



DISTRICT BOARD MEETING AGENDA

June 16, 2022 at 9:00AM

1515 N Flagler Drive, Suite 101

West Palm Beach, FL 33401

Remote Participation Link:

<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXRsZ1dDQT09>

Via Telephone dial-in access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

1. Call to Order – Les Daniels, Chair

- A. Roll Call
- B. Invocation
- C. Pledge of Allegiance
- D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

3. Awards, Introductions and Presentations

- A. FY 2023 Budget Considerations (Steven Hurwitz)
- B. Stark Law and Anti-Kickback Statute Education (Heather Bokor / Bernabe Icaza)
- C. Cybersecurity and Privacy Education (Heather Bokor / Patty Lavelly)
- D. ASU Outcomes (Belma Andric)
- E. Behavioral Health Guardrails (Darcy Davis)

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

- A. **Staff Recommends a MOTION TO APPROVE:**
Meeting Minutes of March 24, 2022 [Pages 1-6]

7. Committee Reports

- 7.1 Finance and Audit Committee – (Commissioner Sabin)
7.2 Good Health Foundation Committee – (No Report)
7.3 Quality, Patient Safety and Compliance Committee – (Commissioner Alonso)
7.4 Lakeside Health Advisory Board – (Commissioner Alonso)
7.5 Primary Care Clinics Board – (Commissioner Jackson-Moore)

8. Consent Agenda – Motion to Approve Consent Agenda Items

HEALTH CARE DISTRICT

A. ADMINISTRATION

- 8A-1 **RECEIVE AND FILE:**
June 2022 Internet Posting of District Public Meeting
<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>
- 8A-2 **RECEIVE AND FILE**
Health Care District Board Attendance [Page 7]
- 8A-3 **RECEIVE AND FILE:**
Health Care District Financial Statements April 2022 (Candice Abbott)
[Pages 8-53]
- 8A-4 **Staff Recommends a MOTION TO APPROVE:**
Credentialing & Privileging of Healey Center Practitioner (Belma Andric, MD)
[Pages 54-55]
- 8A-5 **Staff Recommends a MOTION TO APPROVE:**
Proclamation Recognizing National Nurses Week 2022 (Steven Hurwitz)
[Pages 56-58]
- 8A-6 **Staff Recommends a MOTION TO APPROVE:**
Proclamation Recognizing the Trauma System (Steven Hurwitz) [Pages 59-61]
- 8A-7 **RECEIVE AND FILE:**
Recent Regulatory Updates and Industry Enforcement Activity (Heather Bokor)
[Pages 62-74]

8. Consent Agenda (Continued)

8A-8 RECEIVE AND FILE:

Cybersecurity and Data Privacy Regulatory Updates and Industry Enforcement Activity (CY2021 – Present) (Heather Bokor / Patty Lavelly) [Pages 75-87]

8A-9 Staff Recommends a MOTION TO APPROVE:

Settlement Officer - Coman Caulking & Waterproofing (Bernabe Icaza) [Pages 88-89]

8A-10 Staff Recommends a MOTION TO APPROVE:

Settlement Offer - Koeckritz Enterprises, Inc. (Bernabe Icaza) [Pages 90-91]

8A-11 Staff Recommends a MOTION TO APPROVE:

Settlement Offer - O'Donnell, Naccarato, Mignogna & Jackson, Inc. (Bernabe Icaza) [Pages 92-93]

8A-12 Staff Recommends a MOTION TO APPROVE:

Board Member Standing Committee Service (Tom Cleare) [Pages 94-95]

DISTRICT HOSPITAL HOLDINGS, INC.

B. ADMINISTRATION

8B-1 Staff Recommends a MOTION TO APPROVE:

Medical Staff Appointment(s) for Lakeside Medical Center (Belma Andric, MD) [Pages 96-97]

9. Regular Agenda

C. ADMINISTRATION

9C-1 RECEIVE AND FILE:

EPIC Adoption Scorecards (Patty Lavelly) [Pages 98-113]

10. CEO Comments

11. HCD Board Member Comments

12. Establishment of Upcoming Board Meetings

August 9, 2022

- 12:00PM, Joint Meeting with the Finance & Audit Committee

(1st) September Meeting (Date TBD)

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

(2nd) September Meeting (Date TBD)

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

December 14, 2022

- 2:00PM, Health Care District Board Meeting

13. Motion to Adjourn

HEALTH CARE DISTRICT OF
PALM BEACH COUNTY
BOARD OF COMMISSIONERS MEETING
SUMMARY MINUTES
March 24, 2022
600 Okeechobee Blvd.
West Palm Beach, FL 33401

1. Call to Order

Les Daniels called the meeting to order.

A. Roll Call

Health Care District Board members present included: Les Daniels, Chair; Dr. Alonso, Vice Chair; Tammy Jackson-Moore; Nancy Banner and Sean O'Bannon. Ed Sabin, Secretary was absent.

Staff present included: Darcy Davis, Chief Executive Officer; Dr. Belma Andric, Chief Medical Officer; Bernabe Icaza, General Counsel; Karen Harris, VP of Field Operations; Steven Hurwitz, Chief Administrative Officer; Candice Abbott, Chief Financial Officer; Patty Lavelly, Chief Information & Digital Officer; Heather Bokor, Chief Compliance & Privacy Officer.

Recording/Transcribing Secretary: Heidi Bromley

B. Invocation

Ms. Davis led the invocation.

C. Pledge of Allegiance

The Pledge of Allegiance was recited.

D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

A. Additions/Deletions/Substitutions

Ms. Davis stated that we would like to add the Board member standing committee agenda item to 8A-8 on the Consent agenda.

The HCD General Counsel requested a closed attorney-client session at the end of today's meeting. Chair Daniels approved.

Health Care District Board
Summary Meeting Minutes
March 24, 2022
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B. Motion to Approve Agenda

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the revised agenda. The motion was duly seconded by Commissioner Alonso. There being no opposition, the motion passed unanimously.

3. Awards, Introductions and Presentations

A. Legislative Update

Mr. Forrest provided the Board with a Legislative update.

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

A. **Staff Recommends a MOTION TO APPROVE:**
Meeting Minutes of December 15, 2021

CONCLUSION/ACTION: Commissioner Alonso made a motion to approve the Board meeting minutes of December 15, 2021. The motion was duly seconded by Commissioner O'Bannon. There being no opposition, the motion passed unanimously.

7. Committee Reports

7.1 Finance and Audit Committee

Commissioner Daniels stated that the Finance and Audit committee met yesterday at the District Headquarters. John Grady provided the Board with an Economic Update. RSM reviewed the Audit and gave kudos to the Finance department for a job well done. The Financial Statements were presented and forwarded to the Board for approval.

7.2 Good Health Foundation Board

Commissioner Daniels stated that the Good Health Foundation Board met yesterday at the District Headquarters. RSM reviewed the Good Health Foundation Audit. The Board approved the Audit after several questions were answered.

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7.3 Quality, Patient Safety and Compliance Committee

Ms. Davis stated the Quality, Patient Safety and Compliance committee met yesterday. They reviewed several dashboards. They did not have a quorum so as a result, no action was taken at the meeting.

7.4 Lakeside Health Advisory Board

Commissioner Alonso stated that the Lakeside Health Advisory Board met on March 2, 2022. Ms. Moreland provided an overall hospital update, which included that the Hospital had a successful Joint Commission Survey. Ms. Harris updated everyone on the OB Delivery numbers and the LHAB Members and Leadership Team engaged in conversations relating to staffing shortages. Dr. Tanya McNeal offered to post open positions on the Palm Beach State website and make introductions with her team and the Lakeside Leadership team.

7.5 Primary Care Clinics Board

Commissioner Jackson-Moore stated that the C.L. Brumback Primary Care Clinics annual UDS report has been submitted. We are currently awaiting comments from our reviewer. The Primary Care Clinics received its FACHC Economic Impact report which summarizes the activities of the Clinics for 2021 and their financial impact. When adjusted for COVID impacts, the economic impact in 2021 was \$68.1 million with a return on investment of 179% for each \$1.00 invested in our clinic operations.

8. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Commissioner Alonso made a motion to approve the Consent Agenda. The motion was duly seconded by Commissioner Jackson-Moore. There being no objection, the motion passed unanimously.

HEALTH CARE DISTRICT

A. ADMINISTRATION

8A-1 RECEIVE AND FILE:

March 2022 Internet Posting of District Public Meeting

<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>

8A-2 RECEIVE AND FILE

Health Care District Board Attendance

Health Care District Board
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- 8A-3 **RECEIVE AND FILE:**
Health Care District Financial Statements January 2022
- 8A-4 **Staff Recommends a MOTION TO APPROVE:**
Appointment to the Finance & Audit Committee
- 8A-5 **Staff Recommends a MOTION TO APPROVE:**
Credentialing & Privileging of Healey Center Practitioner
- 8A-6 **Staff Recommends a MOTION TO APPROVE:**
Amendment to Flagler Drive Lease Agreement
- 8A-7 **Staff Recommends a MOTION TO APPROVE:**
Modification to the District's Conflicts of Interest Policy

DISTRICT HOSPITAL HOLDINGS, INC.

B. **ADMINISTRATION**

- 8B-1 **Staff Recommends a MOTION TO APPROVE:**
Medical Staff Appointment(s) for Lakeside Medical Center
- 8B-2 **Staff Recommends a MOTION TO APPROVE:**
Critical Care On-Call Services Agreement

9. **Regular Agenda**

C. **ADMINISTRATION**

- 9C-1 **Staff Recommends a MOTION TO APPROVE:**
CEO Evaluation

Commissioner Daniels stated that the first item on the regular agenda is the CEO's performance evaluation for FY 2021. I would like to make a motion to approve management's recommendation for Darcy's rate increase.

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the CEO evaluation. The motion was duly seconded by Commissioner Alonso. There being no objection, the motion passed unanimously.

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9C-2 Staff Recommends a MOTION TO APPROVE:

Atlantis Lease Agreement

Dr. Andric stated that staff is respectfully requesting the approval of the lease agreement for the new Atlantis clinic to 4801 S Congress Ave Lake Worth, FL 33461, which is located just north of the JFK hospital campus. Improvements are expected to be completed in approximately 12-15 months.

CONCLUSION/ACTION: Commissioner O'Bannon made a motion to approve the Atlantic Lease Agreement. The motion was duly seconded by Commissioner Alonso. There being no objection, the motion passed unanimously.

9C-3 Staff Recommends a MOTION TO APPROVE:

2021 Health Care District Audit

RSM stated that they completed the audit procedures for the fiscal year ended September 30, 2021. The financial statements received an unmodified opinion noting that the balances are fairly stated. They congratulated the Finance department for a job well done.

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the 2021 Health Care District Audit. The motion was duly seconded by Commissioner O'Bannon. There being no objection, the motion passed unanimously.

10. CEO Comments

11. HCD Board Member Comments

12. Establishment of Upcoming Board Meetings

June 15, 2022

- 2:00PM, Joint Meeting with the Finance & Audit Committee

(1st) September Meeting (Date TBD)

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

Health Care District Board
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(2nd) September Meeting (Date TBD)

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

December 14, 2022

- 2:00PM, Health Care District Board Meeting

13. CLOSED Attorney Client Session Pursuant to Section 286.011 (8), Florida Statutes

14. HEALTH CARE DISTRICT

D. ADMINISTRATION

14-D1 **Staff Recommends a MOTION TO APPROVE:**
Proposed Settlement – Farmer Irwin & Corporation.

CONCLUSION/ACTION: No action taken.

14-D2 **Staff Recommends a MOTION TO APPROVE:**
Proposed Settlement - O'Donnell, Naccarato Mignogna & Jackson.

CONCLUSION/ACTION: No action taken.

15. Motion to Adjourn

**HEALTH CARE DISTRICT OF
PALM BEACH COUNTY
BOARD OF COMMISSIONERS**

Board Meeting Attendance Tracking for 12/21 – 12/22

	12/15/21	3/24/22	6/16/22	8/9/22	1st Sept. Meeting	2nd Sept. Meeting	12/14/22
Leslie Daniels	Via Remote	X					
Nancy Banner	X	X					
Sean O'Bannon	X	X					
Dr. Alonso	X	X					
Ed Sabin	X	Absent					
Tammy Jackson-Moore	X	X					
Erica Whitfield	N/A	X					

HEALTH CARE DISTRICT BOARD**June 16, 2022****1. Description: Health Care District Financial Report April 2022****2. Summary:**

The April 2022 financial statements for the Health Care District are presented for Board review.

3. Substantive Analysis:

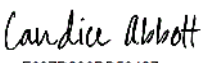
Management has provided the income statements and key statistical information For the Health Care District. Additional Management discussion and analysis is incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F837D209DB52427...
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

Finance and Audit Committee
 Committee Name

6/15/2022
 Date


HEALTH CARE DISTRICT BOARD


June 16, 2022

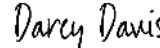
6. Recommendation:

Staff recommends the Board receive and file the Health Care District April 2022 YTD financial statements.

Approved for Legal sufficiency:

DocuSigned by:

5C75A1C7D5E84B0...
VP & General Counsel

DocuSigned by:

F837D209DB52427...
VP & Chief Financial Officer

DocuSigned by:

77A3B53589A1477...
Chief Executive Officer



Health Care District of Palm Beach County



FINANCIAL STATEMENT

April 2022



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Management Discussion and Analysis

Combined Financial Statements

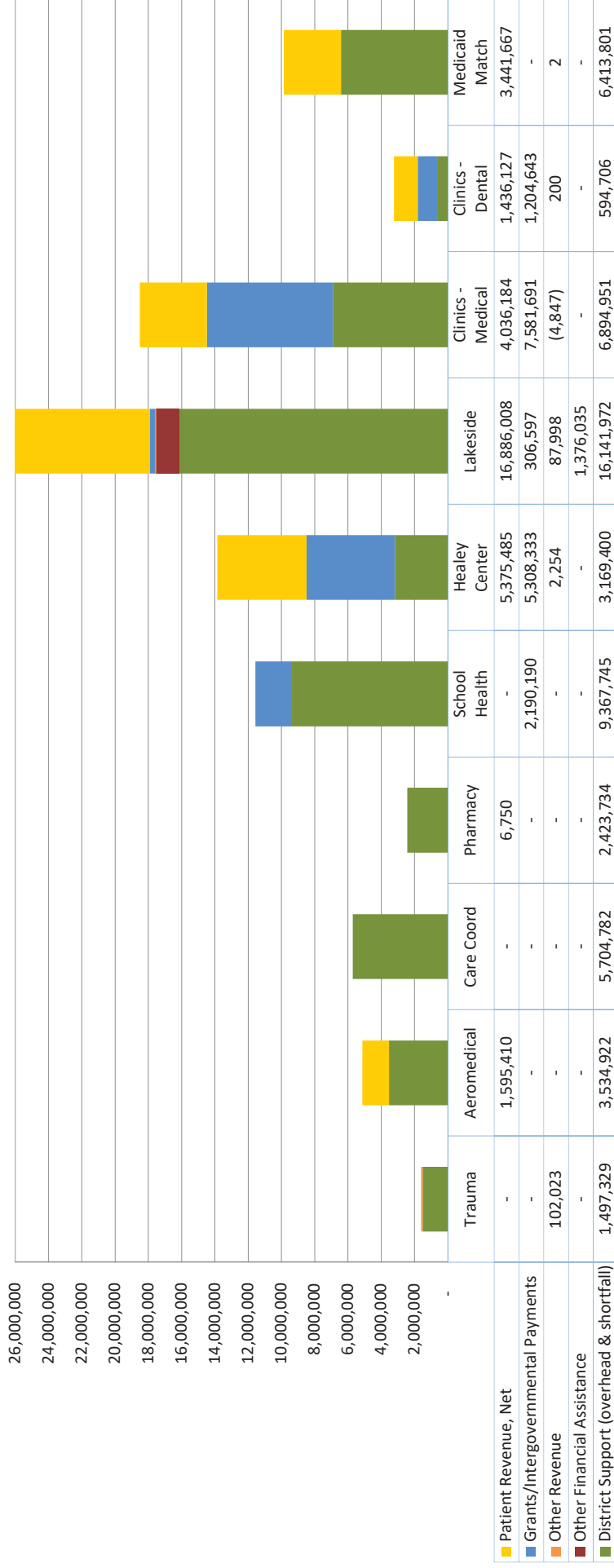
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Supplemental Information

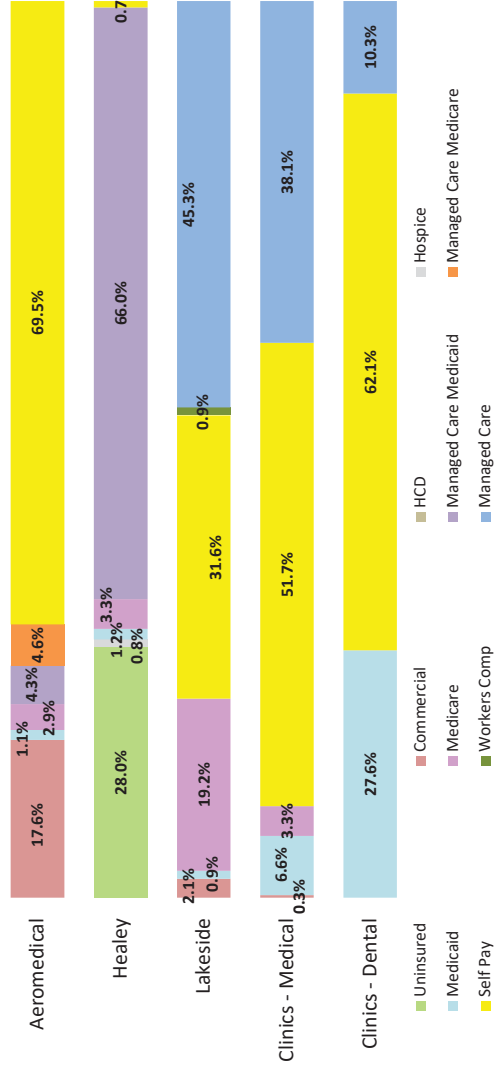
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Program Dashboard - YTD April 2022

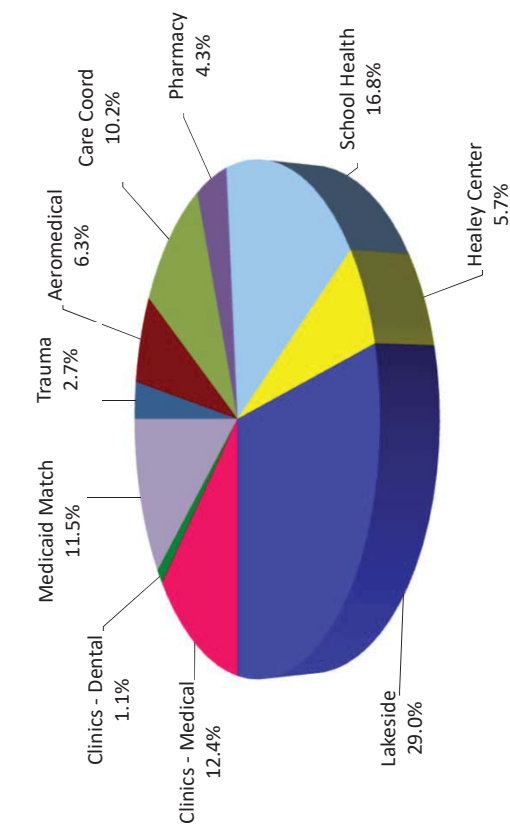
YTD Revenue and District Support by Program



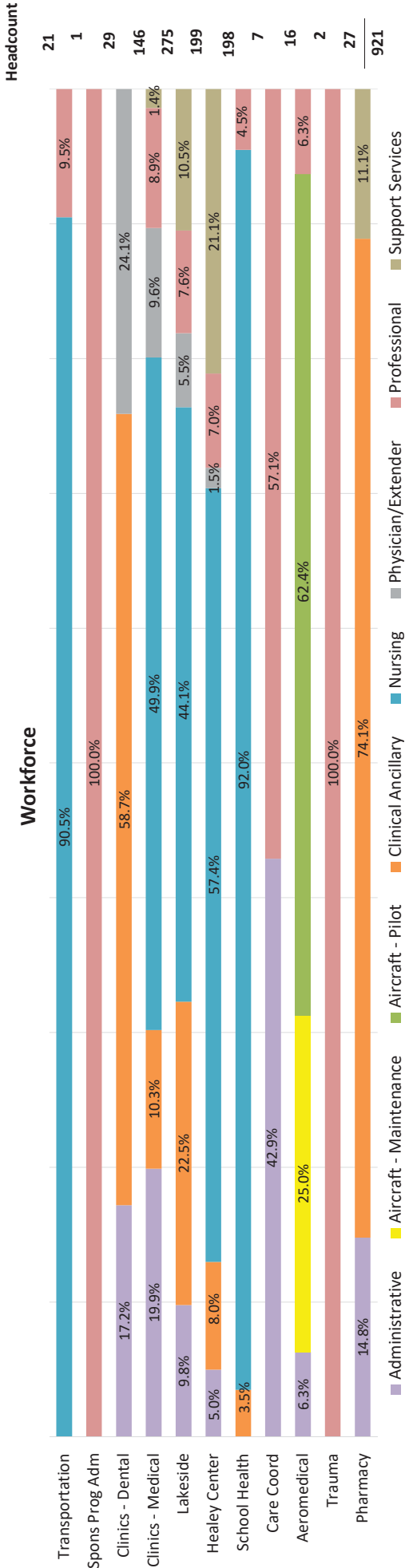
YTD Payor Mix by Volume



District Support (overhead and shortfall)

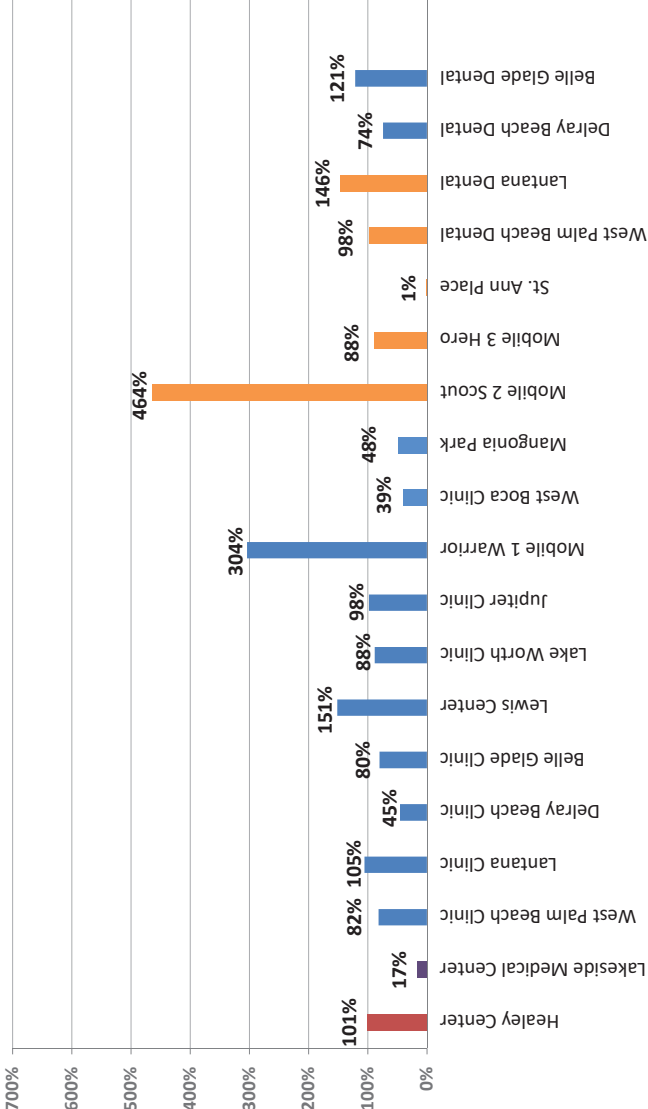


Program Dashboard - YTD April 2022



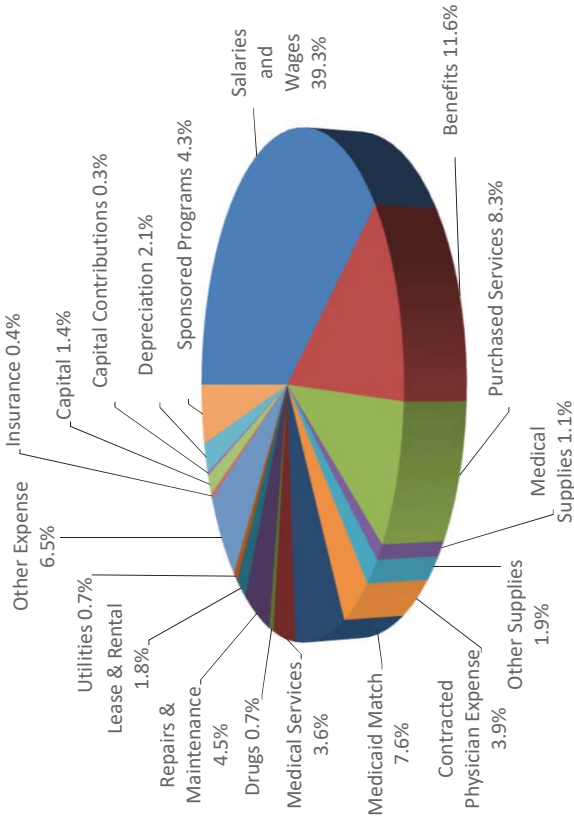
* Clinical Ancillary is comprised of employees in pharmacy, lab, radiology, ultrasound, respiratory, physical therapy, social services, activities, and dental hygienists/assistants
** Support Services is comprised of employees in housekeeping, dietary, laundry, purchasing, and warehouse/delivery

Capacity Percentage



Healey Center and Lakeside Medical Center capacity percentages reflect the year-to-date average daily census.
Primary Care and Dental Clinic capacity percentages represent the number of completed visits compared to the budgeted number of visits at each location.

Functional Expense Breakdown





MEMO

To: Finance & Audit Committee

From: Candice Abbott, Chief Financial Officer

Date: June 15, 2022

Subject: Management Discussion and Analysis as of April 2022 Health Care District Financial Statements

The April statements represent the financial performance through the seven months of the 2022 fiscal year for the Health Care District. Total revenue year to date (YTD) of \$198.9M is unfavorable to budgeted revenue of \$206.2M by (\$7.3M) or (3.5%). Operational expenditures YTD are \$20.3M favorable to budget or 14.0%. YTD, the consolidated net margin is \$71.5M, with a favorable variance to budget of \$13.2M.

The General Fund YTD total revenue of \$151.9M is under the budget of \$156.8M by (\$4.9M) or (3.1%). This overall unfavorable variance is primarily due to unrealized losses from investments. The unrealized loss on investment variance of (\$5.7M) represents a decrease in current market value of the investment portfolio held by the District. Rising interest rates are adversely impacting the portfolio's value, but this loss will only be realized should the District liquidate its portfolio or underlying investments.

Expenditures in the General Fund YTD before overhead allocation are favorable to budget by \$14.3M or 19.0%. Significant categories of favorable YTD budget variances include; medical services of \$9.2M, salaries, wages and benefits of \$2.9M, repairs and maintenance of \$1.2M, insurance of \$515k, purchased services of \$425k, and sponsored programs of \$260k. Medical services are under budget due to efficiencies in the eligibility process. The salaries, wages, and benefits variance is a result of unanticipated vacancies and staffing shortages. The favorable insurance variance resulted from the timing of full-scale operation for the new Transportation program, as well as the timing of the new Aeromedical helicopters to be placed into service. The sponsored programs favorable variance resulted from agencies not utilizing full funding as of this time. Other noted favorable variances are a result of expense timing.



The General Fund YTD has a net margin of \$104.7M versus a budgeted net margin of \$96.6M, for a favorable net margin variance of \$8.2M or 8.5%. The General Fund has subsidized a total of \$31.9M YTD to support operations of; Lakeside Medical Center \$13.8M, Primary Care Clinics \$7.3M, Healey Center \$2.6M, Medicaid Match \$6.4M, Capital Projects \$1.8M. Healthy Palm Beaches cash of \$2.5M was returned to the District as a result of a bank account closure which resulted in \$29.4M net transfer.

The Healey Center total revenue YTD of \$10.7M was favorable to budget by \$135k. This favorable variance is primarily due to reduced charity and bad debt classification than budgeted. Total YTD operating expenses before overhead allocation of \$11.5M were favorable to budget by \$659k or 5.4%. This favorable variance is mainly due to savings in the categories of salaries, wages, and benefits of \$452k. Unanticipated vacant positions and the timing of certain expenses are the primary reason for savings. The YTD net margin after overhead allocations for the Healey Center was a loss of (\$3.2M) compared to budgeted loss of (\$4.2M) or (24.3%).

Lakeside Medical Center total revenue YTD of \$18.7M was unfavorable to budget by (\$1.1M) or (5.6%). This unfavorable variance mainly resulted from increased charity and bad debt classification. Net patient revenue YTD of \$16.9M was under budget by (\$2.7M) or (14.0%). Total operating expenses YTD of \$26.4M were favorable to budget by \$2.2M or 7.6%. The YTD net margin after overhead allocations at Lakeside Medical Center was a loss of (\$16.1M) compared to a budgeted loss of (\$17.7M) for a favorable variance of \$1.6M or (8.9%).

The Primary Care Clinics total revenue YTD of \$14.3M was under budget by (\$1.4M). This unfavorable variance was primarily due to timing of revenue recognition for grants as well as charity adjustments in excess of the budgeted amounts. Net patient revenue YTD was unfavorable to budget by (\$985k) or (15.3%). Total operating expenses YTD for the clinics are favorable to budget by \$3.2M or 16.6%. This favorable variance is primarily due to salaries, wages, and benefits \$1.6M, purchased services \$352k, medical supplies \$131k, medical services \$113k, drugs \$282k, lease and rental \$508k and other expense \$139k. Unanticipated vacancies and staffing shortages as well as timing of expenses are the primary reason for savings. Total net margin YTD after overhead allocations for the Primary Care Clinics is a loss of (\$7.5M), compared to budgeted loss of (\$9.9M) for a favorable variance of \$2.4M or (24.2%).

