



**DISTRICT BOARD
MEETING AGENDA
June 9, 2020 at 2:00PM
Zoom Webinar Meeting**

Remote Participation Link:

<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXRzZ1dDQT09>

Via Telephone dial-in access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

1. Call to Order – Les Daniels, Chair

- A. Roll Call
- B. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

- A. Additions/Deletions/Substitutions
- C. Motion to Approve Agenda

3. Awards, Introductions and Presentations

- A. Economic Update and Investment Program Review (John Grady, Public Trust Advisors)
- B. Employee Engagement Results (Steven Hurwitz)
- C. Budget Version 1 (Joel Snook)

4. Disclosure of Voting Conflict

5. *Public Comment

6. Board Meeting Minutes

- A. **Staff Recommends a MOTION TO APPROVE:**
Board Meeting Minutes of March 11, 2020 [Pages 1-8]
- B. **Staff Recommends a MOTION TO APPROVE:**
Board Meeting Minutes of May 12, 2020 [Pages 9-11]

7. Finance & Audit Committee Meeting Minutes & Attendance

- A. **Staff Recommends a MOTION TO APPROVE:**
Finance & Audit Committee Meeting Minutes of May 28, 2019 [Pages 12-16]
- B. **Staff Recommends a MOTION TO APPROVE:**
Finance & Audit Committee Meeting Minutes of March 10, 2020 [Pages 17-21]
- C. **RECEIVE AND FILE**
Finance & Audit Committee Attendance. [Page 22]

8. Committee Reports

- 8.1 Finance and Audit Committee Report – (No Report)
- 8.2 Good Health Foundation Committee Report – (No Report)
- 8.3 Quality, Patient Safety and Compliance Committee – (Commissioner Alonso)
- 8.4 Lakeside Health Advisory Board Report – (Commissioner Alonso)
- 8.5 Primary Care Clinics Board Report – (Commissioner Jackson-Moore)

9. Consent Agenda – Motion to Approve Consent Agenda Items

HEALTH CARE DISTRICT

A. **ADMINISTRATION**

- 9A-1 **RECEIVE AND FILE:**
June 2020 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>
- 9A-2 **RECEIVE AND FILE**
Health Care District Board Attendance. [Page 23]
- 9A-3 **RECEIVE AND FILE:**
Health Care District Financial Statements April 2020. (Joel Snook) [Pages 24-73]
- 9A-4 **Staff Recommends a MOTION TO APPROVE:**
Proclamation Recognizing Trauma System for Trauma Awareness Month
(Belma Andric) [Pages 74-76]
- 9A-5 **Staff Recommends a MOTION TO APPROVE:**
Proclamation Recognizing National Nurses Week (Karen Harris) [Pages 77-79]
- 9A-6 **Staff Recommends a MOTION TO APPROVE:**
Compliance & Privacy Policies (Deborah Hall) [Pages 80-86]

9. Consent Agenda (Continued)

DISTRICT HOSPITAL HOLDINGS, INC.

B. ADMINISTRATION

9B-1 Staff Recommends a MOTION TO APPROVE:

Medical Staff Appointments for Lakeside Medical Center (Belma Andric, MD)
[Pages 87-89]

9B-2 Staff Recommends a MOTION TO APPROVE:

Second Amendment to License Agreement (Belma Andric, MD) [Pages 90-91]

10. Regular Agenda

A. ADMINISTRATION

10A-1 RECEIVE & FILE:

EPIC Update (Nancy Stockslager) [Pages 92-101]

10A-2 Staff Recommends a MOTION TO APPROVE:

Award for External Audit Services (Joel Snook) [Pages 102-103]

10A-3 Staff Recommends a MOTION TO APPROVE:

Atlantis Clinic Lease Proposal (Darcy Davis) [Pages 104-106]

10A-4 Staff Recommends a MOTION TO APPROVE:

Tentative Millage Rate (Joel Snook) [Pages 107-108]

11. CEO Comments

12. Finance and Audit Committee Member Comments

13. HCD Board Member Comments

14. Establishment of Upcoming Board Meetings

September 10, 2020

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

September 24, 2020

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

December 8, 2020

- 2:00PM, Health Care District Board Meeting

15. Motion to Adjourn

*Public comments should be emailed to hbromley@hcdpbc.org or submitted via telephone to 561-804-5968 by 12:30 PM on Tuesday, June 9, 2020. All comments received during this timeframe will be read aloud and included in the official meeting record.



**HEALTH CARE DISTRICT OF
PALM BEACH COUNTY
BOARD OF COMMISSIONERS MEETING
SUMMARY MINUTES
March 11, 2020
600 Okeechobee Blvd.
West Palm Beach, FL 33401**

1. Call to Order

Les Daniels called the meeting to order.

A. Roll Call

Health Care District Board members present included: Les Daniels, Chair; Nancy Banner, Vice Chair; Sean O'Bannon, Secretary; Dr. Alonso; Cory Neering; Ed Sabin and Tammy Jackson-Moore.

Staff present included: Darcy Davis, Chief Executive Officer; Dr. Belma Andric, Chief Medical Officer; Valerie Shahriari, General Counsel; Dr. Tom Cleare, AVP Planning & Community Engagement; Karen Harris, VP of Field Operations; Steven Hurwitz, Chief Administrative Officer; Deborah Hall, Chief Compliance Officer; Joel Snook, Chief Financial Officer and Nancy Stockslager, Chief Information Officer.

Recording/Transcribing Secretary: Heidi Bromley

B. Invocation

Ms. Davis led the invocation.

C. Pledge of Allegiance

The Pledge of Allegiance was recited.

D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

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Summary Meeting Minutes
March 11, 2020
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2. Agenda Approval

A. Additions/Deletions/Substitutions

Ms. Davis stated that we have one substitution to agenda item 9A-3. There is a revised version of the agenda item in your binder.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the revised agenda. The motion was duly seconded by Commissioner Alonso. There being no opposition, the motion passed unanimously.

3. Awards, Introductions and Presentations

A. Introduction of Chief Information Officer, Nancy Stockslager. (Darcy Davis)

Ms. Davis introduced Ms. Stockslager to the Board of Commissioners.

B. IT Update. (Nancy Stockslager)

Ms. Stockslager provided the Board with an IT update.

C. Research Results – Communications Strategy. (Robin Kish)

Ms. Kish presented information about a research study that was pursued to collect data to better understand our patients and the community at large.

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

A. **Staff Recommends a MOTION TO APPROVE:**
Board Meeting Minutes of December 10, 2019

CONCLUSION/ACTION: Commissioner Alonso made a motion to approve the Board Meeting Minutes of December 10, 2019 as presented. The motion was duly seconded by Commissioner O'Bannon. There being no objection, the motion passed unanimously.

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7. Committee Reports

7.1 Finance and Audit Committee Report – (Commissioner Sabin)

Commissioner Sabin stated that the Finance & Audit committee met yesterday for their quarterly meeting. Mr. Snook reviewed the financial statements. The representatives from Crowe provided an internal audit update. We also approved four individual audits (GHF, DCHI, HCD, and DHHI) which were presented by RSM.

7.2 Good Health Foundation Committee Report – (No Report)

7.3 Quality, Patient Safety and Compliance Committee – (Commissioner O’Bannon)

Commissioner O’Bannon stated that the QPSCC met yesterday. They presented their dashboards from all District facilities and most of the goals were met. He congratulated the Healey Center who met 100 percent of their goals. Everyone did a great job and we are seeing improvement.

7.4 Lakeside Health Advisory Board Report – (Commissioner Alonso)

The Lakeside Health Advisory Board met on March 3, 2020. The Board recognized Mary Weeks for her years of service on the LHAB, the Glades Community and the Hospital. Three presentations were done:

- The new electronic health record - EPIC
- C L Brumback clinic integration into the hospital has been completed.
- Community Outreach – how LMC will be engaging the community – ex: Black Gold; Afro Arts etc....

7.5 Primary Care Clinics Board Report – (Commissioner Jackson-Moore)

Commissioner Jackson-Moore stated that meetings were held on December 11, 2019, January 29, 2020 and February 26, 2020. The Mock FTCA Audit was held the week of January 27-31. In 2018, 1,362 Health Center Program awardees provided services to 28,379,680 patients, representing nearly 7.6% of the total U.S. population. Over a period of 5 years, the number of funded awardees has grown by 6.6%, with 24% growth in the number of total patients served and averaging an annual increase of almost 5%. It is not a HRSA requirement to have a Board Member join our monthly Quality Council meeting. HRSA Operational Site Visit is scheduled for the week of March 24-26.

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7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the Consent Agenda. The motion was duly seconded by Commissioner Alonso. There being no objection, the motion passed unanimously.

HEALTH CARE DISTRICT

A. ADMINISTRATION

8A-1 RECEIVE AND FILE:

March 2020 Internet Posting of District Public Meeting

<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=268&m=0|0&DisplayType=C>

8A-2 RECEIVE AND FILE

Health Care District Board Attendance

8A-3 RECEIVE AND FILE:

Health Care District Financial Statements December 2019

8A-4 Staff Recommends a MOTION TO APPROVE:

Purchasing Policy

8A-5 Staff Recommends a MOTION TO APPROVE:

Independent Audit Policy

8A-6 Staff Recommends a MOTION TO APPROVE:

Capital Assets Policy

8A-7 Staff Recommends a MOTION TO APPROVE:

2019 Health Care District Audit

8A-8 Staff Recommends a MOTION TO APPROVE:

2019 District Clinic Holdings, Inc. Audit

8A-9 Staff Recommends a MOTION TO APPROVE:

2019 Good Health Foundation, Inc. Audit

8A-10 Staff Recommends a MOTION TO APPROVE:

2019 District Hospital Holdings, Inc. Audit

8A-11 Staff Recommends a MOTION TO APPROVE:

Policy and Procedure Policy

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8. Consent Agenda (Continued)

8A-12 **RECEIVE AND FILE:**

Summary of Internal Audit Activities and Update

8A-13 **RECEIVE AND FILE:**

Internal Audit Plan FY 2019 and FY 2020 Status Update and Follow-Up of Management Action Plan Items for Completed Internal Audits

8A-14 **Staff Recommends a MOTION TO APPROVE:**

Compliance Policies Policy Updates

8A-15 **Staff Recommends a MOTION TO APPROVE:**

Appointment of Barry Davis to the Lakeside Health Advisory Board

8A-16 **Staff Recommends a MOTION TO APPROVE:**

Second Amendment to Agreement between Health Care District of Palm Beach County and District Clinic Holdings, Inc.

8A-17 **Staff Recommends a MOTION TO APPROVE:**

Sublicense Agreement

8A-18 **Staff Recommends a MOTION TO APPROVE:**

Amendment to the Health Care District Bylaws

8A-19 **Staff Recommends a MOTION TO APPROVE:**

Amendment to the Lakeside Health Advisory Board Bylaws

DISTRICT HOSPITAL HOLDINGS, INC.

B. ADMINISTRATION

8B-1 **Staff Recommends a MOTION TO APPROVE:**

Medical Staff Appointment(s) for Lakeside Medical Center

8B-2 **Staff Recommends a MOTION TO APPROVE:**

Proposed Revisions to the Lakeside Medical Center's Medical Executive Committee Bylaws, Rules and Regulations

8B-3 **Staff Recommends a MOTION TO APPROVE:**

Amendment to the District Hospital Holdings, Inc. Bylaws

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9. Regular Agenda

A. **ADMINISTRATION**

9A-1 **Staff Recommends a MOTION TO APPROVE:**
CEO Annual Evaluation

Commissioner Daniels stated that the first item on the Regular agenda is to approve the annual evaluation of Darcy Davis. I believe Mr. Hurwitz has spoken to everyone individually and has held interviews with Staff and all of us. He has made a recommendation and I would like to make a motion to approve the recommendation.

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the recommendation as presented. The motion was duly seconded by Commissioner O'Bannon. There being no objection, the motion passed unanimously.

9A-2 **RECEIVE AND FILE:**
Trauma Hawk Landing Zones Update

Dr. Cleare stated that this agenda item presents the Board with an update on the allowed landing zones for Trauma Hawk. The District will no longer be able to offer the helicopters for public education, demonstrations, or any promotional events and training at locations such as a sport fields or other open areas throughout the County. Fire-Rescue training exercises and other non-emergency demonstration activities, including the annual "Shattered Dreams" demonstrations or municipal events, may include a District helicopter only at state registered or licensed location. Currently, this would include our hospital helistops and county airports subject to their own restrictions. The new requirements do not impact the ability of the Aeromedical Program to continue its long history of providing orientation and tours of its Palm Beach International Airport facility through its established program.

CONCLUSION/ACTION: Received and filed.

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9. Regular Agenda (Continued)

**9A-3 Staff Recommends a MOTION TO APPROVE:
Board & Committee Appointment Application Process**

Dr. Cleare stated that the Health Care District has several community Committees and Boards who provide direction and recommendations to the Health Care District Board of Commissioners. Staff would like to formalize the application screening process to coincide with requirements upheld for the District Board of Commissioners and the recommendations for participants in Federal Health Care Programs. Staff recommends the Board approve the new Board and Committee Appointment Screening Process including the new application, questionnaire and policy.

CONCLUSION/ACTION: Commissioner Alonso made a motion to approve the Board & Committee Appointment Application Process as presented. The motion was duly seconded by Commissioner Banner. There being no objection, the motion passed unanimously.

10. CEO Comments

11. HCD Board Member Comments

Commissioner O'Bannon congratulated Darcy on a stellar evaluation.

Commissioner Banner stated that we have a vision that keeps evolving and it has taken us to a different level. We are thrilled to have Darcy. She thanked Darcy for everything she has done.

Ms. Davis stated that she is honored to be here. I feel like we continue to make a difference every day. I couldn't do it without the support of the Board and I truly appreciate it. I am grateful and humble to everybody who makes me look good which is the Board and especially the Executive Team and everyone that works for this organization.

Commissioner Sabin stated that he attended a two day conference with Debbie Hall in Ft. Lauderdale a few weeks ago. It was on Compliance and was specifically targeted to Board members. He wanted to highlight that the Board is the governing body responsible for governance, related to that it is recommended that we periodically have executive sessions with the Chief Compliance Officer (one on one) to ensure there are no conflicts that might need to be brought to the Board's attention.

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Commissioner Jackson-Moore said it’s been a short time for her but she has had a wonderful onboarding experience by Darcy and her staff. It has been a wonderful experience because of the leadership and her staff. She thanked Darcy for that.

Dr. Alonso gave a brief update on the Coronavirus.

12. CLOSED MEETING FOR DISTRICT HOSPITAL HOLDINGS, INC:
Pursuant to Florida Statute Ch. 395.0193

The closed meeting took place at this time. All persons currently exited the meeting except the following: Chief Executive Officer, General Counsel and the Health Care District Board.

13. Establishment of Upcoming Board Meetings

June 9, 2020

- 2:00 PM, Joint Meeting with the Finance & Audit Committee

(1st) September Meeting (Date TBD)

- 4:00 PM, Joint Meeting with the Finance & Audit Committee
- 5:15 PM, Truth In Millage (TRIM) Meeting

(2nd) September Meeting (Date TBD)

- 4:00 PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15 PM, Truth In Millage (TRIM) Meeting

December 8, 2020

- 2:00 PM, Health Care District Board Meeting

14. Motion to Adjourn

There being no further business, the meeting was adjourned.

Sean O’Bannon, Secretary

Date



**HEALTH CARE DISTRICT OF
PALM BEACH COUNTY
BOARD OF COMMISSIONERS
SUMMARY MINUTES
May 12, 2020
Zoom Webinar Meeting**

1. Call to Order

Les Daniels called the meeting to order.

A. Roll Call

Health Care District Board members present included: Les Daniels, Chair; Nancy Banner, Vice Chair; Sean O’Bannon, Secretary; Dr. Alonso; Cory Neering; Ed Sabin and Tammy Jackson-Moore.

Staff present included: Darcy Davis, Chief Executive Officer; Dr. Belma Andric, Chief Medical Officer; Valerie Shahriari, General Counsel; Dr. Tom Cleare, AVP Planning & Community Engagement; Karen Harris, VP of Field Operations; Steven Hurwitz, Chief Administrative Officer; Deborah Hall, Chief Compliance Officer; Joel Snook, Chief Financial Officer and Nancy Stockslager, Chief Information Officer.

Recording/Transcribing Secretary: Heidi Bromley

B. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

A. Additions/Deletions/Substitutions

B. Motion to Approve Agenda

CONCLUSION/ACTION: Commissioner Alonso made a motion to approve the agenda. The motion was duly seconded by Commissioner O’Bannon. There being no opposition, the motion passed unanimously.

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3. **Disclosure of Voting Conflict**
4. **Public Comment**
5. **Consent Agenda – Motion to Approve Consent Agenda Items**

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the Consent Agenda. The motion was duly seconded by Commissioner O'Bannon. There being no objection, the motion passed unanimously.

HEALTH CARE DISTRICT

A. **ADMINISTRATION**

- 5A-1 **Staff Recommends a MOTION TO APPROVE:**
Health Care District Amended Bylaws
- 5A-2 **Staff Recommends a MOTION TO APPROVE:**
Lakeside Health Advisory Board Amended Bylaws
- 5A-3 **Staff Recommends a MOTION TO APPROVE:**
Finance & Audit Committee Charter
- 5A-4 **Staff Recommends a MOTION TO APPROVE:**
Quality, Patient Safety, and Compliance Committee Charter

DISTRICT HOSPITAL HOLDINGS, INC.

B. **ADMINISTRATION**

- 5B-1 **Staff Recommends a MOTION TO APPROVE:**
District Hospital Holdings, Inc. Amended Bylaws.

6. **Regular Agenda**

A. **ADMINISTRATION**

- 6A-1 **Staff Recommends a MOTION TO APPROVE:**
Mobile Testing Program.

Ms. Davis stated that the County is interested in helping us roll out a mobile testing effort. They would like to reimburse us up to \$500k for the purchase of a mobile coach permanently or the temporary lease of a coach and expenses associated with getting those vehicles out on the road testing. We have an Interlocal Agreement laid

Health Care District Board
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out which would outline the purchase of the funds. Ms. Davis requested approval from the Board to execute the purchase agreement for the mobile coach and approval to sign the Interlocal agreement with the County.

CONCLUSION/ACTION: Commissioner Alonso made a motion to approve the Mobile Testing Program. The motion was duly seconded by Commissioner Jackson-Moore. There being no opposition, the motion passed unanimously.

7. CEO Comments

Ms. Davis stated that today we should surpass 20k tests in our testing efforts. She asked the Board whether we want to go ahead and plan for a remote June meeting or plan for a face to face. The census was to move forward with a remote meeting.

8. HCD Board Member Comments

Commissioner O'Bannon thanked everybody at the Healey center. Tremendous job as we look at other nursing homes.

Commissioner Banner had a question regarding Sunshine and how it works with a zoom meeting. Ms. Shahriari clarified.

Commissioner Alonso made a comment about Hurricane season approaching in the middle of a Pandemic.

9. Motion to Adjourn

There being no further business, the meeting was adjourned.

Sean O'Bannon, Secretary

Date



FINANCE & AUDIT COMMITTEE MEETING SUMMARY MINUTES

**May 28, 2019 at 12:00 P.M.
39200 Hooker Highway
Belle Glade, FL 33430**

1. Call to Order – Edward Sabin, Chair

A. Roll Call

Health Care District Finance and Audit Committee members present included: Edward Sabin, Chair; Nancy Banner, Vice Chair; Leslie Daniels; Joseph Bergeron; Michael Burke; Richard Sartory and Mark Marciano.

Staff present included: Darcy Davis, Chief Executive Officer; Dawn Richards, VP & Chief Financial Officer; Valerie Shahriari, General Counsel; Deborah Hall, Interim Chief Compliance Officer; Dr. Belma Andric, Chief Medical Officer; Dr. Thomas Cleare, VP of Strategy; Karen Harris, VP of Field Operations; Steven Hurwitz, VP, of Human Resources and Communications; Janet Moreland, Administrator of Lakeside Medical Center; Cindy Yarbrough, Director of IT Security; Shelly Ann Lau, Administrator of Healey Center; Mina Bayik, Director of Finance and Lisa Sulger, Records Manager.

Others present included: John Grady, Public Trust Advisors; Harry Torres, Crowe Healthcare Risk Consulting; Scott Gerard, Crowe Healthcare Risk Consulting and Harry Kimball, Crowe Healthcare Risk Consulting.

Recording/Transcribing Secretary: Tanya McCain

- B. Affirmation of Mission:** The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

A. Additions/Deletions/Substitutions

None

B. Motion to Approve Agenda

CONCLUSION/ACTION: Mr. Bergeron made a motion to approve the agenda as presented. The motion was duly seconded by Mr. Burke. There being no opposition, the motion passed unanimously.

3. Awards, Introductions and Presentations

- A. Health Care District of Palm Beach County Economic Update and Investment Portfolio Strategy Review – John Grady, Public Trust Advisors**

Finance and Audit Committee
Summary Minutes
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Mr. Grady provided an economic update and reviewed the investment portfolio strategy and responded to questions.

4. Disclosure of Voting Conflict

None

5. Public Comment

None

6. Meeting Minutes

Staff Recommends a MOTION TO APPROVE:

Finance and Audit Committee Meeting Minutes of March 26, 2019

CONCLUSION/ACTION: Mr. Bergeron made a motion to approve the Finance and Audit Committee Meeting Minutes of March 26, 2019. The motion was duly seconded by Mr. Burke. There being no opposition, the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Mr. Daniels made a motion to approve the Consent Agenda items. The motion was duly seconded by Mr. Burke. There being no opposition, the motion passed unanimously.

A. ADMINISTRATION

7A-1. RECEIVE AND FILE:

May 2019 Internet Posting of District Public Meeting

<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=267&m=0|0&DisplayType=C>

7A-2. RECEIVE AND FILE:

Finance and Audit Committee Attendance of March 26, 2019

7A-3. RECEIVE AND FILE:

Management Action Plan Items for Completed Audits

7A-4. Staff Recommends a MOTION TO APPROVE:

Audit Plan 2018/2019 Status Update

7A-5. Staff Recommends a MOTION TO APPROVE:

Audit Plan 2019/2020 Status Update

Finance and Audit Committee
Summary Minutes
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- 7A-6. **Staff Recommends a MOTION TO APPROVE:**
Third Amendment to Lease Agreement
- 7A-7. **Staff Recommends a MOTION TO APPROVE:**
First Amendment to License Agreement
- 7A-8. **Staff Recommends a MOTION TO APPROVE:**
Amendment to the Finance and Audit Committee Charter

8. Regular Agenda

A. **ADMINISTRATION**

- 8A-1. **RECEIVE AND FILE:**
Health Care District Financial Statements – April 2019

Ms. Richards reviewed the information provided in the Management Discussion and Analysis of the April 2019 Financial Statements and responded to questions.

CONCLUSION/ACTION: Received and Filed

- 8A-2. **RECEIVE AND FILE:**
Special Project – Athena System Selection and Current State

Mr. Kimball provided a summary of the current state of the Athena HER system for the Clinics. He reported that Crowe conducted interviews of select Executive and District personnel to gather background information, documents to develop an understanding of the processes, activities and strategies and applied and results related to the Clinic's pre-existing EHR system, Request for Proposal (RFP), selection and implementation. He reported on the findings and responded to questions.

CONCLUSION/ACTION: Received and Filed

- 8A-3. **Staff Recommends a MOTION TO APPROVE:**
Credit Balances Controls Audit

Mr. Kimball reported on the findings of the Credit Balances Controls Audit and responded to questions.

CONCLUSION/ACTION: Mr. Bergeron made a motion to forward the Credit Balances Controls Audit to the Board for approval. The motion was duly seconded by Mr. Daniels. There being no opposition, the motion passed unanimously.

Finance and Audit Committee
Summary Minutes
May 28, 2019

8A-4. **Staff Recommends a MOTION TO APPROVE:**
Billing and Collections (Aeromedical) Audit

Mr. Kimball reported on the findings of the completed Billing and Collections (Aeromedical) Audit and responded to questions.

CONCLUSION/ACTION: Mr. Burke made a motion to forward the Sponsored Programs Award Recommendations to the Board for approval. The motion was duly seconded by Mr. Bergeron. There being no opposition, the motion passed unanimously.

8A-5. **Staff Recommends a MOTION TO APPROVE:**
Helicopter Purchase Request

Ms. Davis updated the Committee on the findings of the 2011 Board approved Ad Hoc Aeromedical Fleet Replacement Committee, which was convened to develop an aircraft replacement plan. She reported that as a result of releasing RFP 16-AHR/GP seeking proposals for two Aeromedical equipped helicopters, the District received four responses.

Ms. Davis reported that, following site visits, several meetings of the Fleet Replacement Committee, proposer presentations, and thorough vetting of the options in conjunction with the District's consultants, the executive selection team has enough information to finalize negotiations and proceed with the chosen manufacturer.

CONCLUSION/ACTION: Mr. Daniels made a motion to forward the Helicopter Purchase Request to the Board for approval. The motion was duly seconded by Mr. Burke. There being no opposition, the motion passed unanimously.

9. Comments

A. CEO Comments

Ms. Davis informed the Committee that Dawn Richards would be leaving her position of CFO with the District to pursue other ventures. Ms. Davis thanked Ms. Richards for her years of service at the District and wished her well in her endeavors.

Ms. Davis introduced Debbie Hall as the new VP and Chief Compliance Officer.

B. CFO Comments

None

Finance and Audit Committee
Summary Minutes
May 28, 2019

C. Committee Member Comments

None

10. Motion to Adjourn

There being no further business, the meeting was adjourned.

Edward G. Sabin, Chair

Date



**FINANCE & AUDIT COMMITTEE MEETING
SUMMARY MINUTES
March 10, 2020 at 12:00 P.M.
1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401**

1. Call to Order – Edward Sabin, Chair

A. Roll Call

Health Care District Finance and Audit Committee members present included: Edward Sabin, Chair; Joseph Bergeron; Michael Burke; Richard Sartory and Mark Marciano.

Staff present included: Darcy Davis, Chief Executive Officer; Joel Snook, VP & Chief Financial Officer; Deborah Hall, VP, Chief Compliance Officer, Internal Audit; Valerie Shahriari, General Counsel; Dr. Belma Andric, Chief Medical Officer; Dr. Thomas Cleare, Assistant VP Planning and Community Engagement; Karen Harris, VP of Field Operations; Steven Hurwitz, VP, Chief Administrative Officer; Janet Moreland, Executive Director, Lakeside Medical Center; Shelly Ann Lau, Administrator of Healey Center; Mina Bayik, Director of Finance and Lisa Sulger, Records Manager.

Others present included: John Grady, Public Trust Advisors; Harry Torres, Crowe Healthcare Risk Consulting; Andrei De Vore, Crowe Healthcare Risk Consulting; Scott Gerard, Crowe Healthcare Risk Consulting; Carlos Hernandez, RSM and Anil Harris, RSM.

- B. Affirmation of Mission:** The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

A. Additions/Deletions/Substitutions

Ms. Davis recommended that agenda item 7A-3 (Internal Audit Plan FY 2019 and FY 2020 Status Update and Follow-Up of Management Action Plan Items for Completed Audits) be moved from the Consent Agenda to the Regular Agenda as item 8A-7.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Mr. Burke made a motion to amend the agenda to reflect the removal of item 7A-3 from the Consent Agenda to the Regular Agenda as item 8A-7 and approve the agenda as amended. The motion was duly seconded by Mr. Bergeron. There being no opposition, the motion passed unanimously.

Finance and Audit Committee
Summary Minutes
March 10, 2020

3. Awards, Introductions and Presentations

- A. Investment Program Review and Market Update for Quarter Ended December 31, 2019
(John Grady, Public Trust Advisors)

Mr. Grady provided a review of the investment program and market update for the quarter ended December 31, 2019 and responded to questions.

4. Disclosure of Voting Conflict

None.

5. Public Comment

None.

6. Meeting Minutes

Staff Recommends a MOTION TO APPROVE:

Finance and Audit Committee Summary Meeting Minutes of December 10, 2019.

CONCLUSION/ACTION: Mr. Sartory made a motion to approve the Finance and Audit Committee Meeting Minutes of December 10, 2019. The motion was duly seconded by Mr. Burke. There being no opposition, the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Mr. Burke made a motion to approve the Consent Agenda items. The motion was duly seconded by Mr. Bergeron. There being no opposition, the motion passed unanimously.

A. ADMINISTRATION

7A-1. **RECEIVE AND FILE:**

March 2020 Internet Posting of District Public Meeting

<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=327&m=0/0&DisplayType=C>

7A-2. **RECEIVE AND FILE:**

Finance and Audit Committee Attendance of December 10, 2019

7A-3. **Staff Recommends a MOTION TO APPROVE:**

Purchasing Policy Revisions

7A-4. **Staff Recommends a MOTION TO APPROVE:**

Independent Audit Policy Revisions

Finance and Audit Committee
Summary Minutes
March 10, 2020

7A-5 **Staff Recommends a MOTION TO APPROVE:**
Capital Assets Policy Revisions

7A-6 **Staff Recommends a MOTION TO APPROVE:**
Sublicense Agreement

8. Regular Agenda

A. **ADMINISTRATION**

8A-1 **RECEIVE AND FILE:**
Health Care District Financial Statements – December 2019

Mr. Snook reviewed the information provided in the Management Discussion and Analysis of the December 2019 Financial Statements. In response to a request by Chair Sabin, Mr. Snook stated that going forward the most current financial statements will be presented to the Committee regardless of the quarter.

CONCLUSION/ACTION: Received and Filed

8A-2 **RECEIVE AND FILE:**
Summary of Internal Audit Activities and Update

Mr. De Vore reviewed the Internal Audit activities that were undertaken during the 4th quarter in the following areas: Billing and Collections – Clinics (Athena Audit); Mobile Van Operations and Processes Audit; Cash Posting Audit – Clinics and LMC Petty Cash Audit; Quality Improvement and Reporting Assessment Payer Incentive Bonuses Project and the ADP Diagnostic Project and responded to questions.

CONCLUSION/ACTION: Received and Filed

8A-3 **Staff Recommends a MOTION TO APPROVE:**
2019 Good Health Foundation, Inc. Audit

Mr. Hernandez reported that the District's external audit for the Good Health Foundation was completed for the fiscal year ended September 30, 2019 and concluded that Management's judgement and estimates as it pertains to the 2019 Good Health Foundation Inc. financial statements were reasonable. He stated that it was a clean audit and no issues were found.

CONCLUSION/ACTION: Mr. Bergeron made a motion to approve the 2019 Good Health Foundation, Inc. Audit. The motion was duly seconded by Mr. Burke. There being no opposition, the motion passed unanimously.

Finance and Audit Committee
Summary Minutes
March 10, 2020

8A-4 **Staff Recommends a MOTION TO APPROVE:**
2019 District Clinic Holdings, Inc. Audit

Mr. Hernandez reported that the external audit for District Clinic Holdings, Inc. was completed for the fiscal year ended September 30, 2019 and concluded that Management's judgement and estimates were reasonable as it pertains to the 2019 District Clinic Holdings, Inc. financial statements. He stated that it was a clean audit and no issues were found.

CONCLUSION/ACTION: Mr. Sartory made a motion to approve the 2019 District Clinic Holdings, Inc. Audit. The motion was duly seconded by Mr. Burke. There being no opposition, the motion passed unanimously.

8A-5 **Staff Recommends a MOTION TO APPROVE:**
2019 Health Care District Audit

Mr. Hernandez reported that District Management did a great job as it relates to the Comprehensive Annual Financial Report (CAFR). He stated that in five years of issuing the CAFR, this is the earliest the auditors have signed off on the over 100-page set of financial statements. Mr. Harris continued the report and stated that the Health Care District's audit was completed for the fiscal year ended September 30, 2019 and concluded that Management's judgement and estimates as it pertains to the 2019 Health Care District financial statements were reasonable.

CONCLUSION/ACTION: Mr. Burke made a motion to approve the 2019 Health Care District Audit. The motion was duly seconded by Mr. Sartory. There being no opposition, the motion passed unanimously.

