



C. L. Brumback

Primary Care Clinics

Health Care District Palm Beach County

FINANCE COMMITTEE

May 24, 2023

11:15 A.M.

Meeting Location

1515 N. Flagler Drive, Suite 101

West Palm Beach, FL 33401

If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.



**FINANCE COMMITTEE MEETING
AGENDA
May 24, 2023
11:15 A.M.
1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401**

Remote Participation Login: <https://tinyurl.com/yda3vnks>

Via Telephone dial-in access (646) 558 8656 / Meeting ID: 550 789 5592 / Password: 946503

1. **Call to Order**
 - A. Roll Call
2. **Agenda Approval**
 - A. Additions/Deletions/Substitutions
 - B. Motion to Approve Agenda
3. **Awards, Introductions and Presentations**
4. **Disclosure of Voting Conflict**
5. **Public Comment**
6. **Meeting Minutes**
 - A. **Staff recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of February 22, 2023. [Pages 1-4]
7. **Consent Agenda – Motion to Approve Consent Agenda Items**
 - A. **ADMINISTRATION**
 - 7A-1 **RECEIVE AND FILE:**
May 2023 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>
 - 7A-2 **RECEIVE AND FILE:**
Attendance Tracking. [Page 5]

C. L. Brumback Primary Care Clinics
Finance Committee
Meeting Agenda
May 24, 2023

8. Regular Agenda

A. **FINANCE**

8A-1 **Staff recommends a MOTION TO APPROVE:**
District Clinic Holdings, Inc. Financial Report March 2023
(Candice Abbott) [Pages 6-23]

9. AVP and Executive Director of Clinic Services Comments

10. Board Member Comments

11. Establishment of Upcoming Meetings

August 23, 2023 (HCD Board Room)

12:15 p.m. Finance Committee

November 28, 2023 (HCD Board Room)

12:15 p.m. Finance Committee

12. Motion to Adjourn



**DISTRICT CLINIC HOLDINGS, INC.
d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS
BOARD OF DIRECTORS FINANCE COMMITTEE
MEETING MINUTES
February 22, 2023**

1. Call to Order

Mr. Smith called the meeting to order at 12:15 p.m.

A. Roll Call

Members present: Mike Smith, Joseph Gibbons
Members absent: Tammy Jackson-Moore

Staff/Public present included: Darcy Davis; Dr. Belma Andric; Bernabe Icaza; Candice Abbott; Alicia Ottmann; Dr. Charmaine Chibar; Alexa Goodwin; David Speciale; Marisol Miranda; Shauniel Brown; Andrea Steele; Macson Florvil; Luis Rodriguez; Annmarie Hankins; Dr. Ana Ferwerda; Jon Van Arnam; Daniel Scott; Heather Bokor

Recording/transcribing Secretary: Shannon Wynn/ Nicole Glasford

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents through collaboration and partnership in a culturally sensitive environment.

2. Agenda Approval

A. Additions/Deletions/Substitutions

None.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Mr. Smith made a motion to approve the agenda as presented/amended. The motion was duly seconded by Mr. Gibbons. A vote was called, and the motion passed unanimously.

3. Awards and Presentations

None.

4. Disclosure of Voting Conflict

None.

5. Public Comment

None.

6. Meeting Minutes

District Clinic Holdings, Inc.
d.b.a. C.L. Brumback Primary Care Clinics
Board of Directors Finance Committee
Meeting Minutes
February 22, 2023

- 6A. **Staff recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of December 13, 2022.

CONCLUSION/ACTION: Mr. Gibbons made a motion to approve the December 13, 2022, minutes as presented/amended. The motion was duly seconded by Mr. Smith. A vote was called, and the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Mr. Smith made a motion to approve the Consent Agenda as presented/amended. The motion was duly seconded by Mr. Gibbons. A vote was called, and the motion passed unanimously.

A. **ADMINISTRATION**

- 7A-1 **RECEIVE AND FILE:**
February 2023 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>

- 7A-2 **RECEIVE AND FILE:**
Attendance Tracking

8. Regular Agenda

A. **FINANCE**

- 8A-1 **Staff recommends a MOTION TO APPROVE:**
District Clinic Holdings, Inc. Pharmacy Sliding Fee Scale

The Pharmacy Sliding Fee scale for the District Clinic Holdings, Inc. is presented for Board review and approval.

Mr. Smith inquired how this scale was done comparatively to last year to the fees.

Chief Financial Officer, Candice Abbott, answered that nothing has relatively changed on the sliding fee scale. She noted the federal poverty limits have been taken into consideration based on the 2022-2023 consumer price index, and how they have slightly changed, but not enough to alter our scale.

Mr. Smith asked for clarification on how Medicare reimbursements are adjusted based on the economy, and this scale is not based on the same.

Ms. Abbott confirmed the Medicare locality used to determine how the reimbursement will be processed.

District Clinic Holdings, Inc.
d.b.a. C.L. Brumback Primary Care Clinics
Board of Directors Finance Committee
Meeting Minutes
February 22, 2023

CONCLUSION/ACTION: Mr. Smith made a motion to approve the District Clinic Holdings, Inc. Pharmacy Sliding Fee Scale as presented/amended. The motion was duly seconded by Mr. Gibbons. A vote was called, and the motion passed unanimously.

8A-2 Staff recommends a MOTION TO APPROVE:
District Clinic Holdings, Inc. Financial Report December 2022

The December 2022 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

Mr. Smith asked about the Revenue area, how the category “Other Financial Assistance” appears to be over budget.

Ms. Abbott explained how the team recognized the provider relief funding and noted on the diagram that where the offset and expense are listed, the revenue aspect can be reflected.

Mr. Smith inquired about the “Overhead Allocations” and why its dollar amount is what is listed.

Ms. Davis noted how within the packet, the Information Technology department is making up that variance.

CONCLUSION/ACTION: Mr. Gibbons made a motion to approve the District Clinic Holdings, Inc. Financial Report December 2022 as presented/amended. The motion was duly seconded by Mr. Smith. A vote was called, and the motion passed unanimously.

9. AVP and Executive Director of Clinic Services Comments

None.

10. Board Member Comments

Mr. Gibbons expressed how all his anticipated financial questions were answered well throughout the meeting.

11. Establishment of Upcoming Meetings

May 24, 2023 (HCD Board Room)

12:15 p.m. Finance Committee

August 23, 2023 (HCD Board Room)

12:15 p.m. Finance Committee

November 28, 2023 (HCD Board Room)

12:15 p.m. Finance Committee

District Clinic Holdings, Inc.
d.b.a. C.L. Brumback Primary Care Clinics
Board of Directors Finance Committee
Meeting Minutes
February 22, 2023

12. Motion to Adjourn

CONCLUSION/ACTION: Mr. Smith made a motion to adjourn. The motion was duly seconded by Mr. Gibbons. A vote was called, and the motion passed unanimously.

There being no further business, the meeting was adjourned at 12:27 p.m.

DCHI Finance Committee Chair

Date

**C. L. Brumback Primary Care Clinics
Finance Committee**

Attendance Tracking

	5/25/2022	8/24/2022	12/13/2022	2/22/2023
Mike Smith	X	X	X	X
Tammy Jackson-Moore	E	E	A	E
Joseph Gibbons	E	X	X	X

X= Present

E= Excused

A= Absent

**DISTRICT CLINIC HOLDINGS, INC
FINANCE COMMITTEE
May 24, 2023**

1. Description: District Clinic Holdings, Inc. Financial Report March 2023

2. Summary:

The March 2023 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for District Clinic Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A
Candice Abbott
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A
Committee Name

N/A
Date Reviewed

DISTRICT CLINIC HOLDINGS, INC
FINANCE COMMITTEE
May 24, 2023

6. Recommendation:

Staff recommends that the Finance Committee submits the District Clinic Holdings, Inc. March 2023 YTD financial statements to the Board for approval.

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
0CF6F7DB6706434...

Bernabe Icaza
VP & General Counsel

DocuSigned by:
Candice Abbott
F637D209DB52427...

Candice Abbott
VP & Chief Financial Officer

DocuSigned by:
Dr. Belma Andric
1F272D34C8B04A5...

Dr. Belma Andric
VP & Chief Medical Officer



MEMO

To: Finance Committee
From: Candice Abbott
Chief Financial Officer
Date: May 24, 2023

Subject: Management Discussion and Analysis as of March 2023 C.L. Brumback Primary Care Clinic Financial Statements.

The March financial statements represent the financial performance through the sixth month of the 2023 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, cash deficit was reduced \$703k as a result of normal operations. The remaining shortfall will be subsidized in the upcoming months. Due from Other Governments increased \$1.2M as a result of grants and LIP funds recognized.

