

FINANCE COMMITTEE APRIL 28, 2021 12:15 P.M.

Meeting Location 1515 N. Flagler Drive, Suite 101 West Palm Beach, FL 33401

If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.



FINANCE COMMITTEE MEETING AGENDA April 28, 2021 12:15 PM

1515 N. Flagler Drive, Suite 101 West Palm Beach, FL 33401

Remote Participation Login: https://tinyurl.com/yda3vnks

or

DIAL +1 (646) 558 8656; Meeting ID: 550 789 5592; Access number: 946503

- 1. Call to Order
 - A. Roll Call
- 2. Agenda Approval
 - A. Additions/Deletions/Substitutions
 - B. Motion to Approve Agenda
- 3. Awards, Introductions and Presentations
- 4. Disclosure of Voting Conflict
- 5. Public Comment
- 6. Meeting Minutes
 - A. Staff recommends a MOTION TO APPROVE:

Finance Committee Meeting Minutes of February 24, 2021. [Pages 1-5]

B. Staff recommends a MOTION TO APPROVE:

Finance Committee Meeting Minutes of March 31, 2021. [Pages 6-10]

- 7. Consent Agenda Motion to Approve Consent Agenda Items
 - A. **ADMINISTRATION**
 - 7A-1 **RECEIVE AND FILE:**

April 2021 Internet Posting of District Public Meeting. https://www.hcdpbc.org/resources/public-meetings

7A-2 **RECEIVE AND FILE:**

Attendance Tracking. [Page 11]

C. L. Brumback Primay Care Clinics Finance Committee Meeting Agenda April 28, 2021

8. Regular Agenda

A. FINANCE

8A-1 **Staff recommends a MOTION TO APPROVE:**

C. L. Brumback Primary Care Clinics Financial Report February 2021. (Mina Bayik) [Pages 12-29]

8A-2 **Staff recommends a MOTION TO APPROVE:**

C. L. Brumback Primary Care Clinics Financial Report March 2021. (Mina Bayik) [Pages 30-46]

9. AVP and Executive Director of Clinic Services Comments

10. Board Member Comments

11. Establishment of Upcoming Meetings

May 26, 2021 (HCD Board Room)

12:15pm Finance Committee

June 30, 2021 (HCD Board Room)

12:15pm Finance Committee

July 28, 2021 (HCD Board Room)

12:15pm Finance Committee

August 25, 2021 (HCD Board Room)

12:15pm Finance Committee

September 29, 2021 (HCD Board Room)

12:15pm Finance Committee

October 27, 2021 (HCD Board Room)

12:15pm Finance Committee

November 30, 2021 (HCD Board Room)

12:15pm Finance Committee

December 14, 2021 (HCD Board Room)

12:15pm Finance Committee

12. Motion to Adjourn

*District Clinic Holdings, Inc. welcomes public comment during its regular monthly meetings. This month, public comment should be emailed to swynn@hcdpbc.org or submitted via phone (561) 829-1211

C. L. Brumback Primay Care Clinics Finance Committee Meeting Agenda April 28, 2021

prior to Noon on The Scheduled Meeting Date. All comments received during this time frame will be read aloud and included in the official meeting record.

Any person(s) not adhering to the Board's guidelines or who make comments which could be perceived as slanderous or disruptive may be barred from making future comments before the Board.



DISTRICT CLINIC HOLDINGS, INC. d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS BOARD OF DIRECTORS FINANCE COMMITTEE MEETING MINUTES February 24, 2021 Zoom Webinar Meeting

1. Call to Order

Mr. Smith called the meeting to order at 11:38 a.m.

A. Roll Call

Committee members present: Mike Smith, James Elder, Tammy Jackson-Moore

Staff present included: Darcy Davis, Belma Andric, Hyla Fritsch, Tony Colby, Shannon Wynn, Jerome Robinson, Valerie Shahriari, Mina Bayik, Jessenia Bruno, Jonathan Dominique, June Shipek, Shauniel Brown, Alexa Goodwin, Jimmy Girard, David Speciale, Andrea Steele, Robert Glass, Candice Abbott, Martha Benghie Hyacinthe

Recording/transcribing Secretary: Shannon Wynn

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents, through collaboration and partnership, in a culturally sensitive environment.

2. Agenda Approval

A. Additions/Deletions/Substitutions

None.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Ms. Jackson-Moore made a motion to approve the agenda as presented/amended. The motion was duly seconded by Mr. Elder. A vote was called, and the motion passed unanimously.

3. Awards and Presentations

None.

4. Disclosure of Voting Conflict

None.

District Clinic Holdings, Inc. d.b.a. C.L. Brumback Primary Care Clinics Board of Directors Finance Committee Meeting Minutes February 24, 2021 Page 2 of 5

5. Public Comment

None.

6. Meeting Minutes

6A-1 Staff recommends a MOTION TO APPROVE:

Finance Committee Meeting Minutes of January 27, 2021.

CONCLUSION/ACTION: Ms. Jackson-Moore made a motion to approve the Meeting Minutes of December 16, 2020. The motion was duly seconded by Mr. Elder. A vote was called, and the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Mr. Elder made a motion to approve the Consent Agenda items. The motion was duly seconded by Ms. Jackson-Moore. A vote was called, and the motion passed unanimously.

A. <u>ADMINISTRATION</u>

7A-1 RECEIVE AND FILE:

January 2021 Internet Posting of District Public Meeting. https://www.hcdpbc.org/resources/public-meetings

7A-2 RECEIVE AND FILE:

Attendance Tracking

8. Regular Agenda

A. <u>FINANCE</u>

8A-1 Staff recommends a MOTION TO APPROVE:

The January statements represent the financial performance through the fourth month of 2021 fiscal year for C.L. Brumback Primary Care Clinics. Total YTD revenue was unfavorable to budget by (\$1.3M) due primarily to timing of COVID-19 stimulus funds. Net patient revenue YTD was favorable to budget by \$252k. Expenses before depreciation were under budget by \$624k or 6.7% due mostly to positive variances

District Clinic Holdings, Inc. d.b.a. C.L. Brumback Primary Care Clinics Board of Directors Finance Committee Meeting Minutes February 24, 2021 Page 3 of 5

in medical supplies \$270k, salaries and wages \$192k, and other supplies \$78k. Total YTD net margin was (\$5.1M) compared to budget of (\$4.9M) resulting in an unfavorable variance of (\$283k) or 5.8%.

The Medical clinics total YTD revenue was unfavorable to budget by (\$1.7M). This unfavorable variance resulted from the timing of COVID-19 related stimulus funding. Gross patient revenue was over budget by \$1.7M or 46.6%, which resulted from the Clinic efforts to respond to the pandemic offering telemedicine visits in addition to office visits. Clinic staff continue to provide countywide COVID-19 testing. Total operating expenses of \$7.3M were favorable to budget of \$7.9M by \$620k or 7.8%. This positive variance is mostly related to medical supplies \$253k, salaries and wages \$226k, medical services \$53k, and other supplies \$49k. Medical supplies, other supplies and other expense are favorable to budget due to the usage timing and supplies purchases. Total YTD net margin was (\$4.7M) compared to budget of (\$3.9M) resulting in an unfavorable variance of (\$818k) or 20.8%

The Dental clinics gross patient revenue was favorable to budget by \$55k or 5.2%. Total revenue of \$1.3M was over budget of \$844k by \$480k or 56.9% due to unanticipated funds received from HRSA. Total operating expenses of \$1.3M were favorable to budget by \$4k or 0.3%. Total YTD net margin was (\$395k) compared to a budget loss of (\$930k) for a favorable variance of \$534k or 57.5%.

On the Comparative Statement of Net Position, due from other governments increased by \$1.7k to \$4.0M. This balance is due mainly from Health Resources and Service Administration (HRSA). The District subsidy YTD for the Medical and Dental clinics are \$4.6M, and \$693k respectively for a combined subsidy of \$5.3M.

Mr. Smith asked about gross patient revenue at the Lantana Clinic being higher and grant funds where higher. Is there a reason for that?

Mr. Colby informed the Board that the District was because the volume is up.

Mr. Smith comment about the number of visits at the West Palm Beach Clinic. The volume seem to be a rollercoaster from month to month.

Hyla Fritsch replied stating the numbers are usually down during the holiday and in person is being seen by Telehealth.

District Clinic Holdings, Inc. d.b.a. C.L. Brumback Primary Care Clinics Board of Directors Finance Committee Meeting Minutes February 24, 2021 Page 4 of 5

CONCLUSION/ACTION: Ms. Jackson-Moore made a motion to approve the finance report as presented/amended. The motion was duly seconded by Mr. Elder. A vote was called, and the motion passed unanimously.

9. VP and Executive Director of Clinic Services Comments

None.

10. Board Member Comments

None.

11. Establishment of Upcoming Meetings

February 24, 2021 (HCD Board Room)

11:30am Finance Committee

March 31, 2021 (HCD Board Room)

12:15pm Finance Committee

April 28, 2021 (HCD Board Room)

12:15pm Finance Committee

May 26, 2021 (HCD Board Room)

12:15pm Finance Committee

June 30, 2021 (HCD Board Room)

12:15pm Finance Committee

July 28, 2021 (HCD Board Room)

12:15pm Finance Committee

August 25, 2021 (HCD Board Room)

12:15pm Finance Committee

September 29, 2021 (HCD Board Room)

12:15pm Finance Committee

October 27, 2021 (HCD Board Room)

12:15pm Finance Committee

District Clinic Holdings, Inc. d.b.a. C.L. Brumback Primary Care Clinics Board of Directors Finance Committee Meeting Minutes February 24, 2021 Page 5 of 5

November 30, 2021 (HCD Board Room)

12:15pm Finance Committee

December 14, 2021 (HCD Board Room)

12:15pm Finance Committee

12. Motion to Adjourn

Ms. Jacks	son-Moore made a motion to adjourn.	. The motion was duly seconded by
Mr. Elder.	. A vote was called, and the motion p	assed unanimously.

There being no further business, the meeting was adjourned at 11:45 a.m.	

DCHI Finance Committee Chair Date



DISTRICT CLINIC HOLDINGS, INC. d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS BOARD OF DIRECTORS FINANCE COMMITTEE MEETING MINUTES March 31, 2021 Zoom Webinar Meeting

1. Call to Order

Mr. Smith called the meeting to order at 12:18 p.m.

A. Roll Call

Committee members present: Mike Smith

Excused Committee members: James Elder, Tammy Jackson-Moore

Staff present included: Darcy Davis, Belma Andric, Hyla Fritsch, Shannon Wynn, Mina Bayik, Jessenia Bruno, Jonathan Dominique, Andrea Steele, Patricia Lavely; Donald Moniger; Carla Trivino; Hector Sanchez; Glen Torcivia, Outside Counsel

Recording/transcribing Secretary: Shannon Wynn

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents, through collaboration and partnership, in a culturally sensitive environment.

2. Agenda Approval

A. Additions/Deletions/Substitutions

Due to a lack of quorum, all agenda items have been postponed until next month's regularly scheduled meeting.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Due to a lack of quorum, all agenda items have been postponed until next month's regularly scheduled meeting.

3. Awards and Presentations

None.

4. Disclosure of Voting Conflict

Due to a lack of quorum, all agenda items have been postponed until next month's regularly scheduled meeting.

5. Public Comment

District Clinic Holdings, Inc. d.b.a. C.L. Brumback Primary Care Clinics Board of Directors Finance Committee Meeting Minutes March 31, 2021 Page 2 of 5

None.

6. Meeting Minutes

6A-1 Staff recommends a MOTION TO APPROVE:

Finance Committee Meeting Minutes of February 24, 2021.

CONCLUSION/ACTION: Due to a lack of quorum, all agenda items have been postponed until next month's regularly scheduled meeting.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Due to a lack of quorum, all agenda items have been postponed until next month's regularly scheduled meeting.

A. ADMINISTRATION

7A-1 RECEIVE AND FILE:

February 2021 Internet Posting of District Public Meeting. https://www.hcdpbc.org/resources/public-meetings

7A-2 RECEIVE AND FILE:

Attendance Tracking

8. Regular Agenda

A. FINANCE

8A-1 Staff recommends a MOTION TO APPROVE:

The February statements represent the financial performance through the fifth month of 2021 fiscal year for C.L.

Brumback Primary Care Clinics. Total YTD revenue was unfavorable to budget by (\$3.4M) due primarily to timing

of COVID-19 stimulus funds. Net patient revenue YTD was favorable to budget by \$312k. Expenses before

depreciation were under budget by \$686k or 6.0% due mostly to positive variances in medical supplies \$353k,

salaries and wages \$97k, medical services \$88k, other expense \$83k, and other supplies \$72k. Total YTD net

margin was (\$7.6M) compared to budget of (\$5.3M) resulting in an unfavorable variance of (\$2.3M) or 42.4%.

District Clinic Holdings, Inc. d.b.a. C.L. Brumback Primary Care Clinics Board of Directors Finance Committee Meeting Minutes March 31, 2021 Page 3 of 5

The Medical clinics total YTD revenue was unfavorable to budget by (\$3.4M). This unfavorable variance resulted

from the timing of COVID-19 related stimulus funding. Gross patient revenue was over budget by \$2.1M or 45.5%,

which resulted from the Clinic efforts to respond to the pandemic offering telemedicine visits in addition to office

visits. Clinic staff continue to provide countywide COVID-19 testing and vaccination.

Total operating expenses of

\$9.2M were favorable to budget of \$9.9M by \$665k or 6.7%. This positive variance is mostly related to medical

supplies \$326k, salaries and wages \$129k, medical services \$88k, and other expense \$71k. Medical supplies,

other supplies, lease and rental, and other expense are favorable to budget due to the usage timing and supplies

purchases. Total YTD net margin was (\$6.7M) compared to budget of (\$4.3M) resulting in an unfavorable variance

of (\$2.3M) or 54.1%.

The Dental clinics total YTD gross patient revenue was unfavorable to budget by (\$5k) or (0.4%). Total revenue of

\$1.2M was under budget by \$495 due to unanticipated funds received from HRSA. Total operating expenses of

\$1.6M were favorable to budget by \$22k or 1.3%. Total YTD net margin was (\$903k) compared to a budget loss

of (\$990k) for a favorable variance of \$88k or 8.9%.

On the Comparative Statement of Net Position, due from other governments decreased from \$4.0M to \$3.6M. This

balance is due mainly from Health Resources and Service Administration (HRSA). The District subsidy YTD for the Medical and Dental clinics are \$4.9M, and \$1.1M respectively for a combined subsidy of \$6.0M.

Mr. Smith asked what health plan the employees of The Health Care District participates in.

Ms. Bayik responded that we are self-insured for health insurance and United (UMR) is the third party administrator.

Mr. Smith stated there is a variance of cost per visit between all clinics which have a similar scope in services.

Dr. Fritsch answered by stating each clinic visit can vary. Example being Mangonia Park handles more behavioral health visit and the cost per visit will vary compared to a regular schedule medical visit at another clinic.

CONCLUSION/ACTION: Due to a lack of quorum, all agenda items have been postponed until next month's regularly scheduled meeting.

District Clinic Holdings, Inc. d.b.a. C.L. Brumback Primary Care Clinics Board of Directors Finance Committee Meeting Minutes March 31, 2021 Page 4 of 5

9. VP and Executive Director of Clinic Services Comments

Dr. Fritsch stated that we received a grant for 13.8 million dollars.

10. Board Member Comments

None.

11. Establishment of Upcoming Meetings

April 28, 2021 (HCD Board Room)

12:15pm Finance Committee

May 26, 2021 (HCD Board Room)

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District Clinic Holdings, Inc. d.b.a. C.L. Brumback Primary Care Clinics Board of Directors Finance Committee Meeting Minutes March 31, 2021 Page 5 of 5

DCHI Finance Committee Chair

12. Motion to Adjourn

Due to a lack of quorum, all agenda items have been postponed until next month's regularly scheduled meeting.
There being no further business, the meeting was adjourned at 12:30 p.m.

Date

C. L. Brumback Primary Care Clinics Finance Committee

Attendance Tracking

	1/27/21	2/24/21	3/31/21	4/28/21	5/26/21	6/30/21	7/28/21	8/25/21	9/29/21	10/27/21	11/30/21	12/15/21
James Elder	Х	Х	E									
Michael Smith	Х	Х	Х									
Tammy Jackson-Moore	Х	Х	E									

X= Present

C= Cancel

E= Excused

A= Absent

DISTRICT CLINIC HOLDINGS, INC FINANCE COMMITTEE March 31, 2021

1. Description: District Clinic Holdings, Inc. Financial Report February 2021

2. Summary:

The February 2021 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for District Clinics Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statements presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes No No
Annual Net Revenue	N/A	Yes No
Annual Expenditures	N/A	Yes No

Reviewed for financial accuracy and compliance with purchasing procedure:

Darc	y Davis
	cy J. Davis
Cinier Ex	ecutive Officer

5. Reviewed/Approved by Committee:

N/A	
Committee Name	Date Reviewed/Approved

DISTRICT CLINIC HOLDINGS, INC FINANCE COMMITTEE March 31, 2021

6. Recommendation:

Staff recommends that the Finance Committee approve the District Clinic Holdings, Inc. February 2021 YTD financial statements.

Approved for Legal sufficiency:

Christy Goddeau

Christy Goddeau

Interim General Counsel

Darry Pavis

Hyla Fritsch

Darcy J. Davis

Chief Executive Officer

Dr. Hyla Fritsch

AVP & Executive Director of Clinic and
Pharmacy Services



MEMO

To: Finance Committee

From: Tony Colby

Interim VP & Chief Financial Officer

Date: March 17, 2021

Subject: Management Discussion and Analysis as of February 2021 C.L. Brumback Primary Care Clinic

Financial Statements.

The February statements represent the financial performance through the fifth month of 2021 fiscal year for C.L. Brumback Primary Care Clinics. Total YTD revenue was unfavorable to budget by (\$3.4M) due primarily to timing of COVID-19 stimulus funds. Net patient revenue YTD was favorable to budget by \$312k. Expenses before depreciation were under budget by \$686k or 6.0% due mostly to positive variances in medical supplies \$353k, salaries and wages \$97k, medical services \$88k, other expense \$83k, and other supplies \$72k. Total YTD net margin was (\$7.6M) compared to budget of (\$5.3M) resulting in an unfavorable variance of (\$2.3M) or 42.4%.

The Medical clinics total YTD revenue was unfavorable to budget by (\$3.4M). This unfavorable variance resulted from the timing of COVID-19 related stimulus funding. Gross patient revenue was over budget by \$2.1M or 45.5%, which resulted from the Clinic efforts to respond to the pandemic offering telemedicine visits in addition to office visits. Clinic staff continue to provide countywide COVID-19 testing and vaccination. Total operating expenses of \$9.2M were favorable to budget of \$9.9M by \$665k or 6.7%. This positive variance is mostly related to medical supplies \$326k, salaries and wages \$129k, medical services \$88k, and other expense \$71k. Medical supplies, other supplies, lease and rental, and other expense are favorable to budget due to the usage timing and supplies purchases. Total YTD net margin was (\$6.7M) compared to budget of (\$4.3M) resulting in an unfavorable variance of (\$2.3M) or 54.1%.

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On the Comparative Statement of Net Position, due from other governments decreased from \$4.0M to \$3.6M. This balance is due mainly from Health Resources and Service Administration (HRSA). The District subsidy YTD for the Medical and Dental clinics are \$4.9M, and \$1.1M respectively for a combined subsidy of \$6.0M.

DISTRICT CLINIC HOLDINGS, INC. COMPARATIVE STATEMENT OF NET POSITION

			Increase		
	Feb 28, 2021	Jan 31, 2021	(Decrease)		
Assets					
Cash and Cash Equivalents	(6,216,774)	(4,702,044)	\$ (1,514,730)		
Restricted Cash	221,426	221,426	-		
Accounts Receivable, net	2,848,985	2,480,524	368,461		
Due From Other Funds	-	-	-		
Due from Other Governments	3,620,057	4,043,249	(423,193)		
Other Current Assets	83,420	63,936	19,484		
Net Investment in Capital Assets	2,921,411	2,948,617	(27,206)		
Total Assets	\$ 3,478,524	\$ 5,055,709	\$ (1,577,184)		
Liabilities					
Accounts Payable	238,298	163,580	74,718		
Due To Other Governments	-	-	-		
Deferred Revenue	649,044	649,044	-		
Other Current Liabilities	1,420,460	1,340,078	80,383		
Non-Current Liabilities	1,571,206	1,561,087	10,120		
Total Liabilities	3,879,009	3,713,788	165,221		
Deferred Inflows of Resources					
Deferred Inflows- Other Post Employment Benefits	\$ 474	\$ 474	\$ -		
Net Position					
Net Investment in Capital Assets	2,921,411	2,948,617	(27,206)		
Unrestricted	(3,322,369)	(1,607,171)	(1,715,198)		
Total Net Position	(400,959)	1,341,446	(1,742,404)		
Total Liabilities, Deferred Inflows of Resources					
and Net Position	\$ 3,478,524	\$ 5,055,709	\$ (1,577,184)		

Note: Amounts may not foot due to rounding.