Cash and investments have a combined balance of \$221.6M, of which \$9k is restricted. Due from other governments of \$12.5M reflects grants receivable of \$6.0M, the Tax Collector receivable of \$6.3M and other government program \$212k. Total net position for all funds combined is \$303.1M.

Revenues & Expenditures - Combined All Funds (Functional)

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Actual	Budget	Variance	%
Revenues:							
\$ 6,682,627	\$ 6,892,400	\$ (209,773)	(3.0%)	\$ 6,542,362	\$ 150,468,900	\$ 654,327	0.4%
5,485,704	4,743,194	742,510	15.7%	7,129,593	32,655,941	(3,326,726)	(10.2%)
1,562,559	1,597,604	(35,046)	(2.2%)	1,481,917	11,183,228	130,162	1.2%
2,112,664	1,310,452	802,212	61.2%	1,593,688	9,173,164	(73,482)	(0.8%)
(176,208)	61,958	(238,166)	(384.4%)	125,428	433,706	7,196	1.7%
(616,283)	-	(616,283)	0.0%	(33,570)	-	(5,743,251)	0.0%
1,376,035	-	1,376,035	0.0%	177,862	-	1,376,035	0.0%
88,818	155,322	(66,504)	(42.8%)	106,032	2,305,073	(339,055)	(14.7%)
\$ 16,515,916	\$ 14,760,930	\$ 1,754,986	11.9%	\$ 17,123,312	\$ 206,220,012	\$ (7,314,794)	(3.5%)
(3.5%) Total Revenues							
Expenditures:							
7,421,998	7,740,730	318,732	4.1%	7,427,494	56,862,364	5,892,277	10.4%
2,201,256	2,378,279	177,023	7.4%	2,100,865	16,913,589	1,932,418	11.4%
1,822,254	1,483,806	(338,448)	(22.8%)	1,802,665	10,296,329	(463,501)	(4.5%)
127,615	296,603	168,988	57.0%	304,733	1,412,905	555,593	28.2%
143,014	341,269	198,255	58.1%	322,001	2,468,262	36,690	1.5%
672,396	727,532	55,136	7.6%	951,787	5,092,724	54,431	1.1%
1,407,924	1,407,924	-	0.0%	1,449,573	9,855,469	-	0.0%
503,681	2,009,786	1,506,105	74.9%	1,478,271	14,013,504	9,345,715	66.7%
153,664	226,246	72,582	32.1%	277,258	1,501,877	633,322	42.2%
509,221	984,014	474,793	48.3%	924,289	5,781,044	6,887,731	16.1%
343,741	428,375	84,634	19.8%	266,033	2,922,417	528,807	18.1%
121,775	128,231	6,456	5.0%	122,326	898,781	31,667	3.5%
916,442	922,889	6,447	0.7%	707,785	8,453,549	(121,059)	(1.5%)
84,152	162,441	78,289	48.2%	85,407	1,095,387	515,016	47.0%
807,862	836,496	28,634	3.4%	821,829	5,855,472	259,691	4.4%
17,236,994	20,074,621	2,837,627	14.1%	19,042,317	144,964,894	20,307,754	14.0%
9.5% Total Operational Expenditures							
Net Performance before Depreciation & Overhead Allocations							
\$ (721,078)	\$ (5,313,691)	\$ 4,592,613	(86.4%)	\$ (1,919,004)	\$ 61,255,118	\$ 12,992,960	21.2%
389,215	411,250	22,035	5.4%	371,569	2,878,750	159,841	5.6%
17,626,209	20,485,871	2,859,662	14.0%	19,413,886	147,843,644	20,467,595	13.8%
9.2% Total Expenses							
\$ (1,110,293)	\$ (5,724,941)	\$ 4,614,648	(80.6%)	\$ (2,290,574)	\$ 13,152,801	\$ 13,152,801	22.5%
550,136	742,333	192,197	25.9%	817,770	6,383,146	4,568,833	71.6%
-	-	-	0.0%	61,854	-	(387,971)	0.0%
\$ (1,660,429)	\$ (6,467,275)	\$ 4,806,845	(74.3%)	\$ (3,046,490)	\$ 51,993,221	\$ 18,109,605	34.8%
(45.5%) RESERVES ADDED (USED)							

Revenues and Expenses by Fund YTD

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

	General Fund	Healey Center	Lakeside Medical	Primary Care Clinics	Medicaid Match	Capital Funds	Total
Revenues:							
Ad Valorem Taxes	\$ 151,123,227	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 151,123,227
Premiums	-	-	-	-	-	-	-
Patient Revenue, Net	1,595,410	5,375,485	16,886,008	5,472,312	-	-	29,329,215
Intergovernmental Revenue	2,563,390	5,308,333	-	-	3,441,667	-	11,313,390
Grants	6,750	-	306,597	8,786,335	-	-	9,099,682
Interest Earnings	440,842	-	-	-	-	-	440,842
Unrealized Gain/(Loss)-Investments	(5,743,251)	-	-	-	-	-	(5,743,251)
Other Financial Assistance	-	-	1,376,035	-	-	-	1,376,035
Other Revenue	1,880,458	2,254	87,998	(4,647)	2	13	1,966,078
Total Revenues	\$ 151,866,827	\$ 10,686,073	\$ 18,656,638	\$ 14,253,999	\$ 3,441,668	\$ 13	\$ 198,905,218
Expenditures:							
Salaries and Wages	22,947,556	7,044,050	10,797,660	10,180,821	-	-	50,970,087
Benefits	6,872,145	2,308,957	2,936,625	2,863,444	-	-	14,981,171
Purchased Services	6,497,111	291,402	3,584,237	387,081	-	-	10,759,830
Medical Supplies	64,348	438,626	512,067	397,864	-	-	1,412,905
Other Supplies	814,183	570,155	825,388	221,846	-	-	2,431,572
Contracted Physician Expense	-	8,492	5,029,801	-	-	-	5,038,293
Medicaid Match	-	-	-	-	9,855,470	-	9,855,470
Medical Services	4,320,641	23,770	-	323,377	-	-	4,667,789
Drugs	21,580	227,447	306,911	312,618	-	-	868,555
Repairs & Maintenance	4,139,026	193,077	1,128,706	320,235	-	-	5,781,044
Lease & Rental	1,313,453	721	337,280	742,156	-	-	2,393,610
Utilities	66,140	250,929	499,470	50,575	-	-	867,114
Other Expense	7,825,872	53,255	290,645	282,147	-	-	8,453,549
Insurance	381,004	53,991	117,193	28,183	-	-	580,371
Sponsored Programs	5,595,781	-	-	-	-	-	5,595,781
Total Operational Expenditures	60,858,840	11,464,872	26,365,981	16,110,348	9,855,470	-	124,657,141

Net Performance before Depreciation & Overhead Allocations

\$ 91,007,987 \$ (778,800) \$ (7,709,343) \$ (1,856,349) \$ (6,413,801) \$ 13 \$ 74,248,077

Budget

\$ 81,647,981 \$ (1,573,096) \$ (8,783,156) \$ (3,623,819) \$ (6,413,786) \$ 994 \$ 61,255,118

Prior Year: Net Performance before Depreciation & Overhead Allocations

\$ 94,324,297 \$ (476,405) \$ (5,761,777) \$ (4,644,575) \$ (6,705,327) \$ 1,472 \$ 76,737,686

Combined Governmental Funds Statement of Net Position

As of April 30, 2022

	General Fund April 2022	General Fund March 2022	Medicaid Match April 2022	Medicaid Match March 2022	Capital Projects April 2022	Capital Projects March 2022	Governmental Funds April 2022	Governmental Funds March 2022
Assets								
Cash and Cash Equivalents	\$ 36,968,567	\$ 99,016,162	\$ 609,042	\$ 609,042	\$ 5,450,789	\$ 5,318,888	\$ 43,028,399	\$ 104,944,092
Restricted Cash	-	-	-	-	-	-	-	-
Investments	176,394,356	137,326,400	-	-	-	-	176,394,356	137,326,400
Notes Receivable	-	-	-	-	-	-	-	-
Accounts Receivable, net	2,320,470	1,817,949	-	-	-	-	2,320,470	1,817,949
Due From Other Funds	-	-	-	-	-	-	-	-
Due From Other Governments	6,292,821	13,060,665	-	-	-	-	6,292,821	13,060,665
Inventory	32,405	32,405	-	-	-	-	32,405	32,405
Other Current Assets	6,320,723	6,588,512	-	-	-	-	6,320,723	6,588,512
Total Assets	\$ 228,329,342	\$ 257,842,092	\$ 609,042	\$ 609,042	\$ 5,450,789	\$ 5,318,888	\$ 234,389,174	\$ 263,770,022
Liabilities								
Accounts Payable	3,110,708	2,301,066	-	-	228,398	96,496	3,339,106	2,397,562
Medical Benefits Payable	1,736,000	1,736,000	-	-	-	-	1,736,000	1,736,000
Due To Other Funds	-	-	-	-	-	-	-	-
Due To Other Governments	-	-	-	-	-	-	-	-
Deferred Revenue	5,004,000	12,005,523	-	-	-	-	5,004,000	12,005,523
Other Current Liabilities	579,637	2,042,636	-	-	-	-	579,637	2,042,636
Noncurrent Liabilities	555,174	555,174	-	-	-	-	555,174	555,174
Total Liabilities	10,985,519	18,640,399	-	-	228,398	96,496	11,213,917	18,736,894
Fund Balances								
Nonspendable	5,761,665	6,144,418	-	-	-	-	5,761,665	6,144,418
Stabilization Fund	67,253,000	67,253,000	-	-	-	-	67,253,000	67,253,000
Assigned to Capital Projects	-	-	-	-	5,222,392	5,222,392	5,222,392	5,222,392
Assigned to Medicaid Match	-	-	609,042	609,042	-	-	609,042	609,042
Unassigned	144,329,158	165,804,276	-	-	-	-	144,329,158	165,804,276
Ending Fund Balance	217,343,823	239,201,694	609,042	609,042	5,222,392	5,222,392	223,175,258	245,033,128
Total Liabilities and Fund Balances	\$ 228,329,343	\$ 257,842,093	\$ 609,042	\$ 609,042	\$ 5,450,790	\$ 5,318,888	\$ 234,389,174	\$ 263,770,022

Combined Business-Type Funds Statement of Net Position

As of April 30, 2022

	Healey Center		Healey Center		Healthy Palm		Healthy Palm		Lakeside		Lakeside		Primary Care		Primary Care		Business-Type	
	April	March	April	March	Beaches	Beaches	Beaches	Beaches	Medical Center	Medical Center	Medical Center	Medical Center	Clinics	Clinics	Clinics	Clinics	Funds	Funds
	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	April	March
Assets																		
Cash and Cash Equivalents	\$ 1,983,426	\$ 408,621	\$ 411,656	\$ 1,770,659	\$ 1,044,031	\$ (9,615,510)	\$ (1,255,679)	\$ (5,782,864)									\$ 2,183,435	\$ (13,219,094)
Restricted Cash	8,855	8,855	-	1,190,000	-	-	-	-	-	-	-	-	-	-	-	-	8,855	1,198,855
Accounts Receivable, net	792,790	683,541	-	1,630	2,963,093	2,507,396	2,573,249	2,572,307									6,329,132	5,764,874
Due From Other Funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Due From Other Governments	109,643	-	-	-	1,338,767	967,731	4,783,840	2,973,466									6,232,250	3,941,197
Inventory	-	-	-	-	1,176,872	1,022,557	-	-									1,176,872	1,022,557
Other Current Assets	52,961	47,959	-	-	440,590	442,201	275,096	210,159									768,647	700,320
Net Investment in Capital Assets	16,697,115	16,776,795	-	-	-	-	-	-	33,012,915	33,012,915	2,666,427	2,605,298					52,097,929	52,395,008
Total Assets	\$ 19,644,791	\$ 17,925,771	\$ 411,656	\$ 2,962,289	\$ 39,697,740	\$ 28,337,290	\$ 9,042,934	\$ 2,578,366									\$ 68,797,120	\$ 51,803,716
Deferred Outflows of Resources																		
Deferred Outflows Related to Pensions	\$ 100,311	\$ 100,311	\$ -	\$ -	\$ 11,716	\$ 11,716	\$ 17,936	\$ 17,936									\$ 129,963	\$ 129,963
Liabilities																		
Accounts Payable	97,639	219,790	-	-	1,092,925	1,493,535	336,984	195,359									1,527,549	1,908,684
Medical Benefits Payable	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Due to Other Funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Due to Other Governments	55,857	55,857	-	-	57,723	57,723	-	-									113,581	113,581
Deferred Revenue	339,662	339,662	-	-	15,601	1,391,636	2,215,308	2,212,808									2,570,571	3,944,106
Other Current Liabilities	1,248,322	1,609,748	-	-	2,430,538	2,951,192	1,281,683	1,877,577									4,960,542	6,438,518
Noncurrent Liabilities	1,115,990	1,122,754	-	-	1,486,849	1,476,692	1,328,807	1,303,593									3,931,646	3,903,038
Total Liabilities	\$ 2,857,470	\$ 3,347,811	\$ -	\$ -	\$ 5,083,636	\$ 7,370,779	\$ 5,162,781	\$ 5,589,337									\$ 13,103,888	\$ 16,307,927
Deferred Inflows of Resources																		
Deferred Inflows	\$ 224,538	\$ 224,538	\$ -	\$ -	\$ 14,966	\$ 14,966	\$ 2,177	\$ 2,177									\$ 241,681	\$ 241,681
Net Position																		
Net Investment in Capital Assets	16,697,115	16,776,795	-	-	32,734,386	33,012,915	2,666,427	2,605,298									52,097,929	52,395,008
Restricted	8,855	8,855	-	1,190,000	-	-	-	-									8,855	1,198,855
Unrestricted	(42,877)	(2,331,917)	411,656	1,772,289	1,876,467	(12,049,653)	1,229,484	(5,600,510)									3,474,730	(18,209,791)
Total Net Position	16,663,093	14,453,733	411,656	2,962,289	34,610,853	20,963,261	3,895,911	(2,995,212)									55,581,514	35,384,072
Total Net Position	\$ 19,520,564	\$ 17,801,544	\$ 411,656	\$ 2,962,289	\$ 39,694,490	\$ 28,334,040	\$ 9,058,693	\$ 2,594,125									\$ 68,685,402	\$ 51,691,998



SUPPLEMENTAL INFORMATION

GENERAL FUND

Trauma Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Actual	Current Month			Fiscal Year To Date			%
	Budget	Variance	%	Prior Year	Variance	%	
\$ -	\$ 5,833	\$ (5,833)	(100.0%)	\$ 10,904	\$ (10,904)	(100.0%)	Other Revenue
-	5,833	(5,833)	(100.0%)	10,904	(10,904)	(100.0%)	Total Revenue
Direct Operational Expenses:							
23,186	34,817	11,631	33.4%	31,329	8,143	26.0%	Salaries and Wages
6,946	9,545	2,600	27.2%	8,493	1,548	18.2%	Benefits
-	15,000	15,000	100.0%	-	-	0.0%	Purchased Services
24,269	841,667	817,398	97.1%	762,416	738,147	96.8%	Medical Services
-	38	38	100.0%	42	42	100.0%	Other Supplies
-	-	-	0.0%	-	-	0.0%	Contracted Physician Expense
-	-	-	0.0%	-	-	0.0%	Repairs & Maintenance
-	-	-	0.0%	-	-	0.0%	Utilities
218	716	498	69.5%	202	(16)	(7.8%)	Other Expense
54,618	901,783	847,165	93.9%	802,483	747,865	93.2%	Total Operational Expenses
Net Performance before Overhead							
(54,618)	(895,950)	841,332	(93.9%)	(791,579)	736,961	(93.1%)	Allocations
Overhead Allocations:							
135	131	(4)	(2.9%)	142	7	4.9%	Risk Mgt
41	112	72	63.9%	163	123	75.2%	Internal Audit
1,235	1,291	56	4.4%	1,592	357	22.4%	Home Office Facilities
1,138	983	(155)	(15.8%)	1,035	(103)	(9.9%)	Administration
717	911	194	21.3%	62	(655)	(1,054.7%)	Human Resources
619	563	(56)	(9.9%)	888	270	30.3%	Legal
74	104	30	28.9%	186	112	60.3%	Records
137	208	71	34.1%	(44)	(181)	412.2%	Compliance
200	202	2	1.2%	170	-	0.0%	Comm Engage Plan
1,475	1,796	321	17.9%	1,008	-	0.0%	IT Operations
274	315	42	13.2%	165	-	0.0%	IT Security
715	747	32	4.2%	550	(165)	(30.1%)	Finance
147	179	32	17.8%	129	(18)	(13.8%)	Public Relations
278	295	17	5.7%	251	(27)	(10.8%)	Information Technology
282	350	68	19.3%	246	(36)	(14.5%)	Project MGMT Office
172	180	7	4.2%	180	8	4.2%	Corporate Quality
7,639	8,368	729	8.7%	6,724	(309)	(4.6%)	Total Overhead Allocations
62,257	910,151	847,894	93.2%	809,207	747,556	92.4%	Total Expenses
\$ (62,257)	\$ (904,318)	\$ 842,061	(93.1%)	\$ (798,303)	\$ 736,652	(92.3%)	Net Margin

Aeromedical Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Actual	Current Month			Fiscal Year To Date			Prior Year	Variance	%	%
	Budget	Variance	%	Budget	Variance	%				
\$ 1,544,652	\$ 1,202,151	\$ 342,501	28.5%	\$ 1,359,785	\$ 184,867	13.6%	6,745,315	\$ 2,168,029	(1.9%)	32.1%
187,214	775,834	588,620	75.9%	10,216	(176,998)	(1,732.6%)	3,485,886	(3,258,446)	(15.0%)	(93.5%)
-	2,580	2,580	100.0%	-	-	0.0%	11,559	(170,959)	(835.7%)	(1,479.0%)
669,485	249,810	(419,675)	(168.0%)	1,218,199	548,715	45.0%	2,337,328	1,946,246	79.3%	83.3%
856,699	1,028,224	171,525	16.7%	1,228,415	371,716	30.3%	5,834,773	(1,483,160)	5.9%	(25.4%)
687,953	173,927	514,026	295.5%	131,370	556,583	423.7%	910,541	684,869	21.3%	75.2%
44,54%	14.47%		9.66%			Collection %	13.50%			
687,953	173,927	514,026	295.5%	131,370	556,583	423.7%	910,542	684,869	21.3%	75.2%
Direct Operational Expenses:										
193,914	197,272	3,358	1.7%	161,996	(31,918)	(19.7%)	1,166,369	(211,715)	1.1%	(18.2%)
54,282	53,396	(886)	(1.7%)	47,492	(6,790)	(14.3%)	369,134	(4,283)	0.7%	(1.2%)
350,551	395,263	44,712	11.3%	312,883	(37,668)	(12.0%)	1,440,923	(570,372)	5.1%	(39.6%)
1,113	2,125	1,012	47.6%	408	(705)	(172.9%)	15,152	5,604	35.8%	37.0%
12,530	15,958	3,428	21.5%	8,932	(3,597)	(40.3%)	35,220	(50,328)	23.4%	(142.9%)
(266,164)	99,294	365,458	368.1%	380,243	646,406	170.0%	763,414	534,880	67.1%	70.1%
5,251	4,420	(831)	(18.8%)	4,071	(1,180)	(29.0%)	29,140	(6,912)	(12.9%)	(23.7%)
5,090	5,100	10	0.2%	5,090	-	0.0%	35,631	-	0.2%	0.0%
34,040	48,101	14,061	29.2%	29,024	(5,016)	(17.3%)	159,536	(33,692)	8.8%	(21.1%)
18,845	64,575	45,730	70.8%	18,994	149	0.8%	132,959	6,075	71.9%	4.6%
409,452	885,504	476,052	53.8%	969,132	559,680	57.8%	4,147,478	(330,742)	17.7%	(8.0%)
Net Performance before Overhead										
			Net Performance before Overhead							
			Allocations							
278,501	(711,577)	990,077	(139.1%)	(837,762)	1,116,263	(133.2%)	(3,236,937)	354,127	(30.2%)	(10.9%)
Overhead Allocations:										
1,738	1,689	(50)	(2.9%)	1,896	157	8.3%	6,090	(9,919)	(35.4%)	(162.9%)
16,639	21,120	4,481	21.2%	14,143	(2,496)	(17.6%)	90,476	(22,069)	23.9%	(24.4%)
524	1,452	928	63.9%	2,188	1,664	76.1%	5,092	1,907	68.6%	37.4%
14,688	12,685	(2,003)	(15.8%)	13,862	(826)	(6.0%)	80,261	(9,248)	(0.8%)	(11.5%)
3,426	4,352	927	21.3%	225	(3,201)	(1,423.1%)	23,642	(1,819)	16.4%	(7.7%)
7,987	7,270	(717)	(9.9%)	11,895	3,909	32.9%	41,892	4,207	25.9%	10.0%
952	1,338	387	28.9%	2,488	1,536	61.8%	16,042	9,570	30.9%	59.7%
1,771	2,685	914	34.1%	(588)	(2,359)	401.0%	9,972	(3,183)	30.0%	(31.9%)
2,577	2,609	32	1.2%	2,273	(304)	(13.4%)	14,249	(3,015)	5.5%	(21.2%)
19,037	23,183	4,146	17.9%	13,493	(5,545)	(41.1%)	158,160	(12,781)	(5.3%)	(8.1%)
3,533	4,070	537	13.2%	2,213	(1,320)	(59.6%)	15,772	(7,861)	17.1%	(49.8%)
9,234	9,643	409	4.2%	7,365	(1,870)	(25.4%)	58,383	(12,33%)	2.9%	(12.3%)
1,895	2,305	411	17.8%	1,728	(167)	(9.7%)	15,799	3,627	24.6%	23.0%
3,590	3,806	216	5.7%	3,361	(229)	(6.8%)	21,780	2,995	29.5%	13.8%
3,642	4,513	871	19.3%	3,300	(342)	(10.4%)	19,486	(4,695)	23.5%	(24.1%)
2,222	2,318	97	4.2%	2,407	185	7.7%	13,034	(2,523)	4.1%	(19.4%)
93,453	105,039	11,586	11.0%	82,247	(11,206)	(13.6%)	590,130	(61,982)	11.3%	(10.5%)
502,906	990,543	487,637	49.2%	1,051,379	548,473	52.2%	4,737,608	(392,724)	17.0%	(8.3%)
185,047	\$ (816,616)	\$ 1,001,663	(122.7%)	\$ (920,009)	\$ 1,105,056	(120.1%)	\$ (3,827,067)	\$ 292,145	(27.3%)	7.6%
Net Margin										

Care Coordination Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Actual	Budget	Variance	%
-	-	-	0.0%	-	-	-	0.0%
Direct Operational Expenses:							
35,071	29,763	(5,308)	(17.8%)	224,643	214,180	(10,463)	(4.9%)
13,020	10,403	(2,617)	(25.2%)	80,657	73,630	(7,027)	(9.5%)
305,000	313,483	8,483	2.7%	2,135,000	2,194,381	59,381	2.7%
405,319	1,091,667	686,348	62.9%	2,963,207	7,641,669	4,678,462	61.2%
1,202	1,646	444	27.0%	4,581	11,522	6,941	60.2%
-	-	-	0.0%	-	-	-	0.0%
3,065	8,000	4,935	61.7%	16,185	56,000	39,815	71.1%
762,678	1,454,962	692,284	47.6%	5,424,274	10,191,382	4,767,108	46.8%
Net Performance before Overhead				Net Performance before Overhead			
(762,678)	(1,454,962)	692,284	(47.6%)	(5,424,274)	(10,191,382)	4,767,108	(46.8%)
Overhead Allocations:							
894	869	(26)	(2.9%)	8,237	6,082	(2,154)	(35.4%)
270	747	477	63.9%	1,639	5,228	3,589	68.6%
-	-	-	0.0%	-	-	-	0.0%
7,557	6,527	(1,030)	(15.8%)	46,053	45,687	(366)	(0.8%)
2,152	2,734	582	21.3%	15,996	19,141	3,145	16.4%
4,109	3,740	(369)	(9.9%)	19,389	26,182	6,793	25.9%
490	689	199	28.9%	3,330	4,821	1,491	30.9%
911	1,382	471	34.1%	6,769	9,671	2,902	30.0%
1,326	1,342	16	1.2%	8,882	9,395	513	5.5%
9,795	11,928	2,133	17.9%	87,950	83,496	(4,455)	(5.3%)
1,818	2,094	277	13.2%	12,159	14,659	2,500	17.1%
4,751	4,961	210	4.2%	33,730	34,729	999	2.9%
975	1,186	211	17.8%	6,262	8,303	2,041	24.6%
1,847	1,958	111	5.7%	9,665	13,708	4,042	29.5%
1,874	2,322	448	19.3%	12,441	16,253	3,812	23.5%
1,143	1,193	50	4.2%	8,004	8,350	346	4.1%
39,911	43,672	3,761	8.6%	280,508	305,704	25,196	8.2%
802,589	1,498,634	696,045	46.4%	5,704,782	10,497,086	4,792,304	45.7%
\$ (802,589)	\$ (1,498,634)	\$ 696,045	(46.4%)	\$ (5,704,782)	\$ (10,497,086)	\$ 4,792,304	(45.7%)
Total Overhead Allocations				Total Overhead Allocations			
39,911	43,672	3,761	8.6%	280,508	305,704	25,196	8.2%
802,589	1,498,634	696,045	46.4%	5,704,782	10,497,086	4,792,304	45.7%
\$ (802,589)	\$ (1,498,634)	\$ 696,045	(46.4%)	\$ (5,704,782)	\$ (10,497,086)	\$ 4,792,304	(45.7%)

Pharmacy Services Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

				Current Month		Prior Year		Fiscal Year To Date		Prior Year			
Actual	Budget	Variance	%	6,750	0.0%	-	-	Variance	%	Variance	%	Variance	%
6,750	-		0.0%	6,750	0.0%			6,750	0.0%	-		6,750	0.0%
Direct Operational Expenses:													
220,004	211,721	(8,283)	(3.9%)	225,580	5,576	225,580	2.5% Salaries and Wages	35,191	2.3%	1,498,028	10,879	0.7%	
70,350	69,340	(1,010)	(1.5%)	64,662	(5,688)	64,662	(8.8%) Benefits	26,628	5.4%	464,575	(384)	(0.1%)	
1,031	2,441	1,410	57.8%	1,413	382	1,413	27.0% Purchased Services	17,087	49.4%	8,643	(13)	(0.2%)	
5,114	13,169	8,055	61.2%	7,304	2,191	7,304	30.0% Other Supplies	48,875	53.0%	30,745	(12,563)	(40.9%)	
12,316	6,267	(6,049)	(96.5%)	69,273	56,957	69,273	82.2% Drugs	22,289	50.8%	36,514	14,934	40.9%	
2,595	953	(1,642)	(172.3%)	-	(2,595)	-	0.0% Repairs & Maintenance	6,671	(16.4%)	2,352	(5,416)	(230.2%)	
6,113	7,674	1,561	20.3%	8,239	2,127	8,239	25.8% Lease & Rental	10,997	20.5%	54,396	11,675	21.5%	
-	-	-	0.0%	-	-	-	0.0% Utilities	-	0.0%	-	-	0.0%	
3,911	11,061	7,150	64.6%	6,139	2,228	6,139	36.3% Other Expense	43,465	56.1%	47,836	13,874	29.0%	
2,341	2,335	(6)	(0.3%)	2,177	(164)	2,177	(7.5%) Insurance	(42)	(0.3%)	13,845	(2,542)	(18.4%)	
323,774	324,961	1,187	0.4%	384,788	61,014	384,788	15.9% Total Operational Expenses	194,751	8.4%	2,156,922	30,444	1.4%	
Net Performance before Overhead													
(317,024)	(324,961)	7,937	(2.4%)	(384,788)	67,764	(384,788)	(17.6%) Allocations	201,501	(8.7%)	(2,150,172)	37,194	(1.7%)	
Overhead Allocations:													
730	709	(21)	(2.9%)	992	262	992	26.4% Risk Mgt	(1,759)	(35.4%)	3,186	(3,539)	(111.1%)	
-	-	-	0.0%	-	-	-	0.0% Rev Cycle	-	0.0%	-	-	0.0%	
220	610	390	63.9%	1,145	925	1,145	80.8% Internal Audit	2,931	68.6%	2,665	1,326	49.8%	
6,170	5,329	(841)	(15.8%)	7,253	1,083	7,253	14.9% Administration	(299)	(0.8%)	41,997	4,394	10.5%	
5,488	6,973	1,485	21.3%	418	(5,071)	418	(1,214.5%) Human Resources	8,019	16.4%	43,887	3,097	7.1%	
3,355	3,054	(301)	(9.9%)	6,224	2,869	6,224	46.1% Legal	5,547	25.9%	21,920	6,088	27.8%	
400	562	163	28.9%	1,302	902	1,302	69.3% Records	1,217	30.9%	8,394	5,675	67.6%	
744	1,128	384	34.1%	(308)	(1,052)	(308)	341.6% Compliance	2,370	30.0%	5,218	(309)	(5.9%)	
1,082	1,096	13	1.2%	1,189	107	1,189	9.0% Comm Engage Plan	419	5.5%	7,456	203	2.7%	
7,998	9,739	1,742	17.9%	7,060	(938)	7,060	(13.3%) IT Operations	(3,637)	(5.3%)	82,758	10,945	13.2%	
1,484	1,710	226	13.2%	1,158	(326)	1,158	(28.2%) IT Security	2,041	17.1%	8,253	(1,676)	(20.3%)	
3,879	4,051	172	4.2%	3,854	(26)	3,854	(0.7%) Finance	816	2.9%	30,549	3,008	9.8%	
796	969	172	17.8%	904	108	904	12.0% Public Relations	1,666	24.6%	8,267	3,154	38.1%	
1,508	1,599	91	5.7%	1,759	250	1,759	14.2% Information Technology	3,301	29.5%	11,397	3,505	30.8%	
933	974	41	4.2%	1,260	326	1,260	25.9% Corporate Quality	282	4.1%	6,820	285	4.2%	
1,530	1,896	366	19.3%	1,727	197	1,727	11.4% Project MGMT Office	3,113	23.5%	10,196	38	0.4%	
6,907	8,092	1,184	14.6%	-	(6,907)	-	0.0% Security Services	9,405	16.6%	-	(47,237)	0.0%	
43,226	48,491	5,264	10.9%	35,936	(7,291)	35,936	(20.3%) Total Overhead Allocations	35,429	10.4%	292,963	(11,044)	(3.8%)	
367,000	373,452	6,451	1.7%	420,723	53,723	420,723	12.8% Total Expenses	230,180	8.7%	2,449,885	19,401	0.8%	
\$ (360,250) \$	(373,452) \$	13,201	(3.5%)	(420,723) \$	60,473	(420,723) \$	(14.4%) Net Margin	236,930	(8.9%)	(2,449,885) \$	26,151	(1.1%)	