On the Statement of Revenues and Expenses, net patient revenue YTD was unfavorable to budget by (\$720k) or (13.6%). Gross patient revenue YTD was favorable to budget by \$1.5M due to increased patient visits. Total YTD revenue was in line with budget resulting in an unfavorable variance of (\$37k). This was mostly due to a favorable timing difference in PRF revenue recognized offsetting the unfavorable variance in net patient revenue. Operational expenses before depreciation were favorable to budget by \$3.3M due mostly to positive variances in salaries, wages, and benefits of \$2.1M, purchased services of \$233k, other supplies of \$263k, repairs and maintenance \$144k, and lease and rental of \$353k. The unfavorable variance in other expense of (\$34k) was related to employee incentives allocation. Total YTD net margin was a loss of (\$8.0M) compared to the budgeted loss of (\$12.3M) resulting in a favorable variance of \$4.3M or (35.1%).

Net patient revenue YTD for the Medical clinics was unfavorable to budget by (\$905k). The Medical clinics YTD gross patient revenue was favorable to budget by \$693k, this was related to increase in patient volume. The Medical clinics total YTD revenue was unfavorable to budget by (\$376k). Total operating expenses of \$12.9M were favorable to budget of \$15.9M by \$3.0M or 18.9%. The positive variance is mostly due to salaries, wages, and benefits of \$2.0M, purchased services of \$206k, other supplies of \$221k, repairs and maintenance \$167k, and lease and rental of \$322k. Early fiscal year staffing shortages as well as expense timing are driving these favorable YTD variances. Total YTD net margin was favorable to budget by \$3.5M or (32.4%).

Net patient revenue YTD for the Dental clinics was favorable to budget by (\$27k) or (1.9%). The Dental clinics total YTD gross patient revenue was favorable to budget by \$195k. Increased charity care and contractual allowances negatively impacted net patient revenue results. Total YTD operating expenses of \$2.5M were favorable to budget by \$286k. Total YTD net margin was (\$759k) compared to a budgeted loss of (\$1.4M) for a favorable variance of \$630k or (45.4%).

District Clinic Holdings, Inc.
Comparative Statement of Net Position

	<u>March 31, 2023</u>	<u>February 28, 2023</u>	<u>Increase (Decrease)</u>
Assets			
Cash and Cash Equivalents	\$ (3,005,226)	\$ (3,708,696)	\$ 703,470
Accounts Receivable, net	1,481,914	1,338,695	143,218
Due From Other Governments	5,155,754	3,978,483	1,177,271
Other Current Assets	346,192	341,166	5,026
Net Investment in Capital Assets	2,638,836	2,665,455	(26,619)
Right Of Use Assets	3,239,214	3,239,214	0
Total Assets	<u>\$ 9,856,684</u>	<u>\$ 7,854,318</u>	<u>\$ 2,002,366</u>
Liabilities			
Accounts Payable	451,566	313,824	137,742
Deferred Revenue-	8,602	8,602	0
Accrued Interest	43,109	43,109	0
Other Current Liabilities	1,013,500	1,606,077	(592,576)
Lease Liability	3,475,476	3,475,476	0
Non-Current Liabilities	1,279,787	1,052,973	226,813
Total Liabilities	<u>6,272,039</u>	<u>6,500,060</u>	<u>(228,021)</u>
Deferred Inflows of Resources			
Deferred Inflows	<u>\$ 33,656</u>	<u>\$ 33,656</u>	<u>\$ 0</u>
Net Position			
Net Investment in Capital Assets	2,638,836	2,665,455	(26,619)
Unrestricted	912,152	(1,344,853)	2,257,006
Total Net Position	<u>3,550,989</u>	<u>1,320,602</u>	<u>2,230,387</u>
Total Liabilities, Deferred Inflows of Resources and Net Position	<u>\$ 9,856,684</u>	<u>\$ 7,854,318</u>	<u>\$ 2,002,366</u>

Note: Amounts may not foot due to rounding.

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 2,859,432	\$ 2,213,246	\$ 646,186	29.2%	\$ 2,287,694	\$ 571,738	25.0%	Gross Patient Revenue	\$ 14,820,253	\$ 13,358,727	\$ 1,461,526	10.9%	\$ 12,653,254	\$ 2,166,999	17.1%
1,015,151	576,630	438,521	76.0%	262,082	753,068	287.3%	Contractual Allowance	4,864,384	3,475,615	1,388,769	40.0%	3,083,277	1,781,108	57.8%
1,031,223	952,153	79,070	8.3%	916,848	114,375	12.5%	Charity Care	6,071,132	5,684,286	386,846	6.8%	5,198,052	873,079	16.8%
332,230	308,990	23,240	7.5%	715,026	(382,795)	(53.5%)	Bad Debt	1,397,059	1,900,207	(503,148)	(26.5%)	2,113,610	(716,550)	(33.9%)
2,378,604	1,837,773	540,831	29.4%	1,893,956	484,648	25.6%	Total Contractuals and Bad Debt	12,332,575	11,060,108	1,272,467	11.5%	10,394,939	1,937,637	18.6%
345,863	475,853	(129,990)	(27.3%)	421,608	(75,745)	(18.0%)	Other Patient Revenue	2,075,177	2,984,151	(908,974)	(30.5%)	2,463,626	(388,449)	(15.8%)
826,691	851,326	(24,635)	(2.9%)	815,346	11,345	1.4%	Net Patient Revenue	4,562,855	5,282,770	(719,915)	(13.6%)	4,721,941	(159,086)	(3.4%)
28.91%	38.47%			35.64%			Collection %	30.79%	39.55%		37.32%			
1,004,344	1,011,870	(7,526)	(0.7%)	1,293,780	(289,435)	(22.4%)	Grants	6,166,039	6,071,245	94,794	1.6%	6,880,091	(714,053)	(10.4%)
-	-	-	-	-	-	-	Other Financial Assistance	738,416	381,143	357,273	93.7%	-	738,416	-
193,647	2,460	191,187	7,771.8%	(16,626)	210,272	(1,264.7%)	Other Revenue	245,157	14,760	230,397	1,561.0%	2,017	243,139	12,054.5%
\$ 2,024,682	\$ 1,865,656	\$ 159,026	8.5%	\$ 2,092,500	\$ (67,818)	(3.2%)	Total Revenues	\$ 11,712,467	\$ 11,749,918	\$ (37,451)	(0.3%)	\$ 11,604,050	\$ 108,417	0.9%
							Direct Operating Expenses:							
1,997,115	1,856,685	(140,430)	(7.6%)	1,467,535	(529,580)	(36.1%)	Salaries and Wages	10,075,190	11,877,210	1,802,019	15.2%	8,781,673	(1,293,517)	(14.7%)
495,969	484,176	(11,793)	(2.4%)	421,814	(74,154)	(17.6%)	Benefits	2,625,427	2,905,054	279,627	9.6%	2,456,570	(168,857)	(6.9%)
11,762	63,786	52,024	81.6%	33,228	21,465	64.6%	Purchased Services	149,353	382,717	233,364	61.0%	316,180	166,827	52.8%
29,192	103,083	73,891	71.7%	51,501	22,309	43.3%	Medical Supplies	522,792	618,497	95,705	15.5%	337,904	(184,888)	(54.7%)
8,453	59,966	51,514	85.9%	72,845	64,392	88.4%	Other Supplies	96,989	359,798	262,808	73.0%	177,006	80,017	45.2%
57,974	75,160	17,186	22.9%	54,767	(3,207)	(5.9%)	Medical Services	351,683	450,958	99,275	22.0%	253,697	(97,986)	(38.6%)
37,090	48,958	11,868	24.2%	45,034	7,944	17.6%	Drugs	259,711	293,749	34,038	11.6%	265,378	5,667	2.1%
30,847	53,684	22,837	42.5%	25,316	(5,531)	(21.8%)	Repairs and Maintenance	178,432	322,104	143,671	44.6%	276,422	97,989	35.4%
96,132	165,334	69,202	41.9%	112,896	16,765	14.8%	Lease and Rental	638,516	992,002	353,485	35.6%	636,687	(1,829)	(0.3%)
5,106	11,522	6,416	55.7%	7,431	2,326	31.3%	Utilities	43,870	69,129	25,259	36.5%	43,484	(386)	(0.9%)
23,262	75,576	52,314	69.2%	45,215	21,953	48.6%	Other Expense	487,272	453,455	(33,817)	(7.5%)	212,385	(274,888)	(129.4%)
4,622	4,083	(540)	(13.2%)	4,026	(596)	(14.8%)	Insurance	29,264	24,495	(4,770)	(19.5%)	24,157	(5,108)	(21.1%)
2,797,523	3,002,011	204,488	6.8%	2,341,609	(455,914)	(19.5%)	Total Operating Expenses	15,458,502	18,749,166	3,290,665	17.6%	13,781,542	(1,676,959)	(12.2%)
\$ (772,841)	\$ (1,136,355)	\$ 363,515	(32.0%)	\$ (249,109)	\$ (523,732)	210.2%	Net Performance before Depreciation & Overhead Allocations	\$ (3,746,035)	\$ (6,999,248)	\$ 3,253,213	(46.5%)	\$ (2,177,492)	\$ (1,568,543)	72.0%
26,619	33,250	6,631	19.9%	31,165	4,546	14.6%	Depreciation	155,671	199,499	43,828	22.0%	190,500	34,829	18.3%
							Overhead Allocations:							
8,896	10,722	1,826	17.0%	7,385	(1,511)	(20.5%)	Risk Management	56,562	64,333	7,771	12.1%	47,479	(9,083)	(19.1%)
90,867	109,939	19,072	17.3%	177,772	86,905	48.9%	Rev Cycle	480,481	659,631	179,150	27.2%	959,061	478,580	49.9%
1,641	6,555	4,914	75.0%	1,653	12	0.7%	Internal Audit	11,383	39,331	27,948	71.1%	8,856	(2,527)	(28.5%)
35,671	32,746	(2,925)	(8.9%)	29,002	(6,669)	(23.0%)	Home Office Facilities	175,302	196,477	21,175	10.8%	171,440	(3,862)	(2.3%)
42,379	41,476	(903)	(2.2%)	44,008	1,629	3.7%	Administration	269,576	248,859	(20,717)	(8.3%)	248,933	(20,644)	(8.3%)
76,821	99,947	23,126	23.1%	60,578	(16,243)	(26.8%)	Human Resources	434,655	599,684	165,029	27.5%	303,070	(131,585)	(43.4%)
18,361	27,766	9,405	33.9%	39,718	21,357	53.8%	Legal	97,749	166,594	68,845	41.3%	98,808	1,059	1.1%
3,419	4,171	752	18.0%	3,051	(368)	(12.1%)	Records	20,318	25,026	4,708	18.8%	18,367	(1,951)	(10.6%)
6,714	11,059	4,345	39.3%	6,342	(372)	(5.9%)	Compliance	40,493	66,354	25,861	39.0%	37,878	(2,615)	(6.9%)
-	-	-	-	9,014	9,014	-	Community Engagement	-	-	-	-	48,864	48,864	-
40,660	46,251	5,591	12.1%	73,915	33,255	45.0%	IT Operations	232,813	277,508	44,695	16.1%	505,390	272,577	53.9%
14,449	16,858	2,409	14.3%	9,253	(5,196)	(56.2%)	IT Security	101,708	101,149	(559)	(0.6%)	66,875	(34,834)	(52.1%)
27,713	33,245	5,532	16.6%	29,841	2,128	7.1%	Finance	144,447	199,472	55,025	27.6%	187,391	42,944	22.9%
15,613	16,960	1,347	7.9%	5,315	(10,298)	(193.8%)	Corporate Communications	70,378	101,761	31,383	30.8%	34,191	(36,187)	(105.8%)
10,180	4,750	(5,430)	(114.3%)	7,994	(2,186)	(27.3%)	Information Technology	60,595	28,499	(32,096)	(112.6%)	50,555	(10,040)	(19.9%)
176,106	237,695	61,589	25.9%	65,221	(110,885)	(170.0%)	IT Applications	1,107,974	1,426,169	318,195	22.3%	293,606	(814,368)	(277.4%)