8A-6 **Staff Recommends a MOTION TO APPROVE:**
2019 District Hospital Holdings, Inc. Audit

Mr. Hernandez reported that the external audit for District Hospital Holdings, Inc. was completed for the fiscal year ended September 30, 2019 and concluded that Management's judgement and estimates were reasonable as it pertains to the 2019 District Hospital Holdings, Inc. financial statements.

CONCLUSION/ACTION: Mr. Bergeron made a motion to approve the 2019 District Hospital Holdings, Inc. Audit. The motion was duly seconded by Mr. Burke. There being no opposition, the motion passed unanimously.

8A-7 **RECEIVE AND FILE:**
Internal Audit Plan FY 2019 and FY 2020 Status Update and Follow-Up of
Management Action Plan Items for Completed Audits

Mr. Gerard reviewed the status of and gave updates on Internal Audit Plan FY 2019 and FY 2020 Status Update and Follow-Up of Management Action Plan Items for

Finance and Audit Committee
Summary Minutes
March 10, 2020

Completed Internal Audits. Mr. Sabin inquired about the deadline extension for District Management to complete a few of the action plans. Mr. Gerard stated that in instances where a due date is extended there are mechanisms in place to ensure that Management adheres to completing the action plan by the revised date.

CONCLUSION/ACTION: Received and Filed

9. Comments

A. CEO Comments

Ms. Davis reminded the Committee of the Strategic Planning Meeting being held on March 11, 2020 ahead of the Board meeting and encouraged the members to attend.

B. CFO Comments

Mr. Snook stated that a new Government Accounting Standards Board (GASB) is being implemented in 2020 for imbedded leases and provided guidelines on following the new GASB.

C. Committee Member Comments

Mr. Sabin stated that Compliance should have a Board oversight and engagement process that includes Best Practices, and Compliance reporting that is separate from Legal and Finance, among other areas. Mr. Sabin stated that he would suggest to the Board to implement periodic Executive Sessions with Compliance.

Mr. Sartory inquired about whether the Clinics are engaging in community awareness activities for the 2020 Census. Dr. Andric stated that census information is being made available at some of the clinics and Ms. Moreland confirmed that census information kiosks are located at Lakeside Medical Center.

10. Motion to Adjourn

**HEALTH CARE DISTRICT
OF PALM BEACH COUNTY
FINANCE and AUDIT COMMITTEE**

Attendance Tracking

	03/10/2020	6/9/20	9/10/20	12/8/20	
Edward Sabin	X				
Nancy Banner					
Joseph Bergeron	X				
Mike Burke	X				
Les Daniels					
Richard Sartory	X				
Mark Marciano	X				
Joseph Gibbons					

**HEALTH CARE DISTRICT OF
PALM BEACH COUNTY
BOARD OF COMMISSIONERS**

Attendance Tracking for 2020

	3/11/20	5/12/20	6/9/20	9/10/20	9/24/20	12/8/20
Leslie Daniels	x	x				
Nancy Banner	x	x				
Sean O'Bannon	x	x				
Dr. Alonso	x	x				
Cory Neering	x	x				
Ed Sabin	x	x				
Tammy Jackson-Moore	x	x				

**HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE
JOINT MEETING
June 9, 2020**

1. Description: Health Care District Financial Statements

2. Summary:

The YTD April 2020 financial statements for the Health Care District are presented for Board review.

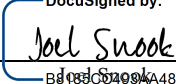
3. Substantive Analysis:

Management has provided the income statements and key statistical information for the Health Care District. Additional management discussion and analysis is incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:


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 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A


 Date Approved

6. Recommendation:

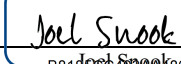
Staff recommends the Board receive and file the YTD April 2020 Health Care District financial statements.

HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE JOINT MEETING June 9, 2020

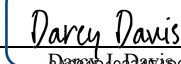
Approved for Legal sufficiency:

DocuSigned by:


Valerie Shalviani
VP & General Counsel

DocuSigned by:


Joel Snook
VP & Chief Financial Officer

DocuSigned by:


Darcy Davis
Chief Executive Officer



Health Care District of Palm Beach County



FINANCIAL STATEMENT

April 2020



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MEMO

To: Finance & Audit Committee

From: Joel H Snook, VP & Chief Financial Officer

Date: May 15, 2020

Subject: Management Discussion and Analysis of April 2020 Health Care District Financial Statements

The April statements represent the financial performance for the seven months of the 2020 fiscal year for the Health Care District. Total revenue year to date (YTD) is unfavorable to budget by (\$5.4M) or (2.9%). Expenses before depreciation YTD are \$4.9M favorable to budget or 3.4%. Year to date, the consolidated net margin is \$35.9M, with an unfavorable variance to budget of (\$252k) or (0.7%).

The General Fund YTD total revenue is above budget by \$391k or 0.3%. This favorable variance is mainly due to unrealized gain on investment and interest earnings that are over budget by \$1.5M and \$391k respectively. Unrealized gain on investment variance of \$1.5M represents increase in current market value of investment portfolio held by the District, and will only be realized should the District liquidate its' portfolio.

Expenses in the General Fund YTD after overhead allocation are favorable to budget by \$6.1M or 8.1%. Significant categories of YTD favorable budget variance include other expenses of \$2.4M, and medical services of \$2.1M. Other expenses are favorable to budget due to reduced Low Income Pool (LIP) obligations to several hospitals. Medical services claims continue to decline as district cares membership declined to 6,538 from previous years' membership of 8,369 or a reduction of 1,831 or 21.9%, in addition restructuring of the trauma contracts to claims paid rather than fixed monthly amount is contributing to this favorable variance.

The General Fund YTD has a net margin of \$72.7M versus a budgeted net margin of \$66.2M for a favorable net margin of \$6.5M or 9.8%. The General Fund has subsidized a total of \$35.3M YTD to support operations of; Healey Center \$2.1M, Lakeside Medical Center \$17.4M, Primary Care Clinics \$8.3M, Capital Replacement \$988k and Medicaid Match \$6.4M.



The Healey Center total revenue YTD of \$10.6M was under budget by (\$275k) or (2.5%). Increased charity care and bad debt write off are the main reasons for this unfavorable variance. Total YTD operating expenses of \$11.3M are favorable to budget by \$120k or 1.0%. The YTD net margin after overhead allocations for the Healey Center was a loss of (\$2.6M) or (4.3%) below budget.

Lakeside Medical Center total revenue YTD of \$12.4M was under budget by (\$4.1M) or (24.9%). Net patient revenue YTD of \$12.2M was under budget by (\$4.2M). This unfavorable variance is due to a lower than expected gross patient revenue of (\$342k) and higher bad debt variance to budget YTD of (\$4.8M). Total operating expenses YTD of \$26.9M were above budget by (\$1.5M) or (5.9%). This unfavorable variance is mainly due to higher than budgeted medical supplies (\$330k), contracted physician expense (\$1.0M) and drugs (\$134k). Contracted physician expense variance consist mostly of services provided for anesthesiology services. Drug expenses are unfavorable due primarily to unanticipated increased cost of pharmaceuticals. The YTD net margin after overhead allocations at Lakeside Medical Center was (\$19.2M) compared to a budgeted loss of (\$14.2M).

The Primary Care Clinics total revenue YTD of \$9.8M was under budget by (\$1.2M) primarily due to grant revenue timing and closure of clinics during March and April. Net patient revenue YTD was unfavorable to budget by (\$27k). The COVID-19 national emergency started mid-March and 9 clinics were closed to start countywide COVID-19 testing. Total operating expenses YTD for the clinics are unfavorable to budget by (\$309k) primarily due to higher collection fees from Athena in the purchased services category (\$113k), as well repairs and maintenance having unanticipated Allscripts software maintenance cost (\$140k). Total net margin YTD after overhead allocations for the Primary Care Clinics is a loss of (\$8.4M), and is unfavorable to budget by (\$1.5M) or (21.5%).

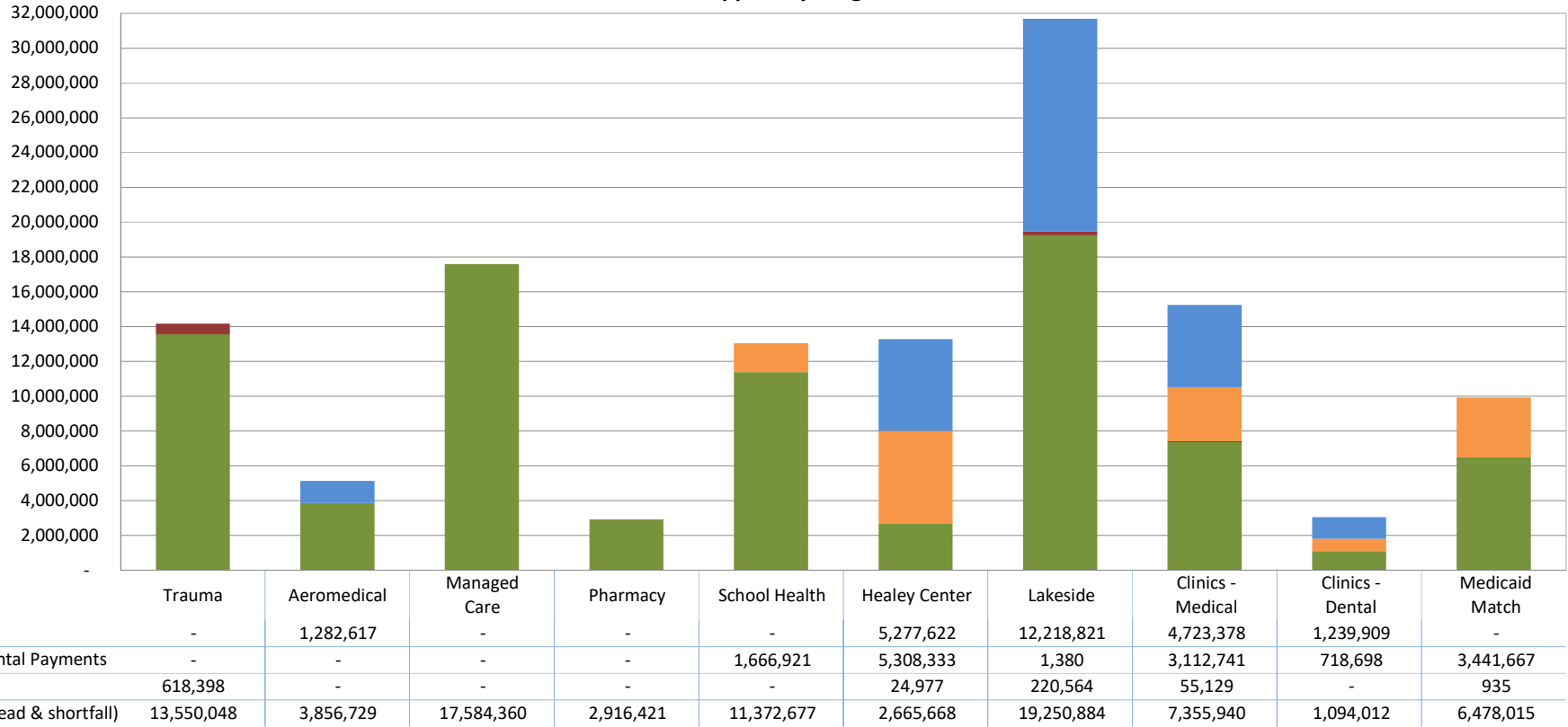
As of May 15, 2020, the District has been awarded \$8M in COVID-19 grants from HRSA and the CARES Act to make up for lost revenue related to the pandemic and to prevent, prepare, respond with increase healthcare capacity and staffing levels for COVID-19. \$5M of these funds were appropriated under the CARES Act to cover health care related expenses or lost revenues that are attributable to coronavirus. \$3M was appropriated by HRSA to expand testing and increase health care capacity. The District will recognize a majority of the \$5M in May 2020 as revenue in accordance with grant recognition principles to cover for the lost revenue as visits significantly decreased in March and April 2020 due to the closure of clinics and the cancellation of elective procedures to comply with mandated social distancing guidelines. In addition, the District will also recognize part of the \$3M from HRSA, which is an expenditure driven grant as the District has been incurring payroll and other expenses related to COVID-19 due to the implementation of countywide testing to respond to COVID-19. The District has established strong internal control systems to ensure compliance with grantor requirements.



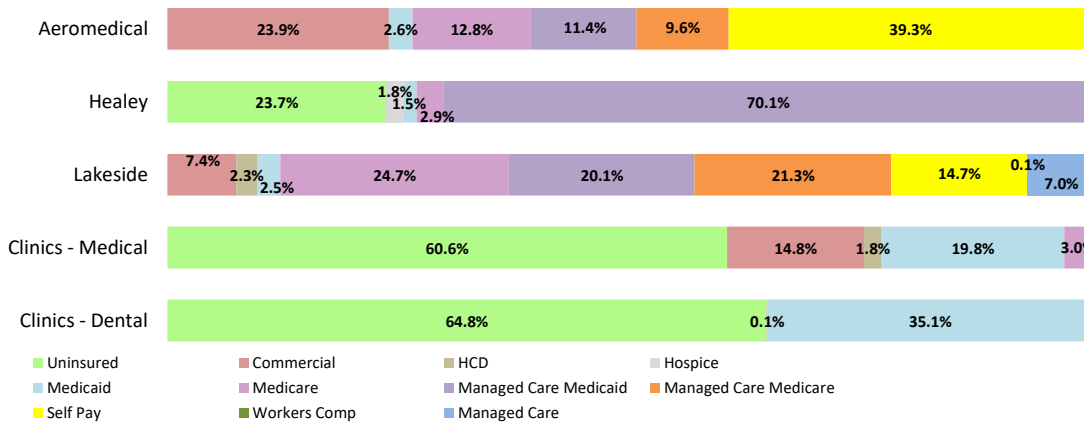
Cash and investments have a combined balance of \$202.6M, of which \$1.5M is restricted. Due from other governments reflects the tax collector receivable of \$8.3M, and HRSA grants \$3.6M. Total net position for all funds combined is \$286M.

Program Dashboard - YTD April 2020

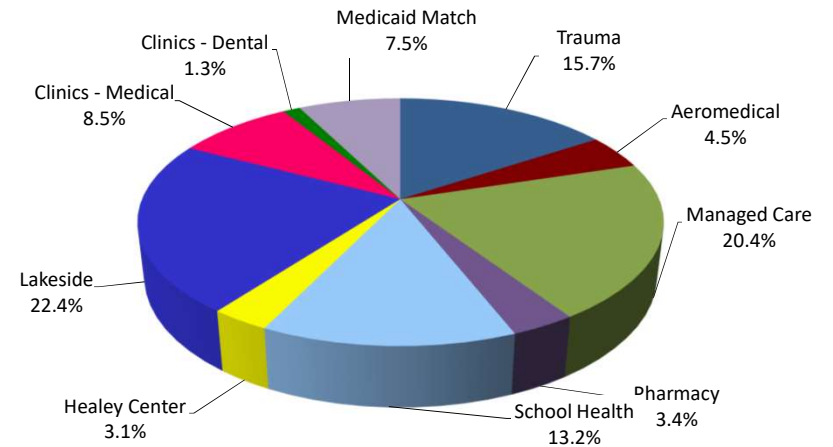
YTD Revenue and District Support by Program



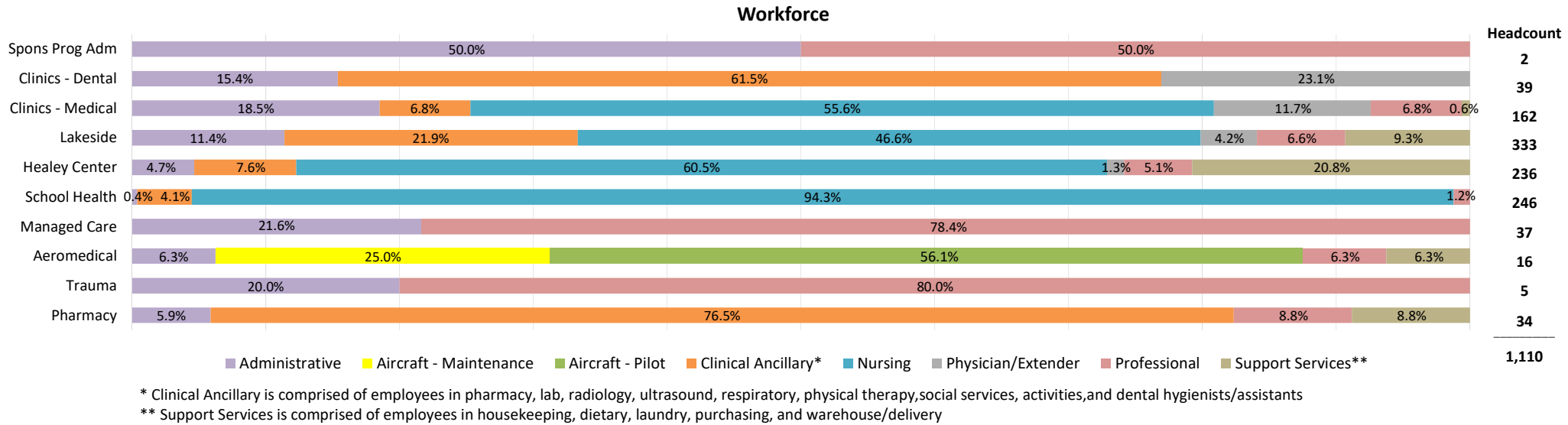
YTD Payor Mix by Volume



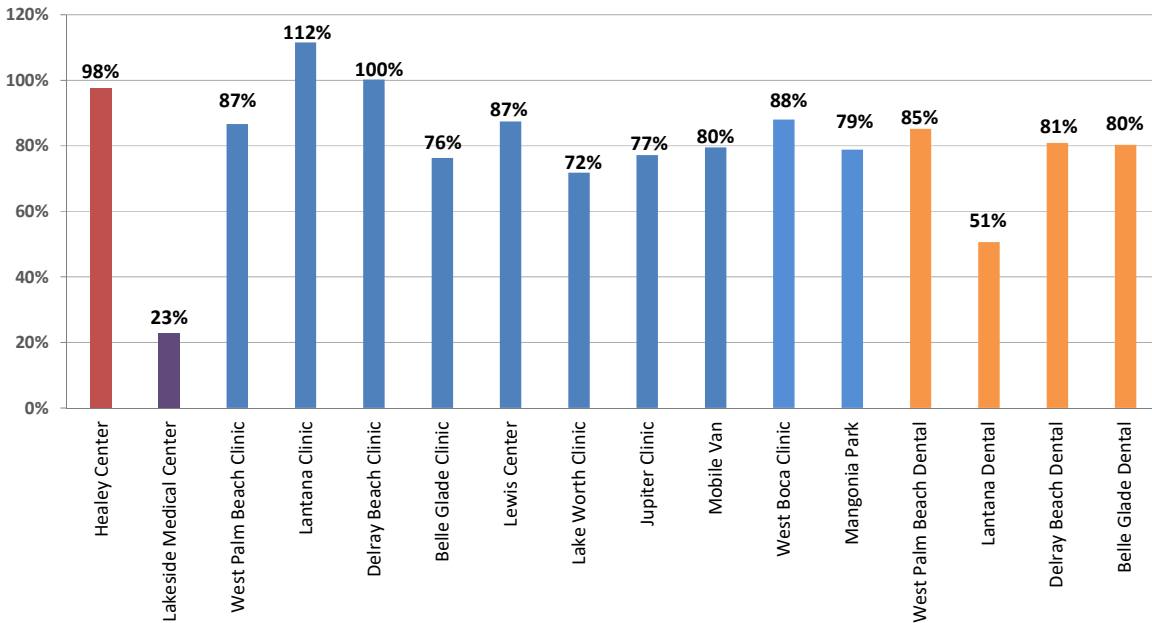
District Support (overhead and shortfall)



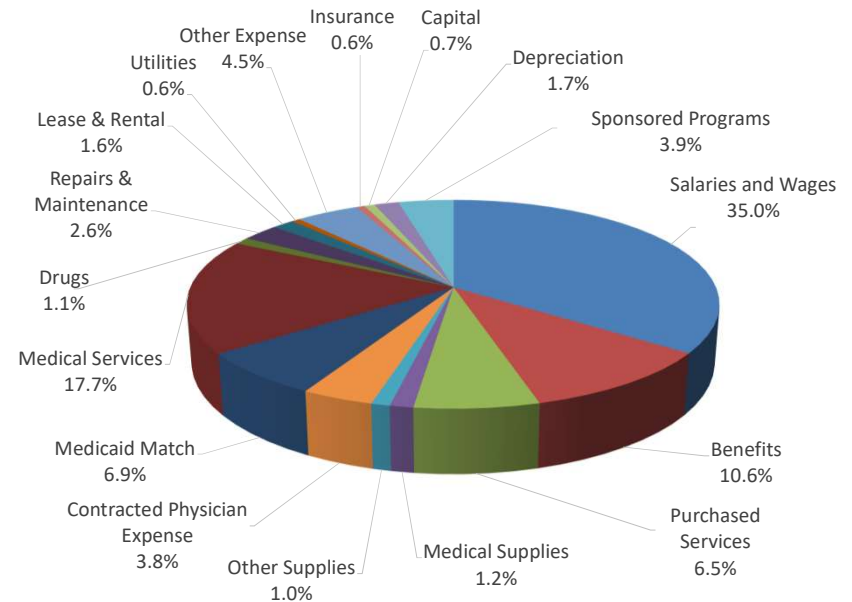
Program Dashboard - YTD April 2020



Capacity Percentage



Functional Expense Breakdown



Healey Center and Lakeside Medical Center capacity percentages reflect the year-to-date average daily census. Primary Care and Dental Clinic capacity percentages represent the number of completed visits compared to the budgeted number of visits at each location.

Revenues & Expenditures - Combined All Funds (Functional)

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
Revenues:															
\$ 4,595,581	\$ 5,922,959	\$ (1,327,378)	(22.4%)	\$ 5,487,587	\$ (892,006)	(16.3%)	Ad Valorem Taxes	\$ 132,955,376	\$ 133,748,428	\$ (793,052)	(0.6%)	\$ 123,995,813	\$ 8,959,563	7.2%	
2,687,262	4,313,694	(1,626,432)	(37.7%)	4,224,690	(1,537,428)	(36.4%)	Patient Revenue, Net	24,742,347	29,761,012	(5,018,665)	(16.9%)	29,838,376	(5,096,029)	(17.1%)	
1,482,243	1,481,917	326	0.0%	1,481,917	326	0.0%	Intergovernmental Revenue	10,416,921	10,373,417	43,504	0.4%	10,373,417	43,504	0.4%	
1,364,851	1,219,289	145,562	11.9%	1,147,201	217,650	19.0%	Grants	3,832,819	5,048,618	(1,215,799)	(24.1%)	7,632,868	(3,800,049)	(49.8%)	
251,157	262,923	(11,766)	(4.5%)	373,780	(122,623)	(32.8%)	Interest Earnings	2,029,122	1,840,462	188,660	10.3%	2,553,149	(524,027)	(20.5%)	
102,094	-	102,094	0.0%	126,713	(24,619)	(19.4%)	Unrealized Gain/(Loss)-Investments	1,497,784	-	1,497,784	0.0%	1,251,707	246,077	19.7%	
176,280	235,003	(58,723)	(25.0%)	431,017	(254,738)	(59.1%)	Other Revenue	2,688,040	2,771,847	(83,807)	(3.0%)	2,836,732	(148,692)	(5.2%)	
\$ 10,659,469	\$ 13,435,785	\$ (2,776,316)	(20.7%)	\$ 13,272,906	\$ (2,613,437)	(19.7%)	Total Revenues	\$ 178,162,409	\$ 183,543,785	\$ (5,381,375)	(2.9%)	\$ 178,482,062	\$ (319,653)	(0.2%)	
Expenditures:															
7,466,899	7,010,527	(456,372)	(6.5%)	6,848,744	(618,155)	(9.0%)	Salaries and Wages	50,155,314	49,156,415	(998,899)	(2.0%)	47,123,101	(3,032,213)	(6.4%)	
2,144,344	2,256,439	112,095	5.0%	2,166,379	22,035	1.0%	Benefits	15,133,762	15,802,125	668,363	4.2%	14,864,254	(269,508)	(1.8%)	
1,041,534	1,358,640	317,106	23.3%	1,572,066	530,533	33.7%	Purchased Services	9,308,178	9,635,168	326,990	3.4%	7,401,289	(1,906,889)	(25.8%)	
173,650	226,206	52,556	23.2%	199,405	25,755	12.9%	Medical Supplies	1,751,493	1,448,297	(303,196)	(20.9%)	1,355,321	(396,172)	(29.2%)	
265,797	263,915	(1,882)	(0.7%)	258,320	(7,478)	(2.9%)	Other Supplies	1,403,195	1,847,240	444,045	24.0%	1,680,964	277,769	16.5%	
653,608	636,236	(17,372)	(2.7%)	684,236	30,628	4.5%	Contracted Physician Expense	5,395,997	4,453,652	(942,345)	(21.2%)	5,972,229	576,232	9.6%	
1,417,231	1,417,231	0	0.0%	1,441,591	24,360	1.7%	Medicaid Match	9,920,616	9,920,617	1	0.0%	10,091,134	170,517	1.7%	
8,627,545	5,342,945	(3,284,600)	(61.5%)	2,452,751	(6,174,794)	(251.7%)	Medical Services	25,428,759	27,520,904	2,092,145	7.6%	24,053,348	(1,375,411)	(5.7%)	
205,082	216,852	11,769	5.4%	208,801	3,719	1.8%	Drugs	1,536,333	1,376,407	(159,926)	(11.6%)	1,251,617	(284,716)	(22.7%)	
492,279	599,070	106,791	17.8%	628,556	136,278	21.7%	Repairs & Maintenance	3,782,995	4,185,519	402,523	9.6%	3,475,914	(307,082)	(8.8%)	
319,430	347,884	28,454	8.2%	300,228	(19,202)	(6.4%)	Lease & Rental	2,265,960	2,456,170	190,210	7.7%	2,375,786	109,826	4.6%	
130,861	126,289	(4,571)	(3.6%)	134,877	4,017	3.0%	Utilities	825,812	884,026	58,213	6.6%	828,172	2,360	0.3%	
566,608	1,001,719	435,111	43.4%	638,525	71,917	11.3%	Other Expense	6,438,743	9,017,794	2,579,051	28.6%	6,909,931	471,188	6.8%	
69,208	170,487	101,278	59.4%	106,942	37,734	35.3%	Insurance	848,049	1,196,467	348,419	29.1%	942,637	94,588	10.0%	
832,848	836,496	3,647	0.4%	864,502	31,654	3.7%	Sponsored Programs	5,606,148	5,855,469	249,321	4.3%	5,581,736	(24,413)	(0.4%)	
24,406,923	21,810,935	(2,595,989)	(11.9%)	18,505,924	(5,900,999)	(31.9%)	Total Operational Expenditures	139,801,356	144,756,270	4,954,914	3.4%	133,907,432	(5,893,924)	(4.4%)	
Net Performance before Depreciation &															
\$ (13,747,455)	\$ (8,375,150)	\$ (5,372,305)	64.1%	\$ (5,233,018)	\$ (8,514,436)	162.7%	Overhead Allocations	\$ 38,361,054	\$ 38,787,515	\$ (426,461)	(1.1%)	\$ 44,574,630	\$ (6,213,576)	(13.9%)	
354,282	378,529	24,247	6.4%	344,186	(10,096)	(2.9%)	Depreciation	2,475,499	2,649,704	174,205	6.6%	2,412,091	(63,408)	(2.6%)	
24,761,206	22,189,464	(2,571,742)	(11.6%)	18,850,111	(5,911,095)	(31.4%)	Total Expenses	142,276,855	147,405,974	5,129,119	3.5%	136,319,523	(5,957,332)	(4.4%)	
\$ (14,101,737)	\$ (8,753,679)	\$ (5,348,058)	61.1%	\$ (5,577,205)	\$ (8,524,532)	152.8%	Net Margin	\$ 35,885,554	\$ 36,137,811	\$ (252,256)	(0.7%)	\$ 42,162,539	\$ (6,276,984)	(14.9%)	
481,690	1,378,821	897,131	65.1%	63,453	(418,236)	(659.1%)	Capital	1,036,297	9,651,745	8,615,449	89.3%	1,076,165	39,868	3.7%	
\$ (14,583,427)	\$ (10,132,500)	\$ (4,450,927)	43.9%	\$ (5,640,658)	\$ (8,942,769)	158.5%	RESERVES ADDED (USED)	\$ 34,849,258	\$ 26,486,065	\$ 8,363,192	31.6%	\$ 41,086,374	\$ (6,237,116)	(15.2%)	

Revenues and Expenses by Fund YTD

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

	General Fund	Healey Center	Lakeside Medical	Primary Care Clinics	Medicaid Match	Capital Funds	Total
Revenues:							
Ad Valorem Taxes	\$ 132,955,376	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 132,955,376
Premiums	-	-	-	-	-	-	-
Patient Revenue, Net	1,282,617	5,277,622	12,218,821	5,963,287	-	-	24,742,347
Intergovernmental Revenue	1,666,921	5,308,333	-	-	3,441,667	-	10,416,921
Grants	-	-	1,380	3,831,439	-	-	3,832,819
Interest Earnings	1,966,227	-	-	-	-	-	1,966,227
Unrealized Gain/(Loss)-Investments	1,497,784	-	-	-	-	-	1,497,784
Other Revenue	2,403,975	24,977	220,564	55,129	935	45,355	2,750,935
Total Revenues	\$ 141,772,900	\$ 10,610,933	\$ 12,440,765	\$ 9,849,855	\$ 3,442,602	\$ 45,355	\$ 178,162,409
Expenditures:							
Salaries and Wages	21,901,624	6,870,348	11,730,965	9,652,377	-	-	50,155,314
Benefits	7,175,084	2,376,204	3,102,822	2,479,652	-	-	15,133,762
Purchased Services	6,246,033	522,429	1,966,049	573,667	-	-	9,308,178
Medical Supplies	40,178	300,543	1,149,484	261,288	-	-	1,751,493
Other Supplies	282,285	465,003	565,066	90,842	-	-	1,403,195
Contracted Physician Expense	120,833	7,210	5,267,954	-	-	-	5,395,997
Medicaid Match	-	-	-	-	9,920,617	-	9,920,617
Medical Services	24,910,697	28,709	-	489,352	-	-	25,428,759
Drugs	94,746	178,947	680,846	581,793	-	-	1,536,333
Repairs & Maintenance	2,289,475	192,667	1,063,641	237,212	-	-	3,782,995
Lease & Rental	1,062,158	7,633	408,029	788,141	-	-	2,265,960
Utilities	59,687	267,305	463,046	35,775	-	-	825,812
Other Expense	5,734,750	63,316	445,252	195,426	-	-	6,438,743
Insurance	689,863	43,000	99,604	15,582	-	-	848,049
Sponsored Programs	5,606,148	-	-	-	-	-	5,606,148
Total Operational Expenditures	76,213,562	11,323,314	26,942,757	15,401,106	9,920,617	-	139,801,356
Net Performance before Depreciation & Overhead Allocations	\$ 65,559,338	\$ (712,381)	\$ (14,501,992)	\$ (5,551,251)	\$ (6,478,015)	\$ 45,355	\$ 38,361,053
Budget	\$ 58,524,200	\$ (557,208)	\$ (8,871,203)	\$ (4,034,785)	\$ (6,476,741)	\$ 203,251	\$ 38,787,515
Prior Year: Net Performance before Depreciation & Overhead Allocations	\$ 60,317,030	\$ 490,769	\$ (10,493,547)	\$ 671,524	\$ (6,646,959)	\$ 237,267	\$ 44,574,630

