

HEALTH CARE DISTRICT BOARD AND FINANCE & AUDIT COMMITTEE JOINT MEETING AGENDA June 12, 2024 at 2:00PM 1515 N Flagler Drive, Suite 101 West Palm Beach, FL 33401

Remote Participation Link: https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXRsZ1dDQT09

Telephone Dial-in Access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

- 1. Call to Order Carlos Vidueira, Chair
 - A. Roll Call
 - B. Invocation
 - C. Pledge of Allegiance
 - D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda
- 3. Awards, Introductions and Presentations
 - A. Economic Update and Yield Curve Analysis (John Grady, Public Trust Advisors)
 - B. Health Care District Behavioral Health Pilot Progress (Belma Andric, MD)
 - C. FY25 Proposed Budget (Jessica Cafarelli)
- 4. Disclosure of Voting Conflict
- 5. Public Comment
- 6. Meeting Minutes
 - A. <u>Staff Recommends a MOTION TO APPROVE</u>:
 Board Meeting Minutes of March 14, 2024 [Pages 1-5]

7. Committee Reports

- 7.1 Finance and Audit Committee (No Report)
- 7.2 Good Health Foundation Committee (No Report)
- 7.3 Quality, Patient Safety and Compliance Committee (Commissioner Caruso)
- 7.4 Lakeside Health Advisory Board (Commissioner Jackson-Moore)
- 7.5 Primary Care Clinics Board (Commissioner Ward)

8. Consent Agenda – Motion to Approve Consent Agenda Items

HEALTH CARE DISTRICT

A. <u>ADMINISTRATION</u>

8A-1 **RECEIVE AND FILE:**

September 2024 Internet Posting of District Public Meeting https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C

8A-2 **RECEIVE AND FILE:**

Health Care District Board Attendance [Page 6]

8A-3 **Staff Recommends MOTION TO APPROVE:**

Health Care District Financial Statements April 2024 [Pages 7-54]

8A-4 RECEIVE AND FILE:

Regulatory Updates and Industry Enforcement Activity, Including Updates from Florida's 2024 Legislative Session (Heather Bokor) [Pages 55-80]

8A-5 Staff Recommends MOTION TO APPROVE:

Real Property Sale and Acquisition Policy (Bernabe Icaza) [Pages 81-88]

DISTRICT HOSPITAL HOLDINGS, INC.

B. <u>ADMINISTRATION</u>

8B-1 **MOTION TO APPROVE:**

Medical Staff Appointments for Lakeside Medical Center (Belma Andric, MD) [Pages 89-90]

9. Regular Agenda

A. ADMINISTRATION

9A-1 Staff Recommends MOTION TO APPROVE:

CEO Annual Evaluation (Carlos Vidueira) [Verbal]

9. Regular Agenda (Continued)

9A-2 RECEIVE AND FILE:

Annual Institutional Review (AIR) Executive Summary (Jennifer Dorce-Medard, D.O.) [Pages 91-95]

9A-3 Staff Recommends MOTION TO APPROVE:

Tentative Millage Rate (Jessica Cafarelli) [Pages 96-97]

9A-4 Staff Recommends MOTION TO APPROVE:

Authority to Execute Listed Contracts (Jessica Cafarelli) [Pages 98-99]

9A-5 Staff Recommends MOTION TO APPROVE:

Funding Agreement with Palm Beach County for Land Acquisition, Design and/or Construction of Behavioral Health Infrastructure (Facilities). (Jon Van Arnam) [Pages 100-101]

- 10. CFO Comments
- 11. CEO Comments
- 12. Finance & Audit Committee Member Comments
- 13. HCD Board Member Comments
- 14. Establishment of Upcoming Board Meetings

September 11, 2024

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

September 26, 2024

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

December 11, 2024

- 2:00PM, Health Care District Board Meeting
- 15. Motion to Adjourn Public Meeting Immediately Following the Conclusion of the Closed Meeting.
- 16. Closed Session Lakeside Medical Center



HEALTH CARE DISTRICT OF PALM BEACH COUNTY BOARD OF COMMISSIONERS MEETING SUMMARY MEETING MINUTES March 14, 2024 4350 PGA Boulevard, Palm Beach Gardens, FL 33410

1. Call to Order

Carlos Vidueira called the meeting to order.

A. Roll Call

Health Care District Board members present: Carlos Vidueira, Chair; Sean O'Bannon, Vice Chair; Tammy Jackson-Moore, Secretary; Patrick Rooney, Jr. Dr. Jyothi Gunta; Cathleen Ward; and Tracy Caruso.

Staff present: Darcy Davis, Chief Executive Officer; Dr. Belma Andric, SVP & Chief Medical Officer; Bernabe Icaza, SVP & General Counsel; Geoffrey Washburn, VP & Chief Human Resources Officer; Candice Abbott, SVP & Chief Operating Officer; Karen Harris, VP of Field Operations; Heather Bokor, VP & Chief Compliance, Privacy & Risk Officer; Courtney Phillips, VP of Behavioral Health & Clinical Innovations; Regina All, SVP & Chief Nursing Officer; and Jessica Cafarelli, VP & Chief Financial Officer.

Recording/Transcribing Secretary: Heidi Bromley

B. Invocation

Ms. Davis led the invocation.

C. Pledge of Allegiance

The Pledge of Allegiance was recited.

D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

CONCLUSION/ACTION: Commissioner Caruso made a motion to approve the agenda as presented. The motion was duly seconded by Commissioner Rooney. There being no opposition, the motion passed unanimously.

- 3. Awards, Introductions and Presentations
- 4. Disclosure of Voting Conflict
- 5. Public Comment
- 6. Meeting Minutes
 - A. **Staff Recommends a MOTION TO APPROVE:**

Board Meeting Minutes of December 14, 2023

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the Board Meeting Minutes of December 14, 2023. The motion was duly seconded by Commissioner Rooney. There being no opposition, the motion passed unanimously.

7. Committee Reports

7.1 Finance and Audit Committee

Commissioner Rooney stated that the Finance and Audit committee met yesterday. John Grady provided the committee with an Economic Update and Yield Curve Analysis. Jessica Cafarelli reviewed the financial statements for the month of January. RSM reviewed the Health Care District Audit for 2023 and forwarded to the Board for approval. Darcy discussed the Purchase of Real Property for the Behavioral Health Initiative and requested it be brought to the Board for approval.

7.2 Good Health Foundation

Commissioner Rooney stated that the Good Health Foundation met yesterday. RSM reviewed the Audit for 2023 and the Board approved.

7.3 Quality, Patient Safety and Compliance Committee

Commissioner Caruso stated that the Quality, Patient Safety and Compliance committee met yesterday. Heather Bokor reviewed the Compliance, Privacy and Ethics Program Activities and Updates. Steven Sadiku presented the Corporate Quality & Risk Dashboards to the Committee.

7.4 Lakeside Health Advisory Board

No Report.

7.5 Primary Care Clinics Board

Commissioner Jackson — Moore stated that our Family Medicine Residents began psychiatric rotations with our FAU psychiatric residents in January. This rotation will provide psychiatric services in Belle Glade and Behavioral Health/Substance use disorder services in Mangonia.

CONCLUSION/ACTION: Commissioner Caruso made a motion to approve the Consent agenda. The motion was duly seconded by Commissioner Rooney. There being no opposition, the motion passed unanimously.

8. Consent Agenda – Motion to Approve Consent Agenda Items

HEALTH CARE DISTRICT

A. <u>ADMINISTRATION</u>

8A-1 **RÉCEIVE AND FILE:**

March 2024 Internet Posting of District Public Meeting https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C

8A-2 **RECEIVE AND FILE**

Health Care District Board Attendance

8A-3 **MOTION TO APPROVE:**

Health Care District Financial Statements January 2024

8A-4 **MOTION TO APPROVE**:

Recredentialing and Privileging of Healey Center Practitioner(s)

8A-5 **MOTION TO APPROVE:**

District Clinic Holdings, Inc. Board Member Appointment

8A-6 **MOTION TO APPROVE:**

Settlement Offer

8A-7 RECEIVE AND FILE:

Recent Regulatory Updates and Industry Enforcement Activity December 1, 2023 – February 29, 2024

DISTRICT HOSPITAL HOLDINGS, INC.

B. **ADMINISTRATION**

8B-1 **MOTION TO APPROVE:**

Medical Staff Appointments for Lakeside Medical Center

9. Regular Agenda

A. <u>ADMINISTRATION</u>

9A-1 **MOTION TO APPROVE**:

2023 Health Care District Audit

RSM Reviewed and discussed the Health Care District Audit for 2023. Staff requested a motion to approve.

CONCLUSION/ACTION: Commissioner Rooney made a motion to approve the 2023 Health Care District Audit. The motion was duly seconded by Commissioner Jackson-Moore. There being no opposition, the motion passed unanimously.

9A-2 **MOTION TO APPROVE:**

Purchase of Real Property for the Behavioral Health Initiative

Ms. Davis discussed the Purchase of Real Property for the Behavioral Health Initiative and asked for approval to move forward.

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the Purchase of Real Property for the Behavioral Health Initiative. The motion was duly seconded by Commissioner O'Bannon. There being no opposition, the motion passed unanimously.

- 10. HCD Board Member Comments
- 11. CEO Comments
- 12. Establishment of Upcoming Board Meetings

June 12, 2024

• 2:00PM, Joint Meeting with the Finance & Audit Committee

(1st) September Meeting (Date TBD)

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

(2nd) September Meeting (Date TBD)

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

December 11, 2024

• 2:00PM, Health Care District Board Meeting

13. Motion to Adjourn

There being no further business, the meeting	g was adjourned.
Tammy Jackson-Moore, Secretary	Date

1: 0.1 1: 1

HEALTH CARE DISTRICT BOARD OF COMMISSIONERS

Board Meeting Attendance Tracking for 2024

	3/14/24	6/12/24	9/11/24	9/26/24	12/11/24
Carlos Vidueira	Х				
Sean O'Bannon	Х				
Tammy Jackson-Moore	X				
Patrick Rooney	Х				
Tracy Caruso	Х				
Dr. Jyothi Gunta	Х				
Cathleen Ward	Х				

HEALTH CARE DISTRICT BOARD AND FINANCE & AUDIT COMMITTEE JOINT MEETING June 12, 2024

1.	Description:	Health Care	District Financial	Report April 2024

2. Summary:

The April 2024 financial statements for the Health Care District are presented for Finance and Audit Committee review and Board approval.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for the Health Care District. Additional Management discussion and analysis is incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes No
Net Operating Impact	N/A	N/A	Yes No

^{*}Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:



5. Reviewed/Approved by Committee:

N/A	N/A
Committee Name	Date

HEALTH CARE DISTRICT BOARD AND FINANCE & AUDIT COMMITTEE JOINT MEETING June 12, 2024

6. Recommendation:

CA6A21Pe2Ei6364afarelli VP & Chief Financial Officer

Staff recommends the Board approve the Health Care District April 2024 YTD financial statements.

Approved for Legal sufficiency:

| Docusigned by:
| Servate Icaza |
| OCF667/Berrolas/Icaza |
| SVP & General Counsel |
| Docusigned by:
| Docusigned by:

-77A3B35589A1D4Wis Chief Executive Officer



MEMO

To: Finance & Audit Committee

From: Jessica Cafarelli, VP & Chief Financial Officer

Date: June 12, 2024

Subject: Management Discussion and Analysis as of April 2024 Health Care District Financial Statements

The April statements represent the financial performance through the seventh month of the 2024 fiscal year for the Health Care District. Total revenue year to date (YTD) of \$240.2M is favorable to budgeted revenue of \$223.3M by \$16.9M or 7.6%. Operational expenditures YTD are \$14.7M favorable to budget or 9.6%. YTD, the consolidated net margin is \$98.0M, with a favorable variance to budget of \$31.5M.

The General Fund YTD total revenue of \$196.8M is favorable to the budget of \$184.7M by \$12.1M. This overall favorable variance is primarily due to unrealized gain, interest earnings from investments, and tax distribution timing. The unrealized gain on investment of \$1.1M represents an increase in current market value of the investment portfolio held by the District. Fluctuations in interest rates are favorably impacting the portfolio's value, however, this increase in portfolio value would only be realized should the District liquidate its portfolio or underlying investments. Continued repositioning of the investment portfolio to other cash equivalent liquid investments are also taking advantage of favorable interest rates. Expenditures in the General Fund YTD before overhead allocation are favorable to budget by \$9.6M or 12.0%. Significant categories of favorable YTD budget variances include; salaries, wages and benefits of \$2.2M, purchased services of \$2.2M, medical services of \$3.4M, and repairs and maintenance of \$1.9M. The unfavorable other expense variance of (\$858k) resulted from funding timing of the IME program.

The General Fund YTD has a net margin of \$139.2M versus a budgeted net margin of \$120.8M, for a favorable net margin variance of \$18.4M or 15.2%. YTD the general fund has transferred out as subsidy \$52.2M as follows, Medicaid Match \$7.8M, Capital \$10.2M, Skilled Nursing Facility (Healey) \$4.1M, Lakeside Medical Center \$15.4M, Community Health Centers (Primary Clinics) \$14.7M.



The Skilled Nursing Facility (Healey) total revenue YTD of \$10.9M was favorable to budget by \$359k or 3.4%. This favorable variance is primarily due to unanticipated reduced charity care. Total YTD operating expenses before overhead allocation of \$12.7M were favorable to budget by \$184k or 1.4%. The YTD net margin after overhead allocations for the Skilled Nursing Facility was a loss of (\$4.3M) compared to the budgeted loss of (\$5.4M) for a favorable variance of \$1.1M or (20.2%).

Lakeside Medical Center total revenue YTD of \$16.1M was favorable to budget by \$2.1M or 14.7%. Net patient revenue YTD of \$15.7M was favorable to budget by \$1.9M or 13.8%. This positive variance resulted from revenue recognition catch up for DPP and IME programs in the other patient revenue category. Total operating expenses YTD of \$24.4M were favorable to budget by \$1.6M or 6.1%. The YTD net margin after overhead allocations at Lakeside Medical Center was a loss of (\$15.8M) compared to a budgeted loss of (\$20.8M) for a favorable variance of \$4.9M or (23.8%).

The Primary Care Clinics total revenue YTD of \$13.0M was favorable to budget by \$2.4M or 22.6%. Net patient revenue YTD was favorable to budget by \$3.2M or 60.7%. This favorable variance was primarily due to increased patient volume and Wrap revenue. Total operating expenses YTD for the clinics are favorable to budget by \$3.4M or 14.1%. This favorable variance is primarily due to salaries, wages, and benefits \$2.5M, medical supplies \$158k, other supplies of \$167k, lease and rental of \$450k, and other expense of \$225k. The primary reason for savings is timing differences in personnel staffing, and expense timing due to a delay in clinic site moves. Total net margin YTD after overhead allocations for the Primary Care Clinics is a loss of (\$13.7M), compared to a budgeted loss of (\$20.8M) for a favorable variance of \$7.1M or (34.1%).

Cash and investments have a combined balance of \$290.5M, of which \$4k is restricted. Due from other governments of \$15.4M includes Medicaid match of \$1.3M, grants receivable of \$4.1M and tax collector receivable of \$9.9M. Total net position for all funds combined is \$341.1M.

Current Month

\$ (1,782,948)

\$ (821,048)

46.1%

(76.6%)

\$ (2,603,996) \$ (11,112,573)

\$ 8,508,577

Actual Budget Variance % **Prior Year** Variance % Actual Budget Variance % **Prior Year** Variance % Revenues: \$ 8,788,335 \$ 5,641,733 \$ 3,146,602 55.8% \$ 8,002,029 \$ 786,306 9.8% Ad Valorem Taxes \$ 181,534,505 \$ 176,571,531 \$ 4,962,974 2.8% \$ 173,018,414 \$ 8,516,091 4.9% 7.429.850 3.738,965 3,690,885 98.7% 4.997.299 2.432,551 48.7% Net Patient Service Revenue 32,312,296 26,001.820 6.310.476 24.3% 25,364,117 6,948,179 27.4% 1.8% Intergovernmental Revenue 11,225,064 11,145,750 11,163,442 0.6% 1,612,879 1,592,250 20,629 1.3% 1,583,657 29,222 79,314 0.7% 61,621 851,106 826,084 25,022 3.0% 751,617 99,489 13.2% Grants 5,150,216 5,712,879 (562,663)(9.8%)7,019,438 (1,869,221)(26.6%)1,176,120 211,984 964,136 454.8% 1,147,021 29,099 2.5% 6,372,015 1,483,891 4,888,124 329.4% 4,175,633 2,196,382 52.6% Interest Earnings (1.024.306) (1.024.306) (1,271,411) (514.5%) Unrealized Gain/(Loss) On Investments 1.139.695 1.139.695 3.131.891 (1.992.196)(63.6%) 247.105 Other Financial Assistance 738 416 (738,416)(11.8%) 159,484 118,436 41,048 34.7% 213,054 (53,571)2,436,135 2,345,036 91,099 3.9% 2,760,592 (25.1%)Other Revenue (324.457)\$ 18,993,467 \$ 12,129,453 \$ 6,864,014 56 6% \$ 16,941,782 \$ 2,051,685 12.1% \$ 240,169,926 \$ 223,260,908 \$ 16,909,019 7.6% \$ 227,371,943 \$ 12,797,983 5.6% **Total Revenues** Expenses: (18.5%)61,443,578 8,500,045 8,673,680 173,636 2.0% 7,173,165 (1,326,880)Salaries and Wages 57,889,031 3,554,547 5.8% 53,494,847 (4,394,184)(8.2%)2,450,836 2,564,337 113,501 4.4% 2,143,756 (307,080) (14.3%)Renefits 16,825,328 18,043,815 1,218,487 6.8% 15,581,943 (1,243,385)(8.0%)1.378.918 1.772.213 393.295 22.2% 1.718.912 19.8% 9.366.128 12,405,488 3.039.361 24.5% 9.520.499 154.371 1.6% 339,994 Purchased Services 217 653 290 391 72 738 25.0% 441 485 223 832 50.7% Medical Supplies 2 063 069 2.032.738 (30,332)(1.5%)1,464,030 (599 039) (40.9%)363,918 438.881 74.963 17 1% 394 393 30,475 7.7% Other Supplies 2.018,674 3.072.166 1.053,492 34 3% 2.088,414 69,740 3.3% 4,678,907 4,929,207 4.3% 730.132 668.415 (61,717)(9.2%)651.397 (78,735)(12.1%)Contracted Physician Expense 4,715,240 (36,333)(0.8%)213.967 1,529,298 1,529,298 1,388,093 (141,205)(10.2%)Medicaid Match-10,705,085 10,705,083 (2) 9,716,650 (988, 434)(10.2%)1,248,569 825.061 423 508 33.9% 715.721 (109,340)(15.3%)Medical Services 5.394.443 8.739.981 3.345.538 38.3% 5,267,908 (126,535)(2.4%)138,928 179,458 40.530 22.6% 278,154 139,226 50.1% Drugs 894,576 1,256,206 361,630 28.8% 908,696 14,121 1.6% 467,013 1,097,792 630,779 57.5% 785,616 318,603 40.6% Repairs and Maintenance 5,875,342 7,684,547 1,809,205 23.5% 6,564,189 688,847 10.5% 243,452 355,786 112,334 31.6% 390,205 146,753 37.6% Lease and Rental 1,619,859 2,490,501 870,643 35.0% 2,292,796 672,938 29.4% 158,993 22,420 17.9% 964,344 148,607 13.4% 996,891 3.3% 136,573 14.1% 166,412 29,839 Utilities 1,112,951 32,547 1,610,836 1,319,104 (291,732)(22.1%)1,022,624 (588,213)(57.5%)Other Expense 11,107,486 10,791,779 (315,707)(2.9%)10,702,144 (405, 342)(3.8%)17,914 9,269 (8,645)(93.3%)(17,914)Interest Expense 276,477 68,745 (207,732)(302.2%)(276,477)920,620 909.188 (11.432)(1.3%)(920,620) 3.385.745 3.085.548 (300.197)(9.7%)(3.385.745) Principal And Interest 137,261 166,125 28.864 76,261 (80.0%) 946,282 1,162,876 18.6% 540,863 17 4% (61,000)216.594 (405,419)(75.0%) Insurance 733,354 682,329 (51.026)(7.5%)802,103 68,748 8.6% Sponsored Programs. 4,790,887 4,776,301 (14,587)(0.3%) 5,492,539 701,652 12.8% \$ 20,401,812 \$ 22,063,828 \$ 1,662,016 7.5% \$ 18,148,296 \$ (2,253,516) (12.4%) \$ 138,837,995 \$ 153,551,211 \$ 14,713,216 9.6% \$ 129,561,618 \$ (9,276,378) Total Operating Expenses (7.2%)Net Performance before Depreciation & \$ (1,408,345) \$ (9,934,375) \$ 8.526.030 (85.8%) \$ (1,206,514) \$ (201,831) 16.7% \$ 101.331.931 \$ 69,709,697 \$ 31.622.234 45.4% \$ 97.810.326 \$ 3.521.605 3.6% Overhead Allocations 477,963 454,486 (23,478)(5.2%)389,706 (88, 258)(22.6%)3,310,611 3,182,970 (127,641)(4.0%)2,691,770 (618,841)(23.0%)Depreciation (11)(11)100.0% Total Overhead Allocations (74)(74)100.0% 20,879,776 22,518,303 1,638,528 7.3% 18,538,002 (2,341,774)(12.6%)142,148,607 156,734,107 14,585,501 9.3% 132,253,387 Total Expenses (9.895.219) (7.5%)\$ (1,886,308) \$ (10,388,850) \$ 8,502,542 (81.8%) \$ (1,596,220) \$ (290,088) 18.2% **Net Margin** \$ 98,021,320 \$ 66,526,800 \$ 31,494,519 47.3% \$ 95,118,556 \$ 2,902,764 3.1% 317.649 25.6% 428.859 5.508.937 8.687.913 3.178.976 36.6% 4.572.892 (20.5%) 923 481 1 241 130 (494,622)(115.3%)(936 046) Capita 205.794 517.408 (311.614)(60.2%)242,131 (36,337)(15.0%)Capital Contributions. 1.875.377 3.621.856 (1,746,479)(48.2%)2.505.064 (629,687)(25.1%)

Fiscal Year To Date

Reserves - Added/(Used)

\$ 94,387,759

\$ 61,460,743

\$ 32,927,016

53.6%

\$ 93,050,728

\$ 1,337,031

1.4%

	General Fund.	Medicaid Match	Capital Funds	Healey Center	Healthy Palm Beaches	Lakeside Medical	Primary Care Clinics	Total
Revenues:								
Ad Valorem Taxes	\$ 181,534,505	-	-	-	-	-	-	\$ 181,534,505
Net Patient Service Revenue	2,674,692	-	-	5,534,919	-	15,725,657	8,377,028	32,312,296
Intergovernmental Revenue	2,475,064	3,441,667	-	5,308,333	-	-	-	11,225,064
Grants	353,262	-	-	-	-	216,496	4,580,459	5,150,216
Interest Earnings	6,364,002	-	-	956	-	5,113	1,943	6,372,015
Unrealized Gain/(Loss) On Investments	1,139,695	-	-	-	-	-	-	1,139,695
Other Revenue	2,273,127	-	-	8,089	-	129,819	25,101	2,436,135
Total Revenues	\$ 196,814,347	\$ 3,441,667	-	\$ 10,852,297	-	\$ 16,077,085	\$ 12,984,531	\$ 240,169,926
Expenses:								
Salaries and Wages	26,906,402	-	-	7,838,087	-	10,384,311	12,760,231	57,889,031
Benefits	7,987,861	-	-	2,584,763	-	2,793,880	3,458,824	16,825,328
Purchased Services	5,663,207	-	-	445,076	-	2,326,651	931,194	9,366,128
Medical Supplies	77,333	-	-	391,395	-	939,347	654,994	2,063,069
Other Supplies	768,596	-	-	568,612	-	529,599	151,867	2,018,674
Contracted Physician Expense	-	-	-	7,892	-	4,707,348	-	4,715,240
Medicaid Match-	-	10,705,085	-	-	-	-	-	10,705,085
Medical Services	4,799,095	-	-	9,891	-	-	585,456	5,394,443
Drugs	(34,347)	-	-	208,423	-	356,530	363,971	894,576
Repairs and Maintenance	4,117,616	-	-	196,203	-	1,244,736	316,788	5,875,342
Lease and Rental	820,697	-	-	103	-	174,620	624,439	1,619,859
Utilities	71,099	-	-	264,363	-	569,387	59,495	964,344
Other Expense	10,168,664	-	-	81,419	-	267,159	590,244	11,107,486
Interest Expense	146,639	-	-	93	-	1,638	128,107	276,477
Principal And Interest	3,385,745	-	-	-	-	-	-	3,385,745
Insurance	735,532	-	-	58,184	-	117,934	34,632	946,282
Sponsored Programs.	4,790,887	-	-	-	-	-	-	4,790,887
Total Operating Expenses	70,405,026	10,705,085	-	12,654,503	-	24,413,139	20,660,242	138,837,995
Net Performance before Depreciation & Overhead Allocations	\$ 126,409,321	\$ (7,263,418)	-	\$ (1,802,206)	-	\$ (8,336,055)	\$ (7,675,711)	\$ 101,331,931
Budget	\$ 104,752,183	\$ (7,260,330)	\$ 4,244	\$ (2,344,869)	\$ 0	\$ (11,973,419)	\$ (13,468,112)	\$ 69,709,697
Prior Year: Net Performance before Depreciation & Overhead Allocations	\$ 122,056,959	\$ (6,272,347)	\$ 3,200	\$ (1,343,804)	-	\$ (11,859,868)	\$ (4,773,815)	\$ 97,810,326

	General Fund. Apr 2024	General Fund. Mar 2024	Medicaid Match Apr 2024	Medicaid Match Mar 2024	Capital Projects Apr 2024	Capital Projects Mar 2024	Government Funds Apr 2024	Government Funds Mar 2024
Assets								
Cash and Cash Equivalents	\$50,997,832	\$41,523,134	\$609,042	\$(3,978,851)	\$7,151,841	\$1,983,455	\$58,758,715	\$39,527,737
Restricted Cash	-	-	-	-	-	_	_	-
Investments	223,060,971	223,255,877	-	-	-	-	223,060,971	223,255,877
Accounts Receivable, net	673,467	642,568	-	-	-	-	673,467	642,568
Due From Other Governments	10,053,843	18,799,428	491,667	-	-	-	10,545,510	18,799,428
Inventory	34,689	34,689	-	-	-	-	34,689	34,689
Other Current Assets	6,583,370	6,766,470	-	-	-	-	6,583,370	6,766,470
Net Investment in Capital Assets	-	-	-	-	-	-	-	-
Right Of Use Assets	-	-	-	-	-	-	-	-
Total Assets	\$291,404,172	\$291,022,165	\$1,100,709	(3,978,851)	\$7,151,841	\$1,983,455	\$299,656,722	\$289,026,768
Liabilities								
Accounts Payable	1,983,613	2,433,597	-	-	173,129	1,560,740	2,156,742	3,994,337
Medical Benefits Payable	3,457,480	3,264,632	-	-	-	-	3,457,480	3,264,632
Due to Other Governments	-	-	-	-	-	-	-	-
Deferred Revenue-	8,174,330	17,310,543	-	-	-	-	8,174,330	17,310,543
Accrued Interest	-	-	-	-	0	0	0	0
Other Current Liabilities	1,200,669	953,441	-	-	-	-	1,200,669	953,441
Lease Liability	-	-	-	-	-	-	-	-
Other Liabilities	-	-	-	-	-	-	-	-
Non-Current Liabilities	326,557	326,557	-		-	<u>-</u>	326,557	326,557
Total Liabilities	15,142,650	24,288,770			173,129	1,560,740	15,315,779	25,849,510
Fund Balances								
Nonspendable	5,704,039	5,870,275	-	-	-	-	5,704,039	5,870,275
Stabilization Fund	68,892,575	68,892,575	-	-	-	-	68,892,575	68,892,575
Assigned to Capital Projects	-	-	-	-	6,978,711	422,715	6,978,711	422,715
Assigned to Medicaid Match	-	-	1,100,709	(3,978,851)	-	-	1,100,709	(3,978,851)
Unassigned	201,664,909	191,970,545	0	0	0	0	201,664,909	191,970,545
Ending Fund Balance	276,261,523	266,733,395	1,100,709	(3,978,851)	6,978,711	422,715	284,340,943	263,177,258
Total Liabilities and Fund Balances	\$291,404,172	\$291,022,165	\$1,100,709	(3,978,851)	\$7,151,841	\$1,983,455	\$299,656,722	\$289,026,768

	Healey Center	Healey Center	Lakeside Medical	Lakeside Medical	Primary Care Clinics	Primary Care Clinics	Business-Type Funds	Business-Type Funds
_	Apr 2024	Mar 2024	Apr 2024	Mar 2024	Apr 2024	Mar 2024	Apr 2024	Mar 2024
Assets								
Cash and Cash Equivalents	\$2,420,493	\$6,816,370	\$6,259,961	\$18,164,624	\$44,328	\$8,972,991	\$8,724,782	\$33,953,985
Restricted Cash	3,887	3,887	-	-	-	-	3,887	3,887
Investments	-	-	-	-	-	-	-	=
Accounts Receivable, net	742,226	936,070	1,448,329	1,630,951	2,548,867	2,468,401	4,739,422	5,035,422
Due From Other Governments	758,333	-	731,596	695,300	3,326,813	3,904,861	4,816,743	4,600,161
Inventory	-	-	1,209,419	1,221,314	-	-	1,209,419	1,221,314
Other Current Assets	42,816	29,123	460,939	489,934	222,960	212,521	726,716	731,578
Net Investment in Capital Assets	15,663,953	15,567,726	30,234,880	30,421,732	3,751,770	3,579,715	49,650,603	49,569,173
Right Of Use Assets	4,387	4,466	54,301	64,960	4,364,915	4,421,933	4,423,604	4,491,359
Total Assets	\$19,636,097	\$23,357,642	\$40,399,425	\$52,688,814	\$14,259,654	\$23,560,423	\$74,295,176	\$99,606,879
Deferred Outflows of Resources								
Deferred Outflows Related to Pensions	\$46,530	\$46,530	\$20,937	\$20,937	\$46,336	\$46,336	\$113,803	\$113,803
Liabilities								
Accounts Payable	227,550	172,914	1,616,282	1,680,224	817,899	562,089	2,661,731	2,415,228
Medical Benefits Payable	-	-	-	-	-	-	-	-
Due to Other Governments	67,874	67,874	-	-	-	-	67,874	67,874
Deferred Revenue-	-	-	957,119	2,867,078	6,668	7,501	963,787	2,874,579
Accrued Interest	93	62	529	410	17,630	17,790	18,251	18,261
Other Current Liabilities	1,561,743	1,481,641	2,143,829	2,029,428	2,149,490	1,996,919	5,855,062	5,507,988
Lease Liability	3,567	3,567	15,942	15,942	4,068,609	4,117,186	4,088,119	4,136,695
Other Liabilities	-	-	-	-	-	-	-	-
Non-Current Liabilities	1,132,643	1,142,958	1,420,237	1,435,902	1,188,876	1,133,859	3,741,757	3,712,720
Total Liabilities	2,993,471	2,869,017	6,153,938	8,028,984	8,249,172	7,835,344	17,396,581	18,733,345
Deferred Inflows of Resources								
Deferred Inflows	\$168,546	\$168,546	\$47,713	\$47,713	\$30,757	\$30,757	\$247,016	\$247,016
Net Position								
Net Investment in Capital Assets	15,663,953	15,567,726	30,234,880	30,421,732	3,751,770	3,579,715	49,650,603	49,569,173
Restricted Cash	3,887	3,887	-	-	-	-	3,887	3,887
Unrestricted	852,770	4,794,996	3,983,832	14,211,322	2,274,291	12,160,944	7,110,892	31,167,261
Total Net Position	16,520,610	20,366,609	34,218,712	44,633,054	6,026,061	15,740,658	56,765,383	80,740,321
- Total Net Position								

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		С	urrent Month							Fisc	al Year To Date	9		
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
							Revenues:							
\$ 8,788,335	\$ 5,641,733	\$ 3,146,602	55.8%	\$ 8,002,029	\$ 786,306	9.8%	Ad Valorem Taxes	\$ 181,534,505	\$ 176,571,531	\$ 4,962,974	2.8%	\$ 173,018,414	\$ 8,516,091	4.9%
378,876	255,719	123,158	48.2%	238,873	140,003	58.6%	Net Patient Service Revenue	2,674,692	1,799,583	875,108	48.6%	1,309,343	1,365,348	104.3%
362,879	342,250	20,629	6.0%	333,657	29,222	8.8%	Intergovernmental Revenue	2,475,064	2,395,750	79,314	3.3%	2,413,442	61,621	2.6%
73,359	41,667	31,692	76.1%	-	73,359	-	Grants	353,262	291,669	61,593	21.1%	-	353,262	-
1,176,120	209,801	966,320	460.6%	1,146,090	30,030	2.6%	Interest Earnings	6,364,002	1,468,604	4,895,399	333.3%	4,161,723	2,202,279	52.9%
(1,024,306)	-	(1,024,306)	-	247,105	(1,271,411)	(514.5%)	Unrealized Gain/(Loss) On Investments	1,139,695	-	1,139,695	-	3,131,891	(1,992,196)	(63.6%)
137,959	96,393	41,566	43.1%	94,180	43,779	46.5%	Other Revenue	2,273,127	2,191,753	81,373	3.7%	2,061,673	211,454	10.3%
\$ 9,893,221	\$ 6,587,562	\$ 3,305,659	50.2%	\$ 10,061,933	\$ (168,712)	(1.7%)	Total Revenues	\$ 196,814,347	\$ 184,718,890	\$ 12,095,456	6.5%	\$ 186,096,487	\$ 10,717,860	5.8%
							Expenditures:							
4,206,628	3,979,094	(227,533)	(5.7%)	3,371,735	(834,892)	(24.8%)	Salaries and Wages	26,906,402	28,113,071	1,206,669	4.3%	24,164,112	(2,742,290)	(11.3%)
1,120,312	1,279,553	159,241	12.4%	1,014,697	(105,616)	(10.4%)	Benefits	7,987,861	8,993,120	1,005,259	11.2%	7,263,689	(724,173)	(10.0%)
879,832	1,118,919	239,087	21.4%	919,429	39,598	4.3%	Purchased Services	5,663,207	7,832,432	2,169,226	27.7%	5,094,404	(568,803)	(11.2%)
4,143	27,293	23,150	84.8%	7,102	2,959	41.7%	Medical Supplies	77,333	191,051	113,718	59.5%	50,118	(27,215)	(54.3%)
174,462	174,681	219	0.1%	238,008	63,546	26.7%	Other Supplies	768,596	1,222,767	454,171	37.1%	759,028	(9,568)	(1.3%)
732,603	1,175,001	442,398	37.7%	647,686	(84,917)	(13.1%)	Medical Services	4,799,095	8,225,005	3,425,910	41.7%	4,831,584	32,489	0.7%
1,483	833	(650)	(78.0%)	(20,480)	(21,963)	107.2%	Drugs	(34,347)	5,831	40,178	689.0%	(26,502)	7,846	(29.6%)
133,100	866,303	733,203	84.6%	384,442	251,342	65.4%	Repairs and Maintenance	4,117,616	6,064,122	1,946,506	32.1%	5,118,115	1,000,499	19.5%
129,732	168,472	38,741	23.0%	193,796	64,064	33.1%	Lease and Rental	820,697	1,179,306	358,610	30.4%	1,177,289	356,592	30.3%
9,618	10,976	1,358	12.4%	11,383	1,765	15.5%	Utilities	71,099	76,832	5,733	7.5%	77,624	6,526	8.4%
1,478,131	1,107,583	(370,549)	(33.5%)	895,711	(582,421)	(65.0%)	Other Expense	10,168,664	9,311,127	(857,537)	(9.2%)	9,687,059	(481,605)	(5.0%)
-	-	-	-	-	-	-	Interest Expense	146,639	-	(146,639)	-	-	(146,639)	-
920,620	909,188	(11,432)	(1.3%)	-	(920,620)	-	Principal And Interest	3,385,745	3,085,548	(300,197)	(9.7%)	-	(3,385,745)	-
104,976	127,171	22,194	17.5%	49,280	(55,696)	(113.0%)	Insurance	735,532	890,194	154,661	17.4%	350,469	(385,063)	(109.9%)
733,354	682,329	(51,026)	(7.5%)	802,103	68,748	8.6%	Sponsored Programs.	4,790,887	4,776,301	(14,587)	(0.3%)	5,492,539	701,652	12.8%
\$ 10,628,994	\$ 11,627,396	\$ 998,401	8.6%	\$ 8,514,892	\$ (2,114,102)	(24.8%)	Total Operational Expenditures	\$ 70,405,026	\$ 79,966,707	\$ 9,561,682	12.0%	\$ 64,039,528	\$ (6,365,498)	(9.9%)
\$ (735,773)	\$ (5,039,833)	\$ 4,304,060	(85.4%)	\$ 1,547,041	\$ (2,282,814)	(147.6%)	Net Performance before Depreciation & Overhead Allocations	\$ 126,409,321	\$ 104,752,183	\$ 21,657,138	20.7%	\$ 122,056,959	\$ 4,352,362	3.6%
(1,749,914)	(2,293,299)	(543,385)	23.7%	(1,384,382)	365,532	(26.4%)	Total Overhead Allocations	(12,762,647)	(16,053,092)	(3,290,445)	20.5%	(11,527,852)	1,234,795	(10.7%)
8,879,080	9,334,097	455,017	4.9%	7,130,510	(1,748,570)	(24.5%)	Total Expenditures	57,642,379	63,913,615	6,271,237	9.8%	52,511,676	(5,130,703)	(9.8%)
\$ 1,014,141	\$ (2,746,534)	\$ 3,760,675	(136.9%)	\$ 2,931,423	\$ (1,917,282)	(65.4%)	Net Margin	\$ 139,171,968	\$ 120,805,275	\$ 18,366,693	15.2%	\$ 133,584,811	\$ 5,587,157	4.2%
	-	-	_	-	-	<u>-</u>	Capital		-	-	-	-	-	
\$ (46,017,639)	\$ (28,300,000)	\$ (17,717,639)	62,6%	\$ (896,221)	\$ 45,121,418	(5,034.6%)	Transfer In/(Out)	\$ (52,243,426)	\$ (84,900,000)	\$ 32,656,574	(38,5%)	\$ (36,265,146)	\$ 15,978,280	(44.1%)

