



## **FINANCE COMMITTEE**

**June 23, 2021**

**12:15 P.M.**

**Meeting Location**  
**1515 N. Flagler Drive, Suite 101**  
**West Palm Beach, FL 33401**

*If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.*



**FINANCE COMMITTEE MEETING  
AGENDA  
June 23, 2021  
12:15 P.M.  
1515 N. Flagler Drive, Suite 101  
West Palm Beach, FL 33401**

Remote Participation Login: <https://tinyurl.com/yda3vnks>

or

DIAL +1 (646) 558 8656; Meeting ID: 550 789 5592; Access number: 946503

- 1. Call to Order**
  - A. Roll Call
- 2. Agenda Approval**
  - A. Additions/Deletions/Substitutions
  - B. Motion to Approve Agenda
- 3. Awards, Introductions and Presentations**
- 4. Disclosure of Voting Conflict**
- 5. Public Comment**
- 6. Meeting Minutes**
  - A. **Staff recommends a MOTION TO APPROVE:**  
Finance Committee Meeting Minutes of May 19, 2021. [Pages 1-3]
- 7. Consent Agenda – Motion to Approve Consent Agenda Items**
  - A. **ADMINISTRATION**
    - 7A-1 **RECEIVE AND FILE:**  
June 2021 Internet Posting of District Public Meeting.  
<https://www.hcdpbc.org/resources/public-meetings>
    - 7A-2 **RECEIVE AND FILE:**  
Attendance Tracking. [Page 4]

**C. L. Brumback Primary Care Clinics  
Finance Committee  
Meeting Agenda  
June 23, 2021**

**8. Regular Agenda**

**A. FINANCE**

**8A-1 Staff recommends a MOTION TO APPROVE:**

C. L. Brumback Primary Care Clinics Financial Report April 2021.  
(Mina Bayik) [Pages 5-22]

**9. AVP and Executive Director of Clinic Services Comments**

**10. Board Member Comments**

**11. Establishment of Upcoming Meetings**

**July 28, 2021 (HCD Board Room)**

12:15 P.M. Finance Committee

**August 25, 2021 (HCD Board Room)**

12:15 P.M. Finance Committee

**September 29, 2021 (HCD Board Room)**

12:15 P.M. Finance Committee

**October 27, 2021 (HCD Board Room)**

12:15 P.M. Finance Committee

**November 30, 2021 (HCD Board Room)**

12:15 P.M. Finance Committee

**December 14, 2021 (HCD Board Room)**

12:15 P.M. Finance Committee

**12. Motion to Adjourn**

\*District Clinic Holdings, Inc. welcomes public comment during its regular monthly meetings. This month, public comment should be emailed to [swynn@hcdpbc.org](mailto:swynn@hcdpbc.org) or submitted via phone (561) 829-1211 prior to Noon on The Scheduled Meeting Date. All comments received during this time frame will be read aloud and included in the official meeting record.

Any person(s) not adhering to the Board's guidelines or who make comments which could be perceived as slanderous or disruptive may be barred from making future comments before the Board.



**DISTRICT CLINIC HOLDINGS, INC.  
d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS  
BOARD OF DIRECTORS FINANCE COMMITTEE  
MEETING MINUTES  
May 19, 2021  
Zoom Webinar Meeting**

**1. Call to Order**

Ms. Tammy Jackson- Moore called the meeting to order at 12:23 p.m.

**A. Roll Call**

Committee members present: James Elder, Tammy Jackson-Moore  
Absent: Mike Smith

Staff present included: Belma Andric, Hyla Fritsch, Shannon Wynn, Mina Bayik, Patricia Lavelly; Donald Moniger; Glen Torcivia, Outside Legal Counsel; David Speciale; Shauniel Brown; Martha Hyacinthe; Nicole Glasford; Candice Abbott; June Shipek; Andrea Steele; Jessenia Bruno; Thomas Cleare

Recording/transcribing Secretary: Shannon Wynn

**B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents, through collaboration and partnership, in a culturally sensitive environment.**

**2. Agenda Approval**

**A. Additions/Deletions/Substitutions**

None.

**B. Motion to Approve Agenda**

**CONCLUSION/ACTION: Mr. Elder made a motion to approve the agenda as presented/amended. The motion was duly seconded by Ms. Jackson-Moore. A vote was called, and the motion passed unanimously.**

**3. Awards and Presentations**

None.

**4. Disclosure of Voting Conflict**

None.

**5. Public Comment**

None.

District Clinic Holdings, Inc.  
d.b.a. C.L. Brumback Primary Care Clinics  
Board of Directors Finance Committee  
Meeting Minutes  
May 19, 2021  
Page 2 of 3

## **6. Meeting Minutes**

### **6A-1 Staff recommends a MOTION TO APPROVE:**

Finance Committee Meeting Minutes of April 28, 2021.

**CONCLUSION/ACTION:** Mr. Elder made a motion to approve the February 2021 minutes as presented/amended. The motion was duly seconded by Ms. Jackson-Moore. A vote was called, and the motion passed unanimously.

## **7. Consent Agenda – Motion to Approve Consent Agenda Items**

**CONCLUSION/ACTION:** Mr. Elder made a motion to approve the Consent agenda as presented/amended. The motion was duly seconded by Ms. Tammy Jackson-Moore. A vote was called, and the motion passed unanimously.

### **A. ADMINISTRATION**

#### **7A-1 RECEIVE AND FILE:**

May 2021 Internet Posting of District Public Meeting.  
<https://www.hcdpbc.org/resources/public-meetings>

#### **7A-2 RECEIVE AND FILE:**

Attendance Tracking

## **8. Regular Agenda**

### **A. FINANCE**

#### **8A-1 Staff recommends a RECEIVE AND FILE:**

District Clinic Holding, Inc. 2021 YTD Grant Status Report

## **9. VP and Executive Director of Clinic Services Comments**

None.

## **10. Board Member Comments**

None.

## **11. Establishment of Upcoming Meetings**

**June 23, 2021 (HCD Board Room)**

12:15pm Finance Committee

District Clinic Holdings, Inc.  
d.b.a. C.L. Brumback Primary Care Clinics  
Board of Directors Finance Committee  
Meeting Minutes  
May 19, 2021  
Page 3 of 3

**July 28, 2021 (HCD Board Room)**

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**December 14, 2021 (HCD Board Room)**

12:15 P.M. Finance Committee

**12. Motion to Adjourn**

**Mr. Elder made a motion to adjourn. The motion was duly seconded by Ms. Jackson-Moore. A vote was called, and the motion passed unanimously.**

There being no further business, the meeting was adjourned at 12:30 p.m.

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**DCHI Finance Committee Chair**

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**Date**

**C. L. Brumback Primary Care Clinics  
Finance Committee**

**Attendance Tracking**

	1/27/21	2/24/21	3/31/21	4/28/21	5/26/21	6/30/21	7/28/21	8/25/21	9/29/21	10/27/21	11/30/21	12/15/21
James Elder	X	X	E	X	X							
Michael Smith	X	X	X	X	A							
Tammy Jackson-Moore	X	X	E	X	X							

X= Present

C= Cancel

E= Excused

A= Absent

**DISTRICT CLINIC HOLDINGS, INC.**  
**FINANCE COMMITTEE**  
**June 23, 2021**

**1. Description: District Clinic Holdings, Inc., Financial Report: April 2021**

**2. Summary:**

The April 2021 financial statements for the District Clinic Holdings, Inc., are presented for Finance Committee review.

**3. Substantive Analysis:**

Management has provided the income statements and key statistical information for District Clinics Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statements presentation.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	<b>N/A</b>	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	<b>N/A</b>	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	<b>N/A</b>	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

*Darcy Davis*

\_\_\_\_\_  
Darcy J Davis  
Chief Executive Officer

**5. Reviewed/Approved by Committee:**

N/A

\_\_\_\_\_  
Committee Name

\_\_\_\_\_  
Date Reviewed/Approved

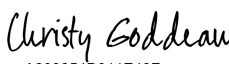



**DISTRICT CLINIC HOLDINGS, INC**  
**FINANCE COMMITTEE**  
**June 23, 2021**

**6. Recommendation:**

Staff recommends that the Finance Committee approve the District Clinic Holdings, Inc., April 2021 YTD financial statements.

Approved for Legal sufficiency:

DocuSigned by:  
  
A209254D911E48F...  
Christy Goddeau  
Interim General Counsel

  
Darcy J Davis  
Chief Executive Officer

  
Dr. Hyla Fritsch  
AVP & Executive Director of Clinic and  
Pharmacy Services



## MEMO

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To: Finance Committee  
From: Darcy J. Davis  
Chief Executive Officer  
Date: May 19, 2021

Subject: Management Discussion and Analysis as of April 2021 C.L. Brumback Primary Care Clinic Financial Statements.

The April statements represent the financial performance through the seventh month of the 2021 fiscal year for C.L. Brumback Primary Care Clinics. Total YTD revenue was unfavorable to budget by (\$3.4M) due primarily to timing of COVID-19 stimulus funds. Net patient revenue YTD was favorable to budget by \$921k. Expenses before depreciation were favorable to budget by \$468k or 2.9% due mostly to positive variances in medical supplies \$539k, other supplies \$108k, medical services \$127k, lease and rental \$125k, and other expense \$83k. Total YTD net margin was (\$9.5M) compared to budget of (\$6.9M) resulting in an unfavorable variance of (\$2.6M) or 38.3%.

The Medical clinics total YTD revenue was unfavorable to budget by (\$3.5M). This unfavorable variance resulted from the timing of COVID-19 related stimulus funding. Gross patient revenue was over budget by \$3.2M or 47.7%, which resulted from the Clinic efforts to respond to the pandemic offering telemedicine visits in addition to office visits. Clinic staff continue to provide countywide COVID-19 testing and vaccination. Total operating expenses of \$13.6M were favorable to budget of \$14.0M by \$422k or 3.0%. This positive variance is mostly related to medical supplies \$500k, medical services \$127k, lease and rental \$122k, and other expense \$69k. These expenses are favorable to budget due to usage timing and supplies purchases. Total YTD net margin was (\$8.5M) compared to budget of (\$5.7M) resulting in an unfavorable variance of (\$2.8M) or 48.9%.

The Dental clinics total YTD gross patient revenue was favorable to budget by \$333k or 17.4%. Total revenue of \$2.0M was over budget by \$75k due to increase visits. Total operating expenses of \$2.3M were favorable to budget by \$46k or 2.0%. Total YTD net margin was (\$981k) compared to a budget loss of (\$1.1M) for a favorable variance of \$166k or (14.5%).

On the Comparative Statement of Net Position, due from other governments increased from \$967k to \$2.6M. This balance is due mainly from Health Resources and Service Administration (HRSA). The District subsidy YTD for the Medical and Dental clinics are \$4.9M, and \$1.1M respectively for a combined subsidy of \$6.0M.