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	-	184,580	184,580	-	IT EPIC
39,926	41,476	1,550	3.7%	-	(39,926)	-	IT Service Center
16,785	6,503	(10,282)	(158.1%)	11,993	(4,792)	(40.0%)	Performance Excellence
9,852	8,052	(1,800)	(22.4%)	6,849	(3,003)	(43.8%)	Corporate Quality
39,645	57,288	17,643	30.8%	54,938	15,293	27.8%	Security Services
2,109	4,143	2,034	49.1%	-	(2,109)	-	Reimbursement
6,959	5,383	(1,576)	(29.3%)	-	(6,959)	-	Supply Chain
10,117	10,156	39	0.4%	-	(10,117)	-	HIM Department
20,338	21,541	1,203	5.6%	-	(20,338)	-	Coding
715,221	854,683	139,462	16.3%	828,421	113,200	13.7%	Total Overhead Allocations-
3,539,363	3,889,944	350,581	9.0%	3,201,195	(338,168)	(10.6%)	Total Expenses
\$ (1,514,681)	\$ (2,024,288)	\$ 509,608	(25.2%)	\$ (1,108,695)	\$ (405,986)	36.6%	Net Margin
-	153,690	153,690	-	-	-	-	Capital
\$ 3,713,730	\$ 6,625,000	\$ (2,911,270)	(43.9%)	-	\$ (3,713,730)	-	Transfer In/(Out)

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	-	1,128,533	1,128,533	-	
172,083	248,857	76,774	30.9%	-	(172,083)	-	
77,609	39,020	(38,589)	(98.9%)	68,334	(9,275)	(13.6%)	
47,444	48,310	866	1.8%	44,368	(3,076)	(6.9%)	
235,627	343,726	108,099	31.4%	322,640	87,013	27.0%	
13,521	24,855	11,334	45.6%	-	(13,521)	-	
35,941	32,300	(3,641)	(11.3%)	-	(35,941)	-	
90,976	60,939	(30,037)	(49.3%)	-	(90,976)	-	
118,910	129,245	10,335	8.0%	-	(118,910)	-	
4,096,545	5,128,099	1,031,554	20.1%	4,644,638	548,093	11.8%	
19,710,717	24,076,765	4,366,047	18.1%	18,616,680	(1,094,037)	(5.9%)	
\$ (7,998,251)	\$ (12,326,847)	\$ 4,328,596	(35.1%)	\$ (7,012,630)	\$ (985,621)	14.1%	
-	922,138	922,138	100.0%	100,000	100,000	100.0%	
\$ 7,842,580	\$ 13,250,000	\$ (5,407,420)	(40.8%)	-	\$ (7,842,580)	-	

Revenues and Expenses by Month

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Year to Date
Gross Patient Revenue	\$ 2,421,964	\$ 2,173,673	\$ 2,534,826	\$ 2,394,233	\$ 2,436,124	\$ 2,859,432	\$ 14,820,253
Contractual Allowance	942,552	616,457	797,366	764,288	728,571	1,015,151	4,864,384
Charity Care	1,080,772	818,987	996,143	1,145,797	998,209	1,031,223	6,071,132
Bad Debt	49,730	353,288	285,914	95,985	279,913	332,230	1,397,059
Total Contractuals and Bad Debt	2,073,054	1,788,732	2,079,423	2,006,069	2,006,694	2,378,604	12,332,575
Other Patient Revenue	474,943	474,943	87,703	345,863	345,863	345,863	2,075,177
Net Patient Revenue	823,853	859,885	543,106	734,027	775,294	826,691	4,562,855
Collection %	34.02%	39.56%	21.43%	30.66%	31.82%	28.91%	30.79%
Non-Operating Revenues							
Grants	831,658	951,673	1,163,225	937,662	1,277,476	1,004,344	6,166,039
Other Financial Assistance	12,477	51,355	674,585	-	-	-	738,416
Other Revenue	624	29,490	1,042	1,648	18,706	193,647	245,157
Total Other Revenues	\$ 844,758	\$ 1,032,517	\$ 1,838,851	\$ 939,311	\$ 1,296,183	\$ 1,197,991	\$ 7,149,612
Total Non-Operating Revenues	\$ 1,668,611	\$ 1,892,402	\$ 2,381,957	\$ 1,673,338	\$ 2,071,476	\$ 2,024,682	\$ 11,712,467
Direct Operating Expenses:							
Salaries and Wages	1,713,850	1,402,443	1,788,664	1,498,332	1,674,786	1,997,115	10,075,190
Benefits	427,827	405,732	406,022	459,199	430,679	495,969	2,625,427
Purchased Services	13,764	60,480	10,119	24,018	29,210	11,762	149,353
Medical Supplies	35,872	230,443	141,439	60,778	25,067	29,192	522,792
Other Supplies	12,383	6,147	10,233	39,697	20,076	8,453	96,989
Medical Services	55,581	60,482	61,270	56,783	59,594	57,974	351,683
Drugs	37,475	49,341	45,922	45,378	44,505	37,090	259,711
Repairs and Maintenance	10,726	11,441	47,732	37,415	40,271	30,847	178,432
Lease and Rental	107,496	87,434	114,395	115,290	117,771	96,132	638,516
Utilities	8,438	8,881	8,149	9,620	3,675	5,106	43,870
Other Expense	115,489	74,228	262,113	(53,654)	65,834	23,262	487,272
Insurance	6,154	4,622	4,622	4,622	4,622	4,622	29,264

