



**FINANCE & AUDIT COMMITTEE MEETING AGENDA**  
**June 15, 2022 at 12:00 PM**  
**1515 North Flagler Drive, Suite 101**  
**West Palm Beach, FL 33401**

**Remote Participation Link:**

<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXRzZ1dDQT09>

Via Telephone dial-in access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

1. **Call to Order – Edward Sabin, Chair**
  - A. Roll Call
  - B. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.
2. **Agenda Approval**
  - A. Additions/Deletions/Substitutions
  - B. Motion to Approve Agenda
3. **Awards, Introductions and Presentations**
  - A. Economic Update and Yield Curve Analysis (John Grady, Public Trust Advisors)
  - B. Cybersecurity and Privacy Education (Heather Bokor / Patty Lavelly)
4. **Disclosure of Voting Conflict**
5. **Public Comment**
6. **Meeting Minutes**
  - A. **Staff recommends a MOTION TO APPROVE:**  
Finance & Audit Committee Meeting Minutes of March 23, 2022 [Pages 1-4]
7. **Consent Agenda- Motion to Approve Consent Agenda Items**
  - A. **ADMINISTRATION**
    - 7A-1 **RECEIVE AND FILE:**  
June 2022 Internet Posting of District Public Meeting.  
<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=436&m=0|0&DisplayType=C>

**7. Consent Agenda (Continued)**

**7A-2 RECEIVE AND FILE:**

Finance & Audit Committee Attendance. [Page 5]

**7A-3 RECEIVE AND FILE:**

Cybersecurity and Data Privacy Regulatory Updates and Industry Enforcement Activity (CY2021 – Present) (Heather Bokor / Patty Lavelly) [Pages 6-18]

**8. Regular Agenda**

**A. ADMINISTRATION**

**8A-1 RECEIVE AND FILE:**

Health Care District Financial Statements – April 2022  
(Candice Abbott) [Pages 19-64]

**9. CEO Comments**

**10. CFO Comments**

**11. Committee Member Comments**

**12. Establishment of Upcoming Finance and Audit Committee Meetings**

**August 9, 2022**

- 12:00PM, Joint Meeting with the District Board

**September 2022 (TBD)**

- 4:00 P.M. – Joint Meeting with the District Board

**December 14, 2022**

- 12:00 P.M. – Finance and Audit Committee Meeting

**13. Motion to Adjourn**



**FINANCE & AUDIT COMMITTEE MEETING  
SUMMARY MINUTES**

**March 23, 2022 at 12:00 P.M.  
1515 North Flagler Drive, Suite 101  
West Palm Beach, FL 33401**

**Remote Participation Link:**

<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXR5Z1dDQT09>

**Telephone Dial-In Access: 646-558-8656 | Meeting ID: 550 789 5592 | Passcode: 946503**

**1. Call to Order –Les Daniels (In Ed Sabin’s absence)**

**A. Roll Call**

Health Care District Finance and Audit Committee members present included: Les Daniels, Richard Sartory; Mark Marciano; Joseph Gibbons and Sophia Eccleston. Edward Sabin and Nancy Banner were absent.

Staff present included: Darcy Davis, Chief Executive Officer; Bernabe Icaza, General Counsel; Candice Abbott, Chief Financial Officer; Dr. Belma Andric, Chief Medical Officer; Heather Bokor, Chief Compliance Officer; Karen Harris, VP of Field Operations; Dr. Thomas Cleare, AVP Planning and Community Engagement; Steven Hurwitz, Chief Administrative Officer; Patricia Lavelly, Chief Information Officer; and Betsy Bittar, Senior Internal Auditor;

Recording/Transcribing Secretary: Melanie Maldonado

**B. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.**

**2. Agenda Approval**

**A. Additions/Deletions/Substitutions**

**B. Motion to Approve Agenda**

**CONCLUSION/ACTION: Joseph Gibbons made a motion to approve the agenda. The motion was duly seconded by Mark Marciano. There being no opposition, the motion passed unanimously.**

**3. Awards, Introductions and Presentations**

- A. Economic Update and Portfolio Strategy Review (John Grady, Public Trust Advisors)

*Mr. Grady gave the Committee the economic update and portfolio strategy for the current quarter.*

**4. Disclosure of Voting Conflict**

**5. Public Comment**

**6. Meeting Minutes**

- A. **Staff Recommends a MOTION TO APPROVE:**  
Finance & Audit Committee Meeting Minutes of December 15, 2021.

**CONCLUSION/ACTION:** Joseph Gibbons made a motion to approve the Finance & Audit Committee Meeting Minutes of December 15, 2021. The motion was duly seconded by Richard Sartory. There being no objection, the motion passed unanimously.

**7. Consent Agenda- Motion to Approve Consent Agenda Items**

**CONCLUSION/ACTION:** Joseph Gibbons made a motion to approve the Consent Agenda as presented. The motion was duly seconded by Sophia Eccleston. There being no objection, the motion passed unanimously.

- A. **ADMINISTRATION**

- 7A-1 **RECEIVE AND FILE:**  
March 2022 Internet Posting of District Public Meeting  
<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=327&m=0|0&DisplayType=C>

- 7A-2 **RECEIVE AND FILE:**  
Finance and Audit Committee Attendance

- 7A-3 **Staff Recommends a MOTION TO APPROVE:**  
Flagler Lease Extension

Mr. Hurwitz provided us with the Flagler Lease Extension for review

**8. Regular Agenda**

A. **ADMINISTRATION**

8A-1 **RECEIVE AND FILE:**  
2021 Health Care District Audit

RSM presented the 2021 Health Care District Audit for the Committee and responded to questions.

**CONCLUSION/ACTION: Received and filed.**

8A-2 **RECEIVE AND FILE:**  
Health Care District Financial Statements – January 2022

Ms. Abbott reported on the findings of the internal audit and responded to questions.

**CONCLUSION/ACTION: Received and filed.**

8A-3 **Staff Recommends a MOTION TO APPROVE:**  
Atlantis Clinic Lease

Dr. Andric provided an overview of the Atlantis Clinic Lease that will offer all services lines, including Adult and Pediatric care, Women’s Health, Dental, Behavioral Health and Substance Use Disorder, and Pharmacy, as well as several new offerings such as mammography and Optometry in the near future. She also responded to questions.

**CONCLUSION/ACTION: Joseph Gibbons made a motion to defer approval of the Lease Agreement to the District Board. The motion was duly seconded by Richard Sartory. There being no objection, the motion passed unanimously.**

**9. CEO Comments**

**10. CFO Comments**

**11. Committee Member Comments**

**12. Establishment of Upcoming Finance and Audit Committee Meetings**

**June 15, 2022**

- 12:00PM, Finance and Audit Committee Meeting

**August 9, 2022**

- 12:00PM, Joint Meeting with the District Board

**September Meeting (Date TBD)**

- 4:00PM, Joint Meeting with the District Board

**December 14, 2022**

- 12:00PM, Finance and Audit Committee Meeting

**13. Motion to Adjourn**

There being no further business, the meeting was adjourned.

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**Ed Sabin, Chair**

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**Date**

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OF PALM BEACH COUNTY  
FINANCE AND AUDIT COMMITTEE**

**Attendance Tracking**

	6/29/2021	9/16/2021	12/15/2021	3/23/2022
Edward Sabin	✓	✓	✓	
Nancy Banner	✓	✓	✓	
Les Daniels	✓	✓		✓
Richard Sartory	✓		✓	✓
Mark Marciano	✓	✓	✓	✓
Joseph Gibbons		✓	✓	✓
Sophia Eccleston		✓	✓	✓

**HEALTH CARE DISTRICT  
FINANCE AND AUDIT COMMITTEE**

**June 15, 2022**

**1. Description: Cybersecurity and Data Privacy Regulatory Updates and Industry Enforcement Activity (CY2021 – Present)**

**2. Summary:**

This agenda item presents recent regulatory updates and industry enforcement activity, specific to Cybersecurity and Data Privacy, for purposes of education and discussion with HCD’s Finance and Audit Committee and Board. An overall summary and supplemental details are provided as informational, covering activity and events from CY2021 – Present (January 2021 – June 2022). These include government activities, actions, and guidance issued as well as events in the health care sector related to cybersecurity and privacy breach events.

**3. Substantive Analysis:**

The Health Care District consistently reviews regulatory updates and industry enforcement activity to keep abreast of the changes and potential impacts to HCD, communicate information to necessary parties, and help shape Departmental Work. Information is searched, tracked, reviewed, analyzed, monitored, posted to our regulatory dashboard, communicated to staff where needed, and takes additional steps/action (e.g., response, audit, policy, training) is necessary.

**Regulatory Updates**

1. Department of Justice (“DOJ”) Announces Limits on Applying Computer Fraud and Abuse Act for Ethical Hackers
2. Department of Health and Human Services (“HHS”) Issues Warning on Major Cyber Organizations of Russian Intelligence Services
3. Office for Civil Rights (“OCR”) Seeks Public Comments on HIPAA and HITECH Security Provisions
4. HHS Cybersecurity Program Issues Warning on HIVE Ransomware
5. Health Sector Coordinating Council’s Cybersecurity Working Group Publishes Operational Continuity-Cyber Incident Checklist
6. Hospital Cybersecurity Incidents Reach Record Number in 2021
7. DOJ Announces New Cyber-Fraud Initiative
8. Federal Bureau of Investigation (“FBI”) Issues Warning on HIVE Ransomware
9. FBI Issues Warning After Darkside Ransomware Attack
10. Office of Inspector General (“OIG”) Announces 10 Key Compliance Priorities for 2021
11. COVID-19 Leads to Healthcare Cybersecurity Threats

**Industry Updates**

1. BD Discloses Products at High Risk of Vulnerability
2. Refuah Health Center (New York City) Notifies Patients After Cybersecurity Event
3. DOJ’s Cyber-Fraud Initiative Results in False Claims Act (“FCA”) Settlement



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4. Tenet Health Hospitals Including St. Mary's Medical Center and Good Samaritan Medical Center (Palm Beach County) Suffer Cybersecurity Incident
5. Scripps Health, UMass Memorial Health Sued by Employees After Kronos Data Breach
6. Broward Health Faces Potential Class Action Lawsuit After Large Data Breach
7. Increase in Employees Inappropriately Viewing Electronic Patient Records in 2021
8. Eskenazi Health Records Compromised
9. Michigan Man Convicted for Hacking UPMC Human Resources Databases and Compromising Employee Information
10. Former UC San Diego Files Law Suit After Data Breach
11. St. Joseph's Health System Breach Results in 1.4 Million Compromised Records
12. Forefront Dermatology Experiences Data Breach
13. University Medical Center Southern Nevada REvil Ransomware Breach
14. Former Patient Care Technician Sentenced for Inappropriately Accessing Ex-Boyfriend's Records
15. University of Florida Health (UF Health Central Florida) Experiences Cybersecurity Event, over 700,000 Patients Data Compromised
16. 20/20 Eye Care Network Cybersecurity Event
17. CaptureRx Suffers Cybersecurity Breach
18. Kroger Breach Exposes Data of Approximately 1.5 million Individuals
19. Florida Healthy Kids Corporation Cybersecurity Data Breach
20. American Anesthesiology, Inc. Experiences Phishing Attack

***(INFORMATION ONLY – DETAILS PROVIDED BELOW):***

### **Regulatory Updates**

1. **Department of Justice (“DOJ”) Announces Limits on Applying Computer Fraud and Abuse Act for Ethical Hackers (05/2022)**
  - The DOJ recently announced enforcement discretion and indicated it would no longer seek to charge good-faith hackers with violations of the Computer Fraud and Abuse Act (CFAA).
  - In the new guidance, the DOJ indicates good-faith security research should not result in criminal charges.
  - Good faith security research is defined as “accessing a computer solely for purposes of good-faith testing, investigation, and or/correction of a security flaw or vulnerability, where such activity is carried out in a manner designed to avoid any harm to individuals or the public, and where the information derived from the activity is used primarily to promote the security or safety of the class of devices, machines, or online services to which the accessed computer belongs, or those who use such devices, machines, or online services.”
  - The new policy provides areas where the DOJ will focus, which include cases where the defendant is not authorized to access a computer or was only authorized to access one part of a computer, such as an email account, and knowingly accessing areas where access is not permitted to the defendant.

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- The guidance also notes merely claiming to be engaged in conducting security research is not sufficient to bring forth a defense when it is determined those individuals acted in bad faith.
- 2. The Department of Health and Human Services (“HHS”) Issues Warning on Major Cyber Organizations of Russian Intelligence Services (05/2022)**
- HHS issued a warning on major cyber organizations of Russian Intelligence Services. Notable types include:
  - **Turla-** From Russia’s FSB, it targets academia, embassies, energy, government, military, telecommunications, research, and pharmaceutical companies. It has conducted notable attacks on U.S. Control Command, a former Soviet Union Prime Minister’s Officer, and G20 attendees by embedding a malware dropped in a meeting invite.
  - **APT29-** From Russia’s SVR, it targets academia, energy, finance, government, healthcare, media, pharmaceutical, and technology sectors. It has previously been used to attack the Pentagon, COVID-19 vaccine developers, and the SolarWinds Orion attack, which affected a U.S. hospital. It uses large-scale phishing campaigns and generally focuses on specific targets with repeated attempts.
  - **APT28-** From Russian’s GRU, it targets aerospace, defense, energy, government, healthcare, and media sectors. It utilizes password spraying technique, malware, and employs phishing and credential harvesting. It generally targets conventional computers and mobile devices.
  - **Sandworm-** From Russia’s GRU, it targets energy and government sectors. It has utilized NotPetya and frequently uses DDOS attacks.
  - DHS offered mitigation strategies, including updating software, enforce MFA to the greatest extent possible, provide training on targeted social engineering and phishing attacks, and implementing network segregation.
- 3. Office for Civil Rights (“OCR”) Seeks Public Comments on HIPAA and HITECH Security Provisions (04/2022)**
- The OCR recently requested comments from industry stakeholders related to HIPAA covered entities and business associates.
  - Specifically, it is seeking comment on recognized security practices of covered entities and business associates when the OCR determines fines, audits, and remedies to resolve actual or potential violations of HIPAA. It also seeks comments on the distribution of potential Civil Monetary Penalties collected under the HITECH Act.
  - The Request for Information notes the increasing regularity of cybersecurity threats involved electronic PHI, with data breaches continuing to increase.
- 4. HHS Cybersecurity Program Issues Warning on HIVE Ransomware (04/2022)**
- *HHS issued another warning about HIVE Ransomware on April 18, 2022.*

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- HIVE has been active since June 2021, but has already established itself as one of the leading healthcare ransomware groups.
- The warning notes that HIVE is an aggressive and financially motivated ransomware group with enhanced capabilities of carrying out cyber-attacks, particularly against healthcare organizations.
- Accordingly, HHS wanted to bring further awareness to the Healthcare and Public Health Sector to ensure operations and cybersecurity practices and procedures are in place to ensure they are adequately defending infrastructure and data.
- HHS noted operations by HIVE include double extortion and that they will leak information on the dark web, they operate using a ransomware as a service model, they utilize Golang, which is a language used by cybercriminals in their malware, and that they utilize common infection methods such as RPN and VPN compromise and routinely engage in phishing.

### **5. Health Sector Coordinating Council's Cybersecurity Working Group Publishes Operational Continuity-Cyber Incident Checklist (04/2022)**

- The Health Section Coordinating Council's Cybersecurity Working Group [recently published an](#) operational continuity checklist to ensure continuity during a cybersecurity event.
- The checklist aims to offer flexibility for staff and management to recover from an extended outage due to a cybersecurity event.
- Guidance includes best practices, such as identifying the scope of the outage, establishing cybersecurity practices, creation of downtime plans, scaling services, and other useful information.

### **6. Hospital Cybersecurity Incidents Reach Record Number in 2021 (02/2022)**

- 45 million patients had their PHI exposed in 2021, which is an all-time high. This is an increase of over 11 million patients from calendar year 2020.
- Health plans faced a 35% increase in the number of breaches, while cyberattacks against providers remained similar.
- Clinics and outpatient facilities saw a 40% increase in cybersecurity incidents in 2021.
- Hacking IT incidents remain the most common type of cybersecurity incident.

### **7. DOJ Announces New Cyber-Fraud Initiative (10/2021)**

- The DOJ announced the new Civil Cyber-Fraud Initiative, which seeks to combine the DOJ's expertise in fraud enforcement, government procurement, and cybersecurity to establish a cohesive unit to battle new cybersecurity threats.
- This includes the security of sensitive information and essential systems, and will be led by the Civil Division's Commercial Litigation Branch, Fraud Section.
- The Cyber-Fraud Initiative will utilize the False Claims Act to seek remedies related to cybersecurity fraud committed by government contractors and grant recipients.

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- The Press Release notes that it will continue to utilize the *qui tam* provisions of the False Claims Act (“FCA”) to entice potential whistleblowers to bring forward information related to fraud.
- The Initiative will “...hold accountable entities or individuals that put U.S. information or systems at risk by knowingly providing deficient cybersecurity products or services, knowingly misrepresenting their cybersecurity practices or protocols, or knowingly violating obligations to monitor and report cybersecurity incidents and breaches.”
- The DOJ touted the benefits of the new Initiative, believes it will increase resiliency against cybersecurity intrusions across the government, public sector, and key industry partners.
- It will also hold contractors and grantees accountable to their requirements and will allow government experts to rapidly identify and create patches for vulnerabilities in technologies. It is noted that such benefits will also benefit the American public.

### **8. Federal Bureau of Investigation (“FBI”) Issues Warning on HIVE Ransomware (08/2021)**

- The FBI issued a [Flash Warning](#) to cyber security professionals, noting the growing concern of Hive ransomware.
- Hive ransomware uses several different strategies to compromise networks, including phishing emails and remote desktop protocols.
- When active, the Hive software then exfiltrates data and encrypts files on the network server. It is then accompanied by a ransom note in each affected directory with instructions on how to purchase the decryption software.
- The hacker executing the scheme will then threaten to leak the compromised information on the internet if the ransom is not paid, usually providing the affected party 2-6 days to pay the ransom before posting the compromised information on the internet. As part of the warning, the FBI emphasized that it continues to recommend that affected parties not pay the ransom associated with such hacking. The rationale is that paying such ransoms may encourage the bad actors to continue executing such schemes and the funds paid may support illegal activities. Further, paying such a ransom does not actually guarantee the hackers will return the files. The FBI does note it is a complicated issue, particularly when businesses can become inoperable. Ultimately, the FBI recommends that all ransomware incidents should be reported to the local FBI field office.

### **9. FBI Issues Warning After Darkside Ransomware Attack (05/2021)**

- The Cybersecurity and Infrastructure Security Agency and FBI issued a warning after a major pipeline in the United States was infected with Darkside ransomware.
- Accordingly, the entities warned businesses to adopt a heightened state of awareness and to implement recommendations provided.
- These include adopting network segmentation between IT and OS networks, frequently testing manual controls, ensuring backups are implemented and regularly

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tested, as well as isolated from network connections. Additional recommendations include: Requiring multi-factor authentication for remote access; Enabling strong spam filters to prevent phishing attacks; Implementing user training and regularly simulated attacks for spear-phishing; Ensuring software is updated; Limiting access to resources over various networks; Setting virus scans frequently; and implementing unauthorized execution prevent.

**10. OIG Announces 10 Key Compliance Priorities for the Year (04/2021)**

- Speaking at the HCCA Compliance Institute, Principal Deputy Inspector Christi Grimm [announced 10 key](#) compliance priorities for the OIG for 2021. Prioritizing cybersecurity was among these top 10 priorities.

**11. COVID-19 Leads to Healthcare Cybersecurity Threats (01/2021)**

- The COVID-19 pandemic has let to many changes and new issues.
- During calendar year 2020, over 500 providers experienced ransomware attacks that caused many issues.
- These include service cancellations, EHR downtime, and patient diversions. Vulnerabilities were also discovered in medical devices.

**Industry Updates**

**1. BD Discloses Products at High Risk of Vulnerability (06/2022)**

- BD, a manufacturer of health care items such as Pyxis products, issued a notice on its products security information.
- BD voluntarily reported the information to the FDA, Information Sharing and Analysis Organizations where BD participates, which includes the U.S. Department of Homeland Security and Infrastructure Security Agency and the Health Information Sharing and Analysis Center.
- BD provided a list of products that were installed with default credentials, which may still operate with those credentials.
- If installed with the same default local operating system, these credentials or domain-jointed server credentials may be shared across product types.
- If hackers exploited this vulnerability, they would potentially be able to access information in the system, including Protected Health Information (“PHI”) or other classified information.
- In order to exploit this vulnerability, hackers would need to gain access to default credentials, infiltrate the health care facility’s network, and gain access to specific devices or servers.

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**2. Refuah Health Center (New York City) Notifies Patients After Cybersecurity Event (05/2022)**

- Refuah Health Center in New York City began notifying approximately 260,000 patients of a recent data breach.
- It was found that information was accessed sometime between May 31, 2021 and June 1, 2021. The investigation was completed in March 2022.
- Data that was potentially compromised includes Social Security Numbers, birth dates, driver's license information, financial information including credit card numbers, patient health information ("PHI"), and Medicare numbers.
- Following the incident, Refuah Health updated its firewalls and conducted a vulnerability assessment.

**3. DOJ's Cyber-Fraud Initiative Results in False Claims Act Settlement (05/2022)**

- The Department of Justice's ("DOJ") Cyber-Fraud Initiative is beginning to result in cyber fraud False Claims Act ("FCA") settlement. The Initiative was first announced in October 2021, but is now beginning to show its effectiveness.
- A senior director of Cybersecurity, Compliance, and Controls for Aerojet Rocketdyne Holdings, Inc. brought forward the suit pursuant to the *qui tam* provisions of the FCA.
- Per the allegations, Aerojet is alleged to have failed to meet compliance standards for government cybersecurity standards related to the protection of unclassified information. This is outlined in government contracts. Additionally, Aerojet is alleged to have misrepresented its cybersecurity policies to increase the number of contracts it received.
- These misrepresentations and subsequent submission of invoices to the government are False Claims, as they were found material to obtaining a government contract.
- Aerojet had notable cybersecurity breaches in 2014 and 2015.
- The relator will receive an estimated 25-30% of the settlement for bringing forward.

**4. Tenet Health Hospitals Including St. Mary's Medical Center and Good Samaritan Medical Center (Palm Beach County) Suffer Cybersecurity Incident (04/2022)**

- Several Tenet Health facilities, including Palm Beach County hospitals, St. Mary's Medical Center and Good Samaritan Medical Center, suffered a cybersecurity incident in April 2022. Tenet did not confirm whether this was a ransom event.
- The incident crippled computer and phone systems and caused numerous network outages. Tenet did not reveal whether patient (PHI) or personnel records were breached at the time of publishing. The event temporarily delayed some patient care and caused EMTs to divert stroke and pregnant patients to other hospitals.



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- Tenet suspended access privileges to some IT programs. In response, Tenet plans to implement additional security measures and is in the process of conducting a forensic investigation into the cause of the attack.
- 5. Scripps Health and UMass Memorial Health Sued by Employees After Kronos Data Breach (04/2022)**
- Scripps Health recently experienced a data breach at the hands of the Kronos, which resulted in payment delays to employees.
  - The Kronos Private Cloud breach resulted in December 2021, which caused issues with internal payroll systems.
  - The employees are suing for damages, including lack of overtime pay and inconsistent payment practices. Allegations also include that the organization used broad estimates to determine pay that was due.
  - *UMass Memorial Health Care (Massachusetts) was also a victim of the Kronos attack and is currently being sued by employees, who cite similar allegations.*
- 6. Broward Health Faces Potential Class Action Lawsuit After Large Data Breach (01/2022)**
- Broward Health is facing a potential class action lawsuit following an October 2021 data breach that potentially compromised the protected health information (“PHI”) of over 1.3 million individuals.
  - A patient who had their PHI compromised filed a lawsuit. The lawsuit seeks additional plaintiffs in an attempt to obtain class action status.
  - Information that was potentially compromised in the attack includes names, dates of birth, financial information, Social Security Numbers, and medical record numbers.
- 7. Increase in Employees Inappropriately Viewing Electronic Patient Records in 2021 (12/2021)**
- **Northwell Health** informed 13,000 individuals that their health information had been compromised by employee snooping. The employee faced criminal charges for the HIPAA violation.
  - **Aultman Health Foundation** notified over 7,000 individuals that a former employee had accessed their health information over a period of 12 years.
  - **Bryan Health** informed over 2,700 individuals that their medical records had been compromised by employee snooping.
  - **University of Florida Health (UF Health Shands)** contacted over 1,500 patients to notify them that an employee had inappropriately accessed their medical records.
  - **Montefiore Health System** notified patients that two employees had been terminated for inappropriately accessing their medical records. In one instance, the employee had been inappropriately viewing records for over a year.

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- **Baptist Health** terminated an employee that inappropriately viewed patient medical records without a professional need to know. In one egregious example, the employee altered an order for care.
- 8. Eskenazi Health Records Compromised (10/2021)**
- Eskenazi Health experienced a breach event that affected 1.5 million individuals.
  - Forensic analysis revealed that hackers had access to the internal systems for approximately three months.
  - Hackers demanded a ransom payment, which the health system declined to pay.
  - The hackers subsequently released compromised information on the dark web. Information compromised included names, dates of birth, addresses, telephone numbers, email addresses, medical record numbers, diagnosis and clinical information, treating physician information, insurance information, prescriptions, dates of service, driver's license and passport numbers, Social Security Numbers, and photographs of the patients.
- 9. Michigan Man Convicted for Hacking UPMC Human Resources Databases and Compromising Employee Information (10/2021)**
- Justin Sean Johnson was sentenced to 60 months incarceration for conspiracy to defraud the U.S. and an additional two years for a charge of aggravated identity theft.
  - Johnson was convicted of hacking University of Pittsburgh Medical Center Human Resources databases and stealing the personally identifiable information of more than 65,000 employees.
  - Johnson initially hacked the UPMC databases in 2013 and 2014. He did this in order to steal the personal identifiable information of individuals and their W-2 information. He then sold the information on the dark web, who used the illegally obtained information to file fraudulent 1040 tax returns on behalf of UPMC employees. These funds were then converted to Amazon gift cards.
  - Johnson would later continue to steal information from other locations from 2014-2017, during which time 90,000 additional individuals had their personally identifiable information stolen and sold on the dark web. This information was used by others to commit identity theft and bank fraud. These resulted in nearly \$1.7 million in false tax returns.
  - Information compromised includes names, Social Security Numbers, addresses, and salary information of employees.
- 10. Former UC San Diego Patient Files Law Suit After Data Breach (09/2021)**
- A former UC San Diego Health patient filed a law suit after the health system fell victim to a data breach that compromised 500,000 individuals' Protected Health Information ("PHI").
  - The lawsuit alleges breach of contract and violations of California and federal privacy laws. It is seeking to become certified as a class-action lawsuit.



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- Information compromised during the breach includes names, dates of birth, Social Security Numbers, health records, and financial information.
- 11. St. Joseph’s Health System Breach Results in 1.4 Million Compromised Records (08/2021)**
- St. Joseph’s Health System experienced a breach in August 2021 that resulted in 1.4 million individual records being compromised.
  - The system suffered a ransomware attack which knocked systems offline for approximately a week.
  - St. Joseph’s identified suspicious activity on its network and attempted to isolate the intrusions. Hackers had access to the data for nearly six months.
  - Information compromised includes patient names and possibly addresses, dates of birth, Social Security Numbers, driver’s licenses, medical record numbers, billing information, financial information, and medical treatment information.
- 12. Forefront Dermatology Experiences Data Breach (07/2021)**
- Forefront Dermatology experienced a cybersecurity event in July 2021 that affected over 2.4 million individuals.
  - It was noted that the intrusion was noted and impermissible access had been found in its IT system. This allowed hackers to access patient and employee data, including names, dates of birth, and insurance plan information.
- 13. University Medical Center Southern Nevada REvil Ransomware Breach (06/2021)**
- University Medical Center Southern Nevada suffered a data breach due to the REvil ransomware, which was created by a Russian based group.
  - REvil had received over \$12 million in payments from ransomware attacks in 2021. 1.3 million patients had their information potentially compromised, including PHI.
  - Information extracted includes names, addresses, Social Security Numbers, financial information, medical history, diagnosis, and test results.
  - The cyber group posted images of passports and Social Security cards on its website.
- 14. Former Patient Care Technician Sentenced for Inappropriately Accessing Ex-Boyfriend’s Records (06/2021)**
- Jennifer Lynn Bacor, a former patient care technician at Cedar Rapids hospital, [was sentenced](#) to five years of probation and fined \$1,000 for inappropriately accessing and sending her ex-boyfriend’s medical records.
  - Bacor pleaded guilty to one count of wrongfully obtaining individually identifiable health information (“IIHI”) under false or fraudulent pretenses.
  - As part of the plea deal, Bacor admitted to the conduct at issue, including that she accessed the information without a professional need to know. The inappropriate access of the patient’s medical record took place from April-October 2017.

