



DISTRICT BOARD MEETING AGENDA

April 26, 2023

1675 Palm Beach Lakes Blvd.

West Palm Beach, FL

1. Call to Order – Carlos Vidueira, Chair

- A. Roll Call
- B. Invocation
- C. Pledge of Allegiance
- D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

3. Awards, Introductions and Presentations

- A. Sunshine Training (Bernabe Icaza & Heather Bokor)
- B. Data Maturity (Andrea Steele)

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

- A. **Staff Recommends a MOTION TO APPROVE:**
Board Meeting Minutes of January 26, 2023 [Pages 1-7]

7. Committee Reports

- 7.1 Finance and Audit Committee – (Commissioner Rooney)
- 7.2 Good Health Foundation Committee – (Commissioner Rooney)

7. Committee Reports (Continued)

7.3 Quality, Patient Safety and Compliance Committee – (Commissioner Caruso)

7.4 Lakeside Health Advisory Board – (Commissioner Jackson-Moore)

7.5 Primary Care Clinics Board – (Commissioner Jackson-Moore)

8. Consent Agenda – Motion to Approve Consent Agenda Items

HEALTH CARE DISTRICT

A. ADMINISTRATION

8A-1 RECEIVE AND FILE:

April 2023 Internet Posting of District Public Meeting

<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>

8A-2 RECEIVE AND FILE:

Health Care District Board Attendance [Page 8]

8A-3 RECEIVE AND FILE:

Health Care District Financial Report January 2023 (Candice Abbott)

[Pages 9-56]

8A-4 Staff Recommends a MOTION TO APPROVE:

Standing Committee Designations & Appointments (Bernabe Icaza)

[Pages 57-58]

8A-5 Staff Recommends a MOTION TO APPROVE:

Lakeside Health Advisory Board Re-Appointment (Bernabe Icaza) [Pages 59-60]

8A-6 RECEIVE AND FILE:

Regulatory Updates and Industry Enforcement Activity (Heather Bokor)

[Pages 61-79]

8A-7 Staff Recommends MOTION TO APPROVE:

Proclamation Recognizing National Nurses Week (Belma Andric, MD)

[Pages 80-82]

8A-8 Staff Recommends MOTION TO APPROVE:

Proclamation Recognizing the Trauma System (Belma Andric) [Pages 83-85]

8A-9 RECEIVE AND FILE:

Epic Staff & Support Transition (Daniel Scott) [Pages 86-87]

8A-10 RECEIVE AND FILE:

Oracle ERP Software Update (Candice Abbott) [Pages 88-102]

8. Consent Agenda (Continued)

DISTRICT HOSPITAL HOLDINGS, INC.

B. ADMINISTRATION

8B-1 Staff Recommends a MOTION TO APPROVE:

Medical Staff Appointment(s) for Lakeside Medical Center (Belma Andric, MD)
[Pages 103-105]

9. Regular Agenda

A. ADMINISTRATION

9A-1 Staff Recommends MOTION TO APPROVE:

CEO Evaluation (Carlos Vidueira, Chair) [Verbal]

9A-2 Staff Recommends MOTION TO APPROVE:

2022 Health Care District Audit (RSM) [Pages 106-107/Under Separate Cover]

9A-3 Staff Recommends MOTION TO APPROVE:

The JERON 700 Nurse Call System (Karen Harris) [Pages 108-109]

9A-4 Staff Recommends MOTION TO APPROVE:

Emergency Room Services Agreement (Karen Harris) [Pages 110-111]

10. HCD Board Member Comments

11. CEO Comments

12. Establishment of Upcoming Board Meetings

June 15, 2023

- 2:00PM, Joint Meeting with the Finance & Audit Committee

(1st) September Meeting (Date TBD)

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

Meeting Agenda

April 26, 2023

(2nd) September Meeting (Date TBD)

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

December 14, 2023

- 2:00PM, Health Care District Board Meeting

13. Motion to Adjourn



**HEALTH CARE DISTRICT OF
PALM BEACH COUNTY
BOARD OF COMMISSIONERS MEETING
SUMMARY MEETING MINUTES
January 26, 2023
1515 N Flagler Drive, Suite 101
West Palm Beach, FL 33401**

1. Call to Order

Dr. Alonso called the meeting to order.

A. Roll Call

Health Care District Board members present: Dr. Alonso, Chair; Sean O'Bannon, Vice Chair; Tammy Jackson-Moore, Secretary; Patrick Rooney, Jr.; Tracy Caruso and Carlos Vidueira.

Staff present: Darcy Davis, Chief Executive Officer; Dr. Belma Andric, Chief Medical Officer; Bernabe Icaza, VP & General Counsel; Geoffrey Washburn, VP & Chief Human Resources Officer; Candice Abbott, Chief Financial Officer; Regina All, VP & Chief Nursing Officer; Karen Harris, VP of Field Operations; and Daniel Scott, VP & Chief Information Officer.

Recording/Transcribing Secretary: Heidi Bromley

B. Invocation

Ms. Davis led the invocation.

C. Pledge of Allegiance

The Pledge of Allegiance was recited.

D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

Health Care District Board
Summary Meeting Minutes
January 26, 2023

2. Introduction of New Board Members

A. Carlos Vidueira, Tracy Caruso & Patrick Rooney, Jr.

Ms. Davis introduced and welcomed the three new Board members: Carlos Vidueira, Tracy Caruso & Patrick Rooney, Jr.

3. Election of Board Chair

Commissioner Alonso stated that the Health Care District Bylaws require that this Board elect its officers at the annual meeting in September and hold office for a one-year term. Since I will be retiring at the end of February, I will no longer be able to serve on the Board and continue as Chair. At this time, I would like to open the floor for nominations and begin by making a motion to nominate Mr. Carlos Vidueira to serve as Chair.

CONCLUSION/ACTION: Commissioner Alonso made a motion to nominate Carlos Vidueira to serve as Chair. The motion was duly seconded by Commissioner Jackson-Moore. There being no opposition, the motion passed unanimously.

4. Agenda Approval

A. Additions/Deletions/Substitutions

B. Motion to Approve Agenda

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the agenda. The motion was duly seconded by Commissioner O'Bannon. There being no opposition, the motion passed unanimously.

5. Awards, Introductions and Presentations

A. Recognition of Dr. Alina Alonso

Ms. Davis recognized Commissioner Alonso for her nearly 14 years of service on the Health Care District Board. Dr. Alonso is a passionate public health leader and advocate who understands the health needs of our community. Not only was she my Board boss, she became a friend as we had daily touchpoints in our coordinated response. She really never gets rattled. She's taught me how to be patient and let things roll off my back. While your departure is a huge loss and we'll miss you, I wish you time to relax and enjoy your retirement.

Health Care District Board
Summary Meeting Minutes
January 26, 2023

B. Introduction of Geoffrey Washburn, VP & Chief Human Resources Officer

Ms. Davis introduced Geoffrey Washburn, VP & Chief Information Officer to the Board.

C. Introduction of Daniel Scott, VP & Chief Information Officer

Ms. Davis introduced Daniel Scott, VP & Chief Information Officer to the Board.

D. Oracle Project

Ms. Abbott provided a presentation to the Board explaining the Oracle project.

E. Tabletop Exercise

Mr. Daniels provided a Tabletop Exercise to the Board.

6. **Disclosure of Voting Conflict**

7. **Public Comment**

Mr. Greg Quattlebaum discussed Leadership Palm Beach County to the Board.

8. **Meeting Minutes**

A. **Staff Recommends a MOTION TO APPROVE:**
Board Meeting Minutes of September 27, 2022

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the Board Meeting Minutes of September 27, 2022. The motion was duly seconded by Commissioner Rooney. There being no opposition, the motion passed unanimously.

B. **Staff Recommends a MOTION TO APPROVE:**
TRIM Public Hearing Meeting Minutes of September 27, 2022

CONCLUSION/ACTION: Commissioner O'Bannon made a motion to approve the TRIM Public Hearing Meeting Minutes of September 27, 2022. The motion was duly seconded by Commissioner Jackson-Moore. There being no opposition, the motion passed unanimously.

Health Care District Board
Summary Meeting Minutes
January 26, 2023

9. Committee Reports

9.1 Finance and Audit Committee

Commissioner O'Bannon stated that the Finance and Audit committee met on December 14th 2022. John Grady provided the committee with an Economic Update. Ms. Abbott reviewed the Financial Statements and Ms. Bittar discussed the Internal Audit Workplan for FY23 which was approved.

9.2 Good Health Foundation Committee

9.3 Quality, Patient Safety and Compliance Committee

Dr. Alonso stated that the Quality, Patient Safety and Compliance committee met on December 14, 2022. Darcy Davis welcomed three new Committee members: Dr. LaTanya McNeal, William Johnson and Robert Glass. The Health Care District Transportation Director, Amaury Hernandez, provided a presentation on the Health Care District LifeTrans Ground Transportation system. The Amendment to the Quality, Patient Safety and Compliance Committee Charter was presented and approved by the Committee.

9.4 Lakeside Health Advisory Board

Dr. Alonso stated that the Lakeside Health Advisory Board met on December 7, 2022. Ms. Harris introduced three new Board members – Caroline Villanueva, Tammy Jackson-Moore and Wesley Ledesma. Janet Moreland provided an update on the new MRI and the three-dimensional Mammography that will be coming to Lakeside. Ms. Harris provided an update on OB and that the hospital was scheduled to close services on 12/21/22. She also provided an update on the ACGME site visit for the Program arm of the Residency at Lakeside. Joe-Ann Reynolds, the Community Liaison Manager provided an update about some of the Community Partnerships Lakeside has been involved in.

9.5 Primary Care Clinics Board

Commissioner Jackson-Moore stated that last month, the Clinics successfully submitted their Service Area Competition Grant Application. Due to personal reasons, Dr. Fritsch, AVP & Executive Director of Pharmacy & Clinic Services has tendered her letter of resignation effective October 7, 2022. Her spirit, leadership, and commitment to our mission will be greatly missed and we wish her all the best. In light of the forthcoming departure of Dr. Fritsch; Dr. Belma Andric, as approved by the C. L. Brumback Board of Directors, will be made the Interim Executive Director and HRSA Project Director of the Clinics.

Health Care District Board
Summary Meeting Minutes
January 26, 2023

10. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the Consent Agenda as presented. The motion was duly seconded by Commissioner Rooney. There being no opposition, the motion passed unanimously.

HEALTH CARE DISTRICT

A. ADMINISTRATION

10A-1 RECEIVE AND FILE:

January 2023 Internet Posting of District Public Meeting

<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0/0&DisplayType=C>

10A-2 RECEIVE AND FILE

Health Care District Board Attendance

10A-3 Staff Recommends a MOTION TO APPROVE:

Health Care District Financial Report October 2022

10A-4 RECEIVE AND FILE:

Amendment to the Quality, Patient Safety & Compliance Committee Charter

10A-5 Staff Recommends a MOTION TO APPROVE:

Finance & Audit Standing Committee Designation, Appointments and Reappointments

10A-6 Staff Recommends a MOTION TO APPROVE:

Quality, Patient Safety & Compliance Standing Committee Appointments

10A-7 RECEIVE AND FILE:

Recent Regulatory Updates and Industry Enforcement Activity

10A-8 RECEIVE AND FILE:

Compliance, Privacy, and Ethics Work Plan

10A-9 Staff Recommends a MOTION TO APPROVE:

Internal Audit Work Plan

10A-10 Staff Recommends a MOTION TO APPROVE:

Credentialing and Privileging of Healey Center Practitioner(s)

Health Care District Board
Summary Meeting Minutes
January 26, 2023

DISTRICT HOSPITAL HOLDINGS, INC.

B. ADMINISTRATION

10B-1 Staff Recommends a MOTION TO APPROVE:

Medical Staff Appointment(s) for Lakeside Medical Center

11. Regular Agenda

A. ADMINISTRATION

10A-1 RECEIVE AND FILE:

Transition of EPIC IT Operations and Services

Ms. Abbott presented the Board with an EPIC update and discussed the transition of IT Operations and Services.

CONCLUSION/ACTION: Received and filed.

12. HCD Board Member Comments

Commissioner O'Bannon and Commissioner Jackson-Moore welcomed the three new Board members (Carlos Vidueira, Tracy Caruso & Patrick Rooney, Jr.) to the Board.

Dr. Alonso stated it has been a pleasure being on this Board and it is one of the most important Boards in Palm Beach County. It has been an absolute joy working with Darcy and all of her staff.

13. CEO Comments

Ms. Davis stated that the helicopter status is still on track for April and May deliveries but we will keep you updated. The Ribbon cutting for the new ambulances is scheduled for tomorrow at 10:00am. We received a plaque from the American Heart Association. The Health Care District was the top fundraising company, not from the Health Care District dollars, but from employees. The Healey Center was named the best nursing home for long term care for the 4th year in a row. We are currently scheduled to have our annual Strategic Planning session for March 16th however we would like to wait for Dr. Gunta's arrival (which will not be until April) so we will plan to bump the meeting to late April. Heidi will poll the Board for a date.

Mr. Icaza requested the District Board meet in a private session which will be held via zoom to discuss a pending litigation matter involving the Healey Center. We are anticipating scheduling this in March. Once a date has been determined; we will provide reasonable public notice of the closed session meeting.

Health Care District Board
Summary Meeting Minutes
January 26, 2023

14. Establishment of Upcoming Board Meetings

March 16, 2023

- 9:00AM, Health Care District Strategic Planning followed by the Health Care District Board Meeting

June 15, 2023

- 2:00PM, Joint Meeting with the Finance & Audit Committee

(1st) September Meeting (Date TBD)

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

(2nd) September Meeting (Date TBD)

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

December 14, 2023

- 2:00PM, Health Care District Board Meeting

15. Motion to Adjourn

There being no further business, the meeting was adjourned.

Tammy Jackson-Moore, Secretary

Date

HEALTH CARE DISTRICT BOARD OF COMMISSIONERS

Board Meeting Attendance Tracking for 2023

	1/26/23	4/26/23	6/15/23	September (TBD)	September (TBD)	12/14/23
Dr. Alina Alonso	X	N/A	N/A	NA	N/A	N/A
Sean O'Bannon	X					
Tammy Jackson-Moore	X					
Patrick Rooney	X					
Tracy Caruso	X					
Carlos Vidueira	X					
Dr. Jyothi Gunta	N/A					

HEALTH CARE DISTRICT BOARD**April 26, 2023****1. Description: Health Care District Financial Report January 2023****2. Summary:**

The January 2023 financial statements for the Health Care District are presented for Board review.

3. Substantive Analysis:

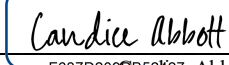
Management has provided the income statements and key statistical information for Health Care District. Additional Management discussion and analysis is incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F637D2090521C6 Candice Abbott
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

Finance & Audit Committee

Committee Name

March 15, 2023

Date


HEALTH CARE DISTRICT BOARD

April 26, 2023


6. Recommendation:

Staff recommends the Board receive and file the Health Care District January 2023 financial statements.