**DISTRICT CLINIC HOLDINGS, INC.**  
**COMPARATIVE STATEMENT OF NET POSITION**

	<u>Apr 30, 2021</u>	<u>Mar 31, 2021</u>	<u>Increase (Decrease)</u>
<b>Assets</b>			
Cash and Cash Equivalents	(7,773,222)	(4,631,182)	\$ (3,142,040)
Restricted Cash	221,426	221,426	-
Accounts Receivable, net	3,452,665	3,006,015	446,651
Due from Other Governments	2,569,853	967,175	1,602,678
Other Current Assets	74,292	76,141	(1,849)
Net Investment in Capital Assets	2,858,226	2,889,818	(31,592)
<b>Total Assets</b>	<u>\$ 1,403,240</u>	<u>\$ 2,529,392</u>	<u>\$ (1,126,152)</u>
<b>Liabilities</b>			
Accounts Payable	200,724	118,670	82,053
Deferred Revenue	1,097,816	1,364,027	(266,211)
Other Current Liabilities	1,034,533	1,572,356	(537,823)
Non-Current Liabilities	1,392,996	1,370,175	22,822
<b>Total Liabilities</b>	<u>3,726,069</u>	<u>4,425,228</u>	<u>(699,159)</u>
<b>Deferred Inflows of Resources</b>			
Deferred Inflows- Other Post Employment Benefits	<u>\$ 474</u>	<u>\$ 474</u>	<u>\$ -</u>
<b>Net Position</b>			
Net Investment in Capital Assets	2,858,226	2,889,818	(31,592)
Unrestricted	(5,181,529)	(4,786,128)	(395,401)
<b>Total Net Position</b>	<u>(2,323,304)</u>	<u>(1,896,310)</u>	<u>(426,993)</u>
<b>Total Liabilities, Deferred Inflows of Resources and Net Position</b>	<u>\$ 1,403,240</u>	<u>\$ 2,529,392</u>	<u>\$ (1,126,152)</u>

**Note:** Amounts may not foot due to rounding.

**District Clinics Holdings, Inc. Statement of Revenues and Expenses**

FOR THE SEVENTH MONTH ENDED APRIL 30, 2021

Current Month								Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
2,230,803	1,310,578	920,225	70.2%	160,855	2,069,948	1,286.8%	Gross Patient Revenue	12,081,564	8,573,538	3,508,026	40.9%	11,780,383	301,182	2.6%
562,148	235,007	(327,141)	(139.2%)	(59,194)	(621,342)	1,049.7%	Contractual Allowances	3,248,462	1,546,231	(1,702,231)	(110.1%)	2,094,601	(1,153,861)	(55.1%)
809,796	506,534	(303,262)	(59.9%)	60,440	(749,356)	(1,239.8%)	Charity Care	4,223,323	3,362,438	(860,885)	(25.6%)	4,562,875	339,551	7.4%
405,392	181,738	(223,654)	(123.1%)	189,943	(215,449)	(113.4%)	Bad Debt	2,162,662	1,205,632	(957,030)	(79.4%)	1,675,172	(487,490)	(29.1%)
1,777,335	923,279	(854,056)	(92.5%)	191,188	(1,586,147)	(829.6%)	Total Contractuals and Bad Debts	9,634,447	6,114,301	(3,520,146)	(57.6%)	8,332,647	(1,301,800)	(15.6%)
905,685	396,663	509,022	128.3%	333,912	571,773	171.2%	Other Patient Revenue	3,539,873	2,606,599	933,274	35.8%	2,515,551	1,024,322	41%
1,359,153	783,962	575,191	73.4%	303,579	1,055,574	347.7%	Net Patient Revenue	5,986,991	5,065,836	921,155	18.2%	5,963,287	23,703	0.4%
60.93%	59.82%			188.73%			Collection %	49.55%	59.09%			50.62%		
1,566,400	1,178,007	388,393	33.0%	1,364,639	201,760	14.8%	Grant Funds	4,417,210	5,006,138	(588,928)	(11.8%)	3,831,439	585,771	15.3%
27,883	212,051	(184,168)	(86.9%)	-	27,883	0.0%	Other Financial Assistance	801,641	4,312,084	(3,510,443)	(81.4%)	-	801,641	0.0%
14,654	45,034	(30,380)	(67.5%)	4,770	9,884	207.2%	Other Revenue	69,732	315,238	(245,506)	(77.9%)	55,129	14,603	26.5%
1,608,937	1,435,092	173,845	12.1%	1,369,409	239,528	17.5%	Total Other Revenues	5,288,584	9,633,460	(4,344,876)	(45.1%)	3,886,568	1,402,016	36.1%
2,968,090	2,219,054	749,036	33.8%	1,672,988	1,295,102	77.4%	Total Revenues	11,275,574	14,699,296	(3,423,722)	(23.3%)	9,849,855	1,425,719	14.5%
<i>Direct Operational Expenses:</i>														
1,629,754	1,460,073	(169,681)	(11.6%)	1,543,379	(86,374)	(5.6%)	Salaries and Wages	10,188,483	10,089,513	(98,970)	(1.0%)	9,652,377	(536,106)	(5.6%)
427,189	386,441	(40,748)	(10.5%)	366,442	(60,747)	(16.6%)	Benefits	2,818,878	2,689,666	(129,212)	(4.8%)	2,479,652	(339,226)	(13.7%)
248,133	47,602	(200,531)	(421.3%)	57,310	(190,823)	(333.0%)	Purchased Services	636,621	361,441	(275,180)	(76.1%)	573,667	(62,954)	(11.0%)
28,620	125,779	97,159	77.2%	12,994	(15,626)	(120.3%)	Medical Supplies	280,213	819,107	538,894	65.8%	261,288	(18,924)	(7.2%)
13,176	26,518	13,342	50.3%	16,520	3,344	20.2%	Other Supplies	77,845	185,726	107,881	58.1%	90,842	12,996	14.3%
55,468	86,661	31,193	36.0%	94,104	38,636	41.1%	Medical Services	433,301	560,099	126,798	22.6%	489,352	56,051	11.5%
62,547	62,583	36	0.1%	84,585	22,038	26.1%	Drugs	443,663	404,525	(39,138)	(9.7%)	581,793	138,130	23.7%
14,332	9,629	(4,703)	(48.8%)	22,582	8,250	36.5%	Repairs & Maintenance	45,841	67,403	21,562	32.0%	237,212	191,372	80.7%
97,843	127,111	29,268	23.0%	115,797	17,954	15.5%	Lease & Rental	716,054	841,174	125,120	14.9%	788,141	72,087	9.1%
7,229	7,341	112	1.5%	4,407	(2,822)	(64.0%)	Utilities	49,630	51,387	1,757	3.4%	35,775	(13,855)	(38.7%)
52,110	39,123	(12,987)	(33.2%)	26,386	(25,724)	(97.5%)	Other Expense	204,655	288,046	83,391	29.0%	195,426	(9,229)	(4.7%)
3,331	4,334	1,003	23.1%	1,320	(2,011)	(152.3%)	Insurance	24,966	30,338	5,372	17.7%	15,582	(9,384)	(60.2%)
2,639,732	2,383,195	(256,537)	(10.8%)	2,345,826	(293,906)	(12.5%)	Total Operational Expenses	15,920,149	16,388,425	468,276	2.9%	15,401,106	(519,043)	(3.4%)
<b>Net Performance before Depreciation &amp;</b>														
328,358	(164,141)	492,499	(300.0%)	(672,838)	1,001,196	(148.8%)	Overhead Allocations	(4,644,575)	(1,689,129)	(2,955,446)	175.0%	(5,551,251)	906,676	(16.3%)

**District Clinics Holdings, Inc. Statement of Revenues and Expenses**

FOR THE SEVENTH MONTH ENDED APRIL 30, 2021

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
31,592	17,334	(14,258)	(82.3%)	19,259	(12,334)	(64.0%)	Depreciation
<i>Overhead Allocations:</i>							
6,192	2,875	(3,317)	(115.4%)	1,937	(4,254)	(219.6%)	Risk Mgt
212,145	206,967	(5,177)	(2.5%)	158,636	(53,508)	(33.7%)	Rev Cycle
7,147	3,852	(3,295)	(85.6%)	5,186	(1,961)	(37.8%)	Internal Audit
9,531	19,768	10,238	51.8%	18,588	9,057	48.7%	Home Office Facilities
45,279	33,232	(12,047)	(36.3%)	31,099	(14,181)	(45.6%)	Administration
3,301	47,193	43,892	93.0%	39,978	36,676	91.7%	Human Resources
38,855	17,241	(21,613)	(125.4%)	12,561	(26,294)	(209.3%)	Legal
8,127	8,048	(79)	(1.0%)	7,681	(445)	(5.8%)	Records
(1,922)	6,886	8,808	127.9%	11,124	13,046	117.3%	Compliance
7,424	7,007	(417)	(6.0%)	-	(7,424)	0.0%	Comm Engage Plan
44,072	82,884	38,811	46.8%	-	(44,072)	0.0%	IT Operations
7,228	8,445	1,217	14.4%	-	(7,228)	0.0%	IT Security
93,419	40,421	(52,999)	(131.1%)	-	(93,419)	0.0%	IT Applications
46,146	47,251	1,106	2.3%	-	(46,146)	0.0%	Security Services
137,495	121,543	(15,951)	(13.1%)	-	(137,495)	0.0%	IT EPIC
24,055	31,665	7,609	24.0%	30,084	6,029	20.0%	Finance
5,644	10,057	4,413	43.9%	9,064	3,420	37.7%	Public Relations
10,978	8,303	(2,675)	(32.2%)	100,648	89,670	89.1%	Information Technology
7,863	4,761	(3,102)	(65.1%)	2,175	(5,688)	(261.6%)	Corporate Quality
10,778	11,235	457	4.1%	10,972	195	1.8%	Project MGMT Office
3	1,328	1,325	99.8%	1,975	1,972	99.9%	Managed Care Contract
723,759	720,963	(2,796)	(0.4%)	441,707	(282,052)	(63.9%)	Total Overhead Allocations
<b>3,395,083</b>	<b>3,121,492</b>	<b>(273,591)</b>	<b>(8.8%)</b>	<b>2,806,792</b>	<b>(588,292)</b>	<b>(21.0%)</b>	<b>Total Expenses</b>
<b>\$ (426,994)</b>	<b>\$ (902,438)</b>	<b>\$ 475,445</b>	<b>(52.7%)</b>	<b>\$ (1,133,804)</b>	<b>\$ 706,810</b>	<b>(62.3%)</b>	<b>Net Margin</b>
-	19,125	19,125	100.0%	(6,663)	(6,663)	100.0%	<b>Capital</b>
<b>\$ -</b>	<b>\$ 921,000</b>	<b>\$ 921,000</b>	<b>100.0%</b>	<b>\$ 1,107,882</b>	<b>\$ 1,107,882</b>	<b>100.0%</b>	<b>General Fund Support/ Transfer In</b>