		С	urrent Month							Fisc	al Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
73,359	41,667	31,692	76.1%	-	73,359	-	Grants	352,287	291,669	60,618	20.8%	-	352,287	
-	2,630	(2,630)	-	-	•	-	Other Revenue	94,345	18,410	75,935	412.5%	35,106	59,239	168.7%
\$ 73,359	\$ 44,297	\$ 29,062	65,6%	-	\$ 73,359	-	Total Revenues	\$ 446,632	\$ 310,079	\$ 136,553	44.0%	\$ 35,106	\$ 411,527	1,172.2%
							Direct Operating Expenditures:							
22,606	18,007	(4,599)	(25.5%)	27,261	4,655	17.1%	Salaries and Wages	152,130	127,849	(24,281)	(19.0%)	191,475	39,345	20.5%
5,799	4,144	(1,655)	(39.9%)	6,901	1,102	16.0%	Benefits	38,044	29,278	(8,766)	(29.9%)	49,620	11,576	23.3%
48,657	70,583	21,926	31.1%	-	(48,657)	-	Purchased Services	135,353	494,081	358,728	72.6%	-	(135,353)	
-	96	96	-	312	312	-	Other Supplies	728	672	(56)	(8.3%)	312	(416)	(133.3%
178,857	458,334	279,477	61.0%	2,341	(176,516)	(7,540.2%)	Medical Services	591,926	3,208,338	2,616,412	81.6%	686,981	95,054	13.8%
66,492	14,175	(52,317)	(369.1%)	-	(66,492)	-	Other Expense	267,114	99,225	(167,889)	(169.2%)	2,110	(265,003)	(12,559.4%
322,411	565,339	242,928	43.0%	36,815	(285,597)	(775.8%)	Total Operating Expenditures	1,185,295	3,959,443	2,774,148	70.1%	930,498	(254,797)	(27.4%
\$ (249,053)	\$ (521,042)	\$ 271,989	(52,2%)	\$ (36,815)	\$ (212,238)	576.5%	Net Performance before Depreciation & Overhead Allocations	\$ (738,663)	\$ (3,649,364)	\$ 2,910,701	(79.8%)	\$ (895,393)	\$ 156,730	(17.5%
							Overhead Allocations:							
364	513	149	29.0%	578	214	37.0%	OH Risk Management	2,409	3,591	1,182	32.9%	3,960	1,551	39.2%
62	99	37	37.4%	150	88	58.7%	OH Internal Audit	628	693	65	9.4%	830	202	24.3%
1,600	1,857	257	13.8%	1,707	107	6.3%	Home Office Facilities	10,485	12,999	2,514	19.3%	10,459	(26)	(0.2%
591	453	(138)	(30.5%)	2,367	1,776	75.0%	OH Administration	2,883	3,171	288	9.1%	18,485	15,602	84.49
422	646	224	34.7%	948	526	55.5%	OH Human Resources	3,874	4,522	648	14.3%	8,325	4,451	53.5%
787	1,187	400	33.7%	1,287	500	38.9%	Legal	6,085	8,309	2,224	26.8%	7,132	1,047	14.7%
113	141	28	19.9%	195	82	42.1%	Records	775	987	212	21.5%	1,410	635	45.0%
377	278	(99)	(35.6%)	476	99	20.8%	OH Compliance	2,815	1,946	(869)	(44.7%)	2,896	81	2.89
2,002	1,816	(186)	(10.2%)	2,060	58	2.8%	IT Operations	9,654	12,712	3,058	24.1%	15,980	6,326	39.6%
405	608	203	33.4%	845	440	52.1%	IT Security	2,903	4,256	1,353	31.8%	6,926	4,023	58.1%
1,087	1,228	141	11.5%	1,708	621	36.4%	OH Finance	7,915	8,596	681	7.9%	10,345	2,430	23.5%
374	625	251	40.2%	616	242	39.3%	Corporate Communications	2,977	4,375	1,398	32.0%	4,825	1,848	38.3%
601	602	1	0.2%	-	(601)	-	OH Information Technology	4,496	4,214	(282)	(6.7%)	3,624	(872)	(24.1%
1,757	1,431	(326)	(22.8%)	3,153	1,396	44.3%	IT Service Center	8,816	10,017	1,201	12.0%	13,442	4,626	34.49
494	646	152	23.5%	-	(494)	-	OH Performance Excellence	3,631	4,522	891	19.7%	4,641	1,010	21.8%
601	430	(171)	(39.8%)	567	(34)	(6.0%)	Corporate Quality	3,665	3,010	(655)	(21.8%)	3,404	(261)	(7.7%
541	666	125	18.8%	333	(208)	(62.5%)	OH Supply Chain	3,843	4,662	819	17.6%	2,482	(1,361)	(54.8%
120	149	29	19.5%	-	(120)	<u> </u>	OH Mail Room	891	1,044	152	14.6%	-	(891)	
12,298	13,375	1,077	8.1%	16,990	4,692	27.6%	Total Overhead Allocations-	78,747	93,626	14,878	15.9%	119,166	40,419	33.9%
334,709	578,714	244,005	42.2%	53,805	(280,905)	(522.1%)	Total Expenditures	1,264,043	4,053,069	2,789,026	68.8%	1,049,664	(214,378)	(20.4%
\$ (261,351)	\$ (534,417)	\$ 273,067	(51.1%)	\$ (53,805)	\$ (207,546)	385.7%	Net Margin	\$ (817,410)	\$ (3,742,990)	\$ 2,925,579	(78.2%)	\$ (1,014,559)	\$ 197,148	(19.4%)
\$813,342	-	\$813,342	-	-	\$(813,342)	_	General Fund Support/Transfer In	\$813,342	-	\$813,342	-	-	\$(813,342)	•

		С	urrent Month							Fisca	al Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$1,049,272	\$1,297,362	\$(248,089)	(19.1%)	\$986,577	\$62,695	6.4%	Gross Patient Revenue	\$7,839,003	\$8,956,805	\$(1,117,802)	(12.5%)	\$8,862,364	\$(1,023,362)	(11.5%)
440,158	743,285	(303,128)	(40.8%)	484,056	(43,899)	(9.1%)	Contractual Allowance	4,532,624	5,131,570	(598,945)	(11.7%)	5,296,910	(764,286)	(14.4%)
24,764	28,905	(4,141)	(14.3%)	-	24,764	-	Charity Care	128,301	199,557	(71,256)	(35.7%)	155,916	(27,615)	(17.7%)
302,078	337,314	(35,237)	(10.4%)	394,716	(92,639)	(23.5%)	Bad Debt	1,051,173	2,328,769	(1,277,596)	(54.9%)	2,501,658	(1,450,485)	(58.0%)
766,999	1,109,504	(342,505)	(30.9%)	878,773	(111,774)	(12.7%)	Total Contractuals and Bad Debt	5,712,098	7,659,896	(1,947,797)	(25.4%)	7,954,484	(2,242,386)	(28.2%)
282,273	187,857	94,416	50.3%	107,804	174,469	161.8%	Net Patient Service Revenue	2,126,904	1,296,909	829,995	64.0%	907,880	1,219,024	134.3%
26.90%	14.48%			10.93%			Collection %	27.13%	14.48%			10.24%		
\$ 282,273	\$ 187,857	\$ 94,416	50.3%	\$ 107,804	\$ 174,469	161.8%	Total Revenues	\$ 2,126,904	\$ 1,296,909	\$ 829,995	64.0%	\$ 907,880	\$ 1,219,024	134.3%
							Direct Operating Expenditures:							
269,493	289,415	19,922	6.9%	238,272	(31,221)	(13.1%)	Salaries and Wages	1,884,852	2,054,842	169,990	8.3%	1,499,909	(384,943)	(25.7%)
60,177	66,967	6,790	10.1%	55,019	(5,157)	(9.4%)	Benefits	421,697	473,059	51,362	10.9%	365,855	(55,842)	(15.3%)
325,457	262,133	(63,324)	(24.2%)	302,179	(23,278)	(7.7%)	Purchased Services	1,998,848	1,834,931	(163,917)	(8.9%)	1,680,536	(318,312)	(18.9%)
1,470	10,376	8,906	85.8%	786	(684)	(87.0%)	Medical Supplies	15,393	72,632	57,239	78.8%	10,147	(5,246)	(51.7%)
27,156	81,342	54,186	66.6%	29,473	2,316	7.9%	Other Supplies	399,429	569,394	169,965	29.9%	295,568	(103,860)	(35.1%)
12,680	92,008	79,328	86.2%	28,641	15,961	55.7%	Repairs and Maintenance	133,797	644,059	510,262	79.2%	257,008	123,210	47.9%
5,817	750	(5,067)	(675.6%)	5,817	-	-	Lease and Rental	5,817	5,250	(567)	(10.8%)	40,721	34,904	85.7%
4,479	5,722	1,243	21.7%	6,465	1,985	30.7%	Utilities	37,609	40,054	2,445	6.1%	39,883	2,273	5.7%
83,763	31,271	(52,492)	(167.9%)	54,433	(29,330)	(53.9%)	Other Expense	361,289	218,896	(142,393)	(65.1%)	265,266	(96,023)	(36.2%)
-	-	-	-	-	-	-	Interest Expense	1,236	-	(1,236)	-	-	(1,236)	-
5,817	5,817	-	-	-	(5,817)	-	Principal And Interest	39,485	40,721	1,236	3.0%	-	(39,485)	-
61,952	76,237	14,285	18.7%	15,941	(46,010)	(288.6%)	Insurance	433,661	533,659	99,998	18.7%	114,164	(319,497)	(279.9%)
858,261	922,038	63,777	6.9%	737,027	(121,234)	(16.4%)	Total Operating Expenditures	5,733,114	6,487,497	754,383	11.6%	4,569,057	(1,164,057)	(25.5%)
\$ (575,988)	\$ (734,181)	\$ 158,193	(21.5%)	\$ (629,223)	\$ 53,235	(8.5%)	Net Performance before Depreciation & Overhead Allocations	\$ (3,606,210)	\$ (5,190,588)	\$ 1,584,378	(30.5%)	\$ (3,661,177)	\$ 54,967	(1.5%)
							Overhead Allocations:							
3,038	4,285	1,247	29.1%	2,591	(447)	(17.3%)	OH Risk Management	20,113	29,998	9,885	33.0%	17,748	(2,365)	(13.3%)
5,451	7,694	2,243	29.2%	4,871	(580)	(11.9%)	OH Revenue Cycle	41,747	53,857	12,111	22.5%	35,960	(5,787)	(16.1%)
515	830	315	38.0%	674	159	23.6%	•		33,037	12,111	22.370	33,900	(3,701)	(10.170)
4,936	3,782	(1,154)	(30.5%)		155		OH Internal Audit		5 800	575	0.00%	3 725	(1.510)	(40.5%)
	7,107			10 607	5.671		OH Administration	5,235	5,809 26,476	575 2 308	9.9%	3,725 82 847	(1,510)	(40.5%)
4 637	1,101	2 470		10,607 3,794	5,671	53.5%	OH Administration	5,235 24,078	26,476	2,398	9.1%	82,847	58,769	70.9%
4,637 6,573	9 914	2,470 3 341	34.8%	3,794	(843)	53.5% (22.2%)	OH Administration OH Human Resources	5,235 24,078 42,605	26,476 49,750	2,398 7,145	9.1% 14.4%	82,847 33,303	58,769 (9,302)	70.9% (27.9%)
6,573	9,914 1,179	3,341	34.8% 33.7%	3,794 5,767	(843) (806)	53.5% (22.2%) (14.0%)	OH Administration OH Human Resources Legal	5,235 24,078 42,605 50,828	26,476 49,750 69,395	2,398 7,145 18,567	9.1% 14.4% 26.8%	82,847 33,303 31,961	58,769 (9,302) (18,867)	70.9% (27.9%) (59.0%)
6,573 940	1,179	3,341 239	34.8% 33.7% 20.3%	3,794 5,767 875	(843) (806) (65)	53.5% (22.2%) (14.0%) (7.4%)	OH Administration OH Human Resources Legal Records	5,235 24,078 42,605 50,828 6,474	26,476 49,750 69,395 8,251	2,398 7,145 18,567 1,777	9.1% 14.4% 26.8% 21.5%	82,847 33,303 31,961 6,319	58,769 (9,302) (18,867) (155)	70.9% (27.9%) (59.0%) (2.5%)
6,573 940 3,153	1,179 2,324	3,341 239 (829)	34.8% 33.7% 20.3% (35.7%)	3,794 5,767 875 2,134	(843) (806) (65) (1,019)	53.5% (22.2%) (14.0%) (7.4%) (47.8%)	OH Administration OH Human Resources Legal Records OH Compliance	5,235 24,078 42,605 50,828 6,474 23,518	26,476 49,750 69,395 8,251 16,266	2,398 7,145 18,567 1,777 (7,252)	9.1% 14.4% 26.8% 21.5% (44.6%)	82,847 33,303 31,961 6,319 12,986	58,769 (9,302) (18,867) (155) (10,532)	70.9% (27.9%) (59.0%) (2.5%) (81.1%)
6,573 940 3,153 16,723	1,179 2,324 15,169	3,341 239 (829) (1,554)	34.8% 33.7% 20.3% (35.7%) (10.2%)	3,794 5,767 875 2,134 9,232	(843) (806) (65) (1,019) (7,491)	53.5% (22.2%) (14.0%) (7.4%) (47.8%) (81.1%)	OH Administration OH Human Resources Legal Records OH Compliance IT Operations	5,235 24,078 42,605 50,828 6,474 23,518 80,646	26,476 49,750 69,395 8,251 16,266 106,186	2,398 7,145 18,567 1,777 (7,252) 25,540	9.1% 14.4% 26.8% 21.5% (44.6%) 24.1%	82,847 33,303 31,961 6,319 12,986 71,620	58,769 (9,302) (18,867) (155) (10,532) (9,026)	70.9% (27.9%) (59.0%) (2.5%) (81.1%) (12.6%)
6,573 940 3,153 16,723 3,380	1,179 2,324 15,169 5,080	3,341 239 (829) (1,554) 1,700	34.8% 33.7% 20.3% (35.7%) (10.2%) 33.5%	3,794 5,767 875 2,134 9,232 3,788	(843) (806) (65) (1,019) (7,491) 408	53.5% (22.2%) (14.0%) (7.4%) (47.8%) (81.1%) 10.8%	OH Administration OH Human Resources Legal Records OH Compliance IT Operations IT Security	5,235 24,078 42,605 50,828 6,474 23,518 80,646 24,253	26,476 49,750 69,395 8,251 16,266 106,186 35,562	2,398 7,145 18,567 1,777 (7,252) 25,540 11,309	9.1% 14.4% 26.8% 21.5% (44.6%) 24.1% 31.8%	82,847 33,303 31,961 6,319 12,986 71,620 31,043	58,769 (9,302) (18,867) (155) (10,532) (9,026) 6,790	70.9% (27.9%) (59.0%) (2.5%) (81.1%) (12.6%) 21.9%
6,573 940 3,153 16,723 3,380 9,083	1,179 2,324 15,169 5,080 10,257	3,341 239 (829) (1,554) 1,700 1,174	34.8% 33.7% 20.3% (35.7%) (10.2%) 33.5% 11.4%	3,794 5,767 875 2,134 9,232 3,788 7,655	(843) (806) (65) (1,019) (7,491) 408 (1,428)	53.5% (22.2%) (14.0%) (7.4%) (47.8%) (81.1%) 10.8% (18.7%)	OH Administration OH Human Resources Legal Records OH Compliance IT Operations IT Security OH Finance	5,235 24,078 42,605 50,828 6,474 23,518 80,646 24,253 66,121	26,476 49,750 69,395 8,251 16,266 106,186 35,562 71,798	2,398 7,145 18,567 1,777 (7,252) 25,540 11,309 5,678	9.1% 14.4% 26.8% 21.5% (44.6%) 24.1% 31.8% 7.9%	82,847 33,303 31,961 6,319 12,986 71,620 31,043 46,364	58,769 (9,302) (18,867) (155) (10,532) (9,026) 6,790 (19,757)	70.9% (27.9%) (59.0%) (2.5%) (81.1%) (12.6%) 21.9% (42.6%)
6,573 940 3,153 16,723 3,380 9,083 3,126	1,179 2,324 15,169 5,080 10,257 5,219	3,341 239 (829) (1,554) 1,700 1,174 2,093	34.8% 33.7% 20.3% (35.7%) (10.2%) 33.5% 11.4% 40.1%	3,794 5,767 875 2,134 9,232 3,788	(843) (806) (65) (1,019) (7,491) 408 (1,428) (364)	53.5% (22.2%) (14.0%) (7.4%) (47.8%) (81.1%) 10.8%	OH Administration OH Human Resources Legal Records OH Compliance IT Operations IT Security OH Finance Corporate Communications	5,235 24,078 42,605 50,828 6,474 23,518 80,646 24,253 66,121 24,870	26,476 49,750 69,395 8,251 16,266 106,186 35,562 71,798 36,534	2,398 7,145 18,567 1,777 (7,252) 25,540 11,309 5,678 11,663	9.1% 14.4% 26.8% 21.5% (44.6%) 24.1% 31.8% 7.9% 31.9%	82,847 33,303 31,961 6,319 12,986 71,620 31,043 46,364 21,621	58,769 (9,302) (18,867) (155) (10,532) (9,026) 6,790 (19,757) (3,249)	70.9% (27.9%) (59.0%) (2.5%) (81.1%) (12.6%) 21.9% (42.6%) (15.0%)
6,573 940 3,153 16,723 3,380 9,083 3,126 5,018	1,179 2,324 15,169 5,080 10,257 5,219 5,033	3,341 239 (829) (1,554) 1,700 1,174 2,093	34.8% 33.7% 20.3% (35.7%) (10.2%) 33.5% 11.4% 40.1% 0.3%	3,794 5,767 875 2,134 9,232 3,788 7,655 2,762	(843) (806) (65) (1,019) (7,491) 408 (1,428) (364) (5,018)	53.5% (22.2%) (14.0%) (7.4%) (47.8%) (81.1%) 10.8% (18.7%) (13.2%)	OH Administration OH Human Resources Legal Records OH Compliance IT Operations IT Security OH Finance Corporate Communications OH Information Technology	5,235 24,078 42,605 50,828 6,474 23,518 80,646 24,253 66,121 24,870 37,548	26,476 49,750 69,395 8,251 16,266 106,186 35,562 71,798 36,534 35,231	2,398 7,145 18,567 1,777 (7,252) 25,540 11,309 5,678 11,663 (2,317)	9.1% 14.4% 26.8% 21.5% (44.6%) 24.1% 31.8% 7.9% 31.9% (6.6%)	82,847 33,303 31,961 6,319 12,986 71,620 31,043 46,364 21,621 16,237	58,769 (9,302) (18,867) (155) (10,532) (9,026) 6,790 (19,757) (3,249) (21,311)	70.9% (27.9%) (59.0%) (2.5%) (81.1%) (12.6%) 21.9% (42.6%) (15.0%) (131.2%)
6,573 940 3,153 16,723 3,380 9,083 3,126 5,018 14,680	1,179 2,324 15,169 5,080 10,257 5,219 5,033 11,951	3,341 239 (829) (1,554) 1,700 1,174 2,093 15 (2,729)	34.8% 33.7% 20.3% (35.7%) (10.2%) 33.5% 11.4% 40.1% 0.3% (22.8%)	3,794 5,767 875 2,134 9,232 3,788 7,655 2,762 - 14,129	(843) (806) (65) (1,019) (7,491) 408 (1,428) (364) (5,018) (551)	53.5% (22.2%) (14.0%) (7.4%) (47.8%) (81.1%) 10.8% (18.7%)	OH Administration OH Human Resources Legal Records OH Compliance IT Operations IT Security OH Finance Corporate Communications OH Information Technology IT Service Center	5,235 24,078 42,605 50,828 6,474 23,518 80,646 24,253 66,121 24,870 37,548 73,639	26,476 49,750 69,395 8,251 16,266 106,186 35,562 71,798 36,534 35,231 83,658	2,398 7,145 18,567 1,777 (7,252) 25,540 11,309 5,678 11,663 (2,317) 10,019	9.1% 14.4% 26.8% 21.5% (44.6%) 24.1% 31.8% 7.9% 31.9% (6.6%) 12.0%	82,847 33,303 31,961 6,319 12,986 71,620 31,043 46,364 21,621 16,237 60,243	58,769 (9,302) (18,867) (155) (10,532) (9,026) 6,790 (19,757) (3,249) (21,311) (13,396)	70.9% (27.9%) (59.0%) (2.5%) (81.1%) (12.6%) 21.9% (42.6%) (15.0%) (131.2%) (22.2%)
6,573 940 3,153 16,723 3,380 9,083 3,126 5,018 14,680 4,127	1,179 2,324 15,169 5,080 10,257 5,219 5,033 11,951 5,396	3,341 239 (829) (1,554) 1,700 1,174 2,093 15 (2,729) 1,269	34.8% 33.7% 20.3% (35.7%) (10.2%) 33.5% 11.4% 40.1% 0.3% (22.8%) 23.5%	3,794 5,767 875 2,134 9,232 3,788 7,655 2,762 - 14,129	(843) (806) (65) (1,019) (7,491) 408 (1,428) (364) (5,018) (551)	53.5% (22.2%) (14.0%) (7.4%) (47.8%) (81.1%) 10.8% (18.7%) (13.2%)	OH Administration OH Human Resources Legal Records OH Compliance IT Operations IT Security OH Finance Corporate Communications OH Information Technology IT Service Center OH Performance Excellence	5,235 24,078 42,605 50,828 6,474 23,518 80,646 24,253 66,121 24,870 37,548 73,639 30,334	26,476 49,750 69,395 8,251 16,266 106,186 35,562 71,798 36,534 35,231 83,658 37,771	2,398 7,145 18,567 1,777 (7,252) 25,540 11,309 5,678 11,663 (2,317) 10,019 7,437	9.1% 14.4% 26.8% 21.5% (44.6%) 24.1% 31.8% 7.9% (6.6%) 12.0% 19.7%	82,847 33,303 31,961 6,319 12,986 71,620 31,043 46,364 21,621 16,237 60,243 20,798	58,769 (9,302) (18,867) (155) (10,532) (9,026) 6,790 (19,757) (3,249) (21,311) (13,396) (9,536)	70.9% (27.9%) (59.0%) (2.5%) (81.1%) (12.6%) 21.9% (42.6%) (15.0%) (131.2%) (22.2%) (45.9%)
6,573 940 3,153 16,723 3,380 9,083 3,126 5,018 14,680 4,127 5,017	1,179 2,324 15,169 5,080 10,257 5,219 5,033 11,951 5,396 3,592	3,341 239 (829) (1,554) 1,700 1,174 2,093 15 (2,729) 1,269 (1,425)	34.8% 33.7% 20.3% (35.7%) (10.2%) 33.5% 11.4% 40.1% 0.3% (22.8%) 23.5% (39.7%)	3,794 5,767 875 2,134 9,232 3,788 7,655 2,762 - 14,129 - 2,543	(843) (806) (65) (1,019) (7,491) 408 (1,428) (364) (5,018) (551) (4,127) (2,474)	53.5% (22.2%) (14.0%) (7.4%) (47.8%) (81.1%) 10.8% (18.7%) (13.2%) - (3.9%)	OH Administration OH Human Resources Legal Records OH Compliance IT Operations IT Security OH Finance Corporate Communications OH Information Technology IT Service Center OH Performance Excellence Corporate Quality	5,235 24,078 42,605 50,828 6,474 23,518 80,646 24,253 66,121 24,870 37,548 73,639 30,334 30,605	26,476 49,750 69,395 8,251 16,266 106,186 35,562 71,798 36,534 35,231 83,658 37,771 25,144	2,398 7,145 18,567 1,777 (7,252) 25,540 11,309 5,678 11,663 (2,317) 10,019 7,437 (5,461)	9.1% 14.4% 26.8% 21.5% (44.6%) 24.1% 31.8% 7.9% (6.6%) 12.0% 19.7% (21.7%)	82,847 33,303 31,961 6,319 12,986 71,620 31,043 46,364 21,621 16,237 60,243 20,798 15,256	58,769 (9,302) (18,867) (155) (10,532) (9,026) 6,790 (19,757) (3,249) (21,311) (13,396) (9,536) (15,349)	70.9% (27.9%) (59.0%) (2.5%) (81.1%) (12.6%) (15.0%) (15.0%) (22.2%) (45.9%) (100.6%)
6,573 940 3,153 16,723 3,380 9,083 3,126 5,018 14,680 4,127 5,017 4,522	1,179 2,324 15,169 5,080 10,257 5,219 5,033 11,951 5,396 3,592 5,566	3,341 239 (829) (1,554) 1,700 1,174 2,093 15 (2,729) 1,269 (1,425) 1,044	34.8% 33.7% 20.3% (35.7%) (10.2%) 33.5% 11.4% 40.1% 0.3% (22.8%) 23.5% (39.7%) 18.8%	3,794 5,767 875 2,134 9,232 3,788 7,655 2,762 - 14,129 - 2,543 1,494	(843) (806) (65) (1,019) (7,491) 408 (1,428) (364) (5,018) (551) (4,127) (2,474) (3,028)	53.5% (22.2%) (14.0%) (7.4%) (47.8%) (81.1%) 10.8% (18.7%) (13.2%) - (3.9%) - (97.3%) (202.7%)	OH Administration OH Human Resources Legal Records OH Compliance IT Operations IT Security OH Finance Corporate Communications OH Information Technology IT Service Center OH Performance Excellence Corporate Quality OH Supply Chain	5,235 24,078 42,605 50,828 6,474 23,518 80,646 24,253 66,121 24,870 37,548 73,639 30,334 30,605 32,102	26,476 49,750 69,395 8,251 16,266 106,186 35,562 71,798 36,534 35,231 83,658 37,771 25,144 38,959	2,398 7,145 18,567 1,777 (7,252) 25,540 11,309 5,678 11,663 (2,317) 10,019 7,437 (5,461) 6,857	9.1% 14.4% 26.8% 21.5% (44.6%) 24.1% 31.8% 7.9% (6.6%) 12.0% 19.7% (21.7%)	82,847 33,303 31,961 6,319 12,986 71,620 31,043 46,364 21,621 16,237 60,243 20,798 15,256 11,126	58,769 (9,302) (18,867) (155) (10,532) (9,026) 6,790 (19,757) (3,249) (21,311) (13,396) (9,536) (15,349) (20,976)	70.9% (27.9%) (59.0%) (2.5%) (81.1%) (12.6%) (15.0%) (15.0%) (22.2%) (45.9%) (100.6%) (188.5%)
6,573 940 3,153 16,723 3,380 9,083 3,126 5,018 14,680 4,127 5,017 4,522 3,143	1,179 2,324 15,169 5,080 10,257 5,219 5,033 11,951 5,396 3,592 5,566 3,203	3,341 239 (829) (1,554) 1,700 1,174 2,093 15 (2,729) 1,269 (1,425) 1,044	34.8% 33.7% 20.3% (35.7%) (10.2%) 33.5% 11.4% 40.1% 0.3% (22.8%) 23.5% (39.7%) 18.8% 1.9%	3,794 5,767 875 2,134 9,232 3,788 7,655 2,762 - 14,129 - 2,543 1,494 2,754	(843) (806) (65) (1,019) (7,491) 408 (1,428) (364) (5,018) (551) (4,127) (2,474) (3,028) (389)	53.5% (22.2%) (14.0%) (7.4%) (47.8%) (81.1%) 10.8% (18.7%) (13.2%) - (3.9%) - (97.3%) (202.7%) (14.1%)	OH Administration OH Human Resources Legal Records OH Compliance IT Operations IT Security OH Finance Corporate Communications OH Information Technology IT Service Center OH Performance Excellence Corporate Quality OH Supply Chain HIM Department	5,235 24,078 42,605 50,828 6,474 23,518 80,646 24,253 66,121 24,870 37,548 73,639 30,334 30,605 32,102 22,992	26,476 49,750 69,395 8,251 16,266 106,186 35,562 71,798 36,534 35,231 83,658 37,771 25,144 38,959 22,418	2,398 7,145 18,567 1,777 (7,252) 25,540 11,309 5,678 11,663 (2,317) 10,019 7,437 (5,461) 6,857 (5,75)	9.1% 14.4% 26.8% 21.5% (44.6%) 24.1% 31.8% 7.9% (6.6%) 12.0% (21.7%) (7.6%) (2.6%)	82,847 33,303 31,961 6,319 12,986 71,620 31,043 46,364 21,621 16,237 60,243 20,798 15,256 11,126 27,041	58,769 (9,302) (18,867) (155) (10,532) (9,026) 6,790 (19,757) (3,249) (21,311) (13,396) (9,536) (15,349) (20,976) 4,049	70.9% (27.9%) (59.0%) (2.5%) (81.1%) (12.6%) 21.9% (42.6%) (15.0%) (131.2%) (22.2%) (45.9%) (100.6%) (188.5%)
6,573 940 3,153 16,723 3,380 9,083 3,126 5,018 14,680 4,127 5,017 4,522 3,143 5,668	1,179 2,324 15,169 5,080 10,257 5,219 5,033 11,951 5,396 3,592 5,566 3,203 5,429	3,341 239 (829) (1,554) 1,700 1,174 2,093 15 (2,729) 1,269 (1,425) 1,044 60 (239)	34.8% 33.7% 20.3% (35.7%) (10.2%) 33.5% 11.4% 40.1% 0.3% (22.8%) 23.5% (39.7%) 18.8% 1.9% (4.4%)	3,794 5,767 875 2,134 9,232 3,788 7,655 2,762 - 14,129 - 2,543 1,494 2,754 5,150	(843) (806) (65) (1,019) (7,491) 408 (1,428) (364) (5,018) (551) (4,127) (2,474) (3,028) (389) (518)	53.5% (22.2%) (14.0%) (7.4%) (47.8%) (81.1%) 10.8% (18.7%) (13.2%) - (3.9%) - (97.3%) (202.7%) (14.1%) (10.1%)	OH Administration OH Human Resources Legal Records OH Compliance IT Operations IT Security OH Finance Corporate Communications OH Information Technology IT Service Center OH Performance Excellence Corporate Quality OH Supply Chain HIM Department OH Coding	5,235 24,078 42,605 50,828 6,474 23,518 80,646 24,253 66,121 24,870 37,548 73,639 30,334 30,605 32,102 22,992 39,926	26,476 49,750 69,395 8,251 16,266 106,186 35,562 71,798 36,534 35,231 83,658 37,771 25,144 38,959 22,418 38,005	2,398 7,145 18,567 1,777 (7,252) 25,540 11,309 5,678 11,663 (2,317) 10,019 7,437 (5,461) 6,857 (575) (1,922)	9.1% 14.4% 26.8% 21.5% (44.6%) 24.1% 31.8% 7.9% (6.6%) 12.0% (21.7%) 17.6% (2.6%) (5.1%)	82,847 33,303 31,961 6,319 12,986 71,620 31,043 46,364 21,621 16,237 60,243 20,798 15,256 11,126 27,041 36,895	58,769 (9,302) (18,867) (155) (10,532) (9,026) 6,790 (19,757) (3,249) (21,311) (13,396) (9,536) (15,349) (20,976) 4,049 (3,031)	70.9% (27.9%) (59.0%) (2.5%) (81.1%) (12.6%) 21.9% (42.6%) (15.0%) (131.2%) (22.2%) (45.9%) (100.6%) (188.5%) 15.0% (8.2%)
6,573 940 3,153 16,723 3,380 9,083 3,126 5,018 14,680 4,127 5,017 4,522 3,143	1,179 2,324 15,169 5,080 10,257 5,219 5,033 11,951 5,396 3,592 5,566 3,203	3,341 239 (829) (1,554) 1,700 1,174 2,093 15 (2,729) 1,269 (1,425) 1,044	34.8% 33.7% 20.3% (35.7%) (10.2%) 33.5% 11.4% 40.1% 0.3% (22.8%) 23.5% (39.7%) 18.8% 1.9%	3,794 5,767 875 2,134 9,232 3,788 7,655 2,762 - 14,129 - 2,543 1,494 2,754	(843) (806) (65) (1,019) (7,491) 408 (1,428) (364) (5,018) (551) (4,127) (2,474) (3,028) (389)	53.5% (22.2%) (14.0%) (7.4%) (47.8%) (81.1%) 10.8% (18.7%) (13.2%) - (3.9%) - (97.3%) (202.7%) (14.1%)	OH Administration OH Human Resources Legal Records OH Compliance IT Operations IT Security OH Finance Corporate Communications OH Information Technology IT Service Center OH Performance Excellence Corporate Quality OH Supply Chain HIM Department	5,235 24,078 42,605 50,828 6,474 23,518 80,646 24,253 66,121 24,870 37,548 73,639 30,334 30,605 32,102 22,992	26,476 49,750 69,395 8,251 16,266 106,186 35,562 71,798 36,534 35,231 83,658 37,771 25,144 38,959 22,418	2,398 7,145 18,567 1,777 (7,252) 25,540 11,309 5,678 11,663 (2,317) 10,019 7,437 (5,461) 6,857 (5,75)	9.1% 14.4% 26.8% 21.5% (44.6%) 24.1% 31.8% 7.9% (6.6%) 12.0% (21.7%) (7.6%) (2.6%)	82,847 33,303 31,961 6,319 12,986 71,620 31,043 46,364 21,621 16,237 60,243 20,798 15,256 11,126 27,041	58,769 (9,302) (18,867) (155) (10,532) (9,026) 6,790 (19,757) (3,249) (21,311) (13,396) (9,536) (15,349) (20,976) 4,049	70.9% (27.9%) (59.0%) (2.5%) (81.1%) (12.6%) 21.9% (42.6%) (15.0%) (131.2%) (22.2%) (45.9%) (100.6%) (188.5%)

Aeromedical Statement of Revenues and Expenditures DocuSign Envelope ID: DB661486-EB4F-4910-B75F-D9D6344EBEDE

C	rrent	Ma	nth

			C	urrent Month								36
	Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	
	108,512	117,661	9,149	7.8%	81,359	(27,153)	(33.4%)	Total Overhead Allocations-	708,438	823,627	115,189	
	966,773	1,039,699	72,926	7.0%	818,386	(148,387)	(18.1%)	Total Expenditures	6,441,552	7,311,124	869,572	
_	\$ (684,500)	\$ (851,842)	\$ 167,342	(19.6%)	\$ (710,582)	\$ 26,082	(3.7%)	Net Margin	\$ (4,314,648)	\$ (6,014,215)	\$ 1,699,567	
	\$4,830,115	-	\$4,830,115	-	-	\$(4,830,115)	-	General Fund Support/Transfer In	\$4,830,115	-	\$4,830,115	

Fiscal Year To Date

Actual	Budget	Variance	%	Prior Year	Variance	%
708,438	823,627	115,189	14.0%	587,241	(121,197)	(20.6%)
6,441,552	7,311,124	869,572	11.9%	5,156,298	(1,285,254)	(24.9%)
\$ (4,314,648)	\$ (6,014,215)	\$ 1,699,567	(28.3%)	\$ (4,248,418)	\$ (66,230)	1.6%
\$4,830,115	-	\$4,830,115	-	-	\$(4,830,115)	-

\$13,648,759

\$13,648,759

- \$(13,648,759)

Current Month Fiscal Year To Date Actual Budget Variance % **Prior Year** % Variance Variance Actual Budget **Prior Year** Variance Total Revenues **Direct Operating Expenditures:** 59,830 66,273 6,443 9.7% 88,124 28,294 32.1% Salaries and Wages 421,296 470,533 49,237 10.5% 676,102 254,806 37.7% 21.885 24,439 2.554 10.5% 29.117 7.233 24.8% 153,749 171.993 18.244 10.6% 230.102 76.353 33.2% 265,200 295,517 30,317 10.3% 256,182 (9,018)(3.5%)Purchased Services 1,911,660 2,068,619 156,959 7.6% 1,838,182 (73,478)(4.0%)39 192 153 79.7% 1,000 961 96.1% Other Supplies 118 1,344 1,226 91.2% 5,641 5,524 97.9% 553,746 716,667 162,921 22.7% 645,345 91,599 14.2% Medical Services 4,207,169 5,016,667 809,498 16.1% 4,144,603 (62,566)(1.5%)1,149 4,000 2,851 71.3% 3,199 2,051 64.1% 2,711 28,000 25,289 90.3% 13,374 10,663 79.7% Other Expense Principal And Interest 2.675 (2,675)(2,675)733,354 682,329 (51,026)(7.5%)802,103 68,748 8.6% Sponsored Programs. 4,790,887 4,776,301 (14,587)(0.3%)5,492,539 701,652 12.8% 1.635.203 1.789.416 154.214 1.825.070 189.868 10.4% **Total Operating Expenditures** 11.490.264 12.533.456 1.043.192 8.3% 12.400.543 910.279 8.6% 7.3% Net Performance before Depreciation & \$ (1,825,070) \$ (1,635,203) \$ (1,789,416) \$ 154,214 (8.6%) \$ 189,868 (10.4%) \$ (11,490,264) \$ (12,533,456) \$ 1,043,192 (8.3%) \$ (12,400,543) \$ 910,279 (7.3%)Overhead Allocations Overhead Allocations: 1,872 236 13,104 1,921 17.9% 1,327 545 29.1% 1,563 15.1% OH Risk Management 8,785 4,319 33.0% 10,706 225 362 137 37.8% 407 182 44.7% OH Internal Audit 2,286 2,534 248 9.8% 2,247 (39)(1.7%)1,600 1,857 257 13.8% (1,600)10,485 12,999 2,514 19.3% (10,485)Home Office Facilities 2,156 1.652 6.398 4.242 66.3% 1.046 9.0% 49.972 39.454 79.0% (504)(30.5%)OH Administration 10.518 11.564 2.740 4.200 1 460 34.8% 3.794 1.054 27.8% OH Human Resources 25.176 29 400 4.224 14 4% 33 303 8,127 24.4% 2,871 4.330 1.459 33.7% 3.479 608 17.5% 22.202 30.310 8.108 26.8% 19.280 (2,922)(15.2%)Legal 117 777 515 104 20.2% 528 22.2% 2,828 3,605 21.6% 3,813 985 25.8% 411 Records 1,377 1,015 (362)(35.7%)1,287 (90)(7.0%)OH Compliance 10,272 7,105 (3,167)(44.6%)7,833 (2,439)(31.1%)7,305 6,626 (679)(10.2%)5,569 (1,736)(31.2%)IT Operations 35,227 46,382 11,155 24.1% 43,201 7,974 18.5% 1,477 2,219 742 33.4% 2,285 808 35.4% IT Security 10,594 15,533 4,939 31.8% 18,727 8,133 43.4% 3,968 4,480 512 11.4% 4,617 649 14.1% 28,882 31,360 2,478 7.9% 27,966 (916)(3.3%)1,365 2,280 915 40.1% 1,666 301 18.1% Corporate Communications 10,862 15,960 5,098 31.9% 13,042 2,180 16.7% 2,192 2,197 5 0.2% (2,192)OH Information Technology 16,401 15,379 (1.022)(6.6%)9,795 (6,606)(67.4%)6,412 5,220 (1,192)(22.8%)8,523 2,111 24.8% IT Service Center 32,166 36,540 4,374 12.0% 36,340 4,174 11.5% 1,803 2,357 554 23.5% (1,803)OH Performance Excellence 13,249 16,499 3,250 19.7% 12,545 (704)(5.6%)(39.6%) 2.191 1.569 (622)1.534 (657) (42.8%)Corporate Quality 13.368 10.983 (2.385)(21.7%)9.203 (4,165)(45.3%) 1,975 2 431 456 18.8% 901 (1,074)(119.2%)14 022 17 017 2 995 17.6% 6,711 (7,311)(108.9%) OH Supply Chain 436 3,251 (3,251)544 108 19.9% (436)OH Mail Room 3.809 558 14.6% 41,831 45,726 3 895 8.5% 42,551 720 270,574 320,083 49,508 15.5% 304,684 34,110 1.7% Total Overhead Allocations-11.2% 1,677,034 1,835,142 158,109 8.6% 1,867,621 190,588 10.2% **Total Expenditures** 11,760,838 12,853,539 1,092,701 8.5% 12,705,227 944.388 7.4% \$ 158,109 \$ (1,867,621) (8.5%) \$ (12,705,227) \$ (1,677,034) \$ (1,835,142) (8,6%) \$ 190,588 (10.2%) Net Margin \$ (11,760,838) \$ (12,853,539) \$ 1,092,701 \$ 944.388 (7.4%)