Approved for Legal sufficiency:

DocuSigned by:


0CF6F7DB6B Bernabe Icaza
VP & General Counsel

DocuSigned by:


F637D2091B Candice Abbott
VP & Chief Financial Officer

DocuSigned by:


77A3B5B89A14 Darcy Davis
Chief Executive Officer



Health Care District of Palm Beach County

FINANCIAL STATEMENT

January 2023



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Management Discussion and Analysis

Combined Financial Statements

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MEMO

To: Finance & Audit Committee

From: Candice Abbott, Chief Financial Officer

Date: March 15, 2023

Subject: Management Discussion and Analysis as of January 2023 Health Care District Financial Statements

The January statements represent the financial performance through the fourth month of the 2023 fiscal year for the Health Care District. Total revenue year to date (YTD) of \$183.1M is unfavorable to budgeted revenue of \$183.6M by (\$470k) or (0.3%). Operational expenditures YTD are \$13.0M favorable to budget or 15.0%. YTD, the consolidated net margin is \$107.8M, with a favorable variance to budget of \$12.7M.

The General Fund YTD total revenue of \$161.0M is favorable to budget of (\$159.1M) by \$1.9M. This overall favorable variance is due to unrealized gain from investments. The unrealized gain on investment of \$2.2M represents an increase in current market value of the investment portfolio held by the District. Changing interest rates are favorably impacting the portfolio's value, however, this increase in portfolio value would only be realized should the District liquidate its portfolio or underlying investments.

Expenditures in the General Fund YTD before overhead allocation are favorable to budget by \$7.5M or 17.0%. Significant categories of favorable YTD budget variances include; salaries, wages and benefits of 1.6M, purchased services of \$3.1M, and medical services of \$3.0M. Noted favorable variances are anticipated to be a result of expense timing, as well as personnel vacancies. Other expenses are unfavorable to budget by \$1.5M primarily due to tax collector fees occurring earlier in the year than budgeted. This is expected to be a timing difference.

The General Fund YTD has a net margin of (\$130.8M) versus a budgeted net margin of (\$123.1M), for a favorable net margin variance of \$7.7M or 6.3%.



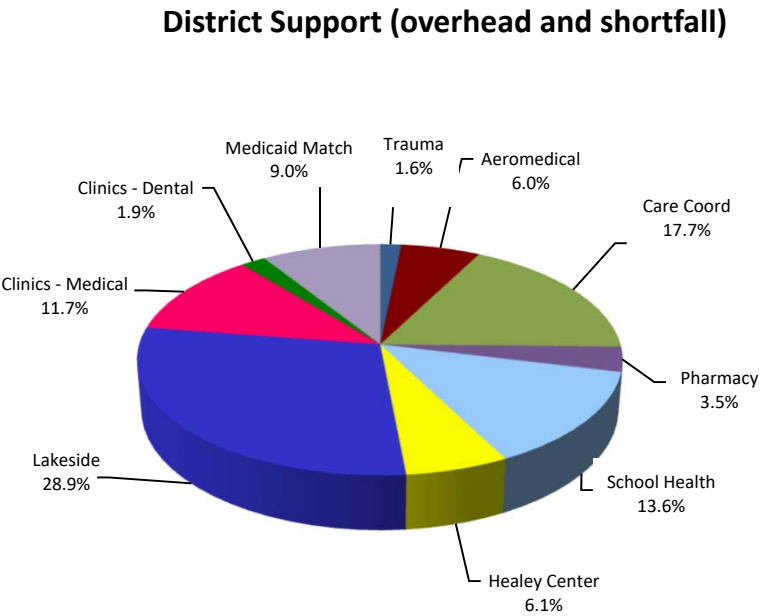
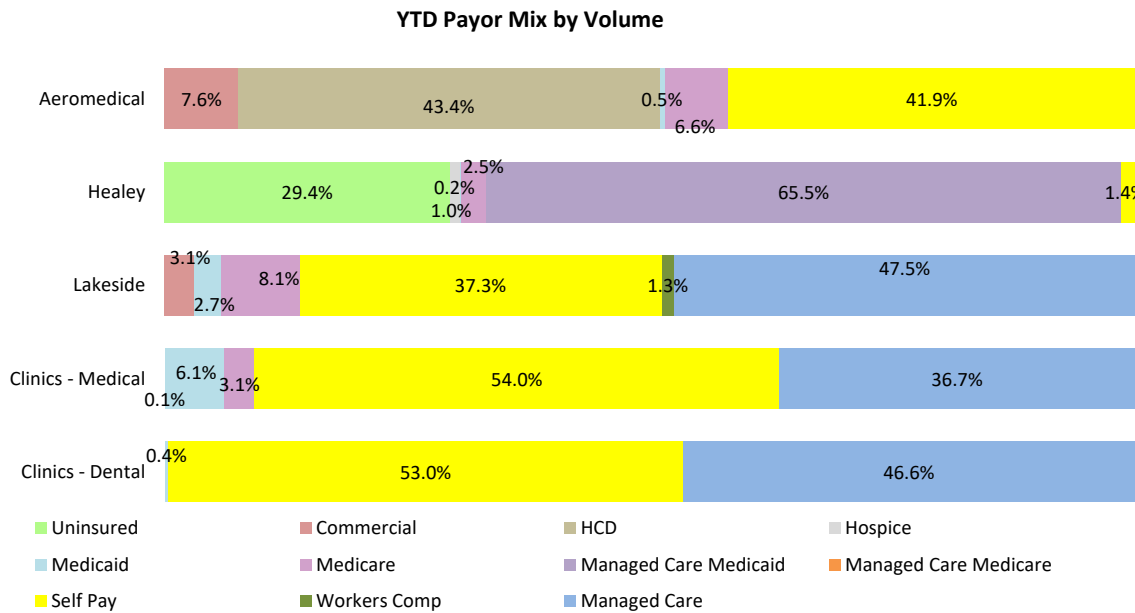
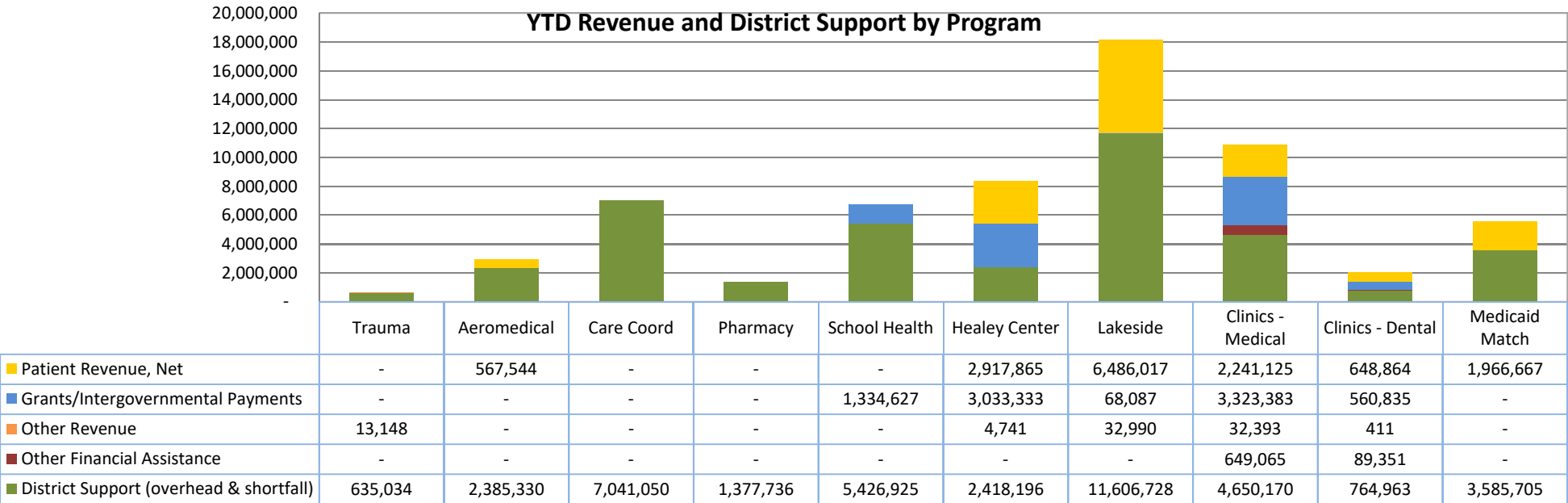
The Healey Center total revenue YTD of \$6.0M was marginally favorable to budget by \$38k. This favorable variance is primarily due to lower contractual allowances and less charity care being recognized than projected. Total YTD operating expenses before overhead allocation of \$7.1M were favorable to budget by \$447k or 5.9%. This favorable variance is mainly due to savings in the categories of salaries, wages, and benefits of \$289k, and purchased services of \$111k. Timing of these expenses are the primary reason for savings. The YTD net margin after overhead allocations for the Healey Center was a loss of (\$2.4M) compared to the budgeted loss of (\$3.2M) or (23.7%).

Lakeside Medical Center total revenue YTD of \$6.6M was unfavorable to budget by (\$1.9M) or (22.8%). This unfavorable variance mainly resulted from adjusted patient days being lower than anticipated as well as a delay in being able to recognize revenue from AHCA programs. Net patient revenue YTD of \$6.5M was under budget by (\$1.9M) or (22.7%). Total operating expenses YTD of \$14.1M were favorable to budget by \$2.4M or 14.6%. The YTD net margin after overhead allocations at Lakeside Medical Center was a loss of (\$11.6M) compared to a budgeted loss of (\$12.9M) for a favorable variance of \$1.3M or (10.3%).

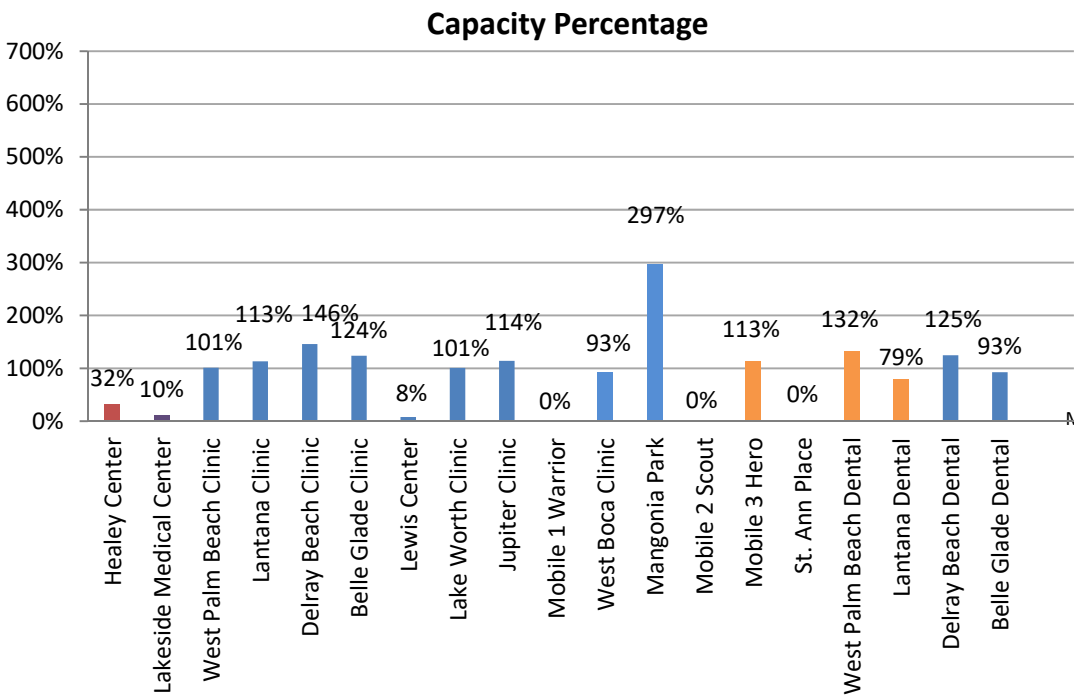
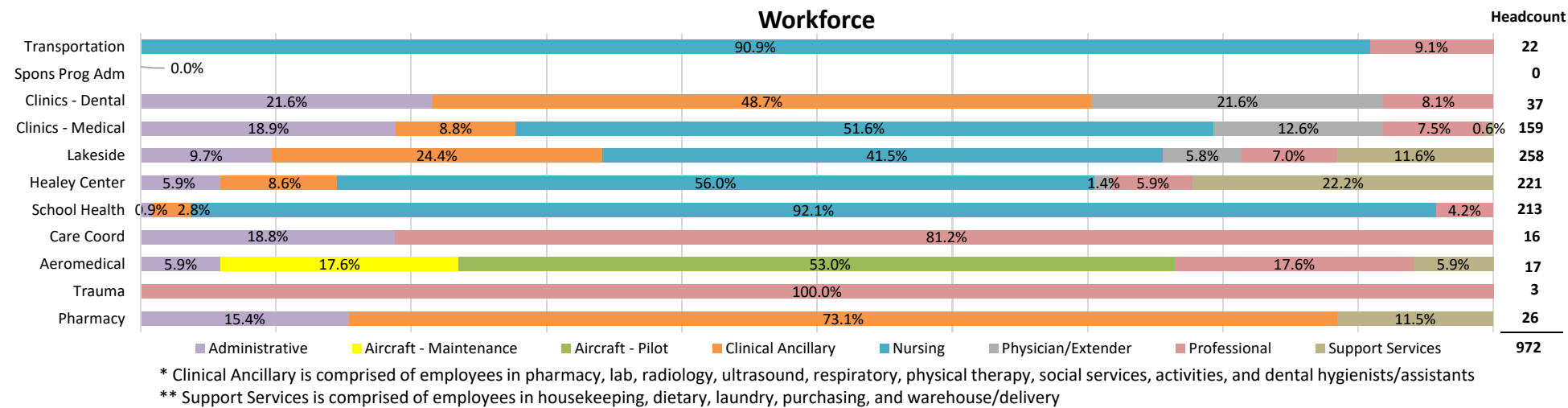
The Primary Care Clinics total revenue YTD of \$7.6M was under budget by (\$465k). This unfavorable variance was primarily due to timing of revenue recognition actualization. Net patient revenue YTD was unfavorable to budget by (\$682k) or (18.7%). Total operating expenses YTD for the clinics are favorable to budget by \$2.6M or 20.4%. This favorable variance is primarily due to salaries, wages, and benefits \$2.0M, purchased services \$147k, other supplies \$171k, repair and maintenance \$107k, and lease and rental \$237k. Expense timing is the primary reason for savings as well as personnel vacancies. Total net margin YTD after overhead allocations for the Primary Care Clinics is a loss of (\$5.3M), compared to budgeted loss of (\$8.2M) for a favorable variance of \$2.9M or (35.0%).

Cash and investments have a combined balance of \$275.1M, of which \$9k is restricted. Due from other governments of \$33.0M reflects grants receivable of \$5.5M, and tax collector receivable of \$27.1M. Total net position for all funds combined is \$322M.