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June 15, 2022**

- In September 2017, Bacor took a photograph of a picture that was contained in the patient’s medical record and subsequently distributed it to other parties.
- One Individual later sent the same photograph to the patient on Facebook, with the message sent to multiple parties.

**15. University of Florida Health (UF Health Central Florida) Experiences  
Cybersecurity Event, over 700,000 Patients Data Compromised (05/2021)**

- On May 31, 2021, UF Health Central Florida, a recent acquisition / board member substitution by UF Health, suffered a cybersecurity event after it discovered unusual activity on IT systems.
- UF Health took actions to limit the damage by the attack by suspending access to email platforms.
- The attack caused systems, including the electronic health records system, to suffer outages for over a month. Clinicians utilized pen and paper to document information in medical records in accordance with downtime procedures.
- As a result of the cybersecurity event, over 700,000 patients had their protected health information (“PHI”) compromised. Patient information compromised includes names, dates of birth, Social Security Numbers, addresses, private medical information, and insurance information.
- UF Health Central Florida disclosed the incident on 7/30/2021.
- One of the patients filed a lawsuit against the health system in October 2021, which is seeking class-action status. The lawsuit alleges that UF Health Central Florida failed to properly maintain and protect patient records. An additional allegation claims the system maintained patient records beyond the required retention period for medical records, which caused additional patient information to be exposed by the cybersecurity event.

**16. 20/20 Eye Care Network Cybersecurity Event (05/2021)**

- 20/20 Eye Care Network experienced a cybersecurity breach event in May 2021 that affected over 3.2 million individual users.
- This was after suspicious activity was identified in its Amazon Web Services environment. Forensic analysis revealed data had potentially been extracted from the network.

**17. CaptureRx Suffers Cybersecurity Breach (05/2021)**

- CaptureRx experienced a breach in May 2021, compromising 1.65 million users.
- The group noted unusual activity in its IT system.
- A subsequent investigation revealed that compromised patient information included names, dates of births, and prescription information.

**HEALTH CARE DISTRICT  
FINANCE AND AUDIT COMMITTEE  
June 15, 2022**

**18. Kroger Breach Exposes Data of Approximately 1.5 million Individuals (02/2021)**

- Kroger experienced a cybersecurity event that affected 1.47 million individuals.
- Kroger utilized Accellion, a file sharing service used for third-party secure file transfers. A vulnerability was identified in Accellion’s file transfer service, which allowed access to certain information, including HR data, pharmacy, and clinical customer information.
- No financial information was stolen.

**19. Florida Healthy Kids Corporation Cybersecurity Data Breach (01/2021)**

- Florida Healthy Kids Corporation experienced a cyber breach (January 2021).
- 3.5 million individuals were affected by the security event. Forensic analysis revealed significant vulnerabilities on the program’s website, with these vulnerabilities dating back to 2013.
- Individual information compromised includes Social Security Numbers, dates of birth, names, addresses, and financial information.

**20. American Anesthesiology, Inc. Experiences Phishing Attack (01/2021)**

- American Anesthesiology, Inc. was subject to a phishing attack in January 2021.
- This resulted in nearly 1.3 million individuals having their information compromised.
- Hackers gained access via an email system of a business associate. Information extracted includes personal identifying information, though the focus appeared to be on obtaining payroll information.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Current FY Amounts</b>	<b>Total Amounts (Current + Future)</b>	<b>Budget</b>
Capital Requirements			Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Net Operating Impact			Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

\*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
*Candice Abbott*  
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VP & Chief Financial Officer

**HEALTH CARE DISTRICT  
FINANCE AND AUDIT COMMITTEE  
June 15, 2022**

**5. Reviewed/Approved by Committee:**

\_\_\_\_\_  
N/A  
Committee Name

\_\_\_\_\_  
N/A  
Date

**6. Recommendation:**

Staff recommends the Finance and Audit Committee receive and file Cybersecurity and Privacy Regulatory Updates and Industry Activity Report as informational to supplement the Presentation provided for education.

Approved for Legal sufficiency:

\_\_\_\_\_  
DocuSigned by:  
*Bernabe Icaza*  
5C75A1C7D5E84B0...  
VP & General Counsel

\_\_\_\_\_  
DocuSigned by:  
*Heather Boker*  
4788F813A13D48D...  
VP & Chief Compliance, Privacy and Risk  
Officer

\_\_\_\_\_  
DocuSigned by:  
*Patty Lavelly*  
799FE5C1B7B844A...  
VP & Chief Information and Digital Officer

\_\_\_\_\_  
DocuSigned by:  
*Darcy Davis*  
77A3B53589A1477...  
Chief Executive Officer

**HEALTH CARE DISTRICT  
FINANCE AND AUDIT COMMITTEE  
June 15, 2022**

**1. Description: Health Care District Financial Report April 2022**

**2. Summary:**

The April 2022 financial statements for the Health Care District are presented for Finance and Audit Committee review.

**3. Substantive Analysis:**

Management has provided the income statements and key statistical information for the Health Care District. Additional Management discussion and analysis is incorporated into the financial statement presentation.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Current FY Amounts</b>	<b>Total Amounts (Current + Future)</b>	<b>Budget</b>
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

\*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

  
 F837D209DB52427...  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

\_\_\_\_\_  
 N/A  
 Committee Name

\_\_\_\_\_  
 N/A  
 Date

**HEALTH CARE DISTRICT  
FINANCE AND AUDIT COMMITTEE  
June 15, 2022**

**6. Recommendation:**

Staff recommends the Finance and Audit Committee receive and file the Health Care District April 2022 YTD financial statements.

Approved for Legal sufficiency:

DocuSigned by:  
*Bernabe Icaza*  
5C75A1C7D5E64B0...  
VP & General Counsel

DocuSigned by:  
*Candice Abbott*  
F637D209DB52427...  
VP & Chief Financial Officer

DocuSigned by:  
*Darcy Davis*  
77A3B53589A1477...  
Chief Executive Officer



# Health Care District of Palm Beach County



**FINANCIAL STATEMENT**

**April 2022**



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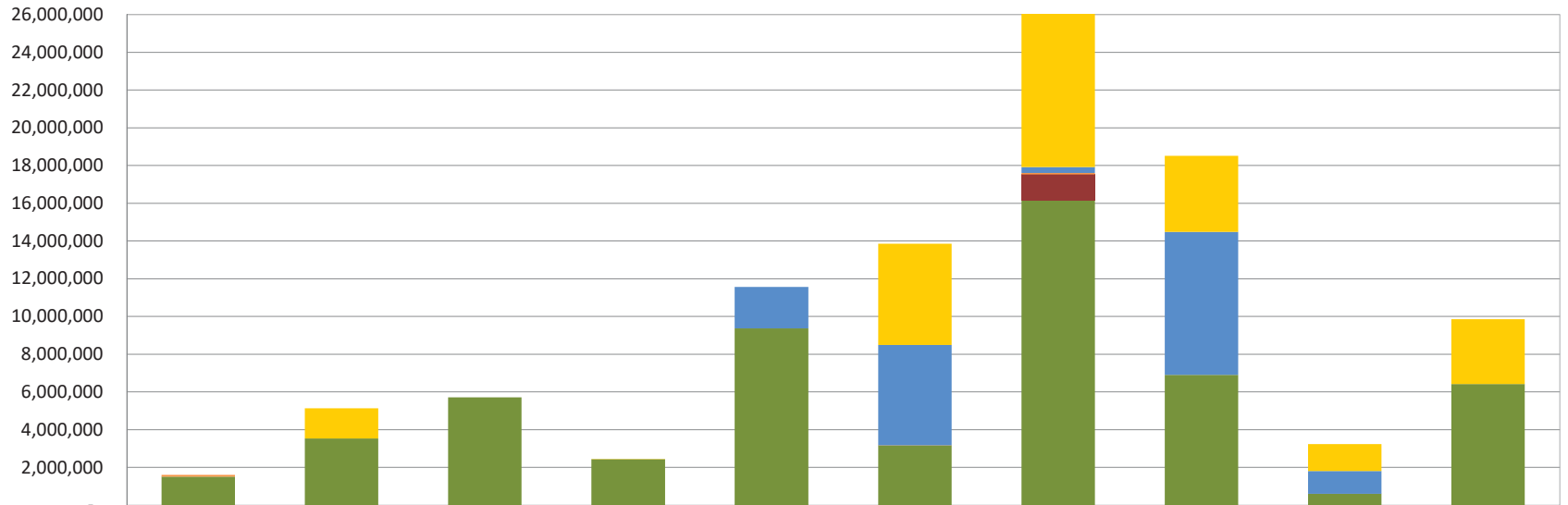
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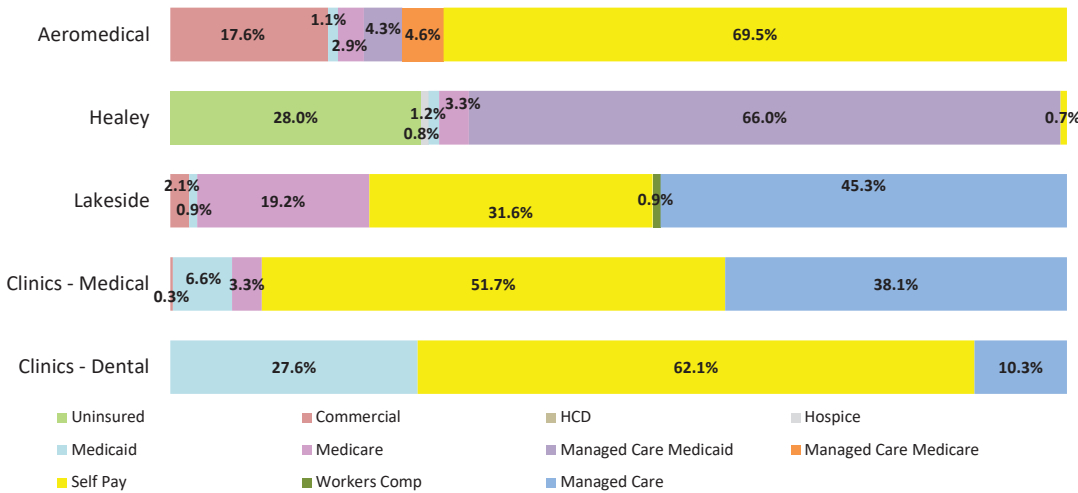
# Program Dashboard - YTD April 2022

## YTD Revenue and District Support by Program

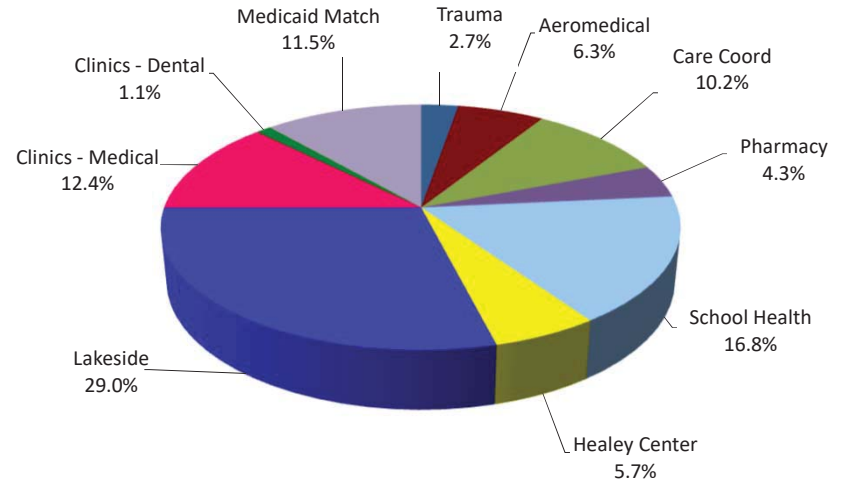


	Trauma	Aeromedical	Care Coord	Pharmacy	School Health	Healey Center	Lakeside	Clinics - Medical	Clinics - Dental	Medicaid Match
■ Patient Revenue, Net	-	1,595,410	-	6,750	-	5,375,485	16,886,008	4,036,184	1,436,127	3,441,667
■ Grants/Intergovernmental Payments	-	-	-	-	2,190,190	5,308,333	306,597	7,581,691	1,204,643	-
■ Other Revenue	102,023	-	-	-	-	2,254	87,998	(4,847)	200	2
■ Other Financial Assistance	-	-	-	-	-	-	1,376,035	-	-	-
■ District Support (overhead & shortfall)	1,497,329	3,534,922	5,704,782	2,423,734	9,367,745	3,169,400	16,141,972	6,894,951	594,706	6,413,801

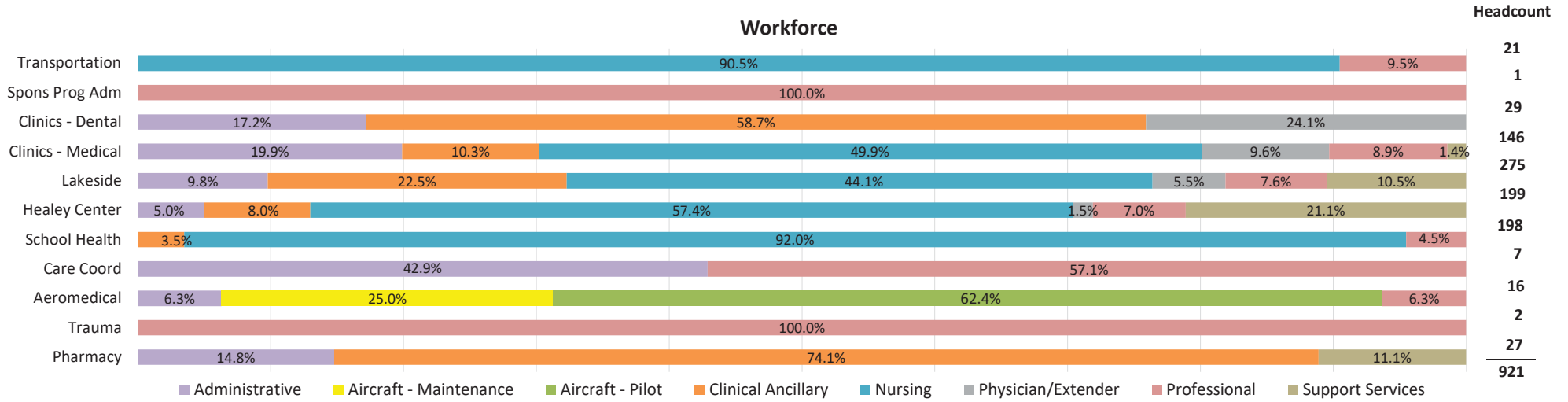
### YTD Payor Mix by Volume



### District Support (overhead and shortfall)

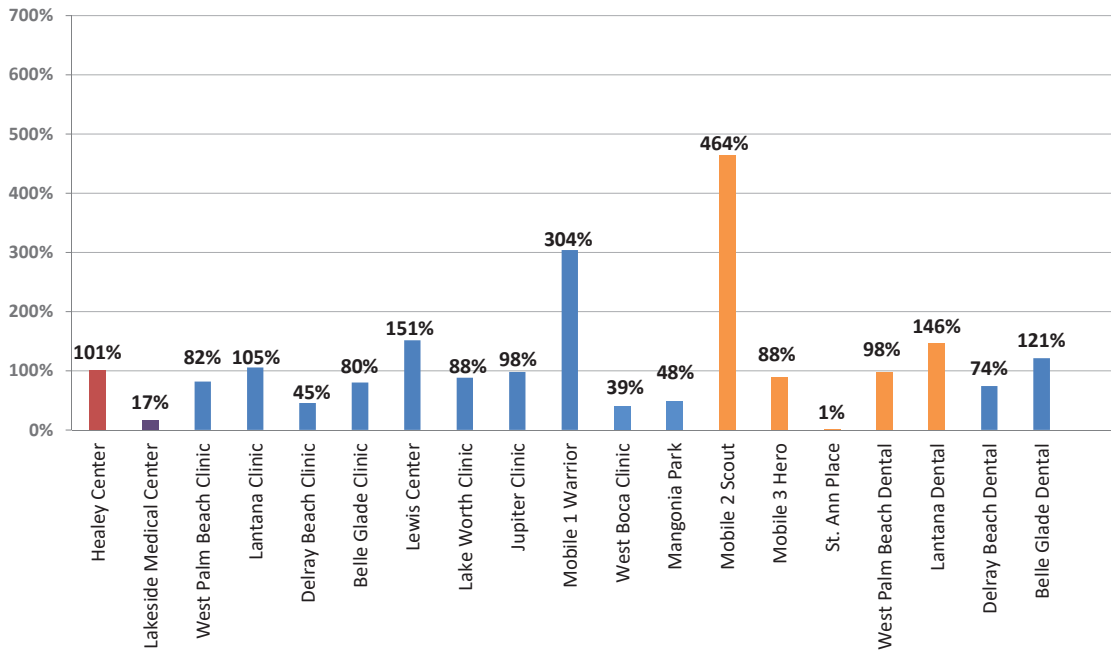


# Program Dashboard - YTD April 2022



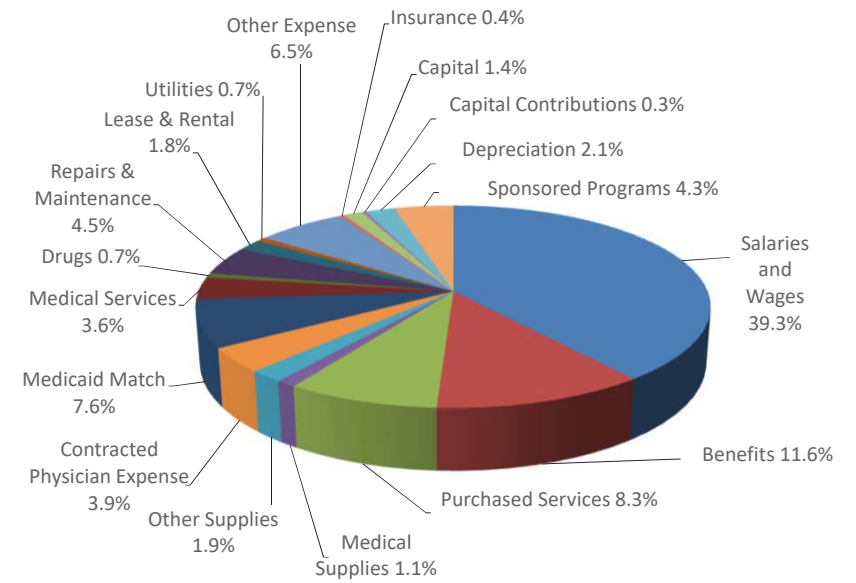
\* Clinical Ancillary is comprised of employees in pharmacy, lab, radiology, ultrasound, respiratory, physical therapy, social services, activities, and dental hygienists/assistants  
 \*\* Support Services is comprised of employees in housekeeping, dietary, laundry, purchasing, and warehouse/delivery

### Capacity Percentage



Healey Center and Lakeside Medical Center capacity percentages reflect the year-to-date average daily census.  
 Primary Care and Dental Clinic capacity percentages represent the number of completed visits compared to the budgeted number of visits at each location.

### Functional Expense Breakdown





## MEMO

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To: Finance & Audit Committee

From: Candice Abbott, Chief Financial Officer

Date: June 15, 2022

Subject: Management Discussion and Analysis as of April 2022 Health Care District Financial Statements

The April statements represent the financial performance through the seven months of the 2022 fiscal year for the Health Care District. Total revenue year to date (YTD) of \$198.9M is unfavorable to budgeted revenue of \$206.2M by (\$7.3M) or (3.5%). Operational expenditures YTD are \$20.3M favorable to budget or 14.0%. YTD, the consolidated net margin is \$71.5M, with a favorable variance to budget of \$13.2M.

The General Fund YTD total revenue of \$151.9M is under the budget of \$156.8M by (\$4.9M) or (3.1%). This overall unfavorable variance is primarily due to unrealized losses from investments. The unrealized loss on investment variance of (\$5.7M) represents a decrease in current market value of the investment portfolio held by the District. Rising interest rates are adversely impacting the portfolio's value, but this loss will only be realized should the District liquidate its portfolio or underlying investments.

Expenditures in the General Fund YTD before overhead allocation are favorable to budget by \$14.3M or 19.0%. Significant categories of favorable YTD budget variances include; medical services of \$9.2M, salaries, wages and benefits of \$2.9M, repairs and maintenance of \$1.2M, insurance of \$515k, purchased services of \$425k, and sponsored programs of \$260k. Medical services are under budget due to efficiencies in the eligibility process. The salaries, wages, and benefits variance is a result of unanticipated vacancies and staffing shortages. The favorable insurance variance resulted from the timing of full-scale operation for the new Transportation program, as well as the timing of the new Aeromedical helicopters to be placed into service. The sponsored programs favorable variance resulted from agencies not utilizing full funding as of this time. Other noted favorable variances are a result of expense timing.



The General Fund YTD has a net margin of \$104.7M versus a budgeted net margin of \$96.6M, for a favorable net margin variance of \$8.2M or 8.5%. The General Fund has subsidized a total of \$31.9M YTD to support operations of; Lakeside Medical Center \$13.8M, Primary Care Clinics \$7.3M, Healey Center \$2.6M, Medicaid Match \$6.4M, Capital Projects \$1.8M. Healthy Palm Beaches cash of \$2.5M was returned to the District as a result of a bank account closure which resulted in \$29.4M net transfer.

The Healey Center total revenue YTD of \$10.7M was favorable to budget by \$135k. This favorable variance is primarily due to reduced charity and bad debt classification than budgeted. Total YTD operating expenses before overhead allocation of \$11.5M were favorable to budget by \$659k or 5.4%. This favorable variance is mainly due to savings in the categories of salaries, wages, and benefits of \$452k. Unanticipated vacant positions and the timing of certain expenses are the primary reason for savings. The YTD net margin after overhead allocations for the Healey Center was a loss of (\$3.2M) compared to budgeted loss of (\$4.2M) or (24.3%).

Lakeside Medical Center total revenue YTD of \$18.7M was unfavorable to budget by (\$1.1M) or (5.6%). This unfavorable variance mainly resulted from increased charity and bad debt classification. Net patient revenue YTD of \$16.9M was under budget by (\$2.7M) or (14.0%). Total operating expenses YTD of \$26.4M were favorable to budget by \$2.2M or 7.6%. The YTD net margin after overhead allocations at Lakeside Medical Center was a loss of (\$16.1M) compared to a budgeted loss of (\$17.7M) for a favorable variance of \$1.6M or (8.9%).

The Primary Care Clinics total revenue YTD of \$14.3M was under budget by (\$1.4M). This unfavorable variance was primarily due to timing of revenue recognition for grants as well as charity adjustments in excess of the budgeted amounts. Net patient revenue YTD was unfavorable to budget by (\$985k) or (15.3%). Total operating expenses YTD for the clinics are favorable to budget by \$3.2M or 16.6%. This favorable variance is primarily due to salaries, wages, and benefits \$1.6M, purchased services \$352k, medical supplies \$131k, medical services \$113k, drugs \$282k, lease and rental \$508k and other expense \$139k. Unanticipated vacancies and staffing shortages as well as timing of expenses are the primary reason for savings. Total net margin YTD after overhead allocations for the Primary Care Clinics is a loss of (\$7.5M), compared to budgeted loss of (\$9.9M) for a favorable variance of \$2.4M or (24.2%).

Cash and investments have a combined balance of \$221.6M, of which \$9k is restricted. Due from other governments of \$12.5M reflects grants receivable of \$6.0M, the Tax Collector receivable of \$6.3M and other government program \$212k. Total net position for all funds combined is \$303.1M.

## Revenues & Expenditures - Combined All Funds (Functional)

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
<b>Revenues:</b>															
\$ 6,682,627	\$ 6,892,400	\$ (209,773)	(3.0%)	\$ 6,542,362	\$ 140,265	2.1%	Ad Valorem Taxes	\$ 151,123,227	\$ 150,468,900	\$ 654,327	0.4%	\$ 142,843,779	\$ 8,279,449	5.8%	
5,485,704	4,743,194	742,510	15.7%	7,129,593	(1,643,888)	(23.1%)	Patient Revenue, Net	29,329,215	32,655,941	(3,326,726)	(10.2%)	30,903,317	(1,574,102)	(5.1%)	
1,562,559	1,597,604	(35,046)	(2.2%)	1,481,917	80,642	5.4%	Intergovernmental Revenue	11,313,390	11,183,228	130,162	1.2%	11,069,167	244,223	2.2%	
2,112,664	1,310,150	802,212	61.2%	1,593,688	518,976	32.6%	Grants	9,099,682	9,173,164	(73,482)	(0.8%)	4,580,943	4,518,739	98.6%	
(176,208)	61,958	(238,166)	(384.4%)	125,428	(301,637)	(240.5%)	Interest Earnings	440,902	433,706	7,196	1.7%	978,088	(537,187)	(54.9%)	
(616,283)	-	(616,283)	0.0%	(33,570)	(582,713)	1,735.8%	Unrealized Gain/(Loss)-Investments	(5,743,251)	-	(5,743,251)	0.0%	(927,225)	(4,816,027)	519.4%	
1,376,035	-	1,376,035	0.0%	177,862	1,198,172	673.7%	Other Financial Assistance	1,376,035	-	1,376,035	0.0%	7,304,486	(5,928,451)	(81.2%)	
88,818	155,322	(66,504)	(42.8%)	106,032	(17,214)	(16.2%)	Other Revenue	1,966,018	2,305,073	(339,055)	(14.7%)	2,059,010	(92,992)	(4.5%)	
<b>\$ 16,515,916</b>	<b>\$ 14,760,930</b>	<b>\$ 1,754,986</b>	<b>11.9%</b>	<b>\$ 17,123,312</b>	<b>\$ (607,397)</b>	<b>(3.5%)</b>	<b>Total Revenues</b>	<b>\$ 198,905,218</b>	<b>\$ 206,220,012</b>	<b>\$ (7,314,794)</b>	<b>(3.5%)</b>	<b>\$ 198,811,565</b>	<b>\$ 93,652</b>	<b>0.0%</b>	
<b>Expenditures:</b>															
7,421,998	7,740,730	318,732	4.1%	7,427,494	5,496	0.1%	Salaries and Wages	50,970,087	56,862,364	5,892,277	10.4%	49,699,652	(1,270,435)	(2.6%)	
2,201,256	2,378,279	177,023	7.4%	2,100,865	(100,391)	(4.8%)	Benefits	14,981,171	16,913,589	1,932,418	11.4%	15,133,145	151,974	1.0%	
1,822,254	1,483,806	(338,448)	(22.8%)	1,802,665	(19,589)	(1.1%)	Purchased Services	10,759,830	10,296,329	(463,501)	(4.5%)	8,901,499	(1,858,331)	(20.9%)	
127,615	296,603	168,988	57.0%	304,733	177,118	58.1%	Medical Supplies	1,412,905	1,968,498	555,593	28.2%	1,734,311	321,406	18.5%	
143,014	341,269	198,255	58.1%	322,001	178,987	55.6%	Other Supplies	2,431,572	2,468,262	36,690	1.5%	2,860,453	428,881	15.0%	
672,396	727,532	55,136	7.6%	951,787	279,391	29.4%	Contracted Physician Expense	5,038,293	5,092,724	54,431	1.1%	4,885,361	(152,932)	(3.1%)	
1,407,924	1,407,924	-	0.0%	1,449,573	41,649	2.9%	Medicaid Match	9,855,469	9,855,469	-	0.0%	10,147,014	291,545	2.9%	
503,681	2,009,786	1,506,105	74.9%	1,478,271	974,590	65.9%	Medical Services	4,667,789	14,013,504	9,345,715	66.7%	7,261,405	2,593,616	35.7%	
153,664	226,246	72,582	32.1%	277,258	123,593	44.6%	Drugs	868,555	1,501,877	633,322	42.2%	1,580,856	712,301	45.1%	
509,221	984,014	474,793	48.3%	924,289	415,068	44.9%	Repairs & Maintenance	5,781,044	6,887,731	1,106,687	16.1%	4,239,017	(1,542,027)	(36.4%)	
343,741	428,375	84,634	19.8%	266,033	(77,707)	(29.2%)	Lease & Rental	2,393,610	2,922,417	528,807	18.1%	2,164,878	(228,733)	(10.6%)	
121,775	128,231	6,456	5.0%	122,326	551	0.5%	Utilities	867,114	898,781	31,667	3.5%	807,589	(59,525)	(7.4%)	
916,442	922,889	6,447	0.7%	707,785	(208,657)	(29.5%)	Other Expense	8,453,549	8,332,490	(121,059)	(1.5%)	6,503,301	(1,950,249)	(30.0%)	
84,152	162,441	78,289	48.2%	85,407	1,255	1.5%	Insurance	580,371	1,095,387	515,016	47.0%	599,902	19,531	3.3%	
807,862	836,496	28,634	3.4%	821,829	13,967	1.7%	Sponsored Programs	5,595,781	5,855,472	259,691	4.4%	5,555,498	(40,283)	(0.7%)	
17,236,994	20,074,621	2,837,627	14.1%	19,042,317	1,805,323	9.5%	Total Operational Expenditures	124,657,140	144,964,894	20,307,754	14.0%	122,073,879	(2,583,261)	(2.1%)	
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>															
\$ (721,078)	\$ (5,313,691)	\$ 4,592,613	(86.4%)	\$ (1,919,004)	\$ 1,197,926	(62.4%)		\$ 74,248,077	\$ 61,255,118	\$ 12,992,960	21.2%	\$ 76,737,686	\$ (2,489,609)	(3.2%)	
389,215	411,250	22,035	5.4%	371,569	(17,645)	(4.7%)	Depreciation	2,718,909	2,878,750	159,841	5.6%	2,595,986	(122,922)	(4.7%)	
<b>17,626,209</b>	<b>20,485,871</b>	<b>2,859,662</b>	<b>14.0%</b>	<b>19,413,886</b>	<b>1,787,677</b>	<b>9.2%</b>	<b>Total Expenses</b>	<b>127,376,049</b>	<b>147,843,644</b>	<b>20,467,595</b>	<b>13.8%</b>	<b>124,669,865</b>	<b>(2,706,183)</b>	<b>(2.2%)</b>	
<b>\$ (1,110,293)</b>	<b>\$ (5,724,941)</b>	<b>\$ 4,614,648</b>	<b>(80.6%)</b>	<b>\$ (2,290,574)</b>	<b>\$ 1,180,280</b>	<b>(51.5%)</b>	<b>Net Margin</b>	<b>\$ 71,529,169</b>	<b>\$ 58,376,368</b>	<b>\$ 13,152,801</b>	<b>22.5%</b>	<b>\$ 74,141,700</b>	<b>\$ (2,612,531)</b>	<b>(3.5%)</b>	
550,136	742,333	192,197	25.9%	817,770	267,634	32.7%	Capital	1,814,314	6,383,146	4,568,833	71.6%	1,951,223	136,910	7.0%	
-	-	-	0.0%	61,854	61,854	100.0%	Capital Contributions	387,971	-	(387,971)	0.0%	149,385	(238,586)	(159.7%)	
<b>\$ (1,660,429)</b>	<b>\$ (6,467,275)</b>	<b>\$ 4,806,845</b>	<b>(74.3%)</b>	<b>\$ (3,046,490)</b>	<b>\$ 1,386,061</b>	<b>(45.5%)</b>	<b>RESERVES ADDED (USED)</b>	<b>\$ 70,102,826</b>	<b>\$ 51,993,221</b>	<b>\$ 18,109,605</b>	<b>34.8%</b>	<b>\$ 72,339,861</b>	<b>\$ (2,237,035)</b>	<b>(3.1%)</b>	

