



C. L. Brumback

Primary Care Clinics

Health Care District Palm Beach County

FINANCE COMMITTEE

APRIL 28, 2021

12:15 P.M.

Meeting Location

1515 N. Flagler Drive, Suite 101

West Palm Beach, FL 33401

If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.

**FINANCE COMMITTEE MEETING
AGENDA
April 28, 2021
12:15 PM
1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401**

Remote Participation Login: <https://tinyurl.com/yda3vnks>

or

DIAL +1 (646) 558 8656; Meeting ID: 550 789 5592; Access number: 946503

1. **Call to Order**
 - A. Roll Call
2. **Agenda Approval**
 - A. Additions/Deletions/Substitutions
 - B. Motion to Approve Agenda
3. **Awards, Introductions and Presentations**
4. **Disclosure of Voting Conflict**
5. **Public Comment**
6. **Meeting Minutes**
 - A. **Staff recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of February 24, 2021. [Pages 1-5]
 - B. **Staff recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of March 31, 2021. [Pages 6-10]
7. **Consent Agenda – Motion to Approve Consent Agenda Items**
 - A. **ADMINISTRATION**
 - 7A-1 **RECEIVE AND FILE:**
April 2021 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>
 - 7A-2 **RECEIVE AND FILE:**
Attendance Tracking. [Page 11]

8. Regular Agenda

A. **FINANCE**

8A-1 **Staff recommends a MOTION TO APPROVE:**

C. L. Brumback Primary Care Clinics Financial Report February 2021.
(Mina Bayik) [Pages 12-29]

8A-2 **Staff recommends a MOTION TO APPROVE:**

C. L. Brumback Primary Care Clinics Financial Report March 2021.
(Mina Bayik) [Pages 30-46]

9. AVP and Executive Director of Clinic Services Comments

10. Board Member Comments

11. Establishment of Upcoming Meetings

May 26, 2021 (HCD Board Room)

12:15pm Finance Committee

June 30, 2021 (HCD Board Room)

12:15pm Finance Committee

July 28, 2021 (HCD Board Room)

12:15pm Finance Committee

August 25, 2021 (HCD Board Room)

12:15pm Finance Committee

September 29, 2021 (HCD Board Room)

12:15pm Finance Committee

October 27, 2021 (HCD Board Room)

12:15pm Finance Committee

November 30, 2021 (HCD Board Room)

12:15pm Finance Committee

December 14, 2021 (HCD Board Room)

12:15pm Finance Committee

12. Motion to Adjourn

*District Clinic Holdings, Inc. welcomes public comment during its regular monthly meetings. This month, public comment should be emailed to swynn@hcdpbc.org or submitted via phone (561) 829-1211

C. L. Brumback Primary Care Clinics
Finance Committee
Meeting Agenda
April 28, 2021

prior to Noon on The Scheduled Meeting Date. All comments received during this time frame will be read aloud and included in the official meeting record.

Any person(s) not adhering to the Board's guidelines or who make comments which could be perceived as slanderous or disruptive may be barred from making future comments before the Board.

**DISTRICT CLINIC HOLDINGS, INC.
d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS
BOARD OF DIRECTORS FINANCE COMMITTEE
MEETING MINUTES
February 24, 2021
Zoom Webinar Meeting**

1. Call to Order

Mr. Smith called the meeting to order at 11:38 a.m.

A. Roll Call

Committee members present: Mike Smith, James Elder, Tammy Jackson-Moore

Staff present included: Darcy Davis, Belma Andric, Hyla Fritsch, Tony Colby, Shannon Wynn, Jerome Robinson, Valerie Shahriari, Mina Bayik, Jessenia Bruno, Jonathan Dominique, June Shipek, Shauniel Brown, Alexa Goodwin, Jimmy Girard, David Speciale, Andrea Steele, Robert Glass, Candice Abbott, Martha Benghie Hyacinthe

Recording/transcribing Secretary: Shannon Wynn

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents, through collaboration and partnership, in a culturally sensitive environment.

2. Agenda Approval

A. Additions/Deletions/Substitutions

None.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Ms. Jackson-Moore made a motion to approve the agenda as presented/amended. The motion was duly seconded by Mr. Elder. A vote was called, and the motion passed unanimously.

3. Awards and Presentations

None.

4. Disclosure of Voting Conflict

None.

5. Public Comment

None.

6. Meeting Minutes

6A-1 **Staff recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of January 27, 2021.

CONCLUSION/ACTION: Ms. Jackson-Moore made a motion to approve the Meeting Minutes of December 16, 2020. The motion was duly seconded by Mr. Elder. A vote was called, and the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Mr. Elder made a motion to approve the Consent Agenda items. The motion was duly seconded by Ms. Jackson-Moore. A vote was called, and the motion passed unanimously.

A. ADMINISTRATION

7A-1 **RECEIVE AND FILE:**
January 2021 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>

7A-2 **RECEIVE AND FILE:**
Attendance Tracking

8. Regular Agenda

A. FINANCE

8A-1 **Staff recommends a MOTION TO APPROVE:**

The January statements represent the financial performance through the fourth month of 2021 fiscal year for C.L. Brumback Primary Care Clinics. Total YTD revenue was unfavorable to budget by (\$1.3M) due primarily to timing of COVID-19 stimulus funds. Net patient revenue YTD was favorable to budget by \$252k. Expenses before depreciation were under budget by \$624k or 6.7% due mostly to positive variances

in medical supplies \$270k, salaries and wages \$192k, and other supplies \$78k. Total YTD net margin was (\$5.1M) compared to budget of (\$4.9M) resulting in an unfavorable variance of (\$283k) or 5.8%.

The Medical clinics total YTD revenue was unfavorable to budget by (\$1.7M). This unfavorable variance resulted from the timing of COVID-19 related stimulus funding. Gross patient revenue was over budget by \$1.7M or 46.6%, which resulted from the Clinic efforts to respond to the pandemic offering telemedicine visits in addition to office visits. Clinic staff continue to provide countywide COVID-19 testing. Total operating expenses of \$7.3M were favorable to budget of \$7.9M by \$620k or 7.8%. This positive variance is mostly related to medical supplies \$253k, salaries and wages \$226k, medical services \$53k, and other supplies \$49k. Medical supplies, other supplies and other expense are favorable to budget due to the usage timing and supplies purchases. Total YTD net margin was (\$4.7M) compared to budget of (\$3.9M) resulting in an unfavorable variance of (\$818k) or 20.8%

The Dental clinics gross patient revenue was favorable to budget by \$55k or 5.2%. Total revenue of \$1.3M was over budget of \$844k by \$480k or 56.9% due to unanticipated funds received from HRSA. Total operating expenses of \$1.3M were favorable to budget by \$4k or 0.3%. Total YTD net margin was (\$395k) compared to a budget loss of (\$930k) for a favorable variance of \$534k or 57.5%.

On the Comparative Statement of Net Position, due from other governments increased by \$1.7k to \$4.0M. This balance is due mainly from Health Resources and Service Administration (HRSA). The District subsidy YTD for the Medical and Dental clinics are \$4.6M, and \$693k respectively for a combined subsidy of \$5.3M.

Mr. Smith asked about gross patient revenue at the Lantana Clinic being higher and grant funds where higher. Is there a reason for that?

Mr. Colby informed the Board that the District was because the volume is up.

Mr. Smith comment about the number of visits at the West Palm Beach Clinic. The volume seem to be a rollercoaster from month to month.

Hyla Fritsch replied stating the numbers are usually down during the holiday and in person is being seen by Telehealth.

CONCLUSION/ACTION: Ms. Jackson-Moore made a motion to approve the finance report as presented/amended. The motion was duly seconded by Mr. Elder. A vote was called, and the motion passed unanimously.

9. VP and Executive Director of Clinic Services Comments

None.

10. Board Member Comments

None.

11. Establishment of Upcoming Meetings

February 24, 2021 (HCD Board Room)

11:30am Finance Committee

March 31, 2021 (HCD Board Room)

12:15pm Finance Committee

April 28, 2021 (HCD Board Room)

12:15pm Finance Committee

May 26, 2021 (HCD Board Room)

12:15pm Finance Committee

June 30, 2021 (HCD Board Room)

12:15pm Finance Committee

July 28, 2021 (HCD Board Room)

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August 25, 2021 (HCD Board Room)

12:15pm Finance Committee

September 29, 2021 (HCD Board Room)

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October 27, 2021 (HCD Board Room)

12:15pm Finance Committee

November 30, 2021 (HCD Board Room)

12:15pm Finance Committee

December 14, 2021 (HCD Board Room)

12:15pm Finance Committee

12. Motion to Adjourn

Ms. Jackson-Moore made a motion to adjourn. The motion was duly seconded by Mr. Elder. A vote was called, and the motion passed unanimously.

There being no further business, the meeting was adjourned at 11:45 a.m.

DCHI Finance Committee Chair

Date

**DISTRICT CLINIC HOLDINGS, INC.
d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS
BOARD OF DIRECTORS FINANCE COMMITTEE
MEETING MINUTES
March 31, 2021
Zoom Webinar Meeting**

1. Call to Order

Mr. Smith called the meeting to order at 12:18 p.m.

A. Roll Call

Committee members present: Mike Smith
Excused Committee members: James Elder, Tammy Jackson-Moore

Staff present included: Darcy Davis, Belma Andric, Hyla Fritsch, Shannon Wynn, Mina Bayik, Jessenia Bruno, Jonathan Dominique, Andrea Steele, Patricia Lavelly; Donald Moniger; Carla Trivino; Hector Sanchez; Glen Torcivia, Outside Counsel

Recording/transcribing Secretary: Shannon Wynn

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents, through collaboration and partnership, in a culturally sensitive environment.

2. Agenda Approval

A. Additions/Deletions/Substitutions

Due to a lack of quorum, all agenda items have been postponed until next month's regularly scheduled meeting.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Due to a lack of quorum, all agenda items have been postponed until next month's regularly scheduled meeting.

3. Awards and Presentations

None.

4. Disclosure of Voting Conflict

Due to a lack of quorum, all agenda items have been postponed until next month's regularly scheduled meeting.

5. Public Comment

None.

6. Meeting Minutes

- 6A-1 **Staff recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of February 24, 2021.

CONCLUSION/ACTION: Due to a lack of quorum, all agenda items have been postponed until next month's regularly scheduled meeting.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Due to a lack of quorum, all agenda items have been postponed until next month's regularly scheduled meeting.

A. **ADMINISTRATION**

- 7A-1 **RECEIVE AND FILE:**
February 2021 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>

- 7A-2 **RECEIVE AND FILE:**
Attendance Tracking

8. Regular Agenda

A. **FINANCE**

- 8A-1 **Staff recommends a MOTION TO APPROVE:**

The February statements represent the financial performance through the fifth month of 2021 fiscal year for C.L. Brumback Primary Care Clinics. Total YTD revenue was unfavorable to budget by (\$3.4M) due primarily to timing of COVID-19 stimulus funds. Net patient revenue YTD was favorable to budget by \$312k. Expenses before depreciation were under budget by \$686k or 6.0% due mostly to positive variances in medical supplies \$353k, salaries and wages \$97k, medical services \$88k, other expense \$83k, and other supplies \$72k. Total YTD net margin was (\$7.6M) compared to budget of (\$5.3M) resulting in an unfavorable variance of (\$2.3M) or 42.4%.

The Medical clinics total YTD revenue was unfavorable to budget by (\$3.4M). This unfavorable variance resulted from the timing of COVID-19 related stimulus funding. Gross patient revenue was over budget by \$2.1M or 45.5%, which resulted from the Clinic efforts to respond to the pandemic offering telemedicine visits in addition to office visits. Clinic staff continue to provide countywide COVID-19 testing and vaccination. Total operating expenses of \$9.2M were favorable to budget of \$9.9M by \$665k or 6.7%. This positive variance is mostly related to medical supplies \$326k, salaries and wages \$129k, medical services \$88k, and other expense \$71k. Medical supplies, other supplies, lease and rental, and other expense are favorable to budget due to the usage timing and supplies purchases. Total YTD net margin was (\$6.7M) compared to budget of (\$4.3M) resulting in an unfavorable variance of (\$2.3M) or 54.1%.

The Dental clinics total YTD gross patient revenue was unfavorable to budget by (\$5k) or (0.4%). Total revenue of \$1.2M was under budget by \$495 due to unanticipated funds received from HRSA. Total operating expenses of \$1.6M were favorable to budget by \$22k or 1.3%. Total YTD net margin was (\$903k) compared to a budget loss of (\$990k) for a favorable variance of \$88k or 8.9%.

On the Comparative Statement of Net Position, due from other governments decreased from \$4.0M to \$3.6M. This balance is due mainly from Health Resources and Service Administration (HRSA). The District subsidy YTD for the Medical and Dental clinics are \$4.9M, and \$1.1M respectively for a combined subsidy of \$6.0M.

Mr. Smith asked what health plan the employees of The Health Care District participates in.

Ms. Bayik responded that we are self-insured for health insurance and United (UMR) is the third party administrator.

Mr. Smith stated there is a variance of cost per visit between all clinics which have a similar scope in services.

Dr. Fritsch answered by stating each clinic visit can vary. Example being Mangonia Park handles more behavioral health visit and the cost per visit will vary compared to a regular schedule medical visit at another clinic.

CONCLUSION/ACTION: Due to a lack of quorum, all agenda items have been postponed until next month's regularly scheduled meeting.

9. VP and Executive Director of Clinic Services Comments

Dr. Fritsch stated that we received a grant for 13.8 million dollars.

10. Board Member Comments

None.

11. Establishment of Upcoming Meetings

April 28, 2021 (HCD Board Room)

12:15pm Finance Committee

May 26, 2021 (HCD Board Room)

12:15pm Finance Committee

June 30, 2021 (HCD Board Room)

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November 30, 2021 (HCD Board Room)

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December 14, 2021 (HCD Board Room)

12:15pm Finance Committee

12. Motion to Adjourn

Due to a lack of quorum, all agenda items have been postponed until next month's regularly scheduled meeting.

There being no further business, the meeting was adjourned at 12:30 p.m.

DCHI Finance Committee Chair

Date

**C. L. Brumback Primary Care Clinics
Finance Committee**

Attendance Tracking

	1/27/21	2/24/21	3/31/21	4/28/21	5/26/21	6/30/21	7/28/21	8/25/21	9/29/21	10/27/21	11/30/21	12/15/21
James Elder	X	X	E									
Michael Smith	X	X	X									
Tammy Jackson-Moore	X	X	E									

X= Present

C= Cancel

E= Excused

A= Absent

DISTRICT CLINIC HOLDINGS, INC
FINANCE COMMITTEE
March 31, 2021

1. Description: District Clinic Holdings, Inc. Financial Report February 2021

2. Summary:

The February 2021 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for District Clinics Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statements presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

Darcy Davis

Darcy J. Davis
Chief Executive Officer

5. Reviewed/Approved by Committee:

N/A

Committee Name

Date Reviewed/Approved

DISTRICT CLINIC HOLDINGS, INC
FINANCE COMMITTEE
March 31, 2021

6. Recommendation:

Staff recommends that the Finance Committee approve the District Clinic Holdings, Inc. February 2021 YTD financial statements.

Approved for Legal sufficiency:

Christy Goddeau

Christy Goddeau
Interim General Counsel

Darcy Davis

Darcy J. Davis
Chief Executive Officer

Hyla Fritsch

Dr. Hyla Fritsch
AVP & Executive Director of Clinic and
Pharmacy Services

MEMO

To: Finance Committee
From: Tony Colby
Interim VP & Chief Financial Officer
Date: March 17, 2021

Subject: Management Discussion and Analysis as of February 2021 C.L. Brumback Primary Care Clinic Financial Statements.

