



**Lakeside Health Advisory Board
June 4, 2025
9:30 A.M.**

Meeting Location:

Lakeside Medical Center
39200 Hooker Highway
Belle Glade, FL 33430



LAKESIDE HEALTH ADVISORY BOARD

AGENDA

June 4, 2025

39200 Hooker Highway

Belle Glade, FL 33430

Microsoft Teams [Need help?](#)

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Meeting ID: 239 272 508 230

Passcode: SB3Rp25h

Dial in by phone: +1 872-216-4890,,382258805# United States, Chicago

[Find a local number](#)

Phone conference ID: 382 258 805#

1. Call to Order – Inger Harvey, Chair

- A. Roll Call
- B. Invocation
- C. Pledge of Allegiance

2. Agenda Approval

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

3. Awards, Introductions and Presentations

- A. Introduction of Jackie Drahos, DNP, RN, CPHQ, Director of Quality
(Ronald J. Doncaster, Hospital Administrator – Lakeside Medical Center)

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

- A. **Staff recommends a MOTION TO APPROVE:**
Board Meeting Minutes of March 5, 2025 [Pages 1-5]

7. Consent Agenda – Motion to Approve Consent Agenda Items

A. **ADMINISTRATION**

- 7A-1 **RECEIVE AND FILE:**
June 2025 Internet Posting of District Public Meetings

<https://www.hcdpbc.org/resources/public-meetings?retain=true&RefineModule=1352&StartTax=69&StartDate=&Keywords=&RefineParent=74>

7A-2 **RECEIVE AND FILE:**
Lakeside Health Advisory Board Attendance [Page 6]

7A-3 **RECEIVE AND FILE:**
Lakeside Happenings Newsletter - May 2025 [Page 7 - 8]

8. Regular Agenda

A. **ADMINISTRATION**

8A-1 **RECEIVE AND FILE**
Hospital Update
(Ronald J. Doncaster, Hospital Administrator for Lakeside Medical Center)
[Verbal and PowerPoint]

8A-2 **RECEIVE AND FILE**
Community Health Needs Assessment - Update
(Emily Carmichael, Director of Health Planning and Tiffany Canate, Senior Health Planner and Programs Manager for the Health Council of Southeast Florida)
[Verbal and PowerPoint]

9. Staff Comments

10. Board Member Comments

11. Establishment of Upcoming Meetings for 2025:

- September 3, 2025
- December 3, 2025

Time: 9:30 a.m. – 11:30 a.m.

12. Motion to Adjourn



**LAKESIDE HEALTH ADVISORY BOARD
MINUTES**

March 5, 2025 at 9:30 a.m.

**JOIN ZOOM MEETING
at
Lakeside Medical Center
39200 Hooker Highway
Belle Glade, FL 33430**

1. Call to Order – Inger Harvey, Chair

A. Roll Call

Board Members present: Inger Harvey, Chair; Eddie Rhodes, Carolyn Jones and Wesley Ledesma

Board Members absent: LaTanya McNeal, Vice Chair; Caroline C. Villanueva, Secretary; Tammy Jackson-Moore

Staff and Guests: Belma Andric, SVP, CMO; Candice Abbott, SVP & COO; Bernabe Icaza, SVP & General Counsel; Jessica Cafarelli, VP & CFO; Geoff Washburn, VP & CHRO; Heather Bokor, VP & Chief Compliance, Privacy & Risk Officer; Robin Kish, Director of Communications; Steven Sadiku, AVP, Quality & Regulatory; Ronald J. Doncaster, VP, Hospital Administrator of LMC; Jennifer Dorcé-Medard, ACMC/DIO/FMPD; Alyssa Tarter, AVP, Nursing and Operations; Emily Carmichael, Health Council of Southeast Florida

Transcribing Secretary: Rosa Clas and Alexandra Pardon

B. Invocation

Eddie Rhodes led the invocation.

C. Pledge of Allegiance

The Pledge of Allegiance was recited.