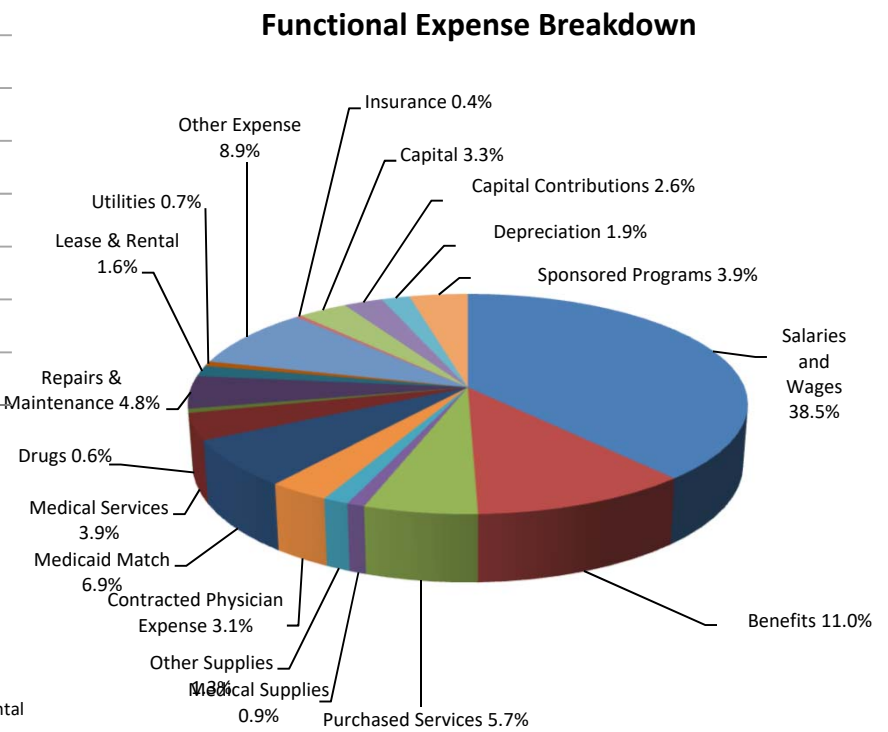
Program Dashboard - YTD January 2023



Program Dashboard - YTD January 2023



Healey Center and Lakeside Medical Center capacity percentages reflect the year-to-date average daily census. Primary Care and Dental Clinic capacity percentages represent the number of completed visits compared to the budgeted number of visits at each location.



Revenues & Expenditures - Combined All Funds (Functional)

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
Revenues:													
\$ 4,297,135	\$ 7,373,975	\$ (3,076,840)	(41.7%)	\$ 6,416,877	\$ (2,119,742)	(33.0%)	\$ 153,580,000	\$ 156,136,000	\$ (2,556,000)	(1.6%)	\$ 136,149,574	\$ 17,430,426	12.8%
3,232,442	4,556,131	(1,323,689)	(29.1%)	5,291,018	(2,058,575)	(38.9%)	13,359,404	16,112,393	(2,752,989)	(17.1%)	16,496,810	(3,137,406)	(19.0%)
1,583,657	1,521,611	62,046	4.1%	1,936,329	(352,672)	(18.2%)	6,334,627	6,086,443	248,184	4.1%	6,624,859	(290,233)	(4.4%)
954,510	1,162,633	(208,123)	(17.9%)	1,346,913	(392,403)	(29.1%)	3,952,305	4,650,532	(698,227)	(15.0%)	4,636,387	(684,083)	(14.8%)
718,965	105,106	613,859	584.0%	95,855	623,110	650.1%	1,140,391	420,424	719,967	171.2%	444,156	696,235	156.8%
1,263,572	(500,000)	1,763,572	(352.7%)	(1,185,664)	2,449,236	(206.6%)	2,163,936	(2,000,000)	4,163,936	(208.2%)	(2,321,882)	4,485,818	(193.2%)
-	-	-	0.0%	-	-	0.0%	738,416	381,143	357,273	93.7%	-	738,416	0.0%
49,604	97,482	(47,878)	(49.1%)	127,783	(78,179)	(61.2%)	1,880,523	1,832,558	47,965	2.6%	1,632,770	247,753	15.2%
\$ 12,099,885	\$ 14,316,938	\$ (2,217,053)	(15.5%)	\$ 14,029,111	\$ (1,929,226)	(13.8%)	\$ 183,149,602	\$ 183,619,493	\$ (469,891)	(0.3%)	\$ 163,662,674	\$ 19,486,928	11.9%
Expenditures:													
7,291,792	8,050,135	758,343	9.4%	7,451,438	159,646	2.1%	30,829,524	35,017,394	4,187,870	12.0%	29,374,393	(1,455,131)	(5.0%)
2,124,214	2,401,989	277,775	11.6%	2,273,087	148,873	6.5%	8,802,359	9,607,712	805,352	8.4%	8,500,689	(301,670)	(3.5%)
1,308,266	2,095,912	787,646	37.6%	1,549,300	241,034	15.6%	4,594,180	8,383,647	3,789,467	45.2%	5,427,095	832,915	15.3%
155,264	309,129	153,865	49.8%	273,786	118,522	43.3%	748,369	1,236,515	488,146	39.5%	930,107	181,739	19.5%
292,920	453,687	160,767	35.4%	167,501	(125,419)	(74.9%)	1,003,937	1,815,047	811,111	44.7%	1,418,862	414,926	29.2%
605,980	655,382	49,401	7.5%	546,968	(59,012)	(10.8%)	2,464,594	2,621,527	156,933	6.0%	2,624,008	159,414	6.1%
1,388,093	1,396,769	8,676	0.6%	1,407,924	19,831	1.4%	5,552,372	5,587,078	34,706	0.6%	5,631,697	79,325	1.4%
599,927	1,556,404	956,476	61.5%	421,900	(178,027)	(42.2%)	3,104,269	6,225,615	3,121,346	50.1%	2,779,243	(325,026)	(11.7%)
247,870	164,749	(83,120)	(50.5%)	186,751	(61,119)	(32.7%)	449,984	658,997	209,013	31.7%	445,104	(4,881)	(1.1%)
1,282,734	1,060,160	(222,574)	(21.0%)	866,279	(416,455)	(48.1%)	3,866,637	4,240,640	374,003	8.8%	3,681,868	(184,769)	(5.0%)
254,419	424,759	170,340	40.1%	362,870	108,451	29.9%	1,279,426	1,699,037	419,611	24.7%	1,321,768	42,343	3.2%
192,352	140,963	(51,389)	(36.5%)	139,095	(53,257)	(38.3%)	562,149	563,851	1,701	0.3%	466,410	(95,740)	(20.5%)
1,630,674	1,273,954	(356,720)	(28.0%)	1,382,741	(247,932)	(17.9%)	7,154,541	5,226,352	(1,928,190)	(36.9%)	5,852,433	(1,302,108)	(22.2%)
76,261	158,003	81,742	51.7%	83,327	7,066	8.5%	311,106	632,010	320,905	50.8%	329,565	18,459	5.6%
756,042	836,492	80,450	9.6%	835,521	79,478	9.5%	3,102,790	3,345,969	243,179	7.3%	3,158,244	55,454	1.8%
18,206,809	20,978,487	2,771,677	13.2%	17,948,489	(258,320)	(1.4%)	73,826,237	86,861,389	13,035,152	15.0%	71,941,486	(1,884,751)	(2.6%)
Net Performance before Depreciation & Overhead Allocations													
\$ (6,106,925)	\$ (6,661,549)	\$ 554,624	(8.3%)	\$ (3,919,378)	\$ (2,187,546)	55.8%	\$ 109,323,365	\$ 96,758,104	\$ 12,565,261	13.0%	\$ 91,721,188	\$ 17,602,177	19.2%
378,512	410,248	31,736	7.7%	387,524	9,012	2.3%	1,508,066	1,640,993	132,927	8.1%	1,550,096	42,030	2.7%
18,585,321	21,388,735	2,803,414	13.1%	18,336,013	(249,308)	(1.4%)	75,334,304	88,502,383	13,168,079	14.9%	73,491,583	(1,842,721)	(2.5%)
\$ (6,485,437)	\$ (7,071,797)	\$ 586,361	(8.3%)	\$ (4,306,902)	\$ (2,178,534)	50.6%	107,815,298	\$ 95,117,110	\$ 12,698,188	13.4%	\$ 90,171,092	\$ 17,644,207	19.6%
Capital													
627,275	1,886,928	1,259,653	66.8%	401,584	(225,692)	(56.2%)	2,658,970	7,547,712	4,888,743	64.8%	815,975	(1,842,994)	(225.9%)
2,077,308	-	(2,077,308)	0.0%	-	(2,077,308)	0.0%	2,077,308	-	(2,077,308)	0.0%	-	(2,077,308)	0.0%
\$ (5,035,404)	\$ (8,958,726)	\$ 3,923,321	(43.8%)	\$ (4,708,486)	\$ (326,918)	6.9%	\$ 107,233,636	\$ 87,569,398	\$ 19,664,238	22.5%	\$ 89,355,116	\$ 17,878,520	20.0%

Revenues and Expenses by Fund YTD

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

	General Fund	Healey Center	Lakeside Medical	Healthy Palm Beaches	Primary Care Clinics	Medicaid Match	Capital Funds	Total
Revenues:								
Ad Valorem Taxes	\$ 153,580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 153,580,000
Premiums	-	-	-	-	-	-	-	-
Patient Revenue, Net	994,652	2,917,865	6,486,017	-	2,960,870	-	-	13,359,404
Intergovernmental Revenue	1,334,627	3,033,333	-	-	-	1,966,667	-	6,334,627
Grants	-	-	68,087	-	3,884,218	-	-	3,952,305
Interest Earnings	1,140,391	-	-	-	-	-	-	1,140,391
Unrealized Gain/(Loss)-Investments	2,163,936	-	-	-	-	-	-	2,163,936
Other Financial Assistance	-	-	-	-	738,416	-	-	738,416
Other Revenue	1,809,989	4,741	32,990	-	32,803	-	-	1,880,523
Total Revenues	\$ 161,023,594	\$ 5,955,939	\$ 6,587,094	\$ -	\$ 7,616,308	\$ 1,966,667	\$ -	\$ 183,149,602
Expenditures:								
Salaries and Wages	14,141,153	4,396,870	5,888,210	-	6,403,290	-	-	30,829,524
Benefits	4,065,145	1,419,060	1,619,375	-	1,698,780	-	-	8,802,359
Purchased Services	2,383,775	212,631	1,889,394	-	108,381	-	-	4,594,180
Medical Supplies	24,671	193,797	61,369	-	468,533	-	-	748,369
Other Supplies	303,350	364,488	267,638	-	68,461	-	-	1,003,937
Contracted Physician Expense	-	4,567	2,460,028	-	-	-	-	2,464,594
Medicaid Match	-	-	-	-	-	5,552,372	-	5,552,372
Medical Services	2,858,649	11,504	-	-	234,116	-	-	3,104,269
Drugs	(3,673)	139,911	135,631	-	178,116	-	-	449,984
Repairs & Maintenance	3,100,800	120,403	538,119	-	107,314	-	-	3,866,637
Lease & Rental	648,545	412	205,854	-	424,614	-	-	1,279,426
Utilities	41,609	152,289	333,163	-	35,089	-	-	562,149
Other Expense	6,087,632	40,771	627,962	-	398,176	-	-	7,154,541
Insurance	201,653	27,320	62,113	-	20,020	-	-	311,106
Sponsored Programs	3,102,790	-	-	-	-	-	-	3,102,790
Total Operational Expenditures	36,956,099	7,084,022	14,088,856	-	10,144,889	5,552,372	-	73,826,238
Net Performance before Depreciation & Overhead Allocations	\$ 124,067,496	\$ (1,128,083)	\$ (7,501,762)	\$ -	\$ (2,528,581)	\$ (3,585,705)	\$ -	\$ 109,323,364
Budget	\$ 114,624,227	\$ (1,613,804)	\$ (7,967,649)	\$ -	\$ (4,664,260)	\$ (3,620,410)	\$ -	\$ 96,758,104
Prior Year: Net Performance before Depreciation & Overhead Allocations	\$ 102,283,290	\$ (466,323)	\$ (4,805,166)	\$ -	\$ (1,625,598)	\$ (3,665,028)	13	\$ 91,721,188

Combined Governmental Funds Statement of Net Position

As of January 31, 2023

	General Fund January 2023	General Fund December 2022	Medicaid Match January 2023	Medicaid Match December 2022	Capital Projects January 2023	Capital Projects December 2022	Governmental Funds January 2023	Governmental Funds December 2022
Assets								
Cash and Cash Equivalents	\$ 69,203,205	\$ 140,803,124	\$ 609,042	\$ 117,376	\$ (170,575)	\$ 1,274,360	\$ 69,641,671	\$ 142,194,860
Restricted Cash	-	-	-	-	-	-	-	-
Investments	207,078,608	135,201,314	-	-	-	-	207,078,608	135,201,314
Notes Receivable	-	-	-	-	-	-	-	-
Accounts Receivable, net	1,487,570	1,488,923	-	-	-	-	1,487,570	1,488,923
Due From Other Funds	-	-	-	-	-	-	-	-
Due From Other Governments	27,088,989	31,333,882	-	491,667	-	-	27,088,989	31,825,549
Inventory	22,866	22,866	-	-	-	-	22,866	22,866
Other Current Assets	6,289,533	6,024,005	-	-	-	-	6,289,533	6,024,005
Right of Use Assets	-	-	-	-	-	-	-	-
Total Assets	<u>\$ 311,170,771</u>	<u>\$ 314,874,114</u>	<u>\$ 609,042</u>	<u>\$ 609,042</u>	<u>\$ (170,575)</u>	<u>\$ 1,274,360</u>	<u>\$ 311,609,238</u>	<u>\$ 316,757,517</u>
Liabilities								
Accounts Payable	2,774,482	2,144,736	-	-	179,337	906,964	2,953,819	3,051,700
Medical Benefits Payable	6,854,606	5,795,090	-	-	-	-	6,854,606	5,795,090
Due To Other Funds	-	-	-	-	-	-	-	-
Due To Other Governments	-	-	-	-	-	-	-	-
Deferred Revenue	26,685,854	31,313,913	-	-	-	-	26,685,854	31,313,913
Other Current Liabilities	3,109,079	2,574,664	-	-	-	-	3,109,079	2,574,664
Lease Liability	-	-	-	-	-	-	-	-
Noncurrent Liabilities	382,766	382,766	-	-	-	-	382,766	382,766
Total Liabilities	<u>39,806,787</u>	<u>42,211,169</u>	<u>-</u>	<u>-</u>	<u>179,337</u>	<u>906,964</u>	<u>39,986,123</u>	<u>43,118,133</u>
Fund Balances								
Nonspendable	5,309,513	5,274,286	-	-	-	-	5,309,513	5,274,286
Stabilization Fund	69,332,974	69,332,974	-	-	-	-	69,332,974	69,332,974
Assigned to Capital Projects	-	-	-	-	(349,912)	367,396	(349,912)	367,396
Assigned to Medicaid Match	-	-	609,042	609,042	-	-	609,042	609,042
Unassigned	196,721,498	198,055,685	-	-	-	-	196,721,498	198,055,685
Ending Fund Balance	<u>271,363,985</u>	<u>272,662,945</u>	<u>609,042</u>	<u>609,042</u>	<u>(349,912)</u>	<u>367,396</u>	<u>271,623,115</u>	<u>273,639,383</u>
Total Liabilities and Fund Balances	<u>\$ 311,170,772</u>	<u>\$ 314,874,114</u>	<u>\$ 609,042</u>	<u>\$ 609,042</u>	<u>\$ (170,575)</u>	<u>\$ 1,274,360</u>	<u>\$ 311,609,237</u>	<u>\$ 316,757,515</u>

