

BOARD OF COMMISSIONERS & FINANCE AND AUDIT COMMITTEE JOINT MEETING AGENDA July 30, 2019 at 2:00 PM

600 Okeechobee Blvd. West Palm Beach, FL 33401

1. Call to Order – Brian Lohmann, Chair

- A. Roll Call
- B. Invocation
- C. Pledge of Allegiance
- D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

3. Awards, Introductions and Presentations

- A. Recognition of Joan Roude. (Brian Lohmann)
- B. 2019/2020 Budget. (Darcy Davis/Mina Bayik)
- 4. Disclosure of Voting Conflict
- 5. Public Comment
- 6. Meeting Minutes
 - A. Staff Recommends a MOTION TO APPROVE:
 Board Meeting Minutes of May 28, 2019. [Pages 1-8]

7. Committee Reports

- 7.1 Finance and Audit Committee Report (No Report)
- 7.2 Good Health Foundation Committee Report (Immediately Following Joint Meeting)
- 7.3 Quality, Patient Safety and Compliance Committee (No Report)

7. Committee Reports (Continued)

- 7.4 Lakeside Health Advisory Board Report (No Report)
- 7.5 C.L. Brumback Primary Care Clinics Board Report (Commissioner Neering)

8. Consent Agenda – Motion to Approve Consent Agenda Items

A. <u>ADMINISTRATION</u>

8A-1 RECEIVE AND FILE:

July 2019 Internet Posting of District Public Meeting. https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=256&m=0|0&DisplayType=C

8A-2 RECEIVE AND FILE

Health Care District Board Attendance. [Page 9]

8A-3 Staff Recommends a MOTION TO APPROVE:

Medical Staff Appointment(s) for Lakeside Medical Center. (Belma Andric, MD) [Pages 10-12]

8A-4 Staff Recommends a MOTION TO APPROVE:

Initial Credentialing and Privileging of Healey Center Practitioner(s). (Belma Andric) [Pages 13-14]

8A-5 **Staff Recommends a MOTION TO APPROVE:**

Mediated Settlement Agreement and General Release. (Valerie Shahriari) [Pages 15-23]

8A-6 RECEIVE AND FILE:

Lakeside Medical Center Confidential Public Records Request Quarterly Report. (Valerie Shahriari) [Pages 24-26]

8A-7 Staff Recommends a MOTION TO APPROVE:

Procurement Controls Audit – Health Care District. (Deborah Hall) [Pages 27-36]

8A-8 Staff Recommends a MOTION TO APPROVE:

Internal Audit Plan 2019-2020 Status Update and Follow-Up of Management Action Plan Items for Completed Internal Audits. (Deborah Hall) [Pages 37-44]

8A-9 Staff Recommends a MOTION TO APPROVE:

Lakeside Medical Center Pharmacy Clean Room Renovation Costs. (Tom Cleare) [Pages 45-49]

8A-10 Staff Recommends a MOTION TO APPROVE:

Healthy Palm Beaches Certificate of Authority. (Tom Cleare) [Pages 50-51]

9. Regular Agenda

A. <u>ADMINISTRATION</u>

9A-1 **RECEIVE AND FILE:**

Health Care District Financial Statements June 2019. (Darcy Davis) [Pages 52-104]

9A-2 Staff Recommends a MOTION TO APPROVE:

Tentative Millage Rate. (Darcy Davis) [Pages 105-107]

9A-3 Staff Recommends a MOTION TO APPROVE:

Board and Committee Meeting Calendar. (Tom Cleare) [Pages 108-109]

9A-4 Staff Recommends a MOTION TO APPROVE:

Department of Health Master Agreement. (Tom Cleare) [Pages 110-111]

10. CEO Comments

11. Finance & Audit Committee Member Comments

12. HCD Board Member Comments

13. Establishment of Upcoming Board Meetings

September 10, 2019

- 4:00PM, Health Care District Board Meeting
- 5:15PM, Truth In Millage (TRIM) Meeting

September 24, 2019

- 4:00PM, Health Care District Board Meeting
- 5:15PM, Truth In Millage (TRIM) Meeting

November 26, 2019

• 2:00PM, Joint Meeting with Lakeside Health Advisory Board

14. Motion to Adjourn



HEALTH CARE DISTRICT OF PALM BEACH COUNTY BOARD OF COMMISSIONERS MEETING SUMMARY MINUTES May 28, 2019 at 2:00 p.m. 39200 Hooker Highway Belle Glade, FL 33430

1. Call to Order

Brian Lohmann called the meeting to order.

A. Roll Call

Health Care District Board members present included: Brian Lohmann, Chair; Nancy Banner, Vice Chair; Sean O'Bannon, Secretary; Cory Neering, Ed Sabin, Dr. Alonso, and Les Daniels.

Staff present included: Darcy Davis, Chief Executive Officer; Dawn Richards, Chief Financial Officer; Dr. Belma Andric, Chief Medical Officer; Dr. Tom Cleare, VP of Strategy; Karen Harris, VP of Field Operations; Cindy Yarbrough, Chief Information Officer; Steven Hurwitz, VP of Human Resources and Communications; and Valerie Shahriari, General Counsel.

Recording/Transcribing Secretary: Heidi Bromley

B. Invocation

Ms. Davis led the invocation.

C. Pledge of Allegiance

The Pledge of Allegiance was recited.

D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

A. Additions/Deletions/Substitutions

Ms. Davis stated that she would like to add the Lakeside Medical Center Pharmacy Clean Room Renovation Project to the consent agenda as item 8A-21. The Finance & Audit Committee heard this as a regular agenda and unless there is an objection, we thought it would be appropriate to be put on the consent agenda.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Commissioner Alonso made a motion to approve the agenda. The motion was duly seconded by Commissioner Neering. There being no opposition, the motion passed unanimously.

3. Awards, Introductions and Presentations

A. Introduce New Chief Compliance Officer.

At this time, Ms. Davis introduced the new Chief Compliance & Privacy Officer, Deborah Hall, to the District Board.

B. Legislative Wrap-Up.

Mr. Forrest provided the Board with a Legislative Update.

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

A. <u>Staff Recommends a MOTION TO APPROVE:</u>

Board Meeting Minutes of March 26, 2019.

CONCLUSION/ACTION: Commissioner Alonso made a motion to approve the Board Meeting Minutes of March 26, 2019 as presented. The motion was duly seconded by Commissioner Banner. There being no objection, the motion passed unanimously.

7. Committee Reports

7.1 Finance and Audit Committee Report – (Commissioner Sabin)

Commissioner Sabin stated that we had a Good Health Foundation Board meeting and the Board elected Ed Sabin as Chair, Mike Burke as Secretary, and Joseph Bergeron as Treasurer. We also approved the 2018 annual audit for the Foundation. The Finance and Audit Committee met immediately following the Good Health Foundation and received and filed the April 2019 Financials. We also received and filed a special Internal Audit on the Athena Health Systems per the request of the Committee. We approved the recommendation for the Board to move forward with purchasing two new helicopters.

7.2 Quality, Patient Safety and Compliance Committee – (Commissioner Alonso)

Dr. Alonso stated that we had a quick meeting. We looked at the Compliance matters and welcomed Deborah Hall as the new Chief Compliance and Privacy Officer.

7.3 Lakeside Health Advisory Board Report – (Commissioner Alonso)

Dr. Alonso stated that the Lakeside Health Advisory Board met on May 14, 2019. The Board elected new officers at their annual meeting. Rev. Rease will continue to serve as the Chair, Dr. Alonso as the Vice Chair, and Mary Weeks as the Secretary. The Board also received presentations on the marketing efforts for Lakeside Medical Center and a comprehensive overview of all of the District's activities throughout Palm Beach County. The Lakeside Medical Center monthly update and service line report rounded out the meeting topics.

7.4 C.L. Brumback Primary Care Clinics Board Report – (Commissioner Neering)

Commissioner Neering stated that there were two meetings held; one on April 24th and one earlier today. Construction is underway at the new Mangonia Park Clinic with expectation that we will open in the fall.

HRSA-19-080 - New Access Points (NAP) grant is a new funding opportunity for new sites: Applicants can apply for up to \$650,000 per year for up to 2 years. Funding and new site are then integrated into base funding. The application was submitted on 4/10/2019.

Sunshine Health Barrier Removal Fund: Notification of award received on 5/13/2019 for Lantana and Delray Clinics (approximately \$8,000 per clinic) to make dental services more accessible to members with intellectual and developmental disabilities, specifically - weighted blankets, noise cancelling headphones, TV or DVD player for members needed sensory accommodations to watch while getting dental services.

HRSA-19-079 FY 2019 Oral Health Infrastructure (OHI) Technical Assistance: We submitted the grant application on 5/21/2019 requesting new dental chairs/equipment across three dental clinics and other supplies to implement triple-integrated services in Lantana. The award is up to \$300,000.

Two newest Board members will be joining five team members for the National Association of Community Health Center Conference in Chicago, IL in August.

8. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Commissioner Alonso made a motion to approve the Consent Agenda. The motion was duly seconded by Commissioner Neering. There being no objection, the motion passed unanimously.

A. <u>ADMINISTRATION</u>

8A-1 **RECEIVE AND FILE:**

May 2019 Internet Posting of District Public Meeting. https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=268&m=0/0&DisplayType=C

8A-2 **RECEIVE AND FILE**

Health Care District Board Attendance.

8A-3 **RECEIVE AND FILE:**

Health Care District Financial Statements April 2019.

8A-4 Staff Recommends a MOTION TO APPROVE:

Medical Staff Appointments for Lakeside Medical Center.

8A-5 **Staff Recommends a MOTION TO APPROVE:**

Committee Appointments.

8A-6 Staff Recommends a MOTION TO APPROVE:

First Amendment to License Agreement.

8A-7 **RECEIVE AND FILE:**

Primary Care Clinics Strategic Planning 2019.

8A-8 Staff Recommends a MOTION TO APPROVE:

Audit Plan 2018-2019 Status Update.

8A-9 Staff Recommends a MOTION TO APPROVE:

Audit Plan 2019-2020 Status Update.

8A-10 **RECEIVE AND FILE:**

Management Action Plan Items for Completed Audits.

8A-11 Staff Recommends a MOTION TO APPROVE:

Credit Balances Controls Audit.

8A-12 Staff Recommends a MOTION TO APPROVE:

Billing and Collections (Aeromedical) Audit.

8A-13 Staff Recommends a MOTION TO APPROVE:

Proclamation Recognizing National Nurses Week.

8A-14 **RECEIVE AND FILE:**

GMEC Meeting Minutes.

8A-15 Staff Recommends a MOTION TO APPROVE:

Proclamation Recognizing the Trauma System for Trauma Awareness Month.

8A-16 Staff Recommends a MOTION TO APPROVE:

Amendment to the Finance & Audit Committee Charter.

8A-17 Staff Recommends a MOTION TO APPROVE:

Amendment to the Quality, Patient Safety and Compliance Committee Charter.

8A-18 **RECEIVE AND FILE:**

Lakeside Medical Center Confidential Public Records Request Quarterly Report.

8A-19 Staff Recommends a MOTION TO APPROVE:

Third Amendment to Lease Agreement.

8A-20 Staff Recommends a MOTION TO APPROVE:

HR Policies & Procedures – Volunteer Program & Internship Program.

8A-21 Staff Recommends a MOTION TO APPROVE:

Lakeside Medical Center Pharmacy Clean Room Renovation Project.

This item (8A-21) was added to the agenda.

CONCLUSION/ACTION: Commissioner Alonso made a motion to approve the Consent Agenda. The motion was duly seconded by Commissioner Banner. There being no objection, the motion passed unanimously.

9. Regular Agenda

A. **ADMINISTRATION**

9A-1 Staff Recommends a MOTION TO APPROVE:

Annual Meeting Bylaw Revision.

Ms. Shahriari stated that this agenda item presents the Board with a recommendation to revise the Bylaws to move the annual meeting of the Board to September of each year. Currently, the Bylaws specify that the annual meeting of the Health Care District Board take place in May of each year. The May date creates the possibility of a partial year for an officer's term if their term is ending September 30th of the same year. Staff recommends the Board approve the Bylaw revision changing the annual meeting from May to September each year.

CONCLUSION/ACTION: Commissioner Sabin made a motion to approve the Annual Meeting Bylaw Revision. The motion was duly seconded by Commissioner Alonso. There being no objection, the motion passed unanimously.

9A-2 **RECEIVE AND FILE:**

Committee Member Terms.

Dr. Cleare stated that this agenda item presents the Board with an update on the process followed for Committee Member Term assignments. During the March 2019 Board meeting, direction was provided to staff to apply committee member terms in a manner that more evenly distributes terms to avoid situations where many committee members term off of a committee at the same time. Current practice had been to follow the process that the Health Care Act prescribes for Board member terms where the terms always end on September 30th at the end of the 4 year term.

CONCLUSION/ACTION: Received and filed.

9A-3 Staff Recommends a MOTION TO APPROVE:

Helicopter Purchase Request.

Ms. Davis stated that this agenda item presents a recommendation for the Board to consider and approve the purchase and completion process for two Air Ambulance helicopters to replace the District's current fleet. Staff recommends the Board authorize the CEO to execute a contract based upon the final term recommendations

Health Care District Board Summary Meeting Minutes May 28, 2019 Page 7 of 8

> of the executive negotiation team and the special aviation counsel hired to assist in the completion of the purchase of two helicopters, which meet the needs of the District's Aeromedical Program.

> CONCLUSION/ACTION: Commissioner Alonso made a motion to approve the Helicopter Purchase. The motion was duly seconded by Commissioner Banner. There being no objection, the motion passed unanimously.

10. CEO Comments

Ms. Davis thanked Dawn Richards for her service at the District. Ms. Richards has resigned effective June 25. She has decided to follow her dreams and will be practicing law. She will be moving to Georgia. We want to thank her for all she has done for the Health Care District.

11. Board Member Comments

Commissioner O'Bannon thanked the staff at Lakeside for hosting a great meeting. The tour was phenomenal and the food was excellent. Job well done.

Commissioner Alonso remarked that the new clinic is fabulous. She thinks it will be a big boost for all the patients.

Commissioner Lohmann remarked on how well things are moving along at the hospital. He stated that he received compliments from employees (while touring the hospital) on Ms. Harris and Ms. Dardanello. He thanked Ms. Harris and Ms. Dardanello for their hard work and dedication and asked them to please thank the staff.

12. CLOSED ATTORNEY CLIENT SESSION

Pursuant to Florida Statute Ch. 286.011 (8)

The closed meeting took place at this time. All persons currently exited the meeting except the following: Chief Executive Officer, General Counsel and the Health Care District Board.

13. Establishment of Upcoming Board Meetings

<u>July 30, 2019 - Hilton West Palm Beach - 600 Okeechobee Blvd., WPB 33401 (Cypress Room- First Floor)</u>

- 9:00AM, Health Care District Strategic Planning
- 2:00PM, Joint Meeting with Finance and Audit Committee

14.

September 2019 (Dates TBD for two TRIM meetings)

- 4:00PM, Health Care District Board Meeting
- 5:15PM, Truth In Millage (TRIM) Meeting

November 26, 2019

Sean O'Bannon, Secretary

2:00PM, Joint Meeting with Lakeside Health Advisory Board

Date

Motion to Adjourn There being no further business, the meeting was adjourned.

HEALTH CARE DISTRICT OF PALM BEACH COUNTY BOARD OF COMMISSIONERS

Attendance Tracking

	1/29/19	3/26/19	5/28/19	7/30/19	9/24/19	11/26/19
Brian Lohmann	×	х	х			
Nancy Banner	×	х	x			
Alina Alonso	х	х	x			
Leslie Daniels		x	×			
Sean O'Bannon	х	x	×			
Cory Neering	X		×			
Ed Sabin	×	x	x			

1. Description: Medical Staff Appointment(s) for Lakeside Medical Center

2. Summary:

The agenda item represents the practitioner(s) recommended for Medical Staff appointment by the Medical Executive Committee of Lakeside Medical Center.

3. Substantive Analysis:

The practitioner(s) listed below satisfactorily completed the credentialing and privileging process and met the standards set forth within the approved Medical Staff Bylaws. The credentialing and privileging process ensures that all Medical Staff meet specific criteria and standards of professional qualifications; this criterion includes, but is not limited to:

- Current licensure
- Relevant education, training and experience
- Current clinical and professional competence
- Health fitness and ability to perform requested privileges
- Malpractice history and liability insurance coverage
- Immunization status; and
- Applicable life support training

Last Name	First Name	Degree	Specialty	Appointment	Privileges
Abu	Rebecca	MD	Pediatrics	Initial Appointment	Provisional
Anwar	Temoor	MD	Radiology	Initial Appointment	Provisional
Castillo	Orlando	MD	Radiology	Initial Appointment	Provisional
Courtney	Cynthia	CRNA	Certified Registered Nurse Anesthetist	Initial Appointment	Provisional
Falestiny	Magdy	MD	Internal Medicine	Initial Appointment	Provisional
lftikhar	Asma	MD	Internal Medicine	Initial Appointment	Provisional
Masse	Patricia	MD	General Surgery	Initial Appointment	Provisional
Moradi	Bijan	MD	Internal Medicine	Initial Appointment	Provisional
Peterson	Bryan	DO	Radiology	Initial Appointment	Provisional
Ramos	Roger	MD	Radiology	Initial Appointment	Provisional
Saleh	Noha	PA	Physician Assistant	Initial Appointment	Provisional
Staszel	John	DO	Radiology	Initial Appointment	Provisional
Sturm	Andrew	MD	Emergency Medicine	Initial Appointment	Provisional
Surace	Joseph	DO	Radiology	Initial Appointment	Provisional

Teplicki	Eric	MD	Anesthesiology	Initial Appointment	Provisional
Dochniak	Tina	APRN	Nurse Practitioner	Reappointment	Allied Health Professional
Morad	Mohamad	MD	Nephrology	Reappointment	Active
Shah	Neerav	MD	Cardiology	Reappointment	Active
Weston	Laura	MD	Obstetrics & Gynecology	Reappointment	Active
Williams	Sherida	MD	Obstetrics & Gynecology	Reappointment	Active
Winterrowd	Samantha	MD	Obstetrics & Gynecology	Reappointment	Active

Primary source and secondary source verifications were performed for credentialing and privileging elements in accordance with regulatory requirements. A nationally accredited Credentials Verification Organization (CVO) was utilized to verify the elements requiring primary source verification.

Lakeside Medical Center utilized internal Credentialing staff and the Medical Executive Committee to support the credentialing and privileging process. The Medical Executive Committee is comprised of a multi-specialty panel of practitioners with current privileges at Lakeside Medical Center.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements		Yes No No
Annual Net Revenue		Yes No No
Annual Expenditures		Yes No 🛛

Reviewed for financial accuracy and compliance with purchasing procedure:

Darry J. Bovis
Chief Executive Officer

5. Reviewed/Approved by Committee:

Lakeside Medical Center
Medical Executive Committee
Committee Name

June 3, 2019 and July 1, 2019

Date Approved

6. Recommendation:

Staff recommends the Board approve the Medical Staff Appointment(s) for Lakeside Medical Center.

Chief Executive Officer

Approved for Legal sufficiency:

Valerie Shahriari VP & General Counsel

Belma Andrie, MD, MPH Chief Medical Officer

1. Description: Initial Credentialing and Privileging of Healey Center practitioner(s)

2. Summary:

The agenda item represents the practitioner(s) recommended for initial credentialing and privileging by the Chief Medical Officer.

3. Substantive Analysis:

The practitioner(s) satisfactorily completed the credentialing and privileging process. The credentialing and privileging process ensures that all facility practitioners meet specific criteria and standards of professional qualifications; this criterion includes, but is not limited to:

- Current licensure
- Relevant education, training and experience
- Current clinical competence
- Health fitness and ability to perform requested privileges
- Malpractice history and liability insurance coverage
- Applicable life support training

Last Name	First Name	Degree	Specialty	Credentialing
Bransgrove	Richard	OD	Optometry	Initial Credentialing
Misdraji	Rosalyn	OD	Optometry	Initial Credentialing
Shipley	David	OD	Optometry	Initial Credentialing

Primary source and secondary source verifications were performed for credentialing and privileging elements in accordance with state and federal requirements. A nationally accredited Credentials Verification Organization (CVO) was utilized to verify the elements requiring primary source verification.

The Healey Center utilized internal Credentialing staff and the Chief Medical Officer to support the credentialing and privileging process.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements		Yes No 🛛
Annual Net Revenue		Yes No No
Annual Expenditures		Yes No 🛛

	Reviewed for financial accuracy and compliance with purcha	sing procedure:
	Darey Davis Chief Executive Officer	
5.	Reviewed/Approved by Committee:	
	N/A Committee Name	N/A Date Approved
6.	Recommendation:	
	Staff recommends the Board approve the Init Healey Center practitioner(s).	ial Credentialing and Privileging for the
	Approved for Legal sufficiency:	
	Valeric Shahhari VP & General Counsel	
	35	Dans & Davis

Darcy J. Bavis

Chief Executive Officer

Belma Andric, MD, MPH

Chief Medical Officer

1. Description: Mediated Settlement Agreement and General Release

2. Summary:

This item presents a proposed mediated settlement agreement and general release related to the Perimeter Road Construction matter at Lakeside Medical Center.

3. Substantive Analysis:

Mediation for this matter took place on April 30, 2019. The District proposes a settlement of the following:

- Gresham Smith and Partners n/k/a Gresham Smith, shall pay the District the total sum of \$107,500
- Miller Legg & Associates, Inc., shall pay the District the total sum of \$235,000
- Dunkelberger and Tepper, shall pay the District the total sum of \$207,500.

The settlement and general release totaling \$550,000 is attached for your review and approval.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements		Yes No 🖂
Annual Net Revenue		Yes No 🛛
Annual Expenditures		Yes No 🛛

Reviewed for financial accuracy and compliance with purchasing procedure:

Darcy Davis
Chief Executive Officer

5. Reviewed/Approved by Committee:

N/A	
Committee Name	Date Approved

. -

6. Recommendation:

Staff recommends the Board approve the mediated settlement agreement and general release.

Approved for Legal sufficiency:

Valerie Shahhari P & General Qounsel

Chief Executive Officer

IN THE CIRCUIT COURT OF THE FIFTHEENTH JUDICIAL CIRCUIT IN AND FOR PALM BEACH COUNTY, FLORIDA

HEALTH CARE DISTRICT OF PALM BEACH COUNTY,

Plaintiff,

CASE NO. 50-2013-CA-012963-XXXX-MB

٧.

GRESHAM SMITH & PARTNERS, INC., MILLER LEGG & ASSOCIATES, INC., DUNKELBERGER ENGINEERING & TESTING, INC., and THOMAS J. TEPPER, P.E.,

Defendants.		

MEDIATED SETTLEMENT AGREEMENT AND MUTUAL GENERAL RELEASE

WHEREAS, HEALTH CARE DISTRICT OF PALM BEACH COUNTY ("DISTRICT"), Gresham Smith and Partners n/k/a Gresham Smith, a general partnership("GSP"), MILLER LEGG & ASSOCIATES, INC. ("ML"), DUNKELBERGER ENGINEERING & TESTING, INC., ("DET"), and THOMAS J. TEPPER, P.E. ("TEPPER"). each a "Party" and collectively known as "Parties"," are in litigation in the 15th Circuit Court in Case No. 50-2013-CA-012963-XXXX-MB ("Litigation"); and

WHEREAS, the Parties, rather than continuing to litigate the performance of work and amounts allegedly due, without admission of liability, and as a final compromise of all disputed claims, in advance of a jury trial, have reached a resolution of all alleged claims that were brought and could have been brought in the Litigation and arising out of and/or related to the "Project" (as defined herein) following an April 30, 2019 mediation conference.

- 1. The Parties hereby stipulate and agree that all claims that were brought or could have been brought by and between the Parties in relation to and/or arising out of GSP's, ML's, DET's, and Tepper's responsibilities for the design, engineering, and construction administration of the Lakeside Medical Center located in Belle Glade, Florida as more fully described in the pleadings in the Litigation (hereafter "Project") and the Litigation are hereby resolved in accordance with the following terms and conditions of this Settlement Agreement and General Mutual Release (hereinafter "Agreement"), with time of the essence as to all dates or deadlines below:
- 2. Gresham Smith and Partners n/k/a Gresham Smith, a general partnership, Payment. The Parties agree that, for settlement purposes, within thirty (30) days following the execution of this Agreement. Gresham Smith and Partners n/k/a Gresham Smith, a general partnership, shall pay to the DISTRICT the total sum of One Hundred Seven Thousand Five Hundred and /100 Dollars (\$107.500.00) made payable via check or wire transfer to "Siegfried Rivera Trust Account" and delivered to Jason Rodgers-da Cruz, Esq., Siegfried, Rivera, Hyman et al., 201 Alhambra Circle, 11th Floor, Coral Gables, Florida 33134. GSP and/or any contributing insurer on its behalf do not reserve any rights to recover all or a portion of their payments from each other, any other Party to this Agreement, or any other Party's insurers.
- 3. MILLER LEGG & ASSOCIATES, INC.'S PAYMENT. The Parties agree that, for settlement purposes, within thirty (30) days following the execution of this Agreement, MILLER LEGG & ASSOCIATES, INC., (through its insurers or others on its behalf) shall pay to the DISTRICT the sum of Two Hundred Thirty Five Thousand and 00/100 Dollars (\$235,000.00) made payable via check or wire transfer to "Siegfried Rivera Trust Account" and delivered to Jason

Rodgers-da Cruz, Esq., Siegfried, Rivera, Hyman *et al.*, 201 Alhambra Circle, 11th Floor, Coral Gables, Florida 33134. MILLER LEGG & ASSOCIATES, INC. and/or any contributing insurer on its behalf do not reserve any rights to recover all or a portion of their payments from each other, any other Party to this Agreement, or any other Party's insurers.

- 4. <u>DUNKELBERGER and TEPPER'S PAYMENT</u>. The Parties agree that, for settlement purposes, within thirty (30) days following the execution of this Agreement, DET and TEPPER (through its insurers or others on their behalf) shall pay to the DISTRICT the sum of Two Hundred Seven Thousand Five Hundred and 00/100 Dollars (\$207,500.00) made payable via check or wire transfer to "Siegfried Rivera Trust Account" and delivered to Jason Rodgers-da Cruz, Esq., Siegfried, Rivera, Hyman *et al.*, 201 Alhambra Circle, 11th Floor, Coral Gables, Florida 33134. DET and TEPPER and/or any contributing insurer on their behalf do not reserve any rights to recover all or a portion of their payments from each other, any other Party to this Agreement, or any other Party's insurers.
- Mutual Release of Claims. Upon delivery and clearance of all of the funds set forth above from Gresham Smith and Partners n/k/a Gresham Smith, a general partnership, to the DISTRICT, and from MILLER LEGG & ASSOCIATES, INC., to the DISTRICT, DUNKELBERGER and THOMAS J. TEPPER, P.E. to the DISTRICT, the PARTIES hereby fully, completely, and forever release each other and their parents, subsidiaries, affiliates, directors, managers, members, officers, shareholders, agents, employees, attorneys, insurers, successors, and assigns from any and all claims and causes of action pertaining to the Project: (a) which were brought or could have been brought by and between them in the Litigation relating to the Project,

including any alleged damages that arose out of or in connection to the Project; (b) related to GSP,

ML, DET and/or TEPPER's contracts to perform work or services for the Project and any obligations

set forth therein; (c) any claims that arise from or relate to the Project, whether such claims are

currently known or unknown, (d) all attorneys' fees, damages, expenses, costs, and interest except as

otherwise set forth in this Agreement, and (e) any claims relating to the Project against GSP, ML and

DET/TEPPER's insurance carriers, (such carriers are intended third-party beneficiaries of this

Agreement). Additionally, any release provided pursuant to this paragraph shall not release any of

the Parties from their respective obligations under this Agreement.

6. Attorneys', Experts' and Mediator's Fees. The Parties agree that the releases herein

include a release of all claims between one another to recover their attorneys' and experts' fees and

costs (other than for enforcing this Agreement). notwithstanding any prior agreement amongst the

Parties (which is merged into this Agreement). Each Party shall bear and be responsible for its own

attorneys' and experts' fees and costs in the Litigation. Each Party will be responsible for its one-

fourth (1/4) share of the Mediator's fees and costs.

7. Enforcement. The Circuit Court of the 15th Judicial Circuit in this Litigation will

retain jurisdiction solely for purposes of enforcing the settlement under this Agreement and any

prevailing Party in any enforcement efforts or actions shall be awarded its reasonable attorneys' fees

and costs incurred from any non-prevailing Party, including fees and costs for any appellate actions.

The foregoing shall apply only as to Parties that breach the obligations of this Agreement. Within 15

days after the satisfaction of the payment obligations under this Agreement, the PARTIES through

counsel will file and/or submit to the Court a Joint Stipulation of Voluntary Dismissal With

20

Prejudice (with each party to bear their own attorneys' fees and costs) an Agreed Order adopting that Stipulation, and a Final Disposition Form, as set forth in Composite Exhibit "A" hereto.

- 8. No Modification Except in Writing. This Agreement may not be modified unless in writing and executed by all of the Parties hereto. No waiver of any provisions of the Agreement shall be valid unless in writing and signed by the Party against whom it is sought to be enforced.
- 9. Entire Agreement. This Agreement sets forth the entire understanding of the Parties and no verbal or written warranties or representations have been made or have been relied upon which do not appear in writing within this Agreement. Any reliance on verbal or other representations which do not appear within this Agreement shall be deemed unjustifiable reliance. Each Party hereto is represented by that Party's own counsel (or has had the opportunity to confer with counsel of their own choosing) and has had the benefit of (or the opportunity to have the benefit of) such counsel's advice in reviewing, commenting upon, and modifying this Agreement. This Agreement shall be binding upon the parties' respective representatives, related or affiliated entities, predecessors, successors, and assigns.
- 10. **No Admission of Liability.** By this Agreement, no Party admits any liability, but rather the Parties have agreed to this settlement as a compromise of disputed claims in the interests of avoiding the costs and uncertainty of continued litigation.
- Binding Effect. This Agreement may be executed in one or more counterparts and by facsimile or PDF, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument and will be as binding as if one executed original. The individuals signing below on behalf of entities represent and warrant that they have the full authority

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to bind their respective entities to all of the provisions hereof. A copy hereof shall be as binding as the executed original.

12. <u>Governing Law.</u> This Agreement shall be governed by the laws of the State of Florida, without regard to its principles of conflicts of law.

GRESHAM SMITH AND PARTNERS n/k/a Gresham Smith, a general partnership	COLE, SCOTT & KISSANE Dadeland Center II 9150 South Dadeland Boulevard, Suite 400 Miami, Florida 33156 construction.miami@csklegal.com david.salazar@csklegal.com ryan.charlson@csklegal.com claire.stitely@csklegal.com jessica.begona@csklegal.com
By: Print Name: Title: Date:	/s/Ryan Charleson RYAN CHARLSON, ESQUIRE Fla. Bar No.: 95033 Attorneys for Gresham Smith & Partners, Inc.
MILLER LEGG & ASSOCIATES, INC.	DANIELS KASHTAN, P.A. 4000 Ponce de Leon Boulevard, Suite 800 Coral Gables, FL 33146 dpelz@dkdr.com dortiz@dkdr.com service-dap@dkdr.com
By: Print Name: Title: Date:	/s/Daniel A. Pelz DANIEL A. PELZ, ESQUIRE Fla. Bar No.: 653160 Attorneys for Miller Legg & Associates, Inc.

DUNKELBERGER ENGINEERING &TESTING, INC.	BENNETT LEGAL GROUP, P.A. 214 South Lucerne Circle East, Suite 201 Orlando, Florida 32801 brian@bennettlegalgroup.com mike@bennettlegalgroup.com michelle@bennettlegalgroup.com bonnie@bennettlegalgroup.com
By: Print Name: Title: Date:	/s/Michelle B. Kane MICHELLE B. KANE, ESQUIRE Fla. Bar No.: 0139718 Attorneys for Dunkelberger Engineering & Testing, Inc. and Thomas J. Tepper, P.E.
HEALTH CARE DISTRICT OF PALM BEACH COUNTY	Siegfried, Rivera 201 Alhambra Circle, Eleventh Floor Coral Gables, Florida 33134 irodgers@siegfriedrivera.com sjohnson@siegfriedrivera.com
By: Damy J. Davis Print Name: Darcy J. Davis Title: CEO Date: 72219	/s/Jason Rodgers-da Cruz JASON RODGERS-DA CRUZ, ESQUIRE Fla. Bar No.: 0459976 Attorneys for Plaintiff Health Care District of Palm Beach County

1. Description: Lakeside Medical Center Confidential Public Records Request Quarterly Report

2. Summary:

Under the provisions of Florida Statute 395.3035(9)(a), staff shall report in writing to the governing board on the number of records for which a public records request has been made and the records have been declared to be confidential under section 395.3035. This report is attached for Board information.

3. Substantive Analysis:

For each such record, the governing Board is provided with a general description of the record, the date on which the record became confidential, whether the public will have access to the record at a future time, and, if so, on what date the public will be granted access to such record. The report also includes each record that had been confidential to which the public has been granted access since the last report.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes No
Annual Net Revenue	N/A	Yes No
Annual Expenditures	N/A	Yes No

Reviewed for financial accuracy and compliance with purchasing procedure:

Darcy Davis
Chief Executive Officer

5. Reviewed/Approved by Committee:

N/A		
Committee Name	Date Approved	-

6. Recommendation:

Staff recommends the Board receive and file the attached Lakeside Medical Center Confidential Public Records Request Quarterly Report.

Approved for Legal sufficiency:

Valefie Shahijari VP & General Counsel

Valerie Shahrjari Dardy J. Davis
VP & General Counsel Chief Executive Officer

LAKESIDE MEDICAL CENTER CONFIDENTIAL PUBLIC RECORDS REQUESTS

Record Description under Section 395.3035	Date Record Declared Confidential	Date Record Accessible to Public	Date Record Released to Public
OCTOBER-DECEMBER 2018 - NO REQUESTS DECLARED CONFIDENTIAL	N/A	N/A	N/A
JANUARY-MARCH 2019 - NO REQUESTS DECLARED CONFIDENTIAL	N/A	N/A	N/A
APRIL-JUNE 2019 - NO REQUESTS DECLARED CONFIDENTIAL	N/A	N/A	N/A

1. Description: Procurement Controls Audit – Health Care District

2. Summary:

This agenda item provides the Procurement Controls Audit – Health Care District report for committee review.

3. Substantive Analysis:

Crowe completed the Procurement Controls Audit – Health Care District, which resulted in five findings, two moderate risk and three low risk. Management responded with an action plan for each issue. The report is included in the Board & Finance and Audit Committee package.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes No
Annual Net Revenue	N/A	Yes No
Annual Expenditures	N/A	Yes No

Reviewed for financial accuracy and compliance with purchasing procedure:

Darcy J. Davis
Chief Executive Officer

5. Reviewed/Approved by Committee:

N/A	
Committee Name	Date Approved

6. Recommendation:

Staff recommends the Board approve the Procurement Controls Audit - Health Care District report.