Combined Governmental Funds Statement of Net Position

As of April 30, 2020

	General Fund April 2020	General Fund March 2020	Medicaid Match April 2020	Medicaid Match March 2020	Capital Projects April 2020	Capital Projects March 2020	Governmental Funds April 2020	Governmental Funds March 2020
Assets								
Cash and Cash Equivalents	\$ 9,292,043	\$ 17,130,578	\$ 609,042	\$ 609,042	\$ 21,454,877	\$ 21,659,772	\$ 31,355,963	\$ 39,399,392
Restricted Cash	-	-	-	-	-	-	-	-
Investments	158,975,258	158,589,677	-	-	-	-	158,975,258	158,589,677
Notes Receivable	-	-	-	-	-	-	-	-
Accounts Receivable, net	612,195	621,875	-	-	-	-	612,195	621,875
Due From Other Funds	-	-	-	-	-	-	-	-
Due From Other Governments	8,301,962	12,842,396	-	-	-	-	8,301,962	12,842,396
Inventory	50,270	50,270	-	-	-	-	50,270	50,270
Other Current Assets	5,514,772	5,249,440	-	-	2,729,760	2,729,760	8,244,532	7,979,200
Total Assets	\$ 182,746,500	\$ 194,484,236	\$ 609,042	\$ 609,042	\$ 24,184,637	\$ 24,389,532	\$ 207,540,180	\$ 219,482,810
Liabilities								
Accounts Payable	2,216,397	2,220,741	-	-	184,637	-	2,401,034	2,220,741
Medical Benefits Payable	4,397,000	4,397,000	-	-	-	-	4,397,000	4,397,000
Due To Other Funds	-	-	-	-	-	-	-	-
Due To Other Governments	-	-	-	-	-	-	-	-
Deferred Revenue	7,171,003	11,998,501	-	-	-	-	7,171,003	11,998,501
Other Current Liabilities	8,270,815	945,831	-	-	-	-	8,270,815	945,831
Noncurrent Liabilities	543,690	545,423	-	-	-	-	543,690	545,423
Total Liabilities	22,598,906	20,107,497	-	-	184,637	-	22,783,543	20,107,497
Fund Balances								
Nonspendable	4,713,735	4,308,453	-	-	-	-	4,713,735	4,308,453
Assigned to Subsequent Year's Budget	71,950,000	71,950,000	-	-	-	-	71,950,000	71,950,000
Assigned to Capital Projects	-	-	-	-	24,000,000	24,000,000	24,000,000	24,000,000
Assigned to Medicaid Match	-	-	609,042	609,042	-	-	609,042	609,042
Unassigned	46,159,103	50,680,976	-	-	-	-	46,159,103	50,680,976
Beginning Fund Balance	122,822,838	126,939,429	609,042	609,042	24,000,000	24,000,000	147,431,880	151,548,471
Revenue Over/(Under) Expenditures	37,324,757	47,437,311	(0)	-	(0)	389,532	37,324,756	47,826,843
Ending Fund Balance	160,147,595	174,376,739	609,042	609,042	24,000,000	24,389,532	184,756,636	199,375,314
Total Liabilities and Fund Balances	\$ 182,746,500	\$ 194,484,236	\$ 609,042	\$ 609,042	\$ 24,184,637	\$ 24,389,532	\$ 207,540,178	\$ 219,482,809

Combined Business-Type Funds Statement of Net Position

As of April 30, 2020

	Healey Center April 2020	Healey Center March 2020	Healthy Palm Beaches April 2020	Healthy Palm Beaches March 2020	Lakeside Medical Center April 2020	Lakeside Medical Center March 2020	Primary Care Clinics April 2020	Primary Care Clinics March 2020	Business-Type Funds April 2020	Business-Type Funds March 2020
Assets										
Cash and Cash Equivalents	\$ 3,825,491	\$ 3,297,080	\$ 1,420,098	\$ 1,420,098	\$ 7,447,549	\$ 5,373,357	\$ (1,890,511)	\$ (1,601,503)	\$ 10,802,627	\$ 8,489,032
Restricted Cash	8,855	8,855	1,500,000	1,500,000	-	-	-	-	1,508,855	1,508,855
Accounts Receivable, net	988,092	1,056,996	1,630	1,630	2,078,351	2,920,014	1,508,927	1,971,780	4,577,000	5,950,420
Due From Other Funds	-	-	-	-	-	-	-	-	-	-
Due From Other Governments	-	-	-	-	312,276	456,993	3,272,427	2,286,371	3,584,703	2,743,364
Inventory	-	-	-	-	551,794	551,794	-	-	551,794	551,794
Other Current Assets	18,892	29,182	45,555	45,555	757,703	378,776	165,469	209,996	987,618	663,509
Net Investment in Capital Assets	18,360,105	18,438,980	-	-	35,712,142	35,934,000	2,356,461	2,312,496	56,428,708	56,685,475
Total Assets	<u>\$ 23,201,435</u>	<u>\$ 22,831,092</u>	<u>\$ 2,967,283</u>	<u>\$ 2,967,283</u>	<u>\$ 46,859,814</u>	<u>\$ 45,614,934</u>	<u>\$ 5,412,773</u>	<u>\$ 5,179,140</u>	<u>\$ 78,441,305</u>	<u>\$ 76,592,449</u>
Deferred Outflows of Resources										
Deferred Outflows Related to Pensions	\$ 65,475	\$ 65,475	\$ -	\$ -	\$ 1,707	\$ 1,707	\$ 426	\$ 426	\$ 67,608	\$ 67,608
Liabilities										
Accounts Payable	180,996	162,533	4,993	4,993	1,492,189	862,739	288,605	270,929	1,966,784	1,301,195
Medical Benefits Payable	-	-	-	-	-	-	-	-	-	-
Due to Other Funds	-	-	-	-	-	-	-	-	-	-
Due to Other Governments	29,540	29,540	-	-	2,301,819	2,301,819	-	-	2,331,359	2,331,359
Deferred Revenue	199,398	-	-	-	560,689	15,575	89,700	38,198	849,787	53,773
Other Current Liabilities	1,791,317	1,602,386	-	-	3,094,729	2,804,113	2,142,952	2,076,036	7,028,998	6,482,535
Noncurrent Liabilities	1,494,429	1,452,005	-	-	2,385,063	2,349,213	1,227,256	1,110,458	5,106,748	4,911,675
Total Liabilities	<u>\$ 3,695,680</u>	<u>\$ 3,246,463</u>	<u>\$ 4,993</u>	<u>\$ 4,993</u>	<u>\$ 9,834,489</u>	<u>\$ 8,333,459</u>	<u>\$ 3,748,512</u>	<u>\$ 3,495,621</u>	<u>\$ 17,283,674</u>	<u>\$ 15,080,537</u>
Deferred Inflows of Resources										
Deferred Inflows	\$ 124,561	\$ 124,561	\$ -	\$ -	\$ 2,090	\$ 2,090	\$ 543	\$ 543	\$ 127,194	\$ 127,194
Net Position										
Net Investment in Capital Assets	18,360,105	18,438,980	-	-	35,712,142	35,934,000	2,356,461	2,312,496	56,428,708	56,685,475
Restricted	8,855	8,855	1,500,000	1,500,000	-	-	-	-	1,508,855	1,508,855
Unrestricted	1,077,709	1,077,709	1,462,289	1,462,289	1,311,093	1,345,385	(692,743)	(629,520)	3,160,481	3,257,996
Total Net Position	<u>19,446,669</u>	<u>19,525,543</u>	<u>2,962,289</u>	<u>2,962,289</u>	<u>37,023,235</u>	<u>37,279,385</u>	<u>1,663,718</u>	<u>1,682,976</u>	<u>61,098,044</u>	<u>61,452,326</u>
Total Net Position	<u>\$ 23,142,349</u>	<u>\$ 22,772,006</u>	<u>\$ 2,967,282</u>	<u>\$ 2,967,283</u>	<u>\$ 46,857,724.26</u>	<u>\$ 45,612,844</u>	<u>\$ 5,412,230</u>	<u>\$ 5,178,597</u>	<u>\$ 78,508,912</u>	<u>\$ 76,660,057</u>



SUPPLEMENTAL INFORMATION

GENERAL FUND

General Fund Revenue & Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 4,595,581	\$ 5,922,959	\$ (1,327,378)	(22.4%)	\$ 5,487,587	\$ (892,006)	(16.3%)	\$ 132,955,376	\$ 133,748,428	\$ (793,052)	(0.6%)	\$ 123,995,813	\$ 8,959,563	7.2%
52,408	248,554	(196,146)	(78.9%)	322,497	(270,089)	(83.7%)	1,282,617	1,772,101	(489,484)	(27.6%)	1,661,912	(379,295)	(22.8%)
232,243	231,917	326	0.1%	231,917	326	0.1%	1,666,921	1,623,417	43,504	2.7%	1,623,417	43,504	2.7%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	36,375	(36,375)	(100.0%)
249,421	224,959	24,461	10.9%	345,540	(96,120)	(27.8%)	1,966,227	1,574,716	391,511	24.9%	2,218,910	(252,683)	(11.4%)
102,094	-	102,094	0.0%	126,713	(24,619)	(19.4%)	1,497,784	-	1,497,784	0.0%	1,251,707	246,077	19.7%
132,193	219,399	(87,206)	(39.7%)	421,146	(288,952)	(68.6%)	2,403,975	2,662,625	(258,650)	(9.7%)	2,751,612	(347,637)	(12.6%)
\$ 5,363,941	\$ 6,847,789	\$ (1,483,848)	(21.7%)	\$ 6,935,401	\$ (1,571,460)	(22.7%)	\$ 141,772,900	\$ 141,381,287	\$ 391,613	0.3%	\$ 133,539,746	\$ 8,233,154	6.2%
Expenditures:													
3,163,997	3,103,799	(60,198)	(1.9%)	2,987,415	(176,582)	(5.9%)	21,901,624	21,643,438	(258,186)	(1.2%)	20,970,677	(930,947)	(4.4%)
1,005,616	1,074,941	69,324	6.4%	1,017,474	11,857	1.2%	7,175,084	7,509,790	334,706	4.5%	7,106,045	(69,040)	(1.0%)
646,857	947,804	300,947	31.8%	1,091,677	444,820	40.7%	6,246,033	6,746,990	500,957	7.4%	4,685,977	(1,560,056)	(33.3%)
1,933	7,542	5,608	74.4%	2,486	552	22.2%	40,178	52,792	12,614	23.9%	65,481	25,303	38.6%
96,070	74,813	(21,257)	(28.4%)	41,321	(54,750)	(132.5%)	282,285	523,527	241,242	46.1%	419,895	137,610	32.8%
8,333	29,167	20,833	71.4%	29,167	20,833	71.4%	120,833	204,167	83,333	40.8%	204,167	83,333	40.8%
8,528,555	5,266,667	(3,261,888)	(61.9%)	2,413,144	(6,115,411)	(253.4%)	24,910,697	27,027,377	2,116,679	7.8%	23,778,706	(1,131,992)	(4.8%)
(6,995)	901	7,896	876.3%	39,287	32,292	121.7%	94,746	6,307	(88,439)	(1,402.2%)	283,231	188,485	66.5%
323,488	396,543	73,055	18.4%	280,299	(43,189)	(15.4%)	2,289,475	2,766,680	477,205	17.2%	1,826,006	(463,469)	(25.4%)
146,423	180,019	33,597	18.7%	163,309	16,887	10.3%	1,062,158	1,250,396	188,238	15.1%	1,177,059	114,902	9.8%
9,710	10,217	507	5.0%	9,923	213	2.1%	59,687	71,517	11,829	16.5%	71,424	11,737	16.4%
483,172	881,498	398,326	45.2%	543,788	60,616	11.1%	5,734,750	8,163,819	2,429,069	29.8%	6,231,765	497,016	8.0%
52,506	147,394	94,889	64.4%	98,826	46,321	46.9%	689,863	1,034,819	344,956	33.3%	820,548	130,685	15.9%
832,848	836,496	3,647	0.4%	864,502	31,654	3.7%	5,606,148	5,855,469	249,321	4.3%	5,581,736	(24,413)	(0.4%)
15,292,515	12,957,800	(2,334,715)	(18.0%)	9,575,622	(5,716,893)	(59.7%)	76,213,562	82,857,086	6,643,524	8.0%	73,222,716	(2,990,846)	(4.1%)
Net Performance before Overhead													
(9,928,574)	(6,110,011)	(3,818,563)	62.5%	(2,640,222)	(7,288,353)	276.1%	65,559,338	58,524,200	7,035,137	12.0%	60,317,030	5,242,308	8.7%
(1,079,382)	(1,094,632)	15,250	(1.4%)	(876,067)	203,315	(23.2%)	(7,125,381)	(7,662,423)	537,042	(7.0%)	(6,038,099)	1,087,283	(18.0%)
14,213,133	11,863,168	(2,349,964)	(19.8%)	8,699,555	(5,513,578)	(63.4%)	69,088,181	75,194,663	6,106,482	8.1%	67,184,617	(1,903,563)	(2.8%)
\$ (8,849,192)	\$ (5,015,379)	\$ (3,833,813)	76.4%	\$ (1,764,154)	\$ (7,085,038)	401.6%	\$ 72,684,719	\$ 66,186,624	\$ 6,498,095	9.8%	\$ 66,355,128	\$ 6,329,591	9.5%
\$ (5,379,952)	\$ (4,601,297)	\$ (778,655)	16.9%	\$ (3,071,733)	\$ 2,308,219	(75.1%)	\$ (35,359,962)	\$ (32,209,081)	\$ (3,150,881)	9.8%	\$ (23,024,144)	\$ 12,335,819	(53.6%)

Trauma Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 68,121	\$ 104,560	\$ (36,439)	(34.8%)	\$ 302,113	\$ (233,991)	(77.5%)	Other Revenue	\$ 618,398	\$ 731,920	\$ (113,522)	(15.5%)	\$ 925,044	\$ (306,646)	(33.1%)
68,121	104,560	(36,439)	(34.8%)	302,113	(233,991)	(77.5%)	Total Revenue	618,398	731,920	(113,522)	(15.5%)	925,044	(306,646)	(33.1%)
<i>Direct Operational Expenses:</i>														
35,440	37,115	1,676	4.5%	41,757	6,317	15.1%	Salaries and Wages	259,799	258,159	(1,640)	(0.6%)	286,652	26,853	9.4%
11,384	12,170	786	6.5%	13,134	1,750	13.3%	Benefits	79,690	84,850	5,160	6.1%	89,718	10,028	11.2%
-	-	-	0.0%	-	-	0.0%	Purchased Services	-	-	-	0.0%	-	-	0.0%
7,697,955	3,175,000	(4,522,955)	(142.5%)	1,148,603	(6,549,353)	(570.2%)	Medical Services	13,271,782	12,385,710	(886,072)	(7.2%)	8,167,036	(5,104,746)	(62.5%)
-	42	42	100.0%	9	9	100.0%	Other Supplies	332	292	(40)	(13.8%)	177	(155)	(87.7%)
8,333	29,167	20,833	71.4%	29,167	20,833	71.4%	Contracted Physician Expense	120,833	204,167	83,333	40.8%	204,167	83,333	40.8%
792	2,500	1,708	68.3%	792	-	0.0%	Repairs & Maintenance	5,542	17,500	11,958	68.3%	5,542	-	0.0%
-	-	-	0.0%	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%
774	751	(23)	(3.0%)	126	(648)	(516.4%)	Other Expense	4,887	5,256	369	7.0%	7,294	2,408	33.0%
25,000	100,745	75,745	75.2%	77,014	52,014	67.5%	Insurance	361,387	705,215	343,828	48.8%	568,569	207,183	36.4%
7,779,678	3,357,489	(4,422,189)	(131.7%)	1,310,600	(6,469,078)	(493.6%)	Total Operational Expenses	14,104,250	13,661,148	(443,102)	(3.2%)	9,329,154	(4,775,096)	(51.2%)
Net Performance before Overhead														
(7,711,557)	(3,252,929)	(4,458,628)	137.1%	(1,008,487)	(6,703,070)	664.7%	Allocations	(13,485,853)	(12,929,228)	(556,624)	4.1%	(8,404,110)	(5,081,742)	60.5%
<i>Overhead Allocations:</i>														
47	55	8	14.1%	62	15	23.8%	Risk Mgt	335	383	49	12.7%	677	342	50.6%
126	134	8	5.8%	149	23	15.5%	Internal Audit	923	936	13	1.4%	1,018	95	9.4%
3,104	3,578	473	13.2%	3,166	61	1.9%	Home Office Facilities	21,860	25,043	3,182	12.7%	22,014	154	0.7%
755	888	132	14.9%	689	(66)	(9.6%)	Administration	5,865	6,214	348	5.6%	4,826	(1,039)	(21.5%)
820	830	10	1.2%	772	(48)	(6.2%)	Human Resources	5,862	5,812	(51)	(0.9%)	5,873	11	0.2%
305	450	145	32.3%	352	47	13.4%	Legal	2,719	3,153	433	13.7%	2,466	(253)	(10.3%)
187	204	18	8.7%	158	(28)	(17.8%)	Records	1,169	1,430	261	18.2%	1,187	18	1.5%
270	280	10	3.6%	126	(144)	(114.7%)	Compliance	1,662	1,961	299	15.2%	1,231	(431)	(35.0%)
-	-	-	0.0%	-	-	0.0%	Planning/Research	-	-	-	0.0%	154	154	100.0%
731	761	30	3.9%	1,041	311	29.8%	Finance	5,615	5,325	(290)	(5.4%)	5,716	101	1.8%
220	276	56	20.2%	252	32	12.8%	Public Relations	1,721	1,931	209	10.8%	1,469	(252)	(17.2%)
2,445	2,658	213	8.0%	2,401	(44)	(1.8%)	Information Technology	15,017	18,604	3,588	19.3%	16,420	1,403	8.5%
267	121	(145)	(119.5%)	-	(267)	0.0%	Project MGMT Office	1,152	850	(302)	(35.5%)	-	(1,152)	0.0%
53	35	(18)	(50.2%)	49	(3)	(6.8%)	Corporate Quality	294	246	(48)	(19.7%)	500	205	41.1%
9,330	10,270	940	9.2%	9,219	(111)	(1.2%)	Total Overhead Allocations	64,195	71,887	7,691	10.7%	63,552	(643)	(1.0%)
7,789,007	3,367,759	(4,421,249)	(131.3%)	1,319,819	(6,469,189)	(490.2%)	Total Expenses	14,168,446	13,733,035	(435,411)	(3.2%)	9,392,707	(4,775,739)	(50.8%)
\$ (7,720,886)	\$ (3,263,199)	\$ (4,457,688)	136.6%	\$ (1,017,706)	\$ (6,703,180)	658.7%	Net Margin	\$ (13,550,048)	\$ (13,001,115)	\$ (548,933)	4.2%	\$ (8,467,663)	\$ (5,082,385)	(60.0%)

Aeromedical Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 663,528	\$ 1,136,990	\$ (473,462)	(41.6%)	\$ 882,792	\$ (219,264)	(24.8%)	\$ 8,227,390	\$ 8,106,330	\$ 121,060	1.5%	7,601,256	\$ 626,134	8.2%
Grass Patient Revenue							Grass Patient Revenue						
449,573	675,899	226,326	33.5%	510,844	61,271	12.0%	5,139,036	4,818,918	(320,118)	(6.6%)	4,513,160	(625,877)	(13.9%)
110,258	128,484	18,226	14.2%	153,428	43,170	28.1%	1,285,644	916,044	(369,600)	(40.3%)	1,263,263	(22,381)	(1.8%)
51,289	84,053	32,764	39.0%	(103,977)	(155,265)	149.3%	520,093	599,267	79,174	13.2%	162,922	(357,171)	(219.2%)
611,120	888,436	277,316	31.2%	560,295	(50,825)	(9.1%)	6,944,773	6,334,229	(610,544)	(9.6%)	5,939,344	(1,005,429)	(16.9%)
52,408	248,554	(196,146)	(78.9%)	322,497	(270,089)	(83.7%)	1,282,617	1,772,101	(489,484)	(27.6%)	1,661,912	(379,295)	(22.8%)
7.90%	21.86%			36.53%			15.59%	21.86%			21.86%		
-	-	-	0.0%	(463)	463	(100.0%)	-	-	-	0.0%	1,400	(1,400)	(100.0%)
52,408	248,554	(196,146)	(78.9%)	322,034	(269,626)	(83.7%)	1,282,617	1,772,101	(489,484)	(27.6%)	1,663,312	(380,695)	(22.9%)
<i>Direct Operational Expenses:</i>							<i>Direct Operational Expenses:</i>						
164,570	170,330	5,759	3.4%	161,104	(3,466)	(2.2%)	1,220,372	1,185,945	(34,427)	(2.9%)	1,110,272	(110,100)	(9.9%)
54,851	59,265	4,414	7.4%	55,353	502	0.9%	396,161	412,970	16,808	4.1%	373,688	(22,473)	(6.0%)
241,411	248,257	6,846	2.8%	265,472	24,060	9.1%	1,828,374	1,857,032	28,659	1.5%	1,745,990	(82,383)	(4.7%)
1,373	1,292	(81)	(6.3%)	1,430	57	4.0%	9,105	9,042	(64)	(0.7%)	11,107	2,002	18.0%
8,104	12,625	4,521	35.8%	8,076	(27)	(0.3%)	62,466	88,375	25,909	29.3%	74,267	11,801	15.9%
45,155	80,209	35,054	43.7%	63,334	18,180	28.7%	535,377	550,140	14,763	2.7%	482,404	(52,973)	(11.0%)
5,224	4,917	(307)	(6.2%)	4,153	(1,071)	(25.8%)	31,161	34,417	3,255	9.5%	31,249	88	0.3%
5,090	5,100	10	0.2%	5,090	-	0.0%	35,631	35,700	69	0.2%	35,631	-	0.0%
19,563	30,110	10,547	35.0%	19,779	216	1.1%	149,035	214,447	65,412	30.5%	161,275	12,240	7.6%
12,977	10,196	(2,780)	(27.3%)	5,679	(7,297)	(128.5%)	97,176	71,374	(25,801)	(36.1%)	39,968	(57,208)	(143.1%)
558,317	622,300	63,983	10.3%	589,470	31,153	5.3%	4,364,859	4,459,442	94,583	2.1%	4,065,851	(299,008)	(7.4%)
Net Performance before Overhead							Net Performance before Overhead						
(505,909)	(373,746)	(132,163)	35.4%	(267,436)	(238,472)	89.2%	(3,082,242)	(2,687,340)	(394,902)	14.7%	(2,402,539)	(679,703)	28.3%
<i>Overhead Allocations:</i>							<i>Overhead Allocations:</i>						
573	667	94	14.1%	640	66	10.4%	4,079	4,671	592	12.7%	7,013	2,933	41.8%
58,676	35,846	(22,830)	(63.7%)	31,858	(26,818)	(84.2%)	308,830	250,922	(57,908)	(23.1%)	223,008	(85,822)	(38.5%)
1,535	1,630	95	5.8%	1,544	9	0.6%	11,248	11,408	160	1.4%	10,545	(703)	(6.7%)
9,204	10,817	1,613	14.9%	7,140	(2,064)	(28.9%)	71,473	75,717	4,243	5.6%	49,979	(21,494)	(43.0%)
2,969	3,005	36	1.2%	2,329	(640)	(27.5%)	21,221	21,038	(183)	(0.9%)	17,717	(3,504)	(19.8%)
3,717	5,488	1,771	32.3%	3,648	(70)	(1.9%)	33,134	38,416	5,281	13.7%	25,535	(7,599)	(29.8%)
2,273	2,489	216	8.7%	1,641	(633)	(38.6%)	14,247	17,423	3,177	18.2%	12,296	(1,951)	(15.9%)
3,292	3,414	121	3.6%	1,304	(1,989)	(152.6%)	20,252	23,895	3,643	15.2%	12,748	(7,505)	(58.9%)
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	1,599	1,599	100.0%
8,904	9,269	365	3.9%	10,784	1,881	17.4%	68,416	64,882	(3,535)	(5.4%)	59,193	(9,223)	(15.6%)
2,683	3,361	678	20.2%	2,614	(68)	(2.6%)	20,977	23,527	2,551	10.8%	15,216	(5,761)	(37.9%)
29,788	32,386	2,598	8.0%	24,862	(4,926)	(19.8%)	182,986	226,703	43,717	19.3%	170,038	(12,948)	(7.6%)
3,247	1,479	(1,768)	(119.5%)	-	(3,247)	0.0%	14,035	10,356	(3,679)	(35.5%)	-	(14,035)	0.0%
644	428	(215)	(50.2%)	472	(172)	(36.4%)	3,589	2,999	(590)	(19.7%)	5,134	1,546	30.1%
127,506	110,279	(17,226)	(15.6%)	88,835	(38,671)	(43.5%)	774,487	771,956	(2,530)	(0.3%)	610,020	(164,467)	(27.0%)
685,823	732,579	46,757	6.4%	678,306	(7,517)	(1.1%)	5,139,346	5,231,398	92,052	1.8%	4,675,871	(463,474)	(9.9%)
\$ (633,414)	\$ (484,025)	\$ (149,389)	30.9%	\$ (356,271)	\$ (277,143)	77.8%	\$ (3,856,729)	\$ (3,459,297)	\$ (397,432)	11.5%	\$ (3,012,559)	\$ (844,170)	(28.0%)

Managed Care Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
Total Revenue							Total Revenue						
<i>Direct Operational Expenses:</i>							<i>Direct Operational Expenses:</i>						
202,836	359,177	156,341	43.5%	380,188	177,352	46.6%	2,277,977	2,498,223	220,246	8.8%	2,654,948	376,972	14.2%
68,715	132,975	64,259	48.3%	132,914	64,198	48.3%	723,983	927,512	203,529	21.9%	926,539	202,556	21.9%
280,242	278,296	(1,946)	(0.7%)	362,305	82,063	22.7%	2,005,737	1,948,071	(57,666)	(3.0%)	521,203	(1,484,534)	(284.8%)
830,600	2,091,667	1,261,067	60.3%	1,264,541	433,941	34.3%	11,638,916	14,641,667	3,002,751	20.5%	15,611,670	3,972,754	25.4%
737	2,748	2,011	73.2%	2,371	1,634	68.9%	8,969	19,236	10,267	53.4%	13,715	4,746	34.6%
14,128	36,439	22,311	61.2%	28,658	14,530	50.7%	161,495	257,270	95,775	37.2%	182,493	20,998	11.5%
-	9,686	9,686	100.0%	9,382	9,382	100.0%	47,533	67,800	20,267	29.9%	65,547	18,013	27.5%
361	767	405	52.9%	507	146	28.8%	2,955	5,367	2,412	44.9%	4,386	1,431	32.6%
(23,109)	10,944	34,053	311.2%	13,340	36,449	273.2%	(114,781)	81,606	196,387	240.7%	72,022	186,803	259.4%
1,374,510	2,922,697	1,548,186	53.0%	2,194,205	819,695	37.4%	16,752,783	20,446,751	3,693,968	18.1%	20,052,523	3,299,740	16.5%
Total Operational Expenses							Total Operational Expenses						
Net Performance before Overhead							Net Performance before Overhead						
(1,374,510)	(2,922,697)	1,548,186	(53.0%)	(2,194,205)	819,695	(37.4%)	(16,752,783)	(20,446,751)	3,693,968	(18.1%)	(20,052,523)	3,299,740	(16.5%)
Allocations							Allocations						
<i>Overhead Allocations:</i>							<i>Overhead Allocations:</i>						
746	869	122	14.1%	830	84	10.1%	5,311	6,081	771	12.7%	9,103	3,792	41.7%
1,998	2,122	124	5.8%	2,004	6	0.3%	14,644	14,852	208	1.4%	13,688	(956)	(7.0%)
22,940	26,435	3,496	13.2%	23,393	454	1.9%	161,531	185,046	23,515	12.7%	162,669	1,138	0.7%
11,982	14,082	2,099	14.9%	9,268	(2,715)	(29.3%)	93,049	98,573	5,524	5.6%	64,875	(28,173)	(43.4%)
12,795	12,951	156	1.2%	11,067	(1,729)	(15.6%)	91,448	90,660	(788)	(0.9%)	84,180	(7,269)	(8.6%)
4,840	7,145	2,305	32.3%	4,735	(105)	(2.2%)	43,137	50,012	6,876	13.7%	33,146	(9,991)	(30.1%)
2,960	3,240	281	8.7%	2,130	(830)	(39.0%)	18,547	22,683	4,136	18.2%	15,960	(2,587)	(16.2%)
4,286	4,444	158	3.6%	1,692	(2,594)	(153.3%)	26,366	31,109	4,743	15.2%	16,547	(9,819)	(59.3%)
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	2,076	2,076	100.0%
11,592	12,067	475	3.9%	13,998	2,407	17.2%	89,069	84,468	(4,602)	(5.4%)	76,835	(12,234)	(15.9%)
3,492	4,376	883	20.2%	3,394	(99)	(2.9%)	27,309	30,629	3,321	10.8%	19,751	(7,558)	(38.3%)
38,780	42,163	3,383	8.0%	32,272	(6,508)	(20.2%)	238,224	295,138	56,914	19.3%	220,717	(17,506)	(7.9%)
4,228	1,926	(2,302)	(119.5%)	-	(4,228)	0.0%	18,271	13,482	(4,789)	(35.5%)	-	(18,271)	0.0%
838	558	(280)	(50.2%)	612	(225)	(36.8%)	4,672	3,904	(768)	(19.7%)	6,664	1,993	29.9%
121,477	132,377	10,900	8.2%	105,396	(16,081)	(15.3%)	831,577	926,637	95,060	10.3%	726,211	(105,367)	(14.5%)
Total Overhead Allocations													
1,495,987	3,055,073	1,559,087	51.0%	2,299,601	803,614	34.9%	17,584,360	21,373,388	3,789,027	17.7%	20,778,734	3,194,373	15.4%
Total Expenses							Total Expenses						
\$ (1,495,987)	\$ (3,055,073)	\$ 1,559,087	(51.0%)	\$ (2,299,601)	\$ 803,614	(34.9%)	\$ (17,584,360)	\$ (21,373,388)	\$ 3,789,027	(17.7%)	\$ (20,778,734)	\$ 3,194,373	(15.4%)
Net Margin							Net Margin						