Combined Business-Type Funds Statement of Net Position

As of January 31, 2023

	Healey Center January 2023	Healey Center December 2022	Lakeside Medical Center January 2023	Lakeside Medical Center December 2022	Primary Care Clinics January 2023	Primary Care Clinics December 2022	Business-Type Funds January 2023	Business-Type Funds December 2022
Assets								
Cash and Cash Equivalents	\$ 1,375,936	\$ 991,636	\$ (1,825)	\$ 2,619,428	\$ (3,028,008)	\$ (1,980,785)	\$ (1,653,897)	\$ 1,630,279
Restricted Cash	8,855	8,855	-	-	-	-	8,855	8,855
Accounts Receivable, net	862,740	858,844	1,967,823	1,854,971	1,226,681	1,191,980	4,057,245	3,905,795
Due From Other Funds	-	-	-	-	-	-	-	-
Due From Other Governments	-	758,333	978,241	913,577	4,564,666	5,317,981	5,542,907	6,989,891
Inventory	-	-	1,345,485	1,287,006	-	-	1,345,485	1,287,006
Other Current Assets	66,429	75,272	390,908	442,352	194,944	141,923	652,280	659,547
Right of Use Assets	1,489	1,489	244,313	244,313	3,239,214	3,239,214	3,485,016	3,485,016
Net Investment in Capital Assets	16,359,834	16,275,816	32,894,638	31,283,183	2,691,883	2,621,993	51,946,355	50,180,992
Total Assets	<u>\$ 18,675,283</u>	<u>\$ 18,970,246</u>	<u>\$ 37,819,583</u>	<u>\$ 38,644,830</u>	<u>\$ 8,889,379</u>	<u>\$ 10,532,306</u>	<u>\$ 65,384,245</u>	<u>\$ 68,147,381</u>
Deferred Outflows of Resources								
Deferred Outflows Related to Pensions	<u>\$ 66,683</u>	<u>\$ 66,683</u>	<u>\$ 23,931</u>	<u>\$ 23,931</u>	<u>\$ 52,533</u>	<u>\$ 52,533</u>	<u>\$ 143,147</u>	<u>\$ 143,147</u>
Liabilities								
Accounts Payable	260,354	148,681	948,253	593,906	329,027	323,303	1,537,634	1,065,890
Medical Benefits Payable	-	-	-	-	-	-	-	-
Due to Other Funds	-	-	-	-	-	-	-	-
Due to Other Governments	55,857	55,857	-	-	-	-	55,857	55,857
Deferred Revenue	-	-	15,601	15,601	55,720	55,720	71,321	71,321
Other Current Liabilities	1,423,580	1,261,965	2,083,186	1,942,943	1,456,184	1,792,038	4,962,950	4,996,946
Lease Liability	1,503	1,503	233,159	233,159	3,475,476	3,475,476	3,710,137	3,710,137
Noncurrent Liabilities	1,093,195	1,098,098	1,435,403	1,509,860	1,036,288	1,098,595	3,564,886	3,706,553
Total Liabilities	<u>\$ 2,834,489</u>	<u>\$ 2,566,104</u>	<u>\$ 4,715,602</u>	<u>\$ 4,295,470</u>	<u>\$ 6,352,694</u>	<u>\$ 6,745,131</u>	<u>\$ 13,902,785</u>	<u>\$ 13,606,705</u>
Deferred Inflows of Resources								
Deferred Inflows	<u>\$ 187,565</u>	<u>\$ 187,565</u>	<u>\$ 53,025</u>	<u>\$ 53,025</u>	<u>\$ 33,656</u>	<u>\$ 33,656</u>	<u>\$ 274,246</u>	<u>\$ 274,246</u>
Net Position								
Net Investment in Capital Assets	16,359,834	16,275,816	32,894,638	31,283,183	2,691,883	2,621,993	51,946,355	50,180,992
Restricted	8,855	8,855	-	-	-	-	8,855	8,855
Unrestricted	(648,777)	(1,411)	180,249	3,037,083	(136,321)	1,184,059	(604,849)	4,219,730
Total Net Position	<u>15,719,912</u>	<u>16,283,260</u>	<u>33,074,886</u>	<u>34,320,266</u>	<u>2,555,562</u>	<u>3,806,051</u>	<u>51,350,361</u>	<u>54,409,577</u>
Total Net Position	<u>\$ 18,554,401</u>	<u>\$ 18,849,364</u>	<u>\$ 37,790,489</u>	<u>\$ 38,615,736</u>	<u>\$ 8,908,256</u>	<u>\$ 10,551,183</u>	<u>\$ 65,253,146</u>	<u>\$ 68,016,282</u>



SUPPLEMENTAL INFORMATION

GENERAL FUND

General Fund Revenue & Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 4,297,135	\$ 7,373,975	\$ (3,076,840)	(41.7%)	\$ 6,416,877	\$ (2,119,742)	(33.0%)	Ad Valorem Taxes	\$ 153,580,000	\$ 156,136,000	\$ (2,556,000)	(1.6%)	\$ 136,149,574	\$ 17,430,426	12.8%	
-	-	-	0.0%	-	-	0.0%	Premiums	-	-	-	0.0%	-	-	0.0%	
155,673	425,457	(269,784)	(63.4%)	439,711	(284,038)	(64.6%)	Patient Revenue, Net	994,652	1,193,036	(198,384)	(16.6%)	703,923	290,728	41.3%	
333,657	271,610	62,047	22.8%	686,329	(352,672)	(51.4%)	Intergovernmental Revenue	1,334,627	1,086,439	248,188	22.8%	1,624,859	(290,233)	(17.9%)	
-	133,333	(133,333)	(100.0%)	-	-	0.0%	Grants	-	533,332	(533,332)	(100.0%)	-	-	0.0%	
718,965	105,106	613,859	584.0%	95,855	623,110	650.1%	Interest Earnings	1,140,391	420,424	719,967	171.2%	444,096	696,295	156.8%	
1,263,572	(500,000)	1,763,572	(352.7%)	(1,185,664)	2,449,236	(206.6%)	Unrealized Gain/(Loss)-Investments	2,163,936	(2,000,000)	4,163,936	(208.2%)	(2,321,882)	4,485,818	(193.2%)	
-	-	-	0.0%	-	-	0.0%	Other Financial Assistance	-	-	-	0.0%	-	-	0.0%	
60,347	78,230	(17,883)	(22.9%)	109,501	(49,154)	(44.9%)	Other Revenue	1,809,989	1,755,550	54,439	3.1%	1,550,330	259,659	16.7%	
\$ 6,829,349	\$ 7,887,711	\$ (1,058,361)	(13.4%)	\$ 6,562,610	\$ 266,739	4.1%	Total Revenues	\$ 161,023,594	\$ 159,124,781	\$ 1,898,813	1.2%	\$ 138,150,901	\$ 22,872,693	16.6%	
Expenditures:															
3,275,174	3,503,490	228,316	6.5%	3,283,137	7,963	0.2%	Salaries and Wages	14,141,153	15,400,916	1,259,763	8.2%	13,173,599	(967,554)	(7.3%)	
892,666	1,106,170	213,505	19.3%	1,076,590	183,925	17.1%	Benefits	4,065,145	4,424,567	359,422	8.1%	3,845,686	(219,459)	(5.7%)	
644,535	1,360,097	715,562	52.6%	944,235	299,700	31.7%	Purchased Services	2,383,775	5,440,386	3,056,611	56.2%	3,344,535	960,760	28.7%	
8,148	20,933	12,785	61.1%	11,764	3,616	30.7%	Medical Supplies	24,671	83,733	59,062	70.5%	28,465	3,794	13.3%	
82,526	165,732	83,206	50.2%	100,682	18,156	18.0%	Other Supplies	303,350	663,227	359,877	54.3%	599,312	295,963	49.4%	
-	-	-	0.0%	-	-	0.0%	Contracted Physician Expense	-	-	-	0.0%	-	-	0.0%	
540,015	1,474,994	934,979	63.4%	376,189	(163,826)	(43.5%)	Medical Services	2,858,649	5,899,976	3,041,327	51.5%	2,601,047	(257,602)	(9.9%)	
26,983	1,000	(25,983)	(2,598.3%)	29,090	2,107	7.2%	Drugs	(3,673)	4,000	7,673	191.8%	(2,946)	727	(24.7%)	
978,112	822,108	(156,004)	(19.0%)	547,266	(430,846)	(78.7%)	Repairs & Maintenance	3,100,800	3,288,433	187,633	5.7%	2,598,253	(502,548)	(19.3%)	
108,022	207,112	99,090	47.8%	210,591	102,569	48.7%	Lease & Rental	648,545	828,448	179,902	21.7%	721,626	73,081	10.1%	
9,772	10,572	799	7.6%	7,451	(2,321)	(31.2%)	Utilities	41,609	42,287	677	1.6%	38,251	(3,358)	(8.8%)	
1,490,488	1,108,480	(382,007)	(34.5%)	1,324,823	(165,664)	(12.5%)	Other Expense	6,087,632	4,564,458	(1,523,174)	(33.4%)	5,545,862	(541,770)	(9.8%)	
49,280	128,539	79,258	61.7%	54,834	5,554	10.1%	Insurance	201,653	514,154	312,502	60.8%	215,677	14,024	6.5%	
756,042	836,492	80,450	9.6%	835,521	79,478	9.5%	Sponsored Programs	3,102,790	3,345,969	243,179	7.3%	3,158,244	55,454	1.8%	
8,861,762	10,745,719	1,883,957	17.5%	8,802,172	(59,590)	(0.7%)	Total Operational Expenditures	36,956,099	44,500,554	7,544,455	17.0%	35,867,611	(1,088,488)	(3.0%)	
Net Performance before Overhead															
(2,032,413)	(2,858,008)	825,595	(28.9%)	(2,239,562)	207,149	(9.2%)	Allocations	124,067,496	114,624,227	9,443,269	8.2%	102,283,290	21,784,206	21.3%	
(1,634,872)	(2,108,834)	473,962	(22.5%)	(2,004,017)	(369,145)	18.4%	Overhead Allocations	(6,702,683)	(8,435,336)	1,732,653	(20.5%)	(7,668,243)	(965,560)	12.6%	
7,226,890	8,636,885	1,409,995	16.3%	6,798,155	(428,735)	(6.3%)	Total Expenses	30,253,416	36,065,218	5,811,802	16.1%	28,199,368	(2,054,048)	(7.3%)	
\$ (397,541)	\$ (749,174)	\$ 351,634	(46.9%)	\$ (235,545)	\$ (161,996)	68.8%	Net Margin	\$ 130,770,179	\$ 123,059,563	\$ 7,710,615	6.3%	\$ 109,951,533	\$ 20,818,646	18.9%	
-	-	-	0.0%	-	-	0.0%	Capital	-	-	-	0.0%	-	-	0.0%	
\$ (901,420)	\$ -	\$ (901,420)	0.0%	\$ (1,317,841)	\$ (416,421)	31.6%	General Fund Support/Transfer In(Out)	\$ (18,325,870)	\$ (26,750,000)	\$ 8,424,130	(31.5%)	\$ (4,380,991)	\$ 13,944,879	(318.3%)	

Trauma Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ -	\$ -	\$ -	0.0%	\$ 40,380	\$ (40,380)	(100.0%)	Other Revenue	\$ 13,148	\$ -	\$ 13,148	0.0%	\$ 102,023	\$ (88,875)	(87.1%)	
-	133,333	(133,333)	(100.0%)	-	-	0.0%	Grants	-	533,332	(533,332)	(100.0%)	-	-	0.0%	
-	133,333	(133,333)	(100.0%)	40,380	(40,380)	(100.0%)	Total Revenue	13,148	533,332	(520,184)	(97.5%)	102,023	(88,875)	(87.1%)	
Direct Operational Expenses:															
26,697	34,244	7,548	22.0%	18,377	(8,320)	(45.3%)	Salaries and Wages	109,968	136,977	27,009	19.7%	80,960	(29,008)	(35.8%)	
6,977	9,690	2,713	28.0%	6,443	(533)	(8.3%)	Benefits	28,881	38,759	9,879	25.5%	26,149	(2,732)	(10.4%)	
-	125,416	125,416	100.0%	-	-	0.0%	Purchased Services	-	501,665	501,665	100.0%	-	-	0.0%	
15,219	624,998	609,779	97.6%	61,926	46,707	75.4%	Medical Services	442,378	2,499,990	2,057,612	82.3%	895,488	453,110	50.6%	
-	38	38	100.0%	-	-	0.0%	Other Supplies	-	150	150	100.0%	150	150	100.0%	
-	-	-	0.0%	-	-	0.0%	Contracted Physician Expense	-	-	-	0.0%	-	-	0.0%	
-	13,783	13,783	100.0%	204	204	100.0%	Other Expense	530	55,133	54,603	99.0%	1,378	847	61.5%	
48,892	808,168	759,276	94.0%	86,951	38,059	43.8%	Total Operational Expenses	581,757	3,232,674	2,650,917	82.0%	1,004,125	422,367	42.1%	
Net Performance before Overhead															
(48,892)	(674,835)	625,943	(92.8%)	(46,571)	(2,322)	5.0%	Allocations	(568,609)	(2,699,342)	2,130,733	(374.7%)	(902,102)	333,492	(37.0%)	
Overhead Allocations:															
558	641	83	13.0%	182	(376)	(206.7%)	Risk Managment Allocation	2,254	2,564	310	12.1%	770	(1,484)	(192.6%)	
117	392	275	70.1%	-	(117)	0.0%	Internal Audit Allocation	487	1,568	1,081	68.9%	-	(487)	0.0%	
2,933	2,480	(453)	(18.3%)	993	(1,940)	(195.3%)	Administration Allocation	11,546	9,920	(1,626)	(16.4%)	3,867	(7,679)	(198.6%)	
892	1,660	768	46.3%	370	(522)	(141.4%)	Legal Allocation	2,600	6,641	4,041	60.8%	1,095	(1,505)	(137.5%)	
203	249	46	18.6%	83	(120)	(145.2%)	Records Allocation	814	998	184	18.4%	302	(512)	(169.1%)	
418	661	243	36.8%	174	(244)	(139.7%)	Compliance Allocation	1,594	2,645	1,051	39.7%	595	(999)	(167.9%)	
876	389	(487)	(125.3%)	264	(612)	(232.4%)	PROJ MGMT ALLOC	2,721	1,555	(1,166)	(74.9%)	1,092	(1,629)	(149.2%)	
1,202	1,988	786	39.5%	754	(448)	(59.5%)	Finance Allocation	5,466	7,951	2,485	31.3%	3,041	(2,425)	(79.7%)	
725	284	(441)	(155.3%)	218	(507)	(231.8%)	IT Allocation	2,811	1,136	(1,675)	(147.4%)	808	(2,003)	(248.1%)	
683	1,014	331	32.6%	138	-	0.0%	CORP COMMUN ALLOC	2,517	4,056	1,539	37.9%	550	-	0.0%	
403	322	(81)	(25.2%)	-	-	0.0%	Supply Chain Alloc	1,479	1,288	(191)	(14.9%)	-	-	0.0%	
2,218	2,765	547	19.8%	1,692	-	0.0%	IT OPERATIONS ALLOCATION	9,536	11,062	1,526	13.8%	7,655	-	0.0%	
854	1,008	154	15.3%	227	(627)	(276.9%)	IT SECURITY ALLOCATION	3,715	4,032	317	7.9%	1,134	(2,581)	(227.6%)	
426	481	55	11.5%	173	(253)	(146.4%)	CORP QUAL ALLOC	1,829	1,926	97	5.0%	706	(1,123)	(159.2%)	
1,527	2,480	953	38.4%	-	(1,527)	0.0%	IT SERVICE CENTER ALLOC	6,302	9,920	3,618	36.5%	-	(6,302)	0.0%	
696	1,696	1,000	59.0%	-	(696)	0.0%	Human Resources Allocation	4,989	6,785	1,796	26.5%	-	(4,989)	0.0%	
1,015	1,635	620	37.9%	1,653	638	38.6%	Facilities Allocation	5,765	6,539	774	11.8%	5,382	(383)	(7.1%)	
15,746	20,146	4,400	21.8%	6,919	(7,352)	(106.3%)	Total Overhead Allocations	66,425	80,585	14,160	17.6%	26,997	(34,102)	(126.3%)	
64,638	828,315	763,677	92.2%	93,870	30,706	32.7%	Total Expenses	648,182	3,313,259	2,665,077	80.4%	1,031,122	388,266	37.7%	
\$ (64,638)	\$ (694,982)	\$ 630,344	(90.7%)	\$ (53,490)	\$ (9,674)	18.1%	Net Margin	\$ (635,034)	\$ (2,779,927)	\$ 2,144,893	(77.2%)	\$ (929,099)	\$ 299,391	32.2%	