Approved for Legal sufficiency;

Valerie Shahrian VP & General Counsel

Chief Compliance & Privacy Officer

Procurement Controls Audit - Health Care District

Date: July 08, 2019

Location: Health Care District of Palm Beach County



OBJECTIVES

- Tested whether internal controls over accounts payable (AP), including vendor set-up and cash disbursements were functioning as Management intended to facilitate the payment of properly supported and approved invoices.
- Tested that requisitions and purchase orders (PO's) were used for purchases and that authorization controls were working as Management intended and in accordance with the purchasing policy.
- Evaluated segregation of duties over AP and Procurement and validated that user provisioning controls worked as Management intended.

SCOPE

Utilized Data Analytic Techniques (DAT) to examine all transactions and activity related to the District's check register, vendor master file and purchase order file and assess District-wide controls around vendor setup, purchase authorizations and AP.

Time Period: October 1, 2018 - March 31, 2019

Scope Exclusions: The audit scope did not include goods and services identified in the Purchasing Policy as exempt from the District's purchase requisition requirements, such as payroll, employee reimbursements, claims paid, patient refunds, legal settlements, fines and penalties. Vendor rebates or discounts were also not included in the scope. Finally, control procedures related to contract requirements and competitive bidding were not included in the audit.

CONCLUSION

Although Policies and Procedures were established over the District's purchasing process, and purchase requisitions with their corresponding purchase orders were approved in accordance with the Authority to Approve Matrix, several opportunities to improve the overall effectiveness of the District's Procurement controls were identified:

- A duplicate payment was made to a vendor with a second vendor number. Management will reinforce invoice processing procedures to identify and prevent duplicate payments and seek reimbursement for the duplicate payment identified.
 - Improve control activities to maintain the vendor master file for unused vendors, duplicate vendor records and employees inappropriately listed in the vendor master.
- Monitor and identify unused PO's that are open for more than 60 days and close out if appropriate.
- Enforce segregation of duties through proper system user access for employees with access to create a new vendor, enter invoices and print checks.
 - Enforce segregation of duties through proper system user access for employees with inappropriate access to AP system functions.

SUMMARY OF ISSUE RISKS

Moderate Risk - 2

Crowe Healthcare Risk Consulting LLC @ 2019

Procurement Controls Audit - Health Care District

Date: July 08, 2019





ISSUE 1: A Duplicate Payment Was Made

WHAT IS CAUSING THE ISSUE?

Supervision: Personnel created a new vendor name without deactivating the prior vendor that changed name.

WHAT IS EXPECTED?

System controls prevent duplicate payments when the invoice number and the vendor number match. AP Coordinators check for potential duplicate payments for invoices with a vendor that had a name change.

WHAT ARE THE FINDINGS?

Crowe utilized Data Analytics to analyze the District's AP check register for potential duplicate payments made during the October 2018 through March 2019 test period. One duplicate payment was identified in the amount of \$722.71. The payment was made to a vendor that had two different vendor numbers in the Vendor Master File. Management indicated a new vendor was created because of a name change and a duplicate payment was made to the same vendor with a second vendor number.

ISSUE RISK

Moderate Risk

WHAT BUSINESS OBJECTIVES ARE AT RISK?

Prevent inappropriate or unauthorized purchases. Establish internal controls to reduce the risk of fraud, misconduct or errors.

WHAT ACTIONS WILL MANAGEMENT TAKE?

Payroll and Accounts Payable Sabrina Thornton - Manager, Personnel responsible for creating a 08/30/2019 reinforce current procedures used by when a new vendor is created. If an number and name. Management will review the Vendor Master File for a the old vendor name. This will allow close out PO's that are attached to active vendor has a name change, duplicate vendor. Management wil new vendor are also expected to vendor for the duplicate payment. AP to identify a duplicate vendor AP will work with Purchasing to AP to deactivate the old vendor also request a refund from the

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Location: Health Care District of Palm Beach County

Date: July 08, 2019

ISSUE 3: No Process to Monitor Open Purchase	Orders
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3: No Proc	Monitor
3: No Proc	ss to
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WHAT IS CAUSING THE ISSUE?

Policies and Procedures: There was no procedure in place to analyze and close out purchase orders open more than 60 days.

WHAT IS EXPECTED?

should be a process to monitor open/unused purchase orders and close To reduce the risk of inappropriate or unauthorized purchases, there them out after a period of time, typically 60 days.

WHAT ARE THE FINDINGS?

out old PO's not used in the prior year during the new fiscal period. Crowe examined the District's PO file and noted 194 purchase orders that were issued between October 2018 and March 2019, and were still open at the The District renews its purchase orders for each fiscal period and closes end of June 2019,

ISSUE RISK

WHAT BUSINESS OBJECTIVES ARE AT RISK?

Prevent inappropriate or unauthorized purchases. Establish internal controls to reduce the risk of fraud, misconduct or errors.

WHAT ACTIONS WILL MANAGEMENT TAKE?

Robert Forchin - Manager, Accounting & Purchasing Management will develop a quarterly 09/30/2019 purchase orders older than 60 days procedure to formally analyze open and close out the Purchase Order if it is no longer needed.

Procurement Controls Audit - Health Care District

Date: July 08, 2019

Location: Health Care District of Palm Beach County



ISSUE 2: Vendor Master Maintenance Controls Could Be Strengthened

WHAT IS CAUSING THE ISSUE?

Policies and Procedures: Formal search for duplicate vendors, unused vendors, and employees inappropriately included in the Vendor Master File was not performed.

WHAT IS EXPECTED?

To reduce the risk of fraud, errors or duplicate payments, the Vendor Master File should be periodically examined for duplicate and unused vendors and vendor records inappropriately established for employees. The District's procedure is to pay employees from the payroll system, unless it is necessary to issue an AP check for specific reasons, such as petty cash reimbursement, patient refunds or contractor services.

WHAT ARE THE FINDINGS?

Crowe applied Data Analytics to the District's Vendor Master File to search for potential duplicate vendor records, unused vendors and current or former District employees inappropriately listed as active vendors. There were 1,990 active vendors in the Vendor Master File on July 10, 2019. The search revealed 947 unique vendor numbers that were active in the Vendor Master File but no payment activity between October 2018 and June 2019, eight duplicate vendor records, and six current or former District employees included in the Vendor Master File as active vendors. Crowe noted there were no payments made to any of these six vendors during the October 2018 to March 2019 test period.

ISSUE RISK

Moderate Risk

WHAT BUSINESS OBJECTIVES ARE AT RISK?

- Maintain the Vendor Master data to include examination for possible duplicate vendors, fictitious vendors or employees listed as vendors
- Prevent inappropriate or unauthorized purchases. Establish internal controls to reduce the risk of fraud, misconduct or errors.

09/30/2019

WHAT ACTIONS WILL MANAGEMENT TAKE?

Management will develop a formal annual vendor master maintenance procedure that includes an analysis of the Vendor Master File to identify duplicate vendors, unused vendors and current or former employees inappropriately listed as active vendors. Management will deactivate vendors no longer needed in the Vendor Master File.

Sabrina Thornton - Manager, Payroll and Accounts Payable Crowe Healthcare Risk Consulting LLC @ 2019

Date: July 08, 2019



Location: Health Care District of Palm Beach County

ISSUE 3: No Process to Monitor Open Purchase Orders

WHAT IS CAUSING THE ISSUE?

Policies and Procedures: There was no procedure in place to analyze and close out purchase orders open more than 60 days.

WHAT IS EXPECTED?

To reduce the risk of inappropriate or unauthorized purchases, there should be a process to monitor open/unused purchase orders and close them out after a period of time, typically 60 days.

WHAT ARE THE FINDINGS?

The District renews its purchase orders for each fiscal period and closes out old PO's not used in the prior year during the new fiscal period. Crowe examined the District's PO file and noted 194 purchase orders that were issued between October 2018 and March 2019, and were still open at the end of June 2019.

ISSUE RISK

WHAT BUSINESS OBJECTIVES ARE AT RISK?

Prevent inappropriate or unauthorized purchases. Establish internal controls to reduce the risk of fraud, misconduct or errors.

WHAT ACTIONS WILL MANAGEMENT TAKE?

Management will develop a quarterly 09/30/2019 procedure to formally analyze open Robert Forchin - Manager, purchase orders older than 60 days Accounting & Purchasing and close out the Purchase Order if is no longer needed.

Date: July 08, 2019

Location: Health Care District of Palm Beach County



ISSUE 4: User Access Profile Did Not Enforce Segregation of Duties over AP Functions

WHAT IS CAUSING THE ISSUE?

Resource Alignment: User access required for employee to perform other actions created a segregation of duties issue.

WHAT IS EXPECTED?

Properly restricted user access profiles enforce segregation of duties and prevent the ability for one person to carry out incompatible duties. The ability to create new vendors, enter invoices and print checks should be restricted to appropriate personnel authorized by Management to perform these functions, and no single employee should have the ability to perform all 3 functions. If the system does not restrict access to specific individuals or activities, a compensating control should be in place to monitor activity for unauthorized transactions.

WHAT ARE THE FINDINGS?

Crowe identified 1 user in the Finance Department with system access to create a vendor, enter a payable and print a check. Management indicated that this employee does not enter payables or print checks as part of their daily responsibilities, but it is necessary for them to have access to the "May Enter Payables" function in order to create alternate vendors for invoices where the vendor requires payment issued to separate addresses or bank accounts. A compensating control existed in the form of a weekly reconciliation of the AP Cash Requirement report.

ISSUE RISK

WHAT BUSINESS OBJECTIVES ARE AT RISK?

Maintain segregation of duties over Purchasing and AP functions

WHAT ACTIONS WILL MANAGEMENT TAKE?

Management will work with the 08/30/2019
General Ledger software vendor and Sabrina Thornton - Manager, the District's IT department to assess Payroll and Accounts Payable if the access profile can be modified for this employee to strengthen segregation of duties while maintaining the ability to perform all required job duties.

Date: July 08, 2019



Location: Health Care District of Palm Beach County

ISSUE 5: Users with Inappropriate Access to AP Function in the District's General Ledger System

WHAT IS CAUSING THE ISSUE?

Supervision: Management did not consider all users with access to AP functions.

WHAT IS EXPECTED?

Properly restricted user access profiles enforce segregation of duties and prevent the ability for one person to carry out incompatible duties.

WHAT ARE THE FINDINGS?

Two users outside the Finance department had access to the "Supervisor for Accounts Payable" role in the general ledger module of the Accounting system (FinancePlus). It was determined that access should be restricted to the Accounts Payable Manager. Crowe confirmed that the users with access to the "Supervisor for Accounts Payable" role did not also have inappropriate access to other AP functions in FinancePlus.

Management performed quarterly reconciliations of user profiles with access to all AP functions in FinancePlus, but missed the users with inappropriate access because the reports used for this reconciliation considered only employees in the AP Manager's group, not all District employees with access to the AP functions.

ISSUE RISK

WHAT BUSINESS OBJECTIVES ARE AT RISK?

Maintain segregation of duties over Purchasing and AP functions

WHAT ACTIONS WILL MANAGEMENT TAKE?

A formal request was issued to IT 09/30/2019
during the audit to remove the inappropriate user access of the two Payroll and Accounts Payable personnel. Also, Management will request that IT provide user profile reports which include all users with access to AP functions in FinancePlus, including source code, which will facilitate the quarterly reconciliation of user access to FinancePlus.

Date: July 08, 2019

Location: Health Care District of Palm Beach County



CONTEXT

Maintaining control over expenditures is vital for effective financial management and to mitigate the risk of inappropriate payments. Ineffective controls around vendor set-up, purchase authorizations and accounts payable could create financial issues for the District. An independent assessment of the relevant risks around the District's procurement processes was included on the FY 2019 Audit Plan to identify and address any control gaps that may exist. Total payments made by the District through the AP check register in FY 2018 was \$87mm and \$80mm in FY 2019 through YTD 6/30/2019. Finally, there were 1,990 total active vendors at 7/10/2019 and 162 new vendors added in FY 2018.

OTHER OBSERVATIONS

matched to the corresponding purchase order prepared by the District, but there is no comparison of the goods or services ordered to a corresponding current accounting system, FinancePlus, requires manually intensive procedures to complete a 3-way match. Management indicated that a 3-way match process will be developed when a new accounting system is implemented in the upcoming fiscal year. A 3-way match process was not in place for the processing of invoices received from a vendor or supplier. Invoices paid by Accounts Payable are receiving report that validates what was received was actually ordered by the District. Management was aware of this condition, noting that the

ISSUE RISK DEFINITIONS

In determining whether the issue risk was High, Moderate or Low, Crowe Healthcare Risk Consulting LLC considered a variety of factors, including the following, as applicable: significance of potential financial losses; risks to achieving business objectives; potential impact on care delivery quality; the potential for reputational damage; regulatory impact; and the potential for compromised data integrity. This list is not all-inclusive.



Location: Health Care District of Palm Beach County

REPORT ACCEPTANCE

Date: July 08, 2019

Darcy Davis, Chief Executive Officer	Date
Deborah Hall, Chief Compliance & Privacy Officer	Date
COPIES	AUDITORS
Val Shahriari, VP & General Counsel	Harry Torres, Healthcare Risk Audit Senior Manager

This audit was conducted in accordance with the International Standards for the Professional Practice of Internal Auditing. This report and the information contained confidential and shall under no circumstances be disclosed to any other party without the prior written consent of Crowe Healthcare Risk Consulting LLC ("Crowe"). herein (the "Report") is intended solely for the use of the authorized employees of the client named herein for the purposes set forth herein. The Report is strictly

Sabrina Thornton, Manager, Payroll and Accounts Payable

Robert Forchin, Manager, Accounting & Purchasing

Except for the permitted use of the Report by the authorized employees of the client named herein, Crowe hereby disclaims any and all responsibility and liability for the Report and the use thereof. No third party may rely on the Report or the information contained therein for any purpose, and Crowe makes no representation to any third party as to the accuracy, sufficiency or propriety of the information contained in the Report. Further, Crowe disclaims any obligation to update the Report.

1. Description: Internal Audit Plan 2019-2020 Status Update and Follow-Up of Management Action Plan Items for Completed Internal Audits

2. Summary:

This agenda item provides the Internal Audit Plan 2019-2020 Status Update and Follow-Up of Management Action Plan Items for Completed Internal Audits, for Board review and approval.

3. Substantive Analysis:

Since the 5/28/19 Committee meeting 1 internal audit on the approved internal audit plan has been completed. The FY 2019-2020 Internal Audit Plan includes 13 internal audits/projects. There is 1 internal audit in fieldwork phase, 1 in reporting and 1 in the planning stage. 7 internal audits out of 13 on the internal audit plan have not started.

Per request of the District, Crowe would like to replace the Compliance Effectiveness Assessment project with a Coding Compliance Monitoring Inpatient/ER/Category 2 audit at LMC. This will allow Management to adequately staff and develop the Compliance Department under new leadership.

Internal controls are strengthened when action plans for issues are implemented. Crowe discusses all issues with process owners during the course of each project. Management is responsible for formulating corresponding action plans to correct identified internal control deficiencies. Crowe validates resolution of issues by testing completion of action plans with Management on a monthly basis through our follow-up process. It is Management's responsibility to continue to maintain the controls necessary to mitigate risk. Additionally, Crowe reports the status of outstanding issues to Management, bimonthly.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes No
Annual Net Revenue	N/A	Yes No
Annual Expenditures	N/A	Yes No

Reviewed for financial accuracy and compliance with purchasing procedure:

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Da	cy (Dav	/is
	xecutive C	

5. Reviewed/Approved by Committee:

N/A	
Committee Name	Date Approved

6. Recommendation:

Staff recommends the Board approve the Internal Audit Plan 2019-2020 Status Update and Follow-Up of Management Action Plan Items for Completed Internal Audits.

Approved for Legal sufficiency:

Chief Compliance & Privacy Officer

25.5	Category	Ounder	Processed Processed	9000	Source	Status	tissues by Impact Level		Andi Overview
							High Medium	Low	
1 Aeromedical	Finance & Revenue Cycle	8	Bitting and Coltections (Golden Hour)	FULL AUDIT	Crowe Risk Assessment	Complete	0	0	Given that processes and systems in place are manual, and services have been recently confracted to a third party vendor, an exfernal assessment can address control gaps that might exist and consideration of leading practices provided.
2 District	Finance & Revenue Cycle	2	Procurement Controls	FULL AUDIT	Crowe Risk Assessment	Complete Pending Audit Committee Approval	0 2	e e	Adequate control activities around vendor set-up, purchase authorizations, supply chain management and accounts payable can prevent financial issues for the District.
3 Clinics	Operations	8	Construction Build	FULL AUDIT	Growe Risk Assessment	Reporting			Construction projects can create risks of overpayments and delays. The primary care build out at LMC has experienced changes to scope and opportunities to enhance processes can help the District achieve organizational objectives.
4 Clinics	Finance & Revenue Cycle	м	Billing and Collections (Athena)	FULL AUDIT	Crowe Risk Assessment	Fieldwork			Given that processes and systems in place are manual, and services have been recently contracted to a third party vendor, control gaps might exist which could be addressed through an external review and consideration of leading practices.
S Clinics	Operations	က	Mobile Van Operations and Processes	FULL AUDIT	Crowe Risk Assessment	Planning			Adequate control activities are important to facilitate the eligibility, patient setup, data collection activities and downstream processes which support the overall effectiveness of the Mobile Van program. Risks areas to consider around this operation include proper storage of medication, vehicle downtime parking and security.
6 District	Human Resources	ဗ	Employee Classification	PROJECT	Crowe Risk Assessment	Nol Started			Adequate processes related to employees vs. contractors classification can prevent penalities and fines. Also, appropriate oversight of contractors can mitigate other risks for the District.
, Areomedical, LMC,	Finance & Revenue Cycle	4	Denials Management	FULL AUDIT	Crowe Risk Assessment	Not Started			To prevent negative financial impacts to the organization, adequate control activities over denials management should be in place. These controls and processes can also mitigate compliance issues and perpetual billing and collecting issues.
8 Clinics	Clinical	4	Quality Improvement and Reporting	FULL AUDIT	Crowe Risk Assessment	Not Started			Adequate control activities over the collection and aggregation of data from the individual clinics for reporting and performance improvement process can miligate risks to deficient quality reporting and can enhance incentive opportunities. Quality metrics used can be compared to leading practices and potential gaps identified.
8 LMC	Clinical	4	Coding Compliance Monitoring Inpatient/ER/Cate gory 2	FULL AUDIT	Crowe Risk Assessment	Added/Not Started		0	When coding monitoring procedures are reduced, related risks increase. Management implemented procedures to self-audit the coding process. This includes increasing staff over this function and bringing in outside providers to assist with oversight. With new procedures implemented. An audit can evaluate manual coding processes in place, Emergency Department codes, transfers and observation hours in the ED.
10 Cinics	Finance & Revenue Cycle	01 2020	Medicaid Wrap Process	PROJECT	Senior Leadership	Not Started			Given the complexities of the Medicaid Wrap filing, completeness of the data set being incorrect could subject the District to incorrect filing and receipts.
11 LMC	Operations	Q1 2020	Drug Diversion	FUEL AUDIT	Crowe Risk Assessment	Not Started		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Appropriate controls over medication management and controlled substances can mitigate significant financial, compliance, patient care, and reputational impacts. Controls over ordering, dispensing, administering drugs, maintaining inventory and monitoring diversion are required to avoid patient care issues and compliance violations.

Health Care District of Palm Beach County Internal Audit Plan 2019-2020 Status Update

12 C	.2 Clinics	Clinical	Q1 2020	Payer Quality Incentive Bonuses	PROJECT	Senior Leadership	Not Started		Payer quality reporting controls should support incentive bonuses received are accurate and represents the full amount allowable.
# T	13 Clinics	Special Project	~	Athena System Selection and Current State	PROJECT	Finance and Audit Committeee	Complete	Not Applicable	Inadequate due diligence procedures related to the selection, implementation and use of an Electronic Health Record (EHR) system could be disruptive to business operations and present a risk to strategic and operational objectives. The Finance and Audit Committee noted Management concerns regarding the functionality and operational effectiveness of the athenahealth EHR system for the Clinics.

:MOVE:

	A compliance program assessment conducted by an independent source was last done in 2017. A compliance program assessment would assess the effectiveness of the compliance program across the organization in consideration of the 7 elements of an appropriate compliance program and consideration of the federal sentencing guidelines.						
	Not Applicable						
	Replaced						
	Crowe Risk Assessment						
	PROJECT						
	Comptance Effectiveness Assessment						
	4						
	Compliance						
NEWDVE:	9 District						

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When coding monitoring procedures are reduced, related risks increase. Management implemented procedures to self-audit the coding process. This includes increasing staff over this function and bringing in outside providers to assist with oversight. With new procedures implemented. An audit can evaluate manual coding processes in place. Emergency Department codes, transfers and observation hours in the ED.
Added/Not Started
Crowe Risk Ad Assessment Sta
FULL AUDIT
Coding Compliance Monitoring Inpatient/ER/Cate gory 2
4
Clinical

Time Table By Calender Quarter

Crowe Resource	02	03	50	01 2020
Certified Construction (1) Construction Auditor (CCA) Build Out	(1) Construction Build Out			
Harry Torres	(2) Bithing and Collections (Aconections (Aconect) (3) Procurement Controls (13) Athena System Selection and Current State	(4) Billing and Collections (Clinics) (5) Mobile Van Operations (6) Employee Classification	Management	Wrap Process
Clinical Specialist			(8) Clinical Quality;	
Pharmacy Specialist			(11) Drug Driversion	
Compliance Specialist			(9) Coding (12) Pay Compliance Quality Monitoring Incentive Incentive Inpatient/EN/Catego Bonuses	(12) Payer Quality Incentive Bonuses

Health Care District of Palm Beach County Follow-up of Management Action Plan Items for Completed Internal Audits

OPEN ACTION PLANS	- 6	200					
AUDIT NAME	AUDIT PLAN	ISSUE NAME	ACTION PLAN NAME	ACTION PLAN SUMMARY	DUE DATE	REVISED ACTION PLAN	RISK RATING
Bulling and Collections 2020-01 (Aeromedical)	ns 2020-01	Vendor Service Fees Not Adequately Reconciled to Contract Terms	Review Golden Hour Invoices for Accuracy of Service Fees on	Management will analyze all Golden Hour invoices and validate that the service fees applied to transports paid by Medicaid were billed at the agreed upon flat fee of \$50 per transport and not as a percentage of the amount collected or any other basis. Any errors identified will be corrected on a future invoice.	6/30/2019	E E	Moderate
			Medical Tanspolis	Management will also strengthen the invoice reconciliation control procedures to confirm the service fees in the Golden Hour invoices are accurate and conform to the contract terms.			
				CROWE COMMENT: The Director of Revenue Cycle role is currently staffed through contracted services. Management will finalize action plan items when the position is permanently staffed.			
Controlled Substances 2019-10	ses 2019 -10	Inventory Not Recorded in Finished Form	Inventory Recorded In Finished Form	The Pharmacy Procedures Manual will be revised to include the 'finished form' requirement and the inventory count sheets will be revised to include the 'finished form' format. Management provided staff with training and also revised written procedures to record inventory counts in finished form.	10/1/2019	Hyla Fritsch	Low
				Additionally, Pharmacy Management will provide education to pharmacy staff to record inventory counts in finished form. The next annual inventory is scheduled for September 30, 2019.			
Credit Balance	2019-11	Credit Balances Not Resolved Timely at LMC. Clinics and Aeromed	Implement Process to Resolve Credit Balances Timely	Management will develop procedures to identify, review and resolve credit balances timely. Overpayments that relate to government payers (MedicareMedicaid) will be reviewed and resolved within 60 days of payment remittance, per Medicare rules. Overpayments from non-government payors will be reviewed and resolved within 120 days of the patient date of service.	6/30/2019	9/30/2019 Fred Fabien	Moderate
				Management will assign dedicated staff to work and manage credit balances in all systems for new credit balances created each month. Credit balances that have not been refunded within the state of Florida's one-year dormancy rule will be considered for reporting to the State of Florida as unclaimed property.			v
				CROWE COMMENT: The Director of Revenue Cycle role is currently staffed through contracted services. Management will finalize action plan items when the position # permanently staffed.			
Credit Balance	2019-11	Lack of Procedures for Reporting Credit Balances Under Florida Unclarmed	Implement Process to Report Unclaimed Property in Accordance	Management will develop credit balance monitaring and reporting procedures and design credit balance prevention education and resolution training for staff. Management will create monthly reports to monitor credit balance creation and track resistivion performance.	6/30/2019	9/30/2019 Fred Fabien, Robert Forchin	Moderate
		Fighery Laws	with state of Florida Regulation	Revenue Cycle management at the Clinics and LMC will coordinate with the District's Finance department to process and report unrefunded credit balances to the state of Florida, in accordance with the State's dormancy rules and reporting requrements over unclaimed property.			
Medical Device Security Assessment	2019-07	Medical Device inventory Adjustments are Not Reported to HCDPRC Management	Update Existing Medical Equipment Management	CROWE COMMENT: The Director of Revenue Cycle role is currently staffed through contracted services. Management will finalize action plan items when the position is permanently staffed. HCDPBC management will request Crothall Healthcare to provide quarterly medical device inventory adjustments.	3/29/2019	7/31/2019 Dennis Dzurovski Low	Low
				CROWE COMMENT: Management stated that they are waiting on Crothalf to respond on the details on how they will introduce the changes in the process.			
Medical Device Security Assessment	2019 - 07 t	IT and Clinical Engineering Do Not Have Oversight Over		HCDPBC management will require all connected medical device purchases to be analyzed and approved by the IT Department. This control will be formalized through a policy/procedure update.	3/29/2019	7/31/2019 Dennis Dzurovski Moderate	Moderate
		DISTRIBUTED TO THE CONTROL OF THE CO	Aldidates	CROWE COMMENT: Management stated that action plan detail was discussed with IT at the initial quarterly meeting in March 2019, but the final procedures have not been completed.			
Medical Device Security Assessment	2019 - 07	Security-Related Medical Device Attributes Are Not Maintained	Establish Medical Device Network Segment	IT Managament will define security-related medical device attributes to track and maintain on a centralized inventory of connected medical devices through input from IT security review forms and a complete review and documentation of existing connected medical devices.	10/31/2019	Cindy Yarbrough	Moderate
Medical Device Security Assessment	2019 - 07 t	IT Risk Assessment did not Include Medical Devices	Establish Medical Device Governance Committee	If Management will direct with the external vendor who completes the FY2019 IT Risk Assessment to include medical device threats, risks, and controls.	11/30/2019	Cindy Yarbrough	Moderate

Health Care District of Palm Beach County

Follow-up of Management Action Plan Items for Completed Internal Audits

Follow-up of Management Action Plan Items for Completed Internal Aud	tion Plan Items for Comple	eted internal Audits				
Medical Device 2019 - 07 Security Assessment	Medical Devices are Not on a Separate Network Segment	Provide Quarterly Reporting	IT Management has contracted with CDW Government, Inc. to transform the HCDPBC network from a legacy flat design to a segmented design. The project will include a separate segment to place medical devices.	3/31/2020	Cindy Yarbrough High	High
Palient Access - Front 2019 - 04 End Processes and Controls	No Monitoring of Point of Service Collections at Clinics	Implement Reporting Tools and Procedures to Monitor Collection at Point of Service	Some services offered by the Clinics, such as adulf immunizations, are optional and require payment prior to the service being provided. Management will develop appropriate reporting tools from Athena and implement procedures to monitor collection activities and evaluate the performance of each clinic collection representative and compare actual collections to expected collections at the point of service.	3/31/2019	7731/2019 Terry Megiveron	Low
			Additionally, management will review current procedures around collection activities at the point of service and implement enhancements to the process, inprovements will be made around the collection scripting provided to front-end personnel and reports that communicate staff performance at the point of service, in conjunction with practice managers, collection representatives and front-line coordinators.			
			CROWE COMMENT: Turn-over in the Director of Operations, Clinic role has delayed action plan. Management indicated implementation is not complete but is currently in progress.			
Patient Access - Front 2019 - 04 End Processes and Controls	Vendor Contract Lacks Performance Metrics	Monitor Effectiveness of Patient Certification Services	The service agreement was effective October 2018. The medical services provided to patients who are qualified are not bilibble and LMC can only benefit from the patient's eligibility if they return for future service. Management will need sufficient data to analyze and develop appropriate goals and benchmarks.	6/30/2019	8/30/2019 Tabatha McCallister	Low
			Once sufficient historical data is established management will analyze how many patients have been qualitied on a monthly basis and how many have returned for medical service and implement relevant KPI's/ metrics to assess the overall benefit and effectiveness of the QMB certification program. The established metrics will be reviewed quarterly.			
			CROWE COMMENT: Management is working with vendor to obtain sufficient historical data and develop revelant KPI simetrics to assess the overall benefit and effectiveness of the OMB certification program.			
Procurement Controls 2020-02 Audit	A Duplicale Payment Was Made	Research Duplicate Payment Identified and Request Refund from Vendor	Management will reinforce current procedures used by AP Coordinators to check for potential duplicate payments if a vendor had a name change, Management will request a refund from the vendor.	8/30/2019	Sabrina Thornton Moderate	Moderate
Procurement Controls 2020-02 Audit	No Process to Monitor Open Purchase Orders	Develop Procedures to Close Old Purchase Orders	Management will develop a quarterly procedure to formally analyze open purchase orders older than 60 days and close out the Purchase Order if it is not used.	9/30/2019	Robert Forchin	Low
Procurement Controls 2020-02 Audit	User Access Profile Did Not Enforce Segregation of Duties over AP Functions	Continue Compensating Control and Assess Opportunity to Remove Access for Printing Vendor Checks	Management will work with the General Ledger software vendor and the District's IT department to assess if the access profile can be modified for this employee to strengthen segregation of duties while maintaining the ability to perform all required lob duties.	8/30/2019	Sabrina Thomton Low	row
Procurement Controls 2020-02 Audit	Users with inappropriate Access to AP Function in the District's General Ledger System	Remove Users with Inappropriate Access to AP Function in FinancePlus and Obtain Access Reports with all Island Users	A formal request was issued to IT during the audit to remove the inappropriate user access of the two personnel. Also, Management will request that IT provide user profile reports which include all users with access to AP functions in FinancePlus, which will facilitate the quarterly reconcitation of user access to FinancePlus.	9/30/2019	Sabrina Thornton Low	, ow
Procurement Controls 2020-02 Audit	Vendor Master Maintenance Controls Could Be Strengthened	Annual Vendor Master File Maintenance	Management will develop a formal annual vendor master maintenance procedure that includes an analysis of the Vendor Master File to identify duplicate vendors, unused vendors and current or former employees inappropriately listed as active vendors. Management will deactivate vendors no longer needed in the Vendor Master File.	9/30/2019	Sabrina Thomlon Moderale	Moderate
PTO Benefits 2019 - 12	PTO Accrued at Higher Rates due to Exceeding 80 Regular Hours	Educate Department Managers	The Payroll Manager will educate department managers regarding the importance of making certain that employees do not exceed 80 regular hours. This education will be incorporated into the quarterly education session.	3/31/2019	10/31/2019 Sabrna Thomton Moderate	Moderate
			CROWE COMMENT: The April and July quarterly meetings did not occur. Management has indicated that the ADP implementation scheduled for October 2019 may eliminate this risk but the Payroll department continues to address the accrual of PTO on hours exceeding 80, with managers on an individual basis. Management will finalize the action plan item after ADP implementation is complete.			

Follow-up of Management Action Plan Items for Completed Internal Audits Health Care District of Palm Beach County

3/31/2019 10/31/2019 Sabrina Thornton Moderate

Build a Rule into Kronos The Payroll Manager will build a rule into the Kronos system which will comply with the PTO policy of employees not exceeding 40 regular hours per week.

	, Low		Moderate	ł		Moderate	
	7/31/2019 Terry Megiveron Low		8/30/2019 Stephanie Dandanello,			9/30/2019 Stephanie Dardanello	
	3/31/2019		4/30/2019			4/30/2019	
CROWE COMMENT: Management will implement the new rule in Kronos after ADP is implemented in October 2019. Currently, Payroll staff (eviews the timecards and notify the managers regarding discrepancies in PTO if the employee has over 40 hours in a week. Employee managers also review timecards.	 Management will reach out to vendor and determine if a refund can be obtained under the agreement or if an addendum can be negotialed to account for future service credits as refundable to the District. Discussions will also include input from the District's Finance and Legal departments. Management will work with the Legal department to develop a standard template which defines the specific payment terms under the agreement and include in contracts going forward. Management will reinforce procedures to compare invoices received to the contract terms prior to submitting for payment. 	CROWE COMMENT: Management has negotiated a refund with the vendor but it has not been received by the District due to personal health matters with the vendor CEO. Management is currently working to fully implement action plan items.	Management is discussing the service related issues identified with appropriate management over the Security Officer service agreement and will implement appropriate corrective actions.	Management will implement a formalized performance monitoring process which will include tools and procedures to address G4S compliance with contract requirements and provide effective oversight over the contract. Such tools will include verification of changes to vendor's key personnel, unsatisfactory personnel, minimum hintig standards, training expeditions, schedulad and unscheduled inspections, reconciliation of service hours billed, communication of incident reports and resolving performance issues in a timely manner. Management will also apply action plan items to other business units serviced by G4S.	CROWE COMMENT: Management is currently assessing alternate solutions to the current vendor. Implementation of action plan items is currently on-going.	Management will implement tools and procedures to facilitate contract performance monitoring. In accordance with quality monitoring and process improvement goals included in the contract, LMC will develop a patient/customer satisfaction with calleferia services. Additionally, LMC will survey Nutrianion Services staff semi-annually to gauge strengths and weaknesses of the department and management. The results of these surveys will be included in the annual business plan. Management will also make sure that the annual business plan defails all of the elements provided in the contract requirements, such as Goals and Objectives to be attained over the following operational year.	Additionally, management will require contractor to provide a monthly operational report that details all the relevant topics noted in the contract terms. Finally, Management will work with appropriate contractor personnel to develop a Quarterly Business Review packet that provides management appropriate insight to analyze financial results and operations of the cafetina services provided by the vendor. The information in the Quarterly Business Review should include sufficient level detail to allow management to observe and follow up on significant bends and/or variances. Management will meet with vendor quarterly to discuss performance issues and any necessary corrective actions.
	Obtain a Possible Addendum to Agreement		Work with Service Provider to Resolve Service Delated Legiste	or not implement? Tools to Monitor Performance at LMC		Develop Tools and Formal Procedures to Adequalely Monitor and Management Performance of Cafeteria Services Provider at LMC	
	Pre-paid Service Fees Not Supported by Agreement		Security Officer Contract Performance Not Formally Monitored to Endines	Redical Center (LMC)		Improve Performance Management Procedures for LMC Cafeteria Services	
	2019 - 09		2019 - 09			2019 - 09	
	Third Party Vendor Management		Third Party Vendor Management			Third Party Vendor Management	

CROWE COMMENT:
Management has not fully implemented action item. Some tools and procedures have been developed.
Turn-over in the LMC Hospital Administrator position has delayed action plan, Full implementation is in progress.