The February statements represent the financial performance through the fifth month of 2021 fiscal year for C.L. Brumback Primary Care Clinics. Total YTD revenue was unfavorable to budget by (\$3.4M) due primarily to timing of COVID-19 stimulus funds. Net patient revenue YTD was favorable to budget by \$312k. Expenses before depreciation were under budget by \$686k or 6.0% due mostly to positive variances in medical supplies \$353k, salaries and wages \$97k, medical services \$88k, other expense \$83k, and other supplies \$72k. Total YTD net margin was (\$7.6M) compared to budget of (\$5.3M) resulting in an unfavorable variance of (\$2.3M) or 42.4%.

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On the Comparative Statement of Net Position, due from other governments decreased from \$4.0M to \$3.6M. This balance is due mainly from Health Resources and Service Administration (HRSA). The District subsidy YTD for the Medical and Dental clinics are \$4.9M, and \$1.1M respectively for a combined subsidy of \$6.0M.

DISTRICT CLINIC HOLDINGS, INC.
COMPARATIVE STATEMENT OF NET POSITION

	<u>Feb 28, 2021</u>	<u>Jan 31, 2021</u>	<u>Increase (Decrease)</u>
Assets			
Cash and Cash Equivalents	(6,216,774)	(4,702,044)	\$ (1,514,730)
Restricted Cash	221,426	221,426	-
Accounts Receivable, net	2,848,985	2,480,524	368,461
Due From Other Funds	-	-	-
Due from Other Governments	3,620,057	4,043,249	(423,193)
Other Current Assets	83,420	63,936	19,484
Net Investment in Capital Assets	2,921,411	2,948,617	(27,206)
Total Assets	<u>\$ 3,478,524</u>	<u>\$ 5,055,709</u>	<u>\$ (1,577,184)</u>
Liabilities			
Accounts Payable	238,298	163,580	74,718
Due To Other Governments	-	-	-
Deferred Revenue	649,044	649,044	-
Other Current Liabilities	1,420,460	1,340,078	80,383
Non-Current Liabilities	1,571,206	1,561,087	10,120
Total Liabilities	<u>3,879,009</u>	<u>3,713,788</u>	<u>165,221</u>
Deferred Inflows of Resources			
Deferred Inflows- Other Post Employment Benefits	<u>\$ 474</u>	<u>\$ 474</u>	<u>\$ -</u>
Net Position			
Net Investment in Capital Assets	2,921,411	2,948,617	(27,206)
Unrestricted	(3,322,369)	(1,607,171)	(1,715,198)
Total Net Position	<u>(400,959)</u>	<u>1,341,446</u>	<u>(1,742,404)</u>
Total Liabilities, Deferred Inflows of Resources and Net Position	<u>\$ 3,478,524</u>	<u>\$ 5,055,709</u>	<u>\$ (1,577,184)</u>

Note: Amounts may not foot due to rounding.

District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE FIFTH MONTH ENDED FEBRUARY 28, 2021

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
1,595,963	1,251,001	344,962	27.6%	2,006,769	(410,806)	(20.5%)	7,980,004	5,907,746	2,072,258	35.1%	9,817,575	(1,837,571)	(18.7%)
GP Patient Revenue							GP Patient Revenue						
404,818	224,745	(180,073)	(80.1%)	456,343	51,525	11.3%	2,142,956	1,067,501	(1,075,455)	(100.7%)	1,882,064	(260,892)	(13.9%)
538,927	490,625	(48,302)	(9.8%)	755,536	216,610	28.7%	2,882,910	2,326,382	(556,528)	(23.9%)	3,738,519	855,609	22.9%
289,586	175,465	(114,121)	(65.0%)	34,054	(255,532)	(750.4%)	1,355,106	833,782	(521,324)	(62.5%)	1,218,956	(136,150)	(11.2%)
1,233,331	890,835	(342,496)	(38.4%)	1,245,933	12,603	1.0%	6,380,972	4,227,665	(2,153,307)	(50.9%)	6,839,539	458,567	6.7%
Total Contractuals and Bad Debts							Total Contractuals and Bad Debts						
439,031	381,537	57,494	15.1%	514,094	(75,062)	(14.6%)	2,195,157	1,802,492	392,665	21.8%	1,818,033	377,124	21%
801,664	741,703	59,961	8.1%	1,274,930	(473,266)	(37.1%)	3,794,189	3,482,573	311,616	8.9%	4,796,069	(1,001,880)	(20.9%)
50.23%	59.29%			63.53%			47.55%	58.95%		48.85%			
Net Patient Revenue							Net Patient Revenue						
(629,521)	1,206,007	(1,835,528)	(152.2%)	1,156,633	(1,786,154)	(154.4%)	1,876,512	2,622,124	(745,612)	(28.4%)	1,669,664	206,848	12.4%
179,158	540,467	(361,309)	(66.9%)	-	179,158	0.0%	768,048	3,569,166	(2,801,118)	(78.5%)	-	768,048	0.0%
26,487	45,034	(18,547)	(41.2%)	12,750	13,737	107.7%	42,017	225,170	(183,153)	(81.3%)	45,225	(3,208)	(7.1%)
Other Financial Assistance							Other Financial Assistance						
(423,876)	1,791,508	(2,215,384)	(123.7%)	1,169,383	(1,593,260)	(136.2%)	2,686,577	6,416,460	(3,729,883)	(58.1%)	1,714,889	971,688	56.7%
Total Other Revenues							Total Other Revenues						
377,788	2,533,211	(2,155,423)	(85.1%)	2,444,313	(2,066,526)	(84.5%)	6,480,766	9,899,033	(3,418,267)	(34.5%)	6,510,958	(30,192)	(0.5%)
Total Revenues							Total Revenues						
<i>Direct Operational Expenses:</i>													
1,423,741	1,329,075	(94,666)	(7.1%)	1,217,711	(206,030)	(16.9%)	7,007,000	7,103,866	96,866	1.4%	6,668,311	(338,689)	(5.1%)
420,732	371,034	(49,698)	(13.4%)	265,010	(155,721)	(58.8%)	1,985,464	1,909,085	(76,379)	(4.0%)	1,743,880	(241,583)	(13.9%)
37,746	54,414	16,668	30.6%	59,974	22,228	37.1%	237,470	258,325	20,855	8.1%	409,865	172,395	42.1%
35,626	119,600	83,974	70.2%	48,440	12,814	26.5%	210,396	563,893	353,497	62.7%	194,450	(15,946)	(8.2%)
32,280	26,518	(5,762)	(21.7%)	18,774	(13,506)	(71.9%)	60,474	132,690	72,216	54.4%	62,644	2,170	3.5%
47,251	81,931	34,680	42.3%	93,803	46,552	49.6%	296,984	384,805	87,821	22.8%	320,982	23,998	7.5%
59,708	59,177	(531)	(0.9%)	83,941	24,232	28.9%	331,480	277,930	(53,550)	(19.3%)	420,996	89,516	21.3%
3,518	9,629	6,111	63.5%	24,857	21,340	85.8%	25,499	48,145	22,646	47.0%	112,021	86,522	77.2%
102,093	145,356	43,263	29.8%	100,186	(1,906)	(1.9%)	511,924	586,952	75,028	12.8%	561,454	49,530	8.8%
6,285	7,341	1,056	14.4%	3,268	(3,016)	(92.3%)	35,581	36,705	1,124	3.1%	26,674	(8,908)	(33.4%)
26,817	52,803	25,986	49.2%	17,228	(9,589)	(55.7%)	126,991	209,950	82,959	39.5%	151,304	24,313	16.1%
3,331	4,334	1,003	23.1%	2,377	(954)	(40.1%)	18,304	21,670	3,366	15.5%	11,885	(6,419)	(54.0%)
Total Operational Expenses							Total Operational Expenses						
2,199,128	2,261,212	62,084	2.7%	1,935,571	(263,557)	(13.6%)	10,847,566	11,534,016	686,450	6.0%	10,684,465	(163,101)	(1.5%)
Net Performance before Depreciation & Overhead Allocations							Net Performance before Depreciation & Overhead Allocations						
(1,821,340)	271,999	(2,093,339)	(769.6%)	508,743	(2,330,082)	(458.0%)	(4,366,800)	(1,634,983)	(2,731,817)	167.1%	(4,173,507)	(193,293)	4.6%

District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE FIFTH MONTH ENDED FEBRUARY 28, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
31,706	17,334	(14,372)	(82.9%)	19,356	(12,351)	(63.8%)	Depreciation	158,598	86,670	(71,928)	(83.0%)	88,500	(70,098)	(79.2%)
<i>Overhead Allocations:</i>														
1,713	2,875	1,162	40.4%	1,968	255	13.0%	Risk Mgt	9,286	14,375	5,088	35.4%	9,614	328	3.4%
169,849	206,967	37,118	17.9%	(5,098)	(174,948)	3,431.4%	Rev Cycle	947,776	1,034,836	87,060	8.4%	484,564	(463,212)	(95.6%)
1,135	3,852	2,716	70.5%	4,570	3,434	75.2%	Internal Audit	8,241	19,258	11,017	57.2%	27,532	19,292	70.1%
17,620	19,768	2,148	10.9%	18,345	725	4.0%	Home Office Facilities	91,221	98,842	7,621	7.7%	93,737	2,516	2.7%
36,008	33,232	(2,776)	(8.4%)	38,177	2,168	5.7%	Administration	172,781	166,160	(6,621)	(4.0%)	176,598	3,817	2.2%
60,805	47,193	(13,611)	(28.8%)	22,674	(38,131)	(168.2%)	Human Resources	266,601	235,967	(30,634)	(13.0%)	202,326	(64,276)	(31.8%)
14,400	17,241	2,841	16.5%	21,646	7,246	33.5%	Legal	72,307	86,207	13,899	16.1%	82,398	10,090	12.2%
6,020	8,048	2,029	25.2%	7,035	1,016	14.4%	Records	36,211	40,241	4,030	10.0%	33,165	(3,046)	(9.2%)
5,183	6,886	1,703	24.7%	12,839	7,656	59.6%	Compliance	26,224	34,430	8,205	23.8%	49,972	23,748	47.5%
6,060	7,007	946	13.5%	-	(6,060)	0.0%	Comm Engage Plan	32,493	35,034	2,541	7.3%	-	(32,493)	0.0%
74,267	82,884	8,616	10.4%	-	(74,267)	0.0%	IT Operations	363,230	414,418	51,188	12.4%	-	(363,230)	0.0%
6,244	8,445	2,201	26.1%	-	(6,244)	0.0%	IT Security	36,655	42,226	5,572	13.2%	-	(36,655)	0.0%
20,639	40,421	19,782	48.9%	-	(20,639)	0.0%	IT Applications	155,917	202,104	46,187	22.9%	-	(155,917)	0.0%
42,607	47,251	4,644	9.8%	-	(42,607)	0.0%	Security Services	219,395	236,257	16,862	7.1%	-	(219,395)	0.0%
67,894	121,543	53,649	44.1%	-	(67,894)	0.0%	IT EPIC	317,164	607,717	290,553	47.8%	-	(317,164)	0.0%
24,493	31,665	7,172	22.6%	20,187	(4,306)	(21.3%)	Finance	140,903	158,323	17,420	11.0%	156,589	15,686	10.0%
7,654	10,057	2,403	23.9%	7,463	(190)	(2.6%)	Public Relations	36,335	50,285	13,949	27.7%	54,844	18,509	33.7%
11,233	8,303	(2,930)	(35.3%)	90,619	79,386	87.6%	Information Technology	49,970	41,514	(8,456)	(20.4%)	425,172	375,202	88.2%
5,965	4,761	(1,204)	(25.3%)	(2,313)	(8,278)	357.9%	Corporate Quality	28,509	23,806	(4,704)	(19.8%)	7,237	(21,273)	(293.9%)
8,472	11,235	2,763	24.6%	(1,268)	(9,740)	768.1%	Project MGMT Office	43,315	56,176	12,861	22.9%	24,994	(18,321)	(73.3%)
1,096	1,328	232	17.5%	2,312	1,216	52.6%	Managed Care Contract	5,905	6,642	737	11.1%	14,007	8,102	57.8%
589,359	720,963	131,605	18.3%	239,156	(350,202)	(146.4%)	Total Overhead Allocations	3,060,441	3,604,816	544,375	15.1%	1,842,749	(1,217,692)	(66.1%)
2,820,193	2,999,509	179,317	6.0%	2,194,083	(626,110)	(28.5%)	Total Expenses	14,066,605	15,225,502	1,158,897	7.6%	12,615,715	(1,450,890)	(11.5%)
\$ (2,442,405)	\$ (466,298)	\$ (1,976,107)	423.8%	\$ 250,231	\$ (2,692,635)	(1,076.1%)	Net Margin	\$ (7,585,839)	\$ (5,326,469)	\$ (2,259,370)	42.4%	\$ (6,104,757)	\$ (1,481,083)	24.3%
-	19,125	19,125	100.0%	(12,580)	(12,580)	100.0%	Capital	-	614,835	614,835	100.0%	9,407	9,407	100.0%
\$ 700,000	\$ 487,000	\$ (213,000)	(43.7%)	\$ -	\$ (700,000)	0.0%	General Fund Support/ Transfer In	\$ 5,970,026	\$ 5,974,000	\$ 3,974	0.1%	\$ 6,307,830	\$ 337,804	5.4%