Aeromedical Statement of Revenues and Expenditures
FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,249,622	\$ 1,456,480	\$ (206,858)	(14.2%)	\$ 1,249,326	\$ 296	0.0%	\$ 5,180,302	\$ 5,282,861	\$ (102,559)	(1.9%)	4,601,949	\$ 578,353	12.6%
599,285	863,209	263,924	30.6%	1,102,085	502,800	45.6%	2,945,592	3,424,991	479,399	14.0%	5,008,363	2,062,771	41.2%
66,335	23,263	(43,072)	(185.2%)	-	(66,335)	0.0%	135,054	92,301	(42,753)	(46.3%)	157,908	22,854	14.5%
485,202	175,800	(309,402)	(176.0%)	(292,470)	(777,672)	265.9%	1,532,112	697,529	(834,583)	(119.6%)	(1,268,245)	(2,800,358)	220.8%
1,150,822	1,062,272	(88,550)	(8.3%)	809,615	(341,207)	(42.1%)	4,612,758	4,214,821	(397,937)	(9.4%)	3,898,026	(714,732)	(18.3%)
98,800	394,208	(295,408)	(74.9%)	439,711	(340,911)	(77.5%)	567,544	1,068,040	(500,496)	(46.9%)	703,923	(136,379)	(19.4%)
7.91%	27.07%			35.20%			10.96%	20.22%		15.30%			
98,800	394,208	(295,408)	(74.9%)	439,711	(340,911)	(77.5%)	567,545	1,068,040	(500,496)	(46.9%)	703,924	(136,379)	(19.4%)
Direct Operational Expenses:													
196,617	218,749	22,131	10.1%	192,931	(3,686)	(1.9%)	830,882	874,995	44,113	5.0%	793,041	(37,841)	(4.8%)
64,641	53,930	(10,712)	(19.9%)	57,794	(6,848)	(11.8%)	205,732	215,718	9,986	4.6%	207,487	1,755	0.8%
233,812	292,057	58,245	19.9%	303,614	69,802	23.0%	1,005,568	1,168,229	162,661	13.9%	1,142,438	136,870	12.0%
1,745	1,683	(62)	(3.7%)	654	(1,091)	(166.7%)	6,244	6,733	489	7.3%	6,241	(3)	(0.1%)
41,594	35,882	(5,712)	(15.9%)	13,244	(28,350)	(214.1%)	198,859	143,526	(55,333)	(38.6%)	52,470	(146,389)	(279.0%)
34,609	75,474	40,865	54.1%	29,627	(4,981)	(16.8%)	131,949	301,895	169,946	56.3%	404,083	272,134	67.3%
5,504	5,583	80	1.4%	3,104	(2,399)	(77.3%)	22,790	22,333	(457)	(2.0%)	21,048	(1,742)	(8.3%)
5,817	5,417	(401)	(7.4%)	5,090	(727)	(14.3%)	23,269	21,667	(1,603)	(7.4%)	20,361	(2,909)	(14.3%)
36,262	57,073	20,811	36.5%	27,105	(9,157)	(33.8%)	131,462	208,830	77,368	37.0%	106,519	(24,943)	(23.4%)
15,941	76,716	60,775	79.2%	18,845	2,904	15.4%	66,339	306,865	240,526	78.4%	70,349	4,009	5.7%
636,543	822,563	186,020	22.6%	652,009	15,466	2.4%	2,623,096	3,270,792	647,696	19.8%	2,824,037	200,941	7.1%
Total Operational Expenses													
Net Performance before Overhead													
(537,743)	(428,355)	(109,387)	25.5%	(212,297)	(325,445)	153.3%	(2,055,552)	(2,202,751)	147,200	(6.7%)	(2,120,114)	64,562	(3.0%)
Allocations													
Overhead Allocations:													
2,501	2,873	372	13.0%	2,348	(153)	(6.5%)	10,103	11,493	1,390	12.1%	9,943	(160)	(1.6%)
524	1,757	1,233	70.2%	757	233	30.8%	2,186	7,027	4,841	68.9%	1,692	(494)	(29.2%)
13,146	11,115	(2,031)	(18.3%)	12,818	(328)	(2.6%)	51,748	44,459	(7,289)	(16.4%)	49,904	(1,844)	(3.7%)
3,996	7,441	3,445	46.3%	4,770	774	16.2%	11,652	29,762	18,110	60.8%	14,132	2,480	17.5%
912	1,118	206	18.4%	1,069	157	14.7%	3,646	4,471	825	18.5%	3,903	257	6.6%
1,875	2,964	1,089	36.7%	2,250	375	16.7%	7,147	11,854	4,707	39.7%	7,678	531	6.9%
3,925	1,743	(2,182)	(125.2%)	3,401	(524)	(15.4%)	12,194	6,971	(5,223)	(74.9%)	14,091	1,897	13.5%
5,387	8,909	3,522	39.5%	9,726	4,339	44.6%	24,499	35,636	11,137	31.3%	39,252	14,753	37.6%
3,249	1,273	(1,976)	(155.3%)	2,820	(429)	(15.2%)	12,597	5,091	(7,506)	(147.4%)	10,423	(2,174)	(20.9%)
3,060	4,545	1,485	32.7%	1,775	(1,285)	(72.4%)	11,277	18,179	6,902	38.0%	7,104	(4,173)	(58.7%)
9,939	12,394	2,455	19.8%	21,834	11,895	54.5%	42,737	49,577	6,840	13.8%	98,801	56,064	56.7%
3,829	4,518	689	15.2%	2,925	(904)	(30.9%)	16,651	18,070	1,419	7.9%	14,635	(2,016)	(13.8%)
1,907	2,158	251	11.6%	2,232	325	14.5%	8,196	8,631	435	5.0%	9,108	912	10.0%
331	1,106	775	70.1%	-	(331)	0.0%	2,515	4,424	1,909	43.2%	-	(2,515)	0.0%
1,808	1,443	(365)	(25.3%)	-	(1,808)	0.0%	6,630	5,771	(859)	(14.9%)	-	(6,630)	0.0%
6,842	11,115	4,273	38.4%	-	(6,842)	0.0%	28,243	44,459	16,216	36.5%	-	(28,243)	0.0%
3,366	2,711	(655)	(24.1%)	-	(3,366)	0.0%	16,103	10,846	(5,257)	(48.5%)	-	(16,103)	0.0%
4,689	5,751	1,062	18.5%	-	(4,689)	0.0%	20,538	23,003	2,465	10.7%	-	(20,538)	0.0%
2,786	6,785	3,999	58.9%	4,442	1,656	37.3%	19,957	27,141	7,184	26.5%	14,485	(5,472)	(37.8%)
4,735	7,114	2,379	33.4%	15,645	10,910	69.7%	21,159	28,455	7,296	25.6%	62,602	41,443	66.2%
Total Overhead Allocations													
78,807	98,830	20,023	20.3%	88,812	10,005	11.3%	329,778	395,319	65,541	16.6%	357,753	27,975	7.8%
715,350	921,393	206,043	22.4%	740,821	25,471	3.4%	2,952,874	3,666,111	713,237	19.5%	3,181,790	228,916	7.2%
Total Expenses													
\$ (616,550)	\$ (527,185)	\$ (89,365)	17.0%	\$ (301,110)	\$ (315,440)	104.8%	\$ (2,385,330)	\$ (2,598,071)	\$ 212,741	(8.2%)	\$ (2,477,867)	\$ 92,537	3.7%
Net Margin													

Care Coordination Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
Total Revenue							Total Revenue						
<i>Direct Operational Expenses:</i>							<i>Direct Operational Expenses:</i>						
79,522	124,838	45,315	36.3%	45,401	(34,121)	(75.2%)	402,493	499,350	96,857	19.4%	110,942	(291,552)	(262.8%)
31,279	38,183	6,904	18.1%	13,671	(17,609)	(128.8%)	139,041	152,732	13,691	9.0%	40,877	(98,164)	(240.1%)
265,200	286,357	21,157	7.4%	305,000	39,800	13.0%	795,600	1,145,429	349,829	30.5%	1,220,000	424,400	34.8%
524,796	849,997	325,201	38.3%	314,263	(210,533)	(67.0%)	2,416,271	3,399,986	983,715	28.9%	1,705,559	(710,712)	(41.7%)
1,292	1,775	483	27.2%	1,749	457	26.1%	2,548	7,100	4,552	64.1%	3,243	695	21.4%
756,042	836,492	80,450	9.6%	-	(756,042)	0.0%	3,102,790	3,345,969	243,179	7.3%	-	(3,102,790)	0.0%
2,530	11,533	9,003	78.1%	1,780	(750)	(42.1%)	11,845	46,133	34,289	74.3%	11,166	(679)	(6.1%)
1,660,662	2,149,175	488,513	22.7%	681,863	(978,798)	(143.5%)	6,870,588	8,596,699	1,726,111	20.1%	3,091,787	(3,778,802)	(122.2%)
Total Operational Expenses							Total Operational Expenses						
Net Performance before Overhead							Net Performance before Overhead						
(1,660,662)	(2,149,175)	488,513	(22.7%)	(681,863)	(978,798)	143.5%	(6,870,588)	(8,596,699)	1,726,111	(20.1%)	(3,091,787)	(3,778,802)	122.2%
<i>Allocations</i>							<i>Allocations</i>						
<i>Overhead Allocations:</i>							<i>Overhead Allocations:</i>						
1,508	1,733	225	13.0%	1,208	(300)	(24.8%)	6,094	6,933	839	12.1%	5,116	(978)	(19.1%)
316	1,060	744	70.2%	-	(316)	0.0%	1,319	4,238	2,919	68.9%	-	(1,319)	0.0%
7,929	6,704	(1,225)	(18.3%)	6,595	(1,334)	(20.2%)	31,214	26,818	(4,396)	(16.4%)	25,676	(5,538)	(21.6%)
2,411	4,488	2,077	46.3%	-	(2,411)	0.0%	7,029	17,953	10,924	60.8%	-	(7,029)	0.0%
550	674	124	18.4%	550	(0)	(0.0%)	2,200	2,697	497	18.4%	2,008	(192)	(9.5%)
1,131	1,788	657	36.7%	1,158	27	2.3%	4,311	7,150	2,839	39.7%	3,951	(360)	(9.1%)
2,368	1,051	(1,317)	(125.3%)	1,750	(618)	(35.3%)	7,355	4,205	(3,150)	(74.9%)	7,250	(105)	(1.4%)
3,249	5,374	2,125	39.5%	5,004	1,755	35.1%	14,777	21,496	6,719	31.3%	20,195	5,418	26.8%
1,960	768	(1,192)	(155.3%)	1,451	(509)	(35.1%)	7,599	3,071	(4,528)	(147.4%)	5,363	(2,236)	(41.7%)
1,846	2,741	895	32.7%	913	(933)	(102.1%)	6,803	10,966	4,163	38.0%	3,655	(3,148)	(86.1%)
1,091	870	(221)	(25.4%)	-	(1,091)	0.0%	3,999	3,481	(518)	(14.9%)	-	(3,999)	0.0%
5,995	7,476	1,481	19.8%	11,234	5,239	46.6%	25,779	29,905	4,126	13.8%	50,834	25,055	49.3%
2,310	2,725	415	15.2%	1,505	(805)	(53.5%)	10,045	10,900	855	7.8%	7,530	(2,515)	(33.4%)
1,151	1,301	150	11.6%	1,148	(3)	(0.2%)	4,944	5,206	262	5.0%	4,686	(258)	(5.5%)
4,127	6,704	2,577	38.4%	-	(4,127)	0.0%	17,037	26,818	9,781	36.5%	-	(17,037)	0.0%
2,786	6,785	3,999	58.9%	2,791	5	0.2%	19,957	27,141	7,184	26.5%	9,100	(10,857)	(119.3%)
40,728	52,244	11,516	22.0%	35,307	(5,421)	(15.4%)	170,462	208,976	38,514	18.4%	145,364	(25,098)	(17.3%)
Total Overhead Allocations							Total Overhead Allocations						
1,701,390	2,201,419	500,029	22.7%	717,170	(984,219)	(137.2%)	7,041,050	8,805,676	1,764,625	20.0%	3,237,151	(3,803,899)	(117.5%)
Total Expenses							Total Expenses						
\$ (1,701,390)	\$ (2,201,419)	\$ 500,029	(22.7%)	\$ (717,170)	\$ (984,219)	137.2%	\$ (7,041,050)	\$ (8,805,676)	\$ 1,764,625	(20.0%)	\$ (3,237,151)	\$ (3,803,899)	117.5%
Net Margin							Net Margin						