District Clinics Holdings, Inc. Statement of Revenues and Expenses FOR THE FIFTH MONTH ENDED FEBRUARY 28, 2021

Current Month							Fiscal Year To Date								
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%		
1,595,963	1,251,001	344,962	27.6%	2,006,769	(410,806)	(20.5%) Gross Patient Revenue	7,980,004	5,907,746	2,072,258	35.1%	9,817,575	(1,837,571)	(18.7%)		
404,818	224,745	(180,073)	(80.1%)	456,343	51,525	11.3% Contractual Allowances	2,142,956	1,067,501	(1,075,455)	(100.7%)	1,882,064	(260,892)	(13.9%)		
538,927	490,625	(48,302)	(9.8%)	755,536	216,610	28.7% Charity Care	2,882,910	2,326,382	(556,528)	(23.9%)	3,738,519	855,609	22.9%		
289,586	175,465	(114,121)	(65.0%)	34,054	(255,532)	(750.4%) Bad Debt	1,355,106	833,782	(521,324)	(62.5%)	1,218,956	(136,150)	(11.2%)		
1,233,331	890,835	(342,496)	(38.4%)	1,245,933	12,603	1.0% Total Contractuals and Bad Debts	6,380,972	4,227,665	(2,153,307)	(50.9%)	6,839,539	458,567	6.7%		
439,031	381,537	57,494	15.1%	514,094	(75,062)	(14.6%) Other Patient Revenue	2,195,157	1,802,492	392,665	21.8%	1,818,033	377,124	21%		
801,664	741,703	59,961	8.1%	1,274,930	(473,266)	(37.1%) Net Patient Revenue	3,794,189	3,482,573	311,616	8.9%	4,796,069	(1,001,880)	(20.9%)		
50.23%	59.29%			63.53%		Collection %	47.55%	58.95%			48.85%				
(629,521)	1,206,007	(1,835,528)	(152.2%)	1,156,633	(1,786,154)	(154.4%) Grant Funds	1,876,512	2,622,124	(745,612)	(28.4%)	1,669,664	206,848	12.4%		
179,158	540,467	(361,309)	(66.9%)	-	179,158	0.0% Other Financial Assistance	768,048	3,569,166	(2,801,118)	(78.5%)	-	768,048	0.0%		
26,487	45,034	(18,547)	(41.2%)	12,750	13,737	107.7% Other Revenue	42,017	225,170	(183,153)	(81.3%)	45,225	(3,208)	(7.1%)		
(423,876)	1,791,508	(2,215,384)	(123.7%)	1,169,383	(1,593,260)	(136.2%) Total Other Revenues	2,686,577	6,416,460	(3,729,883)	(58.1%)	1,714,889	971,688	56.7%		
377,788	2,533,211	(2,155,423)	(85.1%)	2,444,313	(2,066,526)	(84.5%) Total Revenues	6,480,766	9,899,033	(3,418,267)	(34.5%)	6,510,958	(30,192)	(0.5%)		
						Direct Operational Expenses:									
1,423,741	1,329,075	(94,666)	(7.1%)	1,217,711	(206,030)	(16.9%) Salaries and Wages	7,007,000	7,103,866	96,866	1.4%	6,668,311	(338,689)	(5.1%)		
420,732	371,034	(49,698)	(13.4%)	265,010	(155,721)	(58.8%) Benefits	1,985,464	1,909,085	(76,379)	(4.0%)	1,743,880	(241,583)	(13.9%)		
37,746	54,414	16,668	30.6%	59,974	22,228	37.1% Purchased Services	237,470	258,325	20,855	8.1%	409,865	172,395	42.1%		
35,626	119,600	83,974	70.2%	48,440	12,814	26.5% Medical Supplies	210,396	563,893	353,497	62.7%	194,450	(15,946)	(8.2%)		
32,280	26,518	(5,762)	(21.7%)	18,774	(13,506)	(71.9%) Other Supplies	60,474	132,690	72,216	54.4%	62,644	2,170	3.5%		
47,251	81,931	34,680	42.3%	93,803	46,552	49.6% Medical Services	296,984	384,805	87,821	22.8%	320,982	23,998	7.5%		
59,708	59,177	(531)	(0.9%)	83,941	24,232	28.9% Drugs	331,480	277,930	(53,550)	(19.3%)	420,996	89,516	21.3%		
3,518	9,629	6,111	63.5%	24,857	21,340	85.8% Repairs & Maintenance	25,499	48,145	22,646	47.0%	112,021	86,522	77.2%		
102,093	145,356	43,263	29.8%	100,186	(1,906)	(1.9%) Lease & Rental	511,924	586,952	75,028	12.8%	561,454	49,530	8.8%		
6,285	7,341	1,056	14.4%	3,268	(3,016)	(92.3%) Utilities	35,581	36,705	1,124	3.1%	26,674	(8,908)	(33.4%)		
26,817	52,803	25,986	49.2%	17,228	(9,589)	(55.7%) Other Expense	126,991	209,950	82,959	39.5%	151,304	24,313	16.1%		
3,331	4,334	1,003	23.1%	2,377	(954)	(40.1%) Insurance	18,304	21,670	3,366	15.5%	11,885	(6,419)	(54.0%)		
2,199,128	2,261,212	62,084	2.7%	1,935,571	(263,557)	(13.6%) Total Operational Expenses	10,847,566	11,534,016	686,450	6.0%	10,684,465	(163,101)	(1.5%)		
						Net Performance before Depreciation	&								
(1,821,340)	271,999	(2,093,339)	(769.6%)	508,743	(2,330,082)	(458.0%) Overhead Allocations	(4,366,800)	(1,634,983)	(2,731,817)	167.1%	(4,173,507)	(193,293)	4.6%		

District Clinics Holdings, Inc. Statement of Revenues and Expenses FOR THE FIFTH MONTH ENDED FEBRUARY 28, 2021

	Current Month						Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	<u></u> %	Actual	Budget	Variance	%	Prior Year	Variance	%	
31,706	17,334	(14,372)	(82.9%)	19,356	(12,351)	(63.8%) Depreciation	158,598	86,670	(71,928)	(83.0%)	88,500	(70,098)	(79.2%)	
						Overhead Allocations:								
1,713	2,875	1,162	40.4%	1,968	255	13.0% Risk Mgt	9,286	14,375	5,088	35.4%	9,614	328	3.4%	
169,849	206,967	37,118	17.9%	(5,098)	(174,948)	3,431.4% Rev Cycle	947,776	1,034,836	87,060	8.4%	484,564	(463,212)	(95.6%)	
1,135	3,852	2,716	70.5%	4,570	3,434	75.2% Internal Audit	8,241	19,258	11,017	57.2%	27,532	19,292	70.1%	
17,620	19,768	2,148	10.9%	18,345	725	4.0% Home Office Facilities	91,221	98,842	7,621	7.7%	93,737	2,516	2.7%	
36,008	33,232	(2,776)	(8.4%)	38,177	2,168	5.7% Administration	172,781	166,160	(6,621)	(4.0%)	176,598	3,817	2.2%	
60,805	47,193	(13,611)	(28.8%)	22,674	(38,131)	(168.2%) Human Resources	266,601	235,967	(30,634)	(13.0%)	202,326	(64,276)	(31.8%)	
14,400	17,241	2,841	16.5%	21,646	7,246	33.5% Legal	72,307	86,207	13,899	16.1%	82,398	10,090	12.2%	
6,020	8,048	2,029	25.2%	7,035	1,016	14.4% Records	36,211	40,241	4,030	10.0%	33,165	(3,046)	(9.2%)	
5,183	6,886	1,703	24.7%	12,839	7,656	59.6% Compliance	26,224	34,430	8,205	23.8%	49,972	23,748	47.5%	
6,060	7,007	946	13.5%	-	(6,060)	0.0% Comm Engage Plan	32,493	35,034	2,541	7.3%	-	(32,493)	0.0%	
74,267	82,884	8,616	10.4%	-	(74,267)	0.0% IT Operations	363,230	414,418	51,188	12.4%	-	(363,230)	0.0%	
6,244	8,445	2,201	26.1%	-	(6,244)	0.0% IT Security	36,655	42,226	5,572	13.2%	-	(36,655)	0.0%	
20,639	40,421	19,782	48.9%	-	(20,639)	0.0% IT Applications	155,917	202,104	46,187	22.9%	-	(155,917)	0.0%	
42,607	47,251	4,644	9.8%	-	(42,607)	0.0% Security Services	219,395	236,257	16,862	7.1%	-	(219,395)	0.0%	
67,894	121,543	53,649	44.1%	-	(67,894)	0.0% IT EPIC	317,164	607,717	290,553	47.8%	-	(317,164)	0.0%	
24,493	31,665	7,172	22.6%	20,187	(4,306)	(21.3%) Finance	140,903	158,323	17,420	11.0%	156,589	15,686	10.0%	
7,654	10,057	2,403	23.9%	7,463	(190)	(2.6%) Public Relations	36,335	50,285	13,949	27.7%	54,844	18,509	33.7%	
11,233	8,303	(2,930)	(35.3%)	90,619	79,386	87.6% Information Technology	49,970	41,514	(8,456)	(20.4%)	425,172	375,202	88.2%	
5,965	4,761	(1,204)	(25.3%)	(2,313)	(8,278)	357.9% Corporate Quality	28,509	23,806	(4,704)	(19.8%)	7,237	(21,273)	(293.9%)	
8,472	11,235	2,763	24.6%	(1,268)	(9,740)	768.1% Project MGMT Office	43,315	56,176	12,861	22.9%	24,994	(18,321)	(73.3%)	
1,096	1,328	232	17.5%	2,312	1,216	52.6% Managed Care Contract	5,905	6,642	737	11.1%	14,007	8,102	57.8%	
589,359	720,963	131,605	18.3%	239,156	(350,202)	(146.4%) Total Overhead Allocations	3,060,441	3,604,816	544,375	15.1%	1,842,749	(1,217,692)	(66.1%)	
2,820,193	2,999,509	179,317	6.0%	2,194,083	(626,110)	(28.5%) Total Expenses	14,066,605	15,225,502	1,158,897	7.6%	12,615,715	(1,450,890)	(11.5%)	
\$ (2,442,405) \$	(466,298) \$	(1,976,107)	423.8% \$	250,231	\$ (2,692,635)	(1,076.1%) Net Margin	\$ (7,585,839) \$	(5,326,469) \$	(2,259,370)	42.4%	\$ (6,104,757)	\$ (1,481,083)	24.3%	
-	19,125	19,125	100.0%	(12,580)	(12,580)	100.0% Capital	-	614,835	614,835	100.0%	9,407	9,407	100.0%	
\$ 700,000 \$	487,000 \$	(213,000)	(43.7%) \$	-	\$ (700,000)	0.0% General Fund Support/ Transfer In	\$ 5,970,026 \$	5,974,000 \$	3,974	0.1%	\$ 6,307,830	\$ 337,804	5.4%	

District Clinics Holdings, Inc. Statement of Revenues and Expenses by Month

	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Year to Date
Gross Patient Revenue	1,842,091	1,535,619	1,685,042	1,321,289	1,595,963	-	-	-	-	-	-	-	7,980,004
Contractual Allowances	509,972	470,624	453,962	303,580	404,818	-	_	_	_	_	_	_	2,142,956
Charity Care	158,009	-	1,751,178	434,796	538,927	-	-	_	-	-	_	-	2,882,910
Bad Debt	788,060	799,873	(860,761)	338,348	289,586	_	-	_	_	-	-	-	1,355,106
Sud Sest	700,000	, 33,073	(000,701)	330,310	203,500								1,555,100
Other Patient Revenue	414,367	286,936	350,651	704,172	439,031	-	-	-	-	-	-	-	2,195,157
Net Patient Revenue	800,416	552,056	691,315	948,737	801,664	_	_	_	_	_		-	3,794,189
Collections %	43.45%	35.95%	41.03%	71.80%	50.23%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	47.55%
Grant Funds	104,059	-	130,321	2,271,653	(629,521)	-	-	-	-	-	-	-	1,876,512
Other Financial Assistance	-	-	588,890	-	179,158	-	-	-	-	-	-	-	768,048
Other Revenue	9,732	1,689	3,302	809	26,487	-		-	-	-	-	-	42,017
Total Other Revenues	113,791	1,689	722,512	2,272,462	(423,876)	-	-	-	-	-	-	-	2,686,577
Total Revenues	914,207	553,745	1,413,827	3,221,199	377,788	-	-	-	-	-	-	-	6,480,766
Direct Operational Expenses:													
Salaries and Wages	1,612,557	1,177,306	1,310,859	1,482,538	1,423,741	-	-	-	-	-	-	-	7,007,000
Benefits	394,482	358,883	404,282	407,085	420,732	-	-	-	-	-	-	-	1,985,464
Purchased Services Medical Supplies	35,150 19,841	59,503 24,253	33,586 46,148	71,484 84,529	37,746 35,626	-	-	-	-	-	-	-	237,470 210,396
Other Supplies	2,686	4,538	8,638	12,332	32,280	_	-	-	-	-	-	-	60,474
Medical Services	92,709	55,338	56,152	45,535	47,251	-		-	-	-		-	296,984
Drugs	82,365	73,242	60,219	55,947	59,708	_	_	_	-	-	-	-	331,480
Repairs & Maintenance	6,725	4,061	3,703	7,491	3,518	_	-	_	_	-	-	-	25,499
Lease & Rental	105,605	104,935	96,815	102,475	102,093	_	_	_	-	-	-	_	511,924
Utilities	5,024	10,320	7,438	6,515	6,285	-	-	_	-	-	-	-	35,581
Other Expense	26,726	23,914	19,350	30,184	26,817			-	-		-		126,991
Insurance	3,716	3,716	2,892	4,649	3,331	-	-	-	-	-	-	-	18,304
Total Operational Expenses	2,387,586	1,900,008	2,050,081	2,310,763	2,199,128	-	-	-	-		-	-	10,847,566
Net Performance before Depreciation &													
Overhead Allocations	(1,473,379)	(1,346,263)	(636,254)	910,436	(1,821,340)	-	_	-	_	-	-	-	(4,366,800)
Depreciation	20,995	42,335	31,665	31,896	31,706	-	-	-	-	-	-	-	158,598
Overhead Allocations:													
Risk Mgt	2,012	1,749	1,914	1,899	1,713	-	-	-	-	-	-	-	9,286
Rev Cycle	215,318	177,247	193,553	191,807	169,849	-	-	-	-	-	-	-	947,776
Internal Audit	261	2,616	2,029	2,200	1,135	-	-	-	-	-	-	-	8,241
Home Office Facilities	17,338	17,140	20,876	18,248	17,620	-	-	-	-	-	-	-	91,221
Administration	23,989	26,119	37,026	49,639	36,008	-	-	-	-	-	-	-	172,781
Human Resources	42,681	36,896	77,803	48,416	60,805	-	-	-	-	-	-	-	266,601
Legal	10,774	17,493	15,799	13,841	14,400	-	-	-	-	-	-	-	72,307
Records Compliance	7,126 4,813	7,518 5,086	8,070 3,125	7,478 8,017	6,020 5,183	-	-		-	-		-	36,211 26,224
Comm Engage Plan	6,756	6,116	6,940	6,621	6,060	-		-	-	-		-	32,493
IT Operations	50,805	70,691	70,850	96,616	74,267	_	-	-	-	-	-	-	363,230
IT Security	7,989	5,317	9,366	7,739	6,244	_	-	_	-	-	-	_	36,655
IT Applications	23,045	40,862	27,197	44,176	20,639	_	_	_	_	_	_	_	155,917
Security Services	42,428	41,825	46,136	46,399	42,607	-	-	-	-	-	-	-	219,395
IT EPIC	48,185	53,582	65,588	81,914	67,894	-	-	-	-	-	-	-	317,164
Finance	29,725	28,440	28,580	29,666	24,493	-	-	-	-	-	-	-	140,903
Public Relations	11,466	8,342	3,617	5,257	7,654	-	-	-	-	-	-	-	36,335
Information Technology	9,827	8,743	9,357	10,810	11,233	-	-	-	-	-	-	-	49,970
Corporate Quality	5,104	7,241	4,957	5,242	5,965	-	-	-	-	-	-	-	28,509
Project MGMT Office	7,800	8,679	9,051	9,313	8,472	-	-	-	-	-	-	-	43,315
Managed Care Contract	1,205	1,157	1,243	1,204	1,096	-	-	-	-	-	-	-	5,905
Total Overhead Allocations	568,646	572,859	643,078	686,500	589,359	-	-	-	-	-	-	-	3,060,441
Total Expenses	2,977,227	2,515,202	2,724,824	3,029,159	2,820,193	•	-	-	-	-	-	-	14,066,605
Net Margin	\$ (2,063,020) \$	(1,961,457) \$	(1,310,997) \$	192,040 \$	(2,442,405) \$	- \$	- \$	- \$	- \$	- \$	- \$	-	\$ (7,585,839)
Capital	-	13,568	3,078	(16,646)	-	-	-	-	-	-	-	-	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	2,042,025	-	3,228,001	-	700,000	-	-	-	-	-	-	-	\$ 5,970,026

District Clinics Holdings, Inc.- Medical Statement of Revenues and Expenses by Location FOR THE FIFTH MONTH ENDED FEBRUARY 28, 2021