General Fund Support/Transfer In

\$13,648,759

\$13,648,759

- \$(13,648,759)

Current Month	

Fiscal Year To Date Actual Budget Variance % **Prior Year** Variance % Actual Budget Variance Prior Year Variance 450 450 Grants 450 Total Revenues \$ 450 \$ 450 \$ 450 **Direct Operating Expenditures:** Salaries and Wages 167.813 173,908 6.095 3.5% 212.024 44.211 20.9% 1,223,283 1,234,726 11.443 0.9% 1.488.614 265.330 17.8% 51,565 56,261 4,696 8.3% 69,688 18,123 26.0% Benefits 362,727 396,705 33,978 8.6% 471,276 108,549 23.0% 1,050 5,035 3,985 79.1% 1,019 (31)(3.0%)Purchased Services 15,844 35,245 19,401 55.0% 9,669 (6,175)(63.9%)52 52 100.0% Medical Supplies 13,514 (13,514)4,390 (9,123)(207.8%)9,329 8,988 (341)(3.8%)4,566 (4,763)35,655 62,916 27,261 43.3% 35,942 287 0.8% (104.3%) Other Supplies 853 (853) (20.480)(21.333) 104 2% Drugs (38 416) 38 416 (26.721)11.695 (43.8%) 1,160 1,684 524 31 1% 277 (883) (318.8%)Repairs and Maintenance 10,487 11.788 1.301 11.0% 4,475 (6.012)(134.3%)6,850 14,215 7.365 51.8% 10,692 3.842 35.9% Lease and Rental 51,177 99,507 48.330 48.6% 54,547 3,370 6.2% 481 (481)(481)1.596 (1,596)(1,596)Utilities 7,107 2,519 35.4% 22,885 4.588 3.758 (830)(22.1%)Other Expense 49.749 26.864 54.0% 28.867 5.982 20.7% Interest Expense 7,578 (7,578)(7,578)6,023 1,508 (4,515)(299.4%)(6,023)Principal And Interest 28,549 4,525 (24,025)(530.9%)(28,549)2,517 3,433 915 26.7% 2,307 (210)(9.1%)17,621 24,028 6,408 26.7% 16,148 (1,473)(9.1%)252,230 272,139 19,909 7.3% 283,904 31,674 11.2% **Total Operating Expenditures** 1,752,499 1,919,189 166,690 8.7% 2,087,207 334,708 16.0% Net Performance before Depreciation & \$ (252,230) \$ (272,139) \$ 19,909 (7.3%)\$ (283,904) \$ 31,674 (11.2%) \$ (1,752,049) \$ (1,919,189) \$ 167,140 (8.7%) \$ (2,087,207) \$ 335,158 (16.1%)**Overhead Allocations** Overhead Allocations: 971 1,312 29.1% 1.041 111 10.7% OH Risk Management 6,158 9,181 3.023 32.9% 7,129 13.6% 930 382 158 254 96 37.8% 271 113 41.7% OH Internal Audit 1,602 1,778 176 9.9% 1,496 (106)(7.1%)7,793 9,045 1,252 13.8% (7,793)Home Office Facilities 51,072 63,314 12,242 19.3% (51,072)1,511 1,158 (353)(30.5%)4,261 2,750 64.5% OH Administration 7,371 8,105 734 9.1% 33,278 25,907 77.9% 4,215 6,461 2,246 34.8% 5,596 1,381 24.7% 38,732 45,228 6,496 14.4% 49,121 10,389 21.1% OH Human Resources 26.7% 2,012 3,034 1,022 33 7% 2,317 305 13.2% Legal 15,560 21.240 5,680 12,838 (2,722)(21.2%)288 361 73 20.2% 352 64 18.2% Records 1,982 2,528 546 21.6% 2,539 557 21.9% 965 711 (254)(35.7%)857 (108)(12.6%)OH Compliance 7,198 4,978 (2,221)(44.6%)5,216 (1,982)(38.0%)5,120 4,644 (476)(10.2%)3,708 (1,412)IT Operations 24,688 32,510 7,822 24.1% 28,768 4,080 14.2% (38.1%)1.035 1.555 520 33.4% 1.522 487 32.0% 7.424 10.886 3.461 31.8% 12,469 5.045 40.5% IT Security 359 3 075 20 242 1 738 7 9% (8.7%)2.781 3 140 11 4% 294 9.6% OH Finance 21 980 18 623 (1.619)957 1.598 641 40.1% 1,110 153 13.8% Corporate Communications 7,614 11.184 3,570 31.9% 8.686 1.072 12.3% 1,540 (1,536)11,495 10,777 6,522 (4,973)1,536 4 0.3% OH Information Technology (718)(6.7%)(76.2%)4,494 3.658 (836)(22.9%)5,675 1,181 20.8% IT Service Center 22,543 25.608 3.065 12.0% 24,196 1,653 6.8% 1,263 1.652 389 23.5% (1,263)OH Performance Excellence 9,286 11.563 2,277 19.7% 8.353 (933)(11.2%)1,536 1,100 (436)(39.6%)1,021 (515)(50.4%) Corporate Quality 9,369 7,698 (1,672)(21.7%)6,128 (3,241)(52.9%) 12.979 18,460 5.481 29.7% 13.037 58 0.4% **OH Security Services** 88.571 129.223 40.652 31.5% 98,720 10.149 10.3% 1,384 1,705 321 18.8% 600 (784)(130.7%)OH Supply Chain 9,826 11,935 2,108 17.7% 4,468 (5,358)(119.9%)(133)(985) 985 852 (15.6%)District Operations Admin 5,922 5,962 40 0.7% (5,922)306 381 75 19.7% (306)OH Mail Room 2,279 2,669 390 14.6% (2,279)52,248 62,621 10,373 44,443 348,936 438.345 89,409 328,550 16.6% (7,805)(17.6%)Total Overhead Allocations-20.4% (20,386)(6.2%)304,478 334,760 30,282 9.0% 328,347 23,869 7.3% **Total Expenditures** 2,101,434 2,357,534 256,099 10.9% 2,415,757 314,322 13.0% \$ (304,478) \$ (334,760) \$ 30,282 (9.0%) \$ (328,347) \$ 23,869 (7.3%) Net Margin \$ (2,100,984) \$ (2,357,534) \$ 256,549 (10.9%) \$ (2,415,757) \$ 314,772 (13.0%) \$2,180,844 \$2,180,844 \$(2,180,844) General Fund Support/Transfer In \$2,180,844 \$2,180,844 \$(2,180,844)

			Current Month							Fisc	al Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$401,837	\$256,947	\$144,890	56.4%	\$400,952	\$885	0.2%	Gross Patient Revenue	\$2,680,088	\$1,903,389	\$776,699	40.8%	\$2,033,459	\$646,629	31.8%
303,415	87,078	216,337	248.4%	620,837	(317,422)	(51.1%)	Contractual Allowance	1,966,557	645,048	1,321,509	204.9%	1,496,712	469,845	31.4%
2,670	51,006	(48,336)	(94.8%)	-	2,670	-	Charity Care	5,970	377,839	(371,869)	(98.4%)	-	5,970	-
(852)	51,002	(51,853)	(101.7%)	(350,954)	350,103	(99.8%)	Bad Debt	159,774	377,827	(218,053)	(57.7%)	135,284	24,489	18.1%
305,234	189,086	116,148	61.4%	269,883	35,351	13.1%	Total Contractuals and Bad Debt	2,132,301	1,400,715	731,586	52.2%	1,631,996	500,305	30.7%
96,603	67,861	28,742	42.4%	131,069	(34,466)	(26.3%)	Net Patient Service Revenue	547,788	502,674	45,113	9.0%	401,463	146,324	36.4%
24.04%	26.41%			32.69%			Collection %	20.44%	26.41%			19.74%		
\$ 96,603	\$ 67,861	\$ 28,742	42.4%	\$ 131,069	\$ (34,466)	(26.3%)	Total Revenues	\$ 547,788	\$ 502,674	\$ 45,113	9.0%	\$ 401,463	\$ 146,324	36.4%
							Direct Operating Expenditures:							
133,405	115,599	(17,806)	(15.4%)	104,510	(28,895)	(27.6%)	Salaries and Wages	908,424	820,727	(87,698)	(10.7%)	682,093	(226,331)	(33.2%)
34,149	32,362	(1,787)	(5.5%)	23,424	(10,725)	(45.8%)	Benefits	227,462	227,618	156	0.1%	166,140	(61,323)	(36.9%)
2,600	4,000	1,400	35.0%	4,200	1,600	38.1%	Purchased Services	18,000	28,000	10,000	35.7%	18,600	600	3.2%
2,343	4,167	1,824	43.8%	1,004	(1,338)	(133.3%)	Medical Supplies	11,643	29,169	17,526	60.1%	9,553	(2,089)	(21.9%)
4,687	4,667	(20)	(0.4%)	9,938	5,251	52.8%	Other Supplies	44,975	32,669	(12,306)	(37.7%)	34,176	(10,800)	(31.6%)
630	833	203	24.4%	9,950	(630)	32.070	Drugs	4,069	5,831	1,762	30.2%	219	(3,849)	(1,757.5%)
5,762	2,000	(3,762)	(188.1%)	847	(4,915)	(580.3%)	Repairs and Maintenance	18,834	14,000	(4,834)	(34.5%)	7,560	(11,275)	(149.1%)
1,230	1,667	(3,762)				(9.8%)		10,190	11,669	1,479				
			26.2% 49.5%	1,121	(110)		Lease and Rental				12.7%	6,700	(3,490)	(52.1%)
1,660	3,287	1,627		3,510	1,850	52.7%	Other Expense	23,604	23,010	(594)	(2.6%)	17,727	(5,877)	(33.2%)
1,505	1,989	485	24.4%	1,131	(373)	(33.0%)	Insurance	10,532	13,924	3,393	24.4%	7,920	(2,612)	(33.0%)
187,972	170,572	(17,400)	(10.2%)	149,685	(38,287)	(25.6%)	Total Operating Expenditures	1,277,733	1,206,616	(71,116)	(5.9%)	950,687	(327,046)	(34.4%)
\$ (91,369)	\$ (102,711)	\$ 11,342	(11.0%)	\$ (18,616)	\$ (72,753)	390.8%	Net Performance before Depreciation & Overhead Allocations	\$ (729,945)	\$ (703,942)	\$ (26,003)	3.7%	\$ (549,223)	\$ (180,722)	32.9%
							Overhead Allocations:							
585	825	240	29.1%	442	(143)	(32.4%)	OH Risk Management	3,873	5,773	1,900	32.9%	3,025	(848)	(28.0%)
7,928	11,192	3,264	29.2%	7,346	(582)	(7.9%)	OH Revenue Cycle	60,722	78,343	17,621	22.5%	54,225	(6,497)	(12.0%)
99	159	60	37.7%	115	16	13.9%	OH Internal Audit	1,008	1,116	108	9.7%	634	(374)	(59.0%)
950	728	(222)	(30.5%)	1,808	858	47.5%	OH Administration	4,636	5,099	463	9.1%	14,119	9,483	67.2%
5,121	7,850	2,729	34.8%	3,888	(1,233)	(31.7%)	OH Human Resources	47,057	54,950	7,893	14.4%	34,134	(12,923)	(37.9%)
1,266	1,909	643	33.7%	983	(283)	(28.8%)	Legal	9,788	13,364	3,576	26.8%	5,447	(4,341)	(79.7%)
181	227	46	20.3%	149	(32)	(21.5%)	Records	1,246	1,589	343	21.6%	1,076	(170)	(15.8%)
607	448	(159)	(35.5%)	364	(243)	(66.8%)	OH Compliance	4,529	3,133	(1,396)	(44.6%)	2,214	(2,315)	(104.6%)
3,220	2,921	(299)	(10.2%)	1,573	(1,647)	(104.7%)	IT Operations	15,528	20,447	4,919	24.1%	12,205	(3,323)	(27.2%)
651	978	327	33.4%	646	(5)	(0.8%)	IT Security	4,670	6,848	2,178	31.8%	5,291	621	11.7%
1,749	1,975	226	11.4%	1,305	(444)	(34.0%)	OH Finance	12,733	13,824	1,091	7.9%	7,903	(4,830)	(61.1%)
602	1,004	402	40.0%	471	(131)	(27.8%)	Corporate Communications	4,789	7,031	2,242	31.9%	3,685	(1,104)	(30.0%)
966	968	2	0.2%	-	(966)	-	OH Information Technology	7,230	6,777	(454)	(6.7%)	2,767	(4,463)	(161.3%)
2,827	2,301	(526)	(22.9%)	2,408	(419)	(17.4%)	IT Service Center	14,180	16,107	1,927	12.0%	10,266	(3,914)	(38.1%)
795	1,039	244	23.5%	_	(795)	· · ·	OH Performance Excellence	5,841	7,272	1,431	19.7%	3,545	(2,296)	(64.8%)
966	691	(275)	(39.8%)	433	(533)	(123.1%)	Corporate Quality	5,893	4,840	(1,053)	(21.8%)	2,600	(3,293)	(126.7%)
871	1,072	201	18.8%	255	(616)	(241.6%)	OH Supply Chain	6,182	7,501	1,319	17.6%	1,897	(4,285)	(225.9%)
605	616	11	1.8%	435	(170)	(39.1%)	HIM Department	4,428	4,315	(113)	(2.6%)	4,272	(156)	(3.7%)
1,092	1,045	(47)	(4.5%)	814	(278)	(34.2%)	OH Coding	7,689	7,317	(372)	(5.1%)	5,830	(1,859)	(31.9%)
109	120	11	9.2%	85	(24)	(28.2%)	OH Reimbursement	774	843	69	8.2%	655	(119)	(18.2%)
620	536	(84)	(15.7%)	-	(620)	(District Operations Admin	3,726	3,750	24	0.6%	-	(3,726)	-
192	240	48	20.0%	-	(192)	-	OH Mail Room	1,433	1,679	246	14.7%	-	(1,433)	_
32,002	38,845	6,843	17.6%	23,520	(8,482)	(36.1%)	Total Overhead Allocations-	227,957	271,917	43,960	16.2%	175,790	(52,167)	(29.7%)

Transportation Statement of Revenues and Expenditures DocuSign Envelope ID: DB661486-EB4F-4910-B75F-D9D6344EBEDE

Current Month

			С	urrent Month							Fisc	al Year To Date			
	Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	
	219,974	209,417	(10,556)	(5.0%)	173,205	(46,769)	(27.0%)	Total Expenditures	1,505,690	1,478,534	(27,157)	(1.8%)	1,126,477	(379,213)	
_	\$ (123,371)	\$ (141,556)	\$ 18,185	(12,8%)	\$ (42,136)	\$ (81,235)	192,8%	Net Margin	\$ (957,903)	\$ (975,859)	\$ 17,957	(1.8%)	\$ (725,013)	\$ (232,889)	_
															Ξ
	\$910,981	-	\$910,981	-	-	\$(910,981)	-	General Fund Support/Transfer In	\$910,981	-	\$910,981	-	-	\$(910,981)	

(33.7%)

32,1%

		С	urrent Month							Fisc	al Year To Date	9		
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 362,879	\$ 342,250	\$ 20,629	6.0%	\$ 333,657	\$ 29,222	8.8%	Total Revenues	\$ 2,475,064	\$ 2,395,750	\$ 79,314	3.3%	\$ 2,413,442	\$ 61,621	2.6
							Direct Operating Expenditures:							
1,243,592	1,245,271	1,679	0.1%	1,134,764	(108,828)	(9.6%)	Salaries and Wages	8,638,610	8,716,899	78,289	0.9%	7,806,824	(831,786)	(10.7%
433,850	437,253	3,403	0.8%	361,098	(72,752)	(20.1%)	Benefits	2,958,401	3,060,771	102,370	3.3%	2,589,677	(368,723)	(14.29
234	12,500	12,266	98.1%	•	(234)	-	Medical Supplies	36,634	87,500	50,866	58.1%	20,350	(16,284)	(80.09)
-	1,239	1,239	-	399	399	-	Other Supplies	3,607	8,673	5,066	58.4%	13,364	9,757	73.0
-	2,500	2,500	-	-	-	-	Repairs and Maintenance	-	17,500	17,500	-	107	107	
541	7,126	6,585	92.4%	1,038	497	47.9%	Other Expense	21,395	49,882	28,487	57.1%	4,842	(16,554)	(341.99
1,678,217	1,705,889	27,672	1.6%	1,497,299	(180,918)	(12.1%)	Total Operating Expenditures	11,658,647	11,941,225	282,578	2.4%	10,435,164	(1,223,484)	(11.79
\$ (1,315,338)	\$ (1,363,639)	\$ 48,301	(3.5%)	\$ (1,163,642)	\$ (151,696)	13.0%	Net Performance before Depreciation & Overhead Allocations	\$ (9,183,584)	\$ (9,545,475)	\$ 361,892	(3.8%)	\$ (8,021,721)	\$ (1,161,862)	14.5
							Overhead Allocations:							
4,869	6,870	2,001	29.1%	4,578	(291)	(6.4%)	OH Risk Management	32,236	48,090	15,854	33.0%	31,363	(873)	(2.89
826	1,329	503	37.8%	1,191	365	30.6%	OH Internal Audit	8,391	9,303	912	9.8%	6,580	(1,811)	(27.59
9,097	10,558	1,461	13.8%	9,702	605	6.2%	Home Office Facilities	59,616	73,906	14,290	19.3%	59,453	(163)	(0.39
7,911	6,062	(1,849)	(30.5%)	18,744	10,833	57.8%	OH Administration	38,592	42,434	3,842	9.1%	146,396	107,804	73.6
37,518	57,514	19,996	34.8%	39,069	1,551	4.0%	OH Human Resources	344,752	402,598	57,846	14.4%	343,004	(1,748)	(0.59
10,535	15,889	5,354	33.7%	10,191	(344)	(3.4%)	Legal	81,467	111,223	29,756	26.8%	56,478	(24,989)	(44.29
1,507	1,890	383	20.3%	1,547	40	2.6%	Records	10,377	13,230	2,853	21.6%	11,168	791	7.1
5,053	3,725	(1,328)	(35.7%)	3,770	(1,283)	(34.0%)	OH Compliance	37,694	26,075	(11,619)	(44.6%)	22,945	(14,749)	(64.39
26,805	24,314	(2,491)	(10.2%)	16,314	(10,491)	(64.3%)	IT Operations	129,261	170,198	40,937	24.1%	126,560	(2,701)	(2.19
5,418	8,143	2,725	33.5%	6,694	1,276	19.1%	IT Security	38,872	57,001	18,129	31.8%	54,855	15,983	29.1
14,559	16,439	1,880	11.4%	13,527	(1,032)	(7.6%)	OH Finance	105,981	115,073	9,092	7.9%	81,927	(24,054)	(29.49
5,010	8,366	3,356	40.1%	4,881	(129)	(2.6%)	Corporate Communications	39,862	58,562	18,700	31.9%	38,205	(1,657)	(4.39
8,042	8,063	21	0.3%	-	(8,042)	-	OH Information Technology	60,181	56,441	(3,740)	(6.6%)	28,693	(31,488)	(109.79
23,530	19,155	(4,375)	(22.8%)	24,967	1,437	5.8%	IT Service Center	118,031	134,085	16,054	12.0%	106,454	(11,577)	(10.99
6,615	8,648	2,033	23.5%	-	(6,615)	-	OH Performance Excellence	48,619	60,536	11,917	19.7%	36,750	(11,869)	(32.39
8,041	5,757	(2,284)	(39.7%)	4,494	(3,547)	(78.9%)	Corporate Quality	49,054	40,299	(8,755)	(21.7%)	26,961	(22,093)	(81.99
7,247	8,922	1,675	18.8%	2,640	(4,607)	(174.5%)	OH Supply Chain	51,453	62,454	11,001	17.6%	19,659	(31,794)	(161.79
32,769	9,423	(23,346)	(247.8%)	-	(32,769)	-	District Nursing Admin	76,491	65,961	(10,530)	(16.0%)	-	(76,491)	
1,601	1,996	395	19.8%	-	(1,601)	-	OH Mail Room	11,932	13,975	2,043	14.6%	-	(11,932)	
216,953	223,063	6,110	2.7%	162,309	(54,644)	(33.7%)	Total Overhead Allocations-	1,342,862	1,561,444	218,582	14.0%	1,197,451	(145,411)	(12.19
1,895,170	1,928,953	33,783	1.8%	1,659,608	(235,562)	(14.2%)	Total Expenditures	13,001,509	13,502,669	501,160	3.7%	11,632,615	(1,368,895)	(11.89
\$ (1,532,291)	\$ (1,586,703)	\$ 54,411	(3.4%)	\$ (1,325,951)	\$ (206,340)	15.6%	Net Margin	\$ (10,526,446)	\$ (11,106,919)	\$ 580,473	(5.2%)	\$ (9,219,172)	\$ (1,307,273)	14.2

Rehavioral Health Statement of Revenues and Expenditures DocuSign Envelope ID: DB661486-EB4F-4910-B75F-D9D6344EBEDE

	onth

		C	urrent Month							Fisc	cal Year To Date	•		
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	-	-	-	Total Revenues	-	-	-	-	-	-	-
							Direct Operating Expenditures:							
56,572	62,138	5,566	9.0%	-	(56,572)	-	Salaries and Wages	250,948	434,964	184,016	42.3%	-	(250,948)	=
12,569	5,001	(7,568)	(151.3%)	-	(12,569)	-	Benefits	42,180	35,009	(7,171)	(20.5%)	-	(42,180)	-
-	58,750	58,750	-	-	-	-	Purchased Services	46,400	411,250	364,850	88.7%	-	(46,400)	-
69,141	125,889	56,748	45.1%	-	(69,141)	-	Total Operating Expenditures	339,528	881,222	541,695	61.5%	-	(339,528)	_
\$ (69,141)	\$ (125,889)	\$ 56,748	(45.1%)	-	\$ (69,141)	-	Net Performance before Depreciation & Overhead Allocations	\$ (339,528)	\$ (881,222)	\$ 541,695	(61.5%)	-	\$ (339,528)	-
69,141	125,889	56,748	45.1%	-	(69,141)	_	Total Expenditures	339,528	881,222	541,695	61.5%	-	(339,528)	<u>-</u>
\$ (69,141)	\$ (125,889)	\$ 56,748	(45.1%)	-	\$ (69,141)		Net Margin	\$ (339,528)	\$ (881,222)	\$ 541,695	(61.5%)	-	\$ (339,528)	
\$339,528	-	\$339,528	-	-	\$(339,528)	-	General Fund Support/Transfer In	\$339,528	-	\$339,528	-	-	\$(339,528)	-

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	Year to Date
Revenues:								
Ad Va l orem Taxes	-	\$ 52,659,064	\$ 104,596,647	\$ 3,736,619	\$ 8,175,463	\$ 3,578,378	\$ 8,788,335	\$ 181,534,505
Net Patient Service Revenue	269,207	532,595	572,345	468,651	132,098	320,919	378,876	2,674,692
Intergovernmental Revenue	341,422	373,249	349,379	349,379	349,379	349,379	362,879	2,475,064
Grants	1,550	57,640	38,913	49,894	97,660	34,246	73,359	353,262
Interest Earnings	566,512	463,772	627,520	1,279,916	955,566	1,294,597	1,176,120	6,364,002
Unrealized Gain/(Loss) On Investments	(15,035)	1,468,262	1,391,091	129,581	(928,528)	118,630	(1,024,306)	1,139,695
Other Financial Assistance	-	-	-	-	-	-	-	-
Other Revenue	43,676	611,065	1,213,907	46,251	104,957	115,311	137,959	2,273,127
Total Revenues	\$ 1,207,332	\$ 56,165,647	\$ 108,789,802	\$ 6,060,290	\$ 8,886,594	\$ 5,811,460	\$ 9,893,221	\$ 196,814,347
Expenditures:								
Salaries and Wages	3,889,680	3,562,333	3,819,128	3,326,238	4,168,411	3,933,984	4,206,628	26,906,402
Benefits	1,170,983	1,120,528	1,015,820	1,128,553	1,175,462	1,256,204	1,120,312	7,987,861
Purchased Services	654,110	804,672	1,338,194	311,196	824,954	850,249	879,832	5,663,207
Medical Supplies	4,208	5,937	3,136	45,373	4,719	9,817	4,143	77,333
Other Supplies	152,947	12,702	99,463	59,581	126,530	142,911	174,462	768,596
Medical Services	792,090	686,114	671,148	779,082	559,259	578,799	732,603	4,799,095
Drugs	(22,847)	(41,364)	(946)	14,299	17,521	(2,494)	1,483	(34,347)
Repairs and Maintenance	457,711	388,884	684,629	373,320	347,255	1,732,716	133,100	4,117,616
Lease and Rental	185,996	256,441	(53,808)	96,364	81,002	124,970	129,732	820,697
Utilities	10,696	12,014	9,578	9,401	9,938	9,853	9,618	71,099
Other Expense	307,257	1,314,679	3,293,786	2,398,444	757,709	618,657	1,478,131	10,168,664
Interest Expense	-	-	-	-	146,639	-	-	146,639
Principal And Interest	-	-	1,368,036	908,524	47,247	141,319	920,620	3,385,745
Insurance	103,241	106,711	104,976	104,976	104,976	105,676	104,976	735,532
Sponsored Programs.	703,296	720,235	648,839	673,796	661,471	649,896	733,354	4,790,887
Total Operating Expenditures	8,409,367	8,949,885	13,001,980	10,229,147	9,033,094	10,152,558	10,628,994	70,405,026
Net Performance before Overhead Allocations	\$ (7,202,036)	\$ 47,215,762	\$ 95,787,823	\$ (4,168,857)	\$ (146,500)	\$ (4,341,099)	\$ (735,773)	\$ 126,409,321
Total Overhead Allocations-	(1,670,847)	(1,403,322)	(1,254,365)	(3,331,694)	(1,655,723)	(1,696,782)	(1,749,914)	(12,762,647)
Total Expenditures	6,738,520	7,546,563	11,747,614	6,897,453	7,377,371	8,455,776	8,879,080	57,642,379
Net Margin	\$ (5,531,189)	\$ 48,619,084	\$ 97,042,188	\$ (837,163)	\$ 1,509,223	\$ (2,644,317)	\$ 1,014,141	\$ 139,171,968
Transfer In/(Out)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	2 5 (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (46,017,639)	\$ (52,243,426)



General Fund Program Statistics

General Fullu Frogram Statistics	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Current Year Total	Prior Year Total
Aeromedical	_													
Patients Transported - Actual	36	48	51	46	54	54	42						331	357
Patients Transported - Budget	50	49	50	51	54	53	52						359	383
Variance	(14)	(1)	1	(5)	-	1	(10)	-	-	-	-	-	(28)	(26)
Ground Transportation	_													
Ground Transportation Trips-Actual	191	174	181	154	188	183	181						1,252	1,126
Ground Transportation Trips-Budget	142	126	145	145	145	130	130						963	609
Variance	49	48	36	9	43	53	51	-	-	-	-	-	289	517
School Health														
Medical Events		22,478	19,038	22,133	26,229	21,457	29,952						168,152	160,065
Screenings	25,752	21,678	10,626	20,403	28,381	14,520	7,426						128,786	128,327
Total Events- Actual	52,617	44,156	29,664	42,536	54,610	35,977	37,378	-	-	-	-	-	296,938	288,392
Total Events- Budget	51,856	37,169	34,725	46,169	48,482	42,292	30,735						291,428	462,600
Pharmacy														
Total Prescriptions Filled at In-House Pharmacies	14,402	12,826	13,029	13,711	12,579	12,901	15,638						95,086	87,900
Total Prescriptions Filled In-House-Actual	14,402	12,826	13,029	13,711	12,579	12,901	15,638	-	-	-	-	-	95,086	87,900
Total Prescriptions Filled- Budget	11,770	11,770	11,770	11,770	11,770	11,770	11,770						82,390	83,986

		С	urrent Month							Fise	cal Year To Date	.		
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,102,720	\$ 1,185,533	\$ (82,813)	(7.0%)	\$ 1,200,936	\$ (98,216)	(8.2%)	Gross Patient Revenue	\$ 8,354,002	\$ 8,318,165	\$ 35,836	0.4%	\$ 8,204,426	\$ 149,576	1.8%
77,764	74,250	3,514	4.7%	80,312	(2,548)	(3.2%)	Contractual Allowance	504,308	521,002	(16,694)	(3.2%)	446,400	57,908	13.0%
319,889	362,312	(42,423)	(11.7%)	362,057	(42,168)	(11.6%)	Charity Care	2,256,433	2,542,268	(285,835)	(11.2%)	2,459,581	(203,148)	(8.3%)
23,837	12,019	11,818	98.3%	-	23,837	-	Bad Debt	58,342	84,328	(25,987)	(30.8%)	74,287	(15,945)	(21.5%)
421,490	448,581	(27,091)	(6.0%)	442,370	(20,879)	(4.7%)	Total Contractuals and Bad Debt	2,819,083	3,147,598	(328,515)	(10.4%)	2,980,269	(161,186)	(5.4%)
681,230	736,951	(55,722)	(7.6%)	758,566	(77,337)	(10.2%)	Net Patient Service Revenue	5,534,919	5,170,567	364,352	7.0%	5,224,158	310,761	5.9%
61.78%	62.16%			63.16%			Collection %	66.25%	62.16%			63.67%		
758,333	758,333	-	-	758,333	-	-	Intergovernmental Revenue	5,308,333	5,308,331	2	-	5,308,333	-	-
-	970	(970)	-	552	(552)	-	Interest Earnings	956	6,790	(5,834)	(85.9%)	5,915	(4,959)	(83.8%)
1,455	1,070	385	36.0%	1,208	247	20.4%	Other Revenue	8,089	7,490	599	8.0%	267,250	(259,161)	(97.0%)
\$ 1,441,018	\$ 1,497,324	\$ (56,306)	(3.8%)	\$ 1,518,659	\$ (77,641)	(5.1%)	Total Revenues	\$ 10,852,297	\$ 10,493,178	\$ 359,119	3.4%	\$ 10,805,655	\$ 46,641	0.4%
							Direct Operating Expenses:							
1,014,587	1,096,129	81,542	7.4%	1,056,638	42,051	4.0%	Salaries and Wages	7,838,087	7,782,192	(55,895)	(0.7%)	7,596,307	(241,779)	(3.2%)
373,120	350,700	(22,420)	(6.4%)	347,360	(25,760)	(7.4%)	Benefits	2,584,763	2,470,860	(113,902)	(4.6%)	2,487,642	(97,120)	(3.9%)
81,687	76,449	(5,237)	(6.9%)	57,487	(24,199)	(42.1%)	Purchased Services	445,076	535,145	90,068	16.8%	379,528	(65,548)	(17.3%)
47,285	56,991	9,706	17.0%	29,161	(18,124)	(62.2%)	Medical Supplies	391,395	398,937	7,542	1.9%	278,645	(112,750)	(40.5%)
83,977	85,325	1,348	1.6%	66,662	(17,316)	(26.0%)	Other Supplies	568,612	597,276	28,665	4.8%	564,253	(4,359)	(0.8%)
1,358	2,275	917	40.3%	984	(374)	(38.0%)	Contracted Physician Expense	7,892	15,925	8,033	50.4%	8,176	284	3.5%
611	5,417	4,806	88.7%	2,093	1,482	70.8%	Medical Services	9,891	37,919	28,028	73.9%	18,699	8,808	47.1%
30,219	38,333	8,114	21.2%	31,822	1,603	5.0%	Drugs	208,423	268,331	59,908	22.3%	242,393	33,971	14.0%
24,997	35,989	10,992	30.5%	28,833	3,836	13.3%	Repairs and Maintenance	196,203	251,925	55,723	22.1%	197,170	967	0.5%
103	85	(18)	(21.2%)	103	-	-	Lease and Rental	103	595	492	82.7%	721	618	85.7%
37,075	38,486	1,411	3.7%	40,061	2,986	7.5%	Utilities	264,363	269,402	5,039	1.9%	254,820	(9,544)	(3.7%)
11,679	19,808	8,129	41.0%	3,331	(8,348)	(250.6%)	Other Expense	81,419	138,654	57,235	41.3%	73,295	(8,124)	(11.1%)
31	-	(31)	-	-	(31)	-	Interest Expense	93	1	(92)	(9,200.0%)	-	(93)	-
8,312	10,126	1,814	17.9%	6,830	(1,482)	(21.7%)	Insurance	58,184	70,884	12,700	17.9%	47,810	(10,374)	(21.7%)
1,715,043	1,816,114	101,071	5.6%	1,671,366	(43,677)	(2.6%)	Total Operating Expenses	12,654,503	12,838,047	183,544	1.4%	12,149,460	(505,044)	(4.2%)
\$ (274,024)	\$ (318,789)	\$ 44,765	(14.0%)	\$ (152,706)	\$ (121,318)	79.4%	Net Performance before Depreciation & Overhead Allocations	\$ (1,802,206)	\$ (2,344,869)	\$ 542,663	(23.1%)	\$ (1,343,804)	\$ (458,402)	34.1%
							Overneau Allocations							
72,446	80,284	7,838	9.8%	73,141	695	1.0%	Depreciation	505,070	562,282	57,212	10.2%	553,148	48,077	8.7%
,		.,						222,272	,	,		555,215	,	
							Overhead Allocations:							
6,191	8,735	2,544	29.1%	5,793	(398)	(6.9%)	OH Risk Management	40,990	61,146	20,156	33.0%	39,681	(1,309)	(3.3%)
1,050	1,691	641	37.9%	1,507	457	30.3%	OH Internal Audit	10,669	11,836	1,168	9.9%	8,326	(2,343)	(28.1%)
10,059	7,708	(2,351)	(30.5%)	23,715	13,656	57.6%	OH Administration	49,071	53,958	4,888	9.1%	185,222	136,151	73.5%
41,846	64,143	22,297	34.8%	41,568	(278)	(0.7%)	OH Human Resources	384,500	449,002	64,502	14.4%	364,902	(19,598)	(5.4%)
13,395	20,203	6,808	33.7%	12,894	(501)	(3.9%)	Legal	103,587	141,422	37,835	26.8%	71,456	(32,131)	(45.0%)
1,916	2,403	487	20.3%	1,957	41	2.1%	Records	13,195	16,821	3,626	21.6%	14,129	934	6.6%
6,426	4,736	(1,690)	(35.7%)	4,770	(1,656)	(34.7%)	OH Compliance	47,930	33,149	(14,782)	(44.6%)	29,030	(18,900)	(65.1%)
34,083	30,917	(3,166)	(10.2%)	20,641	(13,442)	(65.1%)	IT Operations	164,358	216,418	52,060	24.1%	160,124	(4,234)	(2.6%)
6,889	10,354	3,465	33.5%	8,469	1,580	18.7%	IT Security	49,428	72,475	23,046	31.8%	69,404	19,976	28.8%
18,512	20,903	2,391	11.4%	17,114	(1,398)	(8.2%)	OH Finance	134,757	146,321	11,565	7.9%	103,653	(31,104)	(30.0%)
6,370	10,638	4,268	40.1%	6,176	(1,338)	(3.1%)	Corporate Communications	50,687	74,465	23,779	31.9%	48,340	(2,347)	(4.9%)
10,226	10,038	4,208	0.2%	0,170	(10,226)	(0.170)	OH Information Technology	76,523	71,746	(4,776)	(6.7%)	36,304	(40,219)	(110.8%)
10,252	41,694	31,442	75.4%	10,990	738	6.7%	IT Applications	207,451	291,861	84,410	28.9%	149,914	(57,537)	(38.4%)
29,919	24,357	(5,562)	(22.8%)	31,589	1,670	5.3%	IT Service Center	150,080	170,499	20,420	12.0%	134,688	(15,392)	(11.4%)
29,919 8,411	10,997	2,586	23.5%	31,369	(8,411)	3.3%	OH Performance Excellence	61,821	76,976	15,155	19.7%	46,496	(15,392)	(33.0%)
0,411	10,557	۷,500	23.370	-	(0,411)	-	OTT GHOTHANGE EXCERCIBE	01,021	10,510	10,100	±3.170	40,430	(±3,323)	(33.070)