Pharmacy Services Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ -	-	\$ -	0.0%	\$ -	\$ -	0.0%	Grants
-	-	-	0.0%	-	-	0.0%	Total Revenues
Direct Operational Expenses:							
186,209	216,527	30,318	14.0%	197,105	10,896	5.5%	Salaries and Wages
70,945	70,567	(378)	(0.5%)	66,243	(4,702)	(7.1%)	Benefits
1,470	3,881	2,411	62.1%	1,530	60	3.9%	Purchased Services
6,397	11,854	5,457	46.0%	5,196	(1,201)	(23.1%)	Other Supplies
26,983	(250)	(27,233)	10,893.2%	29,090	2,107	7.2%	Drugs
1	1,883	1,882	99.9%	4,328	4,327	100.0%	Repairs & Maintenance
8,517	13,488	4,971	36.9%	6,099	(2,418)	(39.6%)	Lease & Rental
-	130	130	100.0%	-	-	0.0%	Utilities
3,492	8,152	4,660	57.2%	4,141	649	15.7%	Other Expense
2,307	3,508	1,202	34.2%	2,341	34	1.5%	Insurance
306,321	329,741	23,420	7.1%	316,074	9,753	3.1%	Total Operational Expenses
Net Performance before Overhead							
(306,321)	(329,741)	23,420	(7.1%)	(316,074)	9,753	(3.1%)	Allocations
Overhead Allocations:							
1,004	1,154	150	13.0%	987	(17)	(1.8%)	Risk Management Allocation
210	706	496	70.2%	318	108	34.0%	Internal Audit Allocation
5,280	4,464	(816)	(18.3%)	5,385	105	1.9%	Administration Allocation
753	1,190	437	36.7%	945	192	20.3%	Compliance Allocation
1,577	700	(877)	(125.3%)	1,429	(148)	(10.4%)	PROJ MGMT ALLOC
2,164	3,578	1,414	39.5%	4,086	1,922	47.0%	Finance Allocation
1,305	511	(794)	(155.3%)	1,185	(120)	(10.2%)	IT Allocation
1,229	1,826	597	32.7%	746	(483)	(64.8%)	CORP COMMUN ALLOC
726	579	(147)	(25.3%)	-	(726)	0.0%	Supply Chain Alloc
3,992	4,978	986	19.8%	9,173	5,181	56.5%	IT OPERATIONS ALLOCATION
1,538	1,815	277	15.2%	1,229	(309)	(25.2%)	IT SECURITY ALLOCATION
766	867	101	11.6%	938	172	18.3%	CORP QUAL ALLOC
2,748	4,464	1,716	38.4%	-	(2,748)	0.0%	IT SERVICE CENTER ALLOC
4,109	10,008	5,899	58.9%	7,117	3,008	42.3%	Human Resources Allocation
14,007	20,832	6,825	32.8%	-	(14,007)	0.0%	SECURITY SERVICES ALLOC
43,379	61,111	17,732	29.0%	33,536	(9,843)	(29.4%)	Total Overhead Allocations
349,700	390,852	41,152	10.5%	349,610	(90)	(0.0%)	Total Expenses
\$ (349,700)	\$ (390,852)	\$ 41,152	(10.5%)	\$ (349,610)	\$ (90)	0.0%	Net Margin

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ -	-	\$ -	0.0%	\$ -	\$ -	0.0%	
-	-	-	0.0%	-	-	0.0%	
848,361	866,108	17,747	2.0%	847,579	(782)	(0.1%)	
262,618	282,270	19,652	7.0%	261,153	(1,464)	(0.6%)	
6,217	15,523	9,306	60.0%	5,253	(964)	(18.4%)	
16,873	47,416	30,544	64.4%	19,110	2,237	11.7%	
(3,673)	(1,000)	2,673	(267.3%)	(2,946)	727	(24.7%)	
1,887	7,533	5,646	74.9%	5,173	3,286	63.5%	
29,356	53,951	24,594	45.6%	24,396	(4,960)	(20.3%)	
-	520	520	100.0%	-	-	0.0%	
19,242	32,607	13,365	41.0%	20,107	865	4.3%	
9,227	14,033	4,806	34.2%	9,364	137	1.5%	
1,190,108	1,318,963	128,855	9.8%	1,189,189	(919)	(0.1%)	
(1,190,108)	(1,318,963)	128,855	(9.8%)	(1,189,189)	(919)	0.1%	
4,058	4,616	558	12.1%	4,177	119	2.8%	
877	2,822	1,945	68.9%	711	(166)	(23.4%)	
20,786	17,858	(2,928)	(16.4%)	20,965	179	0.9%	
2,870	4,761	1,891	39.7%	3,226	356	11.0%	
4,897	2,800	(2,097)	(74.9%)	5,920	1,023	17.3%	
9,840	14,314	4,474	31.3%	16,490	6,650	40.3%	
5,060	2,045	(3,015)	(147.4%)	4,379	(681)	(15.6%)	
4,530	7,302	2,772	38.0%	2,984	(1,546)	(51.8%)	
2,662	2,318	(344)	(14.9%)	-	(2,662)	0.0%	
17,166	19,914	2,748	13.8%	41,507	24,341	58.6%	
6,688	7,258	570	7.9%	6,148	(540)	(8.8%)	
3,292	3,467	175	5.0%	3,826	534	14.0%	
11,343	17,858	6,515	36.5%	-	(11,343)	0.0%	
29,436	40,033	10,597	26.5%	23,206	(6,230)	(26.8%)	
57,978	83,328	25,350	30.4%	-	(57,978)	0.0%	
187,628	244,444	56,816	23.2%	133,539	(54,089)	(40.5%)	
1,377,736	1,563,406	185,670	11.9%	1,322,728	(55,008)	(4.2%)	
\$ (1,377,736)	\$ (1,563,406)	\$ 185,670	(11.9%)	\$ (1,322,728)	\$ (55,008)	4.2%	

Transportation Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 564,637	\$ 102,999	\$ 461,638	448.2%	\$ -	\$ 564,637	0.0%	Gross Patient Revenue	\$ 1,003,892	\$ 411,996	\$ 591,896	143.7%	\$ -	\$ 1,003,892	0.0%	
250,877	55,584	(195,293)	(351.3%)	-	(250,877)	0.0%	Contractual Allowances	505,340	222,336	(283,004)	(127.3%)	-	(505,340)	0.0%	
-	8,083	8,083	100.0%	-	-	0.0%	Charity Care	-	32,332	32,332	100.0%	-	-	0.0%	
256,887	8,083	(248,804)	(3,078.1%)	-	(256,887)	0.0%	Bad Debt	71,445	32,332	(39,113)	(121.0%)	-	(71,445)	0.0%	
507,764	71,750	(436,014)	(607.7%)	-	(507,764)	0.0%	Total Contractuals and Bad Debt	576,785	287,000	(289,785)	(101.0%)	-	(576,785)	0.0%	
56,873	31,249	25,624	82.0%	-	56,873	0.0%	Net Patient Revenue	427,107	124,996	302,111	241.7%	-	427,107	0.0%	
-	-	-	0.0%	-	-	0.0%	Other Revenue	-	-	-	0.0%	-	-	0.0%	
56,873	31,249	25,624	82.0%	-	-	0.0%	Total Revenue	427,107	124,996	302,111	241.7%	-	-	0.0%	
Direct Operational Expenses:															
101,863	94,467	(7,395)	(7.8%)	-	(101,863)	0.0%	Salaries and Wages	395,402	377,869	(17,533)	(4.6%)	-	(395,402)	0.0%	
23,738	21,943	(1,794)	(8.2%)	-	(23,738)	0.0%	Benefits	95,036	87,774	(7,262)	(8.3%)	-	(95,036)	0.0%	
2,400	4,000	1,600	40.0%	-	(2,400)	0.0%	Purchased Services	9,600	16,000	6,400	40.0%	-	(9,600)	0.0%	
188	6,750	6,562	97.2%	-	(188)	0.0%	Medical Supplies	3,778	27,000	23,222	86.0%	-	(3,778)	0.0%	
4,637	4,772	135	2.8%	-	(4,637)	0.0%	Other Supplies	15,343	19,087	3,744	19.6%	-	(15,343)	0.0%	
-	1,250	1,250	100.0%	-	-	0.0%	Drugs	-	5,000	5,000	100.0%	-	-	0.0%	
1,983	1,017	(966)	(95.0%)	-	(1,983)	0.0%	Repairs & Maintenance	4,057	4,067	9	0.2%	-	(4,057)	0.0%	
-	-	-	0.0%	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%	
408	1,417	1,009	71.2%	-	(408)	0.0%	Lease & Rental	1,534	5,667	4,133	72.9%	-	(1,534)	0.0%	
4,771	2,684	(2,087)	(77.7%)	-	(4,771)	0.0%	Other Expense	11,630	10,738	(893)	(8.3%)	635	(10,996)	(1,733.0%)	
1,131	1,600	469	29.3%	-	(1,131)	0.0%	Insurance	4,525	6,400	1,875	29.3%	-	(4,525)	0.0%	
141,119	139,900	(1,219)	(0.9%)	-	(141,119)	0.0%	Total Operational Expenses	540,905	559,600	18,695	3.3%	635	(540,271)	(85,149.1%)	
Net Performance before Overhead															
(84,246)	(108,651)	24,405	(22.5%)	-	(141,119)	0.0%	Allocations	(113,798)	(434,604)	320,806	(73.8%)	(635)	(540,271)	85,149.1%	
Overhead Allocations:															
426	490	64	13.0%	-	(426)	0.0%	Risk Management Allocation	1,722	1,959	237	12.1%	-	(1,722)	0.0%	
89	299	210	70.3%	-	(89)	0.0%	Internal Audit Allocation	372	1,197	825	68.9%	-	(372)	0.0%	
2,240	1,894	(346)	(18.3%)	-	(2,240)	0.0%	Administration Allocation	8,819	7,577	(1,242)	(16.4%)	-	(8,819)	0.0%	
681	1,268	587	46.3%	-	(681)	0.0%	Legal Allocation	1,986	5,072	3,086	60.8%	-	(1,986)	0.0%	
155	191	36	18.6%	-	(155)	0.0%	Records Allocation	621	762	141	18.5%	-	(621)	0.0%	
319	505	186	36.8%	-	(319)	0.0%	Compliance Allocation	1,218	2,020	802	39.7%	-	(1,218)	0.0%	
669	297	(372)	(125.3%)	-	(669)	0.0%	PROJ MGMT ALLOC	2,078	1,188	(890)	(74.9%)	-	(2,078)	0.0%	
918	1,518	600	39.5%	-	(918)	0.0%	Finance Allocation	4,176	6,073	1,897	31.2%	-	(4,176)	0.0%	
554	217	(337)	(155.4%)	-	(554)	0.0%	IT Allocation	2,147	868	(1,279)	(147.5%)	-	(2,147)	0.0%	
521	775	254	32.7%	-	(521)	0.0%	CORP COMMUN ALLOC	1,922	3,098	1,176	38.0%	-	(1,922)	0.0%	
308	246	(62)	(25.3%)	-	(308)	0.0%	Supply Chain Alloc	1,130	983	(147)	(14.9%)	-	(1,130)	0.0%	
1,694	2,112	418	19.8%	-	(1,694)	0.0%	IT OPERATIONS ALLOCATION	7,283	8,449	1,166	13.8%	-	(7,283)	0.0%	
653	770	117	15.2%	-	(653)	0.0%	IT SECURITY ALLOCATION	2,838	3,079	241	7.8%	-	(2,838)	0.0%	
325	368	43	11.6%	-	(325)	0.0%	CORP QUAL ALLOC	1,397	1,471	74	5.0%	-	(1,397)	0.0%	
52	175	123	70.2%	-	(52)	0.0%	Reimburse Alloc	397	699	302	43.2%	-	(397)	0.0%	
1,166	1,894	728	38.4%	-	(1,166)	0.0%	IT SERVICE CENTER ALLOC	4,813	7,577	2,764	36.5%	-	(4,813)	0.0%	
532	428	(104)	(24.2%)	-	(532)	0.0%	HIM ALLOC	2,544	1,714	(830)	(48.5%)	-	(2,544)	0.0%	
741	909	168	18.4%	-	(741)	0.0%	CODING ALLOC	3,245	3,634	389	10.7%	-	(3,245)	0.0%	
2,855	6,955	4,100	58.9%	-	(2,855)	0.0%	Human Resources Allocation	20,455	27,820	7,365	26.5%	-	(20,455)	0.0%	
7,140	10,727	3,587	33.4%	-	(7,140)	0.0%	Revenue Cycle Allocation	31,907	42,906	10,999	25.6%	-	(31,907)	0.0%	
22,038	32,036	9,998	31.2%	-	(22,038)	0.0%	Total Overhead Allocations	101,070	128,145	27,075	21.1%	-	(101,070)	0.0%	
2,799	-	-	-	-	-	-		641,975	687,745	45,769	6.7%	635	(641,341)	(101,078.2%)	
163,157	171,936	8,779	5.1%	-	(163,157)	0.0%	Total Expenses	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Transfer Out to Funds	(214,868)	(562,749)	347,881	(61.8%)	(635)	(641,341)	101,078.2%	
(106,284)	(140,687)	34,404	(24.5%)	-	(163,157)	0.0%	Net Margin	-	-	-	0.0%	-	-	0.0%	
-	-	-	-	-	-	0.0%	Capital Contributions	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	General Fund Support/Transfer In	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	