District Clinics Holdings, Inc. Statement of Revenues and Expenses by Month

	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Year to Date
Gross Patient Revenue	1,842,091	1,535,619	1,685,042	1,321,289	1,595,963	-	-	-	-	-	-	-	7,980,004
Contractual Allowances	509,972	470,624	453,962	303,580	404,818	-	-	-	-	-	-	-	2,142,956
Charity Care	158,009	-	1,751,178	434,796	538,927	-	-	-	-	-	-	-	2,882,910
Bad Debt	788,060	799,873	(860,761)	338,348	289,586	-	-	-	-	-	-	-	1,355,106
Other Patient Revenue	414,367	286,936	350,651	704,172	439,031	-	-	-	-	-	-	-	2,195,157
Net Patient Revenue	800,416	552,056	691,315	948,737	801,664	-	-	-	-	-	-	-	3,794,189
Collections %	43.45%	35.95%	41.03%	71.80%	50.23%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	47.55%
Grant Funds	104,059	-	130,321	2,271,653	(629,521)	-	-	-	-	-	-	-	1,876,512
Other Financial Assistance	-	-	588,890	-	179,158	-	-	-	-	-	-	-	768,048
Other Revenue	9,732	1,689	3,302	809	26,487	-	-	-	-	-	-	-	42,017
Total Other Revenues	113,791	1,689	722,512	2,272,462	(423,876)	-	-	-	-	-	-	-	2,686,577
Total Revenues	914,207	553,745	1,413,827	3,221,199	377,788	-	-	-	-	-	-	-	6,480,766
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,612,557	1,177,306	1,310,859	1,482,538	1,423,741	-	-	-	-	-	-	-	7,007,000
Benefits	394,482	358,883	404,282	407,085	420,732	-	-	-	-	-	-	-	1,985,464
Purchased Services	35,150	59,503	33,586	71,484	37,746	-	-	-	-	-	-	-	237,470
Medical Supplies	19,841	24,253	46,148	84,529	35,626	-	-	-	-	-	-	-	210,396
Other Supplies	2,686	4,538	8,638	12,332	32,280	-	-	-	-	-	-	-	60,474
Medical Services	92,709	55,338	56,152	45,535	47,251	-	-	-	-	-	-	-	296,984
Drugs	82,365	73,242	60,219	55,947	59,708	-	-	-	-	-	-	-	331,480
Repairs & Maintenance	6,725	4,061	3,703	7,491	3,518	-	-	-	-	-	-	-	25,499
Lease & Rental	105,605	104,935	96,815	102,475	102,093	-	-	-	-	-	-	-	511,924
Utilities	5,024	10,320	7,438	6,515	6,285	-	-	-	-	-	-	-	35,581
Other Expense	26,726	23,914	19,350	30,184	26,817	-	-	-	-	-	-	-	126,991
Insurance	3,716	3,716	2,892	4,649	3,331	-	-	-	-	-	-	-	18,304
Total Operational Expenses	2,387,586	1,900,008	2,050,081	2,310,763	2,199,128	-	-	-	-	-	-	-	10,847,566
Net Performance before Depreciation & Overhead Allocations	(1,473,379)	(1,346,263)	(636,254)	910,436	(1,821,340)	-	-	-	-	-	-	-	(4,366,800)
Depreciation	20,995	42,335	31,665	31,896	31,706	-	-	-	-	-	-	-	158,598
<i>Overhead Allocations:</i>													
Risk Mgt	2,012	1,749	1,914	1,899	1,713	-	-	-	-	-	-	-	9,286
Rev Cycle	215,318	177,247	193,553	191,807	169,849	-	-	-	-	-	-	-	947,776
Internal Audit	261	2,616	2,029	2,200	1,135	-	-	-	-	-	-	-	8,241
Home Office Facilities	17,338	17,140	20,876	18,248	17,620	-	-	-	-	-	-	-	91,221
Administration	23,989	26,119	37,026	49,639	36,008	-	-	-	-	-	-	-	172,781
Human Resources	42,681	36,896	77,803	48,416	60,805	-	-	-	-	-	-	-	266,601
Legal	10,774	17,493	15,799	13,841	14,400	-	-	-	-	-	-	-	72,307
Records	7,126	7,518	8,070	7,478	6,020	-	-	-	-	-	-	-	36,211
Compliance	4,813	5,086	3,125	8,017	5,183	-	-	-	-	-	-	-	26,224
Comm Engage Plan	6,756	6,116	6,940	6,621	6,060	-	-	-	-	-	-	-	32,493
IT Operations	50,805	70,691	70,850	96,616	74,267	-	-	-	-	-	-	-	363,230
IT Security	7,989	5,317	9,366	7,739	6,244	-	-	-	-	-	-	-	36,655
IT Applications	23,045	40,862	27,197	44,176	20,639	-	-	-	-	-	-	-	155,917
Security Services	42,428	41,825	46,136	46,399	42,607	-	-	-	-	-	-	-	219,395
IT EPIC	48,185	53,582	65,588	81,914	67,894	-	-	-	-	-	-	-	317,164
Finance	29,725	28,440	28,580	29,666	24,493	-	-	-	-	-	-	-	140,903
Public Relations	11,466	8,342	3,617	5,257	7,654	-	-	-	-	-	-	-	36,335
Information Technology	9,827	8,743	9,357	10,810	11,233	-	-	-	-	-	-	-	49,970
Corporate Quality	5,104	7,241	4,957	5,242	5,965	-	-	-	-	-	-	-	28,509
Project MGMT Office	7,800	8,679	9,051	9,313	8,472	-	-	-	-	-	-	-	43,315
Managed Care Contract	1,205	1,157	1,243	1,204	1,096	-	-	-	-	-	-	-	5,905
Total Overhead Allocations	568,646	572,859	643,078	686,500	589,359	-	-	-	-	-	-	-	3,060,441
Total Expenses	2,977,227	2,515,202	2,724,824	3,029,159	2,820,193	-	-	-	-	-	-	-	14,066,605
Net Margin	\$ (2,063,020)	\$ (1,961,457)	\$ (1,310,997)	\$ 192,040	\$ (2,442,405)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (7,585,839)
Capital	-	13,568	3,078	(16,646)	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	2,042,025	-	3,228,001	-	700,000	-	-	-	-	-	-	-	\$ 5,970,026

District Clinics Holdings, Inc.- Medical Statement of Revenues and Expenses by Location

FOR THE FIFTH MONTH ENDED FEBRUARY 28, 2021

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Van 1	Mobile Van Scout	Mobile Van Hero	Total
Gross Patient Revenue	-	877,305	1,348,584	784,978	525,759	678,422	920,848	460,275	671,368	371,825	4,491	-	-	6,643,855.73
Contractual Allowances	-	268,818	401,595	162,486	87,609	87,733	244,226	128,368	253,831	60,294	(8,205)	-	-	1,686,755
Charity Care	-	277,068	416,878	291,581	146,556	306,930	403,743	133,690	132,760	138,126	3,761	-	-	2,251,094
Bad Debt	-	174,916	193,668	135,022	109,457	237,377	70,814	58,507	51,103	173,798	13,732	-	-	1,218,396
Total Contractual Allowances and Bad Debt	-	720,802	1,012,141	589,090	343,622	632,040	718,784	320,565	437,695	372,218	9,288	-	-	5,156,245
Other Patient Revenue	-	281,473	315,934	207,069	106,627	158,486	186,283	99,446	98,704	105,797	36,013	-	-	1,595,831
Net Patient Revenue	-	437,976	652,377	402,958	288,764	204,867	388,348	239,156	332,377	105,404	31,216	-	-	3,083,441
Collection %	0.00%	49.92%	48.37%	51.33%	54.92%	30.20%	42.17%	51.96%	49.51%	28.35%	695.03%	0.00%	0.00%	46.41%
Grant Funds	333,961	184,471	236,532	131,809	134,896	44,428	161,037	66,371	68,219	186,354	44,656	4,545	15,866	1,613,145
Other Financial Assistance	71,389	48,110	110,366	4,037	31,514	1,122	3,621	11,128	2,546	56	27,106	213,035	7,325	531,353
Other Revenue	5,826	5,884	3,655	7,079	6,796	58	5,089	1,766	5,837	13	-	15	-	42,017
Total Other Revenues	411,176	238,465	350,552	142,925	173,206	45,607	169,747	79,264	76,601	186,423	71,762	217,595	23,191	2,186,515
Total Revenues	411,176	676,441	1,002,929	545,883	461,969	250,475	558,094	318,420	408,978	291,827	102,977	217,595	23,191	5,269,956
<i>Direct Operational Expenses:</i>														
Salaries and Wages	1,481,379	706,128	879,626	478,755	403,995	162,025	677,478	261,223	286,986	400,311	110,093	23,146	9,962	5,881,107
Benefits	377,255	205,945	249,946	140,891	119,914	48,690	208,653	71,529	84,036	113,102	41,285	5,215	2,701	1,669,162
Purchased Services	52,217	20,611	41,679	15,648	19,825	7,022	24,369	12,462	16,116	10,246	1,274	1,274	1,274	224,019
Medical Supplies	59,681	14,806	12,361	13,527	10,660	18,709	12,782	6,497	5,076	16,123	2,333	1,164	327	174,045
Other Supplies	38,008	948	1,709	866	2,439	1,978	1,112	587	2,279	4,559	904	1,773	2,419	59,579
Medical Services	1,100	28,654	82,891	34,287	23,005	10,799	58,216	17,067	31,514	9,450	-	-	-	296,984
Drugs	-	150,318	97,895	42,997	26,495	-	4,600	1,427	6,014	432	1,302	-	-	331,480
Repairs & Maintenance	-	1,334	1,459	1,822	2,622	1,100	3,036	1,334	3,670	2,297	800	2,286	904	22,664
Lease & Rental	-	53,727	73,992	37,043	34,405	130	98,235	33,506	49,153	19,649	25	25	25	399,913
Utilities	-	1,715	1,715	600	8,396	964	5,411	3,240	2,967	1,884	-	-	-	26,892
Other Expense	62,223	5,583	12,468	3,362	2,569	2,648	5,185	1,793	3,925	4,811	1,889	3,420	868	110,743
Insurance	-	2,687	2,050	2,042	1,137	-	1,358	716	830	370	3,067	1,649	2,197	18,101
Total Operational Expenses	2,071,862	1,192,455	1,457,790	771,841	655,462	254,064	1,100,436	411,379	492,566	583,233	162,972	39,953	20,677	9,214,691
Net Performance before Depreciation & Overhead Allocations	(1,660,686)	(516,013)	(454,861)	(225,958)	(193,493)	(3,590)	(542,342)	(92,959)	(83,587)	(291,406)	(59,995)	177,641	2,514	(3,944,734)
Depreciation	2,802	6,004	6,214	749	28,617	136	1,851	1,143	1,998	767	31,250	5,785	34,803	122,119
<i>Overhead Allocations:</i>														
Risk Mgt	1,550	863	1,494	646	526	235	942	331	412	562	169	116	119	7,966
Rev Cycle	-	107,601	186,305	80,606	65,659	29,331	117,500	41,259	51,420	70,147	21,060	14,517	14,781	800,185
Internal Audit	1,376	766	1,326	573	467	209	836	294	366	499	150	103	105	7,069
Home Office Facilities	82,139	-	-	-	-	-	-	-	-	-	-	-	-	82,139
Administration	28,849	16,051	27,792	12,024	9,795	4,375	17,528	6,155	7,670	10,464	3,142	2,165	2,205	148,214
Human Resources	60,605	28,195	32,209	18,061	15,051	7,024	25,185	8,027	10,034	16,155	4,014	3,010	3,010	230,579
Legal	12,073	6,717	11,630	5,032	4,099	1,831	7,335	2,576	3,210	4,379	1,315	906	923	62,026
Records	6,046	3,364	5,825	2,520	2,053	917	3,673	1,290	1,608	2,193	658	454	462	31,063
Compliance	4,379	2,436	4,218	1,825	1,487	664	2,660	934	1,164	1,588	477	329	335	22,496
Comm Engage Plan	5,425	3,019	5,226	2,261	1,842	823	3,296	1,157	1,443	1,968	591	407	415	27,873
IT Operations	60,647	33,743	58,425	25,278	20,591	9,198	36,848	12,939	16,125	21,998	6,604	4,552	4,635	311,583
IT Security	6,120	3,405	5,896	2,551	2,078	928	3,718	1,306	1,627	2,220	666	459	468	31,443
IT Applications	26,033	14,484	25,079	10,851	8,839	3,948	15,817	5,554	6,922	9,443	2,835	1,954	1,990	133,748
Security Services	8,619	23,929	41,432	17,926	14,602	6,523	26,131	9,176	11,435	15,600	4,684	3,228	3,287	186,573
IT EPIC	52,956	29,464	51,015	22,072	17,979	8,032	32,175	11,298	14,080	19,208	5,767	3,975	4,047	272,067
Finance	23,526	13,090	22,664	9,806	7,987	3,568	14,294	5,019	6,255	8,533	2,562	1,766	1,798	120,869
Public Relations	6,067	3,375	5,844	2,529	2,060	920	3,686	1,294	1,613	2,201	661	455	464	31,169
Information Technology	8,343	4,642	8,038	3,477	2,833	1,265	5,069	1,780	2,218	3,026	909	626	638	42,865
Budget & Decision Support	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Quality	4,760	2,648	4,586	1,984	1,616	722	2,892	1,016	1,266	1,727	518	357	364	24,456
Project MGMT Office	7,232	4,024	6,967	3,014	2,455	1,097	4,394	1,543	1,923	2,623	788	543	553	37,156
Managed Care Contract	-	670	1,161	502	409	183	732	257	320	437	131	90	92	4,985
Total Overhead Allocations	406,745	302,487	507,130	223,538	182,427	81,793	324,713	113,204	141,113	194,970	57,699	40,015	40,690	2,616,523
Total Expenses	2,481,409	1,500,946	1,971,134	996,128	866,506	335,993	1,426,999	525,726	635,676	778,970	251,921	85,754	96,170	11,953,333
Net Margin	\$ (2,070,233)	\$ (824,505)	\$ (968,205)	\$ (450,245)	\$ (404,537)	\$ (85,518)	\$ (868,905)	\$ (207,306)	\$ (226,698)	\$ (487,143)	\$ (148,944)	\$ 131,841	\$ (72,979)	\$ (6,683,377)
Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ 4,856,903	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,856,903

District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses

FOR THE FIFTH MONTH ENDED FEBRUARY 28, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
24,364	12,917	(11,447)	(88.6%)	14,064	(10,300)	(73.2%)	Depreciation	122,119	64,585	(57,534)	(89.1%)	65,760	(56,359)	(85.7%)
<i>Overhead Allocations:</i>														
1,469	2,464	994	40.4%	1,619	149	9.2%	Risk Mgt	7,966	12,318	4,352	35.3%	7,906	(59)	(0.8%)
143,400	174,743	31,343	17.9%	(4,141)	(147,541)	3,562.5%	Rev Cycle	800,185	873,717	73,532	8.4%	393,614	(406,571)	(103.3%)
974	3,301	2,327	70.5%	3,758	2,784	74.1%	Internal Audit	7,069	16,503	9,434	57.2%	22,642	15,573	68.8%
15,866	17,713	1,847	10.4%	16,395	530	3.2%	Home Office Facilities	82,139	88,566	6,427	7.3%	83,775	1,636	2.0%
30,888	28,478	(2,410)	(8.5%)	31,396	507	1.6%	Administration	148,214	142,390	(5,824)	(4.1%)	145,231	(2,983)	(2.1%)
52,589	40,768	(11,821)	(29.0%)	18,562	(34,027)	(183.3%)	Human Resources	230,579	203,842	(26,737)	(13.1%)	165,630	(64,950)	(39.2%)
12,353	14,775	2,422	16.4%	17,801	5,449	30.6%	Legal	62,026	73,874	11,848	16.0%	67,762	5,736	8.5%
5,164	6,897	1,733	25.1%	5,786	622	10.7%	Records	31,063	34,484	3,422	9.9%	27,275	(3,788)	(13.9%)
4,446	5,901	1,455	24.6%	10,559	6,112	57.9%	Compliance	22,496	29,504	7,009	23.8%	41,096	18,600	45.3%
5,199	6,005	806	13.4%	-	(5,199)	0.0%	Comm Engage Plan	27,873	30,023	2,149	7.2%	-	(27,873)	0.0%
63,708	71,027	7,319	10.3%	-	(63,708)	0.0%	IT Operations	311,583	355,133	43,550	12.3%	-	(311,583)	0.0%
5,356	7,237	1,881	26.0%	-	(5,356)	0.0%	IT Security	31,443	36,186	4,743	13.1%	-	(31,443)	0.0%
17,704	34,638	16,934	48.9%	-	(17,704)	0.0%	IT Applications	133,748	173,192	39,444	22.8%	-	(133,748)	0.0%
36,233	40,184	3,951	9.8%	-	(36,233)	0.0%	Security Services	186,573	200,920	14,348	7.1%	-	(186,573)	0.0%
58,241	104,156	45,915	44.1%	-	(58,241)	0.0%	IT EPIC	272,067	520,780	248,713	47.8%	-	(272,067)	0.0%
21,010	27,135	6,124	22.6%	16,602	(4,409)	(26.6%)	Finance	120,869	135,674	14,805	10.9%	128,776	7,907	6.1%
6,566	8,618	2,053	23.8%	6,138	(428)	(7.0%)	Public Relations	31,169	43,091	11,922	27.7%	45,103	13,934	30.9%
9,636	7,115	(2,521)	(35.4%)	74,524	64,888	87.1%	Information Technology	42,865	35,575	(7,290)	(20.5%)	349,654	306,789	87.7%
5,117	4,080	(1,037)	(25.4%)	(1,902)	(7,019)	369.0%	Corporate Quality	24,456	20,400	(4,055)	(19.9%)	5,951	(18,504)	(310.9%)
7,267	9,628	2,361	24.5%	(1,043)	(8,310)	796.9%	Project MGMT Office	37,156	48,140	10,983	22.8%	20,554	(16,602)	(80.8%)
925	1,122	196	17.5%	1,878	952	50.7%	Managed Care Contract	4,985	5,608	622	11.1%	11,378	6,393	56.2%
504,111	615,984	111,874	18.2%	197,929	(306,181)	(154.7%)	Total Overhead Allocations	2,616,523	3,079,921	463,397	15.0%	1,516,347	(1,100,176)	(72.6%)
2,426,971	2,571,921	144,950	5.6%	1,809,522	(617,449)	(34.1%)	Total Expenses	11,953,333	13,023,809	1,070,476	8.2%	10,486,315	(1,467,018)	(14.0%)
\$ (1,935,387)	\$ (405,802)	\$ (1,529,585)	376.9%	\$ 141,638	\$ (2,077,025)	(1,466.4%)	Net Margin	\$ (6,683,377)	\$ (4,336,080)	\$ (2,347,297)	54.1%	\$ (5,275,844)	\$ (1,407,533)	26.7%
-	19,125	19,125	100.0%	200	200	100.0%	Capital	-	614,835	614,835	100.0%	9,407	9,407	100.0%
-	-	-	0.0%	-	-	0.0%	Capital Contributions							
\$ 280,000	\$ 430,000	\$ 150,000	34.9%	\$ -	\$ (280,000)	0.0%	General Fund Support/ Transfer In	\$ 4,856,903	\$ 5,000,000	\$ 143,097	2.9%	\$ 5,365,786	\$ 508,883	9.5%