Revenues and Expenses by Month

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Year to Date
Total Operating Expenses	2,545,056	2,401,675	2,900,679	2,297,479	2,516,089	2,797,523	15,458,502
Net Performance before Depreciation & Overhead Allocations	\$ (876,445)	\$ (509,273)	\$ (518,722)	\$ (624,141)	\$ (444,613)	\$ (772,841)	\$ (3,746,035)
Depreciation	25,462	25,462	26,045	25,656	26,428	26,619	155,671
<i>Overhead Allocations:</i>							
Risk Management	11,692	7,282	9,397	9,332	9,963	8,896	56,562
Rev Cycle	63,371	103,816	86,659	73,183	62,585	90,867	480,481
Internal Audit	2,627	1,796	1,779	1,955	1,585	1,641	11,383
Home Office Facilities	30,821	31,492	32,824	20,328	24,166	35,671	175,302
Administration	46,107	48,941	49,005	49,055	34,089	42,379	269,576
Human Resources	76,105	96,165	80,652	41,032	63,880	76,821	434,655
Legal	3,344	12,867	12,360	14,912	35,905	18,361	97,749
Records	4,206	2,926	3,073	3,403	3,291	3,419	20,318
Compliance	6,347	6,648	6,675	6,995	7,114	6,714	40,493
IT Operations	35,658	44,142	42,594	37,089	32,670	40,660	232,813
IT Security	9,905	21,768	16,176	14,289	25,121	14,449	101,708
Finance	24,232	19,591	27,494	20,102	25,315	27,713	144,447
Corporate Communications	10,421	9,413	10,833	11,419	12,679	15,613	70,378
Information Technology	10,834	10,976	13,078	12,123	3,404	10,180	60,595
IT Applications	81,636	278,939	162,379	216,444	192,470	176,106	1,107,974
IT Service Center	25,999	28,022	25,841	25,533	26,762	39,926	172,083
Performance Excellence	6,591	12,194	12,071	14,647	15,321	16,785	77,609
Corporate Quality	8,434	7,268	7,766	7,118	7,006	9,852	47,444
Security Services	39,124	39,146	42,649	38,519	36,544	39,645	235,627
Reimbursement	2,482	1,671	4,032	1,238	1,989	2,109	13,521
Supply Chain	6,253	5,354	6,385	6,747	4,243	6,959	35,941
HIM Department	8,351	19,826	19,536	12,608	20,538	10,117	90,976

Revenues and Expenses by Month

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Year to Date
Coding	21,345	13,076	24,947	17,566	21,638	20,338	118,910
Total Overhead Allocations	535,885	823,319	698,205	655,637	668,278	715,221	4,096,545
Total Expenses	3,106,403	3,250,455	3,624,929	2,978,772	3,210,795	3,539,363	19,710,717
Net Margin	\$ (1,437,791)	\$ (1,358,053)	\$ (1,242,972)	\$ (1,305,434)	\$ (1,139,319)	\$ (1,514,681)	\$ (7,998,251)
Capital	36,782	-	53,251	(90,033)	-	-	-
General Fund Support/Transfer In	-	-	\$4,128,850	-	-	\$3,713,730	\$7,842,580

	Clinic Administration	Belle Glade Medical Clinic	Delray Medical Clinic	Lantana Medical Clinic	Mangonia Park Medical Clinic	West Palm Beach Medical Clinic	Jupiter Medical Clinic	Lake Worth Medical Clinic	Lewis Center Medical Clinic	West Boca Medical Clinic	St Ann Place Medical Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Atlantis Medical Clinic	Port Medical Clinic	Total
Gross Patient Revenue	\$ 4,265	\$ 890,325	\$ 912,358	\$ 2,272,354	\$ 655,063	\$ 1,516,884	\$ 604,221	\$ 1,749,268	\$ 32,286	\$ 367,648	\$ 3,569	-	-	\$ 64,156	-	\$ 2,980	\$ 9,075,376
Contractual Allowances	829,622	206,355	229,471	366,262	240,655	354,088	140,002	481,767	41,015	166,420	4,132	1,623	-	13,499	-	49	3,074,960
Charity Care	124,064	319,143	341,000	1,033,033	128,373	555,681	184,938	700,980	14,837	116,864	498	-	-	9,272	-	-	3,528,622
Bad Debt	17,596	72,118	62,316	338,971	142,266	136,334	66,994	56,478	40,162	6,162	7,130	(1,475)	-	(1,686)	-	-	943,366
Total Contractual Allowances and Bad Debt	971,282	597,615	632,787	1,738,266	511,293	1,046,104	391,934	1,239,225	96,014	289,446	11,700	148	-	21,085	-	49	7,546,948
Other Patient Revenue	-	130,044	153,466	340,690	65,788	340,642	67,989	196,000	29,046	107,060	4,443	17,539	-	1,889	19,380	-	1,473,977
Net Patient Revenue	(967,016)	422,754	433,036	874,779	209,558	811,422	280,277	706,043	(34,682)	185,262	(3,689)	17,391	-	44,959	19,380	2,932	3,002,406
Collection %	(22.671.23%)	47.48%	47.46%	38.50%	31.99%	53.49%	46.39%	40.36%	(107.42%)	50.39%	(103.36%)	-	-	70.08%	-	98.37%	33.08%
Grant Funds	795,645	508,638	372,280	891,646	735,242	804,248	173,042	619,220	19,165	217,094	9,802	22,529	68	46,334	-	-	5,214,953
Other Financial Assistance	120,959	66,464	60,718	119,301	50,531	105,464	19,969	66,551	10,885	19,710	4,445	2,000	2,067	-	-	-	649,065
Other Revenue	241,565	2,871	-	160	-	70	-	-	-	21	-	-	-	-	-	-	244,686
Total Other Revenues	1,158,169	577,973	432,998	1,011,107	785,773	909,782	193,011	685,771	30,050	236,825	14,247	24,529	2,135	46,334	-	-	6,108,704
Total Revenues	\$ 191,153	\$ 1,000,727	\$ 866,034	\$ 1,885,886	\$ 995,331	\$ 1,721,203	\$ 473,288	\$ 1,391,814	\$ (4,631)	\$ 422,087	\$ 10,559	\$ 41,920	\$ 2,135	\$ 91,294	\$ 19,380	\$ 2,932	\$ 9,111,110
<i>Direct Operational Expenses:</i>																	
Salaries and Wages	1,950,966	626,528	595,663	1,284,639	1,059,416	1,045,552	275,627	991,032	36,559	349,228	18,475	17,180	-	74,681	-	-	8,325,544
Benefits	546,771	172,442	166,475	340,735	297,026	226,563	70,182	249,613	5,848	71,394	3,936	4,808	-	21,515	-	-	2,177,308
Purchased Services	83,215	11,136	878	154	9,768	628	4,363	17,254	1,127	10,158	-	-	-	-	-	-	138,681
Medical Supplies	-	57,413	54,874	72,614	54,926	89,072	22,971	39,324	9,589	21,529	4,792	870	-	-	-	-	427,973
Other Supplies	5,567	16,519	6,000	3,411	12,135	3,559	9,491	23,246	424	1,170	-	481	185	2,134	-	-	84,322
Medical Services	-	69,914	30,206	50,863	21,798	43,700	22,288	97,950	825	13,683	455	-	-	-	-	-	351,683
Drugs	-	27,237	35,875	69,839	56,252	59,182	1,096	1,750	-	7,434	-	-	-	33	-	-	258,699
Repairs and Maintenance	58,481	23,552	2,525	1,235	7,168	24,176	1,409	16,210	1,536	1,720	264	526	2,404	1,467	-	-	142,673
Lease and Rental	-	43,967	44,470	77,300	21,338	64,665	42,849	111,913	100	85,911	70	40	15	50	10,338	-	503,026
Utilities	-	12,041	534	1,698	4,829	1,717	3,773	5,979	995	2,989	450	-	-	-	-	-	35,005
Other Expense	111,465	78,735	29,265	48,343	28,996	47,664	18,135	68,305	4,607	17,223	2,221	2,610	284	548	27	-	458,427
Insurance	-	1,215	1,282	2,364	1,967	1,818	322	860	580	519	-	5,958	5,958	5,958	-	-	28,801
Total Operating Expenses	2,756,466	1,140,696	968,047	1,953,195	1,575,620	1,608,296	472,507	1,623,437	62,190	582,957	30,663	32,473	8,846	106,386	10,365	-	12,932,143
Net Performance before Depreciation & Overhead Allocations	(2,565,313)	(139,969)	(102,013)	(67,309)	(580,289)	112,907	781	(231,623)	(66,821)	(160,870)	(20,105)	9,447	(6,711)	(15,092)	9,015	2,932	(3,821,033)
Depreciation	2,605	37,444	103	6,537	10,768	7,113	984	2,512	163	4,389	-	-	6,942	41,763	-	-	121,322
<i>Overhead Allocations:</i>																	
Risk Management	47,749	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	47,749
Revenue Cycle	397,236	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	397,236
Internal Audit	9,609	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	9,609
Home Office Facilities	153,302	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	153,302
Administration	227,575	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	227,575
Human Resources	371,213	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	371,213
Legal	82,519	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	82,519
Records	17,152	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	17,152
Compliance	34,184	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	34,184
IT Operations	196,539	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	196,539
IT Security	85,862	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	85,862
Finance	121,942	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	121,942
Corporate Communications	59,412	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	59,412
Information Technology	51,154	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	51,154
IT Applications	935,347	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	935,347
IT Service Center	145,271	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	145,271
Performance Excellence	65,517	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	65,517
Corporate Quality	40,052	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40,052
Security Services	194,488	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	194,488
Reimbursement	11,414	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	11,414
Supply Chain	30,342	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,342
HIM Department	76,802	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	76,802
Coding	100,383	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100,383
Total Overhead Allocations	3,455,064	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,455,064
Total Expenses	6,214,134	1,178,139	968,150	1,959,732	1,586,388	1,615,410	473,491	1,625,949	62,352	587,346	30,663	32,473	15,788	148,149	10,365	-	16,508,529
Net Margin	\$ (6,022,982)	\$ (177,413)	\$ (102,116)	\$ (73,846)	\$ (591,057)	\$ 105,794	\$ (203)	\$ (234,135)	\$ (66,984)	\$ (165,259)	\$ (20,105)	\$ 9,447	\$ (13,653)	\$ (56,855)	\$ 9,015	\$ 2,932	\$ (7,397,420)
Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer In/(Out)	\$ 7,117,899	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ 7,117,899