27

Healey Center Statement of Pevenues and Expenses DocuSign Envelope ID: DB661486-EB4F-4910-B75F-D9D6344EBEDE

		Cı	urrent Month				
Actual	Budget	Variance	%	Prior Year	Variance	%	
10,224	7,321	(2,903)	(39.7%)	5,685	(4,539)	(79.8%)	Corporate Quality
25,958	36,922	10,964	29.7%	22,814	(3,144)	(13.8%)	OH Security Services
9,215	11,346	2,131	18.8%	3,340	(5,875)	(175.9%)	OH Supply Chain
5,816	15,683	9,867	62.9%	-	(5,816)	-	OH Clinical Labor Pool
41,667	11,982	(29,685)	(247.7%)	-	(41,667)	-	District Nursing Admin
6,557	5,670	(887)	(15.6%)	-	(6,557)	-	District Operations Admin
2,036	2,539	503	19.8%	-	(2,036)	-	OH Mail Room
307,018	361,190	54,172	15.0%	219,022	(87,996)	(40.2%)	Total Overhead Allocations
2,094,506	2,257,587	163,081	7.2%	1,963,528	(130,978)	(6.7%)	Total Expenses
\$ (653,488)	\$ (760,263)	\$ 106,775	(14.0%)	\$ (444,869)	\$ (208,619)	46.9%	Net Margin
183,587	25,333	158,254	624.7%	-	183,587	-	Capital Contributions.
\$ 4,132,476	\$ 2,425,000	\$ 1,707,476	70.4%	-	\$ (4,132,476)		Transfer In/(Out)

Fiscal Year To Date

%	Variance	Prior Year	%	Variance	Budget	Actual
(82.9%)	(28,264)	34,109	(21.7%)	(11,130)	51,244	62,373
(2.5%)	(4,386)	172,757	31.5%	81,310	258,454	177,143
(163.0%)	(40,553)	24,872	17.6%	13,995	79,419	65,425
,	(30,143)	-	72.5%	79,641	109,784	30,143
	(97,260)	-	(16.0%)	(13,388)	83,872	97,260
,	(39,420)	-	0.7%	269	39,689	39,420
	(15,171)	=	14.6%	2,598	17,770	15,171
(20.0%)	(338,573)	1,693,407	19.6%	496,348	2,528,328	2,031,980
(5.5%)	(795,539)	14,396,014	4.6%	737,104	15,928,657	15,191,553
20.9%	\$ (748,898)	\$ (3,590,359)	(20.2%)	\$ 1,096,223	\$ (5,435,479)	\$ (4,339,256)
18.3%	31,530	172,160	14.9%	26,359	177,331	203,690
(55.0%	\$ (1,466,993)	\$ 2,665,483	(43.2%)	\$ (3,142,524)	\$ 7,275,000	\$ 4,132,476

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	Year to Date
Gross Patient Revenue	\$ 1,235,957	\$ 1,180,842	\$ 1,253,569	\$ 1,259,008	\$ 1,149,322	\$ 1,172,583	\$ 1,102,720	\$ 8,354,002
Contractual Allowance	74,159	86,103	86,359	75,565	68,291	36,067	77,764	504,308
Charity Care	342,563	332,824	290,789	337,463	306,350	326,555	319,889	2,256,433
Bad Debt	12,446	-	-	-	22,063	(4)	23,837	58,342
Total Contractuals and Bad Debt	429,168	418,927	377,148	413,028	396,704	362,618	421,490	2,819,083
Net Patient Service Revenue	806,789	761,915	876,421	845,980	752,619	809,966	681,230	5,534,919
Collection %	65.28%	64.52%	69.91%	67.19%	65.48%	69.08%	61.78%	66.25%
Non-Operating Revenues								
Intergovernmental Revenue	758,333	758,333	758,333	758,333	758,333	758,333	758,333	5,308,333
Interest Earnings	956	-	-	-	-	-	-	956
Other Revenue	1,104	552	1,208	1,382	1,382	1,006	1,455	8,089
Total Other Revenues	\$ 760,394	\$ 758,885	\$ 759,541	\$ 759,715	\$ 759,715	\$ 759,339	\$ 759,789	\$ 5,317,378
Total Non-Operating Revenues	\$ 1,567,182	\$ 1,520,800	\$ 1,635,962	\$ 1,605,695	\$ 1,512,334	\$ 1,569,305	\$ 1,441,018	\$ 10,852,297
Direct Operating Expenses:								
Salaries and Wages	1,179,288	1,069,089	958,454	1,357,437	1,073,928	1,185,303	1,014,587	7,838,087
Benefits	369,614	354,390	339,233	403,145	355,541	389,720	373,120	2,584,763
Purchased Services	68,689	45,529	46,356	69,463	77,205	56,147	81,687	445,076
Medical Supplies	59,688	57,259	60,175	60,525	53,863	52,600	47,285	391,395
Other Supplies	87,215	45,833	65,869	93,167	104,036	88,515	83,977	568,612
Contracted Physician Expense	648	399	735	1,778	1,048	1,925	1,358	7,892
Medical Services	1,355	2,303	2,061	2,191	897	474	611	9,891
Drugs	7,273	49,611	22,571	28,515	42,637	27,596	30,219	208,423
Repairs and Maintenance	12,175	29,875	27,320	38,068	32,502	31,265	24,997	196,203
Lease and Rental	412	412	(1,133)	-	309	-	103	103
Utilities	41,238	33,926	35,191	40,171	39,857	36,904	37,075	264,363
Other Expense	9,156	10,131	6,824	20,862	10,715	12,052	11,679	81,419
Interest Expense	-	-	-	-	31	31	31	93
Insurance	8,312	8,312	8,312	8,312	8,312	8,312	8,312	58,184
Total Operating Expenses	1,845,063	1,707,070	1,571,968	2,123,635	1,800,881	1,890,844	1,715,043	12,654,503

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	Year to Date
Net Performance before Depreciation & Overhead Allocations	\$ (277,881)	\$ (186,270)	\$ 63,994	\$ (517,940)	\$ (288,546)	\$ (321,539)	\$ (274,024)	\$ (1,802,206)
Depreciation	72,004	72,004	72,279	71,981	72,059	72,296	72,446	505,070
Overhead Allocations:								
OH Risk Management	6,113	5,604	5,849	5,631	6,076	5,525	6,191	40,990
OH Internal Audit	1,906	1,617	1,598	1,705	1,694	1,099	1,050	10,669
OH Administration	1,213	9,980	6,615	7,368	6,745	7,091	10,059	49,071
OH Human Resources	55,359	43,986	87,307	44,361	58,568	53,072	41,846	384,500
Legal	11,896	12,986	11,854	21,509	17,674	14,272	13,395	103,587
Records	1,930	1,882	2,013	2,058	1,554	1,843	1,916	13,195
OH Compliance	7,260	6,280	7,759	6,537	6,887	6,781	6,426	47,930
IT Operations	22,410	25,695	3,092	36,429	19,203	23,446	34,083	164,358
IT Security	6,077	8,677	5,980	6,767	8,433	6,605	6,889	49,428
OH Finance	18,168	18,482	20,311	17,226	20,295	21,762	18,512	134,757
Corporate Communications	9,669	8,094	6,264	5,460	7,676	7,154	6,370	50,687
OH Information Technology	13,169	9,605	11,152	13,787	7,455	11,129	10,226	76,523
IT Applications	19,157	11,319	-	126,552	20,007	20,164	10,252	207,451
IT Service Center	22,206	16,193	19,030	18,479	20,329	23,923	29,919	150,080
OH Performance Excellence	12,820	5,550	8,040	8,479	7,797	10,724	8,411	61,821
Corporate Quality	7,040	6,064	9,062	8,797	10,702	10,485	10,224	62,373
OH Security Services	26,703	22,082	26,287	36,865	22,362	16,886	25,958	177,143
OH Supp l y Chain	10,978	8,891	9,420	9,341	9,210	8,370	9,215	65,425
OH Clinical Labor Pool	1,193	1,267	3,825	7,073	5,607	5,362	5,816	30,143
District Nursing Admin	10,806	5,335	8,090	12,230	6,010	13,122	41,667	97,260
District Operations Admin	6,346	3,410	7,259	5,711	5,197	4,940	6,557	39,420
OH Mai l Room	2,068	2,266	2,790	1,378	2,199	2,434	2,036	15,171
Total Overhead Allocations	274,486	235,265	263,598	403,743	271,680	276,189	307,018	2,031,980
Total Expenses	2,191,554	2,014,340	1,907,845	2,599,359	2,144,620	2,239,329	2,094,506	15,191,553
Net Margin	\$ (624,372)	\$ (493,540)	\$ (271,883)	\$ (993,664)	\$ (632,286)	\$ (670,024)	\$ (653,488)	\$ (4,339,256)

	Oct-23	Nov-23	Dec-2	23	Jan-24	Feb-24	Mar-24	Apr-24	Year to Date
Capital Contributions.		-	-	-		-	- 20,10	183,587	203,690
General Fund Support/Transfer In		-	-	-		-	-	- \$4,132,476	\$4,132,476



													Current	Prior
Census	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Year Total	Year Total
Admissions	13	9	14	6	13	6	8						69	68
Discharges	10	11	11	6	19	13	11						81	60
Average Daily Census	117	117	119	117	116	110	107						115	115
Budget Census	117	117	117	117	117	117	117						117	110
Occupancy % (120 licensed beds)	97%	98%	99%	98%	97%	92%	89%	0%	0%	0%	0%	0%	96%	95%
Days By Payor Source:														
Medicaid	- 19	1	-	-	-	-	-						20	94
Managed Care Medicaid	2,342	2,291	2,369	2,300	2,134	2,169	2,088						15,693	15,559
Medicare	106	69	57	62	74	76	60						504	586
Private Pay	34	41	65	67	61	65	62						395	335
Hospice	62	100	117	93	88	117	82						659	386
Charity	1,020	987	989	989	925	962	928						6,800	7,190
Optum/VA	32	25	78	125	77	35	-						372	18
Total Resident Days	3,615	3,514	3,675	3,636	3,359	3,424	3,220	-	-	-	-	-	24,443	24,168

21.021

65,131

61,501

21.074

264,882

50,068

53

199,751

(11,433)

0.3%

75.4%

(22.8%)

116,052

69,814

(21,021)

50,921

8,313

43.9%

11.9%

Current Month Fiscal Year To Date Variance Variance % Actual Rudget **Prior Year** % **Actual** Prior Year Variance 96 Variance Budget \$ 8,707,468 \$ 1,145,272 13.2% \$ 67,923,018 \$ 65,165,733 \$ 2,757,285 \$ 64,011,470 \$ 3,911,548 6.1% \$ 9.852,740 \$ 9.830.978 \$ 21.761 0.2% Gross Patient Revenue 4.2% 7.038.327 7,748,359 (710,031)(9.2%)4,989,813 2,048,514 41.1% Contractual Allowance 48,837,765 51,242,270 (2,404,505)(4.7%)48,871,660 (33,896)(0.1%)444,256 298,368 145,887 48.9% 413,521 30,735 7.4% Charity Care 3,915,577 1,936,687 1,978,889 102.2% 2,195,807 1,719,769 78.3% 902,043 370,736 531.307 143.3% 1,026,889 (124,847)(12.2%)Bad Debt 4,647,863 2,216,655 2,431,208 109.7% 1,825,841 2,822,022 154.6% 8,384,626 8,417,463 (32,837)(0.4%)6,430,223 1,954,403 30.4% Total Contractuals and Bad Debt 57,401,204 55,395,612 2,005,592 3.6% 52,893,308 4,507,895 8.5% 3,375,796 578,555 2,797,241 483.5% 1.187,904 2,187,892 184.2% Other Patient Revenue 5,203,843 4,049,884 1.153.959 28.5% 2,614,889 2,588,954 99.0% 143.2% 13.8% 13,733,051 14.5% 4,843,910 1,992,070 2,851,839 3,465,149 1,378,761 39.8% Net Patient Service Revenue 15,725,657 13,820,004 1,905,653 1,992,606 49.16% 20.26% 39.80% Collection % 23.15% 21.21% 21.45% 11.592 17.500 (5.908)(33.8%) 21.302 (9.710)(45.6%) Grants 216.496 122.500 93.996 76.7% 123.084 93.411 75.9% 337.4% 2.956 137.0% 167 (167)155 (155)5 113 1 169 3 944 2 157 Interest Earnings 16.440 9.769 6,671 68.3% 15.893 546 3.4% Other Revenue 129.819 68.383 61,436 89.8% 84.739 45.080 53,2% \$ 4.871.942 \$ 2 019 506 \$ 2.852.435 141 2% \$ 3 502 500 \$ 1 369 442 \$ 16 077 085 \$ 14 012 056 \$ 2,065,028 \$ 13.943.031 \$ 2 134 053 15.3% 39 1% Total Revenues 14 7% **Direct Operating Expenses:** 1,435,783 1,495,298 59,515 4.0% 1,201,578 (234,205)(19.5%)Salaries and Wages 10,384,311 10,616,188 231,877 2.2% 10,116,025 (268, 286)(2.7%)427,922 397,378 (30,543)(7.7%)365,948 (61,974)(16.9%)Renefits 2,793,880 2,799,711 5,831 0.2% 2,789,435 (4,445)(0.2%)303.379 459,707 156.328 34.0% 701.228 2.326.651 3.217.952 891.301 27.7% 3.856.446 1.529.795 39.7% 397.849 56.7% Purchased Services (49.3%) 86 156 89 904 3 748 4 2% 375 025 288 869 77.0% Medical Supplies 939 347 629 326 (310,021)582 277 (357,070)(61.3%)(7,384)933,532 77,568 133,362 55.794 41.8% 70,184 (10.5%)Other Supplies 529.599 403.933 43.3% 648.604 119.005 18.3% 728,774 666,140 (62,633)(9.4%)650,413 (78,361)(12.0%)Contracted Physician Expense 4,707,348 4.662.982 (44,366)(1.0%)4,921,031 213.682 4.3% 54,220 82.930 28.710 34.6% 222.854 168,634 75.7% Drugs 356.530 580,510 223.980 38.6% 389,136 32.606 8.4% 222.116 137.254 (84.862)(61.8%)335 932 113.816 33.9% Repairs and Maintenance 1.244.736 960 778 (283,958)(29.6%)1.034.063 (210,673)(20.4%)20,993 33,709 12.716 37.7% 34,093 13,101 38.4% Lease and Rental 174,620 235.963 61,343 26.0% 314,057 139,437 44.4% 79,695 94,913 15,218 16.0% 107,383 27,689 25.8% Utilities 569,387 664,391 95,004 14.3% 612,993 43,606 7.1% 28,291 75,255 46,964 62.4% 99,199 70,909 71.5% Other Expense 267,159 526,785 259,626 49.3% 430,135 162,976 37.9% 253 128 (125)(97.7%) (253)Interest Expense 1,638 1,252 (386)(30.8%)(1,638)19.026 22.301 3.275 15.528 (22.5%)117.934 156.105 24.5% 108.697 (8.5%)14.7% (3,498)Insurance 38,171 (9,237)3,484,174 3,688,280 204,105 5.5% 4,179,366 695,192 16.6% **Total Operating Expenses** 24,413,139 25,985,476 1,572,336 6.1% 25,802,899 1,389,760 5.4% Net Performance before Depreciation & \$ 3,056,541 (183,2%) \$ (676,867) \$ 2,064,634 (305,0%) \$ (8,336,055) \$ (11,973,419) \$ 3,637,365 \$ (11,859,868) \$ 3,523,813 \$ 1.387.767 \$ (1.668.773) (30.4%) (29.7%)Overhead Allocations 315,705 300,331 (15,374)(5.1%)289,946 (25,758)(8.9%)Depreciation 2,186,247 2,103,591 (82,656)(3.9%)1,956,332 (229,915)(11.8%)Overhead Allocations: 17.956 5.229 29.1% 12.802 75 0.6% OH Risk Management 84.258 125.690 41.433 33.0% 3.439 3.9% 12,727 87.697 22.5% 52,029 73,445 21,416 29.2% 47,013 (5,016)(10.7%)OH Revenue Cycle 398,489 514,112 115,624 347,057 (51,432)(14.8%)2.158 3,474 1.316 37.9% 3,331 1,173 35.2% OH Internal Audit 21,931 24.321 2.390 9.8% 18,401 (3.530)(19.2%)20,678 15,845 (4,833)(30.5%)52,412 31,734 60.5% OH Administration 100,869 110,915 10,046 9.1% 409,355 308,486 75.4% 49.001 75.111 50.313 2.6% 450,244 525.779 75.535 441.663 26.110 34.8% 1.312 OH Human Resources 14.4% (8.581) (1.9%)27,535 41 529 13 994 33 7% 28 497 962 3.4% Legal 212 934 290 706 77 771 26.8% 157 925 (55.009) (34.8%)4 939 1 000 27.123 34 574 13.1% 3 939 20.2% 4 325 386 8 9% Records 7 451 21.6% 31 227 4.104 98,524 9,735 (3,473)(35.7%)10.542 (2,666)(25.3%)68.145 (30,379)(44.6%)64.160 (34,364)(53.6%) 13,208 OH Compliance 70,061 63,552 (6,509)(10.2%)45,618 (24,443)(53.6%)IT Operations 337,854 444,862 107,008 24.1% 353,885 16,031 4.5% 14,162 21,283 7,121 33.5% 18,717 4,555 24.3% IT Security 101,604 148.982 47,378 31.8% 153,390 51,786 33.8% 38,053 42,969 4,916 11.4% 37,824 (229)(0.6%)OH Finance 277,005 300.782 23,776 7.9% 229,085 (47,920)(20.9%)13,095 21,867 8,772 40.1% 13,649 554 4.1% Corporate Communications 104,192 153,067 48,874 31.9% 106,834 2,642 2.5%

157.300

1,317,918

308,504

147.520

350,476

1,854,177

(6.6%)

28.9%

12.0%

(9,780)

536,260

41,972

80.233

1,583,117

297,669

(77,067)

265,199

(10,835)

(96.1%)

16.8%

(3.6%)

OH Information Technology

IT Applications

IT Service Center

Lakeside Medical Statement of Revenues and Expenses DocuSign Envelope ID: DB661486-EB4F-4910-B75F-D9D6344EBEDE

		Cı	urrent Month				
Actual	Budget	Variance	%	Prior Year	Variance	%	
17,289	22,604	5,315	23.5%	-	(17,289)	-	OH Performance Excellence
21,016	15,047	(5,969)	(39.7%)	12,565	(8,451)	(67.3%)	Corporate Quality
38,938	55,382	16,444	29.7%	32,592	(6,346)	(19.5%)	OH Security Services
18,942	23,319	4,377	18.8%	7,381	(11,561)	(156.6%)	OH Supply Chain
13,168	13,415	247	1.8%	13,593	425	3.1%	HIM Department
23,747	22,746	(1,001)	(4.4%)	25,417	1,670	6.6%	OH Coding
2,370	2,615	245	9.4%	2,661	291	10.9%	OH Reimbursement
11,956	32,238	20,282	62.9%	-	(11,956)	-	OH Clinical Labor Pool
85,651	24,631	(61,020)	(247.7%)	=	(85,651)	-	District Nursing Admin
13,478	11,655	(1,823)	(15.6%)	=	(13,478)	-	District Operations Admin
4,185	5,218	1,033	19.8%	=	(4,185)	-	OH Mail Room
715,039	956,600	241,561	25.3%	605,118	(109,921)	(18.2%)	Total Overhead Allocations-
4,514,918	4,945,211	430,293	8.7%	5,074,430	559,513	11.0%	Total Expenses
\$ 357,024	\$ (2,925,705)	\$ 3,282,728	(112.2%)	\$ (1,571,931)	\$ 1,928,955	(122.7%)	Net Margin
134,194	239,617	(105,423)	(44.0%)	51,121	83,073	162.5%	Capital Contributions.
\$ 15,420,458	\$ 8,750,000	\$ 6,670,458	76.2%	-	\$ (15,420,458)	<u>-</u>	Transfer In/(Out)

Fiscal Year To Date

%	Variance	Prior Year	%	Variance	Budget	Actual
(23.7%)	(24,319)	102,759	19.7%	31,153	158,231	127,078
(70.1%)	(52,828)	75,386	(21.7%)	(22,884)	105,331	128,214
(7.7%)	(18,919)	246,798	31.5%	121,960	387,677	265,717
(144.6%)	(79,515)	54,971	17.6%	28,748	163,233	134,486
27.8%	37,144	133,469	(2.6%)	(2,419)	93,906	96,325
8.1%	14,834	182,101	(5.1%)	(8,045)	159,222	167,267
17.8%	3,641	20,476	8.0%	1,467	18,302	16,835
-	(61,962)	-	72.5%	163,702	225,665	61,962
-	(199,928)	-	(16.0%)	(27,513)	172,415	199,928
-	(81,035)	-	0.7%	551	81,586	81,035
-	(31,187)	-	14.6%	5,339	36,527	31,187
(2.5%)	(131,127)	5,177,658	20.7%	1,387,418	6,696,203	5,308,785
3.1%	1,028,718	32,936,889	8.3%	2,877,098	34,785,269	31,908,172
(16.7%)	\$ 3,162,771	\$ (18,993,858)	(23.8%)	\$ 4,942,126	\$ (20,773,213)	(15,831,087)
(80.9%)	(1,732,097)	2,141,893	(75.6%)	(1,267,523)	1,677,319	409,796
2.1%	\$ 335,083	\$ 15,755,541	(41.3%)	\$ (10,829,542)	\$ 26,250,000	\$ 15,420,458

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	Year to Date
Gross Patient Revenue	\$ 10,080,481	\$ 8,800,910	\$ 8,951,487	\$ 9,852,904	\$ 10,435,822	\$ 9,948,674	\$ 9,852,740	\$ 67,923,018
Contractual Allowance	6,960,095	6,690,169	6,384,679	6,897,296	8,009,502	6,857,695	7,038,327	48,837,765
Charity Care	988,277	480,197	707,481	493,753	335,107	466,506	444,256	3,915,577
Bad Debt	727,132	421,285	349,033	930,450	548,250	769,670	902,043	4,647,863
Total Contractuals and Bad Debt	8,675,504	7,591,651	7,441,194	8,321,499	8,892,859	8,093,872	8,384,626	57,401,204
Other Patient Revenue	88,484	74,967	61,973	533,908	534,357	534,357	3,375,796	5,203,843
Net Patient Service Revenue	1,493,461	1,284,225	1,572,267	2,065,314	2,077,320	2,389,160	4,843,910	15,725,657
Collection %	14.82%	14.59%	17.56%	20.96%	19.91%	24.01%	49.16%	23.15%
Non-Operating Revenues								
Grants	26,417	32,417	48,132	35,655	35,655	26,628	11,592	216,496
Interest Earnings	5,113	-	-	-	-	-	-	5,113
Other Revenue	16,682	21,934	22,685	18,510	17,432	16,136	16,440	129,819
Total Other Revenues	\$ 48,212	\$ 54,350	\$ 70,817	\$ 54,165	\$ 53,087	\$ 42,764	\$ 28,032	\$ 351,428
Total Non-Operating Revenues	\$ 1,541,673	\$ 1,338,576	\$ 1,643,084	\$ 2,119,478	\$ 2,130,407	\$ 2,431,924	\$ 4,871,942	\$ 16,077,085
Direct Operating Expenses:								
Salaries and Wages	1,509,078	1,398,324	1,538,874	1,461,623	1,513,810	1,526,819	1,435,783	10,384,311
Benefits	378,749	371,906	391,697	408,015	393,397	422,192	427,922	2,793,880
Purchased Services	(2,240)	445,195	283,737	275,317	687,564	333,698	303,379	2,326,651
Medical Supplies	108,060	155,310	168,940	103,817	136,447	180,618	86,156	939,347
Other Supplies	23,910	77,372	70,301	97,543	99,970	82,935	77,568	529,599
Contracted Physician Expense	618,655	614,849	655,974	766,747	825,327	497,023	728,774	4,707,348
Drugs	63,488	46,762	73,912	81,162	88,479	(51,494)	54,220	356,530
Repairs and Maintenance	127,544	197,140	197,036	154,280	215,493	131,126	222,116	1,244,736
Lease and Rental	23,455	35,635	13,455	23,333	27,706	30,044	20,993	174,620
Utilities	71,820	70,039	86,801	78,566	86,347	96,120	79,695	569,387
Other Expense	35,763	33,354	59,283	79,758	73,646	(42,936)	28,291	267,159
Interest Expense	-	-	647	175	292	272	253	1,638
Insurance	23,571	9,936	8,324	19,026	19,026	19,026	19,026	117,934
Total Operating Expenses	2,981,852	3,455,822	3,548,980	3,549,364	4,167,503	3,225,443	3,484,174	24,413,139

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	Year to Date
Net Performance before Depreciation & Overhead Allocations	\$ (1,440,179)	\$ (2,117,246)	\$ (1,905,896)	\$ (1,429,885)	\$ (2,037,096)	\$ (793,519)	\$ 1,387,767	\$ (8,336,055)
Depreciation	301,177	301,177	332,601	311,557	312,015	312,015	315,705	2,186,247
Overhead Allocations:								
OH Risk Management	12,567	11,520	12,024	11,574	12,489	11,357	12,727	84,258
OH Revenue Cycle	57,499	53,444	-	114,956	60,162	60,399	52,029	398,489
OH Internal Audit	3,917	3,324	3,284	3,505	3,482	2,260	2,158	21,931
OH Administration	2,492	20,515	13,598	15,146	13,865	14,575	20,678	100,869
OH Human Resources	64,825	51,507	102,236	51,946	68,582	62,147	49,001	450,244
Legal	24,453	26,695	24,368	44,215	36,330	29,338	27,535	212,934
Records	3,967	3,868	4,137	4,230	3,193	3,788	3,939	27,123
OH Compliance	14,924	12,909	15,950	13,438	14,157	13,938	13,208	98,524
IT Operations	46,066	52,819	6,356	74,883	39,474	48,196	70,061	337,854
IT Security	12,492	17,837	12,292	13,910	17,335	13,576	14,162	101,604
OH Finance	37,347	37,992	41,752	35,410	41,718	44,734	38,053	277,005
Corporate Communications	19,876	16,637	12,876	11,225	15,778	14,705	13,095	104,192
OH Information Technology	27,070	19,744	22,924	28,341	15,324	22,877	21,021	157,300
IT Applications	121,704	71,907	-	803,973	127,105	128,098	65,131	1,317,918
IT Service Center	45,647	33,287	39,119	37,987	41,788	49,175	61,501	308,504
OH Performance Excellence	26,352	11,409	16,527	17,429	16,028	22,043	17,289	127,078
Corporate Quality	14,471	12,464	18,628	18,083	21,999	21,553	21,016	128,214
OH Security Services	40,055	33,123	39,430	55,297	33,544	25,329	38,938	265,717
OH Supply Chain	22,567	18,276	19,363	19,201	18,932	17,205	18,942	134,486
HIM Department	14,803	13,007	16,624	10,976	14,089	13,658	13,168	96,325
OH Coding	27,656	20,301	24,771	23,105	23,880	23,807	23,747	167,267
OH Reimbursement	2,084	2,670	2,425	2,425	2,412	2,450	2,370	16,835
OH Clinical Labor Pool	2,451	2,605	7,863	14,540	11,526	11,021	11,956	61,962
District Nursing Admin	22,212	10,967	16,630	25,141	12,354	26,973	85,651	199,928
District Operations Admin	13,045	7,010	14,921	11,741	10,684	10,156	13,478	81,035
OH Mail Room	4,251	4,658	5,736	2,834	4,520	5,004	4,185	31,187
Total Overhead Allocations	684,793	570,495	493,835	1,465,511	680,750	698,362	715,039	5,308,785

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	Year to Date
Total Expenses	3,967,822	4,327,495	4,375,417	5,326,432	5,160,268	4,235,821	4,514,918	31,908,172
Net Margin	\$ (2,426,149)	\$ (2,988,919)	\$ (2,732,332)	\$ (3,206,953)	\$ (3,029,861)	\$ (1,803,896)	\$ 357,024	\$ (15,831,087)
Capital Contributions.		-	41,700	-	-	233,902	134,194	409,796
General Fund Support/Transfer In		-	-	-	-	-	\$15,420,458	\$15,420,458



Lakeside Medical Center Statistical Information

Admissions	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total	% Var to Prior Yr
Newborn	-	-	-	-	-	-	-	-	-	-	-	-	-	68	(100.0%)	21	(100.0%)
Pediatrics	3	-	-	1	1	-	-	-	-	-	-	-	5	37	(86.4%)	30	(83.3%)
Adult	39	34	34	35	35	43	46	-	-	-	-	-	266	569	(53.2%)	283	(6.0%)
Total	42	34	34	36	36	43	46	-	-	-	-	-	271	673	(59.7%)	334	(18.9%)
Adjusted Admissions	210	153	194	252	204	224	239	-	-	-	-	-	1,477	3,427	(56.9%)	1,923	(23.2%)
Patient Days																	
Med Surg (14 beds)	3	23	43	14	26	24	41	-	-	-	-	-	174	49	255.1%	178	(2.2%)
Pediatrics (12 beds)	6	4	-	2	6	-	-	-	-	-	-	-	18	120	(85.0%)	127	(85.8%)
Telemetry (22 beds)	58	86	74	25	48	108	88	-	-	-	-	-	487	1,542	(68.4%)	427	14.1%
ICU (6 beds)	97	59	56	39	93	59	72	-	-	-	-	-	475	515	(7.8%)	508	(6.5%)
Obstetrics (16 beds)	-	-	-	-	-	-	-	-	-	-	-	-	-	238	(100.0%)	60	(100.0%)
Total (70 beds)	164	172	173	80	173	191	201	-	-	-	-	-	1,154	2,464	(53.2%)	1,300	(11.2%)
Adjusted Acute Patient Days	820	774	989	560	981	996	1,045	-	-	-	-	-	6,166	12,579	(51.0%)	7,540	(18.2%)
Other Key Inpatient Statistics																	
Occupancy Percentage	8%	8%	8%	4%	9%	9%	10%	0%	0%	0%	-	-	5%		(72.8%)	9%	(48.4%)
Average Daily Census (excl. newborns)	5.3	5.7	5.6	2.6	6.2	6.2	6.7						5.5	11.6	(53.0%)	6.1	(10.6%)
Average Daily Census (incl. newborns)	5.3	5.7	5.6	2.6	6.2	6.2	6.7						5.5	12.4	(56.1%)	6.2	(12.5%)
Average Length of Stay (excl newborns)	3.90	5.06	5.09	2.22	4.81	4.44	4.37	-	-	-	-	-	4.27	4.07	4.9%	4.28	(0.1%)
Average Length of Stay (incl newborns)	3.90	5.06	5.09	2.22	4.81	4.44	4.37	-	-	-	-	-	4.27	3.91	9.2%	4.16	2.6%
Case Mix Index- Medicare	1.5255	2.1010	1.6395	1.6578	1.5335	1.6994	1.2080	-	-	-	-	-	1.6235			1.5821	
Case Mix Index- Medicaid	· -	0.6089				0.5471	0.6090	-	-	-	-	-	0.2521			0.8786	
Case Mix Index- All Payers	1.4756	2.3156	1.2984	1.5218	1.4462	1.5020	1.1568	-	-	-	-	-	1.5309			1.2494	
Emergency Room and Outpatients																	
ER Admissions	31	22	27	22	26	36	41	-	-	-	-	-	205	311	(34.1%)	198	3.5%
ER Visits	1,884	1,645	1,653	1,729	1,727	1,700	1,695	-	-	-	-	-	12,033	10,495	14.7%	10,422	15.5%
Outpatient Visits	288	123	266	295	273	270	289	-	-	-	-	-	1,804	2,514	(28.2%)	2,514	(28.2%)
ER and Outpatient Visits	2,314	1,768	1,919	2,024	2,000	1,970	1,984	-	-	-	-	-	13,979	13,009	7.5%	12,936	8.1%
Observation Patient Stays	112	107	120	132	122	121	108	-	-	-	-	-	822	873	(5.8%)	873	(5.8%)
Surgery and Other Procedures																	
Inpatient Surgeries	13	12	12	8	12	16	22	-	-	-	-	-	95	150	(36.7%)	60	58.3%
Outpatient Surgeries	-	-	-	-	-	-	2	-	-	-	-	-	2	45	(95.6%)	1	100.0%
Endoscopies	9	4	5	1	2	6	4	-	-	-	-	-	31	72	(56.9%)	9	244.4%
Radiology Procedures	2,140	2,100	2,163	2,313	2,442	2,293	2,221	-	-	-	-	-	15,672	14,208	10.3%	14,212	10.3%
Lab Charges	11,871	11,051	10,967	11,404	11,389	11,354	10,259	-	-	-	-	-	78,295	71,784	9.1%	95,997	(18.4%)
Staffing																	
Paid FTE	221.31	220.50	-	-	-	-	-	-	-	-	-	-	220.91	265.25	(16.7%)	240.49	(8.1%)
Paid FTE per Adjusted Occupied Bed	8.37	8.55	-	-	-	-	-						7.57	4.46	69.9%	6.76	12.0%
Operational Performance																	
Gross Revenue Per Adj Pat Day	12,291	11,372	9,052	17,591	10,633	9,989	9,425						11,479	5,731	100.3%	8,567	34.0%
Net Revenue Per Adj Pat Day	1,821	1,659	1,590	3,687	2,116	2,399	4,633						2,558	1,206	112.1%	1,844	38.7%
Salaries & Benefits as % of Net Pat Revenue	126%	138%	123%	91%	92%	82%	38%						84%		(14.0%)	94%	(10.8%)
Labor Cost per Adj Pat Day	2,302	2,287	1,952	3,338	1,943	1,957	1,783						2,223	1,183	87.9%	1,721	29.2%
Total Expense Per Adj Pat Day	3,636	4,466	3,589	6,337	4,246	3,239	3,333						4,121	2,290	79.9%	3,467	18.9%

64,162

12,969

34.849

11,992

19,251

58,201

19,491

39,351

20,025

19,300

(5,961)

6,522

4.502

8,033

49

(10.2%)

33.5%

11.4%

40.1%

0.3%

34.452

14,135

28.566

10,308

(29,710)

1,166

(6,283)

(1,684)

(19,251)

(86.2%)

(22.0%)

(16.3%)

8.2%

IT Operations

IT Security

OH Finance

Corporate Communications

OH Information Technology

Current Month Fiscal Year To Date Actual Rudget Variance **Prior Year** % Variance Prior Year Variance % 96 Variance Actual Budget \$ 3.138.945 \$ 627,133 \$ 2,815,106 11.5% \$ 20,426,417 \$ 17,363,039 \$ 3,063,378 17.6% \$ 17,635,360 \$ 2,791,057 15.8% \$ 2.511.811 25.0% \$ 323,838 Gross Patient Revenue 815,993 805,259 10.734 1.3% 998,014 (182,020)(18.2%)Contractual Allowance 6,459,613 5,567,801 891,812 16.0% 5,862,398 597.215 10.2% 1,166,762 1,052,501 114,262 10.9% 979,676 187,086 19.1% Charity Care 7,470,358 7,273,521 196,838 2.7% 7,050,807 419,551 6.0% 309,917 224,074 85.843 38.3% 527,608 (217,691)(41.3%)Bad Debt 2,344,305 1,550,353 793,952 51.2% 1,924,667 419,638 21.8% 2,292,672 2,081,834 210,838 10.1% 2,505,297 (212,625)(8.5%)Total Contractuals and Bad Debt 16,274,276 14,391,674 1,882,602 13.1% 14,837,872 1,436,404 9.7% 679,561 324,247 355,315 109.6% 224,901 454,660 202.2% Other Patient Revenue 4,224,887 2,240,301 1.984.587 88.6% 2.300,078 1,924,809 83.7% 754,225 771,609 102.3% 185.4% 60.7% 1,525,834 534,711 991,123 Net Patient Service Revenue 8,377,028 5,211,666 3,165,363 5,097,566 3,279,463 64.3% 48.61% 30.03% 18.99% Collection % 41.01% 30.02% 28.91% 766.155 766.917 (762)(0.1%)730.315 35.840 4.9% Grants 4.580.459 5.298.710 (718.251) (13.6%)6.896.353 (2.315.895)(33.6%) 1 943 1 943 1 943 Interest Earnings Other Financial Assistance 738,416 (738,416)3,630 11,204 (7,574)(67.6%)101,773 (98,143)(96.4%) 25.101 77.410 (52,309)(67.6%)346.930 Other Revenue (321,829)(92.8%)\$ 763,273 \$ 10,587,786 \$ 2 295 619 \$ 1.532.346 49.8% \$ 1.366.799 \$ 928.820 68.0% Total Revenues \$ 12.984.531 \$ 2.396,746 22.6% \$ 13.079.265 \$ (94,734) (0.7%)**Direct Operating Expenses:** 1,843,046 2,103,159 260,113 12.4% 1,543,212 (299,834)(19.4%)Salaries and Wages 12,760,231 14,932,128 2,171,896 14.5% 11,618,403 (1,141,828)(9.8%)536,705 7.224 1.3% 415.751 (27.4%)3.458.824 3.780.123 321.299 8.5% 3.041.177 529.481 (113,731)Benefits (417.647)(13.7%)114 020 117 137 3 117 2 7% 40 767 (73, 253)(179.7%) Purchased Services 931 194 819 959 (111.235)(13.6%)190 121 (741,073)(389.8%) 80.069 116.203 36.134 31 1% 30.198 (49,872)(165.2%)Medical Supplies 654.994 813 423 158 429 19.5% 552,990 (102,004)(18.4%)45,513 151,867 318,591 27,911 17.602 38.7% 19.539 (42.8%)166,724 52.3% 116,529 (8,372)Other Supplies (35,339)(30.3%)91,847 68,151 (23.696)(34.8%) 65.942 (25,905)(39.3%) Medical Services 585.456 477.057 (108.399) (22.7%)417.625 (167,831)(40.2%)53.006 57.362 4.356 7.6% 43.958 (9,047)(20.6%)Drugs 363.971 401 534 37.563 9.4% 303.669 (60,302)(19.9%)86,800 58,246 (28,554)(49.0%)36,409 (50,391)(138.4%)Repairs and Maintenance 316,788 407,722 90,934 22.3% 214,841 (101,946)(47.5%)92,625 153,520 60,895 39.7% 162,213 69,589 42.9% Lease and Rental 624,439 1,074,637 450,198 41.9% 800,730 176,291 22.0% (2,601)10,185 14,618 4,433 30.3% 7,585 (34.3%)Utilities 59,495 102,326 42,831 41.9% 51,454 (8,041)(15.6%)92,735 116,459 23,724 20.4% 24,383 (68,353)(280.3%) Other Expense 590,244 815,213 224,969 27.6% 511,655 (78,589)(15.4%)17,630 9,141 (8,489)(92.9%)(17,630)Interest Expense 128,107 67,493 (60,614)(89.8%)(128, 107)4 947 6.528 1,580 24 2% 4,622 (325)(7.0%)34 632 45 693 11,061 24 2% 33 887 (745)(2.2%)Insurance 3,044,303 3,402,741 10.5% 2,394,579 (27.1%) 24,055,898 3,395,656 17,853,081 358,438 (649,724) Total Operating Expenses 20,660,242 14.1% (2.807,161)(15.7%) Net Performance before Depreciation & \$ (1,870,396) \$ 1,121,712 (60.0%) \$ (1,027,780) \$ 279,097 (27.2%) \$ (7,675,711) \$ (13,468,112) \$ 5,792,401 (43.0%) \$ (4,773,815) \$ (748,684) \$ (2.901.896) 60.8% **Overhead Allocations** 89,813 73,871 (15,942)(21.6%)26,619 (63, 194)(237.4%)Depreciation 619,294 517,097 (102,197)(19.8%)182,290 (437,004)(239.7%)Overhead Allocations: 11,655 16,443 4,788 29.1% 9,668 (1,987)(20.6%) OH Risk Management 77,163 115,101 37,938 33.0% 66,230 (10,933)(16.5%)73,335 103,522 30,187 29.2% 75,286 1,951 2.6% OH Revenue Cycle 561,679 724,654 162.975 22.5% 555,767 (5.912)(1.1%)1,976 3,182 1,206 37.9% 540 21.5% OH Internal Audit 20,085 22,274 2,189 9.8% 13,899 (6,186)(44.5%) 2.516 24.239 28.133 3.894 13.8% 9.948 158.847 196.931 38.084 19.3% 34.187 29.1% Home Office Facilities 209.489 50.642 24.2% 18 937 14 511 (4,426)(30.5%)39 583 20 646 52 2% OH Administration 92 378 101 577 9 199 9 1% 309 159 216 781 70 1% 99 173 34 475 594 478 694 211 99 733 (21.2%)64 698 34.8% 55 879 (8.819)(15.8%)OH Human Resources 14 4% 490 534 (103.944)38.033 12.817 33.7% 21.522 (3,694)(17.2%)195,004 266,231 71.227 26.8% 119.271 (63.5%)25,216 Lega (75,733)3,607 4,523 916 20.3% 3,266 (341)(10.4%)Records 24,841 31,661 6,820 21.5% 23,584 (1,257)(5.3%)12,096 8,915 (3,181)(35.7%)7.962 (4,134)(51.9%)OH Compliance 90,228 62,405 (27,823)(44.6%)48,455 (41,773)(86.2%)