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Van 1	Mobile Van Scout	Mobile Van Hero	Total
Gross Patient Revenue	-	877,305	1,348,584	784,978	525,759	678,422	920,848	460,275	671,368	371,825	4,491	-	-	6,643,855.73
Contractual Allowances	_	268,818	401,595	162,486	87,609	87,733	244,226	128,368	253,831	60,294	(8,205)	-	-	1,686,755
Charity Care		277,068	416,878	291,581	146,556	306,930	403,743	133,690	132,760	138,126	3,761	-	-	2,251,094
Bad Debt		174,916	193,668	135,022	109,457	237,377	70,814	58,507	51,103	173,798	13,732	-	-	1,218,396
Total Contractual Allowances and Bad Debt	-	720,802	1,012,141	589,090	343,622	632,040	718,784	320,565	437,695	372,218	9,288	-	-	5,156,245
Other Patient Revenue	-	281,473	315,934	207,069	106,627	158,486	186,283	99,446	98,704	105,797	36,013	-	-	1,595,831
Net Patient Revenue	-	437,976	652,377	402,958	288,764	204,867	388,348	239,156	332,377	105,404	31,216	-	-	3,083,441
Collection %	0.00%	49.92%	48.37%	51.33%	54.92%	30.20%	42.17%	51.96%	49.51%	28.35%	695.03%	0.00%	0.00%	46.41%
Grant Funds	333,961	184,471	236,532	131,809	134,896	44,428	161,037	66,371	68,219	186,354	44,656	4,545	15,866	1,613,145
Other Financial Assistance Other Revenue	71,389 5,826	48,110 5,884	110,366 3,655	4,037 7,079	31,514 6,796	1,122 58	3,621 5,089	11,128 1,766	2,546 5,837	56 13	27,106	213,035 15	7,325	531,353 42,017
Total Other Revenues	411,176		350,552	142,925	173,206	45,607	169,747	79,264	76,601	186,423	71,762	217,595	23,191	2,186,515
		238,465												
Total Revenues	411,176	676,441	1,002,929	545,883	461,969	250,475	558,094	318,420	408,978	291,827	102,977	217,595	23,191	5,269,956
Direct Operational Expenses:														
Salaries and Wages	1,481,379	706,128	879,626	478,755	403,995	162,025	677,478	261,223	286,986	400,311	110,093	23,146	9,962	5,881,107
Benefits	377,255	205,945	249,946	140,891	119,914	48,690	208,653	71,529	84,036	113,102	41,285	5,215	2,701	1,669,162
Purchased Services	52,217	20,611	41,679	15,648	19,825	7,022	24,369	12,462	16,116	10,246	1,274	1,274	1,274	224,019
Medical Supplies	59,681	14,806	12,361	13,527	10,660	18,709	12,782	6,497	5,076	16,123	2,333	1,164	327	174,045
Other Supplies	38,008	948	1,709	866	2,439	1,978	1,112	587	2,279	4,559	904	1,773	2,419	59,579
Medical Services	1,100	28,654	82,891	34,287	23,005	10,799	58,216	17,067	31,514	9,450	-	-	-	296,984
Drugs	-	150,318	97,895	42,997	26,495	-	4,600	1,427	6,014	432	1,302	-	-	331,480
Repairs & Maintenance	-	1,334	1,459	1,822	2,622	1,100	3,036	1,334	3,670	2,297	800	2,286	904	22,664
Lease & Rental	-	53,727	73,992	37,043	34,405	130	98,235	33,506	49,153	19,649	25	25	25	399,913
Utilities	-	1,715	1,715	600	8,396	964	5,411	3,240	2,967	1,884	-	-	-	26,892
Other Expense	62,223	5,583	12,468	3,362	2,569	2,648	5,185	1,793	3,925	4,811	1,889	3,420	868	110,743
Insurance	-	2,687	2,050	2,042	1,137	-	1,358	716	830	370	3,067	1,649	2,197	18,101
Total Operational Expenses	2,071,862	1,192,455	1,457,790	771,841	655,462	254,064	1,100,436	411,379	492,566	583,233	162,972	39,953	20,677	9,214,691
Net Performance before Depreciation &														
Overhead Allocations	(1,660,686)	(516,013)	(454,861)	(225,958)	(193,493)	(3,590)	(542,342)	(92,959)	(83,587)	(291,406)	(59,995)	177,641	2,514	(3,944,734)
Depreciation	2,802	6,004	6,214	749	28,617	136	1,851	1,143	1,998	767	31,250	5,785	34,803	122,119
Overhead Allocations:														
Risk Mgt	1,550	863	1,494	646	526	235	942	331	412	562	169	116	119	7,966
Rev Cycle	-	107,601	186,305	80,606	65,659	29,331	117,500	41,259	51,420	70,147	21,060	14,517	14,781	800,185
Internal Audit	1,376	766	1,326	573	467	209	836	294	366	499	150	103	105	7,069
Home Office Facilities	82,139	-	-	-	-	-	-	-	-	-	-	-	-	82,139
Administration	28,849	16,051	27,792	12,024	9,795	4,375	17,528	6,155	7,670	10,464	3,142	2,165	2,205	148,214
Human Resources	60,605	28,195	32,209	18,061	15,051	7,024	25,185	8,027	10,034	16,155	4,014	3,010	3,010	230,579
Legal	12,073	6,717	11,630	5,032	4,099	1,831	7,335	2,576	3,210	4,379	1,315	906	923	62,026
Records	6,046	3,364	5,825	2,520	2,053	917	3,673	1,290	1,608	2,193	658	454	462	31,063
Compliance	4,379	2,436	4,218	1,825	1,487	664	2,660	934	1,164	1,588	477	329	335	22,496
Comm Engage Plan	5,425	3,019	5,226	2,261	1,842	823	3,296	1,157	1,443	1,968	591	407	415	27,873
IT Operations	60,647	33,743	58,425	25,278	20,591	9,198	36,848	12,939	16,125	21,998	6,604	4,552	4,635	311,583
IT Security	6,120	3,405	5,896	2,551	2,078	928	3,718	1,306	1,627	2,220	666	459	468	31,443
IT Applications	26,033	14,484	25,079	10,851	8,839	3,948	15,817	5,554	6,922	9,443	2,835	1,954	1,990	133,748
Security Services IT EPIC	8,619 52,956	23,929 29,464	41,432 51,015	17,926 22,072	14,602 17,979	6,523 8,032	26,131 32,175	9,176 11,298	11,435 14,080	15,600 19,208	4,684 5,767	3,228 3,975	3,287 4,047	186,573 272,067
Finance	23,526	13,090	22,664	9,806	7,987	3,568	14,294	5,019	6,255	8,533	2,562	1,766	1,798	120,869
Public Relations	6,067	3,375	5,844	2,529	2,060	920	3,686	1,294	1,613	2,201	661	455	464	31,169
Information Technology	8,343	4,642	8,038	3,477	2,833	1,265	5,069	1,780	2,218	3,026	909	626	638	42,865
Budget & Decision Support	-	-	-	-	-	-	-	-	-	-	-	-	-	
Corporate Quality	4,760	2,648	4,586	1,984	1,616	722	2,892	1,016	1,266	1,727	518	357	364	24,456
Project MGMT Office	7,232	4,024	6,967	3,014	2,455	1,097	4,394	1,543	1,923	2,623	788	543	553	37,156
Managed Care Contract	- 406 745	670	1,161	502	409	183	732	257	320	437	131	90	92	4,985
Total Overhead Allocations	406,745	302,487	507,130	223,538	182,427	81,793	324,713	113,204	141,113	194,970	57,699	40,015	40,690	2,616,523
Total Expenses	2,481,409	1,500,946	1,971,134	996,128	866,506	335,993	1,426,999	525,726 (207,206) ¢	(336,676	778,970	251,921	85,754	96,170	11,953,333
Net Margin	\$ (2,070,233)	\$ (824,505) \$	(968,205) \$	(450,245) \$	(404,537) \$	(85,518) \$	(868,905) \$	(207,306) \$	(226,698) \$	(487,143) \$	(148,944) \$	131,841 \$	(72,979) \$	(6,683,377)
Capital	-	<u>-</u>	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ 4,856,903	\$ - \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	4,856,903

District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses FOR THE FIFTH MONTH ENDED FEBRUARY 28, 2021

		Cur	rent Month						Fiscal Ye	ear To Date	2		
Actual	Budget	Variance	%	Prior Year	Variance	<u>%</u>	Actual	Budget	Variance	%	Prior Year	Variance	%
1,380,705	974,936	405,769	41.6%	1,542,545	(161,840)	(10.5%) Gross Patient Revenue	6,643,856	4,566,133	2,077,723	45.5%	7,970,331	(1,326,476)	(16.6%)
333,156	179,832	(153,324)	(85.3%)	418,181	85,025	20.3% Contractual Allowances	1,686,755	848,455	(838,300)	(98.8%)	1,656,205	(30,550)	(1.8%)
463,112	331,608	(131,504)	(39.7%)	527,086	63,973	12.1% Charity Care	2,251,094	1,554,385	(696,709)	(44.8%)	2,713,081	461,987	17.0%
238,268	157,750	(80,518)	(51.0%)	(71,240)	(309,509)	434.5% Bad Debt	1,218,396	748,461	(469,935)	(62.8%)	1,063,987	(154,409)	(14.5%)
1,034,537	669,190	(365,347)	(54.6%)	874,027	(160,510)	(18.4%) Total Contractuals and Bad Debts	5,156,245	3,151,301	(2,004,944)	(63.6%)	5,433,272	277,027	5.1%
330,294	281,468	48,826	17.3%	350,362	(20,067)	(5.7%) Other Patient Revenue	1,595,831	1,313,418	282,413	21.5%	1,268,032	327,798	25.9%
676,462	587,214	89,248	15.2%	1,018,879	(342,417)	(33.6%) Net Patient Revenue	3,083,441	2,728,250	355,191	13.0%	3,805,092	(721,650)	(19.0%)
48.99%	60.23%			66.05%		Collection %	46.41%	59.75%			47.74%		
(365,091)	993,404	(1,358,495)	(136.8%)	919,530	(1,284,621)	(139.7%) Grant Funds	1,613,145	2,165,143	(551,998)	(25.5%)	1,360,155	252,990	18.6%
153,726	540,467	(386,741)	(71.6%)	-	153,726	0.0% Other Financial Assistance	531,353	3,569,166	(3,037,813)	(85.1%)	-	531,353	0.0%
26,487	45,034	(18,547)	(41.2%)	12,750	13,737	107.7% Other Revenue	42,017	225,170	(183,153)	(81.3%)	45,225	(3,208)	(7.1%)
(184,878)	1,578,905	(1,763,783)	(111.7%)	932,280	(1,117,158)	(119.8%) Total Other Revenues	2,186,515	5,959,479	(3,772,964)	(63.3%)	1,405,380	781,135	55.6%
491,584	2,166,119	(1,674,535)	(77.3%)	1,951,160	(1,459,575)	(74.8%) Total Revenues	5,269,956	8,687,729	(3,417,773)	(39.3%)	5,210,471	59,485	1.1%
						Direct Operational Expenses:							
1,221,763	1,124,524	(97,239)	(8.6%)	999,439	(222,324)	(22.2%) Salaries and Wages	5,881,107	6,010,083	128,976	2.1%	5,497,670	(383,438)	(7.0%)
356,664	316,931	(39,733)	(12.5%)	219,491	(137,173)	(62.5%) Benefits	1,669,162	1,629,712	(39,450)	(2.4%)	1,439,765	(229,397)	(15.9%)
35,869	51,229	15,360	30.0%	50,994	15,125	29.7% Purchased Services	224,019	242,591	18,572	7.7%	358,178	134,158	37.5%
33,191	106,518	73,327	68.8%	15,831	(17,360)	(109.7%) Medical Supplies	174,045	500,270	326,225	65.2%	112,957	(61,088)	(54.1%)
31,823	19,093	(12,730)	(66.7%)	18,269	(13,554)	(74.2%) Other Supplies	59,579	95,465	35,886	37.6%	56,944	(2,636)	(4.6%)
47,251	81,931	34,680	42.3%	93,803	46,552	49.6% Medical Services	296,984	384,805	87,821	22.8%	320,982	23,998	7.5%
59,708	59,109	(599)	(1.0%)	83,872	24,164	28.8% Drugs	331,480	277,606	(53,874)	(19.4%)	420,906	89,425	21.2%
3,370	7,308	3,938	53.9%	20,106	16,736	83.2% Repairs & Maintenance	22,664	36,540	13,876	38.0%	92,484	69,820	75.5%
79,693	118,766	39,073	32.9%	76,796	(2,897)	(3.8%) Lease & Rental	399,913	469,246	69,333	14.8%	434,698	34,785	8.0%
5,260	6,008	748	12.5%	2,264	(2,996)	(132.3%) Utilities	26,892	30,040	3,148	10.5%	21,795	(5,097)	(23.4%)
20,614	47,310	26,696	56.4%	14,317	(6,297)	(44.0%) Other Expense	110,743	181,480	70,737	39.0%	136,100	25,357	18.6%
3,290	4,293	1,003	23.4%	2,346	(944)	(40.3%) Insurance	18,101	21,465	3,364	15.7%	11,730	(6,371)	(54.3%)
1,898,496	1,943,020	44,524	2.3%	1,597,528	(300,968)	(18.8%) Total Operational Expenses	9,214,691	9,879,303	664,612	6.7%	8,904,209	(310,482)	(3.5%)
						Net Performance before Depreciation							
(1,406,912)	223,099	(1,630,011)	(730.6%)	353,631	(1,760,543)	(497.8%) & Overhead Allocations	(3,944,734)	(1,191,574)	(2,753,160)	231.1%	(3,693,737)	(250,997)	6.8%

District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses FOR THE FIFTH MONTH ENDED FEBRUARY 28, 2021

		Cur	rent Month							Fiscal Ye	ar To Date	2		
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
24,364	12,917	(11,447)	(88.6%)	14,064	(10,300)	(73.2%) Depreciation		122,119	64,585	(57,534)	(89.1%)	65,760	(56,359)	(85.7%)
						Overhead Allocations:								
1,469	2,464	994	40.4%	1,619	149	9.2% Risk Mgt		7,966	12,318	4,352	35.3%	7,906	(59)	(0.8%)
143,400	174,743	31,343	17.9%	(4,141)	(147,541)	3,562.5% Rev Cycle		800,185	873,717	73,532	8.4%	393,614	(406,571)	(103.3%)
974	3,301	2,327	70.5%	3,758	2,784	74.1% Internal Audit		7,069	16,503	9,434	57.2%	22,642	15,573	68.8%
15,866	17,713	1,847	10.4%	16,395	530	3.2% Home Office Facilities		82,139	88,566	6,427	7.3%	83,775	1,636	2.0%
30,888	28,478	(2,410)	(8.5%)	31,396	507	1.6% Administration		148,214	142,390	(5,824)	(4.1%)	145,231	(2,983)	(2.1%)
52,589	40,768	(11,821)	(29.0%)	18,562	(34,027)	(183.3%) Human Resources		230,579	203,842	(26,737)	(13.1%)	165,630	(64,950)	(39.2%)
12,353	14,775	2,422	16.4%	17,801	5,449	30.6% Legal		62,026	73,874	11,848	16.0%	67,762	5,736	8.5%
5,164	6,897	1,733	25.1%	5,786	622	10.7% Records		31,063	34,484	3,422	9.9%	27,275	(3,788)	(13.9%)
4,446	5,901	1,455	24.6%	10,559	6,112	57.9% Compliance		22,496	29,504	7,009	23.8%	41,096	18,600	45.3%
5,199	6,005	806	13.4%	-	(5,199)	0.0% Comm Engage Plan		27,873	30,023	2,149	7.2%	-	(27,873)	0.0%
63,708	71,027	7,319	10.3%	-	(63,708)	0.0% IT Operations		311,583	355,133	43,550	12.3%	-	(311,583)	0.0%
5,356	7,237	1,881	26.0%	-	(5,356)	0.0% IT Security		31,443	36,186	4,743	13.1%	-	(31,443)	0.0%
17,704	34,638	16,934	48.9%	-	(17,704)	0.0% IT Applications		133,748	173,192	39,444	22.8%	-	(133,748)	0.0%
36,233	40,184	3,951	9.8%	-	(36,233)	0.0% Security Services		186,573	200,920	14,348	7.1%	-	(186,573)	0.0%
58,241	104,156	45,915	44.1%	-	(58,241)	0.0% IT EPIC		272,067	520,780	248,713	47.8%	-	(272,067)	0.0%
21,010	27,135	6,124	22.6%	16,602	(4,409)	(26.6%) Finance		120,869	135,674	14,805	10.9%	128,776	7,907	6.1%
6,566	8,618	2,053	23.8%	6,138	(428)	(7.0%) Public Relations		31,169	43,091	11,922	27.7%	45,103	13,934	30.9%
9,636	7,115	(2,521)	(35.4%)	74,524	64,888	87.1% Information Technology		42,865	35,575	(7,290)	(20.5%)	349,654	306,789	87.7%
5,117	4,080	(1,037)	(25.4%)	(1,902)	(7,019)	369.0% Corporate Quality		24,456	20,400	(4,055)	(19.9%)	5,951	(18,504)	(310.9%)
7,267	9,628	2,361	24.5%	(1,043)	(8,310)	796.9% Project MGMT Office		37,156	48,140	10,983	22.8%	20,554	(16,602)	(80.8%)
925	1,122	196	17.5%	1,878	952	50.7% Managed Care Contract		4,985	5,608	622	11.1%	11,378	6,393	56.2%
504,111	615,984	111,874	18.2%	197,929	(306,181)	(154.7%) Total Overhead Allocations		2,616,523	3,079,921	463,397	15.0%	1,516,347	(1,100,176)	(72.6%)
2,426,971	2,571,921	144,950	5.6%	1,809,522	(617,449)	(34.1%) Total Expenses	:	11,953,333	13,023,809	1,070,476	8.2%	10,486,315	(1,467,018)	(14.0%)
\$ (1,935,387	\$ (405,802) \$	(1,529,585)	376.9% \$	141,638	\$ (2,077,025)	(1,466.4%) Net Margin	\$	(6,683,377) \$	(4,336,080) \$	(2,347,297)	54.1%	\$ (5,275,844)	\$ (1,407,533)	26.7%
-	19,125	19,125	100.0%	200	200	100.0% Capital		-	614,835	614,835	100.0%	9,407	9,407	100.0%
-	-	-	0.0%	-	-	0.0% Capital Contributions								
\$ 280,000	\$ 430,000 \$	150,000	34.9% \$	-	\$ (280,000)	0.0% General Fund Support/ Transfer In	\$	4,856,903 \$	5,000,000 \$	143,097	2.9%	\$ 5,365,786	\$ 508,883	9.5%

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses by Location FOR THE FIFTH MONTH ENDED FEBRUARY 28, 2021

FOR THE FIFTH MONTH ENDED FEBRUARY 28, 2021	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
Gross Patient Revenue	-	557,793	777,923	58	374	1,336,148
Contractual Allowances	_	138,260	316,483	919	539	456,201
Charity Care	-	347,007	284,246	145	418	631,816
Bad Debt	-	23,743	110,641	1,360	966	136,710
Total Contractual Allowances and Bad Debt	-	509,010	711,370	2,425	1,923	1,224,728
Other Patient Revenue	-	299,267	132,903	63,590	103,567	599,327
Net Patient Revenue	-	348,050	199,456	61,223	102,018	710,747
Collection %	-	62.40%	25.64%	0.00%	0.00%	53.19%
Grant Funds	22,013	95,503	51,372	68,471	26,008	263,367
Other Financial Assistance	30,060	67,716	20,051	84,227	34,642	236,695
Other Revenue	-	-	-	-	-	-
Total Other Revenues	52,073	163,219	71,423	152,698	60,650	500,062
Total Revenues	52,073	511,269	270,879	213,920	162,668	1,210,809
Direct Operational Expenses:						
Salaries and Wages	158,079	390,825	204,937	257,495	114,557	1,125,893
Benefits	38,968	116,022	57,214	69,203	34,894	316,301
Purchased Services	-	3,056	4,511	2,442	3,442	13,451
Medical Supplies	-	15,864	18,266	511	1,709	36,351
Other Supplies	294	362	224	-	14	894
Drugs	-	- 797	-	-	1.013	2 025
Repairs & Maintenance Lease & Rental	-		805	221	1,012	2,835
Utilities	-	45,958 1,871	27,167 1,923	25,500 808	13,385 4,087	112,010
Other Expense	87	5,082	3,399	4,765	2,915	8,689 16,247
Insurance	-	-	3,399	4,703	2,913	203
Total Operational Expenses	197,428	579,837	318,448	360,945	176,217	1,632,875
Net Performance before Depreciation &						
Overhead Allocations	(145,355)	(68,568)	(47,569)	(147,025)	(13,550)	(422,066)
Depreciation	-	9,734	4,604	4,178	17,963	36,479
Overhead Allocations:						
Risk Mgt	137	464	294	286	139	1,320
Rev Cycle	-	57,873	36,704	35,725	17,289	147,591
Internal Audit	122	412	261	254	123	1,172
Home Office Facilities	9,083	- 0.022				9,083
Administration Human Resources	2,551 3,010	8,633 13,445	5,475 7,525	5,329 9,031	2,579 3,010	24,567 36,022
Legal	1,067	3,613	2,291	2,230	1,079	10,281
Records	535	1,809	1,147	1,117	541	5,149
Compliance	387	1,310	831	809	391	3,729
Comm Engage Plan	480	1,624	1,030	1,002	485	4,620
IT Operations	5,362	18,149	11,510	11,203	5,422	51,646
IT Security	541	1,831	1,162	1,131	547	5,212
IT Applications	2,302	7,790	4,941	4,809	2,327	22,169
Security Services	-	12,870	8,163	7,945	3,845	32,823
IT EPIC	4,682	15,847	10,050	9,783	4,734	45,096
Finance	2,080	7,040	4,465	4,346	2,103	20,035
Public Relations	536	1,815	1,151	1,121	542	5,166
Information Technology	738	2,497	1,583	1,541	746	7,105
Corporate Quality	421	1,424	903	879	426	4,054
Project MGMT Office	639	2,164	1,373	1,336	647	6,159
Managed Care Contract	-	361	229	223	108	919
Total Overhead Allocations	34,673	160,972	101,089	100,100	47,083	443,918
Total Expenses	232,101	750,543	424,141	465,224	241,263	2,113,272
Net Margin \$	(180,028)	(239,274) \$	(153,262) \$	(251,303) \$	(78,595) \$	(902,462)
Capital	-	-		-	-	
Capital Contributions			-			
General Fund Support/ Transfer In \$	1,113,123	_	_		_	1,113,123
3	1,113,123		-			1,113,123

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses FOR THE FIFTH MONTH ENDED FEBRUARY 28, 2021