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,682,786	\$ 1,262,762	\$ 420,024	33.3%	\$ 1,378,031	\$ 304,756	22.1%	Gross Patient Revenue	\$ 9,075,376	\$ 8,382,683	\$ 692,693	8.3%	\$ 7,692,763	\$ 1,382,613	18.0%
860,421	325,567	534,854	164.3%	70,396	790,025	1,122.3%	Contractual Allowance	3,074,960	2,161,234	913,726	42.3%	1,414,798	1,660,162	117.3%
684,020	498,549	185,471	37.2%	510,749	173,271	33.9%	Charity Care	3,528,622	3,309,550	219,072	6.6%	2,893,002	635,620	22.0%
227,752	201,385	26,367	13.1%	462,712	(234,960)	(50.8%)	Bad Debt	943,366	1,336,864	(393,498)	(29.4%)	1,635,442	(692,076)	(42.3%)
1,772,194	1,025,501	746,693	72.8%	1,043,856	728,337	69.8%	Total Contractuals and Bad Debt	7,546,948	6,807,648	739,300	10.9%	5,943,243	1,603,705	27.0%
245,663	351,324	(105,661)	(30.1%)	299,296	(53,634)	(17.9%)	Other Patient Revenue	1,473,977	2,332,211	(858,234)	(36.8%)	1,750,971	(276,994)	(15.8%)
156,256	588,585	(432,329)	(73.5%)	633,471	(477,215)	(75.3%)	Net Patient Revenue	3,002,406	3,907,246	(904,840)	(23.2%)	3,500,492	(498,086)	(14.2%)
9.29%	46.61%			45.97%			Collection %	33.08%	46.61%		45.50%			
804,085	863,996	(59,911)	(6.9%)	1,125,182	(321,096)	(28.5%)	Grants	5,214,953	5,184,001	30,952	0.6%	5,963,263	(748,310)	(12.5%)
-	-	-	-	-	-	-	Other Financial Assistance	649,065	381,143	267,922	70.3%	-	649,065	-
193,647	2,460	191,187	7,771.8%	(16,626)	210,272	(1,264.7%)	Other Revenue	244,686	14,760	229,926	1,557.8%	1,817	242,869	13,366.5%
\$ 1,153,988	\$ 1,455,041	\$ (301,053)	(20.7%)	\$ 1,742,027	\$ (588,039)	(33.8%)	Total Revenues	\$ 9,111,110	\$ 9,487,150	\$ (376,040)	(4.0%)	\$ 9,465,573	\$ (354,463)	(3.7%)
							Direct Operating Expenses:							
1,632,129	1,570,136	(61,992)	(3.9%)	1,240,108	(392,021)	(31.6%)	Salaries and Wages	8,325,544	10,031,917	1,706,373	17.0%	7,402,370	(923,174)	(12.5%)
407,514	411,085	3,571	0.9%	354,492	(53,022)	(15.0%)	Benefits	2,177,308	2,466,508	289,200	11.7%	2,053,274	(124,035)	(6.0%)
11,470	57,496	46,026	80.1%	32,063	20,593	64.2%	Purchased Services	138,681	344,977	206,296	59.8%	304,685	166,004	54.5%
14,971	83,646	68,675	82.1%	32,060	17,089	53.3%	Medical Supplies	427,973	501,873	73,900	14.7%	231,847	(196,126)	(84.6%)
7,781	50,957	43,176	84.7%	69,794	62,013	88.9%	Other Supplies	84,322	305,743	221,421	72.4%	167,127	82,805	49.5%
57,974	59,500	1,526	2.6%	54,767	(3,207)	(5.9%)	Medical Services	351,683	356,999	5,315	1.5%	253,697	(97,986)	(38.6%)
37,090	48,958	11,868	24.2%	45,034	7,944	17.6%	Drugs	258,699	293,749	35,049	11.9%	265,378	6,679	2.5%
29,886	51,615	21,729	42.1%	22,723	(7,163)	(31.5%)	Repairs and Maintenance	142,673	309,691	167,018	53.9%	264,377	121,703	46.0%
73,533	137,465	63,932	46.5%	85,241	11,708	13.7%	Lease and Rental	503,026	824,792	321,766	39.0%	496,542	(6,484)	(1.3%)
3,920	9,018	5,098	56.5%	5,778	1,857	32.1%	Utilities	35,005	54,109	19,105	35.3%	33,720	(1,284)	(3.8%)
22,239	70,438	48,199	68.4%	46,733	24,494	52.4%	Other Expense	458,427	422,625	(35,802)	(8.5%)	198,738	(259,689)	(130.7%)
4,545	3,993	(552)	(13.8%)	3,938	(606)	(15.4%)	Insurance	28,801	23,955	(4,846)	(20.2%)	23,631	(5,170)	(21.9%)
2,303,052	2,554,307	251,255	9.8%	1,992,731	(310,321)	(15.6%)	Total Operating Expenses	12,932,143	15,936,938	3,004,794	18.9%	11,695,386	(1,236,757)	(10.6%)
\$ (1,149,064)	\$ (1,099,266)	\$ (49,798)	4.5%	\$ (250,705)	\$ (898,360)	358.3%	Net Performance before Depreciation & Overhead Allocations	\$ (3,821,033)	\$ (6,449,788)	\$ 2,628,754	(40.8%)	\$ (2,229,814)	\$ (1,591,220)	71.4%
21,912	27,500	5,588	20.3%	23,766	1,853	7.8%	Depreciation	121,322	164,999	43,677	26.5%	145,420	24,098	16.6%
							Overhead Allocations:							
7,510	9,052	1,542	17.0%	6,348	(1,162)	(18.3%)	Risk Management	47,749	54,310	6,561	12.1%	40,810	(6,939)	(17.0%)
75,124	90,891	15,767	17.3%	151,445	76,321	50.4%	Rev Cycle	397,236	545,347	148,111	27.2%	817,031	419,795	51.4%
1,385	5,534	4,149	75.0%	1,420	35	2.5%	Internal Audit	9,609	33,203	23,594	71.1%	7,612	(1,997)	(26.2%)
31,194	28,637	(2,557)	(8.9%)	26,227	(4,967)	(18.9%)	Home Office Facilities	153,302	171,820	18,518	10.8%	155,037	1,735	1.1%
35,776	35,014	(762)	(2.2%)	37,826	2,050	5.4%	Administration	227,575	210,085	(17,490)	(8.3%)	213,964	(13,611)	(6.4%)
65,608	85,359	19,751	23.1%	51,861	(13,747)	(26.5%)	Human Resources	371,213	512,153	140,940	27.5%	259,461	(111,752)	(43.1%)
15,500	23,440	7,940	33.9%	34,139	18,639	54.6%	Legal	82,519	140,638	58,119	41.3%	84,928	2,409	2.8%
2,886	3,521	635	18.0%	2,623	(263)	(10.0%)	Records	17,152	21,127	3,975	18.8%	15,787	(1,365)	(8.6%)
5,668	9,336	3,668	39.3%	5,451	(217)	(4.0%)	Compliance	34,184	56,016	21,832	39.0%	32,557	(1,627)	(5.0%)
-	-	-	-	7,748	7,748	-	Community Engagement	-	-	-	-	41,999	41,999	-
34,325	39,045	4,720	12.1%	63,531	29,206	46.0%	IT Operations	196,539	234,272	37,733	16.1%	434,396	237,857	54.8%
12,198	14,232	2,034	14.3%	7,953	(4,245)	(53.4%)	IT Security	85,862	85,389	(473)	(0.6%)	57,480	(28,382)	(49.4%)
23,395	28,066	4,671	16.6%	25,649	2,254	8.8%	Finance	121,942	168,394	46,452	27.6%	161,068	39,126	24.3%
13,180	14,318	1,138	7.9%	4,569	(8,611)	(188.5%)	Corporate Communications	59,412	85,906	26,494	30.8%	29,388	(30,024)	(102.2%)
8,594	4,010	(4,584)	(114.3%)	6,871	(1,723)	(25.1%)	Information Technology	51,154	24,059	(27,095)	(112.6%)	43,453	(7,701)	(17.7%)
148,668	200,661	51,993	25.9%	56,059	(92,609)	(165.2%)	IT Applications	935,347	1,203,966	268,619	22.3%	252,362	(682,985)	(270.6%)