Pharmacy Services Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	0.0%	-	-	0.0%	Total Revenues	-	-	-	0.0%	36,375	(36,375)	(100.0%)
<i>Direct Operational Expenses:</i>														
238,226	220,007	(18,219)	(8.3%)	303,903	65,677	21.6%	Salaries and Wages	1,703,642	1,530,049	(173,593)	(11.3%)	2,055,329	351,687	17.1%
71,896	70,680	(1,216)	(1.7%)	97,336	25,440	26.1%	Benefits	505,872	493,095	(12,777)	(2.6%)	651,376	145,504	22.3%
6,160	8,534	2,374	27.8%	9,464	3,304	34.9%	Purchased Services	48,132	59,738	11,606	19.4%	67,875	19,743	29.1%
18,103	11,199	(6,904)	(61.6%)	1,534	(16,569)	(1,079.9%)	Other Supplies	64,441	78,393	13,952	17.8%	47,433	(17,007)	(35.9%)
(6,995)	901	7,896	876.3%	32,292	39,287	121.7%	Drugs	94,746	6,307	(88,439)	(1,402.2%)	283,231	188,485	66.5%
17,638	24,124	6,486	26.9%	22,970	5,332	23.2%	Repairs & Maintenance	125,877	168,868	42,991	25.5%	164,046	38,168	23.3%
6,659	7,298	639	8.7%	20,111	13,452	66.9%	Lease & Rental	45,184	51,086	5,902	11.6%	114,118	68,934	60.4%
-	-	-	0.0%	609	609	100.0%	Utilities	-	-	-	0.0%	4,241	4,241	100.0%
11,764	9,004	(2,760)	(30.7%)	3,089	(8,675)	(280.8%)	Other Expense	31,896	64,558	32,662	50.6%	11,359	(20,536)	(180.8%)
(963)	1,803	2,766	153.4%	1,981	2,943	148.6%	Insurance	12,280	12,621	341	2.7%	14,205	1,925	13.6%
362,489	353,550	(8,939)	(2.5%)	493,289	130,800	26.5%	Total Operational Expenses	2,632,070	2,464,715	(167,355)	(6.8%)	3,413,214	781,144	22.9%
Net Performance before Overhead														
(362,489)	(353,550)	(8,939)	2.5%	(493,289)	130,800	(26.5%)	Allocations	(2,632,070)	(2,464,715)	(167,355)	6.8%	(3,413,214)	744,769	(21.8%)
<i>Overhead Allocations:</i>														
317	369	52	14.1%	614	297	48.4%	Risk Mgt	2,254	2,581	327	12.7%	6,731	4,478	66.5%
-	-	-	0.0%	2,315	2,315	100.0%	Rev Cycle	-	-	-	0.0%	16,202	16,202	100.0%
848	900	52	5.8%	1,482	634	42.8%	Internal Audit	6,214	6,303	88	1.4%	10,122	3,908	38.6%
5,085	5,976	891	14.9%	6,853	1,768	25.8%	Administration	39,488	41,832	2,344	5.6%	47,974	8,486	17.7%
5,430	5,496	66	1.2%	6,370	940	14.8%	Human Resources	38,807	38,473	(334)	(0.9%)	48,452	9,645	19.9%
2,054	3,032	978	32.3%	3,502	1,448	41.3%	Legal	18,306	21,224	2,918	13.7%	24,511	6,204	25.3%
1,256	1,375	119	8.7%	1,575	319	20.2%	Records	7,871	9,626	1,755	18.2%	11,802	3,931	33.3%
1,819	1,886	67	3.6%	1,251	(568)	(45.4%)	Compliance	11,189	13,202	2,013	15.2%	12,236	1,047	8.6%
-	-	-	0.0%	-	-	0.0%	Planning/Research	-	-	-	0.0%	1,535	1,535	100.0%
4,919	5,121	202	3.9%	10,352	5,432	52.5%	Finance	37,799	35,846	(1,953)	(5.4%)	56,818	19,019	33.5%
1,482	1,857	375	20.2%	2,510	1,028	40.9%	Public Relations	11,589	12,998	1,409	10.8%	14,605	3,016	20.7%
16,457	17,893	1,436	8.0%	23,864	7,407	31.0%	Information Technology	101,097	125,250	24,153	19.3%	163,216	62,120	38.1%
356	237	(119)	(50.2%)	453	97	21.5%	Corporate Quality	1,983	1,657	(326)	(19.7%)	4,928	2,946	59.8%
1,794	817	(977)	(119.5%)	-	(1,794)	0.0%	Project MGMT Office	7,754	5,722	(2,032)	(35.5%)	-	(7,754)	0.0%
-	-	-	0.0%	82	82	100.0%	Managed Care Contract	-	-	-	0.0%	613	613	100.0%
41,817	44,959	3,142	7.0%	61,222	19,405	31.7%	Total Overhead Allocations	284,351	314,713	30,362	9.6%	419,747	135,397	32.3%
404,306	398,509	(5,797)	(1.5%)	554,511	150,206	27.1%	Total Expenses	2,916,421	2,779,428	(136,993)	(4.9%)	3,832,962	916,541	23.9%
\$ (404,306)	\$ (398,509)	\$ (5,797)	1.5%	\$ (554,511)	\$ 150,206	(27.1%)	Net Margin	\$ (2,916,421)	\$ (2,779,428)	\$ (136,993)	4.9%	\$ (3,796,586)	\$ 880,166	(23.2%)

School Health Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 232,243	\$ 231,917	\$ 326	0.1%	\$ 231,917	\$ 326	0.1%	Palm Beach County School District	\$ 1,666,921	\$ 1,623,417	\$ 43,504	2.7%	\$ 1,623,417	\$ 43,504	2.7%	
232,243	231,917	326	0.1%	231,917	326	0.1%	Total Revenue	1,666,921	1,623,417	43,504	2.7%	1,623,417	43,504	2.7%	
<i>Direct Operational Expenses:</i>															
1,203,858	1,211,214	7,355	0.6%	1,193,996	(9,863)	(0.8%)	Salaries and Wages	8,344,596	8,478,496	133,900	1.6%	8,644,317	299,721	3.5%	
432,616	446,319	13,704	3.1%	430,358	(2,258)	(0.5%)	Benefits	3,114,105	3,124,236	10,131	0.3%	3,085,225	(28,880)	(0.9%)	
-	-	-	0.0%	-	-	0.0%	Purchased Services	-	-	-	0.0%	-	-	0.0%	
561	6,250	5,689	91.0%	1,056	496	46.9%	Medical Supplies	31,072	43,750	12,678	29.0%	54,374	23,301	42.9%	
2,748	1,333	(1,414)	(106.1%)	1,557	(1,191)	(76.5%)	Other Supplies	23,806	9,333	(14,473)	(155.1%)	10,903	(12,903)	(118.3%)	
12,560	12,677	116	0.9%	8,335	(4,225)	(50.7%)	Repairs & Maintenance	87,923	88,737	813	0.9%	68,279	(19,644)	(28.8%)	
-	-	-	0.0%	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%	
69	2,715	2,646	97.4%	3,747	3,678	98.2%	Other Expense	5,277	19,880	14,603	73.5%	8,444	3,166	37.5%	
1,652,412	1,680,508	28,096	1.7%	1,639,049	(13,363)	(0.8%)	Total Operational Expenses	11,606,780	11,764,432	157,652	1.3%	11,871,541	264,761	2.2%	
Net Performance before Overhead															
(1,420,169)	(1,448,591)	28,423	(2.0%)	(1,407,132)	(13,037)	0.9%	Allocations	(9,939,859)	(10,141,015)	201,156	(2.0%)	(10,248,124)	308,266	(3.0%)	
<i>Overhead Allocations:</i>															
1,420	1,653	233	14.1%	1,627	207	12.7%	Risk Mgt	10,106	11,573	1,467	12.7%	17,835	7,729	43.3%	
3,802	4,037	235	5.8%	3,927	124	3.2%	Internal Audit	27,867	28,262	395	1.4%	26,819	(1,047)	(3.9%)	
7,205	8,303	1,098	13.2%	7,347	143	1.9%	Home Office Facilities	50,732	58,118	7,385	12.7%	51,089	357	0.7%	
22,802	26,797	3,995	14.9%	18,159	(4,644)	(25.6%)	Administration	177,070	187,582	10,513	5.6%	127,111	(49,959)	(39.3%)	
39,321	39,801	480	1.2%	30,846	(8,476)	(27.5%)	Human Resources	281,028	278,606	(2,421)	(0.9%)	234,626	(46,402)	(19.8%)	
9,210	13,596	4,386	32.3%	9,277	68	0.7%	Legal	82,088	95,172	13,084	13.7%	64,942	(17,146)	(26.4%)	
5,632	6,166	534	8.7%	4,173	(1,459)	(35.0%)	Records	35,295	43,165	7,870	18.2%	31,271	(4,024)	(12.9%)	
8,157	8,457	300	3.6%	3,315	(4,841)	(146.0%)	Compliance	50,174	59,199	9,025	15.2%	32,420	(17,754)	(54.8%)	
-	-	-	0.0%	-	-	0.0%	Planning/Research	-	-	-	0.0%	4,067	4,067	100.0%	
22,058	22,963	904	3.9%	27,427	5,369	19.6%	Finance	169,496	160,740	(8,757)	(5.4%)	150,544	(18,953)	(12.6%)	
6,646	8,327	1,681	20.2%	6,649	3	0.1%	Public Relations	51,968	58,287	6,319	10.8%	38,698	(13,270)	(34.3%)	
73,797	80,234	6,437	8.0%	63,230	(10,567)	(16.7%)	Information Technology	453,334	561,640	108,306	19.3%	432,453	(20,881)	(4.8%)	
8,045	3,665	(4,380)	(119.5%)	-	(8,045)	0.0%	Project MGMT Office	34,770	25,656	(9,114)	(35.5%)	-	(34,770)	0.0%	
1,594	1,061	(533)	(50.2%)	1,200	(394)	(32.9%)	Corporate Quality	8,891	7,429	(1,462)	(19.7%)	13,058	4,167	31.9%	
209,690	225,061	15,371	6.8%	177,177	(32,513)	(18.4%)	Total Overhead Allocations	1,432,818	1,575,429	142,611	9.1%	1,224,934	(207,884)	(17.0%)	
1,862,102	1,905,569	43,467	2.3%	1,816,226	(45,876)	(2.5%)	Total Expenses	13,039,598	13,339,861	300,263	2.3%	13,096,475	56,877	0.4%	
\$ (1,629,859)	\$ (1,673,653)	\$ 43,794	(2.6%)	\$ (1,584,309)	\$ (45,550)	2.9%	Net Margin	\$ (11,372,677)	\$ (11,716,444)	\$ 343,768	(2.9%)	\$ (11,473,058)	\$ 100,382	(0.9%)	

Sponsored Programs

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
<i>Sponsored Programs:</i>													
708,996	708,996	-	0.0%	705,594	(3,401)	(0.5%)	4,962,969	4,962,969	-	0.0%	4,939,159	(23,810)	(0.5%)
123,853	125,000	1,147	0.9%	158,908	35,055	22.1%	643,179	875,000	231,821	26.5%	632,576	(10,603)	(1.7%)
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
-	2,500	2,500	100.0%	-	-	0.0%	-	17,500	17,500	100.0%	10,000	10,000	100.0%
832,848	836,496	3,647	0.4%	864,502	31,654	3.7%	5,606,148	5,855,469	249,321	4.3%	5,581,736	(24,413)	(0.4%)
<i>Direct Operational Expenses:</i>													
13,347	13,658	311	2.3%	13,362	15	0.1%	107,758	94,985	(12,773)	(13.4%)	92,589	(15,169)	(16.4%)
5,470	5,945	476	8.0%	5,615	145	2.6%	38,992	41,462	2,470	6.0%	38,673	(319)	(0.8%)
-	63	63	100.0%	-	-	0.0%	144	438	293	67.0%	110	(34)	(31.3%)
9,167	-	(9,167)	0.0%	-	(9,167)	0.0%	27,500	-	(27,500)	0.0%	-	(27,500)	0.0%
278	528	250	47.3%	784	506	64.5%	5,279	5,060	(219)	(4.3%)	2,554	(2,725)	(106.7%)
28,261	20,194	(8,067)	2	19,761	(8,500)	(43.0%)	179,673	141,944	(37,729)	(21.0%)	133,926	(45,747)	(34.2%)
\$ 861,109	\$ 856,690	\$ (4,420)	(0.5%)	\$ 884,263	\$ 23,154	2.6%	\$ 5,785,822	\$ 5,997,413	\$ 211,592	3.5%	\$ 5,715,662	\$ (70,160)	(1.2%)

General Fund Statement of Revenues and Expenditures by Month

	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Year to Date
Revenues:													
Ad Valorem Taxes	\$ -	\$ 13,264,588	\$ 101,722,924	\$ 5,379,537	\$ 5,480,440	\$ 2,512,306	\$ 4,595,581	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 132,955,376
Premiums													-
Patient Revenue, Net	313,507	259,739	155,863	259,942	148,387	92,770	52,408	-	-	-	-	-	1,282,617
Intergovernmental Revenue	231,917	231,917	231,917	231,917	231,917	275,095	232,243	-	-	-	-	-	1,666,921
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	257,013	236,715	300,360	318,744	345,085	258,889	249,421	-	-	-	-	-	1,966,227
Unrealized Gain/(Loss)-Investments	139,376	(142,804)	(7,299)	276,926	505,939	623,551	102,094	-	-	-	-	-	1,497,784
Other Revenue	141,185	205,104	1,271,313	426,976	168,722	58,483	132,193	-	-	-	-	-	2,403,975
Total Revenues	\$ 1,082,998	\$ 14,055,259	\$ 103,675,078	\$ 6,894,042	\$ 6,880,488	\$ 3,821,093	\$ 5,363,941	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,772,900
Expenditures:													
Salaries and Wages	3,372,547	2,914,541	3,158,229	3,008,048	2,729,117	3,555,145	3,163,997	-	-	-	-	-	21,901,624
Benefits	1,070,529	1,059,381	1,204,858	983,644	805,757	1,045,299	1,005,616	-	-	-	-	-	7,175,084
Purchased Services	682,193	854,050	995,007	1,226,340	999,711	841,874	646,857	-	-	-	-	-	6,246,033
Medical Supplies	3,130	12,784	1,086	12,404	6,856	1,984	1,933	-	-	-	-	-	40,178
Other Supplies	92,634	(4,514)	5,915	25,522	32,840	33,818	96,070	-	-	-	-	-	282,285
Contracted Physician Expense	29,167	29,167	29,167	-	16,667	8,333	8,333	-	-	-	-	-	120,833
Medical Services	3,323,505	3,110,005	2,914,343	1,578,677	2,446,451	3,009,161	8,528,555	-	-	-	-	-	24,910,697
Drugs	2,007	10,012	31,957	23,449	(1,474)	35,790	(6,995)	-	-	-	-	-	94,746
Repairs & Maintenance	306,338	293,185	300,855	339,738	329,910	395,961	323,488	-	-	-	-	-	2,289,475
Lease & Rental	157,400	129,071	153,388	155,514	169,531	150,832	146,423	-	-	-	-	-	1,062,158
Utilities	8,133	7,871	8,913	8,883	8,032	8,146	9,710	-	-	-	-	-	59,687
Other Expense	590,710	513,049	2,593,281	578,835	494,196	481,506	483,172	-	-	-	-	-	5,734,750
Insurance	132,407	132,137	132,180	80,244	80,195	80,195	52,506	-	-	-	-	-	689,863
Sponsored Programs	851,872	855,423	646,156	754,712	822,478	842,660	832,848	-	-	-	-	-	5,606,148
Total Operational Expenditures	10,622,571	9,916,160	12,175,334	8,776,011	8,940,267	10,490,704	15,292,515	-	-	-	-	-	76,213,562
Net Performance before Overhead Allocations	\$ (9,539,573)	\$ 4,139,099	\$ 91,499,745	\$ (1,881,969)	\$ (2,059,779)	\$ (6,669,610)	\$ (9,928,574)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,559,338
Overhead Allocations	(827,438)	(915,214)	(1,096,258)	(1,264,772)	(788,002)	(1,154,316)	(1,079,382)	-	-	-	-	-	(7,125,381)
Total Expenses	9,795,133	9,000,947	11,079,076	7,511,239	8,152,265	9,336,388	14,213,133	-	-	-	-	-	69,088,181
Net Margin	\$ (8,712,135)	\$ 5,054,312	\$ 92,596,003	\$ (617,197)	\$ (1,271,776)	\$ (5,515,295)	\$ (8,849,192)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 72,684,719
General Fund Support/ Transfer In (Out)	\$ (5,470,228)	\$ (4,513,834)	\$ (4,419,609)	\$ (6,765,216)	\$ (1,877,799)	\$ (6,933,323)	\$ (5,379,952)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (35,359,962)



General Fund Program Statistics

	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Current Year Total	Prior Year Total	% Var to Budget	% Var to Prior Year
Aeromedical																
Patients Transported - Actual	56	43	51	58	55	57	31						351	361	-	(2.8%)
Patients Transported - Budget	50	59	54	59	56	53	54						385	389	(8.8%)	-
Variance	6	(16)	(3)	(1)	(1)	4	(23)	-	-	-	-	-	(34)	(28)		
Actual Hours Available for Service	1,103	1,078	1,116	1,116	1,027	1,104	1,077						7,621	7,361	-	-
Service Hours Utilized	81.0	67.0	77.0	80.0	75.0	86.0	43.0						509.0	530	-	-
Utilization %	7.3%	6.2%	6.9%	7.2%	7.3%	7.8%	4.0%						6.7%	7.2%	-	-
# of Flights - Training/Public Education	5	7	10	2	1	7	-						32	33	-	(49.4%)
# of Flights - Maintenance	14	12	10	8	7	5	8						64	75	-	10.2%
Trauma																
New Trauma Patients - Actual	396	365	448	455	402	359	302						2,727	2,783	-	(2.0%)
New Trauma Patients - Budget	359	399	399	399	399	399	399						2,753	2,793	(0.9%)	-
Variance	37	(34)	49	56	3	(40)	(97)	-	-	-	-	-	(26)	(10)		
School Health																
Medical Events	49,338	34,285	28,487	36,252	37,235	19,023	-						204,620	261,063	-	(21.6%)
Screenings	25,898	19,874	16,737	10,715	14,596	1,280	-						89,100	104,929	-	(15.1%)
Total Events- Actual	75,236	54,159	45,224	46,967	51,831	20,303	-	-	-	-	-	-	293,720	365,992		
Total Events- Budget	87,830	59,150	53,465	57,010	63,293	40,595	51,323						412,666	340,083		
Managed Care																
District Care Visits to Primary Clinic - Medical	56	22	30	25	27	**	**						160	15,179	-	(98.9%)
District Care Visits to Primary Clinic - Dental	-	-	-	-	-	-	-						-	2,627	-	(100.0%)
Uninsured Visits to Primary Clinic - Medical	5,780	4,471	4,931	5,406	4,811	**	**						25,399	19,676	-	29.1%
Uninsured Visits to Primary Clinic - Dental	1,672	1,461	1,427	1,567	1,424	**	**						7,551	7,800	-	(3.2%)
Membership- Current Year	8,891	8,847	8,643	8,134	7,429	6,883	6,538								-	(5.9%)
Membership- Prior Year	9,446	9,195	8,929	8,731	8,470	8,259	8,369									
Pharmacy																
Total Prescriptions Filled at In-House Pharmacies	22,325	19,952	20,667	22,198	19,472	20,909	13,842						139,365	153,216	-	(9.0%)
Total Prescriptions Filled at Retail Pharmacies	312	225	237	185	191	160	176						1,486	1,592	-	(6.7%)
Total Prescriptions Filled Inhouse/Retail- Actual	22,637	20,177	20,904	22,383	19,663	21,069	14,018	-	-	-	-	-	140,851	154,808	-	(9.0%)
Total Prescriptions Filled- Budget	24,765	21,289	20,606	23,337	21,478	22,050	22,914						156,439	177,024	(10.0%)	-

** Not currently available



SUPPLEMENTAL INFORMATION

HEALEY CENTER

Healey Center Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,166,790	\$ 1,129,599	\$ 37,191	3.3%	\$ 1,203,482	\$ (36,692)	(3.0%)	Gross Patient Revenue	\$ 8,474,955	\$ 8,020,160	\$ 454,795	5.7%	\$ 7,985,028	\$ 489,928	6.1%	
96,571	103,465	6,894	6.7%	74,968	(21,603)	(28.8%)	Contractual Allowances	862,652	734,603	(128,049)	(17.4%)	245,690	(616,962)	(251.1%)	
315,588	238,037	(77,551)	(32.6%)	305,603	(9,986)	(3.3%)	Charity Care	2,198,024	1,690,065	(507,959)	(30.1%)	1,872,240	(325,784)	(17.4%)	
63,301	5,515	(57,786)	(1,047.8%)	2,052	(61,249)	-2985.5%	Bad Debt	136,658	39,153	(97,505)	(249.0%)	(1,832)	(138,490)	7,558.2%	
475,459	347,017	(128,442)	(37.0%)	382,622	(92,837)	(24.3%)	Total Contractuals and Bad Debt	3,197,333	2,463,821	(733,512)	(29.8%)	2,116,097	(1,081,236)	(51.1%)	
691,331	782,582	(91,251)	(11.7%)	820,860	(129,530)	(15.8%)	Net Patient Revenue	5,277,622	5,556,339	(278,717)	(5.0%)	5,868,930	(591,308)	(10.1%)	
59.25%	69.28%			68.21%			Collection %	62.27%	69.28%			73.50%			
758,333	758,333	-	0.0%	758,333	-	0.0%	PBC Interlocal	5,308,333	5,308,333	-	0.0%	5,308,333	-	0.0%	
168	3,070	(2,902)	(94.5%)	5,694	(5,526)	(97.1%)	Other revenue	24,977	21,487	3,491	16.2%	27,518	(2,540)	(9.2%)	
758,501	761,403	(2,902)	(1)	764,027	(5,526)	(0.7%)	Total Other Revenues	5,333,311	5,329,820	3,491	0.1%	5,335,851	(2,540)	(0.0%)	
1,449,831	1,543,985	(94,153)	(6.1%)	1,584,887	(135,056)	(8.5%)	Total Revenues	10,610,933	10,886,159	(275,226)	(2.5%)	11,204,781	(593,848)	(5.3%)	
<i>Direct Operational Expenses:</i>															
1,007,024	945,982	(61,042)	(6.5%)	903,087	(103,937)	(11.5%)	Salaries and Wages	6,870,348	6,621,871	(248,478)	(3.8%)	6,243,133	(627,215)	(10.0%)	
334,999	355,108	20,108	5.7%	331,142	(3,857)	(1.2%)	Benefits	2,376,204	2,485,754	109,550	4.4%	2,316,033	(60,171)	(2.6%)	
70,576	76,323	5,747	7.5%	73,559	2,983	4.1%	Purchased Services	522,429	539,983	17,554	3.3%	478,456	(43,973)	(9.2%)	
49,611	46,333	(3,277)	(7.1%)	50,195	584	1.2%	Medical Supplies	300,543	324,333	23,790	7.3%	317,683	17,140	5.4%	
68,696	75,716	7,020	9.3%	102,967	34,270	33.3%	Other Supplies	465,003	530,011	65,008	12.3%	531,071	66,069	12.4%	
1,258	2,208	950	43.0%	1,190	(68)	(5.7%)	Contracted Physician Expense	7,210	15,458	8,248	53.4%	6,547	(663)	(10.1%)	
4,886	4,708	(177)	(3.8%)	5,628	742	13.2%	Medical Services	28,709	32,958	4,249	12.9%	33,480	4,770	14.2%	
27,855	31,667	3,812	12.0%	26,408	(1,447)	(5.5%)	Drugs	178,947	221,667	42,719	19.3%	193,888	14,941	7.7%	
23,687	33,759	10,072	29.8%	41,582	17,896	43.0%	Repairs & Maintenance	192,667	237,463	44,796	18.9%	219,491	26,824	12.2%	
1,290	1,520	230	15.1%	1,248	(42)	(3.4%)	Lease & Rental	7,633	10,638	3,005	28.2%	9,905	2,272	22.9%	
35,277	36,164	887	2.5%	36,192	915	2.5%	Utilities	267,305	253,145	(14,160)	(5.6%)	247,443	(19,862)	(8.0%)	
5,791	16,312	10,521	64.5%	16,940	11,149	65.8%	Other Expense	63,316	126,612	63,296	50.0%	86,906	23,590	27.1%	
1,600	6,211	4,611	74.2%	(659)	(2,259)	342.8%	Insurance	43,000	43,475	475	1.1%	29,976	(13,023)	(43.4%)	
1,632,549	1,632,009	(540)	(0.0%)	1,589,479	(43,070)	(2.7%)	Total Operational Expenses	11,323,314	11,443,367	120,053	1.0%	10,714,012	(609,301)	(5.7%)	
Net Performance before Depreciation &															
(182,717)	(88,024)	(94,693)	107.6%	(4,591)	(178,126)	3,879.5%	Overhead Allocations	(712,381)	(557,208)	(155,173)	27.8%	490,769	(1,203,150)	(245.2%)	
78,874	64,849	(14,025)	(21.6%)	54,621	(24,253)	(44.4%)	Depreciation	548,148	453,944	(94,204)	(20.8%)	377,739	(170,409)	(45.1%)	
<i>Overhead Allocations:</i>															
1,470	1,711	241	14.1%	1,614	144	8.9%	Risk Mgt	10,459	11,977	1,518	12.7%	17,692	7,232	40.9%	
3,935	4,179	243	5.8%	3,895	(40)	(1.0%)	Internal Audit	28,840	29,250	409	1.4%	26,604	(2,237)	(8.4%)	
23,599	27,734	4,135	14.9%	18,013	(5,586)	(31.0%)	Administration	183,256	194,136	10,880	5.6%	126,089	(57,167)	(45.3%)	
37,164	37,617	453	1.2%	28,716	(8,448)	(29.4%)	Human Resources	265,611	263,322	(2,289)	(0.9%)	218,427	(47,184)	(21.6%)	
9,531	14,071	4,540	32.3%	9,203	(329)	(3.6%)	Legal	84,956	98,497	13,541	13.7%	64,420	(20,536)	(31.9%)	
5,829	6,382	553	8.7%	4,139	(1,690)	(40.8%)	Records	36,528	44,673	8,145	18.2%	31,020	(5,508)	(17.8%)	
8,442	8,752	311	3.6%	3,289	(5,153)	(156.7%)	Compliance	51,927	61,267	9,340	15.2%	32,160	(19,767)	(61.5%)	
-	-	-	0.0%	-	-	0.0%	Planning/Research	-	-	-	0.0%	4,034	4,034	100.0%	
22,829	23,765	936	3.9%	27,207	4,378	16.1%	Finance	175,419	166,356	(9,063)	(5.4%)	149,334	(26,085)	(17.5%)	
6,878	8,618	1,740	20.2%	6,596	(282)	(4.3%)	Public Relations	53,784	60,323	6,540	10.8%	38,387	(15,397)	(40.1%)	
76,375	83,038	6,662	8.0%	62,722	(13,654)	(21.8%)	Information Technology	469,173	581,264	112,091	19.3%	428,978	(40,196)	(9.4%)	
1,650	1,098	(552)	(50.2%)	1,190	(460)	(38.6%)	Corporate Quality	9,201	7,688	(1,513)	(19.7%)	12,953	3,752	29.0%	
8,326	3,793	(4,533)	(119.5%)	-	(8,326)	0.0%	Project MGMT Office	35,985	26,553	(9,432)	(35.5%)	-	(35,985)	0.0%	
206,029	220,758	14,729	6.7%	166,583	(39,446)	(23.7%)	Total Overhead Allocations	1,405,139	1,545,307	140,168	9.1%	1,150,096	(255,043)	(22.2%)	
1,917,453	1,917,616	163	0.0%	1,810,683	(106,769)	(5.9%)	Total Expenses	13,276,601	13,442,618	166,017	1.2%	12,241,848	(1,034,753)	(8.5%)	
(467,621)	(373,631)	(93,990)	25.2%	(225,796)	(241,825)	107.1%	Net Margin	(2,665,668)	(2,556,459)	(109,209)	4.3%	(1,037,067)	(1,628,601)	157.0%	
\$ 388,747	\$ 300,000	\$ 88,747	29.6%	\$ 160,065	\$ (228,682)	(142.9%)	General Fund Support/Transfer In	\$ 2,117,520	\$ 2,100,000	\$ 17,520	0.8%	\$ 659,328	\$ (1,458,192)	(221.2%)	

Healey Center Statement of Revenues and Expenses by Month

	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Year to Date
Gross Patient Revenue	\$ 1,243,897	\$ 1,201,112	\$ 1,236,964	\$ 1,240,975	\$ 1,170,367	\$ 1,214,849	\$ 1,166,790	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,474,955
Contractual Allowances	145,933	132,337	136,361	130,916	102,459	118,076	96,571	-	-	-	-	-	862,652
Charity Care	298,126	288,250	323,807	311,917	295,516	364,821	315,588	-	-	-	-	-	2,198,024
Bad Debt	45,674	35,500	15,450	242	(21,093)	(2,417)	63,301	-	-	-	-	-	136,658
Total Contractuals and Bad Debt	489,733	456,087	475,617	443,075	376,882	480,480	475,459	-	-	-	-	-	3,197,333
Net Patient Revenue	754,164	745,025	761,347	797,901	793,485	734,370	691,331	-	-	-	-	-	5,277,622
Collections %	60.63%	62.03%	61.55%	64.30%	67.80%	60.45%	59.25%	-	-	-	-	-	62.27%
PBC Interlocal	758,333	758,333	758,333	758,333	758,333	758,333	758,333	-	-	-	-	-	5,308,333
Other revenue	2,208	2,655	3,403	3,548	11,768	1,228	168	-	-	-	-	-	24,977
Total Other Revenues	760,541	760,988	761,736	761,881	770,101	759,561	758,501	-	-	-	-	-	5,333,311
Total Revenues	1,514,705	1,506,014	1,523,084	1,559,782	1,563,587	1,493,931	1,449,831	-	-	-	-	-	10,610,933
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,014,224	943,318	1,056,004	1,004,379	919,446	925,953	1,007,024	-	-	-	-	-	6,870,348
Benefits	360,890	358,350	367,600	355,729	258,965	339,670	334,999	-	-	-	-	-	2,376,204
Purchased Services	74,560	57,764	65,145	97,220	68,831	88,332	70,576	-	-	-	-	-	522,429
Medical Supplies	40,946	39,049	33,989	53,874	41,858	41,217	49,611	-	-	-	-	-	300,543
Other Supplies	66,357	63,656	67,358	69,707	76,198	53,031	68,696	-	-	-	-	-	465,003
Contracted Physician Expense	1,041	1,687	1,056	575	1,129	465	1,258	-	-	-	-	-	7,210
Medical Services	4,013	3,972	2,641	4,833	3,534	4,829	4,886	-	-	-	-	-	28,709
Drugs	2,400	25,033	26,520	47,034	25,322	24,783	27,855	-	-	-	-	-	178,947
Repairs & Maintenance	25,222	28,516	33,200	25,583	34,890	21,569	23,687	-	-	-	-	-	192,667
Lease & Rental	1,248	1,248	103	1,248	1,248	1,248	1,248	-	-	-	-	-	7,633
Utilities	37,801	33,997	39,941	50,413	37,442	32,433	35,277	-	-	-	-	-	267,305
Other Expense	7,306	11,365	14,358	8,099	8,418	7,979	5,791	-	-	-	-	-	63,316
Insurance	6,849	6,849	6,849	6,849	6,849	7,157	1,600	-	-	-	-	-	43,000
Total Operational Expenses	1,642,857	1,574,805	1,714,762	1,725,544	1,484,130	1,548,667	1,632,549	-	-	-	-	-	11,323,314
Net Performance before Depreciation & Overhead Allocations	(128,152)	(68,792)	(191,679)	(165,762)	79,457	(54,736)	(182,717)	-	-	-	-	-	(712,381)
Depreciation	54,478	59,431	56,920	140,563	78,941	78,941	78,874	-	-	-	-	-	548,148
<i>Overhead Allocations:</i>													
Risk Mgt	1,232	1,585	1,510	1,475	1,494	1,693	1,470	-	-	-	-	-	10,459
Internal Audit	4,007	5,299	4,124	3,994	3,468	4,013	3,935	-	-	-	-	-	28,840
Administration	21,588	28,828	28,148	26,476	28,970	25,648	23,599	-	-	-	-	-	183,256
Human Resources	32,732	35,422	62,280	36,574	21,078	40,359	37,164	-	-	-	-	-	265,611
Legal	8,581	12,129	14,825	10,566	16,426	12,898	9,531	-	-	-	-	-	84,956
Records	4,944	5,037	5,833	4,014	5,339	5,532	5,829	-	-	-	-	-	36,528
Compliance	2,961	4,665	8,653	11,899	9,743	5,565	8,442	-	-	-	-	-	51,927
Finance	20,542	26,023	21,546	35,397	15,319	33,764	22,829	-	-	-	-	-	175,419
Public Relations	6,873	12,124	8,363	8,595	5,664	5,288	6,878	-	-	-	-	-	53,784
Information Technology	61,331	46,922	71,869	73,750	68,765	70,161	76,375	-	-	-	-	-	469,173
Corporate Quality	1,490	1,722	2,183	1,852	(1,755)	2,060	1,650	-	-	-	-	-	9,201
Project MGMT Office	3,248	4,314	5,125	7,242	(962)	8,692	8,326	-	-	-	-	-	35,985
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	169,528	184,070	234,458	221,835	173,547	215,672	206,029	-	-	-	-	-	1,405,139
Total Expenses	1,866,863	1,818,306	2,006,141	2,087,941	1,736,618	1,843,279	1,917,453	-	-	-	-	-	13,276,601
Net Margin	(352,158)	(312,293)	(483,057)	(528,159)	(173,031)	(349,349)	(467,621)	-	-	-	-	-	(2,665,668)
General Fund Support/ Transfer In	\$ 297,680	\$ 342,512	\$ 336,487	\$ 387,597	\$ 94,090	\$ 270,407	\$ 388,747	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,117,520