39

309,408

93,048

253,680

95,417

144,055

407,407

136,437

275.457

140,175

135,100

97,999

43,389

21.777

44,758

(8,955)

24.1%

31.8%

7.9%

31.9%

(6.6%)

267,265

115,843

173.013

80,686

60,595

(42,143)

22,795

(80,667)

(14,731)

(83,460)

(15.8%)

19.7%

(46.6%)

(18.3%)

(137.7%)

Primary Care Clinics Statement of Pevenues and Expenses DocuSign Envelope ID: DB661486-EB4F-4910-B75F-D9D6344EBEDE

		C	urrent Month				
Actual	Budget	Variance	%	Prior Year	Variance	%	
59,647	242,579	182,932	75.4%	87,647	28,000	31.9%	IT Applications
56,323	45,852	(10,471)	(22.8%)	52,726	(3,597)	(6.8%)	IT Service Center
15,833	20,701	4,868	23.5%	-	(15,833)	-	OH Performance Excellence
19,246	13,780	(5,466)	(39.7%)	9,489	(9,757)	(102.8%)	Corporate Quality
38,937	55,383	16,446	29.7%	35,851	(3,086)	(8.6%)	OH Security Services
17,348	21,357	4,009	18.8%	5,574	(11,774)	(211.2%)	OH Supply Chain
12,059	12,286	227	1.8%	10,316	(1,743)	(16.9%)	HIM Department
21,748	20,831	(917)	(4.4%)	19,289	(2,459)	(12.7%)	OH Coding
2,170	2,394	224	9.4%	2,020	(150)	(7.4%)	OH Reimbursement
10,949	29,523	18,574	62.9%	-	(10,949)	-	OH Clinical Labor Pool
78,439	22,557	(55,882)	(247.7%)	-	(78,439)	-	District Nursing Admin
12,343	10,674	(1,669)	(15.6%)	-	(12,343)	-	District Operations Admin
3,833	4,779	946	19.8%	-	(3,833)	-	OH Mail Room
727,857	975,498	247,641	25.4%	560,242	(167,615)	(29.9%)	Total Overhead Allocations-
3,861,973	4,452,110	590,137	13.3%	2,981,440	(880,533)	(29.5%)	Total Expenses
\$ (1,566,354)	\$ (2,919,765)	\$ 1,353,411	(46.4%)	\$ (1,614,641)	\$ 48,287	(3.0%)	Net Margin
201,342	252,458	(51,116)	(20.2%)	10,923	190,419	1,743.3%	Capital Contributions.
\$ 14,702,849	\$ 9,250,000	\$ 5,452,849	58.9%	-	\$ (14,702,849)	<u>-</u>	Transfer In/(Out)

Fiscal Year To Date

%	Variance	Prior Year	%	Variance	Budget	Actual
(0.9%)	(11,325)	1,195,621	28.9%	491,107	1,698,053	1,206,946
(25.7%)	(57,718)	224,809	12.0%	38,437	320,964	282,527
(50.0%)	(38,768)	77,609	19.7%	28,530	144,907	116,377
(106.2%)	(60,486)	56,933	(21.7%)	(20,959)	96,460	117,419
2.1%	5,763	271,478	31.5%	121,966	387,681	265,715
(196.7%)	(81,647)	41,515	17.6%	26,337	149,499	123,162
12.9%	13,078	101,292	(2.6%)	(2,212)	86,002	88,214
(10.8%)	(14,985)	138,199	(5.1%)	(7,367)	145,817	153,184
0.8%	123	15,541	8.0%	1,340	16,758	15,418
-	(56,744)	=	72.5%	149,919	206,664	56,744
-	(183,094)	=	(16.0%)	(25,198)	157,896	183,094
-	(74,210)	=	0.7%	506	74,716	74,210
-	(28,562)	=	14.6%	4,888	33,450	28,562
(16.4%)	(765,095)	4,656,787	20.6%	1,406,606	6,828,488	5,421,882
(17.7%)	(4,009,260)	22,692,158	15.0%	4,700,064	31,401,483	26,701,418
42.7%	\$ (4,103,995)	\$ (9,612,892)	(34.1%)	\$ 7,096,810	\$ (20,813,697)	\$ (13,716,887)
4,777.4%	521,839	10,923	(69.9%)	(1,234,444)	1,767,206	532,762
(87.5%)	\$ (6,860,269)	\$ 7,842,580	(47.0%)	\$ (13,047,151)	\$ 27,750,000	\$ 14,702,849

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	Year to Date
Gross Patient Revenue	\$ 3,208,530	\$ 2,531,499	\$ 2,552,091	\$ 2,896,182	\$ 2,909,023	\$ 3,190,147	\$ 3,138,945	\$ 20,426,417
Contractual Allowance	1.050.426	940,971	795,450	011 750	1 01 4 20E	921,809	915 002	6,459,613
	1,059,426	893,302	,	911,759	1,014,205	,	815,993	, ,
Charity Care Bad Debt	1,188,343 325,374	,	917,542 347,137	1,078,843	1,050,015	1,175,551	1,166,762 309,917	7,470,358
		204,443	· · · · · · · · · · · · · · · · · · ·	404,411	354,100	398,923		2,344,305
Total Contractuals and Bad Debt	2,573,143	2,038,717	2,060,129	2,395,013	2,418,320	2,496,283	2,292,672	16,274,276
Other Patient Revenue	566,684	575,505	543,247	678,114	590,888	590,888	679,561	4,224,887
Net Patient Service Revenue	1,202,071	1,068,287	1,035,210	1,179,284	1,081,590	1,284,752	1,525,834	8,377,028
Collection %	37.46%	42.20%	40.56%	40.72%	37.18%	40.27%	48.61%	41.01%
Non-Operating Revenues								
Grants	550,122	658,694	428,700	450,916	969,806	756,066	766,155	4,580,459
Interest Earnings	1,943	-	-	-	-	-	-	1,943
Other Revenue	1,437	2,526	13,368	1,092	2,155	895	3,630	25,101
Total Other Revenues	\$ 553,502	\$ 661,220	\$ 442,068	\$ 452,008	\$ 971,960	\$ 756,960	\$ 769,785	\$ 4,607,503
Total Non-Operating Revenues	\$ 1,755,573	\$ 1,729,507	\$ 1,477,278	\$ 1,631,292	\$ 2,053,550	\$ 2,041,712	\$ 2,295,619	\$ 12,984,531
Direct Operating Expenses:								
Salaries and Wages	1,872,309	1,512,292	1,998,118	1,593,013	1,992,463	1,948,992	1,843,046	12,760,231
Benefits	471,718	444,080	475,086	511,022	495,690	531,749	529,481	3,458,824
Purchased Services	3,780	39,841	27,633	301,222	336,285	108,413	114,020	931,194
Medical Supplies	31,086	71,763	74,918	166,912	88,454	141,793	80,069	654,994
Other Supplies	5,859	9,819	7,603	12,044	12,747	75,884	27,911	151,867
Medical Services	37,749	102,323	125,019	69,614	82,573	76,331	91,847	585,456
Drugs	74,182	46,702	41,892	42,320	42,188	63,681	53,006	363,971
Repairs and Maintenance	34,302	44,761	36,325	64,782	33,531	16,288	86,800	316,788
Lease and Rental	191,910	129,886	(54,422)	90,137	90,805	83,498	92,625	624,439
Utilities	5,558	13,231	5,510	7,644	10,006	7,361	10,185	59,495
Other Expense	86,265	78,069	93,788	58,676	105,038	75,674	92,735	590,244
Interest Expense	-	-	56,288	18,450	17,949	17,790	17,630	128,107
Insurance	4,947	4,947	4,947	4,947	4,947	4,947	4,947	34,632
Total Operating Expenses	2,819,665	2,497,713	2,892,703	2,940,782	3,312,676	3,152,400	3,044,303	20,660,242

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	Year to Date
Net Performance before Depreciation & Overhead Allocations	\$ (1,064,092)	\$ (768,206)	\$ (1,415,425)	\$ (1,309,490)	\$ (1,259,126)	\$ (1,110,688)	\$ (748,684)	\$ (7,675,711)
Depreciation	30,892	30,892	201,655	87,803	89,261	88,977	89,813	619,294
Overhead Allocations:								
OH Risk Management	11,508	10,550	11,012	10,599	11,437	10,402	11,655	77,163
OH Revenue Cycle	81,046	75,330	-	162,033	84,800	85,134	73,335	561,679
OH Internal Audit	3,588	3,044	3,008	3,211	3,189	2,070	1,976	20,085
Home Office Facilities	26,450	25,091	-	37,902	19,592	25,574	24,239	158,847
OH Administration	2,283	18,787	12,453	13,871	12,698	13,349	18,937	92,378
OH Human Resources	85,592	68,007	134,987	68,587	90,552	82,055	64,698	594,478
Legal	22,394	24,447	22,316	40,492	33,271	26,867	25,216	195,004
Records	3,633	3,542	3,789	3,875	2,924	3,470	3,607	24,841
OH Compliance	13,667	11,822	14,607	12,306	12,965	12,765	12,096	90,228
IT Operations	42,187	48,371	5,820	68,578	36,151	44,138	64,162	309,408
IT Security	11,440	16,335	11,257	12,739	15,875	12,433	12,969	93,048
OH Finance	34,202	34,793	38,236	32,428	38,205	40,967	34,849	253,680
Corporate Communications	18,203	15,236	11,791	10,279	14,449	13,466	11,992	95,417
OH Information Technology	24,790	18,081	20,994	25,954	14,034	20,951	19,251	144,055
IT Applications	111,456	65,852	-	736,277	116,402	117,312	59,647	1,206,946
IT Service Center	41,803	30,484	35,825	34,788	38,269	45,034	56,323	282,527
OH Performance Excellence	24,133	10,449	15,136	15,961	14,678	20,187	15,833	116,377
Corporate Quality	13,253	11,415	17,059	16,561	20,146	19,739	19,246	117,419
OH Security Services	40,055	33,123	39,430	55,297	33,543	25,329	38,937	265,715
OH Supply Chain	20,666	16,737	17,733	17,584	17,338	15,756	17,348	123,162
HIM Department	13,556	11,912	15,225	10,052	12,903	12,507	12,059	88,214
OH Coding	25,327	18,592	22,685	21,159	21,870	21,803	21,748	153,184
OH Reimbursement	1,908	2,445	2,220	2,221	2,209	2,244	2,170	15,418
OH Clinical Labor Pool	2,245	2,386	7,201	13,315	10,555	10,094	10,949	56,744
District Nursing Admin	20,342	10,043	15,230	23,024	11,314	24,702	78,439	183,094
District Operations Admin	11,946	6,420	13,665	10,752	9,784	9,300	12,343	74,210
OH Mail Room	3,893	4,266	5,253	2,595	4,140	4,583	3,833	28,562

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	Year to Date
Total Overhead Allocations	711,568	597,561	496,932	1,462,440	703,293	722,231	727,857	5,421,882
Total Expenses	3,562,125	3,126,166	3,591,290	4,491,025	4,105,230	3,963,609	3,861,973	26,701,418
Net Margin	\$ (1,806,552)	\$ (1,396,660)	\$ (2,114,013)	\$ (2,859,733)	\$ (2,051,680)	\$ (1,921,897)	\$ (1,566,354)	\$ (13,716,887)
Capital Contributions.	204,850	-	79,780	-	-	46,790	201,342	532,762
General Fund Support/Transfer In		-	-	-	-	-	\$14,702,849	\$14,702,849

	Clinic Administration	Belle Glade Medical Clinic	Delray Medical Clinic	Lantana Medical Clinic	Mangonia Park Medical Clinic	West Palm Beach Medical Clinic	Jupiter Medical Clinic	Lake Worth Medical Clinic	Lewis Center Medical Clinic	West Boca Medical Clinic	St Ann Place Medical Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Atlantis Medical Clinic	Port Medical Clinic	Total
Gross Patient Revenue	\$ 1,093	\$ 1,384,053	\$ 1,179,352	\$ 3,492,873	\$ 886,244	\$ 2,512,433	\$ 721,822	\$ 1,848,862	\$ 61,667	\$ 480,597	\$ 20,327	\$ 87,627	\$ 2,357	\$ 57,541	<u>.</u>	· \$ 39,276	\$ 12,776,123
Contractual Allowance	(643,257)	550,095	452,916	940,407	290,718	799,828	284,139	904,987	31,869	261,561	6,250	3,605	2,534	41,782		1,502	3,928,938
Charity Care	(36,020)	384,009	371,936	1,403,751		912,124	272,181	632,211		162,226		67,811	285	6,713			
Bad Debt	(2,986)	121,729	141,415	373,744	197,514	253,476	79,056	160,756		36,849	6,782	11,986	29	7,397		693	1,397,623
Total Contractual Allowances and Bad Debt	(682,263)	1,055,833	966,267	2,717,902	634,727	1,965,428	635,376	1,697,953	54,227	460,636	17,601	83,402	2,848	55,892		30,587	9,696,417
Other Patient Revenue	-	305,454	203,607	736,927	105,220	630,062	164,265	420,938	3 40,974	203,304	7,407	22,413	1	4,280	24,035	266	2,869,150
Net Patient Revenue Collection %	683,356 62,515.43%	633,674 45.78%	416,691 35.33%	1,511,897 43 . 29%		1,177,067 46.85%	250,711 34.73%	571,847 30.93%		223,265		26,638 30.40%	(490) (20.80%)	5,929 10.30%			5,948,856 46.56%
Grants	700,981	405,897	306,840	548,975		553,421	199,938			177,408		41,580	(======, <u>-</u>	39,158			3,816,766
Interest Earnings	1,943		-			-	-					-	-				1,943
Other Revenue	20,485	3,414		-	-	-	-		-		-	-	-			-	23,899
Total Other Revenues	723,409	409,311	306,840	548,975		553,421	199,938	441,206		177,408		41,580	-	39,158			-,,
Total Revenues	\$ 1,406,765	\$ 1,042,985	\$ 723,531	\$ 2,060,872	\$ 727,368	\$ 1,730,488	\$ 450,649	\$ 1,013,052	\$ 49,150	\$ 400,673	\$ 40,127	\$ 68,218	\$ (490)	\$ 45,087	\$ 24,035	\$ 8,954	\$ 9,791,463
Direct Operational Expenses:																	
Salaries and Wages	2,103,942	970,390	807,892	1,714,782		1,367,086	529,235	1,223,092		454,398		125,609	-	101,354		-	10,498,207
Benefits	670,651	235,119	222,452	450,744		306,207	131,692			107,022		42,347	<u>-</u>	28,019		-	2,840,229
Purchased Services	180,140	22,578	317,465	4,239		9,480	9,280			12,396		1 501	355	600		-	902,414
Medical Supplies	0.500	41,424	62,567	88,099		75,702	20,327	72,803		34,773		1,501	82	1,618			460,783
Other Supplies Medical Services	3,533	5,005 68,711	10,976 54,414	9,262 82,112		4,839 84,199	4,898 76,675	5,484 156,195				4,968	682	1,571	49,778	-	109,801 585,456
Medical Services Drugs	-	68,711 31,398	54,414 91,967	82,112 82,138		84,199 88,912	76,675 178					100	-	15		-	585,456 363,624
Repairs and Maintenance	217,568	3,105	15,487	4,021		3,317	2,235	12,940				6,737	5,524	11,866			295,924
Lease and Rental	217,300	53,207	65,164	98,220		88,149	34,748					60	25	60			463,250
Utilities	-	15,249	5,449	1,170		1,170	7,803			3,362		-	2.5	-			45,859
Other Expense	90,676	111,885	32,770	35,049		69,141	23,229	102,844		12,701		905	137	2,237	1,763		521,449
Interest Expense	1,364	-	45,121		20,747	-	8,604	11,622		22,743			-				110,201
Insurance		3,732	1,821	4,708	469	3,967	1,046	2,793	3 299	807	-	4,930	4,755	4,986		-	34,314
Total Operating Expenses	3,267,874	1,561,801	1,733,547	2,574,543	1,860,122	2,102,168	849,949	1,992,649	23,203	721,396	141,196	187,158	11,560	152,326	52,017	-	17,231,509
Net Performance before Depreciation & Overhead Allocations	(1,861,109)	(518,817)	(1,010,016)	(513,671)	(1,132,754)	(371,681)	(399,300)	(979,597)	25,947	(320,723)	(101,068)	(118,940)	(12,050)	(107,239)	(27,981)	8,954	(7,440,046)
Depreciation	3,039	54,095	20,469	8,064	12,842	11,803	905	2,742		4,909	-	-	8,099	48,724	784	-	176,475
Overhead Allocations:																	
OH Risk Management	64,384	-	-	-	-	-	-				-	-	-	-		-	64,384
OH Revenue Cycle	417,464	-	-	-	-	-	-				-	-	-	-		-	417,464
OH Internal Audit	16,759	-	-	-	-	-	-				-	-	-	-		-	16,759
Home Office Facilities	124,088	-	-	-	-	-	-				-	-	-	-		-	124,088
OH Administration	77,079	-	-	-	-	-	-			-	-	-	-	-		-	77,079
OH Human Resources	488,936	-	-	-	-	-	-			•	-	-	-	-			488,936
Legal Records	162,709 20,727	-	-	-		-	-				-						162,709 20,727
OH Compliance	75,286	-	-		-	-	-				-	-	-			_	75,286
IT Operations	258,166	-	-	_		_	_										258,166
IT Security	77,638	_	_	_	_	_	_					_	-	_			77,638
OH Finance	211,669	_				-											211,669
Corporate Communications	79,615	-	-	-	-	-	-			-		-	-	-		-	79,615
OH Information Technology	120,199	-	-	-		-	-					-	-	-			120,199
IT Applications	1,007,064	-	-			-						-	-				1,007,064
IT Service Center	235,737	-	-	-	-	-	-	-		-	-	-	-	-		-	235,737
OH Performance Excellence	97,104	-	-	-	-	-	-	-		-	-	-	-	-		-	97,104
Corporate Quality	97,973	-	-	-	-	-					-	-	-	-		-	97,973
OH Security Services	177,143	-	-	-	-	-	-	-		-	-	-	-	-		-	177,143
OH Supply Chain	102,766	-	-	-	-	-	-					-	-	-			102,766
HIM Department	73,605	-	-	-	-	-	-					-	-	-			73,605
OH Coding OH Reimbursement	127,815 12,864	-	-	-	-	-	-				-	-	-	-		-	127,815 12,864
OH Clinical Labor Pool	12,864 47,347	-	-	-	-	-	-	-		-	-	-	-	-		-	12,864 47,347
District Nursing Admin	152,772	-	-			-						-	-				152,772
District Operations Admin	61,920	_	_	_		_	_					_	_	_			61,920
OH Mail Room	23,831	-	-	-	-	-	-			-	-	-	-	-		-	23,831
Total Overhead Allocations	4,412,661	_	-	-	<u> </u>	_	-		<u> </u>	-	<u> </u>	-	-	-	-	<u> </u>	4,412,661
Total Expenses	7,695,076	1,615,896	1,849,910	2,582,607	1,918,083	2,113,972	925,338	2,078,550	23,203	776,666	141,196	187,158	19,659	201,050	52,800	-	22,181,165
Net Margin	\$ (6,288,311)	\$ (572,912)	\$ (1,126,380)	\$ (521,734)	\$ (1,190,716)	\$ (383,484)	\$ (474,689)	\$ (1,065,498)	\$ 25,947	\$ (375,993)	\$ (101,068)	\$ (118,940)	\$ (20,150)	\$ (155,963)	\$ (28,765)	\$ 8,954	\$ (12,389,702)
Capital		-	-	-	-	-	-		<u> </u>	-	<u>-</u>	-	-	-		<u>-</u>	
Transfer In/(Out)		_		-		_	4	4 .				_	-	-		_	

Current Month Fiscal Year To Date

		c	urrent Month							Fisc	al Year To Date	•		
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,882,049	\$ 1,590,063	\$ 291,986	18.4%	\$ 1,479,956	\$ 402,093	27.2%	Gross Patient Revenue	\$ 12,776,123	\$ 10,985,874	\$ 1,790,249	16.3%	\$ 10,555,333	\$ 2,220,790	21.0%
(784,800)	454,997	(1,239,797)	(272.5%)	711,648	(1,496,448)	(210.3%)	Contractual Allowance	3,928,938	3,143,615	785,322	25.0%	3,786,608	142,330	3.8%
565,594	611,044	(45,450)	(7.4%)	557,564	8,030	1.4%	Charity Care	4,369,857	4,221,765	148,092	3.5%	4,086,186	283,671	6.9%
177,988	150,678	27,310	18.1%	390,929	(212,941)	(54.5%)	Bad Debt	1,397,623	1,041,048	356,575	34.3%	1,334,295	63,328	4.7%
(41,218)	1,216,719	(1,257,937)	(103.4%)	1,660,141	(1,701,359)	(102.5%)	Total Contractuals and Bad Debt	9,696,417	8,406,428	1,289,989	15.3%	9,207,089	489,329	5.3%
438,417	237,758	200,658	84.4%	137,909	300,507	217.9%	Other Patient Revenue	2,869,150	1,642,705	1,226,445	74.7%	1,611,886	1,257,264	78.0%
2,361,683	611,102	1,750,581	286.5%	(42,275)	2,403,959	(5,686.5%)	Net Patient Service Revenue	5,948,856	4,222,150	1,726,705	40.9%	2,960,130	2,988,725	101.0%
125.48%	38.43%			(2.86%)			Collection %	46.56%	38.43%			28.04%		
654,674	628,521	26,153	4.2%	607,828	46,846	7.7%	Grants	3,816,766	4,342,513	(525,747)	(12.1%)	5,822,780	(2,006,014)	(34.5%)
-	-	-	-	-	-	-	Interest Earnings	1,943	-	1,943	-	-	1,943	-
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	649,065	(649,065)	=
3,630	11,025	(7,395)	(67.1%)	101,318	(97,688)	(96.4%)	Other Revenue	23,899	76,174	(52,275)	(68.6%)	346,005	(322,106)	(93.1%)
\$ 3,019,987	\$ 1,250,648	\$ 1,769,339	141.5%	\$ 666,871	\$ 2,353,117	352.9%	Total Revenues	\$ 9,791,463	\$ 8,640,837	\$ 1,150,626	13.3%	\$ 9,777,980	\$ 13,483	0.1%
							Direct Operating Expenses:							
1,517,121	1,729,860	212,739	12.3%	1,250,271	(266,851)	(21.3%)	Salaries and Wages	10,498,207	12,281,750	1,783,543	14.5%	9,575,815	(922,392)	(9.6%)
440,897	437,373	(3,525)	(0.8%)	336,466	(104,432)	(31.0%)	Benefits	2,840,229	3,080,691	240,462	7.8%	2,513,774	(326,455)	(13.0%)
111,191	111,219	28	-	38,887	(72,304)	(185.9%)	Purchased Services	902,414	778,533	(123,881)	(15.9%)	177,568	(724,846)	(408.2%)
47,374	90,537	43,163	47.7%	13,846	(33,528)	(242.1%)	Medical Supplies	460,783	633,761	172,978	27.3%	441,819	(18,965)	(4.3%)
9,122	37,540	28,418	75.7%	11,999	2,877	24.0%	Other Supplies	109,801	262,780	152,979	58.2%	96,321	(13,480)	(14.0%)
91,847	68,151	(23,696)	(34.8%)	65,942	(25,905)	(39.3%)	Medical Services	585,456	477,057	(108,399)	(22.7%)	417,625	(167,831)	(40.2%)
52,659	57,154	4,495	7.9%	43,931	(8,727)	(19.9%)	Drugs	363,624	400,078	36,454	9.1%	302,630	(60,993)	(20.2%)
82,422	55,755	(26,667)	(47.8%)	34,436	(47,987)	(139.4%)	Repairs and Maintenance	295,924	390,285	94,361	24.2%	177,109	(118,815)	(67.1%)
71,099	120,629	49,530	41.1%	139,426	68,327	49.0%	Lease and Rental	463,250	844,406	381,156	45.1%	642,452	179,202	27.9%
8,012	11,959	3,947	33.0%	5,471	(2,541)	(46.4%)	Utilities	45,859	83,713	37,854	45.2%	40,475	(5,383)	(13.3%)
76,185	104,091	27,906	26.8%	25,291	(50,894)	(201.2%)	Other Expense	521,449	728,637	207,188	28.4%	483,718	(37,731)	(7.8%)
15,115	9,141	(5,974)	(65.4%)	-	(15,115)	-	Interest Expense	110,201	67,493	(42,708)	(63.3%)	-	(110,201)	-
4,902	6,479	1,577	24.3%	4,545	(357)	(7.9%)	Insurance	34,314	45,353	11,039	24.3%	33,346	(968)	(2.9%)
2,527,947	2,839,888	311,941	11.0%	1,970,509	(557,438)	(28.3%)	Total Operating Expenses	17,231,509	20,074,536	2,843,027	14.2%	14,902,653	(2,328,856)	(15.6%)
\$ 492,040	\$ (1,589,240)	\$ 2,081,280	(131.0%)	\$ (1,303,639)	\$ 1,795,679	(137.7%)	Net Performance before Depreciation & Overhead Allocations	\$ (7,440,046)	\$ (11,433,699)	\$ 3,993,653	(34.9%)	\$ (5,124,672)	\$ (2,315,374)	45.2%
77,250	69,165	(8,085)	(11.7%)	21,912	(55,337)	(252.5%)	Depreciation	536,995	484,155	(52,840)	(10.9%)	143,234	(393,760)	(274.9%)
							Overhead Allocations:							
9,725	13,720	3,995	29.1%	8,162	(1,563)	(19.1%)	OH Risk Management	64,384	96,040	31,656	33.0%	55,911	(8,473)	(15.2%)
54,506	76,942	22,436	29.2%	62,242	7,736	12.4%	OH Revenue Cycle	417,464	538,594	121,130	22.5%	459,478	42,014	9.1%
1,649	2,655	1,006	37.9%	2,124	475	22.4%	OH Internal Audit	16,759	18,585	1,826	9.8%	11,733	(5,026)	(42.8%)
18,935	21,977	3,042	13.8%	29,897	10,962	36.7%	Home Office Facilities	124,088	153,839	29,751	19.3%	183,199	59,111	32.3%
15,801	12,108	(3,693)	(30.5%)	33,416	17,615	52.7%	OH Administration	77,079	84,756	7,677	9.1%	260,991	183,912	70.5%
53,212	81,566	28,354	34.8%	47,723	(5,489)	(11.5%)	OH Human Resources	488,936	570,962	82,026	14.4%	418,936	(70,000)	(16.7%)
21,040	31,734	10,694	33.7%	18,169	(2,871)	(15.8%)	Legal	162,709	222,138	59,429	26.8%	100,688	(62,021)	(61.6%)
3,010	3,774	764	20.2%	2,757	(253)	(9.2%)	Records	20,727	26,418	5,691	21.5%	19,909	(818)	(4.1%)
10,093	7,439	(2,654)	(35.7%)	6,721	(3,372)	(50.2%)	OH Compliance	75,286	52,073	(23,213)	(44.6%)	40,905	(34,381)	(84.1%)
53,536	48,562	(4,974)	(10.2%)	29,084	(24,452)	(84.1%)	IT Operations	258,166	339,934	81,768	24.1%	225,623	(32,543)	(14.4%)
10,821	16,263	5,442	33.5%	11,933	1,112	9.3%	IT Security	77,638	113,841	36,203	31.8%	97,795	20,157	20.6%
29,078	32,834	3,756	11.4%	24,115	(4,963)	(20.6%)	OH Finance	211,669	229,838	18,169	7.9%	146,057	(65,612)	(44.9%)
10,006	16,709	6,703	40.1%	8,702	(1,304)	(15.0%)	Corporate Communications	79,615	116,963	37,348	31.9%	68,114	(11,501)	(16.9%)
16,063	16,104	41	0.3%	-	(16,063)	-	OH Information Technology	120,199	112,728	(7,471)	(6.6%)	51,154	(69,045)	(135.0%)

45

Primary Care Medical Statement of Revenues and Expenses DocuSign Envelope ID: DB661486-EB4F-4910-B75F-D9D6344EBEDE

		Cı	urrent Month				
Actual	Budget	Variance	%	Prior Year	Variance	%	
49,769	202,405	152,636	75.4%	73,991	24,222	32.7%	IT Applications
46,995	38,258	(8,737)	(22.8%)	44,511	(2,484)	(5.6%)	IT Service Center
13,211	17,273	4,062	23.5%	-	(13,211)	-	OH Performance Excellence
16,059	11,498	(4,561)	(39.7%)	8,011	(8,048)	(100.5%)	Corporate Quality
25,958	36,922	10,964	29.7%	29,592	3,634	12.3%	OH Security Services
14,475	17,820	3,345	18.8%	4,706	(9,769)	(207.6%)	OH Supply Chain
10,062	10,251	189	1.8%	8,709	(1,353)	(15.5%)	HIM Department
18,146	17,381	(765)	(4.4%)	16,284	(1,862)	(11.4%)	OH Coding
1,811	1,998	187	9.4%	1,705	(106)	(6.2%)	OH Reimbursement
9,136	24,634	15,498	62.9%	-	(9,136)	-	OH Clinical Labor Pool
65,449	18,821	(46,628)	(247.7%)	-	(65,449)	-	District Nursing Admin
10,299	8,906	(1,393)	(15.6%)	-	(10,299)	-	District Operations Admin
3,198	3,987	789	19.8%	-	(3,198)	-	OH Mail Room
592,043	792,541	200,498	25.3%	472,554	(119,489)	(25.3%)	Total Overhead Allocations-
3,197,240	3,701,594	504,354	13.6%	2,464,976	(732,264)	(29.7%)	Total Expenses
\$ (177,253)	\$ (2,450,946)	\$ 2,273,693	(92.8%)	\$ (1,798,105)	\$ 1,620,852	(90.1%)	Net Margin
135,192	198,183	(62,991)	(31.8%)	10,923	124,269	1,137.7%	Capital Contributions.
\$ 13,474,731	\$ 7,750,000	\$ 5,724,731	73.9%	-	\$ (13,474,731)		Transfer In/(Out)

Fiscal Year To Date

%	Variance	Prior Year	%	Variance	Budget	Actual
0.2%	2,274	1,009,338	28.9%	409,771	1,416,835	1,007,064
(24.2%)	(45,955)	189,782	12.0%	32,069	267,806	235,737
(48.2%)	(31,587)	65,517	19.7%	23,807	120,911	97,104
(103.8%)	(49,910)	48,063	(21.7%)	(17,487)	80,486	97,973
20.9%	46,937	224,080	31.5%	81,311	258,454	177,143
(193.2%)	(67,718)	35,048	17.6%	21,974	124,740	102,766
13.9%	11,906	85,511	(2.6%)	(1,848)	71,757	73,605
(9.6%)	(11,148)	116,667	(5.1%)	(6,148)	121,667	127,815
1.9%	255	13,119	8.0%	1,122	13,986	12,864
-	(47,347)	-	72.5%	125,091	172,438	47,347
-	(152,772)	-	(16.0%)	(21,025)	131,747	152,772
-	(61,920)	-	0.7%	422	62,342	61,920
-	(23,831)	-	14.6%	4,079	27,910	23,831
(12.3%)	(485,043)	3,927,618	20.5%	1,135,127	5,547,788	4,412,661
(16.9%)	(3,207,660)	18,973,505	15.0%	3,925,314	26,106,479	22,181,165
34.7%	\$ (3,194,177)	\$ (9,195,525)	(29.1%)	\$ 5,075,940	\$ (17,465,642)	\$ (12,389,702)
3,274.6%	357,686	10,923	(73.4%)	(1,018,672)	1,387,281	368,609
(89.3%)	\$ (6,356,832)	\$ 7,117,899	(42.0%)	\$ (9,775,269)	\$ 23,250,000	\$ 13,474,731

	Dental Clinic Administration	Belle Glade Dental Clinic	Delray Dental Clinic	Lantana Dental Clinic	West Pa l m Beach Dental Clinic	Atlantis Dental Clinic	Port Dental Clinic	Total
Gross Patient Revenue	-	\$ 1,029,929	\$ 1,499,220	\$ 1,899,195	\$ 2,223,717	-	\$ 31,749	\$ 6,683,811
Contractual Allowance	-	113,309	394,601	707,262	949,406	-	317	2,164,894
Charity Care	-	336,858	647,095	799,504	1,060,480	-	31,497	2,875,434
Bad Debt	-	77,080	188,588	214,798	217,877	-	120	698,462
Total Contractual Allowances and Bad Debt	-	527,246	1,230,283	1,721,564	2,227,762	-	31,935	5,738,790
Other Patient Revenue	-	258,042	283,129	353,065	447,198	-	132	1,341,566
Net Patient Revenue	-	760,725	552,066	530,695	443,153	-	(53)	2,286,586
Collection %	-	73.86%	36.82%	27.94%	19.93%	-	(0.17%)	34.21%
Grants Other Revenue	50,853 1,202	85,802	156,946	218,141	251,951	-		763,693 1,202
Other Revenue	1,202	-	-	-	-	-	-	1,202
Total Other Revenues	52,055	85,802	156,946	218,141	251,951	-	-	764,895
Total Revenues	\$ 52,055	\$ 846,527	\$ 709,012	\$ 748,836	\$ 695,104	-	\$ (53)	\$ 3,051,481
Direct Operational Expenses:								
Salaries and Wages	236,312	253,784	345,735	562,995	863,198	-		2,262,025
Benefits Purchased Services	66,425	84,387 8,475	91,729 4,028	172,433 14,271	203,621 2,006	-	-	618,595 28,780
Medical Supplies	-	25,419	4,028 35,242	49,975	2,006 83,575	-	-	28,780 194,211
Other Supplies	75	1,716	16,330		14,752	4,628	_	42,067
Drugs	-	-	-	-	347	-	-	347
Repairs and Maintenance	-	4,143	5,654		6,542	-	-	20,864
Lease and Rental	-	20,455	26,046	38,870	75,818	2.005	-	161,189
Utilities Other Expense	7,529	6,201 7,168	2,430 14,542	1,170 19,440	1,170 19,858	2,665	-	13,636 68,537
Interest Expense	-,025	-	17,906	-	-	-		17,906
Insurance		318	-	-	-	-	-	318
Total Operating Expenses	310,342	412,066	559,643	868,245	1,270,886	7,293	-	3,428,475
Net Performance before Depreciation & Overhead Allocations	(258,286)	434,461	149,369	(119,409)	(575,782)	(7,293)	(53)	(376,994)
Depreciation	-	8,613	13,189	4,675	17,767	-	-	44,244
Overhead Allegations:								
Overhead Allocations: OH Risk Management	12,779	_	-	_	-	-	_	12,779
OH Revenue Cydle	144,215	_	-	-	-	-	_	144,215
OH Internal Audit	3,326	-	-	-	-	-	-	3,326
Home Office Facilities	34,759	-	-	-	-	-	-	34,759
OH Administration OH Human Resources	15,299 105,541	-	-	-	-	-	-	15,299 105,541
Legal	32,294		-		-	-		32,294
Records	4,114	-	-	-	-	-	-	4,114
OH Compliance	14,942	-	-	-	-	-	-	14,942
IT Operations	51,241	-	-	-	-	-	-	51,241
IT Security	15,410	-	-	-	-	-	-	15,410
OH Finance Corporate Communications	42,012 15,802	-	-	-	-	-	-	42,012 15,802
OH Information Technology	23,857	-	-	-	-	-	-	23,857
IT Applications	199,882	-	-	-	-	-	-	199,882
T Service Center	46,790	-	-	-	-	-	-	46,790
OH Performance Excellence	19,273	-	-	-	-	-	-	19,273
Corporate Quality OH Security Services	19,445 88,571				-			19,445 88,571
OH Supply Chain	20,396			-	-			20,396
HIM Department	14,609	-	-	-	-	-	-	14,609
OH Coding	25,369	-	-	-	-	-	-	25,369
OH Reimbursement	2,554	-	-	-	-	-	-	2,554
OH Clinical Labor Pool District Nursing Admin	9,397 30,322		-	-	-	-		9,397 30,322
District Operations Admin	12,290	_	_	_	_	-	_	12,290
OH Mail Room	4,731	_	<u>-</u>	_	-	_	=	4,731
Total Overhead Allocations	1,009,221	-		-	<u>-</u>	-		1,009,221
Total Expenses	1,319,562	420,679	610,887	872,920	1,288,653	7,293	=	4,519,995
Net Margin	\$ (1,267,507)	\$ 425,848	\$ 98,125	\$ (124,084)	\$ (593,549)	\$ (7,293)	\$ (53)	\$ (1,468,514)
Capital		-	-	-	-		-	<u>-</u>
Transfer In/(Out)	-	-	47 -	-		-		<u>-</u>