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	-	158,651	158,651	-	IT EPIC
33,705	35,014	1,309	3.7%	-	(33,705)	-	IT Service Center
14,170	5,490	(8,680)	(158.1%)	10,308	(3,862)	(37.5%)	Performance Excellence
8,317	6,797	(1,520)	(22.4%)	5,887	(2,430)	(41.3%)	Corporate Quality
32,723	47,286	14,563	30.8%	46,763	14,040	30.0%	Security Services
1,780	3,497	1,717	49.1%	-	(1,780)	-	Reimbursement
5,875	4,545	(1,330)	(29.3%)	-	(5,875)	-	Supply Chain
8,541	8,574	33	0.4%	-	(8,541)	-	HIM Department
17,169	18,185	1,016	5.6%	-	(17,169)	-	Coding
603,291	720,501	117,210	16.3%	711,330	108,039	15.2%	Total Overhead Allocations-
2,928,255	3,302,308	374,053	11.3%	2,727,827	(200,429)	(7.3%)	Total Expenses
\$ (1,774,267)	\$ (1,847,267)	\$ 73,000	(4.0%)	\$ (985,800)	\$ (788,468)	80.0%	Net Margin
-	116,559	116,559	-	-	-	-	Capital
\$ 3,574,978	\$ 5,900,000	\$ (2,325,022)	(39.4%)	-	\$ (3,574,978)	-	Transfer In/(Out)

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	-	970,003	970,003	-	
145,271	210,084	64,813	30.9%	-	(145,271)	-	
65,517	32,940	(32,577)	(98.9%)	58,735	(6,782)	(11.5%)	
40,052	40,783	731	1.8%	38,135	(1,917)	(5.0%)	
194,488	283,714	89,226	31.4%	274,629	80,141	29.2%	
11,414	20,983	9,569	45.6%	-	(11,414)	-	
30,342	27,268	(3,074)	(11.3%)	-	(30,342)	-	
76,802	51,444	(25,358)	(49.3%)	-	(76,802)	-	
100,383	109,108	8,725	8.0%	-	(100,383)	-	
3,455,064	4,323,009	867,945	20.1%	3,988,836	533,772	13.4%	
16,508,529	20,424,946	3,916,416	19.2%	15,829,643	(678,887)	(4.3%)	
\$ (7,397,420)	\$ (10,937,796)	\$ 3,540,376	(32.4%)	\$ (6,364,070)	\$ (1,033,349)	16.2%	
-	699,356	699,356	100.0%	100,000	100,000	100.0%	
\$ 7,117,899	\$ 11,800,000	\$ (4,682,101)	(39.7%)	-	\$ (7,117,899)	-	

	Dental Clinic Administration	Belle Glade Dental Clinic	Delray Dental Clinic	Lantana Dental Clinic	West Palm Beach Dental Clinic	Port Dental Clinic	Total
Gross Patient Revenue	-	\$ 714,709	\$ 1,103,736	\$ 1,305,065	\$ 2,027,442	\$ 19,796	\$ 5,170,747
Contractual Allowances	-	301,278	246,725	330,052	728,164	489	1,606,708
Charity Care	-	223,603	566,458	620,735	1,008,138	19,352	2,438,286
Bad Debt	-	56,617	58,826	70,683	133,863	(2,213)	317,776
Total Contractual Allowances and Bad Debt	-	581,498	872,010	1,021,469	1,870,165	17,629	4,362,770
Other Patient Revenue	-	97,828	133,334	154,262	208,378	472	594,274
Net Patient Revenue	-	231,039	365,060	437,857	365,655	2,639	1,402,251
Collection %	-	32.33%	33.07%	33.55%	18.04%	13.33%	27.12%
Grant Funds	94,615	97,763	179,996	207,215	371,496	-	951,086
Other Financial Assistance	20,165	6,474	11,703	27,647	23,361	-	89,351
Other Revenue	420	-	-	(9)	60	-	471
Total Other Revenues	115,200	104,237	191,700	234,853	394,917	-	1,040,908
Total Revenues	\$ 115,200	\$ 335,276	\$ 556,760	\$ 672,710	\$ 760,573	\$ 2,639	\$ 2,443,159
<i>Direct Operational Expenses:</i>							
Salaries and Wages	208,516	167,860	395,444	397,191	580,635	-	1,749,646
Benefits	58,443	52,122	103,519	101,311	132,724	-	448,119
Purchased Services	-	4,969	1,709	1,360	2,635	-	10,673
Medical Supplies	-	14,355	24,528	20,694	35,243	-	94,819
Other Supplies	-	4,227	1,311	3,541	3,588	-	12,667
Drugs	-	237	237	325	213	-	1,011
Repairs and Maintenance	-	5,217	2,191	1,865	26,487	-	35,759
Lease and Rental	-	17,024	30,490	32,720	55,256	-	135,490
Utilities	-	4,916	534	1,698	1,717	-	8,865
Other Expense	3,441	3,075	7,786	6,228	8,314	-	28,845
Insurance	-	463	-	-	-	-	463
Total Operating Expenses	270,400	274,464	567,749	566,933	846,812	-	2,526,358
Net Performance before Depreciation & Overhead Allocations	(155,200)	60,812	(10,989)	105,777	(86,239)	2,639	(83,200)
Depreciation	-	13,925	2,562	3,302	14,559	-	34,349
<i>Overhead Allocations:</i>							
Risk Management	8,813	-	-	-	-	-	8,813
Revenue Cycle	83,245	-	-	-	-	-	83,245
Internal Audit	1,774	-	-	-	-	-	1,774
Home Office Facilities	22,000	-	-	-	-	-	22,000
Administration	42,001	-	-	-	-	-	42,001
Human Resources	63,442	-	-	-	-	-	63,442
Legal	15,230	-	-	-	-	-	15,230
Records	3,166	-	-	-	-	-	3,166
Compliance	6,309	-	-	-	-	-	6,309
IT Operations	36,274	-	-	-	-	-	36,274
IT Security	15,846	-	-	-	-	-	15,846
Finance	22,505	-	-	-	-	-	22,505
Corporate Communications	10,966	-	-	-	-	-	10,966
Information Technology	9,441	-	-	-	-	-	9,441
IT Applications	172,627	-	-	-	-	-	172,627
IT Service Center	26,812	-	-	-	-	-	26,812
Performance Excellence	12,092	-	-	-	-	-	12,092
Corporate Quality	7,392	-	-	-	-	-	7,392
Security Services	41,139	-	-	-	-	-	41,139
Reimbursement	2,107	-	-	-	-	-	2,107
Supply Chain	5,599	-	-	-	-	-	5,599
HIM Department	14,174	-	-	-	-	-	14,174
Coding	18,527	-	-	-	-	-	18,527
Total Overhead Allocations	641,481	-	-	-	-	-	641,481
Total Expenses	911,881	288,390	570,311	570,235	861,371	-	3,202,188
Net Margin	\$ (796,681)	\$ 46,886	\$ (13,551)	\$ 102,475	\$ (100,798)	\$ 2,639	\$ (759,029)
Capital	-	-	-	-	-	-	-
Transfer In/(Out)	\$ 724,681	-	-	-	-	-	\$ 724,681