Census	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Current Year Total	Prior Year Total
Admissions	11	9	18	17	15	5	6						81	54
Discharges	11	14	18	17	20	5	11						96	57
Average Daily Census	119	118	118	118	118	116	113						117	102
Budget Census	118	118	118	118	118	118	118						118	118
Occupancy % (120 licensed beds)	99%	98%	99%	98%	98%	97%	94%						98%	85%
Days By Payor Source:														
Medicaid	86	88	91	61	11	-	30						367	468
Managed Care Medicaid	2,586	2,415	2,530	2,580	2,426	2,560	2,384						17,481	16,498
Medicare	76	141	97	117	141	84	72						728	371
Private Pay	-	-	-	-	-	8	-						8	609
Hospice	124	99	81	62	45	32	7						450	826
Charity	806	785	867	843	796	925	884						5,906	6,478
Total Resident Days	3,678	3,528	3,666	3,663	3,419	3,609	3,377	-	-	-	-	-	24,940	25,250



SUPPLEMENTAL INFORMATION

LAKESIDE MEDICAL CENTER

Lakeside Medical Center Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 4,698,634	\$ 3,982,352	\$ 716,282	18.0%	\$ 3,794,298	\$ 904,337	23.8%	Inpatient Revenue	\$ 27,480,234	\$ 28,020,446	\$ (540,212)	(1.9%)	\$ 29,030,081	\$ (1,549,848)	(5.3%)	
4,294,332	7,649,176	(3,354,844)	(43.9%)	8,160,200	(3,865,868)	(47.4%)	Outpatient Revenue	52,137,871	51,940,127	197,744	0.4%	50,495,641	1,642,230	3.3%	
-	-	-	0.0%	-	-	0.0%	Physician Clinic	-	-	-	0.0%	1,126	(1,126)	(100.0%)	
8,992,967	11,631,528	(2,638,561)	(22.7%)	11,954,498	(2,961,531)	(24.8%)	Gross Patient Revenue	79,618,105	79,960,573	(342,468)	(0.4%)	79,526,847	91,257	0.1%	
5,770,742	7,885,299	2,114,557	26.8%	8,388,212	2,617,470	31.2%	Contractual Allowances	53,271,333	54,207,236	935,903	1.7%	55,283,605	2,012,271	3.6%	
190,130	300,270	110,140	36.7%	361,962	171,833	47.5%	Charity Care	1,977,016	2,064,199	87,183	4.2%	2,421,863	444,847	18.4%	
1,425,516	1,186,938	(238,578)	(20.1%)	1,309,817	(115,699)	(8.8%)	Bad Debt	13,003,001	8,159,569	(4,843,432)	(59.4%)	7,621,375	(5,381,627)	(70.6%)	
-	-	-	0.0%	-	-	0.0%	Physician Contractuals	-	-	-	0.0%	1,988	1,988	100.0%	
\$ 7,386,388	\$ 9,372,507	\$ 1,986,119	21.2%	\$ 10,059,992	\$ 2,673,604	26.6%	Total Contractuals and Bad Debt	\$ 68,251,351	\$ 64,431,004	\$ (3,820,347)	(5.9%)	\$ 65,328,831	\$ (2,922,520)	(4.5%)	
33,366	130,283	(96,917)	(74.4%)	130,283	(96,918)	-74%	Other Patient Revenue	852,067	911,981	(59,914)	(6.6%)	911,984	(59,917)	(6.6%)	
1,639,945	2,389,304	(749,359)	(31.4%)	2,024,789	(384,844)	(19.0%)	Net Patient Revenue	12,218,821	16,441,550	(4,222,729)	(25.7%)	15,110,001	(2,891,180)	(19.1%)	
18.24%	20.54%			16.94%			Collection %	15.35%	20.56%			19.00%			
212	-	212	0.0%	18,224	(18,012)	(98.8%)	Grant Funds	1,380	-	1,380	0.0%	127,570	(126,190)	(98.9%)	
39,600	18,704	20,896	111.7%	6,043	33,557	555.3%	Other Revenue	220,564	130,928	89,636	68.5%	61,276	159,288	260.0%	
39,812	18,704	21,108	112.9%	24,267	15,545	64.1%	Total Other Revenues	221,945	130,928	91,017	69.5%	188,846	33,098	17.5%	
1,679,756	2,408,008	(728,252)	(30.2%)	2,049,056	(369,300)	(18.0%)	Total Revenues	12,440,765	16,572,478	(4,131,713)	(24.9%)	15,298,847	(2,858,082)	(18.7%)	
<i>Direct Operational Expenses:</i>															
1,752,499	1,600,629	(151,870)	(9.5%)	1,595,424	(157,075)	(9.8%)	Salaries and Wages	11,730,965	11,432,039	(298,926)	(2.6%)	10,908,849	(822,116)	(7.5%)	
437,287	456,991	19,704	4.3%	445,287	8,001	1.8%	Benefits	3,102,822	3,227,466	124,644	3.9%	3,013,448	(89,374)	(3.0%)	
266,790	268,760	1,970	0.7%	334,495	67,705	20.2%	Purchased Services	1,966,049	1,887,925	(78,124)	(4.1%)	1,775,606	(190,443)	(10.7%)	
109,112	136,330	27,218	20.0%	108,801	(311)	(0.3%)	Medical Supplies	1,149,484	819,165	(330,319)	(40.3%)	742,882	(406,602)	(54.7%)	
84,511	93,700	9,189	9.8%	61,029	(23,482)	(38.5%)	Other Supplies	565,066	655,900	90,834	13.8%	534,479	(30,587)	(5.7%)	
644,016	604,861	(39,155)	(6.5%)	653,879	9,862	1.5%	Contracted Physician Expense	5,267,954	4,234,027	(1,033,927)	(24.4%)	5,761,515	493,561	8.6%	
99,637	90,975	(8,662)	(9.5%)	78,069	(21,568)	(27.6%)	Drugs	680,846	546,639	(134,207)	(24.6%)	480,041	(200,805)	(41.8%)	
122,522	154,881	32,359	20.9%	256,623	134,102	52.3%	Repairs & Maintenance	1,063,641	1,084,167	20,526	1.9%	1,178,737	115,096	9.8%	
55,920	59,495	3,575	6.0%	24,135	(31,786)	(131.7%)	Lease & Rental	408,029	416,465	8,436	2.0%	402,734	(5,295)	(1.3%)	
81,467	73,227	(8,240)	(11.3%)	83,625	2,158	2.6%	Utilities	463,046	512,590	49,544	9.7%	473,357	10,311	2.2%	
51,258	74,968	23,710	31.6%	56,068	4,810	8.6%	Other Expense	445,252	524,776	79,524	15.2%	444,968	(284)	(0.1%)	
13,783	14,646	863	5.9%	11,496	(2,287)	(19.9%)	Insurance	99,604	102,522	2,918	2.8%	75,779	(23,825)	(31.4%)	
3,718,803	3,629,463	(89,340)	(2.5%)	3,708,932	(9,871)	(0.3%)	Total Operational Expenses	26,942,757	25,443,681	(1,499,076)	(5.9%)	25,792,395	(1,150,363)	(4.5%)	
Net Performance before															
(2,039,046)	(1,221,455)	(817,591)	66.9%	(1,659,876)	(379,171)	22.8%	Depreciation & Overhead Allocations	(14,501,992)	(8,871,203)	(5,630,789)	63.5%	(10,493,547)	(4,008,445)	38.2%	

Lakeside Medical Center Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
256,149	300,400	44,251	14.7%	276,409	20,259	7.3%	Depreciation	1,800,237	2,102,800	302,563	14.4%	1,941,988	141,750	7.3%
<i>Overhead Allocations:</i>														
3,281	3,819	538	14.1%	3,823	541	14.2%	Risk Mgt	23,346	26,734	3,388	12.7%	41,902	18,556	44.3%
-	-	-	0.0%	-	-	0.0%	Rev Cycle	-	-	-	0.0%	-	-	0.0%
8,784	9,327	543	5.8%	9,225	441	4.8%	Internal Audit	64,376	65,289	913	1.4%	63,011	(1,365)	(2.2%)
52,676	61,906	9,229	14.9%	42,663	(10,013)	(23.5%)	Administration	409,054	433,339	24,286	5.6%	298,639	(110,415)	(37.0%)
48,196	48,784	588	1.2%	37,173	(11,023)	(29.7%)	Human Resources	344,456	341,488	(2,968)	(0.9%)	282,755	(61,700)	(21.8%)
21,276	31,408	10,133	32.3%	21,797	521	2.4%	Legal	189,634	219,859	30,225	13.7%	152,578	(37,056)	(24.3%)
13,011	14,245	1,234	8.7%	9,804	(3,207)	(32.7%)	Records	81,535	99,716	18,181	18.2%	73,469	(8,066)	(11.0%)
18,843	19,537	694	3.6%	7,789	(11,054)	(141.9%)	Compliance	115,908	136,757	20,849	15.2%	76,170	(39,739)	(52.2%)
-	-	-	0.0%	-	-	0.0%	Planning/Research	-	-	-	0.0%	9,555	9,555	100.0%
50,958	53,047	2,089	3.9%	64,439	13,481	20.9%	Finance	391,559	371,330	(20,229)	(5.4%)	353,693	(37,865)	(10.7%)
15,353	19,236	3,883	20.2%	15,622	269	1.7%	Public Relations	120,053	134,650	14,597	10.8%	90,918	(29,135)	(32.0%)
170,481	185,352	14,871	8.0%	148,555	(21,926)	(14.8%)	Information Technology	1,047,260	1,297,461	250,201	19.3%	1,016,021	(31,239)	(3.1%)
3,683	2,452	(1,232)	(50.2%)	2,819	(864)	(30.7%)	Corporate Quality	20,538	17,161	(3,377)	(19.7%)	30,678	10,140	33.1%
18,585	8,467	(10,118)	(119.5%)	-	(18,585)	0.0%	Project MGMT Office	80,323	59,269	(21,054)	(35.5%)	-	(80,323)	0.0%
6,519	12,398	5,879	47.4%	10,663	4,144	38.9%	Managed Care Contract	60,614	86,785	26,171	30.2%	79,562	18,948	23.8%
431,646	469,977	38,331	8.2%	374,371	(57,275)	(15.3%)	Total Overhead Allocations	2,948,655	3,289,839	341,184	10.4%	2,568,950	(379,705)	(14.8%)
4,406,598	4,399,840	(6,758)	(0.2%)	4,359,711	(46,886)	(1.1%)	Total Expenses	31,691,650	30,836,320	(855,329)	(2.8%)	30,303,332	(1,388,318)	(4.6%)
\$ (2,726,842)	\$ (1,991,832)	\$ (735,009)	36.9%	\$ (2,310,655)	\$ (416,186)	18.0%	Net Margin	\$ (19,250,884)	\$ (14,263,842)	\$ (4,987,042)	35.0%	\$ (15,004,485)	\$ (4,246,399)	28.3%
\$ 2,470,692	\$ 1,692,146	\$ 778,546	46.0%	\$ 1,961,944	\$ (508,748)	(25.9%)	General Fund Support/ Transfer In	\$ 17,450,647	\$ 12,168,022	\$ 5,282,625	43.4%	\$ 13,064,997	\$ (4,385,650)	(33.6%)

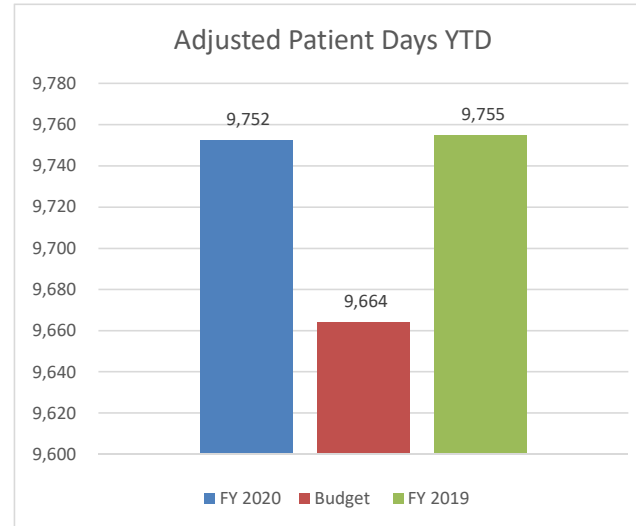
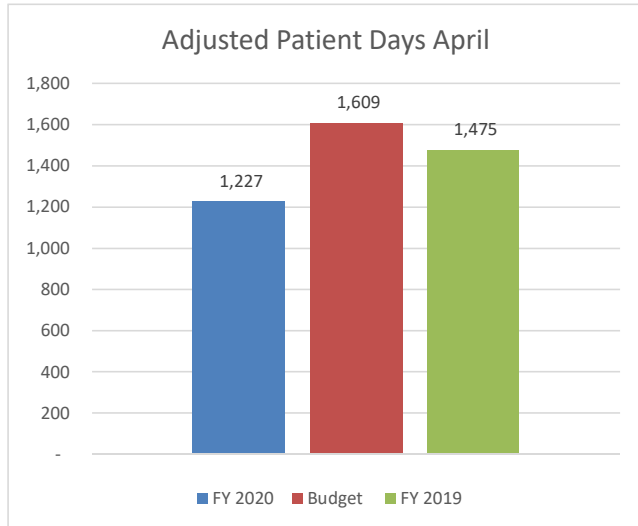
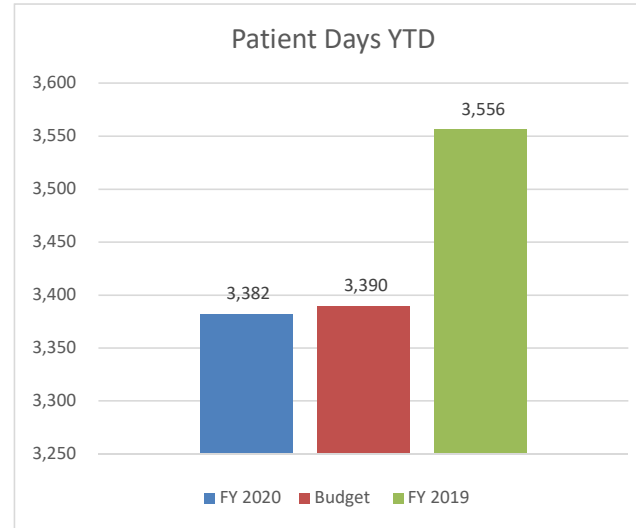
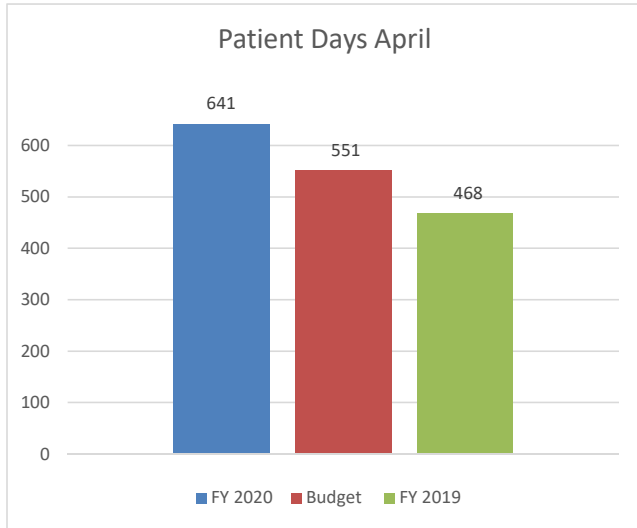
Lakeside Medical Center Statement of Revenues and Expenses by Month

	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Year to Date
Inpatient Revenue	\$ 3,666,223	\$ 4,521,024	\$ 4,023,430	\$ 4,272,858	\$ 3,234,170	\$ 3,063,894	\$ 4,698,634	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,480,234
Outpatient Revenue	7,425,414	7,496,401	8,576,882	9,046,707	8,451,597	6,846,538	4,294,332	-	-	-	-	-	52,137,871
Physician Clinic	-	-	-	-	-	-	-	-	-	-	-	-	-
Gross Patient Revenue	11,091,637	12,017,425	12,600,312	13,319,565	11,685,767	9,910,432	8,992,967	-	-	-	-	-	79,618,105
Contractual Allowances	7,111,852	7,775,027	8,406,286	9,062,573	8,237,986	6,906,866	5,770,742	-	-	-	-	-	53,271,333
Charity Care	563,275	244,939	(11,594)	83,695	670,938	235,634	190,130	-	-	-	-	-	1,977,016
Bad Debt	1,824,655	1,771,075	2,342,478	3,600,259	(829,866)	2,868,884	1,425,516	-	-	-	-	-	13,003,001
Physician Contractuals	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Contractuals and Bad Debt	\$ 9,499,782	\$ 9,791,042	\$ 10,737,170	\$ 12,746,527	\$ 8,079,058	\$ 10,011,384	\$ 7,386,388	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68,251,351
Other Patient Revenue	-	243,448	121,724	210,082	121,724	121,724	33,366	-	-	-	-	-	852,067
Net Patient Revenue	1,591,855	2,469,831	1,984,866	783,119	3,728,433	20,772	1,639,945	-	-	-	-	-	12,218,821
Collection %	14.35%	20.55%	15.75%	5.88%	31.91%	0.21%	18.24%	-	-	-	-	-	15.35%
Grant Funds	-	-	592	271	223	83	212	-	-	-	-	-	1,380
Other Revenue	1,130	7,104	601,266	39,378	36,795	(504,708)	39,600	-	-	-	-	-	220,564
Total Other Revenues	1,130	7,104	601,858	39,649	37,017	(504,625)	39,812	-	-	-	-	-	221,945
Total Revenues	1,592,984	2,476,935	2,586,724	822,769	3,765,451	(483,853)	1,679,756	-	-	-	-	-	12,440,765
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,710,020	1,535,662	1,741,059	1,844,146	1,548,709	1,598,870	1,752,499	-	-	-	-	-	11,730,965
Benefits	475,505	470,784	463,349	474,864	335,973	445,060	437,287	-	-	-	-	-	3,102,822
Purchased Services	254,367	162,140	218,823	417,563	271,366	375,000	266,790	-	-	-	-	-	1,966,049
Medical Supplies	89,401	205,069	188,390	222,410	176,013	159,089	109,112	-	-	-	-	-	1,149,484
Other Supplies	59,099	54,767	77,334	83,267	104,069	102,019	84,511	-	-	-	-	-	565,066
Contracted Physician Expense	723,005	644,565	692,536	992,310	843,591	727,931	644,016	-	-	-	-	-	5,267,954
Drugs	80,746	156,378	60,365	116,859	105,731	61,129	99,637	-	-	-	-	-	680,846
Repairs & Maintenance	148,468	146,859	81,561	181,020	254,073	129,138	122,522	-	-	-	-	-	1,063,641
Lease & Rental	55,177	42,284	51,293	55,976	85,364	62,014	55,920	-	-	-	-	-	408,029
Utilities	81,317	62,945	77,188	51,153	59,231	49,744	81,467	-	-	-	-	-	463,046
Other Expense	63,299	66,448	83,998	64,638	59,871	55,739	51,258	-	-	-	-	-	445,252
Insurance	14,839	11,625	14,839	14,839	14,839	14,839	13,783	-	-	-	-	-	99,604
Total Operational Expenses	3,755,243	3,559,526	3,750,736	4,519,046	3,858,830	3,780,573	3,718,803	-	-	-	-	-	26,942,757
Net Performance before Depreciation & Overhead Allocations	(2,162,259)	(1,082,591)	(1,164,012)	(3,696,277)	(93,380)	(4,264,426)	(2,039,046)	-	-	-	-	-	(14,501,992)
Depreciation	274,424	244,031	258,727	255,658	255,448	255,800	256,149	-	-	-	-	-	1,800,237
<i>Overhead Allocations:</i>													
Risk Mgt	2,749	3,539	3,370	3,293	3,334	3,780	3,281	-	-	-	-	-	23,346
Internal Audit	8,945	11,828	9,206	8,915	7,741	8,957	8,784	-	-	-	-	-	64,376
Administration	48,187	64,349	62,830	59,098	64,665	57,249	52,676	-	-	-	-	-	409,054
Human Resources	42,449	45,937	80,767	47,431	27,335	52,340	48,196	-	-	-	-	-	344,456
Legal	19,153	27,074	33,090	23,585	36,665	28,790	21,276	-	-	-	-	-	189,634
Records	11,036	11,243	13,020	8,960	11,917	12,348	13,011	-	-	-	-	-	81,535
Compliance	6,609	10,412	19,315	26,561	21,747	12,421	18,843	-	-	-	-	-	115,908
Finance	45,852	58,087	48,093	79,011	34,193	75,365	50,958	-	-	-	-	-	391,559
Public Relations	15,341	27,061	18,668	19,185	12,642	11,803	15,353	-	-	-	-	-	120,053
Information Technology	136,899	104,736	160,422	164,620	153,494	156,608	170,481	-	-	-	-	-	1,047,260
Corporate Quality	3,326	3,843	4,872	4,134	(3,918)	4,597	3,683	-	-	-	-	-	20,538
Project MGMT Office	7,249	9,629	11,440	16,166	(2,148)	19,402	18,585	-	-	-	-	-	80,323
Managed Care Contract	10,401	12,166	9,317	6,727	7,632	7,852	6,519	-	-	-	-	-	60,614
Total Overhead Allocations	358,196	389,905	474,411	467,685	375,299	451,513	431,646	-	-	-	-	-	2,948,655
Total Expenses	4,387,864	4,193,462	4,483,874	5,242,389	4,489,577	4,487,886	4,406,598	-	-	-	-	-	31,691,650
Net Margin	\$ (2,794,880)	\$ (1,716,527)	\$ (1,897,150)	\$ (4,419,620)	\$ (724,127)	\$ (4,971,740)	\$ (2,726,842)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (19,250,884)
General Fund Support/ Transfer In	\$ 2,520,455	\$ 1,581,783	\$ 1,736,411	\$ 3,956,689	\$ 468,679	\$ 4,715,939	\$ 2,470,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,450,647

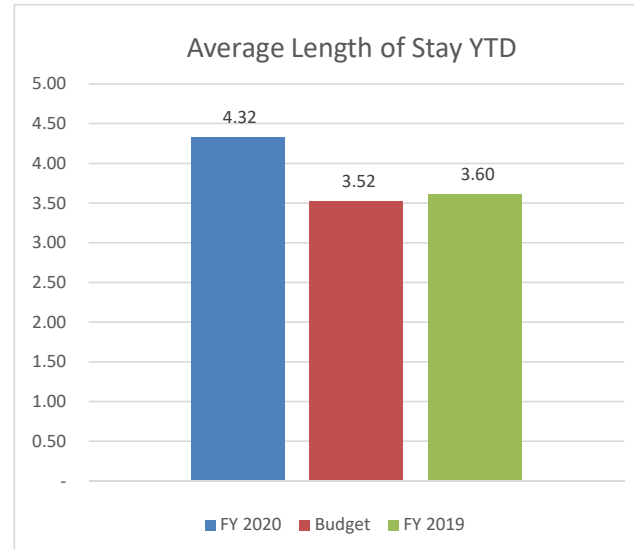
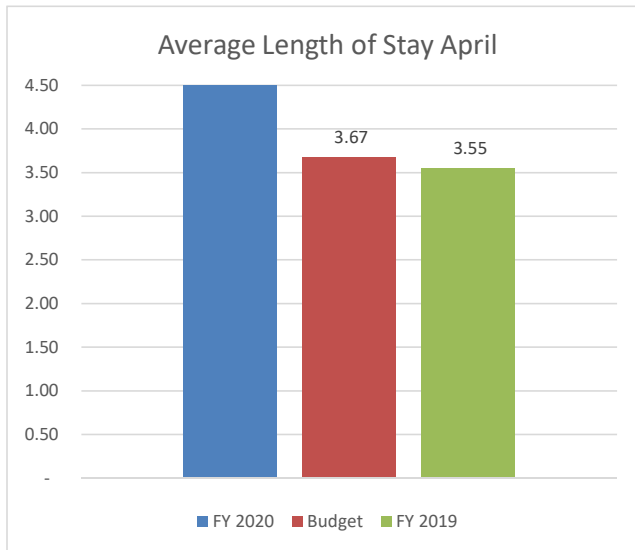
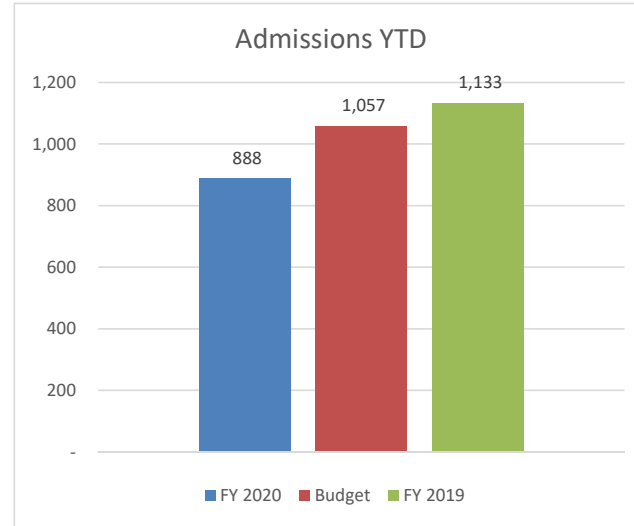
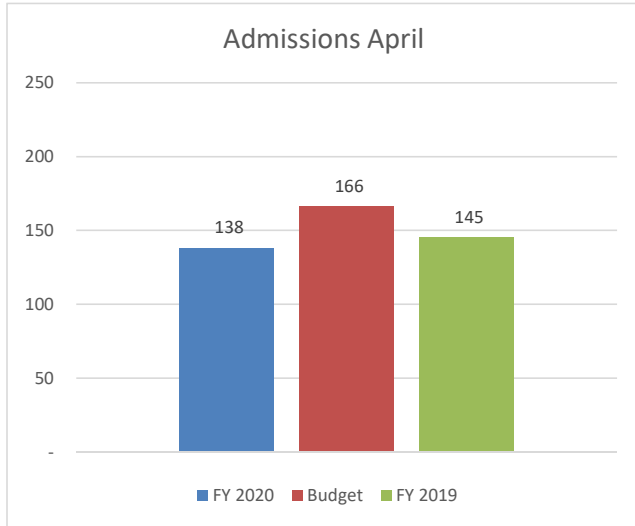
**Lakeside Medical Center
Statistical Information**

	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total
Admissions																
Newborn	20	11	19	23	9	9	15	-	-	-	-	-	106	95	11.4%	140
Pediatrics	1	4	7	10	9	8	5	-	-	-	-	-	44	80	(44.9%)	97
Adult	114	107	108	122	79	90	118	-	-	-	-	-	738	882	(16.4%)	896
Total	135	122	134	155	97	107	138	-	-	-	-	-	888	1,057	(16.0%)	1,133
Adjusted Admissions	408	324	420	483	350	346	264						2,596	3,015	(13.9%)	3,094
Patient Days																
Med Surg 2nd and 3rd Floor (14 beds)	42	59	62	98	61	51	95	-	-	-	-	-	468	555	(15.7%)	570
Pediatrics (12 beds)	16	23	17	52	53	36	37	-	-	-	-	-	234	328	(28.7%)	346
Telemetry (22 beds)	200	242	205	240	196	199	294	-	-	-	-	-	1,576	1,652	(4.6%)	1,761
ICU (6 beds)	100	150	115	90	69	74	170	-	-	-	-	-	768	525	46.3%	483
Obstetrics (16 beds)	67	39	64	64	32	25	45	-	-	-	-	-	336	329	2.1%	396
Total (70 beds)	425	513	463	544	411	385	641	-	-	-	-	-	3,382	3,390	(0.2%)	3,556
Adjusted Acute Patient Days	1,286	1,364	1,450	1,696	1,485	1,245	1,227						9,752	9,664	0.9%	9,755
Other Key Inpatient Statistics																
Occupancy Percentage	20%	0.2443	0.2134	0.2507	0.2025	0.1774	0.3052	-	-	-	-	-	13%	23%	(42.2%)	24%
Average Daily Census (excl. newborns)	13.7	17.1	14.9	17.5	14.2	12.4	21.4	-	-	-	-	-	15.9	16.0	(0.7%)	16.8
Average Daily Census (incl. newborns)	15.5	18.1	16.5	19.4	15.1	13.1	21.4	-	-	-	-	-	17.0	17.2	(1.1%)	18.4
Average Length of Stay (excl newborns)	3.70	4.62	4.03	4.12	4.67	3.93	5.21	-	-	-	-	-	4.32	3.52	22.9%	3.60
Average Length of Stay (incl newborns)	3.56	4.46	3.81	3.87	4.52	3.80	4.64	-	-	-	-	-	4.10	3.45	18.9%	3.46
Case Mix Index- Medicare	1.3746	2.0418	1.4863	1.1419	1.8832	1.5796	1.3506	-	-	-	-	-	1.5985			1.4461
Case Mix Index- Medicaid	0.8974	0.4269	1.2378	0.3670	2.8082	1.4517	2.0485	-	-	-	-	-	1.1529			0.7678
Case Mix Index- All Payers	1.1066	1.2910	1.1148	1.0497	1.3057	1.2331	1.3730	-	-	-	-	-	1.1747			1.0536
Emergency Room and Outpatients																
ER Admissions	80	85	71	155	64	67	74	-	-	-	-	-	596	779	(23.4%)	827
ER Visits	1,896	1,973	2,147	2,277	2,096	1,843	1,081	-	-	-	-	-	13,313	14,594	(8.8%)	14,317
Outpatient Visits	555	489	510	350	357	242	145	-	-	-	-	-	2,648	3,114	(15.0%)	3,114
ER and Outpatient Visits	2,451	2,462	2,657	2,627	2,453	2,085	1,226	-	-	-	-	-	15,961	17,708	(9.9%)	17,431
Observation Patient Stays	231	241	286	315	276	252	178	-	-	-	-	-	1,779	1,418	25.5%	1,436
Surgery and Other Procedures																
Inpatient Surgeries	41	42	37	49	37	33	26	-	-	-	-	-	265	246	7.7%	246
Outpatient Surgeries	7	8	-	4	6	2	1	-	-	-	-	-	28	18	55.6%	18
Endoscopies	9	10	17	16	29	10	1	-	-	-	-	-	92	45	104.4%	45
Radiology Procedures	2,440	2,644	2,286	2,798	2,686	2,261	1,512	-	-	-	-	-	16,627	17,530	(5.2%)	16,570
Lab Charges	15,333	16,452	17,457	18,737	15,795	14,148	12,937	-	-	-	-	-	110,859	108,685	2.0%	107,301
Staffing																
Paid FTE	285.80	306.28	300.42	298.04	305.57	305.72	292.36	-	-	-	-	-	299.17	293.80	1.8%	293.36
Paid FTE per Adjusted Occupied Bed	6.89	6.74	6.42	5.45	5.97	7.61	7.15	-	-	-	-	-	6.53	6.44	1.4%	6.37
Operational Performance																
Gross Revenue Per Adj Pat Day	8,626	8,813	8,690	7,855	7,869	7,958	7,330	-	-	-	-	-	8,163	8,335	(2.1%)	8,168
Net Revenue Per Adj Pat Day	4,952	4,768	4,584	4,807	2,297	5,005	3,971	-	-	-	-	-	4,340	15,147	(71.3%)	1,558
Salaries & Benefits as % of Net Pat Revenue	34%	31%	33%	28%	55%	33%	45%	-	-	-	-	-	35%	10%	248.4%	92%
Labor Cost per Adj Pat Day	1,700	1,471	1,520	1,368	1,269	1,641	1,785	-	-	-	-	-	1,536	1,529	0.5%	1,429
Total Expense Per Adj Pat Day	2,921	2,610	2,587	2,665	2,598	3,036	3,031	-	-	-	-	-	2,778	2,653	4.7%	2,650