Transportation Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	%
\$	-	\$ 75,542	\$ (75,542)	(100.0%)	\$	(100.0%)	\$
-	37,771	37,771	100.0%	-	37,771	100.0%	-
-	3,550	3,550	100.0%	-	3,550	100.0%	-
-	15,334	15,334	100.0%	-	15,334	100.0%	-
-	56,655	56,655	100.0%	-	56,655	100.0%	-
-	18,887	(18,887)	(100.0%)	-	(18,887)	(100.0%)	-
-	-	-	0.0%	-	-	0.0%	-
-	18,887	(18,887)	(100.0%)	-	(18,887)	(100.0%)	-
-	18,887	(18,887)	(100.0%)	-	(18,887)	(100.0%)	-

88,245	101,480	13,235	13.0%	-	88,245)	0.0%	Salaries and Wages	197,698	716,513	518,815	72.4%	-	(197,698)	0.0%
17,849	22,659	4,810	21.2%	-	(17,849)	0.0%	Benefits	39,562	159,262	119,700	75.2%	-	(39,562)	0.0%
5,400	4,000	(1,400)	(35.0%)	-	(5,400)	0.0%	Purchased Services	17,900	28,000	10,100	36.1%	-	(17,900)	0.0%
3,291	8,230	4,939	60.0%	-	(3,291)	0.0%	Medical Supplies	22,613	16,460	(6,153)	(37.4%)	-	(22,613)	0.0%
3,693	2,595	(1,098)	(42.3%)	-	(3,693)	0.0%	Other Supplies	46,218	52,230	6,012	11.5%	-	(46,218)	0.0%
-	1,375	1,375	100.0%	-	-	0.0%	Drugs	-	2,750	2,750	100.0%	-	-	0.0%
-	250	250	100.0%	-	-	0.0%	Repairs & Maintenance	-	1,000	1,000	100.0%	-	-	0.0%
-	100	100	100.0%	-	-	0.0%	Utilities	-	100	100	100.0%	-	-	0.0%
-	6,400	6,400	100.0%	-	-	0.0%	Lease & Rental	-	6,400	6,400	100.0%	-	-	0.0%
3,897	7,530	3,633	48.3%	-	(3,897)	0.0%	Other Expense	11,120	13,140	2,020	15.4%	500	(10,620)	(2,123.9%)
-	13,900	13,900	100.0%	-	-	0.0%	Insurance	-	55,600	55,600	100.0%	-	-	0.0%
122,373	168,519	46,146	27.4%	-	(122,373)	0.0%	Total Operational Expenses	335,111	1,051,455	716,344	68.1%	500	(334,611)	(66,922.2%)

Direct Operational Expenses:

(122,373)	(149,632)	27,259	(18.2%)	-	(122,373)	0.0%	Allocations	(335,111)	(1,032,568)	697,457	(67.5%)	(500)	(334,611)	66,922.2%
347	337	(10)	(2.9%)	-	(347)	0.0%	Risk Mgt	3,198	2,362	(837)	(35.4%)	-	(3,198)	0.0%
16,639	21,120	4,481	21.2%	-	(16,639)	0.0%	Rev Cycle	112,545	147,843	35,298	23.9%	-	(112,545)	0.0%
105	290	185	63.9%	-	(105)	0.0%	Internal Audit	636	2,030	1,394	68.6%	-	(636)	0.0%
379	461	82	17.8%	-	(379)	0.0%	Public Relations	2,432	3,224	792	24.6%	-	(2,432)	0.0%
444	463	19	4.2%	-	(444)	0.0%	Corporate Quality	3,108	3,242	134	4.1%	-	(3,108)	0.0%
2,934	2,534	(400)	(15.8%)	-	(2,934)	0.0%	Administration	17,882	17,740	(142)	(0.8%)	-	(17,882)	0.0%
3,282	4,170	888	21.3%	-	(3,282)	0.0%	Human Resources	24,394	29,190	4,796	16.4%	-	(24,394)	0.0%
1,596	1,452	(143)	(9.9%)	-	(1,596)	0.0%	Legal	7,529	10,167	2,638	25.9%	-	(7,529)	0.0%
190	267	77	28.9%	-	(190)	0.0%	Records	1,293	1,872	579	30.9%	-	(1,293)	0.0%
354	536	183	34.1%	-	(354)	0.0%	Compliance	2,628	3,755	1,127	30.0%	-	(2,628)	0.0%
1,845	1,926	82	4.2%	-	(1,845)	0.0%	Finance	13,097	13,485	388	2.9%	-	(13,097)	0.0%
728	902	174	19.3%	-	(728)	0.0%	Project MGMT Office	4,831	6,311	1,480	23.5%	-	(4,831)	0.0%
515	521	6	1.2%	-	(515)	0.0%	Comm Engage Plan	3,449	3,648	199	5.5%	-	(3,449)	0.0%
3,803	4,632	828	17.9%	-	(3,803)	0.0%	IT Operations	34,151	32,422	(1,730)	(5.3%)	-	(34,151)	0.0%
706	813	107	13.2%	-	(706)	0.0%	IT Security	4,722	5,692	971	17.1%	-	(4,722)	0.0%
717	760	43	5.7%	-	(717)	0.0%	Information Technology	3,753	5,323	1,570	29.5%	-	(3,753)	0.0%
34,583	41,187	6,603	16.0%	-	(34,583)	0.0%	Total Overhead Allocations	239,650	288,306	48,656	16.9%	-	(239,650)	0.0%
156,956	209,706	52,749	25.2%	-	(156,956)	0.0%	Total Expenses	574,761	1,339,761	765,000	57.1%	500	(574,261)	(114,852.2%)

-	-	-	0.0%	-	-	0.0%	Transfer Out to Funds	-	-	-	-	-	-	0.0%
(156,956)	(190,819)	33,862	(17.7%)	-	(156,956)	0.0%	Net Margin	(574,761)	(1,320,874)	746,113	(56.5%)	(500)	(574,261)	114,852.2%
-	-	-	-	-	-	0.0%	Capital Contributions	-	-	-	0.0%	-	-	0.0%
\$	-	\$	0.0%	\$	-	0.0%	General Fund Support/Transfer In	\$	-	\$	0.0%	\$	-	0.0%

School Health Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 312,559	\$ 347,604	\$ (35,046)	(10.1%)	\$ 2,190,190	\$ 2,433,228	(10.0%)	
	0	-	0.0%	-	-	0.0%	
312,559	347,604	(35,046)	(10.1%)	2,190,190	2,433,228	(10.0%)	(5.6%)
Direct Operational Expenses:							
1,081,872	1,154,130	72,258	6.3%	7,603,537	8,298,726	695,189	(2.1%)
377,923	378,732	809	0.2%	2,533,914	2,681,756	147,842	(3.7%)
-	-	-	0.0%	-	-	-	0.0%
41	12,500	12,459	99.7%	24,008	87,500	63,492	67.5%
(8)	6,933	6,941	100.1%	12,375	48,531	36,156	69.7%
-	84	84	100.0%	-	588	588	0.0%
-	-	-	0.0%	499	-	(499)	73.8%
-	-	-	0.0%	-	-	-	0.0%
2,183	3,409	1,226	36.0%	9,620	23,863	14,243	(64.3%)
1,462,011	1,555,788	93,777	6.0%	10,183,953	11,140,964	957,011	(1.7%)
Net Performance before Overhead							
(1,149,452)	(1,208,184)	58,732	(4.9%)	(7,993,763)	(8,707,736)	713,973	3.9%
Overhead Allocations:							
3,509	3,409	(100)	(2.9%)	32,318	23,865	(8,453)	(141.0%)
1,058	2,931	1,873	63.9%	49,534	20,514	(29,020)	42.7%
7,021	7,341	320	4.4%	180,695	51,385	(1,850)	(5.7%)
29,651	25,608	(4,043)	(15.8%)	286,600	179,257	(1,438)	(2.2%)
38,560	48,992	10,432	21.3%	76,077	342,941	266,864	13.5%
16,123	14,676	(1,448)	(9.9%)	13,065	102,730	89,665	17.5%
1,921	2,702	781	28.9%	26,558	18,914	(7,644)	63.0%
3,575	5,421	1,846	34.1%	34,850	37,944	3,094	(20.9%)
5,202	5,266	65	1.2%	345,086	36,864	(2,013)	(11.1%)
38,432	46,801	8,369	17.9%	47,709	327,606	(17,479)	0.9%
7,132	8,217	1,085	13.2%	132,344	57,517	(74,827)	(2.9%)
18,641	19,466	825	4.2%	24,571	136,264	111,693	29.4%
3,825	4,654	829	17.8%	37,923	32,578	(5,345)	20.9%
7,248	7,683	435	5.7%	48,814	53,783	4,969	(13.8%)
7,351	9,110	1,759	19.3%	31,406	63,771	32,365	(9.4%)
4,485	4,680	195	4.2%	1,373,982	32,763	1,341,219	3.7%
193,733	216,956	23,223	10.7%	11,557,934	15,186,695	3,628,761	(1.0%)
1,655,744	1,772,744	117,001	6.6%	(9,367,745)	12,659,659	3,291,914	2.7%
(1,343,185)	(1,425,140)	81,955	(5.8%)	(10,226,431)	(858,686)	(9,367,745)	

Sponsored Programs

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

			Current Month						Fiscal Year To Date		
Actual	Budget	Variance	%	Prior Year	Variance	%			Actual	Budget	Variance
<i>Sponsored Programs:</i>											
708,996	708,996	0	0.0%	708,996	-	0.0%	DOH Uninsured/Preventive Care Svs		4,962,969	4,962,972	3
98,867	125,000	26,133	20.9%	112,833	13,967	12.4%	Grant Funded Programs for Uninsured		620,812	875,000	254,188
-	2,500	2,500	100.0%	-	-	0.0%	Community Health Planning		12,000	17,500	5,500
807,862	836,496	28,634	3.4%	821,829	13,967	1.7%	Total Sponsored Programs		5,595,781	5,855,472	259,691
											(40,283)
											(40,283)
											(0.7%)
<i>Direct Operational Expenses:</i>											
8,765	9,132	367	4.0%	6,808	(1,957)	(28.8%)	Salaries and Wages		61,939	65,664	3,725
3,263	3,217	(46)	(1.4%)	2,907	(356)	(12.3%)	Benefits		22,363	22,886	523
-	25	25	100.0%	-	-	0.0%	Other Supplies		-	175	175
26	370	344	92.9%	-	(26)	0.0%	Other Expense		2,591	2,590	(1)
12,054	12,744	690	2	9,715	(2,340)	(24.1%)			86,893	91,315	4,422
											5.1%
											5.1%
											4.1%
											(0.6%)
\$ 819,917	\$ 849,240	\$ 29,323	3.5%	\$ 831,544	\$ 11,627	1.4%	Total Expenses		\$ 5,682,674	\$ 5,946,787	\$ 264,113
											(36,603)
											(0.6%)

General Fund Statement of Revenues and Expenditures by Month

Revenues:	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Ad Valorem Taxes	\$ -	\$ 34,846,751	\$ 94,885,946	\$ 6,416,877	\$ 5,492,475	\$ 2,798,551	\$ 6,682,627	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 151,123,227
Premiums	(641,186)	254,988	650,410	439,711	155,677	47,857	687,953	-	-	-	-	-	1,595,410
Patient Revenue, Net	312,844	312,844	312,844	686,329	312,844	313,129	312,559	-	-	-	-	-	2,563,390
Intergovernmental Revenue	-	-	-	-	-	-	6,750	-	-	-	-	-	6,750
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	185,327	86,190	76,723	95,855	78,202	94,753	(176,208)	-	-	-	-	-	440,842
Unrealized Gain/(Loss)-Investments	(751,661)	(72,711)	(311,846)	(1,185,664)	(624,276)	(2,180,810)	(616,283)	-	-	-	-	-	(5,743,251)
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	7,399	369,579	1,063,851	109,501	58,220	193,424	78,484	-	-	-	-	-	1,880,458
Total Revenues	\$ (887,277)	\$ 35,797,640	\$ 96,677,928	\$ 6,562,610	\$ 5,473,141	\$ 1,266,903	\$ 6,975,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 151,866,827
Expenditures:													
Salaries and Wages	3,229,687	3,217,471	3,443,303	3,283,137	3,063,578	3,377,161	3,333,219	-	-	-	-	-	22,947,556
Benefits	1,033,429	954,201	781,466	1,076,590	946,129	1,051,389	1,028,941	-	-	-	-	-	6,872,145
Purchased Services	730,072	733,260	936,967	944,235	1,047,249	1,043,388	1,061,940	-	-	-	-	-	6,497,111
Medical Supplies	7,182	2,757	6,762	11,764	14,561	15,214	6,108	-	-	-	-	-	64,348
Other Supplies	85,705	186,391	226,534	100,682	165,486	(2,333)	51,717	-	-	-	-	-	814,183
Medical Services	903,753	909,954	411,152	376,189	692,633	597,374	429,588	-	-	-	-	-	4,320,641
Drugs	(21,793)	2,465	(12,708)	29,090	20,892	(8,681)	12,316	-	-	-	-	-	21,580
Repairs & Maintenance	685,656	617,900	747,430	547,266	600,779	669,124	270,870	-	-	-	-	-	4,139,026
Lease & Rental	166,851	139,098	205,086	210,591	230,450	169,956	191,420	-	-	-	-	-	1,313,453
Utilities	9,667	9,780	11,354	7,451	9,003	9,104	9,782	-	-	-	-	-	66,140
Other Expense	447,724	1,297,091	2,476,225	1,324,823	816,533	663,034	800,443	-	-	-	-	-	7,825,872
Insurance	56,206	49,803	54,834	54,834	54,834	54,834	55,659	-	-	-	-	-	381,004
Sponsored Programs	734,362	809,587	778,774	835,521	828,054	801,621	807,862	-	-	-	-	-	5,595,781
Total Operational Expenditures	8,068,503	8,929,757	10,067,180	8,802,172	8,490,181	8,441,184	8,059,864	-	-	-	-	-	60,858,840
Net Performance before Overhead Allocations	\$ (8,955,780)	\$ 26,867,883	\$ 86,610,748	\$ (2,239,562)	\$ (3,017,040)	\$ (7,174,280)	\$ (1,083,982)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 91,007,987
Overhead Allocations	(1,806,507)	(1,757,986)	(2,099,734)	(2,004,017)	(2,022,461)	(2,109,274)	(1,937,650)	-	-	-	-	-	(13,737,629)
Total Expenses	6,261,996	7,171,771	7,967,446	6,798,155	6,467,720	6,331,909	6,122,214	-	-	-	-	-	47,121,211
Net Margin	\$ (7,149,273)	\$ 28,625,869	\$ 88,710,483	\$ (235,545)	\$ (994,579)	\$ (5,065,006)	\$ 853,668	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 104,745,615
General Fund Support/ Transfer In (Out)	\$ (931,238)	\$ (1,047,675)	\$ (1,084,237)	\$ (1,317,841)	\$ (1,335,811)	\$ (944,906)	\$ (22,711,539)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (29,373,247)



General Fund Program Statistics

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Prior Year Total
Aeromedical														
Patients Transported - Actual	38	34	63	53	57	57	62						364	279
Patients Transported - Budget	51	54	52	60	56	55	50						378	367
Variance	(13)	(20)	11	(7)	1	2	12						(14)	(88)
Actual Hours Available for Service	1,054	1,080	1,109	1,080	1,008	1,116	1,008						7,455	4,917
Service Hours Utilized	60.0	64.0	96.0	85.0	88.0	71.0	93.0						557	420
Utilization %	5.7%	5.9%	8.7%	7.9%	8.7%	6.4%	9.2%						7.5%	8.5%
# of Flights - Training/Public Education	10	25	5	-	-	2	-						42	11
# of Flights - Maintenance	10	6	9	6	5	5	9						50	45
Ground Transportation														
	-	-	-	-	-	-	-						-	-
School Health														
Medical Events	40,494	33,262	30,001	32,204	38,413	37,083	39,608						251,065	126,239
Screenings	34,874	27,315	30,062	34,454	32,752	20,662	19,130						199,249	104,769
Covid-19 Testing	2,344	1,443	1,532	2,909	1,801	813	1,025						11,867	31,359
Total Events- Actual	77,712	62,020	61,595	69,567	72,966	58,558	59,763						462,181	262,367
Total Events- Budget	42,015	37,148	30,332	41,735	43,005	39,085	51,932						285,252	299,744
Pharmacy														
Total Prescriptions Filled at In-House Pharmacies	12,863	11,608	12,853	11,596	11,325	13,635	11,552						85,432	102,875
Total Prescriptions Filled at Retail Pharmacies	-	-	-	1	-	-	-						1	224
Total Prescriptions Filled Inhouse/Retail- Actual	12,863	11,608	12,853	11,597	11,325	13,635	11,552						85,433	103,099
Total Prescriptions Filled- Budget	17,641	13,574	15,131	15,158	15,491	17,472	16,636						111,103	151,434



SUPPLEMENTAL INFORMATION

HEALEY CENTER

Healey Center Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Actual	Budget	Variance	%
\$ 1,176,447	\$ 1,201,533	\$ (25,086)	(2.1%)	\$ 8,189,135	\$ 8,490,825	\$ (301,690)	(3.6%)
(10,177)	84,658	94,835	112.0%	447,606	598,252	150,646	25.2%
281,647	349,299	213,188	19.4%	2,312,126	2,468,376	156,250	6.3%
8,674	26,791	18,117	67.6%	53,918	189,322	135,404	71.5%
280,144	460,747	180,603	39.2%	2,813,650	3,255,950	442,300	13.6%
896,304	740,786	155,518	21.0%	5,375,485	5,234,875	140,610	2.7%
76.19%	61.65%			65.64%	61.65%		
758,333	758,333	0	0.0%	5,308,333	5,308,331	2	0.0%
-	-	-	0.0%	-	-	-	0.0%
2,088	1,150	938	81.6%	2,254	8,050	(5,796)	(72.0%)
760,421	759,483	938	1	5,310,587	5,316,381	(5,794)	(0.1%)
1,656,725	1,500,269	156,456	10.4%	10,686,073	10,551,256	134,816	1.3%
1,058,634	1,013,854	(44,780)	(4.4%)	7,044,050	7,293,024	248,974	3.4%
340,180	356,776	16,596	4.7%	2,308,957	2,511,836	202,879	8.1%
65,856	61,132	(4,724)	(7.7%)	291,402	427,924	136,522	31.9%
50,165	56,722	6,557	11.6%	438,626	397,054	(41,572)	(10.5%)
71,921	76,232	4,311	5.7%	570,155	533,631	(36,531)	(6.8%)
515	2,059	1,544	75.0%	8,492	14,413	5,921	41.1%
4,412	6,250	1,838	29.4%	23,770	43,750	19,980	45.7%
35,307	32,667	(2,640)	(8.1%)	227,447	228,669	1,222	0.5%
29,078	33,404	4,326	13.0%	193,077	233,828	40,751	17.4%
103	103	(0)	(0.0%)	721	721	(0)	(0.0%)
37,569	38,867	1,298	3.3%	250,929	272,069	21,140	7.8%
12,283	16,197	3,914	24.2%	53,255	113,379	60,124	53.0%
7,713	7,723	10	0.1%	53,991	54,061	70	0.1%
1,713,735	1,701,986	(11,749)	(0.7%)	11,464,872	12,124,352	659,480	5.4%
(57,010)	(201,717)	144,707	(71.7%)	(778,800)	(1,573,096)	794,296	(50.5%)
79,679	82,917	3,238	3.9%	558,862	580,419	21,557	3.7%
3,792	3,684	(108)	(2.9%)	34,922	25,788	(9,134)	(35.4%)
1,143	3,167	2,024	63.9%	6,949	22,166	15,217	68.6%
32,040	27,671	(4,369)	(15.8%)	195,252	193,698	(1,554)	(0.8%)
40,452	51,396	10,943	21.3%	300,663	359,769	59,105	16.4%
17,422	15,858	(1,564)	(9.9%)	82,206	111,006	28,800	25.9%
2,076	2,920	844	28.9%	14,118	20,438	6,320	30.9%
3,863	5,857	1,995	34.1%	28,697	41,001	12,304	30.0%
5,621	5,690	70	1.2%	37,658	39,833	2,175	5.5%
41,528	50,571	9,044	17.9%	372,885	353,998	(18,887)	(5.3%)
7,706	8,879	1,172	13.2%	51,552	62,150	10,598	17.1%
28,168	33,269	5,101	15.3%	220,670	232,883	12,213	5.2%
27,630	32,367	4,737	14.6%	188,950	226,570	37,621	16.6%
20,143	21,034	892	4.2%	143,005	147,241	4,236	2.9%
4,133	5,029	896	17.8%	26,551	35,202	8,651	24.6%
7,832	8,302	470	5.7%	58,116	17,138	(40,978)	(71.3%)
4,847	5,057	211	4.2%	33,936	35,402	1,466	4.1%
7,944	9,844	1,900	19.3%	52,746	68,909	16,162	23.5%
256,337	290,599	34,258	11.8%	1,831,738	2,034,170	202,432	10.0%
2,049,752	2,075,499	25,747	1.2%	13,855,472	14,738,941	883,468	6.0%
(393,027)	(575,230)	182,203	(31.7%)	(3,169,400)	(4,187,684)	1,018,284	(24.3%)
-	-	-	0.0%	8,150	-	8,150	0.0%
\$ 2,602,388	\$ 492,313	\$ 2,110,075	428.6%	\$ 2,602,388	\$ 3,607,265	\$ (1,004,877)	(27.9%)

Direct Operational Expenses:			
(2.4%)	Salaries and Wages	(2.2%)	Net Operational Expenses
(3.1%)	Benefits	(10.7%)	Net Performance before Depreciation
(16.8%)	Purchased Services	(10.7%)	Total Operational Expenses
(7.5%)	Medical Supplies	(10.7%)	Total Expenses
(16.6%)	Other Supplies	(10.7%)	Net Margin
(67.6%)	Contracted Physician Expense	(10.7%)	Capital Contributions
79.3%	Medical Services	(10.7%)	General Fund Support/Transfer In
10.1%	Drugs	(10.7%)	
16.6%	Repairs & Maintenance	(10.7%)	
93.1%	Lease & Rental	(10.7%)	
(3.2%)	Utilities	(10.7%)	
(79.9%)	Other Expense	(10.7%)	
(13.0%)	Insurance	(10.7%)	
17.8%	Risk Mgt	(10.7%)	
78.5%	Internal Audit	(10.7%)	
5.0%	Administration	(10.7%)	
(1,349.8%)	Human Resources	(10.7%)	
39.8%	Legal	(10.7%)	
65.7%	Records	(10.7%)	
369.8%	Compliance	(10.7%)	
(1.6%)	Comm Engage Plan	(10.7%)	
(26.5%)	IT Operations	(10.7%)	
(43.1%)	IT Security	(10.7%)	
7.2%	IT Applications	(10.7%)	
14.5%	Security Services	(10.7%)	
(12.4%)	Finance	(10.7%)	
1.7%	Public Relations	(10.7%)	
4.2%	Information Technology	(10.7%)	
17.3%	Corporate Quality	(10.7%)	
1.1%	Project MGMT Office	(10.7%)	
(11.1%)	Total Overhead Allocations	(10.7%)	
(3.1%)	Total Expenses	(10.7%)	
5.1%	Net Margin	(10.7%)	
(100.0%)	Capital Contributions	(10.7%)	
0.0%	General Fund Support/Transfer In	(10.7%)	

Healey Center Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Gross Patient Revenue	\$ 1,168,331	\$ 1,145,769	\$ 1,209,013	\$ 1,205,345	\$ 1,087,880	\$ 1,196,350	\$ 1,176,447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,189,135
Contractual Allowances	147,781	(16,007)	25,697	122,834	99,313	78,165	(10,177)	-	-	-	-	-	447,606
Charity Care	340,110	351,401	368,123	267,011	324,484	368,123	281,647	-	-	-	-	-	2,312,126
Bad Debt	527	-	8,356	-	9,756	26,605	8,674	-	-	-	-	-	53,918
Total Contractuals and Bad Debt	488,418	335,394	402,177	389,844	433,553	484,120	280,144	-	-	-	-	-	2,813,650
Net Patient Revenue	679,914	810,376	806,836	815,501	654,327	712,230	896,304	-	-	-	-	-	5,375,485
Collections %	58.20%	70.73%	66.74%	67.66%	60.15%	59.53%	76.19%	0.00%	0.00%	0.00%	0.00%	0.00%	65.64%
PBC Interlocal	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	892	520	636	1,325	628	(3,836)	2,088	-	-	-	-	-	2,254
Total Other Revenues	759,226	758,853	758,969	759,658	758,961	754,498	760,421	-	-	-	-	-	5,310,587
Total Revenues	1,439,139	1,569,229	1,565,805	1,575,159	1,413,288	1,466,727	1,656,725	-	-	-	-	-	10,686,073
Direct Operational Expenses:													
Salaries and Wages	1,018,442	915,198	1,015,756	1,043,597	977,943	1,014,480	1,058,634	-	-	-	-	-	7,044,050
Benefits	348,484	307,529	335,054	328,332	318,991	330,386	340,180	-	-	-	-	-	2,308,957
Purchased Services	51,858	49,586	58,027	74,289	(70,061)	61,848	65,856	-	-	-	-	-	291,402
Medical Supplies	80,463	55,662	55,942	76,870	52,141	67,384	50,165	-	-	-	-	-	438,626
Other Supplies	77,833	68,407	102,764	88,400	68,798	92,033	71,921	-	-	-	-	-	570,155
Contracted Physician Expense	684	1,494	1,344	1,266	1,580	1,608	515	-	-	-	-	-	8,492
Medical Services	2,973	2,378	2,623	4,128	3,043	4,214	4,412	-	-	-	-	-	23,770
Drugs	32,758	38,218	38,218	28,695	32,624	25,801	35,307	-	-	-	-	-	227,447
Repairs & Maintenance	14,639	24,676	25,424	33,240	28,057	37,963	29,078	-	-	-	-	-	193,077
Lease & Rental	103	103	103	103	103	103	103	-	-	-	-	-	721
Utilities	37,115	32,067	34,709	37,446	34,497	37,526	37,569	-	-	-	-	-	250,929
Other Expense	5,626	11,676	16,716	7,961	(6,241)	5,235	12,283	-	-	-	-	-	53,255
Insurance	7,713	7,713	7,713	7,713	7,713	7,713	7,713	-	-	-	-	-	53,991
Total Operational Expenses	1,678,692	1,514,706	1,690,220	1,732,037	1,449,188	1,686,294	1,713,735	-	-	-	-	-	11,464,872
Net Performance before Depreciation & Overhead Allocations	(239,553)	54,522	(124,415)	(156,878)	(35,900)	(219,567)	(57,010)	-	-	-	-	-	(778,800)
Depreciation	80,220	80,220	80,220	80,220	78,490	79,815	79,679	-	-	-	-	-	558,862
Overhead Allocations:													
Risk Mgt	3,754	6,511	6,301	5,123	4,599	4,842	3,792	-	-	-	-	-	34,922
Internal Audit	186	853	1,000	1,652	1,033	1,083	1,143	-	-	-	-	-	6,949
Administration	26,097	24,793	30,009	27,961	25,498	28,854	32,040	-	-	-	-	-	195,252
Human Resources	40,723	59,691	18,180	52,455	37,152	52,011	40,452	-	-	-	-	-	300,663
Legal	5,097	6,243	9,082	10,404	7,916	26,041	17,422	-	-	-	-	-	82,206
Records	1,986	2,377	1,821	2,331	1,527	2,001	1,527	-	-	-	-	-	14,118
Compliance	3,893	3,792	4,155	4,909	3,927	4,158	3,863	-	-	-	-	-	28,697
Comm Engage Plan	5,194	4,931	5,567	5,481	4,955	5,910	5,621	-	-	-	-	-	37,658
IT Operations	47,571	53,096	67,226	47,629	67,374	48,462	41,528	-	-	-	-	-	372,885
IT Security	5,480	8,706	11,360	6,380	5,854	6,067	7,706	-	-	-	-	-	51,552
IT Applications	37,892	21,081	36,585	25,223	28,959	22,762	28,168	-	-	-	-	-	220,670
Security Services	26,647	24,254	29,928	26,871	26,152	27,469	27,630	-	-	-	-	-	188,950
Finance	22,225	19,319	22,863	21,216	17,675	19,565	20,143	-	-	-	-	-	143,005
Public Relations	5,026	3,294	3,305	3,872	3,436	3,485	4,133	-	-	-	-	-	26,551
Information Technology	5,252	5,543	6,151	6,151	5,168	5,241	7,832	-	-	-	-	-	40,978
Corporate Quality	4,760	5,581	4,658	4,868	4,732	4,490	4,847	-	-	-	-	-	33,936
Project MGMT Office	8,137	7,699	7,482	7,420	6,202	7,863	7,944	-	-	-	-	-	52,746
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	249,917	258,012	265,064	259,946	252,157	290,305	256,337	-	-	-	-	-	1,831,738
Total Expenses	2,008,829	1,852,938	2,035,503	2,072,202	1,779,835	2,056,414	2,049,752	-	-	-	-	-	13,855,472
Net Margin	(569,689)	(283,709)	(469,698)	(497,043)	(366,546)	(589,687)	(393,027)	-	-	-	-	-	(3,169,400)
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,602,388	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,602,388



Census	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Prior Year Total
Admissions	10	12	11	6	17	11	8						75	69
Discharges	8	13	6	11	18	10	13						79	61
Average Daily Census	111	111	117	114	112	112	113						113	115
Budget Census	118	118	118	118	118	118	118						118	118
Occupancy % (120 licensed beds)	93%	93%	98%	95%	94%	93%	94%						94%	95%
Days By Payor Source:														
Medicaid	70	30	31	80	28	31	23						293	-
Managed Care Medicaid	2,408	2,261	2,306	2,305	2,048	2,194	2,197						15,719	16,422
Medicare	33	96	102	148	96	134	184						793	905
Private Pay	-	-	30	39	37	32	37						175	53
Hospice	-	-	19	31	56	61	35						202	424
Charity	940	952	1,032	942	882	1,023	910						6,681	6,592
Total Resident Days	3,451	3,339	3,520	3,545	3,147	3,475	3,386	-	-	-	-	-	23,863	24,396



