



C. L. Brumback

Primary Care Clinics

Health Care District Palm Beach County

## **FINANCE COMMITTEE**

**May 25, 2022**

**12:15 P.M.**

### **Meeting Location**

**1515 N. Flagler Drive, Suite 101**

**West Palm Beach, FL 33401**

*If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.*

**FINANCE COMMITTEE MEETING  
AGENDA  
May 25, 2022  
12:15 P.M.  
1515 N. Flagler Drive, Suite 101  
West Palm Beach, FL 33401**

Remote Participation Login: <https://tinyurl.com/yda3vnks>

Via Telephone dial-in access (646) 558 8656 / Meeting ID: 550 789 5592 / Password: 946503

1. **Call to Order**
  - A. Roll Call
2. **Agenda Approval**
  - A. Additions/Deletions/Substitutions
  - B. Motion to Approve Agenda
3. **Awards, Introductions and Presentations**
4. **Disclosure of Voting Conflict**
5. **Public Comment**
6. **Meeting Minutes**
  - A. **Staff recommends a MOTION TO APPROVE:**  
Finance Committee Meeting Minutes of February 23, 2022. [Pages 1-4]
7. **Consent Agenda – Motion to Approve Consent Agenda Items**
  - A. **ADMINISTRATION**
    - 7A-1 **RECEIVE AND FILE:**  
May 2022 Internet Posting of District Public Meeting.  
<https://www.hcdpbc.org/resources/public-meetings>
    - 7A-2 **RECEIVE AND FILE:**  
Attendance Tracking. [Page 5]
    - 7A-3 **Staff recommends a MOTION TO APPROVE:**  
District Clinic Holdings, Inc. Financial Report December 2021 YTD  
(Candice Abbott) [Pages 6-20]

**8. Regular Agenda**

A. **FINANCE**

- 8A-1 **Staff recommends a MOTION TO APPROVE:**  
District Clinic Holdings, Inc. Financial Report March 2022 YTD  
(Candice Abbott) [Pages 21-34]

**9. AVP and Executive Director of Clinic Services Comments**

**10. Board Member Comments**

**11. Establishment of Upcoming Meetings**

**August 24, 2022 (HCD Board Room)**

12:15 p.m. Finance Committee

**November 29, 2022 (HCD Board Room)**

12:15 p.m. Finance Committee

**12. Motion to Adjourn**

**DISTRICT CLINIC HOLDINGS, INC.  
d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS  
BOARD OF DIRECTORS FINANCE COMMITTEE  
MEETING MINUTES  
February 23, 2022  
Zoom Webinar Meeting**

**1. Call to Order**

Mr. Smith called the meeting to order at 12:17 p.m.

A. Roll Call

Committee members present: Mike Smith; Tammy Jackson-Moore; Joseph Gibbons

Staff present included: Darcy Davis; Hyla Fritsch; Bernabe Icaza; Shannon Wynn; Candice Abbott; Jessica Cafarelli; Thomas Cleare; Jonathan Dominique; Marisol Miranda; Heather Bokor; Donald Moniger; Annmarie Hankins; Beatrice Bittar; Karan Patel

Recording/transcribing Secretary: Shannon Wynn

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents through collaboration and partnership in a culturally sensitive environment.

**2. Agenda Approval**

A. Additions/Deletions/Substitutions

None.

B. Motion to Approve Agenda

**CONCLUSION/ACTION: Mr. Gibbons made a motion to approve the agenda as presented/amended. The motion was duly seconded by Ms. Tammy Jackson-Moore. A vote was called, and the motion passed unanimously.**

**3. Awards and Presentations**

None.

**4. Disclosure of Voting Conflict**

None.

**5. Public Comment**

None.

**6. Meeting Minutes**

- 6A. **Staff recommends a MOTION TO APPROVE:**  
Finance Committee Meeting Minutes of December 14, 2021.

**CONCLUSION/ACTION:** Ms. Jackson-Moore made a motion to approve the December 2021 minutes as presented/amended. The motion was duly seconded by Mr. Gibbons. A vote was called, and the motion passed unanimously.

**7. Consent Agenda – Motion to Approve Consent Agenda Items**

**CONCLUSION/ACTION:** Ms. Tammy Jackson-Moore made a motion to approve the Consent Agenda as presented/amended. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.

**A. ADMINISTRATION**

- 7A-1 RECEIVE AND FILE:**  
February 2022 Internet Posting of District Public Meeting.  
<https://www.hcdpbc.org/resources/public-meetings>

- 7A-2 RECEIVE AND FILE:**  
Attendance Tracking

**8. Regular Agenda**

**A. FINANCE**

- 8A-1 RECEIVE AND FILE:**  
District Clinic Holdings, Inc. Financial Report December 2021

The December financial statements represent the financial performance through the third month of the 2022 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, deferred revenue increased from \$783k to \$2.2M. This balance is due mainly to Provider Relief Funds received that will be recognized as revenue as qualifying expenses are identified.

On the Statement of Revenues and Expenses, net patient revenue YTD was unfavorable to budget by (\$317k). An increase in actual charity care recognized compared to budgeted charity care contributes to this unfavorable variance. Gross patient revenue YTD was favorable to budget by \$904k. Total YTD revenue was unfavorable to budget by (\$1.0M), partially due to a timing difference in grant funds recognized. Operational expenses before depreciation were favorable to budget by \$1.5M due mostly to positive variances in salaries, wages, and benefits of \$756k, purchased services of \$185k, other supplies of \$109k, drugs of \$109k, and lease and rental of \$189k. The total YTD net margin was

(\$3.6M) compared to budget of (\$4.5M), resulting in a favorable variance of \$828k or (18.5%).

Net patient revenue YTD for the Medical clinics was unfavorable to budget by (\$530k). The Medical clinic's YTD gross patient revenue is unfavorable to budget by (\$603k). The Medical clinic's total YTD revenue was unfavorable to budget by (\$1.1M). This unfavorable variance resulted from lower net patient revenue than budgeted and a timing difference in revenue recognition for grant funds. Total operating expenses of \$5.9M were favorable to budget of \$7.3M by \$1.4M. The positive variance is mostly due to salaries, wages, and benefits of \$705k, purchased services of \$180k, other supplies of \$102k, drugs of \$109k, and lease and rental of \$179k. The total YTD net margin was favorable to budget by \$634k or (15.4%).

Net patient revenue YTD for the Dental clinics was favorable to budget by \$213k. The Dental clinic's total YTD gross patient revenue was favorable to budget by \$1.5M. Total operating expenses of \$1M were favorable to budget by \$59k. The total YTD net margin was (\$164k) compared to a budgeted loss of (\$358k) for a favorable variance of \$194k or (54.3%).

Mr. Smith asked what an equity adjustment is.

Ms. Abbott explains that it is the same as a market adjustment. We want to make sure we are in line with others in the market.

Mr. Smith asked if we had finalized our retention bonus.

Dr. Fritsch stated we finalized our retention bonus program for providers and nurses only.

**8A-2 Staff recommends a MOTION TO APPROVE:**  
Medical and Dental Sliding Fee 2022

The sliding fee scale is updated to reflect the 2022 Federal Poverty Guidelines published by the Federal Register/Vol. 84, No. 22/ January 21, 2022. The guidelines in this 2022 notice reflect the 4.7 percent price increase between the calendar years 2020 and 2021. After this inflation adjustment, the guidelines are rounded and are adjusted to standardize the difference between family sizes.

Mr. Smith asked if this would be the flat fee if seeing a provider.

Ms. Abbott stated that it would be a flat fee, as shown on the sliding fee scale.

**CONCLUSION/ACTION: Ms. Tammy Jackson-Moore made a motion to approve the Medical and Dental Sliding Fee 2022. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.**

**9. VP and Executive Director of Clinic Services Comments**

None.

**10. Board Member Comments**

None.

**11. Establishment of Upcoming Meetings**

**May 25, 2022 (HCD Board Room)**

12:15 p.m. Finance Committee

**August 24, 2022 (HCD Board Room)**

12:15 p.m. Finance Committee

**November 29, 2022 (HCD Board Room)**

12:15 p.m. Finance Committee

**12. Motion to Adjourn**

**Ms. Tammy Jackson-Moore made a motion to adjourn. The motion was duly seconded by Mr. Gibbons. A vote was called, and the motion passed unanimously.**

There being no further business, the meeting was adjourned at 12:35 p.m.

\_\_\_\_\_  
**DCHI Finance Committee Chair**

\_\_\_\_\_  
**Date**

**C. L. Brumback Primary Care Clinics  
Finance Committee**

**Attendance Tracking**

	2/23/2022	5/25/2022	8/24/2022	11/29/2022
Mike Smith	X			
Tammy Jackson-Moore	X			
Joseph Gibbons	X			

**X= Present**

**C= Cancel**

**E= Excused**

**A= Absent**



**DISTRICT CLINIC HOLDINGS, INC.  
FINANCE COMMITTEE  
February 23, 2022**

**1. Description: District Clinic Holdings, Inc. Financial Report December 2021**

**2. Summary:**

The December 2021 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

**3. Substantive Analysis:**

Management has provided unaudited income statements and key statistical information for District Clinic Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statement presentation.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	<b>N/A</b>	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue	<b>N/A</b>	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures	<b>N/A</b>	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

\_\_\_\_\_  
N/A  
Candice Abbott  
VP & Chief Executive Officer

**5. Reviewed/Approved by Committee:**

\_\_\_\_\_  
N/A  
Committee Name

\_\_\_\_\_  
N/A  
Date Reviewed/Approved

**6. Recommendation:**

Staff recommends that the Finance Committee approve the District Clinic Holdings, Inc. December 2021 YTD financial statements.

Approved for Legal sufficiency:

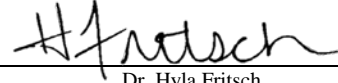
*Bernabe Icaza*  
\_\_\_\_\_  
Bernabe A Icaza  
VP & General Counsel

**DISTRICT CLINIC HOLDINGS, INC.**  
**FINANCE COMMITTEE**  
**February 23, 2022**



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Candice Abbott  
VP & Chief Financial Officer



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Dr. Hyla Fritsch  
Executive Director of Clinic and Pharmacy  
Services

## MEMO

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To: Finance Committee  
From: Candice Abbott  
Chief Financial Officer  
Date: February 23, 2022

Subject: Management Discussion and Analysis as of December 2021 C.L. Brumback Primary Care Clinic Financial Statements.

The December financial statements represent the financial performance through the third month of the 2022 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, deferred revenue increased from \$783k to \$2.2M. This balance is due mainly to Provider Relief Funds received that will be recognized as revenue as qualifying expenses are identified.

On the Statement of Revenues and Expenses, net patient revenue YTD was unfavorable to budget by (\$317k). An increase in actual charity care recognized compared to budgeted charity care is contributing to this unfavorable variance. Gross patient revenue YTD was favorable to budget by \$904k. Total YTD revenue was unfavorable to budget by (\$1.0M), which is partially due to a timing difference in grant funds recognized. Operational expenses before depreciation were favorable to budget by \$1.5M due mostly to positive variances in salaries, wages, and benefits of \$756k, purchased services of \$185k, other supplies of \$109k, drugs of \$109k, and lease and rental of \$189k. Total YTD net margin was (\$3.6M) compared to budget of (\$4.5M) resulting in a favorable variance of \$828k or (18.5%).

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**DISTRICT CLINIC HOLDINGS, INC.**  
**COMPARATIVE STATEMENT OF NET POSITION**

	<u>Dec 31, 2021</u>	<u>Nov 30, 2021</u>	<u>Increase (Decrease)</u>
<b>Assets</b>			
Cash and Cash Equivalents	(3,601,009)	(3,524,818)	\$ (76,191)
Restricted Cash	-	-	-
Accounts Receivable, net	1,410,200	2,618,240	(1,208,040)
Due From Other Funds	-	-	-
Due from Other Governments	4,724,461	3,544,168	1,180,293
Other Current Assets	278,913	200,396	78,517
Net Investment in Capital Assets	2,719,244	2,750,887	(31,642)
<b>Total Assets</b>	<u>\$ 5,531,810</u>	<u>\$ 5,588,873</u>	<u>\$ (57,063)</u>
<b>Liabilities</b>			
Accounts Payable	192,138	206,593	(14,454)
Due To Other Governments	-	-	-
Deferred Revenue	2,212,808	782,853	1,429,955
Other Current Liabilities	1,560,319	1,270,998	289,321
Non-Current Liabilities	1,211,843	1,301,855	(90,012)
<b>Total Liabilities</b>	<u>5,177,108</u>	<u>3,562,298</u>	<u>1,614,810</u>
<b>Deferred Inflows of Resources</b>			
Deferred Inflows- Other Post Employment Benefits	<u>\$ 2,177</u>	<u>\$ 2,177</u>	<u>\$ -</u>
<b>Net Position</b>			
Net Investment in Capital Assets	2,719,244	2,750,887	(31,642)
Unrestricted	(2,366,720)	(726,489)	(1,640,231)
<b>Total Net Position</b>	<u>352,525</u>	<u>2,024,398</u>	<u>(1,671,873)</u>
<b>Total Liabilities, Deferred Inflows of Resources and Net Position</b>	<u>\$ 5,531,810</u>	<u>\$ 5,588,873</u>	<u>\$ (57,063)</u>