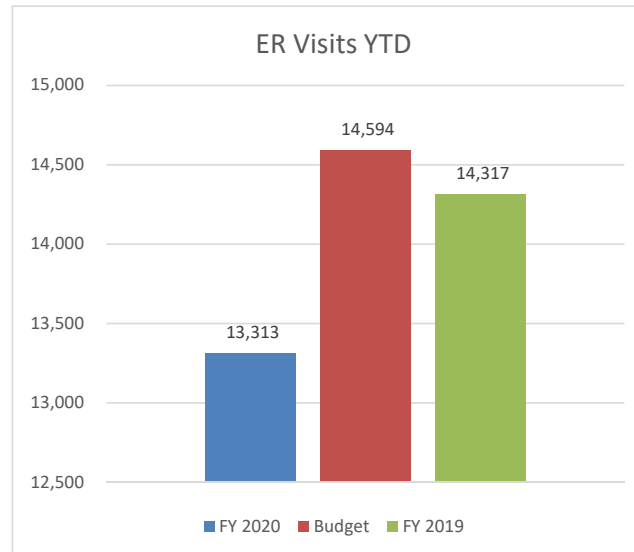
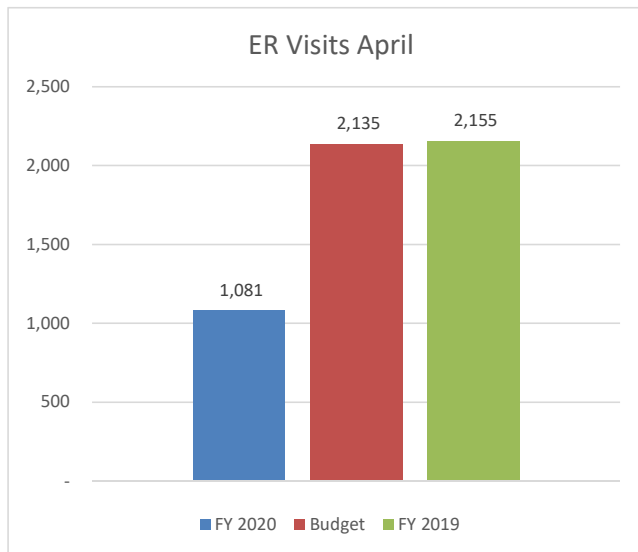
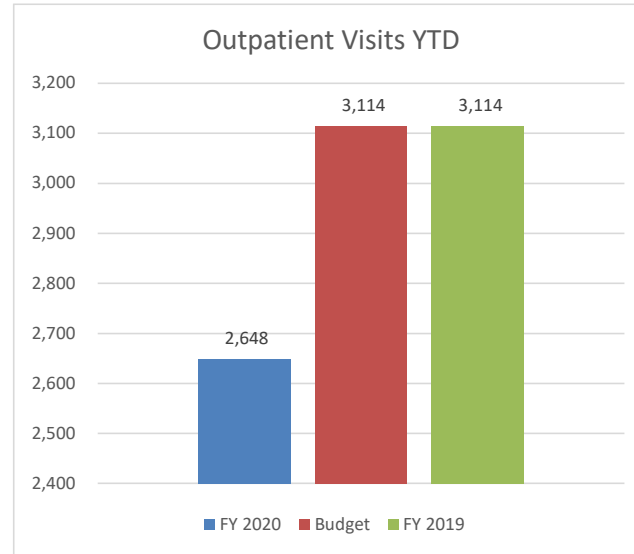
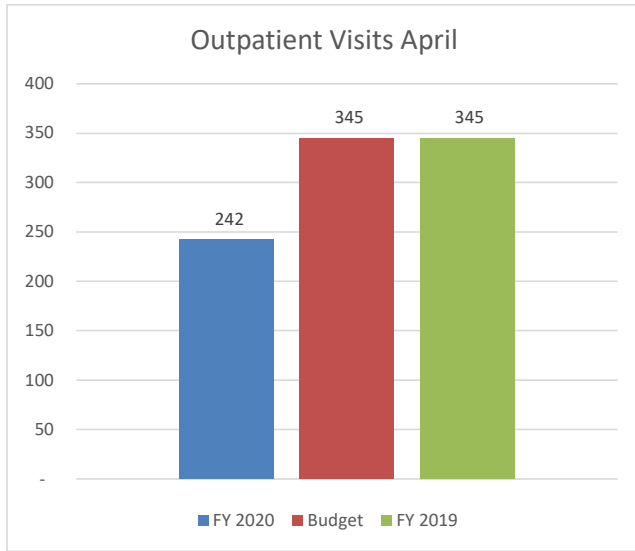
LAKESIDE MEDICAL CENTER Inpatient



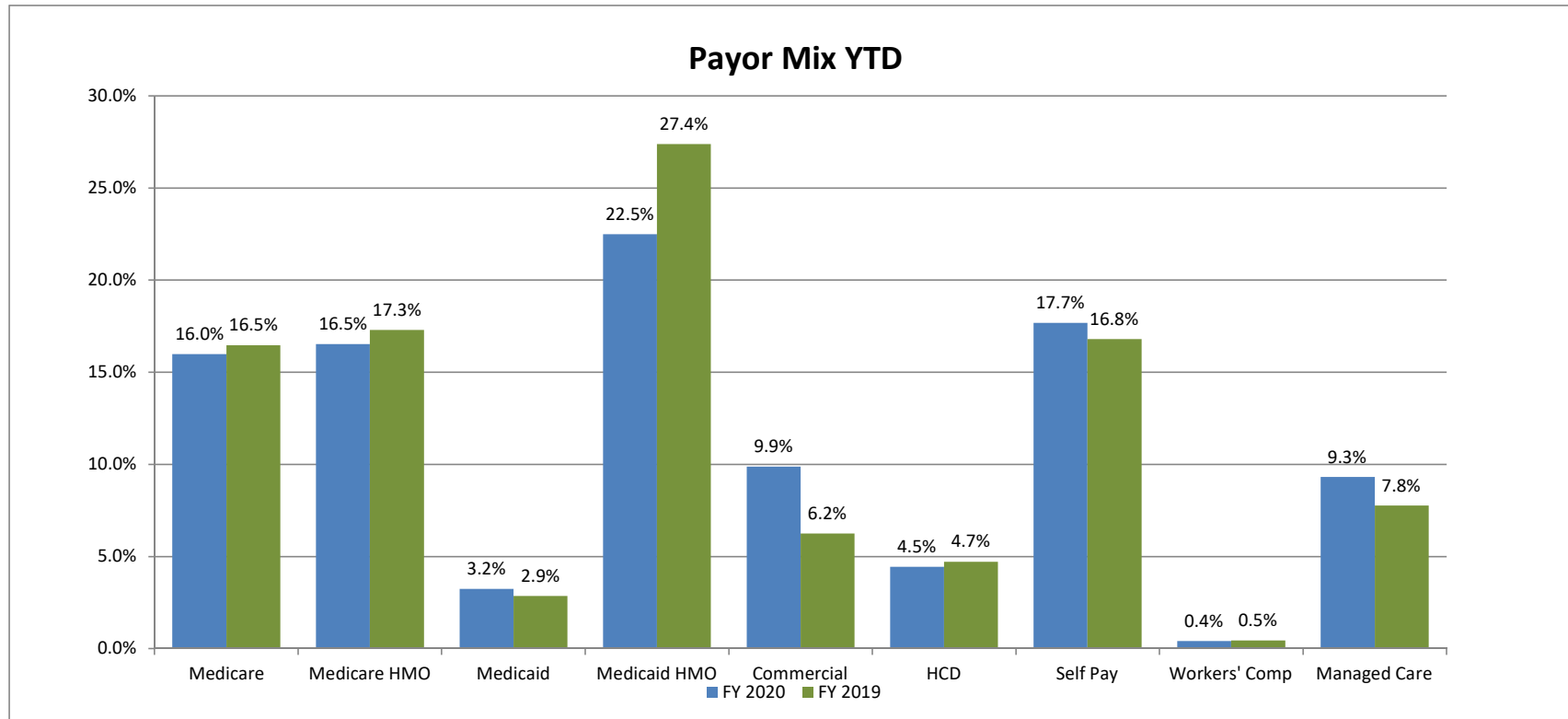
LAKESIDE MEDICAL CENTER Inpatient



LAKESIDE MEDICAL CENTER Outpatient



LAKESIDE MEDICAL CENTER Revenue





SUPPLEMENTAL INFORMATION

PRIMARY CARE CLINICS

Primary Care Clinics Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 160,855	\$ 2,024,064	\$ (1,863,209)	(92.1%)	\$ 2,020,946	\$ (1,860,091)	(92.0%)	Outpatient Revenue	\$ 11,780,383	\$ 13,236,737	\$ (1,456,354)	(11.0%)	\$ 12,952,875	\$ (1,172,493)	(9.1%)	
160,855	2,024,064	(1,863,209)	(92.1%)	2,020,946	(1,860,091)	(92.0%)	Gross Patient Revenue	11,780,383	13,236,737	(1,456,354)	(11.0%)	12,952,875	(1,172,493)	(9.1%)	
(59,194)	338,364	397,558	117.5%	911,498	970,692	106.5%	Contractual Allowances	2,094,601	2,194,023	99,422	4.5%	5,503,568	3,408,967	61.9%	
60,440	826,072	765,632	92.7%	472,106	411,667	87.2%	Charity Care	4,562,875	5,435,555	872,680	16.1%	3,061,043	(1,501,832)	(49.1%)	
189,943	346,693	156,750	45.2%	183,544	(6,399)	(3.5%)	Bad Debt	1,675,172	2,278,370	603,198	26.5%	1,134,402	(540,769)	(47.7%)	
191,188	1,511,129	1,319,941	87.3%	1,567,148	1,375,960	87.8%	Total Contractuals and Bad Debts	8,332,647	9,907,948	1,575,301	15.9%	9,699,012	1,366,366	14.1%	
333,912	380,319	(46,407)	(12.2%)	602,746	(268,834)	(44.6%)	Other Patient Revenue	2,515,551	2,662,233	(146,682)	(5.5%)	3,943,670	(1,428,119)	-36%	
303,579	893,254	(589,675)	(66.0%)	1,056,544	(752,965)	(71.3%)	Net Patient Revenue	5,963,287	5,991,022	(27,735)	(0.5%)	7,197,533	(1,234,246)	(17.1%)	
188.73%	44.13%						Collection %	50.62%	45.26%			55.57%			
1,364,639	1,219,289	145,350	11.9%	1,128,976	235,663	20.9%	Grant Funds	3,831,439	5,048,618	(1,217,179)	(24.1%)	7,468,922	(3,637,483)	(48.7%)	
4,770	2,442	2,328	95.3%	3,928	842	21.4%	Other Revenue	55,129	17,094	38,035	222.5%	61,640	(6,511)	(10.6%)	
1,369,409	1,221,731	147,678	12.1%	1,132,904	236,505	20.9%	Total Other Revenues	3,886,568	5,065,712	(1,179,144)	(23.3%)	7,530,562	(3,643,995)	(48.4%)	
1,672,988	2,114,985	(441,997)	(20.9%)	2,189,447	(516,460)	(23.6%)	Total Revenues	9,849,855	11,056,734	(1,206,879)	(10.9%)	14,728,096	(4,878,241)	(33.1%)	
<i>Direct Operational Expenses:</i>															
1,543,379	1,360,118	(183,261)	(13.5%)	1,362,818	(180,561)	(13.2%)	Salaries and Wages	9,652,377	9,459,067	(193,310)	(2.0%)	9,000,442	(651,936)	(7.2%)	
366,442	369,399	2,957	0.8%	372,476	6,035	1.6%	Benefits	2,479,652	2,579,115	99,463	3.9%	2,428,729	(50,923)	(2.1%)	
57,310	65,753	8,443	12.8%	66,875	9,565	14.3%	Purchased Services	573,667	460,271	(113,396)	(24.6%)	440,040	(133,627)	(30.4%)	
12,994	36,001	23,007	63.9%	37,924	24,930	65.7%	Medical Supplies	261,288	252,007	(9,281)	(3.7%)	229,275	(32,013)	(14.0%)	
16,520	19,686	3,166	16.1%	53,003	36,484	68.8%	Other Supplies	90,842	137,802	46,960	34.1%	195,519	104,677	53.5%	
94,104	71,570	(22,534)	(31.5%)	33,980	(60,124)	(176.9%)	Medical Services	489,352	460,569	(28,783)	(6.2%)	241,387	(247,965)	(102.7%)	
84,585	93,309	8,724	9.3%	72,032	(12,553)	(17.4%)	Drugs	581,793	601,794	20,001	3.3%	294,457	(287,336)	(97.6%)	
22,582	13,887	(8,695)	(62.6%)	50,051	27,470	54.9%	Repairs & Maintenance	237,212	97,209	(140,003)	(144.0%)	251,680	14,467	5.7%	
115,797	106,850	(8,947)	(8.4%)	111,536	(4,261)	(3.8%)	Lease & Rental	788,141	778,672	(9,469)	(1.2%)	786,088	(2,053)	(0.3%)	
4,407	6,682	2,275	34.0%	5,138	731	14.2%	Utilities	35,775	46,774	10,999	23.5%	35,949	174	0.5%	
26,386	28,941	2,555	8.8%	20,962	(5,425)	(25.9%)	Other Expense	195,426	202,587	7,161	3.5%	140,723	(54,703)	(38.9%)	
1,320	2,236	916	41.0%	(990)	(2,311)	233.3%	Insurance	15,582	15,652	70	0.4%	12,283	(3,298)	(26.9%)	
2,345,826	2,174,432	(171,394)	(7.9%)	2,185,804	(160,021)	(7.3%)	Total Operational Expenses	15,401,106	15,091,519	(309,587)	(2.1%)	14,056,571	(1,344,535)	(9.6%)	
(672,838)	(59,447)	(613,391)	1,031.8%	3,643	(676,481)	(18,569.0%)	Net Performance before Depreciation & Overhead Allocations	(5,551,251)	(4,034,785)	(1,516,466)	37.6%	671,524	(6,222,776)	(926.7%)	

Primary Care Clinics Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
19,259	13,280	(5,979)	(45.0%)	13,156	(6,102)	(46.4%)	Depreciation	127,113	92,960	(34,153)	(36.7%)	92,364	(34,749)	(37.6%)
<i>Overhead Allocations:</i>														
1,937	2,255	318	14.1%	2,233	296	13.3%	Risk Mgt	13,783	15,784	2,001	12.7%	24,478	10,695	43.7%
158,636	96,913	(61,724)	(63.7%)	91,067	(67,569)	(74.2%)	Rev Cycle	834,948	678,389	(156,559)	(23.1%)	637,469	(197,479)	(31.0%)
5,186	5,506	321	5.8%	5,389	203	3.8%	Internal Audit	38,006	38,545	539	1.4%	36,809	(1,196)	(3.3%)
18,588	21,420	2,833	13.2%	18,956	368	1.9%	Home Office Facilities	130,887	149,941	19,054	12.7%	131,809	922	0.7%
31,099	36,548	5,449	14.9%	24,923	(6,176)	(24.8%)	Administration	241,496	255,833	14,338	5.6%	174,461	(67,035)	(38.4%)
39,978	40,465	488	1.2%	31,103	(8,875)	(28.5%)	Human Resources	285,718	283,256	(2,462)	(0.9%)	236,573	(49,145)	(20.8%)
12,561	18,543	5,982	32.3%	12,733	172	1.4%	Legal	111,955	129,800	17,845	13.7%	89,131	(22,824)	(25.6%)
7,681	8,410	729	8.7%	5,727	(1,954)	(34.1%)	Records	48,137	58,870	10,733	18.2%	42,919	(5,217)	(12.2%)
11,124	11,534	410	3.6%	4,550	(6,574)	(144.5%)	Compliance	68,430	80,738	12,309	15.2%	44,497	(23,933)	(53.8%)
-	-	-	0.0%	-	-	0.0%	Planning/Research	-	-	-	0.0%	5,582	5,582	100.0%
30,084	31,318	1,234	3.9%	37,644	7,559	20.1%	Finance	231,167	219,225	(11,943)	(5.4%)	206,620	(24,547)	(11.9%)
9,064	11,356	2,292	20.2%	9,126	62	0.7%	Public Relations	70,876	79,494	8,618	10.8%	53,112	(17,764)	(33.4%)
100,648	109,427	8,779	8.0%	86,782	(13,865)	(16.0%)	Information Technology	618,278	765,991	147,713	19.3%	593,537	(24,741)	(4.2%)
2,175	1,447	(727)	(50.2%)	1,647	(528)	(32.0%)	Corporate Quality	12,125	10,132	(1,994)	(19.7%)	17,931	5,805	32.4%
10,972	4,999	(5,974)	(119.5%)	-	(10,972)	0.0%	Project MGMT Office	47,421	34,991	(12,430)	(35.5%)	-	(47,421)	0.0%
1,975	3,755	1,781	47.4%	3,233	1,259	38.9%	Managed Care Contract	18,360	26,288	7,927	30.2%	24,124	5,764	23.9%
441,707	403,897	(37,810)	(9.4%)	335,113	(106,594)	(31.8%)	Total Overhead Allocations	2,771,587	2,827,277	55,690	2.0%	2,319,052	(452,535)	(19.5%)
2,806,792	2,591,609	(215,183)	(8.3%)	2,534,074	(272,717)	(10.8%)	Total Expenses	18,299,807	18,011,756	(288,051)	(1.6%)	16,467,987	(1,831,820)	(11.1%)
\$ (1,133,804)	\$ (476,624)	\$ (657,180)	137.9%	\$ (344,627)	\$ (789,177)	229.0%	Net Margin	\$ (8,449,952)	\$ (6,955,022)	\$ (1,494,930)	21.5%	\$ (1,739,892)	\$ (6,710,060)	385.7%
(6,663)	3,988	10,651	267.1%	-	6,663	0.0%	Capital	2,744	27,916	25,172	90.2%	-	(2,744)	0.0%
\$ 1,107,882	\$ 469,502	\$ (638,380)	(136.0%)	\$ -	\$ (1,107,882)	0.0%	General Fund Support/ Transfer In	\$ 8,325,582	\$ 6,915,158	\$ (1,410,424)	(20.4%)	\$ 2,627,860	\$ (5,697,722)	(216.8%)

Primary Care Clinics Statement of Revenues and Expenses by Month

	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Year to Date
Gross Patient Revenue	2,170,266	1,734,463	1,899,323	2,006,755	2,006,769	1,801,952	160,855	-	-	-	-	-	11,780,383
Contractual Allowances	453,586	336,609	271,867	363,658	456,343	271,731	(59,194)	-	-	-	-	-	2,094,601
Charity Care	811,861	727,479	715,762	727,882	755,536	763,916	60,440	-	-	-	-	-	4,562,875
Bad Debt	341,494	193,678	306,448	343,282	34,054	266,273	189,943	-	-	-	-	-	1,675,172
Other Patient Revenue	385,820	385,820	341,366	190,933	514,094	363,607	333,912	-	-	-	-	-	2,515,551
Net Patient Revenue	949,144	862,516	946,612	762,866	1,274,930	863,640	303,579	-	-	-	-	-	5,963,287
Collections %	43.73%	49.73%	49.84%	38.01%	63.53%	47.93%	188.73%						50.62%
Grant Funds	53,241	48,416	28,234	383,141	1,156,633	797,135	1,364,639	-	-	-	-	-	3,831,439
Other Revenue	21,291	2,647	6,897	1,641	12,750	5,134	4,770	-	-	-	-	-	55,129
Total Other Revenues	74,531	51,063	35,130	384,782	1,169,383	802,270	1,369,409	-	-	-	-	-	3,886,568
Total Revenues	1,023,676	913,579	981,742	1,147,648	2,444,313	1,665,909	1,672,988	-	-	-	-	-	9,849,855
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,489,724	1,328,404	1,427,860	1,204,612	1,217,711	1,440,687	1,543,379	-	-	-	-	-	9,652,377
Benefits	380,176	378,148	365,616	354,929	265,010	369,330	366,442	-	-	-	-	-	2,479,652
Purchased Services	101,033	80,005	43,837	125,015	59,974	106,492	57,310	-	-	-	-	-	573,667
Medical Supplies	15,280	65,422	33,103	32,205	48,440	53,844	12,994	-	-	-	-	-	261,288
Other Supplies	8,043	19,713	1,026	15,087	18,774	11,678	16,520	-	-	-	-	-	90,842
Medical Services	67,974	43,699	53,733	61,772	93,803	74,266	94,104	-	-	-	-	-	489,352
Drugs	65,352	106,112	85,786	79,805	83,941	76,212	84,585	-	-	-	-	-	581,793
Repairs & Maintenance	36,932	11,167	19,935	19,129	24,857	102,610	22,582	-	-	-	-	-	237,212
Lease & Rental	117,472	120,395	121,087	102,313	100,186	110,890	115,797	-	-	-	-	-	788,141
Utilities	6,959	6,781	4,724	4,942	3,268	4,694	4,407	-	-	-	-	-	35,775
Other Expense	19,578	37,182	33,567	43,749	17,228	17,735	26,386	-	-	-	-	-	195,426
Insurance	2,377	2,377	2,377	2,377	2,377	2,377	1,320	-	-	-	-	-	15,582
Total Operational Expenses	2,310,900	2,199,405	2,192,652	2,045,937	1,935,571	2,370,815	2,345,826	-	-	-	-	-	15,401,106
Net Performance before Depreciation & Overhead Allocations	(1,287,225)	(1,285,826)	(1,210,910)	(898,289)	508,743	(704,906)	(672,838)	-	-	-	-	-	(5,551,251)
Depreciation	13,167	10,357	26,292	19,329	19,356	19,355	19,259	-	-	-	-	-	127,113
<i>Overhead Allocations:</i>													
Risk Mgt	1,623	2,089	1,990	1,944	1,968	2,232	1,937	-	-	-	-	-	13,783
Rev Cycle	62,997	84,377	69,757	272,531	(5,098)	191,748	158,636	-	-	-	-	-	834,948
Internal Audit	5,281	6,983	5,435	5,263	4,570	5,288	5,186	-	-	-	-	-	38,006
Home Office Facilities	18,086	19,184	20,918	17,204	18,345	18,562	18,588	-	-	-	-	-	130,887
Administration	28,448	37,990	37,093	34,890	38,177	33,799	31,099	-	-	-	-	-	241,496
Human Resources	35,210	38,104	66,995	39,343	22,674	43,414	39,978	-	-	-	-	-	285,718
Legal	11,308	15,984	19,536	13,924	21,646	16,997	12,561	-	-	-	-	-	111,955
Records	6,516	6,638	7,687	5,290	7,035	7,290	7,681	-	-	-	-	-	48,137
Compliance	3,902	6,147	11,403	15,681	12,839	7,333	11,124	-	-	-	-	-	68,430
Finance	27,070	34,293	28,393	46,646	20,187	44,494	30,084	-	-	-	-	-	231,167
Public Relations	9,057	15,976	11,021	11,326	7,463	6,968	9,064	-	-	-	-	-	70,876
Information Technology	80,822	61,834	94,710	97,188	90,619	92,458	100,648	-	-	-	-	-	618,278
Corporate Quality	1,964	2,269	2,876	2,441	(2,313)	2,714	2,175	-	-	-	-	-	12,125
Project MGMT Office	4,280	5,685	6,754	9,544	(1,268)	11,455	10,972	-	-	-	-	-	47,421
Managed Care Contract	3,150	3,685	2,822	2,038	2,312	2,379	1,975	-	-	-	-	-	18,360
Total Overhead Allocations	299,713	341,238	387,389	575,252	239,156	487,131	441,707	-	-	-	-	-	2,771,587
Total Expenses	2,623,781	2,551,001	2,606,333	2,640,518	2,194,083	2,877,301	2,806,792	-	-	-	-	-	18,299,807
Net Margin	\$ (1,600,105)	\$ (1,637,421)	\$ (1,624,591)	\$ (1,492,870)	\$ 250,231	\$ (1,211,391)	\$ (1,133,804)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (8,449,952)
Capital	-	81,965	(81,965)	21,988	(12,580)	-	(6,663)	-	-	-	-	-	2,744
General Fund Support/ Transfer In	1,726,629	1,664,089	1,421,583	1,495,529	-	909,870	1,107,882	-	-	-	-	-	\$ 8,325,582

Primary Care Clinics- Medical Statement of Revenue and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
131,002	1,664,684	(1,533,682)	(92.1%)	1,653,980	(1,522,978)	(92.1%)	Gross Patient Revenue	9,480,742	10,745,634	(1,264,892)	(11.8%)	10,691,245	(1,210,503)	(11.3%)
(64,290)	293,998	358,288	121.9%	809,872	874,162	107.9%	Contractual Allowances	1,711,011	1,889,676	178,665	9.5%	4,887,483	3,176,471	65.0%
41,232	626,787	585,555	93.4%	327,537	286,305	87.4%	Charity Care	3,239,616	4,046,639	807,023	19.9%	2,092,469	(1,147,147)	(54.8%)
173,076	326,510	153,434	47.0%	162,767	(10,310)	(6.3%)	Bad Debt	1,549,199	2,138,451	589,252	27.6%	1,063,783	(485,416)	(45.6%)
150,018	1,247,295	1,097,277	88.0%	1,300,176	1,150,158	88.5%	Total Contractuals and Bad Debts	6,499,826	8,074,766	1,574,940	19.5%	8,043,735	1,543,909	19.2%
220,251	244,640	(24,389)	(10.0%)	478,873	(258,622)	(54.0%)	Other Patient Revenue	1,742,462	1,712,480	29,982	1.8%	2,845,576	(1,103,114)	(38.8%)
201,235	662,029	(460,794)	(69.6%)	832,677	(631,442)	(75.8%)	Net Patient Revenue	4,723,378	4,383,348	340,030	7.8%	5,493,086	(769,708)	(14.0%)
153.61%	39.77%						Collection %	49.82%	40.79%		51.38%			
1,112,573	1,004,372	108,201	10.8%	935,750	176,823	18.9%	Grant Funds	3,112,741	4,175,330	(1,062,589)	(25.4%)	6,235,447	(3,122,706)	(50.1%)
4,770	2,442	2,328	95.3%	3,928	842	21.4%	Other Revenue	55,129	17,094	38,035	222.5%	61,407	(6,278)	(10.2%)
1,117,343	1,006,814	110,529	11.0%	939,678	177,665	18.9%	Total Other Revenues	3,167,870	4,192,424	(1,024,554)	(24.4%)	6,296,854	(3,128,984)	(49.7%)
1,318,578	1,668,843	(350,265)	(21.0%)	1,772,356	(453,777)	(25.6%)	Total Revenues	7,891,248	8,575,772	(684,524)	(8.0%)	11,789,940	(3,898,692)	(33.1%)
<i>Direct Operational Expenses:</i>														
1,289,120	1,114,249	(174,871)	(15.7%)	1,117,424	(171,696)	(15.4%)	Salaries and Wages	7,980,068	7,749,154	(230,914)	(3.0%)	7,371,572	(608,496)	(8.3%)
299,427	298,753	(674)	(0.2%)	303,264	3,836	1.3%	Benefits	2,044,655	2,085,892	41,237	2.0%	1,966,764	(77,891)	(4.0%)
45,704	58,128	12,424	21.4%	65,055	19,351	29.7%	Purchased Services	505,353	406,896	(98,457)	(24.2%)	379,478	(125,875)	(33.2%)
9,427	13,917	4,490	32.3%	12,282	2,855	23.2%	Medical Supplies	146,634	97,419	(49,215)	(50.5%)	93,454	(53,180)	(56.9%)
16,360	18,159	1,799	9.9%	52,032	35,672	68.6%	Other Supplies	83,923	127,113	43,190	34.0%	156,157	72,234	46.3%
94,104	71,570	(22,534)	(31.5%)	33,980	(60,124)	(176.9%)	Medical Services	489,352	460,569	(28,783)	(6.2%)	241,387	(247,965)	(102.7%)
84,585	93,084	8,499	9.1%	72,032	(12,553)	(17.4%)	Drugs	581,643	600,219	18,576	3.1%	293,258	(288,386)	(98.3%)
19,699	8,235	(11,464)	(139.2%)	42,779	23,080	54.0%	Repairs & Maintenance	211,613	57,645	(153,968)	(267.1%)	218,973	7,361	3.4%
90,954	81,072	(9,882)	(12.2%)	85,493	(5,461)	(6.4%)	Lease & Rental	611,518	598,226	(13,292)	(2.2%)	602,048	(9,470)	(1.6%)
3,190	4,632	1,442	31.1%	4,124	934	22.7%	Utilities	28,848	32,424	3,576	11.0%	29,700	853	2.9%
22,124	25,242	3,118	12.4%	8,622	(13,503)	(156.6%)	Other Expense	175,244	176,694	1,450	0.8%	118,521	(56,723)	(47.9%)
1,289	2,205	916	41.5%	(929)	(2,219)	(238.7%)	Insurance	15,365	15,435	70	0.5%	11,945	(3,420)	(28.6%)
1,975,983	1,789,246	(186,737)	(10.4%)	1,796,155	(179,827)	(10.0%)	Total Operational Expenses	12,874,215	12,407,686	(466,529)	(3.8%)	11,483,256	(1,390,959)	(12.1%)
Net Performance before Depreciation														
(657,405)	(120,403)	(537,002)	446.0%	(23,800)	(633,605)	2,662.2%	& Overhead Allocations	(4,982,967)	(3,831,914)	(1,151,053)	30.0%	306,684	(5,289,651)	(1,724.8%)

Primary Care Clinics- Medical Statement of Revenue and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
14,074	9,840	(4,234)	(43.0%)	9,787	(4,287)	(43.8%)	Depreciation	94,003	68,880	(25,123)	(36.5%)	68,438	(25,565)	(37.4%)
<i>Overhead Allocations:</i>														
1,593	1,854	261	14.1%	1,795	202	11.3%	Risk Mgt	11,335	12,980	1,645	12.7%	19,679	8,344	42.4%
128,861	78,723	(50,138)	(63.7%)	72,195	(56,666)	(78.5%)	Rev Cycle	678,233	551,059	(127,174)	(23.1%)	505,365	(172,868)	(34.2%)
4,265	4,528	264	5.8%	4,333	68	1.6%	Internal Audit	31,255	31,699	443	1.4%	29,592	(1,663)	(5.6%)
16,612	19,144	2,531	13.2%	16,864	251	1.5%	Home Office Facilities	116,977	134,006	17,029	12.7%	117,262	286	0.2%
25,575	30,056	4,481	14.9%	20,036	(5,539)	(27.6%)	Administration	198,602	210,392	11,791	5.6%	140,252	(58,350)	(41.6%)
32,727	33,126	399	1.2%	24,926	(7,801)	(31.3%)	Human Resources	233,897	231,881	(2,015)	(0.9%)	189,590	(44,307)	(23.4%)
10,330	15,249	4,920	32.3%	10,236	(94)	(0.9%)	Legal	92,070	106,745	14,675	13.7%	71,652	(20,418)	(28.5%)
6,317	6,916	599	8.7%	4,604	(1,713)	(37.2%)	Records	39,587	48,414	8,827	18.2%	34,504	(5,083)	(14.7%)
9,148	9,485	337	3.6%	3,658	(5,490)	(150.1%)	Compliance	56,275	66,398	10,123	15.2%	35,772	(20,503)	(57.3%)
-	-	-	0.0%	-	-	0.0%	Planning/Research	-	-	-	0.0%	4,487	4,487	100.0%
24,741	25,755	1,014	3.9%	30,263	5,522	18.2%	Finance	190,108	180,286	(9,821)	(5.4%)	166,108	(23,999)	(14.4%)
7,454	9,339	1,885	20.2%	7,337	(117)	(1.6%)	Public Relations	58,287	65,375	7,087	10.8%	42,698	(15,589)	(36.5%)
82,771	89,991	7,220	8.0%	69,767	(13,004)	(18.6%)	Information Technology	508,460	629,937	121,477	19.3%	477,163	(31,297)	(6.6%)
1,788	1,190	(598)	(50.2%)	1,324	(464)	(35.1%)	Corporate Quality	9,972	8,332	(1,640)	(19.7%)	14,410	4,438	30.8%
9,023	4,111	(4,913)	(119.5%)	-	(9,023)	0.0%	Project MGMT Office	38,998	28,776	(10,222)	(35.5%)	-	(38,998)	0.0%
1,604	3,051	1,447	47.4%	2,563	959	37.4%	Managed Care Contract	14,914	21,354	6,439	30.2%	19,125	4,211	22.0%
362,810	332,519	(30,290)	(9.1%)	269,901	(92,909)	(34.4%)	Total Overhead Allocations	2,278,969	2,327,634	48,664	2.1%	1,867,660	(411,309)	(22.0%)
2,352,866	2,131,605	(221,261)	(10.4%)	2,075,843	(277,023)	(13.3%)	Total Expenses	15,247,188	14,804,200	(442,988)	(3.0%)	13,419,355	(1,827,833)	(13.6%)
\$ (1,034,288)	\$ (462,762)	\$ (571,526)	123.5%	\$ (303,487)	\$ (730,800)	240.8%	Net Margin	\$ (7,355,940)	\$ (6,228,428)	\$ (1,127,512)	18.1%	\$ (1,629,415)	\$ (5,726,525)	351.4%
(6,663)	-	6,663	0.0%	-	6,663	0.0%	Capital	2,744	-	(2,744)	0.0%	-	(2,744)	0.0%
\$ 1,013,551	\$ 453,092	\$ (560,459)	(123.7%)	\$ -	\$ (1,013,551)	0.0%	General Fund Support/ Transfer In	\$ 7,264,680	\$ 6,160,737	\$ (1,103,943)	(17.9%)	\$ 2,627,860	\$ (4,636,820)	(176.4%)