Health Care District of Palm Beach County Follow-up of Management Action Plan Items for Completed Internal Audits

8/30/2019 Dawn Richards	
4/30/2019	
Establish Procedures Around Develop District-wide Vendor performance Rontonng and management procedures consists of a Vendor Risk Assessment, Vendor Performance Courteed Management and Vendor Supervision. Management will develop Monitoring Courteed Management and Vendor Risk Rating Matrix to assign a Vendor Risk Rating of Low, Medium or High Risk which is Performance Monitoring managed by an assigned contract supervisor for each department. Exceptions to the assigned risk rating and Management may be granted as noted by the Risk Rating Matrix.	The Rating is an indicator of the level of due diligence the organization requires for each vendor. Risk assessments will be reviewed as pan of contract renewal or anytime its scope changes significantly, Medium and righ-risk vendor contracts, including nerewals, will be executed by the business unit senior feader or above. The assigned contract supervisor will complete the vendor risk analysis, vendor due diligence review, maintain vendor files and act as vendor fiaison.
Develop District-wide Procedures and Guidelines Over Vendor Performance Monitoring and Management	
Establish Procedures Around Vendor Performance Monitoring	
2019 - 09	
Third Party Vendor Management	

CROWE COMMENT:
Management requested Crowe provide sample guidance and procedures that represents Leading Practices. Crowe provided additional guidance 5/8/2019.

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	FOLLOW-UP COMMENTS	Completed	Completed	Completed
	REVISED ACTION PLAN FOLLOW-UP	Hyla Fritsch	Hyla Fritsch	5/30/2019 Sabrina Thomton Completed
	REVISER DUE DAT		19	
	DUEDATE	6/1/2019	6/1/2019	3/31/2019
	ACTION PLAN SUMMARY	Pharmacy Management developed a DEA filing system ("DEA File") to maintain the following information, eaglegated by Schedule I. II and III through Vs: - Unused and executed DEA 222 Forms will be secured and filed in chronological order (if DEA file is not secure, a placeholder to the location was added). - Dated controlled substance invoices. - Dated controlled substance invoices. - DEA registrant license certification. - Power of Attorney (POA) Forms used to delegate the ordering of Schedule II controlled substances. - DEA registrant license certification. - DEA 105 Forms for their record of controlled substances dastroyed (as applicable). - DEA 416 Forms for their record of controlled substances dastroyed (as applicable). - Records of controlled substances transferred to another DEA registrant (as applicable). - Expired controlled substance records. - Provider prescriptions (or placeholder to location).	Management developed a checklist process to monitor the DEA File to validate all controlled substance records are current, complete and include all records for a closed loop system.	The Payroll Manager updated the procedures to include information for correctly establishing rehired employees in the Finance Plus system. This included inclusion of the correct Leave Anniversary Date and Leave Anniversary Code based on their rehire date. The updated written procedure was shared with Human Resources management.
E MEETING ON 5/28/19	ACTION PLAN NAME	DEA Filing System	Checklist Process	Implement a Written Policy & Procedure
ACTION PLANS COMPLETED SINCE THE LAST AUDIT COMMITTEE MEETING ON \$/28/19.	ISSUE NAME	Pharmacy Record Keeping is Non-Compilant with DEA Requirements		PTO Accrued at Higher Rales Due to Incorrect Leave Anniversary Codes
OMPLETED SINCE	AUDIT PLAN	roes 2019 -10		2019 - 12
ACTION PLANS C	AUDIT NAME	Controlled Substances 2019 -10		PTO Benefits

1. Description: Lakeside Medical Center Pharmacy Clean Room Renovation Costs

2. Summary:

The agenda item presents the renovation costs of the existing pharmacy for compliance with 797 and 800 clean room standards intended for compounding and IV mixing.

3. Substantive Analysis:

An RFQ was issued April 29, 2019 for design/build and other related services for the pharmacy clean room upgrade project at Lakeside Medical Center. Lego Construction Company was selected based on the RFQ award process.

Attached to this agenda item is Lego's Design Build schedule and cost proposal for the pharmacy clean room project. The cost for the project is \$659,193.

The FY2019 budget includes \$394,000 for this project. That budgeted amount was estimated prior to the RFQ process and receipt of the formal proposal from the contractor. Since the costs exceed the budgeted amount, the newly received proposed costs for the project need to be approved during this Joint Health Care District and Finance/Audit Committee meeting. The additional costs will be funded through savings in other areas of the FY2019 budget.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	\$659,193	Yes No 🗌
Annual Net Revenue	N/A	Yes No
Annual Expenditures	N/A	Yes No

Reviewed for financial accuracy and compliance with purchasing procedure:

Darry J. Davis
Chief Executive Officer

5. Reviewed/Approved by Committee:

N/A	
Committee Name	Date Approved

6. Recommendation:

Staff recommends the Board approve the Lakeside Medical Center Pharmacy Clean Room Renovation Costs.

Approved for Legal sufficiency:

Valerid Shahijari VP & General Counsel

> Thomas W. Cleare VP of Strategy

Chief Executive Officer

ampus	Lakesdie Med	July 15, 2019	Strate	egic Target Budget Occupancy Date	TBD
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oject Management	0.00			included in constructio	
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Task ED Silver (2%) sponsible Wages spantment of Business Development scalation AP/OIG Fees b-Total Additional Construction Fees tal Construction Cost her Projects Task ct Cleaning tal Other Projects viner Furnished Equipment Task inage in Public Places in Medical Equipment dical Equipment miture & Fixtures primation Systems (includes Telecomm.) tal OFE viner Contingency Task intingency.	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	9% 9% 9% 9% 9% 9% 9% 9% \$Ift² \$Ift² \$struction 5% 9% 9% 9% 9% 9% \$struction 0%	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Total Total Total	524,563 2,000 2,000 1,311
Task ED Silver (2%) spansible Wages spansible	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	9% 9% 9% 9% 9% 9% \$Ift2 struction 5% 9% 9% 9% 9% 9% 19% 19% 19% struction Total Land	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Total Total Total Total So	524,563 2,000 2,000 1,311 50,000 10,491 61,803
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	Lakeside Medical Center Pharmacy & Clean room upgrades	armacy &	Clean roo	m upgrades	3	
Division	Description	Unit	Quantity	Unit Cost	Total Cost	Notes
,	General Conditions (Based on 2 months construction)	SJ	-	\$ 92,984.20	\$ 92,984.20	0
2	Existing conditions, demolition, floor protection etc.	รา	1	\$ 10,000.00	\$ 10,000.00	0
2	JICRA (2 machines for 2 months), sticky mats, partitions etc.	15	1	\$ 15,000.00	\$ 15,000.00	0
3	Concrete cutting, patching & GPR*	SI	1	\$ 4,000.00 \$		4,000.00 Didn't have this cost in the Estimate submitted earlier
9	Cabinetry repairs/patching (Desks etc.)	SI	1	\$ 6,800.00 \$	\$ 6,800.00	0
7	Roofing (Flashing, patching etc. by a Bonded roofer) Warranty is by Murton Roofing)	51	1	\$ 5,000.00	\$ 5,000.00	0
7	Fire Caulking*	51	-	\$ 2,000.00 \$		2,000.00 Didn't have this cost in the Estimate submitted earlier
80	Bessam break away doors including installation (2 Doors)	51	1	\$ 12,442.42 \$	\$ 12,442.42	2
89	Signed & Sealed shop drawings for the doors	51	1	\$	\$	Not required because these are Interior doors
83	Remove & replace the door between the Pharmacy & the work areas	SI	-	8 6,000.00	2 6,000.c	6,000.00 Didn't have this cost in the Estimate submitted earlier
æ	Pass through windows (Material and delivery)	ΕA	~	\$ 1,000.00	\$ 2,000.00	0
œ	Pass through windows installation for 2 windows	57	,-	\$ 500.00	00:005 \$	0
6	Acoustical ceiling w/Aluminum grid (Washable and the specified manufacturer)	SI	-	\$ 6,050.00	\$ 6,050.00	0
6	Flooring (Welded sheet vinyl with a 6" cove) (Includes demo & installation)	S	-	\$ 6,150.00	\$ 6,150.00	0
6	Moisture test for flooring	15	1	\$ \$00.00	\$ 500.00	0
6	Moisture mutgation before installing the New floor if the test results are unsatisfactory	\$1		\$ 3,500.00	\$ 3,500.00	Owner allowance based on field conditions & results. Will be credited if not used
6	Drywall scope of work (including miscellaneous parch & repairs)	51	1	\$ 17,000.00 \$	\$ 17,000.00	0
6	Painting	51	1	\$ 5,000.00 \$	\$ 5,000.00	0
10	Acrowyn Wall Guards and Corner Guards.	ภ	-	\$ 5,000.00 \$	ŀ	5,000.00 Didn't have this cost in the Estimate submitted earlier
13	Fire Sprinklers - Relocate existing heads if required (\$500 per head approx.)*	si	1	\$ 3,000.00	\$ 3,000.00	Didn't have this cost in the Estimate submitted earlier (Owner allowance, Witl be credited if not used)
15	Mechanical (Includes demolition, New exhaust fans, MEPA filters, Controls, T&B, AHU adjustments etc)*	รา	1	\$ 107,500.00	\$ 107,500.00	Subcontractor gave a credit of \$2,500. Therefore the number went down
15	HOOD Connection and Certification*	51	-	\$ 3,000.00	3,000.00	0 Included as an Allowance (Refer to Qualifications)
15	Plumbing (New sink in the Ante room)	51	1	\$ 10,000.00	\$ 10,000.00	0
16	Electrical (New fixtures, power to the New units, conduit raceways & wiring etc.)	51	1	\$ 32,000.00	\$ 32,000.00	0
16	Electrical (Motorized dampers interlock with FA & FA Re-Certification)*	SI		\$ 30,000.00	\$ 30,000.0	Didn't have this cost in the Estimate submitted earlier. \$ 30,000.00 \$ 30,000.00 This is the cost provided by the Subcontractor. It includes the fire alarm work to be done by the Electrical subcontractor and then Re-Certifying the existing panel by Siemens

Total Mard Cost \$ 385,426.62

					7,647.27 TBD by the Owner			
Design & Administration Costs	Guri Matute Design fee \$ 52,000.00	PreConstruction fee (Includes 25% Estimator for 2 months) \$ 5,893.22	Total Hard Cost including design 5, 443,319.84	Subtotal 5 509.817.82	Bond@15% \$ 7,647.27	Insurances including General Liability@1% \$ 5,098.18	Contingency (By owned) \$	Total propect Cost \$ 522,563,26

Lakeside Medical Center Pharmacy Renovations - Preliminary Milestone Schedule

Date 7/15/2019

Activity Togeth Title Title Togeth	Duration	FROM	TO	400
Notice to Proceed	1 davs	7/26/2019	7/26/2019	
A/E Design (6 Weeks)	42 days	9102/92/7	9/6/2019	
Permitting with the City (4 Weeks)	28 days	9/6/2019	10/4/2019	
Submittals (4 Weeks, included receiving them from the Subs				
and getting them approved by the A/E)(We are assuming that these				CONSTRUCTION CO
can be done during Permitting)	28 days	9/6/2019	10/4/2019	
Equipment and material lead time* (8 weeks)	56 days	10/4/2019	_	
Construction including all the inspections and AHCA (8 Weeks)	•			
(Starting 4 weeks after the equipment is released ¬ waiting all 8				
weeks)	S6 days	11/1/2019	0100/20/21 0100/1/11	
	2	CTOT/T/TT	25/5/75073	
Total Time for Design & Construction 154 days	n 154 days	ALEST LA	100 at 100	ANTICL.

This schedule assumes that the Hoods provided by the owner will be arriving on time and doesn't affect construction. *Lead time is for the Mechanical fans, light fixtures, Bessam break away doors, Exit door, Sheet Vinyl floor, ACT etc.

1. Description: Healthy Palm Beaches Certificate of Authority

2. Summary:

The agenda item presents a recommendation to surrender the Healthy Palm Beaches Certificate of Authority.

3. Substantive Analysis:

Healthy Palm Beaches was originally incorporated by the District in 1994 as a not-for-profit Health Maintenance Organization. Healthy Palm Beaches operated a Medicaid HMO, Personal Health Plan, until 2014 and a Health Flex limited benefit plan, Vita Health, until 2015.

Since sun-setting the two health plans, Healthy Palm Beaches has administered the claims runout. The past 2 years, representatives from the Florida Office of Insurance Regulation have reached out to see if we were going to surrender our Certificate of Authority since we no longer operate any health plans. Staff has assessed the possibility of starting another health plan over the past few years and determined it is unlikely the District would return to health plan operations. As a result, staff is recommending that we surrender the Certificate of Authority.

By surrendering the Certificate, the District will no longer be required to dedicate staff resources to submit quarterly filings and to meet other Office of Insurance requirements, including the on-site financial conditions examination, thus reducing the cost to the organization for supporting an inactive entity.

If the District decides in the future that it wants to operate a health plan again, there is a process available to re-apply for a new Certificate of Authority.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes No
Annual Net Revenue	N/A	Yes No
Annual Expenditures	N/A	Yes No

Reviewed for financial accuracy and compliance with purchasing procedure:

Chief Executive Officer

N/A Committee Name	Date Approved
Recommendation:	
Staff recommends the Board Certificate of Authority.	approve surrendering the Healthy Palm Be
Approved for Legal sufficiency:	
Valerio Shahriari VP & General Counsel	

Thomas W. Cleare VP of Strategy Darce Davis

Chief Executive Officer

1. Description: Health Care District Financial Statements

2. Summary:

The YTD June 2019 financial statements for the Health Care District are presented for Board review.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for the Health Care District. Additional management discussion and analysis is incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes No
Annual Net Revenue	N/A	Yes No
Annual Expenditures	N/A	Yes No

Reviewed for financial accuracy and compliance with purchasing procedure:

Chief Executive Officer

5. Reviewed/Approved by Committee:

N/A	
Committee Name	David and
Committee Name	Date Annroyed

6. Recommendation:

Staff recommends the Board receive and file the YTD June 2019 Health Care District financial statements.

Approved for Legal sufficiency:

Valerie Shahriari VP & General Counsel



Health Care District of Palm Beach County

June 2019



Table of Contents

Management Discussion and Analysis

Combined Financial Statements
Revenues and Expenditures – Combined All Funds (Functional)1
Revenues and Expenses by Fund YTD2
Combined Statement of Net Position3 - 4
Supplemental Information
General Fund
Healey Center14 - 16
Lakeside Medical Center
Primary Care Clinics
:



MEMO

To: Finance Committee

From: Darcy J Davis, Chief Executive Officer

Date: July 17, 2019

Management Discussion and Analysis of June 2019 Health Care District Financial Statements Subject:

revenue is favorable to budget by \$5.3M, due primarily to the Primary Care Clinic grant recognition and higher returns on investments related The June statements represent the financial performance for the nine months of the 2019 fiscal year for the Health Care District. Total to the short term investment strategy. Expenses before depreciation are significantly (\$2.0M) better than budget. consolidated net margin is a positive \$7.3M. The General Fund YTD revenue is over budget by \$2.0M. The favorable variance resulted primarily from an appreciation of \$1.9M in the unrealized fair market value of investments. Additionally, the outsourcing of subrogation recoveries resulted in the collection of \$1.3M of of approximately \$2.1M due to the change of the revenue recognition. Patient revenue is slightly under budget due to the delay of the subrogation lien revenue compared to prior year of \$460k. However, the positive variance is primarily offset by Ad Valorem taxes shortfall pharmacy billing implementation, as well as aeromedical actual transports volume of 463 being under budget by 24 or 5% Expenses in the General Fund are better than budget by \$1.1M after overhead allocations. Significant categories of favorable variances include medical services and drugs with a combined positive variance of \$1.3M, due to much lower than anticipated volumes for the third quarter. Sponsored programs are \$1.3M better than budget due to the timing of payouts versus the budget spread over 12 months. Savings in the purchased services category are related to the budgeted start date of October compared to an actual start date of January for the new third party administrator for claims processing in Managed Care. Salaries and benefits also have a significant positive variance, which is due to the Pharmacy restructuring and associated elimination of positions. The General fund is also running higher vacancy rates than budgeted in Administration and Aeromedical due to some hard to fill positions. However, other expense is significantly over budget by



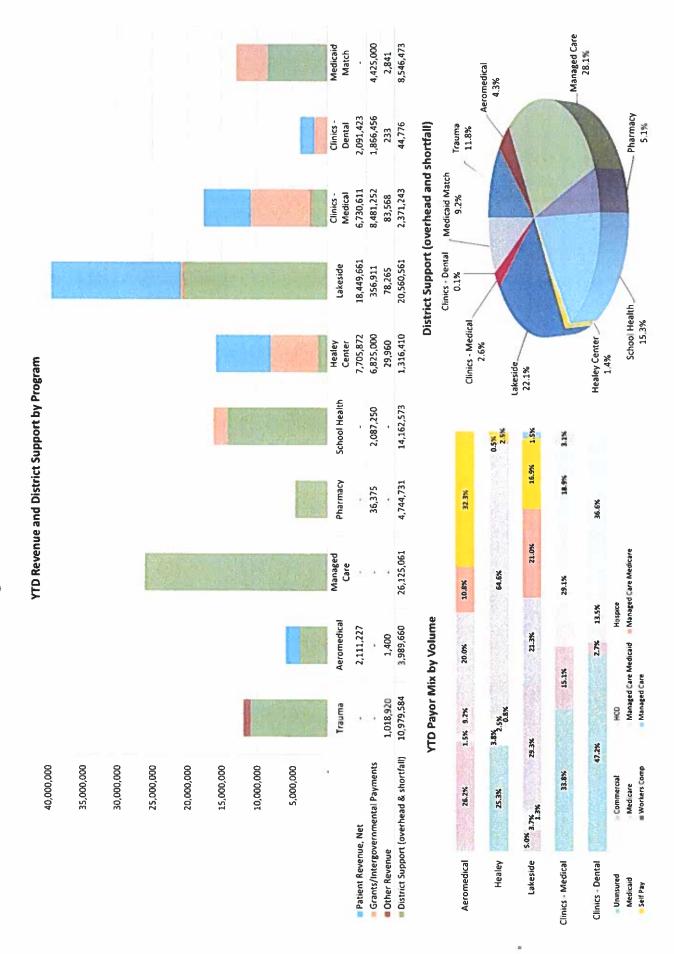
\$3.8M due to the District participation in the AHCA Low Income Pool program (LIP). As of June 30, 2019, the District contributed \$4.3M as a bona fide donation for the benefit of St. Mary's Medical Center, JFK, Bethesda Hospital East, Good Samaritan, Wellington Regional Center, Palm Beach Gardens, Jupiter Medical Center, Palm West, Delray Medical Center, West Boca Medical Center, CL Brumback, Foundcare and Genesis. The General Fund has a positive net margin of \$52.1M versus a budgeted income of \$49.0M for a positive net margin of The General Fund has subsidized a total of \$30.7M which includes, Lakeside Medical Center at \$17.9M, Medicaid Match \$8.5M, Primary Care Clinics \$2.6M, Healey Center \$830k, and the Capital Replacement Fund \$752k to support their operations. The Healey Center has a positive net patient revenue variance of \$516k; this is directly attributable to the increase in the Medicaid rate. Total YTD operating expenses are \$211k over budget due primarily to salaries and wages. The approval of unbudgeted FTEs to support the volume and market pay increase for CNAs contributed to the increase. Other supplies are also negative to budget YTD by \$55k due to the timing of the expenditures incurred. Favorable variances in operational expenses are due to less than anticipated expenses

At Lakeside Medical Center, year to date total revenues of \$18.9M were below budget by \$2.8M. Net patient revenue of \$18.4M was below budget due to a decrease from budgeted patient volume. Patient volumes through June are lower than estimated with adjusted admissions ER admission and observation patient stays, however, exceeded the budget by 7.2% and 47.1%, respectively. Total year to date other revenue of \$435k exceeded budget by \$112k due to the GME program receiving \$124k as a result of excess funds being redistributed to GME programs throughout the state. Total operating expenses of \$33.6M were over budget \$980k. The unfavorable variance is in down 8.2%, adjusted patient days are down 11.4%, and the average daily census down 32.2% from prior year to 16.7 including newborns. contracted physician expenses due to the locum tenens. Healthy Palm Beaches' total revenue of \$37k is over budget by \$13k primarily due to interest earned. Total expenses of \$33k are under budget by \$15k. Positive variances are attributed to audit fees and insurance due to statutory requirements, which are less than anticipated. Healthy Palm Beaches has a positive net margin of \$3.6k, which is \$29k better than budget. The Primary Care clinics' net patient revenue is over budget year to date by \$1.6M. This positive variance was caused by the unanticipated LIP revenue of \$2.0M and unbudgeted District Cares subsidy payments of \$1.1M for clinic visits. Volumes in both the medical and dental clinics are behind budget YTD. The volume variances are attributable to the ramp-up of the new strategy of integration with medical visits,

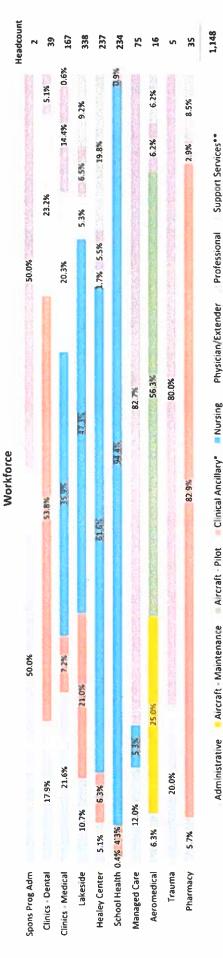


for the clinics are \$380k better than budget. Repairs and maintenance is unfavorable by \$243K due to higher than anticipated software which is slowing productivity. Grant funds are \$4.0M positive YTD due to a change in recognition of HRSA grants. Total operating expenses maintenance costs related to transitioning from Allscripts to Athena. Total net margin for the clinics is a negative \$2.4M, which is favorable to budget by \$6.4M. Cash and investments remain strong with a combined balance of \$196M, of which \$1.5M is restricted. Due from other governments reflects to the IBNR reserve as management continues to monitor claims lag with the new claim processing provider. Total net position for all funds the tax collector receivable of \$3.7M, LIP funds of \$1.1M to the Clinic, and grants of \$718k. Medical benefit payable will have an adjustment combined is \$270k.

Program Dashboard - YTD June 2019



Program Dashboard - YTD June 2019



* Clinical Aneullary is comprised of employees in pharmacy, lab, radiology, ultrasound, respiratory, physical therapy, social services, activities, and dental hygienists/assistants

** Support Services is comprised of employees in housekeeping, dietary, laundry, purchasing, and warehouse/delivery



Healey Center and Lakeside Medical Center capacity percentages reflect the year-to-date average daily census. Primary Care and Dental Clinic capacity percentages represent the number of completed visits compared to the budgeted number of visits at each location.

Revenues & Expenditures - Combined All Funds (Functional) FOR THE NINETH MONTH ENDED JUNE 30, 2019

		Current Month	Month						Fiscal V	Fiscal Year To Date			
Actual	Budget	Variance	*	Prior Year	Variance		Actual	Budget	Variance	×.	Prior Year	Variance	£
						Revenues:			1				į
\$ 708,728 \$	820,585 \$	(111,857)	(13.6%) \$	11,072,500	\$ (10,363,772)	(93.6%) Ad Valorem Taxes	5 126,683,095 5	128,834,625 \$	(2,151,530)	(1.7%) \$	99,604,272 \$	27,078,823	27.2%
			%0.0	٠		0.0% Medicaid Revenue and Premiums	•			0.0%		,	%0.0
3.377.331	4,326,492	(949,161)	(21.9%)	4,468,920	(1,091,589)	(24.4%) Patient Revenue, Net	37,088,793	38,278,949	(1,190,156)	(3.1%)	40,489,266	(3,400,473)	(8.4%)
1.481.917	1.481.917		0.0%	1,481,917		0.0% Intergovernmental Revenue	13,337,250	13,337,250	(0)	(0.0%)	13,337,250	(o)	(0.0%)
1 232 831	K3d 471	698.410	110.1%	638 095	694 737	108.9% Grants	10.740.994	6.523.324	4.217.670	64.7%	6,068,123	4,672,871	77.0%
בנים ציבור ד	22,200	130,050	75.407	154414	230 600	1CC 19/ (appropri	3 3/15 789	2010.046	1 295 743	64.5%	2 2 3 2 1 7 4	1.068.615	47.8%
393,923	966,622	coc'n/T	10.476	HT#'#CT	239,303	Canada a series and a series an	10 10 10 10 10	מרטיסידטיי	2000 000	1000 0007	(40,000,000,000,000,000,000,000,000,000,	200000	1700 0007
274,325	(86,815)	361,140	(416.0%)	33,410	240,915	721.1% Unrealized Gain/(Loss)-Investments	1,910,115	(781,333)	2,691,449	(344.5%)	(1,013,434)	2,923,549	(42882)
130,419	120,528	9,891	8.2%	17,201	113,218	658.2% Other Revenue	3,039,892	2,575,431	464,461	18.0%	2,687,641	352,251	13,1%
\$ 7,699,475 \$	7,520,467 \$	179,008	2.4% \$	2.4% \$ 17,866,457 \$ (10,166,983)	\$ (10,166,983)	(56.9%) Total Revenues	\$ 196,105,927 \$	\$ 162,877,061	5,327,636	2.8% \$	163,410,291 \$	32,695,636	20.0%
						Expenditures							
5,724,649	5.677.568	(47,081)	(0.8%)	5,807,629	82,980	1.4% Salaries and Wages	60,203,267	61,998,903	1,795,636	2.9%	58,041,876	(2,161,391)	(3.7%)
1.867.817	1,776,350	(91,467)	(5.1%)	1,989,696	121,878	6.1% Benefits	18,996,833	19,775,642	778,809	3.9%	18,508,663	(488,170)	(2.6%)
1,383,745	1,278,369	(105,376)	(8.2%)	1,039,492	(344,253)	(33.1%) Purchased Services	10,552,614	11,494,960	942,346	8.2%	8,545,522	(2,007,092)	(23.5%)
169,350	200,680	31,330	15.6%	210,562	41,212	19.6% Medical Supplies	1,826,573	1,755,035	(71,538)	(4.1%)	1,682,176	(144,397)	(8.6%)
191,517	291,726	100,209	34.4%	193,293	1,775	0.9% Other Supplies	2,403,212	2,616,533	213,321	8.2%	2,277,949	(125,263)	(5.5%)
783,772	544,645	(239,127)	(43.9%)	602,089	(181,683)	(30.2%) Contracted Physician Expense	7,770,171	5,746,734	(2,023,437)	(35.2%)	5,768,381	(2,001,790)	(34.7%)
1,441,591	1,441,591	٠	%0.0	1,415,952	(25,638)	(1.8%) Medicaid Match	12,974,315	12,974,315	,	%0.0	12,743,572	(230,743)	(1.8%)
2,658,094	3,420,036	761,942	22.3%	4,184,068	1,525,974	36.5% Medical Services	29,801,142	30,730,627	929,486	3.0%	35,484,433	5,683,291	16.0%
213,250	256,250	43,000	16.8%	188,640	(24,610)	(13.0%) Orugs	1,671,259	2,253,276	582,017	25.8%	1,927,995	256,737	13.3%
474,839	525,121	50,282	9.6%	303,957	(170,881)	(56.2%) Repairs & Maintenance	4,442,184	4,778,471	336,288	7.0%	3,572,502	(869,682)	(24.3%)
343,269	347,268	3,999	1.2%	315,948	(27,321)	(8.6%) Lease & Rental	3,063,848	3,247,815	183,967	5.7%	3,223,896	160,047	20%
112,039	133,167	21,128	15.9%	130,107	18,068	13.9% Utilities	1,089,952	1,152,976	63,025	2.5%	1,030,714	(59,238)	(8.7%)
2,626,689	501,612	(2,125,077)	(423.6%)	401,353	(2,225,336)	(554.5%) Other Expense	10,160,750	6,503,737	(3,657,013)	(56.2%)	5,429,350	(4,731,399)	(87.1%)
143,617	164,257	20,640	12.6%	164,578	20,961	12.7% Insurance	1,236,937	1,478,623	241,686	16.3%	1,255,855	18,918	1.5%
849,335	960,833	111,499	11.6%	688,418	(160,917)	(23.4%) Sponsored Programs	7,304,142	8,647,500	1,343,358	15.5%	6,246,260	(1,057,882)	(16,9%)
18,983,572	17,519,473	(1,464,100)	(8.4%)	17,635,782	(1,347,790)	(7.6%) Total Operational Expenditures	173,497,198	175,155,148	1,657,950	%6'0	165,739,145	(7,758,053)	(4.7%)
\$ (11,284,098) \$	\$ (900'666'6)	(1,285,092)	12.9% \$		230,675 \$ (11,514,773)	Net Performance before Depreciation & (4,991.8%) Overhead Allocations	\$ 22,608,729 \$	15,623,143 \$	6,985,586	44.7% \$	(2,328,854) \$	24,937,583	(1,070.8%)
348,686	384,559	35,872	9.3%	366,982	18,295	5.0% Depreciation	3,112,243	3,466,753	354,510	10.2%	3,292,093	179,850	5.5%
19,332,259	17,904,031	(1,428,228)	(8.0%)	18,002,764	(1,329,495)	(7.4%) Total Expenses	176,609,441	178,621,900	2,012,459	1.1%	169,031,239	(7,578,202)	(4.5%)
\$ (11,632,784) \$	(10,383,564) \$	(1,249,220)	12.0% \$		(136,307) \$ (11,496,477)	8,434.3% Net Margin	\$ 19,496,486 \$	12,156,391 \$	7,340,096	60.4% \$	(5,620,947) \$	25,117,434	446.9%
888,211	1,457,771	569,561	39.1%	75,853	(812,358)	(1,071,0%) Capital	2,481,087	14,341,631	11,860,543	82.7%	2,085,336	(395,751)	(19.0%)
\$ (12,520,995) \$	(11,841,336) \$	(629,629)	5.7% \$		(212,160) \$ (12,308,835)	S,801.7% RESERVES ADDED (USED)	\$ 17,015,399 \$	(2,185,240) \$	19,200,639	(878.7%) \$	(7,706,283) \$	24,721,682	320.8%

Revenues and Expenses by Fund YTD FOR THE NINETH MONTH ENDED JUNE 30, 2019

		General	_	Healey	Lakeside	Healthy Palm	Prin	Primary Care	Medicaid	9	Capital	
		Fund		Center	Medical	Beaches	-	Clinics	Match		Funds	Total
Kevenues:	٠					ı i	ı	4				4 136 603 006
Ad Valorem Taxes	٠	\$ 120,000,000	٠	٠		n	^		٨	^		5 120,003,055
Fremiums		•		4				ě				•
Patient Revenue, Net		2,111,227		7,705,872	18,449,661	7		8,822,034		65		37,088,793
Intergovernmental Revenue		2,087,250		6,825,000		3		6	4,425,000	000	1	13,337,250
Grants		36,375		4	356,911		-	10,347,707		×		10,740,994
Interest Earnings		2,932,083		1		-		8		•	i	2,932,083
Unrealized Gain/(Loss)-Investments		1,910,115		â		- 12						1,910,115
Other Revenue		2,920,669		29,960	78,265	36,739		83,801	2,	2,841	261,323	3,413,597
Total Revenues	\$	\$ 138,680,814	\$	14,560,831 \$	18,884,837	\$ 36,739	\$ 1	19,253,542 \$	4,427,841	841 \$	261,323	\$ 196,105,927
Expenditures:												
Salaries and Wages		26,446,434		8,144,508	13,977,403	10		11,634,922		7		60,203,267
Benefits		8,961,103		2,996,749	3,882,374			3,156,606		4	0	18,996,833
Purchased Services		6,702,918		620,520	2,560,175	21,210		647,791			i	10,552,614
Medical Supplies		74,865		399,008	1,030,828	•		321,873			٠	1,826,573
Other Supplies		722,903		659,588	658,728	•		361,993			•	2,403,212
Contracted Physician Expense		262,500		8,382	7,499,288	•				,	•	7,770,171
Medicaid Match		•		,	•	•			12,974,315	315	,	12,974,315
Medical Services		29,410,837		40,161		(225)		350,369		,	٠	29,801,142
Drugs		303,250		244,033	693,159			430,817		,		1,671,259
Repairs & Maintenance		2,386,530		273,532	1,421,343	•		360,779				4,442,184
Lease & Rental		1,510,609		12,433	522,708			1,018,098			٠	3,063,848
Utilities		92,966		320,453	626,016	•		50,518			•	1,089,952
Other Expense		9,282,958		119,649	578,711	6,626		172,807			٠	10,160,750
Insurance		1,066,855		40,827	107,023	5,520		16,712				1,236,937
Sponsored Programs	١	7,304,142										7,304,142
Total Operational Expenditures		94,528,868	7	13,879,842	33,557,758	33,130	+	18,523,285	12,974,315	315	•	173,497,198
Net Performance before Depreciation &												
Overhead Allocations	S	44,151,946	s	\$ 066'089	\$ (14,672,921)	\$ 3,609	~	730,256 \$	(8,546,473)	473) \$	261,323	\$ 22,608,729
Budget	S	39,697,087	S	\$ 606'588	(10,868,882)	\$ (24,893)	S	(5,217,553) \$	(8,545,587)	\$ (285)	197,062	\$ 15,623,143
Prior Year: Net Performance before Depreciation & Overhead Allocations	v	14,782,547	v₁.	\$ 29,68	\$ (10,008,363)	\$ 32,093	٠,	981,558 \$	(8,314,801)	801) \$	193,331	\$ (2,293,978)

Combined Governmental Funds Statement of Net Position

As of June 30, 2019

			Medicaid	2	Medicaid			Governmental	Governmental
	General Fund June	General Fund Mav	Match	!	Match	Capital Projects June	Capital Projects Mav	Funds	Funds
	2019	2019	2019		2019	2019	2019	2019	2019
Assets			l	 					
Cash and Cash Equivalents	\$ (8,584,763)	\$ 10,722,515	\$ 609,042	\$	609,042	\$ 21,672,082	\$ 22,017,611	\$ 13,696,361	\$ 33,349,169
Restricted Cash	•	•	•		•	ı	•	•	•
Investments	173,104,318	164,457,371	•		•	•		173,104,318	164,457,371
Notes Receivable	•	•	•					•	•
Accounts Receivable, net	1,136,001	1,165,345	•					1,136,001	1,165,345
Due From Other Funds	•		,					•	•
Due From Other Governments	3,619,656	4,334,170	8			,	•	3,619,656	4,334,170
Inventory	165,810	165,675				ı	•	165,810	165,675
Other Current Assets	4,795,145	5,262,281			,		,	4,795,145	5,262,281
Total Assets	\$ 174,236,168	\$ 186,107,357	\$ 609,042	w	609,042	\$ 21,672,082	\$ 22,017,611	\$ 196,517,292	\$ 208,734,010
Liabilites									
Accounts Payable	5,264,853	4,406,928	54		•		•	5,264,853	4,406,928
Medical Benefits Payable	5,547,373	5,547,373				ı	,	5,547,373	5,547,373
Due To Other Funds			•					•	•
Due To Other Governments		•	ů.			•		•	1
Deferred Revenue	4,653,005	5,593,649	•					4,653,005	5,593,649
Other Current Liabilities	2,090,697	2,350,391	٠			•	•	2,090,697	2,350,391
Noncurrent Liabilities	463,133	463,133	4			•		463,133	463,133
Total Liabilities	18,019,060	18,361,474			•	1	ı	18,019,060	18,361,474
Fund Balances									
Nonspendable	4,054,528	4,013,336	227			29	a.	4,054,528	4,013,336
Assigned to Subsequent Year's Budget	38,200,000	38,200,000			•	.*	76	38,200,000	38,200,000
Assigned to Capital Projects		•			•	23,248,133	23,248,133	23,248,133	23,248,133
Assigned to Medicaid Match	•	•	609,042		609,042	*	×	609,042	609,042
Unassigned	92,589,057	93,377,180	20		•		Û	92,589,057	93,377,180
Beginning Fund Balance	134,843,585	134,843,585	609,042		609,042	23,248,133	23,248,133	158,700,760	158,700,760
Revenue Over/(Under) Expenditures	21,373,523	32,902,298				(1,576,051)	(1,230,521)	19,797,472	31,671,777
Ending Fund Balance	156,217,108	167,745,883	609,042		609,042	21,672,082	22,017,611	178,498,232	190,372,537
Total Liabilities and Fund Balances	\$ 174,236,168	\$ 186,107,358	\$ 609,042	ς, ς,	609,042	\$ 21,672,082	\$ 22,017,611	\$ 196,517,291	\$ 208,734,010