**Note:** Amounts may not foot due to rounding.

# District Clinic Holdings, Inc. Statement of Revenues and Expenses

FOR THE THIRD MONTH ENDED DECEMBER 31, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
2,121,489	1,585,692	535,797	33.8%	1,685,042	436,447	25.9%	Gross Patient Revenue	6,203,436	5,299,484	903,952	17.1%	5,062,751	1,140,685	22.5%
(1,213,834)	379,362	1,593,196	420.0%	453,962	1,667,796	367.4%	Contractual Allowances	1,683,857	1,264,451	(419,406)	(33.2%)	1,434,558	(249,299)	(17.4%)
2,416,799	538,405	(1,878,394)	(348.9%)	1,751,178	(665,621)	(38.0%)	Charity Care	2,544,190	1,806,931	(737,259)	(40.8%)	1,909,187	(635,003)	(33.3%)
727,800	260,409	(467,391)	(179.5%)	(860,761)	(1,588,561)	184.6%	Bad Debt	981,748	865,177	(116,571)	(13.5%)	727,173	(254,575)	(35.0%)
1,930,765	1,178,176	(752,589)	(63.9%)	1,344,379	(586,386)	(43.6%)	Total Contractuals and Bad Debts	5,209,796	3,936,559	(1,273,237)	(32.3%)	4,070,918	(1,138,878)	(28.0%)
444,688	383,628	61,060	15.9%	350,651	94,037	26.8%	Other Patient Revenue	1,334,064	1,281,301	52,763	4.1%	1,051,954	282,111	27%
635,413	791,144	(155,731)	(19.7%)	691,315	(55,902)	(8.1%)	Net Patient Revenue	2,327,705	2,644,226	(316,521)	(12.0%)	2,043,787	283,918	13.9%
29.95%	49.89%			41.03%			Collection %	37.52%	49.90%		40.37%			
1,030,989	1,310,452	(279,463)	(21.3%)	130,321	900,669	691.1%	Grant Funds	3,236,012	3,931,356	(695,344)	(17.7%)	234,379	3,001,632	1,280.7%
-	-	-	0.0%	588,890	(588,890)	(100.0%)	Other Financial Assistance	-	-	-	0.0%	588,890	(588,890)	(100.0%)
12,516	8,683	3,833	44.1%	3,302	9,214	279.1%	Other Revenue	15,543	28,196	(12,653)	(44.9%)	14,722	821	5.6%
1,043,505	1,319,135	(275,630)	(20.9%)	722,512	320,993	44.4%	Total Other Revenues	3,251,555	3,959,552	(707,997)	(17.9%)	837,991	2,413,563	288.0%
1,678,918	2,110,279	(431,361)	(20.4%)	1,413,827	265,091	18.7%	Total Revenues	5,579,260	6,603,778	(1,024,518)	(15.5%)	2,881,779	2,697,481	93.6%
<i>Direct Operational Expenses:</i>														
1,592,418	1,727,247	134,829	7.8%	1,310,859	(281,559)	(21.5%)	Salaries and Wages	4,452,155	4,986,725	534,570	10.7%	4,100,721	(351,434)	(8.6%)
411,926	479,666	67,740	14.1%	404,282	(7,644)	(1.9%)	Benefits	1,193,155	1,414,909	221,754	15.7%	1,157,647	(35,508)	(3.1%)
74,906	126,531	51,625	40.8%	33,586	(41,320)	(123.0%)	Purchased Services	171,557	356,064	184,507	51.8%	128,239	(43,317)	(33.8%)
85,475	64,800	(20,675)	(31.9%)	46,148	(39,327)	(85.2%)	Medical Supplies	168,840	216,408	47,568	22.0%	90,242	(78,599)	(87.1%)
10,731	76,397	65,666	86.0%	8,638	(2,092)	(24.2%)	Other Supplies	29,647	138,563	108,916	78.6%	15,862	(13,785)	(86.9%)
44,092	54,156	10,064	18.6%	56,152	12,060	21.5%	Medical Services	124,510	178,916	54,406	30.4%	204,199	79,689	39.0%
38,498	73,802	35,304	47.8%	60,219	21,721	36.1%	Drugs	135,032	243,817	108,785	44.6%	215,826	80,793	37.4%
83,118	52,542	(30,576)	(58.2%)	3,703	(79,415)	(2,144.7%)	Repairs & Maintenance	169,008	157,626	(11,382)	(7.2%)	14,490	(154,518)	(1,066.4%)
102,325	175,964	73,639	41.8%	96,815	(5,510)	(5.7%)	Lease & Rental	311,599	500,811	189,212	37.8%	307,355	(4,243)	(1.4%)
6,972	8,786	1,814	20.6%	7,438	466	6.3%	Utilities	21,787	25,743	3,956	15.4%	22,782	995	4.4%
27,860	63,106	35,246	55.9%	19,350	(8,511)	(44.0%)	Other Expense	113,104	168,318	55,214	32.8%	69,990	(43,114)	(61.6%)
4,026	4,028	2	0.0%	2,892	(1,135)	(39.2%)	Insurance	12,078	12,084	6	0.0%	10,323	(1,755)	(17.0%)
2,482,346	2,907,025	424,679	14.6%	2,050,081	(432,265)	(21.1%)	Total Operational Expenses	6,902,473	8,399,984	1,497,511	17.8%	6,337,675	(564,798)	(8.9%)
<b>Net Performance before Depreciation &amp;</b>														
(803,428)	(796,746)	(6,682)	0.8%	(636,254)	(167,174)	26.3%	Overhead Allocations	(1,323,213)	(1,796,206)	472,993	(26.3%)	(3,455,896)	2,132,683	(61.7%)

# District Clinic Holdings, Inc. Statement of Revenues and Expenses

FOR THE THIRD MONTH ENDED DECEMBER 31, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
31,642	40,833	9,191	22.5%	31,665	23	0.1%	Depreciation	94,927	122,499	27,572	22.5%	94,995	69	0.1%
<i>Overhead Allocations:</i>														
9,610	5,619	(3,992)	(71.0%)	1,914	(7,696)	(402.0%)	Risk Mgt	25,266	16,856	(8,410)	(49.9%)	5,675	(19,592)	(345.2%)
198,563	211,204	12,641	6.0%	193,553	(5,010)	(2.6%)	Rev Cycle	469,569	633,613	164,045	25.9%	586,119	116,550	19.9%
1,525	4,830	3,305	68.4%	2,029	504	24.8%	Internal Audit	3,108	14,489	11,381	78.5%	4,906	1,797	36.6%
28,452	29,602	1,150	3.9%	20,876	(7,576)	(36.3%)	Home Office Facilities	85,491	88,805	3,314	3.7%	55,353	(30,138)	(54.4%)
45,770	42,204	(3,566)	(8.4%)	37,026	(8,745)	(23.6%)	Administration	123,388	126,613	3,225	2.5%	87,134	(36,254)	(41.6%)
21,174	59,861	38,687	64.6%	77,803	56,630	72.8%	Human Resources	138,127	179,583	41,456	23.1%	157,380	19,254	12.2%
13,852	24,187	10,334	42.7%	15,799	1,947	12.3%	Legal	31,148	72,560	41,412	57.1%	44,066	12,918	29.3%
2,777	4,453	1,676	37.6%	8,070	5,293	65.6%	Records	9,431	13,360	3,928	29.4%	22,714	13,283	58.5%
6,338	8,934	2,596	29.1%	3,125	(3,213)	(102.8%)	Compliance	18,059	26,801	8,742	32.6%	13,024	(5,035)	(38.7%)
8,490	8,679	189	2.2%	6,940	(1,550)	(22.3%)	Comm Engage Plan	23,934	26,037	2,104	8.1%	19,812	(4,121)	(20.8%)
102,533	77,132	(25,402)	(32.9%)	70,850	(31,683)	(44.7%)	IT Operations	256,072	231,395	(24,677)	(10.7%)	192,346	(63,726)	(33.1%)
17,327	13,542	(3,785)	(28.0%)	9,366	(7,961)	(85.0%)	IT Security	38,962	40,625	1,663	4.1%	22,672	(16,290)	(71.8%)
55,800	50,742	(5,058)	(10.0%)	27,197	(28,603)	(105.2%)	IT Applications	145,745	152,227	6,481	4.3%	91,103	(54,642)	(60.0%)
59,855	64,734	4,879	7.5%	46,136	(13,719)	(29.7%)	Security Services	161,657	194,203	32,546	16.8%	130,389	(31,268)	(24.0%)
197,854	171,319	(26,535)	(15.5%)	65,588	(132,266)	(201.7%)	IT EPIC	499,157	513,957	14,800	2.9%	167,355	(331,802)	(198.3%)
34,870	32,082	(2,789)	(8.7%)	28,580	(6,291)	(22.0%)	Finance	98,233	96,246	(1,987)	(2.1%)	86,745	(11,489)	(13.2%)
5,041	7,670	2,629	34.3%	3,617	(1,425)	(39.4%)	Public Relations	17,731	23,010	5,280	22.9%	23,425	5,694	24.3%
8,455	12,663	4,208	33.2%	9,357	902	9.6%	Information Technology	25,297	37,988	12,691	33.4%	27,927	2,630	9.4%
7,104	7,714	610	7.9%	4,957	(2,147)	(43.3%)	Corporate Quality	22,877	23,141	264	1.1%	17,302	(5,576)	(32.2%)
11,412	15,014	3,602	24.0%	9,051	(2,360)	(26.1%)	Project MGMT Office	35,565	45,043	9,478	21.0%	25,530	(10,035)	(39.3%)
-	-	-	0.0%	1,243	1,243	100.0%	Managed Care Contract	-	-	-	0.0%	3,605	3,605	100.0%
836,803	852,184	15,381	1.8%	643,078	(193,725)	(30.1%)	Total Overhead Allocations	2,228,818	2,556,554	327,736	12.8%	1,784,582	(444,235)	(24.9%)
<b>3,350,791</b>	<b>3,800,042</b>	<b>449,251</b>	<b>11.8%</b>	<b>2,724,824</b>	<b>(625,967)</b>	<b>(23.0%)</b>	<b>Total Expenses</b>	<b>9,226,217</b>	<b>11,079,037</b>	<b>1,852,819</b>	<b>16.7%</b>	<b>8,217,253</b>	<b>(1,008,964)</b>	<b>(12.3%)</b>
<b>\$ (1,671,873)</b>	<b>\$ (1,689,763)</b>	<b>\$ 17,890</b>	<b>(1.1%)</b>	<b>\$ (1,310,997)</b>	<b>\$ (360,876)</b>	<b>27.5%</b>	<b>Net Margin</b>	<b>\$ (3,646,958)</b>	<b>\$ (4,475,259)</b>	<b>\$ 828,301</b>	<b>(18.5%)</b>	<b>\$ (5,335,474)</b>	<b>\$ 1,688,517</b>	<b>(31.6%)</b>
-	210,170	210,170	100.0%	3,078	3,078	100.0%	Capital	100,000	638,510	538,510	84.3%	16,646	(83,354)	(500.7%)
<b>\$ -</b>	<b>\$ 1,859,103</b>	<b>\$ 1,859,103</b>	<b>100.0%</b>	<b>\$ 3,228,001</b>	<b>\$ 3,228,001</b>	<b>100.0%</b>	<b>General Fund Support/ Transfer In</b>	<b>\$ -</b>	<b>\$ 4,991,277</b>	<b>\$ 4,991,277</b>	<b>100.0%</b>	<b>\$ 5,270,026</b>	<b>\$ 5,270,026</b>	<b>100.0%</b>

# District Clinic Holdings, Inc. Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
<b>Gross Patient Revenue</b>	<b>2,112,033</b>	<b>1,969,914</b>	<b>2,121,489</b>	-	-	-	-	-	-	-	-	-	<b>6,203,436</b>
Contractual Allowances	1,691,626	1,206,065	(1,213,834)	-	-	-	-	-	-	-	-	-	1,683,857
Charity Care	36,418	90,974	2,416,799	-	-	-	-	-	-	-	-	-	2,544,190
Bad Debt	(155,607)	409,555	727,800	-	-	-	-	-	-	-	-	-	981,748
Other Patient Revenue	444,688	444,688	444,688	-	-	-	-	-	-	-	-	-	1,334,064
<b>Net Patient Revenue</b>	<b>984,285</b>	<b>708,007</b>	<b>635,413</b>	-	-	-	-	-	-	-	-	-	<b>2,327,705</b>
Collections %	46.60%	35.94%	29.95%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	37.52%
Grant Funds	1,044,836	1,160,187	1,030,989	-	-	-	-	-	-	-	-	-	3,236,012
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	1,087	1,941	12,516	-	-	-	-	-	-	-	-	-	15,543
<b>Total Other Revenues</b>	<b>1,045,922</b>	<b>1,162,128</b>	<b>1,043,505</b>	-	-	-	-	-	-	-	-	-	<b>3,251,555</b>
<b>Total Revenues</b>	<b>2,030,207</b>	<b>1,870,135</b>	<b>1,678,918</b>	-	-	-	-	-	-	-	-	-	<b>5,579,260</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,630,191	1,229,547	1,592,418	-	-	-	-	-	-	-	-	-	4,452,155
Benefits	415,815	365,414	411,926	-	-	-	-	-	-	-	-	-	1,193,155
Purchased Services	48,976	47,674	74,906	-	-	-	-	-	-	-	-	-	171,557
Medical Supplies	32,524	50,842	85,475	-	-	-	-	-	-	-	-	-	168,840
Other Supplies	13,026	5,890	10,731	-	-	-	-	-	-	-	-	-	29,647
Medical Services	39,783	40,636	44,092	-	-	-	-	-	-	-	-	-	124,510
Drugs	50,990	45,545	38,498	-	-	-	-	-	-	-	-	-	135,032
Repairs & Maintenance	44,211	41,679	83,118	-	-	-	-	-	-	-	-	-	169,008
Lease & Rental	106,427	102,846	102,325	-	-	-	-	-	-	-	-	-	311,599
Utilities	7,937	6,879	6,972	-	-	-	-	-	-	-	-	-	21,787
Other Expense	39,553	45,691	27,860	-	-	-	-	-	-	-	-	-	113,104
Insurance	4,026	4,026	4,026	-	-	-	-	-	-	-	-	-	12,078
<b>Total Operational Expenses</b>	<b>2,433,459</b>	<b>1,986,669</b>	<b>2,482,346</b>	-	-	-	-	-	-	-	-	-	<b>6,902,473</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(403,252)</b>	<b>(116,533)</b>	<b>(803,428)</b>	-	-	-	-	-	-	-	-	-	<b>(1,323,213)</b>
Depreciation	31,642	31,642	31,642	-	-	-	-	-	-	-	-	-	94,927
<i>Overhead Allocations:</i>													
Risk Mgt	5,725	9,931	9,610	-	-	-	9,610	-	-	-	-	-	25,266
Rev Cycle	139,350	131,656	198,563	-	-	-	-	-	-	-	-	-	469,569
Internal Audit	283	1,301	1,525	-	-	-	-	-	-	-	-	-	3,108
Home Office Facilities	28,190	28,849	28,452	-	-	-	-	-	-	-	-	-	85,491
Administration	39,803	37,815	45,770	-	-	-	-	-	-	-	-	-	123,388
Human Resources	47,430	69,522	21,174	-	-	-	-	-	-	-	-	-	138,127
Legal	7,774	9,522	13,852	-	-	-	-	-	-	-	-	-	31,148
Records	3,029	3,626	2,777	-	-	-	-	-	-	-	-	-	9,431
Compliance	5,937	5,784	6,338	-	-	-	-	-	-	-	-	-	18,059
Comm Engage Plan	7,922	7,521	8,490	-	-	-	-	-	-	-	-	-	23,934
IT Operations	72,556	80,983	102,533	-	-	-	-	-	-	-	-	-	256,072
IT Security	8,357	13,278	17,327	-	-	-	-	-	-	-	-	-	38,962
IT Applications	57,793	32,152	55,800	-	-	-	-	-	-	-	-	-	145,745
Security Services	53,294	48,508	59,855	-	-	-	-	-	-	-	-	-	161,657
IT EPIC	160,592	140,711	197,854	-	-	-	-	-	-	-	-	-	499,157
Finance	33,898	29,465	34,870	-	-	-	-	-	-	-	-	-	98,233
Public Relations	7,665	5,024	5,041	-	-	-	-	-	-	-	-	-	17,731
Information Technology	8,010	8,832	8,455	-	-	-	-	-	-	-	-	-	25,297
Corporate Quality	7,261	8,513	7,104	-	-	-	-	-	-	-	-	-	22,877
Project MGMT Office	12,411	11,743	11,412	-	-	-	-	-	-	-	-	-	35,565
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Overhead Allocations</b>	<b>707,279</b>	<b>684,736</b>	<b>836,803</b>	-	-	-	-	-	-	-	-	-	<b>2,228,818</b>
<b>Total Expenses</b>	<b>3,172,379</b>	<b>2,703,047</b>	<b>3,350,791</b>	-	-	-	-	-	-	-	-	-	<b>9,226,217</b>
<b>Net Margin</b>	<b>\$ (1,142,173)</b>	<b>\$ (832,912)</b>	<b>\$ (1,671,873)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (3,646,958)</b>
Capital	100,000	-	-	-	-	-	-	-	-	-	-	-	100,000
General Fund Support/ Transfer In	-	-	-	-	-	-	-	-	-	-	-	-	\$ -