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses by Location

FOR THE FIFTH MONTH ENDED FEBRUARY 28, 2021

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
Gross Patient Revenue	-	557,793	777,923	58	374	1,336,148
Contractual Allowances	-	138,260	316,483	919	539	456,201
Charity Care	-	347,007	284,246	145	418	631,816
Bad Debt	-	23,743	110,641	1,360	966	136,710
Total Contractual Allowances and Bad Debt	-	509,010	711,370	2,425	1,923	1,224,728
Other Patient Revenue	-	299,267	132,903	63,590	103,567	599,327
Net Patient Revenue	-	348,050	199,456	61,223	102,018	710,747
Collection %	-	62.40%	25.64%	0.00%	0.00%	53.19%
Grant Funds	22,013	95,503	51,372	68,471	26,008	263,367
Other Financial Assistance	30,060	67,716	20,051	84,227	34,642	236,695
Other Revenue	-	-	-	-	-	-
Total Other Revenues	52,073	163,219	71,423	152,698	60,650	500,062
Total Revenues	52,073	511,269	270,879	213,920	162,668	1,210,809
<i>Direct Operational Expenses:</i>						
Salaries and Wages	158,079	390,825	204,937	257,495	114,557	1,125,893
Benefits	38,968	116,022	57,214	69,203	34,894	316,301
Purchased Services	-	3,056	4,511	2,442	3,442	13,451
Medical Supplies	-	15,864	18,266	511	1,709	36,351
Other Supplies	294	362	224	-	14	894
Drugs	-	-	-	-	-	-
Repairs & Maintenance	-	797	805	221	1,012	2,835
Lease & Rental	-	45,958	27,167	25,500	13,385	112,010
Utilities	-	1,871	1,923	808	4,087	8,689
Other Expense	87	5,082	3,399	4,765	2,915	16,247
Insurance	-	-	-	-	203	203
Total Operational Expenses	197,428	579,837	318,448	360,945	176,217	1,632,875
Net Performance before Depreciation & Overhead Allocations	(145,355)	(68,568)	(47,569)	(147,025)	(13,550)	(422,066)
Depreciation	-	9,734	4,604	4,178	17,963	36,479
<i>Overhead Allocations:</i>						
Risk Mgt	137	464	294	286	139	1,320
Rev Cycle	-	57,873	36,704	35,725	17,289	147,591
Internal Audit	122	412	261	254	123	1,172
Home Office Facilities	9,083	-	-	-	-	9,083
Administration	2,551	8,633	5,475	5,329	2,579	24,567
Human Resources	3,010	13,445	7,525	9,031	3,010	36,022
Legal	1,067	3,613	2,291	2,230	1,079	10,281
Records	535	1,809	1,147	1,117	541	5,149
Compliance	387	1,310	831	809	391	3,729
Comm Engage Plan	480	1,624	1,030	1,002	485	4,620
IT Operations	5,362	18,149	11,510	11,203	5,422	51,646
IT Security	541	1,831	1,162	1,131	547	5,212
IT Applications	2,302	7,790	4,941	4,809	2,327	22,169
Security Services	-	12,870	8,163	7,945	3,845	32,823
IT EPIC	4,682	15,847	10,050	9,783	4,734	45,096
Finance	2,080	7,040	4,465	4,346	2,103	20,035
Public Relations	536	1,815	1,151	1,121	542	5,166
Information Technology	738	2,497	1,583	1,541	746	7,105
Corporate Quality	421	1,424	903	879	426	4,054
Project MGMT Office	639	2,164	1,373	1,336	647	6,159
Managed Care Contract	-	361	229	223	108	919
Total Overhead Allocations	34,673	160,972	101,089	100,100	47,083	443,918
Total Expenses	232,101	750,543	424,141	465,224	241,263	2,113,272
Net Margin	\$ (180,028)	\$ (239,274)	\$ (153,262)	\$ (251,303)	\$ (78,595)	\$ (902,462)
Capital	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ 1,113,123	-	-	-	-	1,113,123

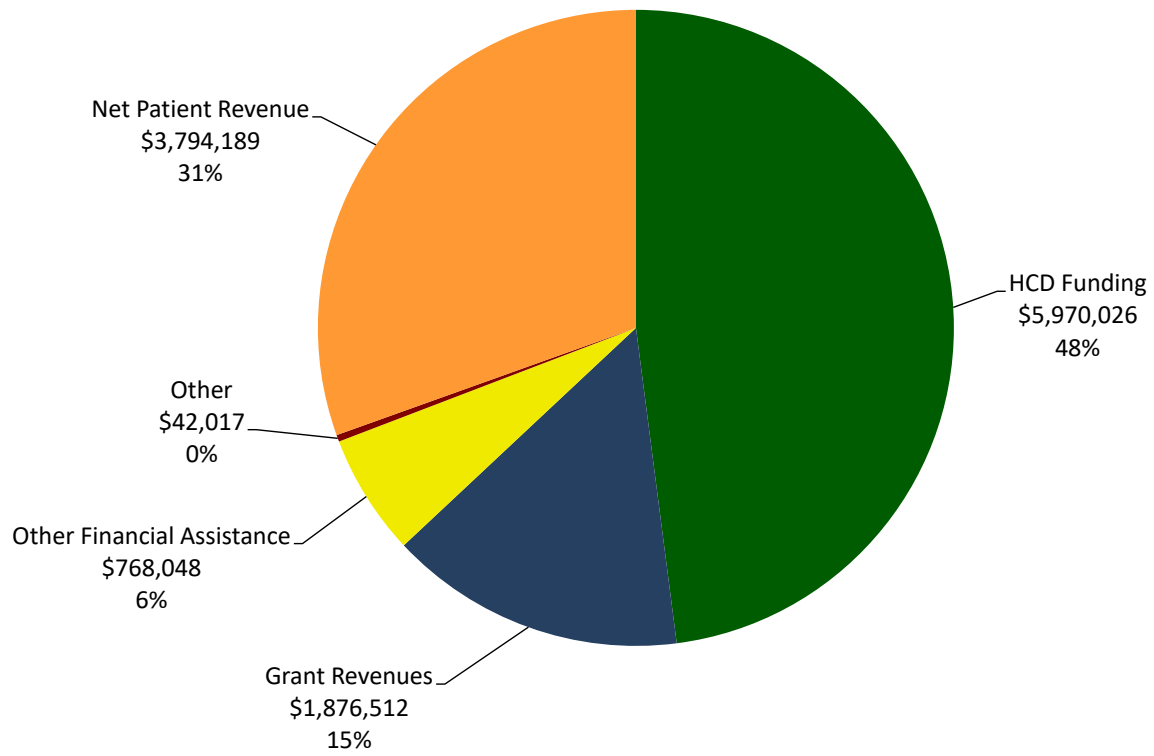
District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses

FOR THE FIFTH MONTH ENDED FEBRUARY 28, 2021

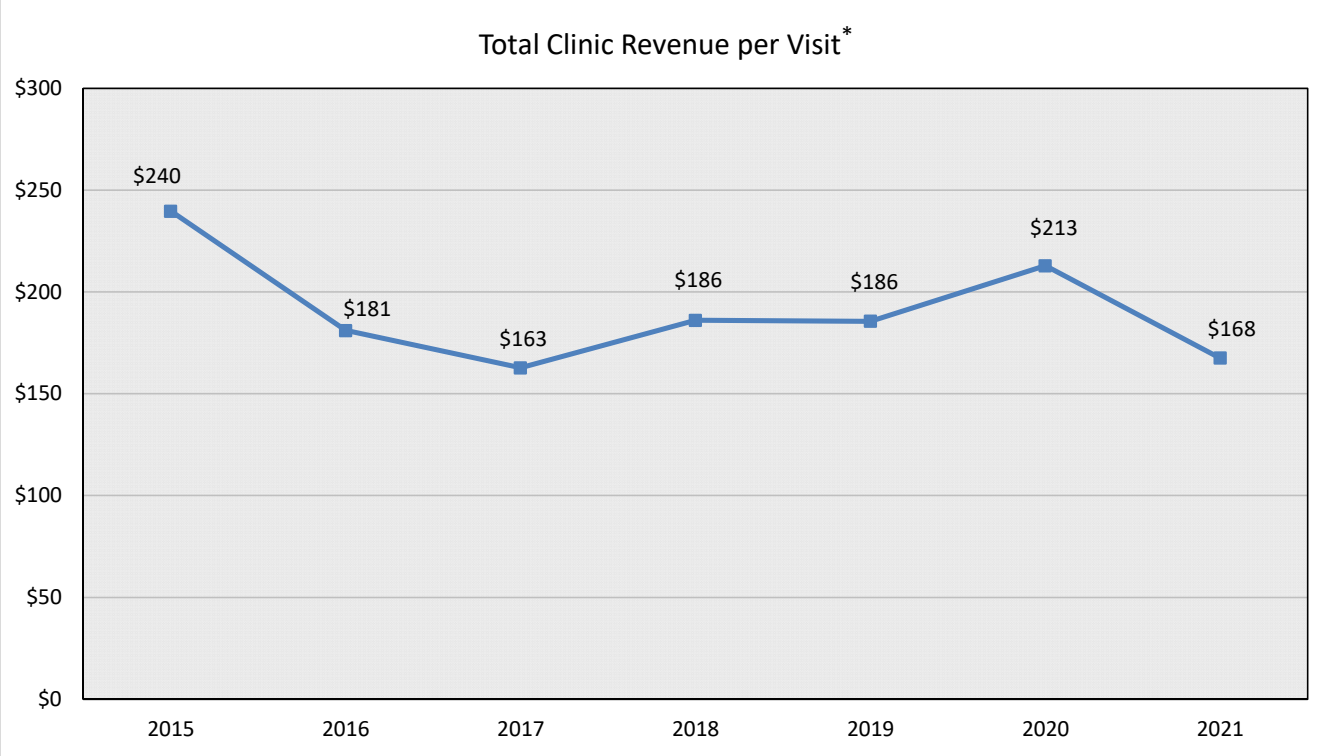
Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
7,342	4,417	(2,925)	(66.2%)	5,291	(2,051)	(38.8%)	36,479	22,085	(14,394)	(65.2%)	22,741	(13,738)	(60.4%)
<i>Overhead Allocations:</i>													
244	411	168	40.8%	350	106	30.3%	1,320	2,056	736	35.8%	1,708	387	22.7%
26,449	32,224	5,774	17.9%	(957)	(27,406)	2,863.9%	147,591	161,119	13,528	8.4%	90,950	(56,641)	(62.3%)
161	551	390	70.7%	812	650	80.1%	1,172	2,755	1,583	57.5%	4,890	3,719	76.0%
1,754	2,055	301	14.6%	1,950	195	10.0%	9,083	10,277	1,194	11.6%	9,962	880	8.8%
5,120	4,754	(366)	(7.7%)	6,781	1,661	24.5%	24,567	23,770	(797)	(3.4%)	31,367	6,800	21.7%
8,216	6,425	(1,791)	(27.9%)	4,112	(4,103)	(99.8%)	36,022	32,124	(3,897)	(12.1%)	36,696	674	1.8%
2,048	2,466	419	17.0%	3,845	1,797	46.7%	10,281	12,332	2,051	16.6%	14,635	4,354	29.8%
856	1,151	295	25.7%	1,250	394	31.5%	5,149	5,757	608	10.6%	5,891	742	12.6%
737	985	248	25.2%	2,280	1,543	67.7%	3,729	4,925	1,197	24.3%	8,876	5,147	58.0%
862	1,002	141	14.0%	-	(862)	0.0%	4,620	5,012	392	7.8%	-	(4,620)	0.0%
10,560	11,857	1,297	10.9%	-	(10,560)	0.0%	51,646	59,284	7,638	12.9%	-	(51,646)	0.0%
888	1,208	320	26.5%	-	(888)	0.0%	5,212	6,041	829	13.7%	-	(5,212)	0.0%
2,935	5,782	2,848	49.3%	-	(2,935)	0.0%	22,169	28,912	6,743	23.3%	-	(22,169)	0.0%
6,374	7,067	693	9.8%	-	(6,374)	0.0%	32,823	35,337	2,514	7.1%	-	(32,823)	0.0%
9,654	17,387	7,734	44.5%	-	(9,654)	0.0%	45,096	86,937	41,840	48.1%	-	(45,096)	0.0%
3,483	4,530	1,047	23.1%	3,586	103	2.9%	20,035	22,649	2,614	11.5%	27,813	7,779	28.0%
1,088	1,439	350	24.4%	1,326	237	17.9%	5,166	7,193	2,027	28.2%	9,741	4,575	47.0%
1,597	1,188	(409)	(34.5%)	16,096	14,499	90.1%	7,105	5,939	(1,166)	(19.6%)	75,519	68,414	90.6%
848	681	(167)	(24.5%)	(411)	(1,259)	306.5%	4,054	3,405	(648)	(19.0%)	1,285	(2,768)	(215.3%)
1,205	1,607	403	25.1%	(225)	(1,430)	634.8%	6,159	8,036	1,877	23.4%	4,439	(1,719)	(38.7%)
171	207	36	17.5%	434	263	60.7%	919	1,034	115	11.1%	2,629	1,710	65.0%
85,248	104,979	19,731	18.8%	41,227	(44,021)	(106.8%)	443,918	524,895	80,978	15.4%	326,402	(117,515)	(36.0%)
393,221	427,588	34,367	8.0%	384,561	(8,660)	(2.3%)	2,113,272	2,201,693	88,422	4.0%	2,129,399	16,128	0.8%
\$ (507,018)	\$ (60,496)	\$ (446,522)	738.1%	\$ 108,593	\$ (615,611)	(566.9%)	\$ (902,462)	\$ (990,389)	\$ 87,927	(8.9%)	\$ (828,912)	\$ (73,550)	8.9%
-	-	-	0.0%	(12,780)	(12,780)	100.0%	-	-	-	0.0%	-	-	0.0%
\$ 420,000	\$ 57,000	\$ (363,000)	(636.8%)	\$ -	\$ (420,000)	0.0%	\$ 1,113,123	\$ 974,000	\$ (139,123)	(14.3%)	\$ 942,044	\$ (171,079)	(18.2%)