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
221,783	121,338	(100,445)	(82.8%)	127,113	(94,669)	(74.5%)	
19,891	20,124	233	1.2%	13,783	(6,108)	(44.3%)	
1,357,141	1,448,770	91,629	6.3%	834,948	(522,193)	(62.5%)	
16,634	26,961	10,327	38.3%	38,006	21,372	56.2%	
120,856	138,379	17,523	12.7%	130,887	10,031	7.7%	
262,162	232,624	(29,538)	(12.7%)	241,496	(20,667)	(8.6%)	
347,050	330,353	(16,697)	(5.1%)	285,718	(61,332)	(21.5%)	
136,835	120,689	(16,145)	(13.4%)	111,955	(24,879)	(22.2%)	
52,401	56,338	3,937	7.0%	48,137	(4,264)	(8.9%)	
32,573	48,202	15,628	32.4%	68,430	35,856	52.4%	
46,542	49,048	2,506	5.1%	-	(46,542)	0.0%	
516,612	580,185	63,573	11.0%	-	(516,612)	0.0%	
51,517	59,117	7,600	12.9%	-	(51,517)	0.0%	
283,469	282,946	(523)	(0.2%)	-	(283,469)	0.0%	
312,699	330,760	18,061	5.5%	-	(312,699)	0.0%	
634,766	850,804	216,038	25.4%	-	(634,766)	0.0%	
190,700	221,652	30,952	14.0%	231,167	40,467	17.5%	
51,605	70,398	18,793	26.7%	70,876	19,271	27.2%	
71,143	58,119	(13,024)	(22.4%)	618,278	547,135	88.5%	
42,575	33,328	(9,247)	(27.7%)	12,125	(30,450)	(251.1%)	
63,648	78,646	14,998	19.1%	47,421	(16,228)	(34.2%)	
6,415	9,298	2,883	31.0%	18,360	11,945	65.1%	
4,617,235	5,046,742	429,507	8.5%	2,771,587	(1,845,648)	(66.6%)	
<b>20,759,167</b>	<b>21,556,505</b>	<b>797,338</b>	<b>3.7%</b>	<b>18,299,807</b>	<b>(2,459,360)</b>	<b>(13.4%)</b>	
<b>\$ (9,483,593)</b>	<b>\$ (6,857,209)</b>	<b>\$ (2,626,384)</b>	<b>38.3%</b>	<b>\$ (8,449,952)</b>	<b>\$ (1,033,641)</b>	<b>12.2%</b>	
-	653,085	653,085	100.0%	2,744	2,744	100.0%	
<b>\$ 5,970,026</b>	<b>\$ 7,544,000</b>	<b>\$ 1,573,974</b>	<b>20.9%</b>	<b>\$ 8,325,582</b>	<b>\$ 2,355,557</b>	<b>28.3%</b>	

**District Clinics Holdings, Inc. Statement of Revenues and Expenses by Month**

	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Year to Date
<b>Gross Patient Revenue</b>	<b>1,842,091</b>	<b>1,535,619</b>	<b>1,685,042</b>	<b>1,321,289</b>	<b>1,595,963</b>	<b>1,870,757</b>	<b>2,230,803</b>	-	-	-	-	-	<b>12,081,564</b>
Contractual Allowances	509,972	470,624	453,962	303,580	404,818	543,358	562,148	-	-	-	-	-	3,248,462
Charity Care	158,009	-	1,751,178	434,796	538,927	530,618	809,796	-	-	-	-	-	4,223,323
Bad Debt	788,060	799,873	(860,761)	338,348	289,586	402,163	405,392	-	-	-	-	-	2,162,662
Other Patient Revenue	414,367	286,936	350,651	704,172	439,031	439,031	905,685	-	-	-	-	-	3,539,873
<b>Net Patient Revenue</b>	<b>800,416</b>	<b>552,056</b>	<b>691,315</b>	<b>948,737</b>	<b>801,664</b>	<b>833,649</b>	<b>1,359,153</b>	-	-	-	-	-	<b>5,986,991</b>
Collections %	43.45%	35.95%	41.03%	71.80%	50.23%	44.56%	60.93%	0.00%	0.00%	0.00%	0.00%	0.00%	49.55%
Grant Funds	104,059	-	130,321	2,271,653	(629,521)	974,299	1,566,400	-	-	-	-	-	4,417,210
Other Financial Assistance	-	-	588,890	-	179,158	5,710	27,883	-	-	-	-	-	801,641
Other Revenue	9,732	1,689	3,302	809	26,487	13,061	14,654	-	-	-	-	-	69,732
<b>Total Other Revenues</b>	<b>113,791</b>	<b>1,689</b>	<b>722,512</b>	<b>2,272,462</b>	<b>(423,876)</b>	<b>993,070</b>	<b>1,608,937</b>	-	-	-	-	-	<b>5,288,584</b>
<b>Total Revenues</b>	<b>914,207</b>	<b>553,745</b>	<b>1,413,827</b>	<b>3,221,199</b>	<b>377,788</b>	<b>1,826,719</b>	<b>2,968,090</b>	-	-	-	-	-	<b>11,275,574</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,612,557	1,177,306	1,310,859	1,482,538	1,423,741	1,551,730	1,629,754	-	-	-	-	-	10,188,483
Benefits	394,482	358,883	404,282	407,085	420,732	406,226	427,189	-	-	-	-	-	2,818,878
Purchased Services	35,150	59,503	33,586	71,484	37,746	151,018	248,133	-	-	-	-	-	636,621
Medical Supplies	19,841	24,253	46,148	84,529	35,626	41,196	28,620	-	-	-	-	-	280,213
Other Supplies	2,686	4,538	8,638	12,332	32,280	4,195	13,176	-	-	-	-	-	77,845
Medical Services	92,709	55,338	56,152	45,535	47,251	80,848	55,468	-	-	-	-	-	433,301
Drugs	82,365	73,242	60,219	55,947	59,708	49,636	62,547	-	-	-	-	-	443,663
Repairs & Maintenance	6,725	4,061	3,703	7,491	3,518	6,010	14,332	-	-	-	-	-	45,841
Lease & Rental	105,605	104,935	96,815	102,475	102,093	106,287	97,843	-	-	-	-	-	716,054
Utilities	5,024	10,320	7,438	6,515	6,285	6,819	7,229	-	-	-	-	-	49,630
Other Expense	26,726	23,914	19,350	30,184	26,817	25,554	52,110	-	-	-	-	-	204,655
Insurance	3,716	3,716	2,892	4,649	3,331	3,331	3,331	-	-	-	-	-	24,966
<b>Total Operational Expenses</b>	<b>2,387,586</b>	<b>1,900,008</b>	<b>2,050,081</b>	<b>2,310,763</b>	<b>2,199,128</b>	<b>2,432,851</b>	<b>2,639,732</b>	-	-	-	-	-	<b>15,920,149</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(1,473,379)</b>	<b>(1,346,263)</b>	<b>(636,254)</b>	<b>910,436</b>	<b>(1,821,340)</b>	<b>(606,132)</b>	<b>328,358</b>	-	-	-	-	-	<b>(4,644,575)</b>
Depreciation	20,995	42,335	31,665	31,896	31,706	31,593	31,592	-	-	-	-	-	221,783
<i>Overhead Allocations:</i>													
Risk Mgt	2,012	1,749	1,914	1,899	1,713	4,413	6,192	-	-	-	-	-	19,891
Rev Cycle	215,318	177,247	193,553	191,807	169,849	197,221	212,145	-	-	-	-	-	1,357,141
Internal Audit	261	2,616	2,029	2,200	1,135	1,246	7,147	-	-	-	-	-	16,634
Home Office Facilities	17,338	17,140	20,876	18,248	17,620	20,104	9,531	-	-	-	-	-	120,856
Administration	23,989	26,119	37,026	49,639	36,008	44,102	45,279	-	-	-	-	-	262,162
Human Resources	42,681	36,896	77,803	48,416	60,805	77,147	3,301	-	-	-	-	-	347,050
Legal	10,774	17,493	15,799	13,841	14,400	25,673	38,855	-	-	-	-	-	136,835
Records	7,126	7,518	8,070	7,478	6,020	8,062	8,127	-	-	-	-	-	52,401
Compliance	4,813	5,086	3,125	8,017	5,183	8,271	(1,922)	-	-	-	-	-	32,573
Comm Engage Plan	6,756	6,116	6,940	6,621	6,060	6,624	7,424	-	-	-	-	-	46,542
IT Operations	50,805	70,691	70,850	96,616	74,267	109,310	44,072	-	-	-	-	-	516,612
IT Security	7,989	5,317	9,366	7,739	6,244	7,634	7,228	-	-	-	-	-	51,517
IT Applications	23,045	40,862	27,197	44,176	20,639	34,133	93,419	-	-	-	-	-	283,469
Security Services	42,428	41,825	46,136	46,399	42,607	47,158	46,146	-	-	-	-	-	312,699
IT EPIC	48,185	53,582	65,588	81,914	67,894	180,108	137,495	-	-	-	-	-	634,766
Finance	29,725	28,440	28,580	29,666	24,493	25,741	24,055	-	-	-	-	-	190,700
Public Relations	11,466	8,342	3,617	5,257	7,654	9,625	5,644	-	-	-	-	-	51,605
Information Technology	9,827	8,743	9,357	10,810	11,233	10,196	10,978	-	-	-	-	-	71,143
Corporate Quality	5,104	7,241	4,957	5,242	5,965	6,203	7,863	-	-	-	-	-	42,575
Project MGMT Office	7,800	8,679	9,051	9,313	8,472	9,555	10,778	-	-	-	-	-	63,648
Managed Care Contract	1,205	1,157	1,243	1,204	1,096	508	3	-	-	-	-	-	6,415
<b>Total Overhead Allocations</b>	<b>568,646</b>	<b>572,859</b>	<b>643,078</b>	<b>686,500</b>	<b>589,359</b>	<b>833,035</b>	<b>723,759</b>	-	-	-	-	-	<b>4,617,235</b>
<b>Total Expenses</b>	<b>2,977,227</b>	<b>2,515,202</b>	<b>2,724,824</b>	<b>3,029,159</b>	<b>2,820,193</b>	<b>3,297,479</b>	<b>3,395,083</b>	-	-	-	-	-	<b>20,759,167</b>
<b>Net Margin</b>	<b>\$ (2,063,020)</b>	<b>\$ (1,961,457)</b>	<b>\$ (1,310,997)</b>	<b>\$ 192,040</b>	<b>\$ (2,442,405)</b>	<b>\$ (1,470,760)</b>	<b>\$ (426,994)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (9,483,593)</b>