SUPPLEMENTAL INFORMATION

LAKESIDE MEDICAL CENTER

Current Month

9,990,562	10,957,713	(1,067,151)	(9.7%)	12,146,980	(2,256,418)	(18.6%)	Gross Patient Revenue	80,121,261	77,840,685	2,280,576	2.9%	79,632,438	488,823	0.6%
5,335,732	7,609,049	2,273,316	29.9%	7,398,405	2,062,673	27.9%	Contractual Allowances	55,091,938	54,052,661	(1,039,277)	(1.9%)	55,296,857	204,919	0.4%
867,070	236,051	(631,018)	(267.3%)	(597,361)	(222.2%)	(222.2%)	Charity Care	8,242,166	6,114,898	(2,127,268)	(25.9%)	8,242,166	(3,115,417)	(37.9%)
1,158,777	860,000	(297,977)	(34.6%)	(154,532)	(1,313,309)	(849.9%)	Bad Debt	67,591,787	61,844,403	(5,747,384)	(8.5%)	67,591,787	(2,325,999)	(3.4%)
\$	\$	\$	15.4%	\$	\$	2.0%	Total Contractuals and Bad Debt	\$	\$	\$	(9.3%)	\$	\$	(8.4%)
622,094	519,107	102,987	19.8%	173,857	448,237	258%	Other Patient Revenue	4,356,534	3,633,751	722,782	19.9%	4,356,534	2,943,096	208.2%
3,151,077	2,770,920	380,157	13.7%	4,807,855	(1,656,778)	(34.5%)	Net Patient Revenue	16,886,008	19,630,033	(2,744,025)	(14.0%)	16,890,577	(1,804,569)	(9.7%)
31.86%	25.29%		39.58%				Collection %	21.08%	25.22%	23.47%				
199,671	-	199,671	0.0%	27,289	172,383	631.7%	Grant Funds	306,597	-	306,597	0.0%	163,733	142,864	87.3%
1,376,035	-	1,376,035	0.0%	130,107	1,245,928	957.6%	Other Financial Assistance	1,376,035	-	1,376,035	0.0%	1,171,438	204,597	17.5%
14,910	18,228	(3,318)	(18.2%)	(11,951)	26,861	(224.8%)	Other Revenues	87,998	126,462	(38,464)	(30.4%)	129,933	(41,935)	(32.3%)
1,590,616	18,228	1,572,388	8,626.2%	145,445	1,445,171	993.6%	Total Other Revenues	1,770,630	126,462	1,644,168	1,300.1%	1,465,104	305,526	20.9%
4,741,693	2,789,148	1,952,545	70.0%	4,953,300	(211,607)	(4.3%)	Total Revenues	18,656,638	19,756,495	(1,099,857)	(5.6%)	20,155,681	(1,499,043)	(7.4%)
Direct Operational Expenses:														
1,630,997	1,688,031	57,034	3.4%	1,698,291	67,294	4.0%	Salaries and Wages	10,797,660	13,111,525	2,313,865	17.6%	11,395,679	598,019	5.2%
425,260	490,701	65,441	13.3%	448,384	23,124	5.2%	Benefits	2,936,625	3,462,956	526,331	15.2%	3,197,514	260,890	8.2%
623,558	315,387	(308,171)	(97.7%)	242,137	(381,422)	(157.5%)	Purchased Services	3,584,237	2,207,709	(1,376,528)	(62.4%)	3,195,016	(1,669,221)	(87.2%)
11,382	131,542	120,160	91.3%	218,183	206,801	94.8%	Medical Supplies	512,067	920,794	408,727	44.4%	1,006,744	494,677	49.1%
(25,464)	109,035	134,499	123.4%	146,454	171,918	117.4%	Other Supplies	825,388	763,245	(62,143)	(8.1%)	890,350	64,963	7.3%
671,881	725,473	53,592	7.4%	950,197	278,316	29.3%	Contracted Physician Expense	5,029,801	5,078,311	48,510	1.0%	4,865,607	(164,733)	(3.4%)
58,802	90,267	31,465	34.9%	106,164	47,361	44.6%	Drugs	306,911	331,869	324,958	51.4%	878,133	571,222	65.0%
165,460	129,638	(35,822)	(27.6%)	74,846	(90,614)	(121.1%)	Repairs & Maintenance	1,128,706	907,466	(221,240)	(24.4%)	395,745	(732,961)	(185.2%)
46,748	51,339	5,591	8.9%	4,643	4,643	9.0%	Lease & Rental	337,280	359,373	22,093	6.1%	358,790	21,510	6.0%
67,333	71,041	3,708	5.2%	70,491	3,158	4.5%	Utilities	499,470	497,287	(2,183)	(0.4%)	451,144	(48,326)	(10.7%)
32,324	68,786	36,462	53.0%	52,335	20,011	38.2%	Other Expense	290,645	481,502	190,857	39.6%	447,267	156,622	35.0%
16,754	16,802	48	0.3%	16,573	(181)	(1.0%)	Insurance	117,193	117,614	421	0.4%	116,009	(1,183)	(1.0%)

**Net Performance before
15.8% Depreciation & Overhead Allocations**

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Lakeside Medical Center Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Actual	Budget	Current Month		Prior Year	Fiscal Year To Date		Variance	%	Prior Year	Variance	%			
		Variance	%		Budget	Variance								
278,528	287,500	8,972	3.1%	260,673	(17,855)	(6.8%)	Depreciation	1,938,539	2,012,500	73,961	3.7%	1,820,426	(118,113)	(6.5%)
Overhead Allocations:														
8,809	8,558	(251)	(2.9%)	10,244	1,434	14.0%	Risk Mgt	81,126	59,906	(21,219)	(35.4%)	32,908	(48,218)	(146.5%)
99,835	126,723	26,888	21.2%	-	(99,835)	0.0%	Rev Cycle	675,271	887,059	211,787	23.9%	-	(675,271)	0.0%
2,655	7,356	4,701	63.9%	11,824	9,169	77.5%	Internal Audit	16,144	51,494	35,350	68.6%	27,519	11,375	41.3%
74,431	64,282	(10,149)	(15.8%)	74,909	478	0.6%	Administration	453,583	449,973	(3,609)	(0.8%)	433,716	(19,866)	(4.6%)
52,271	66,412	14,141	21.3%	3,628	(48,643)	(1,340.9%)	Human Resources	388,510	464,884	76,375	16.4%	381,337	(7,173)	(1.9%)
40,473	36,839	(3,634)	(9.9%)	64,280	23,808	37.0%	Legal	190,969	257,874	66,905	25.9%	226,377	35,408	15.6%
4,822	6,783	1,961	28.9%	13,445	8,623	64.1%	Records	32,796	47,479	14,683	30.9%	86,690	53,894	62.2%
8,973	13,607	4,634	34.1%	(3,179)	(12,152)	382.2%	Compliance	66,666	95,248	28,583	30.0%	53,889	(12,777)	(23.7%)
13,057	13,219	162	1.2%	12,282	(775)	(6.3%)	Comm Engage Plan	87,482	92,536	5,054	5.5%	76,998	(10,484)	(13.6%)
96,471	117,480	21,009	17.9%	72,912	(23,559)	(32.3%)	IT Operations	866,237	822,360	(43,877)	(5.3%)	854,673	(11,565)	(1.4%)
17,902	20,626	2,724	13.2%	11,958	(5,944)	(49.7%)	IT Security	119,759	144,379	24,619	17.1%	85,228	(34,531)	(40.5%)
65,436	77,286	11,850	15.3%	33,403	(32,033)	(95.9%)	IT Applications	512,630	541,002	28,372	5.2%	831,474	318,844	38.3%
46,050	53,945	7,896	14.6%	36,917	(9,133)	(24.7%)	Security Services	314,916	377,617	62,701	16.6%	250,159	(64,757)	(25.9%)
278,664	260,938	(17,726)	(6.8%)	227,468	(51,196)	(22.5%)	IT EPIC	1,997,547	1,826,566	(170,980)	(9.4%)	1,050,145	(947,402)	(90.2%)
46,793	48,864	2,071	4.2%	39,797	(6,996)	(17.6%)	Finance	332,211	342,051	9,839	2.9%	315,491	(16,721)	(5.3%)
9,602	11,682	2,080	17.8%	9,338	(264)	(2.8%)	Public Relations	61,679	81,777	20,098	24.6%	85,375	23,696	27.8%
18,194	19,287	1,093	5.7%	18,161	(32)	(0.2%)	Information Technology	95,195	135,007	39,813	29.5%	117,698	22,503	19.1%
11,259	11,749	490	4.2%	13,008	1,749	13.4%	Corporate Quality	78,836	82,241	3,405	4.1%	70,436	(8,401)	(11.9%)
18,454	22,869	4,415	19.3%	17,831	(623)	(3.5%)	Project MGMT Office	122,534	160,080	37,546	23.5%	105,299	(17,235)	(16.4%)
-	-	-	0.0%	17	17	100.0%	Managed Care Contract	-	-	-	0.0%	37,902	37,902	100.0%
914,150	988,505	74,355	7.5%	668,241	(245,909)	(36.8%)	Total Overhead Allocations	6,494,090	6,919,534	425,444	6.1%	5,123,311	(1,370,779)	(26.8%)
Total Expenses														
4,917,713	5,164,047	246,334	4.8%	5,004,359	86,646	1.7%	Total Expenses	34,798,610	37,471,685	2,673,075	7.1%	32,861,194	(1,937,416)	(5.9%)
\$ (176,020)	\$ (2,374,899)	\$ 2,198,879	(92.6%)	\$ (51,059)	\$ (124,961)	244.7%	Net Margin	\$ (16,141,972)	\$ (17,715,190)	\$ 1,573,218	(8.9%)	\$ (12,705,513)	\$ (3,436,459)	27.0%
Capital Contributions														
-	-	-	0.0%	53,502	(53,502)	(100.0%)	Capital Contributions	379,821	-	379,821	0.0%	99,350	280,471	282.3%
\$ 13,823,612	\$ 2,087,402	\$ 11,736,210	562.2%	\$ -	\$ (13,823,612)	0.0%	General Fund Support/Transfer In	\$ 13,823,612	\$ 15,702,713	\$ (1,879,101)	(12.0%)	\$ -	\$ (13,823,612)	0.0%

Lakeside Medical Center Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Gross Patient Revenue	10,598,653	11,015,392	11,777,936	14,506,079	11,585,851	10,746,788	9,890,562	-	-	-	-	-	80,121,261
Contractual Allowances	8,676,994	7,485,802	8,748,829	10,454,584	8,633,221	5,756,776	5,335,732	-	-	-	-	-	55,091,938
Charity Care	283,939	391,007	475,174	580,125	867,062	793,306	867,070	-	-	-	-	-	4,257,884
Bad Debt	708,297	1,321,490	850,918	725,751	2,188,421	1,288,421	1,358,777	-	-	-	-	-	8,242,166
Total Contractuals and Bad Debt	\$ 9,669,231	\$ 9,198,299	\$ 10,074,921	\$ 11,760,460	\$ 11,688,795	\$ 7,838,503	\$ 7,561,579	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,591,787
Other Patient Revenue	105,967	146,405	1,614,849	622,407	622,407	622,407	622,094	-	-	-	-	-	4,356,534
Net Patient Revenue	1,035,389	1,963,497	3,317,863	3,368,026	519,462	3,530,692	3,151,077	-	-	-	-	-	16,886,008
Collection %	9.77%	17.83%	28.17%	23.22%	4.48%	32.85%	31.86%	0.00%	0.00%	0.00%	0.00%	0.00%	21.08%
Grant Funds	17,425	17,821	18,217	17,821	70,095	(34,453)	199,671	-	-	-	-	-	306,597
Other Financial Assistance	-	-	-	-	-	-	1,376,035	-	-	-	-	-	1,376,035
Other Revenue	14,663	15,399	16,550	15,142	19,831	(8,496)	14,910	-	-	-	-	-	87,998
Total Other Revenues	32,088	33,220	34,767	32,963	89,926	(42,949)	1,590,616	-	-	-	-	-	1,770,630
Total Revenues	1,067,477	1,996,717	3,352,630	3,400,989	609,388	3,487,743	4,741,693	-	-	-	-	-	18,656,638
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,637,976	1,501,699	1,491,267	1,647,943	1,396,793	1,490,986	1,630,997	-	-	-	-	-	10,797,660
Benefits	450,162	403,145	420,378	432,038	393,328	411,715	425,260	-	-	-	-	-	2,936,625
Purchased Services	399,201	242,387	504,880	493,722	676,259	644,231	623,558	-	-	-	-	-	3,584,237
Medical Supplies	154,266	111,661	112,787	112,163	13,526	96,282	11,382	-	-	-	-	-	512,067
Other Supplies	90,760	56,629	326,690	(44,872)	122,300	299,344	(25,464)	-	-	-	-	-	825,388
Contracted Physician Expense	274,582	957,156	841,779	545,702	1,024,232	714,469	671,881	-	-	-	-	-	5,029,801
Drugs	151,151	66,107	(166,922)	87,041	73,443	37,288	58,802	-	-	-	-	-	306,911
Repairs & Maintenance	175,093	122,070	233,692	249,168	74,346	108,877	165,460	-	-	-	-	-	1,128,706
Lease & Rental	57,925	24,258	53,772	43,667	60,873	50,036	46,748	-	-	-	-	-	337,280
Utilities	49,432	71,591	49,813	86,843	37,040	137,417	67,333	-	-	-	-	-	499,470
Other Expense	20,974	56,620	23,937	35,115	86,190	35,485	32,324	-	-	-	-	-	290,645
Insurance	16,838	16,838	16,501	16,754	16,754	16,754	16,754	-	-	-	-	-	117,193
Total Operational Expenses	3,478,360	3,530,160	3,909,175	3,705,285	3,975,083	4,042,884	3,725,035	-	-	-	-	-	26,365,981
Net Performance before Depreciation & Overhead Allocations	(2,410,882)	(1,533,442)	(556,545)	(304,296)	(3,365,695)	(555,141)	1,016,658	-	-	-	-	-	(7,709,343)
Depreciation	275,662	275,662	275,662	275,662	273,604	283,757	278,528	-	-	-	-	-	1,938,539
<i>Overhead Allocations:</i>													
Risk Mgt	8,720	15,126	14,638	11,900	10,683	11,249	8,809	-	-	-	-	-	81,126
Rev Cycle	83,610	78,994	119,138	93,869	93,163	106,663	99,835	-	-	-	-	-	675,271
Internal Audit	431	1,981	2,322	3,838	2,399	2,517	2,655	-	-	-	-	-	16,144
Administration	60,624	57,596	69,713	64,955	59,235	67,029	74,431	-	-	-	-	-	453,583
Human Resources	52,621	77,131	23,491	67,781	48,007	67,207	52,271	-	-	-	-	-	388,510
Legal	11,840	14,504	21,099	24,170	18,389	60,495	40,473	-	-	-	-	-	190,969
Records	4,613	5,522	4,229	5,416	3,546	4,647	4,822	-	-	-	-	-	32,796
Compliance	9,043	8,810	9,653	11,403	9,123	9,660	8,973	-	-	-	-	-	66,666
Comm Engage Plan	12,066	11,456	12,932	12,732	11,510	13,729	13,057	-	-	-	-	-	87,482
IT Operations	110,510	123,346	156,170	110,645	156,515	112,580	96,471	-	-	-	-	-	866,237
IT Security	12,729	20,223	26,390	14,821	13,600	14,094	17,902	-	-	-	-	-	119,759
IT Applications	88,025	48,972	84,989	58,594	67,275	99,339	65,436	-	-	-	-	-	512,630
Security Services	44,412	40,424	49,879	44,785	43,586	45,782	46,050	-	-	-	-	-	314,916
IT EPIC	244,600	214,319	301,354	321,987	355,487	281,135	278,664	-	-	-	-	-	1,997,547
Finance	51,630	44,878	53,112	49,287	41,060	45,451	46,793	-	-	-	-	-	332,211
Public Relations	11,675	7,653	7,678	8,594	7,981	8,096	9,602	-	-	-	-	-	61,679
Information Technology	12,200	13,452	12,678	14,290	12,005	12,176	18,194	-	-	-	-	-	95,195
Budget & Decision Support	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Quality	11,059	12,966	10,820	11,309	10,992	10,432	11,259	-	-	-	-	-	78,836
Project MGMT Office	18,903	17,886	17,382	17,237	14,407	18,266	18,454	-	-	-	-	-	122,534
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	849,311	815,237	997,867	948,013	978,563	990,548	914,150	-	-	-	-	-	6,494,090
Total Expenses	4,603,333	4,621,059	5,182,705	4,928,961	5,227,650	5,317,190	4,917,713	-	-	-	-	-	34,798,610
Net Margin	\$(3,535,856)	\$(2,624,342)	\$(1,830,074)	\$(1,527,972)	\$(4,618,262)	\$(1,829,446)	\$(176,020)	\$ -	\$ -	\$ -	\$ -	\$ -	\$(16,141,972)
Capital Contributions	-	-	-	-	-	379,821	-	-	-	-	-	-	379,821
General Fund Support/ Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,823,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,823,612

Lakeside Medical Center
Statistical Information

Admissions	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total
Newborn	13	12	13	8	13	12	18	-	-	-	-	-	89	37	137.5%	44
Pediatrics	7	4	7	2	10	4	5	-	-	-	-	-	39	23	68.2%	32
Adult	82	68	90	96	58	65	69	-	-	-	-	-	528	644	(18.0%)	600
Total	102	84	110	106	81	81	92	-	-	-	-	-	666	705	(6.9%)	676
Adjusted Admissions	271	255	368	207	202	241	387	-	-	-	-	-	1,931	1,715	12.6%	1,760
Patient Days																
Med Surg 2nd and 3rd Floor (14 beds)	4	12	18	15	7	-	2	-	-	-	-	-	58	435	(86.7%)	371
Pediatrics (12 beds)	43	17	20	6	17	10	7	-	-	-	-	-	120	152	(21.2%)	151
Telemetry (22 beds)	268	195	223	356	199	164	170	-	-	-	-	-	1,575	2,240	(29.7%)	2,125
ICU (6 beds)	75	59	40	163	73	39	71	-	-	-	-	-	520	1,032	(49.6%)	1,032
Obstetrics (16 beds)	36	29	33	22	29	35	53	-	-	-	-	-	237	139	70.5%	131
Total (70 beds)	426	312	334	562	325	248	303	-	-	-	-	-	2,510	3,999	(37.2%)	3,810
Adjusted Acute Patient Days	1,132	948	1,118	1,097	809	738	1,273	-	-	-	-	-	7,115	9,721	(26.8%)	9,817
Other Key Inpatient Statistics																
Occupancy Percentage	20%	15%	15%	26%	17%	11%	14%	0%	0%	0%	-	-	10%	27%	(63.5%)	26%
Average Daily Census (excl. newborns)	13.7	10.4	10.8	18.1	11.6	8.0	10.1	-	-	-	-	-	11.8	18.9	(37.5%)	18.0
Average Daily Census (incl. newborns)	14.7	11.0	11.4	18.7	12.6	9.0	11.7	-	-	-	-	-	12.7	19.5	(34.6%)	18.6
Average Length of Stay (excl newborns)	4.79	4.33	3.44	5.73	4.78	3.59	4.09	-	-	-	-	-	4.40	5.99	(26.6%)	6.02
Average Length of Stay (incl newborns)	4.46	3.93	3.21	5.47	4.36	3.46	3.83	-	-	-	-	-	4.10	5.84	(29.8%)	5.81
Case Mix Index- Medicare	1.5652	1.2966	1.8222	1.7282	2.0854	1.2773	1.3690	-	-	-	-	-	1.5920	-	-	1.7581
Case Mix Index- Medicaid	0.3060	0.3660	0.3660	0.3678	0.3971	1.0029	0.4817	-	-	-	-	-	0.4982	-	-	1.4711
Case Mix Index- All Payers	1.2321	1.0810	1.0793	1.3600	1.3193	1.0720	0.9389	-	-	-	-	-	1.1547	-	-	1.6251
Emergency Room and Outpatients																
ER Admissions	51	36	45	65	38	41	46	-	-	-	-	-	322	344	(6.3%)	297
ER Visits	1,409	1,449	1,790	1,476	1,288	1,506	1,504	-	-	-	-	-	10,422	9,497	9.7%	10,210
Outpatient Visits	430	324	391	325	309	406	329	-	-	-	-	-	2,514	1,999	25.8%	1,999
ER and Outpatient Visits	1,839	1,773	2,181	1,801	1,597	1,912	1,833	-	-	-	-	-	12,936	11,496	12.5%	12,209
Observation Patient Stays	133	123	125	109	123	120	140	-	-	-	-	-	873	1,459	(40.2%)	1,459
Surgery and Other Procedures																
Inpatient Surgeries	20	26	27	17	24	21	15	-	-	-	-	-	150	202	(25.6%)	219
Outpatient Surgeries	4	4	6	10	8	7	6	-	-	-	-	-	45	51	(12.6%)	44
Endoscopies	6	5	12	16	19	4	10	-	-	-	-	-	72	92	(21.6%)	102
Radiology Procedures	1,000	959	1,110	1,039	961	1,037	1,006	-	-	-	-	-	7,112	14,315	(50.3%)	16,512
Lab Charges	27,346	10,561	12,335	12,326	10,940	10,658	11,831	-	-	-	-	-	95,997	111,764	(14.1%)	113,924
Staffing																
Paid FTE	261.11	244.22	238.13	231.93	232.51	234.69	240.85	-	-	-	-	-	240.49	291.45	(17.5%)	271.38
Paid FTE per Adjusted Occupied Bed	7.15	7.73	6.60	6.56	8.04	9.86	5.68	-	-	-	-	-	7.17	6.34	13.1%	5.85
Operational Performance																
Gross Revenue Per Adj Pat Day	9,360	11,618	10,535	13,229	14,315	14,563	7,769	-	-	-	-	-	11,627	8,041	44.6%	8,156
Net Revenue Per Adj Pat Day	914	2,071	2,968	3,071	642	4,784	2,475	-	-	-	-	-	2,418	2,031	19.1%	2,720
Salaries & Benefits as % of Net Pat Revenue	202%	97%	58%	62%	345%	54%	65%	-	-	-	-	-	81%	85%	(4.0%)	78%
Labor Cost per Adj Pat Day	1,844	2,009	1,710	1,897	2,212	2,578	1,615	-	-	-	-	-	1,981	1,727	14.7%	1,510
Total Expense Per Adj Pat Day	3,072	3,723	3,497	3,379	4,912	5,478	2,926	-	-	-	-	-	3,855	2,973	29.7%	2,670



SUPPLEMENTAL INFORMATION

PRIMARY CARE CLINICS

Primary Care Clinics Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

	Current Month			Fiscal Year To Date			
	Actual	Budget	Variance	%	Prior Year	Variance	
2,424,033	2,081,677	342,356	16.4%	193,230	2,230,803	2,135,895	16.5%
			8.7%				24.8%
852,445	496,560	(355,885)	(71.7%)	(290,297)	562,148	(848,739)	(27.5%)
1,061,019	710,060	(350,959)	(49.4%)	(251,224)	809,796	(1,844,706)	(41.8%)
231,736	339,655	107,919	31.8%	173,656	405,392	(233,814)	(11.1%)
2,145,200	1,546,275	(598,925)	(38.7%)	(367,865)	1,777,335	(2,927,259)	(30.5%)
			(38.7%)				(30.2%)
471,539	503,272	(31,734)	(6.3%)	(434,146)	905,685	(193,586)	(6.2%)
			(6.3%)				(6.2%)
750,371	1,038,674	(288,303)	(27.8%)	(608,782)	1,359,153	(984,950)	(15.3%)
30.96%	49.90%		60.93%				49.55%
1,906,243	1,310,452	595,791	45.5%	339,843	1,566,400	(386,829)	(4.2%)
-	-	27,883	0.0%	(27,883)		-	0.0%
(6,665)	10,776	(17,441)	(161.8%)	(21,318)	14,654	(72,907)	(106.8%)
1,899,579	1,321,228	578,351	43.8%	290,642	1,608,937	(459,737)	(5.0%)
			43.8%				(5.0%)
2,649,949	2,359,902	290,047	12.3%	(318,140)	2,968,090	(1,444,687)	(9.2%)
			12.3%				(9.2%)

Direct Operational Expenses:

1,399,148	1,545,626	146,478	9.5%	230,606	1,629,754	1,195,332	10.5%	10,188,483	7,662	0.1%
406,874	446,323	39,449	8.8%	20,315	427,189	395,331	12.1%	2,818,878	(44,565)	(1.6%)
70,900	25,997	(44,903)	(172.7%)	177,233	248,133	351,890	47.6%	636,621	249,540	39.2%
59,960	85,001	25,041	29.5%	(31,339)	28,620	130,570	24.7%	280,213	(117,652)	(42.0%)
44,840	31,083	(13,757)	(44.3%)	(31,664)	13,176	41,049	15.6%	77,845	(144,001)	(185.0%)
69,681	70,202	521	0.7%	(14,212)	55,468	113,039	25.9%	433,301	109,923	25.4%
47,240	95,670	48,430	50.6%	15,307	62,547	282,102	47.4%	443,663	131,045	29.5%
43,814	52,542	8,728	16.6%	(29,482)	14,332	47,559	12.9%	45,841	(274,395)	(598.6%)
105,469	182,480	77,011	42.2%	(7,626)	97,843	507,668	40.6%	716,054	(26,102)	(3.6%)
7,091	8,403	1,312	15.6%	137	7,229	9,010	15.1%	49,630	(945)	(1.9%)
69,762	63,106	(6,656)	(10.5%)	(17,652)	52,110	138,595	32.9%	204,655	(77,492)	(37.9%)
4,026	4,028	2	0.0%	(695)	3,331	13	0.0%	24,966	(3,217)	(12.9%)
2,328,806	2,610,461	281,655	10.8%	310,926	2,639,732	3,212,157	16.6%	15,920,149	(190,199)	(1.2%)
			10.8%							

Net Performance before Depreciation &

321,144	(250,559)	571,703	(228.2%)	(7,214)	328,358	1,767,470	(48.8%)	(4,644,575)	2,788,226	(60.0%)
			(228.2%)							

Primary Care Clinics Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	%
31,007	40,833	9,826	24.1%	31,592	585	1.9%	Depreciation
Overhead Allocations:							
5,784	5,619	(165)	(2.9%)	6,192	408	6.6%	Risk Mgt
166,392	211,204	44,813	21.2%	212,145	45,753	21.6%	Rev Cycle
1,743	4,830	3,087	63.9%	7,147	5,404	75.6%	Internal Audit
28,311	29,602	1,291	4.4%	9,531	(18,780)	(197.0%)	Home Office Facilities
48,868	42,204	(6,663)	(15.8%)	45,279	(3,588)	(7.9%)	Administration
47,115	59,861	12,746	21.3%	3,301	(43,813)	(1,327.1%)	Human Resources
26,572	24,187	(2,386)	(9.9%)	38,855	12,282	31.6%	Legal
3,166	4,453	1,287	28.9%	8,127	4,961	61.0%	Records
5,891	8,934	3,042	34.1%	(1,922)	(7,813)	(406.6%)	Compliance
8,573	8,679	106	1.2%	7,424	(1,149)	(15.5%)	Comm Engage Plan
63,338	77,132	13,793	17.9%	44,072	(19,266)	(43.7%)	IT Operations
11,753	13,542	1,788	13.2%	7,228	(4,525)	(62.6%)	IT Security
42,962	50,742	7,780	15.3%	93,419	50,458	54.0%	IT Applications
55,259	64,734	9,475	14.6%	46,146	(9,114)	(19.7%)	Security Services
182,957	171,319	(11,638)	(6.8%)	137,495	(45,462)	(33.1%)	IT EPIC
30,722	32,082	1,360	4.2%	24,055	(6,667)	(27.7%)	Finance
6,304	7,670	1,366	17.8%	5,644	(660)	(11.7%)	Public Relations
11,945	12,663	718	5.7%	10,978	(967)	(8.8%)	Information Technology
7,392	7,714	322	4.2%	7,863	471	6.0%	Corporate Quality
12,116	15,014	2,898	19.3%	10,778	(1,338)	(12.4%)	Project MGMT Office
-	-	-	0.0%	3	3	100.0%	Managed Care Contract
767,163	852,184	85,021	10.0%	723,759	(43,404)	(6.0%)	Total Overhead Allocations
3,126,976	3,503,478	376,502	10.7%	3,395,083	268,107	7.9%	Total Expenses
\$ (477,027)	\$ (1,143,576)	\$ 666,550	(58.3%)	\$ (426,994)	\$ (50,033)	11.7%	Net Margin
(100,000)	42,740	142,740	334.0%	-	100,000	0.0%	Capital
\$ 7,268,150	\$ 1,145,486	\$ (6,122,664)	(534.5%)	\$ -	\$ (7,268,150)	0.0%	General Fund Support/Transfer In