Primary Care Clinics- Dental Statement of Revenues and Expenses by Location

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
Gross Patient Revenue	-	860,935	564,329	570,942	303,434	2,299,640
Contractual Allowances	-	163,125	89,154	60,552	70,758	383,589
Charity Care	-	474,814	319,004	387,885	141,556	1,323,259
Bad Debt	-	24,541	51,951	30,567	18,914	125,973
Total Contractual Allowances and Bad Debt	-	662,479	460,110	479,004	231,228	1,832,821
Other Patient Revenue	-	267,547	191,715	127,718	186,108	773,089
Net Patient Revenue	-	466,004	295,935	219,656	258,314	1,239,909
Collection %	-	54.13%	52.44%	38.47%	85.13%	53.92%
Grant Funds	30,856	252,073	174,157	165,292	96,320	718,698
Other Revenue	-	-	-	-	-	-
Total Other Revenues	30,856	252,073	174,157	165,292	96,320	718,698
Total Revenues	30,856	718,076	470,092	384,949	354,634	1,958,607
<i>Direct Operational Expenses:</i>						
Salaries and Wages	200,876	530,003	385,466	347,639	208,325	1,672,309
Benefits	47,160	132,583	101,521	96,236	57,498	434,997
Purchased Services	-	14,589	14,033	11,609	28,083	68,314
Medical Supplies	-	50,731	22,350	25,141	16,432	114,654
Other Supplies	-	2,411	971	671	2,867	6,919
Drugs	-	97	47	6	-	150
Repairs & Maintenance	-	7,696	5,686	6,823	5,395	25,600
Lease & Rental	-	66,987	38,407	35,884	35,346	176,623
Utilities	-	1,997	2,396	1,029	1,505	6,927
Other Expense	1,885	3,843	7,124	4,883	2,447	20,181
Insurance	-	-	-	-	217	217
Total Operational Expenses	249,920	810,936	578,000	529,921	358,114	2,526,891
Net Performance before Depreciation & Overhead Allocations	(219,064)	(92,860)	(107,908)	(144,972)	(3,480)	(568,284)
Depreciation	-	4,281	4,590	4,262	19,978	33,110
<i>Overhead Allocations:</i>						
Risk Mgt	181	840	598	525	303	2,448
Rev Cycle	-	58,103	41,371	36,312	20,928	156,715
Internal Audit	500	2,318	1,650	1,448	835	6,751
Home Office Facilities	13,911	-	-	-	-	13,911
Administration	3,176	14,726	10,485	9,203	5,304	42,894
Human Resources	2,345	16,414	14,303	12,897	5,862	51,821
Legal	1,472	6,827	4,861	4,266	2,459	19,885
Records	633	2,935	2,090	1,834	1,057	8,550
Compliance	900	4,173	2,971	2,608	1,503	12,154
Finance	3,040	14,096	10,037	8,809	5,077	41,060
Public Relations	932	4,322	3,077	2,701	1,557	12,589
Information Technology	8,132	37,701	26,844	23,562	13,579	109,818
Corporate Quality	160	739	526	462	266	2,154
Project MGMT Office	624	2,892	2,059	1,807	1,042	8,423
Managed Care Contract	-	1,278	910	799	460	3,446
Total Overhead Allocations	36,006	167,363	121,784	107,234	60,232	492,618
Total Expenses	285,926	982,580	704,373	641,416	438,324	3,052,619
Net Margin	\$ (255,070)	\$ (264,504)	\$ (234,282)	\$ (256,468)	\$ (83,689)	\$ (1,094,012)
Capital	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ 1,060,902	- 67	-	-	-	1,060,902

Primary Care Clinics- Dental Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
29,853	359,380	(329,527)	(91.7%)	366,966	(337,113)	(91.9%)	Gross Patient Revenue	2,299,640	2,491,103	(191,463)	(7.7%)	2,261,630	38,010	1.7%
5,096	44,366	39,270	88.5%	101,626	96,529	95.0%	Contractual Allowances	383,589	304,347	(79,242)	(26.0%)	616,085	232,496	37.7%
19,207	199,285	180,078	90.4%	144,569	125,362	86.7%	Charity Care	1,323,259	1,388,916	65,657	4.7%	968,574	(354,685)	(36.6%)
16,866	20,183	3,317	16.4%	20,777	3,911	18.8%	Bad Debt	125,973	139,919	13,946	10.0%	70,619	(55,354)	(78.4%)
41,170	263,834	222,664	84.4%	266,972	225,802	84.6%	Total Contractuals and Bad Debts	1,832,821	1,833,182	361	0.0%	1,655,278	(177,543)	(10.7%)
113,661	135,679	(22,018)	(16.2%)	123,872	(10,211)	(8.2%)	Other Patient Revenue	773,089	949,753	(176,664)	(18.6%)	1,098,095	(325,005)	(29.6%)
102,344	231,225	(128,881)	(55.7%)	223,866	(121,523)	(54.3%)	Net Patient Revenue	1,239,909	1,607,674	(367,765)	(22.9%)	1,704,447	(464,538)	(27.3%)
342.83%	64.34%						Collection %	53.92%	64.54%		75.36%			
252,066	214,917	37,149	17.3%	193,226	58,840	30.5%	Grant Funds	718,698	873,288	(154,590)	(17.7%)	1,233,475	(514,778)	(41.7%)
-	-	-	0.0%	-	-	0.0%	Other Revenue	-	-	-	0.0%	233	(233)	(100.0%)
252,066	214,917	37,149	17.3%	193,226	58,840	30.5%	Total Other Revenues	718,698	873,288	(154,590)	(17.7%)	1,233,708	(515,011)	(41.7%)
354,409	446,142	(91,733)	(20.6%)	417,092	(62,683)	(15.0%)	Total Revenues	1,958,607	2,480,962	(522,355)	(21.1%)	2,938,155	(979,549)	(33.3%)
<i>Direct Operational Expenses:</i>														
254,259	245,869	(8,390)	(3.4%)	245,394	(8,865)	(3.6%)	Salaries and Wages	1,672,309	1,709,913	37,604	2.2%	1,628,869	(43,440)	(2.7%)
67,014	70,646	3,632	5.1%	69,212	2,198	3.2%	Benefits	434,997	493,223	58,226	11.8%	461,965	26,968	5.8%
11,606	7,625	(3,981)	(52.2%)	1,820	(9,786)	(537.6%)	Purchased Services	68,314	53,375	(14,939)	(28.0%)	60,562	(7,752)	(12.8%)
3,567	22,084	18,517	83.8%	25,642	22,075	86.1%	Medical Supplies	114,654	154,588	39,934	25.8%	135,821	21,167	15.6%
160	1,527	1,367	89.5%	971	811	83.5%	Other Supplies	6,919	10,689	3,770	35.3%	39,362	32,443	82.4%
-	-	-	0.0%	-	-	0.0%	Medical Services	-	-	-	0.0%	-	-	0.0%
-	225	225	100.0%	-	-	0.0%	Drugs	150	1,575	1,425	90.5%	1,199	1,049	87.5%
2,883	5,652	2,769	49.0%	7,272	4,390	60.4%	Repairs & Maintenance	25,600	39,564	13,964	35.3%	32,707	7,107	21.7%
24,843	25,778	935	3.6%	26,043	1,200	4.6%	Lease & Rental	176,623	180,446	3,823	2.1%	184,040	7,417	4.0%
1,217	2,050	833	40.6%	1,014	(203)	(20.0%)	Utilities	6,927	14,350	7,423	51.7%	6,248	(678)	(10.9%)
4,262	3,699	(563)	(15.2%)	12,340	8,078	65.5%	Other Expense	20,181	25,893	5,712	22.1%	22,202	2,020	9.1%
31	31	0	0.1%	(61)	(92)	150.7%	Insurance	217	217	0	0.1%	338	122	35.9%
369,843	385,186	15,343	4.0%	389,649	19,806	5.1%	Total Operational Expenses	2,526,891	2,683,833	156,942	5.8%	2,573,315	46,424	1.8%
Net Performance before														
(15,434)	60,956	(76,390)	(125.3%)	27,443	(42,876)	(156.2%)	Depreciation & Overhead Allocations	(568,284)	(202,871)	(365,413)	180.1%	364,841	(933,125)	(255.8%)

Primary Care Clinics- Dental Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
5,185	3,440	(1,745)	(50.7%)	3,369	(1,815)	(53.9%)	Depreciation	33,110	24,080	(9,030)	(37.5%)	23,926	(9,185)	(38.4%)
<i>Overhead Allocations:</i>														
344	401	56	14.1%	438	94	21.4%	Risk Mgt	2,448	2,804	355	12.7%	4,799	2,351	49.0%
29,775	18,190	(11,585)	(63.7%)	18,872	(10,903)	(57.8%)	Rev Cycle	156,715	127,330	(29,385)	(23.1%)	132,104	(24,611)	(18.6%)
921	978	57	5.8%	1,057	136	12.8%	Internal Audit	6,751	6,846	96	1.4%	7,217	467	6.5%
1,975	2,277	301	13.2%	2,092	117	5.6%	Home Office Facilities	13,911	15,936	2,025	12.7%	14,547	636	4.4%
5,524	6,492	968	14.9%	4,887	(637)	(13.0%)	Administration	42,894	45,441	2,547	5.6%	34,209	(8,685)	(25.4%)
7,251	7,339	88	1.2%	6,177	(1,074)	(17.4%)	Human Resources	51,821	51,374	(447)	(0.9%)	46,983	(4,838)	(10.3%)
2,231	3,294	1,063	32.3%	2,497	266	10.7%	Legal	19,885	23,055	3,170	13.7%	17,479	(2,406)	(13.8%)
1,364	1,494	129	8.7%	1,123	(241)	(21.5%)	Records	8,550	10,456	1,906	18.2%	8,415	(135)	(1.6%)
1,976	2,049	73	3.6%	892	(1,084)	(121.5%)	Compliance	12,154	14,341	2,186	15.2%	8,724	(3,430)	(39.3%)
-	-	-	0.0%	-	-	0.0%	Planning/Research	-	-	-	0.0%	1,094	1,094	100.0%
5,344	5,563	219	3.9%	7,381	2,037	27.6%	Finance	41,060	38,938	(2,121)	(5.4%)	40,512	(548)	(1.4%)
1,610	2,017	407	20.2%	1,789	179	10.0%	Public Relations	12,589	14,120	1,531	10.8%	10,414	(2,175)	(20.9%)
17,877	19,436	1,559	8.0%	17,015	(862)	(5.1%)	Information Technology	109,818	136,054	26,237	19.3%	116,374	6,556	5.6%
386	257	(129)	(50.2%)	323	(63)	(19.6%)	Corporate Quality	2,154	1,800	(354)	(19.7%)	3,521	1,367	38.8%
1,949	888	(1,061)	(119.5%)	-	(1,949)	0.0%	Project MGMT Office	8,423	6,215	(2,208)	(35.5%)	-	(8,423)	0.0%
371	705	334	47.4%	670	299	44.7%	Managed Care Contract	3,446	4,934	1,488	30.2%	4,999	1,553	31.1%
78,898	71,378	(7,520)	(10.5%)	65,213	(13,685)	(21.0%)	Total Overhead Allocations	492,618	499,644	7,026	1.4%	451,392	(41,226)	(9.1%)
453,926	460,004	6,078	1.3%	458,231	4,306	0.9%	Total Expenses	3,052,619	3,207,557	154,937	4.8%	3,048,632	(3,987)	(0.1%)
\$ (99,516)	\$ (13,862)	\$ (85,654)	617.9%	\$ (41,139)	\$ (58,377)	141.9%	Net Margin	\$ (1,094,012)	\$ (726,595)	\$ (367,418)	50.6%	\$ (110,477)	\$ (983,535)	890.3%
-	3,988	3,988	100.0%	-	-	0.0%	Capital	-	27,916	27,916	100.0%	-	-	0.0%
\$ 94,331	\$ 16,410	\$ (77,921)	(474.8%)	\$ -	\$ (94,331)	0.0%	General Fund Support/ Transfer In	\$ 1,060,902	\$ 754,421	\$ (306,481)	(40.6%)	\$ -	\$ (1,060,902)	0.0%



	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
Clinic Visits - Adults and Pediatrics																
West Palm Beach	1,929	1,472	1,653	1,797	1,532	1,095	-						9,478	10,935	(13.3%)	7,624
Delray	1,429	957	1,019	1,151	994	542	-						6,092	6,079	0.2%	6,043
Lantana	1,752	1,489	1,664	2,034	1,809	1,415	563						10,726	9,674	10.9%	6,704
Belle Glade	950	746	912	847	762	484	10						4,711	6,171	(23.7%)	4,399
Lewis Center	296	213	241	246	246	198	-						1,440	1,646	(12.5%)	1,214
Lake Worth & Women's Health Care	1,553	1,161	1,303	1,255	1,301	731	296						7,600	10,591	(28.2%)	6,209
Jupiter Clinic	609	471	417	520	412	233	-						2,662	3,449	(22.8%)	2,246
West Boca & Women's Health Care	997	680	745	782	817	395	20						4,436	5,039	(12.0%)	4,389
Mobile Van	156	136	132	108	107	442	-						1,081	1,359	(20.5%)	945
Mangonia Park	-	67	58	80	168	166	-						539	-	-	-
Mangonia Park-Substance	499	497	455	423	464	-	-						2,338	3,562	(34.4%)	1,588
Total Clinic Visits	10,170	7,889	8,599	9,243	8,612	5,701	889	-	-	-	-	-	51,103	58,505	(12.7%)	41,361
Dental Visits																
West Palm Beach	975	776	778	915	864	460	-						4,768	5,597	(14.8%)	3,936
Lantana	733	570	541	470	470	225	-						3,009	5,949	(49.4%)	2,875
Delray	628	547	596	598	557	245	-						3,171	3,919	(19.1%)	2,682
Belle Glade	360	251	343	376	296	154	109						1,889	2,352	(19.7%)	1,430
Total Dental Visits	2,696	2,144	2,258	2,359	2,187	1,084	109	-	-	-	-	-	12,837	17,817	(28.0%)	10,923
Total Medical and Dental Visits	12,866	10,033	10,857	11,602	10,799	6,785	998	-	-	-	-	-	63,940	76,322	(16.2%)	52,284
Key Ratios																
Collection Ratio													24%			
Bad debt write off as a percentage of total billing													25%			
Collections per visit													38			
Charges Per Visit													161			
Percentage of A/R less than 120 days													58%			
Days in AR													64			
Mental Health Counselors (non-billable)																
West Palm Beach	178	101	164	171	153	192	10						969	742	30.6%	579
Delray	139	119	41	35	111	95	-						540	803	(32.8%)	580
Lantana	611	440	496	701	551	417	9						3,225	1,495	115.7%	2,065
Belle Glade	53	95	149	137	103	38	-						575	159	261.6%	104
Mangonia Park	53	150	296	391	278	189	3						1,360	2,817	(51.7%)	-
Lewis Center	240	173	215	178	177	-	-						983	1,747	(43.7%)	1,146
Lake Worth	204	146	163	192	140	89	1						935	1,174	(20.4%)	633
Jupiter	-	-	-	-	-	1	-						1	-	#DIV/0!	-
West Boca	3	1	-	1	-	4	1						10	-	#DIV/0!	-
Mobile Van	96	71	76	45	44	30	-						362	719	(49.7%)	56
Total Mental Health Screenings	1,577	1,296	1,600	1,851	1,557	1,055	24	-	-	-	-	-	8,960	9,656	-7.2%	3,017



SUPPLEMENTAL INFORMATION

MEDICAID MATCH FUND

Medicaid Match Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2020

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	Patient Revenue	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	
491,667	491,667	-	0.0%	491,667	-	0.0%	PBC Interlocal	3,441,667	3,441,667	-	0.0%	3,441,667	-	0.0%	
32	316	(284)	(89.9%)	200	(168)	(84.0%)	Other revenue	935	2,210	(1,275)	(57.7%)	2,508	(1,573)	(62.7%)	
491,699	491,982	(284)	(0.1%)	491,866	(168)	(0.0%)	Total Revenue	3,442,602	3,443,876	(1,275)	(0.0%)	3,444,175	(1,573)	(0.0%)	
<i>Direct Operational Expenses:</i>															
-	-	-	0.0%	-	-	0.0%	Salaries and Wages	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Benefits	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Purchased Services	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Medical Supplies	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Other Supplies	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Contracted Physician Expense	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Medical Services	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Drugs	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Repairs & Maintenance	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Lease & Rental	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%	
1,417,231	1,417,231	0	0.0%	1,441,591	24,360	1.7%	Other Expense	9,920,617	9,920,617	0	0.0%	10,091,134	170,517	1.7%	
-	-	-	0.0%	-	-	0.0%	Insurance	-	-	-	0.0%	-	-	0.0%	
1,417,231	1,417,231	0	0.0%	1,441,591	24,360	1.7%	Total Operational Expenses	9,920,617	9,920,617	0	0.0%	10,091,134	170,517	1.7%	
Net Performance before Overhead															
(925,532)	(925,249)	(284)	0.0%	(949,724)	24,192	(2.5%)	Allocations	(6,478,015)	(6,476,741)	(1,275)	0.0%	(6,646,959)	168,943	(2.5%)	
<i>Overhead Allocations:</i>															
-	-	-	0.0%	-	-	0.0%	Risk Mgt	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Rev Cycle	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Internal Audit	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Legislative Affairs	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Administration	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Human Resources	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Legal	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Records	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Compliance	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Finance	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Communications	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Information Technology	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Total Overhead Allocations	-	-	-	0.0%	-	-	0.0%	
1,417,231	1,417,231	0	0.0%	1,441,591	24,360	1.7%	Total Expenses	9,920,617	9,920,617	0	0.0%	10,091,134	170,517	1.7%	
(925,532)	(925,249)	(284)	0.0%	(949,724)	24,192	(2.5%)	Net Margin	(6,478,015)	(6,476,741)	(1,275)	0.0%	(6,646,959)	168,943	2.5%	
925,532	942,964	(17,432)	(1.8%)	949,724	(24,192)	(2.5%)	General Fund Support	6,478,015	6,600,748	(122,733)	(1.9%)	6,646,959	(168,944)	(2.5%)	
\$ 925,532	\$ 942,964	\$ (17,432)	(1.8%)	\$ 949,724	(24,192)	(2.5%)	Total Transfers In	\$ 6,478,015	\$ 6,600,748	\$ (122,733)	(1.9%)	\$ 6,646,959	\$ (168,944)	(2.5%)	

Medicaid Match Statement of Revenues and Expenditures by Month

	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Year to Date
Patient Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PBC Interlocal	491,667	491,667	491,667	491,667	491,667	491,667	491,667	-	-	-	-	-	3,441,667
Other revenue	100	114	436	162	66	25	32	-	-	-	-	-	935
Total Revenue	491,767	491,780	492,103	491,829	491,732	491,692	491,699	-	-	-	-	-	3,442,602
<i>Direct Operational Expenses:</i>													
Salaries and Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted Physician Expense	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Drugs	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-
Lease & Rental	-	-	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Expense	1,417,231	1,417,231	1,417,231	1,417,231	1,417,231	1,417,231	1,417,231	-	-	-	-	-	9,920,616
Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operational Expenses	1,417,231	1,417,231	1,417,231	1,417,231	1,417,231	1,417,231	1,417,231	-	-	-	-	-	9,920,616
Net Performance before Overhead Allocations	(925,464)	(925,450)	(925,128)	(925,402)	(925,499)	(925,539)	(925,532)	-	-	-	-	-	(6,478,015)
<i>Overhead Allocations:</i>													
Risk Mgt	-	-	-	-	-	-	-	-	-	-	-	-	-
Rev Cycle	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Audit**	-	-	-	-	-	-	-	-	-	-	-	-	-
Legislative Affairs	-	-	-	-	-	-	-	-	-	-	-	-	-
Administration**	-	-	-	-	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-	-	-	-	-	-	-
Records	-	-	-	-	-	-	-	-	-	-	-	-	-
Compliance**	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-	-	-	-
Communications	-	-	-	-	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	1,417,231	1,417,231	1,417,231	1,417,231	1,417,231	1,417,231	1,417,231	-	-	-	-	-	9,920,616
Net Margin	(925,464)	(925,450)	(925,128)	(925,402)	(925,499)	(925,539)	(925,532)	-	-	-	-	-	(6,478,015)
General Fund Support	925,464	925,450	925,128	925,402	925,499	925,539	925,532	-	-	-	-	-	6,478,015
Total Transfers In	\$ 925,464	\$ 925,450	\$ 925,128	\$ 925,402	\$ 925,499	\$ 925,539	\$ 925,532	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,478,015

**HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE
JOINT MEETING
June 9, 2020**

1. Description: Proclamation Recognizing the Trauma System

2. Summary:

The month of May is recognized nationally as Trauma Awareness Month. This year the Palm Beach County Trauma System, which is overseen and funded by the Health Care District of Palm Beach County, marks its 29th year. In 2019, the Trauma System provided lifesaving trauma care and specialized treatment to more than 4,600 residents and visitors. The Health Care District’s Board of Commissioners is asked to approve a proclamation that commemorates Trauma Awareness Month and recognizes the many dedicated professionals who play vital roles to support the clinical coordination of care within the county’s integrated Trauma System.

3. Substantive Analysis:

The Health Care District of Palm Beach County oversees the county’s Trauma System from the moment a patient is traumatically injured through rehabilitation. Since 1991, when the first lifesaving mission took flight, the Palm Beach County Trauma System has cared for more than 81,000 trauma patients. The Health Care District’s Trauma Agency continuously monitors trauma quality and provides clinical coordination of the entire Trauma System. The Trauma Agency also conducts community outreach programs that provide education about injury prevention like the “Shattered Dreams” safe driving program for teens in school, “Stop the Bleed” training and “Falls Prevention” training. The action requested from the Health Care District Board is the approval of Proclamation 2020P-02 to recognize the many dedicated partners who provide continuity of care for our traumatically injured residents and visitors.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

 N/A
 Joel Snook
 VP & Chief Financial Officer

**HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE
JOINT MEETING
June 9, 2020**

5. Reviewed/Approved by Committee:

N/A
Committee Name

N/A
Date Approved

6. Recommendation:

Staff recommends the Board approve Proclamation 2020P-002.

Approved for Legal sufficiency:

DocuSigned by:
Valerie Shalunian
Valerie Shalunian...
VP & General Counsel

[Signature]
Belma Andrić, MD, MPH
Chief Medical Officer

DocuSigned by:
Darcy Davis
Darcy Davis...
Chief Executive Officer



PROCLAMATION 2020P-002

A PROCLAMATION OF THE HEALTH CARE DISTRICT BOARD OF COMMISSIONERS TO RECOGNIZE THE PALM BEACH COUNTY TRAUMA SYSTEM AND TO COMMEND THE MANY DEDICATED PROFESSIONALS WHOSE WORK SAVES LIVES.

WHEREAS, the Palm Beach County Trauma System, which is overseen and funded by the Health Care District of Palm Beach County, has provided lifesaving, rapid-response care to residents and visitors who suffer serious traumatic injuries for 29 years; and

WHEREAS, the Trauma System treated more than 4,600 trauma patients last year and over 81,000 trauma patients since inception on May 1st, 1991; and

WHEREAS, trauma is the leading cause of death among Americans between 1 and 45 years old; and

WHEREAS, the integrated Trauma System provides access to specialized trauma services to all seriously injured in Palm Beach County within an average of 20 minutes of injury; and

WHEREAS, rapid and safe transport, comprehensive and immediate treatment, and early rehabilitation of trauma patients reduce the physical, emotional, and financial costs of traumatic injuries; and

WHEREAS, the success of Palm Beach County's integrated emergency-response system is the result of close collaboration between dedicated partners who are committed to saving lives; and

WHEREAS, trauma physicians, specialists, nurses, and other staff at the two Level I Trauma Centers - St. Mary's Medical Center and Delray Medical Center - and their associated rehabilitation centers are dedicated to ensuring that trauma victims receive lifesaving care; and

WHEREAS, Palm Beach County Fire Rescue along with 11 other public and private EMS providers support the pre-hospital component of initial trauma care with dedicated nurses, paramedics, EMTs, 911 communications and dispatch staff, and emergency staff; and

WHEREAS, the Trauma Hawk aeromedical team conducted safe, expedited transfers of 378 trauma patients from the scene and between hospitals in 2019; and

WHEREAS, the staff of the Health Care District's Trauma Agency continuously monitors trauma quality and provides clinical coordination of the entire Trauma System; and

WHEREAS, the Trauma Agency staff conducts outreach programs – an integral part of the county's trauma system – that provide community education about injury prevention, which is a proven approach to reducing death and disability and saving lives; and

WHEREAS, the Palm Beach County Trauma System is a mature, integrated system that meets or exceeds Florida trauma regulations; and

WHEREAS, the American Trauma Society has declared May 2020 as National Trauma Awareness Month; and

WHEREAS, this year's theme, "Distracted to Death: Pay Attention or Pay the Price," promotes driving safety, prevention and resources that include the "Stop the Bleed" campaign to empower communities to help save lives;

NOW, THEREFORE, on this 9th day of June 2020, the HEALTH CARE DISTRICT OF PALM BEACH COUNTY Board of Commissioners, on behalf of the community, does hereby express its appreciation of the dedicated professionals who serve the Palm Beach County Trauma System.

Upon call of a vote, the Chair thereupon declared the proclamation duly passed and adopted on this 9th day of June 2020.

Leslie B. Daniels, *Chair*

Sean O'Bannon, *Secretary*

HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE JOINT MEETING

June 9, 2020

1. Description: Proclamation Recognizing National Nurses Week 2020

2. Summary:

The first full week of May is recognized as National Nurses Week and the Wednesday within National Nurses Week is celebrated as National School Nurse Day. This year, the American Nurses Association (ANA) expanded National Nurses Week from the annual dates of May 6th to May 12th to a month-long celebration in to increase opportunities to elevate and celebrate nursing. The Health Care District's Board of Commissioners is asked to approve a proclamation that honors all of the dedicated nursing professionals in our safety net system at an unprecedented time in healthcare.

3. Substantive Analysis:

The Health Care District employs nursing professionals who provide high-quality, safe and compassionate care in the following programs and facilities: Lakeside Medical Center, our acute care, rural teaching hospital in the Glades; the C. L. Brumback Primary Care Clinics; the School Health program, which cares for students from pre-kindergarten through 12th grade in 166 public schools; the Trauma Agency; the Palm Beach County Trauma System; Compliance and Privacy; Legal; Risk Management; and the Edward J. Healey Rehabilitation and Nursing Center.

The action requested from the Health Care District Board is the approval of Proclamation 2020P-001 to recognize all of the nursing professionals throughout our diverse public health care system who play a critical day-to-day role in the delivery of care to adults and children in our community.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

Joel Snook
VP & Chief Financial Officer

HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE JOINT MEETING

June 9, 2020

5. Reviewed/Approved by Committee:

N/A
Committee Name

N/A
Date Approved

6. Recommendation:

Staff recommends the Board approve Proclamation 2020P-001.

Approved for Legal sufficiency:

DocuSigned by:
Valerie Skaloriani
Valerie Skaloriani
VP & General Counsel

DocuSigned by:
Karen Harris
Karen A. Harris, VP
of Field Operations

DocuSigned by:
Darcy Davis
Darcy L. Davis
Chief Executive Officer



PROCLAMATION 2020P-001

A PROCLAMATION OF THE HEALTH CARE DISTRICT BOARD OF COMMISSIONERS TO RECOGNIZE THE DEDICATED NURSES OF THE HEALTH CARE DISTRICT AND THEIR SAFE, QUALITY AND COMPASSIONATE CARE TO ADULTS AND CHILDREN IN PALM BEACH COUNTY.

WHEREAS, the mission of the Health Care District of Palm Beach County is to provide a health care safety net for Palm Beach County; and

WHEREAS, nurses play a critical role in delivering quality, safe and compassionate care in our system and protecting the health of the public during this unprecedented time of a global COVID-19 pandemic; and

WHEREAS, more than 200 Health Care District School Nurses provide care to nearly 175,000 students at 166 public schools during the school year, keeping the pre-kindergarten through 12th graders healthy and ready to learn; and

WHEREAS, the nursing staff at Lakeside Medical Center, the Health Care District’s teaching hospital in Belle Glade, attend to over 27,000 patients every year who live in rural, western Palm Beach County; and

WHEREAS, the nurses at the C. L. Brumback Primary Care Clinics provide vital primary care services to adult and pediatric patients who in 2019 made nearly 150,000 medical visits to the network of Federally Qualified Health Clinics; and

WHEREAS, in 2020 the nurses at the C. L. Brumback Primary Care Clinics supported the largest community-wide COVID-19 testing initiative in the county; and

WHEREAS, the nurses at the Edward J. Healey Rehabilitation and Nursing Center in Riviera Beach provide skilled nursing services to residents with traumatic injuries or who have debilitating illnesses requiring 24/7 care; and

WHEREAS, the nurses with the Health Care District’s Legal and Compliance and Privacy Departments serve to prevent, detect and mitigate any activities or behavior that may conflict with the District’s values and all applicable Federal and State laws or statutes; and

WHEREAS, the nurses with the Health Care District’s Corporate Risk Management Program protect the health care system’s human and financial assets against the adverse effects of accidental losses; and

WHEREAS, Palm Beach County Fire Rescue’s Critical Care Nurses with the Aeromedical team provide initial care on scene and in flight for patients transported by the Health Care District’s two Trauma Hawk air ambulances; and

WHEREAS, the designated Trauma Resuscitation Nurses within the county’s Trauma System attend to critically injured patients in the county’s two Level I Trauma Centers, St. Mary’s Medical Center and Delray Medical Center; and

WHEREAS, nurses provide a continuum of care to recovering trauma patients, from admission to discharge; and

WHEREAS, in 2020 the American Nurses Association expanded National Nurses Week from the annual dates of May 6th to May 12th to a month-long celebration in May to increase opportunities to elevate and celebrate nursing; and

WHEREAS, the Wednesday within National Nurses Week is celebrated as National School Nurse Day; and

WHEREAS, the Florida Department of Health recognizes National Nurses Week as a time to honor the crucial role nurses play in keeping Florida’s residents and visitors healthy and safe even during times of natural disasters.

NOW, THEREFORE, on this 9th day of June 2020, the HEALTH CARE DISTRICT OF PALM BEACH COUNTY Board of Commissioners, on behalf of the community, does express appreciation for the nurses in our safety net system.

Upon call of a vote, the Chair thereupon declared the proclamation duly passed and adopted on this 9th day of June 2020.

Leslie B. Daniels, *Chair*

Sean O’Bannon, *Secretary*

HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE JOINT MEETING June 9, 2020

1. Description: Compliance and Privacy Policy Updates

2. Summary:

A Sanction Screening Policy has been developed for adoption by the Board.