**District Clinics Holdings, Inc.- Medical Statement of Revenues and Expenses by Location**

FOR THE SEVENTH MONTH ENDED APRIL 30, 2021

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Van 1	Mobile Van Scout	Mobile Van Hero	Total
<b>Gross Patient Revenue</b>	-	1,294,357	2,018,558	1,064,040	758,597	968,110	1,456,739	688,339	958,659	617,956	5,656	-	-	<b>9,831,011.70</b>
Contractual Allowances	-	371,780	599,722	222,554	146,345	142,028	371,893	196,612	370,587	111,671	(9,356)	-	-	2,523,836
Charity Care	-	420,596	613,828	374,920	203,784	407,683	619,346	201,327	180,960	206,238	3,761	-	-	3,232,442
Bad Debt	-	266,302	308,079	198,032	156,371	355,070	124,316	82,839	75,254	290,348	16,152	-	-	1,872,763
Total Contractual Allowances and Bad Debt	-	1,058,678	1,521,629	795,507	506,500	904,780	1,115,554	480,778	626,801	608,257	10,557	-	-	7,629,041
Other Patient Revenue	-	480,647	511,275	315,144	168,235	228,871	311,796	131,747	159,140	135,740	49,852	-	-	2,492,448
<b>Net Patient Revenue</b>	-	<b>716,327</b>	<b>1,008,204</b>	<b>583,677</b>	<b>420,332</b>	<b>292,201</b>	<b>652,982</b>	<b>339,307</b>	<b>490,998</b>	<b>145,439</b>	<b>44,952</b>	-	-	<b>4,694,420</b>
Collection %	0.00%	55.34%	49.95%	54.85%	55.41%	30.18%	44.82%	49.29%	51.22%	23.54%	794.75%	0.00%	0.00%	47.75%
Grant Funds	1,026,374	409,927	539,332	255,788	271,719	110,888	359,675	163,338	169,684	325,034	89,473	9,044	20,958	3,751,234
Other Financial Assistance	335,818	3,476	130,468	278	(8,230)	6,440	(24,896)	12,177	(5,096)	(23,612)	31,073	131,246	138,230	727,373
Other Revenue	8,547	10,709	7,038	12,141	10,954	58	6,687	3,236	10,334	13	-	15	-	69,732
Total Other Revenues	1,370,738	424,113	676,838	268,207	274,443	117,385	341,467	178,750	174,923	301,436	120,546	140,305	159,189	4,548,339
<b>Total Revenues</b>	<b>1,370,738</b>	<b>1,140,440</b>	<b>1,685,041</b>	<b>851,884</b>	<b>694,775</b>	<b>409,586</b>	<b>994,448</b>	<b>518,057</b>	<b>665,921</b>	<b>446,875</b>	<b>165,498</b>	<b>140,305</b>	<b>159,189</b>	<b>9,242,759</b>
<i>Direct Operational Expenses:</i>														
Salaries and Wages	2,366,993	987,256	1,245,621	647,864	573,457	240,115	984,418	388,416	405,387	553,979	159,020	30,196	15,496	8,598,218
Benefits	594,566	278,689	349,552	192,084	166,566	69,349	289,185	101,327	119,190	154,444	56,555	6,389	4,983	2,382,879
Purchased Services	385,703	25,522	58,872	21,821	27,609	10,155	33,076	16,939	21,977	13,972	1,710	1,710	1,710	620,774
Medical Supplies	72,450	21,561	19,010	15,692	14,207	25,748	19,191	9,088	6,420	21,284	2,458	1,164	327	228,600
Other Supplies	44,129	1,470	7,480	1,297	3,198	2,273	2,285	879	2,724	4,745	1,053	2,204	2,561	76,298
Medical Services	24,050	47,064	98,215	46,909	32,430	18,043	83,781	27,011	43,561	12,235	-	-	-	433,301
Drugs	-	201,110	132,318	56,657	35,030	-	8,352	1,654	6,646	586	1,302	-	-	443,654
Repairs & Maintenance	-	1,054	1,236	1,704	2,570	917	18,588	1,111	3,792	2,310	5,542	2,245	862	41,931
Lease & Rental	-	75,248	101,463	51,857	48,161	170	138,266	47,146	69,075	27,508	130	45	130	559,199
Utilities	-	2,619	2,422	798	11,794	1,360	7,542	4,702	3,912	2,719	-	-	-	37,868
Other Expense	95,603	11,744	20,530	6,830	4,607	3,845	10,869	3,118	6,588	7,040	3,789	3,686	1,007	179,255
Insurance	-	3,761	2,870	2,859	1,592	-	1,901	1,002	1,161	518	4,293	1,649	3,076	24,681
Total Operational Expenses	3,583,494	1,657,098	2,039,589	1,046,373	921,221	371,976	1,597,453	602,391	690,432	801,340	235,852	49,287	30,151	13,626,657
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(2,212,756)</b>	<b>(516,659)</b>	<b>(354,547)</b>	<b>(194,489)</b>	<b>(226,446)</b>	<b>37,611</b>	<b>(603,004)</b>	<b>(84,334)</b>	<b>(24,512)</b>	<b>(354,465)</b>	<b>(70,353)</b>	<b>91,018</b>	<b>129,038</b>	<b>(4,383,899)</b>
Depreciation	3,619	8,406	8,700	1,048	40,022	190	2,591	1,600	2,797	1,074	43,750	8,099	48,724	170,620
<i>Overhead Allocations:</i>														
Risk Mgt	3,321	1,848	3,199	1,384	1,128	504	2,018	709	883	1,205	362	249	254	17,063
Rev Cycle	-	154,076	266,774	115,421	94,019	41,999	168,251	59,080	73,630	100,444	30,156	20,787	21,165	1,145,803
Internal Audit	2,777	1,545	2,676	1,158	943	421	1,687	593	738	1,007	302	208	212	14,269
Home Office Facilities	108,823	-	-	-	-	-	-	-	-	-	-	-	-	108,823
Administration	43,772	24,354	42,168	18,244	14,861	6,639	26,595	9,339	11,638	15,877	4,767	3,286	3,346	224,887
Human Resources	78,893	36,703	41,928	23,511	19,593	9,143	32,785	10,449	13,062	21,029	5,225	3,919	3,919	300,158
Legal	22,847	12,712	22,010	9,523	7,757	3,465	13,881	4,874	6,075	8,287	2,488	1,715	1,746	117,379
Records	8,749	4,868	8,429	3,647	2,970	1,327	5,316	1,867	2,326	3,173	953	657	669	44,950
Compliance	5,439	3,026	5,239	2,267	1,846	825	3,304	1,160	1,446	1,973	592	408	416	27,942
Comm Engage Plan	7,771	4,324	7,486	3,239	2,638	1,179	4,721	1,658	2,066	2,819	846	583	594	39,924
IT Operations	86,257	47,992	83,096	35,952	29,285	13,082	52,408	18,403	22,935	31,287	9,393	6,475	6,593	443,157
IT Security	8,602	4,786	8,286	3,585	2,920	1,305	5,226	1,835	2,287	3,120	937	646	657	44,192
IT Applications	47,330	26,334	45,595	19,727	16,069	7,178	28,757	10,098	12,584	17,167	5,154	3,553	3,617	243,164
Security Services	12,285	34,106	59,053	25,549	20,812	9,297	37,244	13,078	16,299	22,234	6,675	4,601	4,685	265,918
IT EPIC	105,985	58,969	102,101	44,174	35,983	16,074	64,394	22,611	28,180	38,443	11,541	7,956	8,101	544,511
Finance	31,841	17,716	30,674	13,271	10,810	4,829	19,346	6,793	8,466	11,549	3,467	2,390	2,434	163,585
Public Relations	8,616	4,794	8,301	3,591	2,925	1,307	5,235	1,838	2,291	3,125	938	647	659	44,268
Information Technology	11,879	6,609	11,443	4,951	4,033	1,802	7,217	2,534	3,158	4,309	1,294	892	908	61,027
Corporate Quality	7,109	3,955	6,848	2,963	2,413	1,078	4,319	1,890	2,578	2,774	774	534	543	36,522
Project MGMT Office	10,627	5,913	10,238	4,429	3,608	1,612	6,457	2,267	2,826	3,855	1,157	798	812	54,599
Managed Care Contract	-	728	1,261	546	444	199	795	279	348	475	143	98	100	5,416
Total Overhead Allocations	612,921	455,358	766,804	337,133	275,059	123,263	489,956	170,982	213,128	293,956	87,165	60,400	61,429	3,947,554
<b>Total Expenses</b>	<b>4,200,034</b>	<b>2,120,862</b>	<b>2,815,093</b>	<b>1,384,554</b>	<b>1,236,302</b>	<b>495,429</b>	<b>2,090,000</b>	<b>774,973</b>	<b>906,358</b>	<b>1,096,371</b>	<b>366,766</b>	<b>117,786</b>	<b>140,304</b>	<b>17,744,831</b>
<b>Net Margin</b>	<b>\$ (2,829,296)</b>	<b>\$ (980,422)</b>	<b>\$ (1,130,051)</b>	<b>\$ (532,670)</b>	<b>\$ (541,527)</b>	<b>\$ (85,843)</b>	<b>\$ (1,095,552)</b>	<b>\$ (256,916)</b>	<b>\$ (240,437)</b>	<b>\$ (649,495)</b>	<b>\$ (201,268)</b>	<b>\$ 22,519</b>	<b>\$ 18,885</b>	<b>\$ (8,502,073)</b>
<b>Capital</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>General Fund Support/ Transfer In</b>	<b>\$ 4,856,903</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,856,903</b>