Clinic Visits - Adults and Pediatrics	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
	West Palm Beach	1,227	929	1,068	836	879								4,939	2,747	79.8%
Delray	1,061	883	989	776	582								4,291	3,015	42.3%	5,550
Lantana	1,738	1,282	1,379	1,374	1,480								7,253	7,716	(6.0%)	8,748
Belle Glade	616	395	661	451	555								2,678	2,054	30.4%	4,217
Lewis Center	786	695	807	662	696								3,646	778	368.6%	1,242
Lake Worth & Women's Health Care	1,153	979	958	907	953								4,950	3,233	53.1%	6,573
Jupiter Clinic	602	407	468	450	527								2,454	1,771	38.6%	2,429
West Boca & Women's Health Care	786	679	730	641	666								3,502	1,815	92.9%	4,021
Mobile Van	16	-	-	1	-								17	66	(74.2%)	639
Mobile 2 Clinic	-	-	-	-	-								-	66	(100.0%)	-
Mobile 3 Hero	-	-	-	-	-								-	66	(100.0%)	-
Mangonia Park	259	203	198	224	261								1,145	447		373
Mangonia Park-Substance	-	-	-	-	-								-	592	(100.0%)	2,338
Total Clinic Visits	8244	6,452	7,258	6,322	6,599	-	-	-	-	-	-	-	34,875	24,366	43.1%	44,513
Dental Visits																
West Palm Beach	467	334	427	172	159								1,559	2,090	(25.4%)	4,308
Lantana	447	358	473	466	495								2,239	3,024	(26.0%)	2,784
Delray	-	-	-	-	-								-	1,514	(100.0%)	2,926
Belle Glade	-	-	-	2	-								2	775	(99.7%)	1,626
Total Dental Visits	914	692	900	640	654	-	-	-	-	-	-	-	3,800	7,403	(48.7%)	11,644
Total Medical and Dental Visits	9158	7,144	8,158	6,962	7,253	-	-	-	-	-	-	-	38,675	31,769	21.7%	56,157
Key Ratios																
Collection Ratio													15%			
Bad debt write off as a percentage of total billing													0%			
Collections per visit													25			
Charges Per Visit													171			
Percentage of A/R less than 120 days													64%			
Days in AR													49			
Mental Health Counselors (non-billable)																
West Palm Beach	-	2	-	1	-								3	312	(99.0%)	767
Delray	60	41	22	1	3								127	298	(57.4%)	445
Lantana	-	36	2	-	1								39	1,087	(96.4%)	2,799
Belle Glade	26	18	41	21	14								120	141	(14.9%)	537
Mangonia Park	458	205	225	214	205								1,307	477	174.0%	1,168
Lewis Center	308	381	544	678	709								2,620	437	499.5%	983
Lake Worth	12	-	1	-	-								13	339	(96.2%)	845
Jupiter	-	-	-	-	-								-	-	0.0%	-
West Boca	-	-	-	-	-								-	-	0.0%	5
Mobile Van	-	-	-	-	-								-	167	(100.0%)	332
Total Mental Health Screenings	864	683	835	915	932	-	-	-	-	-	-	-	4,229	3,258	29.8%	7,881

Primary Care Clinics Funding Sources

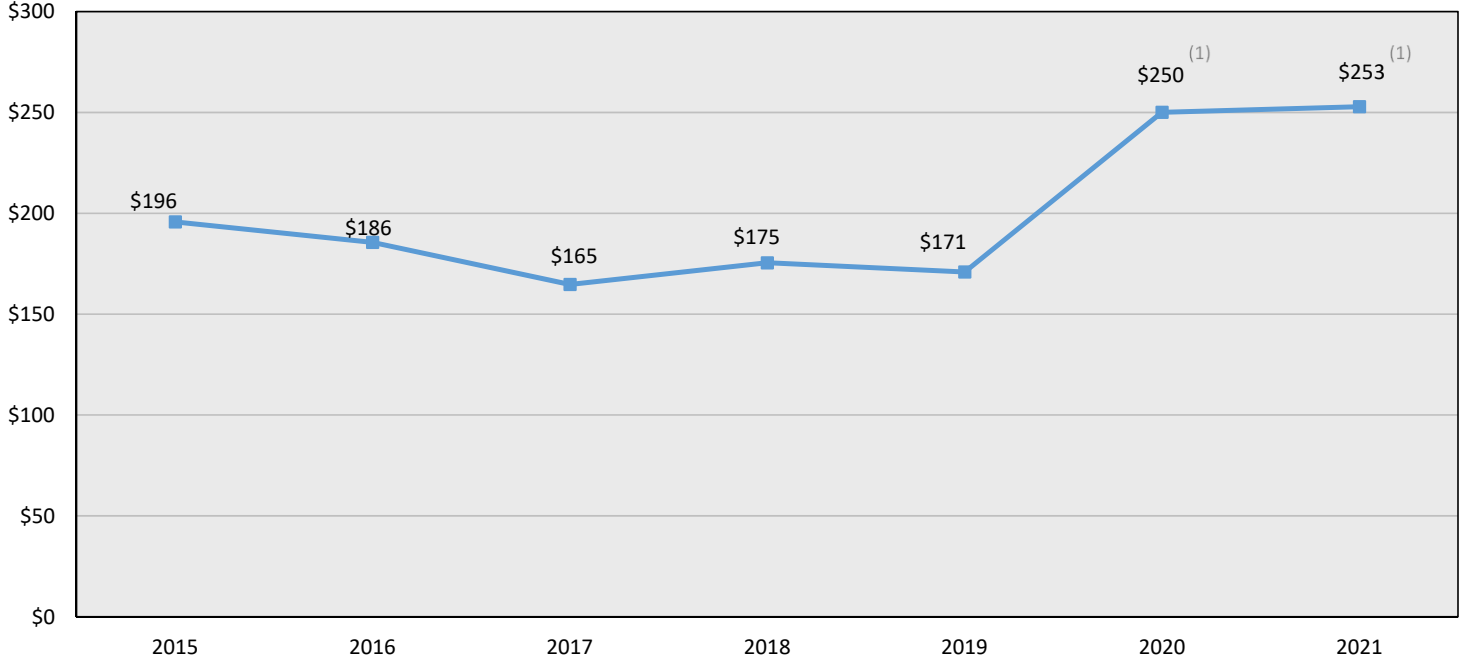


Fiscal YTD February 2021 Total Revenues \$12,450,791



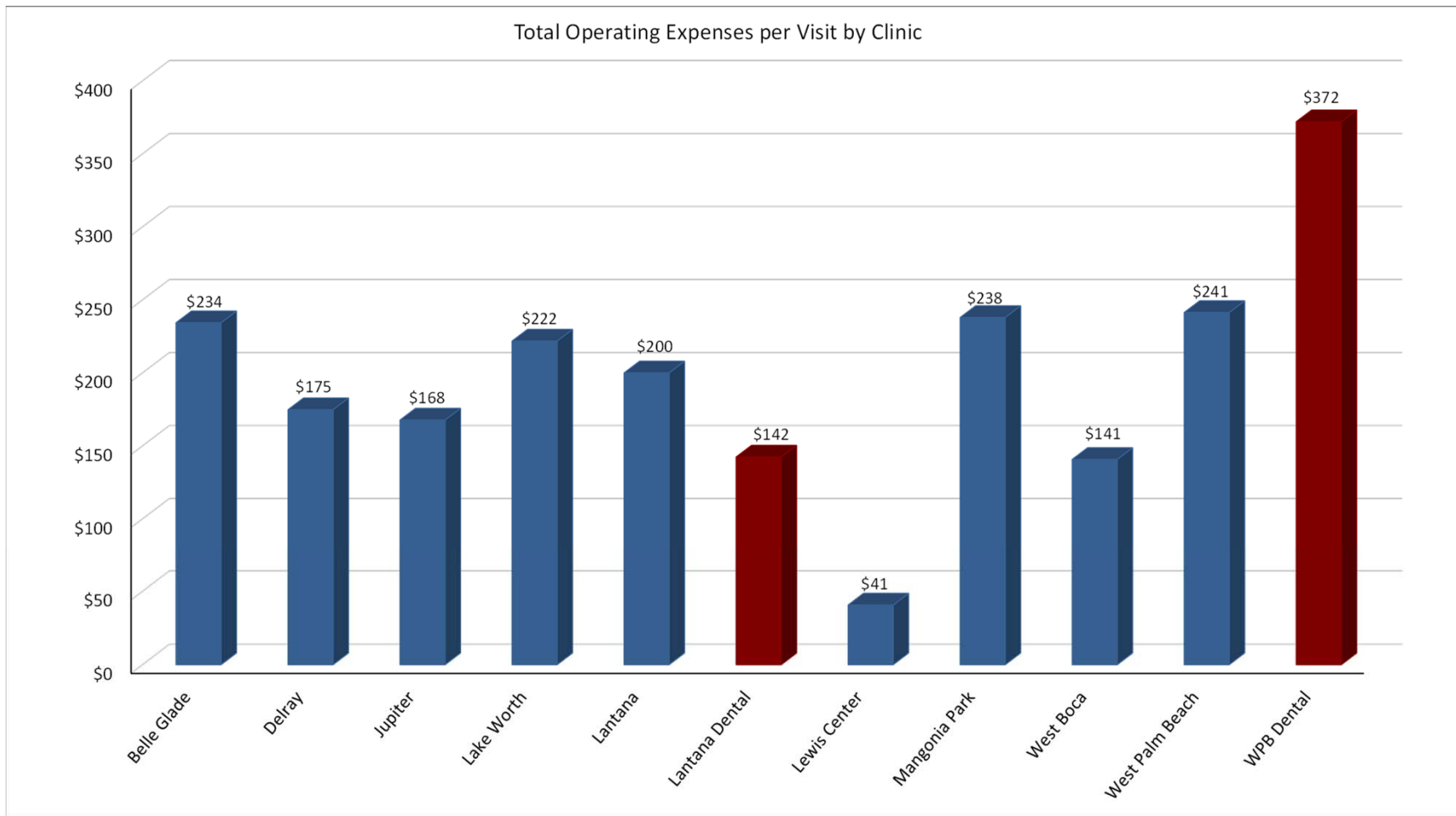
* Based on total medical and dental visits

Total Clinic Operating Expense per Visit*



(1) Increase in expense per visit is due to lower visits in fiscal years 2020 and 2021 related to operational changes for Covid-19

* Based on total medical, dental, and mental health visits



* Based on Fiscal Year-to-Date February 2021 total operating expenses

** Visits for the medical clinics include medical and mental health visits

DISTRICT CLINIC HOLDINGS, INC
FINANCE COMMITTEE
April 28, 2021

1. Description: District Clinic Holdings, Inc. Financial Report March 2021

2. Summary:

The March 2021 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for District Clinics Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statements presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:



 Darcy J Davis
 Chief Executive Officer

5. Reviewed/Approved by Committee:

 N/A
 Committee Name

 Date Reviewed/Approved

DISTRICT CLINIC HOLDINGS, INC
FINANCE COMMITTEE
April 28, 2021

6. Recommendation:

Staff recommends that the Finance Committee approve the District Clinic Holdings, Inc. March 2021 YTD financial statements.

Approved for Legal sufficiency:

Christy Goddeau

Christy Goddeau
Interim General Counsel

Darcy Davis

Darcy J Davis
Chief Executive Officer

Hyla Fritsch

Dr. Hyla Fritsch
AVP & Executive Director of Clinic and
Pharmacy Services

MEMO

To: Finance Committee
From: Darcy J. Davis
Chief Executive Officer
Date: April 14, 2021

Subject: Management Discussion and Analysis as of March 2021 C.L. Brumback Primary Care Clinic Financial Statements.

The March statements represent the financial performance through the sixth month of the 2021 fiscal year for C.L. Brumback Primary Care Clinics. Total YTD revenue was unfavorable to budget by (\$4.2M) due primarily to timing of COVID-19 stimulus funds. Net patient revenue YTD was favorable to budget by \$346k. Expenses before depreciation were under budget by \$725k or 5.2% due mostly to positive variances in salaries and wages \$71k, medical supplies \$442k, other supplies \$95k, medical services \$96k, lease and rental \$96k, and other expense \$96k. Total YTD net margin was (\$9.1M) compared to budget of (\$6.0M) resulting in an unfavorable variance of (\$3.1M) or 52.1%.

The Medical clinics total YTD revenue was unfavorable to budget by (\$4.0M). This unfavorable variance resulted from the timing of COVID-19 related stimulus funding. Gross patient revenue was over budget by \$2.7M or 47.2%, which resulted from the Clinic efforts to respond to the pandemic offering telemedicine visits in addition to office visits. Clinic staff continue to provide countywide COVID-19 testing and vaccination. Total operating expenses of \$11.3M were favorable to budget of \$12.0M by \$681k or 5.7%. This positive variance is mostly related to salaries and wages \$97k, medical supplies \$409k, medical services \$96k, lease and rental \$91k, and other expense \$81k. Medical supplies, other supplies, lease and rental, and other expense are favorable to budget due to the usage timing and supplies purchases. Total YTD net margin was (\$7.9M) compared to budget of (\$4.9M) resulting in an unfavorable variance of (\$3.0M) or 61.0%.

The Dental clinics total YTD gross patient revenue was unfavorable to budget by (\$64k) or (3.9%). Total revenue of \$1.4M was under budget by \$214k due to timing of grant funds. Total operating expenses of \$2.0M were favorable to budget by \$44k or 2.2%. Total YTD net margin was (\$1.2M) compared to a budget loss of (\$1.1M) for an unfavorable variance of \$(122k) or 11.4%.

On the Comparative Statement of Net Position, due from other governments decreased from \$3.6M to \$1.2M. This balance is due mainly from Health Resources and Service Administration (HRSA). The District subsidy YTD for the Medical and Dental clinics are \$4.9M, and \$1.1M respectively for a combined subsidy of \$6.0M.

DISTRICT CLINIC HOLDINGS, INC.
COMPARATIVE STATEMENT OF NET POSITION

	<u>Mar 31, 2021</u>	<u>Feb 28, 2021</u>	<u>Increase (Decrease)</u>
Assets			
Cash and Cash Equivalents	(4,631,182)	(6,216,774)	\$ 1,585,592
Restricted Cash	221,426	221,426	-
Accounts Receivable, net	3,006,015	2,848,985	157,030
Due from Other Governments	1,158,322	3,620,057	(2,461,735)
Other Current Assets	76,141	83,420	(7,279)
Net Investment in Capital Assets	2,889,818	2,921,411	(31,593)
Total Assets	<u>\$ 2,720,539</u>	<u>\$ 3,478,524</u>	<u>\$ (757,986)</u>
Liabilities			
Accounts Payable	118,670	238,298	(119,628)
Deferred Revenue	1,364,027	649,044	714,983
Other Current Liabilities	1,572,356	1,629,731	(57,376)
Non-Current Liabilities	1,370,175	1,195,380	174,795
Total Liabilities	<u>4,425,228</u>	<u>3,712,453</u>	<u>712,775</u>
Deferred Inflows of Resources			
Deferred Inflows- Other Post Employment Benefits	<u>\$ 474</u>	<u>\$ 474</u>	<u>\$ -</u>
Net Position			
Net Investment in Capital Assets	2,889,818	2,921,411	(31,593)
Unrestricted	(4,594,981)	(3,155,814)	(1,439,168)
Total Net Position	<u>(1,705,163)</u>	<u>(234,403)</u>	<u>(1,470,761)</u>
Total Liabilities, Deferred Inflows of Resources and Net Position	<u>\$ 2,720,539</u>	<u>\$ 3,478,524</u>	<u>\$ (757,986)</u>

Note: Amounts may not foot due to rounding.