Primary Care Clinics Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Gross Patient Revenue	2,112,033	1,969,914	2,121,489	2,081,642	2,080,482	2,287,694	2,424,033	-	-	-	-	-	15,077,287
Contractual Allowances	1,691,626	1,206,065	(1,213,834)	628,878	508,459	262,082	852,445	-	-	-	-	-	3,935,721
Charity Care	36,418	90,974	2,416,799	865,037	871,977	1,061,848	1,061,019	-	-	-	-	-	6,259,072
Bad Debt	(155,607)	409,555	727,800	219,498	197,338	715,026	231,736	-	-	-	-	-	2,345,346
Other Patient Revenue	444,688	444,688	444,688	299,550	408,404	421,608	471,539	-	-	-	-	-	2,935,164
Net Patient Revenue	994,285	708,007	635,413	667,780	911,110	815,346	750,371	-	-	-	-	-	5,472,312
Collections %	46.60%	35.94%	29.95%	32.08%	43.79%	35.64%	30.96%	0.00%	0.00%	0.00%	0.00%	0.00%	36.30%
Grant Funds	1,044,836	1,160,187	1,030,989	1,329,092	1,021,208	1,293,780	1,906,243	-	-	-	-	-	8,786,335
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	1,087	1,941	12,516	1,815	1,285	(16,626)	(6,665)	-	-	-	-	-	(4,647)
Total Other Revenues	1,045,922	1,162,128	1,043,505	1,330,907	1,022,494	1,277,154	1,899,579	-	-	-	-	-	8,781,687
Total Revenues	2,030,207	1,870,135	1,678,918	1,998,686	1,933,604	2,092,500	2,649,949	-	-	-	-	-	14,253,999
Direct Operational Expenses:													
Salaries and Wages	1,630,191	1,229,547	1,592,418	1,476,762	1,385,221	1,467,535	1,399,148	-	-	-	-	-	10,180,821
Benefits	415,815	365,414	411,926	436,127	405,473	421,814	406,874	-	-	-	-	-	2,863,444
Purchased Services	48,976	47,674	74,906	37,055	74,341	33,228	70,900	-	-	-	-	-	387,081
Medical Supplies	32,524	50,842	85,475	72,989	44,574	51,501	59,960	-	-	-	-	-	397,864
Other Supplies	13,026	5,890	10,731	23,292	51,222	72,845	44,840	-	-	-	-	-	221,846
Medical Services	39,783	40,636	44,092	41,584	32,835	54,767	69,681	-	-	-	-	-	323,377
Drugs	50,990	38,498	45,545	41,925	43,387	45,034	47,240	-	-	-	-	-	312,618
Repairs & Maintenance	44,211	41,679	83,118	36,605	45,492	25,316	43,814	-	-	-	-	-	320,235
Lease & Rental	106,427	102,846	102,325	108,509	103,683	112,896	105,469	-	-	-	-	-	742,156
Utilities	7,937	6,879	6,972	7,354	6,911	7,431	7,091	-	-	-	-	-	50,575
Other Expense	39,553	45,691	27,860	14,842	39,224	45,215	69,762	-	-	-	-	-	282,147
Insurance	4,026	4,026	4,026	4,026	4,026	4,026	4,026	-	-	-	-	-	28,183
Total Operational Expenses	2,433,459	1,986,669	2,482,346	2,301,071	2,236,389	2,341,609	2,328,806	-	-	-	-	-	16,110,348
Net Performance before Depreciation & Overhead Allocations	(403,252)	(116,533)	(803,428)	(302,385)	(302,785)	(249,109)	321,144	-	-	-	-	-	(1,856,349)
Depreciation	31,642	31,642	31,642	31,642	32,767	31,165	31,007	-	-	-	-	-	221,507
Overhead Allocations:													
Risk Mgt	5,725	9,931	9,610	7,813	7,014	7,385	5,784	-	-	-	-	-	53,263
Rev Cycle	139,350	131,656	198,563	156,448	155,272	177,772	166,392	-	-	-	-	-	1,125,452
Internal Audit	283	1,301	1,525	2,520	1,575	1,653	1,743	-	-	-	-	-	10,599
Home Office Facilities	28,190	28,849	28,452	37,890	19,057	29,002	28,311	-	-	-	-	-	199,750
Administration	39,803	37,815	45,770	42,646	38,891	44,008	48,868	-	-	-	-	-	297,800
Human Resources	47,430	69,522	21,174	61,095	43,271	60,578	47,115	-	-	-	-	-	350,185
Legal	7,774	9,522	13,852	15,869	12,073	39,718	26,572	-	-	-	-	-	125,381
Records	3,029	3,626	2,777	3,556	2,328	3,051	3,166	-	-	-	-	-	21,532
Compliance	5,937	5,784	6,338	7,487	5,990	6,342	5,891	-	-	-	-	-	43,769
Comm Engage Plan	7,922	7,521	8,490	8,359	7,557	9,014	8,573	-	-	-	-	-	57,436
IT Operations	72,556	80,983	102,533	72,644	102,760	73,915	63,338	-	-	-	-	-	568,729
IT Security	8,357	13,278	17,327	9,731	8,929	9,253	11,753	-	-	-	-	-	78,628
IT Applications	57,793	32,152	55,800	38,470	44,169	65,221	42,962	-	-	-	-	-	336,568
Security Services	53,294	48,508	59,855	53,742	52,303	54,938	55,259	-	-	-	-	-	377,899
IT EPIC	160,592	140,711	197,854	211,401	233,395	184,580	182,957	-	-	-	-	-	1,311,490
Finance	33,898	29,465	32,359	32,870	26,958	29,841	30,722	-	-	-	-	-	218,113
Public Relations	7,665	5,024	5,041	5,905	5,240	5,315	6,304	-	-	-	-	-	40,495
Information Technology	8,010	8,832	8,455	9,382	7,882	7,994	11,945	-	-	-	-	-	62,500
Corporate Quality	7,261	8,513	7,104	7,425	7,827	6,849	7,392	-	-	-	-	-	51,760
Project MGMT Office	12,411	11,743	11,412	11,317	9,459	11,993	12,116	-	-	-	-	-	80,450
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	707,279	684,736	836,803	796,058	791,341	828,421	767,163	-	-	-	-	-	5,411,801
Total Expenses	3,172,379	2,703,047	3,350,791	3,128,771	3,060,497	3,201,195	3,126,976	-	-	-	-	-	21,743,656
Net Margin	\$ (1,142,173)	\$ (832,912)	\$ (1,671,873)	\$ (1,130,085)	\$ (1,126,893)	\$ (1,108,695)	\$ (477,027)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (7,489,657)
Capital	100,000	-	-	-	-	-	(100,000)	-	-	-	-	-	-
General Fund Support/ Transfer In	-	-	-	-	-	-	7,268,150	-	-	-	-	-	7,268,150

Primary Care Clinics - Medical Statement of Revenues and Expenses by Location

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	St. Anns Clinic	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subzone Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Total
Gross Patient Revenue	-	1,576,428	2,235,229	653,626	807,696	679,105	10,534	1,672,796	529,277	400,412	533,411	3,288	-	18,841	9,120,642
Contractual Allowances	-	295,309	395,031	198,822	181,019	108,064	159	465,440	121,646	182,775	121,465	-	-	1,552	2,071,328
Charity Care	-	671,406	1,031,921	205,078	290,070	159,241	435	612,953	203,051	124,951	151,566	47	-	1,605	3,452,616
Bad Debt	-	131,280	337,319	119,685	192,063	287,553	702	241,370	37,070	20,971	273,519	(333)	-	3,468	1,644,667
Total Contractual Allowances and Bad Debt	-	1,097,994	1,764,271	523,585	663,152	554,858	1,296	1,313,763	361,767	328,697	546,549	55	-	6,625	7,168,611
Other Patient Revenue	-	432,676	535,565	195,854	178,029	34,198	3,698	309,506	134,951	157,247	67,652	16,522	9,128	9,128	2,084,153
Net Patient Revenue	-	911,110	1,006,524	325,895	322,573	158,444	12,936	662,538	302,461	228,962	54,514	19,755	9,128	21,344	4,036,184
Collection %	0.00%	57.80%	45.03%	49.86%	39.94%	23.33%	0.00%	39.61%	57.15%	57.18%	10.22%	0.00%	0.00%	0.00%	44.25%
Grant Funds	1,748,269	950,044	1,127,221	472,571	444,472	186,415	4,170	1,006,483	336,903	345,745	674,217	132,875	51,376	100,932	7,581,691
Other Financial Assistance	(20,282)	2,837	3,252	832	5,502	-	-	81	1,334	1,597	-	-	-	-	(4,847)
Other Revenue	1,727,986	952,881	1,130,472	473,402	449,974	186,415	4,170	1,006,565	338,237	347,342	674,217	132,875	51,376	100,932	7,576,844
Total Other Revenues	1,727,986	1,863,991	2,136,996	799,297	772,547	344,859	17,106	1,669,103	640,699	576,304	728,731	152,630	60,504	122,276	11,613,028
Direct Operational Expenses:															
Salaries and Wages	2,026,302	941,100	1,260,660	489,190	481,349	229,666	43,147	1,176,805	400,280	410,021	821,380	136,931	50,823	117,185	8,584,839
Benefits	613,034	216,737	346,275	134,126	157,499	64,912	12,414	332,716	100,535	106,446	230,528	31,429	9,791	38,922	2,395,364
Purchased Services	212,399	15,017	33,498	13,370	18,511	7,013	-	26,031	11,782	21,831	12,259	955	955	955	270,583
Medical Supplies	3,597	62,832	37,249	27,855	23,270	17,824	2,319	38,552	11,627	16,276	22,706	5,329	886	515	270,838
Other Supplies	106,918	10,019	2,687	35,332	6,047	750	791	13,669	770	12,702	15,294	2,731	1,883	1,949	211,542
Medical Services	-	40,800	46,868	24,669	35,568	19,928	1,344	106,543	18,825	15,229	13,603	-	-	-	323,377
Drugs	-	147,733	91,466	36,578	24,795	508	191	6,508	1,551	3,089	100	-	22	78	312,618
Repairs & Maintenance	272,193	3,029	1,576	2,964	1,916	1,419	492	4,699	1,576	5,037	2,923	2,061	4,282	421	304,588
Lease & Rental	-	75,223	93,483	46,797	55,085	120	115	156,150	48,382	75,649	28,342	120	30	75	579,571
Utilities	-	2,922	2,543	402	11,978	1,428	-	8,340	4,637	4,342	3,251	-	-	39,844	-
Other Expense	189,407	8,100	12,816	5,148	3,674	3,209	158	12,500	4,444	4,384	12,878	3,565	2,037	4,356	266,675
Insurance	-	2,365	3,256	1,789	508	775	-	1,126	477	694	582	5,333	5,333	-	27,569
Total Operational Expenses	3,423,850	1,525,877	1,932,377	818,219	820,200	347,552	60,971	1,883,639	604,884	675,682	1,163,846	188,454	76,041	169,790	13,691,385
Net Performance before Depreciation & Overhead Allocations	(1,695,864)	338,114	204,619	(18,922)	(47,653)	(2,693)	(43,866)	(214,536)	35,815	(99,379)	(435,115)	(35,824)	(15,537)	(47,514)	(2,078,356)
Depreciation	2,042	8,338	7,889	120	41,670	190	-	2,983	1,589	2,515	1,074	43,750	8,099	48,724	168,983
Overhead Allocations:															
Risk Mgt	7,000	5,572	7,448	3,883	3,016	1,439	218	5,207	1,780	2,277	4,796	1,341	545	1,258	45,781
Rev Cycle	-	137,767	184,140	95,988	74,554	35,566	5,401	128,743	44,008	56,293	118,572	33,160	13,476	31,113	958,781
Internal Audit	1,393	1,109	1,482	773	600	286	43	1,036	-	453	954	267	108	250	9,110
Home Office Facilities	180,640	-	-	-	-	-	-	-	-	-	-	-	-	-	180,640
Administration	39,138	31,156	41,643	21,708	16,860	8,043	1,222	29,115	9,952	12,731	26,815	7,499	3,048	7,036	255,967
Human Resources	55,187	34,925	38,791	22,661	21,328	7,998	1,333	30,793	11,997	14,663	36,125	9,331	3,999	10,664	299,797
Legal	16,478	13,117	17,533	9,139	7,099	3,386	514	12,258	4,190	5,360	11,290	3,157	1,283	2,962	107,768
Records	2,830	2,253	3,011	1,570	1,219	582	88	2,105	720	921	1,939	542	220	509	18,508
Compliance	7,752	4,579	6,121	3,190	2,478	1,182	180	4,279	1,463	1,871	3,941	1,102	448	1,034	37,621
Comm Engage Plan	7,549	6,009	8,032	4,187	3,252	1,551	236	5,615	1,920	2,455	5,172	1,446	588	1,357	49,368
IT Operations	74,745	59,501	79,529	41,456	32,199	15,361	2,333	55,603	19,007	24,313	51,211	14,322	5,820	13,437	488,837
IT Security	10,334	8,226	10,995	5,731	4,452	2,124	323	7,687	2,628	3,368	7,080	1,980	805	1,858	67,583
IT Applications	44,233	35,212	47,064	24,533	19,055	9,090	1,381	32,966	11,248	14,388	30,306	8,475	3,444	7,952	289,289
Security Services	-	46,482	62,128	32,386	25,154	12,000	-	43,437	14,848	18,993	44,006	11,188	4,547	10,497	321,665
IT EPIC	172,362	137,209	183,394	95,599	74,252	33,422	5,379	128,222	43,830	56,065	118,092	33,026	13,421	30,987	1,127,259
Finance	28,665	22,819	30,500	15,899	12,349	5,891	895	21,324	7,289	9,324	19,640	5,493	2,232	5,153	187,474
Public Relations	5,322	4,237	5,663	2,952	2,293	1,094	166	3,959	1,353	1,731	3,646	1,020	414	957	34,807
Information Technology	8,214	6,539	8,740	4,556	3,539	1,688	256	6,110	2,089	2,672	5,628	1,574	640	1,477	53,720
Corporate Quality	6,803	5,415	7,238	3,773	2,930	1,398	212	5,060	1,730	2,213	4,661	1,303	530	1,223	44,489
Project MGMT Office	10,573	8,417	11,250	5,864	4,555	2,173	330	7,865	2,689	3,439	7,244	2,026	823	1,901	69,148
Total Overhead Allocations	677,217	570,545	754,702	395,847	311,183	146,275	20,510	531,328	183,094	233,523	497,116	138,253	56,391	131,627	4,647,612
Total Expenses	4,103,110	2,104,761	2,694,968	1,214,186	1,173,053	494,017	81,481	2,417,950	789,567	911,720	1,663,037	370,457	140,531	350,141	18,507,980
Net Margin	\$ (2,375,123)	\$ (240,769)	\$ (557,972)	\$ (414,889)	\$ (400,506)	\$ (149,158)	\$ (64,376)	\$ (748,847)	\$ (148,869)	\$ (335,416)	\$ (933,306)	\$ (217,827)	\$ (80,027)	\$ (227,865)	\$ (6,894,951)
Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ 6,725,968	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,725,968

Net Performance before Depreciation & Overhead Allocations

Primary Care Clinics- Medical Statement of Revenue and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

	Actual	Budget	Current Month		Prior Year	Variance	%		Fiscal Year To Date						
			Variance	%					Actual	Budget	Variance	%			
23,563		31,250	7,687	24.6%	24,250	687	2.8%	Depreciation	168,983	218,750	49,767	22.8%	170,620	1,637	1.0%
Overhead Allocations:															
4,971		4,830	(142)	(2.9%)	5,311	340	6.4%	Risk Mgt	45,781	33,807	(11,974)	(35.4%)	17,063	(28,718)	(168.3%)
141,750		179,927	38,176	21.2%	179,109	37,358	20.9%	Rev Cycle	958,781	1,259,487	300,705	23.9%	1,145,803	187,021	16.3%
1,498		4,151	2,653	63.9%	6,131	4,632	75.6%	Internal Audit	9,110	29,059	19,949	68.6%	14,269	5,158	36.2%
25,602		26,770	1,168	4.4%	8,582	(17,020)	(198.3%)	Home Office Facilities	180,640	187,388	6,748	3.6%	108,823	(71,817)	(66.0%)
42,003		36,276	(5,727)	(15.8%)	38,841	(3,162)	(8.1%)	Administration	255,967	253,930	(2,037)	(0.8%)	224,887	(31,080)	(13.8%)
40,336		51,247	10,912	21.3%	2,855	(37,480)	(1,312.6%)	Human Resources	299,797	358,732	58,935	16.4%	300,158	361	0.1%
22,840		20,789	(2,051)	(9.9%)	33,330	10,490	31.5%	Legal	107,768	145,524	37,756	25.9%	117,379	9,611	8.2%
2,721		3,828	1,107	28.9%	6,971	4,250	61.0%	Records	18,508	26,793	8,286	30.9%	44,950	26,442	58.8%
5,064		7,679	2,615	34.1%	(1,648)	(6,712)	(407.2%)	Compliance	37,621	53,751	16,130	30.0%	27,942	(9,679)	(34.6%)
7,369		7,460	91	1.2%	6,368	(1,000)	(15.7%)	Comm Engage Plan	49,368	52,220	2,852	5.5%	39,924	(9,444)	(23.7%)
54,441		66,297	11,856	17.9%	37,806	(16,635)	(44.0%)	IT Operations	488,837	464,076	(24,761)	(5.3%)	443,157	(45,680)	(10.3%)
10,102		11,639	1,537	13.2%	6,200	(3,902)	(62.9%)	IT Security	81,476	81,476	13,893	17.1%	44,192	(23,391)	(52.9%)
36,927		43,614	6,687	15.3%	80,136	43,210	53.9%	IT Applications	289,289	305,299	16,011	5.2%	243,164	(46,125)	(19.0%)
47,036		55,101	8,065	14.6%	39,242	(7,794)	(19.9%)	Security Services	321,665	385,710	64,045	16.6%	265,918	(55,748)	(21.0%)
157,256		147,253	(10,003)	(6.8%)	117,945	(39,312)	(33.3%)	IT EPIC	1,127,259	1,030,771	(96,488)	(9.4%)	544,511	(582,748)	(107.0%)
26,406		27,575	1,169	4.2%	20,635	(5,771)	(28.0%)	Finance	187,474	193,027	5,553	2.9%	163,585	(23,889)	(14.6%)
5,419		6,593	1,174	17.8%	4,842	(577)	(11.9%)	Public Relations	34,807	46,148	11,342	24.6%	44,268	9,461	21.4%
10,267		10,884	617	5.7%	9,417	(850)	(9.0%)	Information Technology	53,720	76,188	22,467	29.5%	61,027	7,307	12.0%
6,354		6,630	276	4.2%	6,745	391	5.8%	Corporate Quality	44,489	46,410	1,921	4.1%	36,522	(7,967)	(21.8%)
10,414		12,905	2,491	19.3%	9,245	(1,169)	(12.6%)	Project MGMT Office	69,148	90,337	21,188	23.5%	54,599	(14,550)	(26.6%)
-		-	-	0.0%	2	2	100.0%	Managed Care Contract	-	-	-	0.0%	5,416	5,416	100.0%
658,776		731,447	72,672	9.9%	618,066	(40,710)	(6.6%)	Total Overhead Allocations	4,647,612	5,120,133	472,521	9.2%	3,947,554	(700,058)	(17.7%)
2,678,337		3,016,439	338,103	11.2%	2,948,498	270,161	9.2%	Total Expenses	18,507,980	22,139,170	3,631,190	16.4%	17,745,357	(762,622)	(4.3%)
\$ (530,881) \$		(1,056,247) \$	525,367	(49.7%) \$	(635,024) \$	104,144	(16.4%)	Net Margin	\$ (6,894,951) \$	\$ (9,087,831) \$	\$ 2,192,880	(24.1%) \$	\$ (8,502,599) \$	\$ 1,607,648	(18.9%)
(100,000)		37,740	137,740	365.0%	-	100,000	0.0%	Capital	-	872,330	872,330	100.0%	-	-	0.0%
\$ 6,725,968 \$		1,062,741 \$	(5,663,227)	(532.9%) \$	-	\$ (6,725,968)	0.0%	General Fund Support/ Transfer In	\$ 6,725,968 \$	\$ 9,741,435 \$	\$ 3,015,467	31.0% \$	\$ 4,856,903 \$	\$ (1,869,065)	(38.5%)

Primary Care Clinics- Dental Statement of Revenues and Expenses by Location

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
Gross Patient Revenue	-	2,081,665	2,004,979	1,025,060	840,940	5,956,644
Contractual Allowances	-	619,865	400,951	363,034	480,543	1,864,393
Charity Care	-	820,743	1,249,115	434,047	302,551	2,806,455
Bad Debt	-	287,153	91,784	209,347	112,396	700,679
Total Contractual Allowances and Bad Debt	-	1,727,761	1,741,850	1,006,427	895,489	5,371,528
Other Patient Revenue	-	323,816	228,618	156,480	142,096	851,011
Net Patient Revenue	-	677,720	491,747	179,113	87,547	1,436,127
Collection %	-	32.56%	24.53%	17.41%	10.41%	24.11%
Grant Funds	168,630	442,511	299,314	141,317	152,871	1,204,643
Other Financial Assistance	-	-	-	-	-	-
Other Revenue	-	-	200	-	-	200
Total Other Revenues	168,630	442,511	299,514	141,317	152,871	1,204,843
Total Revenues	168,630	1,120,231	791,261	320,430	240,418	2,640,971
Direct Operational Expenses:						
Salaries and Wages	243,874	599,354	377,445	177,488	197,822	1,595,982
Benefits	777,439	159,279	95,962	70,348	65,052	468,080
Purchased Services	-	2,318	2,127	1,430	6,648	12,522
Medical Supplies	-	46,825	34,450	28,500	17,252	127,027
Other Supplies	283	6,592	1,737	1,361	333	10,305
Repairs & Maintenance	-	4,030	6,789	3,811	1,017	15,647
Lease & Rental	-	64,342	38,178	40,730	19,335	162,585
Utilities	-	2,175	2,543	402	5,612	10,731
Other Expense	3,924	5,198	3,153	2,448	748	15,471
Insurance	-	-	-	-	613	613
Total Operational Expenses	325,520	890,111	562,384	326,517	314,432	2,418,963
Net Performance before Depreciation & Overhead Allocations	(156,890)	230,120	228,878	(6,087)	(74,013)	222,008
Depreciation	-	17,763	6,600	5,684	22,477	52,524
Overhead Allocations:						
Risk Mgt	741	2,427	1,670	1,694	950	7,482
Rev Cycle	-	60,015	41,299	41,879	23,479	166,671
Internal Audit	147	483	332	337	189	1,489
Home Office Facilities	19,111	-	-	-	-	19,111
Administration	4,141	13,572	9,340	9,471	5,310	41,833
Human Resources	3,999	17,863	12,530	11,997	3,999	50,388
Legal	1,743	5,714	3,932	3,987	2,235	17,613
Records	299	981	675	685	384	3,025
Compliance	609	1,995	1,373	1,392	780	6,148
Comm Engage Plan	799	2,618	1,801	1,827	1,024	8,068
IT Operations	7,908	25,920	17,837	18,087	10,140	79,892
IT Security	1,093	3,584	2,466	2,501	1,402	11,045
IT Applications	4,680	15,339	10,556	10,704	6,001	47,279
Security Services	-	20,249	13,934	14,130	7,922	56,234
IT EPIC	18,235	59,771	41,132	41,709	23,384	184,231
Finance	3,033	9,941	6,841	6,937	3,889	30,639
Public Relations	563	1,846	1,270	1,288	722	5,689
Information Technology	869	2,848	1,960	1,988	1,114	8,780
Corporate Quality	720	2,359	1,623	1,646	923	7,271
Project MGMT Office	1,119	3,667	2,523	2,559	1,434	11,301
Total Overhead Allocations	69,807	251,191	173,096	174,815	95,281	764,189
Total Expenses	395,326	1,159,065	742,080	507,016	432,189	3,235,676
Net Margin	\$ (226,696)	\$ (38,834)	\$ 49,182	\$ (186,586)	\$ (191,771)	\$ (594,706)
Capital	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ 542,182	47	-	-	-	542,182

Current Month

Fiscal Year To Date

Gross Patient Revenue									
996,154	383,721	612,433	159.6%	673,401	322,752	47.9%	2,063,906	3,570,738	164.7%
195,915	70,342	(125,573)	(178.5%)	169,589	(26,326)	(15.5%)	Contractual Allowances	1,864,393	(157.3%)
501,406	177,881	(323,525)	(181.9%)	282,800	(218,606)	(77.3%)	Charity Care	2,806,455	(183.2%)
222,511	30,698	(191,813)	(624.8%)	102,112	(120,399)	(117.9%)	Bad Debt	700,679	(141.7%)
919,832	278,921	(640,911)	(229.8%)	554,501	(365,331)	(65.9%)	Total Contractuals and Bad Debts	5,371,528	(167.9%)
138,357	87,779	50,578	57.6%	333,309	(194,953)	(58.5%)	Other Patient Revenue	851,011	(18.8%)
214,678	192,579	22,099	11.5%	452,210	(237,532)	(52.5%)	Net Patient Revenue	1,436,127	11.1%
21.55%	50.19%			67.15%			Collection %	24.11%	57.43%
287,815	207,131	80,684	39.0%	202,267	85,548	42.3%	Grant Funds	1,204,643	80.9%
-	-	-	0.0%	139	(139)	(100.0%)	Other Financial Assistance	-	(100.0%)
-	-	-	0.0%	-	-	0.0%	Other Revenue	200	0.0%
287,815	207,131	80,684	39.0%	202,406	85,409	42.2%	Total Other Revenues	1,204,843	62.8%
502,493	399,710	102,783	25.7%	654,616	(152,123)	(23.2%)	Total Revenues	2,640,971	29.9%
Direct Operational Expenses:									
216,678	231,320	14,642	6.3%	234,731	18,053	7.7%	Salaries and Wages	1,595,982	(0.4%)
64,784	67,199	2,415	3.6%	58,849	(5,935)	(10.1%)	Benefits	468,080	(7.4%)
1,027	2,792	1,765	63.2%	1,884	857	45.5%	Purchased Services	12,522	21.0%
20,969	14,669	(6,300)	(43.0%)	6,480	(14,490)	(223.6%)	Medical Supplies	127,027	(146.1%)
426	4,302	3,876	90.1%	606	180	29.7%	Other Supplies	10,305	(565.9%)
3,602	2,150	(1,452)	(67.5%)	46	(3,557)	(7,816.5%)	Repairs & Maintenance	15,647	(300.2%)
22,440	28,674	6,234	21.7%	22,435	(5)	(0.0%)	Lease & Rental	162,585	(3.7%)
1,968	1,590	622	39.1%	1,380	412	29.8%	Utilities	10,731	8.8%
1,825	3,935	2,110	53.6%	7,090	5,265	74.3%	Other Expense	15,471	37.8%
88	88	0	0.4%	41	(47)	(115.7%)	Insurance	613	(115.7%)

Primary Care Clinics- Dental Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month					Fiscal Year To Date				
Actual	Budget	Variance	%	Prior Year	Variance	%	Prior Year	Variance	%
7,444	9,583	2,139	22.3%	7,342	(102)	(1.4%)	51,163	(1,361)	(2.7%)
812	789	(23)	(2.9%)	880	68	7.7%	2,828	(4,654)	(164.5%)
24,641	31,278	6,636	21.2%	33,036	8,394	25.4%	211,338	44,667	21.1%
245	678	434	63.9%	1,016	771	75.9%	2,365	876	37.0%
2,709	2,832	124	4.4%	949	(1,760)	(185.4%)	12,033	(7,077)	(58.8%)
6,865	5,929	(936)	(15.8%)	6,438	(427)	(6.6%)	37,276	(4,557)	(12.2%)
6,779	8,613	1,834	21.3%	446	(6,333)	(1,419.8%)	46,892	(3,497)	(7.5%)
3,733	3,398	(335)	(9.9%)	5,525	1,792	32.4%	19,456	1,843	9.5%
445	626	181	28.9%	1,156	711	61.5%	7,451	4,426	59.4%
828	1,255	427	34.1%	(273)	(1,101)	(402.9%)	7,451	4,426	59.4%
1,204	1,219	15	1.2%	1,056	(149)	(14.1%)	4,631	(1,517)	(32.8%)
8,897	10,835	1,938	17.9%	6,266	(2,631)	(42.0%)	6,618	(1,451)	(21.9%)
1,651	1,902	251	13.2%	1,028	(623)	(60.7%)	73,455	(6,437)	(8.8%)
6,035	7,128	1,093	15.3%	13,283	7,248	54.6%	2,271	(3,720)	(50.8%)
8,223	9,633	1,410	14.6%	6,904	(1,319)	(19.1%)	40,305	(6,974)	(17.3%)
25,701	24,066	(1,635)	(6.8%)	19,550	(6,151)	(31.5%)	46,782	(9,452)	(20.2%)
4,316	4,507	191	4.2%	3,420	(895)	(26.2%)	90,255	(93,976)	(104.1%)
886	1,077	192	17.8%	803	(83)	(10.3%)	27,115	(3,524)	(13.0%)
1,678	1,779	101	5.7%	1,561	(117)	(7.5%)	7,338	1,649	22.5%
1,038	1,084	45	4.2%	1,118	80	7.1%	10,116	1,336	13.2%
1,702	2,109	407	19.3%	1,532	(170)	(11.1%)	6,054	(1,217)	(20.1%)
-	-	-	0.0%	0	0	100.0%	9,050	(2,251)	(24.9%)
-	-	-	0.0%	0	0	100.0%	999	999	100.0%
108,387	120,737	12,349	10.2%	105,693	(2,694)	(2.5%)	669,681	(94,508)	(14.1%)
448,639	487,039	38,400	7.9%	446,586	(2,054)	(0.5%)	3,013,810	(221,867)	(7.4%)
\$ 53,854	\$ (87,329)	\$ 141,183	(161.7%)	\$ 208,031	\$ (154,176)	(74.1%)	\$ (980,994)	\$ 386,289	(39.4%)
-	5,000	5,000	100.0%	-	-	0.0%	-	-	0.0%
\$ 542,182	\$ 82,745	\$ (459,437)	(555.2%)	\$ -	\$ (542,182)	0.0%	\$ 1,113,123	\$ 570,941	51.3%



Clinic Visits - Adults and Pediatrics													
	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Prior Year Total
West Palm Beach	1,394	1,108	1,197	1,288	1,315	1,515	1,413						7,196
Delray	477	563	541	473	500	631	636						5,614
Lantana	1,821	1,554	1,450	1,408	1,721	1,764	1,661						10,690
Belle Glade	691	610	688	648	692	835	688						3,956
Lewis Center	488	507	432	245	358	286	304						4,915
Lake Worth & Women's Health Care	1,334	1,119	1,180	1,054	1,223	1,270	1,064						7,495
Jupiter Clinic	447	410	438	494	485	554	515						3,611
West Boca & Women's Health Care	407	305	366	407	392	356	130						5,041
St Ann Place	-	-	-	96	53	71	44						-
Clb Mob 1 Warrior	658	1,415	941	169	23	33	-						17
Clb Mob 2 Scout	416	365	756	575	426	200	-						-
Clb Mob 3 Hero	178	331	2,467	1,955	39	20	11						-
Mangonia Park	128	197	272	196	162	285	314						-
Total Clinic Visits	8,439	8,484	10,772	9,008	7,389	7,820	6,780	-	-	-	-	-	50,635
Dental Visits													
West Palm Beach	736	762	831	776	754	864	824						2,431
Lantana	708	891	1,032	774	953	1,018	812						3,350
Delray	439	391	373	415	400	536	405						306
Belle Glade	338	357	340	331	406	417	356						203
Lake Worth	-	-	-	-	-	-	-						-
West Boca	-	-	-	-	-	-	-						-
Total Dental Visits	2,221	2,401	2,576	2,296	2,513	2,835	2,397	-	-	-	-	-	6,290
Total Medical and Dental Visits	10,660	10,885	13,348	11,304	9,902	10,655	9,177	-	-	-	-	-	56,925
Mental Health Counselors (non-billable)													
West Palm Beach	103	106	103	117	144	303	197						3
Delray	69	114	135	136	143	205	162						129
Lantana	-	-	-	-	-	-	-						39
Belle Glade	71	81	86	81	51	128	102						159
Mangonia Park	511	320	326	403	458	404	333						2,059
Lewis Center	866	787	845	907	890	927	916						4,187
Lake Worth	179	162	120	184	170	227	177						13
Jupiter	-	-	-	-	-	-	-						-
West Boca	-	-	-	-	-	-	-						-
Mobile Van	-	-	-	-	-	-	-						-
Total Mental Health Screenings	1,799	1,570	1,615	1,828	1,856	2,194	1,887	-	-	-	-	-	6,589
GRAND TOTAL	12,459	12,455	14,963	13,132	11,758	12,849	11,064	-	-	-	-	-	63,514



SUPPLEMENTAL INFORMATION

MEDICAID MATCH FUND

Current Month

[illegible]

Medicaid Match Statement of Revenues and Expenditures by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Patient Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
PBC Interfocal	491,667	491,667	491,667	491,667	491,667	491,667	491,667	491,667	-	-	-	-	3,441,667
Other revenue	1	1	-	-	-	-	-	-	-	-	-	-	2
Total Revenue	491,667	491,668	491,667	491,667	491,667	491,667	491,667	491,667	-	-	-	-	3,441,668
<i>Direct Operational Expenses:</i>													
Salaries and Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted Physician Expense	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Drugs	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-
Lease & Rental	-	-	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Expense	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	-	-	-	-	9,855,469
Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operational Expenses	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	-	-	-	-	9,855,469
Net Performance before Overhead Allocations	(916,257)	(916,257)	(916,258)	(916,258)	(916,258)	(916,258)	(916,258)	(916,258)	-	-	-	-	(6,413,801)
<i>Overhead Allocations:</i>													
Risk Mgt	-	-	-	-	-	-	-	-	-	-	-	-	-
Rev Cycle	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Audit**	-	-	-	-	-	-	-	-	-	-	-	-	-
Legislative Affairs	-	-	-	-	-	-	-	-	-	-	-	-	-
Administration**	-	-	-	-	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-	-	-	-	-	-	-
Records	-	-	-	-	-	-	-	-	-	-	-	-	-
Compliance**	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-	-	-	-
Communications	-	-	-	-	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	-	-	-	-	9,855,469
Net Margin	(916,257)	(916,257)	(916,258)	(916,258)	(916,258)	(916,258)	(916,258)	(916,258)	-	-	-	-	(6,413,801)
Total Transfers In	\$ 916,257	\$ 916,257	\$ 916,258	\$ 916,258	\$ 916,258	\$ 916,258	\$ 916,258	\$ 916,258	\$ -	\$ -	\$ -	\$ -	\$ 6,413,801

HEALTH CARE DISTRICT BOARD**June 16, 2022****1. Description: Recredentialing and Privileging of Healey Center Practitioner(s).****2. Summary:**

The below practitioners are recommended for approval by the Chief Medical Officer:

Last Name	First Name	Credentials	Specialty
Bransgrove	Richard	OD	Optometry
Misdraji	Rosalyn	OD	Optometry
Shipley	David	OD	Optometry

3. Substantive Analysis:

The practitioner has satisfactorily completed the Initial Credentialing and privileging process. The credentialing and privileging process ensures that all facility practitioners meet specific criteria and standards of professional qualifications. This criterion includes, but is not limited to:

- Current licensure
- Relevant education, training and experience
- Current clinical competence
- Health fitness, or ability to perform the requested privileges
- Malpractice history (NPDB query)

Primary source and secondary source verifications were performed for credentialing and privileging elements in accordance with state and federal requirements. A nationally accredited Credentials Verification Organization (CVO) was utilized to verify the elements requiring primary source verification.