**District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses**

FOR THE SEVENTH MONTH ENDED APRIL 30, 2021

Current Month								Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
1,557,402	1,034,288	523,114	50.6%	131,002	1,426,400	1,088.8%	Gross Patient Revenue	9,831,012	6,656,148	3,174,864	47.7%	9,480,742	350,269	3.7%
392,559	189,404	(203,155)	(107.3%)	(64,290)	(456,849)	710.6%	Contractual Allowances	2,523,836	1,232,610	(1,291,226)	(104.8%)	1,711,011	(812,825)	(47.5%)
526,996	348,357	(178,639)	(51.3%)	41,232	(485,764)	(1,178.1%)	Charity Care	3,232,442	2,260,184	(972,258)	(43.0%)	3,239,616	7,174	0.2%
303,280	164,183	(139,097)	(84.7%)	173,076	(130,203)	(75.2%)	Bad Debt	1,872,763	1,083,484	(789,279)	(72.8%)	1,549,199	(323,564)	(20.9%)
1,222,835	701,944	(520,891)	(74.2%)	150,018	(1,072,816)	(715.1%)	Total Contractuals and Bad Debts	7,629,041	4,576,278	(3,052,763)	(66.7%)	6,499,826	(1,129,214)	(17.4%)
572,375	295,910	276,465	93.4%	220,251	352,124	159.9%	Other Patient Revenue	2,492,448	1,907,832	584,616	30.6%	1,742,462	749,986	43.0%
906,943	628,254	278,689	44.4%	201,235	705,708	350.7%	Net Patient Revenue	4,694,420	3,987,702	706,718	17.7%	4,723,378	(28,958)	(0.6%)
58.23%	60.74%			153.61%			Collection %	47.75%	59.91%			49.82%		
1,364,133	968,404	395,729	40.9%	1,112,573	251,559	22.6%	Grant Funds	3,751,234	4,126,951	(375,717)	(9.1%)	3,112,741	638,493	20.5%
27,744	212,051	(184,307)	(86.9%)	-	27,744	0.0%	Other Financial Assistance	727,373	4,312,084	(3,584,711)	(83.1%)	-	727,373	0.0%
14,654	45,034	(30,380)	(67.5%)	4,770	9,884	207.2%	Other Revenue	69,732	315,238	(245,506)	(77.9%)	55,129	14,603	26.5%
1,406,531	1,225,489	181,042	14.8%	1,117,343	289,187	25.9%	Total Other Revenues	4,548,339	8,754,273	(4,205,934)	(48.0%)	3,167,870	1,380,469	43.6%
2,313,473	1,853,743	459,730	24.8%	1,318,578	994,895	75.5%	Total Revenues	9,242,759	12,741,975	(3,499,216)	(27.5%)	7,891,248	1,351,510	17.1%
<i>Direct Operational Expenses:</i>														
1,395,023	1,235,227	(159,796)	(12.9%)	1,289,120	(105,903)	(8.2%)	Salaries and Wages	8,598,218	8,535,892	(62,326)	(0.7%)	7,980,068	(618,150)	(7.7%)
368,340	329,808	(38,532)	(11.7%)	299,427	(68,912)	(23.0%)	Benefits	2,382,879	2,295,761	(87,118)	(3.8%)	2,044,655	(338,224)	(16.5%)
246,249	44,412	(201,837)	(454.5%)	45,704	(200,545)	(438.8%)	Purchased Services	620,774	339,176	(281,598)	(83.0%)	505,353	(115,421)	(22.8%)
22,141	112,663	90,522	80.3%	9,427	(12,714)	(134.9%)	Medical Supplies	228,600	728,163	499,563	68.6%	146,634	(81,966)	(55.9%)
12,570	19,093	6,523	34.2%	16,360	3,789	23.2%	Other Supplies	76,298	133,651	57,353	42.9%	83,923	7,625	9.1%
55,468	86,661	31,193	36.0%	94,104	38,636	41.1%	Medical Services	433,301	560,099	126,798	22.6%	489,352	56,051	11.5%
62,538	62,515	(23)	(0.0%)	84,585	22,047	26.1%	Drugs	443,654	404,061	(39,593)	(9.8%)	581,643	137,989	23.7%
14,286	7,308	(6,978)	(95.5%)	19,699	5,413	27.5%	Repairs & Maintenance	41,931	51,156	9,225	18.0%	211,613	169,682	80.2%
75,408	105,946	30,538	28.8%	90,954	15,546	17.1%	Lease & Rental	559,199	681,138	121,939	17.9%	611,518	52,319	8.6%
5,849	6,008	159	2.7%	3,190	(2,659)	(83.4%)	Utilities	37,868	42,056	4,188	10.0%	28,848	(9,020)	(31.3%)
45,020	33,480	(11,540)	(34.5%)	22,124	(22,896)	(103.5%)	Other Expense	179,781	248,440	68,659	27.6%	175,244	(4,537)	(2.6%)
3,290	4,293	1,003	23.4%	1,289	(2,001)	(155.2%)	Insurance	24,681	30,051	5,370	17.9%	15,365	(9,316)	(60.6%)
2,306,182	2,047,414	(258,768)	(12.6%)	1,975,983	(330,199)	(16.7%)	Total Operational Expenses	13,627,184	14,049,644	422,461	3.0%	12,874,215	(752,968)	(5.8%)
7,292	(193,671)	200,963	(103.8%)	(657,405)	664,696	(101.1%)	Net Performance before Depreciation & Overhead Allocations	(4,384,425)	(1,307,669)	(3,076,756)	235.3%	(4,982,967)	598,542	(12.0%)



**District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses**

FOR THE SEVENTH MONTH ENDED APRIL 30, 2021

Actual	Budget	Variance	Current Month %	Prior Year	Variance	%	
24,250	12,917	(11,333)	(87.7%)	14,074	(10,177)	(72.3%)	Depreciation
<i>Overhead Allocations:</i>							
5,311	2,464	(2,848)	(115.6%)	1,593	(3,718)	(233.4%)	Risk Mgt
179,109	174,743	(4,365)	(2.5%)	128,861	(50,248)	(39.0%)	Rev Cycle
6,131	3,301	(2,830)	(85.7%)	4,265	(1,866)	(43.8%)	Internal Audit
8,582	17,713	9,131	51.6%	16,612	8,030	48.3%	Home Office Facilities
38,841	28,478	(10,363)	(36.4%)	25,575	(13,266)	(51.9%)	Administration
2,855	40,768	37,913	93.0%	32,727	29,871	91.3%	Human Resources
33,330	14,775	(18,555)	(125.6%)	10,330	(23,000)	(222.7%)	Legal
6,971	6,897	(74)	(1.1%)	6,317	(654)	(10.4%)	Records
(1,648)	5,901	7,549	127.9%	9,148	10,797	118.0%	Compliance
6,368	6,005	(364)	(6.1%)	-	(6,368)	0.0%	Comm Engage Plan
37,806	71,027	33,221	46.8%	-	(37,806)	0.0%	IT Operations
6,200	7,237	1,037	14.3%	-	(6,200)	0.0%	IT Security
80,136	34,638	(45,498)	(131.4%)	-	(80,136)	0.0%	IT Applications
39,242	40,184	942	2.3%	-	(39,242)	0.0%	Security Services
117,945	104,156	(13,789)	(13.2%)	-	(117,945)	0.0%	IT EPIC
20,635	27,135	6,500	24.0%	24,741	4,106	16.6%	Finance
4,842	8,618	3,776	43.8%	7,454	2,612	35.0%	Public Relations
9,417	7,115	(2,302)	(32.4%)	82,771	73,354	88.6%	Information Technology
6,745	4,080	(2,665)	(65.3%)	1,788	(4,956)	(277.2%)	Corporate Quality
9,245	9,628	383	4.0%	9,023	(222)	(2.5%)	Project MGMT Office
2	1,122	1,119	99.8%	1,604	1,602	99.9%	Managed Care Contract
618,066	615,984	(2,081)	(0.3%)	362,810	(255,256)	(70.4%)	Total Overhead Allocations
<b>2,948,498</b>	<b>2,676,315</b>	<b>(272,182)</b>	<b>(10.2%)</b>	<b>2,352,866</b>	<b>(595,632)</b>	<b>(25.3%)</b>	<b>Total Expenses</b>
<b>\$ (635,024)</b>	<b>\$ (822,572)</b>	<b>\$ 187,548</b>	<b>(22.8%)</b>	<b>\$ (1,034,288)</b>	<b>\$ 399,264</b>	<b>(38.6%)</b>	<b>Net Margin</b>
-	19,125	19,125	100.0%	(6,663)	(6,663)	100.0%	<b>Capital</b>
<b>\$ -</b>	<b>\$ 845,000</b>	<b>\$ 845,000</b>	<b>100.0%</b>	<b>\$ 1,013,551</b>	<b>\$ 1,013,551</b>	<b>100.0%</b>	<b>General Fund Support/ Transfer In</b>

Actual	Budget	Variance	Fiscal Year To Date %	Prior Year	Variance	%	
170,620	90,419	(80,201)	(88.7%)	94,003	(76,617)	(81.5%)	
17,063	17,245	182	1.1%	11,335	(5,728)	(50.5%)	
1,145,803	1,223,203	77,400	6.3%	678,233	(467,569)	(68.9%)	
14,269	23,104	8,835	38.2%	31,255	16,987	54.3%	
108,823	123,992	15,169	12.2%	116,977	8,154	7.0%	
224,887	199,346	(25,540)	(12.8%)	198,602	(26,285)	(13.2%)	
300,158	285,379	(14,779)	(5.2%)	233,897	(66,262)	(28.3%)	
117,379	103,424	(13,954)	(13.5%)	92,070	(25,309)	(27.5%)	
44,950	48,278	3,328	6.9%	39,587	(5,363)	(13.5%)	
27,942	41,306	13,364	32.4%	56,275	28,333	50.3%	
39,924	42,032	2,107	5.0%	-	(39,924)	0.0%	
443,157	497,186	54,030	10.9%	-	(443,157)	0.0%	
44,192	50,660	6,468	12.8%	-	(44,192)	0.0%	
243,164	242,469	(694)	(0.3%)	-	(243,164)	0.0%	
265,918	281,288	15,371	5.5%	-	(265,918)	0.0%	
544,511	729,092	184,581	25.3%	-	(544,511)	0.0%	
163,585	189,944	26,359	13.9%	190,108	26,522	14.0%	
44,268	60,328	16,060	26.6%	58,287	14,020	24.1%	
61,027	49,805	(11,222)	(22.5%)	508,460	447,433	88.0%	
36,522	28,560	(7,961)	(27.9%)	9,972	(26,550)	(266.3%)	
54,599	67,396	12,797	19.0%	38,998	(15,601)	(40.0%)	
5,416	7,851	2,434	31.0%	14,914	9,498	63.7%	
3,947,554	4,311,889	364,335	8.4%	2,278,969	(1,668,585)	(73.2%)	
<b>17,745,357</b>	<b>18,451,952</b>	<b>706,595</b>	<b>3.8%</b>	<b>15,247,188</b>	<b>(2,498,170)</b>	<b>(16.4%)</b>	
<b>\$ (8,502,599)</b>	<b>\$ (5,709,977)</b>	<b>\$ (2,792,622)</b>	<b>48.9%</b>	<b>\$ (7,355,940)</b>	<b>\$ (1,146,659)</b>	<b>15.6%</b>	
-	653,085	653,085	100.0%	2,744	2,744	100.0%	
<b>\$ 4,856,903</b>	<b>\$ 6,420,000</b>	<b>\$ 1,563,097</b>	<b>24.3%</b>	<b>\$ 7,264,680</b>	<b>\$ 2,407,777</b>	<b>33.1%</b>	