School Health Statement of Revenues and Expenditures
FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 333,657	\$ 271,610	\$ 62,047	22.8%	\$ 313,129	\$ 20,528	6.6%	Palm Beach County School District	\$ 1,334,627	\$ 1,086,439	\$ 248,188	22.8%	\$ 1,251,659	\$ 82,968	6.6%	
-	0	-	0.0%	0	-	0.0%	Grants	-	-	-	0.0%	-	-	0.0%	
333,657	271,610	62,047	22.8%	313,129	20,528	6.6%	Total Revenue	1,334,627	1,086,439	248,188	22.8%	1,251,659	82,968	6.6%	
Direct Operational Expenses:															
1,013,505	1,045,975	32,470	3.1%	1,048,056	34,551	3.3%	Salaries and Wages	4,557,391	4,183,901	(373,491)	(8.9%)	4,306,172	(251,219)	(5.8%)	
370,253	375,741	5,488	1.5%	358,451	(11,803)	(3.3%)	Benefits	1,501,692	1,502,965	1,273	0.1%	1,436,028	(65,664)	(4.6%)	
-	-	-	0.0%	-	-	0.0%	Purchased Services	-	-	-	0.0%	-	-	0.0%	
6,215	12,500	6,285	50.3%	9,309	3,094	33.2%	Medical Supplies	14,648	50,000	35,352	70.7%	17,101	2,453	14.3%	
4,431	7,317	2,885	39.4%	2,524	(1,907)	(75.6%)	Other Supplies	7,262	29,567	22,304	75.4%	6,228	(1,035)	(16.6%)	
-	1,733	1,733	100.0%	-	-	0.0%	Repairs & Maintenance	107	6,933	6,826	98.5%	-	(107)	0.0%	
-	317	317	100.0%	285	285	100.0%	Lease & Rental	-	1,267	1,267	100.0%	285	285	100.0%	
-	-	-	0.0%	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%	
332	7,025	6,693	95.3%	2,575	2,243	87.1%	Other Expense	1,227	28,100	26,872	95.6%	3,918	2,690	68.7%	
1,394,737	1,450,608	55,871	3.9%	1,421,201	26,464	1.9%	Total Operational Expenses	6,082,329	5,802,732	(279,597)	(4.8%)	5,769,732	(312,597)	(5.4%)	
Net Performance before Overhead															
(1,061,080)	(1,178,998)	117,918	(10.0%)	(1,108,072)	46,992	(4.2%)	Allocations	(4,747,702)	(4,716,293)	(31,409)	0.7%	(4,518,073)	(229,629)	5.1%	
Overhead Allocations:															
4,419	5,077	658	13.0%	4,741	322	6.8%	Risk Managment Allocation	17,854	20,309	2,455	12.1%	20,072	2,218	11.0%	
926	3,104	2,178	70.2%	-	(926)	0.0%	Internal Audit Allocation	3,862	12,416	8,554	68.9%	-	(3,862)	0.0%	
23,229	19,640	(3,589)	(18.3%)	25,876	2,647	10.2%	Administration Allocation	91,442	78,561	(12,881)	(16.4%)	100,744	9,302	9.2%	
7,062	13,148	6,086	46.3%	9,629	2,567	26.7%	Legal Allocation	20,591	52,592	32,001	60.8%	28,528	7,937	27.8%	
1,612	1,975	363	18.4%	2,157	545	25.3%	Records Allocation	6,444	7,900	1,456	18.4%	7,880	1,436	18.2%	
3,312	5,237	1,925	36.8%	4,543	1,231	27.1%	Compliance Allocation	12,626	20,947	8,321	39.7%	15,501	2,875	18.5%	
6,936	3,079	(3,857)	(125.2%)	6,867	(69)	(1.0%)	PROJ MGMT ALLOC	21,547	12,318	(9,229)	(74.9%)	28,446	6,899	24.3%	
9,519	15,743	6,224	39.5%	19,635	10,116	51.5%	Finance Allocation	43,290	62,971	19,681	31.3%	79,239	35,949	45.4%	
5,741	2,249	(3,492)	(155.2%)	5,693	(48)	(0.8%)	IT Allocation	22,261	8,997	(13,264)	(147.4%)	21,042	(1,219)	(5.8%)	
5,407	8,031	2,624	32.7%	3,583	(1,824)	(50.9%)	CORP COMMUN ALLOC	19,927	32,125	12,198	38.0%	14,341	(5,586)	(38.9%)	
3,195	2,549	(646)	(25.3%)	-	(3,195)	0.0%	Supply Chain Alloc	11,715	10,197	(1,518)	(14.9%)	-	(11,715)	0.0%	
17,563	21,902	4,339	19.8%	44,078	26,515	60.2%	IT OPERATIONS ALLOCATION	75,521	87,606	12,085	13.8%	199,454	123,933	62.1%	
6,766	7,983	1,217	15.2%	5,904	(862)	(14.6%)	IT SECURITY ALLOCATION	29,424	31,931	2,507	7.9%	29,545	121	0.4%	
3,371	3,813	442	11.6%	4,505	1,134	25.2%	CORP QUAL ALLOC	14,484	15,251	767	5.0%	18,386	3,902	21.2%	
12,091	19,640	7,549	38.4%	-	(12,091)	0.0%	IT SERVICE CENTER ALLOC	49,908	78,561	28,653	36.5%	-	(49,908)	0.0%	
28,698	69,888	41,190	58.9%	-	(28,698)	0.0%	Human Resources Allocation	205,557	279,554	73,997	26.5%	-	(205,557)	0.0%	
5,769	9,293	3,524	37.9%	9,396	3,627	38.6%	Facilities Allocation	32,770	37,174	4,404	11.8%	30,596	(2,174)	(7.1%)	
-	-	-	-	-	-	-		-	-	-	-	-	-	-	
145,616	212,352	66,736	31.4%	146,606	990	0.7%	Total Overhead Allocations	679,223	849,409	170,186	20.0%	593,775	(85,448)	(14.4%)	
1,540,353	1,662,960	122,607	7.4%	1,567,807	27,454	1.8%	Total Expenses	6,761,552	6,652,141	(109,411)	(1.6%)	6,363,506	(398,045)	(6.3%)	
\$ (1,206,696)	\$ (1,391,350)	\$ 184,654	(13.3%)	\$ (1,254,678)	\$ 47,982	(3.8%)	Net Margin	\$ (5,426,925)	\$ (5,565,702)	\$ 138,777	(2.5%)	\$ (5,111,847)	\$ (315,078)	6.2%	

General Fund Statement of Revenues and Expenditures by Month

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Year to Date
Revenues:													
Ad Valorem Taxes	\$ -	\$ 58,765,456	\$ 90,517,409	\$ 4,297,135	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 153,580,000
Premiums													-
Patient Revenue, Net	288,785	466,590	83,604	155,673	-	-	-	-	-	-	-	-	994,652
Intergovernmental Revenue	333,657	333,657	333,657	333,657	-	-	-	-	-	-	-	-	1,334,627
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	217,777	(96,376)	300,025	718,965	-	-	-	-	-	-	-	-	1,140,391
Unrealized Gain/(Loss)-Investments	(385,088)	1,441,719	(156,267)	1,263,572	-	-	-	-	-	-	-	-	2,163,936
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	17,206	682,109	1,050,327	60,347	-	-	-	-	-	-	-	-	1,809,989
Total Revenues	\$ 472,336	\$ 61,593,154	\$ 92,128,755	\$ 6,829,349	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161,023,594
Expenditures:													
Salaries and Wages	3,676,616	3,502,075	3,687,288	3,275,174	-	-	-	-	-	-	-	-	14,141,153
Benefits	1,100,340	1,096,965	975,174	892,666	-	-	-	-	-	-	-	-	4,065,145
Purchased Services	282,699	940,899	515,643	644,535	-	-	-	-	-	-	-	-	2,383,775
Medical Supplies	1,426	11,702	3,394	8,148	-	-	-	-	-	-	-	-	24,671
Other Supplies	24,904	113,572	82,349	82,526	-	-	-	-	-	-	-	-	303,350
Medical Services	637,669	1,027,189	653,777	540,015	-	-	-	-	-	-	-	-	2,858,649
Drugs	(8,582)	(4,970)	(17,105)	26,983	-	-	-	-	-	-	-	-	(3,673)
Repairs & Maintenance	356,088	1,011,817	754,783	978,112	-	-	-	-	-	-	-	-	3,100,800
Lease & Rental	169,124	177,998	193,401	108,022	-	-	-	-	-	-	-	-	648,545
Utilities	10,091	11,781	9,965	9,772	-	-	-	-	-	-	-	-	41,609
Other Expense	468,329	1,834,648	2,294,168	1,490,488	-	-	-	-	-	-	-	-	6,087,632
Insurance	50,932	50,213	51,226	49,280	-	-	-	-	-	-	-	-	201,653
Sponsored Programs	774,083	784,432	788,233	756,042	-	-	-	-	-	-	-	-	3,102,790
Total Operational Expenditures	7,543,720	10,558,322	9,992,295	8,861,762	-	-	-	-	-	-	-	-	36,956,099
Net Performance before Overhead Allocations	\$ (7,071,384)	\$ 51,034,832	\$ 82,136,460	\$ (2,032,413)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 124,067,496
Overhead Allocations	(1,330,754)	(2,016,647)	(1,720,410)	(1,634,872)	-	-	-	-	-	-	-	-	(6,702,683)
Total Expenses	6,212,966	8,541,675	8,271,885	7,226,890	-	-	-	-	-	-	-	-	30,253,416
Net Margin	\$ (5,740,630)	\$ 53,051,479	\$ 83,856,870	\$ (397,541)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,770,179
General Fund Support/ Transfer In (Out)	\$ (479,777)	\$ (896,426)	\$ (16,053,240)	\$ (896,426)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (18,325,870)



General Fund Program Statistics

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Current Year Total	Prior Year Total
Aeromedical														
Patients Transported - Actual	73	47	40	48									208	188
Patients Transported - Budget	51	54	52	60									217	217
Variance	22	(7)	(12)	(12)	-	-	-	-	-	-	-	-	(9)	(29)
Actual Hours Available for Service	1,104	768	744	744									3,360	4,323
Service Hours Utilized	114.0	76.0	55.0	71.0									316	305
Utilization %	10.3%	9.9%	7.4%	9.5%									9.4%	7.1%
# of Flights - Training/Public Education	1	-	3	10									14	40
# of Flights - Maintenance	3	7	11	13									34	31
Ground Transportation														
Ground Transportation Trips-Actual	142	126	160	171									599	-
Ground Transportation Trips-Budget	87	87	87	87									348	-
Variance	55	39	73	84	-	-	-	-	-	-	-	-	251	-
School Health														
Medical Events	27,608	19,378	18,643	24,421									90,050	135,961
Screenings	23,716	17,414	15,725	21,276									78,131	126,705
Covid-19 Testing	110	99	278	365									852	8,228
Influenza Testing	88	80	254	320									742	-
Total Events- Actual	51,522	36,971	34,900	46,382	-	-	-	-	-	-	-	-	169,775	270,894
Total Events- Budget	78,000	62,000	61,600	69,600									271,200	151,230
Pharmacy														
Total Prescriptions Filled at In-House Pharmacies	13,077	11,360	12,413	12,642									49,492	48,920
Total Prescriptions Filled at Retail Pharmacies	-	-	-	-									-	1
Total Prescriptions Filled Inhouse/Retail- Actual	13,077	11,360	12,413	12,642	-	-	-	-	-	-	-	-	49,492	48,921
Total Prescriptions Filled- Budget	11,998	11,998	11,998	11,998									47,992	61,504

* Data will not be available until after the publication of the financials.



SUPPLEMENTAL INFORMATION

HEALEY CENTER

Healey Center Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,235,917	\$ 1,207,946	\$ 27,971	2.3%	\$ 1,205,345	\$ 30,572	2.5%	Gross Patient Revenue
55,063	89,636	34,573	38.6%	122,834	67,770	55.2%	Contractual Allowances
473,760	372,917	(100,843)	(27.0%)	267,011	(206,749)	(77.4%)	Charity Care
36,165	19,067	(17,098)	(89.7%)	-	(36,165)	0.0%	Bad Debt
564,988	481,620	(83,368)	(17.3%)	389,844	(175,143)	(44.9%)	Total Contractuals and Bad Debt
670,929	726,326	(55,397)	(7.6%)	815,501	(144,572)	(17.7%)	Net Patient Revenue
54.29%	60.13%			67.66%			Collection %
758,333	758,334	(1)	(0.0%)	758,333	-	0.0%	PBC Interlocal
-	-	-	0.0%	-	-	0.0%	Other Financial Assistance
858	617	241	39.1%	1,325	(467)	(35.3%)	Other Revenues
759,191	758,951	240	0	759,658	(467)	(0.1%)	Total Other Revenues
1,430,120	1,485,277	(55,157)	(3.7%)	1,575,159	(145,039)	(9.2%)	Total Revenues
<i>Direct Operational Expenses:</i>							
1,118,596	1,083,366	(35,231)	(3.3%)	1,043,597	(75,000)	(7.2%)	Salaries and Wages
366,057	371,515	5,457	1.5%	328,332	(37,726)	(11.5%)	Benefits
56,140	80,869	24,729	30.6%	74,289	18,149	24.4%	Purchased Services
62,259	55,517	(6,742)	(12.1%)	76,870	14,611	19.0%	Medical Supplies
102,364	80,880	(21,484)	(26.6%)	88,400	(13,964)	(15.8%)	Other Supplies
1,303	2,275	972	42.7%	1,266	(37)	(2.9%)	Contracted Physician Expense
3,130	6,250	3,120	49.9%	4,128	998	24.2%	Medical Services
53,722	32,750	(20,972)	(64.0%)	28,695	(25,027)	(87.2%)	Drugs
42,377	34,425	(7,952)	(23.1%)	33,240	(9,138)	(27.5%)	Repairs & Maintenance
103	103	(0)	(0.0%)	103	-	0.0%	Lease & Rental
35,367	37,655	2,288	6.1%	37,446	2,079	5.6%	Utilities
6,438	17,939	11,500	64.1%	7,961	1,523	19.1%	Other Expense
6,830	8,053	1,223	15.2%	7,713	883	11.4%	Insurance
1,854,687	1,811,596	(43,091)	(2.4%)	1,732,037	(122,650)	(7.1%)	Total Operational Expenses
(424,567)	(326,319)	(98,247)	30.1%	(156,878)	(267,689)	170.6%	Net Performance before Depreciation & Overhead Allocations
79,226	79,916	690	0.9%	80,220	993	1.2%	Depreciation
<i>Overhead Allocations:</i>							
5,591	6,424	833	13.0%	5,123	(468)	(9.1%)	Risk Management Allocation
1,171	3,927	2,756	70.2%	-	(1,171)	0.0%	Internal Audit Allocation
29,390	24,849	(4,541)	(18.3%)	27,961	(1,429)	(5.1%)	Administration Allocation
8,934	16,635	7,701	46.3%	10,404	1,470	14.1%	Legal Allocation
2,039	2,499	460	18.4%	2,331	292	12.5%	Records Allocation
4,191	6,626	2,435	36.7%	4,909	718	14.6%	Compliance Allocation
8,775	3,896	(4,879)	(125.2%)	7,420	(1,355)	(18.3%)	PROJ MGMT ALLOC
12,043	19,918	7,875	39.5%	21,216	9,173	43.2%	Finance Allocation
7,263	2,846	(4,417)	(155.2%)	6,151	(1,112)	(18.1%)	IT Allocation
6,842	10,161	3,319	32.7%	3,872	(2,970)	(76.7%)	CORP COMMUN ALLOC
4,042	3,225	(817)	(25.3%)	-	(4,042)	0.0%	Supply Chain Alloc
22,221	27,710	5,489	19.8%	47,629	25,408	53.3%	IT OPERATIONS ALLOCATION
8,561	10,100	1,539	15.2%	6,380	(2,181)	(34.2%)	IT SECURITY ALLOCATION
4,264	4,824	560	11.6%	4,868	604	12.4%	CORP QUAL ALLOC
15,298	24,849	9,551	38.4%	-	(15,298)	0.0%	IT SERVICE CENTER ALLOC
27,139	29,804	2,665	8.9%	25,223	(1,916)	(7.6%)	IT APPLICATIONS ALLOC
30,523	74,350	43,827	58.9%	-	(30,523)	0.0%	Human Resources Allocation
24,512	36,456	11,944	32.8%	26,871	2,359	8.8%	SECURITY SERVICES ALLOC
222,799	309,098	86,299	27.9%	200,357	(22,442)	(11.2%)	Total Overhead Allocations
2,156,712	2,200,611	43,899	2.0%	2,012,614	(144,098)	(7.2%)	Total Expenses
(726,592)	(715,334)	(11,258)	1.6%	(437,455)	(289,137)	66.1%	Net Margin
\$ 163,244	-	163,244	0.0%	-	163,244	0.0%	Capital Contributions
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	General Fund Support/Transfer In