District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE SIXTH MONTH ENDED MARCH 31, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
31,593	17,334	(14,259)	(82.3%)	19,355	(12,238)	(63.2%)	Depreciation	190,190	104,004	(86,186)	(82.9%)	107,855	(82,336)	(76.3%)
<i>Overhead Allocations:</i>														
4,413	2,875	(1,539)	(53.5%)	2,232	(2,182)	(97.8%)	Risk Mgt	13,700	17,249	3,550	20.6%	11,846	(1,854)	(15.7%)
197,221	206,967	9,746	4.7%	191,748	(5,472)	(2.9%)	Rev Cycle	1,144,996	1,241,803	96,806	7.8%	676,312	(468,684)	(69.3%)
1,246	3,852	2,605	67.6%	5,288	4,041	76.4%	Internal Audit	9,487	23,109	13,622	58.9%	32,820	23,333	71.1%
20,104	19,768	(335)	(1.7%)	18,562	(1,542)	(8.3%)	Home Office Facilities	111,325	118,611	7,285	6.1%	112,300	974	0.9%
44,102	33,232	(10,870)	(32.7%)	33,799	(10,303)	(30.5%)	Administration	216,883	199,392	(17,491)	(8.8%)	210,397	(6,486)	(3.1%)
77,147	47,193	(29,954)	(63.5%)	43,414	(33,733)	(77.7%)	Human Resources	343,748	283,160	(60,589)	(21.4%)	245,740	(98,008)	(39.9%)
25,673	17,241	(8,431)	(48.9%)	16,997	(8,676)	(51.0%)	Legal	97,980	103,448	5,468	5.3%	99,395	1,415	1.4%
8,062	8,048	(14)	(0.2%)	7,290	(773)	(10.6%)	Records	44,274	48,289	4,016	8.3%	40,455	(3,819)	(9.4%)
8,271	6,886	(1,385)	(20.1%)	7,333	(937)	(12.8%)	Compliance	34,495	41,316	6,821	16.5%	57,305	22,810	39.8%
6,624	7,007	382	5.5%	-	(6,624)	0.0%	Comm Engage Plan	39,118	42,041	2,923	7.0%	-	(39,118)	0.0%
109,310	82,884	(26,427)	(31.9%)	-	(109,310)	0.0%	IT Operations	472,540	497,301	24,762	5.0%	-	(472,540)	0.0%
7,634	8,445	811	9.6%	-	(7,634)	0.0%	IT Security	44,289	50,672	6,383	12.6%	-	(44,289)	0.0%
34,133	40,421	6,288	15.6%	-	(34,133)	0.0%	IT Applications	190,050	242,525	52,475	21.6%	-	(190,050)	0.0%
47,158	47,251	93	0.2%	-	(47,158)	0.0%	Security Services	266,553	283,508	16,955	6.0%	-	(266,553)	0.0%
180,108	121,543	(58,564)	(48.2%)	-	(180,108)	0.0%	IT EPIC	497,272	729,260	231,989	31.8%	-	(497,272)	0.0%
25,741	31,665	5,923	18.7%	44,494	18,752	42.1%	Finance	166,645	189,988	23,343	12.3%	201,083	34,438	17.1%
9,625	10,057	431	4.3%	6,968	(2,657)	(38.1%)	Public Relations	45,961	60,341	14,381	23.8%	61,813	15,852	25.6%
10,196	8,303	(1,893)	(22.8%)	92,458	82,262	89.0%	Information Technology	60,165	49,817	(10,349)	(20.8%)	517,630	457,465	88.4%
6,203	4,761	(1,442)	(30.3%)	2,714	(3,489)	(128.6%)	Corporate Quality	34,712	28,567	(6,146)	(21.5%)	9,951	(24,762)	(248.8%)
9,555	11,235	1,680	15.0%	11,455	1,899	16.6%	Project MGMT Office	52,871	67,411	14,541	21.6%	36,448	(16,422)	(45.1%)
508	1,328	820	61.8%	2,379	1,871	78.6%	Managed Care Contract	6,412	7,970	1,557	19.5%	16,386	9,973	60.9%
833,035	720,963	(112,072)	(15.5%)	487,131	(345,905)	(71.0%)	Total Overhead Allocations	3,893,476	4,325,779	432,303	10.0%	2,329,880	(1,563,596)	(67.1%)
3,297,479	3,209,511	(87,968)	(2.7%)	2,877,301	(420,178)	(14.6%)	Total Expenses	17,364,084	18,435,013	1,070,929	5.8%	15,493,015	(1,871,069)	(12.1%)
\$ (1,470,760)	\$ (628,302)	\$ (842,458)	134.1%	\$ (1,211,391)	\$ (259,369)	21.4%	Net Margin	\$ (9,056,599)	\$ (5,954,771)	\$ (3,101,828)	52.1%	\$ (7,316,148)	\$ (1,740,451)	23.8%
-	19,125	19,125	100.0%	-	-	0.0%	Capital	-	633,960	633,960	100.0%	9,407	9,407	100.0%
\$ -	\$ 649,000	\$ 649,000	100.0%	\$ 909,870	\$ 909,870	100.0%	General Fund Support/ Transfer In	\$ 5,970,026	\$ 6,623,000	\$ 652,974	9.9%	\$ 7,217,700	\$ 1,247,675	17.3%

District Clinics Holdings, Inc. Statement of Revenues and Expenses by Month

	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Year to Date
Gross Patient Revenue	1,842,091	1,535,619	1,685,042	1,321,289	1,595,963	1,870,757	-	-	-	-	-	-	9,850,761
Contractual Allowances	509,972	470,624	453,962	303,580	404,818	543,358	-	-	-	-	-	-	2,686,314
Charity Care	158,009	-	1,751,178	434,796	538,927	530,618	-	-	-	-	-	-	3,413,528
Bad Debt	788,060	799,873	(860,761)	338,348	289,586	402,163	-	-	-	-	-	-	1,757,270
Other Patient Revenue	414,367	286,936	350,651	704,172	439,031	439,031	-	-	-	-	-	-	2,634,189
Net Patient Revenue	800,416	552,056	691,315	948,737	801,664	833,649	-	-	-	-	-	-	4,627,838
Collections %	43.45%	35.95%	41.03%	71.80%	50.23%	44.56%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	46.98%
Grant Funds	104,059	-	130,321	2,271,653	(629,521)	974,299	-	-	-	-	-	-	2,850,810
Other Financial Assistance	-	-	588,890	-	179,158	5,710	-	-	-	-	-	-	773,758
Other Revenue	9,732	1,689	3,302	809	26,487	13,061	-	-	-	-	-	-	55,078
Total Other Revenues	113,791	1,689	722,512	2,272,462	(423,876)	993,070	-	-	-	-	-	-	3,679,647
Total Revenues	914,207	553,745	1,413,827	3,221,199	377,788	1,826,719	-	-	-	-	-	-	8,307,485
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,612,557	1,177,306	1,310,859	1,482,538	1,423,741	1,551,730	-	-	-	-	-	-	8,558,729
Benefits	394,482	358,883	404,282	407,085	420,732	406,226	-	-	-	-	-	-	2,391,690
Purchased Services	35,150	59,503	33,586	71,484	37,746	151,018	-	-	-	-	-	-	388,488
Medical Supplies	19,841	24,253	46,148	84,529	35,626	41,196	-	-	-	-	-	-	251,592
Other Supplies	2,686	4,538	8,638	12,332	32,280	4,195	-	-	-	-	-	-	64,669
Medical Services	92,709	55,338	56,152	45,535	47,251	80,848	-	-	-	-	-	-	377,833
Drugs	82,365	73,242	60,219	55,947	59,708	49,636	-	-	-	-	-	-	381,116
Repairs & Maintenance	6,725	4,061	3,703	7,491	3,518	6,010	-	-	-	-	-	-	31,509
Lease & Rental	105,605	104,935	96,815	102,475	102,093	106,287	-	-	-	-	-	-	618,211
Utilities	5,024	10,320	7,438	6,515	6,285	6,819	-	-	-	-	-	-	42,401
Other Expense	26,726	23,914	19,350	30,184	26,817	25,554	-	-	-	-	-	-	152,545
Insurance	3,716	3,716	2,892	4,649	3,331	3,331	-	-	-	-	-	-	21,635
Total Operational Expenses	2,387,586	1,900,008	2,050,081	2,310,763	2,199,128	2,432,851	-	-	-	-	-	-	13,280,417
Net Performance before Depreciation & Overhead Allocations	(1,473,379)	(1,346,263)	(636,254)	910,436	(1,821,340)	(606,132)	-	-	-	-	-	-	(4,972,933)
Depreciation	20,995	42,335	31,665	31,896	31,706	31,593	-	-	-	-	-	-	190,190
<i>Overhead Allocations:</i>													
Risk Mgt	2,012	1,749	1,914	1,899	1,713	4,413	-	-	-	-	-	-	13,700
Rev Cycle	215,318	177,247	193,553	191,807	169,849	197,221	-	-	-	-	-	-	1,144,996
Internal Audit	261	2,616	2,029	2,200	1,135	1,246	-	-	-	-	-	-	9,487
Home Office Facilities	17,338	17,140	20,876	18,248	17,620	20,104	-	-	-	-	-	-	111,325
Administration	23,989	26,119	37,026	49,639	36,008	44,102	-	-	-	-	-	-	216,883
Human Resources	42,681	36,896	77,803	48,416	60,805	77,147	-	-	-	-	-	-	343,748
Legal	10,774	17,493	15,799	13,841	14,400	25,673	-	-	-	-	-	-	97,980
Records	7,126	7,518	8,070	7,478	6,020	8,062	-	-	-	-	-	-	44,274
Compliance	4,813	5,086	3,125	8,017	5,183	8,271	-	-	-	-	-	-	34,495
Comm Engage Plan	6,756	6,116	6,940	6,621	6,060	6,624	-	-	-	-	-	-	39,118
IT Operations	50,805	70,691	70,850	96,616	74,267	109,310	-	-	-	-	-	-	472,540
IT Security	7,989	5,317	9,366	7,739	6,244	7,634	-	-	-	-	-	-	44,289
IT Applications	23,045	40,862	27,197	44,176	20,639	34,133	-	-	-	-	-	-	190,050
Security Services	42,428	41,825	46,136	46,399	42,607	47,158	-	-	-	-	-	-	266,553
IT EPIC	48,185	53,582	65,588	81,914	67,894	180,108	-	-	-	-	-	-	497,272
Finance	29,725	28,440	28,580	29,666	24,493	25,741	-	-	-	-	-	-	166,645
Public Relations	11,466	8,342	3,617	5,257	7,654	9,625	-	-	-	-	-	-	45,961
Information Technology	9,827	8,743	9,357	10,810	11,233	10,196	-	-	-	-	-	-	60,165
Corporate Quality	5,104	7,241	4,957	5,242	5,965	6,203	-	-	-	-	-	-	34,712
Project MGMT Office	7,800	8,679	9,051	9,313	8,472	9,555	-	-	-	-	-	-	52,871
Managed Care Contract	1,205	1,157	1,243	1,204	1,096	508	-	-	-	-	-	-	6,412
Total Overhead Allocations	568,646	572,859	643,078	686,500	589,359	833,035	-	-	-	-	-	-	3,893,476
Total Expenses	2,977,227	2,515,202	2,724,824	3,029,159	2,820,193	3,297,479	-	-	-	-	-	-	17,364,089
Net Margin	\$ (2,063,020)	\$ (1,961,457)	\$ (1,310,997)	\$ 192,040	\$ (2,442,405)	\$ (1,470,760)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (9,056,599)
Capital	-	13,568	3,078	(16,646)	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	2,042,025	-	3,228,001	-	700,000	-	-	-	-	-	-	-	\$ 5,970,026

District Clinics Holdings, Inc.- Medical Statement of Revenues and Expenses by Location