		C	Current Month							Fisc	al Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,103,902	\$ 825,815	\$ 278,087	33.7%	\$ 1,267,350	\$ (163,448)	(12.9%)	Gross Patient Revenue	\$ 6,683,811	\$ 5,705,632	\$ 978,179	17.1%	\$ 6,438,098	\$ 245,713	3.8%
1,389,331	304,151	1,085,180	356.8%	275,825	1,113,505	403.7%	Contractual Allowance	2,164,894	2,101,407	63,487	3.0%	1,882,533	282,361	15.0%
563,585	422,827	140,758	33.3%	409,684	153,901	37.6%	Charity Care	2,875,434	2,921,349	(45,915)	(1.6%)	2,847,970	27,464	1.0%
106,955	49,180	57,775	117.5%	115,804	(8,849)	(7.6%)	Bad Debt	698,462	339,794	358,668	105.6%	433,581	264,882	61.1%
2,059,871	776,158	1,283,713	165.4%	801,314	1,258,557	157.1%	Total Contractuals and Bad Debt	5,738,790	5,362,550	376,240	7.0%	5,164,084	574,706	11.1%
236,947	86,072	150,875	175.3%	87,541	149,407	170.7%	Other Patient Revenue	1,341,566	594,679	746,887	125.6%	681,815	659,751	96.8%
(719,021)	135,729	(854,750)	(629.7%)	553,577	(1,272,598)	(229.9%)	Net Patient Service Revenue	2,286,586	937,761	1,348,825	143.8%	1,955,828	330,758	16.9%
(65.13%)	16.44%			43.68%			Collection %	34.21%	16.44%			30.38%		
111,481	138,396	(26,915)	(19.4%)	122,487	(11,006)	(9.0%)	Grants	763,693	956,197	(192,504)	(20.1%)	1,073,573	(309,880)	(28.9%)
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	89,351	(89,351)	-
-	179	(179)	-	455	(455)	-	Other Revenue	1,202	1,236	(34)	(2.8%)	926	277	29.9%
\$ (607,540)	\$ 274,304	\$ (881,844)	(321.5%)	\$ 676,519	\$ (1,284,059)	(189.8%)	Total Revenues	\$ 3,051,481	\$ 1,895,194	\$ 1,156,287	61.0%	\$ 3,119,678	\$ (68,196)	(2.2%)
							Direct Operating Expenses:							
325,925	373,299	47,374	12.7%	292,942	(32,983)	(11.3%)	Salaries and Wages	2,262,025	2,650,378	388,353	14.7%	2,042,588	(219,437)	(10.7%)
88,584	99,332	10,748	10.8%	79,285	(9,299)	(11.7%)	Benefits	618,595	699,432	80,837	11.6%	527,404	(91,192)	(17.3%)
2,829	5,918	3,089	52.2%	1,880	(949)	(50.5%)	Purchased Services	28,780	41,426	12,646	30.5%	12,553	(16,227)	(129.3%)
32,695	25,666	(7,029)	(27.4%)	16,352	(16,343)	(99.9%)	Medical Supplies	194,211	179,662	(14,549)	(8.1%)	111,171	(83,040)	(74.7%)
18,789	7,973	(10,816)	(135.7%)	7,540	(11,249)	(149.2%)	Other Supplies	42,067	55,811	13,744	24.6%	20,208	(21,859)	(108.2%)
347	208	(139)	(66.8%)	27	(320)	(1,185.2%)	Drugs	347	1,456	1,109	76.2%	1,038	691	66.6%
4,377	2,491	(1,886)	(75.7%)	1,973	(2,404)	(121.8%)	Repairs and Maintenance	20,864	17,437	(3,427)	(19.7%)	37,732	16,869	44.7%
21,526	32,890	11,365	34.6%	22,788	1,262	5.5%	Lease and Rental	161,189	230,231	69,042	30.0%	158,278	(2,912)	(1.8%)
2,174	2,659	485	18.2%	2,114	(60)	(2.8%)	Utilities	13,636	18,613	4,977	26.7%	10,979	(2,657)	(24.2%)
16,550	12,368	(4,182)	(33.8%)	(908)	(17,458)	1,922.7%	Other Expense	68,795	86,576	17,781	20.5%	27,937	(40,858)	(146.3%)
2,515	=	(2,515)	-	-	(2,515)	-	Interest Expense	17,906	-	(17,906)	-	-	(17,906)	-
45	49	3	6.1%	77	32	41.6%	Insurance	318	340	22	6.5%	541	223	41.2%
516,356	562,853	46,498	8.3%	424,070	(92,286)	(21.8%)	Total Operating Expenses	3,428,733	3,981,362	552,629	13.9%	2,950,428	(478,305)	(16.2%)
\$ (1,123,896)	\$ (288,549)	\$ (835,347)	289.5%	\$ 252,449	\$ (1,376,345)	(545.2%)	Net Performance before Depreciation & Overhead Allocations	\$ (377,252)	\$ (2,086,168)	\$ 1,708,916	(81.9%)	\$ 169,250	\$ (546,501)	(322.9%)
12,563	4,706	(7,857)	(167.0%)	4,707	(7,857)	(166.9%)	Depreciation	82,299	32,942	(49,357)	(149.8%)	39,055	(43,244)	(110.7%)
							Overhead Allocations:							
1,930	2,723	793	29.1%	1,506	(424)	(28.2%)	OH Risk Management	12,779	19,061	6,282	33.0%	10,319	(2,460)	(23.8%)
18,829	26,580	7,751	29.2%	13,044	(5,785)	(44.3%)	OH Revenue Cycle	144,215	186,060	41,845	22.5%	96,289	(47,926)	(49.8%)
327	527	200	38.0%	392	65	16.6%	OH Internal Audit	3,326	3,689	363	9.8%	2,166	(1,160)	(53.6%)
5,304	6,156	852	13.8%	4,290	(1,014)	(23.6%)	Home Office Facilities	34,759	43,092	8,333	19.3%	26,290	(8,469)	(32.2%)
3,136	2,403	(733)	(30.5%)	6,167	3,031	49.1%	OH Administration	15,299	16,821	1,522	9.0%	48,168	32,869	68.2%
11,486	17,607	6,121	34.8%	8,156	(3,330)	(40.8%)	OH Human Resources	105,541	123,249	17,708	14.4%	71,598	(33,943)	(47.4%)
4,176	6,299	2,123	33.7%	3,353	(823)	(24.5%)	Legal	32,294	44,093	11,799	26.8%	18,583	(13,711)	(73.8%)
597	749	152	20.3%	509	(88)	(17.3%)	Records	4,114	5,243	1,129	21.5%	3,675	(439)	(11.9%)
2,003	1,476	(527)	(35.7%)	1,241	(762)	(61.4%)	OH Compliance	14,942	10,332	(4,610)	(44.6%)	7,550	(7,392)	(97.9%)
10,626	9,639	(987)	(10.2%)	5,368	(5,258)	(98.0%)	IT Operations	51,241	67,473	16,232	24.1%	41,642	(9,599)	(23.1%)
2,148	3,228	1,080	33.5%	2,202	54	2.5%	IT Security	15,410	22,596	7,186	31.8%	18,048	2,638	14.6%
5,771	6,517	746	11.4%	4,451	(1,320)	(29.7%)	OH Finance	42,012	45,619	3,607	7.9%	26,956	(15,056)	(55.9%)
1,986	3,316	1,330	40.1%	1,606	(380)	(23.7%)	Corporate Communications	15,802	23,212	7,410	31.9%	12,572	(3,230)	(25.7%)
3,188	3,196	8	0.3%	-	(3,188)	-	OH Information Technology	23,857	22,372	(1,485)	(6.6%)	9,441	(14,416)	(152.7%)
	40.474	20.206												
9,878	40,174	30,296	75.4%	13,656	3,778	27.7%	IT Applications	199,882	281,218	81,336	28.9%	186,283	(13,599)	(7.3%)
9,878 9,328	40,174 7,594	(1,734)	75.4% (22.8%)	13,656 8,215	3,778 (1,113)	27.7% (13.5%)	IT Applications IT Service Center	199,882 46,790	281,218 53,158	81,336 6,368	28.9% 12.0%	186,283 35,027	(13,599) (11,763)	(7.3%) (33.6%)

Primary Care Dental Statement of Revenues and Evnenses DocuSign Envelope ID: DB661486-EB4F-4910-B75F-D9D6344EBEDE

		Cı	urrent Month				
Actual	Budget	Variance	%	Prior Year	Variance	%	
2,622	3,428	806	23.5%	-	(2,622)	-	OH Performance Excellence
3,187	2,282	(905)	(39.7%)	1,478	(1,709)	(115.6%)	Corporate Quality
12,979	18,461	5,482	29.7%	6,259	(6,720)	(107.4%)	OH Security Services
2,873	3,537	664	18.8%	868	(2,005)	(231.0%)	OH Supply Chain
1,997	2,035	38	1.9%	1,607	(390)	(24.3%)	HIM Department
3,602	3,450	(152)	(4.4%)	3,005	(597)	(19.9%)	OH Coding
359	396	37	9.3%	315	(44)	(14.0%)	OH Reimbursement
1,813	4,889	3,076	62.9%	-	(1,813)	-	OH Clinical Labor Pool
12,990	3,736	(9,254)	(247.7%)	-	(12,990)	-	District Nursing Admin
2,044	1,768	(276)	(15.6%)	-	(2,044)	-	District Operations Admin
635	791	156	19.7%	-	(635)	-	OH Mail Room
135,814	182,957	47,143	25.8%	87,688	(48,126)	(54.9%)	Total Overhead Allocations-
664,733	750,516	85,783	11.4%	516,465	(148,268)	(28.7%)	Total Expenses
\$ (1,272,273)	\$ (476,212)	\$ (796,061)	167.2%	\$ 160,055	\$ (1,432,328)	(894.9%)	Net Margin
66,150	54,275	11,875	21.9%	-	66,150		Capital Contributions.
\$ 1,400,256	\$ 1,500,000	\$ (99,744)	(6.6%)	-	\$ (1,400,256)		Transfer In/(Out)

Fiscal Year To Date

Actual	Budget	Variance	%	Prior Year	Variance	%
19,273	23,996	4,723	19.7%	12,092	(7,181)	(59.4%)
19,445	15,974	(3,471)	(21.7%)	8,870	(10,575)	(119.2%)
88,571	129,227	40,656	31.5%	47,398	(41,173)	(86.9%)
20,396	24,759	4,363	17.6%	6,467	(13,929)	(215.4%)
14,609	14,245	(364)	(2.6%)	15,781	1,172	7.4%
25,369	24,150	(1,219)	(5.0%)	21,532	(3,837)	(17.8%)
2,554	2,772	218	7.9%	2,422	(132)	(5.5%)
9,397	34,226	24,828	72.5%	-	(9,397)	-
30,322	26,149	(4,173)	(16.0%)	-	(30,322)	-
12,290	12,374	84	0.7%	-	(12,290)	-
4,731	5,540	809	14.6%	-	(4,731)	-
1,009,221	1,280,700	271,479	21.2%	729,169	(280,052)	(38.4%)
4,520,253	5,295,003	774,750	14.6%	3,718,653	(801,601)	(21.6%)
\$ (1,468,772)	\$ (3,399,809)	\$ 1,931,037	(56.8%)	\$ (598,975)	\$ (869,797)	145.2%
164,153	379,925	(215,772)	(56.8%)	-	164,153	
\$ 1,400,256	\$ 4,500,000	\$ (3,099,744)	(68.9%)	\$ 724,681	\$ (675,575)	(93.2%)

	Belle Glade Behavioral Health	St Ann Place Behavioral Health	Delray Behavioral Health	Lantana Behavioral Health	Mangonia Park Behavioral Health	West Palm Beach Behavioral Health	Lewis Center Behavioral Health	Total
Gross Patient Revenue	-	\$188	\$221,693	\$83,736	\$585,489	\$75,377	-	\$966,483
Contractual Allowance	-	10	57,363	14,759	278,154	14,832	664	365,781
Charity Care	-	-	52,513	30,810	119,589	22,044	111	225,067
Bad Debt	1	69	33,512	13,128	190,105	9,313	2,093	248,220
Total Contractual Allowances and Bad Debt	1	79	143,388	58,697	587,848	46,189	2,867	839,069
Other Patient Revenue	-	-	2,118	713	11,341	-	-	14,172
Net Patient Revenue	(1)	109	80,423	25,752	8,982	29,188	(2,867)	141,586
Collection %	=	57.95%	36.28%	30.75%		38.72%	-	14.65%
Ad Valorem Taxes	_	_	_	-	_	_	_	_
Intergovernmental Revenue	_	-	_	_	_	_	_	-
Grants	-	-	_	_	_	_	_	-
Interest Earnings	_	-	-	_	_	_	_	-
Unrealized Gain/(Loss) On Investments	-	-	_	_	-	_	_	-
Other Financial Assistance	-	-	_	_	-	_	_	_
Other Revenue	-	-	-	-	-	-	-	-
Total Other Revenues	-	-	-	-	<u> </u>	-	-	-
Total Revenues	\$ (1)	\$ 109	\$ 80,423	\$ 25,752	\$ 8,982	\$ 29,188	\$ (2,867)	\$ 141,586
Direct Operational Expenses:								
Total Operating Expenses	-	-	-	-	-	-	-	-
Net Performance before Depreciation & Overhead Allocations	(1)	109	80,423	25,752	8,982	29,188	(2,867)	141,586
Depreciation	-	-	-	-	-	-	-	-
Overhead Allocations:								
Total Overhead Allocations		-	-	-	<u>-</u>	-	-	<u> </u>
Total Expenses		-	-	-	<u>-</u>	-	-	<u>-</u>
Net Margin	\$ (1)	\$ 109	\$ 80,423	\$ 25,752	\$ 8,982	\$ 29,188	\$ (2,867)	\$ 141,586
Capital		-	-			-		<u>-</u>
Consuel Found Commont/Transfer In								
General Fund Support/Transfer In		-	-		•	-	-	

Primary Care Behavioral Health Statement of Revenues and Expenses DocuSign Envelope ID: DB661486-EB4F-4910-B75F-D9D6344EBEDE

- \$ (172,138)

\$ 172,138

\$ (172,138)

	Current Month									Fisc	al Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 152,993	\$ 95,933	\$ 57,060	59.5%	\$ 67,800	\$ 85,193	125.7%	Gross Patient Revenue	\$ 966,483	\$ 671,533	\$ 294,950	43.9%	\$ 641,929	\$ 324,554	50.6%
211,463	46,111	165,352	358.6%	10,541	200,922	1,906.1%	Contractual Allowance	365,781	322,779	43,003	13.3%	193,257	172,524	89.3%
37,583	18,630	18,953	101.7%	12,428	25,155	202.4%	Charity Care	225,067	130,407	94,661	72.6%	116,651	108,416	92.9%
24,973	24,216	757	3.1%	20,874	4,099	19.6%	Bad Debt	248,220	169,511	78,709	46.4%	156,791	91,428	58.3%
274,019	88,957	185,063	208.0%	43,843	230,177	525.0%	Total Contractuals and Bad Debt	839,069	622,696	216,372	34.7%	466,699	372,369	79.8%
4,198	417	3,781	906.7%	(549)	4,746	(864.5%)	Other Patient Revenue	14,172	2,917	11,255	385.8%	6,377	7,794	122.2%
(116,828)	7,393	(124,222)	(1,680,3%)	23,409	(140,237)	(599.1%)	Net Patient Service Revenue	141,586	51,754	89,832	173.6%	181,607	(40,021)	(22.0%)
(76.36%)	7.71%			34.53%			Collection %	14.65%	7.71%			28.29%		
\$ (116,828)	\$ 7,393	\$ (124,222)	(1,680.3%)	\$ 23,409	\$ (140,237)	(599.1%)	Total Revenues	\$ 141,586	\$ 51,754	\$ 89,832	173.6%	\$ 181,607	\$ (40,021)	(22.0%)
							Direct Operating Expenses:							
-	-	=	-	-	=	-	Total Operating Expenses	-	=	-	-	-	-	-
\$ (116,828)	\$ 7,393	\$ (124,222)	(1,680.3%)	\$ 23,409	\$ (140,237)	(599.1%)	Net Performance before Depreciation & Overhead Allocations	\$ 141,586	\$ 51,754	\$ 89,832	173.6%	\$ 181,607	\$ (40,021)	(22.0%)
-	-	-	-	-	-		Total Expenses		-	-	-	-	-	-
\$ (116,828)	\$ 7,393	\$ (124,222)	(1,680.3%)	\$ 23,409	\$ (140,237)	(599.1%)	Net Margin	\$ 141,586	\$ 51,754	\$ 89,832	173.6%	\$ 181,607	\$ (40,021)	(22.0%)

\$ (172,138)

- \$ (172,138)

\$ 172,138

- Transfer In/(Out)



District Clinic Holdings, Inc.

Clinic Visits - Adults and Pediatrics	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Current Year Total	Current YTD Budget	%Var to Budget	Prior Ye Total
West Palm Beach	1,749	1,462	1,463	1,714	1,592	1,580	1,706	, ,					11,266	9,596	17.4%	
Delray	728	760	735	846	774	884	927						5,654	5,170	9.4%	
Lantana & Atlantis	1,894	1,716	1,658	1,980	1,927	2,028	2,084						13,287	11,900	11.7%	
Belle Glade & Women's Health Care	821	756	792	913	848	909	887						5,926	5,495	7.8%	,
Lewis Center	22	44	27	33	45	35	43						249	205	21.5%	
Lake Worth & Women's Health Care	1,205	1,023	1.063	1,184	1,141	1,094	1,252						7,962	7,806	2.0%	
Jupiter & Women's Health Care	599	555	497	549	514	528	548						3,790	3,185	19.0%	,
West Boca & Women's Health Care	388	324	304	383	360	356	379						2,494	2,219	12.4%	,
St Ann Place	15	11	14	18	10	19	20						107	106	0.9%	
Clb Mob 1 Warrior	30	18	17	- 10	-	13	-						48	-	100.0%	
Clb Mob 2 Scout	-	-	_	_		_							-	_	0.0%	
Clb Mob 3 Hero	5	32	24	27	27	24	35						174	336	(48.2%)	
Portable Medical	88	33	47	80	100	68	78						494	189	161.4%	
Mangonia Park	623	625	609	825	809	832	847						5,170	5,857	(11.7%)	
Total Clinic Visits	8,167	7,359	7,233	8,552	8,147	8,357	8,806	-	-	-	-	-	56,621	52,064	8.8%	
Dental Visits																
West Palm Beach Dental	1,292	985	896	1,150	1,141	1,124	1,165						7,753	7,740	0.2%	7,7
Delray Dental	533	481	541	783	791	782	927						4,838	4,266	13.4%	
Lantana & Atlantis Dental	921	718	783	920	970	938	962						6,212	5,318	16.8%	
Belle Glade Dental	543	462	477	430	511	465	566						3,454	2,597	33.0%	,
Portable Dental	15	16	10	13	12	8	15						89	69	29.0%	
Total Dental Visits	3,304	2,662	2,707	3,296	3,425	3,317	3,635	-	-	-	-	-	22,346	19,990	11.8%	
Total Medical and Dental Visits	11,471	10,021	9,940	11,848	11,572	11,674	12,441	-	-	-	-	-	78,967	72,054	9.6%	71,7
Mental Health Counselors (non-billable)																
West Palm Beach BH	96	156	192	274	300	310	323						1,651	706	133.9%	7
Delray BH	436	394	391	503	496	514	548						3,282	1,010	225.0%	1,0
Lantana BH	144	180	191	161	266	276	276						1,494	988	51.2%	
Belle Glade BH		-	-	35	31		_						66	-	100.0%	
Mangonia Park BH	1,110	798	839	834	782	796	820						5,979	6,077	(1.6%)	6,0
Lewis Center BH	-	-	-	-	-	-	-						-	-	0.0%	
Lake Worth BH	143	131	114	115	141	157	189						990	1,263	(21.6%)	
Jupiter BH	-	-	-	-	-		-						-	139	(100.0%)	
St Ann Place BH	82	65	75	100	70	84	97						573	671	(14.6%)	
West Boca BH	33	17	25	24	26	37	33						195	242	(19.4%)	
Mobile Van		-	-		-	-	-						-	-	0.0%	
Total Mental Health Screenings	2,044	1,741	1,827	2,046	2,112	2,174	2,286	-		_	_		14,230	11,096	28.2%	10,7
<u>-</u>	· -			· -	· -	-			-	-	-	-	· -	´-		· -
GRAND TOTAL	13,515	11,762	11,767	13,894	13,684	13,848	14,727						93,197	83,150		82,5

Medicaid Match Statement of Revenues and Expenditures DocuSign Envelope ID: DB661486-EB4F-4910-B75F-D9D6344EBEDE

\$1,529,298

\$3,125,000

\$(1,595,702)

(51.1%)

\$896,221

\$(633,077)

(70.6%)

	Current Month									Fisc	al Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
491,667	491,667	-	-	491,667	-	-	Intergovernmental Revenue	3,441,667	3,441,669	(2)	-	3,441,667	-	-
	441	(441)	-	206	(206)	<u> </u>	Interest Earnings	-	3,084	(3,084)	-	2,637	(2,637)	-
\$ 491,667	\$ 492,108	\$ (441)	(0.1%)	\$ 491,872	\$ (206)	=	Total Revenues	\$ 3,441,667	\$ 3,444,753	\$ (3,086)	(0.1%)	\$ 3,444,304	\$ (2,637)	(0.1%)
							Direct Operating Expenditures:							
1,529,298	1,529,298	=	-	1,388,093	(141,205)	(10.2%)	Medicaid Match-	10,705,085	10,705,083	(2)	-	9,716,650	(988,434)	(10.2%)
1,529,298	1,529,298	-	-	1,388,093	(141,205)	(10.2%)	Total Operating Expenditures	10,705,085	10,705,083	(2)	-	9,716,650	(988,434)	(10.2%)
\$ (1,037,631)	\$ (1,037,190)	\$ (441)	-	\$ (896,221)	\$ (141,410)	15.8%	Net Performance before Depreciation & Overhead Allocations	\$ (7,263,418)	\$ (7,260,330)	\$ (3,088)	-	\$ (6,272,347)	\$ (991,072)	15.8%
1,529,298	1,529,298	-	-	1,388,093	(141,205)	(10.2%)	Total Expenditures	10,705,085	10,705,083	(2)	-	9,716,650	(988,434)	(10.2%)
\$ (1,037,631)	\$ (1,037,190)	\$ (441)	-	\$ (896,221)	\$ (141,410)	15.8%	Net Margin	\$ (7,263,418)	\$ (7,260,330)	\$ (3,088)	-	\$ (6,272,347)	\$ (991,072)	15.8%

General Fund Support/Transfer In

\$7,755,085

\$9,375,000

\$(1,619,915)

(17.3%)

\$6,272,347 \$(1,482,738)

(23.6%)

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	Year to Date
Revenues:								
Intergovernmental Revenue	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 3,441,667
Total Revenues	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 3,441,667
Expenditures:								
Medicaid Match-	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	10,705,085
Total Operating Expenditures	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	10,705,085
Net Performance before Overhead Allocations	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (7,263,418)
Total Expenditures	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	1,529,298	10,705,085
Net Margin	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (7,263,418)
Transfer In/(Out)	\$ 1,037,631	\$ 1,037,631	\$ 1,037,631	\$ 1,037,631	\$ 1,037,631	\$ 1,037,631	\$ 1,529,298	\$ 7,755,085

Description: Recent Regulatory Updates and Industry Enforcement Activity, Including Bill Updates from Florida's 2024 Legislative Session (March 1 – May 31, 2024)

1. Summary:

This item presents recent health care regulatory updates and industry enforcement activity which may impact the Health Care District of Palm Beach County ("HCD"). An overall summary and supplemental details are being provided to the Board <u>as informational</u>, including: recent Regulatory Updates and Industry Enforcement Activity since the last meeting held (which covered December 1, 2023–February 28, 2024).

2. Substantive Analysis:

HCD Compliance, Privacy, and Ethics ("CPE") consistently reviews regulatory updates and industry enforcement activity to keep abreast of the changes and potential impacts to HCD, communicate information to necessary parties, and help shape CPE's Work Plan. Information is searched, tracked, reviewed, analyzed, monitored, and posted to our regulatory dashboard. HCD CPE determines the information necessary to communicate to HCD staff, physicians, and leadership, as well as if additional action (e.g., audit, policy, training) is necessary. These updates are presented to the HCD Board by the HCD VP/Chief Compliance, Privacy, & Risk Officer, on a quarterly basis.

Recent Trends:

Recent trends include, but are not limited to: Privacy updates, to include changes to the Health Breach Notification Rule, HHS OCR Issues Final Rule to Shield Reproductive Data, and HIPAA audit program to commence, EMTALA enforcement and new reporting mechanism, increased cybersecurity focus, multiple Cyberattacks on hospitals, changes to Section 1557 nondiscrimination and a challenge by the state of Florida, bans on noncompete clauses, continued enforcement of the False Claims Act, Civil Monetary Penalties Law, Stark Law, and Anti-Kickback Statute, as well as new Florida bills being signed into law.

Regulatory Updates

- 1. The Centers for Medicare and Medicaid Services ("CMS") Announces Additional Option for Emergency Medical Treatment and Labor Act ("EMTALA") Complaints (05/2024)
- 2. The Office for Civil Rights ("OCR") HIPAA Audit Program to Commence in 2024 (05/2024)
- 3. The Journal of the American Medical Association ("JAMA") research letter reveals ransomware attacks lead to uptick in Emergency Department visits at nearby hospitals (05/2024)
- 4. Industry groups seek clarity from Health and Human Services ("HHS") OCR on Change Healthcare breach reporting (05/2024)
- 5. The Cybersecurity and Infrastructure Security ("CISA"), HHS warn Healthcare of Black Basta Ransomware Attacks (05/2024)

- 6. HHS releases sector specific Cybersecurity Performance Goals ("CPGs") to help healthcare organizations prioritize implementation of high-impact cybersecurity practices (05/2024)
- 7. The American Hospital Association ("AHA") Warns Hospitals of Information Technology ("IT") Help Desk Social Engineering Scheme (05/2024)
- 8. Department of Justice ("DOJ") Announces Formation of Task Force on Health Care Monopolies and Collusion (05/2024)
- 9. HHS Issues New Rule to Strengthen Section 1557 Nondiscrimination Protections and Advance Civil Rights in Health Care (05/2024)
- 10. The Florida Attorney General Files Lawsuit Against Section 1557 Rule (05/2024)
- 11. The Federal Trade Commission ("FTC") Finalizes Changes to the Health Breach Notification Rule (04/2024)
- 12. FTC Issues Final Rule to Ban Noncompete Agreements (04/2024)
- 13. Governor Ron DeSantis Announces Coordinated Opioid Response Network ("CORE") Expansion (04/2024)
- 14. DOJ's COVID-19 Fraud Enforcement Task Force Releases 2024 Report (04/2024)
- 15. The Joint Commission ("TJC") to Launch Telehealth Accreditation Program (04/2024)
- 16. Changes to Beneficiary Notices Following Kepro Change (04/2024)
- 17. HHS OCR Issues Final Rule to Shield Reproductive Data, ("HIPAA Privacy Rule to Support Reproductive Health Care Privacy"), following the Supreme Court's Dobbs Decision (04/2024)
- 18. CMS Issues Updated Guidance on Patient Consents (04/2024)
- 19. DOJ Announces Intent to Continue Focus on White-Collar Crime; DOJ Will Include Assessments of Disruptive Technology Risks, Including Artificial Intelligence ("AI"), in its Guidance on Evaluation of Healthcare Compliance Programs (03/2024)

Industry Enforcement Activity

- 1. Ascension Health System makes Progress recovering from a Ransomware Attack which Impacted over 140 of its Hospitals (05/2024)
- 2. Johnson & Johnson to Pay \$6.5 Billion to Resolve Talc Powder Lawsuits (05/2024)
- 3. Baptist Health to Pay \$1.5 Million to Resolve False Claims Act ("FCA") Allegations (05/2024)
- 4. The University of Pittsburgh Medical Center ("UPMC") to Pay \$38 Million to Resolve Stark Law Allegations (05/2024)
- 5. Cleveland Clinic to Pay \$7.6 Million to Resolve FCA Claims (05/2024)
- 6. Penn Highlands Healthcare to Pay \$735,000 to Resolve Stark Law Allegations (05/2024)
- 7. Cape Cod Hospital to Pay \$24.3 Million for Failure to Comply with Medicare Requirements (05/2024)
- 8. Tampa General Hospital Agrees to Pay Over \$254,000 for CMP Violations (04/2024)
- 9. HHS' OCR Imposes a Civil Monetary Penalty Law ("CMP") on New Jersey Skilled Nursing Facility ("SNF") for Failing to Provide Timely Access to Patient Records (04/2024)
- 10. Presence Central and Suburban Hospitals Network to Pay Over \$174,000 for Alleged CMP Violations (04/2024)
- 11. Three Defendants Sentenced in Fraudulent Nursing Degree Scheme (04/2024)
- 12. Presence Chicago Hospitals Network Agreed to Pay Over \$577,000 to Resolve CMP Allegations (04/2024)
- 13. Karnes County Hospital District (doing business as Otto Kaiser Memorial Hospital) Self-Discloses CMP Violations to OIG (03/2024)

- 14. HHS' OCR Settles HIPAA Investigation with Phoenix Healthcare (03/2024)
- 15. New York Presbyterian/Brooklyn Methodist Hospital to Pay Over \$17 Million to Resolve Kickback Allegations (03/2024)
- 16. University of Florida Health Shands ("UF Health") Settles EMTALA Violation (03/2024)
- 17. Florida Physician Sentenced to Prison for Drug Distribution, False Statements, and Paycheck Protection Program ("PPP") Fraud (03/2024)
- 18. University of North Carolina Health ("UNC Health") Chatham Reaches Settlement to Resolve EMTALA Violation (03/2024)

<u>Refer to Pages 17 – 24 in this document for Florida Bills (including those signed, not signed, and not yet signed).</u>

Regulatory Updates

- 1. The Centers for Medicare and Medicaid ("CMS") Announced Additional Option for Emergency Medical Treatment and Labor Act ("EMTALA") Complaints (05/2024)
- CMS recently announced another mechanism for reporting alleged violations of the EMTALA. Per the Biden Administration, the goal of program is to educate the public and promote patient access to emergency medical care. Hospitals that participate in the Medicare program are required to offer a medical screening examination to determine whether an emergency medical condition exists and if one is found to exist, provide necessary stabilizing treatment, regardless of an individual's ability to pay.
- EMTALA enforcement is largely patient complaint driven. CMS.gov now offers patients and all individuals the ability to submit an EMTALA complaint online, which is likely to lead to an increase in the number of such complaints filed and allow CMS the ability to timely investigate complaints.
- 2. The Office for Civil Rights ("OCR") HIPAA Audit Program to Commence in 2024 (05/2024)
- The Health Information Technology for Economic and Clinical Health Act ("HITECH") Act of 2009 requires the HHS' OCR to conduct periodic audits of HIPAA-regulated entities to assess compliance with the HIPAA Rules. OCR Director Rainer has confirmed that audits will be taking place this year and will focus on HIPAA Security Rule compliance. While OCR has been considering a permanent HIPAA audit program, multiple OCR directors have struggled to implement such a program due to a lack of resources. OCR's budget has remained flat for years even though OCR's workload has been increasing. OCR investigates all breaches of 500 or more records, which were reported at a rate of around 200 a year in 2010 and 2011. In 2014 more than 300 breaches were reported, and breaches more than doubled between 2017-2023 to 725 data breaches last year. While Rainer has confirmed that OCR is currently working on the program and audits will be taking place this year, an exact time frame has not been announced and the scale of the HIPAA audits is currently unclear.
- 3. Journal of the American Medical Association ("JAMA") research letter reveals ransomware attacks lead to uptick in Emergency Department ("ED") visits at nearby hospitals (05/2024)

• Ransomware attacks on hospitals are known to disrupt daily operations, often resulting in ambulance diversions and canceled appointments. But a research letter published in JAMA suggests that the effects of a ransomware attack on a single hospital reach further than just the targeted hospital, affecting neighboring facilities as well. The results showed a temporary decrease in ED visits and inpatient admissions at hospitals targeted by ransomware attacks and a temporary increase in ED visits at nearby unaffected hospitals in California.

4. Industry groups seek clarity from Health and Human Services ("HHS") OCR on Change Healthcare breach reporting (05/2024)

• The providers affected by the Change Healthcare cyberattack and its aftermath sought answers from the HHS-OCR in a letter undersigned by more than 100 industry groups, including the American Medical Association (AMA), the College of Healthcare Information Management Executives (CHIME), and state medical associations. These groups requested more clarity about data breach reporting responsibilities.

5. The Cybersecurity and Infrastructure Security ("CISA"), HHS warn healthcare of Black Basta ransomware attacks (05/2024)

• Black Basta ransomware affiliates have encrypted and stolen data from 12 of the 16 critical infrastructure sectors, including healthcare. Healthcare organizations should harden their systems to protect against Black Basta ransomware, CISA, FBI, and HHS warned in a joint cybersecurity advisory (CSA). Black Basta remains a threat to healthcare and other critical infrastructure sectors. The ransomware as a service variant has been leveraged against 12 of the 16 designated critical infrastructure sectors across North America, Europe and Australia, enabling threat actors to encrypt and steal data. Black Basta threat actors use tried-and-true techniques such as spear phishing and exploiting known vulnerabilities to gain initial access. These actors have been observed exploiting a ConnectWise ScreenConnect vulnerability involving authentication bypass (CVE-2024-1709). Additionally, the affiliates use credential scraping tools such as Mimikatz to further their attacks. Following access, they typically use a double-extortion model to encrypt systems and steal data. The CSA warned that Black Basta affiliates have used PowerShell to disable antivirus products and have deployed a tool known as Backstab to disable endpoint detection and response technology.

6. HHS releases sector specific Cybersecurity Performance Goals ("CPGs") to help healthcare organizations prioritize implementation of high-impact cybersecurity practices (05/2024)

• HHS has released sector-specific CPGs to help the sector prioritize key security actions and reduce risk. The voluntary CPGs consist of "essential" and "enhanced" goals, establishing minimum security practices as well as advanced strategies to guide organizations of all security maturity levels. The release of the CPGs follows HHS' December 2023 healthcare sector cybersecurity concept paper, which established an overarching cybersecurity strategy for the sector at the national level. The concept paper centered around four actions that HHS plans to take in the near future, the first of which was publishing voluntary healthcare and public health sector CPGs.

7. The American Hospital Association ("AHA") Warns Hospitals of Information Technology Help Desk Social Engineering Scheme (05/2024)

The AHA warned hospitals of a validated IT help desk social engineering scheme and encouraged hospitals to remain vigilant and notify the Federal Bureau of Investigation (FBI) if they fall victim to it. The scheme involves threat actors leveraging the stolen identities of revenue cycle employees or employees in other sensitive financial roles. After obtaining a stolen identity, the threat actor will call IT help desks and use stolen personally identifiable information to answer security questions. Next, the threat actor requests a password reset and requests to enroll a new device to receive multi-factor authentication codes. What's more, the new device often has local area codes. With this access, the threat actor can obtain access to email accounts and other applications without detection. There have been reports of these threat actors using the compromised employee's email account to change payment instructions and divert legitimate payments to fraudulent US-based bank accounts. The funds are later transferred overseas. John Riggi, AHA's national advisor for cybersecurity and risk, described the scheme as "innovative and sophisticated," but noted that it can be mitigated by employing strict IT help desk security protocols. These protocols might involve requiring a call-back to the number on record for any employees who are requesting password resets and new device enrollments.

8. Department of Justice ("DOJ") Announces Formation of Task Force on Health Care Monopolies and Collusion (05/2024)

- The DOJ announced the formation of the Antitrust Division's Task Force on Health Care Monopolies and Collusion ("HCMC"). The HCMC will assist with developing enforcement strategy and policy for health care via advocacy, investigations, and civil and criminal enforcement in health care.
- The HCMC will aim to address issues that have been raised by myriad members involved in health care. These issues include payor-provider consolidation, serial acquisitions, labor and quality of care, medical billing, health care IT services, access to and misuse of health care data, and many other areas of concern. HCMC will do this by bringing together experts from a variety of groups to address current and emerging antitrust issues in health care markets.