## Revenues and Expenses by Fund YTD

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

	General Fund	Healey Center	Lakeside Medical	Primary Care Clinics	Medicaid Match	Capital Funds	Total
<b>Revenues:</b>							
Ad Valorem Taxes	\$ 151,123,227	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 151,123,227
Premiums	-	-	-	-	-	-	-
Patient Revenue, Net	1,595,410	5,375,485	16,886,008	5,472,312	-	-	29,329,215
Intergovernmental Revenue	2,563,390	5,308,333	-	-	3,441,667	-	11,313,390
Grants	6,750	-	306,597	8,786,335	-	-	9,099,682
Interest Earnings	440,842	-	-	-	-	-	440,842
Unrealized Gain/(Loss)-Investments	(5,743,251)	-	-	-	-	-	(5,743,251)
Other Financial Assistance	-	-	1,376,035	-	-	-	1,376,035
Other Revenue	1,880,458	2,254	87,998	(4,647)	2	13	1,966,078
<b>Total Revenues</b>	<b>\$ 151,866,827</b>	<b>\$ 10,686,073</b>	<b>\$ 18,656,638</b>	<b>\$ 14,253,999</b>	<b>\$ 3,441,668</b>	<b>\$ 13</b>	<b>\$ 198,905,218</b>
<b>Expenditures:</b>							
Salaries and Wages	22,947,556	7,044,050	10,797,660	10,180,821	-	-	50,970,087
Benefits	6,872,145	2,308,957	2,936,625	2,863,444	-	-	14,981,171
Purchased Services	6,497,111	291,402	3,584,237	387,081	-	-	10,759,830
Medical Supplies	64,348	438,626	512,067	397,864	-	-	1,412,905
Other Supplies	814,183	570,155	825,388	221,846	-	-	2,431,572
Contracted Physician Expense	-	8,492	5,029,801	-	-	-	5,038,293
Medicaid Match	-	-	-	-	9,855,470	-	9,855,470
Medical Services	4,320,641	23,770	-	323,377	-	-	4,667,789
Drugs	21,580	227,447	306,911	312,618	-	-	868,555
Repairs & Maintenance	4,139,026	193,077	1,128,706	320,235	-	-	5,781,044
Lease & Rental	1,313,453	721	337,280	742,156	-	-	2,393,610
Utilities	66,140	250,929	499,470	50,575	-	-	867,114
Other Expense	7,825,872	53,255	290,645	282,147	-	-	8,453,549
Insurance	381,004	53,991	117,193	28,183	-	-	580,371
Sponsored Programs	5,595,781	-	-	-	-	-	5,595,781
<b>Total Operational Expenditures</b>	<b>60,858,840</b>	<b>11,464,872</b>	<b>26,365,981</b>	<b>16,110,348</b>	<b>9,855,470</b>	<b>-</b>	<b>124,657,141</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ 91,007,987</b>	<b>\$ (778,800)</b>	<b>\$ (7,709,343)</b>	<b>\$ (1,856,349)</b>	<b>\$ (6,413,801)</b>	<b>\$ 13</b>	<b>\$ 74,248,077</b>
<b>Budget</b>	<b>\$ 81,647,981</b>	<b>\$ (1,573,096)</b>	<b>\$ (8,783,156)</b>	<b>\$ (3,623,819)</b>	<b>\$ (6,413,786)</b>	<b>\$ 994</b>	<b>\$ 61,255,118</b>
<b>Prior Year: Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ 94,324,297</b>	<b>\$ (476,405)</b>	<b>\$ (5,761,777)</b>	<b>\$ (4,644,575)</b>	<b>\$ (6,705,327)</b>	<b>\$ 1,472</b>	<b>\$ 76,737,686</b>

# Combined Governmental Funds Statement of Net Position

As of April 30, 2022

	General Fund April 2022	General Fund March 2022	Medicaid Match April 2022	Medicaid Match March 2022	Capital Projects April 2022	Capital Projects March 2022	Governmental Funds April 2022	Governmental Funds March 2022
<b>Assets</b>								
Cash and Cash Equivalents	\$ 36,968,567	\$ 99,016,162	\$ 609,042	\$ 609,042	\$ 5,450,789	\$ 5,318,888	\$ 43,028,399	\$ 104,944,092
Restricted Cash	-	-	-	-	-	-	-	-
Investments	176,394,356	137,326,400	-	-	-	-	176,394,356	137,326,400
Notes Receivable	-	-	-	-	-	-	-	-
Accounts Receivable, net	2,320,470	1,817,949	-	-	-	-	2,320,470	1,817,949
Due From Other Funds	-	-	-	-	-	-	-	-
Due From Other Governments	6,292,821	13,060,665	-	-	-	-	6,292,821	13,060,665
Inventory	32,405	32,405	-	-	-	-	32,405	32,405
Other Current Assets	6,320,723	6,588,512	-	-	-	-	6,320,723	6,588,512
<b>Total Assets</b>	<u>\$ 228,329,342</u>	<u>\$ 257,842,092</u>	<u>\$ 609,042</u>	<u>\$ 609,042</u>	<u>\$ 5,450,789</u>	<u>\$ 5,318,888</u>	<u>\$ 234,389,174</u>	<u>\$ 263,770,022</u>
<b>Liabilities</b>								
Accounts Payable	3,110,708	2,301,066	-	-	228,398	96,496	3,339,106	2,397,562
Medical Benefits Payable	1,736,000	1,736,000	-	-	-	-	1,736,000	1,736,000
Due To Other Funds	-	-	-	-	-	-	-	-
Due To Other Governments	-	-	-	-	-	-	-	-
Deferred Revenue	5,004,000	12,005,523	-	-	-	-	5,004,000	12,005,523
Other Current Liabilities	579,637	2,042,636	-	-	-	-	579,637	2,042,636
Noncurrent Liabilities	555,174	555,174	-	-	-	-	555,174	555,174
<b>Total Liabilities</b>	<u>10,985,519</u>	<u>18,640,399</u>	<u>-</u>	<u>-</u>	<u>228,398</u>	<u>96,496</u>	<u>11,213,917</u>	<u>18,736,894</u>
<b>Fund Balances</b>								
Nonspendable	5,761,665	6,144,418	-	-	-	-	5,761,665	6,144,418
Stabilization Fund	67,253,000	67,253,000	-	-	-	-	67,253,000	67,253,000
Assigned to Capital Projects	-	-	-	-	5,222,392	5,222,392	5,222,392	5,222,392
Assigned to Medicaid Match	-	-	609,042	609,042	-	-	609,042	609,042
Unassigned	144,329,158	165,804,276	-	-	-	-	144,329,158	165,804,276
<b>Ending Fund Balance</b>	<u>217,343,823</u>	<u>239,201,694</u>	<u>609,042</u>	<u>609,042</u>	<u>5,222,392</u>	<u>5,222,392</u>	<u>223,175,258</u>	<u>245,033,128</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 228,329,343</u>	<u>\$ 257,842,093</u>	<u>\$ 609,042</u>	<u>\$ 609,042</u>	<u>\$ 5,450,790</u>	<u>\$ 5,318,888</u>	<u>\$ 234,389,174</u>	<u>\$ 263,770,022</u>

## Combined Business-Type Funds Statement of Net Position

As of April 30, 2022

	Healey Center April 2022	Healey Center March 2022	Healthy Palm Beaches April 2022	Healthy Palm Beaches March 2022	Lakeside Medical Center April 2022	Lakeside Medical Center March 2022	Primary Care Clinics April 2022	Primary Care Clinics March 2022	Business-Type Funds April 2022	Business-Type Funds March 2022
<b>Assets</b>										
Cash and Cash Equivalents	\$ 1,983,426	\$ 408,621	\$ 411,656	\$ 1,770,659	\$ 1,044,031	\$ (9,615,510)	\$ (1,255,679)	\$ (5,782,864)	\$ 2,183,435	\$ (13,219,094)
Restricted Cash	8,855	8,855	-	1,190,000	-	-	-	-	8,855	1,198,855
Accounts Receivable, net	792,790	683,541	-	1,630	2,963,093	2,507,396	2,573,249	2,572,307	6,329,132	5,764,874
Due From Other Funds	-	-	-	-	-	-	-	-	-	-
Due From Other Governments	109,643	-	-	-	1,338,767	967,731	4,783,840	2,973,466	6,232,250	3,941,197
Inventory	-	-	-	-	1,176,872	1,022,557	-	-	1,176,872	1,022,557
Other Current Assets	52,961	47,959	-	-	440,590	442,201	275,096	210,159	768,647	700,320
Net Investment in Capital Assets	16,697,115	16,776,795	-	-	32,734,386	33,012,915	2,666,427	2,605,298	52,097,929	52,395,008
Total Assets	<u>\$ 19,644,791</u>	<u>\$ 17,925,771</u>	<u>\$ 411,656</u>	<u>\$ 2,962,289</u>	<u>\$ 39,697,740</u>	<u>\$ 28,337,290</u>	<u>\$ 9,042,934</u>	<u>\$ 2,578,366</u>	<u>\$ 68,797,120</u>	<u>\$ 51,803,716</u>
<b>Deferred Outflows of Resources</b>										
Deferred Outflows Related to Pensions	\$ 100,311	\$ 100,311	\$ -	\$ -	\$ 11,716	\$ 11,716	\$ 17,936	\$ 17,936	\$ 129,963	\$ 129,963
<b>Liabilities</b>										
Accounts Payable	97,639	219,790	-	-	1,092,925	1,493,535	336,984	195,359	1,527,549	1,908,684
Medical Benefits Payable	-	-	-	-	-	-	-	-	-	-
Due to Other Funds	-	-	-	-	-	-	-	-	-	-
Due to Other Governments	55,857	55,857	-	-	57,723	57,723	-	-	113,581	113,581
Deferred Revenue	339,662	339,662	-	-	15,601	1,391,636	2,215,308	2,212,808	2,570,571	3,944,106
Other Current Liabilities	1,248,322	1,609,748	-	-	2,430,538	2,951,192	1,281,683	1,877,577	4,960,542	6,438,518
Noncurrent Liabilities	1,115,990	1,122,754	-	-	1,486,849	1,476,692	1,328,807	1,303,593	3,931,646	3,903,038
Total Liabilities	<u>\$ 2,857,470</u>	<u>\$ 3,347,811</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,083,636</u>	<u>\$ 7,370,779</u>	<u>\$ 5,162,781</u>	<u>\$ 5,589,337</u>	<u>\$ 13,103,888</u>	<u>\$ 16,307,927</u>
<b>Deferred Inflows of Resources</b>										
Deferred Inflows	\$ 224,538	\$ 224,538	\$ -	\$ -	\$ 14,966	\$ 14,966	\$ 2,177	\$ 2,177	\$ 241,681	\$ 241,681
<b>Net Position</b>										
Net Investment in Capital Assets	16,697,115	16,776,795	-	-	32,734,386	33,012,915	2,666,427	2,605,298	52,097,929	52,395,008
Restricted	8,855	8,855	-	1,190,000	-	-	-	-	8,855	1,198,855
Unrestricted	(42,877)	(2,331,917)	411,656	1,772,289	1,876,467	(12,049,653)	1,229,484	(5,600,510)	3,474,730	(18,209,791)
Total Net Position	<u>16,663,093</u>	<u>14,453,733</u>	<u>411,656</u>	<u>2,962,289</u>	<u>34,610,853</u>	<u>20,963,261</u>	<u>3,895,911</u>	<u>(2,995,212)</u>	<u>55,581,514</u>	<u>35,384,072</u>
Total Net Position	<u>\$ 19,520,564</u>	<u>\$ 17,801,544</u>	<u>\$ 411,656</u>	<u>\$ 2,962,289</u>	<u>\$ 39,694,490</u>	<u>\$ 28,334,040</u>	<u>\$ 9,058,693</u>	<u>\$ 2,594,125</u>	<u>\$ 68,685,402</u>	<u>\$ 51,691,998</u>





# **SUPPLEMENTAL INFORMATION**

## **GENERAL FUND**

## General Fund Revenue & Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 6,682,627	\$ 6,892,400	\$ (209,773)	(3.0%)	\$ 6,542,362	\$ 140,265	2.1%	\$ 151,123,227	\$ 150,468,900	\$ 654,327	0.4%	\$ 142,843,779	\$ 8,279,449	5.8%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
687,953	192,814	495,139	256.8%	131,370	556,583	423.7%	1,595,410	1,333,771	261,639	19.6%	910,541	684,869	75.2%
312,559	347,604	(35,046)	(10.1%)	231,917	80,642	34.8%	2,563,390	2,433,228	130,162	5.3%	2,319,167	244,223	10.5%
6,750	-	6,750	0.0%	-	6,750	0.0%	6,750	-	6,750	0.0%	-	6,750	0.0%
(176,208)	61,356	(237,564)	(387.2%)	125,229	(301,437)	(240.7%)	440,842	429,492	11,350	2.6%	971,748	(530,906)	(54.6%)
(616,283)	-	(616,283)	0.0%	(33,570)	(582,713)	1,735.8%	(5,743,251)	-	(5,743,251)	0.0%	(927,225)	(4,816,027)	519.4%
-	-	-	0.0%	(1,649)	1,649	(100.0%)	-	-	-	0.0%	5,125,631	(5,125,631)	(100.0%)
78,484	125,626	(47,142)	(37.5%)	101,161	(22,677)	(22.4%)	1,880,458	2,105,507	(225,049)	(10.7%)	1,856,148	24,310	1.3%
<b>\$ 6,975,882</b>	<b>\$ 7,619,800</b>	<b>\$ (643,918)</b>	<b>(8.5%)</b>	<b>\$ 7,096,820</b>	<b>\$ (120,938)</b>	<b>(1.7%)</b>	<b>\$ 151,866,827</b>	<b>\$ 156,770,898</b>	<b>\$ (4,904,071)</b>	<b>(3.1%)</b>	<b>\$ 153,099,790</b>	<b>\$ (1,232,963)</b>	<b>(0.8%)</b>
<b>Expenditures:</b>													
3,333,219	3,493,219	160,000	4.6%	3,065,449	(267,770)	(8.7%)	22,947,556	25,081,662	2,134,106	8.5%	21,255,219	(1,692,337)	(8.0%)
1,028,941	1,084,479	55,538	5.1%	895,325	(133,616)	(14.9%)	6,872,145	7,680,022	807,877	10.5%	6,727,121	(145,024)	(2.2%)
1,061,940	1,081,290	19,350	1.8%	1,255,997	194,058	15.5%	6,497,111	6,921,725	424,614	6.1%	5,986,008	(511,103)	(8.5%)
6,108	23,338	17,230	73.8%	11,286	5,178	45.9%	64,348	122,216	57,868	47.3%	91,787	27,439	29.9%
51,717	124,919	73,202	58.6%	100,693	48,976	48.6%	814,183	908,498	94,315	10.4%	1,433,974	619,792	43.2%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	12,500	12,500	100.0%
429,588	1,933,334	1,503,746	77.8%	1,401,501	971,913	69.3%	4,320,641	13,533,338	9,212,697	68.1%	6,717,594	2,396,953	35.7%
12,316	7,642	(4,674)	(61.2%)	69,273	56,957	82.2%	21,580	46,619	25,039	53.7%	36,514	14,934	40.9%
270,870	768,430	497,560	64.8%	800,267	529,397	66.2%	4,139,026	5,378,643	1,239,617	23.0%	3,611,205	(527,821)	(14.6%)
191,420	194,453	3,033	1.6%	115,304	(76,117)	(66.0%)	1,313,453	1,312,499	(954)	(0.1%)	1,080,670	(232,783)	(21.5%)
9,782	9,920	138	1.4%	8,205	(1,576)	(19.2%)	66,140	69,840	3,700	5.3%	59,259	(6,881)	(11.6%)
800,443	774,800	(25,643)	(3.3%)	596,511	(203,931)	(34.2%)	7,825,872	7,316,867	(509,005)	(7.0%)	5,796,999	(2,028,874)	(35.0%)
55,659	133,888	78,229	58.4%	58,677	3,018	5.1%	381,004	895,516	514,512	57.5%	411,145	30,141	7.3%
807,862	836,496	28,634	3.4%	821,829	13,967	1.7%	5,595,781	5,855,472	259,691	4.4%	5,555,498	(40,283)	(0.7%)
8,059,864	10,466,208	2,406,344	23.0%	9,200,317	1,140,453	12.4%	60,858,840	75,122,917	14,264,077	19.0%	58,775,492	(2,083,348)	(3.5%)
<b>Net Performance before Overhead</b>													
(1,083,982)	(2,846,408)	1,762,426	(61.9%)	(2,103,498)	1,019,515	(48.5%)	91,007,987	81,647,981	9,360,006	11.5%	94,324,297	(3,316,311)	(3.5%)
(1,937,650)	(2,131,285)	193,634	(9.1%)	(1,679,208)	258,443	(15.4%)	(13,737,629)	(14,918,993)	1,181,364	(7.9%)	(11,909,777)	1,827,851	(15.3%)
<b>6,122,214</b>	<b>8,334,923</b>	<b>2,212,710</b>	<b>26.5%</b>	<b>7,521,110</b>	<b>1,398,896</b>	<b>18.6%</b>	<b>47,121,211</b>	<b>60,203,924</b>	<b>13,082,713</b>	<b>21.7%</b>	<b>46,865,715</b>	<b>(255,496)</b>	<b>(0.5%)</b>
<b>\$ 853,668</b>	<b>\$ (715,123)</b>	<b>\$ 1,568,791</b>	<b>(219.4%)</b>	<b>\$ (424,290)</b>	<b>\$ 1,277,958</b>	<b>(301.2%)</b>	<b>\$ 104,745,615</b>	<b>\$ 96,566,974</b>	<b>\$ 8,178,641</b>	<b>8.5%</b>	<b>\$ 106,234,075</b>	<b>\$ (1,488,459)</b>	<b>(1.4%)</b>
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
<b>\$ (22,711,539)</b>	<b>\$ (5,251,456)</b>	<b>\$ (17,460,083)</b>	<b>332.5%</b>	<b>\$ (957,905)</b>	<b>\$ 21,753,634</b>	<b>(2,271.0%)</b>	<b>\$ (29,373,247)</b>	<b>\$ (40,100,221)</b>	<b>\$ 10,726,974</b>	<b>(26.8%)</b>	<b>\$ (14,612,852)</b>	<b>\$ 14,760,395</b>	<b>(101.0%)</b>

## Trauma Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ -	\$ 5,833	\$ (5,833)	(100.0%)	\$ 10,904	\$ (10,904)	(100.0%)	Other Revenue	\$ 102,023	\$ 40,831	\$ 61,192	149.9%	\$ 33,119	\$ 68,904	208.1%	
-	5,833	(5,833)	(100.0%)	10,904	(10,904)	(100.0%)	<b>Total Revenue</b>	<b>102,023</b>	<b>40,831</b>	<b>61,192</b>	<b>149.9%</b>	<b>33,119</b>	<b>68,904</b>	<b>208.1%</b>	
<i>Direct Operational Expenses:</i>															
23,186	34,817	11,631	33.4%	31,329	8,143	26.0%	Salaries and Wages	139,214	250,351	111,137	44.4%	224,633	85,420	38.0%	
6,946	9,545	2,600	27.2%	8,493	1,548	18.2%	Benefits	45,930	67,782	21,852	32.2%	70,134	24,203	34.5%	
-	15,000	15,000	100.0%	-	-	0.0%	Purchased Services	540	105,000	104,460	99.5%	-	(540)	0.0%	
24,269	841,667	817,398	97.1%	762,416	738,147	96.8%	Medical Services	1,357,434	5,891,669	4,534,235	77.0%	1,029,687	(327,747)	(31.8%)	
-	38	38	100.0%	42	42	100.0%	Other Supplies	150	266	116	43.5%	225	74	33.1%	
-	-	-	0.0%	-	-	0.0%	Contracted Physician Expense	-	-	-	0.0%	12,500	12,500	100.0%	
-	-	-	0.0%	-	-	0.0%	Repairs & Maintenance	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%	
218	716	498	69.5%	202	(16)	(7.8%)	Other Expense	2,205	5,012	2,807	56.0%	(346,356)	(348,561)	100.6%	
<b>54,618</b>	<b>901,783</b>	<b>847,165</b>	<b>93.9%</b>	<b>802,483</b>	<b>747,865</b>	<b>93.2%</b>	<b>Total Operational Expenses</b>	<b>1,545,473</b>	<b>6,320,080</b>	<b>4,774,607</b>	<b>75.5%</b>	<b>990,823</b>	<b>(554,651)</b>	<b>(56.0%)</b>	
<b>Net Performance before Overhead</b>															
<b>(54,618)</b>	<b>(895,950)</b>	<b>841,332</b>	<b>(93.9%)</b>	<b>(791,579)</b>	<b>736,961</b>	<b>(93.1%)</b>	<b>Allocations</b>	<b>(1,443,450)</b>	<b>(6,279,249)</b>	<b>4,835,799</b>	<b>(335.0%)</b>	<b>(957,704)</b>	<b>(485,747)</b>	<b>50.7%</b>	
<i>Overhead Allocations:</i>															
135	131	(4)	(2.9%)	142	7	4.9%	Risk Mgt	1,240	916	(324)	(35.4%)	455	(786)	(172.7%)	
41	112	72	63.9%	163	123	75.2%	Internal Audit	247	787	541	68.6%	380	134	35.1%	
1,235	1,291	56	4.4%	1,592	357	22.4%	Home Office Facilities	8,713	9,038	326	3.6%	20,185	11,472	56.8%	
1,138	983	(155)	(15.8%)	1,035	(103)	(9.9%)	Administration	6,935	6,880	(55)	(0.8%)	5,995	(941)	(15.7%)	
717	911	194	21.3%	62	(655)	(1,054.7%)	Human Resources	5,332	6,380	1,048	16.4%	6,531	1,199	18.4%	
619	563	(56)	(9.9%)	888	270	30.3%	Legal	2,920	3,943	1,023	25.9%	3,129	209	6.7%	
74	104	30	28.9%	186	112	60.3%	Records	501	726	224	30.9%	1,198	697	58.1%	
137	208	71	34.1%	(44)	(181)	(412.2%)	Compliance	1,019	1,456	437	30.0%	745	(275)	(36.9%)	
200	202	2	1.2%	170	-	0.0%	Comm Engage Plan	1,338	1,415	77	5.5%	1,064	-	0.0%	
1,475	1,796	321	17.9%	1,008	-	0.0%	IT Operations	13,245	12,574	(671)	(5.3%)	11,813	-	0.0%	
274	315	42	13.2%	165	-	0.0%	IT Security	1,831	2,208	376	17.1%	1,178	-	0.0%	
715	747	32	4.2%	550	(165)	(30.1%)	Finance	5,079	5,230	150	2.9%	4,360	(719)	(16.5%)	
147	179	32	17.8%	129	(18)	(13.8%)	Public Relations	943	1,250	307	24.6%	1,180	237	20.1%	
278	295	17	5.7%	251	(27)	(10.8%)	Information Technology	1,456	2,064	609	29.5%	1,627	171	10.5%	
282	350	68	19.3%	246	(36)	(14.5%)	Project MGMT Office	1,874	2,448	574	23.5%	1,455	(418)	(28.7%)	
172	180	7	4.2%	180	8	4.2%	Corporate Quality	1,205	1,257	52	4.1%	974	(232)	(23.8%)	
<b>7,639</b>	<b>8,368</b>	<b>729</b>	<b>8.7%</b>	<b>6,724</b>	<b>(309)</b>	<b>(4.6%)</b>	<b>Total Overhead Allocations</b>	<b>53,878</b>	<b>58,573</b>	<b>4,695</b>	<b>8.0%</b>	<b>62,268</b>	<b>10,749</b>	<b>17.3%</b>	
<b>62,257</b>	<b>910,151</b>	<b>847,894</b>	<b>93.2%</b>	<b>809,207</b>	<b>747,556</b>	<b>92.4%</b>	<b>Total Expenses</b>	<b>1,599,352</b>	<b>6,378,653</b>	<b>4,779,301</b>	<b>74.9%</b>	<b>1,053,091</b>	<b>(543,902)</b>	<b>(51.6%)</b>	
<b>\$ (62,257)</b>	<b>\$ (904,318)</b>	<b>\$ 842,061</b>	<b>(93.1%)</b>	<b>\$ (798,303)</b>	<b>\$ 736,652</b>	<b>(92.3%)</b>	<b>Net Margin</b>	<b>\$ (1,497,329)</b>	<b>\$ (6,337,822)</b>	<b>\$ 4,840,493</b>	<b>(76.4%)</b>	<b>\$ (1,019,972)</b>	<b>\$ (474,998)</b>	<b>(46.6%)</b>	