FOR THE SIXTH MONTH ENDED MARCH 31, 2021

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Van Warrior	Mobile Van Scout	Mobile Van Hero	Total
Gross Patient Revenue	-	1,096,818	1,672,382	936,567	646,803	832,133	1,194,070	594,655	817,195	478,496	4,491	-	-	8,273,609.83
Contractual Allowances	-	322,341	508,536	200,671	118,938	118,690	307,603	166,607	310,695	86,265	(9,069)	-	-	2,131,277
Charity Care	-	345,522	497,482	330,530	173,818	357,887	501,537	173,386	157,348	164,174	3,761	-	-	2,705,446
Bad Debt	-	216,127	251,207	172,958	135,262	302,513	106,535	76,449	64,464	229,142	14,826	-	-	1,569,483
Total Contractual Allowances and Bad Debt	-	883,989	1,257,226	704,159	428,018	779,090	915,676	416,442	532,507	479,582	9,517	-	-	6,406,206
Other Patient Revenue	-	346,053	381,014	242,486	128,246	205,140	220,994	105,013	120,065	123,360	47,703	-	-	1,920,073
Net Patient Revenue	-	558,881	796,171	474,893	347,031	258,183	499,388	283,226	404,753	122,274	42,677	-	-	3,787,477
Collection %	0.00%	50.95%	47.61%	50.71%	53.65%	31.03%	41.82%	47.63%	49.53%	25.55%	950.22%	0.00%	0.00%	45.78%
Grant Funds	598,148	287,219	351,637	182,982	187,570	70,813	246,112	103,957	107,653	237,017	62,639	(66,977)	18,332	2,387,101
Other Financial Assistance	310,899	1,922	129,719	278	(8,230)	6,440	(24,896)	12,177	(5,614)	(23,612)	31,070	131,246	138,230	699,629
Other Revenue	7,527	9,990	5,341	8,844	8,346	58	5,626	2,823	6,495	13	-	15	-	55,078
Total Other Revenues	916,574	299,132	486,696	192,103	187,686	77,310	226,842	118,956	108,534	213,419	93,709	64,283	156,563	3,141,808
Total Revenues	916,574	858,013	1,282,867	666,996	534,717	335,493	726,230	402,182	513,287	335,693	136,386	64,283	156,563	6,929,285
<i>Direct Operational Expenses:</i>														
Salaries and Wages	1,900,338	846,190	1,055,837	563,741	494,248	199,429	814,769	322,128	349,928	484,411	131,393	27,304	13,478	7,203,195
Benefits	475,154	242,958	299,586	167,957	144,948	58,273	245,811	85,745	100,869	134,600	48,838	5,975	3,826	2,014,539
Purchased Services	178,284	22,233	47,954	18,532	23,111	8,193	27,768	14,153	18,317	11,730	1,416	1,416	1,416	374,525
Medical Supplies	74,460	17,070	15,852	13,251	11,894	21,224	15,801	8,000	5,507	19,254	2,654	1,164	327	206,460
Other Supplies	40,227	1,053	1,807	1,021	2,728	2,109	1,217	807	2,578	4,710	995	2,004	2,473	63,728
Medical Services	24,050	37,243	91,332	40,597	27,828	13,658	72,365	22,786	37,856	10,118	-	-	-	377,833
Drugs	-	174,205	114,278	47,871	30,576	-	4,932	1,499	6,014	438	1,302	-	-	381,116
Repairs & Maintenance	-	1,054	1,236	1,704	2,485	1,037	9,240	1,111	3,772	2,140	758	2,245	862	27,645
Lease & Rental	-	64,495	88,000	44,435	41,278	150	118,240	40,326	59,114	27,508	100	35	110	483,791
Utilities	-	2,069	2,069	699	10,095	1,162	6,444	3,831	2,292	2,292	-	-	-	32,019
Other Expense	74,704	6,823	13,517	5,060	4,285	3,840	5,631	2,999	5,147	5,696	2,269	3,549	1,238	134,761
Insurance	-	3,224	2,460	2,450	1,365	-	1,629	859	995	444	3,680	1,649	2,637	21,391
Total Operational Expenses	2,767,217	1,418,617	1,733,929	907,318	794,840	309,075	1,323,847	504,244	593,457	703,343	193,406	45,341	26,367	11,321,002
Net Performance before Depreciation & Overhead Allocations	(1,850,643)	(560,604)	(451,063)	(240,321)	(260,122)	26,417	(597,617)	(102,061)	(80,170)	(367,650)	(57,020)	18,942	130,195	(4,391,717)
Depreciation	3,211	7,205	7,457	899	34,320	163	2,221	1,371	2,398	921	37,500	6,942	41,763	146,370
<i>Overhead Allocations:</i>														
Risk Mgt	2,287	1,273	2,204	953	777	347	1,390	488	608	830	249	172	175	11,752
Rev Cycle	-	129,991	225,072	97,379	79,322	35,434	141,951	49,845	62,120	84,743	25,442	17,537	17,857	966,694
Internal Audit	1,584	881	1,526	660	538	240	962	338	421	575	172	119	121	8,138
Home Office Facilities	100,241	-	-	-	-	-	-	-	-	-	-	-	-	100,241
Administration	36,212	20,148	34,885	15,093	12,295	5,492	22,002	7,726	9,628	13,135	3,943	2,718	2,768	186,045
Human Resources	78,142	36,354	41,529	23,287	19,406	9,056	32,473	10,350	12,937	20,829	5,175	3,881	3,881	297,303
Legal	16,359	9,102	15,760	6,819	5,554	2,481	9,940	3,490	4,350	5,934	1,782	1,228	1,250	84,049
Records	7,392	4,113	7,121	3,081	2,510	1,121	4,491	1,577	1,965	2,681	805	555	565	37,979
Compliance	5,760	3,205	5,548	2,401	1,955	874	3,499	1,229	1,531	2,089	627	432	440	29,590
Comm Engage Plan	6,531	3,634	6,292	2,722	2,217	991	3,968	1,393	1,737	2,369	711	490	499	33,556
IT Operations	78,898	43,898	76,007	32,885	26,787	11,966	47,937	16,833	20,978	28,618	8,592	5,922	6,030	405,351
IT Security	7,395	4,114	7,124	3,082	2,511	1,122	4,493	1,578	1,966	2,682	805	555	565	37,992
IT Applications	31,732	17,655	30,569	13,226	10,773	4,813	19,280	6,770	8,437	11,510	3,456	2,382	2,425	163,027
Security Services	10,472	29,073	50,338	21,779	17,741	7,925	31,748	11,148	13,893	18,953	5,690	3,922	3,994	226,675
IT EPIC	83,028	46,196	79,985	34,606	28,189	12,592	50,446	17,714	22,076	30,116	9,042	6,232	6,346	426,566
Finance	27,824	15,481	26,804	11,597	9,447	4,220	16,905	5,936	7,398	10,092	3,030	2,089	2,127	142,950
Public Relations	7,674	4,270	7,393	3,199	2,605	1,164	4,662	1,637	2,040	2,783	836	576	587	39,426
Information Technology	10,046	5,589	9,677	4,187	3,411	1,524	6,103	2,143	2,671	3,644	1,094	754	768	51,611
Corporate Quality	5,796	3,225	5,583	2,416	1,968	879	3,521	1,237	1,541	2,102	631	435	443	29,777
Project MGMT Office	8,828	4,912	8,504	3,679	2,997	1,339	5,363	1,883	2,347	3,202	961	663	675	45,353
Managed Care Contract	-	728	1,261	545	444	198	795	279	348	475	143	98	100	5,414
Total Overhead Allocations	526,201	383,841	643,184	283,597	231,446	103,777	411,930	143,594	178,994	247,361	73,186	50,761	51,615	3,329,488
Total Expenses	3,296,629	1,809,664	2,384,570	1,191,813	1,060,606	413,015	1,737,998	649,209	774,849	951,625	304,092	103,044	119,746	14,796,860
Net Margin	\$ (2,380,054)	\$ (951,651)	\$ (1,101,703)	\$ (524,817)	\$ (525,888)	\$ (77,523)	\$ (1,011,768)	\$ (247,027)	\$ (261,562)	\$ (615,932)	\$ (167,706)	\$ (38,761)	\$ 36,817	\$ (7,867,575)
Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ 4,856,903	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,856,903

District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses

FOR THE SIXTH MONTH ENDED MARCH 31, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
24,251	12,917	(11,334)	(87.7%)	14,170	(10,081)	(71.1%)	Depreciation	146,370	77,502	(68,868)	(88.9%)	79,929	(66,440)	(83.1%)
<i>Overhead Allocations:</i>														
3,786	2,464	(1,322)	(53.7%)	1,835	(1,951)	(106.3%)	Risk Mgt	11,752	14,782	3,030	20.5%	9,742	(2,010)	(20.6%)
166,509	174,743	8,234	4.7%	155,758	(10,751)	(6.9%)	Rev Cycle	966,694	1,048,460	81,766	7.8%	549,372	(417,322)	(76.0%)
1,069	3,301	2,231	67.6%	4,349	3,279	75.4%	Internal Audit	8,138	19,803	11,665	58.9%	26,991	18,852	69.8%
18,102	17,713	(389)	(2.2%)	16,589	(1,513)	(9.1%)	Home Office Facilities	100,241	106,279	6,038	5.7%	100,364	123	0.1%
37,831	28,478	(9,353)	(32.8%)	27,795	(10,036)	(36.1%)	Administration	186,045	170,868	(15,177)	(8.9%)	173,026	(13,019)	(7.5%)
66,724	40,768	(25,955)	(63.7%)	35,540	(31,183)	(87.7%)	Human Resources	297,303	244,611	(52,692)	(21.5%)	201,170	(96,133)	(47.8%)
22,022	14,775	(7,247)	(49.1%)	13,978	(8,044)	(57.5%)	Legal	84,049	88,649	4,601	5.2%	81,740	(2,308)	(2.8%)
6,916	6,897	(19)	(0.3%)	5,995	(921)	(15.4%)	Records	37,979	41,381	3,403	8.2%	33,270	(4,709)	(14.2%)
7,095	5,901	(1,194)	(20.2%)	6,031	(1,064)	(17.6%)	Compliance	29,590	35,405	5,815	16.4%	47,127	17,536	37.2%
5,683	6,005	322	5.4%	-	(5,683)	0.0%	Comm Engage Plan	33,556	36,027	2,471	6.9%	-	(33,556)	0.0%
93,768	71,027	(22,741)	(32.0%)	-	(93,768)	0.0%	IT Operations	405,351	426,160	20,809	4.9%	-	(405,351)	0.0%
6,549	7,237	689	9.5%	-	(6,549)	0.0%	IT Security	37,992	43,423	5,431	12.5%	-	(37,992)	0.0%
29,279	34,638	5,359	15.5%	-	(29,279)	0.0%	IT Applications	163,027	207,831	44,804	21.6%	-	(163,027)	0.0%
40,103	40,184	81	0.2%	-	(40,103)	0.0%	Security Services	226,675	241,104	14,429	6.0%	-	(226,675)	0.0%
154,499	104,156	(50,343)	(48.3%)	-	(154,499)	0.0%	IT EPIC	426,566	624,936	198,370	31.7%	-	(426,566)	0.0%
22,081	27,135	5,053	18.6%	36,591	14,510	39.7%	Finance	142,950	162,809	19,859	12.2%	165,367	22,417	13.6%
8,257	8,618	361	4.2%	5,730	(2,526)	(44.1%)	Public Relations	39,426	51,709	12,284	23.8%	50,833	11,408	22.4%
8,746	7,115	(1,631)	(22.9%)	76,036	67,290	88.5%	Information Technology	51,611	42,690	(8,921)	(20.9%)	425,689	374,079	87.9%
5,321	4,080	(1,241)	(30.4%)	2,232	(3,089)	(138.4%)	Corporate Quality	29,777	24,480	(5,297)	(21.6%)	8,183	(21,593)	(263.9%)
8,197	9,628	1,431	14.9%	9,420	1,223	13.0%	Project MGMT Office	45,353	57,768	12,415	21.5%	29,975	(15,379)	(51.3%)
429	1,122	693	61.8%	1,932	1,503	77.8%	Managed Care Contract	5,414	6,729	1,315	19.5%	13,310	7,896	59.3%
712,965	615,984	(96,981)	(15.7%)	399,813	(313,152)	(78.3%)	Total Overhead Allocations	3,329,488	3,695,905	366,417	9.9%	1,916,160	(1,413,329)	(73.8%)
2,843,527	2,751,828	(91,698)	(3.3%)	2,408,006	(435,520)	(18.1%)	Total Expenses	14,796,860	15,775,637	978,777	6.2%	12,894,322	(1,902,538)	(14.8%)
\$ (1,184,198)	\$ (551,325)	\$ (632,873)	114.8%	\$ (1,045,808)	\$ (138,390)	13.2%	Net Margin	\$ (7,867,575)	\$ (4,887,405)	\$ (2,980,169)	61.0%	\$ (6,321,652)	\$ (1,545,923)	24.5%
-	19,125	19,125	100.0%	-	-	0.0%	Capital	-	633,960	633,960	100.0%	9,407	9,407	100.0%
\$ -	\$ 575,000	\$ 575,000	100.0%	\$ 885,343	\$ 885,343	100.0%	General Fund Support/ Transfer In	\$ 4,856,903	\$ 5,575,000	\$ 718,097	12.9%	\$ 6,251,129	\$ 1,394,226	22.3%

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses by Location

FOR THE SIXTH MONTH ENDED MARCH 31, 2021

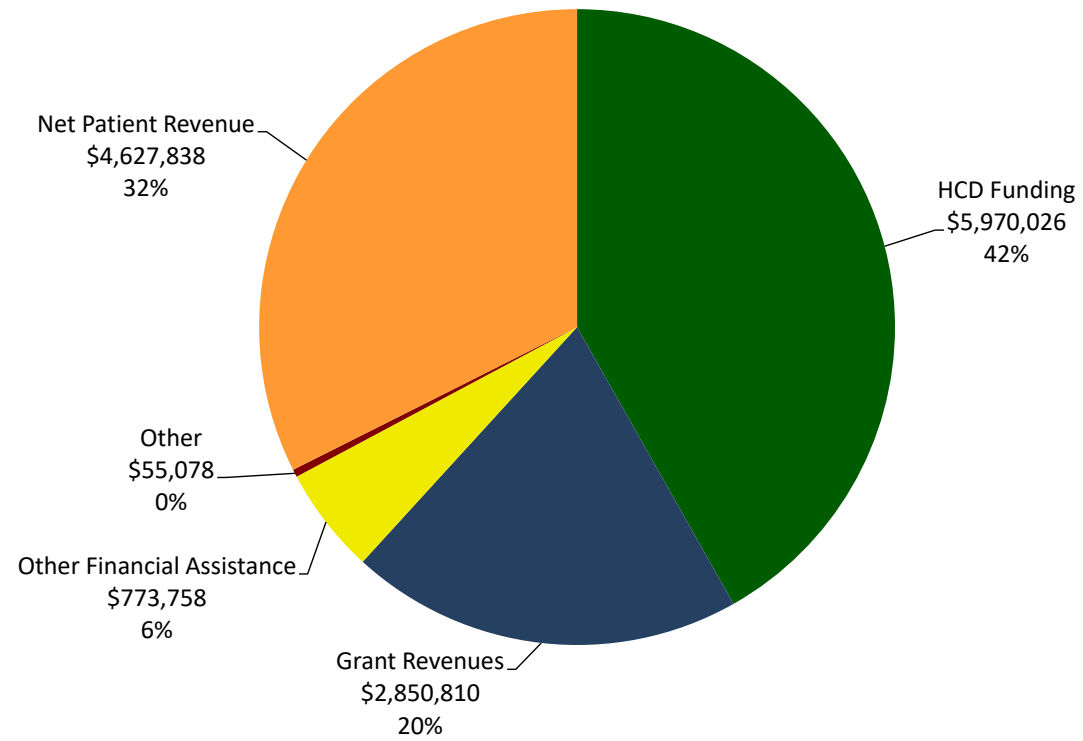
	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
Gross Patient Revenue	-	619,426	957,293	58	374	1,577,151
Contractual Allowances	-	155,349	396,501	2,132	1,056	555,037
Charity Care	-	386,190	321,408	65	418	708,082
Bad Debt	-	28,938	155,950	1,727	1,172	187,787
Total Contractual Allowances and Bad Debt	-	570,477	873,859	3,924	2,647	1,450,906
Other Patient Revenue	-	346,991	149,173	76,125	141,827	714,116
Net Patient Revenue	-	395,940	232,608	72,259	139,554	840,361
Collection %	-	63.92%	24.30%	0.00%	0.00%	53.28%
Grant Funds	31,760	185,965	102,321	109,272	34,391	463,709
Other Financial Assistance	(4,234)	62,575	(8,558)	11,420	12,928	74,129
Other Revenue	-	-	-	-	-	-
Total Other Revenues	27,526	248,539	93,763	120,692	47,319	537,838
Total Revenues	27,526	644,480	326,370	192,951	186,873	1,378,199
<i>Direct Operational Expenses:</i>						
Salaries and Wages	182,825	474,381	253,609	313,994	130,725	1,355,534
Benefits	46,470	137,636	69,058	82,988	40,998	377,150
Purchased Services	-	3,138	4,567	2,497	3,761	13,963
Medical Supplies	-	18,471	21,064	3,889	1,709	45,132
Other Supplies	294	400	233	-	14	941
Drugs	-	-	-	-	-	-
Repairs & Maintenance	-	760	1,503	464	1,138	3,864
Lease & Rental	-	55,150	32,610	30,600	16,060	134,420
Utilities	-	2,225	2,329	959	4,869	10,382
Other Expense	87	5,832	3,958	5,353	2,554	17,784
Insurance	-	-	-	-	244	244
Total Operational Expenses	229,676	697,993	388,930	440,745	202,072	1,959,415
Net Performance before Depreciation & Overhead Allocations	(202,150)	(53,513)	(62,560)	(247,794)	(15,199)	(581,216)
Depreciation	-	11,681	5,556	5,029	21,555	43,821
<i>Overhead Allocations:</i>						
Risk Mgt	202	685	434	423	205	1,948
Rev Cycle	-	69,915	44,341	43,159	20,887	178,302
Internal Audit	140	474	301	293	142	1,349
Home Office Facilities	11,084	-	-	-	-	11,084
Administration	3,202	10,837	6,873	6,689	3,237	30,838
Human Resources	3,881	17,336	9,703	11,644	3,881	46,446
Legal	1,446	4,896	3,105	3,022	1,463	13,931
Records	654	2,212	1,403	1,366	661	6,295
Compliance	509	1,724	1,093	1,064	515	4,905
Comm Engage Plan	577	1,955	1,240	1,207	584	5,562
IT Operations	6,976	23,610	14,974	14,575	7,053	67,189
IT Security	654	2,213	1,403	1,366	661	6,297
IT Applications	2,806	9,496	6,022	5,862	2,837	27,022
Security Services	-	15,637	9,917	9,653	4,671	39,878
IT EPIC	7,341	24,846	15,758	15,338	7,423	70,705
Finance	2,460	8,326	5,281	5,140	2,487	23,695
Public Relations	679	2,296	1,456	1,418	686	6,535
Information Technology	888	3,006	1,907	1,856	898	8,555
Corporate Quality	512	1,734	1,100	1,071	518	4,936
Project MGMT Office	781	2,642	1,675	1,631	789	7,517
Managed Care Contract	-	392	248	242	117	999
Total Overhead Allocations	44,793	204,231	128,234	127,015	59,715	563,988
Total Expenses	274,469	913,904	522,720	572,789	283,342	2,567,224
Net Margin	\$ (246,943)	\$ (269,424)	\$ (196,350)	\$ (379,838)	\$ (96,469)	\$ (1,189,025)
Capital	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ 1,113,123	-	-	-	-	1,113,123