Current Month

Fiscal Year To Date

Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
215,258	276,065	(60,807)	(22.0%)	464,225	(248,967)	(53.6%) Gross Patient Revenue	1,336,148	1,341,613	(5,465)	(0.4%)	1,847,244	(511,095)	(27.7%)
71,662	44,913	(26,749)	(59.6%)	38,162	(33,500)	(87.8%) Contractual Allowances	456,201	219,046	(237,155)	(108.3%)	225,859	(230,342)	(102.0%)
75,814	159,017	83,203	52.3%	228,451	152,636	66.8% Charity Care	631,816	771,997	140,181	18.2%	1,025,439	393,623	38.4%
51,318	17,715	(33,603)	(189.7%)	105,294	53,976	51.3% Bad Debt	136,710	85,321	(51,389)	(60.2%)	154,969	18,259	11.8%
198,794	221,645	22,851	10.3%	371,906	173,113	46.5% Total Contractuals and Bad Debts	1,224,728	1,076,364	(148,364)	(13.8%)	1,406,267	181,539	12.9%
108,737	100,069	8,668	8.7%	163,732	(54,995)	(33.6%) Other Patient Revenue	599,327	489,074	110,253	22.5%	550,000	49,326	9.0%
125,202	154,489	(29,287)	(19.0%)	256,051	(130,849)	(51.1%) Net Patient Revenue	710,747	754,323	(43,576)	(5.8%)	990,977	(280,230)	(28.3%)
58.16%	55.96%			55.16%		Collection %	53.19%	56.23%			53.65%		
(264,430)	212,603	(477,033)	(224.4%)	237,103	(501,533)	(211.5%) Grant Funds	263,367	456,981	(193,614)	(42.4%)	309,510	(46,143)	(14.9%)
25,432	-	25,432	0.0%	-	25,432	0.0% Other Financial Assistance	236,695	-	236,695	0.0%	-	236,695	0.0%
	-	-	0.0%	-	-	0.0% Other Revenue	-	-	-	0.0%	-	-	0.0%
(238,998)	212,603	(451,601)	(212.4%)	237,103	(476,101)	(200.8%) Total Other Revenues	500,062	456,981	43,081	9.4%	309,510	190,552	61.6%
(113,797)	367,092	(480,889)	(131.0%)	493,154	(606,950)	(123.1%) Total Revenues	1,210,809	1,211,304	(495)	(0.0%)	1,300,487	(89,678)	(6.9%)
						Direct Operational Expenses:							
201,978	204,551	2,573	1.3%	218,272	16,294	7.5% Salaries and Wages	1,125,893	1,093,783	(32,110)	(2.9%)	1,170,641	44,748	3.8%
64,068	54,103	(9,965)	(18.4%)	45,520	(18,548)	(40.7%) Benefits	316,301	279,373	(36,928)	(13.2%)	304,115	(12,186)	(4.0%)
1,877	3,185	1,308	41.1%	8,980	7,103	79.1% Purchased Services	13,451	15,734	2,283	14.5%	51,688	38,237	74.0%
2,435	13,082	10,647	81.4%	32,610	30,175	92.5% Medical Supplies	36,351	63,623	27,272	42.9%	81,493	45,142	55.4%
457	7,425	6,968	93.8%	505	48	9.5% Other Supplies	894	37,225	36,331	97.6%	5,700	4,806	84.3%
-	-, .23	-	0.0%	-	-	0.0% Medical Services	-	-	-	0.0%	-	-	0.0%
-	68	68	100.0%	68	68	100.0% Drugs	_	324	324	100.0%	91	91	100.0%
147	2,321	2,174	93.7%	4,751	4,604	96.9% Repairs & Maintenance	2,835	11,605	8,770	75.6%	19,537	16,701	85.5%
22,400	26,590	4,190	15.8%	23,390	990	4.2% Lease & Rental	112,010	117,706	5,696	4.8%	126,755	14,745	11.6%
1,025	1,333	308	23.1%	1,004	(20)	(2.0%) Utilities	8,689	6,665	(2,024)	(30.4%)	4,878	(3,811)	(78.1%)
6,204	5,493	(711)	(12.9%)	2,911	(3,292)	(113.1%) Other Expense	16,247	28,470	12,223	42.9%	15,204	(1,044)	(6.9%)
41	41	` o´	0.9%	31	(10)	(31.2%) Insurance	203	205	2	0.9%	155	(48)	(31.2%)
300,631	318,192	17,561	5.5%	338,043	37,411	11.1% Total Operational Expenses	1,632,875	1,654,713	21,838	1.3%	1,780,257	147,381	8.3%
						Net Performance before							
(414,428)	48,900	(463,328)	(947.5%)	155,111	(569,539)	(367.2%) Depreciation & Overhead Allocations	(422,066)	(443,409)	21,343	(4.8%)	(479,770)	57,704	(12.0%)

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses FOR THE FIFTH MONTH ENDED FEBRUARY 28, 2021

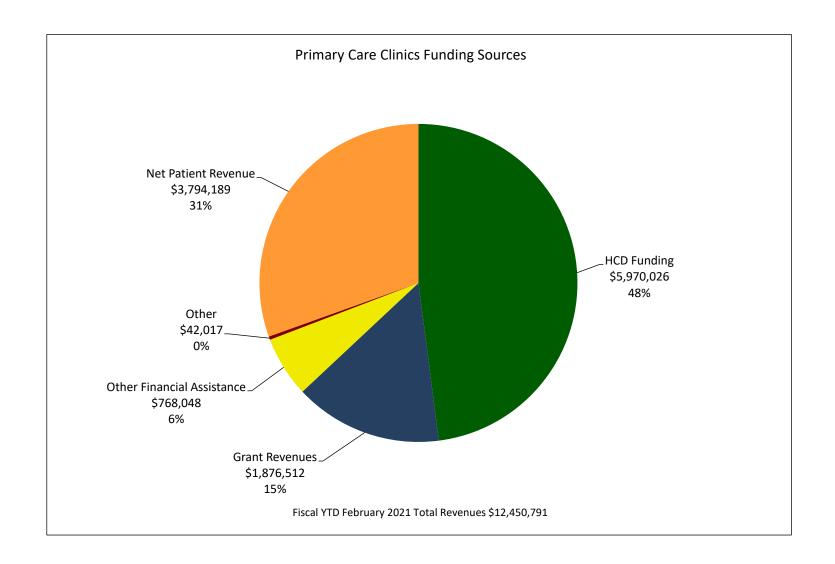
Current Month

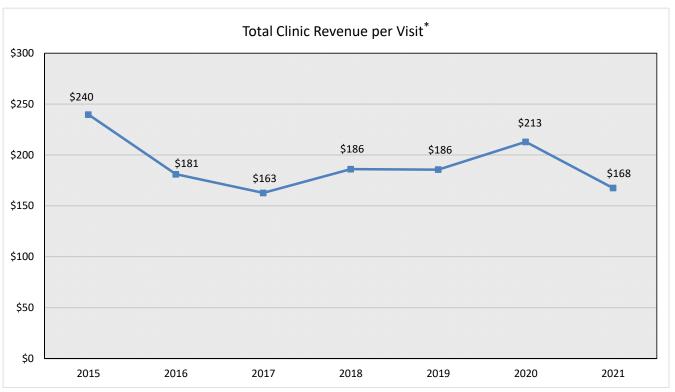
Fiscal Year To Date

Act	tual	Budget	Variance	%	Prior Year	Variance	<u> </u>	Actual	Budget	Variance	%	Prior Year	Variance	%
	7,342	4,417	(2,925)	(66.2%)	5,291	(2,051)	(38.8%) Depreciation	36,479	22,085	(14,394)	(65.2%)	22,741	(13,738)	(60.4%)
							Overhead Allocations:							
	244	411	168	40.8%	350	106	30.3% Risk Mgt	1,320	2,056	736	35.8%	1,708	387	22.7%
	26,449	32,224	5,774	17.9%	(957)	(27,406)	2,863.9% Rev Cycle	147,591	161,119	13,528	8.4%	90,950	(56,641)	(62.3%)
	161	551	390	70.7%	812	650	80.1% Internal Audit	1,172	2,755	1,583	57.5%	4,890	3,719	76.0%
	1,754	2,055	301	14.6%	1,950	195	10.0% Home Office Facilities	9,083	10,277	1,194	11.6%	9,962	880	8.8%
	5,120	4,754	(366)	(7.7%)	6,781	1,661	24.5% Administration	24,567	23,770	(797)	(3.4%)	31,367	6,800	21.7%
	8,216	6,425	(1,791)	(27.9%)	4,112	(4,103)	(99.8%) Human Resources	36,022	32,124	(3,897)	(12.1%)	36,696	674	1.8%
	2,048	2,466	419	17.0%	3,845	1,797	46.7% Legal	10,281	12,332	2,051	16.6%	14,635	4,354	29.8%
	856	1,151	295	25.7%	1,250	394	31.5% Records	5,149	5,757	608	10.6%	5,891	742	12.6%
	737	985	248	25.2%	2,280	1,543	67.7% Compliance	3,729	4,925	1,197	24.3%	8,876	5,147	58.0%
	862	1,002	141	14.0%	=	(862)	0.0% Comm Engage Plan	4,620	5,012	392	7.8%	-	(4,620)	0.0%
	10,560	11,857	1,297	10.9%	=	(10,560)	0.0% IT Operations	51,646	59,284	7,638	12.9%	-	(51,646)	0.0%
	888	1,208	320	26.5%	-	(888)	0.0% IT Security	5,212	6,041	829	13.7%	-	(5,212)	0.0%
	2,935	5,782	2,848	49.3%	-	(2,935)	0.0% IT Applications	22,169	28,912	6,743	23.3%	-	(22,169)	0.0%
	6,374	7,067	693	9.8%	-	(6,374)	0.0% Security Services	32,823	35,337	2,514	7.1%	-	(32,823)	0.0%
	9,654	17,387	7,734	44.5%	-	(9,654)	0.0% IT EPIC	45,096	86,937	41,840	48.1%	-	(45,096)	0.0%
	3,483	4,530	1,047	23.1%	3,586	103	2.9% Finance	20,035	22,649	2,614	11.5%	27,813	7,779	28.0%
	1,088	1,439	350	24.4%	1,326	237	17.9% Public Relations	5,166	7,193	2,027	28.2%	9,741	4,575	47.0%
	1,597	1,188	(409)	(34.5%)	16,096	14,499	90.1% Information Technology	7,105	5,939	(1,166)	(19.6%)	75,519	68,414	90.6%
	848	681	(167)	(24.5%)	(411)	(1,259)	306.5% Corporate Quality	4,054	3,405	(648)	(19.0%)	1,285	(2,768)	(215.3%)
	1,205	1,607	403	25.1%	(225)	(1,430)	634.8% Project MGMT Office	6,159	8,036	1,877	23.4%	4,439	(1,719)	(38.7%)
	171	207	36	17.5%	434	263	60.7% Managed Care Contract	919	1,034	115	11.1%	2,629	1,710	65.0%
	85,248	104,979	19,731	18.8%	41,227	(44,021)	(106.8%) Total Overhead Allocations	443,918	524,895	80,978	15.4%	326,402	(117,515)	(36.0%)
3	93,221	427,588	34,367	8.0%	384,561	(8,660)	(2.3%) Total Expenses	2,113,272	2,201,693	88,422	4.0%	2,129,399	16,128	0.8%
ė /F	607,018) \$	(60,496) \$	(446,522)	738.1% \$	108,593 \$	(615,611)	(566.9%) Net Margin	\$ (902,462) \$	(990,389) \$	87,927	(8.9%)	\$ (828,912) \$	(73,550)	9.00/
<u>э</u> (5	101,U10J \$	(00,430) \$	(440,322)	/30.170 \$	100,553 \$	(013,011)	(300.370) INEL INIGIBIII	3 (302,402) \$	(220,302) \$	01,341	(0.3%)	→ (020,312) \$	(/3,330)	8.9%
	-	-	-	0.0%	(12,780)	(12,780)	100.0% Capital		-	-	0.0%	-	-	0.0%
\$ 4	20,000 \$	57,000 \$	(363,000)	(636.8%) \$	- \$	(420,000)	0.0% General Fund Support/ Transfer In	\$ 1,113,123 \$	974,000 \$	(139,123)	(14.3%)	\$ 942,044 \$	(171,079)	(18.2%)



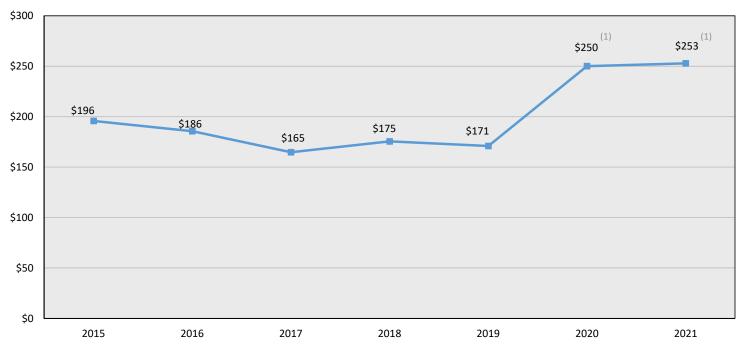
Clinic Visits - Adults and Pediatrics	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
West Palm Beach	1,227	929	1,068	836	879								4,939	2,747	79.8%	8,383
Delray	1,061	883	989	776	582								4,291	3,015	42.3%	5,550
Lantana	1,738	1,282	1,379	1,374	1,480								7,253	7,716	(6.0%)	8,748
Belle Glade	616	395	661	451	555								2,678	2,054	30.4%	4,217
Lewis Center	786	695	807	662	696								3,646	778	368.6%	1,242
Lake Worth & Women's Health Care	1,153	979	958	907	953								4,950	3,233	53.1%	6,573
Jupiter Clinic	602	407	468	450	527								2,454	1,771	38.6%	2,429
West Boca & Women's Health Care	786	679	730	641	666								3,502	1,815	92.9%	4,021
Mobile Van	16	-	-	1	-								17	66	(74.2%)	639
Mobile 2 Clinic	-	-	-	-	-								-	66	(100.0%)	
Mobile 3 Hero	-	-	-	-	-								-	66	(100.0%)	
Mangonia Park	259	203	198	224	261								1,145	447		373
Mangonia Park-Substance	_	-	_	_	_									592	(100.0%)	2,338
Total Clinic Visits	8244	6,452	7,258	6,322	6,599	-	-	-	-	-	-	-	34,875	24,366	43.1%	
Dental Visits																
West Palm Beach	467	334	427	172	159								1,559	2,090	(25.4%)	4,308
Lantana	447	358	473	466	495								2,239	3,024	(26.0%)	
Delray	-	-		-	-								-	1,514	(100.0%)	
Belle Glade	-	-	_	2	_								2	775	(99.7%)	1,626
Total Dental Visits	914	692	900	640	654	-	-	-	-	-	-	-	3,800	7,403	(48.7%)	
Total Medical and Dental Visits	9158	7,144	8,158	6,962	7,253	-	-	-	-	-	-	-	38,675	31,769	21.7%	56,157
Key Ratios																
Collection Ratio													15%			
Bad debt write off as a percentage of total billing													0%			
Collections per visit													25			
Charges Per Visit													171			
Percentage of A/R less than 120 days													64%			
Days in AR													49			
Mental Health Counselors (non-billable)																
West Palm Beach	_	2	-	1	-								3	312	(99.0%)	767
Delray	60	41	22	1	3								127	298	(57.4%)	445
Lantana	-	36	2	-	1								39	1,087	(96.4%)	
Belle Glade	26	18	41	21	14								120	141	(14.9%)	537
Mangonia Park	458	205	225	214	205								1,307	477	174.0%	1,168
Lewis Center	308	381	544	678	709								2,620	437	499.5%	
Lake Worth	12	-	1	-	-								13	339	(96.2%)	
Jupiter	_	_	_	_	-								_	-	0.0%	
West Boca	_	_	_		_								_	_	0.0%	
Mobile Van	-	-	-	-	-								-	167	(100.0%)	
Total Mental Health Screenings	864	683	835	915	932	-	-	-	-	-	-	-	4,229	3,258	29.8%	





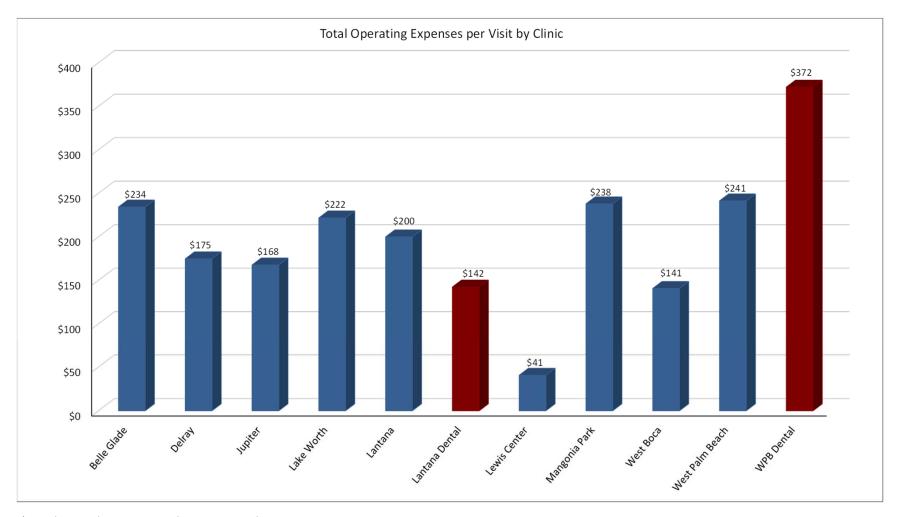
^{*} Based on total medical and dental visits

Total Clinic Operating Expense per Visit*



(1) Increase in expense per visit is due to lower visits in fiscal years 2020 and 2021 related to operational changes for Covid-19

^{*} Based on total medical, dental, and mental health visits



^{*} Based on Fiscal Year-to-Date February 2021 total operating expenses

^{**} Visits for the medical clinics include medical and mental health visits

DISTRICT CLINIC HOLDINGS, INC FINANCE COMMITTEE April 28, 2021

1.	Description:	District	Clinic	Holdings,	Inc.	Financial	Report	March
	2021							

2. Summary:

The March 2021 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for District Clinics Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statements presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes No No
Annual Net Revenue	N/A	Yes No
Annual Expenditures	N/A	Yes No

Darcy Dawis Chief Executive Officer 5. Reviewed/Approved by Committee:	ourchasing procedure:

DISTRICT CLINIC HOLDINGS, INC FINANCE COMMITTEE April 28, 2021

6. Recommendation:

Staff recommends that the Finance Committee approve the District Clinic Holdings, Inc. March 2021 YTD financial statements.

Approved for Legal sufficiency:

Christy Goddeau
Christy Goddeau
Interim General Counsel

Davy Davis
Darcy J Davis
Chief Executive Officer

AVP & Executive Director of Clinic and Pharmacy Services



MEMO

To: Finance Committee

From: Darcy J. Davis

Chief Executive Officer

Date: April 14, 2021

Subject: Management Discussion and Analysis as of March 2021 C.L. Brumback Primary Care Clinic Financial Statements.

The March statements represent the financial performance through the sixth month of the 2021 fiscal year for C.L. Brumback Primary Care Clinics. Total YTD revenue was unfavorable to budget by (\$4.2M) due primarily to timing of COVID-19 stimulus funds. Net patient revenue YTD was favorable to budget by \$346k. Expenses before depreciation were under budget by \$725k or 5.2% due mostly to positive variances in salaries and wages \$71k, medical supplies \$442k, other supplies \$95k, medical services \$96k, lease and rental \$96k, and other expense \$96k. Total YTD net margin was (\$9.1M) compared to budget of (\$6.0M) resulting in an unfavorable variance of (\$3.1M) or 52.1%.

The Medical clinics total YTD revenue was unfavorable to budget by (\$4.0M). This unfavorable variance resulted from the timing of COVID-19 related stimulus funding. Gross patient revenue was over budget by \$2.7M or 47.2%, which resulted from the Clinic efforts to respond to the pandemic offering telemedicine visits in addition to office visits. Clinic staff continue to provide countywide COVID-19 testing and vaccination. Total operating expenses of \$11.3M were favorable to budget of \$12.0M by \$681k or 5.7%. This positive variance is mostly related to salaries and wages \$97k, medical supplies \$409k, medical services \$96k, lease and rental \$91k, and other expense \$81k. Medical supplies, other supplies, lease and rental, and other expense are favorable to budget due to the usage timing and supplies purchases. Total YTD net margin was (\$7.9M) compared to budget of (\$4.9M) resulting in an unfavorable variance of (\$3.0M) or 61.0%.

The Dental clinics total YTD gross patient revenue was unfavorable to budget by (\$64k) or (3.9%). Total revenue of \$1.4M was under budget by \$214k due to timing of grant funds. Total operating expenses of \$2.0M were favorable to budget by \$44k or 2.2%. Total YTD net margin was (\$1.2M) compared to a budget loss of (\$1.1M) for an unfavorable variance of \$(122k) or 11.4%.

On the Comparative Statement of Net Position, due from other governments decreased from \$3.6M to \$1.2M. This balance is due mainly from Health Resources and Service Administration (HRSA). The District subsidy YTD for the Medical and Dental clinics are \$4.9M, and \$1.1M respectively for a combined subsidy of \$6.0M.