9. Florida Attorney General Files Lawsuit Against Section 1557 Rule (05/2024)

- Florida Attorney General Ashley Moody filed a lawsuit against HHS and CMS following the issuance of the final rule related to Section 1557 nondiscrimination (see below). A copy of the 174-page Complaint is available here.
- Attorney General Moody asserts that the rule would force Florida to violate its own law and fund drugs and surgeries for "gender transition" for children.
- The Catholic Medical Association, Florida's Agency for Health Care Administration ("AHCA"), and the Florida Department of Management Services are also involved in the lawsuit.

10. HHS-OCR and CMS Issues New Final Rule to Strengthen Section 1557 Nondiscrimination Protections and Advance Civil Rights in Health Care (05/2024)

• HHS-OCR and CMS recently issued a final rule under Section 1557 of the Affordable Care Act that aims to increase protections against discrimination in health care. The

final rule aims to address discrimination in a number of areas, including discrimination based on race, color, national origin, sex, age, and disability. It also seeks to reduce barriers that limit language access, accessibility, and bias in health care technology. The rule nullifies previous changes enacted by the last administration related to 1557. Notably, it also:

- Holds HHS' health programs and activities to the same nondiscrimination standards as recipients of Federal financial assistance.
- Requires these facilities to let people know that language assistance services are available at no cost.
- Requires these facilities to let individuals know accessibility services are available to patients at no cost.
- Requires facilities to let individuals know that services offered via telehealth are also available for those with limited English and to individuals with disabilities.
- Prohibits discrimination based on sex includes LGTBQI+ patients.
- Respects federal protections for religious freedom and conscience and makes clear that recipients may simply rely on those protections or seek assurance of them from HHS.
- Respects the clinical judgement of health care providers.
- Protects patients from discriminatory health insurance benefit designs made by insurers.

11. Federal Trade Commission ("FTC") Finalizes Changes to the Health Breach Notification Rule (04/2024)

- The FTC finalized changes to the Health Breach Notification Rule on April 26, 2024. The changes are enacted with the goal of bolstering and modernizing the rule and clarifying the rule's applicability to health applications and other similar types of technology. Additionally, the changes increase the data that must be provided to a consumer when a covered entity notifies the consumer of a breach.
- Per the FTC's press release, the following changes are included:
- Revising definitions: The Commission revised several definitions to underscore the final rule's application to health apps and similar technologies not covered by HIPAA. This includes modifying the definition of "PHR identifiable health information" and adding two new definitions for "covered health care provider" and "health care services or supplies";
- Clarifying breach of security: It clarifies that a "breach of security" under the final rule includes an unauthorized acquisition of identifiable health information that occurs as a result of a data security breach or an unauthorized disclosure;
- Revising definition of PHR related entity: The definition of "PHR related entity" has been revised in two ways that pertain to the rule's scope. The revised definition makes clear that the final rule covers entities that offer products and services through the online services, including mobile applications, of vendors of personal health records. It also makes clear that only entities that access or send unsecured PHR identifiable health information to a personal health record rather than entities that access or send any information to a personal health record qualify as PHR related entities;
- Clarifying multiple sources of PHR identifiable health information: The final rule clarifies what it means for a personal health record to draw PHR identifiable health information from multiple sources;

- Expanding use of electronic notification: The final rule authorizes the expanded use of email and other electronic means of providing clear and effective notice to consumers of a breach;
- Expanding consumer notice content: The final rule expands the required content that must be provided in the notice to consumers. For example, the notice would be required to include the name or identity (or, where providing the full name or identity would pose a risk to individuals or the entity providing notice, a description) of any third parties that acquired unsecured PHR identifiable health information as a result of a breach of security;
- Changing timing requirement: The final rule modifies when the FTC must be notified under the rule. For breaches involving 500 or more individuals, covered entities must notify the FTC at the same time they send notices to affected individuals, which must occur without unreasonable delay and in no case later than 60 calendar days after the discovery of a breach of security; and
- Improving readability: The final rule also includes changes to improve the rule's readability and promote compliance.

12. FTC Issues Final Rule to Ban Noncompete Agreements (04/2024)

- On April 24, 2024, the FTC issued a Final Rule that will seek to ban noncompete agreements nationwide. Per the Federal Trade Commission's press release, "Noncompetes are a widespread and often exploitative practice imposing contractual conditions that prevent workers from taking a new job or starting a new business. Noncompetes often force workers to either stay in a job they want to leave or bear other significant harms and costs, such as being forced to switch to a lower-paying field, being forced to relocate, being forced to leave the workforce altogether, or being forced to defend against expensive litigation. An estimated 30 million workers—nearly one in five Americans—are subject to a noncompete."
- Existing noncompete agreements for most employees will no longer be enforceable after the rule becomes effective. Some existing agreements with senior executives may remain in effect, though employers will be banned from entering or attempting to enforce any noncompete agreements.
- Employers are now required to provide notice to employees who are covered by noncompete agreements that the employer will not be enforcing any noncompete agreements against them. Note senior executives do not need to be notified.
- To assist companies in meeting the notification requirement, the FTC drafted model language for employers to utilize in meeting the requirement.
- A senior executive is defined as a worker earning more than \$151,164 annually and who are involved in policy-making decisions.

13. Florida Governor Ron DeSantis Announces Coordinated Opioid Response Network ("CORE") Expansion (04/2024)

• Florida Governor Ron DeSantis announced an expansion of Florida's Coordinated Opioid Response Network ("CORE") in late April. CORE is a substance abuse and recovery network that was established during the pandemic and will now expand its presence to 17 more counties. CORE will now cover 29 Florida counties.

• The Department of Children and Families (DCF) will utilize \$26 million it has recovered from opioid settlements in order to fund the program.

14. The DOJ's COVID-19 Fraud Enforcement Task Force Releases 2024 Report (04/2024)

- The DOJ's COVID-19 Fraud Enforcement recently released its 2024 report that outlines actions taken by the department and affiliated agencies in response to fraud related to COVID-19 relief programs.
- As of the date of the report, the task force has led to:
 - o Criminal charges against approximately 3500 defendants that resulted in alleged losses of over \$2 billion;
 - o Civil enforcement actions in more than 400 cases that led to civil settlements and judgments of over \$100 million; and
 - Over \$1.4 billion seized or forfeited.

15. The Joint Commission ("TJC") to Launch Telehealth Accreditation Program (04/2024)

- Beginning July 1, 2024, TJC will begin its new Telehealth Accreditation Program for applicable hospitals, ambulatory, and behavioral healthcare organizations. The program will provide updated and streamlined standards for organizations that offer telehealth services to ensure that safe and high-quality care is being provided via telehealth.
 Organizations providing care, treatment, and services via telehealth or remote patient monitoring may apply for TJC telehealth accreditation if the organization is:
- A healthcare organization that exclusively provides care, treatment, and services via telehealth; or
- Hospital or other healthcare organization that have written agreements in place to provide care, treatment, and services via telehealth to another organization's patients.
- Eligible organizations also include:
 - Freestanding organizations that provide services via telehealth or remote patient monitoring, with no in-person visits or encounters. For example,
 - Organizations that provide virtual primary care, specialty care, or urgent care
 - Organizations that provide online medical or behavioral consultation
 - Organizations that provide virtual assistance to hospitals through tele-ICU, telestroke, telepsychiatry, tele-imaging, etc.
 - Organizations that provide remote patient monitoring
 - An organization that in addition to serving its own patients, also provides care via telehealth to another organization per contractual agreement. For example,
 - An inpatient/outpatient psych hospital that provides telepsychiatry to an external hospital per contractual agreement can voluntarily seek a separate telehealth accreditation for the contracted services. The psych hospital would also maintain their current hospital/ behavioral health care accreditation.
 - An acute hospital that provides telestroke, tele-ICU, or telecardiac to an external hospital can voluntarily seek a telehealth accreditation for the contracted services. The hospital would also maintain their current hospital accreditation.
 - Eligible organizations have the opportunity to apply for the voluntary certification. The program requirements contain many similar elements to other TJC accreditation

programs. This includes certain requirements related leadership, medication management, patient identification, documentation, and credentialing. Specific requirements for the Telehealth Accreditation Program include updated emergency management requirements to address providing care and clinical support remotely rather than in a building, new standards for telehealth provider education and patient education on the use of telehealth devices and platforms, and new standards related to telehealth equipment, devices, and connectivity.

16. Changes to Beneficiary Notices Following Kepro Change (04/2024)

• Kepro recently announced changes via a "Special Bulletin", which relate to Medicare Beneficiary Notices. Kepro is becoming Acentra Health and is working on rebranding. In doing so, they are encouraging all providers to update their beneficiary notices—specifically the Important Message from Medicare (IM) and the Notice of Medicare Non-Coverage (NOMNC) by replacing "Kepro" with "Acentra Health". Note Notices with the QIO name of Kepro listed will still be accepted and validated.

17. HHS OCR Issues Final Rule ("HIPAA Privacy Rule to Support Reproductive Health Care Privacy") to Shield Reproductive Data in response to the Dobbs Decision (04/2024)

• HHS-OCR issued a Final Rule, entitled "HIPAA Privacy Rule to Support Reproductive Health Care Privacy", prohibits the disclosure of certain protected health information that is related to some forms of reproductive health care. The rule comes in response to the recent *Dobbs* decision issued by the Supreme Court and aims to increase confidentiality between patients and providers. In particular, the Final Rule prohibits the use or disclosure of PHI when such information would be used to investigate or otherwise impose liability on patients, health care providers, or others who seek lawful reproductive health care. It requires providers, health plans, clearinghouses, and/or their business associates to attest that some requests for PHI would not be use for a prohibited purpose. The rule also requires health care providers to update their Notice of Privacy Practices ("NPP") to support this.

18. CMS Issues Updated Guidance on Patient Consents (04/2024)

- CMS issued updated guidance related to patient consents. One of the chief reasons for the changes relates to pelvic exams and other sensitive exams. From the guidance: "Recent articles in both the mainstream media as well as medical and scientific literature, have brought public attention to the traditional practice of allowing practitioners or supervised medical, advanced practice provider, or other applicable students to perform pelvic and other invasive examinations on patients who are under anesthesia. With this attention, patient advocates, physicians, and the students themselves have expressed concern about whether patients, especially anesthetized patients, have been sufficiently informed about this practice and whether their full consent was obtained before these educational exams were performed."

 Interpretive guidance in the State Operations Manual ("SOM") will be updated for such.
- Will revise the interpretive guidance in the SOM, Appendix A for hospitals at tag A-0955, to include under the example of a properly executed and well-designed informed consent form, as well as the hospital's policy and process for informed consent, the following elements (in addition to those outlined above):

- Whether physicians other than the operating practitioner, including, but not limited to, residents, medical, advanced practice provider (such as nurse practitioners and physician assistants), and other applicable students, will be performing important tasks related to the surgery, or examinations or invasive procedures for educational and training purposes, in accordance with the hospital's policies. Important surgical tasks include: opening and closing, dissecting tissue, removing tissue, harvesting grafts, transplanting tissue, administering anesthesia, implanting devices, and placing invasive lines. Examinations or invasive procedures conducted for educational and training purposes include, but are not limited to, breast, pelvic, prostate, and rectal examinations, as well as others specified under state law.
- 19. DOJ Announces Intent to Continue Focus on White-Collar Crime; DOJ Will Include Assessments of Disruptive Technology Risks, Including Artificial Intelligence ("AI"), in its Guidance on Evaluation of Healthcare Compliance Programs (03/2024)
- During recent remarks by Deputy Attorney General at the ABA's National Institute on White Collar Crime, it was announced that the Department of Justice will continue to focus on enforcement and prosecution against white collar crime. From remarks made:
- While the DOJ will continue to focus on individual wrong doers, another interesting note
 is the "sprint" to develop DOJ-run whistleblower rewards program and implement it in
 90 days. The DOJ instructed the Criminal Division to incorporate assessment of
 disruptive technology risks including risks associated with AI into its guidance on
 Evaluation of Corporate Compliance Programs.
- "The bottom-line up front is that we've been executing on the priorities we set at the beginning of the administration. And our approach is straightforward. We identify the most serious wrongdoers individual and corporate and focus our full energy on holding them accountable. Those who break the law pay the price. Accountability promotes fairness, drives deterrence, and fosters respect for the rule of law. At its best, it should also encourage investments in building a culture of compliance. That way, we're not simply bringing cases we're also building an enforcement framework that promotes good corporate citizenship. So, we are:
- Holding individuals accountable for corporate misconduct; Demanding stiffer penalties
 for corporate recidivists; Using a mix of carrots and sticks to promote responsible
 corporate citizenship; and as we do, we're evolving to meet new and emerging threats
 threats from disruptive technologies including one you might have heard of: artificial
 intelligence.
- Our first priority has been and will continue to be individual accountability. Companies can only act through individuals. From the beginning, we promised to follow every corporate case up the company's org chart no matter where the evidence took us. We also asked prosecutors to be bold —and they've done so. And in part because we're bringing serious charges, with significant penalties, against senior executives, we're also taking more cases to trial. We're driving real accountability. We're also delivering consequences for corporate recidivists. A little over a year ago, we made clear that we would account for a company's criminal, civil, and regulatory history when considering the appropriate resolution."
- This includes review of a history of misconduct for individuals and companies. DOJ recommends investing and reinvesting in compliance programs, emphasizing that the

cost of committing violations is much higher than the cost of preventing one. DOJ is implementing policies to incentivize a culture of compliance. This includes an emphasis on claw backs, with the criminal division providing a dollar-for-dollar credit to companies that claw back or withhold compensation from culpable employees.

- The DOJ also announced a DOJ-run whistleblowers rewards program, with the intent to begin a 90-day sprint to develop and implement a pilot program later in 2024. The stated goal is simple, with individuals who assist the DOJ in discovering corporate or financial misconduct being eligible to potentially receive a percentage of the forfeiture. The DOJ is particularly looking for the following type of disclosures: Criminal abuses of the U.S. financial system; Foreign corruption cases outside the jurisdiction of the SEC, including FCPA violations by non-issuers and violations of the recently enacted Foreign Extortion Prevention Act; and domestic corruption cases, especially involving illegal corporate payments to government officials.
- The DOJ also announced a focus on Artificial Intelligence, particularly with bad actors utilize AI to commit corporate crimes. The announcement noted that where AI is intentionally misused to increase the impact of white-collar crime, DOJ prosecutors will push for longer sentences and penalties for both individuals and corporations.
- It was also emphasized that compliance programs should look to minimize the company's most significant risks, which includes the risks of AI for many organizations. Moving forward, the DOJ prosecutors will assess a company's ability to manage AI risks as part of its compliance efforts. As part of this, the Criminal Division will now include assessments of disruptive technology risks, including risks associated with AI, into its guidance on Evaluation of Corporate Compliance Programs.

Industry Updates

- 1. Ascension Health System makes progress in recovery following ransomware attack which impacted over 140 of its hospitals (05/2024)
- 5/13/2024 Ascension is diverting emergency medical services at several hospitals as it works to address a ransomware attack. As previously reported, Ascension discovered a cybersecurity incident on May 8th that impacted some of its network systems, including its EHR system. Ascension operates more than 140 hospitals across 19 U.S. states.
- 5/28/2024 its latest update, Ascension informed patients that it continues to "work around the clock" to restore operations across its network. "We are hopeful that after the weekend, our patients and clinicians will see progress across our points of care," a May 24 notice stated. "Many of our vendors and partners have also started the process of reconnecting to our network and resuming services with Ascension, which should help to accelerate our overall recovery. "All Ascension facilities remain open with varying disruptions across care sites. Ascension has maintained webpages with state-by-state updates. There is currently no defined timeline for full system restoration
- 2. Johnson & Johnson to Pay \$6.5 Billion to Resolve Talc Powder Lawsuits (05/2024)
- Johnson & Johnson announced that it is reaching a final resolution for all current and future claims related to ovarian cancer that is alleged to have been cause by the use of its talc powder. Per its press release, this will resolve 99.75% of the pending talc lawsuits

against the company and affiliates. Additional claims related to mesothelioma will be separately addressed, as will state consumer protection claim lawsuits.

• As part of the final resolution, Johnson & Johnson will pay claimants approximately \$6.475 billion, which will be paid over a period of 25 years.

3. Baptist Health to Pay \$1.5 Million to Resolve False Claims Act ("FCA") Allegations (05/2024)

• Baptist Health agreed to pay \$1.5 million to resolve allegations that it violated the FCA. Baptist self-disclosed the conduct, which included knowingly causing its subsidiary facilities to offer discounts to patients in an effort to induce them to receive further services that are reimbursed by federal health care programs. The government noted Baptist Health's cooperation, which enabled it to receive cooperation credit. Baptist Health subsidiaries would provide a discount to some Medicare patients, which could go as high as 50 percent, for patient cost sharing balances. These discounts were offered without considering financial need.

4. The University of Pittsburgh Medical Center ("UPMC") to Pay \$38 Million to Resolve Stark Law Allegations (05/2024)

- UPMC agreed to pay \$38 million to resolve allegations that it violated the Stark Law by compensating surgeons based on the volume or value of services provided.
 Additionally, it was alleged that some surgeons were performing unnecessary or otherwise excessive procedures that were not necessary to increase their compensation.
 UPMC did not admit liability in the settlement.
- The case was raised pursuant to the qui tam provisions of the False Claims Act by a former neurosurgeon, neurophysiologist, and a surgical technologist. For their role in bringing the case forward, they will receive approximately \$11 million.
- UPMC had previously agreed to a \$2.5 million settlement in 2016 that covered some related allegations, but the relators continued to pursue the unresolved claims.

5. Cleveland Clinic to Pay \$7.6 Million to Resolve FCA Claims (05/2024)

- The Cleveland Clinic Foundation agreed to a settlement to resolve FCA allegations. The Cleveland Clinic Foundation will pay \$7.6 million to resolve the claims, which arose due to the failure to submit to the National Institutes of Health federal grant applications and progress reports that included disclosures related to an employee involved in administering the grants when the employee had pending or active financial research support from other sources.
- The settlement resolves allegations that Cleveland Clinic Foundation made false statements to the National Institutes of Health associated with three federal grant awards. The Principal Investigator on the grants had pending/active grants from foreign institutions, who provided financial assistant to the PI to support the research.

6. Penn Highlands Healthcare Pays \$735,000 to Resolve Stark Law and FCA Allegations (05/2024)

• Penn Highlands Healthcare and several of its affiliated hospitals agreed to a settlement that will require them to pay \$735,000.00 to the government for alleged violations of the False Claims Act and Stark Law. From July 2009-June 2012, Penn Highlands alleged violated the Stark Law by paying excessive compensation to a referring physician. The physician was paid \$420,000.00 under a consulting, medical director, and related

services agreement for employment services that were allegedly rendered before the contract was agreed to. The case was brought pursuant to the qui tam provisions of the False Claims Act by three relators, who will receive a portion of the settlement.

7. Cape Cod Hospital to Pay \$24.3 Million for Resolve FCA Allegations for Failure to Comply with Medicare Requirements (05/2024)

- Cape Cod Hospital agreed to pay \$24.3 million to resolve allegations that it violated the False Claims Act by submitting claims for transcatheter aortic valve replacement ("TAVR") procedures that did not meet Medicare requirements related to the evaluation of patients to determine whether they were suitable candidates for the procedure.
- The alleged conduct began in 2015, when Cape Cod Hospital started offering TAVR procedures to patients who had aortic stenosis. At the time, Medicare rules required that hospitals utilize certain clinical personnel to evaluate patients for TAVR prior to the procedure, which included an independent examination of the patient and meeting certain documentation requirements that outlined the rationale for the procedure.
- Claims were submitted from November 2015-Deember 2022, which resulted in hundreds
 of claims submitted to Medicare for reimbursement that failed to comply with Medicare
 TAVR requirements. In particular, it was found that the facility did not meet the number
 of physicians required to examine a patient to determine whether they would be a good
 candidate for the procedure, while in some instances documentation requirements related
 to clinical judgement were not met.

8. Tampa General Hospital ("TGH") Agrees to Pay Over \$254,000 for CMP Violations Disclosed to the Office of Inspector General ("OIG") (04/2024)

- Tampa General Hospital ("TGH") agreed to pay \$254,081 to resolve allegations that it violated the Civil Monetary Penalties Law by submitting claims for services provided by unlicensed individuals. TGH self-disclosed the conduct to the Office of Inspector General ("OIG"), which included that it submitted claims for services provided by four unlicensed nurses. Damages were calculated by determining the full salary and benefits paid to the nurses during the time when nurses worked without a valid settlement.
- This is the second settlement between the OIG and TGH with identical language. It is possible this settlement is related to the Operation Nightingale, though settlement documents have not explicitly stated such.

9. HHS' OCR Imposes a \$100,000 Civil Monetary Penalty ("CMP") on New Jersey Skilled Nursing Facility ("SNF") for Failing to Provide Timely Access to Patient Records (04/2024)

- HHS' OCR penalty <u>announcement</u> released on Monday, April 1, 2024. The HHS' OCR imposed a \$100,000 civil monetary penalty against Hackensack Meridian Health, West Caldwell Care Center, also known as Essex Residential Care, over HIPAA right of access failures. Hackensack Meridian Health is a New Jersey-based skilled nursing facility that provides long-term care and rehabilitation services.
- OCR's investigation began in May 2020, when it received a complaint from a patient's son alleging that Hackensack Meridian Health had failed to provide him with access to his mother's medical records, even though he was his mother's designated personal representative. The patient's son sent the records request via email and was denied because Hackensack requested a copy of a power of attorney or medical proxy document

to establish that the son was in fact his mother's personal representative. Despite sending this information to Hackensack, the son still did not receive the records. After OCR's investigation, the personal representative received the records in November 2020.

- Under the HIPAA Privacy Rule's right of access provisions, covered entities are required to provide patients or their personal representatives with requested medical records within 30 days of receiving the request.
- In this case, the patient's personal representative received the records 161 days after the initial request. Hackensack waived its right to a hearing and declined to contest OCR's findings. This marks the second HIPAA right of access case announced by OCR in recent days. On Friday, the OCR announced a settlement with Oklahoma-based Phoenix Healthcare, which agreed to pay \$35,000 and implement corrective actions to resolve the case. That settlement stemmed from an April 2019 complaint to OCR, which alleged that Phoenix Healthcare had not provided a daughter, who was serving as her mother's personal representative, with a copy of her mother's medical records.
- With both of these cases, OCR stressed the importance of HIPAA's right of access provisions and a patient's right to access their medical records in a timely manner.
- The Notice of Final Determination may be found at: https://www.hhs.gov/hipaa/for-professionals/compliance-enforcement/agreements/hackensack-meridian-health-west-caldwell-care-center/index.html#nfd
- OCR's guidance on the HIPAA right of access is available at: https://www.hhs.gov/hipaa/for-professionals/privacy/guidance/access/index.html.

10. Presence Central and Suburban Hospitals Network to Pay Over \$174,000 for Alleged CMP Violations (04/2024)

• Presence Central and Suburban Hospitals Network agreed to pay \$174,421.05 to resolve allegations that it violated the Civil Monetary Penalties Law. It was alleged that Presence Central and Suburban Hospitals Network paid remuneration to some physician practices in the form of free space for the physician practices to use.

11. Three Defendants Sentenced in Fraudulent Nursing Degree Scheme (04/2024)

- Three defendants were sentenced to prison in early April after being convicted on charges of wire fraud and conspiracy to commit wire fraud in relation to a fraudulent nursing diploma scheme.
- Gail Russ, registrar of the Palm Beach School of Nursing, was sentenced to 78 months in prison, three additional years of supervised release, and ordered to forfeit over \$860,000.
- Cassandre Jean, who owned and operated Success Nursing Review in New York, was sentenced to 36 months in prison, three additional years of supervised release, issued a \$20,000.00 fine, and ordered to forfeit over \$4.7 million.
- Vilaire Duroseau, who owned and operated the Center for Advance Training and Studies, was sentenced to 33 months in prison, three additional years of supervised release, and ordered to forfeit approximately \$1.38 million.
- The above three defendants faced criminal charges along with 11 other co-defendants in a scheme to sell fraudulent nursing degree diplomas. This included providing fake transcripts from two private nursing schools in Florida. The schools would provide fake diplomas and transcripts to individuals who wanted to be registered nurses or licensed practical/vocational nurses.

12. Presence Chicago Hospitals Network Agreed to Pay Over \$577,000 to Resolve CMP Allegations it Disclosed to OIG (04/2024)

• Presence Chicago Hospitals Network, based in Illinois, agreed to pay \$577,434 to resolve allegations that it violated the Civil Monetary Penalties Law. Presence Chicago Hospitals Network self-disclosed the conduct to the OIG, which included that one of its hospitals provided free or below fair market value space and medical record copying services to a physician, provided free or below market value space to a physician and his medical practice, and that a separate hospital provided free or below fair market value space, equipment, furniture, technology, and the use of staff to a physician.

13. Karnes County Hospital District (doing business as Otto Kaiser Memorial Hospital) Self-Discloses CMP Violations to OIG (03/2024)

- Karnes County Hospital District, doing business as Otto Kaiser Memorial Hospital, agreed to pay \$318,638 after self-disclosing alleged violations to the OIG. It was alleged that Otto Kaiser Memorial Hospital violated the Civil Monetary Penalties Law by employing an individual that it knew or should have known was excluded from participation in federal health care programs.
- This highlights the need for strong exclusion screening processes and practices in all health care organizations.

14. HHS' OCR Settles HIPAA Investigation with Phoenix Healthcare (03/2024)

- HHS-OCR announced a recent settlement with Oklahoma-based Phoenix Healthcare. This is the office's 47th enforcement action under the HIPAA Right of Access Initiative.
- Under the terms of the settlement, Phoenix Healthcare, which operates several nursing care facilities in Oklahoma, agreed to pay a \$35,000 CMP and implement many corrective actions to improve its HIPAA policies. The settlement comes from an April 2019 complaint to OCR, which alleged that Phoenix Healthcare had not provided a daughter, who was serving as her mother's personal representative, with a copy of her mother's medical records. As a result, Lafourche Medical Group agreed to pay \$480,000 to OCR and to implement an action plan that will be monitored by OCR for two years.
- Following attempts by OCR to obtain the records, Phoenix Healthcare sent the records on January 30, 2020, 323 days after the initial request. Under HIPAA right of access provisions, covered entities are required to provide patients with their medical records within 30 days, with few exceptions.
- In addition to the monetary penalty, Phoenix agreed to update its policies and procedures to reflect HIPAA right of access provisions and provide the OCR with copies of its workforce training materials. If Phoenix fails to complete the actions set forth in the settlement agreement, it must pay the \$75,000 civil money penalty in full.
- A copy of the Settlement Agreement may be found at: https://www.hhs.gov/hipaa/for-professionals/compliance-enforcement/agreements/phoenix-healthcare/index.html.

15. New York Presbyterian/Brooklyn Methodist Hospital to Pay Over \$17 Million to Resolve Kickback Allegations (03/2024)

- New York Presbyterian/Brooklyn Methodist Hospital reached a settlement agreement that will require it to pay \$17.3 million to resolve allegations that it provided illicit kickbacks to physicians located at the hospital's chemotherapy infusion center.
- Payments were to physicians based on contracts that improperly included compensation to physicians based on the value or volume of referrals physicians made to the infusion center. Additionally, it was alleged that physicians at the infusion center did not adequately supervise chemotherapy services provided to patients.
- The settlement resolves allegations under the federal and New York State False Claims Act. Of the \$17.3 million, \$16.41 million will be paid to the federal government, while New York will receive \$890,000.00.
- New York Presbyterian/Brooklyn Methodist Hospital voluntarily self-disclosed the conduct to the OIG.

16. The University of Florida Health Shands ("UFHS") Settles with OIG for Violations of the Emergency Medical Treatment and Labor Act ("EMTALA") (03/2024)

- In early March, UFHS Hospital reached a settlement agreement with the OIG that will require the hospital to pay \$119,942.
- The settlement resolves allegations that UFHS violated EMTALA by failing to provide necessary stabilizing treatment for an emergency medical condition to a patient who presented to its emergency room for approximately 16 hours. The patient initially presented with throat swelling and difficulty eating. The patient received a medical screening examination about an hour after arrival, which included orders for labs, a CT scan, and x-rays. Nearly seven hours later, the patient received a CT scan and was then put in the waiting room. The patient was not discharged following the CT scan and the patient's care was not handed over to the next shift of providers. Approximately one hour later, the patient complained of chest pain with a warm sensation. The patient had their blood pressure taken 10 minutes later, but the facility failed to evaluate the patient's chest pain to determine whether an emergency medical condition existed and thus failed to provide stabilizing treatment that was necessary. The patient was found in the waiting room at 2:01 a.m. the next day and was unresponsive. Staff were unable to resuscitate the patient, who was determined to have died of a ruptured aneurysm.

17. Florida Physician Sentenced to Prison for Drug Distribution, False Statements, and Paycheck Protection Program ("PPP") Fraud (03/2024)

- Physician Tommy Louisville of Pembroke Pines was sentenced to one year and one day of prison following a plea deal related to charges for unlawful drug distribution, false statements relating to health care matters, and PPP fraud. Additionally, Louisville was ordered to pay restitution in excess of \$35,000.00 to the Small Business Administration and approximately \$8500.00 to Medicare.
- In May 2019, the Florida Board of Medicine suspended Louisville from the practice of medicine for two years. Despite this suspension, Louisville continued to write prescriptions for controlled substances. In furtherance of the scheme, Louisville hid the fact that he was not allowed to issue prescriptions from Medicare.
- Louisville closed his business in November 2019. However, from April-May 2020, he used his closed business to obtain a PPP loan of \$33,034. The application contained

multiple false statements, including the average monthly payroll, the number of employees, and that the loan would be used for business-related purposes.

• The case continues to demonstrate law enforcement collaboration in health care matters. The case was investigated by the HHS-OIG, the DEA, and the FBI.

18. The University of North Carolina Health ("UNC Health Chatham") Reaches Settlement to Resolve EMTALA Violation (03/2024)

• On March 1, UNC Health Chatham Hospital reached a \$49,000 settlement with the OIG to resolve allegations that UNC Health violated the EMTALA by failing to provide an appropriate medical screening examination to a patient and failure to provide services within the capability of the emergency department. The violation occurred in January 2022, when a patient presented to the emergency department via EMS. EMS called in a report to the ED, where staff indicated they did not have a cardiologist available and thus could not treat the patient. Despite this, EMS continued to the facility. When the ambulance arrived, a nursing employee met the ambulance and staff at the ambulance bay, where a brief discussion took place. The patient was not seen by staff and the ambulance left without the patient receiving a medical screening examination.

DETAILS PROVIDED BELOW ARE SHARED AS INFORMATIONAL ONLY. THEY ARE INTENDED TO PROVIDE AN UPDATE ON ACTIVITY IN FLORIDA LAW INCLUDING/FOLLOWING SESSION. NOTE THESE MAY NOT BE ALL INCLUSIVE, AND MAY HAVE BEEN UPDATED OR CHANGED SINCE THE CREATION OF THIS DOCUMENT.

Florida Legislative Session 2024 - Bills Signed into Law

1. CS/HB 7016 - Health Care

This revises or creates numerous beneficial provisions of Florida law relating to the state's health care workforce, health care services, health care practitioner licensure and regulation, health care facility licensure and regulation, the Medicaid program, and health-care-related education programs. Further and from our review, in particular, this bill expands and provides support for funding and coverage for providers, enhances access to/provision of services for patients and providers, expands and provides new pipelines for both providers and staff to help with recruitment and staff shortages/burnout.

2. SB 7018 - Health Care Innovation

Deals with health care innovation in the state of Florida. Creates Florida Statutes 381.4015, Creates the Health Care Innovation Council. The intent is to harness the innovation and creativity of entrepreneurs and businesses, in collaboration with the state's health care system and stakeholders, to lead the discussion on innovations that will address challenges in the health care system and to transform the delivery and strengthen the quality of health care in Florida. The bill creates the Health Care Innovation Council, a 15-member council within the Department of Health (DOH) to facilitate public meetings across the state to lead discussions with innovators, developers, and implementers of technologies, workforce pathways, service delivery models, or other solutions. Based on the public input and information gathered at public meetings, the bill requires the council to create best practice recommendations and focus areas for the advancement of the delivery of health care in Florida, with an emphasis on: Increasing efficiency in the delivery of health care; Reducing strain on the health care workforce; Increasing public access to health care; Improving

patient outcomes; Reducing unnecessary emergency department visits; and Reducing costs for patients and the state without reducing the quality of patient care. The bill creates a revolving loan program within the DOH to provide low-interest loans to applicants to implement one or more innovative technologies, workforce pathways, or service delivery models in order to: Fill a demonstrated need; Obtain or upgrade necessary equipment, hardware, and materials; Adopt new technologies or systems; or a combination thereof to improve the quality and delivery of health care in measurable and sustainable ways that will lower costs and allow that value to be passed onto health care consumer.

3. CS/CS/HB 1758 - Individuals with Disabilities

Revising provisions related to programs and services provided by the Agency for Persons with Disabilities; requiring the agency, within available resources, to offer voluntary participation care navigation services to clients and their caregivers at specified times; requiring the agency to develop and implement an online application process; revising which types of clients are eligible for an individual support plan; clarifying the timeframe within which a family or individual support plan must be developed. *This law becomes effective 7/1/2024*.

4. CS/CS/HB 7013 - Special Districts

This continues the theme relating to special districts, including items related to declaring a special district inactive. It creates a 12-year term for elected members of governing bodies for most types of independent special districts (note HCD Board Members appointments would appear to be not applicable). This would mean the boundaries of an independent special district can only be changed by legislature (though there is an exception). Adds additional requirements to declare a special district inactive and adds additional notice/procedural items for declaring inactive status. Allows inactive districts in spend funds in limited circumstances (specifically to service outstanding debt, to comply with existing bond covenants, and existing contractual requirements). Includes requirement for special districts to adopt goals, objective, performance measures, and standards to ensure goals are met. If adopted, these goals/objectives have to be posted yearly by December 1 (and annually thereafter) on the district's website, to includes the goals and objectives achieved by the district, the performance measures/standards used to make that determination, and any goal(s) the district failed to achieve. For independent special districts, such as HCD, it would require The Office of Program Policy Analysis and Government Accountability to conduct a performance review of all independent special districts. as needed to complete the requirements of this subsection. It would also repeal special district's ability to convert into a municipality without legislative approval. Other provisions relate to fire control districts, ad valorem taxes for mosquito control districts and conditions for mosquito control districts to participate in state programs, and preventing the creation of new safe neighborhood improvement districts. This amends Florida Statutes 189.0695 and appear to require special districts (which would now include independent special districts) to adopt goals, objective, performance measures, and standards to ensure goals are met. Review of the amendment to Florida Statutes would appear to require independent special districts to have these reviewed by The Office of Program Policy Analysis and Government Accountability, who later submit a report. This law becomes effective 7/1/2024.

5. CS/SB 330 - Behavioral Health Teaching Hospitals

Creates part VI of ch. 395, F.S., entitled "Behavioral Health Teaching Hospitals"; authorizing hospitals to apply for a behavioral health teaching hospital designation beginning on a specific date; authorizing the agency to designate additional behavioral health teaching hospitals that meet the designation criteria; establishing a grant program within the agency for the purpose of funding designated behavioral health teaching hospitals; establishing the Florida Center for Behavioral Health Workforce within the Louis de la Parte Florida Mental Health Institute for a specific purpose. APPROPRIATION: \$313,000,000. This would designate four behavioral health teaching hospitals, including UF Health Shands and Jacksonville, Jackson Memorial, and Tampa General. It grants AHCA the ability to create 4 more behavioral health teaching hospitals over the next 2 years.

6. CS/CS/HB 159 - HIV Infection Prevention Drugs

Authorizes licensed pharmacists to screen for HIV exposure & order & dispense HIV infection prevention drugs in accordance with written supervisory protocol; requires Board of Pharmacy to adopt rules. *The law becomes effective* 7/1/2024.

7. SB 184 - Impeding, Threatening, or Harassing First Responders

Prohibiting a person, after receiving a warning not to approach from a first responder who is engaged in the lawful performance of a legal duty, from violating such warning and approaching or remaining within a specified distance of the first responder with specified intent, etc. *The law becomes effective 1/1/2025*.

8. CS/CS/CS/SB 718 - Exposures of First Responders to Fentanyl and Fentanyl Analog

Providing criminal penalties for adults who, in the course of unlawfully possessing specified controlled substances, recklessly expose a first responder to such substances and an overdose or serious bodily injury of the first responder results; prohibiting the arrest, charging, prosecution, or penalizing under specified provisions of law of a person acting in good faith who seeks medical assistance for an individual experiencing, or believed to be experiencing, an alcohol-related or a drug-related overdose, etc. *This law becomes effective* 10/1/2024.

9. CS/CS/HB 66 - Revive Awareness Day

Citing this act as "Victoria's Law"; designating June 6 of each year as "Revive Awareness Day"; authorizing the Governor to issue an annual proclamation; encouraging the Department of Health to hold events to raise awareness of the dangers of opioid overdose and the availability and safe use of opioid antagonists as an effective way to rapidly reverse the effects of opioid overdose, etc. *This law became effective 4/8/2024*.

10. CS/HB 241 - Coverage for Skin Cancer Screenings

Requires DMS to require contracted state group health insurance plans to provide coverage & payment for annual skin cancer screenings performed by specified persons without imposing any cost-sharing requirement; specifies requirement for & restriction on payments for such screenings. *This law becomes effective 7/1/2024*.

11. CS/CS/HB 883 - Short-acting Bronchodilator Use in Public and Private Schools

Authorizes certain public & private school students to carry short-acting bronchodilators & components; provides school district, public school, private school, and parental requirements. *This law becomes effective* 7/1/2024.

12. SB 1512 - Controlled Substances

Adding tianeptine to the list of Schedule I controlled substances, etc. *This law becomes effective 7/1/2024*.

13. CS/HB 201 - Emergency Refills of Insulin and Insulin-related Supplies or Equipment

Authorizes emergency refill of insulin & insulin-related supplies or equipment a specified number of times per year. *This law becomes effective* 7/1/2024.