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses

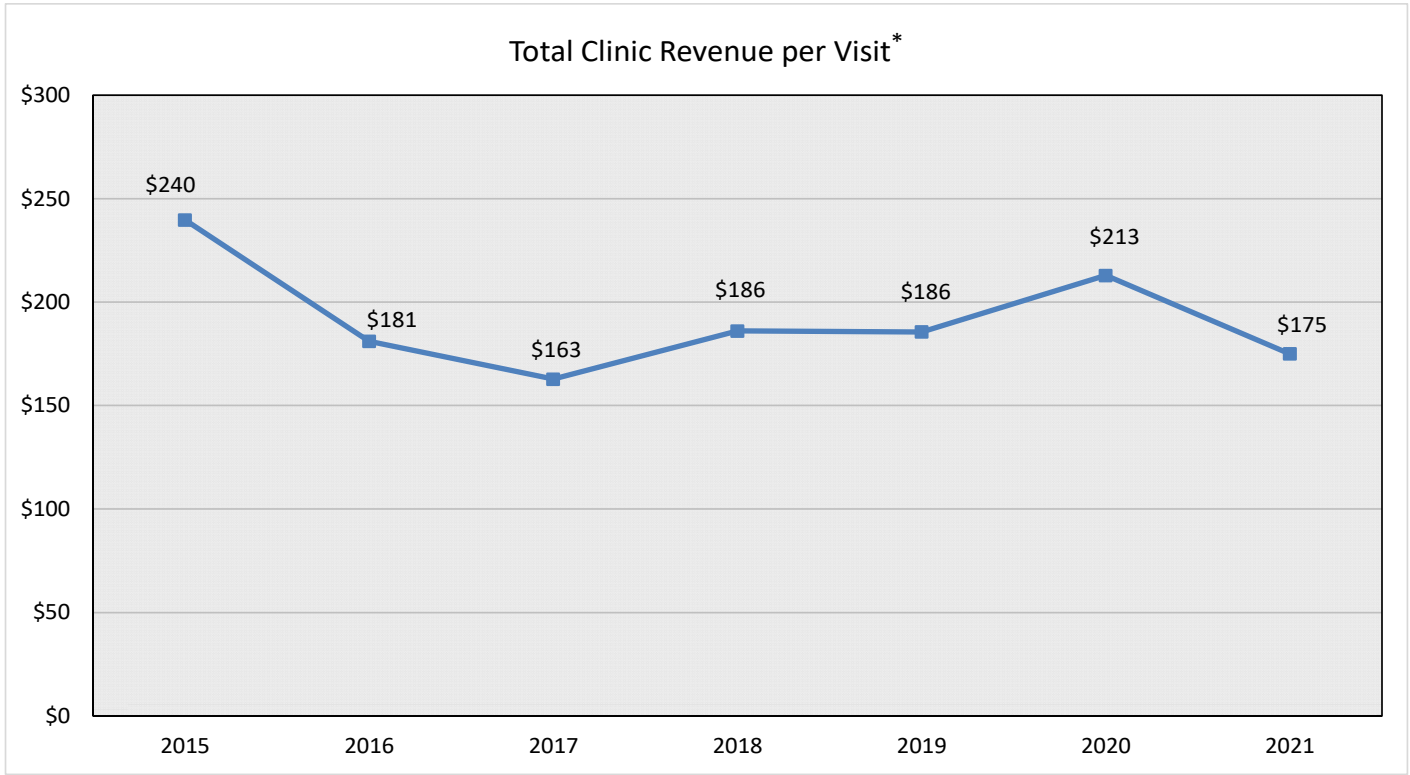
FOR THE SIXTH MONTH ENDED MARCH 31, 2021

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
7,342	4,417	(2,925)	(66.2%)	5,185	(2,157)	(41.6%)	43,821	26,502	(17,319)	(65.3%)	27,925	(15,895)	(56.9%)
<i>Overhead Allocations:</i>													
628	411	(216)	(52.6%)	396	(231)	(58.3%)	1,948	2,468	520	21.1%	2,104	156	7.4%
30,712	32,224	1,512	4.7%	35,990	5,278	14.7%	178,302	193,343	15,040	7.8%	126,940	(51,363)	(40.5%)
177	551	374	67.8%	939	762	81.1%	1,349	3,306	1,957	59.2%	5,829	4,481	76.9%
2,002	2,055	54	2.6%	1,973	(29)	(1.5%)	11,084	12,332	1,247	10.1%	11,935	851	7.1%
6,271	4,754	(1,517)	(31.9%)	6,003	(267)	(4.5%)	30,838	28,524	(2,314)	(8.1%)	37,370	6,533	17.5%
10,424	6,425	(3,999)	(62.2%)	7,874	(2,550)	(32.4%)	46,446	38,549	(7,896)	(20.5%)	44,570	(1,875)	(4.2%)
3,650	2,466	(1,184)	(48.0%)	3,019	(631)	(20.9%)	13,931	14,799	867	5.9%	17,654	3,723	21.1%
1,146	1,151	5	0.4%	1,295	148	11.5%	6,295	6,908	613	8.9%	7,186	890	12.4%
1,176	985	(191)	(19.4%)	1,303	127	9.7%	4,905	5,910	1,006	17.0%	10,179	5,274	51.8%
942	1,002	60	6.0%	-	(942)	0.0%	5,562	6,014	452	7.5%	-	(5,562)	0.0%
15,542	11,857	(3,686)	(31.1%)	-	(15,542)	0.0%	67,189	71,141	3,953	5.6%	-	(67,189)	0.0%
1,085	1,208	123	10.2%	-	(1,085)	0.0%	6,297	7,249	952	13.1%	-	(6,297)	0.0%
4,853	5,782	929	16.1%	-	(4,853)	0.0%	27,022	34,694	7,672	22.1%	-	(27,022)	0.0%
7,055	7,067	12	0.2%	-	(7,055)	0.0%	39,878	42,404	2,526	6.0%	-	(39,878)	0.0%
25,609	17,387	(8,222)	(47.3%)	-	(25,609)	0.0%	70,705	104,324	33,619	32.2%	-	(70,705)	0.0%
3,660	4,530	870	19.2%	7,903	4,243	53.7%	23,695	27,179	3,484	12.8%	35,716	12,021	33.7%
1,369	1,439	70	4.9%	1,238	(131)	(10.6%)	6,535	8,632	2,097	24.3%	10,979	4,444	40.5%
1,450	1,188	(262)	(22.1%)	16,422	14,973	91.2%	8,555	7,127	(1,428)	(20.0%)	91,941	83,386	90.7%
882	681	(201)	(29.5%)	482	(400)	(83.0%)	4,936	4,087	(849)	(20.8%)	1,768	(3,168)	(179.2%)
1,359	1,607	249	15.5%	2,035	676	33.2%	7,517	9,644	2,126	22.0%	6,474	(1,044)	(16.1%)
79	207	128	61.8%	446	367	82.3%	999	1,241	242	19.5%	3,075	2,077	67.5%
120,070	104,979	(15,091)	(14.4%)	87,318	(32,752)	(37.5%)	563,988	629,874	65,886	10.5%	413,720	(150,268)	(36.3%)
453,953	457,683	3,730	0.8%	469,294	15,342	3.3%	2,567,224	2,659,376	92,152	3.5%	2,598,694	31,469	1.2%
\$ (286,563)	\$ (76,977)	\$ (209,586)	272.3%	\$ (165,584)	\$ (120,979)	73.1%	\$ (1,189,025)	\$ (1,067,366)	\$ (121,659)	11.4%	\$ (994,496)	\$ (194,529)	19.6%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
\$ -	\$ 74,000	\$ 74,000	100.0%	\$ -	\$ -	0.0%	\$ 1,113,123	\$ 1,048,000	\$ (65,123)	(6.2%)	\$ 966,571	\$ (146,552)	(15.2%)

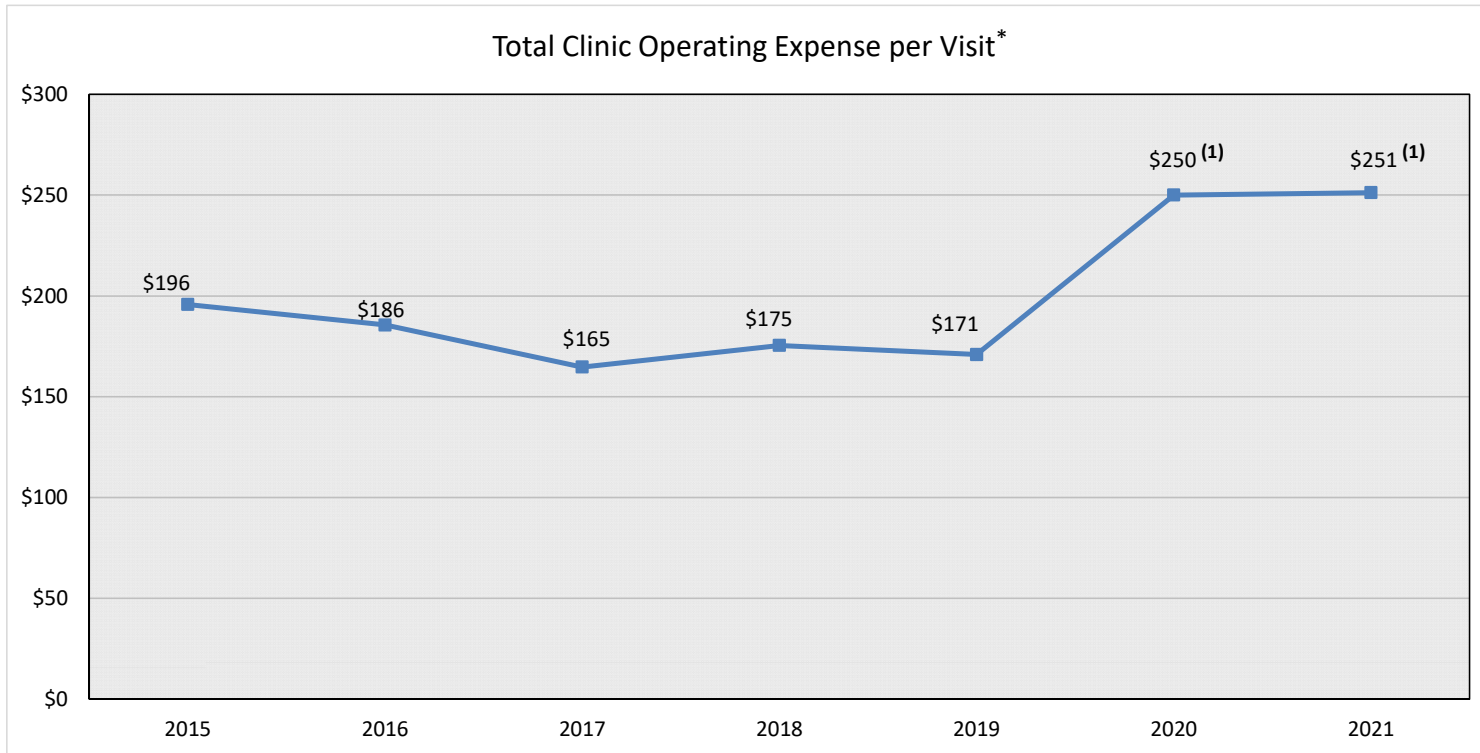
Primary Care Clinics Funding Sources



Fiscal YTD March 2021 Total Revenues \$14,277,510

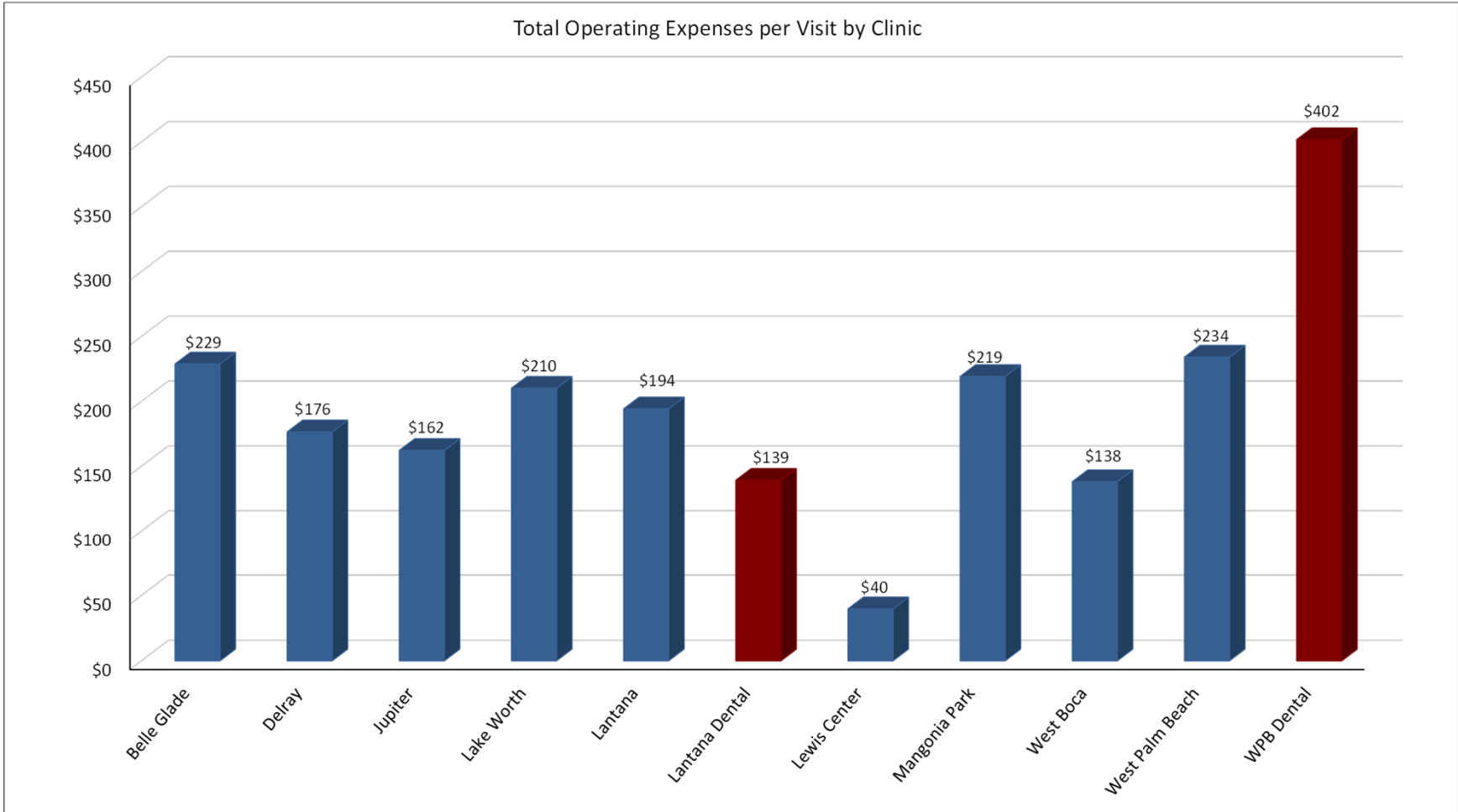


* Based on total medical and dental visits



(1) Increase in expense per visit is due to lower visits in fiscal years 2020 and 2021 related to operational changes for Covid-19

* Based on total medical, dental, and mental health visits



* Based on Fiscal Year-to-Date March 2021 total operating expenses

** Visits for the medical clinics include medical and mental health visits



C. L. Brumback

Primary Care Clinics

Health Care District Palm Beach County