**District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses by Location**

FOR THE SEVENTH MONTH ENDED APRIL 30, 2021

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
<b>Gross Patient Revenue</b>	-	<b>888,626</b>	<b>1,145,235</b>	<b>130,522</b>	<b>86,169</b>	<b>2,250,553</b>
Contractual Allowances	-	212,762	463,108	18,382	30,374	724,626
Charity Care	-	509,478	372,482	81,270	27,653	990,882
Bad Debt	-	61,528	206,197	13,728	8,445	289,899
Total Contractual Allowances and Bad Debt	-	783,768	1,041,787	113,380	66,471	2,005,407
Other Patient Revenue	-	486,460	218,305	141,704	200,956	1,047,425
<b>Net Patient Revenue</b>	-	<b>591,317</b>	<b>321,753</b>	<b>158,846</b>	<b>220,655</b>	<b>1,292,571</b>
Collection %	-	66.54%	28.09%	0.00%	0.00%	57.43%
Grant Funds	69,443	254,589	139,457	149,647	52,840	665,976
Other Financial Assistance	(4,234)	62,714	(8,558)	11,420	12,928	74,269
Other Revenue	-	-	-	-	-	-
Total Other Revenues	65,209	317,303	130,899	161,067	65,768	740,245
<b>Total Revenues</b>	<b>65,209</b>	<b>908,620</b>	<b>452,652</b>	<b>319,913</b>	<b>286,422</b>	<b>2,032,816</b>
<i>Direct Operational Expenses:</i>						
Salaries and Wages	214,925	562,801	295,658	366,083	150,799	1,590,265
Benefits	54,460	160,402	80,127	96,107	44,903	436,000
Purchased Services	-	3,586	4,933	2,895	4,432	15,847
Medical Supplies	-	20,261	24,126	4,421	2,803	51,612
Other Supplies	294	545	481	209	18	1,547
Drugs	-	-	7	2	-	9
Repairs & Maintenance	-	1,215	931	626	1,138	3,910
Lease & Rental	-	64,342	38,063	35,715	18,735	156,855
Utilities	-	2,578	2,578	954	5,652	11,762
Other Expense	87	10,392	5,987	5,855	2,554	24,874
Insurance	-	-	-	-	284	284
Total Operational Expenses	269,765	826,122	452,892	512,869	231,318	2,292,966
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(204,557)</b>	<b>82,498</b>	<b>(240)</b>	<b>(192,956)</b>	<b>55,105</b>	<b>(260,150)</b>
Depreciation	-	13,628	6,508	5,880	25,148	51,163
<i>Overhead Allocations:</i>						
Risk Mgt	294	994	630	614	297	2,828
Rev Cycle	-	82,869	52,557	51,156	24,757	211,338
Internal Audit	246	831	527	513	248	2,365
Home Office Facilities	12,033	-	-	-	-	12,033
Administration	3,870	13,099	8,307	8,086	3,913	37,276
Human Resources	3,919	17,503	9,796	11,756	3,919	46,892
Legal	2,020	6,837	4,336	4,220	2,043	19,456
Records	774	2,618	1,660	1,616	782	7,451
Compliance	481	1,628	1,032	1,005	486	4,631
Comm Engage Plan	687	2,325	1,475	1,436	695	6,618
IT Operations	7,627	25,812	16,371	15,934	7,711	73,455
IT Security	761	2,574	1,632	1,589	769	7,325
IT Applications	4,185	14,164	8,983	8,743	4,231	40,305
Security Services	-	18,344	11,634	11,324	5,480	46,782
IT EPIC	9,371	31,716	20,115	19,579	9,475	90,255
Finance	2,815	9,528	6,043	5,882	2,847	27,115
Public Relations	762	2,578	1,635	1,592	770	7,338
Information Technology	1,050	3,555	2,254	2,194	1,062	10,116
Corporate Quality	629	2,127	1,349	1,313	636	6,054
Project MGMT Office	940	3,180	2,017	1,963	950	9,050
Managed Care Contract	-	392	248	242	117	999
Total Overhead Allocations	52,461	242,674	152,603	150,756	71,187	669,681
<b>Total Expenses</b>	<b>322,227</b>	<b>1,082,423</b>	<b>612,003</b>	<b>669,505</b>	<b>327,653</b>	<b>3,013,810</b>
<b>Net Margin</b>	<b>\$ (257,018)</b>	<b>\$ (173,803)</b>	<b>\$ (159,351)</b>	<b>\$ (349,592)</b>	<b>\$ (41,230)</b>	<b>\$ (980,994)</b>
<b>Capital</b>	-	-	-	-	-	-
<b>General Fund Support/ Transfer In</b>	<b>\$ 1,113,123</b>	-	-	-	-	<b>1,113,123</b>

**District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses**

FOR THE SEVENTH MONTH ENDED APRIL 30, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
673,401	276,290	397,111	143.7%	29,853	643,549	2,155.8%	Gross Patient Revenue	2,250,553	1,917,390	333,163	17.4%	2,299,640	(49,088)	(2.1%)
169,589	45,603	(123,986)	(271.9%)	5,096	(164,492)	(3,227.7%)	Contractual Allowances	724,626	313,621	(411,005)	(131.1%)	383,589	(341,037)	(88.9%)
282,800	158,177	(124,623)	(78.8%)	19,207	(263,592)	(1,372.4%)	Charity Care	990,882	1,102,254	111,372	10.1%	1,323,259	332,377	25.1%
102,112	17,555	(84,557)	(481.7%)	16,866	(85,246)	(505.4%)	Bad Debt	289,899	122,148	(167,751)	(137.3%)	125,973	(163,926)	(130.1%)
554,501	221,335	(333,166)	(150.5%)	41,170	(513,331)	(1,246.9%)	Total Contractuals and Bad Debts	2,005,407	1,538,023	(467,384)	(30.4%)	1,832,821	(172,586)	(9.4%)
333,309	100,753	232,556	230.8%	113,661	219,649	193.2%	Other Patient Revenue	1,047,425	698,767	348,658	49.9%	773,089	274,336	35.5%
452,210	155,708	296,502	190.4%	102,344	349,867	341.9%	Net Patient Revenue	1,292,571	1,078,134	214,437	19.9%	1,239,909	52,662	4.2%
67.15%	56.36%			342.83%			Collection %	57.43%	56.23%		53.92%			
202,267	209,603	(7,336)	(3.5%)	252,066	(49,799)	(19.8%)	Grant Funds	665,976	879,187	(213,211)	(24.3%)	718,698	(52,722)	(7.3%)
139	-	139	0.0%	-	139	0.0%	Other Financial Assistance	74,269	-	74,269	0.0%	-	74,269	0.0%
-	-	-	0.0%	-	-	0.0%	Other Revenue	-	-	-	0.0%	-	-	0.0%
202,406	209,603	(7,197)	(3.4%)	252,066	(49,660)	(19.7%)	Total Other Revenues	740,245	879,187	(138,942)	(15.8%)	718,698	21,547	3.0%
654,616	365,311	289,305	79.2%	354,409	300,207	84.7%	Total Revenues	2,032,816	1,957,321	75,495	3.9%	1,958,607	74,209	3.8%
Direct Operational Expenses:														
234,731	224,846	(9,885)	(4.4%)	254,259	19,528	7.7%	Salaries and Wages	1,590,265	1,553,621	(36,644)	(2.4%)	1,672,309	82,044	4.9%
58,849	56,633	(2,216)	(3.9%)	67,014	8,165	12.2%	Benefits	436,000	393,905	(42,095)	(10.7%)	434,997	(1,002)	(0.2%)
1,884	3,190	1,306	40.9%	11,606	9,722	83.8%	Purchased Services	15,847	22,265	6,418	28.8%	68,314	52,467	76.8%
6,480	13,116	6,636	50.6%	3,567	(2,912)	(81.6%)	Medical Supplies	51,612	90,944	39,332	43.2%	114,654	63,042	55.0%
606	7,425	6,819	91.8%	160	(446)	(278.4%)	Other Supplies	1,547	52,075	50,528	97.0%	6,919	5,372	77.6%
-	-	-	0.0%	-	-	0.0%	Medical Services	-	-	-	0.0%	-	-	0.0%
9	68	59	86.6%	-	(9)	0.0%	Drugs	9	464	455	98.0%	150	141	93.9%
46	2,321	2,276	98.0%	2,883	2,837	98.4%	Repairs & Maintenance	3,910	16,247	12,337	75.9%	25,600	21,690	84.7%
22,435	21,165	(1,270)	(6.0%)	24,843	2,408	9.7%	Lease & Rental	156,855	160,036	3,181	2.0%	176,623	19,768	11.2%
1,380	1,333	(47)	(3.5%)	1,217	(163)	(13.4%)	Utilities	11,762	9,331	(2,431)	(26.0%)	6,927	(4,835)	(69.8%)
7,090	5,643	(1,447)	(25.6%)	4,262	(2,828)	(66.3%)	Other Expense	24,874	39,606	14,732	37.2%	20,181	(4,693)	(23.3%)
41	41	0	0.9%	31	(10)	(31.2%)	Insurance	284	287	3	0.9%	217	(68)	(31.2%)
333,550	335,781	2,231	0.7%	369,843	36,293	9.8%	Total Operational Expenses	2,292,966	2,338,781	45,815	2.0%	2,526,891	233,925	9.3%
Net Performance before														
321,066	29,530	291,536	987.3%	(15,434)	336,500	(2,180.3%)	Depreciation & Overhead Allocations	(260,150)	(381,460)	121,310	(31.8%)	(568,284)	308,134	(54.2%)

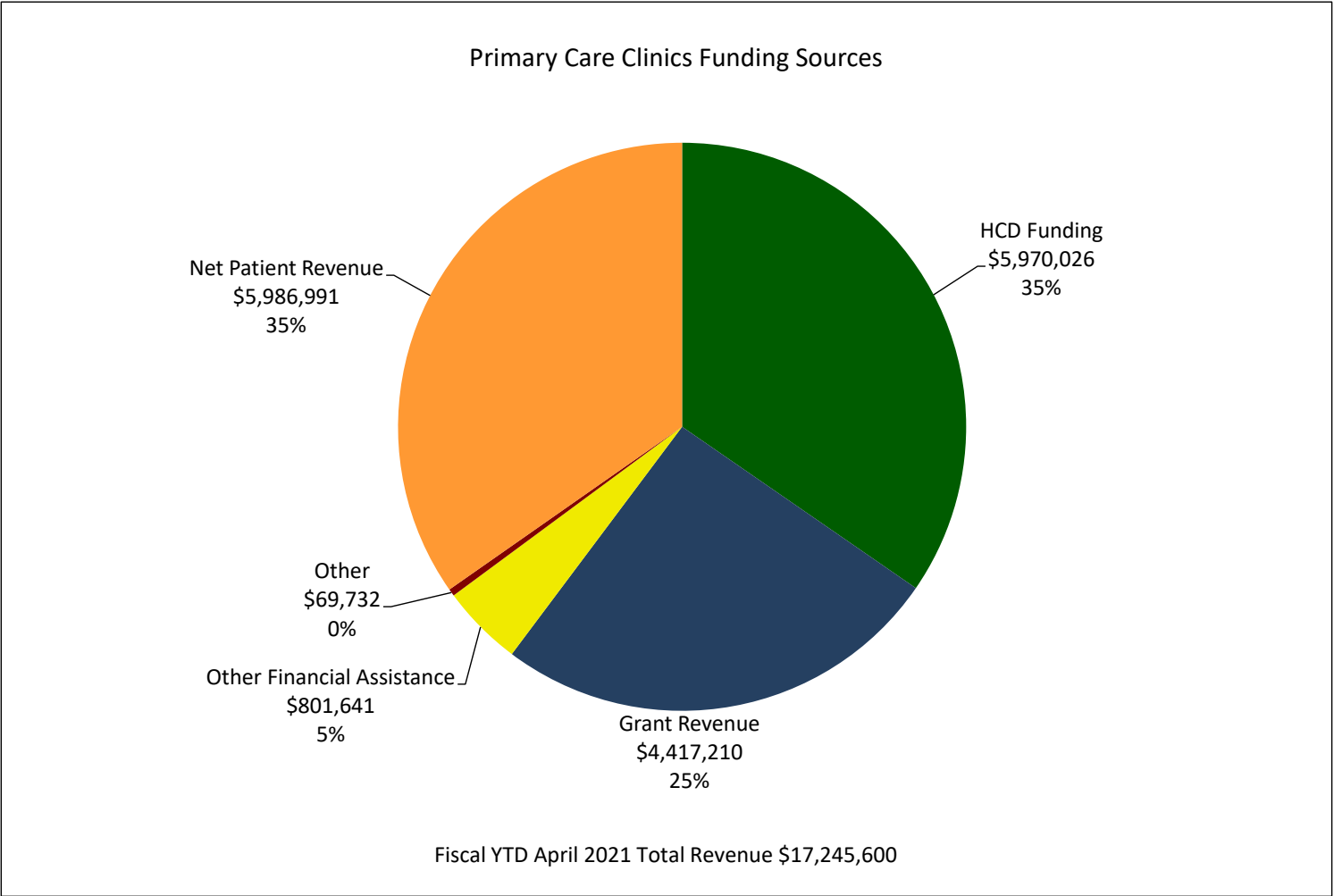
**District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses**