Combined Business-Type Funds Statement of Net Position As of June 30, 2019

	Hea	Healey Center June 2019	Heal	Healey Center May 2019	Hea	Healthy Palm Beaches June 2019	Healthy Palm Beaches May 2019	1	Lakeside Medical Center June 2019	Me.	Lakeside Medical Center May 2019	Primary Care Clinics June 2019		Primary Care Clinics May 2019	Business-Type Funds June 2019	e Business- Type Funds May 2019	Type
Assets Cash and Cash Equivalents Restricted Cash	~	1,717,564	s	1,406,141	S	1,412,765	\$ 1,415,812	\$	4,837,477	S	4,838,943	\$ (345,128)	\$ (82	(907,934)	\$ 7,622,678	\$	6,752,963
Accounts Receivable, net		1,128,345		1,382,790			(X) - 1		2,591,492		2,785,808	1,358,566	99	1,121,830	5,078,403		5,290,429
Due From Other Funds Due From Other Governments									208,832		297,015	1,656,006	90	3,242,361	1,864,838		3,539,376
Inventory Other Circuit Assets		CO 463		19 975		- 48 KA9	03 DAR		680,184		697,110	-	84	136 968	680,184		697,110
Net Investment in Capital Assets		17,559,103	1			200	, ,		36,520,343		36,738,885	2,064,407	 _{60 8}	1,479,138	56,143,853	55,	1,638
Total Assets	v.	20,466,360	\$	20,430,276	S	2,961,373	\$ 2,958,858	ν <u> </u>	45,238,479	S	45,647,964	\$ 4,842,836	36 \$	5,072,364	\$ 73,509,049	5 74,109,462	9,462
Deferred Outflows of Resources Deferred Outflows Related to Pensions	w	88,686	v.	88,686	~		\$	v		S		\$	v		989′88 \$	\$\$	88,686
Liabilities Accounts Payable		182,134		142,818		×	1,006		1,296,780		1,316,088	558,220	20	571,923	2,037,135		2,031,836
Medical Benefits Payable		133		- 1			558		а.			.00		00			r t
Due to Other Governments		29,540		30,384			3.7		2,301,819		2,301,819	,		•	2,331,359		2,332,204
Deferred Revenue		: 3		F 6			120		16,225		16,225	17,282	82	44,346	33,507	è	60,570
Other Current Liabilities Noncurrent Liabilities		1127.645		350,832					2.135.423		2.135.423	797,053	77 23	797,053	4,060,122		4,060,122
Total Liabilities	w	1,742,283	w	1 11	v.		\$ 1,006		6,686,181	ς,	1 11	\$ 2,101,877	7 \$	2,159,726	\$ 10,530,341	\ <u>\</u>	2,357
Deferred inflows of Resources Deferred inflows	v	126,350	W	126,350	S.	*	্	v.	2,357	v.	2,357	\$ 6:	612 \$	612	\$ 129,319	ν ,	129,319
Net Position Net Investment in Capital Assets		17,559,103		17,613,615		1			36,520,343		36,738,885	2,064,407	07	1,479,138	56,143,853	3 55,831,638	1,638
Restricted		8,855		8,855		1,500,000	1,500,000	_	٠		•			ì	1,508,855		1,508,855
Unrestricted Total Not Design		1,118,456	1	1,118,462		1,461,374	1,457,851	_[.	2,029,598		2,166,778	675,939	39 1 39	1,432,888	5,285,367	Ϊ,	6,175,979
יינים ואבר ביינים	11	10,000,01	11	20000000	11	7,C,10C,2	60',66'	3 1	100000		200,000,00	2007	-	200000000000000000000000000000000000000		-	
Total Net Position	S.	20,428,696	\$	20,392,612	v.	2,961,374	5 2,958,858	11	\$ 45,236,121.90	v	45,645,607	\$ 4,842,223.73	۸II	5,071,751.80	\$ 73,597,735	5 74,198,147	8,147



SUPPLEMENTAL INFORMATION

GENERAL FUND

General Fund Revenue & Expenditures FOR THE NINETH MONTH ENDED JUNE 30, 2019

Budget	Curr Variance	Current Month	Prior Year	Variance	*	Actual	Budget	Fiscal Y Variance	Fiscal Year To Date	Prior Year	Variance	*
IV	(111,857)	(13.6%) \$	lg	\$ (10,363,772)	(93.6%) Ad Valorem Taxes	\$ 126,683,095 \$	\$ 128,834,625 \$	(2,151,530)	(1.7%) \$	99,604,272 \$	27,078,823	27.2%
274,249	(44,292)			(81,545)	(26.2%) Patient Revenue, Net	2,111,227	2,489,633	(378,406)		2,339,758	(228,531)	(9.8%)
231,917	•	%0.0	231,917		0.0% Intergovernmental Revenue	2,087,250	2,087,250	(0)	(0.0%)	2,087,250	(o)	(0.0%)
21,889	(21,889)	(100.0%)	11,147	(11,147)	(100.0%) Grants	36,375	191,384	(155,009)	(81.0%)	87,013	(50,638)	(58.2%)
006'961	177,888	90.3%	127,237	247,551	194.6% Interest Earnings	2,932,083	1,772,100	1,159,983	65.5%	2,004,912	927,171	46.2%
(86,815)	361,140	(416.0%)	33,410	240,915	721.1% Unrealized Gain/(Loss)-Investments	1,910,115	(781,333)	2,691,449	(344.5%)	(1,013,434)	2,923,549 ([288.5%]
66,688	40,314	60.5%	8,291	98,711	1,190.6% Other Revenue	2,920,669	2,085,750	834,919	40.0%	2,026,683	893,987	44.1%
1,525,413 \$	401,304	26.3% \$	26.3% \$ 11,796,004 \$	(9,869,287)	(83.7%) Total Revenues	\$ 138,680,814 \$	\$ 136,679,408 \$	2,001,406	1.5% \$	107,136,454 \$	31,544,361	29.4%
					Expenditures:							
1,945,232	(311,842)	[16.0%]	2,289,243	32,169	1.4% Salaries and Wages	26,446,434	27,664,003	1,217,569	4.4%	25,306,186	(1,140,248)	(4.5%)
645,797	(104,852)	(16.2%)	876,139	125,490	14.3% Benefits	8,961,103	9,398,803	437,700	4.7%	8,832,445	(128,658)	(1.5%)
841,607	(114,217)	(13.6%)	615,462	(340,362)	(55.3%) Purchased Services	6,702,918	7,574,462	871,544	11.5%	4,992,624	(1,710,294)	(34.3%)
7,517	5,681	75.6%	1,528	(307)	(20.1%) Medical Supplies	74,865	69,650	(5,215)	(7.5%)	28,605	(46,260)	(161.7%)
103,664	56,725	54.7%	34,980	(11,959)	(34.2%) Other Supplies	722,903	932,977	210,074	22.5%	804,095	81,192	10.1%
29,167	0	%0.0	29,167		0.0% Contracted Physician Expense	262,500	262,500	0	%0.0	236,498	(26,002)	(11.0%)
3,348,921	781,129	23.3%	4,179,972	1,612,180	38.6% Medical Services	29,410,837	30,140,287	729,451	2.4%	35,449,633	6,038,796	17.0%
91,542	79,485	86.8%	92,554	80,497	87.0% Drugs	303,250	823,879	520,629	63.2%	673,968	370,718	55.0%
327,889	62,647	19.1%	190,335	(74,908)	(39.4%) Repairs & Maintenance	2,386,530	2,951,005	564,475	19.1%	1,966,069	(420,461)	(21.4%)
186,299	25,139	13.5%	160,482	(679)	(0.4%) Lease & Rental	1,510,609	1,676,694	166,085	%6 6	1,715,588	204,979	11.9%
8,613	(2,521)	(29.3%)	10,291	(843)	(8.2%) Utilities	92,966	77,518	(15,448)	(19.9%)	800'89	(24,958)	(36.7%)
331,740	(2,193,853)	(661.3%)	291,038	(2,234,556)	(767.8%) Other Expense	9,282,958	5,471,965	(3,810,993)	(%9.69)	4,941,199	(4,341,759)	(87.9%)
143,453	22,988	16.0%	143,263	22,798	15.9% Insurance	1,066,855	1,291,080	224,224	17.4%	1,092,728	25,872	2.4%
960,833	111,499	11.6%	688,418	(160,917)	(23.4%) Sponsored Programs	7,304,142	8,647,500	1,343,358	15.5%	6,246,260	(1,057,882)	(16.9%)
8,972,275	(1,581,993)	(17.6%)	9,602,871	(951,396)	(9.9%) Total Operational Expenditures	94,528,868	96,982,322	2,453,454	2.5%	92,353,907	(2,174,961)	(2.4%)
(7,446,861)	(1,180,689)	15.9%	2,193,133	(10,820,683)	Net Performance before Overhead (493.4%) Allocations	44,151,946	39,697,087	4,454,860	11.2%	14,782,547	29,369,400	198.7%
(1,026,249)	167,276	(16.3%)	(725,564)	133,409	(18,4%) Overhead Allocations	(7,919,072)	(9,236,237)	1,317,165	(14.3%)	(7,208,138)	710,934	(%6.6)
7,946,026	(1,749,268)	(22.0%)	8,877,307	(817,987)	(9.2%) Total Expenses	96,609,796	87,746,085	1,136,288	1.3%	85,145,769	(1,464,027)	(1.7%)
613} \$	(6,420,613) \$ (1,347,965)	21.0% \$	2,918,697	\$ (10,687,274)	(366.2%) Net Margin	\$ 52,071,018 \$	48,933,324 \$	3,137,695	6.4% \$	21,990,685 \$	30,080,333	136.8%
		0.0%	(54	% ;	0.0% Capital			54	0.0%		3	0.0%

(25,145,290) \$ (5,552,205) 22.1%

(21.3%) \$

50.0% General Fund Support/Transfer In(Out) \$ (30,697,495) \$ (38,988,087) \$ 8,290,591

(13.2%) \$ (2,506,904) \$ (1,253,293)

\$ (3,760,197) \$ (4,332,010) \$ 571,812

Trauma Statement of Revenues and Expenditures FOR THE NINETH MONTH ENDED JUNE 30, 2019

Actual	e e e e e e e e e e e e e e e e e e e	Curr	Current Month	Prior Vear	Variance	ş	e e e e	Redon	Fiscal Y	Fiscal Year To Date	Prior Year	Vacione	ş
\$ 62,433	es.		95.1% \$	×	\$ 62,433	0.0% Other Revenue	950	\$ 288,000 \$	730,920	253.8% \$		\$ 717,012	237.5%
62,433	32,000	30,433	95.1%		62,433	0.0% Total Revenue	1,018,920	288,000	730,920	253.8%	301,908	717,012	237.5%
						Direct Operational Expenses:							
30,819	41,015	10,196	24.9%	44,528	13,710	30.8% Salaries and Wages	361,134	385,529	24,395	6.3%	365,801	4,667	1.3%
10,753	13,036	2,283	17.5%	13,065	2,312	17.7% Benefits	113,239	120,307	7,068	2.9%	117,324	4,084	3.5%
	¥	٠	0.0%			0.0% Purchased Services			,	9.00		•	0.0%
1,111,407	1,183,338	71,930	6.1%	1,346,608	235,201	17.5% Medical Services	10,424,691	10,650,038	225,347	2.1%	11,971,964	1,547,273	12.9%
,	42	42	100.0%	46	46	100.0% Other Supplies	233	375	142	37.9%	251	18	7.1%
29,167	29,167	0	%00	29,167	2	0.0% Contracted Physician Expense	262,500	262,500	0	260.0	236,498	(26,002)	(11.0%)
792	792		260.0	792	6	0.0% Repairs & Maintenance	7,125	7,125	0	20.0	6,542	(583)	(8.9%)
			0.0%			0.0% Utilities		-	X	%0.0		9	0.0%
1,285	360	(426)	[49.5%]	631	(654)	(103.7%) Other Expense	8,872	8,637	(235)	(2.7%)	4,573	(4,299)	(94.0%)
82,079	100,745	18,666	18.5%	80,810	(1,269)	(1,6%) Insurance	737,609	906,705	169,096	18.6%	798,579	60,970	7.6%
1,266,302	1,368,993	102,691	7.5%	1,515,647	249,345	16.5% Total Operational Expenses	11,915,403	12,341,216	425,813	3.5%	13,501,531	1,586,128	11.7%
						Net Performance before Overhead							
(1,203,869)	(1,336,993)	133,124	{10.0%}	(1,515,647)	311,778	(20.6%) Allocations	(10,896,483)	(12,053,216)	1,156,733	(10.6%)	(13,199,624)	2,303,140	(17.4%)
						Overhead Allocations:							
00	352	344	97.7%	360	352	97.7% Risk Mgt	697	3,166	2,469	78.0%	2,492	1,795	72.0%
•		,	0.0%	٠		0.0% Rev Cycle				20.0	,	. '	%0.0
142	154	11	7.5%	147	4	2.9% Internal Audit	1,310	1,383	73	5.3%	672	(638)	(94.9%)
3,335	3,472	137	3.9%	7,717	4,382	56.8% Palm Springs Facility	28,479	31,246	2,768	8.9%	86,906	58,427	67.2%
689	689		%0.0	809	(82)	(13.5%) Administration	6,205	6,205	6	0.0%	6,088	(117)	(1.9%)
908	820	44	5.2%	669	(107)	(15.4%) Human Resources	7,552	7,651	66	1.3%	6,208	(1,344)	(21.7%)
352		•	0.0%	350	(2)	(0,6%) Legal	3,170	3,170		%0.0	2,607	(564)	(21.6%)
173		61	26.0%	163	(6)	(5.7%) Records	1,558	2,102	544	25.9%	1,657	66	6.0%
197	324	126	39.0%	152	(46)	(30.2%) Compliance	1,623	2,912	1,289	44.3%	1,486	(137)	(9.2%)
٠	40	40	100.0%	30	30	100.0% Planning/Research	154	356	201	26.6%	305	151	49.4%
731	965	235	24.3%	929	(52)	(8.1%) Finance	7,303	8,688	1,384	15.9%	6,918	(382)	(8.6%)
234	364	130	35.6%	207	(27)	(13.1%) Public Relations	2,032	3,273	1,242	37.9%	1,799	(233)	(13.0%)
2,524	2,758	233	8.5%	1,799	(725)	(40,3%) Information Technology	22,422	24,818	2,396	82.6	19,818	(5'605)	(13.1%)
٠			0.0%			0.0% Budget & Decision Support				0.0%	262	262	100.0%
46	75	29	39.2%	101	55	54.9% Corporate Quality	296	675	80	11.8%	856	260	30.4%
9,238	10,627	1,389	13.1%	13,008	3,770	29.0% Total Overhead Allocations	83,101	95,647	12,545	13.1%	138,072	54,971	39.8%
1,275,540	1,379,620	104,080	7.5%	1,528,655	253,115	16.6% Total Expenses	11,998,504	12,436,863	438,358	3.5%	13,639,603	1,641,099	12.0%
\$ (1.213.107)	\$ (1.213.107) \$ (1.347.620) \$	134.513	\$ (%0.01)	\$ (19.08 655) \$ (19.08 655) \$	4 315 548	(20 6%) Neg Marein	\$ (10.979.584) \$	\$ (10.979.584) \$ (12.148.863) \$	1.169.778	(9.6%)	(9.6%) \$ (13.337.69%) \$ 2.358.111	¢ 2 358 111	17 7%
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Aeromedical Statement of Revenues and Expenditures

		Cura	Current Month	2		/0	Activity	2	Fiscal Yea	Fiscal Year To Date	2		è
\$ 884,912 \$	1,010,671 \$	(125,760)	(12.4%) \$	\$ \$	(87,372)	(9.0%) Gross Patient Revenue	\$ 9,811,854 \$	9,843,936 \$	(32,082)	(0.3%)	0	(206,186)	(2.1%)
427,392	464,048	36,656	7.9%	722,373	294,981	40.8% Contractual Allowances	5,525,574		(1,005,745)	(22.3%)	5,404,025	(121,550)	(2.2%)
272,537	240,562	(31,975)	(13.3%)	(61.592)	(272,537)	0.0% Charity Care 27.0% Bad Debt	1,629,894	2,343,071 617,919	713,177	30.4%	1,575,648	153,450	(3.4%)
654,955	768,051	113,096	14.7%	660,781	5,827	0.9% Total Contractuals and Bad Debt	7,700,627	7,480,819	(219,808)	(2.9%)	7,678,282	(22,345)	(0.3%)
229,957	242,620 24.01%	(12,663)	(5.2%)	311,502	(81,545)	(26.2%) Net Patient Revenue Collection %	2,111,227	2,363,117 24.01%	(251,890)	(10.7%)	2,339,758	(228,531)	(%8.6)
			%0.0			0.0% Other revenue	1,400		1,400	%0:0		1,400	0.0%
129,957	242,620	(12,663)	(5.2%)	311,502	(81,545)	{26.2%} Total Revenues	2,112,627	2,363,117	(250,490)	(10.6%)	2,339,758	(227,131)	(8.7%)
			;			Direct Operational Expenses:							
151,555	170,337	18,782	11.0%	158,562	7,007	4.4% Salaries and Wages	1,445,206	1,577,417	132,211	8.4%	1,405,426	(39,780)	(2.8%)
53,583	57,039	3,457	6.1%	58,158	4,5/5	/ UNG Denetits	486,792	224,122	37,330	13 0001	487,500	808	0.2%
182,402	142,642	60,240	24.8%	342,744	160,342	45.8% Purchased Services (2.5%) Medical Supplies	14.878	13.650	(1,228)	(%6.c)	13.891	(103,286)	(7.1%)
12,499	12,833	334	2.6%	11,454	(1,046)	(9.1%) Other Supplies	95,684	115,500	19,816	17.2%	91,788	(3,895)	(4.2%)
58,535	72,194	13,659	18.9%	77,063	18,527	24.0% Repairs & Maintenance	641,775	649,748	7,973	1,2%	629,488	(12,286)	(2.0%)
4,681	4,909	229	4.7%	4,652	(29)	(0.6%) Utilities	40,178	44,182	4,004	9.1%	40,486	308	%8.0
2,090	5,100	10	0.2%	2,090		0.0% Lease & Rental	45,811	45,900	88	0.2%	45,811	b	%0:0
22,231	23,688	1,458	6.2%	18,679	(3,551)	(19.0%) Other Expense	212,312	217,945	5,633	2.6%	175,299	(37,013)	(21.1%)
6,972	6,597	(376)	(5.7%)	7,221	249	3.4% Insurance	53,913	59,369	5,457	9.2%	57,218	3,305	2.8%
499,115	596,857	97,742	16.4%	685,151	186,036	27.2% Total Operational Expenses	5,305,350	5,431,616	126,266	2.3%	5,112,523	(192,827)	(3.8%)
						Net Performance before Overhead							
(269,158)	[354,237]	85,079	(24.0%)	(373,649)	104,491	[28.0%] Allocations	(3,192,723)	(3,068,499)	(124,224)	4.0%	(2,772,766)	(419,957)	15.1%
						Overhead Allocations:							
84	3,642	3,558	97.7%	3,545	3,461	97.6% Risk Mgt	7,213	32,782	25,569	78.0%	24,539	17,326	70.6%
31,858	31,858		%0'0	7,227	(24,632)	(340.8%) Rev Cycle	286,724	286,724		0.0%	76,095	(210,629)	(276.8%)
1,455	1,592	137	8.6%	1,444	(12)	(0.8%) Internal Audit	13,549	14,326	777	5.4%	6,623	(6,926)	(104.6%)
7,140	7,140		%0.0	5,987	(1,153)	(19.3%) Administration	64,259	64,259		0.0 %	59,992	(4,267)	(7.1%)
2,432	2,565	132	5.2%	2,108	(324)	(15.4%) Human Resources	22,822	23,082	797	1.1%	18,727	(4,095)	(%5.12)
3,648	3,648		950'0	3,450	(761)	(5./%) Legal	32,831	32,831	r 6 7 3	25.0%	25,685	(7,145)	1 20%
1,789 2,000	2,419	1 207	20.05	1,611	(1/8)	(11.1%) Records	16,133	30.155	13 349	44 3%	14 641	(2) 165)	1.2%
1	409	409	100.0%	296	296	100.0% Planning/Research	1,599	3,684	2,085	56.6%	3,007	1,408	46.8%
7,567	966'6	2,429	24.3%	6,660	(206)	(13.6%) Finance	75,631	89,967	14,336	15.9%	68,173	(7,458)	(10.9%)
2,425	3,767	1,342	35.6%	2,040	(384)	(18.8%) Public Relations	21,039	33,899	12,860	37.9%	17,724	(3,315)	(18.7%)
26,140	28,557	2,417	8.5%	17,730	(8,410)	(47.4%) Information Technology	232,199	257,010	24,811	9.7%	195,285	(36,914)	(18.9%)
*	20	į.	%0 0			0.0% Budget & Decision Support	. ;		, ;	9,0.0	2,578	2,578	100.0%
472	777	305	39.2%	966	524	52.6% Corporate Quality	6,130	6,994	864	12.3%	8,435	2,305	27.3%
87,055	99,720	12,666	12.7%	54,588	(32,467)	(59.5%) Total Overhead Allocations	796,937	897,483	100,546	11.2%	537,832	(259,105)	(48.2%)
586,170	696,578	110,408	15.9%	739,739	153,570	20.8% Total Expenses	6,102,287	6,329,099	226,812	3.6%	5,650,356	{451,931}	(8.0%)
\$ (356.212) \$	(453,957) \$	97,745	(21.5%) \$	(428.237) \$	72.024	(16.8%) Net Marein	\$ (099'686'8) \$	(3,965,982) \$	(23,678)	0.6% \$	\$ (365,015,50,598) \$	(679,062)	(20.5%)
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Managed Care Statement of Revenues and Expenditures for the Innerth Month 6 knde by 1019

Actual	Budget	Curre	Current Month	Prior Year	Variance	×	Actual	Budget	Fiscal Yo Variance	Fiscal Year To Date	e Prior Year	Variance	×
	\$		0.0%	٠	ş	0,0% Patient Revenue	, s	\$		0.0%			%0 0
2	*	Æ	0.0%	4		0.0% Total Revenue		•		0.0%	,		%0.0
						Direct Operational Expenses,							
339,587	370,319	30,732	8.3%	378,411	38,825	10.3% Salaries and Wages	3,382,027	3,480,703	98,676	2.8%	3,408,680	26,653	0.8%
126,917	135,456	8,539	6.3%	133,855	6,938	5.2% Benefits	1,182,232	1,245,417	63,185	5.1%	1,225,208	42,976	3.5%
319,554	190,574	(128,980)	(67.7%)	16,231	(303,323)	(1,868.8%) Purchased Services	1,190,020	1,715,166	525,146	30.6%	339,777	(850,244)	(250 2%)
1,456,384	2,165,583	709,199	32 7%	2,833,364	1,376,980	48 6% Medical Services	18,986,146	19,490,250	504,104	2.6%	23,477,669	4,491,523	19,1%
4,180	3,456	(724)	(20.9%)	1,050	(3,130)	(297.9%) Other Supplies	22,806	31,107	8,301	26,7%	18,217	(4,589)	(25.2%)
		5	0.0%	٠	7	0.0% Drugs		(4)	٠	0.0%			%0.0
28,563	31,264	2,702	8.6%	24,307	(4,256)	(17.5%) Repairs & Maintenance	239,619	281,380	41,761	14.8%	212,269	(27,350)	(12.9%)
9,382	14,894	5,512	37.0%	14,813	5,431	36.7% Lease & Rental	84,310	134,047	49,737	37.1%	133,317	49,007	36.8%
667	525	(142)	(27.0%)	551	(115)	(21.0%) Ut ties	5,537	4,725	(812)	(17.2%)	4,226	(1,311)	(31.0%)
13,335	14,639	1,304	8.9%	17,727	4,392	24.8% Other Expense	81,005	131,749	50,744	38.5%	61,363	(19,642)	(32.0%)
	32.	Kir.	0.0%	37	G),	0.0% Insurance		90		%0.0	gr.		0.0%
2,298,567	2,926,711	628,144	21.5%	3,420,309	1,121,742	32.8% Total Operational Expenses	25,173,701	26,514,543	1,340,842	5.1%	28,880,725	3,707,024	12.8%
						Net Performance before Overhead							
(2,298,567)	(2,926,711)	628,144	(21.5%)	(3,420,309)	1,121,742	(32.8%) Allocations	(25,173,701)	(26,514,543)	1,340,842	(5.1%)	(28,880,725) 3,707,024	3,707,024	(12.8%)
						Overhead Allocations:							
109	4,728	4,619	%1.7%	3,941	3,832	97.2% Risk Mgt	9,363	42,553	33,190	78.0%	27,278	17,915	65.7%
		,	%0:0	į.		0.0% Rev Cycle	**	*	*	%0.0	Ŷ	٠	%0.0
1,912	2,066	154	7.5%	1,604	(308)	(19.2%) Internal Audit	17,610	18,596	986	5.3%	7,359	(10,252)	(139.3%)
24,644	25,654	1,010	3.9%	62,412	37,767	60.5% Palm Springs Facility	210,434	230,885	20,451	8.9%	702,884	492,450	70.1%
9,268	9,268	,	0.0%	6,652	(2,616)	(39.3%) Administration	83,411	83,411	•	0.0%	66,654	(16,757)	(25.1%)
11,556	12,185	629	5.2%	10,367	(1,189)	(11.5%) Human Resources	108,248	109,669	1,421	1.3%	92,081	(16,167)	(17.6%)
4,735	4,735		%0.0	3,834	(901)	(23.5%) Legal	42,616	42,616		0.0%	28,540	(14,076)	(49.3%)
2,322	3,140	818	26.0%	1,789	(533)	(29.8%) Records	20,943	28,260	7,317	25.9%	18,142	(2,802)	(15.4%)
2,653	4,349	1,696	39.0%	1,660	(863)	(59.8%) Compliance	21,815	39,143	17,328	44.3%	16,267	(5,548)	(34.1%)
	531	531	100.0%	329	329	100.0% Planning/Research	2,076	4,781	2,706	26.6%	3,341	1,265	37,9%
9,823	12,976	3,153	24.3%	7,400	(2,423)	(32.7%) Finance	98,173	116,781	18,603	15.9%	75,744	(22,428)	(29.6%)
3,147	4,889	1,742	35.6%	2,267	(880)	(38.8%) Public Relations	27,309	44,002	16,693	37.9%	19,692	(7,617)	(38.7%)
33,931	37,068	3,137	(A) (A) (A) (A) (A) (A) (A) (A) (A) (A)	19,699	(14,232)	(72,2%) Information Technology	301,405	333,610	32,205	9.7%	216,973	(84,432)	(38.9%)
	,		0.0%			0.0% Budget & Decision Support				%0.0	2,865	2,865	100.0%
613	1,009	396	39.2%	1,106	494	44.6% Corporate Quality	7,957	9,078	1,121	12.3%	9,371	1,414	15.1%
104,714	122,598	17,885	14.6%	123,060	18,347	14.9% Total Overhead Allocations	951,360	1,103,386	152,026	13.8%	1,287,191	335,831	26.1%
2,403,281	3,049,309	646,028	21.2%	3,543,369	1,140,088	32.2% Total Expenses	26,125,061	27,617,929	1,492,868	5.4%	30,167,915	4,042,855	13.4%
\$ (2,403,281) \$	(3,049,309) \$	646,028	(21.2%) \$	(21.2%) \$ (3,543,369) \$	\$ 1,140,088	(32.2%) Net Margin	\$ [26,125,061] \$ [27,617,929] \$ 1,492,868	\$ {22,512,929} \$	1,492,868	(5.4%) \$	[5.4%] \$ (30,167,915) \$ 4,042,855	\$ 4,042,855	13.4%

Pharmacy Services Statement of Revenues and Expenditures FOR THE NINETH MONTH ENDED JUNE 30, 20,19

		Curr	Current Month						Fiscal Y	Fiscal Year To Date			
Actual	Budget	Variance		Prior Year	Variance	*	Actual	Budget		×	Prior Year	Variance	×
\$	31,629	\$ (31,629)	(100.0%)	·	•	0.0% Patient Revenue	·.	126,516 \$	(126,516)	(100.0%) \$		i.	0.0%
	٠		%0.0			0.0% Other Revenue	•			0.0%	,		0.0%
	21,889	(21,889)	(100.0%)	11,147	(11,147)	(100.0%) Grants	36,375	191,384	(155,009)	(81.0%)	87,013	(50,638)	(58.2%)
	53,518	(53,518)	(100.0%)	11,147	(11,147)	(100.0%) Total Revenues	36,375	317,900	(281,525)	(88.6%)	87,013	(20,638)	(58.2%)
			=-			Direct Operational Expenses:							
243,751	294,907	51,156	17.3%	277,657	33,906	12.2% Salaries and Wages	2,573,683	2,772,013	198,330	7.2%	2,691,217	117,534	4.4%
72,782	90,025	17,243	19.2%	95,063	22,281	23.4% Benefits	804,994	829,208	24,214	76.7	807,502	2,508	0.3%
8,192	13,135	4,943	37.6%	10,578	2,386	22.6% Purchased Services	84,736	118,218	33,482	28.3%	595'66	14,829	14.9%
	•		%0.0			0.0% Medical Services				0.0%	,		0.0%
6,741	16,077	9,336	58.1%	9,255	2,515	27.2% Other Supplies	60,321	144,690	84,369	58.3%	95,829	35,508	37.1%
			0.0%	,		0.0% Preventive Services	•		٠	0.0%		٠	0.0%
12.057	91.542	79,485	86.8%	92,554	80,497	87,0% Drugs	303,250	823,879	520,629	63.2%	673,968	370,718	55.0%
21.158	43,230	22,072	51.1%	21.950	792	3.6% Repairs & Maintenance	209,706	389,066	179,361	46.1%	253,483	43,778	17.3%
20.229	17.773	(2,456)	(13.8%)	12,523	(7,706)	(61.5%) Lease & Rental	154,199	159,958	5,760	3.6%	112,221	(41,977)	(37.4%)
290	800	210	26.3%	738	148	20.1% Utilities	5,528	7,200	1,672	23.2%	6,146	618	10.1%
1.365	2.883	1,517	52.6%	2,164	799	36.9% Other Expense	14,282	25,943	11,661	44.9%	12,798	(1,484)	(11.6%)
2,202	1,912	(290)	(15.2%)	1,761	(441)	(25.0%) Insurance	18,608	17,207	(1,402)	(8.1%)	13,270	(5,338)	(40.2%)
389,066	572,284	183,218	32.0%	524,242	135,176	25.8% Total Operational Expenses	4,229,306	5,287,381	1,058,076	20.0%	4,765,999	536,693	11.3%
(389,066)	(518,766)	129,700	(25.0%)	(513,095)	124,029	Net Performance before Overhead (24.2%) Allocations	(4,192,931)	(4,969,481)	776,551	(15.6%)	(4,729,623)	486,055	(10.3%)
						Overhead Allocations:							
81	3.496	3.416	%L 16	4,529	4,448	98.2% Risk Mgt	6,924	31,467	24,543	78.0%	31,345	24,421	77.9%
2.315	2.315	*	20.0	274	(2,041)	(745.1%) Rev Cycle	20,832	20,832	8	%0.0	2,884	(17,948)	(622.4%)
1,414	1,528	114	7.5%	1,843	430	23.3% Internal Audit	13,023	13,751	729	5.3%	8,456	(4,567)	(54.0%)
6,853	6,853	8	0.0%	7,644	790	10,3% Administration	61,681	61,681		%0.0	76,592	14,911	19.5%
6,652	7,014	362	5.2%	5,591	(1,060)	(19.0%) Human Resources	62,306	63,124	818	1.3%	49,662	(12,644)	(25.5%)
3,502	3,502		%0.0	4,405	904	20.5% Legal	31,514	31,514	ij	0.0%	32,794	1,281	3,9%
1,717	2,322	605	26.0%	2,056	339	16.5% Records	15,487	20,898	5,411	25.9%	20,847	5,359	25.7%
1,962	3,216	1,254	39.0%	1,907	(55)	(2.9%) Compliance	16,132	28,945	12,813	44.3%	18,693	2,561	13.7%
	393	393	100.0%	378	378	100.0% Planning/Research	1,535	3,536	2,001	26.6%	3,839	2,304	80.09
7,264	565'6	2,331	24.3%	8,503	1,239	14.6% Finance	72,597	86,357	13,761	15.9%	87,037	14,440	16.6%
2,327	3,615	1,288	35.6%	2,605	278	10.7% Public Relations	20,195	32,539	12,344	37.9%	22,628	2,433	10.8%
25,091	27,411	2,320	8.5%	22,636	(2,456)	(10.8%) Information Technology	222,883	246,699	23,815	9.7%	249,321	26,437	10.6%
13			360.0		-	0.0% Budget & Decision Support				0.0%	3,292	3,292	100.0%
453	746	293	39.2%	1,271	818	64.4% Corporate Quality	5,884	6,713	829	12.3%	10,769	4,885	45.4%
82	146	65	44 1%	35	(67)	(434.4%) Managed Care Contract	809	1,318	209	38.6%	371	(438)	(118 2%)
59,712	72,153	12,440	17.2%	63,658	3,946	6.2% Total Overhead Affocations	551,801	649,374	97,573	15.0%	618,527	66,726	10.8%
448,778	644,437	195,658	30.4%	587,900	139,122	23.7% Total Expenses	4,781,107	5,936,755	1,155,649	19.5%	5,384,526	603,419	11.2%
\$ (448,778) \$	\$ (590,919) \$	\$ 142,140	(24.1%) \$	(576,753) \$	127,975	(22.2%) Net Margin	\$ (4,744,731) \$ (5,618,855) \$	(5,618,855) 5	874,124	(15.6%) \$	18,525 \$ (215,792,515) \$ (5,281)	552,781	10.4%

School Health Statement of Revenues and Expenditures ror The NUMBER TO R THE NUMBER HOLD STATE OF THE NUMBER HOLD STATE O