# District Clinic Holdings, Inc.- Medical Statement of Revenues and Expenses by Location

FOR THE THIRD MONTH ENDED DECEMBER 31, 2021

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Total
<b>Gross Patient Revenue</b>	-	630,261	971,616	281,468	331,409	247,438	724,902	166,181	172,666	195,624	-	-	1,920	<b>3,724,485.42</b>
Contractual Allowances	-	122,712	119,715	96,518	49,701	37,641	200,621	46,322	94,195	64,115	(8)	-	281	831,814
Charity Care	-	270,553	470,824	83,748	104,055	61,229	252,609	87,800	45,172	39,798	-	-	-	1,416,058
Bad Debt	-	42,496	138,720	64,668	72,784	148,030	67,201	36,135	19,112	165,305	-	-	-	754,484
Total Contractual Allowances and Bad Debt	-	435,761	729,259	244,935	226,540	246,899	520,431	170,258	158,479	269,217	(8)	-	281	3,002,356
Other Patient Revenue	-	207,747	183,721	124,954	74,212	21,881	127,654	44,161	76,374	25,733	9,516	3,912	3,912	904,517
<b>Net Patient Revenue</b>	-	<b>402,247</b>	<b>426,077</b>	<b>161,488</b>	<b>179,081</b>	<b>22,420</b>	<b>332,125</b>	<b>40,084</b>	<b>90,561</b>	<b>(47,860)</b>	<b>9,524</b>	<b>3,912</b>	<b>5,551</b>	<b>1,626,646</b>
Collection %	0.00%	63.82%	43.85%	57.37%	54.04%	9.06%	45.82%	24.12%	52.45%	-24.47%	0.00%	0.00%	0.00%	43.67%
Grant Funds	666,879	335,033	391,350	144,405	152,532	54,489	384,440	117,729	118,377	275,392	43,928	20,234	37,847	2,746,653
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	1,958	2,837	3,252	832	3,651	-	81	1,334	1,597	-	-	-	-	15,543
Total Other Revenues	668,837	337,870	394,601	145,236	156,184	54,489	384,521	119,064	119,974	275,392	43,928	20,234	37,847	2,762,196
<b>Total Revenues</b>	<b>668,837</b>	<b>740,118</b>	<b>820,678</b>	<b>306,725</b>	<b>335,265</b>	<b>76,909</b>	<b>716,646</b>	<b>159,147</b>	<b>210,535</b>	<b>227,532</b>	<b>53,452</b>	<b>24,146</b>	<b>43,397</b>	<b>4,388,843</b>
<i>Direct Operational Expenses:</i>														
Salaries and Wages	857,458	422,886	536,440	208,414	214,339	103,524	539,666	166,910	180,964	377,896	54,017	35,674	68,221	3,779,290
Benefits	248,829	95,993	137,070	57,942	68,905	26,100	138,437	38,680	49,024	99,827	11,102	8,018	20,088	1,004,266
Purchased Services	95,722	6,796	14,698	4,711	8,660	2,812	12,237	5,077	6,909	5,152	411	411	411	164,008
Medical Supplies	3,597	24,290	17,378	6,303	7,000	9,107	18,507	6,497	8,627	7,778	737	886	475	112,658
Other Supplies	2,425	5,282	1,361	600	450	351	4,930	314	2,647	331	2,057	978	1,019	23,536
Medical Services	-	16,593	20,164	9,942	12,780	7,099	40,732	6,066	6,765	3,885	-	-	-	124,510
Drugs	-	65,545	38,657	14,832	10,376	232	2,026	1,282	1,759	33	-	22	78	135,032
Repairs & Maintenance	147,269	676	676	1,156	803	608	1,398	676	1,792	1,631	1,881	2,822	241	161,262
Lease & Rental	-	32,245	39,825	22,235	21,851	60	60,757	20,490	34,412	12,044	45	15	35	244,089
Utilities	-	1,060	1,060	298	5,219	595	3,495	1,970	1,937	1,347	-	-	-	16,980
Other Expense	69,622	2,398	6,666	3,118	1,394	1,344	7,907	2,999	825	4,021	2,966	1,488	3,112	107,959
Insurance	-	1,014	1,395	767	218	332	483	204	298	249	2,285	2,285	2,285	11,815
Total Operational Expenses	1,424,922	674,776	815,388	330,316	351,994	152,165	830,574	251,164	295,959	514,194	75,502	52,600	95,965	5,885,770
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(756,086)</b>	<b>65,341</b>	<b>5,290</b>	<b>(23,592)</b>	<b>(16,730)</b>	<b>(75,255)</b>	<b>(113,928)</b>	<b>(92,017)</b>	<b>(85,424)</b>	<b>(286,662)</b>	<b>(22,050)</b>	<b>(28,454)</b>	<b>(52,568)</b>	<b>(1,496,927)</b>
Depreciation	1,225	3,006	3,432	51	17,859	81	1,109	686	1,199	460	18,750	3,471	20,882	72,211
<i>Overhead Allocations:</i>														
Risk Mgt	3,321	2,643	3,533	1,842	1,430	682	2,470	844	1,080	2,275	636	259	597	21,717
Rev Cycle	-	57,480	76,828	40,049	31,106	14,839	53,715	18,361	23,487	49,471	13,835	5,622	12,981	400,029
Internal Audit	409	325	435	227	176	84	304	104	133	280	78	32	73	2,672
Home Office Facilities	77,312	-	-	-	-	-	-	-	-	-	-	-	-	77,312
Administration	16,216	12,909	17,254	8,994	6,986	3,333	12,063	4,124	5,275	11,110	3,107	1,263	2,915	106,055
Human Resources	21,768	13,776	15,301	8,939	8,413	3,155	12,146	4,732	5,784	14,249	3,681	1,577	4,206	118,251
Legal	4,094	3,259	4,356	2,271	1,764	841	3,045	1,041	1,332	2,805	784	319	736	26,773
Records	1,240	987	1,319	687	534	255	922	315	403	849	238	97	223	8,107
Compliance	2,373	1,889	2,525	1,316	1,022	488	1,766	604	772	1,626	455	185	427	15,522
Comm Engage Plan	3,145	2,504	3,347	1,745	1,355	646	2,340	800	1,023	2,155	603	245	565	20,572
IT Operations	33,654	26,790	35,808	18,666	14,498	6,916	25,036	8,558	10,947	23,058	6,448	2,621	6,050	220,100
IT Security	5,121	4,076	5,448	2,840	2,206	1,052	3,809	1,302	1,666	3,508	981	399	921	33,489
IT Applications	19,154	15,248	20,380	10,624	8,252	3,936	14,249	4,871	6,230	13,123	3,670	1,491	3,444	125,272
Security Services	-	19,884	26,577	13,854	10,760	5,133	18,582	6,352	8,125	17,114	4,786	1,945	4,491	137,602
IT EPIC	65,601	52,222	69,800	36,385	28,260	13,482	48,802	16,682	21,339	44,946	12,570	5,108	11,794	429,038
Finance	12,910	10,277	13,737	7,161	5,562	2,653	9,604	3,283	4,199	8,845	2,474	1,005	2,321	84,434
Public Relations	2,330	1,855	2,479	1,292	1,004	479	1,733	593	758	1,597	446	181	419	15,240
Information Technology	3,325	2,647	3,537	1,844	1,432	683	2,473	845	1,081	2,278	637	259	598	21,743
Corporate Quality	3,007	2,393	3,199	1,668	1,295	618	2,237	765	978	2,060	576	234	541	19,664
Project MGMT Office	4,674	3,721	4,973	2,592	2,014	961	3,477	1,189	1,520	3,202	896	364	840	30,569
Total Overhead Allocations	279,653	234,886	310,838	162,994	128,068	60,237	218,773	75,363	96,132	204,552	56,901	23,205	54,141	1,914,160
<b>Total Expenses</b>	<b>1,705,801</b>	<b>912,669</b>	<b>1,129,658</b>	<b>493,362</b>	<b>497,921</b>	<b>212,483</b>	<b>1,050,456</b>	<b>327,213</b>	<b>393,290</b>	<b>719,206</b>	<b>151,153</b>	<b>79,276</b>	<b>170,988</b>	<b>7,872,141</b>
<b>Net Margin</b>	<b>\$ (1,036,964)</b>	<b>\$ (172,551)</b>	<b>\$ (308,980)</b>	<b>\$ (186,637)</b>	<b>\$ (162,657)</b>	<b>\$ (135,574)</b>	<b>\$ (333,810)</b>	<b>\$ (168,066)</b>	<b>\$ (182,755)</b>	<b>\$ (491,674)</b>	<b>\$ (97,701)</b>	<b>\$ (55,130)</b>	<b>\$ (127,591)</b>	<b>\$ (3,483,298)</b>
<b>Capital</b>	-	-	-	-	-	-	-	-	-	100,000	-	-	-	100,000
<b>General Fund Support/ Transfer In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



# District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses

FOR THE THIRD MONTH ENDED DECEMBER 31, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
<b>1,228,914</b>	<b>1,309,878</b>	<b>(80,964)</b>	<b>(6.2%)</b>	<b>1,353,111</b>	<b>(124,197)</b>	<b>(9.2%)</b>	<b>Gross Patient Revenue</b>	<b>3,724,485</b>	<b>4,327,421</b>	<b>(602,936)</b>	<b>(13.9%)</b>	<b>4,157,903</b>	<b>(433,418)</b>	<b>(10.4%)</b>
(750,522)	328,800	1,079,322	328.3%	351,518	1,102,040	313.5%	Contractual Allowances	831,814	1,086,254	254,440	23.4%	1,122,718	290,904	25.9%
1,413,921	410,546	(1,003,375)	(244.4%)	1,423,315	9,394	0.7%	Charity Care	1,416,058	1,356,313	(59,745)	(4.4%)	1,423,315	7,257	0.5%
464,102	238,344	(225,758)	(94.7%)	(735,754)	(1,199,857)	163.1%	Bad Debt	754,484	787,413	32,929	4.2%	693,166	(61,318)	(8.8%)
1,127,501	977,690	(149,811)	(15.3%)	1,039,079	(88,422)	(8.5%)	Total Contractuals and Bad Debts	3,002,356	3,229,980	227,624	7.0%	3,239,199	236,843	7.3%
301,506	320,531	(19,025)	(5.9%)	252,357	49,149	19.5%	Other Patient Revenue	904,517	1,058,928	(154,411)	(14.6%)	766,828	137,689	18.0%
<b>402,918</b>	<b>652,719</b>	<b>(249,801)</b>	<b>(38.3%)</b>	<b>566,389</b>	<b>(163,470)</b>	<b>(28.9%)</b>	<b>Net Patient Revenue</b>	<b>1,626,646</b>	<b>2,156,369</b>	<b>(529,723)</b>	<b>(24.6%)</b>	<b>1,685,532</b>	<b>(58,886)</b>	<b>(3.5%)</b>
32.79%	49.83%			41.86%			Collection %	43.67%	49.83%		40.54%			
882,761	1,103,321	(220,560)	(20.0%)	103,030	779,732	756.8%	Grant Funds	2,746,653	3,309,963	(563,310)	(17.0%)	207,088	2,539,565	1,226.3%
-	-	-	0.0%	377,627	(377,627)	(100.0%)	Other Financial Assistance	-	-	-	0.0%	377,627	(377,627)	(100.0%)
12,516	8,683	3,833	44.1%	3,302	9,214	279.1%	Other Revenue	15,543	28,196	(12,653)	(44.9%)	14,722	821	5.6%
895,277	1,112,004	(216,727)	(19.5%)	483,958	411,319	85.0%	Total Other Revenues	2,762,196	3,338,159	(575,963)	(17.3%)	599,437	2,162,759	360.8%
<b>1,298,195</b>	<b>1,764,723</b>	<b>(466,528)</b>	<b>(26.4%)</b>	<b>1,050,347</b>	<b>247,848</b>	<b>23.6%</b>	<b>Total Revenues</b>	<b>4,388,843</b>	<b>5,494,528</b>	<b>(1,105,685)</b>	<b>(20.1%)</b>	<b>2,284,969</b>	<b>2,103,873</b>	<b>92.1%</b>
<i>Direct Operational Expenses:</i>														
1,369,274	1,488,340	119,066	8.0%	1,092,411	(276,863)	(25.3%)	Salaries and Wages	3,779,290	4,277,591	498,301	11.6%	3,413,824	(365,465)	(10.7%)
346,666	411,495	64,829	15.8%	339,801	(6,865)	(2.0%)	Benefits	1,004,266	1,211,368	207,102	17.1%	968,512	(35,754)	(3.7%)
69,803	119,724	49,921	41.7%	27,778	(42,024)	(151.3%)	Purchased Services	164,008	344,095	180,087	52.3%	118,483	(45,525)	(38.4%)
69,033	54,257	(14,776)	(27.2%)	27,375	(41,658)	(152.2%)	Medical Supplies	112,658	179,251	66,594	37.2%	63,000	(49,657)	(78.8%)
8,194	72,095	63,901	88.6%	8,307	112	1.4%	Other Supplies	23,536	125,657	102,121	81.3%	15,340	(8,196)	(53.4%)
44,092	54,156	10,064	18.6%	56,152	12,060	21.5%	Medical Services	124,510	178,916	54,406	30.4%	204,199	79,689	39.0%
38,498	73,802	35,304	47.8%	60,219	21,721	36.1%	Drugs	135,032	243,817	108,785	44.6%	215,826	80,793	37.4%
82,836	50,392	(32,444)	(64.4%)	3,521	(79,316)	(2,252.9%)	Repairs & Maintenance	161,626	151,176	(10,450)	(6.9%)	13,084	(148,542)	(1,135.3%)
79,835	149,960	70,125	46.8%	73,406	(6,429)	(8.8%)	Lease & Rental	244,089	422,799	178,710	42.3%	233,834	(10,255)	(4.4%)
5,367	7,177	1,810	25.2%	5,175	(192)	(3.7%)	Utilities	16,980	20,935	3,955	18.9%	15,369	(1,611)	(10.5%)
28,069	59,171	31,102	52.6%	18,185	(9,884)	(54.4%)	Other Expense	107,959	156,513	48,554	31.0%	62,899	(45,060)	(71.6%)
3,938	3,940	2	0.0%	2,851	(1,088)	(38.1%)	Insurance	11,815	11,820	5	0.0%	10,201	(1,614)	(15.8%)
2,145,604	2,544,509	398,905	15.7%	1,715,180	(430,424)	(25.1%)	Total Operational Expenses	5,885,770	7,323,938	1,438,168	19.6%	5,334,571	(551,199)	(10.3%)
<b>(847,410)</b>	<b>(779,786)</b>	<b>(67,624)</b>	<b>8.7%</b>	<b>(664,833)</b>	<b>(182,576)</b>	<b>27.5%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(1,496,927)</b>	<b>(1,829,410)</b>	<b>332,483</b>	<b>(18.2%)</b>	<b>(3,049,602)</b>	<b>1,552,675</b>	<b>(50.9%)</b>