DISTRICT CLINIC HOLDINGS, INC. COMPARATIVE STATEMENT OF NET POSITION

	Mar 31, 2021	Feb 28, 2021	Increase (Decrease)
Assets	<u> </u>	· ·	
Cash and Cash Equivalents	(4,631,182)	(6,216,774)	\$ 1,585,592
Restricted Cash	221,426	221,426	-
Accounts Receivable, net	3,006,015	2,848,985	157,030
Due from Other Governments	1,158,322	3,620,057	(2,461,735)
Other Current Assets	76,141	83,420	(7,279)
Net Investment in Capital Assets	2,889,818	2,921,411	(31,593)
Total Assets	\$ 2,720,539	\$ 3,478,524	\$ (757,986)
Liabilities	·		
Accounts Payable	118,670	238,298	(119,628)
Deferred Revenue	1,364,027	649,044	714,983
Other Current Liabilities	1,572,356	1,629,731	(57,376)
Non-Current Liabilities	1,370,175	1,195,380	174,795
Total Liabilities	4,425,228	3,712,453	712,775
Deferred Inflows of Resources			
Deferred Inflows- Other Post Employment Benefits	\$ 474	\$ 474	\$ -
Net Position			
Net Investment in Capital Assets	2,889,818	2,921,411	(31,593)
Unrestricted	(4,594,981)	(3,155,814)	(1,439,168)
Total Net Position	(1,705,163)	(234,403)	(1,470,761)
Total Liabilities, Deferred Inflows of Resources			
and Net Position	\$ 2,720,539	\$ 3,478,524	\$ (757,986)

Note: Amounts may not foot due to rounding.

District Clinics Holdings, Inc. Statement of Revenues and Expenses FOR THE SIXTH MONTH ENDED MARCH 31, 2021

		Cur	rent Month						Fiscal Y	ear To Date	•		
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
1,870,757	1,355,214	515,543	38.0%	1,801,952	68,805	3.8% Gross Patient Revenue	9,850,761	7,262,960	2,587,801	35.6%	11,619,528	(1,768,766)	(15.2%)
543,358	243,723	(299,635)	(122.9%)	271,731	(271,627)	(100.0%) Contractual Allowances	2,686,314	1,311,224	(1,375,090)	(104.9%)	2,153,795	(532,520)	(24.7%)
530,618	529,522	(1,096)	(0.2%)	763,916	233,298	30.5% Charity Care	3,413,528	2,855,904	(557,624)	(19.5%)	4,502,435	1,088,907	24.2%
402,163	190,112	(212,051)	(111.5%)	266,273	(135,891)	(51.0%) Bad Debt	1,757,270	1,023,894	(733,376)	(71.6%)	1,485,229	(272,041)	(18.3%)
1,476,140	963,357	(512,783)	(53.2%)	1,301,919	(174,220)	(13.4%) Total Contractuals and Bad Debts	7,857,112	5,191,022	(2,666,090)	(51.4%)	8,141,458	284,346	3.5%
439,031	407,444	31,587	7.8%	363,607	75,425	20.7% Other Patient Revenue	2,634,189	2,209,936	424,253	19.2%	2,181,639	452,549	21%
833,649	799,301	34,348	4.3%	863,640	(29,991)	(3.5%) Net Patient Revenue	4,627,838	4,281,874	345,964	8.1%	5,659,709	(1,031,871)	(18.2%)
44.56%	58.98%			47.93%		Collection %	46.98%	58.95%			48.71%		
974,299	1,206,007	(231,708)	(19.2%)	797,135	177,163	22.2% Grant Funds	2,850,810	3,828,131	(977,321)	(25.5%)	2,466,800	384,011	15.6%
5,710	530,867	(525,157)	(98.9%)	-	5,710	0.0% Other Financial Assistance	773,758	4,100,033	(3,326,275)	(81.1%)	-	773,758	0.0%
13,061	45,034	(31,973)	(71.0%)	5,134	7,927	154.4% Other Revenue	55,078	270,204	(215,126)	(79.6%)	50,359	4,719	9.4%
993,070	1,781,908	(788,838)	(44.3%)	802,270	190,800	23.8% Total Other Revenues	3,679,647	8,198,368	(4,518,721)	(55.1%)	2,517,159	1,162,488	46.2%
1,826,719	2,581,209	(754,490)	(29.2%)	1,665,909	160,810	9.7% Total Revenues	8,307,485	12,480,242	(4,172,757)	(33.4%)	8,176,867	130,617	1.6%
						Direct Operational Expenses:							
1,551,730	1,525,574	(26,156)	(1.7%)	1,440,687	(111,042)	(7.7%) Salaries and Wages	8,558,729	8,629,440	70,711	0.8%	8,108,998	(449,731)	(5.5%)
406,226	394,140	(12,086)	(3.1%)	369,330	(36,896)	(10.0%) Benefits	2,391,690	2,303,225	(88,465)	(3.8%)	2,113,211	(278,479)	(13.2%)
151,018	55,514	(95,504)	(172.0%)	106,492	(44,526)	(41.8%) Purchased Services	388,488	313,839	(74,649)	(23.8%)	516,357	127,869	24.8%
41,196	129,435	88,239	68.2%	53,844	12,648	23.5% Medical Supplies	251,592	693,328	441,736	63.7%	248,294	(3,298)	(1.3%)
4,195	26,518	22,323	84.2%	11,678	7,483	64.1% Other Supplies	64,669	159,208	94,539	59.4%	74,322	9,653	13.0%
80,848	88,633	7,785	8.8%	74,266	(6,582)	(8.9%) Medical Services	377,833	473,438	95,605	20.2%	395,248	17,415	4.4%
49,636	64,012	14,376	22.5%	76,212	26,576	34.9% Drugs	381,116	341,942	(39,174)	(11.5%)	497,208	116,092	23.3%
6,010	9,629	3,619	37.6%	102,610	96,600	94.1% Repairs & Maintenance	31,509	57,774	26,265	45.5%	214,631	183,122	85.3%
106,287	127,111	20,824	16.4%	110,890	4,603	4.2% Lease & Rental	618,211	714,063	95,852	13.4%	672,344	54,133	8.1%
6,819	7,341	522	7.1%	4,694	(2,125)	(45.3%) Utilities	42,401	44,046	1,645	3.7%	31,368	(11,033)	(35.2%)
25,554	38,973	13,419	34.4%	17,735	(7,819)	(44.1%) Other Expense	152,545	248,923	96,378	38.7%	169,039	16,495	9.8%
3,331	4,334	1,003	23.1%	2,377	(954)	(40.1%) Insurance	21,635	26,004	4,369	16.8%	14,261	(7,373)	(51.7%)
2,432,851	2,471,214	38,363	1.6%	2,370,815	(62,036)	(2.6%) Total Operational Expenses	13,280,417	14,005,230	724,813	5.2%	13,055,281	(225,137)	(1.7%)
						Net Performance before Depreciation 8	š.						
(606,132)	109,995	(716,127)	(651.1%)	(704,906)	98,774	(14.0%) Overhead Allocations	(4,972,933)	(1,524,988)	(3,447,945)	226.1%	(4,878,413)	(94,520)	1.9%

District Clinics Holdings, Inc. Statement of Revenues and Expenses FOR THE SIXTH MONTH ENDED MARCH 31, 2021

	Current Month						Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	<u>%</u>	Actual	Budget	Variance	%	Prior Year	Variance	%
31,593	17,334	(14,259)	(82.3%)	19,355	(12,238)	(63.2%) Depreciation	190,190	104,004	(86,186)	(82.9%)	107,855	(82,336)	(76.3%)
						Overhead Allocations:							
4,413	2,875	(1,539)	(53.5%)	2,232	(2,182)	(97.8%) Risk Mgt	13,700	17,249	3,550	20.6%	11,846	(1,854)	(15.7%)
197,221	206,967	9,746	4.7%	191,748	(5,472)	(2.9%) Rev Cycle	1,144,996	1,241,803	96,806	7.8%	676,312	(468,684)	(69.3%)
1,246	3,852	2,605	67.6%	5,288	4,041	76.4% Internal Audit	9,487	23,109	13,622	58.9%	32,820	23,333	71.1%
20,104	19,768	(335)	(1.7%)	18,562	(1,542)	(8.3%) Home Office Facilities	111,325	118,611	7,285	6.1%	112,300	974	0.9%
44,102	33,232	(10,870)	(32.7%)	33,799	(10,303)	(30.5%) Administration	216,883	199,392	(17,491)	(8.8%)	210,397	(6,486)	(3.1%)
77,147	47,193	(29,954)	(63.5%)	43,414	(33,733)	(77.7%) Human Resources	343,748	283,160	(60,589)	(21.4%)	245,740	(98,008)	(39.9%)
25,673	17,241	(8,431)	(48.9%)	16,997	(8,676)	(51.0%) Legal	97,980	103,448	5,468	5.3%	99,395	1,415	1.4%
8,062	8,048	(14)	(0.2%)	7,290	(773)	(10.6%) Records	44,274	48,289	4,016	8.3%	40,455	(3,819)	(9.4%)
8,271	6,886	(1,385)	(20.1%)	7,333	(937)	(12.8%) Compliance	34,495	41,316	6,821	16.5%	57,305	22,810	39.8%
6,624	7,007	382	5.5%	-	(6,624)	0.0% Comm Engage Plan	39,118	42,041	2,923	7.0%	-	(39,118)	0.0%
109,310	82,884	(26,427)	(31.9%)	-	(109,310)	0.0% IT Operations	472,540	497,301	24,762	5.0%	-	(472,540)	0.0%
7,634	8,445	811	9.6%	-	(7,634)	0.0% IT Security	44,289	50,672	6,383	12.6%	-	(44,289)	0.0%
34,133	40,421	6,288	15.6%	-	(34,133)	0.0% IT Applications	190,050	242,525	52,475	21.6%	-	(190,050)	0.0%
47,158	47,251	93	0.2%	-	(47,158)	0.0% Security Services	266,553	283,508	16,955	6.0%	-	(266,553)	0.0%
180,108	121,543	(58,564)	(48.2%)	-	(180,108)	0.0% IT EPIC	497,272	729,260	231,989	31.8%	-	(497,272)	0.0%
25,741	31,665	5,923	18.7%	44,494	18,752	42.1% Finance	166,645	189,988	23,343	12.3%	201,083	34,438	17.1%
9,625	10,057	431	4.3%	6,968	(2,657)	(38.1%) Public Relations	45,961	60,341	14,381	23.8%	61,813	15,852	25.6%
10,196	8,303	(1,893)	(22.8%)	92,458	82,262	89.0% Information Technology	60,165	49,817	(10,349)	(20.8%)	517,630	457,465	88.4%
6,203	4,761	(1,442)	(30.3%)	2,714	(3,489)	(128.6%) Corporate Quality	34,712	28,567	(6,146)	(21.5%)	9,951	(24,762)	(248.8%)
9,555	11,235	1,680	15.0%	11,455	1,899	16.6% Project MGMT Office	52,871	67,411	14,541	21.6%	36,448	(16,422)	(45.1%)
508	1,328	820	61.8%	2,379	1,871	78.6% Managed Care Contract	6,412	7,970	1,557	19.5%	16,386	9,973	60.9%
833,035	720,963	(112,072)	(15.5%)	487,131	(345,905)	(71.0%) Total Overhead Allocations	3,893,476	4,325,779	432,303	10.0%	2,329,880	(1,563,596)	(67.1%)
3,297,479	3,209,511	(87,968)	(2.7%)	2,877,301	(420,178)	(14.6%) Total Expenses	17,364,084	18,435,013	1,070,929	5.8%	15,493,015	(1,871,069)	(12.1%)
\$ (1,470,760) \$	(628,302) \$	(842,458)	134.1%	\$ (1,211,391)	\$ (259,369)	21.4% Net Margin	\$ (9,056,599) \$	(5,954,771) \$	(3,101,828)	52.1%	\$ (7,316,148)	\$ (1,740,451)	23.8%
-	19,125	19,125	100.0%	-	-	0.0% Capital	-	633,960	633,960	100.0%	9,407	9,407	100.0%
\$ - \$	649,000 \$	649,000	100.0%	\$ 909,870	\$ 909,870	100.0% General Fund Support/ Transfer In	\$ 5,970,026 \$	6,623,000 \$	652,974	9.9%	\$ 7,217,700	\$ 1,247,675	17.3%

District Clinics Holdings, Inc. Statement of Revenues and Expenses by Month

	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Year to Date
Gross Patient Revenue	1,842,091	1,535,619	1,685,042	1,321,289	1,595,963	1,870,757	-	-	-	-	-	-	9,850,761
Contractual Allowances	509,972	470,624	453,962	303,580	404,818	543,358	_	_	_	-	_	_	2,686,314
Charity Care	158,009	-	1,751,178	434,796	538,927	530,618	-	-	-	_	_	-	3,413,528
Bad Debt	788,060	799,873	(860,761)	338,348	289,586	402,163	-	-	-	_	_	-	1,757,270
Sud Sest	700,000	,,,,,,,	(000,701)	330,310	203,300	102,203							2,737,270
Other Patient Revenue	414,367	286,936	350,651	704,172	439,031	439,031	-	-	-	-	-	-	2,634,189
Net Patient Revenue	800,416	552,056	691,315	948,737	801,664	833,649	-	-	-	_	-	-	4,627,838
Collections %	43.45%	35.95%	41.03%	71.80%	50.23%	44.56%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	46.98%
Grant Funds	104,059	-	130,321	2,271,653	(629,521)	974,299	-	-	-	-	-	-	2,850,810
Other Financial Assistance	-	-	588,890	-	179,158	5,710	-	-	-	-	-	-	773,758
Other Revenue	9,732	1,689	3,302	809	26,487	13,061	-	-	-	-	-	-	55,078
Total Other Revenues	113,791	1,689	722,512	2,272,462	(423,876)	993,070	-	-	-	-	-	-	3,679,647
Total Revenues	914,207	553,745	1,413,827	3,221,199	377,788	1,826,719		-	-	-	-		8,307,485
Direct Operational Expenses:													
Salaries and Wages	1,612,557	1,177,306	1,310,859	1,482,538	1,423,741	1,551,730	-	-	-	-	-	-	8,558,729
Benefits	394,482	358,883	404,282	407,085	420,732	406,226	-	-	-	-	-	-	2,391,690
Purchased Services Medical Supplies	35,150 19,841	59,503 24,253	33,586 46,148	71,484 84,529	37,746 35,626	151,018 41,196	-	-	-	-	-	-	388,488 251,592
Other Supplies	2,686	4,538	8,638	12,332	32,280	4,195	-	-	-	-	-	-	64,669
Medical Services	92,709	55,338	56,152	45,535	47,251	80,848			-	-	-	-	377,833
Drugs	82,365	73,242	60,219	55,947	59,708	49,636							381,116
Repairs & Maintenance	6,725	4,061	3,703	7,491	3,518	6,010	_	_	_	_	_	_	31,509
Lease & Rental	105,605	104,935	96,815	102,475	102,093	106,287	-	-	-	_	_	-	618,211
Utilities	5,024	10,320	7,438	6,515	6,285	6,819	_	_	_	_	_	-	42,401
Other Expense	26,726	23,914	19,350	30,184	26,817	25,554		-	-		-	-	152,545
Insurance	3,716	3,716	2,892	4,649	3,331	3,331	-	-	-	-	-	-	21,635
Total Operational Expenses	2,387,586	1,900,008	2,050,081	2,310,763	2,199,128	2,432,851	-	-	-	-	-	-	13,280,417
Net Performance before Depreciation &													
Overhead Allocations	(1,473,379)	(1,346,263)	(636,254)	910,436	(1,821,340)	(606,132)	-	-	-	_	-	-	(4,972,933)
Depreciation	20,995												190,190
Depreciation	20,995	42,335	31,665	31,896	31,706	31,593	-	-	-	-	-	-	190,190
Overhead Allocations:													
Risk Mgt	2,012	1,749	1,914	1,899	1,713	4,413	-	-	-	-	-	-	13,700
Rev Cycle	215,318	177,247	193,553	191,807	169,849	197,221	-	-	-	-	-	-	1,144,996
Internal Audit	261	2,616	2,029	2,200	1,135	1,246	-	-	-	-	-	-	9,487
Home Office Facilities	17,338	17,140	20,876	18,248	17,620	20,104	-	-	-	-	-	-	111,325
Administration	23,989	26,119	37,026	49,639	36,008	44,102	-	-	-	-	-	-	216,883
Human Resources	42,681 10,774	36,896	77,803	48,416	60,805	77,147	-	-	-	-	-	-	343,748
Legal Records	7,126	17,493	15,799 8,070	13,841 7,478	14,400 6,020	25,673 8,062	-	-	-	-	-	-	97,980 44,274
Compliance	4,813	7,518 5,086	3,125	8,017	5,183	8,271	-			-		-	34,495
Comm Engage Plan	6,756	6,116	6,940	6,621	6,060	6,624	_	_	_	_	_	_	39,118
IT Operations	50,805	70,691	70,850	96,616	74,267	109,310	-	-	-	_	_	-	472,540
IT Security	7,989	5,317	9,366	7,739	6,244	7,634		-	-		-		44,289
IT Applications	23,045	40,862	27,197	44,176	20,639	34,133		-	-		-		190,050
Security Services	42,428	41,825	46,136	46,399	42,607	47,158	-	-	-	-	-	-	266,553
IT EPIC	48,185	53,582	65,588	81,914	67,894	180,108	-	-	-	-	-	-	497,272
Finance	29,725	28,440	28,580	29,666	24,493	25,741	-	-	-	-	-	-	166,645
Public Relations	11,466	8,342	3,617	5,257	7,654	9,625	-	-	-	-	-	-	45,961
Information Technology	9,827	8,743	9,357	10,810	11,233	10,196	-	-	-	-	-	-	60,165
Corporate Quality	5,104	7,241	4,957	5,242	5,965	6,203	-	-	-	-	-	-	34,712
Project MGMT Office	7,800	8,679	9,051	9,313	8,472	9,555	-	-	-	-	-	-	52,871
Managed Care Contract	1,205	1,157	1,243	1,204	1,096	508	-	-	-	-	-	-	6,412
Total Overhead Allocations	568,646	572,859	643,078	686,500	589,359	833,035		-	-	<u> </u>	-	-	3,893,476
Total Expenses	2,977,227	2,515,202	2,724,824	3,029,159	2,820,193	3,297,479	-	-		<u> </u>	<u> </u>	<u> </u>	17,364,084
Net Margin	\$ (2,063,020) \$	(1,961,457) \$	(1,310,997) \$	192,040 \$	(2,442,405) \$	(1,470,760) \$	- \$	- \$	- \$				\$ (9,056,599)
Capital	-	13,568	3,078	(16,646)	-	-	-	-	-	-	-	-	
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	2,042,025	-	3,228,001	-	700,000	-	-	-	-	-	-	-	\$ 5,970,026

District Clinics Holdings, Inc.- Medical Statement of Revenues and Expenses by Location FOR THE SIXTH MONTH ENDED MARCH 31, 2021