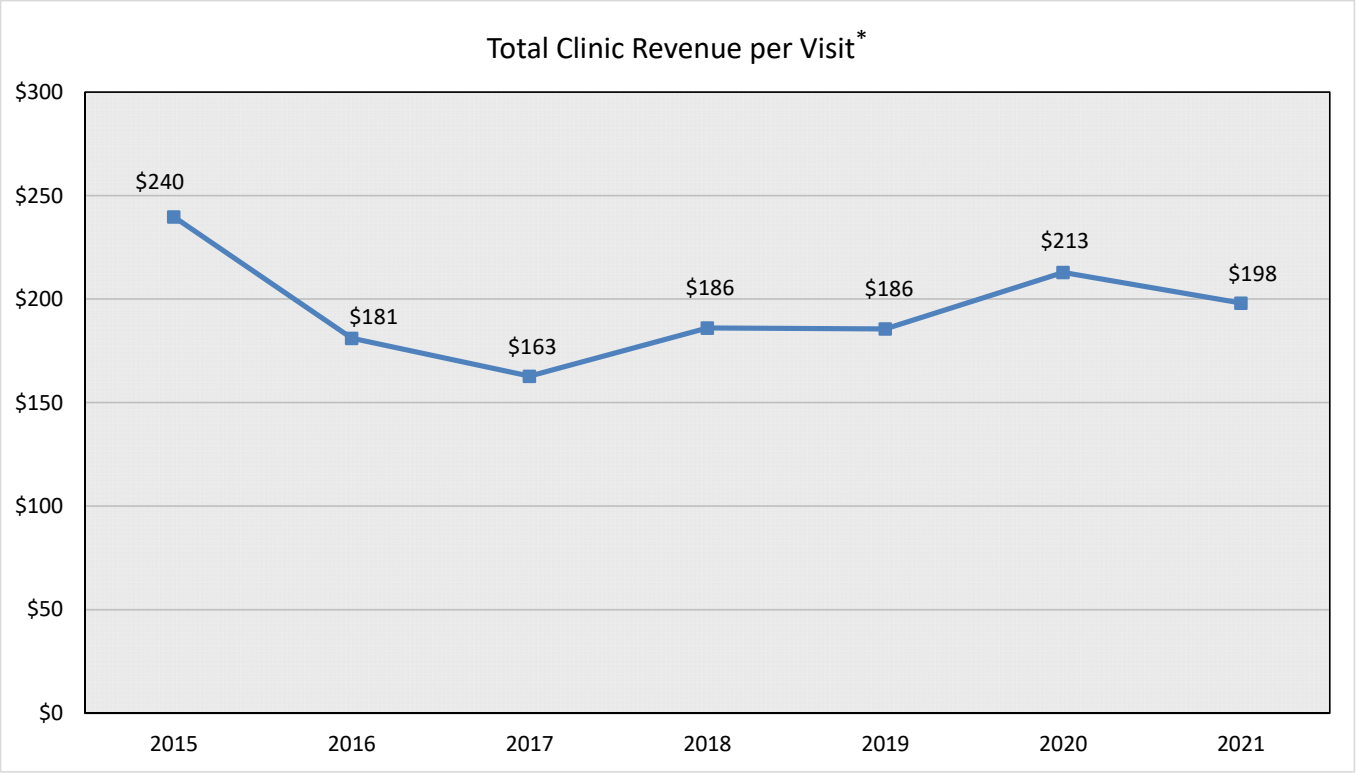
FOR THE SEVENTH MONTH ENDED APRIL 30, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
7,342	4,417	(2,925)	(66.2%)	5,185	(2,157)	(41.6%)	Depreciation	51,163	30,919	(20,244)	(65.5%)	33,110	(18,053)	(54.5%)
Overhead Allocations:														
880	411	(469)	(114.1%)	344	(536)	(155.9%)	Risk Mgt	2,828	2,879	51	1.8%	2,448	(380)	(15.5%)
33,036	32,224	(812)	(2.5%)	29,775	(3,261)	(11.0%)	Rev Cycle	211,338	225,567	14,228	6.3%	156,715	(54,623)	(34.9%)
1,016	551	(465)	(84.4%)	921	(95)	(10.3%)	Internal Audit	2,365	3,857	1,492	38.7%	6,751	4,385	65.0%
949	2,055	1,106	53.8%	1,975	1,027	52.0%	Home Office Facilities	12,033	14,387	2,354	16.4%	13,911	1,877	13.5%
6,438	4,754	(1,684)	(35.4%)	5,524	(914)	(16.6%)	Administration	37,276	33,278	(3,998)	(12.0%)	42,894	5,618	13.1%
446	6,425	5,979	93.1%	7,251	6,805	93.8%	Human Resources	46,892	44,974	(1,917)	(4.3%)	51,821	4,929	9.5%
5,525	2,466	(3,058)	(124.0%)	2,231	(3,294)	(147.6%)	Legal	19,456	17,265	(2,191)	(12.7%)	19,885	429	2.2%
1,156	1,151	(4)	(0.4%)	1,364	209	15.3%	Records	7,451	8,059	609	7.6%	8,550	1,099	12.9%
(273)	985	1,258	127.7%	1,976	2,249	113.8%	Compliance	4,631	6,895	2,264	32.8%	12,154	7,523	61.9%
1,056	1,002	(53)	(5.3%)	-	(1,056)	0.0%	Comm Engage Plan	6,618	7,017	399	5.7%	-	(6,618)	0.0%
6,266	11,857	5,590	47.1%	-	(6,266)	0.0%	IT Operations	73,455	82,998	9,543	11.5%	-	(73,455)	0.0%
1,028	1,208	180	14.9%	-	(1,028)	0.0%	IT Security	7,325	8,457	1,132	13.4%	-	(7,325)	0.0%
13,283	5,782	(7,501)	(129.7%)	-	(13,283)	0.0%	IT Applications	40,305	40,477	171	0.4%	-	(40,305)	0.0%
6,904	7,067	164	2.3%	-	(6,904)	0.0%	Security Services	46,782	49,472	2,690	5.4%	-	(46,782)	0.0%
19,550	17,387	(2,162)	(12.4%)	-	(19,550)	0.0%	IT EPIC	90,255	121,712	31,456	25.8%	-	(90,255)	0.0%
3,420	4,530	1,109	24.5%	5,344	1,923	36.0%	Finance	27,115	31,708	4,593	14.5%	41,060	13,945	34.0%
803	1,439	636	44.2%	1,610	807	50.2%	Public Relations	7,338	10,071	2,733	27.1%	12,589	5,251	41.7%
1,561	1,188	(373)	(31.4%)	17,877	16,316	91.3%	Information Technology	10,116	8,314	(1,801)	(21.7%)	109,818	99,702	90.8%
1,118	681	(437)	(64.1%)	386	(732)	(189.5%)	Corporate Quality	6,054	4,768	(1,286)	(27.0%)	2,154	(3,900)	(181.1%)
1,532	1,607	75	4.7%	1,949	416	21.4%	Project MGMT Office	9,050	11,251	2,201	19.6%	8,423	(627)	(7.4%)
0	207	206	99.8%	371	370	99.9%	Managed Care Contract	999	1,448	449	31.0%	3,446	2,447	71.0%
105,693	104,979	(714)	(0.7%)	78,898	(26,796)	(34.0%)	Total Overhead Allocations	669,681	734,853	65,172	8.9%	492,618	(177,063)	(35.9%)
446,586	445,177	(1,409)	(0.3%)	453,926	7,340	1.6%	Total Expenses	3,013,810	3,104,553	90,743	2.9%	3,052,619	38,809	1.3%
\$ 208,031	\$ (79,866)	\$ 287,897	(360.5%)	\$ (99,516)	\$ 307,547	(309.0%)	Net Margin	\$ (980,994)	\$ (1,147,232)	\$ 166,238	(14.5%)	\$ (1,094,012)	\$ 113,018	(10.3%)
\$ -	\$ 76,000	\$ 76,000	100.0%	\$ -	\$ -	0.0%	General Fund Support/ Transfer In	\$ 1,113,123	\$ 1,124,000	\$ 10,877	1.0%	\$ 1,060,902	\$ (52,221)	(4.9%)