Activa	i de la companya de l	Curr	Current Month	Prior Year	Vaciance	K	Actual	Budget	Fiscal \	Fiscal Year To Date	te Prior Year	Variance	×
\$ 231,917 \$		1	0.0%	231,917 \$		0.0% Palm Beach County School District	\$ 2,087,250 \$	2,087,250 \$	(0)	(0.0%) \$	l.	(0) \$	(%0:0)
231,917	231,917	ļ	0.0%	231,917		0.0% Total Revenue	2,087,250	2,087,250	(0)	(%0.0)	2,087,250	(0)	(0.0%)
				;		Direct Operational Expenses:	1			i i		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
670,674	127,327	(543,348)	(426.7%)	688,628	17,953	2.6% Salaries and Wages	10,651,557	10,581,062	(70,495)	(0.7%)	9,993,782	(657,775)	(6.6%)
208,481	41,642	(166,838)	(400.6%)	309,518	101,037	32.6% Benefits	3,818,628	3,843,045	24,418	0.6%	3,730,906	(87,721)	(2.4%)
	*	4	%0.0		÷	0.0% Purchased Services				%0.0	•		%0.0
569	6,000	5,731	95.5%	3,	(269)	0.0% Medical Supplies	59,987	26,000	(3,987)	(7.1%)	14,714	(45,272)	(307.7%)
27.2	583	(189)	(32.4%)	314	(458)	(146.1%) Other Supplies	11,675	5,250	(6,425)	(122.4%)	5,891	(5,784)	(98.2%)
12,560	9,542	(3,019)	(31.6%)	11,646	(914)	(7.8%) Repairs & Maintenance	89,174	85,875	(3,299)	(3.8%)	100,478	11,304	11.2%
		č	260.0	13		0.0% Utilities		5	ı	%0.0			%0.0
1,809	1,929	120	6.2%	4,278	2,469	57.7% Other Expense	11,389	22,087	10,698	48.4%	12,862	1,473	11.5%
	8.0	10	0.0%	i i	6.	0.0% Insurance	•	,	٠	%0:0		,	0.0%
894,565	187,023	(707,542)	(378.3%)	1,014,383	119,818	13.8% Total Operational Expenses	14,642,410	14,593,320	(49,090)	(0.3%)	13,858,634	(783,776)	(5.7%)
						Net Performance before Overhead							
(662,649)	44,894	(707,542)	(1,576.0%)	(782,467)	119,818	(15.3%) Allocations	(12,555,160)	(12,506,070)	(49,090)	0.4%	(11,771,384)	(783,776)	6.7%
						Overhead Affacations:							
214	9,264	9,050	97.7%	9,329	9,115	97,7% Risk Mgt	18,345	83,374	62,029	78.0%	64,564	46,219	71.6%
		,	%0:0			0.0% Rev Cycle				0.0%			0.0%
3,746	4,048	303	7.5%	3,797	51	1.3% Internal Audit	34,504	36,435	1,931	5.3%	17,417	(17,087)	(98.1%)
7,740	8,057	317	3.9%	14,558	6,818	46.8% Palm Springs Facility	66,091	72,514	6,423	8.9%	163,955	97,865	82.65
18,159	18,159	٠	%0:0	15,744	(2,414)	(15.3%) Administration	163,428	163,428		%0:0	157,763	(2,665)	(3.6%)
32,210	33,963	1,753	5.2%	27,340	(4,870)	(17.8%) Human Resources	301,710	305,671	3,961	1.3%	242,825	(58,885)	(24.3%)
7,277	7,727		0.0%	9,074	(204)	(2.2%) Legal	83,497	83,497		%0.0	67,550	(15,948)	(23.6%)
4,550	6,152	1,602	26.0%	4,235	(315)	(7.4%) Records	41,035	55,371	14,336	25.9%	42,940	1,905	4.4%
5,198	8,521	3,324	39.0%	3,928	(1,269)	(32.3%) Compliance	42,742	76,692	33,950	44.3%	38,503	(4,240)	(11.0%)
	1,041	1,041	100.0%	779	779	100.0% Planning/Research	4,067	9,368	5,302	26.6%	7,908	3,841	48.6%
19,246	25,423	6,177	24.3%	17,515	(1,732)	(9.9%) Finance	192,350	228,810	36,460	15.9%	179,271	(13,073)	(7.3%)
6,167	9,579	3,413	35.6%	5,366	(801)	(14.9%) Public Relations	53,507	86,214	32,707	37.9%	46,608	(668'9)	(14.8%)
66,481	72,627	6,146	8.5%	46,625	(19,856)	(42.6%) Information Technology	590,545	653,645	63,100	9.7%	513,549	(76,997)	(15.0%)
,		٠	0.0%	٠		0.0% Budget & Decision Support				0.0%	6,781	6,781	100.0%
1,201	1,976	776	39.2%	2,619	1,418	54.1% Corporate Quality	15,590	17,787	2,196	12.3%	22,181	6,591	29.7%
174,188	208,090	33,902	16.3%	160,908	(13,280)	(8.3%) Total Overhead Allocations	1,607,413	1,872,808	265,395	14.2%	1,571,821	(35,592)	(2.3%)
1,068,753	395,113	(673,641)	(170.5%)	1,175,291	106,538	9.1% Total Expenses	16,249,823	16,466,127	216,305	1.3%	15,430,455	(819,368)	(5.3%)
\$ (836,837) \$	(163,196) \$	(673,641)	412.8% \$	(943,374) \$	106,538	[11.3%] Net Margin	\$ (14,162,573) \$ (14,378,877) \$	(14,378,877) >	216,305	(1.5%) >	(1.5%) \$ (13,343,205) \$	(819,368)	(6.1%)

Sponsored Programs FOR THE NINETH MONTH ENDED JUNE 30, 2019

		Curr	Current Month						Fiscal Yea	Fiscal Year To Date			
Actual	Budget	Variance	*	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
						Sponsored Programs.				8		3	8
705,594	791,667	86,073	10.9%	538,626	(166,968)	(31.0%) DOH Uninsured/Preventive Care Svs	6,350,348	7,125,000	774,653	10.9%	4,902,147	(1,448,201)	(29.5%)
143,740	166,667	22,926	13.8%	147,292	3,552	2.4% Grant Funded Programs for Uninsured	943,795	1,500,000	556,206	37.1%	1,321,614	377,819	28.6%
	2,500	2,500	100.0%	2,500	2,500	100.0% Community Health Planning	10,000	22,500	12,500	55.6%	22,500	12,500	25.6%
849,335	960,833	111,499	11.6%	688,418	(160,917)	(23.4%) Total Sponsored Programs	7,304,142	8,647,500	1,343,358	15.5%	6,246,260	(1,057,882)	(16.9%)
						Direct Operational Expenses:							
12,147	12,851	703	5.5%	12,383	236	1.9% Salaries and Wages	118,706	120,795	2,089	1.7%	117,421	(1,284)	(1.1%)
5,331	5,401	70	1.3%	605'5	178	3.2% Benefits	49,559	49,796	237	0.5%	49,232	(327)	(0.7%)
	83	83	100.0%	307	307	100.0% Other Supplies	112	750	638	85.1%	436	324	74.4%
		•	%0.0			0.0% Repairs & Maintenance			e	%0.0		0	%0:0
290	521	231	44.4%	21	(268)	(1,252.9%) Other Expense	2,844	4,688	1,844	39.3%	571	(2,273)	(2,273) (398.4%)
17,768	18,856	1,088	6.1%	18,221	453	2.5%	171,220	176,028	4,808	2.8%	167,660	(3,561)	(2.1%)
\$ 867,103 \$	\$ 979,689 \$	\$ 112,587	11.5% \$	11.5% \$ 706,639 \$ (160,464)	(160,464)	(22.7%) Total Expenses	\$ 7,475,362 \$ 8,823,528 \$ 1,348,166	8,823,528 \$	1,348,166	15.3% \$	15.3% \$ 6,413,920 \$ (1,061,442) (16.5%)	\$ (1,061,442)	(16.5%)

General Fund Statement of Revenues and Expenditures by Month

	-	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19 Av	Jul-19	4ug-19	Sep-19	Year to Date	Date
Revenues: Ad Valorem Taxes	٧,	°	21,909,070 \$	83,120,459 \$	\$,220,786 \$	\$,661,776 \$	2,596,135 \$	5,487,587 \$	1,978,554 \$	708,728 \$	s,		Ü	\$ 126,683,095	83,095
Patient Revenue, Net		130.636	180.131	356.622	56.280	102.682	513.063	322,497	219.358	229.957		8		2.11	2 111 227
Intergovernmental Revenue		231.917	231.917	231.917	231.917	231.917	231.917	231.917	231.917	231.917	10.			2.08	2,087,250
Grants		7,820	4,818	11,753	5,201	6,783	ű.							m	36,375
Interest Earnings		733,692	238,380	190,989	319,898	482,263	408,147	345,540	338,386	374,788				2,93	,932,083
Unrealized Gain/(Loss) Investments		(49,482)	155,186	641,766	149,084	(126,799)	355,737	176,713	384,083	274,325	4.0	,	9	1,91	1,910,115
Other Revenue		1,210	473,396	1,224,894	224,207	231,878	174,881	421,146	62,055	107,003		24		767	2,920,669
Total Revenues	*	555,794 \$	23,192,899 \$	\$ 006'277'88	6,207,373 \$	\$ 005'065'9	4,279,879 \$	6,935,401 \$	3,214,352 \$	1,926,717 \$	*	*	•	\$ 138,680,814	80,814
Expenditures:															
Salaries and Wages		3,298,698	2,915,868	2,983,671	2,927,192	2,835,739	3,022,094	2,987,415	3,218,682	2,257,074	2	2	*	26,44	26,446,434
Benefits		1,055,344	1,100,508	904,769	1,015,998	990,983	1,021,468	1,017,474	1,104,410	750,649	ä	94.		8,96	8,961,103
Purchased Services		494,856	800,476	620'995	654,314	621,355	457,270	1,091,677	1,061,116	955,874				6,70	6,702,918
Medical Supplies		4,323	4,210	39,275	5,970	5,243	3,974	2,486	7,548	1,836	100			7	74,865
Other Supplies		25,159	40,536	84,704	27,326	101,366	49,483	41,323	256,068	46,939			•	72	722,903
Contracted Physician Expense		29,167	29,167	29,167	29,167	29,167	29,167	29,167	29,167	29,167			41	26	262,500
Medical Services		3,748,086	3,330,642	3,401,981	4,129,172	3,266,127	3,489,555	2,413,144	3,064,339	2,567,792			9	29,41	29,410,837
Drugs		14,087	30,279	18,181	103,670	55,234	29.488	32,292	7,962	12,057	100		13	30	303,250
Repairs & Maintenance		233,625	221,593	291,127	296,634	239,358	263,370	280,299	295,281	339,931		9		2,46	2,461,218
Lease & Rental		132,692	169,243	177,188	174,498	181,440	178,690	163,309	172,389	161,161		i.	*	1,51	1,510,609
Utilities		11,427	12,065	9,852	9,749	8,540	698'6	9,923	10,408	11,134				្	92,966
Other Expense		316,602	650,421	1,935,661	1,711,669	\$56,651	516,973	543,788	525,599	2,525,594	*	- 1		9,28	9,282,958
Insurance		120,673	122,833	112,469	127,095	118,013	120,639	98,826	125,843	120,465	1	3.		1,06	1,066,855
Sponsored Programs		705,594	705,594	705,594	858,937	874,021	867,493	864,502	873,072	849,335	111	3	34	7,30	7,304,142
Total Operational Expenditures		10,190,332	10,133,434	11,259,166	12,121,391	9,883,238	10,059,532	6,575,627	10,751,885	10,678,956	Ü	*		94'60	94,603,557
Net Performance before Overhead Allocations	.~	(9,634,538) \$	13,059,465 \$	74,518,733 \$	(5,914,018) \$	\$ [852,292,738] \$	(5,779,653) \$	(2,640,222) \$	\$ (553,533) \$	\$ (652,202,8)		\$		\$ 44,07	44,077,258
Overhead Allocations		(822,184)	(878,882)	(893,893)	(982,086)	(815,753)	(796,233)	(876,067)	(1,022,000)	(858,973)	20	(*)	9	16,7)	(7,919,072)
Total Expenses	ļ	9,368,148	9,254,553	10,365,273	11,166,305	9,067,485	9,263,299	8,699,555	9,729,884	9,769,983	9	32	89	86,68	86,684,485
Met Margin	₩.	(8,812,354) \$	13,938,347 \$	75,412,627 \$	(4,958,932) \$	(2,476,985) \$	(4,983,420) \$	(1,764,154) \$	(6,515,532) \$	(7,843,266) \$	*		·	\$ 51,99	51,996,330
Capital		18	1	98	15	6		50	0	431			40		ě
General Fund Support/ Transfer In (Out)	8	(3,291,581) \$	(4,370,744) \$	(3,491,091) \$	(3,086,373) \$	(2,941,885) \$	\$ (750,737) \$	(3,071,733) \$	(3,913,154) \$	\$ (760,037,8)	· ·	\$		\$ (30,697,495)	97,495}

District	KINDOD
h Care	DEACH
Health	PALM
3	3

General Fund Program Statistics		;	9	•	4	:			\$			9	Current Year	Prior Year	% Var to	% Var to
Aeromedical	000-18	NOV-18	Dec-18	Jan-19	rep-19	Mar-19	Apr-19	May-19	6T-unr	101-13	AUE-13	SE-Ja			Pagona	1101 1581
Patients Transported - Actual	46	40	55	99	63	25	40	59	43	9	- 1		463	492		(%6'5)
Patients Transported - Budget	51	63	51	59	55	95	54	48	20			*	487	480	(4.9%)	
Variance	(s)	(23)	4	9	œ	(4)	(14)	11	(2)		1	1	(24)	12		
Actual Hours Available for Service	1 070	1 080	1113	1.069	1 005	1.116	908	1.056	948				9.365	9.666		
Service Hours Utilized	74.0	54.0	79.0	94.0	92.0	75.0	62.0	105.0	62.0		÷	Ė	697.0	647.0		٠
Utilization %	%6.9	5.0%	7.1%	8.8%	9.2%	6.7%	%8.9	%6.6	6.5%			•	7.4%	6.7%		
# of Flights - Training/Public Education	00	5	7	,	-	7	m	4	m			•	40	73	,	(45.2%)
# of Flights - Maintenance	6	11	15	13	10	9	11	12	o.		٠		96	75		28.0%
Trauma																
New Trauma Patients - Actual	359	399	421	400	377	446	381	413	382				3,578	3,202		11.7%
New Trauma Patients - Budget	399	399	399	399	399	399	399	399	399	•	•		3,591	3,151	(0.4%)	٠
Variance	(40)		22	FT	(22)	47	(18)	14	(17)			•	(13)	51		
School Health																
Medical Events	48,567	32,649	28,460	35,695	40,115	30,919	44,658	44,736	5,493				311,292	306,577		1.5%
Screenings	29,329	19,811	18,958	14,867	16,019	5,085	860	394	8,53		5	e a	105,323	86,155	100	22.2%
Total Events- Actual	77,896	52,460	47,418	50,562	56,134	36,004	45,518	45,130	5,493				416,615	392,732		
Total Events- Budget	66,612	50,206	43,714	50,088	51,936	34,518	43,009	41,547	11,102	ĵū.	3	,	392,732	425,115		
Managed Care																
District Care Visits to Primary Clinic - Medical	1,857	2,043	2,121	2,356	2,168	2,233	2,401	477	41	7.	X	10	15,697	24,048	J.	(34.7%)
District Care Visits to Primary Clinic - Dental	441	381	338	293	345	426	403	5	8	C	100	0	2,627	6,305	2	(58.3%)
Uninsured Visits to Primary Clinic - Medical	3,649	2,420	2,465	2,717	2,706	2,761	2,958	4,772	4,870				29,318	21,000		39.6%
Uninsured Visits to Primary Clinic - Dental	1,381	990	873	1,028	1,052	1,194	1,282	1,594	1,515		4		10,909	10,490	82	4 0%
Membership- Current Year	9,446	9,195	8,929	8,731	8,470	8,259	8,369	8,491	8,630	***	X	÷				(11.4%)
Membership- Prior Year	9,946	10,060	9,924	9,852	628'6	9,711	9,795	9,739	999'6	v	×	х				
Pharmacy																
Total Prescriptions Filled at In-House Pharmacies	24,348	20,947	20,144	22,785	20,931	21,618	22,443	21,141	19,643		٠		194,000	213,658	,	(9.2%)
Total Prescriptions Filled at Retail Pharmacies	159	120	247	309	323	202	232	285	226		,		2,103	1,925		9.2%
Total Prescriptions Filled Inhouse/Retail- Actual	24,507	21,067	20,391	23,094	21,254	21,820	22,675	21,426	19,869	4	1		196,103	215,583	200	(9.0%)
Total Prescriptions filled- Budget	26,876	24,372	24,016	25,283	24,714	25,995	25,768	22,866	23,380		•	•	223,270	732,724	(12.2%)	



HEALEY CENTER

Healey Center Statement of Revenues and Expenses FOR THE NINETH MONTH ENDED JUNE 30, 2019

	1	Current Month		, ec.	V. Sandarian	>		0	Fiscal Year To Date	r To Date	No.	Variable	3
\$ 1,203,862 \$	1,113,513 \$	90,349	8.1% \$	1,086,962 \$		10.8% Gross Patient Revenue	\$ 10,443,710 \$		525,240	5.3% \$	6	\$ 597,561	6.1%
77,653	45,127	(32,526)	(72.1%)	67,553	(10,100)	(15.0%) Contractual Allowances	449,737	254,735	(195,002)	(76.6%)	749,979	300,242	40.0%
297,056	269,646	(27,410)	(1905.8%)	353,615	56,559	16.0% Charity Care 24054 6% Bad Debt	2,244,317	2,453,723	209,406 (23,661)	8.5%	2,643,863	399,546 616	15.1%
419,559	317,009	(102,550)	(32.3%)	420,981	1,422	0.3% Total Contractuals and Bad Debt	2,737,839	2,728,582	(9,257)	[0.3%]	3,438,242	700,403	20.4%
784,303	796,504	(12,201)	(1.5%)	665,982	118,321	17.8% Net Patient Revenue	7,705,872	7,189,888	\$15,984	7.2%	6,407,907	1,297,964	20.3%
65.15%	71.53%			61.27%		Collection %	73.78%	72.49%			65.08%		
758,333	758,333	[4.337]	0.0%	758,333 3.515	(3,383)	0.0% PBC interlocal (96.3%) Other revenue	6,825,000	6,825,000	(10,252)	0.0% (25.5%)	6,825,000	(15,600)	0.0%
758,465	762,801	(4,337)	(0.6%)	761,848	(3,383)	(0.4%) Total Other Revenues	6,854,960	6,865,212	(10,252)	(0.1%)	6,870,560	(15,600)	(0.2%)
1,542,767	1,559,305	(16,538)	(1.1%)	1,427,830	114,938	8.0% Total Revenues	14,560,831	14,055,100	505,731	3.6%	13,278,467	1,282,364	9.7%
		\$* 24	8		\{\bar{\}\}	Direct Operational Expenses		, , , , , , , , , , , , , , , , , , ,					1000
903,011	863,143	(39,868)	89.6	848,166 340,01E	(54,845)	(6.5%) Salaries and Walles	3 006 740	3,854,504	25 212	0.8%	7,635,247	(509, 260)	6.7%
559,880	71 143	4 200	%6°C'D1	58.330	(8,613)	114.8%) Purchased Services	620.520	5,021,302	19.763	3.1%	573.468	[47,052]	(20.2%)
40,538	45,500	4,962	10.9%	37,554	(2,984)	(7.9%) Medical Supplies	399,008	409,500	10,492	2.6%	409,929	10,921	2.7%
55,331	67,232	11,901	17.7%	71,207	15,876	22.3% Other Supplies	659,588	605,086	(54,501)	(80.6)	722,582	62,994	8.7%
633	2,088	1,455	69.7%	619	(14)	(2.2%) Contracted Physician Expense	8,382	18,793	10,411	55.4%	12,726	4,344	34.1%
3,933	3,750	(183)	(4.9%)		(3,933)	0.0% Medical Services	40,161	33,750	(6,411)	(19.0%)		(40,161)	0.0%
22,144	30,667	8,523	27.8%	31,976	9,833	30.7% Urugs	244,033	276,000	31,967	7 8%	267,005	7/6'77	8.6%
1,280	2,849	1,569	55.1%	66	(1,181)	(1,192,9%) Lease & Rental	12,433	25,641	13,208	51.5%	10,565	(1,868)	(17.7%)
35,321	34,256	(1,064)	(3.1%)	36,362	1,041	2.9% Utilities	320,453	308,305	(12,148)	(3.9%)	301,741	(18,711)	(6.2%)
16,042	15,260	(781)	(5.1%)	25,230	9,188	36.4% Other Expense	119,649	137,342	17,694	12.9%	120,880	1,231	1.0%
5,425	4,601	(823)	[17.976]	5,012	(676)	(6.3%) insurance	40,027	41,407	200	F. E. A.	181,181	(050'5)	(0.0%)
1,506,875	1,507,577	702	%0:0	1,481,449	(25,426)	(1.7%) Total Operational Expenses	13,879,842	13,669,191	(210,651)	(1.5%)	13,238,810	(641,032)	(4.8%)
35,892	51,728	(15,836)	(30.6%)	(53,619)	89,512	Net Performance before Deprectation & (166.9%) Overhead Allocations	680,990	385,909	295,080	76.5%	39,657	641,333	1,617.2%
54,512	70,087	15,574	22.2%	52,831	(1,682)	(3.2%) Depreciation	486,872	630,780	143,908	22.8%	529,091	42,220	8.0%
						Overhead Allocations:	:				1		i
212	9,189	8,977	%.7.6 %.0.0	9,693	9,481	97.8% Risk Mgt 100.0% Ray Cyrla	18,198	82,704	64,507	%0.8/ 0.0%	57,086	48,888	72.9%
3,716	4,016	300	7.5%	3,945	229	5.8% Internal Audit	34,227	36,142	1,916	5.3%	18,097	(16,130)	(89.1%)
18,013	18,013	٠	0.0%	16,359	(1,654)	(10.1%) Administration	162,115	162,115		960.0	163,925	1,810	1.1%
29,986	31,618	1,632	2.2%	25,855	(4,132)	(16.0%) Human Resources	280,879	284,566	3,687	1.3%	229,633	(51,245)	(22.3%)
9,203	9,203	1 5,80	0.0% %0.0%	9,428	(1113)	2.4% Legal	82,826	82,826	14 221	25.9%	70,188	(12,538)	8 8%
5,156	8,453	3,297	39.0%	4,082	(1,074)	{26.3%} Compliance	42,399	76,076	33,677	44.3%	40,006	(2,392)	(6.0%)
	1,033	1,033	100.0%	809	808	100.0% Planning/Research	4,034	9,293	5,259	89.95	8,217	4,182	\$0.9%
19,091	25,219	6,128	24.3%	18,199	(883)	(4.9%) Finance	190,804	226,971	36,166	15.9%	186,279	(4,525)	(2.4%]
6,117	9,502	3,385	35.6%	5,575	(542)	(9.7%) Public Relations	720,55	85,521	32,444	37.9%	48,429	(4,648)	(9.6%)
65,947	, ,044	/60°9	0.0%	48,440	(10 1)</td <td>(55.1%) miormation lecthology 0.0% Radger & Decision Support</td> <td>667'000</td> <td>040,532</td> <td>565,20</td> <td>800</td> <td>7,045</td> <td>7.045</td> <td>100 0%</td>	(55.1%) miormation lecthology 0.0% Radger & Decision Support	667'000	040,532	565,20	800	7,045	7.045	100 0%
119	1960	769	36 58	2 721	1.530	56.2% Corporate Quality	15.465	17.644	2.179	12.3%	23.047	7.582	32.9%
,			0.0%	1,453	1,453	100.0% Managed Care Contract				%0.0	35,165	35,165	100.0%
163,145	196,353	33,208	16.9%	176,924	13,779	7.8% Total Overhead Allocations	1,510,528	1,767,177	256,649	14.5%	1,748,684	238,156	13.6%
1,724,533	1,774,017	49,484	2.8%	1,711,204	(13,329)	(0.8%) Total Expenses	15,877,241	16,067,147	189,906	1.2%	15,516,585	(360,656)	(2.3%)
(181,765)	(214,711)	32,946	(15.3%)	(283,374)	101,609	(35.9%) Net Margin	(1,316,410)	(2,012,047)	695,637	(34.6%)	(2,238,118)	921,708	41.2%
\$ 127,246 \$	154,167 \$	(26,921)	(17.5%) \$	193,000 \$	(65,754)	[34.1%] General Fund Support/Transfer in	\$ 829,532 \$	1,387,500 \$	(557,968)	(40.2%) \$	(40.2%) \$ 1,743,406 \$ (913,874)	(913,874)	(52.4%)