14. CS/CS/HB 1365 - Unauthorized Public Camping and Public Sleeping

Prohibits counties & municipalities from authorizing or otherwise allowing public camping or sleeping on public property without certification of designated public property by DCF; authorizes counties to designate public property for such uses for specified time period; requires counties to establish specified standards & procedures relating to such property; authorizes DCF to inspect such property & to issue notice; provides exception during specified emergencies. *This becomes effective 10/1/2024, unless otherwise indicated.*

15. CS/HB 644 - Rural Emergency Hospitals

Subjecting rural emergency hospitals to certain requirements for the provision of emergency services and care; defining the terms "rural emergency hospital" and "rural emergency services"; authorizing qualifying hospitals to apply to the Agency for Health Care Administration for designation as a rural emergency hospital, etc. *This becomes effective* 7/1/2024.

16. HB 533 - DNA Samples from Inmates

Requires certain inmates to submit DNA samples to the government. *This became effective* 3/22/2024.

17. HB 7005 - OGSR/Financial Disclosure

Similar to HB 7009, The bill saves from repeal the public record exemptions for all secure login credentials held by the Commission for the purpose of allowing access to the electronic financial disclosure filing system, as well as information entered into the system prior to submission for the purpose of making the disclosure. The exemptions will repeal on October 2, 2024, if this bill does not become law. Overall, this would maintain the public record exemption currently in place.

18. CS/HB 7011 - Inactive Special Districts

When a special district becomes inactive, the Department of Commerce is required to declare it inactive under certain situations. This does not dissolve the districts in question. Here, this would dissolve the following districts that are currently inactive and repeals their enabling laws: Calhoun County Transportation Authority, Dead Lakes Water Management District, Highland View Water and Sewer District, West Orange Airport Authority. The bill also dissolves the Sunny Isles Reclamation and Water Control Board and repeals the judicial

order establishing the district. Overall, this would maintain the current status quo. The Department of Commerce has been required to declare these inactive under the circumstances. This law becomes effective 7/1/2024.

19. HB 7085 - Sickle Cell Disease

Creates Sickle Cell Disease Research & Treatment Grant Program within DOH; specifies types of projects eligible for grant funding; revises sickle cell disease & sickle cell trait screening requirements; requires screening providers to notify newborn's parent or guardian, rather than newborn's primary care physician, of certain information; authorizes certain persons other than newborns who have been identified having sickle cell disease or carrying sickle cell trait to choose to be included in registry. *This became effective upon signature*, *which occurred on 5/21/2024*.

20. CS/CS/CS/HB 1065 - Substance Abuse Treatment

Provides levels of care at certified recovery and their respective levels of care for residents; defines "community housing"; authorizes DCF to issue license for service components operated by service provider; requires certified recovery residences to remove individuals from their positions under certain circumstances; prohibits certified recovery residences from denying individual access to housing under specified circumstances. *This law becomes effective 7/1/2024*.

Florida Bills: Not Signed or Not Yet Signed

1. HB 7009 - OGSR/Mental Health Treatment and Services

The Open Government Sunset Review Act requires the Legislature to review each public record exemption and each public meeting exemption five years after enactment. If the Legislature does not reenact the exemption, it automatically repeals in five years. Current law makes all petitions for voluntary and involuntary admission for mental health treatment, court orders, and related records filed with or by a court pursuant to the Baker Act confidential and exempt from public record requirements. The information contained in these court files may only be released to certain entities and individuals. The bill saves from repeal the public record exemption, which will repeal on October 2, 2024, if this bill does not become law. Overall, this would maintain the public record exemption for these Baker Act items.

2. CS/CS/HB 1441 - Department of Health

Creates Andrew John Anderson Pediatric Rare Disease Grant Program within DOH; requires program to award grants for certain scientific & clinical research; specifies entities eligible to apply for grants; specifies types of applications that may be considered for grant funding; provides for competitive, peer-reviewed application & selection process.

3. CS/CS/SB 1582- Department of Health

Department of Health; Exempting environmental health technicians from certain certification requirements under certain circumstances; creating the Andrew John Anderson Pediatric Rare Disease Grant Program within the department for a specified purpose; providing that any health care practitioner present at a birth or responsible for primary care during the neonatal period has the primary responsibility of administering certain

screenings; revising hearing loss screening requirements to include infants and toddlers; requiring g the department to grant certain applicants 90 days to cure deficiencies with their medical marijuana treatment center license applications pursuant to a specified errors and omissions process, etc.

4. CS/HB 1784 - Mental Health and Substance Abuse

Providing an exception to background screening requirements for certain licensed physicians and nurses; authorizing the state to establish that a transfer evaluation was performed by providing the court with a copy of the evaluation before the close of the state's case-in-chief; allowing a patient's legal custodian to authorize release of the patient's clinical records; revising requirements for ordering a person for involuntary services and treatment, petitions for involuntary service, appointment of counsel, and continuances of hearings, respectively, etc.

5. SB 792 - Community-based Mobile Crisis Intervention Services

Community-based Mobile Crisis Intervention Services; Requiring the Agency for Health Care Administration to provide coverage for community-based mobile crisis intervention services for Medicaid recipients, subject to the availability of funds and specified limitations or directions; requiring the agency to perform certain duties by a specified date, including seeking federal approval and waivers for such coverage, etc.

6. CS/CS/HB 7021 - Mental Health and Substance Abuse

Mental Health and Substance Abuse; Revises written notice requirements relating to filing petitions for involuntary services; revises requirements relating to voluntary admissions to facility for examination & treatment, ordering person for involuntary services and treatment, petitions for involuntary service, appointment of counsel, & continuances of hearings; revises actions that constitute unlawful activities relating to assessment & treatment & court actions relating to involuntary assessments.

7. HB 205 - Community-based Mobile Crisis Intervention Services

Requires AHCA to provide coverage for community-based mobile crisis intervention services for Medicaid recipients; provides duties of agency; requires agency to seek federal approval and waivers for such coverage. *This bill ultimately died in the Select Committee on Health Innovation on 3/8/2024.*

8. HB 951- Behavioral Health

Requires law enforcement officer to provide parent or legal guardian of minor being transported to certain facilities with specified facility information; requires specified mental health facility to have waiting area for children that is physically separate from adult waiting area; defines "mobile response team"; requires sheriff to develop and implement certain written agreements with mobile response team providers; provides requirements for such agreements; requires 911 public safety answering point to dispatch mobile response team as primary responder under certain circumstances. *This bill ultimately died in the Health and Human Services Committee on 3/8/2024*.

9. CS/CS/HB 7021 - Mental Health and Substance Abuse

Revises written notice requirements relating to filing petitions for involuntary services; revises requirements relating to voluntary admissions to facility for examination & treatment, ordering person for involuntary services & treatment, petitions for involuntary service, appointment of counsel, & continuances of hearings; revises actions that constitute unlawful activities relating to assessment & treatment & court actions relating to involuntary assessments. *APPROPRIATION:* \$50.000.000

10. CS/SB 1636 - Substance Use Disorder Treatment Services

Creates the Substance Use Disorder Housing Advisory Council; authorizing addiction treatment services to be provided through for-profit providers; providing that the certification of recovery residences that meet specified standards protects certain persons. *This bill ultimately died in the Appropriations Committee on Health and Human Services on 3/8/2024.*

11. HB 1309 - Community Mobile Support Teams

Requires DCF to contract with managing entities for community mobile support teams to place certain crisis counselors within local law enforcement agencies to conduct follow-up contacts with certain persons; provides requirements for crisis counselors, community mobile support teams, & certain community mental health centers. *This died in Children, Families & Seniors Subcommittee on 3/8/2024.*

12. SB 1626 - Mental Health of Minors

Defining the terms "immediately" and "serious bodily harm"; specifying the conditions that must be met for a minor to be taken to a receiving facility for involuntary examination; requiring that court orders for involuntary examinations be made a part of the minor's clinical record; requiring that minors be immediately released if a parent or guardian revokes consent for the minor's admission; creating the Telehealth Pilot Program within the Department of Children and Families, etc. *This died in Children, Families, and Elder Affairs on 3/8/2024*.

13. SB 1306 - Behavioral Health

Requiring a law enforcement officer to provide a parent or legal guardian of a minor being transported to certain facilities with specified facility information; requiring a specified mental health facility to have a waiting area for minors which is physically separate from any adult waiting area; defining the term "mobile response team"; requiring a 911 public safety answering point to dispatch a mobile response team as the primary responder under certain circumstances, etc. *This died in Children, Families, and Elder Affairs on 3/8/2024*.

14. HB 1521 - Medicaid Eligibility for Related Services

Extends Medicaid eligibility to specified adults. *This died in Select Committee on Health Innovation on 3/8/2024*.

15. HB 1529 - Medicaid Eligibility for Medical Assistance and Related Services Medicaid Eligibility for Medical Assistance and Related Services; Extends Medicaid eligibility to specified adults. *This died in Select Committee on Health Innovation on 3/8/2024.*

16. SB 2518 - Health and Human Services

Revising the minimum age at which a child may be covered by a guardianship assistance agreement entered into by his or her permanent guardian; revising the criteria, as of a specified date, for the Department of Children and Families to make adoption assistance payments for certain children; repealing provisions relating to provider qualifications, physicians providing private sector services, reimbursement for health care providers for services rendered through the Children's Medical Services network, third-party payments for health services, service delivery systems, and the Children's Medical Services program quality of care requirements, respectively, etc.

17. HB 5301 - Medicaid Supplemental Payment Programs

Medicaid Supplemental Payment Programs; Provides requirements for hospital participation in certain Medicaid supplemental payment programs. *This died in Conference Committee on 3/8/2024*.

18. CS/HB 915 - Outpatient Health Services

Outpatient Health Services; Revises requirements relating to voluntary admissions to facility for examination and treatment, ordering person for involuntary services and treatment, petitions for involuntary service, appointment of counsel, and continuances of hearings; defines "involuntary outpatient placement." *This died in Appropriations Committee on* 3/8/2024.

19. SB 1583 - Substance Use Disorder Treatment Services

Creates Substance Use Disorder Housing Advisory Council; requires USF College of Public Health to assist council in conducting study to evaluate national best practice standards for specified purposes; provides for funding of study; requires council to conduct review of statewide zoning codes for specified purposes; authorizes addiction treatment services to be provided through for-profit providers; provides that certification of recovery residences that meet specified standards protects certain persons; requires certain recovery residences to keep specified records confidential; prohibits local law, ordinance, or regulation from regulating duration or frequency of resident stay at certain recovery residence. *This died in Children, Families & Seniors Subcommittee on 3/8/2024*.

20. SB 1358 - Medicaid Billing for Behavioral Health Services

Authorizing advanced practice registered nurse and physician assistant services to be billed under a supervising physician's Medicaid provider number under certain circumstances, etc. *This died in Health Policy on 3/8/2024*.

21. CS/SB 1394 - Community Mobile Support Teams

Community Mobile Support Teams; Requiring the Department of Children and Families to contract with managing entities for community mobile support teams to place certain crisis counselors within local law enforcement agencies to conduct follow-up contacts with certain persons; providing requirements for crisis counselors, community mobile support teams, and certain community mental health centers, etc. *This died in Fiscal Policy on 3/8/2024*.

SB 960 - Outpatient Mental Health Services

Outpatient Mental Health Services; Authorizing a court to order a respondent into outpatient treatment for a specified amount of time under certain circumstances; providing criteria for involuntary outpatient treatment; authorizing a certain court exercising original jurisdiction to order certain respondents into involuntary outpatient services, etc. *This died in Judiciary on 3/8/2024*.

3. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes No
Net Operating Impact	N/A	N/A	Yes No

^{*}Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:
Jessica Cafarelli
CA6A21He2B0048Cafarelli
VP & Chief Financial Officer

4.	Reviewed/A	nnroved	by C	'ommittee:
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N/A	N/A
Committee Name	Date

5. Recommendation:

Staff recommends the Board Receive and File this Informational Report.

DocuSigned by:

Chief Executive Officer

Approved for Legal sufficiency:

DocuSigned by:

Bernade Icaza

0CF6Bernados 43:412a

SVP & General Counsel

DocuSigned by:

Heather Bokor

4766F6htsrattereBokor

VP & Chief Compliance, Privacy & Risk Officer

1. Description: Real Property Sale and Acquisition Policy

2. Summary:

This agenda items updates the Health Care District's Real Property Sale and Acquisition Policy ("Policy") and seeks Board approval pursuant to Resolution 2021R-002.

3. Substantive Analysis:

This is an update to the Real Property Acquisition Policy to add a review process for when the purchase price of real property is greater than 110% of the average fair market value or the supporting appraisals contain extraordinary assumptions or hypothetical conditions as defined in the Policy. A copy of the revised Policy with revisions is attached. In summary, the review process includes the following:

- The recommended purchase and sale agreement and all supporting back-up information must be presented to the Finance Committee ("FC").
- The purchase and sale agreement along with the recommendation of the FC needs to be noticed 14 days in advance of the date of consideration by the Board.
- The transaction must be approved by extraordinary vote of the Board (i.e., at least five Board Members).

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A		Yes 🗌 No 🖂
Net Operating Impact	N/A		Yes No No

^{*}Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

5. Recommendation:

Staff recommends the Board approve the revised Policy.

Approved for Legal sufficiency:

DocuSigned by:

OCF6F7Bernabe Icaza SVP & General Counsel

DocuSigned by:

n .

Bernade Icaza

77A3B53585AY477Davis Chief Executive Officer













Real Property Sale and or Acquisition

LEG1000 Policy #: Effective Date: 6.12.245/11/2016

Business Unit: Legal Last Review Date:

Approval Group: **HCD Legal Policy** Document Owner(s): Legal

Board Approval Date: 6.12.24May 11, 2016

PURPOSE

It is the policy of the Health Care District of Palm Beach County to establish guidelines for the sale and/or acquisition (by purchase and/or lease) of real property. All sales and/or acquisitions of real property by the District and any of its subsidiary entities require approval of the Health Care District of Palm Beach County Board of Commissioners ("Board" hereafter).

SCOPE

N/A

POLICY

It is the policy of the Health Care District of Palm Beach County to establish guidelines for the sale and/or acquisition (by purchase and/or lease) of real property, and additional requirements for acquisitions where the purchase price is greater than 110% of the average of fair market value or the supporting appraisals contain extraordinary assumptions or hypothetical conditions in the determination of fair market value (Exhibit 1). All sales and/or acquisitions of real property by the District and any of its subsidiary entities require approval of the Health Care District of Palm Beach County Board of Commissioners ("Board" hereafter).

For purposes of this policy, "real property" shall mean any land, building, structure and/or facility and includes any and all interests in such property less than full title, either developed or undeveloped. For acquisitions, "real property" shall mean real property that is not owned by the Health Care District of Palm Beach County or its subsidiary entities.

If District Management seeks to sell and/or acquire real property (through purchase or lease), Management shall present a recommendation to the Finance Committee regarding such sale and/or acquisition. If the Finance Committee concurs with Management's recommendation, it will pass it on to the Board for their final approval. If the Finance Committee does not concur with Management's recommendation, Management may present the recommendation to the Board,

Prior to presenting a recommendation to the Finance Committee and Board, Management shall obtain the following (as applicable and unless waived by the Finance Committee and/or Board):

Page 1 of 6
Policy Name: Real Property Sale and or Acquisition Version: New













- An appropriate needs study to support the sale/acquisition including, without limitation, interior and exterior programming and space planning.
- An analysis of all lead times including, without limitation, design, permitting, construction/buildout and move/installation coordination.
- An analysis of any existing facilities and their major components to be acquired (if known).
- Budget estimate for entire project (from sale/acquisition to final completion).

If the Finance Committee and/or Board concurs with Management's recommendation to sell and/or acquire real property. Management shall initiate the process to sell and/or acquire the real property. Such process may include, but is not limited to, contracting with a licensed real estate broker to market the District's property and/or identify available real property; contracting with other professional consultants; conducting site visits to inspect the real property; and, performing due diligence to determine the real property's utility, suitability for fit-out or construction, and structural and environmental conditions. All District employees, Finance Committee members, Board members and/or independent contractors/consultants of the District who have an ownership interest in any property being considered for acquisition by the District are prohibited from participating in the acquisition decision-making process on behalf of the District.

Management shall also carry out appropriate due diligence, when and as appropriate, to determine that the prospective buyer, seller or lessor is a reliable business partner capable of successfully implementing all commitments being made to the District.

In the case of a potential "turnkey" construction arrangement under which a third-party developer will acquire real property and construct a building or make necessary improvements prior to subsequent transfer to the District, the real property intended for purchase may be referred to the developer for final acquisition, and purchase of the real property will then become part of the "turnkey" program which will be negotiated by District Management.

After its initial due diligence, if Management seeks to recommend the purchase of real property to the Board, Management shall obtain an independent property appraisal from an approved state certified general real estate appraiser. Two (2) appraisals are required when the estimated value of the real property to be purchased exceeds \$1 million. If the real property to be purchased is estimated to be worth \$100,000 or less and the Chief Executive Office finds the cost of an appraisal is not justified, a comparable sales analysis or other reasonably prudent procedure(s) may be used by Management to establish the value of the real property, provided that the public's interest is reasonably protected. The District is not required to appraise the value of real property if the real property is to be leased by the District. For the sale of District real

Page 2 of 6 Policy Name: Real Property Sale and or Acquisition Version: New













property, an appraisal is required; however, the District may rely on the buyer's appraisal if it is an independent property appraisal from an approved state certified general real estate appraiser.

All of Management's negotiations with the buyer/seller or lessor for the sale and/or acquisition of real property shall be conditioned upon Board approval of the sale and/or acquisition.

All final offers for the sale and/or acquisition of real property shall be in the form of a written agreement for purchase, lease or other similar contract. If Management believes the written final offer is in the best interests of the District, Management shall present the recommended purchase and sale or lease agreement written final offer to the Board for review. If the agreement sale and/or lease acquisition is approved by the Board, the Chief Executive Officer shall execute the agreement or lease written final offer and all other reasonably necessary documents in order to close the transaction.

If the seller or lessor is a partnership, limited partnership, corporation, trust or any form of representative capacity whatsoever for others, the seller or lessor must provide the public disclosure required by section 286.23, Florida Statutes (as amended from time to time) unless specifically exempt. Such public disclosure must be provided to the Board at the time it considers the written final offer.

For any land acquisition that is subject to the procedures of Exhibit 1 and to the extent that are any conflicts, inconsistencies or additional requirements between the requirements of Exhibit 1 and the body of the policy, Exhibit 1 shall prevail. Management may establish procedures consistent with this policy.

EXCEPTIONS

N/A

RELATED DOCUMENTS	
Related Policy Document(s)	
Related Procedure(s) and Process(es)	
Related Forms	
Reference(s)	
Last Revision	
Revision Information/Changes	
Next Review Date	

The master document is controlled electronically. Printed copies of this document are not controlled. Document users are responsible for ensuring printed copies are valid prior to use.

Page 3 of 6 Policy Name: Real Property Sale and or Acquisition Version: New













EXHIBIT 1

REQUIREMENTS FOR ACQUISITIONS WHICH EXCEED 110% OF APPRAISED VALUE **AND/OR APPRAISAL OF FAIR MARKET VALUE INCLUDES EXTRAORDINARY ASSUMPTIONS OR HYPOTHETICAL CONDITIONS**

A. REVIEW BY THE FINANCE COMMITTEE

- 1) Finance Committee (FC) Review Required: The FC shall review all real estate transactions involving the purchase of real property, which -involves one or more of the following:
 - a. A purchase in which the purchase price of the real property is greater than one hundred ten percent (110%) of the fair market value as determined by the appraisal or the average of the
 - Appraisal(s) with hypothetical conditions or extraordinary assumptions,-
 - Change of land use, a comprehensive plan amendment or concurrency from that which currently exists.
- 2) Exclusions from Review: The provisions of this section shall not apply to transactions:
 - a. For less than two hundred fifty thousand dollars (\$250,000.00); or
 - b. Any intergovernmental conveyance of real property pursuant to Florida Statutes, § 125.38, as may be amended.

3) Procedures for Review:

- a. The transaction must be reviewed by the FC prior to being submitted to the Board for approval.
- b. Management shall submit a narrative description of the transaction including the following information:
 - i. Business purpose for the acquisition, disposition or exchange of property.
 - ii. Parties to this transaction.
 - iii. Disclosure of representatives involved in the transaction, including brokers, land planners, lobbyists, or other consultants.
 - iv. Disclosure of any contemplated land use or zoning changes or pending land development approval applications.
 - v. Discussion of the valuation issues involved in the transaction:
 - 1. Hypothetical and extraordinary assumptions; or
 - 2. Change in land use and/or zoning.
 - vi. History of negotiations on the price.

Page 4 of 6 Policy Name: Real Property Sale and or Acquisition Version: New













- Copies of appraisals, location maps, surveys or sketches of the property, environmental audits, and other consultant reports, including the pre-purchase due diligence study1, utilized in arriving at valuation of the property.
- At the FC meeting, Management will make a presentation to the FC on the details of the transaction and answer any questions posed by the FC.
- The FC will be asked to make a recommendation to the Board on the terms of the proposed transaction.
- Management will prepare the minutes of the FC meeting and document the recommendation of the FC.
- If Management desires to proceed with the proposed transaction, Management will include in the Board Agenda Item the information submitted to the FC and include the recommendations of the FC as an attachment to the Agenda Item.

B. FORMAT AND PRESENTATION OF BOARD ITEM FOR REAL PROPERTY TRANSACTIONS

- 1) In order to ensure transparency for the public and that the Board is provided all relevant information on which to make a decision regarding a real property transaction all Board Agenda Items with the recommended purchase and sale agreement shall be submitted into the agenda process and made publically available no less than 14 calendar days prior to the date of consideration. All such Board Agenda Items shall be placed on the regular agenda.
- 2) The Board Agenda Item shall, at a minimum contain the following information, to the extent applicable to the specific transaction:
 - a. Motion and Title.
 - b. Summary. The following items shall be disclosed in the summary of the Agenda Item;
 - Any material findings of the due diligence investigations conducted by or on behalf of the District which materially impacts the 1) developability of the property, 2) cost of developing the property, 3) intended use of the property, or 4) title to the property. In addition, the summary shall disclose any due diligence requirements which were not performed and the justification therefore.
 - The assessed value and appraised value of the property if applicable.

Page 5 of 6 Policy Name: Real Property Sale and or Acquisition Version: New

The due diligence identifies any findings which materially impact the; a) developability of the property, b) cost of developing the property, c) intended use of the property or d) title to the property. At a minimum, due diligence investigations shall include the following items: a) status of title, b) land use/zoning; c) survey; d) environmental audit; e) conceptual development plan; and f) development cost analysis













- The recommendation of the Finance Committee.
- Summary of key terms of the recommended agreement.
- The conditions under which the District can terminate. V)
- vi) Conditions to closing.
- A statement that the transaction requires approval by a supermajority vote of the Board (i.e. at least 5 votes).
- Fiscal Impact Summary. Include
 - The purchase price and all related land acquisition costs (closing costs etc).
 - ii) The estimated development costs.
 - The source of funding for the transaction.
- d. Background and Policy Issues.
- e. Attachments
 - **Location Map**
 - Purchase and Sale Agreement ii)
 - Finance Committee Item including all attachments
 - **Environmental Audit**
 - Conceptual Development Plan
 - vi) **Development Cost Analysis**
- 3) Post Contract and/or Pre Closing: If after the execution of the purchase and sale agreement but prior to closing on the transaction, the pre-closing inspections result in findings that are different from those disclosed to the Board, the new findings shall be presented to the Board either by memo or board item, as determined by the CEO, prior to closing.

C. DEFINITIONS

- Extraordinary assumption means an assumption directly related to a specific appraisal, which, if found to be false, could alter the appraiser's opinion or conclusions. Extraordinary assumptions presume as fact otherwise uncertain information about physical, legal, or economic characteristics of the subject property or about conditions external to the property such as market conditions or trends about the integrity of data used in the appraisal analysis.
- Hypothetical conditions mean a condition not presently existing but supposed for the purposed of analysis in an appraisal. Hypothetical conditions assume conditions contrary to known facts about physical, legal or economic characteristics of the subject property or about conditions external to the property, such as market conditions or trends about the integrity of the data used in an appraisal assumption.

Page 6 of 6 Policy Name: Real Property Sale and or Acquisition Version: New

1. Description: Medical Staff Appointment(s) for Lakeside Medical Center

2. Summary:

The agenda item represents the practitioner(s) recommended for Medical Staff appointment by the Medical Executive Committee of Lakeside Medical Center.

3. Substantive Analysis:

The practitioner(s) listed below satisfactorily completed the credentialing and privileging process and met the standards set forth within the approved Medical Staff Bylaws. The credentialing and privileging process ensures that all Medical Staff meet specific criteria and standards of professional qualifications; this criterion includes, but is not limited to:

- Current licensure
- Relevant education, training and experience
- Current clinical and professional competence
- Health fitness and ability to perform requested privileges
- Malpractice history and liability insurance coverage
- Immunization status; and
- Applicable life support training

Last Name	First Name	Degree	Specialty	Appointment	Privileges
Rodriguez	Ariel	MD	General Surgery	Initial Appointment	Provisional
Bolton	Thomas	MD	Anatomic and Clinical Pathology	Reappointment	Affiliate
Hernandez	Eliezer	MD	Cardiovascular Disease	Reappointment	Active
Mathew	Minu	MD	Infectious Disease	Reappointment	Active
Abu	Rebecca	MD	Pediatrics	Reappointment	Courtesy
Falestiny	Magdy	MD	Pulmonary Disease	Reappointment	Active
lftikhar	Asma	MD	Internal Medicine	Reappointment	Active
Montoya	Andrea	APRN	Emergency Medicine Reappointment		Allied Health Professional
Obikwu	Roxanne	APRN	Emergency Medicine	Reappointment	Allied Health Professional
Hughes	Amber	APRN	Emergency Medicine	Reappointment	Allied Health Professional
Llanura	Claire	APRN	Emergency Medicine Reappointment		Allied Health Professional
Oliscat	Gesie	APRN	Cardiology Reappointment		Allied Health Professional
Hinson	Rashida	PA	Emergency Medicine	Reappointment	Allied Health Professional

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes No
Net Operating Impact	N/A	N/A	Yes No No

^{*}Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:



5.	Reviewed/	Approved	by	Committee:
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N/A	N/A
Committee Name	Date

6. Recommendation:

Staff recommends the Board approve the Medical Staff Appointment(s) for Lakeside Medical Center.

Approved for Legal sufficiency:



DocuSigned by:

Buma Awaric

1F27BiothraseVorletsic, MD

Chief Medical Officer

DocuSigned by:

Darry Davis

77A DocuSigned by:

Darry Davis

Chief Executive Officer

1. Description: AY 2023-2024 Annual Institutional Review (AIR) Executive Summary

2. Summary:

The Graduate Medical Education (GME) Department at Lakeside Medical Center (LMC) is required by the accrediting body, the Accreditation Council for Graduate Medical Education (ACGME), to provide and annually submit a written executive summary of the Annual Institutional Review (AIR) to the Sponsoring Institution's (Healthcare District of Palm Beach County-HCD) Governing Body.

3. Substantive Analysis:

The AY (academic year) 2023-2024 Annual Institutional Review (AIR) Executive summary notes the accreditation status of both the Sponsoring Institution and the Family Medicine residency program. The Graduate Medical Education Committee (GMEC) monitors and establishes action plans based on citations received by the ACGME (most recent citations received on 4/21/24), and the requirements that pose challenges to the program.

- Post-graduate employment data given per request of HCD board during the presentation of the 2022 AIR in June of 2023. The Institutional goal is to employ the top performing residents by HCD, after completion of our Family Medicine program.
- The AIR performance criteria are monitored monthly by the GMEC for progress. Current goals are to reduce the 11 citations by addressing the following:
 - Residents access to more specialties during their 3-year training.
 - o Supporting both faculty and residents' scholarly activity.
 - o Implementing a more robust faculty development program.
 - Further expanding our FM residents' experience with our Behavioral Health Program.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes No
Net Operating Impact	N/A	N/A	Yes No

^{*}Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:





Graduate Medical Education

Jennifer Dorcé-Medard, D.O.

Associate Chief Medical Officer Designated Institutional Official FM Program Director

Nergess Taheri, D.O.

Assistant Program Director
BC Family Physician

AY 2023-2024 Annual Institutional Review (AIR) Executive Summary

Sponsoring Institution (SI): Lakeside Medical Center (HCD)

- Continued Accreditation (Accreditation Council for Graduate Medical Education-ACGME): 7/1/2015 to present (0 citation)
 - 7/2011-7/2019 (American Osteopathic Association)

Family Medicine Residency Program

The three-year Family Medicine Program has five residency positions each year, for a total of 15 positions. The hospital serves as the main clinical training site and partners with academic and community organizations, including Nova Southeastern University and Florida Atlantic University to provide a diversified and rewarding educational experience for our residents.

- Continued Accreditation ACGME: 7/1/2019 to present (11 Citations)
- 7/2011-7/2019 (American Osteopathic Association)

Former graduate data (requested by HCD board in 2023 AIR presentation)

- Data on Graduates from our FM residency program from 2019 (initial accreditation) 2023.
 - o 20 graduates
 - 100% Family Board pass rate (90% of past graduates completed exam, 1 graduate has taken exam with pending score, 1 graduate not yet tested).
 - The program average scaled score for all first-time examinees (National Average: 535).



Graduate Medical Education

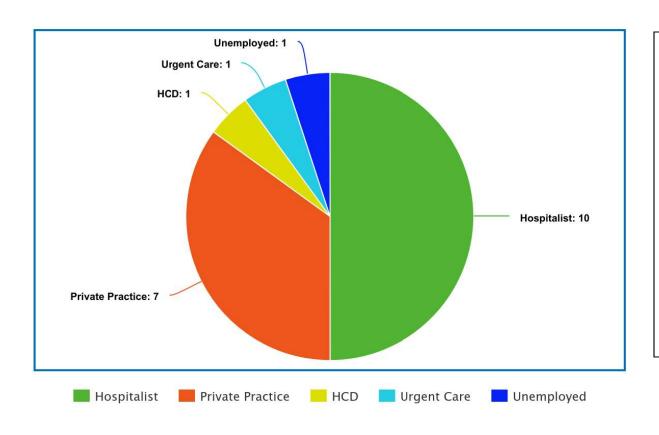
Jennifer Dorcé-Medard, D.O.

Associate Chief Medical Officer Designated Institutional Official FM Program Director

Nergess Taheri, D.O.

Assistant Program Director BC Family Physician

Post-graduate Employment Data



- 50% of graduates obtained employment as a hospitalist. 80% of those who obtained hospitalist positions, 80% were in Palm Beach County.
- 35% obtained employment in a Private practice. 1 graduate is in Palm Beach county, 3 are in Florida, 3 are out of state, 1 does both hospitalist and private practice in FL.
- 1 currently employed by the Healthcare district.



Graduate Medical Education

Jennifer Dorcé-Medard, D.O.

Associate Chief Medical Officer Designated Institutional Official FM Program Director

Nergess Taheri, D.O.

Assistant Program Director BC Family Physician

AIR PERFORMANCE CRITERA - Developed from areas the ACGME have requested improvement from the Institution/Program.

INDICATORS	Green (favorable)	Yellow	Red (warning)
1. ACCREDITATION STATUS-FM	Continued	Initial or Warning	Probation
2. CITATIONS-FM	None or all resolved	1-3 new/minor or 1-2 unresolved/major	>3 new/minor or >2 unresolved/major
3. GMEC-SPECIAL REVIEW	No concerns/Review Committee discontinued	Minor concerns	Major concern, special review protocol activated
4. ACGME RESIDENT SURVEY	0-1 domains noncompliant	Negative trends/ multiple noncompliant	Major noncompliance or trends
5. LIMITED SPECIALTIES	>5 Specialties / Easily accessible	4 or more Specialty relationships	< 4 Specialties / Not accessible
6. DUTY HOURS/SUPERVISION	Compliant, No issues	Minor issues	Major issues
7. MILESTONES	Orderly trends	Minor concerns	Major concerns or data missing
8. SCHOLARLY, RESIDENTS/FACULTY	Meets, no citations	Concerns	Citation or letter
9. BOARD PERFORMANCE	BOARD PERFORMANCE Meets pass rate of 100% first time test takers in last 3 years		Pass rate of < 80% of first-time test takers in last 3 years
10. ACGME FACULTY SURVEY	0 domains noncompliant	1-2 Negative trends	Major noncompliance or trends
11. FACULTY DEVELOPMENT, PARTICIPATION	All program directors & Core faculty compliant	1-2 core faculties noncompliant	Significant noncompliance
12. QI/SAFETY PARTICIPATION	>80% PGY3+ residents	≥50% PGY3+ residents	<50% PGY3+ residents
13. COMMUNITY OUTREACH	Facilitate >5 community service events and 1 ongoing community directed project	Facilitate 3-5 community service events	< 3 Community service events
14. Behavioral Health	Longitudinal rotation with dedicated faculty	1-month rotation, with dedicated faculty	No rotation/no dedicated faculty

1.	Description:	Tentative	Millage	Rate

2. Summary:

Staff recommends the Board set a proposed tentative millage rate of 0.6561.

3. Substantive Analysis:

The District tax rate in 2024 was 0.6761 mills. Staff is recommending the 2025 proposed tentative millage rate be set at 0.6561, which is 4% over the rolled-back rate of 0.6295 and 3% less than the 2024 tax rate. The rolled-back rate is the tax rate which generates the same amount of tax revenue as the previous year, excluding new construction. The proposed tentative millage rate represents the tax rate the Board cannot exceed when it sets the final rate at the September TRIM hearings.

The 2024 estimate of taxable values from the County showed an increase of 9% over 2023. The increase in taxable values in conjunction with reducing the millage rate results in an approximately \$10.7 million increase in ad valorem taxes relative to 2024.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements			Yes 🗌 No 🔀
Net Operating Impact			Yes 🗌 No 🖂

^{*}Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:



5. Reviewed/Approved by Committee:

N/A	N/A
Committee Name	Date

6. Recommendation:

Staff recommends the Board set a proposed tentative millage rate of 0.6561 mills.

Approved for Legal sufficiency:

Bernabe Icaza OCF6F7DB6706494 Icaza SVP & General Counsel

DocuSigned by:

Jessica Cafarelli

CA6A21FF**2ES9481**Cafarelli

VP & Chief Financial Officer

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DocuSigned by:

77A3B55586A14Davis

Chief Executive Officer

1. Description: Authority to Execute Listed Contracts

2. Summary:

Staff recommends the Board authorize the CEO to enter into agreements as necessary for FY24 contracts related to Mammography, Locums, and the Oracle Project Extension that were not included in the approved FY24 budget.

3. Substantive Analysis:

Mammography	\$ 400,000
Locums	\$1,000,000
Oracle Project Extension	\$1,300,000

Atlantis Clinic will introduce mammography services in FY25. The purchase and installation of the mammography equipment in FY24 will allow the clinic to begin providing services upon opening. Estimated equipment expense is not to exceed \$400,000, with grant funds available to offset this expense.

One of the general surgeons budgeted in FY24 for the Clinics remains unfilled. A Locum Tenens contract has been requested by Lakeside Medical Center to fill the vacancy and increase the volume of services. The estimated expense is \$1,000,000 which can be offset by favorable performance as Lakeside's net margin is \$4.9M favorable to budget as of the April financial statements.

The Oracle Human Capital Management and Kronos Go-Live has been delayed until October 2024. Up to an additional \$1,300,000 in expenses are anticipated to be needed to complete the implementation. Staff anticipates reallocating unused capital budget from other projects to offset this expense.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	\$1,700,000	,	Yes 🗌 No 🔀
Net Operating Impact	-\$1,000,000		Yes No No

^{*}Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:



N/A	N/A
Committee Name	Date
Recommendation:	
Staff recommends the Board authorizes the CE for contracts related to Mammography, Locum	ns, and the Oracle Project Extension th
were not included in the approved FY24 budg	et.
-	et.
Approved for Legal sufficiency:	et.
Approved for Legal sufficiency: Docusigned by: Scrnabe Icaza	et.
Approved for Legal sufficiency:	et.
Approved for Legal sufficiency: Docusigned by: Servabe Icaza OCF6BEDBABOGICAZA	
Approved for Legal sufficiency: DocuSigned by: Bernabe Icaza OCF6BZDBBBBBBBBBBBBBBBBBBBBBBBBBBBBBBBBBBB	DocuSigned by:
Approved for Legal sufficiency: DocuSigned by: Scrabe Icaza OCF6B2DRADG6404Za SVP & General Counsel	

1. Description: Funding Agreement with Palm Beach County for Land Acquisition, Design and/or Construction of Behavioral Health Infrastructure (Facilities).

2. Summary:

This agenda item presents for Board consideration a Funding Agreement with the Board of County Commissioners of Palm Beach County providing \$10 million in County funding to support the development of new mental health and substance use treatment and response infrastructure, more specifically, a central receiving facility and a community behavioral health center. The County funding originates from the American Rescue Plan Act of 2021.

3. Substantive Analysis:

The proposed Agreement will provide a County contribution of \$10 million toward the acquisition of improved or unimproved land and related expenses, and the design and construction/renovation of new behavioral health infrastructure by the Health Care District. Additional facilities and expanded services are needed to provide better public access to mental health and substance use disorder services and address system deficiencies identified in the recently completed Crisis Now Model Feasibility Study presented to the Board in December 2023. The County funds will be provided to the District on a cost-reimbursement basis. The District assumes primary responsibility under this Agreement for obtaining the total funding necessary in excess of the \$10 million to construct a central receiving facility. The Agreement does not require the District to make any financial commitments beyond the construction of the central receiving facility. If the land is purchased for a central receiving facility and the District fails to construct or diligently pursue construction in accordance with Agreement provisions, the District agrees to repay all County funds utilized for the purchase. Upon project completion and facility opening, the District is no longer subject to repayment provisions. Required milestones for land acquisition and completion of construction are included in the Agreement.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	0	Unknown	Yes 🗌 No 🖂
Net Operating Impact	0	Unknown	Yes 🗌 No 🖂

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure: DocuSigned by: CA6A21F#2E0948Cafarelli VP & Chief Financial Officer **Reviewed/Approved by Committee: 5.** N/A N/A Committee Name Date **6. Recommendation:** Staff recommends the Board approve the Funding Agreement. Approved for Legal sufficiency: DocuSigned by: OCF6F7DB8706albe Icaza SVP & General Counsel DocuSigned by:

Chief Executive Officer