2. Agenda Approval

A. Additions/Deletions/Substitutions

Addition to:

3. Awards, Introductions and Presentations

**B. Introduction of Alyssa Tarter, MSN, RN, CPHRM, CPPS, Associate Vice President of Nursing and Operations for Lakeside Medical Center
(Candice Abbott, SVP, Chief Operations Officer for Administration Operations - District)**

Substitution to:

8. Regular Agenda

8A-2 RECEIVE AND FILE

The Process for Lakeside Medical Center's Community Health Needs Assessment
(Emily Carmichael, Director of Health Planning for the Health Council of Southeast Florida)
[Verbal and PowerPoint]

B. Motion to Approve Agenda

CONCLUSION/ACTION: Wesley Ledesma made a motion to approve the agenda with Additions/Substitutions; the motion was duly seconded by Eddie Rhodes. There being no objection, the motion passed unanimously.

3. Awards, Introductions and Presentations

- A. Introduction of Ronald J. Doncaster, MSA, as the new Lakeside Medical Center's Vice President, Hospital Administrator
(Candice Abbott, SVP, Chief Operations Officer for Administration Operations - District)
- B. Introduction of Alyssa Tarter, MSN, RN, CPHRM, CPPS, Associate Vice President of Nursing and Operations for Lakeside Medical Center
(Candice Abbott, SVP, Chief Operations Officer for Administration Operations - District)

4. Disclosure of Voting Conflict

None

5. Public Comment

None

6. Meeting Minutes

- A. **Staff recommends a MOTION TO APPROVE:**
Board Meeting Minutes of December 4, 2024.

CONCLUSION/ACTION: Wesley Ledesma made a motion to approve the meeting minutes of December 4, 2024, as written with no corrections; the motion was duly seconded by Eddie Rhodes. There being no objections, the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

A. ADMINISTRATION

7A-1 RECEIVE AND FILE:

March 2025 Internet Posting of District Public Meetings
<https://www.hcdpbc.org/resources/public-meetings?retain=true&RefineModule=1352&StartTax=69&StartDate=&Keywords=&RefineParent=74>

7A-2 RECEIVE AND FILE:

Lakeside Health Advisory Board Attendance

7A-3 **RECEIVE AND FILE:**
"The District Beat" Newsletter – 2nd Edition – February 2025

CONCLUSION/ACTION: Wesley Ledesma made a motion to approve the Consent Agenda items with no Additions/Deletions/Substitutions; the motion was duly seconded by Carolyn Jones. There being no objections, the motion passed unanimously.

8. Regular Agenda

A. ADMINISTRATION

8A-1 RECEIVE AND FILE

School Health Update – Glades Area BMI and Vision Screening Referral Data from 8/01/2023 to 05/31/2024 (SY23-24) and Data from 8/12/2024 to 12/03/2024 (Steven Sadiku, Director, Corporate Quality, for Regina All, SVP & Chief Nursing Officer Home Office)
[Verbal and PowerPoint]

Steven Sadiku provided information on the following:

1. Glades Area
 - BMI and Vision Screening Referral Data SY 23-24
 - Vision Referrals
 - Completed Referrals
 - * Completed Private Doctor – with glasses
 - * Completed Private Doctor – without glasses
 - * Community Service – glasses of
2. Florida Mandated Student BMI and Vision Screening SY 23-24
 - Total Schools
 - Total Students
 - Students Screened
 - Abnormal Screens
 - Gender Assigned at Birth
 - Percentage of Students Screened by Grade
 - Percent Screened by School
 - Student Screening Results
 - Screenings per Month
 - Outcome for Abnormal
3. Florida Mandated Student Vision Screening SY 23-24
 - Total Schools
 - Total Students
 - Students Screened
 - Abnormal Screens
 - Gender Assigned at Birth
 - Model of Care
 - Percentage of Students Screened by Grade
 - Percent Screened by School
 - Performance by Area
 - Screenings per Month
 - Student Screening Results
 - Outcome for Abnormal

Dr. Belma Andric stated that BMI is regulated by the State.

The Board Members stated that the Steven Sadiku did a good job with the presentation.

The Board Members were given an opportunity to ask questions.