Concess 1,000,000 1,000,000 1,		Administration	Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Van Warrior	Mobile Van Scout	Mobile Van Hero	Total
The strate of th	iross Patient Revenue	-		1,672,382									-	-	8,273,609.8
Instry Serve	ontractual Allowances	_	322,341	508,536	200,671	118,938	118,690	307,603	166,607	310,695	86,265	(9,069)	-	-	2,131,2
set poet of the fire from the fore of the fire from the fire		-											-	-	2,705,4
The Parker Norwald Members (1988) (1972) (1974) (1975) (19	The state of the s	-											-	-	1,569,4
Part	otal Contractual Allowances and Bad Debt	-	883,989	1,257,226	704,159	428,018	779,090	915,676	416,442	532,507	479,582	9,517	-	-	6,406,2
Secretarion 1,000	Other Patient Revenue	-	346,053	381,014	242,486	128,246	205,140	220,994	105,013	120,065	123,360	47,703	-	-	1,920,0
Second Process 1981-16 227,219 233,227	let Patient Revenue	-	558,881	796,171	474,893	347,031	258,183	499,388	283,226	404,753	122,274	42,677	-	-	3,787,4
The Free Process (1988) 1,922 (1971) 1,926 (1978) 1,924 (follection %	0.00%	50.95%	47.61%	50.71%	53.65%	31.03%	41.82%	47.63%	49.53%	25.55%	950.22%	0.00%	0.00%	45.7
the Research (2,27 9,90 5,441 8,44 18,346 18 18 5,506 2,273 14,495 13 1 15 15 15 15 15 15 15 15 15 15 15 15 1		,						246,112	103,957	107,653		62,639	(66,977)		2,387,3
The Professional Series of Series (1965) (1965) (1965) (1966) (1965) (1966) (19							,					31,070		138,230	699,
The Revenue 1 1,000 1,00	ther Revenue	7,527	9,990	5,341	8,844	8,346	58	5,626	2,823	6,495	13	-	15		55,0
Informative methods Agents in 1900,338 Bel 190 1905,837 553,741 Med 268 190,405 814,760 22,128 Jel 190,305 Med 11,130 27,304 11,1478 7,200 merits (71,1579 24,258) 22,058 197,97 14,4018 92,273 24,5811 87,97 10,080 134,500 46,388 5,77 3,328 2,014 Med 24,081 190,405 190,40	otal Other Revenues	916,574	299,132	486,696	192,103	187,686	77,310	226,842	118,956	108,534	213,419	93,709	64,283	156,563	3,141,8
Seminary 1,003.38 846,100 1,055.877 563,741 594,08 199,429 194,769 122,128 349,028 484,411 13,99 27,08 13,478 7.200 1,068 14,660 48,583 5,975 3,082 2,048	otal Revenues	916,574	858,013	1,282,867	666,996	534,717	335,493	726,230	402,182	513,287	335,693	136,386	64,283	156,563	6,929,2
emelts (15,154) 24,258 29,386 167,957 144,048 59,27 245,811 5,745 100,089 134,600 48,818 5,975 3,326 2014 windows ferriews (178,284) 22,233 47,954 153,252 23,111 2,139 27,768 14,535 18,317 11,700 14,61 14,16 14	irect Operational Expenses:														
urchased Services 178,284 22,233 47,954 18,532 23,111 8,133 27,768 14,133 13,17 11,730 1,416 1,416 14,161 272 20,06 14,161 272 20,06 14,161 272 20,06 14,161 272 20,06 14,161 272 20,06 14,161 272 20,06 14,161 272 20,06 14,161 272 20,06 14,161 272 20,06 20,06 20,07 20,0	alaries and Wages	1,900,338	846,190	1,055,837	563,741	494,248	199,429	814,769	322,128	349,928	484,411	131,393	27,304	13,478	7,203,1
Interial Supplies (4,460 1,707 15,852 13,251 11,291 21,201 15,000 15,000 12,240 15,000 12,000	enefits	475,154	242,958	299,586	167,957	144,948	58,273	245,811	85,745	100,869	134,600	48,838	5,975	3,826	2,014,5
ther Supplies (a) 0,27 10,53 1,807 1,021 2,728 1,109 1,217 807 2,78 4,710 95 2,004 2,473 3,157 10,105 10,105 11,105															374,5
refectal persenses															206,4
reging shart man and shart man													2,004	2,473	63,7
Repairs & Maintenance - 1.054 1.256 1.704 2.485 1.037 2.40 1.111 3.772 2.140 758 2.245 8.52 2.45 2.45		24,050		,			13,658						-	-	377,8
seake Retral		-											-	-	381,1
TRIBLES	•	-													27,6
ther the presence of the prese		-										100	35	110	483,7
surance 3,224 2,460 2,50 1,355 - 1,579 859 955 444 3,880 1,649 2,637 21,		-						,		,		-	-	-	32,0
tel Operational Expenses 2,767,217 1,418,617 1,733,929 907,318 794,840 309,075 1,323,847 504,244 593,457 703,343 193,406 45,341 26,367 11,321, tel Performance before Depreciation & Noverhead Allocations (1,850,643) (560,604) (451,063) (240,321) (260,122) 26,417 (597,617) (102,061) (80,170) (367,650) (57,020) 18,942 130,195 (4,391, networked Allocations: Noverhead Allocations:	The state of the s			,			3,840								134,7
The Performance before Depreciation & verhead Allocations (1,850,643) (56,604) (451,663) (240,321) (260,122) (26,117) (102,061) (80,170) (367,650) (57,020) 18,942 (130,195) (4,301) (-				,	,									21,3
		2,767,217	1,418,617	1,733,929	907,318	794,840	309,075	1,323,847	504,244	593,457	703,343	193,406	45,341	26,367	11,321,0
New Properties of the Control of t	•	(1,850,643)	(560,604)	(451,063)	(240,321)	(260,122)	26,417	(597,617)	(102,061)	(80,170)	(367,650)	(57,020)	18,942	130,195	(4,391,7
Nak Mgt	Depreciation	3,211	7,205	7,457	899	34,320	163	2,221	1,371	2,398	921	37,500	6,942	41,763	146,3
New Cycle	Overhead Allocations:														
Internal Audit 1,584 881 1,526 660 538 240 962 338 421 575 172 119 121 8 10me Office Facilities 100,241	isk Mgt	2,287	1,273	2,204	953	777	347	1,390	488	608	830	249	172	175	11,7
tome Office Facilities 100_241	lev Cycle	-	129,991	225,072	97,379	79,322	35,434	141,951	49,845	62,120	84,743	25,442	17,537	17,857	966,6
Administration 36,212 20,148 34,885 15,093 12,295 5,492 22,002 7,726 9,628 13,135 3,943 2,718 2,768 186, turnan Resources 78,142 36,554 41,529 23,287 19,406 9,056 32,473 10,350 12,937 20,829 5,175 3,881 3,881 297, and a segondary of the control o	nternal Audit	1,584	881	1,526	660	538	240	962	338	421	575	172	119	121	8,1
Human Resources 78,142 36,354 41,529 23,287 19,406 9,056 32,473 10,350 12,937 20,829 5,175 3,881 3,881 297, egal 16,359 9,102 15,760 6,819 5,554 2,481 9,940 3,490 4,350 5,934 1,782 1,228 1,250 84, ecords 7,392 4,113 7,121 3,081 2,510 1,121 4,491 1,577 1,965 2,681 805 555 565 37, ecompliance 5,760 3,205 5,548 2,401 1,955 874 3,499 1,229 1,531 2,089 627 432 440 29, 20mm Engage Plan 6,531 3,634 6,292 2,722 2,217 991 3,968 1,393 1,737 2,369 711 490 499 33, 1760 1,560	Iome Office Facilities	100,241	-	-	-	-	-	-	-	-	-	-	-	-	100,2
egal (16,359 9,102 15,760 6,819 5,554 2,481 9,940 3,490 4,350 5,934 1,782 1,228 1,250 84, tecords 7,392 4,113 7,121 3,081 2,510 1,121 4,491 1,577 1,965 2,681 805 555 565 37, tompliance 5,760 3,205 5,548 2,401 1,955 874 3,499 1,229 1,531 2,089 627 432 440 29, tompliance 6,531 3,634 6,292 2,722 2,217 991 3,968 1,393 1,737 2,369 711 490 499 33, Toperations 7,898 43,898 67,007 32,885 26,787 11,966 47,937 16,833 20,978 28,618 8,592 5,922 6,030 409, Toperations 3,1732 1,7655 30,569 13,226 10,773 4,813 19,280 6,770 8,437 11,510 3,456 2,382 2,425 163, Toperations 31,732 17,655 30,569 13,226 10,773 4,813 19,280 6,770 8,437 11,510 3,456 2,382 2,425 163, Teple Centrify Services 10,472 29,073 50,338 21,779 17,741 7,925 31,748 11,148 13,893 18,953 5,560 3,922 3,994 226, Teple Centrify Services 27,824 15,81 26,804 11,597 9,947 4,220 16,905 5,936 7,398 10,092 3,030 2,089 2,127 142, telle Centrify Services 10,046 5,589 9,677 4,187 3,411 1,524 6,103 2,143 2,671 3,644 1,094 754 768 51, telle Centrify Services 8,828 4,912 8,504 3,679 2,997 1,339 5,363 1,883 2,347 3,202 961 663 675 873 1,431 2,441 2,4	dministration	36,212	20,148	34,885	15,093	12,295	5,492	22,002	7,726	9,628	13,135	3,943	2,718	2,768	186,0
ecords 7,392 4,113 7,121 3,081 2,510 1,121 4,491 1,577 1,965 2,681 805 555 565 37, ompliance 5,760 3,205 5,548 2,401 1,955 874 3,499 1,229 1,531 2,089 627 432 440 29, ompliance 6,531 3,634 6,292 2,722 2,217 991 3,968 1,393 1,737 2,369 711 490 499 33, 17 0,000 1,00	luman Resources	78,142	36,354	41,529	23,287	19,406	9,056	32,473	10,350	12,937	20,829	5,175	3,881	3,881	297,3
Compliance 5,760 3,205 5,548 2,401 1,955 874 3,499 1,229 1,531 2,089 627 432 440 29, comm Engage Plan 6,531 3,634 6,292 2,722 2,217 991 3,968 1,393 1,737 2,369 711 490 499 33. TO perations 78,898 43,898 76,007 32,885 26,787 11,966 47,937 16,833 20,978 28,618 8,592 5,922 6,030 405. TS ecurity 7.395 4,114 7,124 3,082 2,511 1,122 4,493 1,578 1,966 2,682 805 555 565 37. TA pallications 31,732 17,655 30,569 13,226 10,773 4,813 19,280 6,770 8,437 11,510 3,456 2,382 2,425 163. Ecurity Services 10,472 29,073 50,338 21,779 17,741 7,925 31,748 11,148 13,893 18,953 5,690 3,922 3,994 226. TEPIC 83,082 46,196 79,985 34,606 28,189 12,592 50,446 17,714 22,076 30,116 9,042 6,232 6,346 426. TePIC 83,082 46,196 79,985 34,606 28,189 12,592 50,446 17,714 22,076 30,116 9,042 6,232 6,346 426. TePIC 84,084 15,481 26,804 11,597 9,447 4,220 16,905 5,936 7,398 10,092 3,030 2,089 2,127 142. The protect of	egal	16,359	9,102	15,760	6,819	5,554	2,481	9,940	3,490	4,350	5,934	1,782	1,228	1,250	84,0
From Engage Plan 6,531 3,634 6,292 2,722 2,217 991 3,968 1,393 1,737 2,369 711 490 499 33 70 70 70 70 70 70 70	ecords	7,392	4,113	7,121	3,081	2,510	1,121	4,491	1,577	1,965	2,681	805	555	565	37,9
Toperations 78,888 43,898 76,007 32,885 26,787 11,966 47,937 16,833 20,978 28,618 8,592 5,922 6,030 405 75,000 405 7,395 4,114 71,124 3,082 2,511 1,122 4,493 1,578 1,966 2,682 805 555 565 37, 74 pplications 31,732 17,655 30,659 13,226 10,773 4,813 19,280 6,770 8,437 11,510 3,456 2,382 2,425 163, 80 curity Services 10,472 29,073 50,338 21,779 17,741 7,925 31,748 11,148 13,893 18,953 5,690 3,922 3,994 22,6 7 EPIC 83,028 46,196 79,985 34,666 28,189 12,592 50,446 17,714 22,076 30,116 9,042 6,232 6,346 426, 10 curion and an experimental and an experimental analysis of the services 27,824 15,481 26,804 11,597 9,447 4,220 16,905 5,936 7,398 10,092 3,030 2,089 2,127 142, 10 curion and an experimental analysis of the services 27,824 15,481 26,804 11,597 9,447 4,220 16,905 5,936 7,398 10,092 3,030 2,089 2,127 142, 10 curion and an experimental analysis of the services 27,824 15,481 26,804 11,597 9,447 4,220 16,905 5,936 7,398 10,092 3,030 2,089 2,127 142, 10 curion and an experimental analysis of the services 27,824 15,481 26,804 11,597 9,447 4,220 16,905 5,936 7,398 10,092 3,030 2,089 2,127 142, 10 curion and an experimental analysis of the services 27,824 15,481 26,804 11,597 9,447 4,220 16,905 5,936 7,398 10,092 3,030 2,089 2,127 142, 10 curion and an experimental analysis of the services 27,824 15,481 26,804 11,597 9,447 4,220 16,905 5,936 7,398 10,092 3,030 2,089 2,127 142, 10 curion and an experimental analysis of the services 28,828 4,912 8,584 11,597 13,411 1,524 6,103 2,143 2,671 3,644 1,094 754 758 758 758 758 758 758 758 758 758 758															29,5
Security 7,395 4,114 7,124 3,082 2,511 1,122 4,493 1,578 1,966 2,682 805 555 565 37, Applications 31,732 17,655 30,569 13,226 10,773 4,813 19,280 6,770 8,437 11,510 3,456 2,382 2,425 163, ecurity Services 10,472 29,073 50,338 21,779 17,741 7,925 31,748 11,148 13,893 18,953 5,690 3,922 3,994 226, EPIC 83,028 46,196 79,985 34,606 28,189 12,592 50,446 17,714 22,076 30,116 9,042 6,232 6,346 426, and an ance 27,824 15,481 26,804 11,597 9,447 4,220 16,905 5,936 7,398 10,092 3,030 2,089 2,127 142, abilic Relations 7,674 4,270 7,393 3,199 2,605 1,164 4,662 1,637 2,040 2,783 836 576 587 39, formation Technology 10,046 5,589 9,677 4,187 3,411 1,524 6,103 2,143 2,671 3,644 1,094 754 768 51, and an ance 2,7824 15,481 2,854 3,416 1,968 879 3,521 1,237 1,541 2,102 631 435 443 29, order Quality 5,796 3,225 5,583 2,416 1,968 879 3,521 1,237 1,541 2,102 631 435 443 29, order Quality 5,796 3,225 5,583 2,416 1,968 879 3,521 1,237 1,541 2,102 631 435 443 29, order Contract 2 7,728 1,261 545 444 198 795 279 348 475 143 98 100 5, and an anged Care Contract 2 7,728 1,261 545 444 198 795 279 348 475 143 98 100 5, and an anged Care Contract 3 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and an analysis of the contract 3 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysis of the contract 3 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysis of the contract 3 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysis of the contract 3 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysis of the contract 3 3,296, and analysis of the contract 3 3,296,209 1,809,644 2,844,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 30															33,5
Applications 31,732 17,655 30,569 13,226 10,773 4,813 19,280 6,770 8,437 11,510 3,456 2,382 2,425 163, ecurity Services 1,0472 29,073 50,338 21,779 17,741 7,925 31,748 11,148 13,893 18,953 5,690 3,922 3,934 22,6 1,0472 29,073 50,338 21,779 17,741 7,925 31,748 11,148 13,893 18,953 5,690 3,922 3,934 22,6 16,96 17,714 22,076 30,116 9,042 6,232 6,344 426 16,96 17,714 22,076 30,116 9,042 6,232 6,234 426 426 16,965 16,965 5,936 7,398 10,092 3,030 2,089 2,127 142 142 1,610 4,662 1,637 2,040 2,783 836 576 587 39 1,666 1,637 2,040 2,783 836 576 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>															
ecurity Services 10,472 29,073 50,338 21,779 17,741 7,925 31,748 11,148 13,893 18,953 5,690 3,922 3,994 22,6 15,161 1,000 1,00															163,0
nance 27,824 15,481 26,804 11,597 9,447 4,220 16,905 5,936 7,398 10,092 3,030 2,089 2,127 142, ublic Relations 7,674 4,270 7,393 3,199 2,605 1,164 4,662 1,637 2,040 2,783 836 576 587 39, formation Technology 10,046 5,589 9,677 4,187 3,411 1,524 6,103 2,143 2,671 3,644 1,094 754 768 51, original represents Quality 5,796 3,225 5,583 2,416 1,968 879 3,521 1,237 1,541 2,102 631 435 443 29, original representation of the contract 2 728 1,261 545 444 198 795 279 348 475 143 98 100 5, otal Overhead Allocations 526,201 383,841 643,184 283,597 231,446 103,777 411,930 143,594 178,994 247,361 73,186 50,761 51,615 3,329, otal Expenses 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, otal Expenses	ecurity Services	10,472		50,338	21,779		7,925	31,748			18,953	5,690	3,922	3,994	226,6
ublic Relations 7,674 4,270 7,393 3,199 2,605 1,164 4,662 1,637 2,040 2,783 836 576 587 39, formation Technology 10,046 5,589 9,677 4,187 3,411 1,524 6,103 2,143 2,671 3,644 1,094 754 768 51, proporate Quality 5,796 3,225 5,583 2,416 1,968 879 3,521 1,237 1,541 2,102 631 435 443 29, reject MGMT Office 8,828 4,912 8,504 3,679 2,997 1,339 5,363 1,883 2,347 3,202 961 663 675 45, langed Care Contract - 728 1,261 545 444 198 795 279 348 475 143 98 100 5, and other contract 52,013,8841 643,184 283,597 231,446 103,777 411,930 143,594 178,994 247,361 73,186 50,761 51,615 3,329, and other contract 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and other contract 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and other contract 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and other contract 3,296,629 1,809,644 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and other contract 3,296,629 1,809,644 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and other contract 3,296,629 1,809,644 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and other contract 3,296,629 1,809,644 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and other contract 3,296,629 1,809,644 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and other contract 3,296,629 1,809,644 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and other contract 3,296,629 1,809,644 2,384,570 1,191,813 1,060,606 113,015 1,737,998 149,209 174,849 18,209 113,044 119,746 14,796, and other contract 3,296,629 1,296,629 1,296,629	EPIC									22,076					426,
formation Technology 10,046 5,589 9,677 4,187 3,411 1,524 6,103 2,143 2,671 3,644 1,094 754 768 51, propriate Quality 5,796 3,225 5,583 2,416 1,968 879 3,521 1,237 1,541 2,102 631 435 443 29, roject MGMT Office 8,828 4,912 8,504 3,679 2,997 1,339 5,363 1,883 2,347 3,202 961 663 675 45, analysed Care Contract - 728 1,261 545 444 198 795 279 348 475 143 98 100 5, and analysed Care Contract 5,26,201 383,841 643,184 283,597 231,446 103,777 411,930 143,594 178,994 247,361 73,186 50,761 51,615 3,329, and analysed Care Contract 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysed Care Contract 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysed Care Contract 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysed Care Contract 3,296,629 1,809,644 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysed Care Contract 3,296,629 1,809,644 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysed Care Contract 3,296,629 1,809,644 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysed Care Contract 3,296,629 1,2															142,9
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roject MGMT Office 8,828 4,912 8,504 3,679 2,997 1,339 5,363 1,883 2,347 3,202 961 663 675 45, lanaged Care Contract - 728 1,261 545 444 198 795 279 348 475 143 98 100 5, otal Coverhead Allocations 526,201 383,841 643,184 283,597 231,446 103,777 411,930 143,594 178,994 247,361 73,186 50,761 51,615 3,329, otal Expenses 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, otal Expenses	formation Technology	10,046		9,677	4,187		1,524								51,6
Parlaged Care Contract - 728 1,261 545 444 198 795 279 348 475 143 98 100 5, analysis of tal Overhead Allocations 526,201 383,841 643,184 283,597 231,446 103,777 411,930 143,594 178,994 247,361 73,186 50,761 51,615 3,329, and Expenses 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysis of tall Expenses 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysis of tall Expenses 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysis of tall Expenses 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysis of tall Expenses 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysis of tall Expenses 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysis of tall Expenses 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysis of tall Expenses 1,809,664 2,884,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysis of tall Expenses 1,809,664 2,884,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796, and analysis of tall Expenses 1,809,664 2,884,570 1,191,813 1,060,606 143,015 1,737,998 1,909,649 1,909,6															29,
otal Overhead Allocations 526,201 383,841 643,184 283,597 231,446 103,777 411,930 143,594 178,994 247,361 73,186 50,761 51,615 3,329, otal Expenses 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796,		8,828													45,3
otal Expenses 3,296,629 1,809,664 2,384,570 1,191,813 1,060,606 413,015 1,737,998 649,209 774,849 951,625 304,092 103,044 119,746 14,796,	lanaged Care Contract	-	728	1,261	545	444	198	795	279	348	475	143	98	100	5,4
	-						•								3,329,4
let Margin \$ (2,380,054) \$ (951,651) \$ (1,101,703) \$ (524,817) \$ (525,888) \$ (77,523) \$ (1,011,768) \$ (247,027) \$ (261,562) \$ (615,932) \$ (167,706) \$ (38,761) \$ 36,817 \$ (7,867,67) \$ (1,011,768) \$ (· -											-			14,796,8
	let Margin	\$ (2,380,054)	\$ (951,651)	\$ (1,101,703) \$	(524,817) \$	(525,888) \$	(77,523)	\$ (1,011,768) \$	(247,027) \$	(261,562) \$	(615,932) \$	(167,706) \$	(38,761) \$	36,817 \$	(7,867,5

District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses FOR THE SIXTH MONTH ENDED MARCH 31, 2021