District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses															
FOR THE THIRD MONTH ENDED DECEMBER 31, 2021															
Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
24,070	31,250	7,180	23.0%	24,439	368	1.5%	Depreciation	72,211	93,750	21,539	23.0%	73,316	1,105	1.5%	
<i>Overhead Allocations:</i>															
8,260	4,830	(3,431)	(71.0%)	1,642	(6,618)	(403.0%)	Risk Mgt	21,717	14,489	(7,229)	(49.9%)	4,868	(16,849)	(346.1%)	
169,157	179,927	10,769	6.0%	163,412	(5,745)	(3.5%)	Rev Cycle	400,029	539,780	139,751	25.9%	494,847	94,818	19.2%	
1,311	4,151	2,841	68.4%	1,740	430	24.7%	Internal Audit	2,672	12,454	9,782	78.5%	4,208	1,537	36.5%	
25,730	26,770	1,040	3.9%	18,797	(6,933)	(36.9%)	Home Office Facilities	77,312	80,309	2,997	3.7%	49,842	(27,470)	(55.1%)	
39,341	36,276	(3,065)	(8.4%)	31,761	(7,580)	(23.9%)	Administration	106,055	108,827	2,772	2.5%	74,745	(31,310)	(41.9%)	
18,127	51,247	33,120	64.6%	67,291	49,164	73.1%	Human Resources	118,251	153,742	35,491	23.1%	136,116	17,864	13.1%	
11,906	20,789	8,883	42.7%	13,553	1,646	12.1%	Legal	26,773	62,368	35,595	57.1%	37,801	11,028	29.2%	
2,387	3,828	1,441	37.6%	6,923	4,536	65.5%	Records	8,107	11,483	3,376	29.4%	19,484	11,378	58.4%	
5,448	7,679	2,231	29.1%	2,681	(2,767)	(103.2%)	Compliance	15,522	23,036	7,514	32.6%	11,172	(4,350)	(38.9%)	
7,298	7,460	162	2.2%	5,953	(1,344)	(22.6%)	Comm Engage Plan	20,572	22,380	1,808	8.1%	16,995	(3,576)	(21.0%)	
88,130	66,297	(21,833)	(32.9%)	60,776	(27,354)	(45.0%)	IT Operations	220,100	198,890	(21,210)	(10.7%)	164,997	(55,103)	(33.4%)	
14,893	11,639	(3,253)	(28.0%)	8,034	(6,858)	(85.4%)	IT Security	33,489	34,918	1,430	4.1%	19,449	(14,040)	(72.2%)	
47,961	43,614	(4,347)	(10.0%)	23,330	(24,631)	(105.6%)	IT Applications	125,272	130,843	5,571	4.3%	78,149	(47,122)	(60.3%)	
50,948	55,101	4,153	7.5%	39,234	(11,714)	(29.9%)	Security Services	137,602	165,304	27,703	16.8%	110,882	(26,719)	(24.1%)	
170,061	147,253	(22,808)	(15.5%)	56,263	(113,798)	(202.3%)	IT EPIC	429,038	441,759	12,721	2.9%	143,559	(285,479)	(198.9%)	
29,972	27,575	(2,397)	(8.7%)	24,516	(5,456)	(22.3%)	Finance	84,434	82,726	(1,708)	(2.1%)	74,411	(10,023)	(13.5%)	
4,333	6,593	2,260	34.3%	3,102	(1,231)	(39.7%)	Public Relations	15,240	19,778	4,538	22.9%	20,094	4,854	24.2%	
7,267	10,884	3,617	33.2%	8,027	759	9.5%	Information Technology	21,743	32,652	10,908	33.4%	23,956	2,213	9.2%	
6,106	6,630	524	7.9%	4,252	(1,854)	(43.6%)	Corporate Quality	19,664	19,890	226	1.1%	14,842	(4,822)	(32.5%)	
9,809	12,905	3,096	24.0%	7,764	(2,044)	(26.3%)	Project MGMT Office	30,569	38,716	8,147	21.0%	21,900	(8,669)	(39.6%)	
-	-	-	0.0%	1,050	1,050	100.0%	Managed Care Contract	-	-	-	0.0%	3,043	3,043	100.0%	
718,444	731,447	13,003	1.8%	550,102	(168,343)	(30.6%)	Total Overhead Allocations	1,914,160	2,194,343	280,183	12.8%	1,525,361	(388,799)	(25.5%)	
2,888,119	3,307,206	419,087	12.7%	2,289,720	(598,399)	(26.1%)	Total Expenses	7,872,141	9,612,031	1,739,890	18.1%	6,933,248	(938,893)	(13.5%)	
\$ (1,589,924)	\$ (1,542,483)	\$ (47,441)	3.1%	\$ (1,239,373)	\$ (350,551)	28.3%	Net Margin	\$ (3,483,298)	\$ (4,117,503)	\$ 634,205	(15.4%)	\$ (4,648,278)	\$ 1,164,980	(25.1%)	
-	189,170	189,170	100.0%	(13,568)	(13,568)	100.0%	Capital	100,000	575,510	475,510	82.6%	-	(100,000)	0.0%	
\$ -	\$ 1,700,407	\$ 1,700,407	100.0%	\$ 2,826,279	\$ 2,826,279	100.0%	General Fund Support/ Transfer In	\$ -	\$ 4,599,273	\$ 4,599,273	100.0%	\$ 4,576,903	\$ 4,576,903	100.0%	



# District Clinic Holdings, Inc.- Dental Statement of Revenues and Expenses

FOR THE THIRD MONTH ENDED DECEMBER 31, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
<b>892,576</b>	<b>275,814</b>	<b>616,762</b>	<b>223.6%</b>	<b>331,931</b>	<b>560,644</b>	<b>168.9%</b>	<b>Gross Patient Revenue</b>	<b>2,478,951</b>	<b>972,063</b>	<b>1,506,888</b>	<b>155.0%</b>	<b>904,848</b>	<b>1,574,103</b>	<b>174.0%</b>
(463,312)	50,562	513,874	1,016.3%	102,443	565,756	552.3%	Contractual Allowances	852,043	178,197	(673,846)	(378.1%)	311,840	(540,203)	(173.2%)
1,002,878	127,859	(875,019)	(684.4%)	327,863	(675,015)	(205.9%)	Charity Care	1,128,133	450,618	(677,515)	(150.4%)	485,872	(642,260)	(132.2%)
263,698	22,065	(241,633)	(1,095.1%)	(125,007)	(388,705)	310.9%	Bad Debt	227,264	77,764	(149,500)	(192.2%)	34,006	(193,258)	(568.3%)
803,263	200,486	(602,777)	(300.7%)	305,300	(497,964)	(163.1%)	Total Contractuals and Bad Debts	2,207,439	706,579	(1,500,860)	(212.4%)	831,718	(1,375,721)	(165.4%)
143,182	63,097	80,085	126.9%	98,294	44,888	45.7%	Other Patient Revenue	429,547	222,373	207,174	93.2%	285,126	144,421	50.7%
<b>232,495</b>	<b>138,425</b>	<b>94,070</b>	<b>68.0%</b>	<b>124,926</b>	<b>107,569</b>	<b>86.1%</b>	<b>Net Patient Revenue</b>	<b>701,059</b>	<b>487,857</b>	<b>213,202</b>	<b>43.7%</b>	<b>358,256</b>	<b>342,803</b>	<b>95.7%</b>
26.05%	50.19%			37.64%			Collection %	28.28%	50.19%			39.59%		
148,228	207,131	(58,903)	(28.4%)	27,291	120,937	443.1%	Grant Funds	489,358	621,393	(132,035)	(21.2%)	27,291	462,067	1,693.1%
-	-	-	0.0%	211,263	(211,263)	(100.0%)	Other Financial Assistance	-	-	-	0.0%	211,263	(211,263)	(100.0%)
-	-	-	0.0%	-	-	0.0%	Other Revenue	-	-	-	0.0%	-	-	0.0%
148,228	207,131	(58,903)	(28.4%)	238,554	(90,326)	(37.9%)	Total Other Revenues	489,358	621,393	(132,035)	(21.2%)	238,554	250,804	105.1%
<b>380,723</b>	<b>345,556</b>	<b>35,167</b>	<b>10.2%</b>	<b>363,480</b>	<b>17,243</b>	<b>4.7%</b>	<b>Total Revenues</b>	<b>1,190,417</b>	<b>1,109,250</b>	<b>81,167</b>	<b>7.3%</b>	<b>596,810</b>	<b>593,608</b>	<b>99.5%</b>
							<i>Direct Operational Expenses:</i>							
223,144	238,907	15,763	6.6%	218,448	(4,697)	(2.2%)	Salaries and Wages	672,865	709,134	36,269	5.1%	686,897	14,031	2.0%
65,260	68,171	2,911	4.3%	64,482	(778)	(1.2%)	Benefits	188,889	203,541	14,652	7.2%	189,135	246	0.1%
5,104	6,807	1,703	25.0%	5,808	704	12.1%	Purchased Services	7,548	11,969	4,421	36.9%	9,756	2,208	22.6%
16,441	10,543	(5,898)	(55.9%)	18,773	2,331	12.4%	Medical Supplies	56,183	37,157	(19,026)	(51.2%)	27,241	(28,942)	(106.2%)
2,536	4,302	1,766	41.0%	332	(2,205)	(664.6%)	Other Supplies	6,111	12,906	6,795	52.7%	522	(5,589)	(1,071.1%)
282	2,150	1,868	86.9%	182	(99)	(54.5%)	Repairs & Maintenance	7,382	6,450	(932)	(14.4%)	1,406	(5,976)	(425.0%)
22,490	26,004	3,514	13.5%	23,409	919	3.9%	Lease & Rental	67,510	78,012	10,502	13.5%	73,522	6,012	8.2%
1,605	1,609	4	0.3%	2,263	658	29.1%	Utilities	4,807	4,808	1	0.0%	7,413	2,606	35.2%
(208)	3,935	4,143	105.3%	1,165	1,373	117.9%	Other Expense	5,145	11,805	6,660	56.4%	7,091	1,946	27.4%
88	88	0	0.4%	41	(47)	(115.7%)	Insurance	263	264	1	0.4%	122	(141)	(115.7%)
336,741	362,516	25,775	7.1%	334,901	(1,840)	(0.5%)	Total Operational Expenses	1,016,703	1,076,046	59,343	5.5%	1,003,104	(13,599)	(1.4%)
							<b>Net Performance before</b>							
<b>43,982</b>	<b>(16,960)</b>	<b>60,942</b>	<b>(359.3%)</b>	<b>28,579</b>	<b>15,402</b>	<b>53.9%</b>	<b>Depreciation &amp; Overhead Allocations</b>	<b>173,714</b>	<b>33,204</b>	<b>140,510</b>	<b>423.2%</b>	<b>(406,295)</b>	<b>580,008</b>	<b>(142.8%)</b>

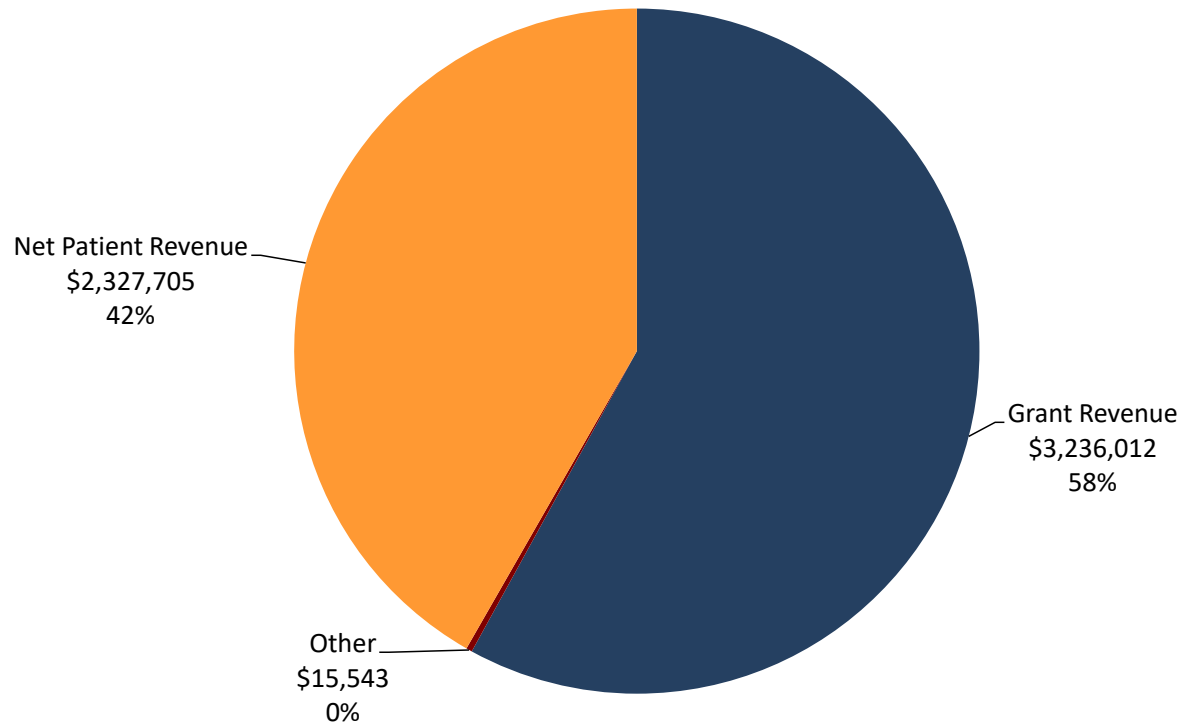
# District Clinic Holdings, Inc.- Dental Statement of Revenues and Expenses

FOR THE THIRD MONTH ENDED DECEMBER 31, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
7,572	9,583	2,011	21.0%	7,226	(345)	(4.8%)	Depreciation	22,715	28,749	6,034	21.0%	21,679	(1,036)	(4.8%)
<i>Overhead Allocations:</i>														
1,350	789	(561)	(71.0%)	272	(1,078)	(395.9%)	Risk Mgt	3,549	2,368	(1,181)	(49.9%)	807	(2,742)	(339.9%)
29,406	31,278	1,872	6.0%	30,141	735	2.4%	Rev Cycle	69,540	93,833	24,294	25.9%	91,272	21,733	23.8%
214	678	464	68.4%	288	74	25.7%	Internal Audit	437	2,035	1,599	78.5%	698	261	37.4%
2,722	2,832	110	3.9%	2,079	(644)	(31.0%)	Home Office Facilities	8,179	8,496	317	3.7%	5,511	(2,668)	(48.4%)
6,430	5,929	(501)	(8.4%)	5,265	(1,165)	(22.1%)	Administration	17,333	17,786	453	2.5%	12,389	(4,944)	(39.9%)
3,047	8,613	5,567	64.6%	10,512	7,466	71.0%	Human Resources	19,875	25,840	5,965	23.1%	21,264	1,389	6.5%
1,946	3,398	1,452	42.7%	2,246	301	13.4%	Legal	4,376	10,193	5,817	57.1%	6,266	1,890	30.2%
390	626	235	37.6%	1,147	757	66.0%	Records	1,325	1,877	552	29.4%	3,230	1,905	59.0%
890	1,255	365	29.1%	444	(446)	(100.4%)	Compliance	2,537	3,765	1,228	32.6%	1,852	(685)	(37.0%)
1,193	1,219	27	2.2%	987	(206)	(20.9%)	Comm Engage Plan	3,362	3,658	296	8.1%	2,817	(545)	(19.3%)
14,403	10,835	(3,568)	(32.9%)	10,074	(4,329)	(43.0%)	IT Operations	35,972	32,505	(3,466)	(10.7%)	27,349	(8,623)	(31.5%)
2,434	1,902	(532)	(28.0%)	1,332	(1,102)	(82.8%)	IT Security	5,473	5,707	234	4.1%	3,224	(2,249)	(69.8%)
7,838	7,128	(710)	(10.0%)	3,867	(3,971)	(102.7%)	IT Applications	20,473	21,384	910	4.3%	12,954	(7,520)	(58.1%)
8,907	9,633	726	7.5%	6,902	(2,005)	(29.0%)	Security Services	24,056	28,899	4,843	16.8%	19,507	(4,549)	(23.3%)
27,793	24,066	(3,728)	(15.5%)	9,326	(18,468)	(198.0%)	IT EPIC	70,119	72,198	2,079	2.9%	23,796	(46,323)	(194.7%)
4,898	4,507	(392)	(8.7%)	4,064	(835)	(20.5%)	Finance	13,799	13,520	(279)	(2.1%)	12,334	(1,465)	(11.9%)
708	1,077	369	34.3%	514	(194)	(37.7%)	Public Relations	2,491	3,232	742	22.9%	3,331	840	25.2%
1,188	1,779	591	33.2%	1,330	143	10.7%	Information Technology	3,554	5,336	1,783	33.4%	3,971	417	10.5%
998	1,084	86	7.9%	705	(293)	(41.6%)	Corporate Quality	3,214	3,251	37	1.1%	2,460	(754)	(30.6%)
1,603	2,109	506	24.0%	1,287	(316)	(24.6%)	Project MGMT Office	4,996	6,327	1,331	21.0%	3,630	(1,366)	(37.6%)
-	-	-	0.0%	194	194	100.0%	Managed Care Contract	-	-	-	0.0%	561	561	100.0%
118,358	120,737	2,378	2.0%	92,976	(25,382)	(27.3%)	Total Overhead Allocations	314,658	362,211	47,553	13.1%	259,222	(55,436)	(21.4%)
<b>462,671</b>	<b>492,836</b>	<b>30,164</b>	<b>6.1%</b>	<b>435,104</b>	<b>(27,568)</b>	<b>(6.3%)</b>	<b>Total Expenses</b>	<b>1,354,076</b>	<b>1,467,006</b>	<b>112,929</b>	<b>7.7%</b>	<b>1,284,005</b>	<b>(70,071)</b>	<b>(5.5%)</b>
<b>\$ (81,949)</b>	<b>\$ (147,280)</b>	<b>\$ 65,331</b>	<b>(44.4%)</b>	<b>\$ (71,623)</b>	<b>\$ (10,325)</b>	<b>14.4%</b>	<b>Net Margin</b>	<b>\$ (163,659)</b>	<b>\$ (357,756)</b>	<b>\$ 194,097</b>	<b>(54.3%)</b>	<b>\$ (687,196)</b>	<b>\$ 523,536</b>	<b>(76.2%)</b>
-	21,000	21,000	100.0%	16,646	16,646	100.0%	Capital	-	63,000	63,000	100.0%	16,646	16,646	100.0%
<b>\$ -</b>	<b>\$ 158,696</b>	<b>\$ 158,696</b>	<b>100.0%</b>	<b>\$ 401,721</b>	<b>\$ 401,721</b>	<b>100.0%</b>	<b>General Fund Support/ Transfer In</b>	<b>\$ -</b>	<b>\$ 392,004</b>	<b>\$ 392,004</b>	<b>100.0%</b>	<b>\$ 693,123</b>	<b>\$ 693,123</b>	<b>100.0%</b>



### Primary Care Clinics Funding Sources



Fiscal YTD December 2021 Total Revenue \$5,579,260

**DISTRICT CLINIC HOLDINGS, INC.  
FINANCE COMMITTEE  
May 25, 2022**

**1. Description: District Clinic Holdings, Inc. Financial Report March 2022**

**2. Summary:**

The March 2022 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

**3. Substantive Analysis:**

Management has provided the income statements and key statistical information for District Clinics Holdings, Inc. Additional Management discussion and analysis are incorporated into the financial statements presentation.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	<b>N/A</b>	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	<b>N/A</b>	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	<b>N/A</b>	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

\_\_\_\_\_  
Candice Abbott  
VP & Chief Executive Officer

**5. Reviewed/Approved by Committee:**

N/A  
\_\_\_\_\_  
Committee Name

\_\_\_\_\_  
Date Reviewed/Approved

**6. Recommendation:**

Staff recommends that the Finance Committee approve the District Clinic Holdings, Inc. March 2022 YTD financial statements.