8A-2 RECEIVE AND FILE

The Process for Lakeside Medical Center's Community Health Needs Assessment (CHNA)

(Emily Carmichael, Director of Health Planning for the Health Council of Southeast Florida)

[Verbal and PowerPoint]

Emily Carmichael provided information on the following:

1. Health Council of Southeast Florida
 - Explained who they are and what they do
 - They have experience in Community Health Assessments and Plans and other efforts
2. Community Health Improvement Process
 - The CHNA Process
 - The Implementation Strategy Process
3. Data to Action: CHNAs and Implementation Plan
 - Community Needs Assessment
 - Plan Implementation Strategy
 - Data – Analysis – Action
4. CHNA – Seeks to understand health outcomes and the root causes of those outcomes.
 - Conducted every 3 years.
 - Understand health status needs of the community.
 - Highlight priorities and health factors.
 - Engage stakeholders and community members.
 - Inform the development of the implementation strategy.
5. Implementation Strategy - Seeks to take action to meet the community health needs identified through the assessment.
 - Developed following the CHNA.
 - Seeks to address priority issues identified in the CHA.
 - Sets measurable objectives and track process over time.
6. Advisory Council Roles
 - Participate in discussions & provide insights.
 - Provide recommendations for gaining community participation.
 - Vet assessment data.
 - Communicate the progress to other stakeholders in the community.
 - Champion the process for the community.
7. Discussed the LMC CHNA Process for March, April, May and June 2025

The Board Members were given an opportunity to ask questions.

The Board Members stated that the presentation was very well done.

CONCLUSION/ACTION: Received and filed.

9. Staff Comments

- Ronald J. Doncaster provided the following information:
 - Town Hall Meetings being held on:
 - April 13, 2025 for staff
 - April 28, 2025 for the Western Palm Beach County community (location to be announced)
 - Tampa General Hospital's CEO will be present at both Townhall Meetings.
 - Planning to meet with the Western Palm Beach County Mayors and City Managers

- Planning to attend Community Meetings
- Staff are not losing their positions.
- Planning to bring new services to the hospital.

10. Board Member Comments:

- Eddie Rhodes stated that he was concerned that the Board Members were not initially informed about the Tampa General Partnership.

Candice Abbott stated that at the previous meeting some information was provided but could not provide the complete information. There was a clause in the agreement that did not permit for them to disclose the partnership.

- Inger Harvey said thank you for sharing the newsletter with the Board Members.

11. Establishment of Upcoming Meeting for 2025:

- June 4, 2025
- September 3, 2025
- December 3, 2025

Time: 9:30 a.m. – 11:30 a.m.

12. Motion to Adjourn

There being no further business, the meeting was adjourned at 10:21 a.m.

Caroline C. Villanueva

Date



LAKESIDE HEALTH ADVISORY BOARD
Lakeside Medical Center
39200 Hooker Highway
Belle Glade, FL 33430

ATTENDANCE

2025

Member	March 5, 2025	June 4, 2025	September 3, 2025	December 3, 2025
Eddie Rhodes	Yes			
Inger Harvey	Yes			
Caroline C. Villanueva	Absent			
Dr. LaTanya McNeal	Absent			
Carolyn Jones	Yes			
Tammy Jackson-Moore	Absent			
Wesley Ledesma	Yes			

Created: 5/19/2020

Lakeside Happenings



From the Desk of Lakeside Medical Center's (LMC) Leaders May 2025



Ronald J. Doncaster, MSA
Vice President &
Hospital Administrator



Jennifer Dorcé-Medard, D.O.
Associate Chief Medical Officer
DIO/FM Program Director



Alyssa Tarter, MSN, RN, CPHRM, CPPS
Associate Vice President of Nursing

As we step into this exciting new chapter at Lakeside Medical Center, we remain committed to fostering growth, innovation, and a strong sense of transparency. This newsletter serves as a key resource to keep you informed on the latest updates, achievements, and opportunities shaping our journey forward. We're also working on a consistent communication cadence that supports our culture, enhances performance, and strengthens our commitment to being a great place for both team members and patients.

Good Catch Award Winner Q1 2025:

A good catch is the identification of a condition or situation with the potential to cause harm, but was prevented thanks to timely intervention or corrective action. This includes any safety risk involving patients or non-patients.



Michael Duncan, Emergency Department Manager, recently identified and reported a medication safety concern related to IV pump programming, allowing the team to resolve the issue before it led to an incident.

Thank you, Michael, for your attention to detail and commitment to patient safety. Your leadership makes a difference

Administrator on Call (AOC):

Keep an eye out for the Administrator on Call Process, arriving soon.