The Healey Center utilized internal Credentialing staff and the Chief Medical Officer to support the credentialing and privileging process.

4. Fiscal Analysis & Economic Impact Statement:

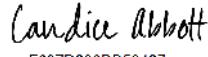
	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements			Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact			Yes <input type="checkbox"/> No <input type="checkbox"/>

HEALTH CARE DISTRICT BOARD

June 16, 2022

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

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VP & Chief Financial Officer

5. Reviewed/Approved by Committee:


N/A
Committee Name


N/A
Date

6. Recommendation:

Staff recommends the Board approve the recredentialing and privileging of the Healey Center practitioners.

Approved for Legal sufficiency:

DocuSigned by:

5C75A1C7D5E84B0...
VP & General Counsel

DocuSigned by:

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Chief Medical Officer

DocuSigned by:

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Chief Executive Officer

HEALTH CARE DISTRICT BOARD**June 16, 2022****1. Description: Proclamation Recognizing National Nurses Week 2022****2. Summary:**

National Nurses Week is celebrated May 6th to May 12th and National School Nurse Day is celebrated on May 11, 2022. The Health Care District's Board of Commissioners is asked to approve a proclamation that honors all of the dedicated nursing professionals in our safety net system who have served on the frontlines of the COVID-19 pandemic and continue to keep our community healthy.

3. Substantive Analysis:

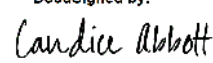
The Health Care District employs nursing professionals who provide high-quality, safe and compassionate care in the following programs and facilities: the School Health program, which is in its 25th year and cares for students from pre-kindergarten through 12th grade in nearly 200 public schools; Lakeside Medical Center, our acute care, rural teaching hospital in the Glades; the C. L. Brumback Primary Care Clinics; the Edward J. Healey Rehabilitation and Nursing Center; the Trauma Agency; the Palm Beach County Trauma System; and administrative areas like Employee Health and Corporate Risk Management. The action requested from the Health Care District Board is the approval of Proclamation 2022P-001 to recognize all of the nursing professionals throughout our diverse public health care system.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements			Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Net Operating Impact			Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

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 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date


HEALTH CARE DISTRICT BOARD

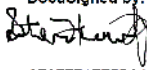
June 16, 2022

6. Recommendation:

Staff recommends the Board approve Proclamation 2022P-001.

Approved for Legal sufficiency:

DocuSigned by:

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VP & General Counsel

DocuSigned by:

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VP, Chief HR & Administrative Officer

DocuSigned by:

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Chief Executive Officer



PROCLAMATION 2022P-001

A PROCLAMATION OF THE HEALTH CARE DISTRICT BOARD OF COMMISSIONERS TO RECOGNIZE THE DEDICATED NURSES OF THE HEALTH CARE DISTRICT AND THEIR SAFE, QUALITY AND COMPASSIONATE CARE TO ADULTS AND CHILDREN IN PALM BEACH COUNTY DURING THE SECOND YEAR OF THE PANDEMIC.

WHEREAS, the Health Care District of Palm Beach County's mission is to provide a health care safety net for Palm Beach County; and

WHEREAS, nurses play a critical role in delivering quality, safe and compassionate care in our system and continue to safeguard the health of the public during the ongoing global COVID-19 pandemic; and

WHEREAS, this marks the 25th year that the Health Care District's School Nurses have provided care to students in nearly 200 public schools to keep pre-kindergarten through 12th graders healthy and ready to learn; and

WHEREAS, for the 2021-2022 school year, the School Nurses continued to follow strict protocols of infection control for COVID-19, conducting over 115,400 COVID-19 screenings and 12,400 rapid COVID-19 tests for symptomatic students with consents since November of 2020; and

WHEREAS, the nurses at Lakeside Medical Center, the Health Care District's rural, teaching hospital in Belle Glade, cared for 21,827 patients in Fiscal Year 2021, expanding their traditional roles in the fight against COVID; and

WHEREAS, Lakeside Medical Center ranked #1 in the nation as the most racially inclusive hospital by the Lown Institute, a non-partisan think tank that found Lakeside Medical Center provides the most equitable care among 2,800 hospitals in the country; and

WHEREAS, the nurses at the C. L. Brumback Primary Care Clinics provide primary care services to adult and pediatric patients who in 2021 made 115,400 medical visits to the network of Federally Qualified Health Clinics and since 2020, these nurses have supported the county's largest community-wide COVID-19 testing and mass vaccination operation with 227,000 vaccinations administered; and

WHEREAS, the nurses at the Edward J. Healey Rehabilitation and Nursing Center in Riviera Beach provide skilled nursing services to residents with traumatic injuries or who have debilitating illnesses requiring 24/7 care and during the pandemic implemented infection control efforts including biweekly COVID testing of staff and residents; and

WHEREAS, the nurses with the Health Care District's Employee Health department support the health and well-being of over 1,300 staff members and provided COVID-19 testing and vaccinations; and

WHEREAS, the nurses with the Health Care District's Trauma Agency, Corporate Risk Management Program and other administrative areas support the District's safety net health care mission; and

WHEREAS, Palm Beach County Fire Rescue's Critical Care Nurses with the Aeromedical team provide initial care on scene and in flight for patients transported by the Health Care District's two Trauma Hawk air ambulances; and

WHEREAS, the designated Trauma Resuscitation Nurses within the county's Trauma System attend to critically injured patients in the county's two Level I Trauma Centers, St. Mary's Medical Center and Delray Medical Center; and

WHEREAS, nurses provide a continuum of care to recovering trauma patients, from admission to discharge; and

WHEREAS, in 2022, National Nurses Week is celebrated from May 6th to May 12th and National School Nurse Day is celebrated on May 11th; and

NOW, THEREFORE, on this 16th day of June 2022, the HEALTH CARE DISTRICT OF PALM BEACH COUNTY Board of Commissioners, on behalf of the community, does express appreciation for the nurses in our safety net system.

Upon call of a vote, the Chair thereupon declared the proclamation duly passed and adopted on this 16th day of June 2022.

Leslie B. Daniels, *Chair*

Edward G. Sabin, *Secretary*

HEALTH CARE DISTRICT BOARD**June 16, 2022****1. Description: Proclamation Recognizing the Trauma System****2. Summary:**

The month of May is recognized nationally as Trauma Awareness Month. This year the Palm Beach County Trauma System, which is overseen by the Health Care District of Palm Beach County, marks its 31st year. In 2021, the Trauma System provided lifesaving trauma care and specialized treatment to more than 5,300 residents and visitors. The Health Care District's Board of Commissioners is asked to approve a proclamation that commemorates Trauma Awareness Month and recognizes the many dedicated professionals within the county's Trauma System.

3. Substantive Analysis:

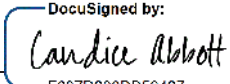
The Health Care District oversees the county's Trauma System from the time a patient is traumatically injured through rehabilitation. Since 1991, when the first lifesaving mission took flight, the Palm Beach County Trauma System has cared for more than 93,500 trauma patients. The Health Care District's Trauma Agency continuously monitors trauma quality and provides clinical coordination of the entire Trauma System. The Trauma Agency also conducts community outreach programs that provide education about injury prevention like the "Shattered Dreams" safe driving program for teens in school, "Stop the Bleed" training and "Falls Prevention" training. The Board is asked to approve Proclamation 2022P-002 to honor those who support the clinical coordination of lifesaving trauma care in Palm Beach County.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements			Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Net Operating Impact			Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

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 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

Committee Name

N/A

Date


HEALTH CARE DISTRICT BOARD

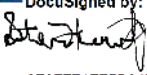
June 16, 2022

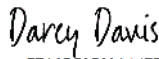
6. Recommendation:

Staff recommends the Board approve Proclamation 2022P-002.

Approved for Legal sufficiency:

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VP & General Counsel

DocuSigned by:

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VP, Chief HR & Administrative Officer

DocuSigned by:

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Chief Executive Officer



PROCLAMATION 2022P-002

A PROCLAMATION OF THE HEALTH CARE DISTRICT BOARD OF COMMISSIONERS TO RECOGNIZE THE PALM BEACH COUNTY TRAUMA SYSTEM AND COMMEND THE MANY DEDICATED PROFESSIONALS WHOSE WORK SAVES LIVES.

WHEREAS, the Palm Beach County Trauma System, which is monitored for quality by the Health Care District of Palm Beach County, has provided lifesaving, rapid-response care to residents and visitors who suffer serious traumatic injuries for 31 years; and

WHEREAS, the Trauma System treated more than 5,300 trauma patients last year and over 93,500 trauma patients since inception on May 1st, 1991; and

WHEREAS, trauma injury is the leading cause of death among Americans between 1 and 44 years old; and

WHEREAS, the integrated Trauma System provides access to specialized trauma services to seriously injured patients from the scene in Palm Beach County within an average of 20 minutes of injury; and

WHEREAS, rapid and safe transport, comprehensive and immediate treatment, and early rehabilitation of trauma patients reduce the physical, emotional, and financial costs of traumatic injuries; and

WHEREAS, the success of Palm Beach County's integrated emergency-response system is the result of close collaboration between dedicated partners who are committed to saving lives; and

WHEREAS, trauma physicians, specialists, nurses, and other staff at the two Level I Trauma Centers - St. Mary's Medical Center and Delray Medical Center - and their associated rehabilitation centers are dedicated to ensuring that trauma victims receive lifesaving care; and

WHEREAS, Palm Beach County Fire Rescue along with 11 other public and private EMS providers support the pre-hospital component of initial trauma care with dedicated nurses, paramedics, EMTs, 911 communications and dispatch staff, and emergency staff; and

WHEREAS, the Trauma Hawk aeromedical team conducted safe, expedited transfers of 532 trauma patients from the scene and between hospitals in 2020; and

WHEREAS, the staff of the Health Care District's Trauma Agency continuously monitors trauma quality and provides clinical coordination of the entire Trauma System; and

WHEREAS, the Trauma Agency staff conducts outreach programs – an integral part of the county's trauma system – that provide community education about injury prevention such as “Stop the Bleed”, driver safety and preventing falls, which is a proven approach to reducing death and disability and saving lives; and

WHEREAS, the Palm Beach County Trauma System is a mature, integrated system that meets or exceeds Florida trauma regulations; and

WHEREAS, the American Trauma Society has declared May 2022 as National Trauma Awareness Month; and

WHEREAS, this year's theme, “Safe Surroundings: Preventing Violence and Promoting Peace Community by Community” raises awareness about the rise in intentional injuries and deaths and supports prevention efforts; and

NOW, THEREFORE, on this 16th day of June 2022, the HEALTH CARE DISTRICT OF PALM BEACH COUNTY Board of Commissioners, on behalf of the community, does hereby express its appreciation of the dedicated professionals who serve the Palm Beach County Trauma System.

Upon call of a vote, the Chair thereupon declared the proclamation duly passed and adopted on this 16th day of June 2022.

Leslie B. Daniels, *Chair*

Edward G. Sabin, *Secretary*

HEALTH CARE DISTRICT BOARD

June 16, 2022

1. **Description: Recent Regulatory Updates and Industry Enforcement Activity**

2. **Summary:**

This item presents recent health care regulatory updates and industry enforcement activity which may impact the Health Care District of Palm Beach County (“HCD”). An overall summary and supplemental details are being provided to the Board as informational, including: Recent Regulatory Updates and Industry Enforcement Activity since the last meeting (March – May 2022). *Note: Cybersecurity and Data Privacy updates and activity are separately reported to HCD’s Board and Finance and Audit Committee as education.*

3. **Substantive Analysis:**

HCD Compliance, Privacy, and Ethics (“CPE”) consistently reviews regulatory updates and industry enforcement activity to keep abreast of the changes and potential impacts to HCD, communicate information to necessary parties, and help shape CPE’s Work Plan. Information is searched, tracked, reviewed, analyzed, monitored, and posted to our regulatory dashboard. HCD CPE determines the information necessary to communicate to HCD staff, physicians, and leadership, as well as if additional action (e.g., audit, policy, training) is necessary. These updates are presented to the HCD Board by the HCD VP/Chief Compliance, Privacy & Risk Officer, quarterly.

Regulatory Updates

1. HHS Suspends Sunset Regulation
2. HHS Requests Hold of Appeal on Surprise Billing Law
3. CMS Issues FY23 IPPS and LTCH Proposed Rule
4. CMS Announces Action to Reduce Maternal Mortality
5. CMS Issues FY23 SNF PPS Proposed Rule
6. CMS Announce Return to Previous Pre-COVID-19 Policies for Some Facilities
7. 125 Hospitals file Lawsuit Against HHS over DSH Payments
8. HHS Plans to Revoke the Healthcare Conscience Rule
9. CMS Announces Eligible Individuals Can Receive No-Cost Second COVID-19 Booster
10. 42 Florida Bills Signed into Law by Governor

Industry Updates

1. Former Florida Physician and Insys Sales Representative Convicted in Kickback Scheme
2. UCLA to Pay Nearly \$375 Million to Resolve Abuse Allegations
3. California Physician to Pay Over \$1 Million to Resolve False Claims Act Allegations for non-FDA approved injections
4. University of Maryland Shore Regional Health Agrees to Settle False Claims Act Allegations Related to Lack of Supervision
5. Oklahoma City Hospital Agrees to Pay \$1.1 Million to Resolve False Claims Allegations Related to Intensive Cardiac Rehabilitation
6. Massachusetts Physician Charged with Illegally Prescribing Drugs to SUD and Chronic Pain Patients

HEALTH CARE DISTRICT BOARD

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7. Boulder Health System, Physician Assistance, and ARNP Resolve Allegations of Improper Opioid Prescribing
8. Three Individuals Found Guilty of Multi-Million Dollar Fraud for Substance Abuse Treatment for Teenagers
9. Justice Department Announces Enforcement Actions Charging 14 Individuals with Opioid Distribution
10. New Jersey Hospital (The Valley Hospital) Faces Class Action Lawsuit for HIPAA Violations Over Debt Collection Practices
11. ClearChoiceMD Self-Discloses False Claims
12. Justice Department Brings Charges to Combat COVID-19 Health Care Fraud
13. Physician Found Not Guilty of 14 Patient Deaths
14. Former Nurse Found Guilty of Criminally Negligent Homicide
15. Ozarks Hospital Sued for Failing to Maintain Patient Records

(INFORMATION ONLY – DETAILS PROVIDED BELOW):

Regulatory Updates

1. HHS Suspends Sunset Regulation (05/2022)

- The Department of Health and Human Services (“HHS”) suspended the SUNSET rule enacted during the previous administration. The SUNSET rule would have mandated review of thousands of regulations, which would have created undue burdens for staff.
- HHS noted that the rule was passed without comment from appropriate stakeholders and lacked a reasonable explanation for the quick timeline in which it was passed. Further, they estimated it would save approximately \$70 million over a ten-year period by withdrawing the rule.

2. HHS Requests Hold of Appeal on Surprise Billing Law (05/2022)

- HHS filed a formal request to hold the appeal of a Texas ruling that voided part of the No Surprises Act (“NSA”).
- Previously, the Texas court had voided part of the NSA that outlined arbitration provisions. HHS appealed the decision in April, but has requested a hold until it formally releases the final rule, which is expected in a few months.
- The NSA was implemented in an effort to limit bills sent to individuals who received care at an in-network provider but received care from an out-of-network provider, which causes substantial out of pocket costs for patients.

3. CMS Issues FY23 IPPS and LTCH Proposed Rule (04/2022)

- CMS recently issued the FY23 Inpatient Prospective Payment System (“IPPS”) and Long-Term Care Hospital Prospective Payment System proposed rule.
- The proposed rule would increase payment rates for generate acute care hospitals under the IPPS that participate in in Hospital Quality Reporting system and meaningful EHR users by 3.2%.

HEALTH CARE DISTRICT BOARD

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- Payments may be adjusted based on other criteria, such as for excessive readmissions, poor performance under the hospital-acquired condition reduction program, and potential adjustments based on value-based purchasing.
- This would increase payments by \$1.6 billion in FY2023.
- CMS anticipates that disproportionate share hospital payments and uncompensated care payments would be reduced by \$800 million for FY2023.
- CMS is not proposing any additional MS-DRGs, meaning there will still be 767 MS-DRGs.
- Consistent with its prior focus, CMS is also seeking comments on reporting social determinants of health diagnosis codes. CMS seeks the information to improve the ability to quickly document and report diagnosis codes that affect social and economic conditions of patients.
- The rule proposes a payment adjustment for N95s that made in the U.S., as there has been a dramatic increase in costs associated with obtaining such equipment in light of the COVID-19 pandemic. CMS is seeking comment on payment adjustments for such additional expenses.
- This would make changes to GME full-time equivalent cap in light of recent court decisions.
- The proposal also seeks to establish a publicly reported and hospital designation system related to the quality and safety of maternity care.

4. CMS Announces Action to Reduce Maternal Mortality (04/2022)

- In an effort to reduce maternal mortality and morbidity, CMS has announced details related to “Birthing-Friendly” hospital designations. The designation would assist patients in easily obtaining information and maternal care based on quality.
- CMS plans to publicly report in the information on its website and expand criteria necessary to qualify for such a designation in the future.

5. CMS Issues FY23 SNF PPS Proposed Rule (04/2022)

- CMS recently issued the FY23 Skilled Nursing Facility (“SNF”) Prospective Payment System (“PPS”) or fiscal year 2023.
- The proposal calls for a \$320 million decrease in SNF payments for FY23. The rule also would implement a quality measure for staff flu vaccinations.
- It also calls for the resumption of reporting patient data that was previously required but delayed due to the COVID-19 pandemic.
- CMS also proposed a 5% cap on annual wage index decreases.
- CMS seeks comment on minimum direct care staffing requirements for long-term care facilities.
- CMS notes that these facilities must continue to be compliant with evidence-based infection control practices and Conditions of Participation.

6. CMS Announce Return to Previous Pre-COVID-19 Policies for Some Facilities (04/2022)

- CMS announced that while it continues to focus on patient safety at nursing homes, it will begin to remove some of temporary emergency declaration waivers enacted to assist healthcare facilities during the pandemic.
- With vaccination rates against COVID-19 dramatically increasing in nursing home residents and staff members, CMS will begin to remove some flexibilities that are no longer required at SNFs.

HEALTH CARE DISTRICT BOARD

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- Additionally, some flexibilities provided to inpatient hospices, intermediate care facilities for individuals with intellectual disabilities, and ESRD facilities.
- CMS noted that recent surveys have indicated that resident care issues have not related to infection control, but instead weight loss and weight gain, depression, and pressure ulcers.
- Some of this may be attributable to lack of minimum standards, with CMS citing minimum training requirements for nursing aides as a potential cause.
- Accordingly, CMS is reimplementing some previous measures to assist these facilities in meeting regulatory requirements to ensure patient's physical, mental, and psychosocial needs are met.
- It was noted that CMS will retain flexibility for some requirements, such as the ability to provide temporary waivers for nurse aide certifications if there are significant issues in training and testing programs.
- The PHE will allow CMS to issue state, county, and facility-based waivers as required. The waivers will expire in two groups, the first expiring in 30 days and the other expiring in 60 days.

7. 125 Hospitals file Lawsuit Against HHS over DSH Payments (04/2022)

- 125 hospitals have banded together to file a lawsuit against HHS.
- This is based on the method calculating disproportionate share hospital ("DSH") payment adjustments.
- The lawsuit argues that HHS incorrectly utilized the number of days entitled to benefits under Medicare Part A to artificially lower payments owed to hospitals.
- The lawsuit seeks relief, including a declaration that HHS' policy is invalid.
- This would include recalculating the payments based on the correct use of the number of days patients are entitled to benefits under Medicare Part A, which would increase the amount owed.
- Such relief would also include payment to make the hospitals whole.

8. HHS Plans to Revoke the Healthcare Conscience Rule (04/2022)

- HHS plans to revoke the "conscience rule" that was enacted by the previous administration in 2019 but ultimately never implemented due to court challenges.
- The conscience rule allows healthcare employees to decline to provide care to patients if such care violates their religious or personal beliefs.
- Types of care that would have been protected by the conscience rule include abortions and contraception.

9. CMS Announces Eligible Individuals Can Receive Second COVID-19 Booster at No Cost (04/2022)

- CMS announced that it will cover a second COVID-19 booster for eligible individuals with no cost sharing requirements. Medicare patients are eligible to receive with no copayment, coinsurance, or deductible. Some immunocompromised individuals and people over 50 are now eligible to receive the second booster dose from Pfizer or Moderna.

HEALTH CARE DISTRICT BOARD

June 16, 2022

10. 42 Florida Bills Signed into Law by Governor (04/2022)

Florida Governor Ron DeSantis signed 42 bills into law on April 6, 2022. Many of these bills related to healthcare in some capacity. Of the 42 laws, the following have been determined to be applicable to healthcare or business functions in some capacity. These include:

- **CS/HB 469 – Patient Care in Health Care Facilities-** Authorizes unlicensed persons to assist patients with other specified tasks; revises provisions relating to medications & devices with which unlicensed persons may assist patients in self-administration; specifies staffing requirements for advanced life support ambulances during interfacility transfers; provides certain persons occupying such ambulances are in charge of patient care during transfers; revises list of medications that registered nurses may delegate administration to certified nursing assistants or home health aides; authorizes certified nursing assistants to administer certain medication to patients in county detention facilities under certain circumstances.
- **HB 539 – Nursing Home Financial Reporting-** Requires nursing homes & their home offices to annually file with AHCA their audited actual experience for purposes of financial reporting.
- **HB 817 – Emergency Medical Care and Treatment to Minors Without Parental Consent-** Removes the requirement that emergency medical care or treatment to a minor without parental consent be administered in hospital or college health service.
- **CS/HB 1209 – Administration of Vaccines-** Authorizes registered pharmacy technicians to administer specified vaccines under certain circumstances; authorizes certified pharmacists to administer specified vaccines under certain circumstances; revises immunizations or vaccines that certified pharmacists, registered interns, & registered pharmacy technicians may administer; revises & provides continuing education requirements for registered pharmacy technicians.
- **CS/CS/HB 1239 – Nursing Homes-** Outlines functions that do not qualify for direct care staffing hours for purposes of required nursing home staffing ratios; requires facilities to determine their direct care staffing needs based on certain assessment & resident care plan; revises nursing home staffing requirements; revises provisions relating to applications for change of ownership; revises provisions relating to facility's failure to comply with minimum staffing requirements.
- **CS/HB 1521 – Professional Counselors Licensure Compact-** Creates Professional Counselors Licensure Compact; provides for recognition to practice licensed professional counseling in member states; provides for recognition of practice of professional counseling through telehealth in member states; provides for development of data system, reporting procedures, & exchange of specified information between member states; specifies licensees practicing in remote state under compact must adhere to laws & rules of remote state.
- **CS/SB 292 – Newborn Screenings-** Requires hospitals and other state-licensed birthing facilities to test for congenital cytomegalovirus in newborns within a specified timeframe under certain circumstances; revising the timeframe in which health care providers attending home births must make certain referrals; requiring a newborn's primary health care provider to refer the newborn for testing for congenital cytomegalovirus under certain circumstances; requiring that certain test results be reported to the Department of Health within a specified timeframe.
- **SB 312 – Telehealth-** Revises the prohibition on prescribing controlled substances through the use of telehealth to include only specified controlled substances. Note must still be read in conjunction with federal law, specifically Controlled Substances Act and Ryan Haight Act.
- **SB 534 – Prescription Drugs Used in the Treatment of Schizophrenia for Medicaid Recipients-** Authorizing the approval of drug products or certain medication prescribed for the treatment of schizophrenia or schizotypal or delusional disorders for Medicaid recipients who have not met the step-therapy prior authorization criteria, when the drug product or certain medication meets specified criteria.
- **CS/SB 544 – Drug-related Overdose Prevention-** Revising the purpose of specified provisions relating to the prescribing, ordering, and dispensing of emergency opioid antagonists to certain

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persons by authorized health care practitioners; providing certain authorized persons immunity from civil or criminal liability for administering emergency opioid antagonists under certain circumstances; revising requirements for a certain health awareness campaign; requiring hospital emergency departments and urgent care centers to report incidents involving a suspected or actual overdose to the Department of Health under certain circumstances.

- **CS/SB 566 – Mental Health Professional Licensure-** Revises licensure requirements for clinical social workers, marriage and family therapists, and mental health counselors.
- **CS/SB 632 – Occupational Therapy-** Revising eligibility requirements for the occupational therapist licensure examination; authorizing certain licensed occupational therapists to use a specified title and the associated initials; prohibiting certain persons from using a specified title and the associated initials, and outlines certain criminal penalties for violations.
- **SB 704 – Substance Abuse Service Providers-** Revises the types of expenditures for district programs and services which are eligible for state payment; requiring service provider applicants to include the names and locations of certain recovery residences in their license application; requiring service providers to record specified information in the Department of Children and Families' Provider Licensure and Designations System after a specified date; requiring certified recovery residence administrators to demonstrate the ability to meet specified requirements; requiring service providers to return an individual's personal effects upon the individual's discharge.
- **CS/CS/SB 926 – Licensure Examinations for Dental Practitioners-** Revises licensure examination requirements for dentists to require applicants to demonstrate certain clinical skills on a manikin rather than a live patient; revising requirements for regional licensure examinations offered by dental schools to dental students; revising licensure examination requirements for dental hygienists to require applicants to demonstrate certain clinical skills on a manikin rather than a live patient.
- **CS/CS/SB 988 – In-person Visitation-** The law is known as the "No Patient Left Alone Act" and requires that the Health Care District take steps to bring the organization into compliance. Notably for the HCD, it applies to hospitals and nursing homes. The new law requires the Health Care District to develop a policy (or update its existing policies) within 30 days of being signed into law, which would mean such a policy must be implemented or updated to ensure compliance by May 6, 2022. That policy must be posted on the HCD website on the home page, meaning it is directly accessible to visitors. AHCA has the right to request the policies and procedures any time after the May 6, 2022 implementation date. Additionally, the policy must be submitted to AHCA when the organization seeks a licensure renewal. The policies and procedures must include the following provisions: Infection control and education policies for visitors; Screening, PPE, and other infection control guidance for visitors; The length of time visitors are permitted to visit the patient, as well as the number of individuals allowed to visit the patient; Establish the right of a patient to designate an essential caregiver; and The designation of an individual (HCD staff member) to ensure such a policy is actually followed in practice. The policy and procedures cannot establish more stringent guidelines than those that are in place for the HCD's staff, cannot require visitors to proof of vaccination or immunization status, and cannot prohibit consensual physical contact between the visitor and the patient or resident. The law outlines specific situations during which in-person visitation must be permitted, unless the patient or resident objects. These include end-of-life situations, situations involving major medical decisions, during child birth, and several other situations specifically outlined.
- **CS/CS/SB 1222 – Acute and Post-acute Hospital Care at Home-** Authorizing paramedics to perform certain life support services to patients receiving acute and post-acute hospital care at home under certain circumstances; providing that a physician or medical director who supervises or directs the provision of such services by a paramedic is liable for any act or omission during the provision of such services; specifying that Class III institutional pharmacies may dispense, distribute, compound, and fill prescriptions for medicinal drugs for inpatient treatment and patients receiving acute and post-acute hospital care at home, etc.