Approved for Legal sufficiency:



**DISTRICT CLINIC HOLDINGS, INC.**  
**FINANCE COMMITTEE**  
**May 25, 2022**

*Bernabe Icaza*

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Bernabe A Icaza  
VP & General Counsel

*Candice Abbott*

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Candice Abbott  
VP & Chief Financial Officer

*H Fritsch*

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Dr. Hyla Fritsch  
Executive Director of Clinic and Pharmacy  
Services

## MEMO

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To: Finance Committee  
From: Candice Abbott  
Chief Financial Officer  
Date: May 25, 2022

Subject: Management Discussion and Analysis as of March 2022 C.L. Brumback Primary Care Clinic Financial Statements.

The March financial statements represent the financial performance through the sixth month of the 2022 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, due from other governments decreased \$819k due to receiving cash related to grant funding.

On the Statement of Revenues and Expenses, net patient revenue YTD was unfavorable to budget by (\$697k). An increase in actual charity care recognized compared to budgeted charity care is contributing to this unfavorable variance. Gross patient revenue YTD was favorable to budget by \$1.8M. Total YTD revenue was unfavorable to budget by (\$1.7M), which is partially due to a timing difference in grant funds recognized. Operational expenses before depreciation were favorable to budget by \$2.9M due mostly to positive variances in salaries, wages, and benefits of \$1.4M, purchased services of \$397k, medical supplies of \$106k, medical services of \$113k, drugs of \$234k, lease and rental of \$431k and other expense 145k. Total YTD net margin was (\$7.0M) compared to the budgeted loss of (\$8.7M) resulting in a favorable variance of \$1.7M or (19.7%).

Net patient revenue YTD for the Medical clinics was unfavorable to budget by (\$913k). The Medical clinics YTD gross patient revenue is unfavorable to budget by (\$1.2M). The Medical clinics total YTD revenue was unfavorable to budget by (\$1.6M). This unfavorable variance resulted from lower net patient revenue than budgeted and a timing difference of revenue recognition for grant funds. Total operating expenses of \$11.7M were favorable to budget of \$14.5M by \$2.9M or 19.6%. The positive variance is mostly due to salaries, wages, and benefits of \$1.4M, purchased services of \$369k, medical supplies of 135k, medical services of 113k, drugs of \$234k, lease and rental of \$402k, and other expense of 135k. Unanticipated staffing shortages as well as expense timing are driving these favorable variances. Total YTD net margin was favorable to budget by \$1.7M or (20.8%).

Net patient revenue YTD for the Dental clinics was favorable to budget by \$217k. The Dental clinics total YTD gross patient revenue was favorable to budget by \$3.0M. An increase in unanticipated patient volume resulted in higher gross revenue, however increased charity care classification unfavorably impacted net patient revenue results. Total YTD operating expenses of \$2.1M were favorable to budget by \$79k. Total YTD net margin was (\$649k) compared to a budgeted loss of (\$700k) for a favorable variance of \$51k or (7.3%).

**DISTRICT CLINIC HOLDINGS, INC.**  
**COMPARATIVE STATEMENT OF NET POSITION**

	<u>Mar 31, 2022</u>	<u>Feb 28, 2022</u>	<u>Increase (Decrease)</u>
<b>Assets</b>			
Cash and Cash Equivalents	(5,782,864)	(5,499,266)	\$ (283,598)
Restricted Cash	-	-	-
Accounts Receivable, net	2,572,307	2,471,091	101,215
Due From Other Funds	-	-	-
Due from Other Governments	2,973,466	3,792,253	(818,787)
Other Current Assets	210,159	187,098	23,062
Net Investment in Capital Assets	2,605,298	2,654,836	(49,538)
<b>Total Assets</b>	<u>\$ 2,578,366</u>	<u>\$ 3,606,012</u>	<u>\$ (1,027,646)</u>
<b>Liabilities</b>			
Accounts Payable	195,359	296,462	(101,103)
Due To Other Governments	-	-	-
Deferred Revenue	2,212,808	2,212,808	-
Other Current Liabilities	1,866,063	1,692,895	173,168
Non-Current Liabilities	1,315,107	1,306,122	8,985
<b>Total Liabilities</b>	<u>5,589,337</u>	<u>5,508,288</u>	<u>81,049</u>
<b>Deferred Inflows of Resources</b>			
Deferred Inflows- Other Post Employment Benefits	<u>\$ 2,177</u>	<u>\$ 2,177</u>	<u>\$ -</u>
<b>Net Position</b>			
Net Investment in Capital Assets	2,605,298	2,654,836	(49,538)
Unrestricted	(5,618,446)	(4,559,289)	(1,059,157)
<b>Total Net Position</b>	<u>(3,013,148)</u>	<u>(1,904,453)</u>	<u>(1,108,695)</u>
<b>Total Liabilities, Deferred Inflows of Resources and Net Position</b>	<u>\$ 2,578,366</u>	<u>\$ 3,606,012</u>	<u>\$ (1,027,646)</u>

**Note:** Amounts may not foot due to rounding.

# District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE SIXTH MONTH ENDED MARCH 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
<b>2,287,694</b>	<b>1,926,873</b>	<b>360,821</b>	<b>18.7%</b>	<b>1,870,757</b>	<b>416,937</b>	<b>22.3%</b>	<b>12,653,254</b>	<b>10,859,715</b>	<b>1,793,539</b>	<b>16.5%</b>	<b>9,850,761</b>	<b>2,802,493</b>	<b>28.4%</b>
262,082	458,504	196,422	42.8%	543,358	281,276	51.8%	3,083,277	2,590,422	(492,855)	(19.0%)	2,686,314	(396,962)	(14.8%)
916,848	659,770	(257,078)	(39.0%)	530,618	(386,230)	(72.8%)	5,198,052	3,704,306	(1,493,746)	(40.3%)	3,413,528	(1,784,524)	(52.3%)
715,026	312,689	(402,337)	(128.7%)	402,163	(312,862)	(77.8%)	2,113,610	1,771,877	(341,733)	(19.3%)	1,757,270	(356,340)	(20.3%)
1,893,956	1,430,963	(462,993)	(32.4%)	1,476,140	(417,816)	(28.3%)	10,394,939	8,066,605	(2,328,334)	(28.9%)	7,857,112	(2,537,827)	(32.3%)
421,608	465,580	(43,972)	(9.4%)	439,031	(17,423)	(4.0%)	2,463,626	2,625,478	(161,852)	(6.2%)	2,634,189	(170,563)	-6%
<b>815,346</b>	<b>961,490</b>	<b>(146,144)</b>	<b>(15.2%)</b>	<b>833,649</b>	<b>(18,303)</b>	<b>(2.2%)</b>	<b>4,721,941</b>	<b>5,418,588</b>	<b>(696,647)</b>	<b>(12.9%)</b>	<b>4,627,838</b>	<b>94,103</b>	<b>2.0%</b>
35.64%	49.90%			44.56%			37.32%	49.90%		46.98%			
1,293,780	1,310,452	(16,672)	(1.3%)	974,299	319,481	32.8%	6,880,091	7,862,712	(982,621)	(12.5%)	2,850,810	4,029,281	141.3%
-	-	-	0.0%	5,710	(5,710)	(100.0%)	-	-	-	0.0%	773,758	(773,758)	(100.0%)
(16,626)	10,005	(26,631)	(266.2%)	13,061	(29,687)	(227.3%)	2,017	57,484	(55,467)	(96.5%)	55,078	(53,061)	(96.3%)
1,277,154	1,320,457	(43,303)	(3.3%)	993,070	284,084	28.6%	6,882,109	7,920,196	(1,038,087)	(13.1%)	3,679,647	3,202,462	87.0%
<b>2,092,500</b>	<b>2,281,947</b>	<b>(189,447)</b>	<b>(8.3%)</b>	<b>1,826,719</b>	<b>265,781</b>	<b>14.5%</b>	<b>11,604,050</b>	<b>13,338,784</b>	<b>(1,734,734)</b>	<b>(13.0%)</b>	<b>8,307,485</b>	<b>3,296,565</b>	<b>39.7%</b>
<i>Direct Operational Expenses:</i>													
1,467,535	1,727,247	259,712	15.0%	1,551,730	84,195	5.4%	8,781,673	9,830,527	1,048,854	10.7%	8,558,729	(222,944)	(2.6%)
421,814	479,666	57,852	12.1%	406,226	(15,588)	(3.8%)	2,456,570	2,812,452	355,882	12.7%	2,391,690	(64,880)	(2.7%)
33,228	108,999	75,771	69.5%	151,018	117,791	78.0%	316,180	712,974	396,794	55.7%	388,488	72,308	18.6%
51,501	78,627	27,126	34.5%	41,196	(10,305)	(25.0%)	337,904	443,433	105,529	23.8%	251,592	(86,312)	(34.3%)
72,845	31,083	(41,762)	(134.4%)	4,195	(68,650)	(1,636.3%)	177,006	231,812	54,806	23.6%	64,669	(112,337)	(173.7%)
54,767	64,290	9,523	14.8%	80,848	26,081	32.3%	253,697	366,214	112,517	30.7%	377,833	124,136	32.9%
45,034	87,608	42,574	48.6%	49,636	4,602	9.3%	265,378	499,050	233,672	46.8%	381,116	115,738	30.4%
25,316	52,542	27,226	51.8%	6,010	(19,306)	(321.2%)	276,422	315,252	38,830	12.3%	31,509	(244,913)	(777.3%)
112,896	182,481	69,585	38.1%	106,287	(6,609)	(6.2%)	636,687	1,067,344	430,657	40.3%	618,211	(18,476)	(3.0%)
7,431	8,786	1,355	15.4%	6,819	(612)	(9.0%)	43,484	51,182	7,698	15.0%	42,401	(1,083)	(2.6%)
45,215	63,106	17,891	28.4%	25,554	(19,661)	(76.9%)	212,385	357,636	145,251	40.6%	152,545	(59,840)	(39.2%)
4,026	4,028	2	0.0%	3,331	(695)	(20.9%)	24,157	24,168	11	0.0%	21,635	(2,522)	(11.7%)
2,341,609	2,888,463	546,854	18.9%	2,432,851	91,242	3.8%	13,781,542	16,712,044	2,930,502	17.5%	13,280,417	(501,125)	(3.8%)
<b>Net Performance before Depreciation &amp;</b>													
<b>(249,109)</b>	<b>(606,516)</b>	<b>357,407</b>	<b>(58.9%)</b>	<b>(606,132)</b>	<b>357,023</b>	<b>(58.9%)</b>	<b>(2,177,492)</b>	<b>(3,373,260)</b>	<b>1,195,768</b>	<b>(35.4%)</b>	<b>(4,972,933)</b>	<b>2,795,441</b>	<b>(56.2%)</b>
<b>Overhead Allocations</b>													

# District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE SIXTH MONTH ENDED MARCH 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
31,165	40,833	9,668	23.7%	31,593	428	1.4%	190,500	244,998	54,498	22.2%	190,190	(310)	(0.2%)
<i>Overhead Allocations:</i>													
7,385	5,619	(1,767)	(31.4%)	4,413	(2,972)	(67.3%)	47,479	33,713	(13,766)	(40.8%)	13,700	(33,780)	(246.6%)
177,772	211,204	33,433	15.8%	197,221	19,449	9.9%	959,061	1,267,227	308,166	24.3%	1,144,996	185,936	16.2%
1,653	4,830	3,177	65.8%	1,246	(406)	(32.6%)	8,856	28,979	20,123	69.4%	9,487	631	6.7%
29,002	29,602	600	2.0%	20,104	(8,898)	(44.3%)	171,440	177,611	6,171	3.5%	111,325	(60,114)	(54.0%)
44,008	42,204	(1,804)	(4.3%)	44,102	94	0.2%	248,933	253,226	4,294	1.7%	216,883	(32,049)	(14.8%)
60,578	59,861	(717)	(1.2%)	77,147	16,570	21.5%	303,070	359,165	56,095	15.6%	343,748	40,678	11.8%
39,718	24,187	(15,531)	(64.2%)	25,673	(14,045)	(54.7%)	98,808	145,121	46,312	31.9%	97,980	(828)	(0.8%)
3,051	4,453	1,402	31.5%	8,062	5,011	62.2%	18,367	26,719	8,353	31.3%	44,274	25,907	58.5%
6,342	8,934	2,591	29.0%	8,271	1,928	23.3%	37,878	53,602	15,724	29.3%	34,495	(3,383)	(9.8%)
9,014	8,679	(335)	(3.9%)	6,624	(2,390)	(36.1%)	48,864	52,075	3,212	6.2%	39,118	(9,746)	(24.9%)
73,915	77,132	3,217	4.2%	109,310	35,396	32.4%	505,390	462,790	(42,601)	(9.2%)	472,540	(32,851)	(7.0%)
9,253	13,542	4,289	31.7%	7,634	(1,619)	(21.2%)	66,875	81,250	14,376	17.7%	44,289	(22,586)	(51.0%)
65,221	50,742	(14,479)	(28.5%)	34,133	(31,089)	(91.1%)	293,606	304,453	10,847	3.6%	190,050	(103,556)	(54.5%)
54,938	64,734	9,796	15.1%	47,158	(7,780)	(16.5%)	322,640	388,406	65,766	16.9%	266,553	(56,087)	(21.0%)
184,580	171,319	(13,261)	(7.7%)	180,108	(4,472)	(2.5%)	1,128,533	1,027,914	(100,619)	(9.8%)	497,272	(631,262)	(126.9%)
29,841	32,082	2,241	7.0%	25,741	(4,099)	(15.9%)	187,391	192,492	5,100	2.6%	166,645	(20,747)	(12.4%)
5,315	7,670	2,355	30.7%	9,625	4,310	44.8%	34,191	46,021	11,829	25.7%	45,961	11,770	25.6%
7,994	12,663	4,669	36.9%	10,196	2,201	21.6%	50,555	75,976	25,421	33.5%	60,165	9,610	16.0%
6,849	7,714	865	11.2%	6,203	(646)	(10.4%)	44,368	46,282	1,914	4.1%	34,712	(9,655)	(27.8%)
11,993	15,014	3,022	20.1%	9,555	(2,437)	(25.5%)	68,334	90,086	21,753	24.1%	52,871	(15,463)	(29.2%)
-	-	-	0.0%	508	508	100.0%	-	-	-	0.0%	6,412	6,412	100.0%
828,421	852,184	23,763	2.8%	833,035	4,614	0.6%	4,644,638	5,113,106	468,468	9.2%	3,893,476	(751,162)	(19.3%)
<b>3,201,195</b>	<b>3,781,480</b>	<b>580,285</b>	<b>15.3%</b>	<b>3,297,479</b>	<b>96,284</b>	<b>2.9%</b>	<b>18,616,680</b>	<b>22,070,148</b>	<b>3,453,468</b>	<b>15.6%</b>	<b>17,364,084</b>	<b>(1,252,596)</b>	<b>(7.2%)</b>
<b>\$ (1,108,695)</b>	<b>\$ (1,499,533)</b>	<b>\$ 390,838</b>	<b>(26.1%)</b>	<b>\$ (1,470,760)</b>	<b>\$ 362,065</b>	<b>(24.6%)</b>	<b>\$ (7,012,630)</b>	<b>\$ (8,731,364)</b>	<b>\$ 1,718,734</b>	<b>(19.7%)</b>	<b>\$ (9,056,599)</b>	<b>\$ 2,043,969</b>	<b>(22.6%)</b>
-	42,740	42,740	100.0%	-	-	0.0%	100,000	944,590	844,590	89.4%	-	(100,000)	0.0%
<b>\$ -</b>	<b>\$ 1,501,443</b>	<b>\$ 1,501,443</b>	<b>100.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ 9,430,972</b>	<b>\$ 9,430,972</b>	<b>100.0%</b>	<b>\$ 5,970,026</b>	<b>\$ 5,970,026</b>	<b>100.0%</b>