Healey Center Statement of Revenues and Expenses by Month

Contracted all proposers (10,387) (24,431) (28,987) 6,085 10,156 Contracted all proposers P5,080 313,790 312,290 313,70 32,230 36,371 Lough Centractuals and Bod Obert 23,6481 276,473 280,578 36,571 37,240 Collections No 20,6481 276,473 280,378 36,373 36,311 Per Cine Freeded 3,233 74,017 37,279 36,373 36,373 Port Cine Freeded 4,231 74,833 74,833 78,331 78,331 78,331 Port Cine Freeded 4,232 74,017 37,273 36,333 78,331 <	963,146 7 11,134 11,134 15,6,791 18,6,791 1,2,5,725 1,2,096 1,2,29 1,1,725,725 1,2,096 1,2,29 1,1,090 1,1,090 1,2,29 1,2,296 1,2,296 1,2,296 1,2,296 1,2,296 1,2,296 1,2,296 1,2,296 1,2,296 1,2,296 1,2,296 1,2,296 1,2,296	115,279 116,794 116,794 116,819 404,913 825,548 67 09% 761,123 1,586,671 1,586,671 907,789 310,309 68,613 310,309 68,613 310,309 1,147 4,310 9,252 2,529 1,146 1,169 35,445 9,977 5,029	74,968 126,394 305,603 75,022 2,052 765 382,622 202,182 820,860 1,052,638 5,694 2,311 7,584,887 1,813,283 73,559 75,121 74,559 75,121 75,559 7				449,737 2,244,317 43,785 2,737,883 7,705,872 73,2874 7,705,872 73,2874 7,056,749 6,254,966 2,296,749 6,254,048 8,144,508 8,144,508 7,296,749 6,254,048 8,387 40,151 2,44,031 2,73,537 11,433 3,20,453
155,596 111,710 212,510 94,852 20	84,855 11,134 156,791 156,791 1758,333 1758,333 1758,333 1762,579 1762,579 1762,579 1762,579 1762,725 1762,099 1769 17	315,794 116,839 404,913 825,548 67 09% 761,123 2,790 761,123 1,586,671 1,586,671 907,789 310,309 68,613 35,230 76,095 1,147 4,310 9,252 26,790 1,169 35,445 9,977 5,029	3 2 2 2 2 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	2 2 2 2 2 2			2,724,317 43,785 7,725,872 7,705,872 7,705,872 7,705,872 7,705,872 13,78% 6,854,960 6,854,960 8,144,508 2,096,749 8,144,508 7,096,749 8,144,508 7,096,749 11,649 11,649 11,649 11,649 11,649 11,649 11,649 11,649 11,649
1,139 1,13	11,134 156,791 156,791 1758,333 1,236 1,725,725 1,725,725 1,725,725 1,725,725 1,725,725 1,725,725 1,725,725 1,725,725 1,725,725 1,725,725 1,7	16,839 404,913 825,548 67,09% 756,123 2,790 761,123 1,586,671 907,789 330,309 88,613 35,230 76,095 1,147 4,310 9,252 26,790 1,169 35,445 9,977 5,029	2 2 2 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	4 7 7 8 6 8			43,785 7,705,872 73,785,872 73,785,900 6,854,960 8,144,508 8,296,749 6,25,20 79,500 8,144,508 8,387 40,161 244,031 11,433 310,453 41,543 11,543 40,877
Lake and Back to Page 178,475 780,568 156,791 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	963,146 758,333 758,333 762,579 762,579 1,725,725 1,236 65,744 76,840 65,744 76,840 65,744 76,840 65,744 76,840 65,744 76,840 76,295 1,169 1,169 1,229 6,785 1,229 6,785 1,229 1,169 1,229 6,785 1,169 1,229 6,785 1,169 1,229 6,785 1,169 1,229 6,785 1,169 1,229 6,785 1,169 1,229 6,785 1,229 6,785 1,229 6,785 1,229 6,785 1,229 6,785 1,229 6,785 1,229 6,785 1,229 6,785 1,229 6,785 1,229 6,785 1,229 6,785 1,229 6,785 1,229 6,785 1,229 6,785 1,229 6,785 1,229 6,785 1,229 6,785 1,289	825,548 67.09% 758,333 2,790 761,123 1,586,671 907,789 330,509 68,613 35,230 76,095 1,169	1,00	2 1 2 3 6 8			2,737,839 7,705,872 73,705,872 73,705,872 73,705,872 14,560,831 14,560,831 14,560,831 14,560,831 14,560,831 14,560,831 14,560,831 14,560,831 13,995,708 629,508 629,508 6399,008 6399,008 6393,0
PRADE 787,335 282,203 963,146 7 75,847 74,019 74,679 86,00% 76,545 76,545 76,743 76,377 76,333 78,333	963,146 % 86.00% % 75.8,333 % 4,246 % 1,725,725 % 1,5 % 1,009 % 1,000	825,548 67,09% 758,333 2,790 761,123 11,586,671 907,789 330,209 88,613 35,230 76,095 1,147 4,310 9,552 26,790 1,169 35,445 9,977 5,029	1,00	2 2 3 6 8		A SH P . SO DOMESTICAL	7,705,872 73,78% 6,825,000 79,960 6,854,960 14,560,831 8,144,508 2,996,749 6,20,608 399,008 659,588 8,387 40,161 244,033 112,649 112,649 40,877
1,562,479 74,619 74,619 74,619 76,513 78,313	86.00% 758.333 74.246 1,725,725 1,5 1,725,725 1,246 65,744 76,840 65,744 76,840 65,744 76,840 65,744 76,840 67,72 1,169 1,169 1,169 1,169 1,169 1,169 1,169 1,169 1,169 1,169 1,169 1,169 1,169 1,169 1,229 1,169 1,169 1,229 1,169 1,229 1,169 1,229 1,22,096 5,3084	758,333 2,790 761,123 2,790 761,123 390,209 88,631 39,230 76,095 1,147 4,310 9,25 26,790 1,169 35,445 9,977 5,029	3 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9				8,144,500 14,560,831 14,560,831 8,144,508 2,996,749 6,20,628 8,382 40,161 2,44,033 2,34,033 2,34,033 112,649 40,877
1,56,333 7,8,8,333 7	78.333 4.246 762,579 11,725,725 11,725,725 11,725,725 11,699 11,699 11,699 11,699 11,699 11,699 11,699 11,699 11,699 11,699 11,080)	758,333 2,790 761,123 1,586,671 907,789 330,309 88,613 35,230 76,095 1,147 4,310 9,252 26,790 1,169 35,445 9,977 5,029		ri e		71 5 7 70 64.89 68.60 64	6,825,000 6,854,960 14,560,831 8,144,508 2,996,749 620,520 399,008 659,588 8,387 40,161 244,033 37,532 112,649 40,877
Francisco	78,533 782,579 1,725,725 1,725,725 1,125,009 66,744 76,840 676 676 676 676 7,072 1,169 1,169 1,169 1,169 1,169 1,169 1,12296 1,1080) 1,1080	2,790 761,123 1,586,671 907,789 330,309 88,613 88,613 35,230 76,095 1,147 4,310 9,25 26,790 1,169 35,445 9,977 5,029	1	ř			29,960 6,854,960 14,560,831 8,144,508 2,996,749 620,520 399,008 659,588 8,382 40,161 244,033 273,532 112,649 40,872
### 1,505.55	931,272 931,272 931,272 965,099 75,840 66,744 76,840 66,744 76,840 66,744 76,840 676 5,022 37,029 46,744 11,69 11,69 11,229 6,257 6,257 1,603,629 1,493 11,080 1,493 1,1080 1,493 1,493 1,5084 1,493 1,609 1,493 1,609 1,493 1,609 1,493 1,609 1,493 1,609 1,493 1,609 1,493 1,609 1,493 1,609 1,493 1,609 1,493 1,609 1,493 1,609 1,493 1,609 1,493 1,609	761,123 1,586,671 907,789 330,509 68,613 35,230 76,095 1,147 4,310 9,252 26,790 1,169 35,445 9,977 5,029	1,85	ਜ		5 · 30 6689 6869 64	6,854,960 14,560,831 8,144,508 2,996,749 620,520 399,008 659,588 8,387 40,161 244,033 373,532 112,649 40,877
1,642,652 1,549,088 1,588,914 1,725,725 1,526,925 1,526,924 1,725,725 1,526,925 1,526,924 1,725,725 1,526,925 1,526,925 1,725,725 1,526,925 1,725,725 1,526,925 1,725,725 1,526,925 1,725,725 1,526,925 1,725,725 1,72	931,725,725 1,526 931,772 860 931,772 860 931,772 340 66,744 39 66,744 39 66,744 39 66,744 39 76,840 66 76,840 66 71,729 46 1,169 1 1,169 1 1,693,625 34 1,503,629 1,493 1,22,096 33 53,084 54	1,586,671 907,789 330,309 68,613 35,230 76,095 1,147 4,310 9,252 26,790 1,169 35,445 9,977 5,029	1,88	rī		. 30 5589 6503 64	14,560,831 8,144,508 2,996,749 620,520 399,008 695,58 8,382 40,161 244,033 273,532 112,649 40,877
### 136 1945	931,272 860 36,872 311 36,872 312 65,009 66,744 39 76,840 66 676 5 97,075 34 1,169 1 1,169 1	907,789 330,309 68,613 35,230 76,095 1,147 4,310 9,252 26,790 1,169 35,445 9,977 5,029	38.8			20 54067 8600 64	8,144,508 2,996,749 620,520 399,008 659,588 8,387 40,161 244,03 273,532 119,649 40,877
Page	931,272 860 336,872 321 66,049 71 66,744 66 76,840 66 5,022 3 3,025 34 1,169 1 1,603,629 34 1,503,629 34 1,503,629 34 1,503,629 34 1,503,629 1,493 1,503,629 34	907,789 330,309 68,613 35,230 76,095 1,147 4,310 9,25,2 26,790 1,169 35,445 9,977 5,029	33.0			70 500 600 61	8,144,508 2,996,749 6,905,20 399,008 6,95,588 8,387 40,161 244,033 273,532 119,649 40,877
## 136,139 ## 136,139 ## 136,139 ## 136,139 ## 136,139 ## 136,139 ## 136,139 ## 136,139 ## 136,139 ## 136,139 ## 136,209 ## 136,209 ## 136,303 ## 136	931,272 860 931,272 860 65,009 71 65,009 71 66,744 96 676 5,022 3 3,025 34 1,169 1 1,603,629 1,493 1,503,629 33 1,22,096 33 5,3084 54	907,789 390,789 38,831 88,813 85,230 76,095 1,147 4,310 9,25,2 26,790 1,169 35,465 9,977 5,029	1,65			TO SAME ROOM OF	8,144,508 2,996,749 6,020 399,008 6,588 8,387 40,161 274,633 17,532 11,649 40,877
res	\$6,877 3,21 \$6,870 73 \$6,744 39 \$6,744 39 \$6,744 39 \$6,725 5 \$3,025 34 \$1,169 1 \$1,603,629 1,493 \$1,22,996 33 \$3,084 \$4	190,209 68,613 75,230 76,095 1,147 4,310 9,252 26,790 1,169 35,445 9,977 5,029 1,511,155	1,000			TEACHER	6.596,749 6.506,520 399,008 6.59,588 8,387 40,161 244,033 273,532 173,532 119,649 40,877
test to the control of the control o	66,744 39 76,840 66 676 6 5,025 34 27,229 46 13,229 6 1,603,629 1,493 122,096 33 53,084 54 (11,080) 1.	35,230 35,230 76,095 1,147 4,310 9,252 26,790 1,169 35,445 9,977 5,029	199			CONTRACTOR	399,008 659,588 8,382 40,161 244,033 273,532 11,433 320,453 119,649
1,596 75,34 63,200 76,840 66 1,188 1,084 1,172 675 675 1,588 1,084 1,172 675 675 1,528 1,142 1,523 31,025 34 1,528 1,142 1,593 1,169 1,169 1,169 1,169 1,169 1,291 1,594 1,169 1,169 1,169 1,169 1,009 1,291 1,694 1,412,217 1,603,629 1,493 1,509,479 1,594,219 1,412,217 1,603,629 1,493 1,509,479 1,594,219 1,412,217 1,603,629 1,493 1,509,479 1,594,219 1,412,217 1,603,629 1,493 1,509,479 1,594,219 1,412,217 1,603,629 1,193 1,509,479 1,594,219 1,412,217 1,603,629 1,193 1,509,479 1,594,219 1,412,217 1,603,629 1,193 1,509,479 1,594,219 1,412,217 1,603,629 1,193 1,509,479 1,594,219 1,594,219 1,412,217 1,603,629 1,193 1,509,479 1,594,219 1,595,137 1,534,5 1,234,5 1,509,479 1,594,219 1,595,137 1,534,5 1,234,5 1,509,479 1,594,600 6,035 5,396 5,413 3,414 1,719,45 1,513,60 1,534,5 1,534,5 1,534,5 1,509,479 1,564,40 1,551,37 1,513,99 1,534,5 1,509,479 1,564,40 1,551,37 1,513,99 1,534,5 1,509,479 1,513,60 1,513,71 1,504,5 1,509,479 1,513,60 1,513,71 1,504,5 1,509,479 1,513,60 1,513,71 1,504,5 1,509,479 1,513,60 1,513,71 1,504,5 1,509,479 1,513,60 1,513,71 1,504,5 1,509,479 1,513,60 1,513,71 1,504,5 1,509,479 1,513,60 1,513,71 1,504,5 1,509,479 1,513,60 1,513,71 1,704,5 1,509,479 1,513,60 1,513,71 1,704,5 1,509,479 1,513,60 1,513,71 1,704,5 1,509,479 1,513,60 1,513,71 1,704,5 1,509,479 1,513,60 1,513,71 1,704,5 1,509,479 1,513,60 1,513,71 1,704,5 1,509,479 1,513,60 1,513,71 1,704,5 1,509,479 1,513,60 1,513,71 1,704,5 1,509,479 1,513,60 1,513,71 1,704,5 1,509,479 1,513,60 1,513,71 1,704,5 1,509,479 1,513,60 1,513,71 1,704,5 1,509,479 1,513,60 1,513,71 1,704,5 1,509,479 1,513,60	76.840 666 6.76 5,072 37,075 34 27,279 46 11,229 6,257 5,6,257 1,493 1122,096 33 1122,096 33 1122,096 33 1122,096 33	76,095 1,147 4,310 9,252 26,790 1,169 35,445 9,977 5,029	199			oki ubili ka	659,588 8,387 40,161 2744,033 273,532 11,433 320,453 119,649 40,877
1,158	676 5,022 37,025 34,025 46,169 1,169 1,169 1,229 6,257 6,257 6,257 6,257 1,493 1,209 1,493 1,209 1,493 1,209 1,493 1,209 1,493 1	1,147 4,310 9,252 26,790 1,169 35,445 9,977 5,029	199				8,382 40,161 244,033 273,532 12,433 320,453 119,649 40,827
A 623	5,022 3,025 1,169 36,285 1,1229 6,257 1,603,629 1,493 1,122,096 53,084 53,084 53,084 53,084	4,310 9,252 26,790 1,169 35,445 9,977 5,029 1,511,155	1,000				40,161 244,033 273,532 12,433 320,453 119,649 40,827
tenance 15,238 27,357 37,075 11,638 2,599 1,169 1,169 31,551 32,824 40,401 36,285 10,709 12,991 16,616 1,1229 5,079 4,620 4,620 6,257 27,986 57,986 54,806 53,084 27,986 57,986 57,986 51,22,096 27,986 57,986 54,806 53,084 27,00 3,700 3,700 3,700 3,700 18,050 18,050 11,644 5,960 (11,080) 28,091 11,644 5,960 (11,080) 28,092 11,649 11,246 11,246 29,083 11,644 5,960 4,511 29,083 11,644 5,960 4,511 29,083 11,644 5,960 11,080 20,083 11,644 5,960 11,080 20,083 11,644 5,960 11,080 20,083 11,646 5,966 11,080 20,083 11,646 5,966 11,080 20,083 11,646 5,966 11,080 20,083 11,646 5,966 11,080 20,083 11,646 11,080 20,083 11,646 11,080 20,083 11,084 11,084 20,083 11,084 11,084 20,083 11,084 11,084 20,083 11,084 11,084 20,083 11,084 11,084 20,084 11,084 11,084 20,084 11,084 11,084 20,085 11,084 11,084 20,085 11,084 11,084 20,085 11,084 11,084 20,085 11,084 11,084 20,085 11,085 20,085 11,085	37,075 27,729 1,169 36,285 13,229 6,257 1,603,629 1,4 (11,080)	9.25.2 26,790 1,169 35,445 9,977 5,029 1,511,155	1.65			on o	244,033 273,532 12,433 320,453 119,649 40,877
15,738 31,412 30,243 27,729 15,738 31,412 30,243 27,729 15,69 15,69 11,69 11,69 11,69 15,079 12,991 16,616 11,229 15,079 12,991 16,616 11,229 15,079 12,991 16,616 11,229 15,079 15,991 16,616 11,229 15,079 15,991 16,616 11,229 15,079 15,991 16,616 11,229 15,079 15,991 16,12,77 1,603,629 15,096 13,700 3,700 3,700 15,096 12,296 12,296 19,345 15,096 12,296 12,296 19,345 15,096 12,296 12,296 19,345 15,096 12,296 12,296 12,3084 15,096 12,296 12,296 12,3084 15,096 12,296 12,3084 15,096 12,396 12,396 15,096 12,396 1,317 15,091 15,091 1,554 1,317 17,000 11,594 1,631,71 1,77 11,090 1,594 1,631,10 1,77 11,090 1,594 1,631,10 1,77 11,090 1,594 1,631,10 1,77 11,090 1,594 1,631,10 1,77 11,090 1,631,10 1,631,10 11,090 1,631,10 1,631,11 1,77 11,090 1,900 1,900 11,000 1,900 1,900 11,000 1,900 1,900 11,000 1,900 1,900 11,000 1,900 1,900 11,000 1,900 1,900 11,000 1,900 1,900 11,000 1,900 1,900 11,000 1,900 11,000 1,900 1,900 11,000 1,900 1,900 11	1,169 36,285 13,229 6,257 1,603,629 1,4 (11,080)	26/390 1,169 35,445 9,977 5,029 1,511,155	1,65			ne sa	273,532 12,433 320,453 119,649 40,827
1,569 1,169 1,169 1,169 1,169 1,169 1,169 1,169 1,169 1,169 1,169 1,169 1,169 1,169 1,1791 1,6016 6,257 10,709 1,291 1,691 1,422 1,402 1,422 1,402 1,422 1,403 1	1,169 36,285 13,229 6,257 1,603,629 122,096 3 53,084 53,084 53,084	1,169 35,445 9,977 5,029 1,511,155	1,65				12,433 320,453 119,649 40,827
15,799 12,794 40,401 32,499 14,6516 6,1559 1,4629 15,799 12,991 16,616 6,1559 1,4629 15,994 19,1991 12,991 1412,717 1,603,629 1,412,717 1,603,629 1,412,717 1,603,629 1,412,717 1,603,629 1,412,717 1,603,629 1,412,717 1,603,629 1,412,717 1,603,629 1,412,717 1,603,629 1,412,717 1,603,629 1,412,717 1,603,629 1,412,717 1,603,629 1,412,717 1,603,639 1,503,639 1,503,639 1,503,639 1,503,710 1,504,633 1,503,639 1,503,439 1,503,439 1,412,415 1,413,419	13,229 6,257 1,603,629 1,49 122,096 53,084 5	55,945 9,977 5,029 1,511,155	97				40,827
To, 707 1,797 1,997 1,797 1,797 1,797 1,99	1,603,629 1,603,629 1,49 122,096 53,084 5	5,029 5,029 1,511,155	1.6				40,827
te before Cepreciation 8, 133,172 (45,131) 176,696 122,096 1,400 100 100 100 100 100 100 100 100 100	1,603,629 1,4 122,096 53,084 (11,080)	1,511,155	1,65				
Table spenses 1,594,219 1,412,217 1,603,679 1,4 1,4 1,4 1,4 1,4 1,4 1,4 1,4 1,4 1,4	1,603,629 1,4 122,096 53,084 (11,080)	1,511,155					
ce before Depreciation & 133,172 (45,131) 176,696 122,096 5120,096 52,986 57,986 54,806 53,084 51,000 51,00	53,084 (11,080)			1,506,875			13,879,842
27,986 57,986 54,806 53,808 53,008 51,000 51	53.084 (11,080)	313 31	900 831	20 20 20 20 20 20 20 20 20 20 20 20 20 2			900 007
57,986 57,986 54,806 53,084 alignosts 6,723 11,644 5,960 (11,080) 3,700 3,700 3,700 3,700 18,050 18,881 15,296 19,345 3,016 3,188 35,710 4,712 4,675 8,663 5,850 25,193 4,712 4,663 5,860 4,541 4,174 5,702 7,606 4,541 6,174 6,82 4,600 6,025 5,396 6,005 4,682 4,600 6,025 5,396 6,005 5,006 7,004 Allocations 1,719,456 1,813,608 1,631,137 181,999 1 1,719,456 1,813,608 1,632,161 1,838,711 1,77	(11,080)	816'6'			•	•	066,000
11,644 5,960 (11,080) 3,700 3,700 3,700 3,700 18,050 18,881 15,296 19,345 3,016 3,163 3,188 35,710 4,712 4,673 5,863 5,850 25,193 4,714 5,702 7,606 4,541 1,7415 7,720 7,606 4,541 1,7415 7,720 7,0345 67,861 1,872 7,904 16,356 7,365 1,872 7,720 1,554 1,872 4,682 4,600 6,025 5,396 5,883 2,720 1,554 1,872 4,682 4,600 6,025 5,396 5,883 2,720 1,554 1,872 4,682 4,600 6,025 5,396 5,883 2,720 1,554 1,872 4,682 4,600 6,025 5,396 5,883 2,720 1,554 1,872 4,682 4,600 6,025 5,396 5,883 2,720 1,554 1,872 5,883 1,872 181,999 1	(11,080)	54,621	54,621 54,620	520 54,512			486,872
ces 11,644 5,960 (11,080) 2700 3,700 3,700 3,700 3,700 18,050 18,881 15,296 19,345 24,712 4,675 8,603 5,850 25,193 4,712 4,675 8,603 5,850 25,193 4,712 4,663 4,685 4,541 17,415 23,701 16,346 5,366 4,682 4,600 6,025 5,396 6,005 4,682 4,600 6,025 5,396 7,001434 Allocations 1,56,991 166,404 165,137 181,999 1 1,719,456 1,813,608 1,632,161 1,838,711 1,7	(11,080)						
3,700 3,700 3,700 3,700 3,700 3,700 18,050 18,050 18,050 18,050 18,050 18,050 19,045 19,045 19,045 19,045 10,045 1	2000	1,570	1,614	294 212		*	18,198
tes 18,700 18,70	Tark.	£0			4	0	X.
See	3,700	4,153	5,895 5,	5,907 5,716			54,727
1,712 8,603 5,850 75,193 4,772 8,663 4,855 75,193 4,772 8,663 4,835 4,831 4,772 8,663 4,835 4,831 968 926 874 958 17,415 23,761 16,36 2,396 18,369 50,067 70,345 6,861 18,999 1,66,404 165,137 181,999 1 1,719,456 1,813,608 1,632,161 1,838,711 1,7	35,710	29,231					280,879
rch 4,712 4,663 4,885 4,811 4,712 4,663 6,385 4,811 4,724 5,702 7,606 4,941 958 958 958 958 958 958 958 958 958 958	25,193	(397)	9,203 9,				82,826
(ch) 4,124 5,702 7,606 4,541 4,124 5,702 7,606 4,541 968 926 874 958 17,415 23,761 16,356 28,690 1 10,5400t 58,094 50,067 70,345 62,861 5 10,540t 2,881 2,720 1,354 1,872 Affocations 1,56,404 165,137 181,999 15 Affocations 1,719,456 1,813,608 1,632,161 1,838,711 1,70	4,811	4,523					40,705
17,415 12,721 16,354 13,554 16,055 1	4,541	9,337	3,289	5,083 5,156			42,399
hinology 58,094 50,067 50,396 5,396 for Support 2,720 1,354 1,872 for Minocations 1,719,456 1,613,608 1,613,608 1,632,161 1,838,711 1,77	38 690	19 142	27 207	19 001			4,034
hoology 58,094 50,067 70,345 62,861 on Support 2,881 2,720 1,554 1,872 fontact 156,991 166,404 165,137 181,999 11	5,396	5,972					53,077
in Support 2,881 2,720 1,354 1,872 Contract Allocations 156,991 166,404 165,137 181,999 1. 2,720 1,813,608 1,632,161 1,838,711 1,77	62,86	805,508	52,727 90,875	•			585,799
Allocations 2,789 2,720 1,554 1,872 Contract 156,991 166,404 165,137 181,999 15		i			5		ē
Allocations 156,991 166,404 165,137 181,999 1,719,456 1,813,608 1,632,161 1,838,711 1,	1,872	1,279	1,190	1,191		•	15,465
Allocations 156,991 166,404 165,137 181,999 1,719,456 1,813,608 1,632,161 1,838,711 1,							
1,719,456 1,813,608 1,632,161 1,838,711	181,999	159,608	166,583 197,286	86 163,145	3.	12	1,510,528
	1,638,711	1,725,384	1,810,683 1,910,861	61 1,724,533	•		15,877,241
Transfer nut to Mendicite March / Goneral Erind			,				-
Net Margin (75,804) (264,520) (43,247) (112,986) (174,999)	(112,986)	(138,714)	(225,796) (97,578)	(181,765)			(1,316,410)
General Fund Support Transfer In S 23.818 \$ 229.466 \$. \$ 32.370 \$ 118.407 \$	\$	\$ 502.20	160.065 \$ 42.958	58 \$ 127.246 \$			829 532



													Current	Prior
Census	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Year Total Year Total	Year Tota
Admissions	10	6	12	0 0	œ	2	S	13	10				77	6
Discharges	11	13	00	10	9	4	S	10	10				77	101
Average Daily Census	119	118	119	119	119	120	119	120	120				119	115
Budget Census	118	118	118	118	118	118	118	118	118				118	118
Occupancy % (120 licensed beds)	%66	%86	%66	%66	%66	100%	%66	100%	100%				%66	100
Days By Payor Source:														
Medicaid	109	78	62	93	65	31	30	93	30				591	22,251
Managed Care Medicaid	2,259	2,201	2,330	2,384	2,245	2,567	2,512	2,630	2,608				21,736	25
Medicare	115	90	52	48	32	22	12	31	30				432	46
Private Pay	76	90	93	93	84	92	09	62	30				701	94
Hospice	124	120	145	142	103	102	06	67	9				953	516
Charity	066	961	1,016	930	812	899	870	828	840				8,146	8,421
Total Resident Days	3,694	3,540	3,698	3,690	3,341	3,713	3,574	3,711	3,598				32,559	32,597



LAKESIDE MEDICAL CENTER

Lakeside Medical Center Statement of Revenues and Expenses FOR THE NINETH MONTH ENDED JUNE 30, 2019

	%	(18.9%)	(%8'66)	0.5%	(0.8%)	(42.1%)	3.1%	99.3%	(1.0%)	(36.2%)	(5.0%)		2.9%	(79.4%)	(40.1%)	(6.2%)		0.7%	(2.3%)	(7.5%)	(17.3%)	(5.2%)	(36.3%)	(20.0%)	(45.0%)	(22.0%)	(3.5%)	(194.5%)	(3.5%)	(11.3%)	46.6%
	Variance	(7,973,363) 8,937,629	(479,072)	485,195	(567,088)	(839,328)	337,093	287,993	(781,330)	(664,701)	(960,836)		10,161	(302,054)	(291,893)	(1,252,729)		92,736	(87,285)	(179,057)	(152,316)	(32,500)	(1,995,487)	(115,316)	(441,269)	(94,158)	(21,349)	(382,200)	(3,629)	(3,411,830)	(4,664,558)
	Prior Year	42,256,718 \$ 56,744,396	480,197	99,481,311	68,648,494	1,993,092	10,976,498	289,982	81,908,065 \$	1,837,251	19,410,497	19.51%	346,750	380,319	727,069	20,137,566		14,070,140	3,795,090	2,381,118	878,512	626,228	5,503,802	577,843	980,074	428,550	604,667	196,511	103,394	30,145,928	(10,008,363)
Fiscal Year To Date	×	(22.0%) \$	(99.8%)	1.9%	(6.8%)	(47.7%)	2.3%	99.4%	(6.1%) \$	(7.2%)	(13.7%)		0.0%	(75.8%)	34.6%	(13.0%)		4.5%	2.7%	4.2%	(17.4%)	19.3%	(37.2%)	(0.6%)	(0.6%)	6.7%	11.9%	10.0%	2.8%	(3.0%)	35.0%
Fiscal	Variance	\$ (9,650,544) 12,049,550	(517,443)	1,881,563	(4,410,996)	(914,341)	255,106	343,858	(4,726,373)	(90,844)	(2,935,654)		356,911	(245,147)	111,764	(2,823,890)		651,550	106,160	113,216	(152,584)	157,391	(2,033,848)	(3,826)	(8,128)	37,397	84,879	64,519	3,124	(980,149)	(3,804,039)
	Budget		518,568	98,084,942	64,804,587	1,918,079	10,894,511	345,846	\$ 77,963,022 \$	1,263,395	21,385,315	21.80%	•	323,412	323,412	21,708,727		14,628,954	3,988,535	2,673,392	878,244	816,119	5,465,441	689,333	1,413,215	560,105	710,895	643,230	110,147	32,577,609	(10,868,882)
	Actual	\$ 34,283,355 \$ 65,682,025	1,126	905'996'66	69,215,583	2,832,420	10,639,405	1,988	\$ 82,689,395 \$	1,172,551	18,449,661	18.46%	356,911	78,265	435,176	18,884,837		13,977,403	3,882,374	2,560,175	1,030,828	658,728	7,499,288	693,159	1,421,343	522,708	626,016	578,711	107,023	33,557,758	(14,672,921)
	*	(39.6%) Inpatient Revenue 13,3% Outpatient Revenue	(100.0%) Physician Clinic	(7.0%) Gross Patient Revenue	4.2% Contractual Allowances	24.8% Charity Care	(20.3%) Bad Debt	100.0% Physician Contractuals	1.5% Total Contractuals and Bad Debt	-15% Other Patient Revenue	(27.9%) Net Patient Revenue	Collection %	288.8% Grant Funds	98.4% Other Revenue	267.5% Total Other Revenues	(22.4%) Total Revenues	Direct Operational Expenses:	7.1% Salaries and Wages	0.4% Benefits	(7.2%) Purchased Services	39.0% Medical Supplies	20.6% Other Supplies	(31.7%) Contracted Physician Expense	(198.8%) Drugs	(87.4%) Repairs & Maintenance	(5.9%) Lease & Rental	23.1% Utilities	0.2% Other Expense	(14.3%) Insurance	(4.3%) Total Operational Expenses	Net Performance before Depreciation 59.8% & Overhead Allocations
	Variance	3	(22,916)	(706,252)	276,646	62,578	(230,435)	14,071	122,859	(22,442)	(605,835)		105,997	4,558	110,555	(495,280)		106,818	1,564	(18,945)	52,546	14,600	(181,669)	(74,191)	(52,875)	(3,522)	18,009	135	(1,850)	(142,380)	(637,660)
	Prior Year	3,826,698 \$ 6,229,492	22,916	10,079,106	6,656,704	252,345	1,137,027	14,071	8,060,147 \$	152,725	2,171,685	21.55%	36,696	4,632	41,328	2,213,013		1,495,941	427,641	262,900	134,872	70,869	572,303	37,318	63,941	59,435	77,907	62,971	12,928	3,279,025	(1,066,012)
Current Month	%	(53.4%) \$ 16.6%	(100.0%)	(15.4%)	12.8%	12.4%	(11.2%)	100.0%	\$ %8.6	(7.2%)	(35.1%)		0.0%	(74.4%)	322.7%	(29.8%)		13.6%	2.8%	5.9%	17.0%	41.4%	(46.9%)	(43.3%)	23.7%	(1.2%)	28.7%	52.3%	(20.7%)	4.4%	\$9.6%
_	Variance	(2)	(57,619)	(1,699,979)	936,360	26,783	(137,475)	38,427	864,096	(10,094)	(845,977)		142,693	(26,745)	115,948	(730,029)		218,454	12,224	17,599	16,827	39,778	(240,582)	(33,683)	37,208	(723)	24,148	68,790	(2,539)	157,503	(\$72,526)
	Budget	6,6	57,619	11,072,833	7,316,419	216,551	1,229,987	38,427	8,801,383 \$	140,377	2,411,827	21.78%	100	35,935	35,935	2,447,762		1,607,577	438,301	299,444	99,154	96,047	513,391	77,826	157,024	62,234	84,047	131,626	12,239	3,578,908	(1,131,146)
	Actual	\$ 2,312,540 \$ 7,060,314		9,372,854	6,380,058	189,767	1,367,462		\$ 7,937,288 \$	130,283	1,565,850	16.71%	142,693	9,190	151,883	1,717,733		1,389,123	426,077	281,845	82,326	56,268	753,972	111,508	119,816	62,957	868'65	62,836	14,778	3,421,405	(1,703,672)

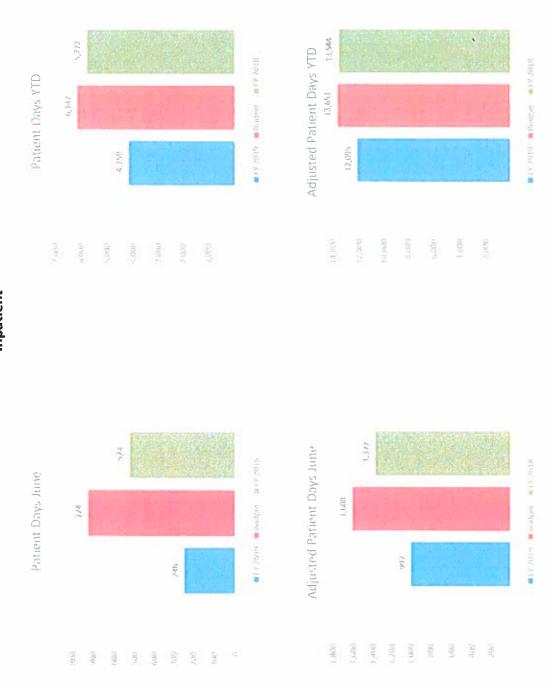
Lakeside Medical Center Statement of Revenues and Expenses FOR THE NINETH MONTH ENDED JUNE 30, 2019

		Cons	Current Month						Fisca	Fiscal Year To Date			
Actual	Budget	Variance	≫ ¢	Prior Year	Variance	×	Actual	Budget	Variance	*	Prior Year	Variance	*
280,942	294,088	13,146	4.5%	297,429	16,487	5.5% Depreciation	2,506,619	2,646,790	140,172	5.3%	2,609,816	103,198	4.0%
						Overhead Allocations							
205	21,765	21,263	%1,7%	20,141	19,639	97 S% Risk Mgt	43,101	195,883	152,782	78.0%	139,399	96,298	69.1%
			0.0%			0.0% Rev Cycle	,			%0.0		,	0.0%
8,800	9,511	711	7.5%	8,197	(603)	(7.4%) Internal Audit	81,065	85,602	4,537	5.3%	37,604	(43,461)	(115.6%)
42,663	42,663	×	%0.0	33,993	(8,670)	(25.5%) Administration	383,964	383,964		%0.0	340,623	(43,341)	(12.7%)
38,817	40,930	2,113	5.2%	32,821	(5,997)	(18.3%) Human Resources	363,600	368,374	4,773	1.3%	291,504	(72,097)	(24,7%)
21,797	21,797		%0.0	19,591	(2,206)	(11.3%) Legal	196,172	196,172	•	0.0%	145,845	(50,327)	(34.5%)
10,690	14,455	3,764	26.0%	9,145	(1,545)	(16.9%) Records	96,408	130,091	33,682	25.9%	92,710	(3,698)	(4.0%)
12,211	20,020	7,809	39.0%	8,481	(3,730)	(44.0%) Compliance	100,420	180,184	79,763	44.3%	83,130	(17,290)	(20.8%)
£	2,446	2,446	100.0%	1,681	1,681	100.0% Planning/Research	9,555	22,010	12,456	26.6%	17,073	7,519	44.0%
45,217	59,730	14,513	24.3%	37,815	(7,402)	(19-6%) Finance	451,914	537,574	85,659	15.9%	387,073	(64,841)	(16.8%)
14,488	22,506	8,018	35.6%	11,585	(2,903)	(25.1%) Public Relations	125,712	202,554	76,842	37.9%	100,631	(25,081)	(24.9%)
156,193	170,633	14,440	%5 8	100,667	(55,526)	(55.2%) Information Technology	1,387,448	1,535,697	148,250	86.6	1,108,790	(278,658)	(25.1%)
•	•	,	0.0%		ş. '	0.0% Budget & Decision Support		•	,	20.0	14,640	14,640	100.0%
2,821	4,643	1,822	39.2%	5,654	2,833	50,1% Corporate Quality	36,628	41,789	5,160	12.3%	47,891	11,262	23,5%
10,631	19,005	8,374	44.1%	4,220	(6,410)	(151.9%) Managed Care Contract	105,034	171,041	66,007	38.6%	102,136	(2,898)	(2.8%)
364,831	450,104	85,272	18.9%	293,992	(70,840)	(24.1%) Total Overhead Allocations	3,381,022	4,050,933	516,699	16.5%	2,909,050	(471,972)	(16.2%)
4,067,178	4,323,099	255,921	5.9%	3,870,446	(196,732)	(5.1%) Total Expenses	39,445,398	39,275,333	(170,066)	(0.4%)	35,664,794	(3,780,604)	(10.6%)
\$ (2,349,445) \$	(2,349,445) \$ (1,875,338) \$	(474,108)	25.3% \$	(1,657,433) \$	(692,012)	41.8% Net Margin	\$ (20,560,561) \$ (17,566,606) \$ (2,993,955)	(17,566,606)	\$ (2,993,955)	17.0%	17.0% \$ (15,527,229) \$ (5,033,333)	\$ (5,033,333)	(32.4%)
\$ 1,931,324 \$ 1,625,000	3 1,625,000 \$	306,324	18.9% \$	1,390,000 \$	541,324	38.9% General Fund Support/ Transfer In	\$ 17,916,763 \$ 14,625,000 \$ 3,291,763	14,625,000	\$ 3,291,763	22.5%	22.5% \$ 12,917,083 \$ 4,999,680	\$ 4,999,680	38.7%

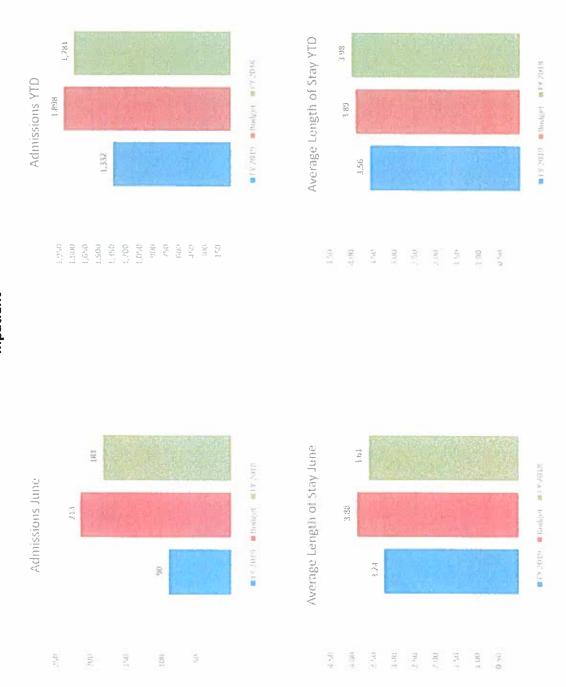
Lakeside Medical Center Statement of Revenues and Expenses by Month

	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	Mav-19	Jun-19	91-lnC	Aug-19	Sep-19	Current Year YTD Budget Total Total	YTD Budget Total	% Var to Budget	Prior YTD Total
Admissions								200				- 5		-		
Newborn	28	22	28	21	19	6	13	10	14	2	•		164	318	(48.5%)	334
Pediatrics	20	18	13	16	13	5	1	m	2	1	r	2	102	193	(47.1%)	174
Adult	111	130	152	144	128	106	125	96	74				1,066	1.387	(23,1%)	1,273
Total	159	170	193	181	160	125	145	109	06			•	1,332	1,898	(29.8%)	1,781
Adjusted Admissions	457	454	480	462	399	385	457	410	365				3,869	4,215	(8,2%)	4,190
Patient Days																
Med Surg 2nd and 3rd Floor (14 beds)	88	94	75	69	90	06	74	52	26	1		*	648	1,021	(36.5%)	1,028
Pediatrics (12 beds)	99	79	25	45	54	37	21	29	14		٠		389	682	(43.0%)	683
Telemetry (22 beds)	190	243	275	287	270	218	278	181	111		•	*	2,053	2,748	(25.3%)	2,547
ICU (6 beds)	73	73	49	78	98	85	99	99	53		,	*	601	873	(31.2%)	664
Obstetrics (16 beds)	72	99	90	58	51	33	36	30	42	1000	*	*	468	823	(43.1%)	850
Total (70 beds)	479	555	533	537	521	463	468	357	246	•	•	•	4,159	6,147	(32.3%)	5,772
Adjusted Acute Patient Days	1,378	1,482	1,326	1,371	1,298	1,426	1,475	1,343	997				12,095	13,651	(11.4%)	13,544
Other Key Inpatient Statistics																
Occupancy Percentage	22%	26%	25%	25%	27%	21%	22%	16%	12%		•	٠	22%	32%	(32.3%)	30%
Average Daily Census (excl. newborns)	15,5	18.5	17.2	17.3	18,6	14,9	15.6	11.5	8.2				15.3	22,5	(32.2%)	21.1
Average Daily Census (incl. newborns)	17.7	20.3	19.6	18.7	20.1	15.7	16.6	12.3	9.3		•	•	18.7	25.2	(33.7%)	23.9
Average Length of Stay (excl newborns)	3.66	3.75	3.23	3.36	3.70	3.99	3.55	3.61	3,24			1	3,56	3.89	(8.4%)	3.98
Average Length of Stay (incl newborns)	3.45	3.58	3.15	3.21	3,52	3.90	3,43	3,49	3.11			,	3.42	3.62	(5.5%)	3.86
Case Mix Index- Medicare	1,7578	1.4420	1.6109	1,5723	1,2628	1,2876	1,1895	1,2759	1.1530		2	2	1.4176			1,4044
Case Mix Index- Medicaid	0,7119	1,3270	0.5277	0.4226	0.4350	1.1681	0.7822	0.8106	0.7486	o'i	0	1	0.8237			1.3843
Case Mix Index- All Payers	0.9851	1,1229	1.0046	1,0943	1,0419	1.0424	1,0843	1.1240	1.0705		*		1,0645			1,0739
Emergency Koom and Cutpatients	!								;				;		i	
ER Admissions	127	108	113	131	130	104	114	92	53	1	50		982	916	7.2%	1,062
EK Visits	2,103	1,950	1,983	1.949	2,020	2,15/	2,155	2,115	1,736		•	•	18,168	18,536	(2.0%)	17,808
Companient visus	0000	240	4 17	200	0/0	0.00	250	400	2000	•		100	789'5	26,00	(41.0%)	20,130
Observation Patient Stays	196	2,490	175	182	2,333	241	261	257	237		1 11		1,930	1,312	47,1%	1,387
Surgery and Other Procedures	ć	č	ţ	ć			é	1	9				Č		4	4
Inpadent Surgenes	86.	gt.	0	2,0	3	5	e c	Ξ	00				0/7	195	(30.9%)	340
Cupatient Sulgeres	4 0	- •	- 4	7 0		2 6	D ti	' <	40				0.7	001	(90.9%)	154
Citatoscopies	0 0	4 6	0 0	0 0	* 6	4 000	0 000	e (, , ,		50		10000	701	(400.00)	1000
radiology Procedures	2,423	2,311	16 040	77077	44.024	2,340	2,320	11 67	1,000	•	•	•	278,02	12,469	# O O	20,016
Lab Criatyes	977°C1	14,535	13,018	000,0	#76'#I	<u> </u>	10,340	970'61	13,024	•	ç		155,551	704,471	# 7°0	150.67
Staffing	:							7					;	(3)	i	:
Paid FTE	293.02	286.65	284.62	300.71	298.00	292,93	297.60	292.90	297.80	٠		•	293.80	286.87	1.7%	286.98
Paid FTE per Adjusted Occupied Bad	6.59	5.80	6.65	6.80	6.43	6.37	6.05	6.76	98.80		25		6.63	5.78	14.7%	5.78
Operational Performance																
Gross Revenue Per Adj Pat Day	8,199	7.285	8,248	8.535	8,724	8.080	8.107	8,237	9,401	9	•	6	8,313	7,223	15.1%	7,349
Net Revenue Per Adj Pat Day	1,791	1 183	1,990	1,398	1,678	1,486	1,373	1,320	1,570	٠		×.	1,533	1,575	(2.7%)	1,438
Salanes & Benefits as % of Net Pat Revenue	83%	114%	73%	106%	87%	92%	%LOL	120%	116%	Ç.		•	%/6	87%	11.0%	92%
Labor Cost per Adj Pat Day	1,468	1,365	1,445	1,481	1,468	1,372	7.384	1,580	1,821			*	1,489	1,373	80.0	1,321
lotal Expense Per Adj Par Day	2.408	77.70	3,120	2,470	7,890	2,410	616.2	5,233	3,432	•	•		2,802	7047	10.4%	7,532