Community Town Hall Recap:

Nearly 200 Glades-area residents, community leaders, and elected officials joined us on April 28 at the Dolly Hand Cultural Arts Center for a Community Town Hall about the future of care in our region. The event focused on the new partnership between Lakeside Medical Center and Tampa General Hospital, two organizations committed to strengthening services and keeping care local.



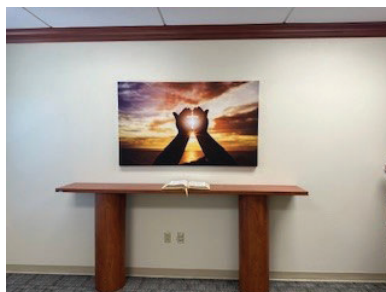
Health Care District President and CEO Darcy Davis and Tampa General Hospital President and CEO John Couris led an engaging discussion and answered questions from the audience. The event was moderated by the Glades' own Tammy Jackson-Moore.

Special thanks to Rosa Clas, William Stanley, Tracey Baker, Bonita Anderson, Brandy Seider, Dorma Brown Mullins, Michelle Bush, and Deborah Kirchman-Morell for your help organizing, ushering, and greeting guests; you made a lasting impression. And thank you to everyone who attended and showed your support!

If you couldn't join us, catch the highlights in our video recap:
[Click here to watch the video](#)

Lakeside Chapel Now Open:

The chapel is now open as a dedicated space for reflection, prayer, and spiritual support. It provides a peaceful environment where patients, families, and staff can find comfort, solitude, or spiritual connection during times of need. In the coming weeks, we'll be meeting with local clergy to explore reintroducing pastoral services.



Black Gold Jubilee:

Hospital staff proudly participated in the Black Gold 5K Race and Festival, showing their support for the local community and promoting health and wellness. Many staff members took part in the race, including RN runners, Carmen Ramsey and Sharon Beckford-Douglas, who were awarded medals. Other staff members volunteered at the event, helping to make the day a success. It was a wonderful opportunity for our team to engage with the community and demonstrate our commitment to both physical health and local involvement. The event was a great way to come together outside of the hospital and celebrate our shared dedication to a healthy, vibrant community.



Gym Coming Soon:

We've received clear feedback that many team members are eager to use the gym again. After consulting with Health Care District leadership to understand the reasons for its closure, we've received approval and a checklist to complete before reopening. Since the safety and well-being of our team members is our top priority, we want to ensure the gym is reopened properly. Our goal is to have it ready by Memorial Day, and if there are any delays, we'll keep you updated!

May is Stroke Awareness Month:



May is Stroke Awareness Month, a time to raise awareness about the importance of recognizing stroke symptoms and seeking timely treatment. As part of our ongoing efforts to improve stroke care, we are excited to announce the anticipated go-live of our Tele-Neuro program in mid-June. This innovative technology will allow real-time consultations with neurologists, providing enhanced care and quicker decisionmaking for stroke

patients, especially in critical situations. We are committed to delivering the best possible care and are excited for the positive impact this advancement will have on patient outcomes.

Nurses Week:

Nurses Week was a special time to honor and celebrate the incredible dedication, compassion, and expertise of our nursing team. Throughout the week, we recognized the essential role our nursing staff plays in delivering high-quality care and making a difference in the lives of our patients with a variety of fun activities. From the frontlines of health care to behind-the-scenes support, our nurses consistently go above and beyond to ensure the well-being of those in their care.

We are grateful for their tireless commitment and unwavering service to our patients and community every day. Thank you to our nursing staff for being "PLANE AWESOME"!

Hospital Week:

Hospital Week is an opportunity to celebrate and recognize the hard work, dedication, and compassion of everyone who contributes to the care and well-being of our patients. From clinical staff to support teams, each individual plays a vital role in creating a positive and healing environment. During the week of May 12th – 16th, we will celebrate together to honor the teamwork and commitment that make our hospital a place of hope, care, and recovery. We are grateful for the incredible efforts of all our employees and extend our heartfelt thanks for your continued dedication to providing exceptional patient care. Keep an eye out for hospital festivities, and make sure you click [this link](#) starting Monday, May 12th to read messages from others on the team who appreciate you, too.