## Aeromedical Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,544,652	\$ 1,202,151	\$ 342,501	28.5%	\$ 1,359,785	\$ 184,867	13.6%	<b>Gross Patient Revenue</b>	\$ 8,913,343	\$ 9,088,258	\$ (174,915)	(1.9%)	6,745,315	\$ 2,168,029	32.1%	
187,214	775,834	588,620	75.9%	10,216	(176,998)	(1,732.6%)	Contractual Allowances	6,744,332	5,865,302	(879,030)	(15.0%)	3,485,886	(3,258,446)	(93.5%)	
-	2,580	2,580	100.0%	-	-	0.0%	Charity Care	182,519	19,507	(163,012)	(835.7%)	11,559	(170,959)	(1,479.0%)	
669,485	249,810	(419,675)	(168.0%)	1,218,199	548,715	45.0%	Bad Debt	391,082	1,888,565	1,497,483	79.3%	2,337,328	1,946,246	83.3%	
856,699	1,028,224	171,525	16.7%	1,228,415	371,716	30.3%	Total Contractuals and Bad Debt	7,317,933	7,773,374	455,441	5.9%	5,834,773	(1,483,160)	(25.4%)	
<b>687,953</b>	<b>173,927</b>	<b>514,026</b>	<b>295.5%</b>	<b>131,370</b>	<b>556,583</b>	<b>423.7%</b>	<b>Net Patient Revenue</b>	<b>1,595,410</b>	<b>1,314,884</b>	<b>280,526</b>	<b>21.3%</b>	<b>910,541</b>	<b>684,869</b>	<b>75.2%</b>	
44.54%	14.47%			9.66%			Collection %	17.90%	14.47%			13.50%			
<b>687,953</b>	<b>173,927</b>	<b>514,026</b>	<b>295.5%</b>	<b>131,370</b>	<b>556,583</b>	<b>423.7%</b>	<b>Total Revenues</b>	<b>1,595,410</b>	<b>1,314,884</b>	<b>280,526</b>	<b>21.3%</b>	<b>910,542</b>	<b>684,869</b>	<b>75.2%</b>	
<i>Direct Operational Expenses:</i>															
193,914	197,272	3,358	1.7%	161,996	(31,918)	(19.7%)	Salaries and Wages	1,378,084	1,394,052	15,968	1.1%	1,166,369	(211,715)	(18.2%)	
54,282	53,396	(886)	(1.7%)	47,492	(6,790)	(14.3%)	Benefits	373,416	376,169	2,753	0.7%	369,134	(4,283)	(1.2%)	
350,551	395,263	44,712	11.3%	312,883	(37,668)	(12.0%)	Purchased Services	2,011,295	2,119,536	108,241	5.1%	1,440,923	(570,372)	(39.6%)	
1,113	2,125	1,012	47.6%	408	(705)	(172.9%)	Medical Supplies	9,548	14,875	5,327	35.8%	15,152	5,604	37.0%	
12,530	15,958	3,428	21.5%	8,932	(3,597)	(40.3%)	Other Supplies	85,548	111,706	26,158	23.4%	35,220	(50,328)	(142.9%)	
(266,164)	99,294	365,458	368.1%	380,243	646,406	170.0%	Repairs & Maintenance	228,534	695,058	466,524	67.1%	763,414	534,880	70.1%	
5,251	4,420	(831)	(18.8%)	4,071	(1,180)	(29.0%)	Utilities	36,052	31,940	(4,112)	(12.9%)	29,140	(6,912)	(23.7%)	
5,090	5,100	10	0.2%	5,090	-	0.0%	Lease & Rental	35,631	35,700	69	0.2%	35,631	-	0.0%	
34,040	48,101	14,061	29.2%	29,024	(5,016)	(17.3%)	Other Expense	193,228	211,855	18,627	8.8%	159,536	(33,692)	(21.1%)	
18,845	64,575	45,730	70.8%	18,994	149	0.8%	Insurance	126,883	452,025	325,142	71.9%	132,959	6,075	4.6%	
<b>409,452</b>	<b>885,504</b>	<b>476,052</b>	<b>53.8%</b>	<b>969,132</b>	<b>559,680</b>	<b>57.8%</b>	<b>Total Operational Expenses</b>	<b>4,478,220</b>	<b>5,442,916</b>	<b>964,696</b>	<b>17.7%</b>	<b>4,147,478</b>	<b>(330,742)</b>	<b>(8.0%)</b>	
<b>Net Performance before Overhead</b>															
<b>278,501</b>	<b>(711,577)</b>	<b>990,077</b>	<b>(139.1%)</b>	<b>(837,762)</b>	<b>1,116,263</b>	<b>(133.2%)</b>	<b>Allocations</b>	<b>(2,882,810)</b>	<b>(4,128,032)</b>	<b>1,245,222</b>	<b>(30.2%)</b>	<b>(3,236,937)</b>	<b>354,127</b>	<b>(10.9%)</b>	
<i>Overhead Allocations:</i>															
1,738	1,689	(50)	(2.9%)	1,896	157	8.3%	Risk Mgt	16,009	11,822	(4,187)	(35.4%)	6,090	(9,919)	(162.9%)	
16,639	21,120	4,481	21.2%	14,143	(2,496)	(17.6%)	Rev Cycle	112,545	147,843	35,298	23.9%	90,476	(22,069)	(24.4%)	
524	1,452	928	63.9%	2,188	1,664	76.1%	Internal Audit	3,186	10,162	6,976	68.6%	5,092	1,907	37.4%	
14,688	12,685	(2,003)	(15.8%)	13,862	(826)	(6.0%)	Administration	89,509	88,797	(712)	(0.8%)	80,261	(9,248)	(11.5%)	
3,426	4,352	927	21.3%	225	(3,201)	(1,423.1%)	Human Resources	25,461	30,466	5,005	16.4%	23,642	(1,819)	(7.7%)	
7,987	7,270	(717)	(9.9%)	11,895	3,909	32.9%	Legal	37,685	50,888	13,203	25.9%	41,892	4,207	10.0%	
952	1,338	387	28.9%	2,488	1,536	61.8%	Records	6,472	9,369	2,897	30.9%	16,042	9,570	59.7%	
1,771	2,685	914	34.1%	(588)	(2,359)	401.0%	Compliance	13,156	18,796	5,640	30.0%	9,972	(3,183)	(31.9%)	
2,577	2,609	32	1.2%	2,273	(304)	(13.4%)	Comm Engage Plan	17,263	18,261	997	5.5%	14,249	(3,015)	(21.2%)	
19,037	23,183	4,146	17.9%	13,493	(5,545)	(41.1%)	IT Operations	170,941	162,282	(8,659)	(5.3%)	158,160	(12,781)	(8.1%)	
3,533	4,070	537	13.2%	2,213	(1,320)	(59.6%)	IT Security	23,633	28,491	4,858	17.1%	15,772	(7,861)	(49.8%)	
9,234	9,643	409	4.2%	7,365	(1,870)	(25.4%)	Finance	65,558	67,499	1,942	2.9%	58,383	(7,175)	(12.3%)	
1,895	2,305	411	17.8%	1,728	(167)	(9.7%)	Public Relations	12,172	16,138	3,966	24.6%	15,799	3,627	23.0%	
3,590	3,806	216	5.7%	3,361	(229)	(6.8%)	Information Technology	18,785	26,642	7,857	29.5%	21,780	2,995	13.8%	
3,642	4,513	871	19.3%	3,300	(342)	(10.4%)	Project MGMT Office	24,180	31,590	7,409	23.5%	19,486	(4,695)	(24.1%)	
2,222	2,318	97	4.2%	2,407	185	7.7%	Corporate Quality	15,557	16,229	672	4.1%	13,034	(2,523)	(19.4%)	
<b>93,453</b>	<b>105,039</b>	<b>11,586</b>	<b>11.0%</b>	<b>82,247</b>	<b>(11,206)</b>	<b>(13.6%)</b>	<b>Total Overhead Allocations</b>	<b>652,112</b>	<b>735,275</b>	<b>83,163</b>	<b>11.3%</b>	<b>590,130</b>	<b>(61,982)</b>	<b>(10.5%)</b>	
<b>502,906</b>	<b>990,543</b>	<b>487,637</b>	<b>49.2%</b>	<b>1,051,379</b>	<b>548,473</b>	<b>52.2%</b>	<b>Total Expenses</b>	<b>5,130,332</b>	<b>6,178,191</b>	<b>1,047,859</b>	<b>17.0%</b>	<b>4,737,608</b>	<b>(392,724)</b>	<b>(8.3%)</b>	
<b>\$ 185,047</b>	<b>\$ (816,616)</b>	<b>\$ 1,001,663</b>	<b>(122.7%)</b>	<b>\$ (920,009)</b>	<b>\$ 1,105,056</b>	<b>(120.1%)</b>	<b>Net Margin</b>	<b>\$ (3,534,922)</b>	<b>\$ (4,863,307)</b>	<b>\$ 1,328,385</b>	<b>(27.3%)</b>	<b>\$ (3,827,067)</b>	<b>\$ 292,145</b>	<b>7.6%</b>	

## Care Coordination Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	0.0%	-	-	0.0%	<b>Total Revenue</b>	-	-	-	0.0%	-	-	0.0%
<i>Direct Operational Expenses:</i>														
35,071	29,763	(5,308)	(17.8%)	75,034	39,963	53.3%	Salaries and Wages	224,643	214,180	(10,463)	(4.9%)	521,231	296,587	56.9%
13,020	10,403	(2,617)	(25.2%)	24,414	11,394	46.7%	Benefits	80,657	73,630	(7,027)	(9.5%)	171,794	91,137	53.1%
305,000	313,483	8,483	2.7%	308,750	3,750	1.2%	Purchased Services	2,135,000	2,194,381	59,381	2.7%	2,191,639	56,639	2.6%
405,319	1,091,667	686,348	62.9%	606,445	201,126	33.2%	Medical Services	2,963,207	7,641,669	4,678,462	61.2%	5,243,273	2,280,065	43.5%
1,202	1,646	444	27.0%	1,651	449	27.2%	Other Supplies	4,581	11,522	6,941	60.2%	11,634	7,053	60.6%
-	-	-	0.0%	-	-	0.0%	Repairs & Maintenance	-	-	-	0.0%	199	199	100.0%
3,065	8,000	4,935	61.7%	(27,866)	(30,932)	111.0%	Other Expense	16,185	56,000	39,815	71.1%	(30,506)	(46,691)	153.1%
<b>762,678</b>	<b>1,454,962</b>	<b>692,284</b>	<b>47.6%</b>	<b>988,428</b>	<b>225,750</b>	<b>22.8%</b>	<b>Total Operational Expenses</b>	<b>5,424,274</b>	<b>10,191,382</b>	<b>4,767,108</b>	<b>46.8%</b>	<b>8,109,263</b>	<b>2,684,988</b>	<b>33.1%</b>
<i>Net Performance before Overhead</i>														
<b>(762,678)</b>	<b>(1,454,962)</b>	<b>692,284</b>	<b>(47.6%)</b>	<b>(988,428)</b>	<b>225,750</b>	<b>(22.8%)</b>	<b>Allocations</b>	<b>(5,424,274)</b>	<b>(10,191,382)</b>	<b>4,767,108</b>	<b>(46.8%)</b>	<b>(8,109,263)</b>	<b>2,684,988</b>	<b>(33.1%)</b>
<i>Overhead Allocations:</i>														
894	869	(26)	(2.9%)	1,333	439	32.9%	Risk Mgt	8,237	6,082	(2,154)	(35.4%)	4,284	(3,953)	(92.3%)
270	747	477	63.9%	1,539	1,269	82.5%	Internal Audit	1,639	5,228	3,589	68.6%	3,582	1,943	54.2%
-	-	-	0.0%	11,762	11,762	100.0%	Home Office Facilities	-	-	-	0.0%	149,152	149,152	100.0%
7,557	6,527	(1,030)	(15.8%)	9,751	2,194	22.5%	Administration	46,053	45,687	(366)	(0.8%)	56,456	10,403	18.4%
2,152	2,734	582	21.3%	335	(1,817)	(541.5%)	Human Resources	15,996	19,141	3,145	16.4%	35,267	19,270	54.6%
4,109	3,740	(369)	(9.9%)	8,367	4,258	50.9%	Legal	19,389	26,182	6,793	25.9%	29,467	10,078	34.2%
490	689	199	28.9%	1,750	1,261	72.0%	Records	3,330	4,821	1,491	30.9%	11,284	7,954	70.5%
911	1,382	471	34.1%	(414)	(1,325)	(320.1%)	Compliance	6,769	9,671	2,902	30.0%	7,015	246	3.5%
1,326	1,342	16	1.2%	1,599	273	17.1%	Comm Engage Plan	8,882	9,395	513	5.5%	10,023	1,140	11.4%
9,795	11,928	2,133	17.9%	9,491	(304)	(3.2%)	IT Operations	87,950	83,496	(4,455)	(5.3%)	111,251	23,300	20.9%
1,818	2,094	277	13.2%	1,557	(261)	(16.8%)	IT Security	12,159	14,659	2,500	17.1%	11,094	(1,065)	(9.6%)
4,751	4,961	210	4.2%	5,180	429	8.3%	Finance	33,730	34,729	999	2.9%	41,067	7,337	17.9%
975	1,186	211	17.8%	1,215	241	19.8%	Public Relations	6,262	8,303	2,041	24.6%	11,113	4,851	43.6%
1,847	1,958	111	5.7%	2,364	517	21.9%	Information Technology	9,665	13,708	4,042	29.5%	15,320	5,655	36.9%
1,874	2,322	448	19.3%	2,321	447	19.3%	Project MGMT Office	12,441	16,253	3,812	23.5%	13,706	1,265	9.2%
1,143	1,193	50	4.2%	1,693	550	32.5%	Corporate Quality	8,004	8,350	346	4.1%	9,168	1,164	12.7%
<b>39,911</b>	<b>43,672</b>	<b>3,761</b>	<b>8.6%</b>	<b>59,844</b>	<b>19,933</b>	<b>33.3%</b>	<b>Total Overhead Allocations</b>	<b>280,508</b>	<b>305,704</b>	<b>25,196</b>	<b>8.2%</b>	<b>519,248</b>	<b>238,740</b>	<b>46.0%</b>
<b>802,589</b>	<b>1,498,634</b>	<b>696,045</b>	<b>46.4%</b>	<b>1,048,272</b>	<b>245,683</b>	<b>23.4%</b>	<b>Total Expenses</b>	<b>5,704,782</b>	<b>10,497,086</b>	<b>4,792,304</b>	<b>45.7%</b>	<b>8,628,510</b>	<b>2,923,728</b>	<b>33.9%</b>
<b>\$ (802,589)</b>	<b>\$ (1,498,634)</b>	<b>\$ 696,045</b>	<b>(46.4%)</b>	<b>\$ (1,048,272)</b>	<b>\$ 245,683</b>	<b>(23.4%)</b>	<b>Net Margin</b>	<b>\$ (5,704,782)</b>	<b>\$ (10,497,086)</b>	<b>\$ 4,792,304</b>	<b>(45.7%)</b>	<b>\$ (8,628,510)</b>	<b>\$ 2,923,728</b>	<b>(33.9%)</b>

## Pharmacy Services Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
6,750	-	6,750	0.0%	-	6,750	0.0%	<b>Total Revenues</b>	6,750	-	6,750	0.0%	-	6,750	0.0%
<i>Direct Operational Expenses:</i>														
220,004	211,721	(8,283)	(3.9%)	225,580	5,576	2.5%	Salaries and Wages	1,487,150	1,522,341	35,191	2.3%	1,498,028	10,879	0.7%
70,350	69,340	(1,010)	(1.5%)	64,662	(5,688)	(8.8%)	Benefits	464,959	491,587	26,628	5.4%	464,575	(384)	(0.1%)
1,031	2,441	1,410	57.8%	1,413	382	27.0%	Purchased Services	8,643	17,087	8,444	49.4%	8,630	(13)	(0.2%)
5,114	13,169	8,055	61.2%	7,304	2,191	30.0%	Other Supplies	43,308	92,183	48,875	53.0%	30,745	(12,563)	(40.9%)
12,316	6,267	(6,049)	(96.5%)	69,273	56,957	82.2%	Drugs	21,580	43,869	22,289	50.8%	36,514	14,934	40.9%
2,595	953	(1,642)	(172.3%)	-	(2,595)	0.0%	Repairs & Maintenance	7,768	6,671	(1,097)	(16.4%)	2,352	(5,416)	(230.2%)
6,113	7,674	1,561	20.3%	8,239	2,127	25.8%	Lease & Rental	42,721	53,718	10,997	20.5%	54,396	11,675	21.5%
-	-	-	0.0%	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%
3,911	11,061	7,150	64.6%	6,139	2,228	36.3%	Other Expense	33,962	77,427	43,465	56.1%	47,836	13,874	29.0%
2,341	2,335	(6)	(0.3%)	2,177	(164)	(7.5%)	Insurance	16,387	16,345	(42)	(0.3%)	13,845	(2,542)	(18.4%)
<b>323,774</b>	<b>324,961</b>	<b>1,187</b>	<b>0.4%</b>	<b>384,788</b>	<b>61,014</b>	<b>15.9%</b>	<b>Total Operational Expenses</b>	<b>2,126,477</b>	<b>2,321,228</b>	<b>194,751</b>	<b>8.4%</b>	<b>2,156,922</b>	<b>30,444</b>	<b>1.4%</b>
<b>Net Performance before Overhead</b>														
<b>(317,024)</b>	<b>(324,961)</b>	<b>7,937</b>	<b>(2.4%)</b>	<b>(384,788)</b>	<b>67,764</b>	<b>(17.6%)</b>	<b>Allocations</b>	<b>(2,119,727)</b>	<b>(2,321,228)</b>	<b>201,501</b>	<b>(8.7%)</b>	<b>(2,150,172)</b>	<b>37,194</b>	<b>(1.7%)</b>
<i>Overhead Allocations:</i>														
730	709	(21)	(2.9%)	992	262	26.4%	Risk Mgt	6,726	4,966	(1,759)	(35.4%)	3,186	(3,539)	(111.1%)
-	-	-	0.0%	-	-	0.0%	Rev Cycle	-	-	-	0.0%	-	-	0.0%
220	610	390	63.9%	1,145	925	80.8%	Internal Audit	1,338	4,269	2,931	68.6%	2,665	1,326	49.8%
6,170	5,329	(841)	(15.8%)	7,253	1,083	14.9%	Administration	37,603	37,304	(299)	(0.8%)	41,997	4,394	10.5%
5,488	6,973	1,485	21.3%	418	(5,071)	(1,214.5%)	Human Resources	40,791	48,809	8,019	16.4%	43,887	3,097	7.1%
3,355	3,054	(301)	(9.9%)	6,224	2,869	46.1%	Legal	15,832	21,378	5,547	25.9%	21,920	6,088	27.8%
400	562	163	28.9%	1,302	902	69.3%	Records	2,719	3,936	1,217	30.9%	8,394	5,675	67.6%
744	1,128	384	34.1%	(308)	(1,052)	341.6%	Compliance	5,527	7,896	2,370	30.0%	5,218	(309)	(5.9%)
1,082	1,096	13	1.2%	1,189	107	9.0%	Comm Engage Plan	7,252	7,671	419	5.5%	7,456	203	2.7%
7,998	9,739	1,742	17.9%	7,060	(938)	(13.3%)	IT Operations	71,813	68,176	(3,637)	(5.3%)	82,758	10,945	13.2%
1,484	1,710	226	13.2%	1,158	(326)	(28.2%)	IT Security	9,928	11,969	2,041	17.1%	8,253	(1,676)	(20.3%)
3,879	4,051	172	4.2%	3,854	(26)	(0.7%)	Finance	27,541	28,357	816	2.9%	30,549	3,008	9.8%
796	969	172	17.8%	904	108	12.0%	Public Relations	5,113	6,779	1,666	24.6%	8,267	3,154	38.1%
1,508	1,599	91	5.7%	1,759	250	14.2%	Information Technology	7,892	11,192	3,301	29.5%	11,397	3,505	30.8%
933	974	41	4.2%	1,260	326	25.9%	Corporate Quality	6,536	6,818	282	4.1%	6,820	285	4.2%
1,530	1,896	366	19.3%	1,727	197	11.4%	Project MGMT Office	10,158	13,271	3,113	23.5%	10,196	38	0.4%
6,907	8,092	1,184	14.6%	-	(6,907)	0.0%	Security Services	47,237	56,643	9,405	16.6%	-	(47,237)	0.0%
<b>43,226</b>	<b>48,491</b>	<b>5,264</b>	<b>10.9%</b>	<b>35,936</b>	<b>(7,291)</b>	<b>(20.3%)</b>	<b>Total Overhead Allocations</b>	<b>304,007</b>	<b>339,436</b>	<b>35,429</b>	<b>10.4%</b>	<b>292,963</b>	<b>(11,044)</b>	<b>(3.8%)</b>
<b>367,000</b>	<b>373,452</b>	<b>6,451</b>	<b>1.7%</b>	<b>420,723</b>	<b>53,723</b>	<b>12.8%</b>	<b>Total Expenses</b>	<b>2,430,484</b>	<b>2,660,664</b>	<b>230,180</b>	<b>8.7%</b>	<b>2,449,885</b>	<b>19,401</b>	<b>0.8%</b>
<b>\$ (360,250)</b>	<b>\$ (373,452)</b>	<b>\$ 13,201</b>	<b>(3.5%)</b>	<b>\$ (420,723)</b>	<b>\$ 60,473</b>	<b>(14.4%)</b>	<b>Net Margin</b>	<b>\$ (2,423,734)</b>	<b>\$ (2,660,664)</b>	<b>\$ 236,930</b>	<b>(8.9%)</b>	<b>\$ (2,449,885)</b>	<b>\$ 26,151</b>	<b>(1.1%)</b>

# Transportation Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ -	\$ 75,542	\$ (75,542)	(100.0%)	\$ -	\$ -	0.0%	\$ -	\$ 75,542	\$ (75,542)	(100.0%)	\$ -	\$ -	0.0%
-	37,771	37,771	100.0%	-	-	0.0%	-	37,771	37,771	100.0%	-	-	0.0%
-	3,550	3,550	100.0%	-	-	0.0%	-	3,550	3,550	100.0%	-	-	0.0%
-	15,334	15,334	100.0%	-	-	0.0%	-	15,334	15,334	100.0%	-	-	0.0%
-	56,655	56,655	100.0%	-	-	0.0%	-	56,655	56,655	100.0%	-	-	0.0%
-	18,887	(18,887)	(100.0%)	-	-	0.0%	-	18,887	(18,887)	(100.0%)	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
-	18,887	(18,887)	(100.0%)	-	-	0.0%	-	18,887	(18,887)	(100.0%)	-	-	0.0%
<i>Direct Operational Expenses:</i>													
88,245	101,480	13,235	13.0%	-	(88,245)	0.0%	197,698	716,513	518,815	72.4%	-	(197,698)	0.0%
17,849	22,659	4,810	21.2%	-	(17,849)	0.0%	39,562	159,262	119,700	75.2%	-	(39,562)	0.0%
5,400	4,000	(1,400)	(35.0%)	-	(5,400)	0.0%	17,900	28,000	10,100	36.1%	-	(17,900)	0.0%
3,291	8,230	4,939	60.0%	-	(3,291)	0.0%	22,613	16,460	(6,153)	(37.4%)	-	(22,613)	0.0%
3,693	2,595	(1,098)	(42.3%)	-	(3,693)	0.0%	46,218	52,230	6,012	11.5%	-	(46,218)	0.0%
-	1,375	1,375	100.0%	-	-	0.0%	-	2,750	2,750	100.0%	-	-	0.0%
-	250	250	100.0%	-	-	0.0%	-	1,000	1,000	100.0%	-	-	0.0%
-	100	100	100.0%	-	-	0.0%	-	100	100	100.0%	-	-	0.0%
-	6,400	6,400	100.0%	-	-	0.0%	-	6,400	6,400	100.0%	-	-	0.0%
3,897	7,530	3,633	48.3%	-	(3,897)	0.0%	11,120	13,140	2,020	15.4%	500	(10,620)	(2,123.9%)
-	13,900	13,900	100.0%	-	-	0.0%	-	55,600	55,600	100.0%	-	-	0.0%
122,373	168,519	46,146	27.4%	-	(122,373)	0.0%	335,111	1,051,455	716,344	68.1%	500	(334,611)	(66,922.2%)
<b>Net Performance before Overhead</b>													
(122,373)	(149,632)	27,259	(18.2%)	-	(122,373)	0.0%	(335,111)	(1,032,568)	697,457	(67.5%)	(500)	(334,611)	66,922.2%
<i>Overhead Allocations:</i>													
347	337	(10)	(2.9%)	-	(347)	0.0%	3,198	2,362	(837)	(35.4%)	-	(3,198)	0.0%
16,639	21,120	4,481	21.2%	-	(16,639)	0.0%	112,545	147,843	35,298	23.9%	-	(112,545)	0.0%
105	290	185	63.9%	-	(105)	0.0%	636	2,030	1,394	68.6%	-	(636)	0.0%
379	461	82	17.8%	-	(379)	0.0%	2,432	3,224	792	24.6%	-	(2,432)	0.0%
444	463	19	4.2%	-	(444)	0.0%	3,108	3,242	134	4.1%	-	(3,108)	0.0%
2,934	2,534	(400)	(15.8%)	-	(2,934)	0.0%	17,882	17,740	(142)	(0.8%)	-	(17,882)	0.0%
3,282	4,170	888	21.3%	-	(3,282)	0.0%	24,394	29,190	4,796	16.4%	-	(24,394)	0.0%
1,596	1,452	(143)	(9.9%)	-	(1,596)	0.0%	7,529	10,167	2,638	25.9%	-	(7,529)	0.0%
190	267	77	28.9%	-	(190)	0.0%	1,293	1,872	579	30.9%	-	(1,293)	0.0%
354	536	183	34.1%	-	(354)	0.0%	2,628	3,755	1,127	30.0%	-	(2,628)	0.0%
1,845	1,926	82	4.2%	-	(1,845)	0.0%	13,097	13,485	388	2.9%	-	(13,097)	0.0%
728	902	174	19.3%	-	(728)	0.0%	4,831	6,311	1,480	23.5%	-	(4,831)	0.0%
515	521	6	1.2%	-	(515)	0.0%	3,449	3,648	199	5.5%	-	(3,449)	0.0%
3,803	4,632	828	17.9%	-	(3,803)	0.0%	34,151	32,422	(1,730)	(5.3%)	-	(34,151)	0.0%
706	813	107	13.2%	-	(706)	0.0%	4,722	5,692	971	17.1%	-	(4,722)	0.0%
717	760	43	5.7%	-	(717)	0.0%	3,753	5,323	1,570	29.5%	-	(3,753)	0.0%
34,583	41,187	6,603	16.0%	-	(34,583)	0.0%	239,650	288,306	48,656	16.9%	-	(239,650)	0.0%
156,956	209,706	52,749	25.2%	-	(156,956)	0.0%	574,761	1,339,761	765,000	57.1%	500	(574,261)	(114,852.2%)
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
(156,956)	(190,819)	33,862	(17.7%)	-	(156,956)	0.0%	(574,761)	(1,320,874)	746,113	(56.5%)	(500)	(574,261)	114,852.2%
-	-	-	-	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%