## District Clinics Holdings, Inc. Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
<b>Gross Patient Revenue</b>	<b>2,112,033</b>	<b>1,969,914</b>	<b>2,121,489</b>	<b>2,081,642</b>	<b>2,080,482</b>	<b>2,287,694</b>	-	-	-	-	-	-	<b>12,653,254</b>
Contractual Allowances	1,691,626	1,206,065	(1,213,834)	628,878	508,459	262,082	-	-	-	-	-	-	3,083,277
Charity Care	36,418	90,974	2,416,799	865,037	871,977	916,848	-	-	-	-	-	-	5,198,052
Bad Debt	(155,607)	409,555	727,800	219,498	197,338	715,026	-	-	-	-	-	-	2,113,610
Other Patient Revenue	444,688	444,688	444,688	299,550	408,404	421,608	-	-	-	-	-	-	2,463,626
<b>Net Patient Revenue</b>	<b>984,285</b>	<b>708,007</b>	<b>635,413</b>	<b>667,780</b>	<b>911,110</b>	<b>815,346</b>	-	-	-	-	-	-	<b>4,721,941</b>
Collections %	46.60%	35.94%	29.95%	32.08%	43.79%	35.64%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	37.32%
Grant Funds	1,044,836	1,160,187	1,030,989	1,329,092	1,021,208	1,293,780	-	-	-	-	-	-	6,880,091
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	1,087	1,941	12,516	1,815	1,285	(16,626)	-	-	-	-	-	-	2,017
<b>Total Other Revenues</b>	<b>1,045,922</b>	<b>1,162,128</b>	<b>1,043,505</b>	<b>1,330,907</b>	<b>1,022,494</b>	<b>1,277,154</b>	-	-	-	-	-	-	<b>6,882,109</b>
<b>Total Revenues</b>	<b>2,030,207</b>	<b>1,870,135</b>	<b>1,678,918</b>	<b>1,998,686</b>	<b>1,933,604</b>	<b>2,092,500</b>	-	-	-	-	-	-	<b>11,604,050</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,630,191	1,229,547	1,592,418	1,476,762	1,385,221	1,467,535	-	-	-	-	-	-	8,781,673
Benefits	415,815	365,414	411,926	436,127	405,473	421,814	-	-	-	-	-	-	2,456,570
Purchased Services	48,976	47,674	74,906	37,055	74,341	33,228	-	-	-	-	-	-	316,180
Medical Supplies	32,524	50,842	85,475	72,989	44,574	51,501	-	-	-	-	-	-	337,904
Other Supplies	13,026	5,890	10,731	23,292	51,222	72,845	-	-	-	-	-	-	177,006
Medical Services	39,783	40,636	44,092	41,584	32,835	54,767	-	-	-	-	-	-	253,697
Drugs	50,990	45,545	38,498	41,925	43,387	45,034	-	-	-	-	-	-	265,378
Repairs & Maintenance	44,211	41,679	83,118	36,605	45,492	25,316	-	-	-	-	-	-	276,422
Lease & Rental	106,427	102,846	102,325	108,509	103,683	112,896	-	-	-	-	-	-	636,687
Utilities	7,937	6,879	6,972	7,354	6,911	7,431	-	-	-	-	-	-	43,484
Other Expense	39,553	45,691	27,860	14,842	39,224	45,215	-	-	-	-	-	-	212,385
Insurance	4,026	4,026	4,026	4,026	4,026	4,026	-	-	-	-	-	-	24,157
<b>Total Operational Expenses</b>	<b>2,433,459</b>	<b>1,986,669</b>	<b>2,482,346</b>	<b>2,301,071</b>	<b>2,236,389</b>	<b>2,341,609</b>	-	-	-	-	-	-	<b>13,781,542</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(403,252)</b>	<b>(116,533)</b>	<b>(803,428)</b>	<b>(302,385)</b>	<b>(302,785)</b>	<b>(249,109)</b>	-	-	-	-	-	-	<b>(2,177,492)</b>
Depreciation	31,642	31,642	31,642	31,642	32,767	31,165	-	-	-	-	-	-	190,500
<i>Overhead Allocations:</i>													
Risk Mgt	5,725	9,931	9,610	7,813	7,014	7,385	-	-	-	-	-	-	47,479
Rev Cycle	139,350	131,656	198,563	156,448	155,272	177,772	-	-	-	-	-	-	959,061
Internal Audit	283	1,301	1,525	2,520	1,575	1,653	-	-	-	-	-	-	8,856
Home Office Facilities	28,190	28,849	28,452	37,890	37,890	29,002	-	-	-	-	-	-	171,440
Administration	39,803	37,815	45,770	42,646	38,891	44,008	-	-	-	-	-	-	248,933
Human Resources	47,430	69,522	21,174	61,095	43,271	60,578	-	-	-	-	-	-	303,070
Legal	7,774	9,522	13,852	15,869	12,073	39,718	-	-	-	-	-	-	98,808
Records	3,029	3,626	2,777	3,556	2,328	3,051	-	-	-	-	-	-	18,367
Compliance	5,937	5,784	6,338	7,487	5,990	6,342	-	-	-	-	-	-	37,878
Comm Engage Plan	7,922	7,521	8,490	8,359	7,557	9,014	-	-	-	-	-	-	48,864
IT Operations	72,556	80,983	102,533	72,644	102,760	73,915	-	-	-	-	-	-	505,390
IT Security	8,357	13,278	17,327	9,731	8,929	9,253	-	-	-	-	-	-	66,875
IT Applications	57,793	32,152	55,800	38,470	44,169	65,221	-	-	-	-	-	-	293,606
Security Services	53,294	48,508	59,855	53,742	52,303	54,938	-	-	-	-	-	-	322,640
IT EPIC	160,592	140,711	197,854	211,401	233,395	184,580	-	-	-	-	-	-	1,128,533
Finance	33,898	29,465	34,870	32,359	26,958	29,841	-	-	-	-	-	-	187,391
Public Relations	7,665	5,024	5,041	5,905	5,240	5,315	-	-	-	-	-	-	34,191
Information Technology	8,010	8,832	8,455	9,382	7,882	7,994	-	-	-	-	-	-	50,555
Corporate Quality	7,261	8,513	7,104	7,425	7,217	6,849	-	-	-	-	-	-	44,368
Project MGMT Office	12,411	11,743	11,412	11,317	9,459	11,993	-	-	-	-	-	-	68,334
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Overhead Allocations</b>	<b>707,279</b>	<b>684,736</b>	<b>836,803</b>	<b>796,058</b>	<b>791,341</b>	<b>828,421</b>	-	-	-	-	-	-	<b>4,644,638</b>
<b>Total Expenses</b>	<b>3,172,379</b>	<b>2,703,047</b>	<b>3,350,791</b>	<b>3,128,771</b>	<b>3,060,497</b>	<b>3,201,195</b>	-	-	-	-	-	-	<b>18,616,680</b>
<b>Net Margin</b>	<b>\$ (1,142,173)</b>	<b>\$ (832,912)</b>	<b>\$ (1,671,873)</b>	<b>\$ (1,130,085)</b>	<b>\$ (1,126,893)</b>	<b>\$ (1,108,695)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (7,012,630)</b>
<b>Capital</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100,000</b>
<b>General Fund Support/ Transfer In</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ -</b>

# District Clinics Holdings, Inc.- Medical Statement of Revenues and Expenses by Location

FOR THE SIXTH MONTH ENDED MARCH 31, 2022

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Total
<b>Gross Patient Revenue</b>	-	1,310,618	1,876,077	550,358	677,528	584,893	1,428,696	453,058	346,398	440,743	3,288	-	15,565	<b>7,692,763</b>
Contractual Allowances	-	179,255	236,045	151,036	113,039	74,729	341,114	84,755	145,221	89,006	183	-	417	1,414,798
Charity Care	-	561,426	889,650	174,557	234,134	137,098	499,874	181,979	104,999	107,216	341	-	1,294	2,893,002
Bad Debt	-	141,952	334,962	119,354	191,959	267,763	241,950	46,277	25,371	263,330	(202)	-	2,606	1,635,442
Total Contractual Allowances and Bad Debt	-	882,632	1,460,657	444,947	539,132	479,590	1,082,939	313,011	275,591	459,552	322	-	4,317	5,943,243
Other Patient Revenue	-	362,935	447,181	165,840	149,723	29,077	260,022	113,011	132,677	57,737	14,161	7,824	7,824	1,750,971
<b>Net Patient Revenue</b>	-	<b>790,920</b>	<b>862,600</b>	<b>271,250</b>	<b>288,120</b>	<b>134,380</b>	<b>605,780</b>	<b>253,058</b>	<b>203,485</b>	<b>38,928</b>	<b>17,127</b>	<b>7,824</b>	<b>19,072</b>	<b>3,500,492</b>
Collection %	0.00%	60.35%	45.98%	49.29%	42.53%	22.98%	42.40%	55.86%	58.74%	8.83%	0.00%	0.00%	0.00%	45.50%
Grant Funds	1,349,473	754,318	883,048	353,325	349,462	137,183	794,621	253,452	274,058	601,388	100,375	34,722	73,817	5,963,263
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	(13,148)	2,837	3,252	832	5,032	-	81	1,334	1,597	-	-	-	-	1,817
Total Other Revenues	1,336,325	757,155	886,300	354,157	354,495	137,183	794,702	254,787	275,656	601,388	100,375	34,722	73,817	5,965,081
<b>Total Revenues</b>	<b>1,336,325</b>	<b>1,548,075</b>	<b>1,748,900</b>	<b>625,407</b>	<b>642,614</b>	<b>271,562</b>	<b>1,400,482</b>	<b>507,844</b>	<b>479,140</b>	<b>640,316</b>	<b>117,502</b>	<b>42,546</b>	<b>92,890</b>	<b>9,465,573</b>
<i>Direct Operational Expenses:</i>														
Salaries and Wages	1,736,033	816,637	1,064,935	425,673	416,849	197,360	1,015,704	332,434	356,102	711,696	134,212	51,158	106,243	7,402,370
Benefits	520,424	187,217	292,621	114,356	137,887	54,924	285,424	84,199	93,714	197,803	29,054	9,851	34,887	2,053,274
Purchased Services	187,795	9,990	23,269	9,197	14,758	5,036	20,822	9,188	12,779	9,796	685	685	685	304,685
Medical Supplies	3,597	57,014	30,195	23,841	16,473	15,029	35,040	9,474	12,207	20,362	5,329	886	475	231,847
Other Supplies	96,717	9,546	2,353	12,092	5,292	533	13,164	608	7,654	12,754	2,557	1,435	1,632	167,127
Medical Services	-	32,770	37,132	19,230	29,271	15,151	81,938	13,923	12,995	10,410	-	-	-	253,697
Drugs	-	125,987	75,809	30,848	21,334	375	6,241	1,419	2,993	80	-	22	78	265,378
Repairs & Maintenance	239,009	2,021	1,351	1,831	1,606	1,216	3,273	1,351	3,506	2,583	2,016	4,237	376	264,377
Lease & Rental	-	64,515	78,390	39,400	48,026	120	134,603	41,582	65,340	24,257	90	30	85	496,542
Utilities	-	2,175	2,172	611	10,237	1,220	7,058	3,827	3,673	2,747	-	-	-	33,720
Other Expense	144,240	5,906	9,815	3,845	2,145	2,469	10,434	3,499	1,727	6,332	3,180	1,657	3,359	198,738
Insurance	-	2,027	2,791	1,533	435	664	965	409	595	499	4,571	4,571	4,571	23,631
Total Operational Expenses	2,927,815	1,315,805	1,620,833	682,458	704,313	294,098	1,614,667	501,912	573,286	999,318	181,693	74,532	152,390	11,695,386
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(1,591,491)</b>	<b>232,270</b>	<b>128,067</b>	<b>(57,051)</b>	<b>(61,699)</b>	<b>(22,535)</b>	<b>(214,185)</b>	<b>5,932</b>	<b>(94,146)</b>	<b>(359,002)</b>	<b>(64,190)</b>	<b>(31,986)</b>	<b>(59,501)</b>	<b>(2,229,814)</b>
Depreciation	2,042	7,199	6,800	103	35,717	163	2,564	1,371	2,335	921	37,500	6,942	41,763	145,420
<i>Overhead Allocations:</i>														
Risk Mgt	6,240	4,967	6,639	3,461	2,688	1,282	4,642	1,587	2,030	4,275	1,196	486	1,122	40,810
Rev Cycle	-	117,399	156,916	81,796	63,531	30,308	109,709	37,502	47,970	101,042	28,258	11,483	26,513	817,031
Internal Audit	1,164	927	1,238	646	501	239	866	296	379	797	223	91	209	7,612
Home Office Facilities	155,037	-	-	-	-	-	-	-	-	-	-	-	-	155,037
Administration	32,716	26,044	34,810	18,145	14,094	6,723	24,338	8,319	10,642	22,415	6,269	2,547	5,882	213,964
Human Resources	47,762	30,226	33,572	19,612	18,459	6,922	26,650	10,383	12,690	31,265	8,076	3,461	9,229	259,461
Legal	12,986	10,337	13,817	7,202	5,594	2,669	9,660	3,302	4,224	8,897	2,488	1,011	2,335	84,928
Records	2,414	1,922	2,568	1,339	1,040	496	1,796	614	785	1,654	463	188	434	15,787
Compliance	4,978	3,963	5,297	2,761	2,145	1,023	3,703	1,266	1,619	3,411	954	388	895	32,557
Comm Engage Plan	6,422	5,112	6,833	3,562	2,766	1,320	4,777	1,633	2,089	4,400	1,230	500	1,155	41,999
IT Operations	66,421	52,874	70,672	36,840	28,613	13,650	49,411	16,890	21,605	45,507	12,727	5,172	11,941	434,396
IT Security	8,789	6,996	9,352	4,875	3,786	1,806	6,538	2,235	2,859	6,022	1,684	684	1,580	57,480
IT Applications	38,587	30,717	41,057	21,402	16,623	7,930	28,705	9,812	12,551	26,437	7,394	3,005	6,937	252,362
Security Services	-	39,685	53,043	27,650	21,476	10,245	37,086	12,677	16,216	34,156	9,552	3,882	8,962	274,629
IT EPIC	148,317	118,068	157,810	82,262	63,893	30,481	110,334	37,715	48,244	101,618	28,419	11,549	26,664	970,003
Finance	24,628	19,605	26,204	13,660	10,609	5,061	18,321	6,263	8,011	16,873	4,719	1,918	4,428	161,068
Public Relations	4,494	3,577	4,781	2,492	1,936	923	3,343	1,143	1,462	3,079	861	350	808	29,388
Information Technology	6,644	5,289	7,069	3,685	2,862	1,365	4,943	1,690	2,161	4,552	1,273	517	1,194	43,453
Corporate Quality	5,831	4,642	6,204	3,234	2,512	1,198	4,338	1,483	1,897	3,995	1,117	454	1,048	38,135
Project MGMT Office	8,981	7,149	9,556	4,981	3,869	1,846	6,681	2,284	2,921	6,153	1,721	699	1,615	58,735
Total Overhead Allocations	582,409	489,500	647,439	339,605	266,998	125,489	455,840	157,093	200,354	426,547	118,622	48,385	112,950	3,988,836
<b>Total Expenses</b>	<b>3,512,267</b>	<b>1,812,505</b>	<b>2,275,071</b>	<b>1,022,166</b>	<b>1,007,029</b>	<b>419,750</b>	<b>2,073,071</b>	<b>660,376</b>	<b>775,975</b>	<b>1,426,787</b>	<b>337,814</b>	<b>129,860</b>	<b>307,104</b>	<b>15,829,643</b>
<b>Net Margin</b>	<b>\$ (2,175,942)</b>	<b>\$ (264,429)</b>	<b>\$ (526,171)</b>	<b>\$ (396,759)</b>	<b>\$ (364,415)</b>	<b>\$ (148,187)</b>	<b>\$ (672,589)</b>	<b>\$ (152,532)</b>	<b>\$ (296,835)</b>	<b>\$ (786,470)</b>	<b>\$ (220,312)</b>	<b>\$ (87,313)</b>	<b>\$ (214,214)</b>	<b>\$ (6,364,070)</b>
<b>Capital</b>	-	-	-	-	-	-	-	-	-	100,000	-	-	-	100,000
<b>General Fund Support/ Transfer In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# District Clinics Holdings, Inc.- Medical Statement of Revenue and Expenses