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- **CS/CS/SB 1262 – Mental Health and Substance Abuse-** Authorizing emergency contact information to be released to certain entities; revising the conditions under which a patient's communication with persons outside of a receiving facility may be restricted; requiring a receiving facility to notify specified emergency contacts of individuals who are being involuntarily held for examination; requiring receiving facilities to document that an option to authorize the release of specified information has been provided, within a specified timeframe, to individuals admitted on a voluntary basis; requiring that reports issued by law enforcement officers when delivering a person to a receiving facility contain certain information related to emergency contacts
- **CS/CS/SB 1374 – Clinical Laboratory Testing-** Exempts RNs from clinical lab personnel licensure requirements in certain situations.
- **CS/SB 1770 – Donor Human Milk Bank Services-** Authorizes AHCA to pay for donor human milk bank services as an optional Medicaid service if certain conditions are met; authorizing the agency to seek federal approval; adding donor human milk bank services to the list of Medicaid services authorized for reimbursement on a fee-for-service basis; adding donor human milk bank services to the list of minimum benefits required to be covered by Medicaid managed care plan.
- **CS/SB 1844 – Mental Health and Substance Abuse-** Revises provisions relating to the voluntary admission of minors to a facility for examination and treatment; requiring that a minor's assent to voluntary care be verified through a clinical review; requiring law enforcement officers transporting individuals for involuntary treatment to take certain actions; requiring law enforcement officers transporting individuals for certain treatment to take certain actions.
- **CS/CS/SB 1950 – Statewide Medicaid Managed Care Program-** Requiring, rather than authorizing, that the reimbursement method for provider service networks be on a prepaid basis; deleting a requirement that the Agency for Health Care Administration provide the opportunity for public feedback on a certain waiver application; revising requirements relating to the databook published by the agency consisting of Medicaid utilization and spending data; deleting procedures for plan procurements when no provider service networks submit bids; providing that cancer hospitals meeting certain criteria are statewide essential providers.

Industry Updates

1. **Former Florida (Sarasota) Physician and Insys Sales Representative Convicted in Kickback Scheme (05/2022)**

- Dr. Steven Chun of Sarasota and Daniel Tondre were both found guilty by a federal jury on charges related to conspiracy to pay and receive kickbacks and bribes.
- Charges relate to paying speaker fees in return for prescribing Subsys, which is a fentanyl spray.
- Chun and Tondre were both convicted on five different counts of paying and receiving kickbacks on specific dates related to speaker events. Tondre faced additional charges related to identification fraud, which also arose out of his involvement in sham speaker events.
- Each count carries a conviction of up to five years. The Department of Justice ("DOJ") is also seeking to recover monetary damages. Chun was the owner and operator of a pain management practice and a high-volume prescriber of Subsys.
- Tondre worked as a sales representative at Insys Therapeutics. Tondre would routinely market the drug to Chun during these sham speaker events, during which Dr. Chun received \$2400.00-\$3000.00 per event.
- In reality, these payments were made to increase the number of prescriptions he wrote for the medication. The events were attended by Dr. Chun's family and friends and frequently had the same individuals attending all events.

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- Other signatures were falsified or forged. Insys also hired Dr. Chun's girlfriend to work as a liaison to assist with approvals of insurance forms for Subsys.
 - Chun ultimately received over \$275,000.00 in bribes and kickbacks from Insys for the speaker events in a three-year period.
- 2. UCLA to Pay Nearly \$375 Million to Resolve Abuse Allegations (05/2022)**
- The University of California Los Angeles ("UCLA") agreed to pay nearly \$375 million to resolve allegations of sexual abuse by a former gynecologist. The payment will settle claims brought by 312 women.
 - This is the second settlement arising from misconduct by Dr. James Heaps, with UCLA previously agreeing to pay over \$240 million in February 2022 to resolve sexual abuse allegations from 200 separate plaintiffs.
 - Heaps worked at UCLA's medical center from 1986-2018 and the UCLA student health center from 1983-2010.
- 3. California (San Francisco) Physician to Pay Over \$1 Million to Resolve False Claims Act ("FCA") Allegations (05/2022)**
- Dr. Roger Wang, a rheumatology specialist, agreed to pay over \$1 million to resolve FCA allegations related to charging Medicare for non-FDA approved drugs and services when he purchased visco supplements, injected them into patients, and knowingly submitted thousands of claims to Medicare for payment.
 - Medicare does not reimburse for the injections as these were not approved for sale in the United States. This occurred from 2015-2019, during which all associated claims entered for reimbursement constituted False Claims.
- 4. University of Maryland Shore Regional Health Agrees to Settle False Claims Act ("FCA") Allegations Related to Lack of Supervision (05/2022)**
- The University of Maryland Shore Regional Health agreed to pay nearly \$300,000 to resolve FCA allegations related to submitting claims for radiation therapy and diagnostic services that failed to meet the appropriate physician supervision requirements.
 - From 2014-2018, Shore Health billed Medicare for the radiation therapy and other diagnostic services in an outpatient setting that was said to be under the direct supervision of a physician.
 - Direct supervision: the physician must be immediately available to furnish assistance throughout the procedure, though not necessarily present in the room at the time the procedure is performed.
 - During the time period in question, there was only one physician available to supervise procedures. On numerous occasions, the physician was performing radiation oncology services that could not be interrupted at another location while the radiation therapy and diagnostic services were being performed at Shore Health.
 - The case was raised pursuant to the *qui tam* provisions of the FCA. The individual who raised the suit was a former employee of Shore Health and will recover approximately \$50,000.00 for his role in bringing the case forward.

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5. Oklahoma City Hospital Agrees to Pay \$1.1 Million to Resolve False Claims Allegations Related to Intensive Cardiac Rehabilitation (05/2022)

- Oklahoma Heart Hospital South agreed to pay approximately \$1.15 million to resolve FCA allegations where from 2013-2019, the hospital submitted claims for Intensive Cardiac Rehabilitation (“ICR”) which did not meet requirements.
- During an internal review/audit, the hospital discovered questionable practices related to billing certain services. After the discovery, the hospital contacted the DOJ to self-disclose the questionable activity. As part of the settlement, Oklahoma Heart did not admit liability.
- Prior to billing for ICR, a physician is required to complete and sign an individualized treatment plan for the patient. Such a treatment plan must also be updated every 30 days and signed by the physician. In many instances, ICR services billed by the hospital failed to have a physician complete an individualized treatment plan, did not sign the individualized treatment plan, and/or update the individualized treatment plans at appropriate intervals.

6. Massachusetts Physician Charged with Illegally Prescribing Drugs to SUD and Chronic Pain Patients (05/2022)

- A physician in Lawrence, Massachusetts was indicted for illegally prescribing controlled substances and for defrauding the Massachusetts Medicaid program.
- Dr. Ramon Suarez-Martinez was the medical director at Lawrence Medical Center and now faces 12 counts of illegally prescribing a controlled substance to 6 different patients and for submitting false claims to Medicaid.
- The investigation revealed that Dr. Suarez-Martinez frequently prescribed amphetamines, benzodiazepines, and morphine sulfate to some patients, despite urine drug screenings that revealed the patients were not taking the medications (but whom tested positive for other substances such as cocaine and fentanyl). Dr. Suarez-Martinez continued to prescribe such drugs to patients and did not address the underlying illegal drug usage.
- Accordingly, the prescriptions were provided without a legitimate medical purpose and not in the usual course and scope of professional practice.
- Claims submitted to Medicaid from these prescriptions constitute False Claims.

7. Boulder Health System, Physician Assistance, and ARNP Resolve Allegations of Improper Opioid Prescribing (05/2022)

- Boulder Community Health, P.A. Christopher Kreider, and ARNP Bonnie Wilensky agreed to resolve allegations of inappropriate opioid prescribing.
- Per the allegations, Kreider and Wilensky wrote numerous prescriptions for opioids in dosages, frequencies, and in combination with other substances that were outside the course and scope of professional practice. Accordingly, the prescriptions failed to meet reimbursement requirements and were not covered.
- As part of the settlement, Boulder Community Health will pay \$350,000.00, while Kreider agreed to have his practice supervised for a period of two years.

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- Kreider will also be required to complete 60 hours of continuing education on topics including prescribing controlled substances, addiction uses, and alternatives to opioids for pain management. Wilensky will be prohibited from prescribing controlled substances for two years.
 - The DOJ contended that the pair prescribing opioids in high dosages and in combination with other dangerous controlled substances, such as benzodiazepines and muscle relaxants, while ignoring indications of substance use disorder, abuse of prescriptions, and mental health issues.
 - Boulder Health faced allegations that it failed to properly supervise employees' prescribing habits and did not implement appropriate controls to prevent such improper prescribing.
- 8. Three (3) California Individuals Found Guilty of Multi-Million Dollar Fraud for Substance Abuse Treatment for Teenagers (05/2022)**
- Three defendants were found guilty for their roles in an \$18.5 million scheme involving false and fraudulent claims for alcohol and drug treatment for high school and middle school students.
 - Claims were submitted by Atlantic Recovery Services, which provides substance use disorder treatment for teenagers for California's Medicaid program. Gregory Hearn, LaLonie Egans, and Tina St. Julian held various roles at ARS, including billing supervisor, manager, and counselor, were convicted on one to four counts each. Each count carries a maximum of 10 years in prison.
 - The individuals submitted claims to Medicaid for services to students that did not actually require alcohol or drug treatment. ARS also billed for therapy and group therapy sessions that were never actually provided, and did not meet size and duration requirements. In an effort to coverup the scheme, ARS employees fraudulently completed documentation to support services.
- 9. Department of Justice Announces Enforcement Actions Charging 14 Individuals with Opioid Distribution (05/2022)**
- The DOJ announced a successful collaboration with state and federal law enforcement resulting in criminal charges against 14 individuals in 8 separate federal districts for crimes related to alleged unlawful opioid distribution.
 - Of the 14 defendants, 12 are medical professionals.
 - One defendant was a dentist charged with illegally prescribing morphine, which included three opioid prescriptions for a patient in a five-day period.
 - In another instance, a former clinical director and nurse was charged with writing opioid prescriptions for herself for personal use and further distribution. To do, she would write prescriptions for current and former hospice patients.
- 10. New Jersey Hospital (The Valley Hospital) Faces Class Action Lawsuit for HIPAA Violations Over Debt Collection Practices (04/2022)**
- The Valley Hospital in New Jersey is facing a class action lawsuit from former patients who are alleging violations of HIPAA during the debt collection process.
 - The case had humble origins, with a debt collector contacted a patient to recover approximately \$450.00, as well as additional attorney fees and court costs.
 - The debt collector then filed a lawsuit to recover the fees from the patient.
 - When providing exhibits to the court, health insurance policy information was included, which falls under the ambit of HIPAA.

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- Accordingly, the patient filed a lawsuit, asserting these actions constitute violations of HIPAA and the Fair Debt Collections Practices Act.

11. ClearChoiceMD Self-Discloses False Claims (04/2022)

- ClearChoiceMD agreed to pay \$37,000.00 after self-disclosing violations of the Civil Monetary Penalties Law. Per the disclosure, ClearChoiceMD submitted claims for services that were never actually rendered. The services included evaluation and management services by a nurse practitioner that ultimately were never provided.

12. Department of Justice Brings Charges to Combat COVID-19 Health Care Fraud (04/2022)

- The DOJ announced criminal charges against 21 defendants across the U.S.
- The 21 defendants face various charges related to health care fraud for COVID-19 related schemes, which resulted in nearly \$150 million fraudulently being billed to federal health care programs and pandemic assistance programs.
- The DOJ was able to recover \$8 million in cash. Defendants were charged with a variety of schemes, including offering COVID-19 testing to obtain patients personal identifying information and saliva or blood samples. These samples were allegedly used to submit false claims to federal health care programs for unrelated and medically unnecessary tests and services.
- Two owners of a clinical laboratory were charged with violations of the Anti-Kickback Statute (“AKS”), health care fraud, and money laundering for their role in billing over \$200 million in clinical lab tests, \$125 million of which was involved false claims during the pandemic. The money was then laundered through other counties and used to purchase land and luxury goods.

13. Physician Found Not Guilty of 14 Patient Deaths (04/2022)

- Following a two-month trial, Dr. William Husel was found not guilty of all 14 counts of murder.
- Dr. Husel had faced charges related to allegations that he provided excessive amounts of painkillers to patients that were near the end of life.
- Per court documents, Dr. Husel was alleged to have provided fatal doses of fentanyl to patients who were near death from 2015-2018.
- It was argued that such doses were intentionally provided to shorten patients’ lives. The defense countered that there was not sufficient evidence to establish that Dr. Husel ordered the prescriptions to with the intent to kill the patients and there was not sufficient proof to establish that such medication actually caused the patients to die in an expedited manner.

14. Former Nurse Found Guilty of Criminally Negligent Homicide (03/2022)

- Former Vanderbilt nurse RaDonda Vaught was found guilty of criminally negligent homicide and abuse of an impaired adult.
- Vaught faces a potential sentence of 8 years in prison. The charges stem from a medication error. Vaught injected a patient with the wrong medication, Vecuronium, a paralyzer, when she meant to inject Versed, a sedative.
- The error stemmed from entering the first few letters into the medication dispensing system.

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- After the incident, Vanderbilt fired Vaught. Vaught also had her nursing license suspended. Many have decried the verdict, indicating it could further exacerbate nursing shortages and curb necessary reporting of actual or near-miss events.

15. Ozarks Hospital Sued for Failing to Maintain Patient Records (03/2022)

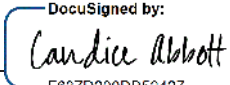
- Eastern Ozarks Hospital ceased operating in 2004, though it is currently facing a lawsuit for failure to maintain patient records.
- Despite the closure, a review of the land uncovered thousands of patients' information that contained Social Security Numbers, driver's licenses, and medical information.
- Employee information was also discovered at the scene, which revealed the information had been filtered through by unknown people.
- Despite closure, hospitals and health systems have a responsibility to properly maintain patient protected health information.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements			Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Net Operating Impact			Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

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 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

 Date


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6. Recommendation:

Staff recommends the Board receive and file HCD's Compliance, Privacy, and Ethics' Quarterly Informational Report of Recent Regulatory Updates and Industry Enforcement Activity (FY22 Q2) as informational as part of the consent agenda.

Approved for Legal sufficiency:

DocuSigned by:

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VP & General Counsel

DocuSigned by:

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VP & Chief Compliance, Privacy & Risk Officer

DocuSigned by:

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Chief Executive Officer

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1. Description: Cybersecurity and Data Privacy Regulatory Updates and Industry Enforcement Activity (CY2021 – Present)

2. Summary:

This agenda item presents recent regulatory updates and industry enforcement activity, specific to Cybersecurity and Data Privacy, for purposes of education and discussion with HCD's Finance and Audit Committee and Board. An overall summary and supplemental details are provided as informational, covering activity and events from CY2021 – Present (January 2021 – June 2022). These include government activities, actions, and guidance issued as well as events in the health care sector related to cybersecurity and privacy breach events.

3. Substantive Analysis:

The Health Care District consistently reviews regulatory updates and industry enforcement activity to keep abreast of the changes and potential impacts to HCD, communicate information to necessary parties, and help shape Departmental Work. Information is searched, tracked, reviewed, analyzed, monitored, posted to our regulatory dashboard, communicated to staff where needed, and takes additional steps/action (e.g., response, audit, policy, training) is necessary.

Regulatory Updates

1. Department of Justice ("DOJ") Announces Limits on Applying Computer Fraud and Abuse Act for Ethical Hackers
2. Department of Health and Human Services ("HHS") Issues Warning on Major Cyber Organizations of Russian Intelligence Services
3. Office for Civil Rights ("OCR") Seeks Public Comments on HIPAA and HITECH Security Provisions
4. HHS Cybersecurity Program Issues Warning on HIVE Ransomware
5. Health Sector Coordinating Council's Cybersecurity Working Group Publishes Operational Continuity-Cyber Incident Checklist
6. Hospital Cybersecurity Incidents Reach Record Number in 2021
7. DOJ Announces New Cyber-Fraud Initiative
8. Federal Bureau of Investigation ("FBI") Issues Warning on HIVE Ransomware
9. FBI Issues Warning After Darkside Ransomware Attack
10. Office of Inspector General ("OIG") Announces 10 Key Compliance Priorities for 2021
11. COVID-19 Leads to Healthcare Cybersecurity Threats

Industry Updates

1. BD Discloses Products at High Risk of Vulnerability
2. Refuah Health Center (New York City) Notifies Patients After Cybersecurity Event
3. DOJ's Cyber-Fraud Initiative Results in False Claims Act ("FCA") Settlement

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4. Tenet Health Hospitals Including St. Mary's Medical Center and Good Samaritan Medical Center (Palm Beach County) Suffer Cybersecurity Incident
5. Scripps Health, UMass Memorial Health Sued by Employees After Kronos Data Breach
6. Broward Health Faces Potential Class Action Lawsuit After Large Data Breach
7. Increase in Employees Inappropriately Viewing Electronic Patient Records in 2021
8. Eskenazi Health Records Compromised
9. Michigan Man Convicted for Hacking UPMC Human Resources Databases and Compromising Employee Information
10. Former UC San Diego Files Law Suit After Data Breach
11. St. Joseph's Health System Breach Results in 1.4 Million Compromised Records
12. Forefront Dermatology Experiences Data Breach
13. University Medical Center Southern Nevada REvil Ransomware Breach
14. Former Patient Care Technician Sentenced for Inappropriately Accessing Ex-Boyfriend's Records
15. University of Florida Health (UF Health Central Florida) Experiences Cybersecurity Event, over 700,000 Patients Data Compromised
16. 20/20 Eye Care Network Cybersecurity Event
17. CaptureRx Suffers Cybersecurity Breach
18. Kroger Breach Exposes Data of Approximately 1.5 million Individuals
19. Florida Healthy Kids Corporation Cybersecurity Data Breach
20. American Anesthesiology, Inc. Experiences Phishing Attack

(INFORMATION ONLY – DETAILS PROVIDED BELOW):

Regulatory Updates

1. **Department of Justice (“DOJ”) Announces Limits on Applying Computer Fraud and Abuse Act for Ethical Hackers (05/2022)**
 - The DOJ recently announced enforcement discretion and indicated it would no longer seek to charge good-faith hackers with violations of the Computer Fraud and Abuse Act (CFAA).
 - In the new guidance, the DOJ indicates good-faith security research should not result in criminal charges.
 - Good faith security research is defined as “accessing a computer solely for purposes of good-faith testing, investigation, and or/correction of a security flaw or vulnerability, where such activity is carried out in a manner designed to avoid any harm to individuals or the public, and where the information derived from the activity is used primarily to promote the security or safety of the class of devices, machines, or online services to which the accessed computer belongs, or those who use such devices, machines, or online services.”
 - The new policy provides areas where the DOJ will focus, which include cases where the defendant is not authorized to access a computer or was only authorized to access one part of a computer, such as an email account, and knowingly accessing areas where access is not permitted to the defendant.

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- The guidance also notes merely claiming to be engaged in conducting security research is not sufficient to bring forth a defense when it is determined those individuals acted in bad faith.
- 2. The Department of Health and Human Services (“HHS”) Issues Warning on Major Cyber Organizations of Russian Intelligence Services (05/2022)**
- HHS issued a warning on major cyber organizations of Russian Intelligence Services. Notable types include:
 - **Turla-** From Russia’s FSB, it targets academia, embassies, energy, government, military, telecommunications, research, and pharmaceutical companies. It has conducted notable attacks on U.S. Control Command, a former Soviet Union Prime Minister’s Officer, and G20 attendees by embedding a malware dropped in a meeting invite.
 - **APT29-** From Russia’s SVR, it targets academia, energy, finance, government, healthcare, media, pharmaceutical, and technology sectors. It has previously been used to attack the Pentagon, COVID-19 vaccine developers, and the SolarWinds Orion attack, which affected a U.S. hospital. It uses large-scale phishing campaigns and generally focuses on specific targets with repeated attempts.
 - **APT28-** From Russian’s GRU, it targets aerospace, defense, energy, government, healthcare, and media sectors. It utilizes password spraying technique, malware, and employs phishing and credential harvesting. It generally targets conventional computers and mobile devices.
 - **Sandworm-** From Russia’s GRU, it targets energy and government sectors. It has utilized NotPetya and frequently uses DDOS attacks.
 - DHS offered mitigation strategies, including updating software, enforce MFA to the greatest extent possible, provide training on targeted social engineering and phishing attacks, and implementing network segregation.
- 3. Office for Civil Rights (“OCR”) Seeks Public Comments on HIPAA and HITECH Security Provisions (04/2022)**
- The OCR recently requested comments from industry stakeholders related to HIPAA covered entities and business associates.
 - Specifically, it is seeking comment on recognized security practices of covered entities and business associates when the OCR determines fines, audits, and remedies to resolve actual or potential violations of HIPAA. It also seeks comments on the distribution of potential Civil Monetary Penalties collected under the HITECH Act.
 - The Request for Information notes the increasing regularity of cybersecurity threats involved electronic PHI, with data breaches continuing to increase.
- 4. HHS Cybersecurity Program Issues Warning on HIVE Ransomware (04/2022)**
- *HHS issued another warning about HIVE Ransomware on April 18, 2022.*
 - HIVE has been active since June 2021, but has already established itself as one of the leading healthcare ransomware groups.

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- The warning notes that HIVE is an aggressive and financially motivated ransomware group with enhanced capabilities of carrying out cyber-attacks, particularly against healthcare organizations.
 - Accordingly, HHS wanted to bring further awareness to the Healthcare and Public Health Sector to ensure operations and cybersecurity practices and procedures are in place to ensure they are adequately defending infrastructure and data.
 - HHS noted operations by HIVE include double extortion and that they will leak information on the dark web, they operate using a ransomware as a service model, they utilize Golang, which is a language used by cybercriminals in their malware, and that they utilize common infection methods such as RPN and VPN compromise and routinely engage in phishing.
- 5. Health Sector Coordinating Council's Cybersecurity Working Group Publishes Operational Continuity-Cyber Incident Checklist (04/2022)**
- The Health Section Coordinating Council's Cybersecurity Working Group [recently published an](#) operational continuity checklist to ensure continuity during a cybersecurity event.
 - The checklist aims to offer flexibility for staff and management to recover from an extended outage due to a cybersecurity event.
 - Guidance includes best practices, such as identifying the scope of the outage, establishing cybersecurity practices, creation of downtime plans, scaling services, and other useful information.
- 6. Hospital Cybersecurity Incidents Reach Record Number in 2021 (02/2022)**
- 45 million patients had their PHI exposed in 2021, which is an all-time high. This is an increase of over 11 million patients from calendar year 2020.
 - Health plans faced a 35% increase in the number of breaches, while cyberattacks against providers remained similar.
 - Clinics and outpatient facilities saw a 40% increase in cybersecurity incidents in 2021.
 - Hacking IT incidents remain the most common type of cybersecurity incident.
- 7. DOJ Announces New Cyber-Fraud Initiative (10/2021)**
- The DOJ announced the new Civil Cyber-Fraud Initiative, which seeks to combine the DOJ's expertise in fraud enforcement, government procurement, and cybersecurity to establish a cohesive unit to battle new cybersecurity threats.
 - This includes the security of sensitive information and essential systems, and will be led by the Civil Division's Commercial Litigation Branch, Fraud Section.
 - The Cyber-Fraud Initiative will utilize the False Claims Act to seek remedies related to cybersecurity fraud committed by government contractors and grant recipients.
 - The Press Release notes that it will continue to utilize the *qui tam* provisions of the False Claims Act ("FCA") to entice potential whistleblowers to bring forward information related to fraud.

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- The Initiative will “...hold accountable entities or individuals that put U.S. information or systems at risk by knowingly providing deficient cybersecurity products or services, knowingly misrepresenting their cybersecurity practices or protocols, or knowingly violating obligations to monitor and report cybersecurity incidents and breaches.”
 - The DOJ touted the benefits of the new Initiative, believes it will increase resiliency against cybersecurity intrusions across the government, public sector, and key industry partners.
 - It will also hold contractors and grantees accountable to their requirements and will allow government experts to rapidly identify and create patches for vulnerabilities in technologies. It is noted that such benefits will also benefit the American public.
- 8. Federal Bureau of Investigation (“FBI”) Issues Warning on HIVE Ransomware (08/2021)**
- The FBI issued a [Flash Warning](#) to cyber security professionals, noting the growing concern of Hive ransomware.
 - Hive ransomware uses several different strategies to compromise networks, including phishing emails and remote desktop protocols.
 - When active, the Hive software then exfiltrates data and encrypts files on the network server. It is then accompanied by a ransom note in each affected directory with instructions on how to purchase the decryption software.
 - The hacker executing the scheme will then threaten to leak the compromised information on the internet if the ransom is not paid, usually providing the affected party 2-6 days to pay the ransom before posting the compromised information on the internet. As part of the warning, the FBI emphasized that it continues to recommend that affected parties not pay the ransom associated with such hacking. The rationale is that paying such ransoms may encourage the bad actors to continue executing such schemes and the funds paid may support illegal activities. Further, paying such a ransom does not actually guarantee the hackers will return the files. The FBI does note it is a complicated issue, particularly when businesses can become inoperable. Ultimately, the FBI recommends that all ransomware incidents should be reported to the local FBI field office.
- 9. FBI Issues Warning After Darkside Ransomware Attack (05/2021)**
- The Cybersecurity and Infrastructure Security Agency and FBI issued a warning after a major pipeline in the United States was infected with Darkside ransomware.
 - Accordingly, the entities warned businesses to adopt a heightened state of awareness and to implement recommendations provided.
 - These include adopting network segmentation between IT and OS networks, frequently testing manual controls, ensuring backups are implemented and regularly tested, as well as isolated from network connections. Additional recommendations include: Requiring multi-factor authentication for remote access; Enabling strong spam filters to prevent phishing attacks; Implementing user training and regularly simulated attacks for spear-phishing; Ensuring software is updated; Limiting access

HEALTH CARE DISTRICT BOARD

June 16, 2022

to resources over various networks; Setting virus scans frequently; and implementing unauthorized execution prevent.

10. OIG Announces 10 Key Compliance Priorities for the Year (04/2021)

- Speaking at the HCCA Compliance Institute, Principal Deputy Inspector Christi Grimm [announced 10 key](#) compliance priorities for the OIG for 2021. Prioritizing cybersecurity was among these top 10 priorities.

11. COVID-19 Leads to Healthcare Cybersecurity Threats (01/2021)

- The COVID-19 pandemic has let to many changes and new issues.
- During calendar year 2020, over 500 providers experienced ransomware attacks that caused many issues.
- These include service cancellations, EHR downtime, and patient diversions. Vulnerabilities were also discovered in medical devices.

Industry Updates

1. BD Discloses Products at High Risk of Vulnerability (06/2022)

- BD, a manufacturer of health care items such as Pyxis products, issued a notice on its products security information.
- BD voluntarily reported the information to the FDA, Information Sharing and Analysis Organizations where BD participates, which includes the U.S. Department of Homeland Security and Infrastructure Security Agency and the Health Information Sharing and Analysis Center.
- BD provided a list of products that were installed with default credentials, which may still operate with those credentials.
- If installed with the same default local operating system, these credentials or domain-jointed server credentials may be shared across product types.
- If hackers exploited this vulnerability, they would potentially be able to access information in the system, including Protected Health Information (“PHI”) or other classified information.
- In order to exploit this vulnerability, hackers would need to gain access to default credentials, infiltrate the health care facility’s network, and gain access to specific devices or servers.

2. Refuah Health Center (New York City) Notifies Patients After Cybersecurity Event (05/2022)

- Refuah Health Center in New York City began notifying approximately 260,000 patients of a recent data breach.
- It was found that information was accessed sometime between May 31, 2021 and June 1, 2021. The investigation was completed in March 2022.

HEALTH CARE DISTRICT BOARD

June 16, 2022

- Data that was potentially compromised includes Social Security Numbers, birth dates, driver's license information, financial information including credit card numbers, patient health information ("PHI"), and Medicare numbers.
- Following the incident, Refuah Health updated its firewalls and conducted a vulnerability assessment.

3. DOJ's Cyber-Fraud Initiative Results in False Claims Act Settlement (05/2022)

- The Department of Justice's ("DOJ") Cyber-Fraud Initiative is beginning to result in cyber fraud False Claims Act ("FCA") settlement. The Initiative was first announced in October 2021, but is now beginning to show its effectiveness.
- A senior director of Cybersecurity, Compliance, and Controls for Aerojet Rocketdyne Holdings, Inc. brought forward the suit pursuant to the *qui tam* provisions of the FCA.
- Per the allegations, Aerojet is alleged to have failed to meet compliance standards for government cybersecurity standards related to the protection of unclassified information. This is outlined in government contracts. Additionally, Aerojet is alleged to have misrepresented its cybersecurity policies to increase the number of contracts it received.
- These misrepresentations and subsequent submission of invoices to the government are False Claims, as they were found material to obtaining a government contract.
- Aerojet had notable cybersecurity breaches in 2014 and 2015.
- The relator will receive an estimated 25-30% of the settlement for bringing forward.