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,079,400	\$ 950,484	\$ 128,916	13.6%	\$ 909,663	\$ 169,737	18.7%	Gross Patient Revenue	\$ 5,170,747	\$ 4,976,044	\$ 194,703	3.9%	\$ 4,960,491	\$ 210,257	4.2%
173,608	251,063	(77,455)	(30.9%)	191,686	(18,078)	(9.4%)	Contractual Allowance	1,606,708	1,314,381	292,327	22.2%	1,668,478	(61,770)	(3.7%)
334,056	453,604	(119,548)	(26.4%)	406,099	(72,042)	(17.7%)	Charity Care	2,438,286	2,374,736	63,550	2.7%	2,305,050	133,236	5.8%
77,520	107,605	(30,085)	(28.0%)	252,314	(174,794)	(69.3%)	Bad Debt	317,776	563,343	(245,567)	(43.6%)	478,168	(160,391)	(33.5%)
585,185	812,272	(227,087)	(28.0%)	850,099	(264,914)	(31.2%)	Total Contractuals and Bad Debt	4,362,770	4,252,460	110,310	2.6%	4,451,696	(88,925)	(2.0%)
99,046	124,529	(25,483)	(20.5%)	122,312	(23,266)	(19.0%)	Other Patient Revenue	594,274	651,940	(57,666)	(8.8%)	712,654	(118,380)	(16.6%)
593,260	262,741	330,519	125.8%	181,875	411,385	226.2%	Net Patient Revenue	1,402,251	1,375,524	26,727	1.9%	1,221,449	180,802	14.8%
54.96%	27.64%			19.99%			Collection %	27.12%	27.64%		24.62%			
200,259	147,874	52,385	35.4%	168,598	31,661	18.8%	Grants	951,086	887,244	63,842	7.2%	916,828	34,258	3.7%
-	-	-	-	-	-	-	Other Financial Assistance	89,351	-	89,351	-	89,351	-	-
-	-	-	-	-	-	-	Other Revenue	471	-	471	-	200	271	135.5%
\$ 793,519	\$ 410,615	\$ 382,904	93.3%	\$ 350,473	\$ 443,046	126.4%	Total Revenues	\$ 2,443,159	\$ 2,262,768	\$ 180,391	8.0%	\$ 2,138,477	\$ 304,681	14.2%
							Direct Operating Expenses:							
364,986	286,549	(78,437)	(27.4%)	227,427	(137,559)	(60.5%)	Salaries and Wages	1,749,646	1,845,293	95,646	5.2%	1,379,303	(370,343)	(26.9%)
88,455	73,091	(15,364)	(21.0%)	67,322	(21,133)	(31.4%)	Benefits	448,119	438,546	(9,573)	(2.2%)	403,296	(44,823)	(11.1%)
292	6,290	5,998	95.4%	1,164	872	74.9%	Purchased Services	10,673	37,740	27,067	71.7%	11,495	823	7.2%
14,221	19,437	5,216	26.8%	19,441	5,220	26.9%	Medical Supplies	94,819	116,625	21,805	18.7%	106,057	11,238	10.6%
671	9,009	8,338	92.6%	3,051	2,380	78.0%	Other Supplies	12,667	54,055	41,387	76.6%	9,879	(2,789)	(28.2%)
-	15,660	15,660	-	-	-	-	Medical Services	-	93,960	93,960	-	-	-	-
-	-	-	-	-	-	-	Drugs	1,011	-	(1,011)	-	-	(1,011)	-
961	2,069	1,108	53.6%	2,593	1,633	63.0%	Repairs and Maintenance	35,759	12,413	(23,346)	(188.1%)	12,045	(23,714)	(196.9%)
22,598	27,868	5,270	18.9%	27,655	5,057	18.3%	Lease and Rental	135,490	167,209	31,719	19.0%	140,145	4,655	3.3%
1,186	2,503	1,318	52.7%	1,654	468	28.3%	Utilities	8,865	15,020	6,155	41.0%	9,763	898	9.2%
1,024	5,138	4,115	80.1%	(1,518)	(2,542)	167.5%	Other Expense	28,845	30,830	1,985	6.4%	13,646	(15,199)	(111.4%)
77	90	13	14.4%	88	10	11.4%	Insurance	463	540	77	14.3%	526	62	11.8%
494,471	447,705	(46,766)	(10.4%)	348,878	(145,593)	(41.7%)	Total Operating Expenses	2,526,358	2,812,229	285,870	10.2%	2,086,156	(440,203)	(21.1%)
\$ 299,048	\$ (37,090)	\$ 336,138	(906.3%)	\$ 1,596	\$ 297,453	18,637.4%	Net Performance before Depreciation & Overhead Allocations	\$ (83,200)	\$ (549,461)	\$ 466,261	(84.9%)	\$ 52,322	\$ (135,522)	(259.0%)
4,707	5,750	1,043	18.1%	7,399	2,692	36.4%	Depreciation	34,349	34,500	151	0.4%	45,079	10,731	23.8%
							Overhead Allocations:							
1,386	1,671	285	17.1%	1,037	(349)	(33.7%)	Risk Management	8,813	10,023	1,210	12.1%	6,670	(2,143)	(32.1%)
15,743	19,047	3,304	17.3%	26,327	10,584	40.2%	Rev Cycle	83,245	114,285	31,040	27.2%	142,030	58,785	41.4%
256	1,021	765	74.9%	232	(24)	(10.3%)	Internal Audit	1,774	6,128	4,354	71.1%	1,244	(530)	(42.6%)
4,477	4,110	(367)	(8.9%)	2,775	(1,702)	(61.3%)	Home Office Facilities	22,000	24,657	2,657	10.8%	16,402	(5,598)	(34.1%)
6,603	6,462	(141)	(2.2%)	6,182	(421)	(6.8%)	Administration	42,001	38,773	(3,228)	(8.3%)	34,969	(7,032)	(20.1%)
11,213	14,588	3,375	23.1%	8,717	(2,496)	(28.6%)	Human Resources	63,442	87,530	24,088	27.5%	43,609	(19,833)	(45.5%)
2,861	4,326	1,465	33.9%	5,579	2,718	48.7%	Legal	15,230	25,956	10,726	41.3%	13,880	(1,350)	(9.7%)
533	650	117	18.0%	429	(104)	(24.2%)	Records	3,166	3,899	733	18.8%	2,580	(586)	(22.7%)
1,046	1,723	677	39.3%	891	(155)	(17.4%)	Compliance	6,309	10,338	4,029	39.0%	5,321	(988)	(18.6%)
-	-	-	-	1,266	1,266	-	Community Engagement	-	-	-	-	6,864	6,864	-
6,335	7,206	871	12.1%	10,383	4,048	39.0%	IT Operations	36,274	43,237	6,963	16.1%	70,994	34,720	48.9%
2,251	2,627	376	14.3%	1,300	(951)	(73.2%)	IT Security	15,846	15,759	(87)	(0.6%)	9,394	(6,452)	(68.7%)
4,318	5,180	862	16.6%	4,192	(126)	(3.0%)	Finance	22,505	31,078	8,573	27.6%	26,324	3,819	14.5%
2,433	2,642	209	7.9%	747	(1,686)	(225.7%)	Corporate Communications	10,966	15,855	4,889	30.8%	4,803	(6,163)	(128.3%)
1,586	740	(846)	(114.3%)	1,123	(463)	(41.2%)	Information Technology	9,441	4,440	(5,001)	(112.6%)	7,102	(2,339)	(32.9%)
27,438	37,034	9,596	25.9%	9,162	(18,276)	(199.5%)	IT Applications	172,627	222,203	49,576	22.3%	41,244	(131,383)	(318.6%)