		Cur	rent Month						Fiscal Yo	ear To Date	2		
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
1,629,754	1,055,727	574,027	54.4%	1,379,409	250,346	18.1% Gross Patient Revenue	8,273,610	5,621,860	2,651,750	47.2%	9,349,740	(1,076,130)	(11.5%)
444,522	194,751	(249,771)	(128.3%)	119,097	(325,425)	(273.2%) Contractual Allowances	2,131,277	1,043,206	(1,088,071)	(104.3%)	1,775,302	(355,976)	(20.1%)
454,352	357,442	(96,910)	(27.1%)	485,303	30,951	6.4% Charity Care	2,705,446	1,911,827	(793,619)	(41.5%)	3,198,384	492,938	15.4%
351,087	170,840	(180,247)	(105.5%)	312,135	(38,951)	(12.5%) Bad Debt	1,569,483	919,301	(650,182)	(70.7%)	1,376,122	(193,361)	(14.1%)
1,249,961	723,033	(526,928)	(72.9%)	916,535	(333,426)	(36.4%) Total Contractuals and Bad Debts	6,406,206	3,874,334	(2,531,872)	(65.3%)	6,349,808	(56,398)	(0.9%)
324,242	298,504	25,738	8.6%	254,178	70,064	27.6% Other Patient Revenue	1,920,073	1,611,922	308,151	19.1%	1,522,211	397,862	26.1%
704,035	631,198	72,837	11.5%	717,051	(13,016)	(1.8%) Net Patient Revenue	3,787,477	3,359,448	428,029	12.7%	4,522,143	(734,666)	(16.2%)
43.20%	59.79%			51.98%		Collection %	45.78%	59.76%			48.37%		
773,957	993,404	(219,447)	(22.1%)	640,013	133,943	20.9% Grant Funds	2,387,101	3,158,547	(771,446)	(24.4%)	2,000,168	386,934	19.3%
168,276	530,867	(362,591)	(68.3%)	-	168,276	0.0% Other Financial Assistance	699,629	4,100,033	(3,400,404)	(82.9%)	-	699,629	0.0%
13,061	45,034	(31,973)	(71.0%)	5,134	7,927	154.4% Other Revenue	55,078	270,204	(215,126)	(79.6%)	50,359	4,719	9.4%
955,293	1,569,305	(614,012)	(39.1%)	645,147	310,146	48.1% Total Other Revenues	3,141,808	7,528,784	(4,386,976)	(58.3%)	2,050,527	1,091,281	53.2%
1,659,329	2,200,503	(541,174)	(24.6%)	1,362,199	297,130	21.8% Total Revenues	6,929,285	10,888,232	(3,958,947)	(36.4%)	6,572,670	356,615	5.4%
						Direct Operational Expenses:							
1,322,088	1,290,582	(31,506)	(2.4%)	1,193,278	(128,810)	(10.8%) Salaries and Wages	7,203,195	7,300,665	97,470	1.3%	6,690,948	(512,247)	(7.7%)
345,377	336,241	(9,136)	(2.7%)	305,462	(39,915)	(13.1%) Benefits	2,014,539	1,965,953	(48,586)	(2.5%)	1,745,228	(269,312)	(15.4%)
150,506	52,173	(98,333)	(188.5%)	101,472	(49,034)	(48.3%) Purchased Services	374,525	294,764	(79,761)	(27.1%)	459,649	85,125	18.5%
32,414	115,230	82,816	71.9%	24,250	(8,164)	(33.7%) Medical Supplies	206,460	615,500	409,040	66.5%	137,207	(69,252)	(50.5%)
4,148	19,093	14,945	78.3%	10,620	6,471	60.9% Other Supplies	63,728	114,558	50,830	44.4%	67,563	3,835	5.7%
80,848	88,633	7,785	8.8%	74,266	(6,582)	(8.9%) Medical Services	377,833	473,438	95,605	20.2%	395,248	17,415	4.4%
49,636	63,940	14,304	22.4%	76,153	26,517	34.8% Drugs	381,116	341,546	(39,570)	(11.6%)	497,058	115,942	23.3%
4,981	7,308	2,327	31.8%	99,430	94,449	95.0% Repairs & Maintenance	27,645	43,848	16,203	37.0%	191,914	164,269	85.6%
83,877	105,946	22,069	20.8%	85,865	1,988	2.3% Lease & Rental	483,791	575,192	91,401	15.9%	520,564	36,773	7.1%
5,127	6,008	881	14.7%	3,863	(1,265)	(32.7%) Utilities	32,019	36,048	4,029	11.2%	25,658	(6,361)	(24.8%)
24,017	33,480	9,463	28.3%	17,020	(6,997)	(41.1%) Other Expense	134,761	214,960	80,199	37.3%	153,120	18,360	12.0%
3,290	4,293	1,003	23.4%	2,346	(944)	(40.3%) Insurance	21,391	25,758	4,367	17.0%	14,076	(7,315)	(52.0%)
2,106,311	2,122,927	16,616	0.8%	1,994,024	(112,287)	(5.6%) Total Operational Expenses	11,321,002	12,002,230	681,228	5.7%	10,898,233	(422,769)	(3.9%)
						Net Performance before Depreciation							
(446,982)	77,576	(524,558)	(676.2%)	(631,825)	184,843	(29.3%) & Overhead Allocations	(4,391,717)	(1,113,998)	(3,277,719)	294.2%	(4,325,563)	(66,154)	1.5%

District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses FOR THE SIXTH MONTH ENDED MARCH 31, 2021

		Curi	ent Month						Fiscal Ye	ear To Date	2		
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
24,251	12,917	(11,334)	(87.7%)	14,170	(10,081)	(71.1%) Depreciation	146,370	77,502	(68,868)	(88.9%)	79,929	(66,440)	(83.1%)
						Overhead Allocations:							
3,786	2,464	(1,322)	(53.7%)	1,835	(1,951)	(106.3%) Risk Mgt	11,752	14,782	3,030	20.5%	9,742	(2,010)	(20.6%)
166,509	174,743	8,234	4.7%	155,758	(10,751)	(6.9%) Rev Cycle	966,694	1,048,460	81,766	7.8%	549,372	(417,322)	(76.0%)
1,069	3,301	2,231	67.6%	4,349	3,279	75.4% Internal Audit	8,138	19,803	11,665	58.9%	26,991	18,852	69.8%
18,102	17,713	(389)	(2.2%)	16,589	(1,513)	(9.1%) Home Office Facilities	100,241	106,279	6,038	5.7%	100,364	123	0.1%
37,831	28,478	(9,353)	(32.8%)	27,795	(10,036)	(36.1%) Administration	186,045	170,868	(15,177)	(8.9%)	173,026	(13,019)	(7.5%)
66,724	40,768	(25,955)	(63.7%)	35,540	(31,183)	(87.7%) Human Resources	297,303	244,611	(52,692)	(21.5%)	201,170	(96,133)	(47.8%)
22,022	14,775	(7,247)	(49.1%)	13,978	(8,044)	(57.5%) Legal	84,049	88,649	4,601	5.2%	81,740	(2,308)	(2.8%)
6,916	6,897	(19)	(0.3%)	5,995	(921)	(15.4%) Records	37,979	41,381	3,403	8.2%	33,270	(4,709)	(14.2%)
7,095	5,901	(1,194)	(20.2%)	6,031	(1,064)	(17.6%) Compliance	29,590	35,405	5,815	16.4%	47,127	17,536	37.2%
5,683	6,005	322	5.4%	-	(5,683)	0.0% Comm Engage Plan	33,556	36,027	2,471	6.9%	-	(33,556)	0.0%
93,768	71,027	(22,741)	(32.0%)	=	(93,768)	0.0% IT Operations	405,351	426,160	20,809	4.9%	-	(405,351)	0.0%
6,549	7,237	689	9.5%	-	(6,549)	0.0% IT Security	37,992	43,423	5,431	12.5%	-	(37,992)	0.0%
29,279	34,638	5,359	15.5%	-	(29,279)	0.0% IT Applications	163,027	207,831	44,804	21.6%	-	(163,027)	0.0%
40,103	40,184	81	0.2%	-	(40,103)	0.0% Security Services	226,675	241,104	14,429	6.0%	-	(226,675)	0.0%
154,499	104,156	(50,343)	(48.3%)	-	(154,499)	0.0% IT EPIC	426,566	624,936	198,370	31.7%	-	(426,566)	0.0%
22,081	27,135	5,053	18.6%	36,591	14,510	39.7% Finance	142,950	162,809	19,859	12.2%	165,367	22,417	13.6%
8,257	8,618	361	4.2%	5,730	(2,526)	(44.1%) Public Relations	39,426	51,709	12,284	23.8%	50,833	11,408	22.4%
8,746	7,115	(1,631)	(22.9%)	76,036	67,290	88.5% Information Technology	51,611	42,690	(8,921)	(20.9%)	425,689	374,079	87.9%
5,321	4,080	(1,241)	(30.4%)	2,232	(3,089)	(138.4%) Corporate Quality	29,777	24,480	(5,297)	(21.6%)	8,183	(21,593)	(263.9%)
8,197	9,628	1,431	14.9%	9,420	1,223	13.0% Project MGMT Office	45,353	57,768	12,415	21.5%	29,975	(15,379)	(51.3%)
429	1,122	693	61.8%	1,932	1,503	77.8% Managed Care Contract	5,414	6,729	1,315	19.5%	13,310	7,896	59.3%
712,965	615,984	(96,981)	(15.7%)	399,813	(313,152)	(78.3%) Total Overhead Allocations	3,329,488	3,695,905	366,417	9.9%	1,916,160	(1,413,329)	(73.8%)
2,843,527	2,751,828	(91,698)	(3.3%)	2,408,006	(435,520)	(18.1%) Total Expenses	14,796,860	15,775,637	978,777	6.2%	12,894,322	(1,902,538)	(14.8%)
\$ (1,184,198) \$	(551,325) \$	(632,873)	114.8%	\$ (1,045,808) \$	(138,390)	13.2% Net Margin	\$ (7,867,575) \$	(4,887,405) \$	(2,980,169)	61.0%	\$ (6,321,652)	\$ (1,545,923)	24.5%
=	19,125	19,125	100.0%	=	-	0.0% Capital	-	633,960	633,960	100.0%	9,407	9,407	100.0%
\$ - \$	575,000 \$	575,000	100.0%	\$ 885,343 \$	885,343	100.0% General Fund Support/ Transfer In	\$ 4,856,903 \$	5,575,000 \$	718,097	12.9%	\$ 6,251,129	\$ 1,394,226	22.3%

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses by Location FOR THE SIXTH MONTH ENDED MARCH 31, 2021

Contractual Allowances	FOR THE SIXTH MONTH ENDED MARCH 31, 2021	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
Charley Care	Gross Patient Revenue	-	619,426				
Charry Care	Contractual Allowances	-	155.349	396.501	2.132	1.056	555.037
Marchage 1, 28,988 15,950 1,777 1,772 137,989 137,980 1,777 1,772 137,989 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787 1,787,980 1,787		-					
Description Content Revenue 346,991 149,173 76,125 114,277 714,116 Net Patient Revenue 395,940 222,068 72,259 119,542 803,914	· · · · · · · · · · · · · · · · · · ·	-					
Net Patient Revenue		-					
Collection % 	Other Patient Revenue	-	346,991	149,173	76,125	141,827	714,116
Grant Funds Other International Assistance Other Revenues 27,526 284,539 29,763 11,420 12,925 11,430 12,925 11,934 12,935 13,934 13,934 13,934 13,935 13,934 13,934 13,934 13,935 13,934 13,934 13,935 13,935 13,934 13,936 13,93	Net Patient Revenue	-	395,940	232,608	72,259	139,554	840,361
Differ Finemacis 1,2,2,2,3,3,3,3,3,3,3,3,3,3,3,3,3,3,3,3,	Collection %	-	63.92%	24.30%	0.00%	0.00%	53.28%
Total Cher Revenue		31,760	,	102,321	109,272		463,709
Total Other Revenues 27,526 248,539 93,763 120,692 47,319 537,838 Total Revenues 27,526 644,480 326,370 192,951 186,873 1,378,199 Direct Operational Expenses:							
	-						
Direct Operational Expenses: 182,825							
Salaries and Wages 128,2825 474,381 233,609 313,394 130,725 1,355,534 136,666 186,666	-	27,320	044,480	320,370	192,931	100,073	1,378,133
Benefits 46,70 137,636 69,058 82,988 40,998 377,136 Medical Supplies - 18,471 21,064 3,889 1,709 45,132 Drugs - 18,471 21,064 3,889 1,709 45,132 Drugs - <		102.025	474 201	252.600	212.004	120.725	1 255 524
Purchased Services . 3,138 4,567 2,497 3,761 13,958 10,000 45,132 10,000 45,132 10,000 45,132 10,000 13,000 14,000 13,000 14,000							
Medical supplies - 15,471 21,064 3,889 1,709 45,132 Other Supplies 294 400 233 - 14 941 Drugs -<		46,470					
Other Supples 294 400 233 - 14 941 Drugs - </td <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td>		-					
Drugs					3,889		
Repairs Repairs - 760 1,503 464 1,138 3,864 Lease & Rental - 5,5150 32,610 30,600 16,060 134,420 Utillies - 2,225 2,329 959 4,869 10,382 Other Expenses 87 5,832 3,958 3,585 3,583 2,584 17,841 Intraction - - - - 2,44 2,44 Other Expenses 225,676 687,993 388,930 340,745 202,072 1,595,815 New Performance before Depreciation & - 1,1681 5,556 5,029 21,555 43,821 Owerhead Allocations - 1,1681 5,556					-		941
Lease & Rental	_	-					-
Utilities - 2,225 2,329 959 4,869 10,382 Cother Expense 87 5,832 3,958 5,533 2,554 17,784 Outher Expense 229,676 697,993 388,930 440,745 202,072 1,559,155 Overhead Allocations 229,676 697,993 388,930 440,745 202,072 1,559,155 Overhead Allocations Coverhead Allocations (202,150) (53,513) (62,560) (247,794) (15,199) (581,216) Depreciation - 11,681 5,556 5,029 21,555 43,821 Overhead Allocations 202 685 434 423 205 1,948 Rev Cycle - 69,915 44,441 341 92,159 20,887 178,302 Internal Audit 140 474 301 293 142 1,349 Homa Office Facilities 11,084 - - - - - - - 1,084		-					
Second S		-					
Insurance		-					
Total Operational Expenses 229,676 697,993 388,930 440,745 202,072 1,599,415 Net Performance before Depreciation & Overhead Allocations (202,150) (53,513) (62,560) (247,794) (15,199) (581,216) Depreciation - 11,681 5,556 5,029 21,555 43,821 Overhead Allocations: - 11,681 5,556 5,029 21,555 43,821 Overhead Allocations: - 69,915 4,341 43,19 20,887 179,48 Rev Cycle - 69,915 4,341 43,19 20,887 179,48 Rev Cycle - 69,915 4,341 43,19 20,887 179,48 Home Office Facilities 11,084 - - - - - - - - - 11,049 44,44 301 293 142 1,349 1444 Administration 3,022 10,837 6,873 6,689 3,237 30,838 14,736 6,673 6,6	*	87	5,832	3,958	5,353		
Net Performance before Depreciation & (202,150) (53,513) (62,560) (247,794) (15,199) (581,216) (58	-	-	-	-	-		
Overhead Allocations (202,150) (53,513) (62,560) (247,794) (15,199) (581,216) Depreciation - 11,681 5,556 5,029 21,555 43,821 Overhead Allocations: Risk Mgt 202 685 434 423 205 1,948 Rev Cycle - 69,915 44,341 43,159 20,887 178,302 Internal Audit 140 474 301 293 142 1,349 Home Office Facilities 11,084 - - - - - - 11,049 Administration 3,202 10,837 6,873 6,689 3,237 30,838 Human Resources 3,881 17,336 9,703 11,644 3,881 16,446 4,896 3,105 3,022 1,463 13,931 Records 654 2,212 1,403 1,366 661 6,295 1,465 16,295 1,465 16,295 1,465 1,49	Total Operational Expenses	229,676	697,993	388,930	440,745	202,072	1,959,415
Depreciation Complete Compl	•	(202.150)	(53.513)	(62.560)	(247.794)	(15.199)	(581.216)
Overhead Allocations: Risk Mgt 202 685 434 423 205 1,948 Rev Cycle - 69,915 44,341 43,159 20,887 178,302 Internal Audit 140 474 301 293 142 1,349 Home Office Facilities 11,084 - - - - - - 11,084 Administration 3,202 10,837 6,873 6,689 3,237 30,838 Human Resources 3,881 17,336 9,703 11,644 3,881 46,446 Legal 1,446 4,896 3,105 3,022 1,463 13,931 Records 6,54 2,212 1,403 1,064 515 4,905 Compliance 509 1,774 1,093 1,064 515 4,905 Comm Engage Plan 577 1,955 1,240 1,207 584 5,562 IT Operations 6,976 23,610 14,974 14,575		-					, , ,
Risk Mgt 202 685 434 423 205 1,948 Rev Cycle - 69,915 44,341 43,159 20,887 178,302 Internal Audit 140 474 301 293 142 1,349 Home Office Facilities 11,084 - - - - - - 11,084 Administration 3,202 10,837 6,873 6,689 3,237 30,888 Human Resources 3,881 17,336 9,703 11,644 3,881 46,446 Legal 1,446 4,896 3,105 3,022 1,463 13,931 Compliance 509 1,724 1,093 1,064 515 4,905 Compliance 509 1,724 1,093 1,064 515 4,905 Compliance 509 1,724 1,093 1,064 515 4,905 To Operations 6,976 23,610 14,974 14,575 7,033 67,189<	Overhead Allocations:						
Rev Cycle - 69,915 44,341 43,159 20,887 178,302 Internal Audit 140 474 301 293 142 1,349 Home Office Facilities 11,084 - - - - - - 11,084 Administration 3,202 10,837 6,873 6,689 3,237 30,838 Human Resources 3,881 17,336 9,703 11,644 3,881 46,446 Legal 1,446 4,896 3,105 3,022 1,463 13,931 Records 654 2,212 1,403 1,366 661 6,295 Compliance 509 1,724 1,093 1,064 515 4,905 Compliance 509 1,724 1,093 1,064 515 4,925 Compliance 6,976 23,610 14,974 14,575 7,033 67,189 IT Spolications 2,806 9,496 6,022 5,862 2,837		202	685	434	423	205	1.948
Internal Audit	=						
Home Office Facilities		140					
Administration 3,202 10,837 6,873 6,689 3,237 30,838 Human Resources 3,881 17,336 9,703 11,644 3,881 46,461 Legal 1,446 4,896 3,105 3,022 1,463 13,931 Records 654 2,212 1,403 1,366 661 6,295 Compliance 509 1,724 1,093 1,064 515 4,905 Comm Engage Plan 577 1,955 1,240 1,207 584 5,562 IT Operations 6,976 23,610 14,974 14,575 7,053 67,189 IT Security 654 2,213 1,403 1,366 661 6,297 IT Applications 2,806 9,496 6,022 5,862 2,837 27,022 Security Services - 15,637 9,917 9,653 4,671 39,878 IT EPIC 7,341 24,846 15,758 15,338 7,423 70,705							
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Legal 1,446 4,896 3,105 3,022 1,463 13,931 Records 654 2,212 1,403 1,366 661 6,295 Compliance 509 1,724 1,093 1,064 515 4,905 Comm Engage Plan 577 1,955 1,240 1,207 584 5,562 IT Operations 6,976 23,610 14,974 14,575 7,053 67,189 IT Applications 6,896 6,926 6,022 5,862 2,837 27,022 Security Services - 15,637 9,917 9,653 4,671 39,878 IT EPIC 7,341 24,846 15,758 15,338 7,423 70,705 Finance 2,460 8,326 5,281 5,140 2,487 23,695 Public Relations 679 2,296 1,456 1,418 686 6,535 Information Technology 888 3,006 1,907 1,856 898 8,555 <							
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Comm Engage Plan 577 1,955 1,240 1,207 584 5,562 IT Operations 6,976 23,610 14,974 14,575 7,053 67,189 IT Security 654 2,213 1,403 1,366 661 6,297 IT Applications 2,806 9,496 6,022 5,862 2,837 27,022 Security Services - 15,637 9,917 9,653 4,671 39,878 IT EPIC 7,341 24,846 15,758 15,338 7,423 70,705 Finance 2,460 8,326 5,281 5,140 2,487 23,695 Public Relations 679 2,296 1,456 1,418 686 6,535 Information Technology 888 3,006 1,907 1,856 898 8,555 Corporate Quality 512 1,734 1,100 1,071 518 4,936 Project MGMT Office 781 2,642 1,675 1,631 789							
IT Operations 6,976 23,610 14,974 14,575 7,053 67,189 IT Security 654 2,213 1,403 1,366 661 6,297 IT Applications 2,806 9,496 6,022 5,862 2,837 27,022 Security Services - 15,637 9,917 9,653 4,671 39,873 IT EPIC 7,341 24,846 15,758 15,338 7,423 70,705 Finance 2,460 8,326 5,281 5,140 2,487 23,695 Public Relations 679 2,296 1,456 1,418 686 6,535 Information Technology 888 3,006 1,907 1,856 898 8,555 Corporate Quality 512 1,734 1,100 1,071 518 4,936 Project MGMT Office 781 2,642 1,675 1,631 789 7,517 Managed Care Contract 44,793 204,231 128,234 127,015 59,							
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Security Services - 15,637 9,917 9,653 4,671 39,878 IT EPIC 7,341 24,846 15,758 15,338 7,423 70,705 Finance 2,460 8,326 5,281 5,140 2,487 23,695 Public Relations 679 2,296 1,456 1,418 686 6,535 Information Technology 888 3,006 1,907 1,856 898 8,555 Corporate Quality 512 1,734 1,100 1,071 518 4,936 Project MGMT Office 781 2,642 1,675 1,631 789 7,517 Managed Care Contract 7 392 248 242 117 999 Total Overhead Allocations 44,793 204,231 128,234 127,015 59,715 563,988 Total Expenses 274,469 913,904 522,720 572,789 283,342 2,567,224 Net Margin \$ (246,943) \$ (269,424) \$ (196,350) \$ (196,350) \$ (379,838) \$ (96,469) \$ (1,189,02							
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Finance 2,460 8,326 5,281 5,140 2,487 23,695 Public Relations 679 2,296 1,456 1,418 686 6,535 Information Technology 888 3,006 1,907 1,856 898 8,555 Corporate Quality 512 1,734 1,100 1,071 518 4,936 Project MGMT Office 781 2,642 1,675 1,631 789 7,517 Managed Care Contract - 392 248 242 117 999 Total Overhead Allocations 44,793 204,231 128,234 127,015 59,715 563,988 Total Expenses 274,469 913,904 522,720 572,789 283,342 2,567,224 Net Margin \$ (246,943) \$ (269,424) \$ (196,350) \$ (379,838) \$ (96,469) \$ (1,189,025) Capital - - - - - - - - - - - - - - - - - -							
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Information Technology 888 3,006 1,907 1,856 898 8,555 Corporate Quality 512 1,734 1,100 1,071 518 4,936 Project MGMT Office 781 2,642 1,675 1,631 789 7,517 Managed Care Contract - 392 248 242 117 999 Total Overhead Allocations 44,793 204,231 128,234 127,015 59,715 563,988 Total Expenses 274,469 913,904 522,720 572,789 283,342 2,567,224 Net Margin \$ (246,943) \$ (269,424) \$ (196,350) \$ (379,838) \$ (96,469) \$ (1,189,025) Capital -							
Corporate Quality 512 1,734 1,100 1,071 518 4,936 Project MGMT Office 781 2,642 1,675 1,631 789 7,517 Managed Care Contract - 392 248 242 117 999 Total Overhead Allocations 44,793 204,231 128,234 127,015 59,715 563,988 Total Expenses 274,469 913,904 522,720 572,789 283,342 2,567,224 Net Margin \$ (246,943) \$ (269,424) \$ (196,350) \$ (379,838) \$ (96,469) \$ (1,189,025) Capital -							
Project MGMT Office Managed Care Contract 781 2,642 1,675 1,631 789 7,517 Managed Care Contract - 392 248 242 117 999 Total Overhead Allocations 44,793 204,231 128,234 127,015 59,715 563,988 Total Expenses 274,469 913,904 522,720 572,789 283,342 2,567,224 Net Margin \$ (246,943) \$ (269,424) \$ (196,350) \$ (379,838) \$ (96,469) \$ (1,189,025) Capital - - - - - - - - - - - - -	0,						
Managed Care Contract - 392 248 242 117 999 Total Overhead Allocations 44,793 204,231 128,234 127,015 59,715 563,988 Total Expenses 274,469 913,904 522,720 572,789 283,342 2,567,224 Net Margin \$ (246,943) \$ (269,424) \$ (196,350) \$ (379,838) \$ (96,469) \$ (1,189,025) Capital -							
Total Overhead Allocations 44,793 204,231 128,234 127,015 59,715 563,988 Total Expenses 274,469 913,904 522,720 572,789 283,342 2,567,224 Net Margin \$ (246,943) \$ (269,424) \$ (196,350) \$ (379,838) \$ (96,469) \$ (1,189,025) Capital - </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Total Expenses 274,469 913,904 522,720 572,789 283,342 2,567,224 Net Margin \$ (246,943) \$ (269,424) \$ (196,350) \$ (379,838) \$ (96,469) \$ (1,189,025) Capital - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Net Margin \$ (246,943) \$ (269,424) \$ (196,350) \$ (379,838) \$ (96,469) \$ (1,189,025) Capital - <td< td=""><td>Total Overhead Allocations</td><td>44,793</td><td>204,231</td><td>128,234</td><td>127,015</td><td>59,715</td><td>563,988</td></td<>	Total Overhead Allocations	44,793	204,231	128,234	127,015	59,715	563,988
Capital	Total Expenses	274,469	913,904	522,720	572,789	283,342	2,567,224
	Net Margin	(246,943)	(269,424) \$	(196,350) \$	(379,838) \$	(96,469) \$	(1,189,025)
General Fund Support / Transfer In \$ 1 113 123 1 112 122	Capital	<u>-</u>	<u> </u>	<u> </u>	<u> </u>		<u>-</u>
	General Fund Support/ Transfer In	\$ 1,113,123					1,113,123