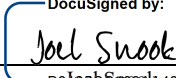
3. Substantive Analysis:

The Compliance Department developed a new policy after identifying that the District did not have a Sanction Screening policy.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:


B8106C5987A486...
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

Quality, Patient Safety & Compliance
 Committee

 Committee Name

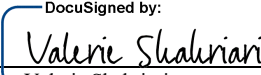
6/9/20

 Date Approved

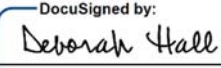
6. Recommendation:

Staff recommends the Board review and approve the Sanction Screening policy.

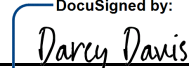
Approved for Legal sufficiency:

DocuSigned by:


V41968C8A7F...
 VP & General Counsel

DocuSigned by:


P6787AC72D3414...
 VP, Chief Compliance & Privacy Officer, Internal Audit

DocuSigned by:


D81681D10234E4D9...
 Chief Executive Officer



Sanction Screening Policy and Procedure

Policy #:	HCDCOM190	Effective Date:	6/9/2020
Business Unit:	HCD Shared	Last Review Date:	
Approval Group:	Compliance	Document Owner(s):	Compliance
Board Approval Date:			

PURPOSE

To ensure that all employees, volunteers, students, medical staff, contractors, Board and Committee members, vendors and others with whom the District does business are properly screened for sanctions/exclusions and are authorized to participate in federal and state healthcare programs. Under federal law, no payment will be made by any federal health care program for any items or services furnished, ordered, or prescribed by an excluded individual or entity.

SCOPE

This policy applies to all workforce members of the Health Care District of Palm Beach County and its affiliates (the "District") including Lakeside Medical Center, the Edward J. Healey Rehabilitation and Nursing Center, C.L. Brumback Primary Care Clinics, School Health, Aeromedical, and Trauma.

DEFINITIONS

Workforce members: All employees, medical staff, physicians, students, volunteers, contractors, vendors and others such as Board and Committee members that may influence business decisions made by the organization.

List of Excluded Individuals/Entities (LEIE): The OIG established a program to exclude individuals and entities found to have violated federal law and/or regulations. The OIG has been granted a number of legal authorities under the Social Security Act to affect sanctions and maintains a List of Excluded Individuals and Entities (LEIE). The effect of an OIG exclusion from Federal health care programs is that no Federal health care program payment may be made for any items or services (1) furnished by an excluded individual or entity, or (2) directed or prescribed by an excluded physician (42 CFR 1001.1901). This payment ban applies to all methods of Federal program reimbursement, whether payment results from itemized claims, cost reports, fee schedules or a prospective payment system (PPS). Any items and services furnished by an excluded individual or entity are not reimbursable under Federal health care programs. In addition, any items and services furnished at the medical direction or prescription of an excluded physician are not reimbursable when the individual or entity furnishing the services either knows or should know of the



exclusion. This prohibition applies even when the Federal payment itself is made to another provider, practitioner or supplier that is not excluded.

General Services Administration (GSA) Sanction List: The GSA maintains the sanction list to provide a single comprehensive list of individuals and firms excluded by Federal government agencies from receiving federal contracts or federally approved subcontracts and from certain types of federal financial and nonfinancial assistance and benefits. The sanction list was created for information of and use by Federal agencies.

Medicaid State Sanction Data: Many states maintain their own database of individuals and entities they sanction. Several call for or require health care entities to screen against this list. This is in addition to not in lieu of screening against the Federal sanction information.

National Practitioner Data Bank (NPDB): The National Practitioner Data Bank (NPDB) is primarily an alert or flagging system intended to facilitate a comprehensive review of health care practitioners' professional credentials. The information contained in the NPDB is intended to direct discrete inquiry into, and scrutiny of, specific areas of a practitioner's licensure, professional society memberships, medical malpractice payment history, and record of clinical privileges. The information contained in the NPDB should be considered together with other relevant data in evaluating a practitioner's credentials; it is intended to augment, not replace, traditional forms of credentials review. Authorized parties to make NPDB inquiries and for reporting include state licensing boards, medical malpractice payers (authorized only to report to the NPDB), hospitals and other healthcare HOSPITALs, professional societies, and licensed healthcare practitioners (self-query only).

POLICY

1. The District will not employ or engage in a business relationship with anyone who is currently under sanction or exclusion by the Department of Health and Human Services Office of Inspector General (OIG) and any other duly authorized enforcement agency or licensing and disciplining authority.
2. The District shall not employ any individuals who have been recently convicted of a criminal offense related to healthcare or who are listed as excluded or otherwise ineligible for participation in federal healthcare programs.
3. The District shall remove individuals with direct responsibility for or involvement in any federal healthcare program, as well as those pending the resolution of any criminal charges or proposed exclusion sanction. Contractors under pending criminal charges shall be suspended from continued work until the matter is resolved in a Court of Law.



EXCEPTIONS

N/A

RELATED DOCUMENTS	
Related Policy Document(s)	
Related Forms	
Reference(s)	
Last Revision	
Revision Information/Changes	
Next Review Date	

This policy is only intended to serve as a general guideline to assist staff in the delivery of patient care; it does not create standard(s) of care or standard(s) of practice. The final decision(s) as to patient management shall be based on the professional judgement of the health care providers(s) involved with the patient, taking into account the circumstances at that time. Any references are to sources, some parts of which were reviewed in connection with formulation of the policy/procedure. The references are not adopted in whole or in part by the hospital(s) or clinic(s) / provider(s).

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Sanction Screening Policy and Procedure

Procedure #:	HCDCOM190	Effective Date:	6/9/2020
Business Unit:	HCD Shared	Last Review Date:	
Approval Group:	Compliance	Document Owner(s):	

PROCEDURE

1. Prior to establishing employment or a business relationship with any individuals, medical professionals or entities, the District will screen them against the current List of Excluded Individuals and Entities (LEIE) of the OIG.
2. The District shall also screen on a monthly basis those individuals and entities with whom it has engaged or otherwise has a business relationship.
3. If it is determined upon reasonable due diligence that an individual or entity is listed as excluded by the OIG, the relationship shall be immediately terminated.
4. Prospective employees and vendors who have been officially reinstated into the Medicare and Medicaid programs by the OIG may be considered for employment, medical privileges or a contractual relationship upon proof of such reinstatement and a determination that there are no other impediments to such action.
5. The District shall screen all contractors, consultants, vendors, joint venture parties, and affiliates providing ancillary medically related services or products against the General Services Administration (GSA) System for Award Management (SAM) exclusion list. If it is determined that an individual or entity is under debarment, we shall follow the guidance offered by the GSA on their website and by CMS.
6. The following, or substantially similar language, shall appear on all applications for employment and medical staff privileges:
 - a. "Have you ever been convicted of any criminal violation of law, or are you now under pending investigation or charges of violation of criminal law? If yes, explain."
 - b. "Have you been subject of any adverse action(s) by any duly authorized sanctioning or disciplinary agency for either conduct based or performance based actions? If yes, explain."
7. A professional who is required to be licensed must agree/attest to notifying the District in writing within five (5) business days of receiving any written or oral notice of any adverse action, including, without limitation, exclusion from participation in any federal or state health care or procurement programs, any filed and served malpractice suit or arbitration action; any adverse action by a State Licensing Board taken or pending; any revocation of DEA license; a conviction of any felony or a misdemeanor of moral



turpitude; any action against any certification under the Medicare or Medicaid programs; or any cancellation, non-renewal or material reduction in medical liability insurance policy coverage."

8. All applications and contracts shall include a statement that the accuracy of all information provided is a condition of employment or contract, and that the provision of incorrect information is grounds for immediate termination of employment or contract. Applications and contracts will also include a statement that grants the right to verify all information provided in any employment application or contract agreement.
9. The District will exercise reasonable due diligence to verify that any party found on an exclusion list is the same individual or entity noted.
10. The Human Resource Department is responsible for carrying out this Policy as it relates to hiring of employees.
11. Credentialing committees are responsible for carrying out this Policy in granting staff privileges to medical personnel who are not employees.
12. The Purchasing/Procurement Office is responsible for carrying out this Policy as it relates to vendors and contractors.
13. The Chief Compliance and Privacy Officer is responsible for monitoring this Policy for compliance and reporting results quarterly to the Quality, Patient Safety and Compliance Committee of the Board, along with any recommendations for remedial actions or improvement to the program.

REFERENCES

42 U.S.C. §§1320a-7b (2006).

<http://frwebgate2.access.gpo.gov/cgi-bin/TEXTgate.cgi?WAISdocID=cEcmOi/0/1/0&WAIAction=retrieve>

Department of Health and Human Services Office of Inspector General. "Updated Special Advisory Bulletin on the Effect of Exclusion from Participation in Federal Health Care Programs." Special Advisory Bulletin. (9 May 2013). <<http://oig.hhs.gov/exclusions/files/sab-05092013.pdf>>

Centers for Medicaid and CHIP Services. "Migration of the Excluded Parties List System (EPLS) to the System for Award Management (SAM)." CMCS Informational Bulletin. (Aug. 1, 2012).

Centers for Medicare & Medicaid Services. State Medicaid Director Letter (SMDL #09-001). (Jan. 16, 2009).
<http://www.cms.gov/SMDL/downloads/SMD011609.pdf>

Department of Health and Human Services Office of Inspector General. "The Effect of Exclusion From Participation in Federal Health Care Programs." Special Advisory Bulletin. (Sept. 1999).
<http://oig.hhs.gov/fraud/alerts/effect_of_exclusion.asp>



Department of Health and Human Services Office of Inspector General’s List of Excluded Individuals and Entities. <<http://www.oig.hhs.gov/fraud/exclusions.asp>>

U.S. General Services Administration’s System for Award Management. <www.sam.gov/portal/public/SAM/>

RELATED DOCUMENTS	
Related Policy Document(s)	
Related Forms	
Reference(s)	
Last Revision	
Revision Information/Changes	
Next Review Date	

This policy/procedure is only intended to serve as a general guideline to assist staff in the delivery of patient care; it does not create standard(s) of care or standard(s) of practice. The final decision(s) as to patient management shall be based on the professional judgement of the health care providers(s) involved with the patient, taking into account the circumstances at that time. Any references are to sources, some parts of which were reviewed in connection with formulation of the policy/procedure. The references are not adopted in whole or in part by the hospital(s) or clinic(s) / provider(s).

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**HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE
JOINT MEETING
June 9, 2020**

1. Description: Medical Staff Appointment(s) for Lakeside Medical Center

2. Summary:

The agenda item represents the practitioner(s) recommended for Medical Staff appointment by the Medical Executive Committee of Lakeside Medical Center.

3. Substantive Analysis:

The practitioner(s) listed below satisfactorily completed the credentialing and privileging process and met the standards set forth within the approved Medical Staff Bylaws. The credentialing and privileging process ensures that all Medical Staff meet specific criteria and standards of professional qualifications; this criterion includes, but is not limited to:

- Current licensure
- Relevant education, training and experience
- Current clinical and professional competence
- Health fitness and ability to perform requested privileges
- Malpractice history and liability insurance coverage
- Immunization status; and
- Applicable life support training

Last Name	First Name	Degree	Specialty	Appointment	Privileges
Abraham	Mohan	MD	Nephrology	Initial Appointment	Provisional
Bashir	Atif	MD	Cardiology	Initial Appointment	Provisional
Echavarria	Gonzalo	MD	Anesthesiology	Initial Appointment	Provisional
Harberger	Seneca	MD	Family Medicine	Initial Appointment	Provisional
Henriquez	Israel	DO	Cardiology	Initial Appointment	Provisional
Kaufman	Stacy	CRNA	Certified Registered Nurse Anesthetist	Initial Appointment	Provisional
Lee	Yue-Ying	MD	General Surgery	Initial Appointment	Provisional
Pandit	Sunila	MD	Nephrology	Initial Appointment	Provisional
Padron	Sophia	APRN	Nurse Practitioner	Initial Appointment	Provisional
Ingui	Christian	MD	Radiology	Initial Appointment	Provisional
Ospina	Jose	MD	Radiology	Initial Appointment	Provisional
Plosker	Ari	MD	Radiology	Initial Appointment	Provisional
Prigg	Jennifer	DO	Obstetrics & Gynecology	Initial Appointment	Provisional

**HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE
JOINT MEETING
June 9, 2020**

Abu	Rebecca	MD	Pediatrics	Reappointment	Active
Barbosa Rivera	Norma	MD	Internal Medicine	Reappointment	Active
Bolton	Thomas	MD	Pathology	Reappointment	Affiliate
Courtney	Cynthia	CRNA	Certified Registered Nurse Anesthetist	Reappointment	Allied Health Professional
Falestiny	Magdy	MD	Pulmonary Disease	Reappointment	Active
Hernandez	Eliezer	MD	Cardiology	Reappointment	Active
Hughes	Amber	APRN	Nurse Practitioner	Reappointment	Allied Health Professional
Iftikhar	Asma	MD	Internal Medicine	Reappointment	Active
Moradi	Bijan	MD	Critical Care	Reappointment	Active
Polak	Adam	APRN	Nurse Practitioner	Reappointment	Allied Health Professional
Saleh	Noha	PA	Physician Assistant	Reappointment	Allied Health Professional
Sturm	Andrew	MD	Emergency Medicine	Reappointment	Active
Teplicki	Eric	MD	Anesthesiology	Reappointment	Active

Primary source and secondary source verifications were performed for credentialing and privileging elements in accordance with regulatory requirements. A nationally accredited Credentials Verification Organization (CVO) was utilized to verify the elements requiring primary source verification.

Lakeside Medical Center utilized internal Credentialing staff and the Medical Executive Committee to support the credentialing and privileging process. The Medical Executive Committee is comprised of a multi-specialty panel of practitioners with current privileges at Lakeside Medical Center.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A
Joel H. Snook, CPA
Chief Financial Officer

**HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE
JOINT MEETING
June 9, 2020**

5. Reviewed/Approved by Committee:

Lakeside Medical Center
Medical Executive Committee

Committee Name

6/1/20

Date Approved

6. Recommendation:

Staff recommends the Board approve the Medical Staff Appointment(s) for Lakeside Medical Center.

Approved for Legal sufficiency:

DocuSigned by:
Valerie Shalunian

Valerie Shalunian
VP & General Counsel

Belma Andric

Belma Andric, MD, MPH
Chief Medical Officer

DocuSigned by:
Darcy Davis

Darcy Davis, MD, MPH
Chief Executive Officer

**HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE
JOINT MEETING
June 9, 2020**

1. Description: Second Amendment to License Agreement

2. Summary:

This agenda item presents the Board with the Second Amendment to the License Agreement between District Clinic Holdings, Inc., d/b/a C.L. Brumback Primary Care Clinics, and District Hospital Holdings, Inc. d/b/a Lakeside Medical Center.

3. Substantive Analysis:

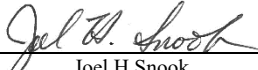
The two parties DCHI and DHHI entered into a License Agreement on or about April 17, 2019, and Agreed to a First amendment on or about May 9, 2019.

The Second amendment applies to Section 4, calling for the extension of the agreement for an additional twelve (12) Months. At the end of this twelve (12) month period, the agreement will renew for one (1) year periods unless terminated earlier in accordance with the term of this agreement. Except for the changes mentioned, all other provisions of the agreement will remain unchanged.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:



 Joel H Snook
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

District Clinic Hospital Holdings,
Inc.

Committee Name

March 11, 2020


Date Approved

**HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE
JOINT MEETING
June 9, 2020**

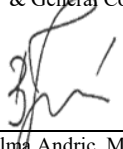
6. Recommendation:

Staff recommends the Board approve the Second Amendment to the License Agreement between DCHI and DHHI.


Approved for Legal sufficiency:

DocuSigned by:


Valerie Skalriani
VP & General Counsel



Belma Andric, MD
VP & Chief Medical Officer

DocuSigned by:


Darcy Davis
Chief Executive Officer

**HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE
JOINT MEETING
June 9, 2020**

1. Description: Epic Update

2. Summary:

This agenda item presents the current status of project including shifting of timeline and altered approach related to COVID-19 response.

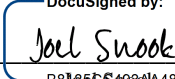
3. Substantive Analysis:

The EPIC Community Connect Project, now known as Epic Journey, was temporarily suspended due to the organization’s COVID19 response. The Kick-off date was pushed from the original April timeline to July 2020, effectively moving the LIVE date to July 2021.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

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 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

 N/A
 Committee Name

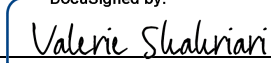
 N/A
 Date Approved

**HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE
JOINT MEETING
June 9, 2020**

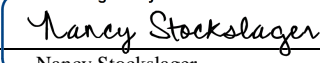
6. Recommendation:

Staff recommends the Board receive and file the Epic update.

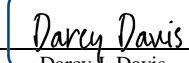
Approved for Legal sufficiency:

DocuSigned by:


Valerie Shalviani
VP & General Counsel

DocuSigned by:


Nancy Stockslager
Chief Information Officer

DocuSigned by:


Darcy Davis
Chief Executive Officer



Health Care District of Palm Beach County

Dedicated to the health of our community

Epic Journey Update



EPIC

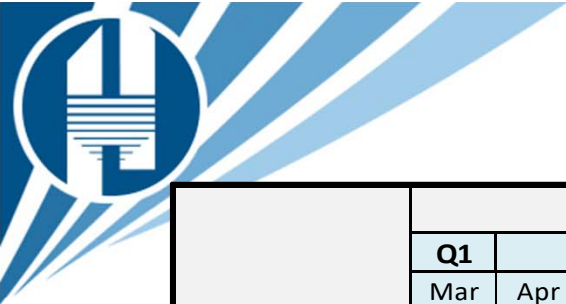
JOURNEY

EPIC COMMUNITY CONNECT™

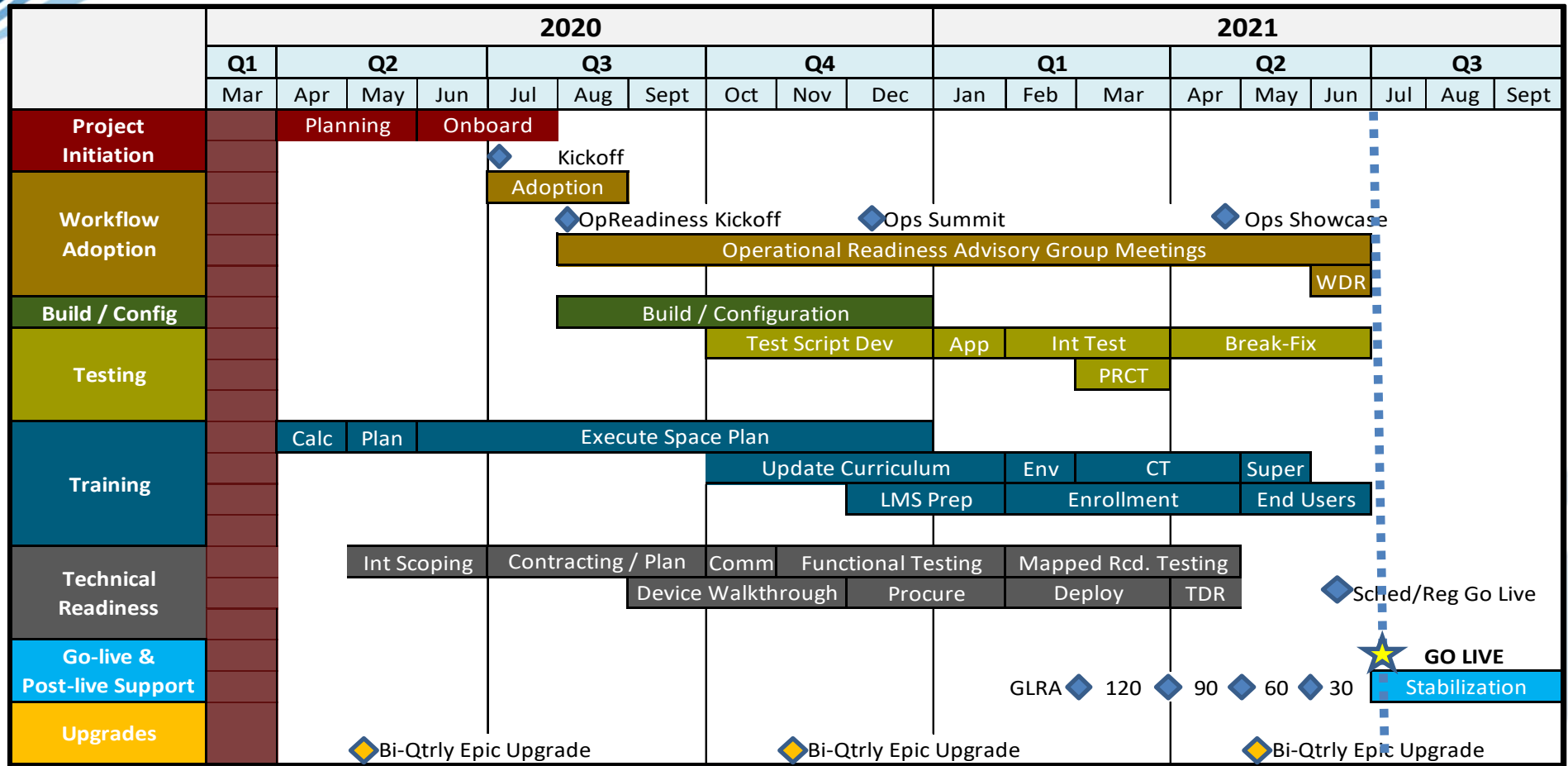


Progress to date

- All project activities placed on hold March 17th
- Planning resumed April 7th
- Resumption of a 3 month push of all activities
- Project kick-off scheduled for July 16th



Epic Project Timeline –Full Project





What does shift in timeline mean?

Simply a 3 month shift...

- New LIVE date: July 2021
- No regulatory drivers for the LIVE date
- Payment terms are milestone based
 - Next payment installment following completion of design phase



Current Activities

- Pre kick-off work continues
 - Fully defining phases of project and assigning dates
- Continuing to onboard new staff
 - Currently extended offers/hired 2/3 of necessary staff for the project
 - Anticipate 75% positions filled by July 1
 - Goal to make sure all positions filled by August 1- **RISK**
- Implementing Project Governance



Upcoming Milestones

- Executive Relationship Meeting- June 12
 - Top level of the Governance Structure
 - Guides the overall direction of the project
- Complete hiring of project staff and complete EPIC training
- Kick-off July 16
- Adoption Sessions
 - Weeks of July 20th and 27th
- Begin Build!



Project: EPIC Pre-Implementation Planning Status Report: week ending 05/29/20

Project Status: **Green**
Completion Date: 2/21/20

Project Health Budget G Schedule G Issues G Risks G Ops Readiness G Stakeholders G		Risks Project Staffing	Budget Total Budget: \$21,500,000 (estimated, final budget pending) Actuals: \$ 4,338,214 			
Accomplishments <ul style="list-style-type: none"> Completed Project Plan Development Finalized dates for kick-off and adoption sessions Defined Testing Strategy Finalized 3rd Party Application requirements Complete Wisdom Dentistry Scoping Session – June 1 Defined Training Strategy Finalized connectivity strategy 						
Key Milestone	Planned Start	Planned End	Actual Start	Actual End	% Complete	Status
Stand-up Program Governance	4/7/20	6/26/20	4/7/20		50%	G
Execute Project Kick-off	4/7/20	7/16/20	4/7/20		25%	G
Application Adoption Sessions	4/7/20	7/30/20	4/7/20		40%	G

**HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE
JOINT MEETING
June 9, 2020**

1. Description: Competitive Bid Award for External Audit Services

2. Summary:

This agenda item presents the Board and Finance and Audit Committee with the recommendation to continue our relationship with RSM US, LLP at their five year contract bid of \$1,216,100.

3. Substantive Analysis:

The District's current external audit contract with RSM expires September 2020. Per our current Purchasing Policy a committee was formed with the CFO, Finance Director and Purchasing Manager to initiate receipt of and evaluation of competitive bids from qualified audit firms for future external auditing services. Four bids were received from national and regional firms – all with offices in West Palm Beach.

Bids were received from the following firms:

- BDO and Templeton & Co.
- MSL CPA & Advisors
- Berkowitz, Pollack and Brant, CPAs
- RSM US, LLP

Management compared all proposals and jointly reached consensus that RSM US, LLP was better suited to serve the Health Care District as external auditors due to their current knowledge and experience with the Health Care District's unique operational and accounting needs. RSM currently serves some of the largest not for profit health care systems and public sector organizations throughout Florida. RSM has extensive experience working with other governmental health care systems in Florida and is currently serving as the auditors for South Broward Hospital District d/b/a Memorial Healthcare System, which the Health Care District is contracted with to implement the EPIC EHR computer system in 2021. We feel their experience in auditing the EPIC system at Memorial Healthcare System will help us during our EPIC implementation and produce efficiencies for future annual audits.

The five-year audit bids received ranged from \$1,053,000 to \$1,406,921 with comparative services included. The committee thoroughly reviewed each proposal and recommends retaining our relationship with RSM US, LLP at their five-year contract bid of \$1,216,100. In addition to the qualitative reasons outlined above, RSM's proposal reduces the audit fees by approximately \$343,000 over the next 5 years compared to our current annual spend. RSM's proposal to audit all entities and support was \$163,100 above the lowest proposal or an average of \$32,620 annually. The increase in fees is due to RSM's assistance to be provided for the preparation and issuance of the Health Care District's Comprehensive Annual Financial Reports

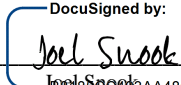
HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE JOINT MEETING June 9, 2020

(CAFR) and the financial statements of the Health Care District’s three separate legal entities, which was not offered by other bidders.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures	\$243,220	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:


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 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

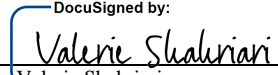
N/A

 Date Approved

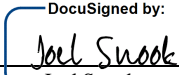
6. Recommendation:

Staff recommends the Finance and Audit Committee recommend and the Board approves the award for External Audit Services to RSM.

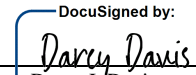
Approved for Legal sufficiency:

DocuSigned by:


BP16500493AA47F...
 VP & General Counsel

DocuSigned by:


BP16500493AA486...
 VP & Chief Financial Officer

DocuSigned by:


BP16500493AA4D9...
 Chief Executive Officer

**HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE
JOINT MEETING
June 9, 2020**

1. Description: Atlantis Clinic Lease Proposal

2. Summary:

Staff would like to relocate the clinic operations from the existing location in Lantana to a new location at 4801 S Congress Avenue, Lake Worth

3. Substantive Analysis:

The existing Lantana clinic, which has the highest annual volume of medical visits has outgrown the existing space where it is co-located with the Department of Health. The Lantana location serves as the pediatric hub for C. L. Brumback Primary Care Clinics, and offers dental services and Medication Assisted Treatment in addition to the high medical visit volume.

Prior to the COVID19 pandemic, the Lantana location averaged 102 adult patients per day and 64 pediatric patients per day. Under current circumstances and for many months or years going forward, it will be necessary to diffuse the density of the patient and staff population in the clinic locations. There are two key ways to do this; a reduction in patients per day which limits patient access and revenue, or an increase in the square footage to spread the existing patient volume among more space. The new location offers approximately 26,000 sq. ft. versus the existing location of 9,700 sq. ft. This additional square footage will accommodate a centralized registration process and a community wellness/ group therapy room which are not currently possible in the existing space.

Staff has identified a building which still falls within the HRSA-identified, underserved area which would allow for an increase in square footage and additional efficiencies in the delivery of care to patients. The new location is unfinished and could be designed to maximize patient flow in a socially distant manner. Patient treatment rooms could be increased from 24 to 50 and telehealth rooms could be incorporated into the new design as well.

Other qualitative benefits of the new location include convenient access to JFK Medical Center and John Prince Park, where many of our existing patients live. There is also convenient access to a public bus stop and sufficient parking for patient and staff volume, including the possibility of parking one of the mobile units there after hours.

Below is a comparison of annual lease cost between Lantana Clinic at DOH and the New Atlantis Clinic. Both leases have a base rate of \$20 per sf for the base rate. Building operating expense is calculated differently in each lease. The Lantana at DOH agreement calculates building operating expense at \$20 per sf of common space allocation to cover these expenses and the New Atlantis Clinic building

**HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE
JOINT MEETING
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operating expense is calculated at \$9.37 per rentable sf. Please note that the New Atlantis Clinic lease does not cover electricity or janitorial services.

Leased Space Comparison option

	Lantana Clinic at DOH	New Atlantis Clinic
Square Footage: Occupied	9,720	26,283
Square Footage: Common	3,172	included
Base Rent / sf	\$20	\$20
Bldg Operating Cost / sf	\$20	\$9.37
Base Rent Total	\$194,400	\$525,660
Bldg Operating Cost Total	\$63,440	\$246,272
ANNUAL COST TOTAL	\$257,840	\$771,932

While total lease expense is expected to be more than the existing annual rent, if a move to larger space does not take place, net patient revenue is expected to decline at the Lantana clinic by approximately \$1.8M because of the significant reduction in patient access, in order to accommodate new social distancing guidelines and best practices. Additionally, staffing efficiencies can be realized by centralizing the registration process and improving patient flow in the new space. Net expense increase is approximately \$370k per year. Thus, in order to recover the Pre-Covid revenue levels the net increase for the cost of the move is an annual increase of \$370k. Staff believes that the actual cost of relocation and move expenses can be reimbursed through specific grant funds that were awarded for COVID19 response and would not be additional incremental expense for the clinics.

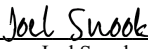
The proposed lease term is 10 years and the tenant improvement allowance are \$40 per square foot. It is anticipated that it will take approximately 6 months from the time of lease execution to move in based upon assertions of build out from the landlord.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements		Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue		Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	\$370,000	Yes <input type="checkbox"/> No <input type="checkbox"/>

HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE JOINT MEETING June 9, 2020

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:


B8185C799A486...
Joel Snook
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

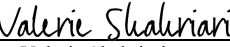
N/A
Committee Name

N/A
Date Approved


6. Recommendation:

Staff recommends the Board approve the move of the Lantana clinic location to the location at 4801 S. Congress Avenue through the execution of the lease, not to exceed 10 years and a cost of \$772,000 for the first year with an inflation factor not to exceed 3% annually.


Approved for Legal sufficiency:

DocuSigned by:


Valerie Shalviani
VP & General Counsel



Helma Andric
VP, Chief Medical Officer &
Executive Director of Clinic Services

DocuSigned by:


Darcy Davis
Chief Executive Officer

**HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE
JOINT MEETING
June 9, 2020**

1. Description: Tentative Millage Rate

2. Summary:

Staff recommends the Board set a proposed tentative millage rate of 0.7261.

3. Substantive Analysis:

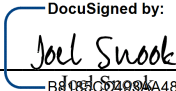
The District tax rate in 2020 was 0.7261 mills. Staff is recommending the 2021 proposed tentative millage rate be set at 0.7261, which is 4.0% over the rolled-back rate of 0.6982 and equal to the 2020 tax rate. The rolled-back rate is the tax rate which generates the same amount of tax revenue as the previous year, excluding new construction. The proposed tentative millage rate represents the tax rate the Board cannot exceed when it sets the final rate at the September TRIM hearings.

The 2020 estimate of taxable values from the County showed an increase of 5.5% over 2019. The increase in taxable values in conjunction with keeping the millage rate flat results in an approximately \$7.4 million increase in ad valorem taxes relative to 2020. The proposed budget anticipates spending approximately \$37.4 million in reserves, including \$24.9 million in assigned reserves which were designated for spend on the Epic EHR system and the replacement of the two Trauma Hawk helicopters.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date Approved

**HEALTH CARE DISTRICT BOARD & FINANCE AND AUDIT COMMITTEE
JOINT MEETING
June 9, 2020**

6. Recommendation:

Staff recommends the Board set a proposed tentative millage rate of 0.7261 mills.

Approved for Legal sufficiency:

DocuSigned by:
Valerie Shalviani
Valerie Shalviani
VP & General Counsel

DocuSigned by:
Joel Snook
Joel Snook
VP & Chief Financial Officer

DocuSigned by:
Darcy Davis
Darcy Davis
Chief Executive Officer