# School Health Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 312,559	\$ 347,604	\$ (35,046)	(10.1%)	\$ 231,917	\$ 80,642	34.8%	\$ 2,190,190	\$ 2,433,228	\$ (243,039)	(10.0%)	\$ 2,319,167	\$ (128,977)	(5.6%)
-	0	-	0.0%	0	-	0.0%	-	\$ -	-	0.0%	-	-	0.0%
<b>312,559</b>	<b>347,604</b>	<b>(35,046)</b>	<b>(10.1%)</b>	<b>231,917</b>	<b>80,642</b>	<b>34.8%</b>	<b>2,190,190</b>	<b>2,433,228</b>	<b>(243,039)</b>	<b>(10.0%)</b>	<b>2,319,167</b>	<b>(128,977)</b>	<b>(5.6%)</b>
<i>Direct Operational Expenses:</i>													
1,081,872	1,154,130	72,258	6.3%	985,735	(96,138)	(9.8%)	7,603,537	8,298,726	695,189	8.4%	7,446,826	(156,711)	(2.1%)
377,923	378,732	809	0.2%	335,668	(42,255)	(12.6%)	2,533,914	2,681,756	147,842	5.5%	2,443,102	(90,812)	(3.7%)
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
41	12,500	12,459	99.7%	10,878	10,837	99.6%	24,008	87,500	63,492	72.6%	73,932	49,924	67.5%
(8)	6,933	6,941	100.1%	2,367	2,374	100.3%	12,375	48,531	36,156	74.5%	40,845	28,470	69.7%
-	84	84	100.0%	-	-	0.0%	-	588	588	100.0%	-	-	0.0%
-	-	-	0.0%	280	280	100.0%	499	-	(499)	0.0%	1,905	1,406	73.8%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
2,183	3,409	1,226	36.0%	641	(1,542)	(240.5%)	9,620	23,863	14,243	59.7%	5,853	(3,766)	(64.3%)
<b>1,462,011</b>	<b>1,555,788</b>	<b>93,777</b>	<b>6.0%</b>	<b>1,335,568</b>	<b>(126,443)</b>	<b>(9.5%)</b>	<b>10,183,953</b>	<b>11,140,964</b>	<b>957,011</b>	<b>8.6%</b>	<b>10,012,464</b>	<b>(171,489)</b>	<b>(1.7%)</b>
<b>Net Performance before Overhead</b>													
<b>(1,149,452)</b>	<b>(1,208,184)</b>	<b>58,732</b>	<b>(4.9%)</b>	<b>(1,103,652)</b>	<b>(45,801)</b>	<b>4.1%</b>	<b>(7,993,763)</b>	<b>(8,707,736)</b>	<b>713,973</b>	<b>(8.2%)</b>	<b>(7,693,297)</b>	<b>(300,466)</b>	<b>3.9%</b>
<i>Overhead Allocations:</i>													
3,509	3,409	(100)	(2.9%)	4,174	665	15.9%	32,318	23,865	(8,453)	(35.4%)	13,410	(18,908)	(141.0%)
1,058	2,931	1,873	63.9%	4,818	3,761	78.0%	6,431	20,514	14,083	68.6%	11,214	4,783	42.7%
7,021	7,341	320	4.4%	3,694	(3,326)	(90.0%)	49,534	51,385	1,850	3.6%	46,844	(2,690)	(5.7%)
29,651	25,608	(4,043)	(15.8%)	30,527	876	2.9%	180,695	179,257	(1,438)	(0.8%)	176,747	(3,948)	(2.2%)
38,560	48,992	10,432	21.3%	3,151	(35,409)	(1,123.7%)	286,600	342,941	56,341	16.4%	331,245	44,645	13.5%
16,123	14,676	(1,448)	(9.9%)	26,195	10,072	38.5%	76,077	102,730	26,653	25.9%	92,253	16,176	17.5%
1,921	2,702	781	28.9%	5,479	3,558	64.9%	13,065	18,914	5,849	30.9%	35,328	22,263	63.0%
3,575	5,421	1,846	34.1%	(1,296)	(4,870)	375.9%	26,558	37,944	11,387	30.0%	21,961	(4,597)	(20.9%)
5,202	5,266	65	1.2%	5,005	(197)	(3.9%)	34,850	36,864	2,013	5.5%	31,378	(3,472)	(11.1%)
38,432	46,801	8,369	17.9%	29,713	(8,719)	(29.3%)	345,086	327,606	(17,479)	(5.3%)	348,294	3,209	0.9%
7,132	8,217	1,085	13.2%	4,873	(2,259)	(46.3%)	47,709	57,517	9,808	17.1%	34,732	(12,977)	(37.4%)
18,641	19,466	825	4.2%	16,218	(2,423)	(14.9%)	132,344	136,264	3,920	2.9%	128,568	(3,776)	(2.9%)
3,825	4,654	829	17.8%	3,805	(20)	(0.5%)	24,571	32,578	8,006	24.6%	34,792	10,221	29.4%
7,248	7,683	435	5.7%	7,401	153	2.1%	37,923	53,783	15,860	29.5%	47,964	10,041	20.9%
7,351	9,110	1,759	19.3%	7,266	(85)	(1.2%)	48,814	63,771	14,957	23.5%	42,911	(5,903)	(13.8%)
4,485	4,680	195	4.2%	5,301	816	15.4%	31,406	32,763	1,356	4.1%	28,704	(2,702)	(9.4%)
193,733	216,956	23,223	10.7%	156,326	(37,407)	(23.9%)	1,373,982	1,518,695	144,714	9.5%	1,426,345	52,364	3.7%
<b>1,655,744</b>	<b>1,772,744</b>	<b>117,001</b>	<b>6.6%</b>	<b>1,491,895</b>	<b>(163,849)</b>	<b>(11.0%)</b>	<b>11,557,934</b>	<b>12,659,659</b>	<b>1,101,725</b>	<b>8.7%</b>	<b>11,438,809</b>	<b>(119,125)</b>	<b>(1.0%)</b>
<b>\$ (1,343,185)</b>	<b>\$ (1,425,140)</b>	<b>\$ 81,955</b>	<b>(5.8%)</b>	<b>\$ (1,259,978)</b>	<b>\$ (83,207)</b>	<b>6.6%</b>	<b>\$ (9,367,745)</b>	<b>\$ (10,226,431)</b>	<b>\$ 858,686</b>	<b>(8.4%)</b>	<b>\$ (9,119,643)</b>	<b>\$ (248,102)</b>	<b>2.7%</b>



## Sponsored Programs

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
							<i>Sponsored Programs:</i>						
708,996	708,996	0	0.0%	708,996	-	0.0%	4,962,969	4,962,972	3	0.0%	4,962,969	-	0.0%
98,867	125,000	26,133	20.9%	112,833	13,967	12.4%	620,812	875,000	254,188	29.1%	592,529	(28,283)	(4.8%)
-	2,500	2,500	100.0%	-	-	0.0%	12,000	17,500	5,500	31.4%	-	(12,000)	0.0%
<b>807,862</b>	<b>836,496</b>	<b>28,634</b>	<b>3.4%</b>	<b>821,829</b>	<b>13,967</b>	<b>1.7%</b>	<b>5,595,781</b>	<b>5,855,472</b>	<b>259,691</b>	<b>4.4%</b>	<b>5,555,498</b>	<b>(40,283)</b>	<b>(0.7%)</b>
							<i>Direct Operational Expenses:</i>						
8,765	9,132	367	4.0%	6,808	(1,957)	(28.8%)	61,939	65,664	3,725	5.7%	66,092	4,153	6.3%
3,263	3,217	(46)	(1.4%)	2,907	(356)	(12.3%)	22,363	22,886	523	2.3%	21,908	(455)	(2.1%)
-	25	25	100.0%	-	-	0.0%	-	175	175	100.0%	10	10	100.0%
26	370	344	92.9%	-	(26)	(0.0%)	2,591	2,590	(1)	(0.0%)	2,564	(27)	(1.0%)
<b>12,054</b>	<b>12,744</b>	<b>690</b>	<b>2</b>	<b>9,715</b>	<b>(2,340)</b>	<b>(24.1%)</b>	<b>86,893</b>	<b>91,315</b>	<b>4,422</b>	<b>5.1%</b>	<b>90,573</b>	<b>3,680</b>	<b>4.1%</b>
<b>\$ 819,917</b>	<b>\$ 849,240</b>	<b>\$ 29,323</b>	<b>3.5%</b>	<b>\$ 831,544</b>	<b>\$ 11,627</b>	<b>1.4%</b>	<b>\$ 5,682,674</b>	<b>\$ 5,946,787</b>	<b>\$ 264,113</b>	<b>4.4%</b>	<b>\$ 5,646,071</b>	<b>\$ (36,603)</b>	<b>(0.6%)</b>

## General Fund Statement of Revenues and Expenditures by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
<b>Revenues:</b>													
Ad Valorem Taxes	\$ -	\$ 34,846,751	\$ 94,885,946	\$ 6,416,877	\$ 5,492,475	\$ 2,798,551	\$ 6,682,627	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 151,123,227
Premiums													-
Patient Revenue, Net	(641,186)	254,988	650,410	439,711	155,677	47,857	687,953	-	-	-	-	-	1,595,410
Intergovernmental Revenue	312,844	312,844	312,844	686,329	312,844	313,129	312,559	-	-	-	-	-	2,563,390
Grants	-	-	-	-	-	-	6,750	-	-	-	-	-	6,750
Interest Earnings	185,327	86,190	76,723	95,855	78,202	94,753	(176,208)	-	-	-	-	-	440,842
Unrealized Gain/(Loss)-Investments	(751,661)	(72,711)	(311,846)	(1,185,664)	(624,276)	(2,180,810)	(616,283)	-	-	-	-	-	(5,743,251)
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	7,399	369,579	1,063,851	109,501	58,220	193,424	78,484	-	-	-	-	-	1,880,458
<b>Total Revenues</b>	<b>\$ (887,277)</b>	<b>\$ 35,797,640</b>	<b>\$ 96,677,928</b>	<b>\$ 6,562,610</b>	<b>\$ 5,473,141</b>	<b>\$ 1,266,903</b>	<b>\$ 6,975,882</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 151,866,827</b>
<b>Expenditures:</b>													
Salaries and Wages	3,229,687	3,217,471	3,443,303	3,283,137	3,063,578	3,377,161	3,333,219	-	-	-	-	-	22,947,556
Benefits	1,033,429	954,201	781,466	1,076,590	946,129	1,051,389	1,028,941	-	-	-	-	-	6,872,145
Purchased Services	730,072	733,260	936,967	944,235	1,047,249	1,043,388	1,061,940	-	-	-	-	-	6,497,111
Medical Supplies	7,182	2,757	6,762	11,764	14,561	15,214	6,108	-	-	-	-	-	64,348
Other Supplies	85,705	186,391	226,534	100,682	165,486	(2,333)	51,717	-	-	-	-	-	814,183
Medical Services	903,753	909,954	411,152	376,189	692,633	597,374	429,588	-	-	-	-	-	4,320,641
Drugs	(21,793)	2,465	(12,708)	29,090	20,892	(8,681)	12,316	-	-	-	-	-	21,580
Repairs & Maintenance	685,656	617,900	747,430	547,266	600,779	669,124	270,870	-	-	-	-	-	4,139,026
Lease & Rental	166,851	139,098	205,086	210,591	230,450	169,956	191,420	-	-	-	-	-	1,313,453
Utilities	9,667	9,780	11,354	7,451	9,003	9,104	9,782	-	-	-	-	-	66,140
Other Expense	447,724	1,297,091	2,476,225	1,324,823	816,533	663,034	800,443	-	-	-	-	-	7,825,872
Insurance	56,206	49,803	54,834	54,834	54,834	54,834	55,659	-	-	-	-	-	381,004
Sponsored Programs	734,362	809,587	778,774	835,521	828,054	801,621	807,862	-	-	-	-	-	5,595,781
<b>Total Operational Expenditures</b>	<b>8,068,503</b>	<b>8,929,757</b>	<b>10,067,180</b>	<b>8,802,172</b>	<b>8,490,181</b>	<b>8,441,184</b>	<b>8,059,864</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>60,858,840</b>
Net Performance before Overhead Allocations	\$ (8,955,780)	\$ 26,867,883	\$ 86,610,748	\$ (2,239,562)	\$ (3,017,040)	\$ (7,174,280)	\$ (1,083,982)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 91,007,987
Overhead Allocations	(1,806,507)	(1,757,986)	(2,099,734)	(2,004,017)	(2,022,461)	(2,109,274)	(1,937,650)	-	-	-	-	-	(13,737,629)
<b>Total Expenses</b>	<b>6,261,996</b>	<b>7,171,771</b>	<b>7,967,446</b>	<b>6,798,155</b>	<b>6,467,720</b>	<b>6,331,909</b>	<b>6,122,214</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>47,121,211</b>
<b>Net Margin</b>	<b>\$ (7,149,273)</b>	<b>\$ 28,625,869</b>	<b>\$ 88,710,483</b>	<b>\$ (235,545)</b>	<b>\$ (994,579)</b>	<b>\$ (5,065,006)</b>	<b>\$ 853,668</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 104,745,615</b>
<b>General Fund Support/ Transfer In (Out)</b>	<b>\$ (931,238)</b>	<b>\$ (1,047,675)</b>	<b>\$ (1,084,237)</b>	<b>\$ (1,317,841)</b>	<b>\$ (1,335,811)</b>	<b>\$ (944,906)</b>	<b>\$ (22,711,539)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (29,373,247)</b>



## General Fund Program Statistics

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Prior Year Total
<b>Aeromedical</b>														
Patients Transported - Actual	38	34	63	53	57	57	62						364	279
Patients Transported - Budget	51	54	52	60	56	55	50						378	367
Variance	(13)	(20)	11	(7)	1	2	12	-	-	-	-	-	(14)	(88)
Actual Hours Available for Service	1,054	1,080	1,109	1,080	1,008	1,116	1,008						7,455	4,917
Service Hours Utilized	60.0	64.0	96.0	85.0	88.0	71.0	93.0						557	420
Utilization %	5.7%	5.9%	8.7%	7.9%	8.7%	6.4%	9.2%						7.5%	8.5%
# of Flights - Training/Public Education	10	25	5	-	-	2	-						42	11
# of Flights - Maintenance	10	6	9	6	5	5	9						50	45
<b>Ground Transportation</b>														
	-	-	-	-	-	-	-						-	-
<b>School Health</b>														
Medical Events	40,494	33,262	30,001	32,204	38,413	37,083	39,608						251,065	126,239
Screenings	34,874	27,315	30,062	34,454	32,752	20,662	19,130						199,249	104,769
Covid-19 Testing	2,344	1,443	1,532	2,909	1,801	813	1,025						11,867	31,359
Total Events- Actual	77,712	62,020	61,595	69,567	72,966	58,558	59,763	-	-	-	-	-	462,181	262,367
Total Events- Budget	42,015	37,148	30,332	41,735	43,005	39,085	51,932						285,252	299,744
<b>Pharmacy</b>														
Total Prescriptions Filled at In-House Pharmacies	12,863	11,608	12,853	11,596	11,325	13,635	11,552						85,432	102,875
Total Prescriptions Filled at Retail Pharmacies	-	-	-	1	-	-	-						1	224
Total Prescriptions Filled Inhouse/Retail- Actual	12,863	11,608	12,853	11,597	11,325	13,635	11,552	-	-	-	-	-	85,433	103,099
Total Prescriptions Filled- Budget	17,641	13,574	15,131	15,158	15,491	17,472	16,636						111,103	151,434



# **SUPPLEMENTAL INFORMATION**

## **HEALEY CENTER**

## Healey Center Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,176,447	\$ 1,201,533	\$ (25,086)	(2.1%)	\$ 1,225,395	\$ (48,947)	(4.0%)	<b>Gross Patient Revenue</b>	\$ 8,189,135	\$ 8,490,825	\$ (301,690)	(3.6%)	\$ 8,498,319	\$ (309,184)	(3.6%)	
(10,177)	84,658	94,835	112.0%	172,011	182,188	105.9%	Contractual Allowances	447,606	598,252	150,646	25.2%	684,449	236,843	34.6%	
281,647	349,298	67,651	19.4%	213,188	(68,459)	(32.1%)	Charity Care	2,312,126	2,468,376	156,250	6.3%	2,327,516	15,390	0.7%	
8,674	26,791	18,117	67.6%	8,981	307	3.4%	Total Debt	53,918	189,322	135,404	71.5%	171,146	117,229	68.5%	
280,144	460,747	180,603	39.2%	394,180	114,036	28.9%	Bad Contractuals and Bad Debt	2,813,650	3,255,950	442,300	13.6%	3,183,111	369,461	11.6%	
<b>896,304</b>	<b>740,786</b>	<b>155,518</b>	<b>21.0%</b>	<b>831,215</b>	<b>65,089</b>	<b>7.8%</b>	<b>Net Patient Revenue</b>	<b>5,375,485</b>	<b>5,234,875</b>	<b>140,610</b>	<b>2.7%</b>	<b>5,315,208</b>	<b>60,278</b>	<b>1.1%</b>	
76.19%	61.65%			67.83%			Collection %	65.64%	61.65%			62.54%			
758,333	758,333	0	0.0%	758,333	-	0.0%	PBC Interlocal	5,308,333	5,308,331	2	0.0%	5,308,333	-	0.0%	
-	-	-	0.0%	21,520	(21,520)	(100.0%)	Other Financial Assistance	-	-	-	0.0%	205,775	(205,775)	(100.0%)	
2,088	1,150	938	81.6%	2,318	(230)	(9.9%)	Other Revenues	2,254	8,050	(5,796)	(72.0%)	8,045	(5,791)	(72.0%)	
760,421	759,483	938	1	782,172	(21,751)	(2.8%)	Total Other Revenues	5,310,587	5,316,381	(5,794)	(0.1%)	5,522,154	(211,566)	(3.8%)	
<b>1,656,725</b>	<b>1,500,269</b>	<b>156,456</b>	<b>10.4%</b>	<b>1,613,387</b>	<b>43,338</b>	<b>2.7%</b>	<b>Total Revenues</b>	<b>10,686,073</b>	<b>10,551,256</b>	<b>134,816</b>	<b>1.3%</b>	<b>10,837,361</b>	<b>(151,289)</b>	<b>(1.4%)</b>	
<i>Direct Operational Expenses:</i>															
1,058,634	1,013,854	(44,780)	(4.4%)	1,034,001	(24,634)	(2.4%)	Salaries and Wages	7,044,050	7,293,024	248,974	3.4%	6,860,272	(183,778)	(2.7%)	
340,180	356,776	16,596	4.7%	329,967	(10,214)	(3.1%)	Benefits	2,308,957	2,511,836	202,879	8.1%	2,389,631	80,674	3.4%	
65,856	61,132	(4,724)	(7.7%)	56,398	(9,458)	(16.8%)	Purchased Services	291,402	427,924	136,522	31.9%	363,854	72,452	19.9%	
50,165	56,722	6,557	11.6%	46,644	(3,521)	(7.5%)	Medical Supplies	438,626	397,054	(41,572)	(10.5%)	355,567	(83,059)	(23.4%)	
71,921	76,232	4,311	5.7%	61,678	(10,243)	(16.6%)	Other Supplies	570,155	533,624	(36,531)	(6.8%)	458,283	(111,872)	(24.4%)	
515	2,059	1,544	75.0%	1,590	1,075	67.6%	Contracted Physician Expense	8,492	14,413	5,921	41.1%	7,794	(698)	(9.0%)	
4,412	6,250	1,838	29.4%	21,302	16,889	79.3%	Medical Services	23,770	43,750	19,980	45.7%	110,509	86,739	78.5%	
35,307	32,667	(2,640)	(8.1%)	39,275	3,968	10.1%	Drugs	227,447	228,669	1,222	0.5%	222,546	(4,900)	(2.2%)	
29,078	33,404	4,326	13.0%	34,845	5,767	16.6%	Repairs & Maintenance	193,077	233,828	40,751	17.4%	186,226	(6,850)	(3.7%)	
103	103	(0)	(0.0%)	1,496	1,393	93.1%	Lease & Rental	721	721	(0)	(0.0%)	9,363	8,642	92.3%	
37,569	38,867	1,298	3.3%	36,401	(1,168)	(3.2%)	Utilities	250,929	272,069	21,140	7.8%	247,556	(3,373)	(1.4%)	
12,283	16,197	3,914	24.2%	6,828	(5,454)	(79.9%)	Other Expense	53,255	113,379	60,124	53.0%	54,380	1,125	2.1%	
7,713	7,723	10	0.1%	6,826	(887)	(13.0%)	Insurance	53,991	54,061	70	0.1%	47,782	(6,209)	(13.0%)	
1,713,735	1,701,986	(11,749)	(0.7%)	1,677,249	(36,486)	(2.2%)	Total Operational Expenses	11,464,872	12,124,352	659,480	5.4%	11,313,766	(151,106)	(1.3%)	
<b>(57,010)</b>	<b>(201,717)</b>	<b>144,707</b>	<b>(71.7%)</b>	<b>(63,863)</b>	<b>6,852</b>	<b>(10.7%)</b>	<b>Net Performance before Depreciation</b>	<b>(778,800)</b>	<b>(1,573,096)</b>	<b>794,296</b>	<b>(50.5%)</b>	<b>(476,405)</b>	<b>(302,395)</b>	<b>63.5%</b>	
79,679	82,917	3,238	3.9%	79,304	(376)	(0.5%)	Depreciation	558,862	580,419	21,557	3.7%	553,778	(5,085)	(0.9%)	
<i>Overhead Allocations:</i>															
3,792	3,684	(108)	(2.9%)	4,613	821	17.8%	Risk Mgt	34,922	25,788	(9,134)	(35.4%)	14,819	(20,103)	(135.7%)	
1,143	3,167	2,024	63.9%	5,324	4,182	78.5%	Internal Audit	6,949	22,166	15,217	68.6%	12,392	5,443	43.9%	
32,040	27,671	(4,369)	(15.8%)	33,733	1,694	5.0%	Administration	195,252	193,698	(1,554)	(0.8%)	195,313	61	0.0%	
40,452	51,396	10,943	21.3%	2,790	(37,662)	(1,349.8%)	Human Resources	300,663	359,769	59,105	16.4%	293,301	(7,363)	(2.5%)	
17,422	15,858	(1,564)	(9.9%)	28,947	11,525	39.8%	Legal	82,206	111,006	28,800	25.9%	101,943	19,737	19.4%	
2,076	2,920	844	28.9%	6,055	3,979	65.7%	Records	14,118	20,438	6,320	30.9%	39,039	24,921	63.8%	
3,863	5,857	1,995	34.1%	(1,432)	(5,294)	(369.8%)	Compliance	28,697	41,001	12,304	30.0%	24,267	(4,430)	(18.3%)	
5,621	5,690	70	1.2%	5,531	(90)	(1.6%)	Comm Engage Plan	37,658	39,833	2,175	5.5%	34,674	(2,984)	(8.6%)	
41,528	50,571	9,044	17.9%	32,834	(8,693)	(26.5%)	IT Operations	372,885	353,998	(18,887)	(5.3%)	384,879	11,994	3.1%	
7,706	8,879	1,172	13.2%	5,385	(2,321)	(43.1%)	IT Security	51,552	62,150	10,598	17.1%	38,380	(13,172)	(34.3%)	
28,168	33,269	5,101	15.3%	30,361	2,193	7.2%	IT Applications	220,670	232,883	12,213	5.2%	136,772	(83,898)	(61.3%)	
27,630	32,367	4,737	14.6%	32,302	4,672	14.5%	Security Services	188,950	226,570	37,621	16.6%	218,889	29,940	13.7%	
20,143	21,034	892	4.2%	17,921	(2,221)	(12.4%)	Finance	143,005	147,241	4,236	2.9%	142,073	(932)	(0.7%)	
4,133	5,029	896	17.8%	4,205	72	1.7%	Public Relations	26,551	35,202	8,651	24.6%	38,446	11,896	30.9%	
7,832	8,302	470	5.7%	8,178	347	4.2%	Information Technology	40,978	58,116	17,138	29.5%	53,002	12,024	22.7%	
4,847	5,057	211	4.2%	5,858	1,011	17.3%	Corporate Quality	33,936	35,402	1,466	4.1%	31,719	(2,217)	(7.0%)	
7,944	9,844	1,900	19.3%	8,030	86	1.1%	Project MGMT Office	52,746	68,909	16,162	23.5%	47,419	(5,328)	(11.2%)	
256,337	290,596	34,258	11.8%	230,636	(25,702)	(11.1%)	Total Overhead Allocations	1,831,738	2,034,170	202,432	10.0%	1,807,327	(24,410)	(1.4%)	
<b>2,049,752</b>	<b>2,075,499</b>	<b>25,747</b>	<b>1.2%</b>	<b>1,987,189</b>	<b>(62,563)</b>	<b>(3.1%)</b>	<b>Total Expenses</b>	<b>13,855,472</b>	<b>14,738,941</b>	<b>883,468</b>	<b>6.0%</b>	<b>13,674,871</b>	<b>(180,602)</b>	<b>(1.3%)</b>	
<b>(393,027)</b>	<b>(575,230)</b>	<b>182,203</b>	<b>(31.7%)</b>	<b>(373,802)</b>	<b>(19,225)</b>	<b>5.1%</b>	<b>Net Margin</b>	<b>(3,169,400)</b>	<b>(4,187,684)</b>	<b>1,018,284</b>	<b>(24.3%)</b>	<b>(2,837,510)</b>	<b>(331,890)</b>	<b>11.7%</b>	
-	-	-	0.0%	8,352	(8,352)	(100.0%)	Capital Contributions	8,150	-	8,150	0.0%	50,035	(41,885)	(83.7%)	
<b>\$ 2,602,388</b>	<b>\$ 492,313</b>	<b>\$ 2,110,075</b>	<b>428.6%</b>	<b>\$ -</b>	<b>\$ (2,602,388)</b>	<b>0.0%</b>	<b>General Fund Support/Transfer In</b>	<b>\$ 2,602,388</b>	<b>\$ 3,607,265</b>	<b>\$ (1,004,877)</b>	<b>(27.9%)</b>	<b>\$ 1,937,499</b>	<b>\$ (664,888)</b>	<b>(34.3%)</b>	

### Healey Center Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
<b>Gross Patient Revenue</b>	\$ 1,168,331	\$ 1,145,769	\$ 1,209,013	\$ 1,205,345	\$ 1,087,880	\$ 1,196,350	\$ 1,176,447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,189,135
Contractual Allowances	147,781	(16,007)	25,697	122,834	99,313	78,165	(10,177)	-	-	-	-	-	447,606
Charity Care	340,110	351,401	368,123	267,011	324,484	379,351	281,647	-	-	-	-	-	2,312,126
Bad Debt	527	-	8,356	-	9,756	26,605	8,674	-	-	-	-	-	53,918
<b>Total Contractuals and Bad Debt</b>	<b>488,418</b>	<b>335,394</b>	<b>402,177</b>	<b>389,844</b>	<b>433,553</b>	<b>484,120</b>	<b>280,144</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,813,650</b>
<b>Net Patient Revenue</b>	<b>679,914</b>	<b>810,376</b>	<b>806,836</b>	<b>815,501</b>	<b>654,327</b>	<b>712,230</b>	<b>896,304</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,375,485</b>
Collections %	58.20%	70.73%	66.74%	67.66%	60.15%	59.53%	76.19%	0.00%	0.00%	0.00%	0.00%	0.00%	65.64%
PBC Interlocal	758,333	758,333	758,333	758,333	758,333	758,333	758,333	-	-	-	-	-	5,308,333
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	892	520	636	1,325	628	(3,836)	2,088	-	-	-	-	-	2,254
<b>Total Other Revenues</b>	<b>759,226</b>	<b>758,853</b>	<b>758,969</b>	<b>759,658</b>	<b>758,961</b>	<b>754,498</b>	<b>760,421</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,310,587</b>
<b>Total Revenues</b>	<b>1,439,139</b>	<b>1,569,229</b>	<b>1,565,805</b>	<b>1,575,159</b>	<b>1,413,288</b>	<b>1,466,727</b>	<b>1,656,725</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,686,073</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,018,442	915,198	1,015,756	1,043,597	977,943	1,014,480	1,058,634	-	-	-	-	-	7,044,050
Benefits	348,484	307,529	335,054	328,332	318,991	330,386	340,180	-	-	-	-	-	2,308,957
Purchased Services	51,858	49,586	58,027	74,289	58,027	61,848	65,856	-	-	-	-	-	291,402
Medical Supplies	80,463	55,662	55,942	76,870	52,141	67,384	50,165	-	-	-	-	-	438,626
Other Supplies	77,833	68,407	102,764	88,400	68,798	92,033	71,921	-	-	-	-	-	570,155
Contracted Physician Expense	684	1,494	1,344	1,266	1,580	1,608	515	-	-	-	-	-	8,492
Medical Services	2,973	2,378	2,623	4,128	3,043	4,214	4,412	-	-	-	-	-	23,770
Drugs	32,758	38,218	34,044	28,695	32,624	25,801	35,307	-	-	-	-	-	227,447
Repairs & Maintenance	14,639	24,676	25,424	33,240	28,057	37,963	29,078	-	-	-	-	-	193,077
Lease & Rental	103	103	103	103	103	103	103	-	-	-	-	-	721
Utilities	37,115	32,067	34,709	37,446	34,497	37,526	37,569	-	-	-	-	-	250,929
Other Expense	5,626	11,676	16,716	7,961	(6,241)	5,235	12,283	-	-	-	-	-	53,255
Insurance	7,713	7,713	7,713	7,713	7,713	7,713	7,713	-	-	-	-	-	53,991
<b>Total Operational Expenses</b>	<b>1,678,692</b>	<b>1,514,706</b>	<b>1,690,220</b>	<b>1,732,037</b>	<b>1,449,188</b>	<b>1,686,294</b>	<b>1,713,735</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,464,872</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(239,553)</b>	<b>54,522</b>	<b>(124,415)</b>	<b>(156,878)</b>	<b>(35,900)</b>	<b>(219,567)</b>	<b>(57,010)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(778,800)</b>
Depreciation	80,220	80,220	80,220	80,220	78,490	79,815	79,679	-	-	-	-	-	558,862
<i>Overhead Allocations:</i>													
Risk Mgt	3,754	6,511	6,301	5,123	4,599	4,842	3,792	-	-	-	-	-	34,922
Internal Audit	186	853	1,000	1,652	1,033	1,083	1,143	-	-	-	-	-	6,949
Administration	26,097	24,793	30,009	27,961	25,498	28,854	32,040	-	-	-	-	-	195,252
Human Resources	40,723	59,691	18,180	52,455	37,152	52,011	40,452	-	-	-	-	-	300,663
Legal	5,097	6,243	9,082	10,404	7,916	26,041	17,422	-	-	-	-	-	82,206
Records	1,986	2,377	1,821	2,331	1,527	2,001	2,076	-	-	-	-	-	14,118
Compliance	3,893	3,792	4,155	4,909	3,927	4,158	3,863	-	-	-	-	-	28,697
Comm Engage Plan	5,194	4,931	5,567	5,481	4,955	5,910	5,621	-	-	-	-	-	37,658
IT Operations	47,571	53,096	67,226	47,629	67,374	48,462	41,528	-	-	-	-	-	372,885
IT Security	5,480	8,706	11,360	6,380	5,854	6,067	7,706	-	-	-	-	-	51,552
IT Applications	37,892	21,081	36,585	25,223	28,959	42,762	28,168	-	-	-	-	-	220,670
Security Services	26,647	24,254	29,928	26,871	26,152	27,469	27,630	-	-	-	-	-	188,950
Finance	22,225	19,319	22,863	21,216	17,675	19,565	20,143	-	-	-	-	-	143,005
Public Relations	5,026	3,294	3,305	3,872	3,436	3,485	4,133	-	-	-	-	-	26,551
Information Technology	5,252	5,791	5,543	6,151	5,168	5,241	7,832	-	-	-	-	-	40,978
Corporate Quality	4,760	5,581	4,658	4,868	4,732	4,490	4,847	-	-	-	-	-	33,936
Project MGMT Office	8,137	7,699	7,482	7,420	6,202	7,863	7,944	-	-	-	-	-	52,746
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Overhead Allocations</b>	<b>249,917</b>	<b>258,012</b>	<b>265,064</b>	<b>259,946</b>	<b>252,157</b>	<b>290,305</b>	<b>256,337</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,831,738</b>
<b>Total Expenses</b>	<b>2,008,829</b>	<b>1,852,938</b>	<b>2,035,503</b>	<b>2,072,202</b>	<b>1,779,835</b>	<b>2,056,414</b>	<b>2,049,752</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13,855,472</b>
<b>Net Margin</b>	<b>(569,689)</b>	<b>(283,709)</b>	<b>(469,698)</b>	<b>(497,043)</b>	<b>(366,546)</b>	<b>(589,687)</b>	<b>(393,027)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3,169,400)</b>
<b>Capital Contributions</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>General Fund Support/ Transfer In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,602,388</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,602,388</b>