FOR THE SIXTH MONTH ENDED MARCH 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
<b>1,378,031</b>	<b>1,554,942</b>	<b>(176,911)</b>	<b>(11.4%)</b>	<b>1,629,754</b>	<b>(251,723)</b>	<b>(15.4%)</b>	<b>7,692,763</b>	<b>8,857,530</b>	<b>(1,164,767)</b>	<b>(13.2%)</b>	<b>8,273,610</b>	<b>(580,847)</b>	<b>(7.0%)</b>
<b>Gross Patient Revenue</b>							<b>Gross Patient Revenue</b>						
70,396	390,321	319,925	82.0%	444,522	374,127	84.2%	1,414,798	2,223,385	808,587	36.4%	2,131,277	716,479	33.6%
510,749	487,354	(23,395)	(4.8%)	454,352	(56,397)	(12.4%)	2,893,002	2,776,155	(116,847)	(4.2%)	2,705,446	(187,557)	(6.9%)
462,712	282,935	(179,777)	(63.5%)	351,087	(111,625)	(31.8%)	1,635,442	1,611,704	(23,738)	(1.5%)	1,569,483	(65,959)	(4.2%)
1,043,856	1,160,610	116,754	10.1%	1,249,961	206,105	16.5%	5,943,243	6,611,244	668,001	10.1%	6,406,206	462,963	7.2%
299,296	380,496	(81,200)	(21.3%)	324,242	(24,946)	(7.7%)	1,750,971	2,167,451	(416,480)	(19.2%)	1,920,073	(169,102)	(8.8%)
<b>633,471</b>	<b>774,828</b>	<b>(141,357)</b>	<b>(18.2%)</b>	<b>704,035</b>	<b>(70,564)</b>	<b>(10.0%)</b>	<b>3,500,492</b>	<b>4,413,737</b>	<b>(913,245)</b>	<b>(20.7%)</b>	<b>3,787,477</b>	<b>(286,985)</b>	<b>(7.6%)</b>
45.97%	49.83%			43.20%			45.50%	49.83%			45.78%		
<b>Net Patient Revenue</b>							<b>Net Patient Revenue</b>						
1,125,182	1,103,321	21,861	2.0%	773,957	351,225	45.4%	5,963,263	6,619,926	(656,663)	(9.9%)	2,387,101	3,576,162	149.8%
-	-	-	0.0%	168,276	(168,276)	(100.0%)	-	-	-	0.0%	699,629	(699,629)	(100.0%)
(16,626)	10,005	(26,631)	(266.2%)	13,061	(29,687)	(227.3%)	1,817	57,484	(55,667)	(96.8%)	55,078	(53,261)	(96.7%)
1,108,556	1,113,326	(4,770)	(0.4%)	955,293	153,263	16.0%	5,965,081	6,677,410	(712,329)	(10.7%)	3,141,808	2,823,272	89.9%
<b>1,742,027</b>	<b>1,888,154</b>	<b>(146,127)</b>	<b>(7.7%)</b>	<b>1,659,329</b>	<b>82,698</b>	<b>5.0%</b>	<b>9,465,573</b>	<b>11,091,147</b>	<b>(1,625,574)</b>	<b>(14.7%)</b>	<b>6,929,285</b>	<b>2,536,287</b>	<b>36.6%</b>
<b>Total Revenues</b>							<b>Total Revenues</b>						
<i>Direct Operational Expenses:</i>													
1,240,108	1,488,340	248,232	16.7%	1,322,088	81,980	6.2%	7,402,370	8,427,438	1,025,068	12.2%	7,203,195	(199,175)	(2.8%)
354,492	411,495	57,003	13.9%	345,377	(9,115)	(2.6%)	2,053,274	2,407,314	354,040	14.7%	2,014,539	(38,734)	(1.9%)
32,063	106,293	74,230	69.8%	150,506	118,443	78.7%	304,685	673,779	369,094	54.8%	374,525	69,840	18.6%
32,060	64,409	32,349	50.2%	32,414	355	1.1%	231,847	366,899	135,052	36.8%	206,460	(25,387)	(12.3%)
69,794	26,781	(43,013)	(160.6%)	4,148	(65,646)	(1,582.5%)	167,127	206,000	38,873	18.9%	63,728	(103,399)	(162.3%)
54,767	64,290	9,523	14.8%	80,848	26,081	32.3%	253,697	366,214	112,517	30.7%	377,833	124,136	32.9%
45,034	87,608	42,574	48.6%	49,636	4,602	9.3%	265,378	499,050	233,672	46.8%	381,116	115,738	30.4%
22,723	50,392	27,669	54.9%	4,981	(17,742)	(356.2%)	264,377	302,352	37,975	12.6%	27,645	(236,732)	(856.3%)
85,241	153,806	68,565	44.6%	83,877	(1,364)	(1.6%)	496,542	898,227	401,685	44.7%	483,791	(12,751)	(2.6%)
5,778	7,177	1,399	19.5%	5,127	(650)	(12.7%)	33,720	41,606	7,886	19.0%	32,019	(1,701)	(5.3%)
46,733	59,171	12,438	21.0%	24,017	(22,715)	(94.6%)	198,738	334,026	135,288	40.5%	134,761	(63,978)	(47.5%)
3,938	3,940	2	0.0%	3,290	(648)	(19.7%)	23,631	23,640	9	0.0%	21,391	(2,240)	(10.5%)
1,992,731	2,523,702	530,971	21.0%	2,106,311	113,580	5.4%	11,695,386	14,546,545	2,851,159	19.6%	11,321,002	(374,385)	(3.3%)
<b>Total Operational Expenses</b>							<b>Total Operational Expenses</b>						
<b>(250,705)</b>	<b>(635,548)</b>	<b>384,843</b>	<b>(60.6%)</b>	<b>(446,982)</b>	<b>196,278</b>	<b>(43.9%)</b>	<b>(2,229,814)</b>	<b>(3,455,398)</b>	<b>1,225,584</b>	<b>(35.5%)</b>	<b>(4,391,717)</b>	<b>2,161,903</b>	<b>(49.2%)</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>							<b>Net Performance before Depreciation &amp; Overhead Allocations</b>						



# District Clinics Holdings, Inc.- Medical Statement of Revenue and Expenses

FOR THE SIXTH MONTH ENDED MARCH 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
23,766	31,250	7,484	23.9%	24,251	485	2.0%	145,420	187,500	42,080	22.4%	146,370	949	0.6%
<i>Overhead Allocations:</i>													
6,348	4,830	(1,518)	(31.4%)	3,786	(2,562)	(67.7%)	40,810	28,977	(11,833)	(40.8%)	11,752	(29,058)	(247.3%)
151,445	179,927	28,482	15.8%	166,509	15,064	9.0%	817,031	1,079,560	262,529	24.3%	966,694	149,663	15.5%
1,420	4,151	2,731	65.8%	1,069	(351)	(32.8%)	7,612	24,908	17,296	69.4%	8,138	526	6.5%
26,227	26,770	543	2.0%	18,102	(8,125)	(44.9%)	155,037	160,618	5,581	3.5%	100,241	(54,796)	(54.7%)
37,826	36,276	(1,551)	(4.3%)	37,831	5	0.0%	213,964	217,654	3,690	1.7%	186,045	(27,919)	(15.0%)
51,861	51,247	(614)	(1.2%)	66,724	14,863	22.3%	259,461	307,485	48,023	15.6%	297,303	37,841	12.7%
34,139	20,789	(13,349)	(64.2%)	22,022	(12,116)	(55.0%)	84,928	124,735	39,807	31.9%	84,049	(880)	(1.0%)
2,623	3,828	1,205	31.5%	6,916	4,293	62.1%	15,787	22,966	7,179	31.3%	37,979	22,192	58.4%
5,451	7,679	2,227	29.0%	7,095	1,643	23.2%	32,557	46,072	13,515	29.3%	29,590	(2,967)	(10.0%)
7,748	7,460	(288)	(3.9%)	5,683	(2,065)	(36.3%)	41,999	44,760	2,760	6.2%	33,556	(8,444)	(25.2%)
63,531	66,297	2,765	4.2%	93,768	30,236	32.2%	434,396	397,779	(36,616)	(9.2%)	405,351	(29,045)	(7.2%)
7,953	11,639	3,686	31.7%	6,549	(1,405)	(21.5%)	57,480	69,837	12,356	17.7%	37,992	(19,489)	(51.3%)
56,059	43,614	(12,445)	(28.5%)	29,279	(26,780)	(91.5%)	252,362	261,685	9,324	3.6%	163,027	(89,335)	(54.8%)
46,763	55,101	8,339	15.1%	40,103	(6,660)	(16.6%)	274,629	330,609	55,980	16.9%	226,675	(47,953)	(21.2%)
158,651	147,253	(11,398)	(7.7%)	154,499	(4,152)	(2.7%)	970,003	883,518	(86,485)	(9.8%)	426,566	(543,437)	(127.4%)
25,649	27,575	1,926	7.0%	22,081	(3,568)	(16.2%)	161,068	165,452	4,384	2.6%	142,950	(18,118)	(12.7%)
4,569	6,593	2,024	30.7%	8,257	3,688	44.7%	29,388	39,556	10,168	25.7%	39,426	10,038	25.5%
6,871	10,884	4,013	36.9%	8,746	1,875	21.4%	43,453	65,304	21,850	33.5%	51,611	8,157	15.8%
5,887	6,630	743	11.2%	5,321	(566)	(10.6%)	38,135	39,780	1,645	4.1%	29,777	(8,359)	(28.1%)
10,308	12,905	2,597	20.1%	8,197	(2,111)	(25.8%)	58,735	77,431	18,697	24.1%	45,353	(13,381)	(29.5%)
-	-	-	0.0%	429	429	100.0%	-	-	-	0.0%	5,414	5,414	100.0%
711,330	731,447	20,118	2.8%	712,965	1,635	0.2%	3,988,836	4,388,686	399,850	9.1%	3,329,488	(659,348)	(19.8%)
<b>2,727,827</b>	<b>3,286,399</b>	<b>558,573</b>	<b>17.0%</b>	<b>2,843,527</b>	<b>115,700</b>	<b>4.1%</b>	<b>15,829,643</b>	<b>19,122,731</b>	<b>3,293,088</b>	<b>17.2%</b>	<b>14,796,860</b>	<b>(1,032,783)</b>	<b>(7.0%)</b>
<b>\$ (985,800)</b>	<b>\$ (1,398,245)</b>	<b>\$ 412,446</b>	<b>(29.5%)</b>	<b>\$ (1,184,198)</b>	<b>\$ 198,398</b>	<b>(16.8%)</b>	<b>\$ (6,364,070)</b>	<b>\$ (8,031,584)</b>	<b>\$ 1,667,513</b>	<b>(20.8%)</b>	<b>\$ (7,867,575)</b>	<b>\$ 1,503,504</b>	<b>(19.1%)</b>
-	37,740	37,740	100.0%	-	-	0.0%	100,000	834,590	734,590	88.0%	-	(100,000)	0.0%
<b>\$ -</b>	<b>\$ 1,404,739</b>	<b>\$ 1,404,739</b>	<b>100.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ 8,678,694</b>	<b>\$ 8,678,694</b>	<b>100.0%</b>	<b>\$ 4,856,903</b>	<b>\$ 4,856,903</b>	<b>100.0%</b>

## District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses by Location

FOR THE SIXTH MONTH ENDED MARCH 31, 2022

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
<b>Gross Patient Revenue</b>	-	1,714,930	1,650,018	881,166	714,376	4,960,491
Contractual Allowances	-	575,093	329,515	335,269	428,601	1,668,478
Charity Care	-	672,271	1,042,101	344,052	246,626	2,305,050
Bad Debt	-	157,343	66,085	174,747	79,994	478,168
Total Contractual Allowances and Bad Debt	-	1,404,707	1,437,701	854,068	755,220	4,451,696
Other Patient Revenue	-	270,785	191,473	131,762	118,634	712,654
<b>Net Patient Revenue</b>	-	581,009	403,790	158,860	77,791	1,221,449
Collection %	-	33.88%	24.47%	18.03%	10.89%	24.62%
Grant Funds	130,711	339,587	234,325	91,890	120,315	916,828
Other Financial Assistance	-	-	-	-	-	-
Other Revenue	-	-	200	-	-	200
Total Other Revenues	130,711	339,587	234,525	91,890	120,315	917,028
<b>Total Revenues</b>	<b>130,711</b>	<b>920,596</b>	<b>638,315</b>	<b>250,750</b>	<b>198,106</b>	<b>2,138,477</b>
<i>Direct Operational Expenses:</i>						
Salaries and Wages	206,671	515,373	340,734	135,133	181,393	1,379,303
Benefits	64,957	139,273	85,314	56,592	57,160	403,296
Purchased Services	-	2,287	2,127	1,430	5,652	11,495
Medical Supplies	-	39,596	28,134	24,832	13,495	106,057
Other Supplies	283	6,475	1,515	1,354	253	9,879
Repairs & Maintenance	-	3,223	4,107	3,732	983	12,045
Lease & Rental	-	55,160	32,740	35,665	16,580	140,145
Utilities	-	2,175	2,172	610	4,807	9,763
Other Expense	3,755	4,279	2,698	2,166	748	13,646
Insurance	-	-	-	-	526	526
Total Operational Expenses	275,665	767,841	499,541	261,513	281,596	2,086,156
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(144,954)</b>	<b>152,755</b>	<b>138,774</b>	<b>(10,763)</b>	<b>(83,490)</b>	<b>52,322</b>
Depreciation	-	15,093	5,647	4,881	19,458	45,079
<i>Overhead Allocations:</i>						
Risk Mgt	660	2,164	1,489	1,510	847	6,670
Rev Cycle	-	51,142	35,193	35,687	20,007	142,030
Internal Audit	123	404	278	282	158	1,244
Home Office Facilities	16,402	-	-	-	-	16,402
Administration	3,461	11,345	7,807	7,917	4,438	34,969
Human Resources	3,461	15,459	10,845	10,383	3,461	43,609
Legal	1,374	4,503	3,099	3,142	1,762	13,880
Records	255	837	576	584	327	2,580
Compliance	527	1,726	1,188	1,205	675	5,321
Comm Engage Plan	679	2,227	1,533	1,554	871	6,864
IT Operations	7,027	23,033	15,850	16,073	9,011	70,994
IT Security	930	3,048	2,097	2,127	1,192	9,394
IT Applications	4,082	13,381	9,208	9,337	5,235	41,244
Security Services	-	17,288	11,897	12,063	6,763	48,011
IT EPIC	15,691	51,433	35,394	35,890	20,121	158,530
Finance	2,605	8,540	5,877	5,960	3,341	26,324
Public Relations	475	1,558	1,072	1,087	610	4,803
Information Technology	703	2,304	1,586	1,608	901	7,102
Corporate Quality	617	2,022	1,392	1,411	791	6,233
Project MGMT Office	950	3,114	2,143	2,173	1,218	9,599
Total Overhead Allocations	60,024	215,529	148,524	149,993	81,732	655,802
<b>Total Expenses</b>	<b>335,689</b>	<b>998,464</b>	<b>653,712</b>	<b>416,387</b>	<b>382,785</b>	<b>2,787,037</b>
<b>Net Margin</b>	<b>\$ (204,978)</b>	<b>\$ (77,868)</b>	<b>\$ (15,397)</b>	<b>\$ (165,637)</b>	<b>\$ (184,680)</b>	<b>\$ (648,560)</b>
<b>Capital</b>	-	-	-	-	-	-
<b>General Fund Support/ Transfer In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses

