funds	-	-	-	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-	-	-	-
Unrealized Gain/(Loss) On Investments	-	-	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Total Other Revenues	-	-	-	-	-	-	-	-	-	-
Total Revenues	\$ (2,654)	-	\$ (150)	\$ 374,199	\$ 62	\$ (83)	\$ (39)	\$ (189,707)	\$ (20)	\$ 181,607
<i>Direct Operational Expenses:</i>										
Total Operating Expenses	-	-	-	-	-	-	-	-	-	-
Net Performance before Depreciation & Overhead Allocations	(2,654)	-	(150)	374,199	62	(83)	(39)	(189,707)	(20)	181,607
Depreciation	-	-	-	-	-	-	-	-	-	-
<i>Overhead Allocations:</i>										
Total Overhead Allocations	-	-	-	-	-	-	-	-	-	-
Total Expenses	-	-	-	-	-	-	-	-	-	-
Net Margin	\$ (2,654)	-	\$ (150)	\$ 374,199	\$ 62	\$ (83)	\$ (39)	\$ (189,707)	\$ (20)	\$ 181,607
Capital	-	-	-	-	-	-	-	-	-	-
General Fund Support/Transfer In	-	-	-	-	-	-	-	-	-	-



District Clinic Holdings, Inc.

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
Clinic Visits - Adults and Pediatrics																
West Palm Beach	1,597	1,182	1,355	1,573	1,553	1,991	1,635						10,886	10,511	3.6%	9,230
Delray	832	663	857	741	795	943	988						5,819	3,821	52.3%	3,821
Lantana	2,017	1,613	1,604	1,778	1,840	2,089	1,889						12,830	11,380	12.7%	11,380
Belle Glade & Women's Health Care	920	775	839	905	852	963	784						6,038	4,852	24.4%	4,852
Lewis Center	57	22	44	11	64	57	46						301	2,620	(88.5%)	2,620
Lake Worth & Women's Health Care	1,408	1,009	1,126	1,116	1,142	1,298	1,196						8,295	8,242	0.6%	8,242
Jupiter & Women's Health Care	518	438	544	461	430	600	501						3,492	3,343	4.5%	3,343
West Boca & Women's Health Care	350	311	359	357	320	332	369						2,398	2,534	(5.4%)	2,534
St Ann Place	-	-	-	-	12	77	52						141	363	(61.2%)	308
Clb Mob 1 Warrior	-	-	-	-	-	-	-						-	126	(100.0%)	3,239
Clb Mob 2 Scout	-	-	-	-	-	-	-						-	-	#DIV/0!	2,738
Clb Mob 3 Hero	51	49	61	65	65	57	55						403	350	15.1%	5,001
Mangonia Park	923	844	956	862	757	949	787						6,078	1,554	291.1%	1,554
Total Clinic Visits	8,673	6,906	7,745	7,869	7,830	9,356	8,302	-	-	-	-	-	56,681	49,696	14.1%	58,862
Dental Visits																
West Palm Beach	1,101	824	977	1,209	1,060	1,298	1,272						7,741	5,547	39.6%	5,547
Lantana	769	529	653	753	780	935	899						5,318	6,188	(14.1%)	6,188
Delray	536	420	540	521	743	796	709						4,265	2,959	44.1%	2,959
Belle Glade	369	270	344	282	299	519	514						2,597	2,545	2.0%	2,545
Lake Worth	-	-	-	-	-	-	-						-	-	#DIV/0!	-
West Boca	-	-	-	-	-	-	-						-	-	#DIV/0!	-
Total Dental Visits	2,775	2,043	2,514	2,765	2,882	3,548	3,394	-	-	-	-	-	19,921	17,239	15.6%	17,239
Total Medical and Dental Visits	11,448	8,949	10,259	10,634	10,712	12,904	11,696	-	-	-	-	-	76,602	66,935	14.4%	76,101
Mental Health Counselors (non-billable)																
West Palm Beach	169	112	177	45	35	90	78						706	1,073	(34.2%)	1,073
Delray	158	127	140	141	135	164	146						1,011	964	4.9%	964
Lantana	80	131	192	158	138	160	130						989	992	(0.3%)	992
Belle Glade	148	58	16	-	13	-	-						235	600	(60.8%)	600
Mangonia Park	860	784	869	902	773	1,024	902						6,114	2,755	121.9%	2,755
Lewis Center	-	-	-	-	37	1	-						38	70	(45.7%)	6,139
Lake Worth	174	137	172	227	232	184	137						1,263	1,219	3.6%	1,219
Jupiter	-	-	37	44	58	-	-						139	-	#DIV/0!	-
St Ann Place	-	-	-	-	-	98	108						206	-	#DIV/0!	-
West Boca	-	-	-	-	20	48	34						102	98	4.1%	-
Mobile Van	-	-	-	-	-	-	-						-	-	#DIV/0!	-
Total Mental Health Screenings	1,589	1,349	1,603	1,517	1,441	1,769	1,535	-	-	-	-	-	10,803	7,771	39.0%	13,742
GRAND TOTAL	13,037	10,298	11,862	12,151	12,153	14,673	13,231	-	-	-	-	-	87,405			89,843