4. Tenet Health Hospitals Including St. Mary's Medical Center and Good Samaritan Medical Center (Palm Beach County) Suffer Cybersecurity Incident (04/2022)

- Several Tenet Health facilities, including Palm Beach County hospitals, St. Mary's Medical Center and Good Samaritan Medical Center, suffered a cybersecurity incident in April 2022. Tenet did not confirm whether this was a ransom event.
- The incident crippled computer and phone systems and caused numerous network outages. Tenet did not reveal whether patient (PHI) or personnel records were breached at the time of publishing. The event temporarily delayed some patient care and caused EMTs to divert stroke and pregnant patients to other hospitals.
- Tenet suspended access privileges to some IT programs. In response, Tenet plans to implement additional security measures and is in the process of conducting a forensic investigation into the cause of the attack.

5. Scripps Health and UMass Memorial Health Sued by Employees After Kronos Data Breach (04/2022)

- Scripps Health recently experienced a data breach at the hands of the Kronos, which resulted in payment delays to employees.
- The Kronos Private Cloud breach resulted in December 2021, which caused issues with internal payroll systems.

HEALTH CARE DISTRICT BOARD

June 16, 2022

- The employees are suing for damages, including lack of overtime pay and inconsistent payment practices. Allegations also include that the organization used broad estimates to determine pay that was due.
 - *UMass Memorial Health Care (Massachusetts) was also a victim of the Kronos attack and is currently being sued by employees, who cite similar allegations.*
- 6. Broward Health Faces Potential Class Action Lawsuit After Large Data Breach (01/2022)**
- Broward Health is facing a potential class action lawsuit following an October 2021 data breach that potentially compromised the protected health information (“PHI”) of over 1.3 million individuals.
 - A patient who had their PHI compromised filed a lawsuit. The lawsuit seeks additional plaintiffs in an attempt to obtain class action status.
 - Information that was potentially compromised in the attack includes names, dates of birth, financial information, Social Security Numbers, and medical record numbers.
- 7. Increase in Employees Inappropriately Viewing Electronic Patient Records in 2021 (12/2021)**
- **Northwell Health** informed 13,000 individuals that their health information had been compromised by employee snooping. The employee faced criminal charges for the HIPAA violation.
 - **Aultman Health Foundation** notified over 7,000 individuals that a former employee had accessed their health information over a period of 12 years.
 - **Bryan Health** informed over 2,700 individuals that their medical records had been compromised by employee snooping.
 - **University of Florida Health (UF Health Shands)** contacted over 1,500 patients to notify them that an employee had inappropriately accessed their medical records.
 - **Montefiore Health System** notified patients that two employees had been terminated for inappropriately accessing their medical records. In one instance, the employee had been inappropriately viewing records for over a year.
 - **Baptist Health** terminated an employee that inappropriately viewed patient medical records without a professional need to know. In one egregious example, the employee altered an order for care.
- 8. Eskenazi Health Records Compromised (10/2021)**
- Eskenazi Health experienced a breach event that affected 1.5 million individuals.
 - Forensic analysis revealed that hackers had access to the internal systems for approximately three months.
 - Hackers demanded a ransom payment, which the health system declined to pay.
 - The hackers subsequently released compromised information on the dark web. Information compromised included names, dates of birth, addresses, telephone numbers, email addresses, medical record numbers, diagnosis and clinical information, treating physician information, insurance information, prescriptions,

HEALTH CARE DISTRICT BOARD

June 16, 2022

dates of service, driver's license and passport numbers, Social Security Numbers, and photographs of the patients.

9. Michigan Man Convicted for Hacking UPMC Human Resources Databases and Compromising Employee Information (10/2021)

- Justin Sean Johnson was sentenced to 60 months incarceration for conspiracy to defraud the U.S. and an additional two years for a charge of aggravated identity theft.
- Johnson was convicted of hacking University of Pittsburgh Medical Center Human Resources databases and stealing the personally identifiable information of more than 65,000 employees.
- Johnson initially hacked the UPMC databases in 2013 and 2014. He did this in order to steal the personal identifiable information of individuals and their W-2 information. He then sold the information on the dark web, who used the illegally obtained information to file fraudulent 1040 tax returns on behalf of UPMC employees. These funds were then converted to Amazon gift cards.
- Johnson would later continue to steal information from other locations from 2014-2017, during which time 90,000 additional individuals had their personally identifiable information stolen and sold on the dark web. This information was used by others to commit identity theft and bank fraud. These resulted in nearly \$1.7 million in false tax returns.
- Information compromised includes names, Social Security Numbers, addresses, and salary information of employees.

10. Former UC San Diego Patient Files Law Suit After Data Breach (09/2021)

- A former UC San Diego Health patient filed a law suit after the health system fell victim to a data breach that compromised 500,000 individuals' Protected Health Information ("PHI").
- The lawsuit alleges breach of contract and violations of California and federal privacy laws. It is seeking to become certified as a class-action lawsuit.
- Information compromised during the breach includes names, dates of birth, Social Security Numbers, health records, and financial information.

11. St. Joseph's Health System Breach Results in 1.4 Million Compromised Records (08/2021)

- St. Joseph's Health System experienced a breach in August 2021 that resulted in 1.4 million individual records being compromised.
- The system suffered a ransomware attack which knocked systems offline for approximately a week.
- St. Joseph's identified suspicious activity on its network and attempted to isolate the intrusions. Hackers had access to the data for nearly six months.
- Information compromised includes patient names and possibly addresses, dates of birth, Social Security Numbers, driver's licenses, medical record numbers, billing information, financial information, and medical treatment information.

HEALTH CARE DISTRICT BOARD

June 16, 2022

12. Forefront Dermatology Experiences Data Breach (07/2021)

- Forefront Dermatology experienced a cybersecurity event in July 2021 that affected over 2.4 million individuals.
- It was noted that the intrusion was noted and impermissible access had been found in its IT system. This allowed hackers to access patient and employee data, including names, dates of birth, and insurance plan information.

13. University Medical Center Southern Nevada REvil Ransomware Breach (06/2021)

- University Medical Center Southern Nevada suffered a data breach due to the REvil ransomware, which was created by a Russian based group.
- REvil had received over \$12 million in payments from ransomware attacks in 2021. 1.3 million patients had their information potentially compromised, including PHI.
- Information extracted includes names, addresses, Social Security Numbers, financial information, medical history, diagnosis, and test results.
- The cyber group posted images of passports and Social Security cards on its website.

14. Former Patient Care Technician Sentenced for Inappropriately Accessing Ex-Boyfriend's Records (06/2021)

- Jennifer Lynn Bacor, a former patient care technician at Cedar Rapids hospital, [was sentenced](#) to five years of probation and fined \$1,000 for inappropriately accessing and sending her ex-boyfriend's medical records.
- Bacor pleaded guilty to one count of wrongfully obtaining individually identifiable health information ("IIHI") under false or fraudulent pretenses.
- As part of the plea deal, Bacor admitted to the conduct at issue, including that she accessed the information without a professional need to know. The inappropriate access of the patient's medical record took place from April-October 2017.
- In September 2017, Bacor took a photograph of a picture that was contained in the patient's medical record and subsequently distributed it to other parties.
- One Individual later sent the same photograph to the patient on Facebook, with the message sent to multiple parties.

15. University of Florida Health (UF Health Central Florida) Experiences Cybersecurity Event, over 700,000 Patients Data Compromised (05/2021)

- On May 31, 2021, UF Health Central Florida, a recent acquisition / board member substitution by UF Health, suffered a cybersecurity event after it discovered unusual activity on IT systems.
- UF Health took actions to limit the damage by the attack by suspending access to email platforms.
- The attack caused systems, including the electronic health records system, to suffer outages for over a month. Clinicians utilized pen and paper to document information in medical records in accordance with downtime procedures.

HEALTH CARE DISTRICT BOARD

June 16, 2022

- As a result of the cybersecurity event, over 700,000 patients had their protected health information (“PHI”) compromised. Patient information compromised includes names, dates of birth, Social Security Numbers, addresses, private medical information, and insurance information.
- UF Health Central Florida disclosed the incident on 7/30/2021.
- One of the patients filed a lawsuit against the health system in October 2021, which is seeking class-action status. The lawsuit alleges that UF Health Central Florida failed to properly maintain and protect patient records. An additional allegation claims the system maintained patient records beyond the required retention period for medical records, which caused additional patient information to be exposed by the cybersecurity event.

16. 20/20 Eye Care Network Cybersecurity Event (05/2021)

- 20/20 Eye Care Network experienced a cybersecurity breach event in May 2021 that affected over 3.2 million individual users.
- This was after suspicious activity was identified in its Amazon Web Services environment. Forensic analysis revealed data had potentially been extracted from the network.

17. CaptureRx Suffers Cybersecurity Breach (05/2021)

- CaptureRx experienced a breach in May 2021, compromising 1.65 million users.
- The group noted unusual activity in its IT system.
- A subsequent investigation revealed that compromised patient information included names, dates of births, and prescription information.

18. Kroger Breach Exposes Data of Approximately 1.5 million Individuals (02/2021)

- Kroger experienced a cybersecurity event that affected 1.47 million individuals.
- Kroger utilized Accellion, a file sharing service used for third-party secure file transfers. A vulnerability was identified in Accellion’s file transfer service, which allowed access to certain information, including HR data, pharmacy, and clinical customer information.
- No financial information was stolen.

19. Florida Healthy Kids Corporation Cybersecurity Data Breach (01/2021)

- Florida Healthy Kids Corporation experienced a cyber breach (January 2021).
- 3.5 million individuals were affected by the security event. Forensic analysis revealed significant vulnerabilities on the program’s website, with these vulnerabilities dating back to 2013.
- Individual information compromised includes Social Security Numbers, dates of birth, names, addresses, and financial information.

HEALTH CARE DISTRICT BOARD**June 16, 2022****20. American Anesthesiology, Inc. Experiences Phishing Attack (01/2021)**

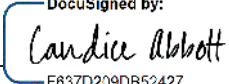
- American Anesthesiology, Inc. was subject to a phishing attack in January 2021.
- This resulted in nearly 1.3 million individuals having their information compromised.
- Hackers gained access via an email system of a business associate. Information extracted includes personal identifying information, though the focus appeared to be on obtaining payroll information.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements			Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Net Operating Impact			Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F637D209DB52427...
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date

HEALTH CARE DISTRICT BOARD

June 16, 2022

6. Recommendation:

Staff recommends the Board receive and file the Cybersecurity and Privacy Regulatory Updates and Industry Activity Report as informational to supplement the Presentation provided for education.

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
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VP & General Counsel

DocuSigned by:
Heather Bokor
4768F813A13D48D...
VP & Chief Compliance, Privacy and Risk
Officer

DocuSigned by:
Patty Lavelly
799FE5C1B7B844A...
VP & Chief Information and Digital Officer

DocuSigned by:
Darcy Davis
77A3B53589A1477...
Chief Executive Officer

HEALTH CARE DISTRICT BOARD**June 16, 2022****1. Description: Settlement Offer - Coman Caulking & Waterproofing, Inc.****2. Summary:**

This item presents a settlement offer made by Coman Caulking & Waterproofing, Inc. ("Corporation"), one of twenty-four (24) Defendants in the matter styled The Health Care District of Palm Beach County ("District") v. TLC Engineering *et al.*, an ongoing construction litigation matter involving The Edward J. Healey Rehabilitation and Nursing Center ("Healey Center").

3. Substantive Analysis:

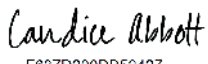
The Corporation has offered to pay the District the amount of \$1,000 to resolve all issues or concerns related to its involvement in this matter. The Corporation was the subcontractor allegedly responsible for the caulking services. After consideration of the facts, the potential damages to the Healey Center related to the Corporation's conduct, and the litigation risks, the District's staff recommends that the Board accept the Corporation's settlement offer.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F637D209DB52427...
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date

HEALTH CARE DISTRICT BOARD

June 16, 2022

6. Recommendation:

Staff recommends the Board approve the settlement offer of \$1,000.

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
5C75A1C7D5E64B0...
VP & General Counsel

DocuSigned by:
Darcy Davis
77A3B53589A1477...
Chief Executive Officer

HEALTH CARE DISTRICT BOARD**June 16, 2022****1. Description: Settlement Offer - Koeckritz Enterprises, Inc.****2. Summary:**

This item presents a settlement offer made by Koeckritz Enterprises, Inc. ("Corporation"), one of twenty-four (24) Defendants in the matter styled The Health Care District of Palm Beach County ("District") v. TLC Engineering *et al.*, an ongoing construction litigation matter involving The Edward J. Healey Rehabilitation and Nursing Center ("Healey Center").

3. Substantive Analysis:

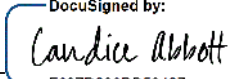
The Corporation has offered to pay the District the amount of \$35,000 to resolve all issues or concerns related to its involvement in this matter. The Corporation was named in the lawsuit by the general contractor, Suffolk Construction Company, Inc., and is the subcontractor responsible for the showers. After consideration of the facts, the potential damages to the Healey Center related to the Corporation's conduct, and the litigation risks, the District's staff recommends that the Board accept the Corporation's settlement offer.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F637D209DB52427...
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date

HEALTH CARE DISTRICT BOARD

June 16, 2022

6. Recommendation:

Staff recommends the Board approve the settlement offer of \$35,000.

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
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VP & General Counsel

DocuSigned by:
Darcy Davis
77A3B53589A1477...
Chief Executive Officer

HEALTH CARE DISTRICT BOARD**June 16, 2022****1. Description: Settlement Offer - O'Donnell, Naccarato, Mignogna & Jackson, Inc.****2. Summary:**

This item presents a settlement offer made by O'Donnell, Naccarato, Mignogna & Jackson, Inc. ("Corporation"), one of twenty-four (24) Defendants in the matter styled The Health Care District of Palm Beach County ("District") v. TLC Engineering *et al.*, an ongoing construction litigation matter involving The Edward J. Healey Rehabilitation and Nursing Center ("Healey Center").

3. Substantive Analysis:

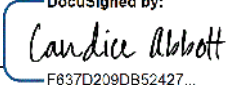
Guidance was provided by the Health Care District Board during a closed attorney client session on March 24, 2022. The Corporation has offered to pay the District the amount of \$30,000 to resolve all issues or concerns related to its involvement in this matter. The Corporation was the structural engineer of record. After consideration of the facts, the potential damages to the Healey Center related to the Corporation's conduct, and the litigation risks, the District's staff recommends that the Board accept the Corporation's settlement offer.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F637D209DB52427...
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date

HEALTH CARE DISTRICT BOARD

June 16, 2022

6. Recommendation:

Staff recommends the Board approve the settlement offer of \$30,000.

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
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VP & General Counsel

DocuSigned by:
Darcy Davis
77A3B53589A1477...
Chief Executive Officer

HEALTH CARE DISTRICT BOARD**June 16, 2022****1. Description: Board Member Standing Committee Service****2. Summary:**

District Board Members serve on Standing Committees and other District Boards. This agenda item presents the appointment of Erica Whitfield to the Quality, Patient Safety and Compliance Committee.

3. Substantive Analysis:

The Health Care District Bylaws specify that a minimum of 2 Board members shall be appointed to each standing committee of the Board, one of which will chair the committee. This agenda item presents the appointment of Erica Whitfield to the Quality, Patient Safety and Compliance Committee.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

Candice Abbott
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A
Committee Name

N/A
Date

6. Recommendation:

Staff recommends the Board appoint Erica Whitfield to the Quality, Patient Safety and Compliance Committee.

HEALTH CARE DISTRICT BOARD

June 16, 2022

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
5C75A1C7D5E84B0...
VP & General Counsel

DocuSigned by:
Thomas Cleare
DF3D11A7A3564EF...
AVP of Communications, Community
Engagement and Corporate Security

DocuSigned by:
Darcy Davis
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Chief Executive Officer

HEALTH CARE DISTRICT BOARD

June 16, 2022

1. Description: Medical Staff Appointment(s) for Lakeside Medical Center

2. Summary:

The agenda item represents the practitioner(s) recommended for Medical Staff appointment by the Medical Executive Committee of Lakeside Medical Center.

3. Substantive Analysis:

The practitioner(s) listed below satisfactorily completed the credentialing and privileging process and met the standards set forth within the approved Medical Staff Bylaws. The credentialing and privileging process ensures that all Medical Staff meet specific criteria and standards of professional qualifications; this criterion includes, but is not limited to:

- Current licensure
- Relevant education, training and experience
- Current clinical and professional competence
- Health fitness and ability to perform requested privileges
- Malpractice history and liability insurance coverage
- Immunization status; and
- Applicable life support training

Last Name	First Name	Degree	Specialty	Appointment	Privileges
Colak	Kaya	MD	Radiology	Initial Appointment	Provisional
Eby	Marcus	MD	General Surgery	Initial Appointment	Provisional
Pierre	Nadia	MD	Obstetrics & Gynecology	Initial Appointment	Courtesy
Abu	Rebecca	MD	Pediatrics	Reappointment	Affiliate
Iftikhar	Asma	MD	Internal Medicine	Reappointment	Affiliate
Monroig	Miguel	MD	Anesthesiology	Reappointment	Affiliate
Ramirez-Caban	Laura	MD	Obstetrics & Gynecology	Reappointment	Affiliate
Bolton	Thomas	MD	Anatomic & Clinical Pathology	Reappointment	Active
Hernandez	Eliezer	MD	Cardiovascular Disease	Reappointment	Active
Hechtman	Jill	MD	Obstetrics & Gynecology	Reappointment	Active
Wallace	Matthew	MD	Emergency Medicine	Reappointment	Active
Hinson	Rashida	PA	Physician Assistant	Reappointment	Allied Health Professional
McCartney	Megan	PA	Physician Assistant	Reappointment	Allied Health Professional
Saleh	Noha	PA	Physician Assistant	Reappointment	Allied Health Professional

HEALTH CARE DISTRICT BOARD**June 16, 2022**

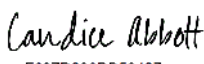
Hughes	Amber	APRN	Nurse Practitioner	Reappointment	Allied Health Professional
Oliscat	Gesie	APRN	Nurse Practitioner	Reappointment	Allied Health Professional
Llanura	Claire	APRN	Nurse Practitioner	Reappointment	Allied Health Professional

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements			Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact			Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F637D209DB52427...
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:


Medical Executive Committee
 Committee Name


6/6/22
 Date


6. Recommendation:

Staff recommends the Board approve the Medical Staff Appointment(s) for Lakeside Medical Center.

Approved for Legal sufficiency:

DocuSigned by:

 5C75A1C7D5E84B0...
 VP & General Counsel

DocuSigned by:

 1F272D34C8B04A5...
 Chief Medical Officer

DocuSigned by:

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 Chief Executive Officer

HEALTH CARE DISTRICT BOARD

June 16, 2022

1. **Description: Epic Journey Adoption Update**

2. **Summary:**

The Health Care District's clinics and hospital went live on Epic July 1, 2021. This presentation will review adoption and progress for Phase 2.

3. **Substantive Analysis:**

This agenda item will update the board on our Epic Journey that we kicked off July 2020. The electronic health record went live July 1, 2021 at Lakeside Medical Center and the C.L. Brumback Primary Care Clinics. Epic awarded us with a FQHC grant of \$227k as a recognition for the patients we care for in our community. HCD has been live for almost a year. Software adoption is going very well. Optimization activities continue to be at a high level for the clinics and LMC.

The Epic Community Connect model is what we purchased from our partner, Memorial Healthcare. This means that Memorial Healthcare provides the Epic software, implementation and support services. Epic routinely surveys the connect model customers to see how the partners are doing. Our survey results were lower than Memorial and HCD would like to see them. Memorial has responded and is getting more involved in our support in an effort to improve customer service.

Our initial go live was our Phase 1 of the implementation. Phase 2 is underway and includes adding blood bank software to LMC as our highest priority. We are connecting to the Florida Health Information Exchange, adding interfaces for our new ERP software, implementing Aeromedical billing and developed the ground transportation module for our new ambulances. The Healey Center was to be a part of Phase 2. After careful consideration of the current software, it was determined that the software functionality does not meet the needs of our facility. We will continue to monitor the progress of software development to determine the right time to implement Healey.

4. **Fiscal Analysis & Economic Impact Statement:**

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements			Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact			Yes <input type="checkbox"/> No <input type="checkbox"/>

HEALTH CARE DISTRICT BOARD
June 16, 2022

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:
Candice Abbott
F837D209DB52427...
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A
Committee Name

N/A
Date

6. Recommendation:

Staff recommends the Board receive and file the Epic Journey Adoption Update.

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
5C75A1C7D5E84B0...
VP & General Counsel

DocuSigned by:
Patty Larely
799FE5C1B7B844A...
VP & Chief Information & Digital Officer

DocuSigned by:
Darcy Davis
77A3B53589A1477...
Chief Executive Officer

Epic Journey Adoption Update



Agenda

- FQHC Grant
- Epic Journey Phase 1
- Phase 1 Adoption Metric
- Customer Satisfaction
- Phase 2 and beyond

Epic FQHC Grant

HCDPBC received \$227k in grant funding

Epic Journey Phase 1 – July 1, 2021

- Scope – Lakeside Medical Center and C.L. Brumback Clinics
- Single medical record for HCD plus the Epic Everywhere health information exchange to include:
 - Memorial Healthcare – S. Broward
 - Potentially N. Broward Health System – evaluating Epic
 - Cleveland Clinic Martin Health
 - Event notification from all Florida hospitals – underway
 - Health Choice Network of FQHCs

Phase 1 Adoption Metri

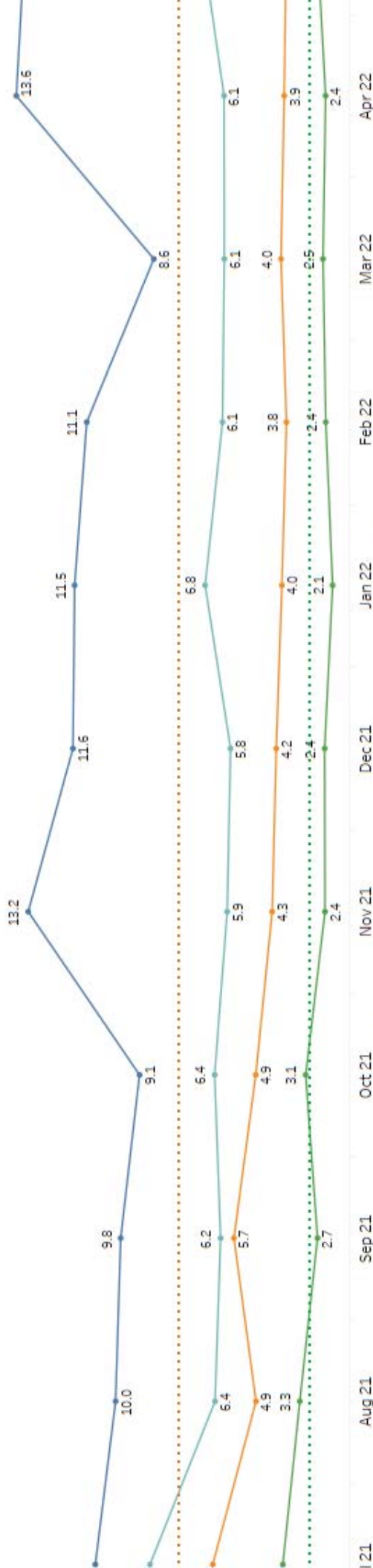
- C.L. Brumback Primary Care Clinics
 - Patient registration time by clinic
 - Provide time in note per appointment by specialty
- Lakeside Medical Center
 - Problem list update at admission
 - Problem list update at discharge
 - Discharge medication reconciliation
 - Barcoded medication administration
 - Computerized physician order entry

AVERAGE CLINIC REGISTRATION TIME



PROVIDER TIME SPENT IN NOTES

AVG. TIME IN NOTES PER APPOINTMENT BY SPECIALTY

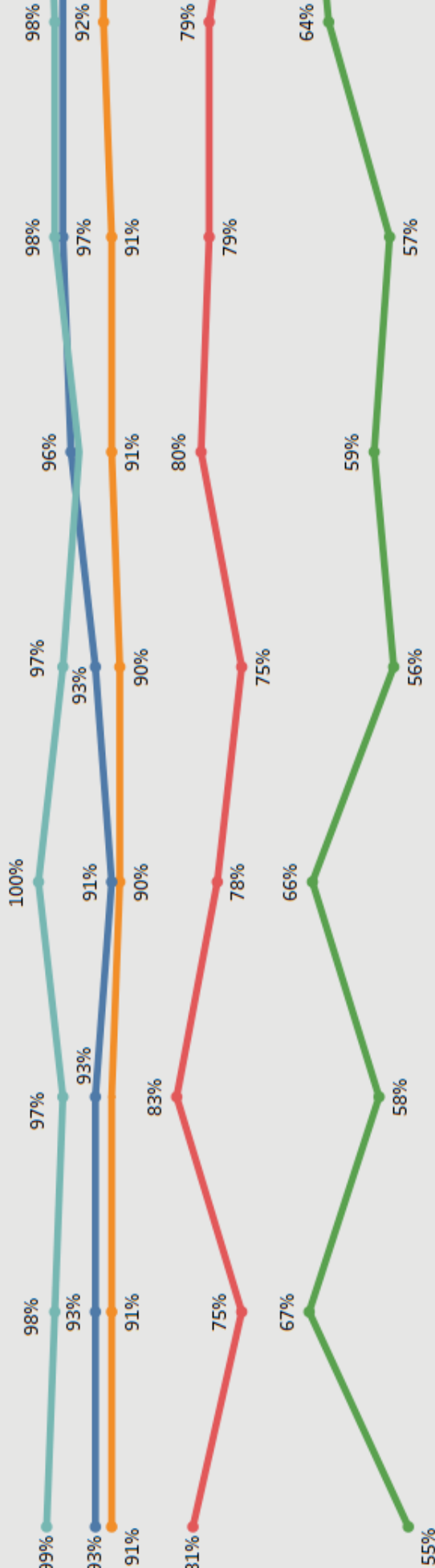


AVG. TIME IN NOTES PER APPOINTMENT BY SPECIALTY (IN MINUTES)

	2021					2022				
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
Behavioral Health	10.75	10.01	9.83	9.14	13.20	11.57	11.51	11.06	8.62	13.63
Dentistry	6.47	4.90	5.70	4.91	4.31	4.16	3.96	3.79	3.99	3.87
Primary Care	8.76	6.39	6.19	6.40	5.95	5.83	6.75	6.12	6.05	6.06
Women's Health	3.92	3.30	2.66	3.09	2.30	2.40	2.11	2.36	2.46	2.36

LMC Inpatient Dashboard Metrics

Problem list update at admission Problem list update at discharge Problem list update at admission BCMA CPOE










Epic Community Connect Customer Satisfaction Survey

- Survey is conducted by Epic and is specific to Community Connect sites
- Timeframe – 3/24/22 to 4/7/22, 9 months post go live
- Leadership – 6 responses
- Staff – 90 responses
- Overall 9.2% response rate



Community Connect Survey Results Memorial Healthcare System

Metric	Your Average	Percentile	Responses	Benchmark	Benchmark Percentiles		
					25th	50th	75th
Overall happiness through Community Connect	5.95	14%	93		6.33	6.79	7.18
How happy do you think you'll be in 2 years	6.39	19%	93		6.50	6.94	7.18
Would you recommend Epic to a peer?	6.38	9%	92		6.88	7.18	7.18
Initial training quality	6.17	46%	90		5.79	6.22	6.22
Ongoing training quality	6.24	60%	90		5.73	6.06	6.06
Timeliness and quality of support	6.31	31%	93		6.13	6.68	6.68
Reporting and analytics support	6.08	44%	93		5.79	6.13	6.13

Response to Survey Results

- MHS Epic team will increase their support to HCD
 - Rounding at HCD sites
 - MHS to lead clinics optimization
 - Considering requests to provide HCD analysts more access
- HCD Epic training team expanding the training program
- Continue optimization activity (include MHS)
- MHS will want to resurvey in a few months

Phase 2 and Beyond

Projects Underway

- Blood Bank software at LMC
- ERP software interface to Epic
- Upgraded provider portal for District Care Provider Network
- Connecting to Florida Health Information Exchange
- Ground transportation module
- Aeromedical billing – live 6/1
- Legacy system archive

Phase 2 and Beyond

Projects Being Evaluated

- Population health for Clinics and District Cares
- Long term care module for Healey
- UniteUS and Epic interface
- New Muse EKG software to interface with Epic for LMC

Continue Optimization

- LMC
- Clinics
- Revenue Cycle

Questions?

HEALTH CARE DISTRICT BOARD

June 16, 2022

1. Description: Health Care District Safety and Security

2. Summary:

As we continue to deal with gun violence and mass shootings as a society, we want to share the proactive steps that we have taken as an organization to provide a safe and secure environment for our staff and patients.

3. Substantive Analysis:

We have proactively invested in the following:

- Safety training for all employees on an annual basis
- Contract with PBSO for LMC
- Contract with Riviera Police for Healey Center
- Invested and built our own security guard team with all locations covered
- Access Control at all locations
- Integrated security camera system covering all locations


The District's property insurance carrier conducts an annual risk engineering evaluation of LMC and the Healey Center, including a limited in scope security assessment. The purpose is to provide loss prevention and risk mitigation insight to the District for purposes of the District's property insurance policy renewal. The 2022 report did not reveal any areas of vulnerability and makes reference to having onsite security cameras, a security guard on-site 24/7, card entry access machines and the presence of pyxis machines to protect controlled substances.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F6370290D52411
 Candice Abbott
 VP & Chief Financial Officer

HEALTH CARE DISTRICT BOARD

June 16, 2022

5. Reviewed/Approved by Committee:


N/A
Committee Name

N/A
Date

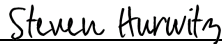
6. Recommendation:

Staff recommends the Board receive and file the HCD Safety and Security agenda item.


Approved for Legal sufficiency:

DocuSigned by:


Bernabe Icaza
5C7BAC70A5E4E0A
VP & General Counsel

DocuSigned by:


Steven Hurwitz
C72F7C7E989E477
VP, Chief Administration Officer

DocuSigned by:


Darcy Davis
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Chief Executive Officer