FOR THE SIXTH MONTH ENDED MARCH 31, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
<b>909,663</b>	<b>371,931</b>	<b>537,732</b>	<b>144.6%</b>	<b>241,003</b>	<b>668,660</b>	<b>277.4%</b>	<b>Gross Patient Revenue</b>	<b>4,960,491</b>	<b>2,002,185</b>	<b>2,958,306</b>	<b>147.8%</b>	<b>1,577,151</b>	<b>3,383,339</b>	<b>214.5%</b>
191,686	68,183	(123,503)	(181.1%)	98,836	(92,851)	(93.9%)	Contractual Allowances	1,668,478	367,037	(1,301,441)	(354.6%)	555,037	(1,113,441)	(200.6%)
406,099	172,416	(233,683)	(135.5%)	76,266	(329,833)	(432.5%)	Charity Care	2,305,050	928,151	(1,376,899)	(148.3%)	708,082	(1,596,968)	(225.5%)
252,314	29,754	(222,560)	(748.0%)	51,077	(201,238)	(394.0%)	Bad Debt	478,168	160,173	(317,995)	(198.5%)	187,787	(290,381)	(154.6%)
850,099	270,353	(579,746)	(214.4%)	226,178	(623,921)	(275.9%)	Total Contractuals and Bad Debts	4,451,696	1,455,361	(2,996,335)	(205.9%)	1,450,906	(3,000,790)	(206.8%)
122,312	85,084	37,228	43.8%	114,789	7,523	6.6%	Other Patient Revenue	712,654	458,027	254,627	55.6%	714,116	(1,461)	(0.2%)
<b>181,875</b>	<b>186,662</b>	<b>(4,787)</b>	<b>(2.6%)</b>	<b>129,614</b>	<b>52,261</b>	<b>40.3%</b>	<b>Net Patient Revenue</b>	<b>1,221,449</b>	<b>1,004,851</b>	<b>216,598</b>	<b>21.6%</b>	<b>840,361</b>	<b>381,088</b>	<b>45.3%</b>
19.99%	50.19%			53.78%			Collection %	24.62%	50.19%			53.28%		
168,598	207,131	(38,533)	(18.6%)	200,342	(31,744)	(15.8%)	Grant Funds	916,828	1,242,786	(325,958)	(26.2%)	463,709	453,119	97.7%
-	-	-	0.0%	(162,565)	162,565	(100.0%)	Other Financial Assistance	-	-	-	0.0%	74,129	(74,129)	(100.0%)
-	-	-	0.0%	-	-	0.0%	Other Revenue	200	-	200	0.0%	-	200	0.0%
168,598	207,131	(38,533)	(18.6%)	37,777	130,822	346.3%	Total Other Revenues	917,028	1,242,786	(325,758)	(26.2%)	537,838	379,190	70.5%
<b>350,473</b>	<b>393,793</b>	<b>(43,320)</b>	<b>(11.0%)</b>	<b>167,390</b>	<b>183,083</b>	<b>109.4%</b>	<b>Total Revenues</b>	<b>2,138,477</b>	<b>2,247,637</b>	<b>(109,160)</b>	<b>(4.9%)</b>	<b>1,378,199</b>	<b>760,278</b>	<b>55.2%</b>
							<i>Direct Operational Expenses:</i>							
227,427	238,907	11,480	4.8%	229,642	2,215	1.0%	Salaries and Wages	1,379,303	1,403,089	23,786	1.7%	1,355,534	(23,769)	(1.8%)
67,322	68,171	849	1.2%	60,849	(6,473)	(10.6%)	Benefits	403,296	405,138	1,842	0.5%	377,150	(26,146)	(6.9%)
1,164	2,706	1,542	57.0%	512	(652)	(127.2%)	Purchased Services	11,495	39,195	27,700	70.7%	13,963	2,468	17.7%
19,441	14,218	(5,223)	(36.7%)	8,781	(10,660)	(121.4%)	Medical Supplies	106,057	76,534	(29,523)	(38.6%)	45,132	(60,925)	(135.0%)
3,051	4,302	1,251	29.1%	47	(3,004)	(6,369.9%)	Other Supplies	9,879	25,812	15,933	61.7%	941	(8,937)	(949.3%)
2,593	2,150	(443)	(20.6%)	1,029	(1,564)	(152.0%)	Repairs & Maintenance	12,045	12,900	855	6.6%	3,864	(8,181)	(211.7%)
27,655	28,675	1,020	3.6%	22,410	(5,245)	(23.4%)	Lease & Rental	140,145	169,117	28,972	17.1%	134,420	(5,725)	(4.3%)
1,654	1,609	(45)	(2.8%)	1,692	38	2.3%	Utilities	9,763	9,576	(187)	(2.0%)	10,382	618	6.0%
(1,518)	3,935	5,453	138.6%	1,536	3,054	198.8%	Other Expense	13,646	23,610	9,964	42.2%	17,784	4,138	23.3%
88	88	0	0.4%	41	(47)	(115.7%)	Insurance	526	528	2	0.4%	244	(282)	(115.7%)
348,878	364,761	15,884	4.4%	326,540	(22,337)	(6.8%)	Total Operational Expenses	2,086,156	2,165,499	79,343	3.7%	1,959,415	(126,740)	(6.5%)
							<b>Net Performance before</b>							
<b>1,596</b>	<b>29,032</b>	<b>(27,436)</b>	<b>(94.5%)</b>	<b>(159,150)</b>	<b>160,746</b>	<b>(101.0%)</b>	<b>Depreciation &amp; Overhead Allocations</b>	<b>52,322</b>	<b>82,138</b>	<b>(29,816)</b>	<b>(36.3%)</b>	<b>(581,216)</b>	<b>633,538</b>	<b>(109.0%)</b>

# District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses

FOR THE SIXTH MONTH ENDED MARCH 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
7,399	9,583	2,184	22.8%	7,342	(57)	(0.8%)	45,079	57,498	12,419	21.6%	43,821	(1,259)	(2.9%)
<i>Overhead Allocations:</i>													
1,037	789	(248)	(31.4%)	628	(410)	(65.3%)	6,670	4,736	(1,934)	(40.8%)	1,948	(4,722)	(242.4%)
26,327	31,278	4,951	15.8%	30,712	4,385	14.3%	142,030	187,667	45,637	24.3%	178,302	36,273	20.3%
232	678	446	65.8%	177	(55)	(31.0%)	1,244	4,071	2,827	69.4%	1,349	105	7.8%
2,775	2,832	57	2.0%	2,002	(773)	(38.6%)	16,402	16,993	590	3.5%	11,084	(5,318)	(48.0%)
6,182	5,929	(253)	(4.3%)	6,271	89	1.4%	34,969	35,572	603	1.7%	30,838	(4,131)	(13.4%)
8,717	8,613	(103)	(1.2%)	10,424	1,707	16.4%	43,609	51,680	8,071	15.6%	46,446	2,837	6.1%
5,579	3,398	(2,182)	(64.2%)	3,650	(1,929)	(52.8%)	13,880	20,386	6,506	31.9%	13,931	51	0.4%
429	626	197	31.5%	1,146	718	62.6%	2,580	3,753	1,173	31.3%	6,295	3,715	59.0%
891	1,255	364	29.0%	1,176	285	24.2%	5,321	7,530	2,209	29.3%	4,905	(416)	(8.5%)
1,266	1,219	(47)	(3.9%)	942	(324)	(34.4%)	6,864	7,315	451	6.2%	5,562	(1,302)	(23.4%)
10,383	10,835	452	4.2%	15,542	5,159	33.2%	70,994	65,010	(5,984)	(9.2%)	67,189	(3,806)	(5.7%)
1,300	1,902	602	31.7%	1,085	(214)	(19.7%)	9,394	11,414	2,019	17.7%	6,297	(3,097)	(49.2%)
9,162	7,128	(2,034)	(28.5%)	4,853	(4,309)	(88.8%)	41,244	42,768	1,524	3.6%	27,022	(14,222)	(52.6%)
8,175	9,633	1,458	15.1%	7,055	(1,120)	(15.9%)	48,011	57,797	9,786	16.9%	39,878	(8,133)	(20.4%)
25,929	24,066	(1,863)	(7.7%)	25,609	(320)	(1.2%)	158,530	144,396	(14,134)	(9.8%)	70,705	(87,825)	(124.2%)
4,192	4,507	315	7.0%	3,660	(532)	(14.5%)	26,324	27,040	716	2.6%	23,695	(2,629)	(11.1%)
747	1,077	331	30.7%	1,369	622	45.4%	4,803	6,465	1,662	25.7%	6,535	1,732	26.5%
1,123	1,779	656	36.9%	1,450	327	22.5%	7,102	10,673	3,571	33.5%	8,555	1,453	17.0%
962	1,084	121	11.2%	882	(80)	(9.1%)	6,233	6,501	269	4.1%	4,936	(1,297)	(26.3%)
1,685	2,109	424	20.1%	1,359	(326)	(24.0%)	9,599	12,655	3,056	24.1%	7,517	(2,082)	(27.7%)
-	-	-	0.0%	79	79	100.0%	-	-	-	0.0%	999	999	100.0%
117,092	120,737	3,645	3.0%	120,070	2,979	2.5%	655,802	724,421	68,619	9.5%	563,988	(91,814)	(16.3%)
<b>473,368</b>	<b>495,081</b>	<b>21,713</b>	<b>4.4%</b>	<b>453,953</b>	<b>(19,415)</b>	<b>(4.3%)</b>	<b>2,787,037</b>	<b>2,947,418</b>	<b>160,381</b>	<b>5.4%</b>	<b>2,567,224</b>	<b>(219,813)</b>	<b>(8.6%)</b>
<b>\$ (122,895)</b>	<b>\$ (101,288)</b>	<b>\$ (21,607)</b>	<b>21.3%</b>	<b>\$ (286,563)</b>	<b>\$ 163,667</b>	<b>(57.1%)</b>	<b>\$ (648,560)</b>	<b>\$ (699,781)</b>	<b>\$ 51,221</b>	<b>(7.3%)</b>	<b>\$ (1,189,025)</b>	<b>\$ 540,465</b>	<b>(45.5%)</b>
-	5,000	5,000	100.0%	-	-	0.0%	-	110,000	110,000	100.0%	-	-	0.0%
<b>\$ -</b>	<b>\$ 96,704</b>	<b>\$ 96,704</b>	<b>100.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ 752,278</b>	<b>\$ 752,278</b>	<b>100.0%</b>	<b>\$ 1,113,123</b>	<b>\$ 1,113,123</b>	<b>100.0%</b>

Clinic Visits - Adults and Pediatrics	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
	West Palm Beach	1,394	1,108	1,197	1,288	1,315	1,515							7,817	9,426	(17.1%)
Delray	477	563	541	473	500	631							3,185	7,159	(55.5%)	5,014
Lantana	1,821	1,554	1,450	1,408	1,721	1,764							9,718	9,099	6.8%	8,891
Belle Glade	691	610	688	648	692	835							4,164	5,155	(19.2%)	3,334
Lewis Center	488	507	432	245	358	286							2,316	1,454	59.3%	4,331
Lake Worth & Women's Health Care	1,334	1,119	1,180	1,054	1,223	1,270							7,180	7,850	(8.5%)	6,289
Jupiter Clinic	447	410	438	494	485	554							2,828	2,835	(0.2%)	3,110
West Boca & Women's Health Care	407	305	366	407	392	356							2,233	5,106	(56.3%)	4,300
St Ann Place	-	-	44	96	53	71							264	291	(9.3%)	-
Clb Mob 1 Warrior	658	1,415	941	169	23	33							3,239	944	243.1%	17
Clb Mob 2 Scout	416	365	756	575	426	200							2,738	522	424.5%	-
Clb Mob 3 Hero	178	331	2,467	1,955	39	20							4,990	522	855.9%	-
Mangonia Park	128	197	272	196	162	285							1,240	2,488	(50.2%)	1,592
<b>Total Clinic Visits</b>	<b>8,439</b>	<b>8,484</b>	<b>10,772</b>	<b>9,008</b>	<b>7,389</b>	<b>7,820</b>	-	-	-	-	-	-	<b>51,912</b>	<b>52,560</b>	<b>(1.2%)</b>	<b>42,936</b>
<b>Dental Visits</b>																
West Palm Beach	736	762	831	776	754	864							4,723	4,775	(1.1%)	1,738
Lantana	708	891	1,032	774	953	1,018							5,376	3,592	49.7%	2,797
Delray	439	391	373	415	400	536							2,554	3,326	(23.2%)	-
Belle Glade	338	357	340	331	406	417							2,189	1,722	27.1%	2
Lake Worth	-	-	-	-	-	-							-	-	0.0%	-
West Boca	-	-	-	-	-	-							-	-	0.0%	-
<b>Total Dental Visits</b>	<b>2,221</b>	<b>2,401</b>	<b>2,576</b>	<b>2,296</b>	<b>2,513</b>	<b>2,835</b>	-	-	-	-	-	-	<b>14,842</b>	<b>13,415</b>	<b>10.6%</b>	<b>4,537</b>
<b>Total Medical and Dental Visits</b>	<b>10,660</b>	<b>10,885</b>	<b>13,348</b>	<b>11,304</b>	<b>9,902</b>	<b>10,655</b>	-	-	-	-	-	-	<b>66,754</b>	<b>65,975</b>	<b>1.2%</b>	<b>47,473</b>
<b>Mental Health Counselors (non-billable)</b>																
West Palm Beach	103	106	103	117	144	303							876	875	0.1%	3
Delray	69	114	135	136	143	205							802	709	13.1%	129
Lantana	-	-	-	-	-	-							-	2,947	(100.0%)	39
Belle Glade	71	81	86	81	51	128							498	345	44.3%	141
Mangonia Park	511	320	326	403	458	404							2,422	442	448.0%	1,618
Lewis Center	866	787	845	907	890	927							5,222	1,263	313.5%	3,458
Lake Worth	179	162	120	184	170	227							1,042	936	11.3%	13
Jupiter	-	-	-	-	-	-							-	-	0.0%	-
West Boca	-	-	-	-	-	-							-	-	0.0%	-
Mobile Van	-	-	-	-	-	-							-	517	(100.0%)	-
<b>Total Mental Health Screenings</b>	<b>1,799</b>	<b>1,570</b>	<b>1,615</b>	<b>1,828</b>	<b>1,856</b>	<b>2,194</b>	-	-	-	-	-	-	<b>10,862</b>	<b>8,034</b>	<b>35.2%</b>	<b>5,401</b>
<b>GRAND TOTAL</b>	<b>12,459</b>	<b>12,455</b>	<b>14,963</b>	<b>13,132</b>	<b>11,758</b>	<b>12,849</b>	-	-	-	-	-	-				<b>52,874</b>



C. L. Brumback

**Primary Care Clinics**

Health Care District Palm Beach County