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	25,929	25,929	-	-	-	-	-	158,530	158,530	-
6,221	6,462	241	3.7%	-	(6,221)	-	26,812	38,773	11,961	30.8%	-	(26,812)	-
2,615	1,013	(1,602)	(158.1%)	1,685	(930)	(55.2%)	12,092	6,079	(6,013)	(98.9%)	9,599	(2,493)	(26.0%)
1,535	1,254	(281)	(22.4%)	962	(573)	(59.6%)	7,392	7,527	135	1.8%	6,233	(1,159)	(18.6%)
6,922	10,002	3,080	30.8%	8,175	1,253	15.3%	41,139	60,012	18,873	31.4%	48,011	6,872	14.3%
329	645	316	49.0%	-	(329)	-	2,107	3,873	1,766	45.6%	-	(2,107)	-
1,084	839	(245)	(29.2%)	-	(1,084)	-	5,599	5,032	(567)	(11.3%)	-	(5,599)	-
1,576	1,582	6	0.4%	-	(1,576)	-	14,174	9,494	(4,680)	(49.3%)	-	(14,174)	-
3,169	3,356	187	5.6%	-	(3,169)	-	18,527	20,137	1,610	8.0%	-	(18,527)	-
111,930	134,182	22,252	16.6%	117,092	5,162	4.4%	641,481	805,090	163,609	20.3%	655,802	14,321	2.2%
611,108	587,636	(23,471)	(4.0%)	473,368	(137,740)	(29.1%)	3,202,188	3,651,819	449,631	12.3%	2,787,037	(415,151)	(14.9%)
\$ 182,412	\$ (177,021)	\$ 359,433	(203.0%)	\$ (122,895)	\$ 305,307	(248.4%)	\$ (759,029)	\$ (1,389,051)	\$ 630,021	(45.4%)	\$ (648,560)	\$ (110,470)	17.0%
-	37,130	37,130	-	-	-	-	-	222,783	222,783	100.0%	-	-	-
\$ 138,752	\$ 725,000	\$ (586,248)	(80.9%)	-	\$ (138,752)	-	\$ 724,681	\$ 1,450,000	\$ (725,319)	(50.0%)	-	\$ (724,681)	-

d Expenses by Location (YTD)

	Belle Glade Behavioral Health	Delray Behavioral Health	Lantana Behavioral Health	Mangonia Park Behavioral Health	West Palm Beach Behavioral Health	Jupiter Behavioral Health	Lake Worth Behavioral Health	Lewis Center Behavioral Health	West Boca Behavioral Health	Total
Gross Patient Revenue	\$141	\$170	-	\$564,440	\$1,513	-	-	\$7,865	-	\$574,129
Contractual Allowances	1,575	-	(33)	46,525	617	-	-	134,032	-	182,716
Charity Care	607	110	33	94,644	479	19	-	8,331	-	104,223
Bad Debt	614	60	150	80,362	355	64	39	54,253	20	135,917
Total Contractual Allowances and Bad Debt	2,795	171	150	221,532	1,452	83	39	196,615	20	422,857
Other Patient Revenue	-	-	-	6,926	-	-	-	-	-	6,926
Net Patient Revenue	(2,654)	-	(150)	349,834	62	(83)	(39)	(188,751)	(20)	158,198
Collection %	(1,885.26%)	(0.23%)	-	61.98%	4.08%	-	-	(2,399.98%)	-	27.55%
Ad Valorem Taxes	-	-	-	-	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-	-	-	-	-
Grant Funds	-	-	-	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-	-	-	-
Unrealized Gain/(Loss) On Investments	-	-	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Total Other Revenues	-	-	-	-	-	-	-	-	-	-
Total Revenues	\$ (2,654)	-	\$ (150)	\$ 349,834	\$ 62	\$ (83)	\$ (39)	\$ (188,751)	\$ (20)	\$ 158,198
<i>Direct Operational Expenses:</i>										
Total Operating Expenses	-	-	-	-	-	-	-	-	-	-
Net Performance before Depreciation & Overhead Allocations	(2,654)	-	(150)	349,834	62	(83)	(39)	(188,751)	(20)	158,198
Depreciation	-	-	-	-	-	-	-	-	-	-
<i>Overhead Allocations:</i>										
Total Overhead Allocations	-	-	-	-	-	-	-	-	-	-
Total Expenses	-	-	-	-	-	-	-	-	-	-
Net Margin	\$ (2,654)	-	\$ (150)	\$ 349,834	\$ 62	\$ (83)	\$ (39)	\$ (188,751)	\$ (20)	\$ 158,198
Capital	-	-	-	-	-	-	-	-	-	-
General Fund Support/Transfer In	-	-	-	-	-	-	-	-	-	-

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 97,246	-	\$ 97,246	-	-	\$ 97,246	-	\$ 574,129	-	\$ 574,129	-	-	\$ 574,129	-
(18,879)	-	(18,879)	-	-	(18,879)	-	182,716	-	182,716	-	-	182,716	-
13,146	-	13,146	-	-	13,146	-	104,223	-	104,223	-	-	104,223	-
26,958	-	26,958	-	-	26,958	-	135,917	-	135,917	-	-	135,917	-
21,225	-	21,225	-	-	21,225	-	422,857	-	422,857	-	-	422,857	-
1,154	-	1,154	-	-	1,154	-	6,926	-	6,926	-	-	6,926	-
77,175	-	77,175	-	-	77,175	-	158,198	-	158,198	-	-	158,198	-
79.36%	-						27.55%	-					
\$ 77,175	-	\$ 77,175	-	-	\$ 77,175	-	\$ 158,198	-	\$ 158,198	-	-	\$ 158,198	-
Direct Operating Expenses:													
-	-	-	-	-	-	-	-	-	-	-	-	-	-
\$ 77,175	-	\$ 77,175	-	-	\$ 77,175	-	\$ 158,198	-	\$ 158,198	-	-	\$ 158,198	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
\$ 77,175	-	\$ 77,175	-	-	\$ 77,175	-	\$ 158,198	-	\$ 158,198	-	-	\$ 158,198	-



District Clinic Holdings, Inc.

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
Clinic Visits - Adults and Pediatrics																
West Palm Beach	1,597	1,182	1,355	1,573	1,553	1,991							9,251	8,915	3.8%	7,817
Delray	832	663	857	741	795	943							4,831	3,185	51.7%	3,185
Lantana	2,017	1,613	1,604	1,778	1,840	2,089							10,941	9,718	12.6%	9,718
Belle Glade & Women's Health Care	920	775	839	905	852	963							5,254	4,164	26.2%	4,164
Lewis Center	57	22	44	11	64	57							255	2,316	(89.0%)	2,316
Lake Worth & Women's Health Care	1,408	1,009	1,126	1,116	1,142	1,298							7,099	7,180	(1.1%)	7,180
Jupiter & Women's Health Care	518	438	544	461	430	600							2,991	2,828	5.8%	2,828
West Boca & Women's Health Care	350	311	359	357	320	332							2,029	2,233	(9.1%)	2,233
St Ann Place	-	-	-	-	12	77							89	319	(72.1%)	264
Clb Mob 1 Warrior	-	-	-	-	-	-							-	108	(100.0%)	3,239
Clb Mob 2 Scout	-	-	-	-	-	-							-	-	#DIV/0!	2,738
Clb Mob 3 Hero	51	49	61	65	65	57							348	300	16.0%	4,990
Mangonia Park	923	844	956	862	757	949							5,291	1,240	326.7%	1,240
Total Clinic Visits	8,673	6,906	7,745	7,869	7,830	9,356	-	-	-	-	-	-	48,379	42,506	13.8%	51,912
Dental Visits																
West Palm Beach	1,101	824	977	1,209	1,060	1,298							6,469	4,723	37.0%	4,723
Lantana	769	529	653	753	780	935							4,419	5,376	(17.8%)	5,376
Delray	536	420	540	521	743	796							3,556	2,554	39.2%	2,554
Belle Glade	369	270	344	282	299	519							2,083	2,189	(4.8%)	2,189
Lake Worth	-	-	-	-	-	-							-	-	#DIV/0!	-
West Boca	-	-	-	-	-	-							-	-	#DIV/0!	-
Total Dental Visits	2,775	2,043	2,514	2,765	2,882	3,548	-	-	-	-	-	-	16,527	14,842	11.4%	14,842
Total Medical and Dental Visits	11,448	8,949	10,259	10,634	10,712	12,904	-	-	-	-	-	-	64,906	57,348	13.2%	66,754
Mental Health Counselors (non-billable)																
West Palm Beach	169	112	177	45	35	90							628	876	(28.3%)	876
Delray	158	127	140	141	135	164							865	802	7.9%	802
Lantana	80	131	192	158	138	160							859	805	6.7%	805
Belle Glade	148	58	16	-	13	-							235	498	(52.8%)	498
Mangonia Park	860	784	869	902	773	1,024							5,212	2,422	115.2%	2,422
Lewis Center	-	-	-	-	37	1							38	60	(36.7%)	5,222
Lake Worth	174	137	172	227	232	184							1,126	1,042	8.1%	1,042
Jupiter	-	-	37	44	58	-							139	-	#DIV/0!	-
St Ann Place	-	-	-	-	-	98							98	-	#DIV/0!	-
West Boca	-	-	-	-	20	48							68	98	(30.6%)	-
Mobile Van	-	-	-	-	-	-							-	-	#DIV/0!	-
Total Mental Health Screenings	1,589	1,349	1,603	1,517	1,441	1,769	-	-	-	-	-	-	9,268	6,603	40.4%	11,667
GRAND TOTAL	13,037	10,298	11,862	12,151	12,153	14,673	-	-	-	-	-	-	74,174			78,421