Census	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Prior Year Total
Admissions	10	12	11	6	17	11	8						75	69
Discharges	8	13	6	11	18	10	13						79	61
Average Daily Census	111	111	117	114	112	112	113						113	115
Budget Census	118	118	118	118	118	118	118						118	118
Occupancy % (120 licensed beds)	93%	93%	98%	95%	94%	93%	94%						94%	95%
<b>Days By Payor Source:</b>														
Medicaid	70	30	31	80	28	31	23						293	-
Managed Care Medicaid	2,408	2,261	2,306	2,305	2,048	2,194	2,197						15,719	16,422
Medicare	33	96	102	148	96	134	184						793	905
Private Pay	-	-	30	39	37	32	37						175	53
Hospice	-	-	19	31	56	61	35						202	424
Charity	940	952	1,032	942	882	1,023	910						6,681	6,592
<b>Total Resident Days</b>	<b>3,451</b>	<b>3,339</b>	<b>3,520</b>	<b>3,545</b>	<b>3,147</b>	<b>3,475</b>	<b>3,386</b>	-	-	-	-	-	<b>23,863</b>	<b>24,396</b>



# **SUPPLEMENTAL INFORMATION**

## **LAKESIDE MEDICAL CENTER**



## Lakeside Medical Center Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
9,890,562	10,957,713	(1,067,151)	(9.7%)	12,146,980	(2,256,418)	(18.6%)	80,121,261	77,840,685	2,280,576	2.9%	79,632,438	488,823	0.6%
<b>Gross Patient Revenue</b>							<b>Gross Patient Revenue</b>						
5,335,732	7,609,049	2,273,316	29.9%	7,398,405	2,062,673	27.9%	55,091,938	54,052,661	(1,039,277)	(1.9%)	55,296,857	204,919	0.4%
867,070	236,051	(631,018)	(267.3%)	269,109	(597,961)	(222.2%)	4,257,684	1,676,844	(2,580,839)	(153.9%)	1,142,267	(3,115,417)	(272.7%)
1,158,777	860,800	(297,977)	(34.6%)	(154,532)	(1,313,309)	849.9%	8,242,166	6,114,898	(2,127,268)	(34.8%)	5,916,175	(2,325,990)	(39.3%)
<b>Total Contractuals and Bad Debt</b>							<b>Total Contractuals and Bad Debt</b>						
\$ 7,361,579	\$ 8,705,900	\$ 1,344,321	15.4%	\$ 7,512,982	\$ 151,403	2.0%	\$ 67,591,787	\$ 61,844,403	\$ (5,747,384)	(9.3%)	\$ 62,355,299	\$ (5,236,488)	(8.4%)
622,094	519,107	102,987	19.8%	173,857	448,237	258%	4,356,534	3,633,751	722,782	19.9%	1,413,437	2,943,096	208.2%
<b>Net Patient Revenue</b>							<b>Net Patient Revenue</b>						
3,151,077	2,770,920	380,157	13.7%	4,807,855	(1,656,778)	(34.5%)	16,886,008	19,630,033	(2,744,025)	(14.0%)	18,690,577	(1,804,569)	(9.7%)
31.86%	25.29%			39.58%			21.08%	25.22%		23.47%			
199,671	-	199,671	0.0%	27,289	172,383	631.7%	306,597	-	306,597	0.0%	163,733	142,864	87.3%
1,376,035	-	1,376,035	0.0%	130,107	1,245,928	957.6%	1,376,035	-	1,376,035	0.0%	1,171,438	204,597	17.5%
14,910	18,228	(3,318)	(18.2%)	(11,951)	26,861	(224.8%)	87,998	126,462	(38,464)	(30.4%)	129,933	(41,935)	(32.3%)
<b>Other Revenues</b>							<b>Other Revenues</b>						
1,590,616	18,228	1,572,388	8,626.2%	145,445	1,445,171	993.6%	1,770,630	126,462	1,644,168	1,300.1%	1,465,104	305,526	20.9%
<b>Total Other Revenues</b>							<b>Total Other Revenues</b>						
4,741,693	2,789,148	1,952,545	70.0%	4,953,300	(211,607)	(4.3%)	18,656,638	19,756,495	(1,099,857)	(5.6%)	20,155,681	(1,499,043)	(7.4%)
<b>Total Revenues</b>							<b>Total Revenues</b>						
<i>Direct Operational Expenses:</i>													
1,630,997	1,688,031	57,034	3.4%	1,698,291	67,294	4.0%	10,797,660	13,111,525	2,313,865	17.6%	11,395,679	598,019	5.2%
425,260	490,701	65,441	13.3%	448,384	23,124	5.2%	2,936,625	3,462,956	526,331	15.2%	3,197,514	260,890	8.2%
623,558	315,387	(308,171)	(97.7%)	242,137	(381,422)	(157.5%)	3,584,237	2,207,709	(1,376,528)	(62.4%)	1,915,016	(1,669,221)	(87.2%)
11,382	131,542	120,160	91.3%	218,183	206,801	94.8%	512,067	920,794	408,727	44.4%	1,006,744	494,677	49.1%
(25,464)	109,035	134,499	123.4%	146,454	171,918	117.4%	825,388	763,245	(62,143)	(8.1%)	890,350	64,963	7.3%
671,881	725,473	53,592	7.4%	950,197	278,316	29.3%	5,029,801	5,078,311	48,510	1.0%	4,865,067	(164,733)	(3.4%)
58,802	90,267	31,465	34.9%	106,164	47,361	44.6%	306,911	631,869	324,958	51.4%	878,133	571,222	65.0%
165,460	129,638	(35,822)	(27.6%)	74,846	(90,614)	(121.1%)	1,128,706	907,466	(221,240)	(24.4%)	395,745	(732,961)	(185.2%)
46,748	51,339	4,591	8.9%	51,391	4,643	9.0%	337,280	359,373	22,093	6.1%	358,790	21,510	6.0%
67,333	71,041	3,708	5.2%	70,491	3,158	4.5%	499,470	497,287	(2,183)	(0.4%)	451,144	(48,326)	(10.7%)
32,324	68,786	36,462	53.0%	52,335	20,011	38.2%	290,645	481,502	190,857	39.6%	447,267	156,622	35.0%
16,754	16,802	48	0.3%	16,573	(181)	(1.1%)	117,193	117,614	421	0.4%	116,009	(1,183)	(1.0%)
<b>Insurance</b>							<b>Insurance</b>						
3,725,035	3,888,042	163,007	4.2%	4,075,445	350,410	8.6%	26,365,981	28,539,651	2,173,670	7.6%	25,917,458	(448,523)	(1.7%)
<b>Total Operational Expenses</b>							<b>Total Operational Expenses</b>						
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>													
1,016,658	(1,098,894)	2,115,552	(192.5%)	877,855	138,803	15.8%	(7,709,343)	(8,783,156)	1,073,813	(12.2%)	(5,761,777)	(1,947,566)	33.8%

## Lakeside Medical Center Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
278,528	287,500	8,972	3.1%	260,673	(17,855)	(6.8%)	Depreciation	1,938,539	2,012,500	73,961	3.7%	1,820,426	(118,113)	(6.5%)
<i>Overhead Allocations:</i>														
8,809	8,558	(251)	(2.9%)	10,244	1,434	14.0%	Risk Mgt	81,126	59,906	(21,219)	(35.4%)	32,908	(48,218)	(146.5%)
99,835	126,723	26,888	21.2%	-	(99,835)	0.0%	Rev Cycle	675,271	887,059	211,787	23.9%	-	(675,271)	0.0%
2,655	7,356	4,701	63.9%	11,824	9,169	77.5%	Internal Audit	16,144	51,494	35,350	68.6%	27,519	11,375	41.3%
74,431	64,282	(10,149)	(15.8%)	74,909	478	0.6%	Administration	453,583	449,973	(3,609)	(0.8%)	433,716	(19,866)	(4.6%)
52,271	66,412	14,141	21.3%	3,628	(48,643)	(1,340.9%)	Human Resources	388,510	464,884	76,375	16.4%	381,337	(7,173)	(1.9%)
40,473	36,839	(3,634)	(9.9%)	64,280	23,808	37.0%	Legal	190,969	257,874	66,905	25.9%	226,377	35,408	15.6%
4,822	6,783	1,961	28.9%	13,445	8,623	64.1%	Records	32,796	47,479	14,683	30.9%	86,690	53,894	62.2%
8,973	13,607	4,634	34.1%	(3,179)	(12,152)	382.2%	Compliance	66,666	95,248	28,583	30.0%	53,889	(12,777)	(23.7%)
13,057	13,219	162	1.2%	12,282	(775)	(6.3%)	Comm Engage Plan	87,482	92,536	5,054	5.5%	76,998	(10,484)	(13.6%)
96,471	117,480	21,009	17.9%	72,912	(23,559)	(32.3%)	IT Operations	866,237	822,360	(43,877)	(5.3%)	854,673	(11,565)	(1.4%)
17,902	20,626	2,724	13.2%	11,958	(5,944)	(49.7%)	IT Security	119,759	144,379	24,619	17.1%	85,228	(34,531)	(40.5%)
65,436	77,286	11,850	15.3%	33,403	(32,033)	(95.9%)	IT Applications	512,630	541,002	28,372	5.2%	831,474	318,844	38.3%
46,050	53,945	7,896	14.6%	36,917	(9,133)	(24.7%)	Security Services	314,916	377,617	62,701	16.6%	250,159	(64,757)	(25.9%)
278,664	260,938	(17,726)	(6.8%)	227,468	(51,196)	(22.5%)	IT EPIC	1,997,547	1,826,566	(170,980)	(9.4%)	1,050,145	(947,402)	(90.2%)
46,793	48,864	2,071	4.2%	39,797	(6,996)	(17.6%)	Finance	332,211	342,051	9,839	2.9%	315,491	(16,721)	(5.3%)
9,602	11,682	2,080	17.8%	9,338	(264)	(2.8%)	Public Relations	61,679	81,777	20,098	24.6%	85,375	23,696	27.8%
18,194	19,287	1,093	5.7%	18,161	(32)	(0.2%)	Information Technology	95,195	135,007	39,813	29.5%	117,698	22,503	19.1%
11,259	11,749	490	4.2%	13,008	1,749	13.4%	Corporate Quality	78,836	82,241	3,405	4.1%	70,436	(8,401)	(11.9%)
18,454	22,869	4,415	19.3%	17,831	(623)	(3.5%)	Project MGMT Office	122,534	160,080	37,546	23.5%	105,299	(17,235)	(16.4%)
-	-	-	0.0%	17	17	100.0%	Managed Care Contract	-	-	-	0.0%	37,902	37,902	100.0%
914,150	988,505	74,355	7.5%	668,241	(245,909)	(36.8%)	Total Overhead Allocations	6,494,090	6,919,534	425,444	6.1%	5,123,311	(1,370,779)	(26.8%)
<b>4,917,713</b>	<b>5,164,047</b>	<b>246,334</b>	<b>4.8%</b>	<b>5,004,359</b>	<b>86,646</b>	<b>1.7%</b>	<b>Total Expenses</b>	<b>34,798,610</b>	<b>37,471,685</b>	<b>2,673,075</b>	<b>7.1%</b>	<b>32,861,194</b>	<b>(1,937,416)</b>	<b>(5.9%)</b>
<b>\$ (176,020)</b>	<b>\$ (2,374,899)</b>	<b>\$ 2,198,879</b>	<b>(92.6%)</b>	<b>\$ (51,059)</b>	<b>\$ (124,961)</b>	<b>244.7%</b>	<b>Net Margin</b>	<b>\$ (16,141,972)</b>	<b>\$ (17,715,190)</b>	<b>\$ 1,573,218</b>	<b>(8.9%)</b>	<b>\$ (12,705,513)</b>	<b>\$ (3,436,459)</b>	<b>27.0%</b>
-	-	-	0.0%	53,502	(53,502)	(100.0%)	Capital Contributions	379,821	-	379,821	0.0%	99,350	280,471	282.3%
<b>\$ 13,823,612</b>	<b>\$ 2,087,402</b>	<b>\$ 11,736,210</b>	<b>562.2%</b>	<b>\$ -</b>	<b>\$ (13,823,612)</b>	<b>0.0%</b>	<b>General Fund Support/ Transfer In</b>	<b>\$ 13,823,612</b>	<b>\$ 15,702,713</b>	<b>\$ (1,879,101)</b>	<b>(12.0%)</b>	<b>\$ -</b>	<b>\$ (13,823,612)</b>	<b>0.0%</b>

**Lakeside Medical Center Statement of Revenues and Expenses by Month**

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
<b>Gross Patient Revenue</b>	<b>10,598,653</b>	<b>11,015,392</b>	<b>11,777,936</b>	<b>14,506,079</b>	<b>11,585,851</b>	<b>10,746,788</b>	<b>9,890,562</b>	-	-	-	-	-	<b>80,121,261</b>
Contractual Allowances	8,676,994	7,485,802	8,748,829	10,454,584	8,633,221	5,756,776	5,335,732	-	-	-	-	-	55,091,938
Charity Care	283,939	391,007	475,174	580,125	867,062	793,306	867,070	-	-	-	-	-	4,257,684
Bad Debt	708,297	1,321,490	850,918	725,751	2,188,512	1,288,421	1,158,777	-	-	-	-	-	8,242,166
<b>Total Contractuals and Bad Debt</b>	<b>\$ 9,669,231</b>	<b>\$ 9,198,299</b>	<b>\$ 10,074,921</b>	<b>\$ 11,760,460</b>	<b>\$ 11,688,795</b>	<b>\$ 7,838,503</b>	<b>\$ 7,361,579</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 67,591,787</b>
Other Patient Revenue	105,967	146,405	1,614,849	622,407	622,407	622,407	622,094	-	-	-	-	-	4,356,534
<b>Net Patient Revenue</b>	<b>1,035,389</b>	<b>1,963,497</b>	<b>3,317,863</b>	<b>3,368,026</b>	<b>519,462</b>	<b>3,530,692</b>	<b>3,151,077</b>	-	-	-	-	-	<b>16,886,008</b>
Collection %	9.77%	17.83%	28.17%	23.22%	4.48%	32.85%	31.86%	0.00%	0.00%	0.00%	0.00%	0.00%	21.08%
Grant Funds	17,425	17,821	18,217	17,821	70,095	(34,453)	199,671	-	-	-	-	-	306,597
Other Financial Assistance	-	-	-	-	-	-	1,376,035	-	-	-	-	-	1,376,035
Other Revenue	14,663	15,399	16,550	15,142	19,831	(8,496)	14,910	-	-	-	-	-	87,998
<b>Total Other Revenues</b>	<b>32,088</b>	<b>33,220</b>	<b>34,767</b>	<b>32,963</b>	<b>89,926</b>	<b>(42,949)</b>	<b>1,590,616</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,770,630</b>
<b>Total Revenues</b>	<b>1,067,477</b>	<b>1,996,717</b>	<b>3,352,630</b>	<b>3,400,989</b>	<b>609,388</b>	<b>3,487,743</b>	<b>4,741,693</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18,656,638</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,637,976	1,501,699	1,491,267	1,647,943	1,396,793	1,490,986	1,630,997	-	-	-	-	-	10,797,660
Benefits	450,162	403,145	420,978	432,038	393,328	411,715	425,260	-	-	-	-	-	2,936,625
Purchased Services	399,201	242,387	504,880	493,722	676,259	644,231	623,558	-	-	-	-	-	3,584,237
Medical Supplies	154,266	11,661	112,787	112,163	13,526	96,282	11,382	-	-	-	-	-	512,067
Other Supplies	90,760	56,629	326,690	(44,872)	122,300	299,344	(25,464)	-	-	-	-	-	825,388
Contracted Physician Expense	274,582	957,156	841,779	545,702	1,024,232	714,469	671,881	-	-	-	-	-	5,029,801
Drugs	151,151	66,107	(166,922)	87,041	73,443	37,288	58,802	-	-	-	-	-	306,911
Repairs & Maintenance	175,093	122,070	233,692	249,168	74,346	108,877	165,460	-	-	-	-	-	1,128,706
Lease & Rental	57,925	24,258	53,772	43,667	60,873	50,036	46,748	-	-	-	-	-	337,280
Utilities	49,432	71,591	49,813	86,843	37,040	137,417	67,333	-	-	-	-	-	499,470
Other Expense	20,974	56,620	23,937	35,115	86,190	35,485	32,324	-	-	-	-	-	290,645
Insurance	16,838	16,838	16,501	16,754	16,754	16,754	16,754	-	-	-	-	-	117,193
<b>Total Operational Expenses</b>	<b>3,478,360</b>	<b>3,530,160</b>	<b>3,909,175</b>	<b>3,705,285</b>	<b>3,975,083</b>	<b>4,042,884</b>	<b>3,725,035</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>26,365,981</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(2,410,882)</b>	<b>(1,533,442)</b>	<b>(556,545)</b>	<b>(304,296)</b>	<b>(3,365,695)</b>	<b>(555,141)</b>	<b>1,016,658</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(7,709,343)</b>
Depreciation	275,662	275,662	275,662	275,662	273,604	283,757	278,528	-	-	-	-	-	1,938,539
<i>Overhead Allocations:</i>													
Risk Mgt	8,720	15,126	14,638	11,900	10,683	11,249	8,809	-	-	-	-	-	81,126
Rev Cycle	83,610	78,994	119,138	93,869	93,163	106,663	99,835	-	-	-	-	-	675,271
Internal Audit	431	1,981	2,322	3,838	2,399	2,517	2,655	-	-	-	-	-	16,144
Administration	60,624	57,596	69,713	64,955	59,235	67,029	74,431	-	-	-	-	-	453,583
Human Resources	52,621	77,131	23,491	67,781	48,007	67,207	52,271	-	-	-	-	-	388,510
Legal	11,840	14,504	21,099	24,170	18,389	60,495	40,473	-	-	-	-	-	190,969
Records	4,613	5,522	4,229	5,416	3,546	4,647	4,822	-	-	-	-	-	32,796
Compliance	9,043	8,810	9,653	11,403	9,123	9,660	8,973	-	-	-	-	-	66,666
Comm Engage Plan	12,066	11,456	12,932	12,732	11,510	13,729	13,057	-	-	-	-	-	87,482
IT Operations	110,510	123,346	156,170	110,645	156,515	112,580	96,471	-	-	-	-	-	866,237
IT Security	12,729	20,223	26,390	14,821	13,600	14,094	17,902	-	-	-	-	-	119,759
IT Applications	88,025	48,972	84,989	58,594	67,275	99,339	65,436	-	-	-	-	-	512,630
Security Services	44,412	40,424	49,879	44,785	43,586	45,782	46,050	-	-	-	-	-	314,916
IT EPIC	244,600	214,319	301,354	321,987	355,487	281,135	278,664	-	-	-	-	-	1,997,547
Finance	51,630	44,878	53,112	49,287	41,060	45,451	46,793	-	-	-	-	-	332,211
Public Relations	11,675	7,653	7,678	8,994	7,981	8,096	9,602	-	-	-	-	-	61,679
Information Technology	12,200	13,452	12,878	14,290	12,005	12,176	18,194	-	-	-	-	-	95,195
Budget & Decision Support	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Quality	11,059	12,966	10,820	11,309	10,992	10,432	11,259	-	-	-	-	-	78,836
Project MGMT Office	18,903	17,886	17,382	17,237	14,407	18,266	18,454	-	-	-	-	-	122,534
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Overhead Allocations</b>	<b>849,311</b>	<b>815,237</b>	<b>997,867</b>	<b>948,013</b>	<b>978,963</b>	<b>990,548</b>	<b>914,150</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,494,090</b>
<b>Total Expenses</b>	<b>4,603,333</b>	<b>4,621,059</b>	<b>5,182,705</b>	<b>4,928,961</b>	<b>5,227,650</b>	<b>5,317,190</b>	<b>4,917,713</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>34,798,610</b>
<b>Net Margin</b>	<b>\$ (3,535,856)</b>	<b>\$ (2,624,342)</b>	<b>\$ (1,830,074)</b>	<b>\$ (1,527,972)</b>	<b>\$ (4,618,262)</b>	<b>\$ (1,829,446)</b>	<b>\$ (176,020)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (16,141,972)</b>
<b>Capital Contributions</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>379,821</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>379,821</b>
<b>General Fund Support/ Transfer In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,823,612</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,823,612</b>

Lakeside Medical Center  
Statistical Information

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total
<b>Admissions</b>																
Newborn	13	12	13	8	13	12	18	-	-	-	-	-	89	37	137.5%	44
Pediatrics	7	4	7	2	10	4	5	-	-	-	-	-	39	23	68.2%	32
Adult	82	68	90	96	58	65	69	-	-	-	-	-	528	644	(18.0%)	600
<b>Total</b>	<b>102</b>	<b>84</b>	<b>110</b>	<b>106</b>	<b>81</b>	<b>81</b>	<b>92</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>656</b>	<b>705</b>	<b>(6.9%)</b>	<b>676</b>
<b>Adjusted Admissions</b>	<b>271</b>	<b>255</b>	<b>368</b>	<b>207</b>	<b>202</b>	<b>241</b>	<b>387</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,931</b>	<b>1,715</b>	<b>12.6%</b>	<b>1,760</b>
<b>Patient Days</b>																
Med Surg 2nd and 3rd Floor (14 beds)	4	12	18	15	7	-	2	-	-	-	-	-	58	435	(86.7%)	371
Pediatrics (12 beds)	43	17	20	6	17	10	7	-	-	-	-	-	120	152	(21.2%)	151
Telemetry (22 beds)	268	195	223	356	199	164	170	-	-	-	-	-	1,575	2,240	(29.7%)	2,125
ICU (6 beds)	75	59	40	163	73	39	71	-	-	-	-	-	520	1,032	(49.6%)	1,032
Obstetrics (16 beds)	36	29	33	22	29	35	53	-	-	-	-	-	237	139	70.5%	131
<b>Total (70 beds)</b>	<b>426</b>	<b>312</b>	<b>334</b>	<b>562</b>	<b>325</b>	<b>248</b>	<b>303</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,510</b>	<b>3,999</b>	<b>(37.2%)</b>	<b>3,810</b>
<b>Adjusted Acute Patient Days</b>	<b>1,132</b>	<b>948</b>	<b>1,118</b>	<b>1,097</b>	<b>809</b>	<b>738</b>	<b>1,273</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,115</b>	<b>9,721</b>	<b>(26.8%)</b>	<b>9,817</b>
<b>Other Key Inpatient Statistics</b>																
Occupancy Percentage	20%	15%	15%	26%	17%	11%	14%	0%	0%	0%	-	-	10%	27%	(63.5%)	26%
Average Daily Census (excl. newborns)	13.7	10.4	10.8	18.1	11.6	8.0	10.1	-	-	-	-	-	11.8	18.9	(37.5%)	18.0
Average Daily Census (incl. newborns)	14.7	11.0	11.4	18.7	12.6	9.0	11.7	-	-	-	-	-	12.7	19.5	(34.6%)	18.6
Average Length of Stay (excl newborns)	4.79	4.33	3.44	5.73	4.78	3.59	4.09	-	-	-	-	-	4.40	5.99	(26.6%)	6.02
Average Length of Stay (incl newborns)	4.46	3.93	3.21	5.47	4.36	3.46	3.83	-	-	-	-	-	4.10	5.84	(29.8%)	5.81
Case Mix Index- Medicare	1.5652	1.2966	1.8222	1.7282	2.0854	1.2773	1.3690	-	-	-	-	-	1.5920	-	-	1.7581
Case Mix Index- Medicaid	0.3060	0.3660	0.3660	0.5678	0.3971	1.0029	0.4817	-	-	-	-	-	0.4982	-	-	1.4711
Case Mix Index- All Payers	1.2321	1.0810	1.0793	1.3600	1.3193	1.0720	0.9389	-	-	-	-	-	1.1547	-	-	1.6251
<b>Emergency Room and Outpatients</b>																
ER Admissions	51	36	45	65	38	41	46	-	-	-	-	-	322	344	(6.3%)	297
ER Visits	1,409	1,449	1,790	1,476	1,288	1,506	1,504	-	-	-	-	-	10,422	9,497	9.7%	10,210
Outpatient Visits	430	324	391	325	309	406	329	-	-	-	-	-	2,514	1,999	25.8%	1,999
ER and Outpatient Visits	1,839	1,773	2,181	1,801	1,597	1,912	1,833	-	-	-	-	-	12,936	11,496	12.5%	12,209
Observation Patient Stays	133	123	125	109	123	120	140	-	-	-	-	-	873	1,459	(40.2%)	1,459
<b>Surgery and Other Procedures</b>																
Inpatient Surgeries	20	26	27	17	24	21	15	-	-	-	-	-	150	202	(25.6%)	219
Outpatient Surgeries	4	4	6	10	8	7	6	-	-	-	-	-	45	51	(12.6%)	44
Endoscopies	6	5	12	16	19	4	10	-	-	-	-	-	72	92	(21.6%)	102
Radiology Procedures	1,000	959	1,110	1,039	961	1,037	1,006	-	-	-	-	-	7,112	14,315	(50.3%)	16,512
Lab Charges	27,346	10,561	12,335	12,326	10,940	10,658	11,831	-	-	-	-	-	95,997	111,764	(14.1%)	113,924
<b>Staffing</b>																
Paid FTE	261.11	244.22	238.13	231.93	232.51	234.69	240.85	-	-	-	-	-	240.49	291.45	(17.5%)	271.38
Paid FTE per Adjusted Occupied Bed	7.15	7.73	6.60	6.56	8.04	9.86	5.68	-	-	-	-	-	7.17	6.34	13.1%	5.85
<b>Operational Performance</b>																
Gross Revenue Per Adj Pat Day	9,360	11,618	10,535	13,229	14,315	14,563	7,769	-	-	-	-	-	11,627	8,041	44.6%	8,156
Net Revenue Per Adj Pat Day	914	2,071	2,968	3,071	642	4,784	2,475	-	-	-	-	-	2,418	2,031	19.1%	2,720
Salaries & Benefits as % of Net Pat Revenue	202%	97%	58%	62%	345%	54%	65%	-	-	-	-	-	81%	85%	(4.0%)	78%
Labor Cost per Adj Pat Day	1,844	2,009	1,710	1,897	2,212	2,578	1,615	-	-	-	-	-	1,981	1,727	14.7%	1,510
Total Expense Per Adj Pat Day	3,072	3,723	3,497	3,379	4,912	5,478	2,926	-	-	-	-	-	3,855	2,973	29.7%	2,670