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses FOR THE SIXTH MONTH ENDED MARCH 31, 2021

Current Month

Fiscal Year To Date

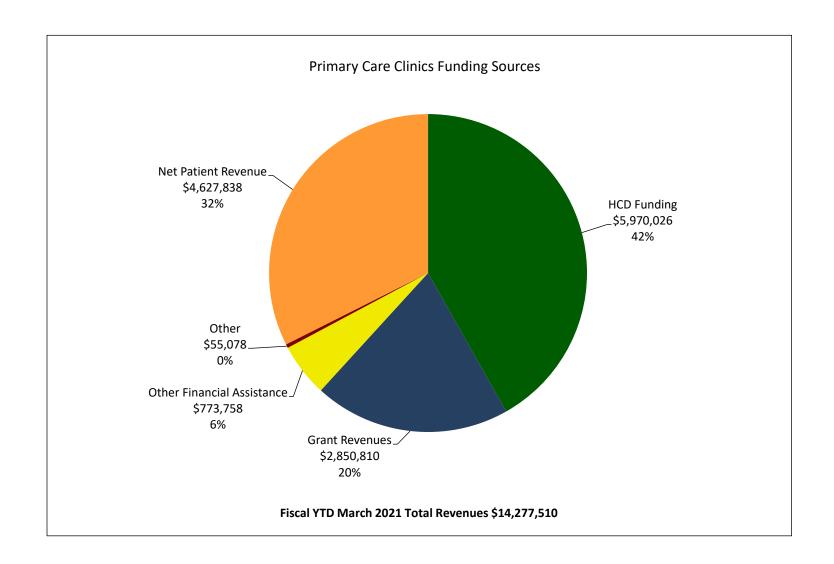
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
241,003	299,487	(58,484)	(19.5%)	422,544	(181,541)	(43.0%) Gross Patient Revenue	1,577,151	1,641,100	(63,949)	(3.9%)	2,269,788	(692,636)	(30.5%)
98,836	48,972	(49,864)	(101.8%)	152,634	53,798	35.2% Contractual Allowances	555,037	268,018	(287,019)	(107.1%)	378,493	(176,544)	(46.6%)
76,266	172,080	95,814	55.7%	278,613	202,347	72.6% Charity Care	708,082	944,077	235,995	25.0%	1,304,051	595,969	45.7%
51,077	19,272	(31,805)	(165.0%)	(45,862)	(96,939)	211.4% Bad Debt	187,787	104,593	(83,194)	(79.5%)	109,107	(78,680)	(72.1%)
226,178	240,324	14,146	5.9%	385,384	159,206	41.3% Total Contractuals and Bad Debts	1,450,906	1,316,688	(134,218)	(10.2%)	1,791,651	340,745	19.0%
114,789	108,940	5,849	5.4%	109,428	5,361	4.9% Other Patient Revenue	714,116	598,014	116,102	19.4%	659,429	54,687	8.3%
129,614	168,103	(38,489)	(22.9%)	146,588	(16,975)	(11.6%) Net Patient Revenue	840,361	922,426	(82,065)	(8.9%)	1,137,566	(297,205)	(26.1%)
53.78%	56.13%			34.69%		Collection %	53.28%	56.21%			50.12%		
200,342	212,603	(12,261)	(5.8%)	157,122	43,220	27.5% Grant Funds	463,709	669,584	(205,875)	(30.7%)	466,632	(2,923)	(0.6%)
(162,565)	-	(162,565)	0.0%	-	(162,565)	0.0% Other Financial Assistance	74,129	-	74,129	0.0%	-	74,129	0.0%
	-	-	0.0%	-	-	0.0% Other Revenue	-	-	-	0.0%	-	-	0.0%
37,777	212,603	(174,826)	(82.2%)	157,122	(119,346)	(76.0%) Total Other Revenues	537,838	669,584	(131,746)	(19.7%)	466,632	71,207	15.3%
167,390	380,706	(213,316)	(56.0%)	303,710	(136,320)	(44.9%) Total Revenues	1,378,199	1,592,010	(213,811)	(13.4%)	1,604,197	(225,998)	(14.1%)
						Direct Operational Expenses:							
229,642	234,992	5,350	2.3%	247,409	17,767	7.2% Salaries and Wages	1,355,534	1,328,775	(26,759)	(2.0%)	1,418,050	62,516	4.4%
60,849	57,899	(2,950)	(5.1%)	63,868	3,019	4.7% Benefits	377,150	337,272	(39,878)	(11.8%)	367,983	(9,167)	(2.5%)
512	3,341	2,829	84.7%	5,020	4,508	89.8% Purchased Services	13,963	19,075	5,112	26.8%	56,708	42,744	75.4%
8,781	14,205	5,424	38.2%	29,594	20,812	70.3% Medical Supplies	45,132	77,828	32,696	42.0%	111,087	65,954	59.4%
47	7,425	7,378	99.4%	1,059	1,011	95.5% Other Supplies	941	44,650	43,709	97.9%	6,759	5,817	86.1%
-	-	-	0.0%	-	-	0.0% Medical Services	-	-	-	0.0%	-	-	0.0%
-	72	72	100.0%	59	59	100.0% Drugs	-	396	396	100.0%	150	150	100.0%
1,029	2,321	1,292	55.7%	3,181	2,151	67.6% Repairs & Maintenance	3,864	13,926	10,062	72.3%	22,717	18,853	83.0%
22,410	21,165	(1,245)	(5.9%)	25,025	2,615	10.4% Lease & Rental	134,420	138,871	4,451	3.2%	151,780	17,360	11.4%
1,692	1,333	(359)	(26.9%)	832	(861)	(103.5%) Utilities	10,382	7,998	(2,384)	(29.8%)	5,710	(4,672)	(81.8%)
1,536	5,493	3,957	72.0%	715	(821)	(114.9%) Other Expense	17,784	33,963	16,179	47.6%	15,919	(1,865)	(11.7%)
41	41	0	0.9%	31	(10)	(31.2%) Insurance	244	246	2	0.9%	186	(58)	(31.2%)
326,540	348,287	21,747	6.2%	376,791	50,251	13.3% Total Operational Expenses	1,959,415	2,003,000	43,585	2.2%	2,157,048	197,633	9.2%
						Net Performance before							
(159,150)	32,419	(191,569)	(590.9%)	(73,081)	(86,069)	117.8% Depreciation & Overhead Allocations	(581,216)	(410,990)	(170,226)	41.4%	(552,851)	(28,365)	5.1%

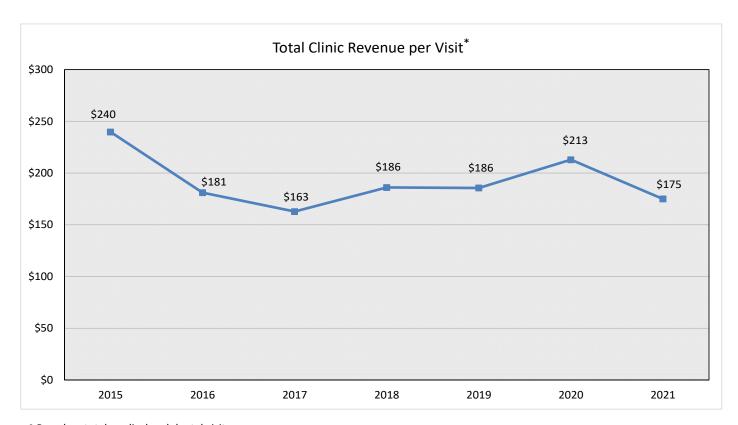
District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses FOR THE SIXTH MONTH ENDED MARCH 31, 2021

Current Month

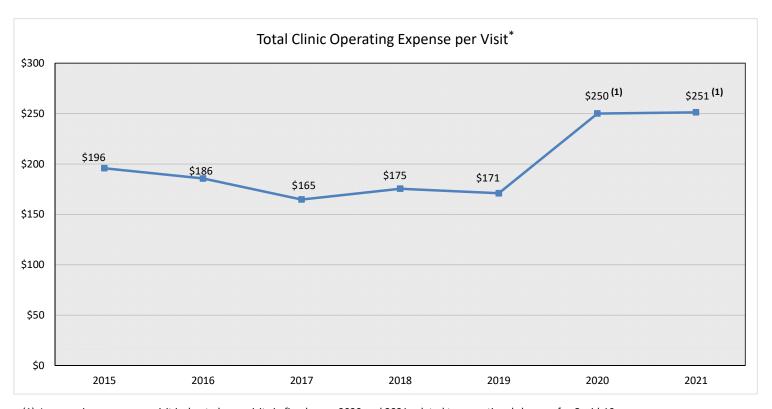
Fiscal Year To Date

Actual	Budget	Variance	%	Prior Year	Variance	<u>%</u>	Actual	Budget	Variance	%	Prior Year	Variance	%
7,342	4,417	(2,925)	(66.2%)	5,185	(2,157)	(41.6%) Depreciation	43,821	26,502	(17,319)	(65.3%)	27,925	(15,895)	(56.9%)
						Overhead Allocations:							
628	411	(216)	(52.6%)	396	(231)	(58.3%) Risk Mgt	1,948	2,468	520	21.1%	2,104	156	7.4%
30,712	32,224	1,512	4.7%	35,990	5,278	14.7% Rev Cycle	178,302	193,343	15,040	7.8%	126,940	(51,363)	(40.5%)
177	551	374	67.8%	939	762	81.1% Internal Audit	1,349	3,306	1,957	59.2%	5,829	4,481	76.9%
2,002	2,055	54	2.6%	1,973	(29)	(1.5%) Home Office Facilities	11,084	12,332	1,247	10.1%	11,935	851	7.1%
6,271	4,754	(1,517)	(31.9%)	6,003	(267)	(4.5%) Administration	30,838	28,524	(2,314)	(8.1%)	37,370	6,533	17.5%
10,424	6,425	(3,999)	(62.2%)	7,874	(2,550)	(32.4%) Human Resources	46,446	38,549	(7,896)	(20.5%)	44,570	(1,875)	(4.2%)
3,650	2,466	(1,184)	(48.0%)	3,019	(631)	(20.9%) Legal	13,931	14,799	867	5.9%	17,654	3,723	21.1%
1,146	1,151	5	0.4%	1,295	148	11.5% Records	6,295	6,908	613	8.9%	7,186	890	12.4%
1,176	985	(191)	(19.4%)	1,303	127	9.7% Compliance	4,905	5,910	1,006	17.0%	10,179	5,274	51.8%
942	1,002	60	6.0%	-	(942)	0.0% Comm Engage Plan	5,562	6,014	452	7.5%	-	(5,562)	0.0%
15,542	11,857	(3,686)	(31.1%)	-	(15,542)	0.0% IT Operations	67,189	71,141	3,953	5.6%	-	(67,189)	0.0%
1,085	1,208	123	10.2%	-	(1,085)	0.0% IT Security	6,297	7,249	952	13.1%	-	(6,297)	0.0%
4,853	5,782	929	16.1%	-	(4,853)	0.0% IT Applications	27,022	34,694	7,672	22.1%	-	(27,022)	0.0%
7,055	7,067	12	0.2%	-	(7,055)	0.0% Security Services	39,878	42,404	2,526	6.0%	-	(39,878)	0.0%
25,609	17,387	(8,222)	(47.3%)	-	(25,609)	0.0% IT EPIC	70,705	104,324	33,619	32.2%	-	(70,705)	0.0%
3,660	4,530	870	19.2%	7,903	4,243	53.7% Finance	23,695	27,179	3,484	12.8%	35,716	12,021	33.7%
1,369	1,439	70	4.9%	1,238	(131)	(10.6%) Public Relations	6,535	8,632	2,097	24.3%	10,979	4,444	40.5%
1,450	1,188	(262)	(22.1%)	16,422	14,973	91.2% Information Technology	8,555	7,127	(1,428)	(20.0%)	91,941	83,386	90.7%
882	681	(201)	(29.5%)	482	(400)	(83.0%) Corporate Quality	4,936	4,087	(849)	(20.8%)	1,768	(3,168)	(179.2%)
1,359	1,607	249	15.5%	2,035	676	33.2% Project MGMT Office	7,517	9,644	2,126	22.0%	6,474	(1,044)	(16.1%)
79	207	128	61.8%	446	367	82.3% Managed Care Contract	999	1,241	242	19.5%	3,075	2,077	67.5%
120,070	104,979	(15,091)	(14.4%)	87,318	(32,752)	(37.5%) Total Overhead Allocations	563,988	629,874	65,886	10.5%	413,720	(150,268)	(36.3%)
453,953	457,683	3,730	0.8%	469,294	15,342	3.3% Total Expenses	2,567,224	2,659,376	92,152	3.5%	2,598,694	31,469	1.2%
\$ (286,563)	\$ (76,977) \$	(209,586)	272.3% \$	(165,584)	(120,979)	73.1% Net Margin	\$ (1,189,025) \$	(1,067,366) \$	(121,659)	11.4%	\$ (994,496)	\$ (194,529)	19.6%
-	-	-	0.0%	-	-	0.0% Capital	-	-	-	0.0%	-	-	0.0%
\$ -	\$ 74,000 \$	74,000	100.0% \$	- \$.	0.0% General Fund Support/ Transfer In	\$ 1,113,123 \$	1,048,000 \$	(65,123)	(6.2%)	\$ 966,571	\$ (146,552)	(15.2%)



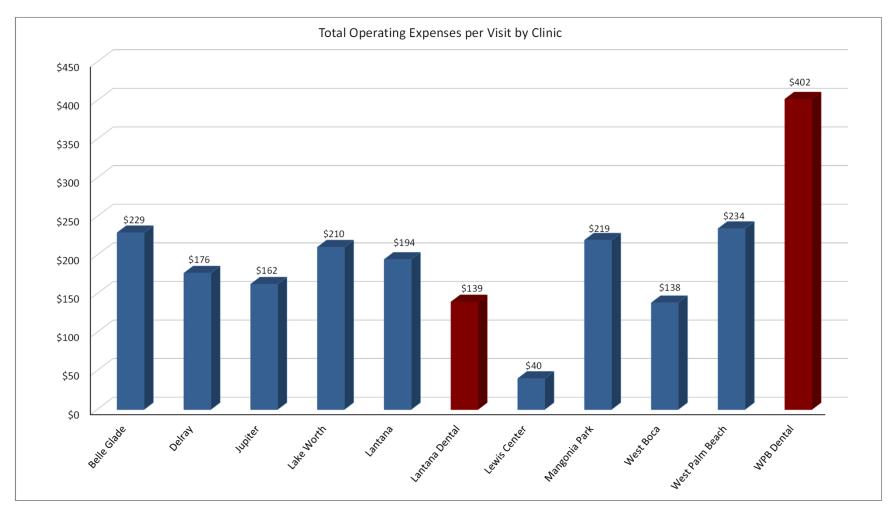


^{*} Based on total medical and dental visits



⁽¹⁾ Increase in expense per visit is due to lower visits in fiscal years 2020 and 2021 related to operational changes for Covid-19

^{*} Based on total medical, dental, and mental health visits



^{*} Based on Fiscal Year-to-Date March 2021 total operating expenses

^{**} Visits for the medical clinics include medical and mental health visits