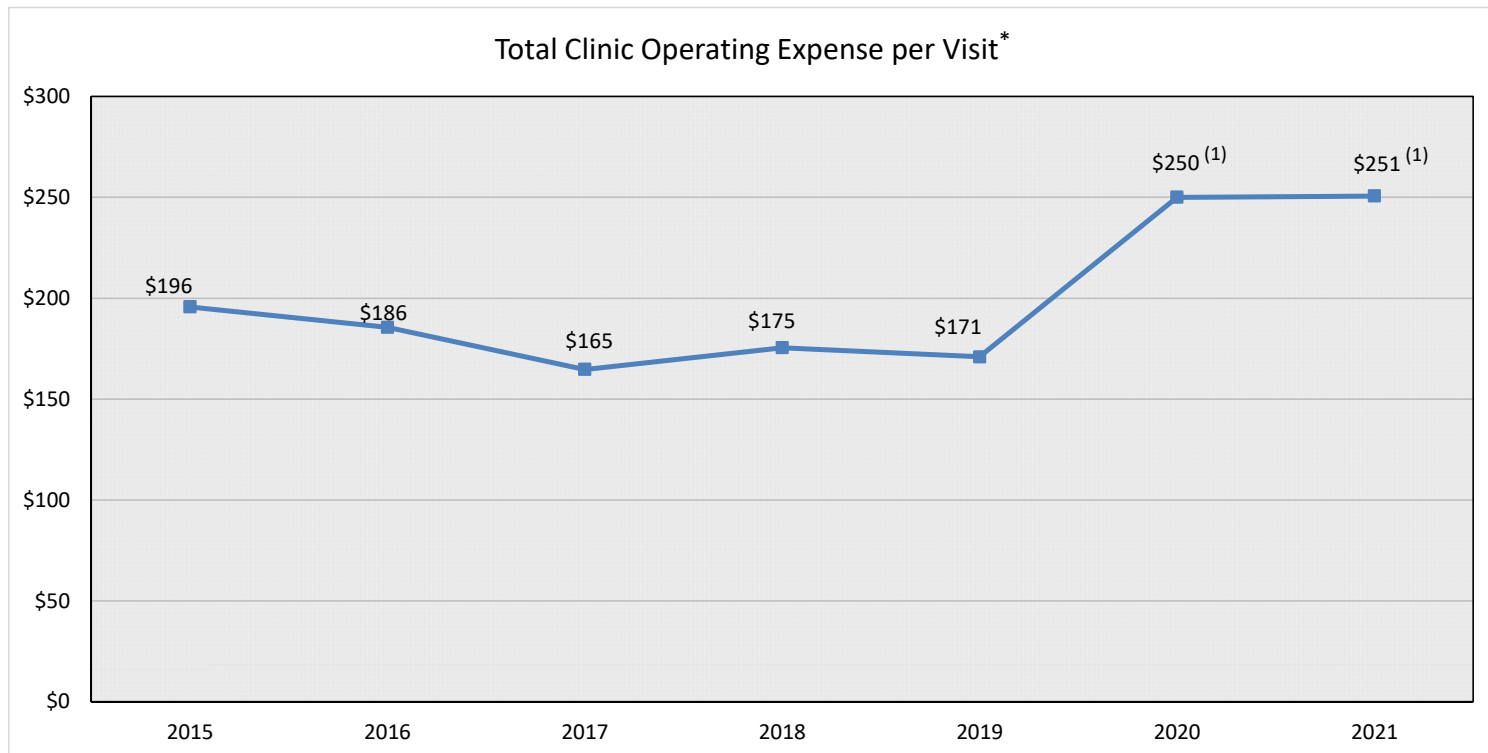


	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
<b>Clinic Visits - Adults and Pediatrics</b>																
West Palm Beach	1,227	929	1,068	836	879	1,119	1,138						7,196	3,939	82.7%	9,478
Delray	1,061	883	989	776	582	723	600						5,614	4,353	29.0%	6,092
Lantana	1,738	1,282	1,379	1,374	1,480	1,638	1,799						10,690	11,118	(3.8%)	10,726
Belle Glade	616	395	661	451	555	656	622						3,956	2,942	34.5%	4,711
Lewis Center	786	695	807	662	696	685	584						4,915	1,128	335.7%	1,440
Lake Worth & Women's Health Care	1,153	979	958	907	953	1,339	1,206						7,495	4,750	57.8%	7,600
Jupiter Clinic	602	407	468	450	527	656	501						3,611	2,610	38.4%	2,662
West Boca & Women's Health Care	786	679	730	641	666	798	741						5,041	2,764	82.4%	4,436
Mobile Van	16	-	-	1	-	-	-						17	87	(80.5%)	1,081
Mobile 2 Clinic	-	-	-	-	-	-	-						-	87	(100.0%)	
Mobile 3 Hero	-	-	-	-	-	-	-						-	87	(100.0%)	
Mangonia Park	259	203	198	224	261	447	508						2,100	739		539
Mangonia Park-Substance	-	-	-	-	-	-	-						-	978	(100.0%)	2,338
<b>Total Clinic Visits</b>	<b>8244</b>	<b>6,452</b>	<b>7,258</b>	<b>6,322</b>	<b>6,599</b>	<b>8,061</b>	<b>7,699</b>	-	-	-	-	-	<b>50,635</b>	<b>35,582</b>	<b>42.3%</b>	<b>51,103</b>
<b>Dental Visits</b>																
West Palm Beach	467	334	427	172	159	179	693						2,431	2,979	(18.4%)	4,768
Lantana	447	358	473	466	495	558	553						3,350	4,341	(22.8%)	3,009
Delray	-	-	-	-	-	-	306						306	2,130	(85.6%)	3,171
Belle Glade	-	-	-	2	-	-	201						203	1,132	(82.1%)	1,889
<b>Total Dental Visits</b>	<b>914</b>	<b>692</b>	<b>900</b>	<b>640</b>	<b>654</b>	<b>737</b>	<b>1,753</b>	-	-	-	-	-	<b>6,290</b>	<b>10,582</b>	<b>(40.6%)</b>	<b>12,837</b>
<b>Total Medical and Dental Visits</b>	<b>9158</b>	<b>7,144</b>	<b>8,158</b>	<b>6,962</b>	<b>7,253</b>	<b>8,798</b>	<b>9,452</b>	-	-	-	-	-	<b>56,925</b>	<b>46,164</b>	<b>23.3%</b>	<b>63,940</b>
<b>Key Ratios</b>																
Collection Ratio													16%			
Bad debt write off as a percentage of total billing													2%			
Collections per visit													28			
Charges Per Visit													175			
Percentage of A/R less than 120 days													67%			
Days in AR													46			
<b>Mental Health Counselors (non-billable)</b>																
West Palm Beach	-	2	-	1	-	-	-						3	481	(99.4%)	969
Delray	60	41	22	1	3	2	-						129	404	(68.1%)	540
Lantana	-	36	2	-	1	-	-						39	1,506	(97.4%)	3,225
Belle Glade	26	18	41	21	14	21	18						159	200	(20.5%)	575
Mangonia Park	458	205	225	214	205	311	441						2,059	661	211.5%	1,360
Lewis Center	308	381	544	678	709	838	729						4,187	703	495.6%	983
Lake Worth	12	-	1	-	-	-	-						13	496	(97.4%)	935
Jupiter	-	-	-	-	-	-	-						-	-	0.0%	1
West Boca	-	-	-	-	-	-	-						-	-	0.0%	10
Mobile Van	-	-	-	-	-	-	-						-	269	(100.0%)	362
<b>Total Mental Health Screenings</b>	<b>864</b>	<b>683</b>	<b>835</b>	<b>915</b>	<b>932</b>	<b>1,172</b>	<b>1,188</b>	-	-	-	-	-	<b>6,589</b>	<b>4,720</b>	<b>39.6%</b>	<b>8,960</b>





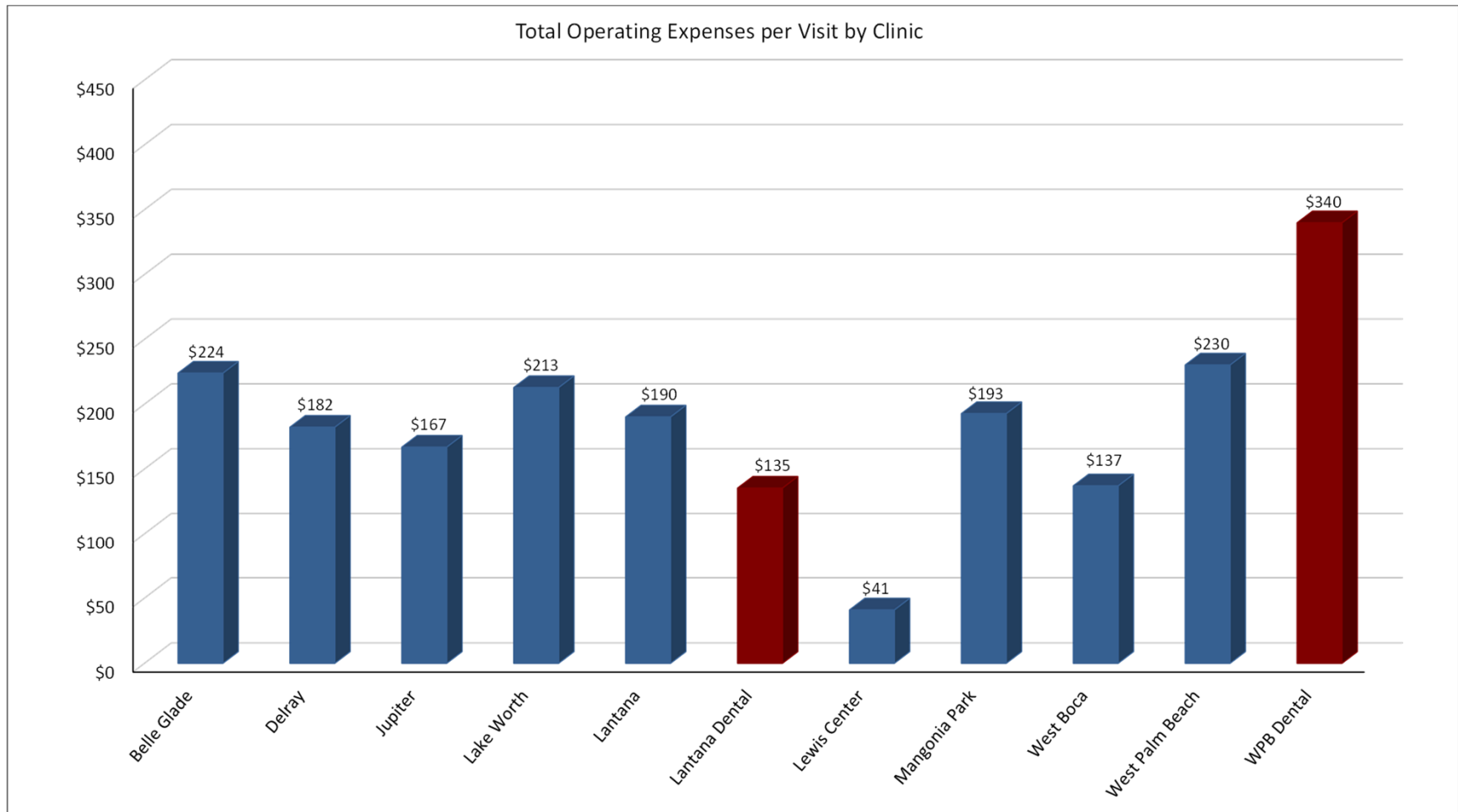
\* Based on total medical and dental visits



(1) Increase in expense per visit is due to lower visits in fiscal years 2020 and 2021 related to operational changes for Covid-19

\* Based on total medical, dental, and mental health visits





\* Based on Fiscal Year-to-Date April 2021 total operating expenses

\*\* Visits for the medical clinics include medical and mental health visits