# **SUPPLEMENTAL INFORMATION**

## **PRIMARY CARE CLINICS**



# Primary Care Clinics Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
31,007	40,833	9,826	24.1%	31,592	585	1.9%	221,507	285,831	64,324	22.5%	221,783	276	0.1%
<i>Overhead Allocations:</i>													
5,784	5,619	(165)	(2.9%)	6,192	408	6.6%	53,263	39,332	(13,931)	(35.4%)	19,891	(33,372)	(167.8%)
166,392	211,204	44,813	21.2%	212,145	45,753	21.6%	1,125,452	1,478,431	352,979	23.9%	1,357,141	231,689	17.1%
1,743	4,830	3,087	63.9%	7,147	5,404	75.6%	10,599	33,809	23,209	68.6%	16,634	6,035	36.3%
28,311	29,602	1,291	4.4%	9,531	(18,780)	(197.0%)	199,750	207,212	7,462	3.6%	120,856	(78,894)	(65.3%)
48,868	42,204	(6,663)	(15.8%)	45,279	(3,588)	(7.9%)	297,800	295,430	(2,370)	(0.8%)	262,162	(35,638)	(13.6%)
47,115	59,861	12,746	21.3%	3,301	(43,813)	(1,327.1%)	350,185	419,026	68,841	16.4%	347,050	(3,135)	(0.9%)
26,572	24,187	(2,386)	(9.9%)	38,855	12,282	31.6%	125,381	169,307	43,927	25.9%	136,835	11,454	8.4%
3,166	4,453	1,287	28.9%	8,127	4,961	61.0%	21,532	31,172	9,640	30.9%	52,401	30,868	58.9%
5,891	8,934	3,042	34.1%	(1,922)	(7,813)	(406.6%)	43,769	62,535	18,766	30.0%	32,573	(11,196)	(34.4%)
8,573	8,679	106	1.2%	7,424	(1,149)	(15.5%)	57,436	60,754	3,318	5.5%	46,542	(10,895)	(23.4%)
63,338	77,132	13,793	17.9%	44,072	(19,266)	(43.7%)	568,729	539,921	(28,807)	(5.3%)	516,612	(52,117)	(10.1%)
11,753	13,542	1,788	13.2%	7,228	(4,525)	(62.6%)	78,628	94,792	16,164	17.1%	51,517	(27,111)	(52.6%)
42,962	50,742	7,780	15.3%	93,419	50,458	54.0%	336,568	355,195	18,628	5.2%	283,469	(53,099)	(18.7%)
55,259	64,734	9,475	14.6%	46,146	(9,114)	(19.7%)	377,899	453,140	75,241	16.6%	312,699	(65,200)	(20.9%)
182,957	171,319	(11,638)	(6.8%)	137,495	(45,462)	(33.1%)	1,311,490	1,199,233	(112,257)	(9.4%)	634,766	(676,724)	(106.6%)
30,722	32,082	1,360	4.2%	24,055	(6,667)	(27.7%)	218,113	224,574	6,460	2.9%	190,700	(27,413)	(14.4%)
6,304	7,670	1,366	17.8%	5,644	(660)	(11.7%)	40,495	53,691	13,195	24.6%	51,605	11,110	21.5%
11,945	12,663	718	5.7%	10,978	(967)	(8.8%)	62,500	88,639	26,139	29.5%	71,143	8,643	12.1%
7,392	7,714	322	4.2%	7,863	471	6.0%	51,760	53,995	2,235	4.1%	42,575	(9,185)	(21.6%)
12,116	15,014	2,898	19.3%	10,778	(1,338)	(12.4%)	80,450	105,101	24,651	23.5%	63,648	(16,801)	(26.4%)
-	-	-	0.0%	3	3	100.0%	-	-	-	0.0%	6,415	6,415	100.0%
767,163	852,184	85,021	10.0%	723,759	(43,404)	(6.0%)	5,411,801	5,965,291	553,489	9.3%	4,617,235	(794,566)	(17.2%)
<b>3,126,976</b>	<b>3,503,478</b>	<b>376,502</b>	<b>10.7%</b>	<b>3,395,083</b>	<b>268,107</b>	<b>7.9%</b>	<b>21,743,656</b>	<b>25,573,627</b>	<b>3,829,971</b>	<b>15.0%</b>	<b>20,759,167</b>	<b>(984,489)</b>	<b>(4.7%)</b>
<b>\$ (477,027)</b>	<b>\$ (1,143,576)</b>	<b>\$ 666,550</b>	<b>(58.3%)</b>	<b>\$ (426,994)</b>	<b>\$ (50,033)</b>	<b>11.7%</b>	<b>\$ (7,489,657)</b>	<b>\$ (9,874,941)</b>	<b>\$ 2,385,284</b>	<b>(24.2%)</b>	<b>\$ (9,483,593)</b>	<b>\$ 1,993,936</b>	<b>(21.0%)</b>
(100,000)	42,740	142,740	334.0%	-	100,000	0.0%	-	987,330	987,330	100.0%	-	-	0.0%
<b>\$ 7,268,150</b>	<b>\$ 1,145,486</b>	<b>\$ (6,122,664)</b>	<b>(534.5%)</b>	<b>\$ -</b>	<b>\$ (7,268,150)</b>	<b>0.0%</b>	<b>\$ 7,268,150</b>	<b>\$ 10,576,458</b>	<b>\$ 3,308,308</b>	<b>31.3%</b>	<b>\$ 5,970,026</b>	<b>\$ (1,298,124)</b>	<b>(21.7%)</b>

### Primary Care Clinics Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
<b>Gross Patient Revenue</b>	<b>2,112,033</b>	<b>1,969,914</b>	<b>2,121,489</b>	<b>2,081,642</b>	<b>2,080,482</b>	<b>2,287,694</b>	<b>2,424,033</b>	-	-	-	-	-	<b>15,077,287</b>
Contractual Allowances	1,691,626	1,206,065	(1,213,834)	628,878	508,459	262,082	852,445	-	-	-	-	-	3,935,721
Charity Care	36,418	90,974	2,416,799	865,037	871,977	916,848	1,061,019	-	-	-	-	-	6,259,072
Bad Debt	(155,607)	409,555	727,800	219,498	197,338	715,026	231,736	-	-	-	-	-	2,345,346
Other Patient Revenue	444,688	444,688	444,688	299,550	408,404	421,608	471,539	-	-	-	-	-	2,935,164
<b>Net Patient Revenue</b>	<b>984,285</b>	<b>708,007</b>	<b>635,413</b>	<b>667,780</b>	<b>911,110</b>	<b>815,346</b>	<b>750,371</b>	-	-	-	-	-	<b>5,472,312</b>
Collections %	46.60%	35.94%	29.95%	32.08%	43.79%	35.64%	30.96%	0.00%	0.00%	0.00%	0.00%	0.00%	36.30%
Grant Funds	1,044,836	1,160,187	1,030,989	1,329,092	1,021,208	1,293,780	1,906,243	-	-	-	-	-	8,786,335
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	1,087	1,941	12,516	1,815	1,285	(16,626)	(6,665)	-	-	-	-	-	(4,647)
Total Other Revenues	1,045,922	1,162,128	1,043,505	1,330,907	1,022,494	1,277,154	1,899,579	-	-	-	-	-	8,781,687
<b>Total Revenues</b>	<b>2,030,207</b>	<b>1,870,135</b>	<b>1,678,918</b>	<b>1,998,686</b>	<b>1,933,604</b>	<b>2,092,500</b>	<b>2,649,949</b>	-	-	-	-	-	<b>14,253,999</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,630,191	1,229,547	1,592,418	1,476,762	1,385,221	1,467,535	1,399,148	-	-	-	-	-	10,180,821
Benefits	415,815	365,414	411,926	436,127	405,473	421,814	406,874	-	-	-	-	-	2,863,444
Purchased Services	48,976	47,674	74,906	37,055	74,341	33,228	70,900	-	-	-	-	-	387,081
Medical Supplies	32,524	50,842	85,475	72,989	44,574	51,501	59,960	-	-	-	-	-	397,864
Other Supplies	13,026	5,890	10,731	23,292	51,222	72,845	44,840	-	-	-	-	-	221,846
Medical Services	39,783	40,636	44,092	41,584	32,835	54,767	69,681	-	-	-	-	-	323,377
Drugs	50,990	45,545	38,498	41,925	43,387	45,034	47,240	-	-	-	-	-	312,618
Repairs & Maintenance	44,211	41,679	83,118	36,605	45,492	25,316	43,814	-	-	-	-	-	320,235
Lease & Rental	106,427	102,846	102,325	108,509	103,683	112,896	105,469	-	-	-	-	-	742,156
Utilities	7,937	6,879	6,972	7,354	6,911	7,431	7,091	-	-	-	-	-	50,575
Other Expense	39,553	45,691	27,860	14,842	39,224	45,215	69,762	-	-	-	-	-	282,147
Insurance	4,026	4,026	4,026	4,026	4,026	4,026	4,026	-	-	-	-	-	28,183
Total Operational Expenses	2,433,459	1,986,669	2,482,346	2,301,071	2,236,389	2,341,609	2,328,806	-	-	-	-	-	16,110,348
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(403,252)</b>	<b>(116,533)</b>	<b>(803,428)</b>	<b>(302,385)</b>	<b>(302,785)</b>	<b>(249,109)</b>	<b>321,144</b>	-	-	-	-	-	<b>(1,856,349)</b>
Depreciation	31,642	31,642	31,642	31,642	32,767	31,165	31,007	-	-	-	-	-	221,507
<i>Overhead Allocations:</i>													
Risk Mgt	5,725	9,931	9,610	7,813	7,014	7,385	5,784	-	-	-	-	-	53,263
Rev Cycle	139,350	131,656	198,563	156,448	155,272	177,772	166,392	-	-	-	-	-	1,125,452
Internal Audit	283	1,301	1,525	2,520	1,575	1,653	1,743	-	-	-	-	-	10,599
Home Office Facilities	28,190	28,849	28,452	37,890	19,057	29,002	28,311	-	-	-	-	-	199,750
Administration	39,803	37,815	45,770	42,646	38,891	44,008	48,868	-	-	-	-	-	297,800
Human Resources	47,430	69,522	21,174	61,095	43,271	60,578	47,115	-	-	-	-	-	350,185
Legal	7,774	9,522	13,852	15,869	12,073	39,718	26,572	-	-	-	-	-	125,381
Records	3,029	3,626	2,777	3,556	2,328	3,051	3,166	-	-	-	-	-	21,532
Compliance	5,937	5,784	6,338	7,487	5,990	6,342	5,891	-	-	-	-	-	43,769
Comm Engage Plan	7,922	7,521	8,490	8,359	7,557	9,014	8,573	-	-	-	-	-	57,436
IT Operations	72,556	80,983	102,533	72,644	102,760	73,915	63,338	-	-	-	-	-	568,729
IT Security	8,357	13,278	17,327	9,731	8,929	9,253	11,753	-	-	-	-	-	78,628
IT Applications	57,793	32,152	55,800	38,470	44,169	65,221	42,962	-	-	-	-	-	336,568
Security Services	53,294	48,508	59,855	53,742	52,303	54,938	55,259	-	-	-	-	-	377,899
IT EPIC	160,592	140,711	197,854	211,401	233,395	184,580	182,957	-	-	-	-	-	1,311,490
Finance	33,898	29,465	34,870	32,359	26,958	29,841	30,722	-	-	-	-	-	218,113
Public Relations	7,665	5,024	5,041	5,905	5,240	5,315	6,304	-	-	-	-	-	40,495
Information Technology	8,010	8,832	8,455	9,382	7,882	7,994	11,945	-	-	-	-	-	62,500
Corporate Quality	7,261	8,513	7,104	7,425	7,217	6,849	7,392	-	-	-	-	-	51,760
Project MGMT Office	12,411	11,743	11,412	11,317	9,459	11,993	12,116	-	-	-	-	-	80,450
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	707,279	684,736	836,803	796,058	791,341	828,421	767,163	-	-	-	-	-	5,411,801
<b>Total Expenses</b>	<b>3,172,379</b>	<b>2,703,047</b>	<b>3,350,791</b>	<b>3,128,771</b>	<b>3,060,497</b>	<b>3,201,195</b>	<b>3,126,976</b>	-	-	-	-	-	<b>21,743,656</b>
<b>Net Margin</b>	<b>\$ (1,142,173)</b>	<b>\$ (832,912)</b>	<b>\$ (1,671,873)</b>	<b>\$ (1,130,085)</b>	<b>\$ (1,126,893)</b>	<b>\$ (1,108,695)</b>	<b>\$ (477,027)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (7,489,657)</b>
Capital	100,000	-	-	-	-	-	(100,000)	-	-	-	-	-	-
General Fund Support/ Transfer In	-	-	-	-	-	-	7,268,150	-	-	-	-	-	<b>\$ 7,268,150</b>



## Primary Care Clinics - Medical Statement of Revenues and Expenses by Location

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	St. Anns Clinic	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Total
<b>Gross Patient Revenue</b>	-	1,576,428	2,235,229	653,626	807,696	679,105	10,534	1,672,796	529,277	400,412	533,411	3,288	-	18,841	<b>9,120,642</b>
Contractual Allowances	-	295,309	395,031	198,822	181,019	108,064	159	465,440	121,646	182,775	121,465	47	-	1,552	2,071,328
Charity Care	-	671,406	1,031,921	205,078	290,070	159,241	435	612,953	203,051	124,951	151,566	341	-	1,605	3,452,616
Bad Debt	-	131,280	337,319	119,685	192,063	287,553	702	241,370	37,070	20,971	273,519	(333)	-	3,468	1,644,667
Total Contractual Allowances and Bad Debt	-	1,097,994	1,764,271	523,585	663,152	554,858	1,296	1,319,763	361,767	328,697	546,549	55	-	6,625	7,168,611
Other Patient Revenue	-	432,676	535,565	195,854	178,029	34,198	3,698	309,506	134,951	157,247	67,652	16,522	9,128	9,128	2,084,153
<b>Net Patient Revenue</b>	-	<b>911,110</b>	<b>1,006,524</b>	<b>325,895</b>	<b>322,573</b>	<b>158,444</b>	<b>12,936</b>	<b>662,538</b>	<b>302,461</b>	<b>228,962</b>	<b>54,514</b>	<b>19,755</b>	<b>9,128</b>	<b>21,344</b>	<b>4,036,184</b>
Collection %	0.00%	57.80%	45.03%	49.86%	39.94%	23.33%	0.00%	39.61%	57.15%	57.18%	10.22%	0.00%	0.00%	0.00%	44.25%
Grant Funds	1,748,269	950,044	1,127,221	472,571	444,472	186,415	4,170	1,006,483	336,903	345,745	674,217	132,875	51,376	100,932	7,581,691
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	(20,282)	2,837	3,252	832	5,502	-	-	81	1,334	1,597	-	-	-	-	(4,847)
Total Other Revenues	1,727,986	952,881	1,130,472	473,402	449,974	186,415	4,170	1,006,565	338,237	347,342	674,217	132,875	51,376	100,932	7,576,844
<b>Total Revenues</b>	<b>1,727,986</b>	<b>1,863,991</b>	<b>2,136,996</b>	<b>799,297</b>	<b>772,547</b>	<b>344,859</b>	<b>17,106</b>	<b>1,669,103</b>	<b>640,699</b>	<b>576,304</b>	<b>728,731</b>	<b>152,630</b>	<b>60,504</b>	<b>122,276</b>	<b>11,613,028</b>
<i>Direct Operational Expenses:</i>															
Salaries and Wages	2,026,302	941,100	1,260,660	489,190	481,349	229,666	43,147	1,176,805	400,280	410,021	821,380	136,931	50,823	117,185	8,584,839
Benefits	613,034	216,737	346,275	134,126	157,499	64,912	12,414	332,716	100,535	106,446	230,528	31,429	9,791	38,922	2,395,364
Purchased Services	212,399	15,017	33,498	13,370	18,511	7,013	-	26,031	11,782	21,813	12,259	955	955	955	374,559
Medical Supplies	3,597	62,832	37,249	27,855	23,270	17,824	2,319	38,552	11,627	16,276	12,276	5,329	886	515	270,838
Other Supplies	106,918	10,019	2,687	35,332	6,047	750	791	13,669	770	12,702	15,294	2,731	1,883	1,949	211,542
Medical Services	-	40,800	46,868	24,669	35,568	19,928	1,344	106,543	18,825	15,229	13,603	-	-	-	323,377
Drugs	-	147,733	91,466	36,578	24,795	508	191	6,508	1,551	3,089	100	-	22	78	312,618
Repairs & Maintenance	272,193	3,029	1,576	2,964	1,916	1,419	492	4,699	1,576	5,037	2,923	2,061	4,282	421	304,588
Lease & Rental	-	75,223	93,483	46,797	55,085	120	115	156,150	48,382	75,649	28,342	120	30	75	579,571
Utilities	-	2,922	2,543	402	11,978	1,428	-	8,340	4,637	4,342	3,251	-	-	-	39,844
Other Expense	189,407	8,100	12,816	5,148	3,674	3,209	158	12,500	4,444	4,384	12,878	3,565	2,037	4,356	266,675
Insurance	-	2,365	3,256	1,789	508	775	-	1,126	477	694	582	5,333	5,333	5,333	27,569
Total Operational Expenses	3,423,850	1,525,877	1,932,377	818,219	820,200	347,552	60,971	1,883,639	604,884	675,682	1,163,846	188,454	76,041	169,790	13,691,385
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(1,695,864)</b>	<b>338,114</b>	<b>204,619</b>	<b>(18,922)</b>	<b>(47,653)</b>	<b>(2,693)</b>	<b>(43,866)</b>	<b>(214,536)</b>	<b>35,815</b>	<b>(99,379)</b>	<b>(435,115)</b>	<b>(35,824)</b>	<b>(15,537)</b>	<b>(47,514)</b>	<b>(2,078,356)</b>
Depreciation	2,042	8,338	7,889	120	41,670	190	-	2,983	1,589	2,515	1,074	43,750	8,099	48,724	168,983
<i>Overhead Allocations:</i>															
Risk Mgt	7,000	5,572	7,448	3,883	3,016	1,439	218	5,207	1,780	2,277	4,796	1,341	545	1,258	45,781
Rev Cycle	-	137,767	184,140	95,988	74,554	35,566	5,401	128,743	44,008	56,293	118,572	33,160	13,476	31,113	958,781
Internal Audit	1,393	1,109	1,482	773	600	286	43	1,036	354	453	954	267	108	250	9,110
Home Office Facilities	180,640	-	-	-	-	-	-	-	-	-	-	-	-	-	180,640
Administration	39,138	31,156	41,643	21,708	16,860	8,043	1,222	29,115	9,952	12,731	26,815	7,499	3,048	7,036	255,967
Human Resources	55,187	34,925	38,791	22,661	21,328	7,998	1,333	30,793	11,997	14,663	36,125	9,331	3,999	10,664	299,797
Legal	16,478	13,117	17,533	9,139	7,099	3,386	514	12,258	4,190	5,360	11,290	3,157	1,283	2,962	107,768
Records	2,830	2,253	3,011	1,570	1,219	582	88	2,105	720	921	1,939	542	220	509	18,508
Compliance	5,752	4,579	6,121	3,190	2,478	1,182	180	4,279	1,463	1,871	3,941	1,102	448	1,034	37,621
Comm Engage Plan	7,549	6,009	8,032	4,187	3,252	1,551	236	5,615	1,920	2,455	5,172	1,446	588	1,357	49,368
IT Operations	74,745	59,501	79,529	41,456	32,199	15,361	2,333	55,603	19,007	24,313	51,211	14,322	5,820	13,437	488,837
IT Security	10,334	8,226	10,995	5,731	4,452	2,124	323	7,687	2,628	3,361	7,080	1,980	805	1,858	67,583
IT Applications	44,233	35,212	47,064	24,533	19,055	9,090	1,381	32,906	11,248	14,388	30,306	8,475	3,444	7,952	289,289
Security Services	-	46,482	62,128	32,386	25,154	12,000	-	43,437	14,848	18,993	40,006	11,188	4,547	10,497	321,665
IT EPIC	172,362	137,209	183,394	95,599	74,252	35,422	5,379	128,222	43,830	56,065	118,092	33,026	13,421	30,987	1,127,259
Finance	28,665	22,819	30,500	15,899	12,349	5,891	895	21,324	7,289	9,324	19,640	5,493	2,232	5,153	187,474
Public Relations	5,322	4,237	5,663	2,952	2,293	1,094	166	3,959	1,353	1,731	3,646	1,020	414	957	34,807
Information Technology	8,214	6,539	8,740	4,556	3,539	1,688	256	6,110	2,089	2,672	5,628	1,574	640	1,477	53,720
Corporate Quality	6,803	5,415	7,238	3,773	2,930	1,398	212	5,060	1,730	2,213	4,661	1,303	530	1,223	44,489
Project MGMT Office	10,573	8,417	11,250	5,864	4,555	2,173	330	7,865	2,689	3,439	7,244	2,026	823	1,901	69,148
Total Overhead Allocations	677,217	570,545	754,702	395,847	311,183	146,275	20,510	531,328	183,094	233,523	497,116	138,253	56,391	131,627	4,647,612
<b>Total Expenses</b>	<b>4,103,110</b>	<b>2,104,761</b>	<b>2,694,968</b>	<b>1,214,186</b>	<b>1,173,053</b>	<b>494,017</b>	<b>81,481</b>	<b>2,417,950</b>	<b>789,567</b>	<b>911,720</b>	<b>1,662,037</b>	<b>370,457</b>	<b>140,531</b>	<b>350,141</b>	<b>18,507,980</b>
<b>Net Margin</b>	<b>\$ (2,375,123)</b>	<b>\$ (240,769)</b>	<b>\$ (557,972)</b>	<b>\$ (414,889)</b>	<b>\$ (400,506)</b>	<b>\$ (149,158)</b>	<b>\$ (64,376)</b>	<b>\$ (748,847)</b>	<b>\$ (148,869)</b>	<b>\$ (335,416)</b>	<b>\$ (933,306)</b>	<b>\$ (217,827)</b>	<b>\$ (80,027)</b>	<b>\$ (227,865)</b>	<b>\$ (6,894,951)</b>
<b>Capital</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>General Fund Support/ Transfer In</b>	<b>\$ 6,725,968</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,725,968</b>

### Primary Care Clinics- Medical Statement of Revenue and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
1,427,879	1,697,956	(270,077)	(15.9%)	1,557,402	(129,523)	(8.3%)	<b>Gross Patient Revenue</b>	9,120,642	10,555,486	(1,434,844)	(13.6%)	9,831,012	(710,369)	(7.2%)
656,530	426,218	(230,312)	(54.0%)	392,559	(263,971)	(67.2%)	Contractual Allowances	2,071,328	2,649,603	578,275	21.8%	2,523,836	452,508	17.9%
559,614	532,179	(27,435)	(5.2%)	526,996	(32,618)	(6.2%)	Charity Care	3,452,616	3,308,334	(144,282)	(4.4%)	3,232,442	(220,175)	(6.8%)
9,225	308,957	299,732	97.0%	303,280	294,055	97.0%	Bad Debt	1,644,667	1,920,661	275,994	14.4%	1,872,763	228,096	12.2%
1,225,369	1,267,354	41,985	3.3%	1,222,835	(2,534)	(0.2%)	<b>Total Contractuals and Bad Debts</b>	7,168,611	7,878,598	709,987	9.0%	7,629,041	460,429	6.0%
333,182	415,493	(82,311)	(19.8%)	572,375	(239,193)	(41.8%)	Other Patient Revenue	2,084,153	2,582,944	(498,791)	(19.3%)	2,492,448	(408,295)	(16.4%)
<b>535,692</b>	<b>846,095</b>	<b>(310,403)</b>	<b>(36.7%)</b>	<b>906,943</b>	<b>(371,250)</b>	<b>(40.9%)</b>	<b>Net Patient Revenue</b>	<b>4,036,184</b>	<b>5,259,832</b>	<b>(1,223,648)</b>	<b>(23.3%)</b>	<b>4,694,420</b>	<b>(658,235)</b>	<b>(14.0%)</b>
37.52%	49.83%			58.23%			Collection %	44.25%	49.83%		47.75%			
1,618,428	1,103,321	515,107	46.7%	1,364,133	254,295	18.6%	Grant Funds	7,581,691	7,723,247	(141,556)	(1.8%)	3,751,234	3,830,457	102.1%
-	-	-	0.0%	27,744	(27,744)	(100.0%)	Other Financial Assistance	-	-	-	0.0%	727,373	(727,373)	(100.0%)
(6,665)	10,776	(17,441)	(161.8%)	14,654	(21,318)	(145.5%)	Other Revenue	(4,847)	68,260	(73,107)	(107.1%)	69,732	(74,579)	(107.0%)
1,611,764	1,114,097	497,667	44.7%	1,406,531	205,233	14.6%	<b>Total Other Revenues</b>	7,576,844	7,791,507	(214,663)	(2.8%)	4,548,339	3,028,505	66.6%
<b>2,147,456</b>	<b>1,960,192</b>	<b>187,264</b>	<b>9.6%</b>	<b>2,313,473</b>	<b>(166,017)</b>	<b>(7.2%)</b>	<b>Total Revenues</b>	<b>11,613,028</b>	<b>13,051,339</b>	<b>(1,438,311)</b>	<b>(11.0%)</b>	<b>9,242,759</b>	<b>2,370,270</b>	<b>25.6%</b>
<i>Direct Operational Expenses:</i>														
1,182,470	1,314,306	131,836	10.0%	1,395,023	212,553	15.2%	Salaries and Wages	8,584,839	9,741,744	1,156,905	11.9%	8,598,218	13,378	0.2%
342,090	379,124	37,034	9.8%	368,340	26,249	7.1%	Benefits	2,395,364	2,786,438	391,074	14.0%	2,382,879	(12,485)	(0.5%)
69,873	23,205	(46,668)	(201.1%)	246,249	176,376	71.6%	Purchased Services	374,559	696,984	322,425	46.3%	620,774	246,215	39.7%
38,991	70,332	31,341	44.6%	22,141	(16,850)	(76.1%)	Medical Supplies	270,838	437,231	166,393	38.1%	228,600	(42,237)	(18.5%)
44,415	26,781	(17,634)	(65.8%)	12,570	(31,845)	(253.3%)	Other Supplies	211,542	232,781	21,239	9.1%	76,298	(135,244)	(177.3%)
69,681	70,202	521	0.7%	55,468	(14,212)	(25.6%)	Medical Services	323,377	436,416	113,039	25.9%	433,301	109,923	25.4%
47,240	95,670	48,430	50.6%	62,538	15,298	24.5%	Drugs	312,618	594,720	282,102	47.4%	443,654	131,036	29.5%
40,212	50,392	10,180	20.2%	14,286	(25,925)	(181.5%)	Repairs & Maintenance	304,588	352,744	48,156	13.7%	41,931	(262,658)	(626.4%)
83,029	153,806	70,777	46.0%	75,408	(7,621)	(10.1%)	Lease & Rental	579,571	1,052,033	472,462	44.9%	559,199	(20,373)	(3.6%)
6,123	6,813	690	10.1%	5,849	(274)	(4.7%)	Utilities	39,844	48,419	8,575	17.7%	37,868	(1,976)	(5.2%)
67,937	59,171	(8,766)	(14.8%)	45,020	(22,917)	(50.9%)	Other Expense	266,675	393,197	126,522	32.2%	179,781	(86,894)	(48.3%)
3,938	3,940	2	0.0%	3,290	(648)	(19.7%)	Insurance	27,569	27,580	11	0.0%	24,681	(2,888)	(11.7%)
1,995,998	2,253,742	257,744	11.4%	2,306,182	310,184	13.5%	<b>Total Operational Expenses</b>	13,691,385	16,800,287	3,108,903	18.5%	13,627,184	(64,201)	(0.5%)
<b>151,458</b>	<b>(293,550)</b>	<b>445,008</b>	<b>(151.6%)</b>	<b>7,292</b>	<b>144,166</b>	<b>1,977.1%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(2,078,356)</b>	<b>(3,748,948)</b>	<b>1,670,592</b>	<b>(44.6%)</b>	<b>(4,384,425)</b>	<b>2,306,069</b>	<b>(52.6%)</b>