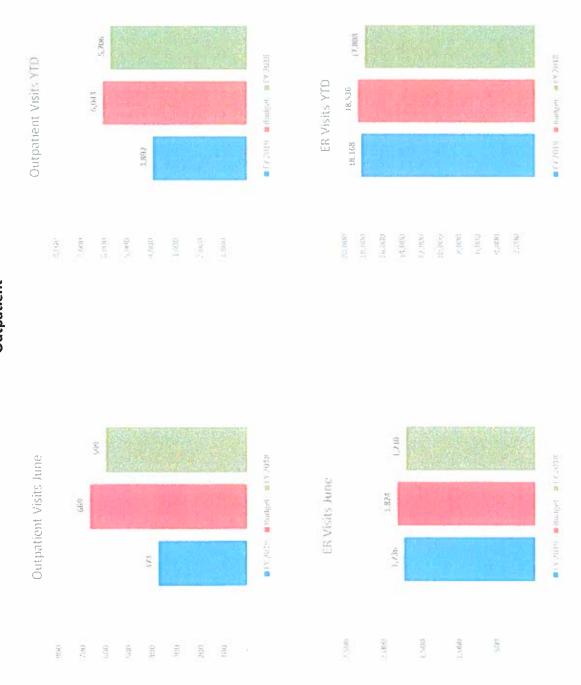
LAKESIDE MEDICAL CENTER Inpatient



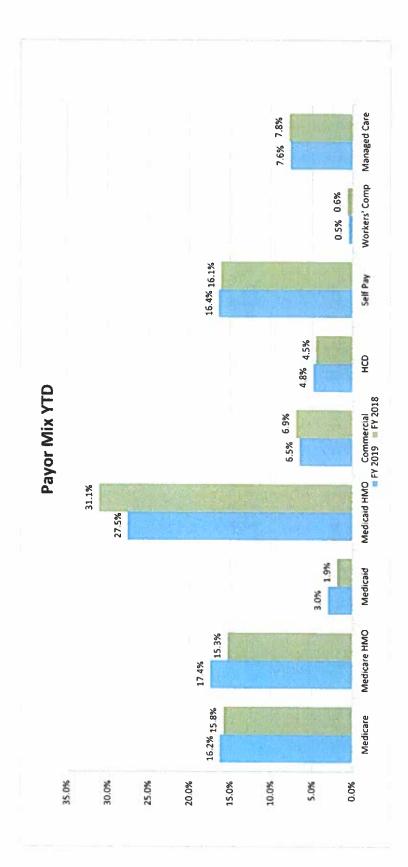
LAKESIDE MEDICAL CENTER Inpatient



LAKESIDE MEDICAL CENTER Outpatient



LAKESIDE MEDICAL CENTER Revenue





HEALTHY PALM BEACHES

Healthy Palm Beaches Statement of Revenues and Expenses FOR THE NINETH MONTH ENDED JUNE 30, 2019

	Actual	Budget	Cu Variance	Current Month	Prior Year	Variance	%	Actual	Budget	Fiscal V Variance	Fiscal Year To Date	rior Year	Variance	%
Υ	·	*	\$	\$ %0.0	ľ	٠	0.0% Medicaid Revenue	\$			0.0%		•	%0.0
	,		1	%0.0			0.0% Patient Premiums			•	%0.0		1	%0.0
	4,547	2,598	1,949	75.0%	3,752	794	21.2% Other Revenue	36,739	23,381	13,358	57.1%	33,633	3,106	9.2%
	4,547	2,598	1,949	75.0%	3,752	794	21,2% Total Revenues	36,739	23,381	13,358	57.1%	33,633	3,106	9.2%
							Direct Operational Expenses:							
				%0.0			0.0% Salaries and Wages				%0.0		1	0.0%
		,		%0.0		,	0.0% Benefits	,			%0.0		٠	0.0%
	•	2,750	2,750	100.0%		•	0.0% Purchased Services	21,210	24,750	3,540	14.3%	27,949	6,739	24.1%
		1		%0.0		1	0.0% Medical Supplies	,		,	%0.0	,	·	0.0%
	0	Ç		%0.0	•		0.0% Other Supplies	***	,		0.0%	93	6	0.0%
	,	÷	,	%0:0			0.0% Contracted Physician Expense	,	To.		%0.0			0.0%
		0	0	0.0%	1000	20	0.0% Medical Services	(222)	5	325	%0.0	(75)	150	(200.1%)
		٠	,	20.0%	٠		0.0% Drugs				%0 0		•	0.0%
		5	30	%0.0			0.0% Repairs & Maintenance	50		c.	%0.0	0	ė,	0.0%
			95	%0:0	1		0.0% Lease & Rental			S	%0.0	9		0.0%
		•	ž	%0.0			0.0% Utilities	9	٠	ii)	0.0%		C	0.0%
	290	1,015	725	71.4%	759	469	61.8% Other Expense	9,626	9,139	2,513	27.5%	(33,332)	(39,958)	119.9%
	735	1,598	864	54.0%	656	224	23.3% Insurance	5,520	14,386	8,856	61.6%	866'9	1,479	21.1%
	1,025	5,364	4,339	%6'08	1,718	693	40.3% Total Operational Expenses	33,130	48,275	15,144	31.4%	1,540	(31,590)	(2,050.7%)
							Net Performance before Overhead							
	3,522	(3,766)	6,288	(227.3%)	2,035	1,487	73.1% Allocations	3,609	(24,893)	28,502	(114.5%)	32,093	(28,484)	(88.8%)
							Overhead Allocations:							
		3	7	%0.0		35	0.0% Risk Mgt		ं		%0.0		ï	0.0%
		5		% 0 :0	1	5	0.0% Rev Cycle	50	10		0.0%		٠	0.0%
	ă.			%0.0			0.0% Internal Audit	٠		i	%0.0	3	ú	0.0%
			*	%0:0	20	10	0.0% Palm Springs Facility	0	1		%0:0		į.	0.0%
		α	ì	%0.0		3	0.0% Administration		÷	4	%0.0		ř	%00
		60	2	%0.0	53	* 1	0.0% Human Resources		•		%0.0	•	ć	0.0%
				%0.0	å	15	0.0% Legal		2	i	%0.0	j.	9	0.0%
	•			%0.0	÷	1	0.0% Records	10			%0.0	60	Ĉ	0.0%
		,	N.	%0.0		4	0.0% Compliance		3	,	%0.0	ř		0.0%
		C	Ü	%0.0	÷,		0.0% Finance	**	•	4	%0.0		×	0.0%
	*		4	0.0%	3.7	i.	0.0% Information Technology		2	ia.	0.0%	D.	ő	0.0%
	Ž)	3	20	0.0%	23	ş	0.0% Total Overhead Allocations		8	ž	%0.0	¥.	¥	0.0%
	1,025	5,364	4,339	80.9%	1,718	693	40.3% Total Expenses	33,130	48,275	15,144	31.4%	1,540	(31,590)	(2,050.7%)
٧٠	3,522 \$	(2,766)	\$ 6,288	(227.3%) \$	2,035 \$	1,487	73.1% Net Margin	\$ 3,609 \$	(24,893) \$	28,502	(114.5%) \$	32,093 \$	(28,484)	(88.8%)
v		•		\$ %00	,		0.0% General Fund Support/Transfer In (net)	i un		•	0.0%	•		0.0%
ŀ					.				,					

Healthy Palm Beaches Statement of Revenues and Expenses by Month

	044.18	Now-18		Dec.18	180-19	Fah. 19	Mar. 26	Artist 16	Man-19					
Medicald Revenue	5	. 5	5	\$. 5	~	\$	5	~	\$	~	5		
Patient Premiums		3		185		CH				(64)		·		
Other Revenue	4,987	7	4,660	5,305	3,231	2,360	5,026	3,582	3,042	4,547	e!		ı i	36,739
Total Revenues	4,987		4,660	5,305	3,231	2,360	5,026	3,582	3,042	4,547	÷			36,739
Direct Operational Expenses														
Salaries and Wakes			į	è										
Benefits														
Purchased Ceruses			6.950		Q 800			5.460						01.510
Manderal Scientists			nee'r		2,000			2,400						20,000
Medical Supplies														
Other Supplies				33										5
Contracted Physician Expense														
Medical Services				(225)									54	(225)
Drugs	2													
Henry & Marchenance														
Actual Services and Actual Control of the Control o														
Lease & nemal														
CIIIII				J	- 1	G			- 8					
Other Expense	483	m	747	871	750	746	1,206	767	766	290				9/9/9
Insurance	963	_	963	963	963	963	963	(1,731)	735	735		1		5,520
Total Onerational Expenses	1 446	,c	7 661	1.609	11.513	1.709) 169	4.497	1501	1.025				33 130
				-	-									
Net Performance before Overhead Allocations	3,543		(1,00.1)	3,696	(8,282)	059	2,857	(516)	1,541	3,522	55	80		1,609
Overhead Affocations:														
Risk Myr										55,				
Rev Cycle			-							*	1			1
Internal Audit									i e					
Palm Springs Facility			3									301	20	
Administration	5										200			
Human Resources									10		3			
legal								82						
Records							ě.							
Comphance									ī					
Finance	ed.		7											
Information Technology	24		4	94	D.	181	es.	80	383		× 4	11	1.2	25
Total Overhead Alfocations	0								Sec. (4)			100	-	ile:
			=	2			8		3	1000				
Total Expenses	1,446	,	7,661	1,609	11,513	1,709	2,169	4,497	1,501	1,025		×	y	33,130
Net Margin	\$ 3,541		\$ [100%]	3,696 \$	(8,282) \$	\$ 059	2,857 \$	\$ (\$16)	1,541 \$	3,522 \$	\$		۰,	3,609
General Fund Comment Transfer in (net)					2	•	*		*					
								The state of the s	-	-			1	



PRIMARY CARE CLINICS

Primary Care Clinics Statement of Revenues and Expenses FOR THE NINETH MONTH ENDED JUNE 39, 2019

	*	[0.1%]	(3.3%)	(38.2%)	(19.3%)	(15.8%)	-28%	(28.5%)		83.7%	(64.6%)	77.7%	5.8%		(5.5%)	(5.8%)	(13.6%)	11.8%	(189.5%)	100.0%	0.0%	(5.3%)	4.6%	4.8%	10.3%	15.3%	(11.9%)	(7.6%)	(25.6%)
	Variance	(13,567)	(201,704)	(1,215,082)	(273,272)	(1,690,059)	(1,805,445)	(3,509,071)		4,713,348	(152,806)	4,560,542	1,051,471		(604,620)	(174,177)	(77,428)	43,257	(236,949)	15,355	(320,369)	(21,637)	17,407	51,095	5,780	31,286	(1,774)	(1,302,773)	(251,302)
	Prior Year	16,620,718	6,115,020	3,177,469	1,417,840	10,710,330	6,420,715	12,331,104	74.19%	5,634,360	236,606	5,870,966	18,202,070		11,030,303	2,982,430	570,363	365,130	125,044	15,355	÷	409,180	378,186	1,069,193	56,298	204,092	14,938	17,220,512	981,558
Fiscal Year To Date	%	(7.9%)	(48.5%)	36.6%	2,3%	4.3%	116.1%	22.3%		63.4%	(40 1%)	61.2%	40.7%		1.8%	6.2%	(11.3%)	19.1%	(38.0%)	0.0%	37.1%	7.2%	(206.7%)	(3.3%)	10.2%	28.6%	22.6%	2.0%	(114.0%)
Fiscal Ye	Variance	(1,423,848)	(2,073,560)	2,531,653	94,464	552,557	2,479,210	1,607,920		4,015,767	(56,030)	3,959,737	5,567,657		216,520	209,737	(65,717)	75,768	(99,642)		206,221	33,247	(243,144)	(32,723)	5,741	69,255	4,891	380,153	5,947,809
	Budget	18,030,999	4,243,164	6,924,204	1,785,577	12,952,945	2,136,060	7,214,114	40.01%	6,331,940	139,831	6,471,771	13,685,885		11,851,442	3,366,343	582,074	397,641	262,351	,	556,590	464,064	117,635	985,375	56,259	242,061	21,603	18,903,438	(5,217,553)
	Actual	16,607,151	6,316,724	4,392,551	1,691,113	12,400,388	4,615,270	8,822,034	53.12%	10,347,707	83,801	10,431,508	19,253,542		11,634,922	3,156,606	647,791	321,873	361,993	,	350,369	430,817	360,779	1,018,098	50,518	172,807	16,712	18,523,285	730,256
	*	(2.6%) Gross Patient Revenue	28.7% Contractual Allowances	(81.6%) Charity Care	(10.0%) Bad Debt	(14.3%) Total Contractuals and Bad Debts	(48.3%) Other Patient Revenue	(39.6%) Net Patient Revenue	Collection %	101.6% Grant Funds	363.6% Other Revenue	103.3% Total Other Revenues	4.8% Total Revenues	Direct Operational Expenses:	(0.1%) Salaries and Wages	(3.0%) Benefits	23.0% Purchased Services	(22.0%) Medical Supplies	(103.1%) Other Supplies	0.0% Contracted Physician Expense	0.0% Medical Services	(152.1%) Drugs	(192.6%) Repairs & Maintenance	(22.9%) Lease & Rental	(2,5%) Utilities	(2.7%) Other Expense	8.4% Insurance	(11.2%) Total Operational Expenses	Net Performance before Depreciation & [184.9%] Overhead Allocations
	Variance	(47,393)	151,816	(288,397)	(24,758)	(161,339)	(313,799)	(522,531)		599,887	13,709	613,596	91,066		(1,161)	(10,231)	23,667	(8,043)	(16,742)	,	(86,370)	(40,749)	(45,662)	(21,940)	(139)	(573)	203	(207,739)	(116,674)
	Prior Year	1,801,509	529,647	353,313	248,396	1,131,356	649,599	1,319,752	73.26%	590,251	3,771	594,022	1,913,774		1,174,280	345,001	102,800	36,607	16,237			26,793	23,703	95,932	5,547	21,355	2,417	1,850,671	63,104
Current Month	×	(18.4%)	23.7%	22.9%	(27.3%)	16.2%	41.5%	(8.5%)		94.3%	16.8%	92.4%	36.3%		%8.9	0.8%	(24.8%)	8.0%	(33.1%)	0.0%	(28.2%)	(20.1%)	(856.8%)	(22.9%)	9.0%	0.2%	6.4%	(2.2%)	[90.1%]
Curr	Variance	(394,278)	117,230	190,458	(58,560)	249,127	98,460	(46,690)		577,606	2,512	580,118	533,428		86,175	2,889	(15,708)	3,860	(8,196)		(19,005)	(11,325)	(62,115)	[21,985]	565	42	152	(44,651)	488,777
	Budget	2,148,394	495,060	832,168	214,594	1,541,822	237,340	843,912	39.28%	612,532	14,968	627,500	1,471,412		1,261,616	358,121	63,425	48,510	24,783	20	67,365	56,216	7,250	95,886	6,251	21,970	2,366	2,013,759	(542,347)
	Actual	1,754,116	377,830	641,710	273,154	1,292,695	335,800	797,222	45.45%	1,190,138	17,480	1,207,618	2,004,840		1.175.441	355,232	79,133	44,650	32,979		86,370	67,541	69,365	117,871	5,686	21,928	2,214	2,058,410	(072,520)

Primary Care Clinics Statement of Revenues and Expenses FOR THE NINETH MONTH ENDED JUNE 30, 2019

		Curre	Current Month						Fiscal Yo	Fiscal Year To Date			
Actual	Budget	Variance	×	Prior Year	Variance	*	Actual	Budget	Variance	×	Prior Year	Variance	×
13,232	20,384	7,152	35.1%	16,722	3,490	20.9% Depreciation	118,753	189,182	70,429	37.2%	153,186	34,433	22.5%
						Overhead Affocations:							
293	12,715	12,422	97.7%	13,092	12,799	97.8% Risk Mgt	25,179	114,435	89,256	78.0%	90,608	65,430	72.2%
91,067	gn gn		0.0%	35,835	(55,232)	(154.1%) Rev Cycle	819,603	819,603		%0.0	377,331	(442,272)	(117.2%)
5,141	655'5	418	7.5%	5,328	187	3.5% Internal Audit	47,357	50,031	2,674	5.3%	24,444	(22,913)	(93.7%)
19,969	20,787	818	3.9%	19,871	(86)	(0.5%) Palm Springs Facility	170,512	187,083	16,571	8.9%	223,790	53,278	23.8%
24,941	24,923	(18)	(0.1%)	22,096	(2,845)	(12.9%) Administration	224,286	224,307	21	0.0%	223,497	(789)	(0.4%)
32,479	34,245	1,766	5.2%	29,915	(2,564)	(8.6%) Human Resources	304,216	308,205	3,989	1.3%	261,363	(42,854)	(16.4%)
12,733	12,733		%0.0	12,734	1	0.0% Legal	114,597	114,597	,	%0.0	94,337	(20,260)	(21.5%)
6,245		2,199	26.0%	5,944	(301)	(5.1%) Records	56,320	75,996	19,676	25.9%	60,302	3,982	6.6%
7,134	11,698	4,564	39.0%	5,513	(1,620)	(29.4%) Compliance	58,663	105,282	46,619	44.3%	53,153	(5,510)	(10.4%)
20	1,428	1,428	100.0%	1,093	1,093	100.0% Planning/Research	5,582	12,852	7,270	56.6%	15,673	10,092	64.4%
26,415	34,893	8,478	24.3%	24,580	(1,835)	(7.5%) Finance	263,999	314,037	50,038	15.9%	247,885	(16,114)	(85.9)
8,464	13,149	4,685	35.6%	7,531	(933)	(12.4%) Public Relations	73,438	118,341	44,903	37.9%	64,502	(8,936)	(13.9%)
91,245	99,679	8,434	8.5%	65,43\$	(25,810)	(39.4%) Information Technology	810,517	897,111	86,594	8.7%	720,729	(89,788)	(12.5%)
,			%0.0	,		0.0% Budget & Decision Support	•	•		0.0%	13,118	13,118	100.0%
1,648	2,714	1,066	39.3%	3,675	2,027	55.2% Corporate Quality	21,407	24,426	3,019	12.4%	31,130	9,723	31.2%
3,223	5,764	2,541	44.1%	2,006	(1,218)	(60.7%) Managed Care Contract	31,848	51,876	20,028	38.6%	48,543	16,695	34.4%
330,996	379,798	48,802	12.8%	254,648	(76,348)	(30.0%) Total Overhead Altocations	3,027,522	3,418,182	390,660	11.4%	2,550,405	(477,118)	(18.7%)
2,402,638	2,413,941	11,303	0.5%	2,122,041	(280,597)	(13.2%) Total Expenses	21,669,560	22,510,802	841,242	3.7%	19,924,103	(1,745,458)	(8.8%)
\$ (897,795) \$	\$ (942,529) \$	544,730	\$ (%8.25)	(208,267) \$	(189,532)	91.0% Net Margin	\$ (2,416,019) \$	(8,824,917) \$	6,408,898	(72.6%) \$	(1,722,032) \$	(693,986)	(40.3%)
(220,227)	r:	220,227	0.0%	-	220,227	0.0% Capital	(108,153)	1,221,688	1,329,841	108.9%	2	108,153	0.0%
	\$ 1,087,500 \$ 1,087,500	1,087,500	100.0% \$		62	0.0% General Fund Support / Transfer In	\$ 2,627,860 \$	\$ 005,787,9	7,159,640	73.2% \$	3.2% \$ 2,170,000 \$	(457,860)	(21.1%)

Primary Care Clinics Statement of Revenues and Expenses by Month

Gross Patient Revenue	Oct-18 1,946,640	Nov-18 1,491,722	Dec-18 2,006,898	Jan-19 1,645,818	Feb-19 1,905,360	Mar-19 1,935,491	Apr-19 2,020,946	May-19 1,900,160	Jun-19 1,754,116	91-Jul	Aug-19	Sep-19	Year to Date 16,607,151
:						1							
Contractual Allowances Chardy Care	522.280	370.440	955,352	348.213	541.362	394.786	911,498	689,798	377,830				6,316,724
Bad Debi	209,421	136,222	187,946	107,004	224,566	85,698	183.544	283,556	273,154	80			1,69,113
Other Patient Revenue	185,546	460,636	346,606	1,379,115	478,512	490,517	602,746	335,800	335,800				4,615,270
Man Day	730 553	021 034	709 350	1 700 355	913 751	1 036 043	1 056 544	977 778	747 777		,	,	A50 C48 8
Callections %	39.58%	61.80%	39.78%	103.31%	47.96%	53.53%	52 28%	43.54%	45.45%		,	•	53.12%
Grant Funds Other Revenue	574,778	606,454	690,034	1,616,221	1,355,777	1,496,687	3,928	1,688,647	1,190,138	75 -		٠,	10,347,707
Total Other Revenues	579,423	615,275	714,802	1,622,369	1,359,404	1,506,386	1,132,904	1,693,328	1,207,618	5	7		10,431,508
Total Revenues	1,349,980	1,537,209	1,513,151	3,322,725	2,273,156	2,542,428	2,189,447	2,520,606	2,004,840	70	i.	9	19,253,542
Duect Operational Expenses													
Salaries and Wages	1,387,450	1,190,417	1,317,029	1,213,339	1,197,291	1,332,097	1,362,818	1,459,040	1,175,441	5			11,634,922
Benefits	339,645	322,045	314,881	366,759	347,313	365,610	372,476	372,646	355,232				3,156,606
Purchased Services	65,028	68,614	50,770	82,094	51,993	54,666	66,875	128,618	79,133				647,791
Medical Supplies	41,828	27,305	14,573	29,201	46,174	32,270	37,924	47,947	44,650	175		10	321,873
Other Supplies Contracted Physician Expenses	34,148	3.947	2,672	28,292	36,989	36,467	53,003	133,496	32,979	2.			361,993
Medica Services	\$8.809	(461)	19,144	25,930	78.155	25,831	33,980	22.612	86,370	ě	¥		350,369
Drugs	47,555	37,534	36,129	31,431	37,448	32,329	72,032	68,819	67,541		,		430,817
Repairs & Maintenance	79,881	36,555	32,150	30,986	31,031	41,024	150'05	39,735	69,365		,		360,779
tease & Rental	121'601	104,594	104,526	114,021	108,872	133,369	111,536	114,139	117,871	60	200	55	1,018,098
Utilkties	4,568	8,558	5,313	5,904	4.092	4,376	5,138	8,883	5,686				50,518
Other Expense Insurance	15,526	(576)	24,682	22,887	23,732	33,511	70,967	2,214	2,214				1/2,807
Total Operational Expenses	N 136 034	1 798 707	1 924 039	1.953.014	1 964 749	2 093 719	7 185 804	2.408.304	2.058.410	>	3		18 523.285
	100011	20.100.11			1,000,000								
Net Performance before Depreciation & Overhead Allocations	(786,055)	(261,492)	(410,887)	1,369,711	307,896	448,708	3,643	112,302	(53,570)			,	730,256
Depreciation	17,256	17,256	5,158	13,224	13,157	13,156	13,156	13,156	13,237	e)	5	S	118,753
Overhead Allocations													
Risk Mgt	9,302	16,111	8,246	(15,331)	1,744	2,172	2,233	407	293		i	50	25,179
Rev Cycle	86,904	98,059	124,187	100,095	94,850	42,307	91,067	790,16	190,16			No.	819,603
Internal Audit	5,120	5,120	5,120	5,120	5,222	5,718	5,389	5,406	5,141	210		5.00	47,357
Faim Springs Facinity Administration	250,71 679 bc	16,269	21.164	26.766	73,790	26.283	24 923	74.884	24 941			101	224 286
Human Resources	33,486	34,765	34,863	38,678	33.527	31,650	31,103	35,165	32,479	- 1		,	304,216
Legal	6,468	11,903	8,094	34,857	15,627	[551]	12,733	12,733	12,733				114,597
Records	6,520	6,452	6,067	959'9	5,239	6,258	5,727	7,156	6,245			50	56,320
Compliance	5,776	7,197	3,605	6,283	4,168	12,918	4,550	7,033	7,134				58,663
Planning/Research	1,340	1,781	1,209	1,325	426	0 248.00	22.640	30.00	36.416		•	100	286,5
Public Relations	6.478	6.365	8 436	7,466	7.07	8 264	9 126	11.862	8 464			202	73.438
Information Technology	80,379	69,273	97,379	86,977	82,158	90,638	86,782	125,735	91,245	-1			810,517
Budget & Decision Support													i e
Corporate Quahty Managed Care Contract	3,986	3,764	2,150 3,039	2,591 3,676	2,015	1,778	1,647 3,233	1,828 4,500	1,648			100	21,407
Total Overhead Allocations	315,282	339,079	362,180	368,255	320,701	278,442	335,113	377,474	330,996	1,-	.03	ē	3,027,522
Total Expenses	2,468,573	2,155,037	2,291,377	2,334,492	2,299,117	2,385,318	2,534,074	2,798,935	2,402,638	1			21,669,560
Net Margin	\$ (1,118,593) \$	(617,827) \$	(778,226) \$	988,232 \$	(25,961) \$	157,110 \$	(344,627) \$	(278,328) \$	\$ (882,788)	\$	\$	٠	\$ (2,416,019)
Capital			(13,581)	13,581	1,752	(1,752)		112,074	(220,227)				(108,153)
of reports (transfer in	1 101 335	5105,437	930.086	8			9	0		0	35	100	092.2860
Ceneral rung support, transfer	1,101,527	154,075	DBM'ACE			22							Т

Primary Care Clinics - Medical Statement of Revenues and Expenses by Location

FOR THE NINETH MONTH ENDED JUNE 30, 2019	2019 Clinic	West Palm	Lantana	Delray	Belle Glade Je	Jerome Golden	Lewis	Rams	Lake Worth Clinic	Jupiter	West Boca	Subxone	Mobile	Total
Gross Patient Revenue		2,580,760	2,790,739	2,016,908	1,296,866	all and a second	616,272		2,014,290	776,263	1,307,247	E.	256,423	13,655,768
A Inches	5	1166 000	046 627	967 006	ACO AO2	(1) 2/11/	790 000	250	764 645	259 718	553 383		92,688	5,618,835
		591 201	740 535	361956	198 440	2 994	148,116		523.297	160,365	252.825		60.315	3.040.044
Bad Debt	,	276.391	443.787	242.619	210.274	6,302	121,597	(250)	124,146	23,057	70,411		59,752	1,578,087
Total Contractual Allowances and Bad Debt		2,034,591	2,130,859	1,561,660	993,538	7,955	563,760	ý.	1,412,089	443,140	876,619		212,755	10,236,966
Other Patient Revenue	(3)	680,073	673,734	452,115	314,785	2,926	130,210	•	553,900	159,636	279,544		64,888	3,311,810
		11000	1 222 614	007 363	610 113	10 0001	167 737	,	1 156 101	400 750	710 177	,	100 666	6 730 613
net Patient Revenue Collection %	0.00%	47.51%	47.79%	44.99%	47.66%	0.00%	29.65	0.00%	57.39%	63.48%	54.33%	0.00%	42.33%	49.29%
Grant Funds Other Revenue	1,102,059	1,138,125	1,101,199	950,547	1,385,334	. %	266,663	. %	1,092,878	370,717 8,381	489,274	225,798	358,656 6	8,481,252 83,568
Total Other Revenues	1,128,184	1,146,183	1,107,003	954,529	1,396,907		266,921		1,097,350	379,098	490,678	239,303	358,663	8,564,820
Total Revenues	1,128,184	2,372,424	2,440,617	1,861,892	2,015,020	(5,029)	449,644	٠.	2,253,451	871,857	1,200,850	239,303	467,218	15,295,431
Direct Operational Expenses														
Salaries and Wages	1,362,943	1,465,293	1,379,729	1,193,334	776,412	, si	332,729	. ,	1,385,959	140 540	172,663	319,117	209,210	9,541,249
benefits Purchased Services	122.645	78,105	55,48	49.197	54,449	. 7	7,613	ï	89,964	51,053	58,999		5,613	573,086
Medical Supplies		20,721	53,233	10,966	10,459	٠,	4,916	V	18,140	5,605	6,639		999	131,343
Other Supplies	24,822	16,300	37,405	8,394	78,018		2,669	20	9,978	4,043	20,474	39,864	4,263	246,231
Contracted Physician Expense		- 2		45 610			1 2		705 20	30 236	45.053			35.035
Medical Services		55,644	50,144	45,519	39,910		5,749	. 1	120,06	12,025	13,632	23 651	700	430,309
Prugs Repairs & Maintenance		115,961	53.478	54.666	36,004		6.602		55,778	20,217	32,800	2,700	4.577	322,746
Lease & Rental	20	103,092	118,819	68,774	146,079	5,013	3,624	7	181,497	59,196	95,279			781,424
Utilities		834	3,027	406	16,666		1,632	4	9,303	5,672	4,548			42,589
Other Expense	90,280	8,727	5,378	5,933	7,251		3,462		11,144	4,129	6,763	250	4,061	147,378
INSURANCE.		OSO'S	565,2	6/2/3	130	9		3	3		2		2,100	44500
Total Operational Expenses	1,877,080	2,283,836	2,275,748	1,892,243	1,402,138	5,161	457,043	¥	2,303,338	809,085	1,069,029	463,027	302,636	15,140,366
Net Performance before Depreciation & Overhead Allocations	(748,896)	88,588	164,869	(30,351)	612,882	(10,190)	(7,400)	3	(49,887)	62,771	131,821	(223,724)	164,582	155,065
Depreciation	6,359	4,216	3,461	1,348	1,881	583	396	6	5,444	3,844	3,596		56,250	88,043
Overhead Allocations														
Risk Mgt	2,581	2,774	2,772	2,450	1,574	Si	582	5	3,234	1,108	1,662	1,037	467	20,242
Rev Cycle	i.	102,078	101,988	90,135	57,915	23	21,429	Z	118,962	40,761	61,137	38,169	17,181	649,755
Internal Audit	4,854	5,218	5,214	4,608	2,961		1,096	•	6,082	2,084	3,126	1,951	00	38,0/1
Administration	22.986	24.714	24.696	21.825	14.022		5,193		28,809	9,873	14,805	9,243	4,158	180,324
Human Resources	18,878	39,017	36,627	32,726	18,878	,	6,291	٠	35,997	13,848	23,914	12,588	5,036	243,800
Legal	11,745	12,627	12,618	11,151	7,164	,	2,655		14,715	5,040	7,560	4,725	2,124	92,124
Records	5,772	6,206	6,201	5,480	3,521		1,303	, ,	7,534	2,478	3,872	2.417	1.088	45,277
Planning/Research	572	615	615	543	349		129		717	246	368	230	104	4,487
Finance	27,058	29,091	29,067	25,687	16,506	•	6,107		33,905	11,616	17,425	10,878	4,897	212,237
Public Relations	7,527	8,092	8,086	7,146	4,592		1,699		9,431	3,231	4,847	3,026	1,362	59,039
Information Technology	83,071	89,313	89,240	78,865	20,677	,	18,751	,	104,093	35,663	53,497	33,396	15,035	651,600
Budget & Decision Support		: d	+ 1	: ·					, 6	. 6		, 6	, ,	
Corporate Quality Managed Care Contract	2,193	3,358	3,963	3,502	1,340		833	, ,	4,623	1,584	2,376	1,483	395 668	17,204
Total Overhead Allocations	344,943	332,535	329,903	291,909	185,418		67,921		378,080	131,051	199,719	122,347	54,437	2,438,264
Total Expenses	2,228,383	2,620,587	2,609,112	2,185,499	1,589,436	5,745	525,929	46	2,686,862	943,981	1,272,344	585,374	413,323	17,666,673
Nes Margin	\$ (1,100,198) \$	(248,163) \$	(168,495) \$	(323,608) \$		\$ (877,01)	\$ (982'94)	\$ (16)	(433,411) \$	(72,124) \$	(71,494) \$	(346,071) \$	\$ 58865	(2,371,243
Capital				:				3		i.	*		£	-53
	000	5		4		-		1	2	î.			°	1 577 860
General Fund Support/ Transfer In	\$ 2,627,860 \$	^	^			* Y = Y) 					•	7,027,500

Primary Care Clinics- Medical Statement of Revenue and Expenses FOR THE NINETH MONTH ENDED JUNE 30, 2019

	*	(0.0%)	0.3%	(47.7%)	(9.1%)	(12.0%)	(23.3%)	(23.8%)		86.1%	(58.8%)	79.9%	12.5%		(5.2%)	(6.5%)	(18.5%)	(7.7%)	(153.0%)	100.0%	0.0%	(7.9%)	2.5%	(1.7%)	12.9%	16.4%	(15.3%)	(8.7%)	(147.4%)
	Variance	(5,387)	16,234	(981,583)	(131,726)	(1,097,076)	(1,003,272)	(2,105,734)		3,923,820	(119,039)	3,804,781	1,699,047		(475,304)	(155,526)	(89,336)	(9,409)	(148,925)	15,355	(350,369)	(31,266)	8,441	(13,383)	6,304	28,970	(2,168)	(1,216,615)	482,432
te	Prior Year	13,661,154	5,635,069	2,058,461	1,446,361	9,139,891	4,315,082	8,836,345	64.68%	4,557,432	202,606	4,760,038	13,596,383		9,065,945	2,402,599	483,751	121,934	97,306	15,355	(4	398,249	331,187	768,042	48,893	176,348	14,143	13,923,751	(327,368)
Fiscal Year To Date	*	(7.5%)	(57,7%)	43.8%	3.9%	3.5%	148.5%	22.6%		74.0%	(26.9%)	71.7%	46.0%		1.3%	6.3%	(20.4%)	20.7%	(49.7%)	0.0%	37.1%	4.1%	(324.3%)	(2.0%)	14.0%	30.3%	22.6%	1.1%	(103.2%)
Fiscal	Variance	(1,113,726)	(2,056,585)	2,368,329	64,779	376,523	1,978,919	1,241,716		3,607,312	(30,766)	3,576,546	4,818,261		122,670	172,359	(500'26)	34,289	(81,761)		206,221	18,351	(246,684)	(36,974)	6,938	64,207	4,761	167,372	4,985,633
	Budget	14,769,494	3,562,250	5,408,373	1,642,867	10,613,490	1,332,891	5,488,895	37.16%	4,873,940	114,334	4,988,274	10,477,169		9,663,919	2,730,484	476,081	165,632	164,470	,	556,590	447,866	76,062	744,450	49,527	211,585	21,072	15,307,738	(4,830,569)
	Actual	13,655,768	5,618,835	3,040,044	1,578,088	10,236,967	3,311,810	6,730,611	49.29%	8,481,252	83,568	8,564,820	15,295,430		9,541,249	2,558,125	573,086	131,343	246,231	,	350,369	429,515	322,746	781,424	42,589	147,378	16,311	15,140,366	155,064
	%	(4.2%) Gross Patient Revenue	28.7% Contractual Allowances	(101.8%) Chanity Care	(3.6%) Bad Debt	(10.6%) Total Contractuals and Bad Debts	(48.3%) Other Patient Revenue	(39,1%) Net Patient Revenue	Collection %	82.1% Grant Funds	363.6% Other Revenue	84,3% Total Other Revenues	1.6% Total Revenues	Direct Operational Expenses:	0.8% Salaries and Wages	(3.4%) Benefits	24.3% Purchased Services	(11.9%) Medical Supplies	(322.9%) Other Supplies	0.0% Contracted Physician Expense	0.0% Medical Services	(152.1%) Drugs	(255.0%) Repairs & Maintenance	(46.4%) Lease & Rental	1.8% Utilities	1.3% Other Expense	6.8% insurance	(14.6%) Total Operational Expenses	Net Performance before Depreciation 424.6% & Overhead Allocations
	Variance	(62,379)	139,364	(231,231)	(8,700)	(100,566)	(220,630)	(383,574)		393,781	13,709	407,490	23,916		7,940	(9,527)	22,478	(1,750)	(27,174)		(86,370)	(40,743)	(57,278)	(29,090)	86	252	158	(221,018)	(197,102)
	Prior Year	1,476,579	485,055	227,087	239,438	951,580	456,596	981,596	66.48%	479,876	3,771	483,647	1,465,243		927,779	279,156	92,551	14,653	8,415	•	•	26,789	22,464	62,658	4,813	20,067	2,342	1,511,666	(46,423)
Current Month	×	(19.5%)	16.3%	29.5%	(25.7%)	16.5%	\$5.93%	(7.1%)		73.8%	44.0%	73.1%	28.5%		5.7%	0.6%	(31.6%)	18.3%	[154.3%]	0.0%	(28.2%)	(24.5%)	(1,446.9%)	(28.3%)	14.1%	(4.6%)	5.4%	(6.2%)	(48.5%)
Cur	Variance	(342,217)	67,534	191,675	(50,694)	208,515	87,867	(45,835)		370,997	5,345	376,342	330,507		58,937	1,794	(16,824)	3,663	(21,596)	٠	(19,005)	(13,300)	(74,587)	(20,255)	776	(870)	124	(101,143)	229,364
	Budget	1,756,418	413,225	649,992	197,443	1,260,660	148,099	643,857	36.66%	502,660	12,135	514,795	1,158,652		1,028,755	290,477	53,249	20,067	13,993		67,365	54,231	5,155	71,493	5,503	18,945	2,307	1,631,540	(472,888)
	Actual	1,414,201	345,691	458,317	248,137	1,052,145	235,966	598,022	42.29%	873,657	17,480	891,137	1,489,159		969,818	288,683	70,073	16,404	35,589	•	86,370	67,531	79,742	91,748	4,727	19,815	2,183	1,732,683	(243,525)

Primary Care Clinics- Medical Statement of Revenue and Expenses FOR THE NINETH MONTH ENDED JUNE 30, 2019

		Curr	Current Month						Fiscal	Fiscal Year To Date	je Je		
Actual	Budget	Variance	*	Prior Year	Variance	25	Actual	Budget	Variance	×	Prior Year	Variance	×
9,863	3 6,072	(3,791)	(62.4%)	4,125	(5,738)	(139.1%) Depreciation	88,043	54,648	(33,395)	(61.1%)	40,054	(47,989)	(119.8%)
						Overhead Allocations.							
236	6 10,221	9,985	97.7%	10,271	10,035	97 7% Risk Mgt	20,242	91,989	71,747	78.0%	71,083	50,841	71.5%
72,195			0.0%	27,774	(44,421)	(159.9%) Rev Cycle	649,755	649,755		0.0%	292,452	(357,303)	(122.2%)
4,133		336	7.5%	4,180	47	1.1% Internal Audit	38,071	40,221	2,150	5.3%	19,176	(18,895)	(98.5%)
17,765	1	728	3.9%	17,010	(755)	(4.4%) Palm Springs Facility	151,694	166,437	14,743	8.9%	191,570	39,875	20.8%
20,036			%0:0	17,335	(2,701)	(15.6%) Administration	180,324	180,324	•	0.0%	174,183	(6,141)	(3.5%)
26,029		1,415	5.2%	22,575	(3,453)	(15.3%) Human Resources	243,800	246,996	3,196	1.3%	199,650	(44,150)	(22.1%)
10,236			0.0%	066'6	(246)	(2.5%) Legal	92,124	92,124		0.0%	74,295	(17,829)	(24.0%)
5,021	1 6,789	1,768	26.0%	4,663	(357)	(7.7%) Records	45,277	61,101	15,824	25.9%	47,284	2,006	4.2%
5,735	5 9,404	3,669	39.0%	4,325	(1,410)	(32.6%) Compliance	47,161	84,635	37,475	44 3%	42,244	(4,917)	(11,6%)
*	1,148	1,148	100.0%	857	857	100.0% Planning/Research	4,487	10,332	5,845	56.6%	9,472	4,984	52.6%
21,236	2	6,815	24.3%	19,284	(1,952)	(10.1%) Finance	212,237	252,459	40,222	15.9%	196,764	(15,472)	(%6'2)
6,804		3,768	35.6%	5,908	(896)	(15,2%) Public Relations	\$9,039	95,148	36,109	38.0%	51,164	(7,875)	(15.4%)
73,354	4 80,135	6,781	8.5%	51,335	(22,020)	(42.9%) Information Technology	651,600	721,215	69,615	9.7%	565,422	(86,177)	(15.2%)
•	2	6	0.0%		2	0.0% Budget & Decision Support			5	0.0%	8,068	8,068	100.0%
1,325	5 2,181	856	39.3%	2,883	1,558	54.0% Corporate Quality	17,204	19,629	2,425	12.4%	24,422	7,217	29.6%
2,555	5 4,569	2,014	44.1%	1,555	(1,001)	(64.4%) Managed Care Contract	25,248	41,121	15,873	38.6%	37,623	12,375	32.9%
266,660	0 305,943	39,283	12.8%	199,945	(66,715)	(33,4%) Total Overhead Allocations	2,438,264	2,753,487	315,223	11.4%	2,004,872	(433,392)	(21.6%)
2,009,206	6 1,943,555	(65,651)	(3.4%)	1,715,735	(293,471)	(17.1%) Total Expenses	17,666,673	18,115,873	449,200	2.5%	15,968,677	(1,697,996)	(10.6%)
\$ (520,047) \$	\$ (784,903) \$	264,856	(33.7%) \$	(250,492) \$	(269,555)	107.6% Net Margin	\$ [2,371,243] \$ [7,638,704] \$ 5,267,461	\$ (7,638,704) \$	5,267,461	\$ (%0.69)	(69.0%) \$ (2,372,294) \$	1,051	0.0%
(9,843)		9,843	%0.0		9,843	0.0% Capital	Ŷ	450,000	450,000	100.0%			0.0%
s	\$ 1,087,500 \$	1,087,500	100.0% \$	\$		0.0% General Fund Support/ Transfer In	\$ 2,627,860 \$	\$ 9,787,500 \$ 7,159,640	7,159,640	73.2% \$	73.2% \$ 2,170,000 \$	\$ (457,860)	(21.1%)

Primary Care Clinics- Dental Statement of Revenues and Expenses by Location FOR THE NINETH MONTH ENDED JUNE 30, 2019

Gross Patient Revenue	4	1,024,328	831,914	748,625	346,518	2,951,384
		1				
Contractual Allowances		238,936	179,581	176,788	102,584	697,889
Charly Care		413,349	410,479	111,908	128,904	1,352,508
Had Debt		25,400	20,987	30,968	15,669	113,025
lotal Contractual Allowances and Bad Debt		687/19	641,047	597,534	247,156	2,163,471
Other Patient Revenue		447,618	345,471	343,923	165,449	1,303,461
Net Patient Revenue	٠	196 961	537 338	495.014	264.810	2 004 A28
Collection %		77.54%	64 59%	66.12%	76.42%	70.86%
	100 000	007 901	000 000	400 000	000 000	
Other Revenue			700,000	and and	233	233
fotal Other Revenues	159,341	536,638	453,392	378,394	338,923	1,866,689
	150.541	4 330 000	900 000	207 400	****	
lotal revenues	199,341	1,550,900	270,730	673,407	903,734	1,936,111
Direct Operational Expenses	4.50 905	243 406	980 000	000000	200	457 500 5
Saldines and Walkes	45.426	195, 691	140.350	1445,373	240,523	2,093,674
Purchased Services		19 69 61	13 498	13 137	28.373	207.02
Medical Supplies		63,484	56.581	45.768	24.696	190.530
Other Supplies	(21)	24,274	20,869	10,370	60,761	115,762
Contracted Physician Expense		*		40	X	
Medical Services		9		ë:	M.	
Drugs		106	310	615	213	1,302
Repairs & Maintenance		8,750	10,614	10,186	8,484	38,034
Lease & Rental		86,081	3.405	46,089	55,742	236,674
Other Expense	1 746	8.745	7.301	1,638	5 390	25,72
nsurance	30	500		11	400	400
otal Operational Expenses	756,337	1,055,464	836,346	737,582	497,290	3,382,919
overhead Allocations	(968'96)	275,436	154,384	135,825	106,444	575,192
Depreciation	*	10,839	4,899	7,662	7,310	30,709
Overhead Allocations:						
Risk Mg1	320	1,554	1,364	1,053	645	4,937
Rev Cycle		57,159	50,184	38,754	23,751	169,848
Internal Audot	2005	2,922	2,565	1,981	1,214	9,285
Pairn Springs Facility	18,818		15 .	2 6		18,818
Administration	768,7	13,847	12,150	185,6	16/6	43,962
Human Resources	2,515	18,8/8	17,624	13,848	166,7	60,416
Legal Records	716	3,074	3,210	9,797	1,934	11 043
Consission	746	3.620	3.178	2.454	1 504	11.502
Planning/Research	71	344	305	234	143	1.094
Finance	3,357	16,291	14,301	11,045	6,768	51,762
Public Relations	934	4,532	3,978	3,073	1,883	14,399
Information Technology	10,305	50,016	43,907	33,911	20,778	158,917
Budget & Decision Support	-					E7 500
Corporate Quality	375	1,318	1,160	898	551	4,202
Managed Care Contract		2,221	1,950	1,506	923	6,600
Fotal Overhead Altocations	47,949	183,248	161,924	125,298	75,839	589,259
Total Expenses	299,186	1,249,551	1,003,169	870,542	580,439	4,002,887
Net Margin S	(139,845) \$	81,349 \$	(12,439) \$	2,865 \$	23,294 \$	(44,776)
Cabital				9	(108.153)	(108.153)
	200				(Approximate)	1 townster

Primary Care Clinics- Dental Statement of Revenues and Expenses FOR THE NINETH MONTH ENDED JUNE 30, 2019

			Current Month						Fiscal Y	Fiscal Year To Date			
Actual	Budget	Variance	*	Prior Year	Variance	×	Actual	Budget	Variance	×	Prior Year	Variance	*
339,916	391,976	(52,061)	(13.3%)	324,930	14,986	4.6% Gross Patlent Revenue	2,951,384	3,261,505	(310,122)	(9.5%)	2,959,564	(8,180)	(0.3%)
32,140	81,835	49,695	60.7%	44,592	12,452	27.9% Contractual Allowances	697,889	680,914	(16,975)	(2.5%)	479,951	(217,938)	(45.4%)
183,393	182,176	(1,217)	(0.7%)	126,227	(57,167)	(45 3%) Charity Care	1,352,508	1,515,831	163,323	10.8%	1,119,008	(233,499)	(20.9%)
25,017	17,151	(2,866)	(45.9%)	8,958	(16,059)	(179.3%) Bad Debt	113,025	142,710	29,685	20.8%	(28,521)	(141,546)	496.3%
240,549	281,162	40,613	14.4%	179,776	(60,773)	(33.8%) Total Contractuals and Bad Debts	2,163,421	2,339,455	176,034	7.5%	1,570,438	(592,983)	(37.8%)
99 834	89,241	10,593	11.9%	193,003	(93,169)	(48.3%) Other Patient Revenue	1,303,461	803,169	500,292	62.3%	2,105,634	(802,173)	(38.1%)
199,200	200,055	(855)	(0.4%)	338,156	(138,956)	(41.1%) Net Patient Revenue	2,091,423	1,725,219	366,204	21.2%	3,494,759	[1,403,336]	(40.2%)
58.60%	51.04%			104.07%		Collection %	70.86%	52.90%			118.08%		
316,481	109,872	206,609	188.0%	110,375	206,106	186.7% Grant Funds 0.0% Other Revenue	1,866,456	1,458,000	408,456 (25,264)	28.0% (99.1%)	1,076,928	789,528	73.3%
316,481	112,705	203,776	180.8%	110,375	206,106	186.7% Total Other Revenues	1,866,689	1,483,497	383,192	25.8%	1,110,928	755,761	68.0%
515,681	312,760	202,921	64.9%	448,531	67,150	15.0% Total Revenues	3,958,111	3,208,716	749,395	23.4%	4,605,687	(647,576)	(14.1%)
						Direct Operational Expenses:							
205,623	232,861	27,238	11.7%	196,521	(9,101)	(4.6%) Salaries and Wages	2,093,674	2,187,523	93,849	4.3%	1,964,358	(129,316)	(6.6%)
66,548	67,644	1,096	1.6%	65,845	(704)	(1.1%) Benefits	598,482	635,859	37,377	2.9%	579,831	(18,651)	(3.2%)
9,060	10,176	1,116	11.0%	10,249	1,189	11.6% Purchased Services	74,705	105,993	31,288	29.5%	86,613	11,908	13.7%
28,246	28,443	197	0.7%	21,954	(6,293)	(28.7%) Medical Supplies	190,530	232,009	41,479	17.9%	243,196	52,666	21.7%
(2,610)	10,790	13,400	124.2%	7,822	10,432	133.4% Other Supplies	115,762	97,881	(17,881)	(18.3%)	27,738	(88,024)	(317.3%)
£(1)	,		%0°0	Ç	•	0.0% Contracted Physician Expense		•	59	%0.0			0.0%
			%0.0	4	ı.	0.0% Medical Services		×	3	0.0%	ij.		0.0%
10	1,985	1,975	%5'66	47	(9)	(146.3%) Drugs	1,302	16,198	14,896	92.0%	10,931	9,629	88.1%
(10,377)	2,095	12,472	595.3%	1,240	11,617	937.1% Repairs & Maintenance	38,034	41,573	3,539	8.5%	47,000	8,966	19.1%
26,124	24,393	(1,731)	(7.1%)	33,274	7,151	21.5% Lease & Rental	236,674	240,925	4,251	1.8%	301,151	64,478	21.4%
656	748	(211)	(28.3%)	734	(226)	(30.8%) Utilities	7,929	6,732	(1,197)	(17.8%)	7,405	(523)	(7.1%)
2,113	3,025	912	30.2%	1,288	(825)	(64.1%) Other Expense	25,428	30,476	5,048	16.6%	27,744	2,316	8.3%
31	59	28	47.5%	75	44	58.8% Insurance	400	531	131	24.6%	795	394	49.6%
325,727	382,219	56,492	14.8%	339,005	13,278	3.9% Total Operational Expenses	3,382,919	3,595,700	212,781	2.9%	3,296,761	(86,158)	(2.6%)
189,954	(69,459)	259,413	(373.5%)	109,526	80,428	Net Performance before 73.4% Depreciation & Overhead Allocations	575,192	(386,984)	962,176	(248.6%)	1,308,926	(733,734)	(56.1%)

Primary Care Clinics- Dental Statement of Revenues and Expenses FOR THE NINETH MONTH ENDED JUNE 30, 2019

		Curre	Current Month						Fiscal Ye	Fiscal Year To Date			
Actual	Budget	Variance	*	Prior Year	Variance	×	Actual	Budget	Variance	×	Prior Year	Variance	34
3,369	14,312	10,943	76.5%	12,597	9,228	73.3% Depreciation	30,709	134,534	103,825	77.2%	113,131	82,422	72.9%
						Overhead Allocations:							
88	2,494	2,436	%1.7%	2,821	2,764	98.0% Risk Mgt	4,937	22,446	17,509	78.0%	19,526	14,589	74 7%
18,872	18,872	,	%0'0	8,061	(10,811)	(134.1%) Rev Cycle	169,848	169,848	8	%0.0	84,879	(84,969)	[100.1%]
1,008	1,090	82	7.5%	1,148	140	12.2% Internal Audit	9,285	9,810	525	5.3%	5,267	(4,018)	(76.3%)
2,204	2,294	06	3.9%	2,861	657	23.0% Palm Springs Facility	18,818	20,646	1,828	8.9%	32,220	13,402	41.6%
4,905	4,887	(18)	(0.4%)	4,761	(143)	(3.0%) Administration	43,962	43,983	21	0.0%	49,314	5,352	10.9%
6,450	6,801	351	5.2%	7,339	688	12.1% Human Resources	60,416	61,209	793	3.3%	61,712	1,296	2.1%
2,497	2,497		0.0%	2,744	247	9.0% Legal	22,473	22,473		%0.0	20,042	(2,431)	(12.1%)
1,224	1,655	431	26.0%	1,281	98	4.4% Records	11,043	14,895	3,852	25.9%	13,018	1,976	15.2%
1,399	2,294	895	39.0%	1,188	(211)	(17.7%) Compliance	11,502	20,646	9,144	44.3%	10,909	(593)	(5.4%)
	280	280	100.0%	235	235	100.0% Planning/Research	1,094	2,520	1,426	26.6%	6,202	5,107	82.4%
5,179	6,842	1,663	24.3%	5,297	118	2.2% Finance	51,762	61,578	9,816	15.9%	51,120	(641)	(1.3%)
1,659	7,577	918	35.6%	1,623	(37)	(2.3%) Public Relations	14,399	23,193	8,794	37.9%	13,338	(1,061)	(8.0%)
17,890	19,544	1,654	8.5%	14,100	(3,790)	(26.9%) Information Technology	158,917	175,896	16,979	%1.6	155,306	(3,611)	(2.3%)
	•		0.0%			0.0% Budget & Decision Support			٠	0.0%	5,050	5,050	100.0%
323	533	210	39.4%	792	469	59.2% Corporate Quality	4,202	4,797	595	12.4%	6,708	2,506	37.4%
899	1,195	527	44.1%	451	(217)	(48.0%) Managed Care Contract	6,600	10,755	4,155	38.6%	10,919	4,320	39.6%
64,336	73,855	9,519	12.9%	54,703	(9,633)	(17.6%) Total Overhead Allocations	589,259	664,695	75,436	11.3%	545,533	[43,726]	(8.0%)
393,432	470,386	76,954	16.4%	406,306	12,874	3.2% Total Expenses	4,002,887	4,394,929	392,042	8.9%	3,955,426	(47,462)	(1.2%)
\$ 122,249 \$	(157,626) \$	279,875	(177.6%) \$	42,225 \$	80,023	189.5% Net Margin	\$ (44,776) \$	\$ (£12,981,1)	1,141,437	(96.2%) \$	650,262	\$ (695,038)	(106.9%)
(210,384)		210,384	0.0%		210,384	0.0% Capital	(108,153)	771,688	879,841	114.0%		108,153	0.0%
\$	•		0.0% \$	\$		0.0% General Fund Support/ Transfer In	\$	\$		\$ %0.0	\$	%0.0°	0.0%



													Current Year	Current YTD	%Var to	Prior Year
Clinic Visits - Adults and Pediatrics	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Total	Budget	Budget	Total
West Palm Beach	1,661	1,289	1,312	1,734	1,628	1,447	1,798	1,754	1.552				14,175	14,760	(4.0%)	14,111
Delray	1,355	1,162	1,134	1,180	1,212	1,356	1,283	1,312	1,311				11,305	13,411	(15.7%)	12,254
Lantana	1,411	1,309	1,261	1,314	1,409	1,424	1,524	1,505	1,434				12,591	14,190	(11.3%)	11,601
Belle Glade	1,030	790	839	934	908	850	949	819	999				7,685	7,294	5.4%	7,959
Jerome Golden Center	į.	×	*				Ŧ.							•	0.0%	2,260
Lewis Center	267	233	229	239	246	227	277	171	239				2,228	2,030	9.8%	1,818
Lake Worth & Women's Health Care	1,608	1,153	1,104	1,214	1,130	1,466	1,483	1,454	1,299				11,911	14,618	(18.5%)	13,537
Jupiter Clinic	421	457	418	467	483	502	565	555	522				4,390	4,886	(10.2%)	4,416
West Boca & Women's Health Care	1,009	861	781	923	815	900	984	877	850				8,000	6,440	24.2%	5,664
Mobile Van	239	186	119	201	200	159	143	151	183				1,581	1,691	(6.5%)	
Suboxone	361	289	222	301	415	476	611	601	556				3,832	2,681	42.9%	2,649
Total Clinic Visits	9,362	7,729	7,419	8,507	8,344	8,807	9,617	9,299	8,614	r	3.	8	869'11	82,001	(5.2%)	76,269
Dental Visits																
West Palm Beach	918	722	704	800	792	839	873	813	802				7,263	8,277	(12,3%)	7,996
Lantana	653	808	468	616	630	717	646	672	699				5,579	8,353	(33.2%)	6,446
Delray	929	522	446	503	535	644	675	574	612				5,187	6,329	(18.0%)	5,574
Belle Glade	406	260	230	259	275	292	377	337	329				2,765	3,409	(18.9%)	3,355
Total Dental Visits	2,653	2,012	1,848	2,178	2,232	2,492	2,571	2,396	2,412	*		*	20,794	26,368	(21.1%)	23,371
Total Medical and Dental Visiks	12,015	9,741	9,267	10,685	10,576	11,299	12,188	11,695	11,026		60	×	98,492	108,369	(9.1%)	99,640
Mental Health Counselors (non-billable)																
West Palm Beach	124	100	103	135	117	110	154	133	16				1,140	767	48.6%	871
Delray	137	118	102	117	106	102	126	219	221				1,248	760	64.2%	815
Lantana	467	414	368	433	383	265	423	885	467				4,105	2,070	98.3%	1,385
Belle Glade	17	21	22	26	18	25	23	20	10				182	132	37.9%	133
Lewis Center	268	219	192	235	232	253	283	208	198				2,088	870	140.0%	1,140
Lake Worth	173	66	73	190	65	111	76	178	190				1,188	1,102	7.8%	1,262
Jupiter							٠	•					10	264	(100.0%)	268
West Boca			C	Ţ	ŀ	,	٠	٠						180	(100.0%)	201
Mobile Van	100	5.7		16	40	57	95	78	92				378		100.0%	
Total Menta? Health Screenings	1,186	971	860	1,152	994	923	1,180	1,721	1,342	×	٠	*	10,329	6,145	68.1%	6,075



MEDICAID MATCH FUND

Medicaid Match Statement of Revenues and Expenditures FOR THE NINETH MONTH ENDED JUNE 30, 2019

Actual	Budget	Curren	Current Month	Prior Year	Variance	%	Actual	Budget	Fiscal Year To Date Variance	To Date	Prior Year	Variance	×
١,	\$. \$		\$ %0.0	,		0.0% Patient Revenue		\$ - \$		\$ %0.0	÷	\$	0.0%
491,667	491,667	, ()	%0.0	491,667		0.0% PBC Interlocal	4,425,000	4,425,000		%0.0	4,425,000		%0.0
COL	414	(162)	(20.0%)	361	(917)	(S7.22v) Other revenue	7,041	3,728	(/00)	(23.6%)	3,770	(676)	124.6%
491,830	492,081	(251)	(0.1%)	492,048	(218)	(0.0%) Total Revenue	4,427,841	4,428,728	(887)	(0.0%)	4,428,770	(929)	(0.0%)
			,			Direct Operational Expenses:							
•			%0.0			0.0% Salaries and Wages				%0.0			0.0%
•			%0.0	•	•	0.0% Benefits		٠		0.0%	Q	÷	%0.0
		•	%0.0	,		0.0% Purchased Services	Q	•		%0.0		5	0.0%
•			%0.0			0.0% Medical Supplies	4	•	7	%0.0			0.0%
			%0.0			0.0% Other Supplies	5.5		Ž.	%0.0	ō	9	0.0%
			%0.0		,	0.0% Contracted Physician Expense	1			0.0%			0.0%
			%0.0	70	e l	0.0% Medical Services	•		•	0.0%	23	,	0.0%
			0.0%			0.0% Drugs	•			%0.0	•	٠	0.0%
50		•	%0.0			0.0% Repairs & Maintenance	6	6		%0.0		•	0.0%
		×	%0:0		3	0.0% Lease & Rental			10	%0.0	19	33	0.0%
20		i.	%0"0	,		0.0% Utilities	10	9.	,	0.0%	·	*	0.0%
1,441,591	1,441,591	93	90.0	1,415,952	(25,638)	(1.8%) Other Expense	12,974,315	12,974,315		0.0%	12,743,572	(230,743)	(1.8%)
٨		į.	0.0%			0.0% Insurance	*	٠	-	0.0%	()	٠	0.0%
1,441,591	1,441,591		%0.0	1,415,952	(25,638)	(1.8%) Yotal Operational Expenses	12,974,315	12,974,315		0.0%	12,743,572	(230,743)	(1.8%)
(949,760)	(949,510)	(251)	0.0%	(923,904)	(25,856)	Net Performance before Overhead 2.8% Allocations	(8,546,473)	(8,545,587)	(887)	0.0%	(8,314,801)	(231,672)	2.8%
			ò			Overhead Allocations				ě			i
			%0.0			U.U.V. KISK Mig(C la		0.0%			800
		. 9	%0.0	. :		0.0% Rev Cytie				\$0.0 \$0.0 \$0.0			200 000 000 000
			% O O			0.0% Intelliging Affairs				0.0%			2 6
			%0.0			0.0% Administration				%0.0			200
	. 5		%0.0	· ·		0.0% Human Resources				0.0%	v		0.0%
•	•		%0.0	8		0.0% tegal		•		0.0%	4		%0.0
5	**	č	%0.0	Ç		0.0% Records	•	6	,	%0.0	į	4	%0.0
	2	ï	%0:0			0.0% Compliance				%0.0		*	%0.0
			%0.0			0.0% Finance	*	1	,	%0.0	2	4)	%0.0
		•	%0:0			0.0% Communications	•			0.0%	,	,	0.0%
			0.0%			0.0% Information Technology				%0:0			0.0%
*	•		0.0%	2	•	0.0% Total Overhead Allocations	•		,	0.0%	٠		0.0%
1,441,591	1,441,591		%0.0	1,415,952	(25,638)	(1.8%) Total Expenses	12,974,315	12,974,315		0.0%	12,743,572	(230,743)	(1.8%)
(949,760)	(949,510)	(251)	%0.0	(923,904)	(25,856)	2.8% Net Margin	(8,546,473)	(8,545,587)	(887)	0.0%	(8,314,801)	(231,672)	(2.8%)
949,760	949,510	251	%0 0	923,904	25,856	2.8% General Fund Support	8,546,473	8,545,587	887	0.0%	8,314,801	(231,672)	(2.8%)
\$ 949,760 \$	\$ 949,510 \$	251	\$ %0.0	923,904	25,856	2.8% Total Transfers In	\$ 8,546,473 \$	8,545,587 \$	887	0.0% \$	\$ 8,314,801 \$	\$ 231,672	2.8%

Medicaid Match Statement of Revenues and Expenditures by Month

491,667 730 492,397	491,667	\$	S	\$	\$	2	\$ \$	\$	^	s	•	
		491.667	491.667	491.667	491,667	491,667	421,007	491,667				4,425,000
	142	834	459	33	111	200	169	163	171	*	(a)	2,841
	491,809	492,501	492,126	491,700	491,777	491,866	491,836	491,830	•	•		4,427,841
	()	1.00			51	100	6)	10	8	60		
					ai.			7	78			
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1. Description: Tentative Millage Rate

2. Summary:

Staff recommends the Board set a proposed tentative millage rate of 0.6898.

3. Substantive Analysis:

The District tax rate in 2019 was 0.7261 mills. Staff is recommending the 2020 proposed tentative millage rate be set at 0.6898, which is 5% under the 2019 tax rate and 0.43% under the rolled-back rate of 0.6928. The rolled-back rate is the tax rate which generates the same amount of tax revenue as the previous year, excluding new construction. The proposed tentative millage rate represents the tax rate the Board cannot exceed when it sets the final rate at the September TRIM hearings.

2019 taxable values showed a healthy increase of 6.2% over 2018. The increase in taxable values in conjunction with the reduction in the millage rate results in an approximately \$880,000 increase in ad valorem taxes relative to 2019. The proposed budget anticipates spending approximately \$41.0 million in reserves, including \$11.1 million in assigned reserves, which were designated for spend on the deposit for the replacement of the two Trauma Hawk helicopters.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes No
Annual Net Revenue	N/A	Yes No
Annual Expenditures	N/A	Yes No

Reviewed for financial accuracy and compliance with purchasing procedure:

Dardy J. Davis Chief Executive Officer

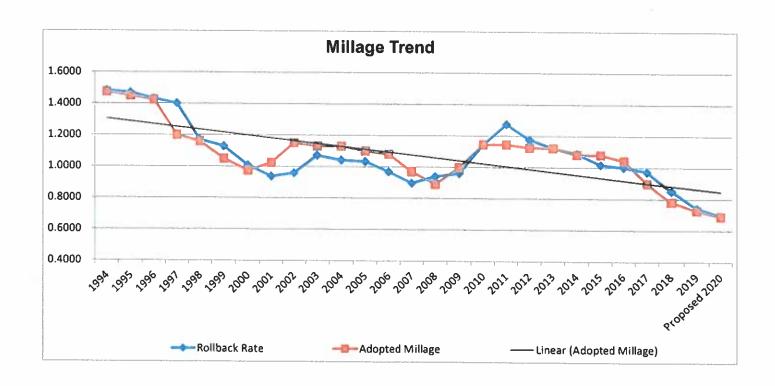
Recommendation: Staff recommends the Board set a proposed tentative millage rate of 0.6898 parts of the Legal sufficiency: Valerie Shahirari VP & General Counsel	N/A	
Staff recommends the Board set a proposed tentative millage rate of 0.6898 and Approved for Legal sufficiency:	Committee Name	Date Approved
Approved for Legal sufficiency:	Recommendation:	
	Staff recommends the Board set a proposed t	tentative millage rate of 0.6898 m
Valerie Shahriari VP & General Counsel	Approved for Legal sufficiency:	
Valerie Shahriari VP & General Counsel		
VP & General Collinsel	- Maria Shabhari	
	VP & General Counsel	

Health Care District of Palm Beach County Proposed Tentative Millage Fiscal Year 2020

	Proposed Rate 0.6898
Current Year Taxable Value - Real Property	\$190,035,106,617
Current Year Taxable Value - Personal Property	9,236,841,610
Current Year Taxable Value - Centrally Assessed	205,364,747
Current Year Gross Taxable Value	199,477,312,974
New Construction	2,660,303,094
Current Year Adjusted Taxable Value	196,817,009,880
Rolled-back Rate	0.6928
Proposed Operating Millage	0.6898
Total Tax Levy	137,599,450
Current Year Proposed Millage	0.6898
Current Year as % of Rolled-back Rate	-0.43%
2020 Proposed as % of 2019 Adopted Millage	-5.00%
Rounded Proceeds (96% collection rate)*	\$132,200,000
Yield Variance to Rolled-back	(\$570,000)
Budgeted Net Margin**	(\$40,979,067)

^{*} includes delinquent taxes

^{**} includes capital, excludes depreciation



1. Description: Board and Committee Meeting Calendar

2. Summary:

This agenda item presents a new Board, Finance and Audit Committee, and Quality, Patient Safety, and Compliance Committee meeting calendar that will include 5 Board meetings and 4 Committee meetings annually.

3. Substantive Analysis:

In 2017, the District Board changed its meeting schedule to every other month resulting in 7 meetings per year (2 meetings each September for the required 2 TRIM hearings). The 7 meetings per year schedule was arrived at in part to accommodate the needs of the Request for Proposal (RFP) and Request for Qualifications (RFQ) requirements.

Since implementing the change to 7 meetings per year the RFP and RFQ policy and procedure has changed significantly reducing the number of RFPs and RFQs. As a result, this agenda item presents a recommendation to change the Board meeting schedule to quarterly, with 2 meetings each September, for a total of 5 meetings per year. The Finance and Audit Committee meeting schedule would also change to quarterly, with 4 meetings each year on the same day as the Board meetings. The Quality, Patient Safety, and Compliance Committee meeting schedule would continue with its existing quarterly meeting schedule.

The Lakeside Health Advisory Board will continue to hold meetings quarterly and the District Clinic Holdings Board will continue to hold meetings monthly as required by HRSA. Workshops and Special Board Meetings can be called at any time upon agreement of the Board Chair and CEO.

The new 2020 meeting calendar (presented below) would have meetings scheduled on the 2nd Tuesday of the month, except for September, when the meeting dates are dictated by the TRIM meeting calendar for government agencies in Palm Beach County.

Meeting Dates	Quarterly Financials to be Reviewed	Standing Meeting Topics
March 10, 2020	October – December	Strategic Planning
June 9, 2020	January - March	Budget & Tentative Millage
September – TBD	April – June	Annual Meeting & 2 TRIM Meetings
December 8, 2020	July - September	

If approved, the Bylaws and Committee Charters will be updated to reflect the new meeting calendar.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes No
Annual Net Revenue	N/A	Yes No
Annual Expenditures	N/A	Yes No

Reviewed for financial accuracy and compliance with purchasing procedure:

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	Dacky Chief Exec	J (Dav utive (is Offic	cer	

5.	Reviewed/Appr	roved by Committee
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N/A	N/A
	IN/A
Committee Name	Date Approved

6. Recommendation:

Staff recommends the Board approve the revised Board and Committee Meeting Calendar.

Approved for Legal sufficiency:

Valenie Shahriari VP & General Counsel

Thomas W. Cleare VP of Strategy

Dac J. Davis Chief Executive Officer

1. Description: Department of Health Master Agreement

2. Summary:

This agenda item presents a summary of the Department of Health Master Agreement for the period 7/1/2019 - 6/30/2020.

3. Substantive Analysis:

Under the Health Care District and the Florida Department of Health's Master Agreement, the District provides funding to the Department of Health for a variety of preventive and specialty services to uninsured and underinsured patients. Also under the Master Agreement, the District reimburses the Department of Health for costs and expenses related to the District's use of the Department of Health's facilities in state and county buildings.

For the period 7/1/2019 – 6/30/2020, the District and DOH have drafted a new Master Agreement to reflect the new subsidy methodology and to remove some outdated terms from the prior Master Agreement and Amendments. The new Master Agreement will address funding for the preventive and specialty services through a subsidy methodology. The subsidy amount was derived from the budget-based funding required to provide the services. The contracted amount represent 14.68%, or \$8,507,947 of the State/County Contract, which is the County Health Department's (CHD) Authorized Annual Budget. This is \$40,817 above prior year's funding.

The expenses for the space utilized by the District's Primary Care Clinics, Eligibility Department, and Pharmacy locations will continue to be paid at a rate of \$20.00 per square foot for a total of \$829,920 annually.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes No
Annual Net Revenue	N/A	Yes No
Annual Expenditures	\$9,337,867	Yes 🛛 No 🗌

Reviewed for financial accuracy and compliance with purchasing procedure:

Chief Executive Officer

	N/A	
	Committee Name	Date Approved
Reco	mmendation:	
Staff	recommends the Board approve the	Department of Health Master Agreeme
Approv	ed for Legal sufficiency:	
	Valerie Shahriari VP & General Counsel	