### Primary Care Clinics- Medical Statement of Revenue and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
23,563	31,250	7,687	24.6%	24,250	687	2.8%	168,983	218,750	49,767	22.8%	170,620	1,637	1.0%
<i>Overhead Allocations:</i>													
4,971	4,830	(142)	(2.9%)	5,311	340	6.4%	45,781	33,807	(11,974)	(35.4%)	17,063	(28,718)	(168.3%)
141,750	179,927	38,176	21.2%	179,109	37,358	20.9%	958,781	1,259,487	300,705	23.9%	1,145,803	187,021	16.3%
1,498	4,151	2,653	63.9%	6,131	4,632	75.6%	9,110	29,059	19,949	68.6%	14,269	5,158	36.2%
25,602	26,770	1,168	4.4%	8,582	(17,020)	(198.3%)	180,640	187,388	6,748	3.6%	108,823	(71,817)	(66.0%)
42,003	36,276	(5,727)	(15.8%)	38,841	(3,162)	(8.1%)	255,967	253,930	(2,037)	(0.8%)	224,887	(31,080)	(13.8%)
40,336	51,247	10,912	21.3%	2,855	(37,480)	(1,312.6%)	299,797	358,732	58,935	16.4%	300,158	361	0.1%
22,840	20,789	(2,051)	(9.9%)	33,330	10,490	31.5%	107,768	145,524	37,756	25.9%	117,379	9,611	8.2%
2,721	3,828	1,107	28.9%	6,971	4,250	61.0%	18,508	26,793	8,286	30.9%	44,950	26,442	58.8%
5,064	7,679	2,615	34.1%	(1,648)	(6,712)	(407.2%)	37,621	53,751	16,130	30.0%	27,942	(9,679)	(34.6%)
7,369	7,460	91	1.2%	6,368	(1,000)	(15.7%)	49,368	52,220	2,852	5.5%	39,924	(9,444)	(23.7%)
54,441	66,297	11,856	17.9%	37,806	(16,635)	(44.0%)	488,837	464,076	(24,761)	(5.3%)	443,157	(45,680)	(10.3%)
10,102	11,639	1,537	13.2%	6,200	(3,902)	(62.9%)	67,583	81,476	13,893	17.1%	44,192	(23,391)	(52.9%)
36,927	43,614	6,687	15.3%	80,136	43,210	53.9%	289,289	305,299	16,011	5.2%	243,164	(46,125)	(19.0%)
47,036	55,101	8,065	14.6%	39,242	(7,794)	(19.9%)	321,665	385,710	64,045	16.6%	265,918	(55,748)	(21.0%)
157,256	147,253	(10,003)	(6.8%)	117,945	(39,312)	(33.3%)	1,127,259	1,030,771	(96,488)	(9.4%)	544,511	(582,748)	(107.0%)
26,406	27,575	1,169	4.2%	20,635	(5,771)	(28.0%)	187,474	193,027	5,553	2.9%	163,585	(23,889)	(14.6%)
5,419	6,593	1,174	17.8%	4,842	(577)	(11.9%)	34,807	46,148	11,342	24.6%	44,268	9,461	21.4%
10,267	10,884	617	5.7%	9,417	(850)	(9.0%)	53,720	76,188	22,467	29.5%	61,027	7,307	12.0%
6,354	6,630	276	4.2%	6,745	391	5.8%	44,489	46,410	1,921	4.1%	36,522	(7,967)	(21.8%)
10,414	12,905	2,491	19.3%	9,245	(1,169)	(12.6%)	69,148	90,337	21,188	23.5%	54,599	(14,550)	(26.6%)
-	-	-	0.0%	2	2	100.0%	-	-	-	0.0%	5,416	5,416	100.0%
658,776	731,447	72,672	9.9%	618,066	(40,710)	(6.6%)	4,647,612	5,120,133	472,521	9.2%	3,947,554	(700,058)	(17.7%)
2,678,337	3,016,439	338,103	11.2%	2,948,498	270,161	9.2%	18,507,980	22,139,170	3,631,190	16.4%	17,745,357	(762,622)	(4.3%)
\$ (530,881)	\$ (1,056,247)	\$ 525,367	(49.7%)	\$ (635,024)	\$ 104,144	(16.4%)	\$ (6,894,951)	\$ (9,087,831)	\$ 2,192,880	(24.1%)	\$ (8,502,599)	\$ 1,607,648	(18.9%)
(100,000)	37,740	137,740	365.0%	-	100,000	0.0%	-	872,330	872,330	100.0%	-	-	0.0%
\$ 6,725,968	\$ 1,062,741	\$ (5,663,227)	(532.9%)	\$ -	\$ (6,725,968)	0.0%	\$ 6,725,968	\$ 9,741,435	\$ 3,015,467	31.0%	\$ 4,856,903	\$ (1,869,065)	(38.5%)

**Primary Care Clinics- Dental Statement of Revenues and Expenses by Location**

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
<b>Gross Patient Revenue</b>	-	2,081,665	2,004,979	1,029,060	840,940	5,956,644
Contractual Allowances	-	619,865	400,951	363,034	480,543	1,864,393
Charity Care	-	820,743	1,249,115	434,047	302,551	2,806,455
Bad Debt	-	287,153	91,784	209,347	112,396	700,679
Total Contractual Allowances and Bad Debt	-	1,727,761	1,741,850	1,006,427	895,489	5,371,528
Other Patient Revenue	-	323,816	228,618	156,480	142,096	851,011
<b>Net Patient Revenue</b>	-	<b>677,720</b>	<b>491,747</b>	<b>179,113</b>	<b>87,547</b>	<b>1,436,127</b>
Collection %	-	32.56%	24.53%	17.41%	10.41%	24.11%
Grant Funds	168,630	442,511	299,314	141,317	152,871	1,204,643
Other Financial Assistance	-	-	-	-	-	-
Other Revenue	-	-	200	-	-	200
Total Other Revenues	168,630	442,511	299,514	141,317	152,871	1,204,843
<b>Total Revenues</b>	<b>168,630</b>	<b>1,120,231</b>	<b>791,261</b>	<b>320,430</b>	<b>240,418</b>	<b>2,640,971</b>
<i>Direct Operational Expenses:</i>						
Salaries and Wages	243,874	599,354	377,445	177,488	197,822	1,595,982
Benefits	77,439	159,279	95,962	70,348	65,052	468,080
Purchased Services	-	2,318	2,127	1,430	6,648	12,522
Medical Supplies	-	46,825	34,450	28,500	17,252	127,027
Other Supplies	283	6,592	1,737	1,361	333	10,305
Repairs & Maintenance	-	4,030	6,789	3,811	1,017	15,647
Lease & Rental	-	64,342	38,178	40,730	19,335	162,585
Utilities	-	2,175	2,543	402	5,612	10,731
Other Expense	3,924	5,198	3,153	2,448	748	15,471
Insurance	-	-	-	-	613	613
Total Operational Expenses	325,520	890,111	562,384	326,517	314,432	2,418,963
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(156,890)</b>	<b>230,120</b>	<b>228,878</b>	<b>(6,087)</b>	<b>(74,013)</b>	<b>222,008</b>
Depreciation	-	17,763	6,600	5,684	22,477	52,524
<i>Overhead Allocations:</i>						
Risk Mgt	741	2,427	1,670	1,694	950	7,482
Rev Cycle	-	60,015	41,299	41,879	23,479	166,671
Internal Audit	147	483	332	337	189	1,489
Home Office Facilities	19,111	-	-	-	-	19,111
Administration	4,141	13,572	9,340	9,471	5,310	41,833
Human Resources	3,999	17,863	12,530	11,997	3,999	50,388
Legal	1,743	5,714	3,932	3,987	2,235	17,613
Records	299	981	675	685	384	3,025
Compliance	609	1,995	1,373	1,392	780	6,148
Comm Engage Plan	799	2,618	1,801	1,827	1,024	8,068
IT Operations	7,908	25,920	17,837	18,087	10,140	79,892
IT Security	1,093	3,584	2,466	2,501	1,402	11,045
IT Applications	4,680	15,339	10,556	10,704	6,001	47,279
Security Services	-	20,249	13,934	14,130	7,922	56,234
IT EPIC	18,235	59,771	41,132	41,709	23,384	184,231
Finance	3,033	9,941	6,841	6,937	3,889	30,639
Public Relations	563	1,846	1,270	1,288	722	5,689
Information Technology	869	2,848	1,960	1,988	1,114	8,780
Corporate Quality	720	2,359	1,623	1,646	923	7,271
Project MGMT Office	1,119	3,667	2,523	2,559	1,434	11,301
Total Overhead Allocations	69,807	251,191	173,096	174,815	95,281	764,189
<b>Total Expenses</b>	<b>395,326</b>	<b>1,159,065</b>	<b>742,080</b>	<b>507,016</b>	<b>432,189</b>	<b>3,235,676</b>
<b>Net Margin</b>	<b>\$ (226,696)</b>	<b>\$ (38,834)</b>	<b>\$ 49,182</b>	<b>\$ (186,586)</b>	<b>\$ (191,771)</b>	<b>\$ (594,706)</b>
<b>Capital</b>	-	-	-	-	-	-
<b>General Fund Support/ Transfer In</b>	<b>\$ 542,182</b>	<b>58</b>	-	-	-	<b>542,182</b>

## Primary Care Clinics- Dental Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
996,154	383,721	612,433	159.6%	673,401	322,752	47.9%	5,956,644	2,385,906	3,570,738	149.7%	2,250,553	3,706,092	164.7%
<b>Gross Patient Revenue</b>													
195,915	70,342	(125,573)	(178.5%)	169,589	(26,326)	(15.5%)	1,864,393	437,379	(1,427,014)	(326.3%)	724,626	(1,139,767)	(157.3%)
501,406	177,881	(323,525)	(181.9%)	282,800	(218,606)	(77.3%)	2,806,455	1,106,032	(1,700,423)	(153.7%)	990,882	(1,815,574)	(183.2%)
222,511	30,698	(191,813)	(624.8%)	102,112	(120,399)	(117.9%)	700,679	190,871	(509,808)	(267.1%)	289,899	(410,780)	(141.7%)
919,832	278,921	(640,911)	(229.8%)	554,501	(365,331)	(65.9%)	5,371,528	1,734,282	(3,637,246)	(209.7%)	2,005,407	(3,366,121)	(167.9%)
138,357	87,779	50,578	57.6%	333,309	(194,953)	(58.5%)	851,011	545,806	305,205	55.9%	1,047,425	(196,414)	(18.8%)
<b>214,678</b>	<b>192,579</b>	<b>22,099</b>	<b>11.5%</b>	<b>452,210</b>	<b>(237,532)</b>	<b>(52.5%)</b>	<b>1,436,127</b>	<b>1,197,430</b>	<b>238,697</b>	<b>19.9%</b>	<b>1,292,571</b>	<b>143,556</b>	<b>11.1%</b>
21.55%	50.19%			67.15%			24.11%	50.19%			57.43%		
287,815	207,131	80,684	39.0%	202,267	85,548	42.3%	1,204,643	1,449,917	(245,274)	(16.9%)	665,976	538,667	80.9%
-	-	-	0.0%	139	(139)	(100.0%)	-	-	-	0.0%	74,269	(74,269)	(100.0%)
-	-	-	0.0%	-	-	0.0%	200	-	200	0.0%	-	200	0.0%
287,815	207,131	80,684	39.0%	202,406	85,409	42.2%	1,204,843	1,449,917	(245,074)	(16.9%)	740,245	464,599	62.8%
<b>502,493</b>	<b>399,710</b>	<b>102,783</b>	<b>25.7%</b>	<b>654,616</b>	<b>(152,123)</b>	<b>(23.2%)</b>	<b>2,640,971</b>	<b>2,647,347</b>	<b>(6,376)</b>	<b>(0.2%)</b>	<b>2,032,816</b>	<b>608,155</b>	<b>29.9%</b>
<i>Direct Operational Expenses:</i>													
216,678	231,320	14,642	6.3%	234,731	18,053	7.7%	1,595,982	1,634,409	38,427	2.4%	1,590,265	(5,716)	(0.4%)
64,784	67,199	2,415	3.6%	58,849	(5,935)	(10.1%)	468,080	472,337	4,257	0.9%	436,000	(32,080)	(7.4%)
1,027	2,792	1,765	63.2%	1,884	857	45.5%	12,522	41,987	29,465	70.2%	15,847	3,325	21.0%
20,969	14,669	(6,300)	(43.0%)	6,480	(14,490)	(223.6%)	127,027	91,203	(35,824)	(39.3%)	51,612	(75,415)	(146.1%)
426	4,302	3,876	90.1%	606	180	29.7%	10,305	30,114	19,809	65.8%	1,547	(8,757)	(565.9%)
3,602	2,150	(1,452)	(67.5%)	46	(3,557)	(7,816.5%)	15,647	15,050	(597)	(4.0%)	3,910	(11,737)	(300.2%)
22,440	28,674	6,234	21.7%	22,435	(5)	(0.0%)	162,585	197,791	35,206	17.8%	156,855	(5,730)	(3.7%)
968	1,590	622	39.1%	1,380	412	29.8%	10,731	11,166	435	3.9%	11,762	1,030	8.8%
1,825	3,935	2,110	53.6%	7,090	5,265	74.3%	15,471	27,545	12,074	43.8%	24,874	9,402	37.8%
88	88	0	0.4%	41	(47)	(115.7%)	613	616	3	0.4%	284	(329)	(115.7%)
332,808	356,719	23,911	6.7%	333,550	743	0.2%	2,418,963	2,522,218	103,255	4.1%	2,292,966	(125,998)	(5.5%)
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>													
<b>169,686</b>	<b>42,991</b>	<b>126,695</b>	<b>294.7%</b>	<b>321,066</b>	<b>(151,380)</b>	<b>(47.1%)</b>	<b>222,008</b>	<b>125,129</b>	<b>96,879</b>	<b>77.4%</b>	<b>(260,150)</b>	<b>482,157</b>	<b>(185.3%)</b>

## Primary Care Clinics- Dental Statement of Revenues and Expenses

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
7,444	9,583	2,139	22.3%	7,342	(102)	(1.4%)	Depreciation	52,524	67,081	14,557	21.7%	51,163	(1,361)	(2.7%)
<i>Overhead Allocations:</i>														
812	789	(23)	(2.9%)	880	68	7.7%	Risk Mgt	7,482	5,525	(1,957)	(35.4%)	2,828	(4,654)	(164.5%)
24,641	31,278	6,636	21.2%	33,036	8,394	25.4%	Rev Cycle	166,671	218,945	52,274	23.9%	211,338	44,667	21.1%
245	678	434	63.9%	1,016	771	75.9%	Internal Audit	1,489	4,749	3,260	68.6%	2,365	876	37.0%
2,709	2,832	124	4.4%	949	(1,760)	(185.4%)	Home Office Facilities	19,111	19,825	714	3.6%	12,033	(7,077)	(58.8%)
6,865	5,929	(936)	(15.8%)	6,438	(427)	(6.6%)	Administration	41,833	41,500	(333)	(0.8%)	37,276	(4,557)	(12.2%)
6,779	8,613	1,834	21.3%	446	(6,333)	(1,419.8%)	Human Resources	50,388	60,294	9,905	16.4%	46,892	(3,497)	(7.5%)
3,733	3,398	(335)	(9.9%)	5,525	1,792	32.4%	Legal	17,613	23,783	6,171	25.9%	19,456	1,843	9.5%
445	626	181	28.9%	1,156	711	61.5%	Records	3,025	4,379	1,354	30.9%	7,451	4,426	59.4%
828	1,255	427	34.1%	(273)	(1,101)	(402.9%)	Compliance	6,148	8,785	2,636	30.0%	4,631	(1,517)	(32.8%)
1,204	1,219	15	1.2%	1,056	(149)	(14.1%)	Comm Engage Plan	8,068	8,534	466	5.5%	6,618	(1,451)	(21.9%)
8,897	10,835	1,938	17.9%	6,266	(2,631)	(42.0%)	IT Operations	79,892	75,845	(4,047)	(5.3%)	73,455	(6,437)	(8.8%)
1,651	1,902	251	13.2%	1,028	(623)	(60.7%)	IT Security	11,045	13,316	2,271	17.1%	7,325	(3,720)	(50.8%)
6,035	7,128	1,093	15.3%	13,283	7,248	54.6%	IT Applications	47,279	49,896	2,617	5.2%	40,305	(6,974)	(17.3%)
8,223	9,633	1,410	14.6%	6,904	(1,319)	(19.1%)	Security Services	56,234	67,430	11,196	16.6%	46,782	(9,452)	(20.2%)
25,701	24,066	(1,635)	(6.8%)	19,550	(6,151)	(31.5%)	IT EPIC	184,231	168,462	(15,769)	(9.4%)	90,255	(93,976)	(104.1%)
4,316	4,507	191	4.2%	3,420	(895)	(26.2%)	Finance	30,639	31,547	907	2.9%	27,115	(3,524)	(13.0%)
886	1,077	192	17.8%	803	(83)	(10.3%)	Public Relations	5,689	7,542	1,854	24.6%	7,338	1,649	22.5%
1,678	1,779	101	5.7%	1,561	(117)	(7.5%)	Information Technology	8,780	12,452	3,672	29.5%	10,116	1,336	13.2%
1,038	1,084	45	4.2%	1,118	80	7.1%	Corporate Quality	7,271	7,585	314	4.1%	6,054	(1,217)	(20.1%)
1,702	2,109	407	19.3%	1,532	(170)	(11.1%)	Project MGMT Office	11,301	14,764	3,463	23.5%	9,050	(2,251)	(24.9%)
-	-	-	0.0%	0	0	100.0%	Managed Care Contract	-	-	-	0.0%	999	999	100.0%
108,387	120,737	12,349	10.2%	105,693	(2,694)	(2.5%)	Total Overhead Allocations	764,189	845,158	80,968	9.6%	669,681	(94,508)	(14.1%)
<b>448,639</b>	<b>487,039</b>	<b>38,400</b>	<b>7.9%</b>	<b>446,586</b>	<b>(2,054)</b>	<b>(0.5%)</b>	<b>Total Expenses</b>	<b>3,235,676</b>	<b>3,434,457</b>	<b>198,780</b>	<b>5.8%</b>	<b>3,013,810</b>	<b>(221,867)</b>	<b>(7.4%)</b>
<b>\$ 53,854</b>	<b>\$ (87,329)</b>	<b>\$ 141,183</b>	<b>(161.7%)</b>	<b>\$ 208,031</b>	<b>\$ (154,176)</b>	<b>(74.1%)</b>	<b>Net Margin</b>	<b>\$ (594,706)</b>	<b>\$ (787,110)</b>	<b>\$ 192,404</b>	<b>(24.4%)</b>	<b>\$ (980,994)</b>	<b>\$ 386,289</b>	<b>(39.4%)</b>
-	5,000	5,000	100.0%	-	-	0.0%	Capital	-	115,000	115,000	100.0%	-	-	0.0%
<b>\$ 542,182</b>	<b>\$ 82,745</b>	<b>\$ (459,437)</b>	<b>(555.2%)</b>	<b>\$ -</b>	<b>\$ (542,182)</b>	<b>0.0%</b>	<b>General Fund Support/ Transfer In</b>	<b>\$ 542,182</b>	<b>\$ 835,023</b>	<b>\$ 292,841</b>	<b>35.1%</b>	<b>\$ 1,113,123</b>	<b>\$ 570,941</b>	<b>51.3%</b>



Clinic Visits - Adults and Pediatrics	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total	
	West Palm Beach	1,394	1,108	1,197	1,288	1,315	1,515	1,413						9,230	11,294	(18.3%)	7,196
Delray	477	563	541	473	500	631	636						3,821	8,400	(54.5%)	5,614	
Lantana	1,821	1,554	1,450	1,408	1,721	1,764	1,661						11,379	10,805	5.3%	10,690	
Belle Glade	691	610	688	648	692	835	688						4,852	6,087	(20.3%)	3,956	
Lewis Center	488	507	432	245	358	286	304						2,620	1,734	51.1%	4,915	
Lake Worth & Women's Health Care	1,334	1,119	1,180	1,054	1,223	1,270	1,064						8,244	9,367	(12.0%)	7,495	
Jupiter Clinic	447	410	438	494	485	554	515						3,343	3,418	(2.2%)	3,611	
West Boca & Women's Health Care	407	305	366	407	392	356	130						2,363	6,056	(61.0%)	5,041	
St Ann Place	-	-	44	96	53	71	44						308	349	(11.7%)	-	
Clb Mob 1 Warrior	658	1,415	941	169	23	33	-						3,239	1,066	203.8%	17	
Clb Mob 2 Scout	416	365	756	575	426	200	-						2,738	590	364.1%	-	
Clb Mob 3 Hero	178	331	2,467	1,955	39	20	11						5,001	590	747.6%	-	
Mangonia Park	128	197	272	196	162	285	314						1,554	3,225	(51.8%)	2,100	
<b>Total Clinic Visits</b>	<b>8,439</b>	<b>8,484</b>	<b>10,772</b>	<b>9,008</b>	<b>7,389</b>	<b>7,820</b>	<b>6,780</b>	-	-	-	-	-	<b>58,692</b>	<b>62,632</b>	<b>(6.3%)</b>	<b>50,635</b>	
<b>Dental Visits</b>																	
West Palm Beach	736	762	831	776	754	864	824						5,547	5,648	(1.8%)	2,431	
Lantana	708	891	1,032	774	953	1,018	812						6,188	4,238	46.0%	3,350	
Delray	439	391	373	415	400	536	405						2,959	4,001	(26.0%)	306	
Belle Glade	338	357	340	331	406	417	356						2,545	2,099	21.2%	203	
Lake Worth	-	-	-	-	-	-	-						-	-	0.0%	-	
West Boca	-	-	-	-	-	-	-						-	-	0.0%	-	
<b>Total Dental Visits</b>	<b>2,221</b>	<b>2,401</b>	<b>2,576</b>	<b>2,296</b>	<b>2,513</b>	<b>2,835</b>	<b>2,397</b>	-	-	-	-	-	<b>17,239</b>	<b>15,986</b>	<b>7.8%</b>	<b>6,290</b>	
<b>Total Medical and Dental Visits</b>	<b>10,660</b>	<b>10,885</b>	<b>13,348</b>	<b>11,304</b>	<b>9,902</b>	<b>10,655</b>	<b>9,177</b>	-	-	-	-	-	<b>75,931</b>	<b>78,618</b>	<b>(3.4%)</b>	<b>56,925</b>	
<b>Mental Health Counselors (non-billable)</b>																	
West Palm Beach	103	106	103	117	144	303	197						1,073	1,048	2.4%	3	
Delray	69	114	135	136	143	205	162						964	832	15.9%	129	
Lantana	-	-	-	-	-	-	-						-	3,500	(100.0%)	39	
Belle Glade	71	81	86	81	51	128	102						600	407	47.4%	159	
Mangonia Park	511	320	326	403	458	404	333						2,755	573	380.8%	2,059	
Lewis Center	866	787	845	907	890	927	916						6,138	1,506	307.6%	4,187	
Lake Worth	179	162	120	184	170	227	177						1,219	1,117	9.1%	13	
Jupiter	-	-	-	-	-	-	-						-	-	0.0%	-	
West Boca	-	-	-	-	-	-	-						-	-	0.0%	-	
Mobile Van	-	-	-	-	-	-	-						-	584	(100.0%)	-	
<b>Total Mental Health Screenings</b>	<b>1,799</b>	<b>1,570</b>	<b>1,615</b>	<b>1,828</b>	<b>1,856</b>	<b>2,194</b>	<b>1,887</b>	-	-	-	-	-	<b>12,749</b>	<b>9,567</b>	<b>33.3%</b>	<b>6,589</b>	
<b>GRAND TOTAL</b>	<b>12,459</b>	<b>12,455</b>	<b>14,963</b>	<b>13,132</b>	<b>11,758</b>	<b>12,849</b>	<b>11,064</b>	-	-	-	-	-	-	-	-	-	<b>63,514</b>



# **SUPPLEMENTAL INFORMATION**

## **MEDICAID MATCH FUND**



# Medicaid Match Statement of Revenues and Expenditures

FOR THE SEVENTH MONTH ENDED APRIL 30, 2022

Current Month								Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
491,667	491,667	(0)	(0.0%)	491,667	-	0.0%	PBC Interlocal	3,441,667	3,441,669	(2)	(0.0%)	3,441,667	-	0.0%
-	2	(2)	(100.0%)	2	(2)	(100.0%)	Other revenue	2	14	(12)	(88.4%)	21	(19)	(92.1%)
<b>491,667</b>	<b>491,669</b>	<b>(2)</b>	<b>(0.0%)</b>	<b>491,669</b>	<b>(2)</b>	<b>(0.0%)</b>	<b>Total Revenue</b>	<b>3,441,668</b>	<b>3,441,683</b>	<b>(15)</b>	<b>(0.0%)</b>	<b>3,441,687</b>	<b>(19)</b>	<b>(0.0%)</b>
<i>Direct Operational Expenses:</i>														
-	-	-	0.0%	-	-	0.0%	Salaries and Wages	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Benefits	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Purchased Services	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Medical Supplies	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Other Supplies	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Contracted Physician Expense	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Medical Services	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Drugs	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Repairs & Maintenance	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Lease & Rental	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%
1,407,924	1,407,924	-	0.0%	1,449,573	41,649	2.9%	Other Expense	9,855,470	9,855,469	(0)	(0.0%)	10,147,014	291,544	2.9%
-	-	-	0.0%	-	-	0.0%	Insurance	-	-	-	0.0%	-	-	0.0%
1,407,924	1,407,924	-	0.0%	1,449,573	41,649	2.9%	Total Operational Expenses	9,855,470	9,855,469	(0)	(0.0%)	10,147,014	291,544	2.9%
<b>Net Performance before Overhead</b>														
<b>(916,258)</b>	<b>(916,255)</b>	<b>(2)</b>	<b>0.0%</b>	<b>(957,905)</b>	<b>41,647</b>	<b>(4.3%)</b>	<b>Allocations</b>	<b>(6,413,801)</b>	<b>(6,413,786)</b>	<b>(15)</b>	<b>0.0%</b>	<b>(6,705,327)</b>	<b>291,525</b>	<b>(4.3%)</b>
<i>Overhead Allocations:</i>														
-	-	-	0.0%	-	-	0.0%	Risk Mgt	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Rev Cycle	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Internal Audit	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Legislative Affairs	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Administration	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Human Resources	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Legal	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Records	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Compliance	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Finance	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Communications	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Information Technology	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Total Overhead Allocations	-	-	-	0.0%	-	-	0.0%
<b>1,407,924</b>	<b>1,407,924</b>	<b>-</b>	<b>0.0%</b>	<b>1,449,573</b>	<b>41,649</b>	<b>2.9%</b>	<b>Total Expenses</b>	<b>9,855,470</b>	<b>9,855,469</b>	<b>(0)</b>	<b>(0.0%)</b>	<b>10,147,014</b>	<b>291,544</b>	<b>2.9%</b>
<b>(916,258)</b>	<b>(916,255)</b>	<b>(2)</b>	<b>0.0%</b>	<b>(957,905)</b>	<b>41,647</b>	<b>(4.3%)</b>	<b>Net Margin</b>	<b>(6,413,801)</b>	<b>(6,413,786)</b>	<b>(15)</b>	<b>0.0%</b>	<b>(6,705,327)</b>	<b>291,525</b>	<b>4.3%</b>
<b>\$ 916,258</b>	<b>\$ 916,255</b>	<b>\$ 3</b>	<b>0.0%</b>	<b>\$ 957,905</b>	<b>(41,647)</b>	<b>(4.3%)</b>	<b>Total Transfers In</b>	<b>\$ 6,413,801</b>	<b>\$ 6,413,785</b>	<b>\$ 16</b>	<b>0.0%</b>	<b>\$ 6,705,327</b>	<b>\$ (291,526)</b>	<b>(4.3%)</b>

### Medicaid Match Statement of Revenues and Expenditures by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Patient Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PBC Interlocal	491,667	491,667	491,667	491,667	491,667	491,667	491,667	-	-	-	-	-	3,441,667
Other revenue	1	1	-	-	-	-	-	-	-	-	-	-	2
<b>Total Revenue</b>	<b>491,667</b>	<b>491,668</b>	<b>491,667</b>	<b>491,667</b>	<b>491,667</b>	<b>491,667</b>	<b>491,667</b>	-	-	-	-	-	<b>3,441,668</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted Physician Expense	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Drugs	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-
Lease & Rental	-	-	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Expense	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	-	-	-	-	-	9,855,469
Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Operational Expenses</b>	<b>1,407,924</b>	<b>1,407,924</b>	<b>1,407,924</b>	<b>1,407,924</b>	<b>1,407,924</b>	<b>1,407,924</b>	<b>1,407,924</b>	-	-	-	-	-	<b>9,855,469</b>
<b>Net Performance before Overhead Allocations</b>	<b>(916,257)</b>	<b>(916,257)</b>	<b>(916,258)</b>	<b>(916,258)</b>	<b>(916,258)</b>	<b>(916,258)</b>	<b>(916,258)</b>	-	-	-	-	-	<b>(6,413,801)</b>
<i>Overhead Allocations:</i>													
Risk Mgt	-	-	-	-	-	-	-	-	-	-	-	-	-
Rev Cycle	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Audit**	-	-	-	-	-	-	-	-	-	-	-	-	-
Legislative Affairs	-	-	-	-	-	-	-	-	-	-	-	-	-
Administration**	-	-	-	-	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-	-	-	-	-	-	-
Records	-	-	-	-	-	-	-	-	-	-	-	-	-
Compliance**	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-	-	-	-
Communications	-	-	-	-	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Overhead Allocations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenses</b>	<b>1,407,924</b>	<b>1,407,924</b>	<b>1,407,924</b>	<b>1,407,924</b>	<b>1,407,924</b>	<b>1,407,924</b>	<b>1,407,924</b>	-	-	-	-	-	<b>9,855,469</b>
<b>Net Margin</b>	<b>(916,257)</b>	<b>(916,257)</b>	<b>(916,258)</b>	<b>(916,258)</b>	<b>(916,258)</b>	<b>(916,258)</b>	<b>(916,258)</b>	-	-	-	-	-	<b>(6,413,801)</b>
<b>Total Transfers In</b>	<b>\$ 916,257</b>	<b>\$ 916,257</b>	<b>\$ 916,258</b>	<b>\$ 916,258</b>	<b>\$ 916,258</b>	<b>\$ 916,258</b>	<b>\$ 916,258</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,413,801</b>