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 4,659,911	\$ 4,792,820	\$ (132,909)	(2.8%)	\$ 4,728,458	\$ (68,547)	(1.4%)	
265,872	355,653	89,781	25.2%	280,305	14,433	5.1%	
1,417,836	1,479,638	61,802	4.2%	1,326,644	(91,192)	(6.9%)	
58,338	75,653	17,315	22.9%	8,884	(49,454)	(556.7%)	
1,742,046	1,910,944	168,898	8.8%	1,615,833	(126,213)	(7.8%)	
2,917,865	2,881,876	35,989	1.2%	3,112,625	(194,761)	(6.3%)	
62.62%	60.13%			65.83%			
3,033,333	3,033,336	(3)	(0.0%)	3,033,333	-	0.0%	
-	-	-	0.0%	-	-	0.0%	
4,741	2,468	2,273	92.1%	3,373	1,367	40.5%	
3,038,074	3,035,804	2,270	0.1%	3,036,707	1,367	0.0%	
5,955,939	5,917,680	38,259	0.6%	6,149,332	(193,393)	(3.1%)	
4,396,870	4,618,562	221,692	4.8%	3,992,993	(403,878)	(10.1%)	
1,419,060	1,486,059	66,999	4.5%	1,319,399	(99,661)	(7.6%)	
212,631	323,476	110,846	34.3%	233,759	21,129	9.0%	
193,797	222,069	28,272	12.7%	268,936	75,139	27.9%	
364,488	323,519	(40,969)	(12.7%)	337,404	(27,084)	(8.0%)	
4,567	9,100	4,533	49.8%	4,789	222	4.6%	
11,504	25,000	13,496	54.0%	12,101	597	4.9%	
139,911	130,999	(8,911)	(6.8%)	133,716	(6,195)	(4.6%)	
120,403	137,699	17,296	12.6%	97,979	(22,425)	(22.9%)	
412	412	(0)	(0.0%)	412	-	0.0%	
152,289	150,621	(1,668)	(1.1%)	141,338	(10,951)	(7.7%)	
40,771	71,754	30,983	43.2%	41,979	1,208	2.9%	
27,320	32,213	4,893	15.2%	30,852	3,532	11.4%	
7,084,022	7,531,484	447,462	5.9%	6,615,655	(468,366)	(7.1%)	
(1,128,083)	(1,613,804)	485,721	(30.1%)	(466,323)	(661,760)	141.9%	
319,448	319,665	217	0.1%	320,878	1,430	0.4%	
22,589	25,696	3,107	12.1%	21,689	(900)	(4.2%)	
4,887	15,709	10,822	68.9%	-	(4,887)	0.0%	
115,694	99,397	(16,297)	(16.4%)	108,860	(6,834)	(6.3%)	
26,051	66,540	40,489	60.8%	30,827	4,776	15.5%	
8,153	9,996	1,843	18.4%	8,515	362	4.3%	
15,975	26,503	10,528	39.7%	16,749	774	4.6%	
27,261	15,585	(11,676)	(74.9%)	30,738	3,477	11.3%	
54,770	79,671	24,901	31.3%	85,623	30,853	36.0%	
28,165	11,383	(16,782)	(147.4%)	22,737	(5,428)	(23.9%)	
25,214	40,644	15,430	38.0%	15,497	(9,717)	(62.7%)	
14,821	12,901	(1,920)	(14.9%)	-	(14,821)	0.0%	
95,549	110,840	15,291	13.8%	215,522	119,973	55.7%	
37,228	40,400	3,172	7.9%	31,925	(5,303)	(16.6%)	
18,324	19,295	971	5.0%	19,868	1,544	7.8%	
63,145	99,396	36,251	36.5%	-	(63,145)	0.0%	
92,710	119,216	26,506	22.2%	120,780	28,070	23.2%	
218,669	297,399	78,730	26.5%	-	(218,669)	0.0%	
101,460	145,823	44,363	30.4%	107,699	6,239	5.8%	
970,665	1,236,393	265,728	21.5%	837,027	(133,638)	(16.0%)	
8,374,135	9,087,542	713,408	7.9%	7,773,561	(600,574)	(7.7%)	
(2,418,196)	(3,169,862)	751,666	(23.7%)	(1,624,229)	(793,967)	48.9%	
\$ 163,244	-	163,244	0.0%	-	163,244	0.0%	
\$ 1,451,382	\$ 2,200,000	\$ (748,618)	(34.0%)	\$ -	\$ (1,451,382)	0.0%	

Healey Center Statement of Revenues and Expenses by Month

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Year to Date
Gross Patient Revenue	\$ 1,133,282	\$ 1,092,136	\$ 1,198,577	\$ 1,235,917	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,659,911
Contractual Allowances	93,187	42,994	74,628	55,063	-	-	-	-	-	-	-	-	265,872
Charity Care	257,132	343,362	343,583	473,760	-	-	-	-	-	-	-	-	1,417,836
Bad Debt	-	22,173	-	36,165	-	-	-	-	-	-	-	-	58,338
Total Contractuals and Bad Debt	350,319	408,528	418,211	564,988	-	-	-	-	-	-	-	-	1,742,046
Net Patient Revenue	782,963	683,607	780,365	670,929									2,917,865
Collections %	69.09%	62.59%	65.11%	54.29%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	62.62%
PBC Interlocal	758,333	758,333	758,333	758,333	-	-	-	-	-	-	-	-	3,033,333
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	861	2,000	1,022	858	-	-	-	-	-	-	-	-	4,741
Total Other Revenues	759,195	760,333	759,355	759,191	-	-	-	-	-	-	-	-	3,038,074
Total Revenues	1,542,158	1,443,941	1,539,720	1,430,120	-	-	-	-	-	-	-	-	5,955,939
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,085,663	1,066,987	1,125,625	1,118,596	-	-	-	-	-	-	-	-	4,396,870
Benefits	360,082	354,542	338,379	366,057	-	-	-	-	-	-	-	-	1,419,060
Purchased Services	45,961	49,657	60,872	56,140	-	-	-	-	-	-	-	-	212,631
Medical Supplies	26,346	65,429	39,763	62,259	-	-	-	-	-	-	-	-	193,797
Other Supplies	79,353	100,280	82,491	102,364	-	-	-	-	-	-	-	-	364,488
Contracted Physician Expense	150	501	2,612	1,303	-	-	-	-	-	-	-	-	4,567
Medical Services	747	4,785	2,843	3,130	-	-	-	-	-	-	-	-	11,504
Drugs	33,212	29,912	23,065	53,722	-	-	-	-	-	-	-	-	139,911
Repairs & Maintenance	26,346	26,744	24,936	42,377	-	-	-	-	-	-	-	-	120,403
Lease & Rental	103	103	103	103	-	-	-	-	-	-	-	-	412
Utilities	39,586	41,708	35,628	35,367	-	-	-	-	-	-	-	-	152,289
Other Expense	3,332	12,664	18,337	6,438	-	-	-	-	-	-	-	-	40,771
Insurance	6,830	6,830	6,830	6,830	-	-	-	-	-	-	-	-	27,320
Total Operational Expenses	1,707,709	1,760,142	1,761,483	1,854,687	-	-	-	-	-	-	-	-	7,084,022
Net Performance before Depreciation & Overhead Allocations	(165,552)	(316,202)	(221,763)	(424,567)	-	-	-	-	-	-	-	-	(1,128,083)
Depreciation	80,825	80,825	78,571	79,226	-	-	-	-	-	-	-	-	319,448
<i>Overhead Allocations:</i>													
Risk Management Allocation	7,005	4,363	5,630	5,591	-	-	-	-	-	-	-	-	22,589
Internal Audit Allocation	1,574	1,076	1,066	1,171	-	-	-	-	-	-	-	-	4,887
Administration Allocation	27,623	29,321	29,360	29,390	-	-	-	-	-	-	-	-	115,694
Legal Allocation	2,003	7,709	7,405	8,934	-	-	-	-	-	-	-	-	26,051
Records Allocation	2,520	1,753	1,841	2,039	-	-	-	-	-	-	-	-	8,153
Compliance Allocation	3,802	3,983	3,999	4,191	-	-	-	-	-	-	-	-	15,975
PROJ MGMT ALLOC	3,949	7,305	7,232	8,775	-	-	-	-	-	-	-	-	27,261
Finance Allocation	14,518	11,737	16,472	12,043	-	-	-	-	-	-	-	-	54,770
IT Allocation	6,491	6,576	7,835	7,263	-	-	-	-	-	-	-	-	28,165
CORP COMMUN ALLOC	6,243	5,639	6,490	6,842	-	-	-	-	-	-	-	-	25,214
Supply Chain Alloc	3,746	3,208	3,825	4,042	-	-	-	-	-	-	-	-	14,821
IT OPERATIONS ALLOCATION	21,363	26,446	25,519	22,221	-	-	-	-	-	-	-	-	95,549
IT SECURITY ALLOCATION	5,934	13,042	9,691	8,561	-	-	-	-	-	-	-	-	37,228
CORP QUAL ALLOC	5,053	4,355	4,652	4,264	-	-	-	-	-	-	-	-	18,324
IT SERVICE CENTER ALLOC	15,577	16,788	15,482	15,298	-	-	-	-	-	-	-	-	63,145
IT APPLICATIONS ALLOC	10,236	34,975	20,360	27,139	-	-	-	-	-	-	-	-	92,710
Human Resources Allocation	56,614	71,536	59,996	30,523	-	-	-	-	-	-	-	-	218,669
SECURITY SERVICES ALLOC	24,897	24,911	27,140	24,512	-	-	-	-	-	-	-	-	101,460
Total Overhead Allocations	219,148	274,723	253,995	222,799	-	-	-	-	-	-	-	-	970,665
Total Expenses	2,007,683	2,115,691	2,094,049	2,156,712	-	-	-	-	-	-	-	-	8,374,135
Net Margin	(465,525)	(671,750)	(554,329)	(726,592)	-	-	-	-	-	-	-	-	(2,418,196)
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ -	\$ -	\$ 1,451,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,451,382



Census	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Current Year Total	Prior Year Total
Admissions	9	9	17	13									48	39
Discharges	9	11	9	10									39	38
Average Daily Census	109	109	114	117									112	114
Budget Census	110	110	110	110									110	118
Occupancy % (120 licensed beds)	91%	91%	95%	97%									94%	95%
Days By Payor Source:														
Medicaid	31	-	-	-									31	211
Managed Care Medicaid	2,233	2,169	2,320	2,310									9,032	9,280
Medicare	97	61	109	81									348	379
Private Pay	31	30	42	93									196	69
Hospice	36	30	31	43									140	50
Charity	948	987	1,040	1,093									4,068	3,866
Total Resident Days	3,376	3,277	3,542	3,620	-	-	-	-	-	-	-	-	13,815	13,855



SUPPLEMENTAL INFORMATION

LAKESIDE MEDICAL CENTER

Lakeside Medical Center Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
9,575,784	14,394,590	(4,818,806)	(33.5%)	9,785,767	(209,983)	(2.1%)	Gross Patient Revenue	38,056,833	47,538,777	(9,481,944)	(19.9%)	47,898,060	(9,841,228)	(20.5%)
7,439,166	10,334,029	2,894,863	28.0%	10,454,584	3,015,417	28.8%	Contractual Allowances	29,873,806	34,717,087	4,843,281	14.0%	35,366,209	5,492,403	15.5%
86,833	753,240	666,407	88.5%	580,125	493,293	85.0%	Charity Care	996,935	2,412,215	1,415,280	58.7%	1,730,245	733,310	42.4%
425,788	1,664,159	1,238,371	74.4%	725,751	299,963	41.3%	Bad Debt	891,339	5,495,958	4,604,619	83.8%	3,606,456	2,715,117	75.3%
\$ 7,951,787	\$ 12,751,428	\$ 4,799,641	37.6%	\$ 11,760,460	\$ 3,808,672	32.4%	Total Contractuals and Bad Debt	\$ 31,762,080	\$ 42,625,260	\$ 10,863,180	25.5%	\$ 40,702,910	\$ 8,940,830	22.0%
47,816	870,391	(822,575)	(94.5%)	622,407	(574,590)	-92%	Other Patient Revenue	191,265	3,481,564	(3,290,299)	(94.5%)	2,489,626	(2,298,361)	(92.3%)
1,671,813	2,513,553	(841,740)	(33.5%)	(1,352,286)	3,024,099	(223.6%)	Net Patient Revenue	6,486,017	8,395,081	(1,909,064)	(22.7%)	9,684,776	(3,198,759)	(33.0%)
17.46%	17.46%			-13.82%			Collection %	17.04%	17.66%		20.22%			
16,848	17,425	(577)	(3.3%)	17,821	(973)	(5.5%)	Grant Funds	68,087	69,700	(1,613)	(2.3%)	71,284	(3,197)	(4.5%)
-	-	-	0.0%	-	-	0.0%	Other Financial Assistance	-	-	-	0.0%	-	-	0.0%
(13,250)	16,175	(29,425)	(181.9%)	15,142	(28,392)	(187.5%)	Other Revenues	32,990	64,700	(31,710)	(49.0%)	61,754	(28,764)	(46.6%)
3,598	33,600	(30,002)	(89.3%)	32,963	(29,365)	(89.1%)	Total Other Revenues	101,077	134,400	(33,323)	(24.8%)	133,037	(31,961)	(24.0%)
1,675,411	2,547,153	(871,742)	(34.2%)	(1,319,323)	2,994,734	(227.0%)	Total Revenues	6,587,094	8,529,481	(1,942,387)	(22.8%)	9,817,814	(3,230,720)	(32.9%)
Direct Operational Expenses:														
1,399,690	1,606,594	206,904	12.9%	1,647,943	248,253	15.1%	Salaries and Wages	5,888,210	6,834,076	945,866	13.8%	6,278,884	390,674	6.2%
406,292	440,129	33,836	7.7%	432,038	25,746	6.0%	Benefits	1,619,375	1,760,383	141,008	8.0%	1,706,322	86,947	5.1%
583,573	591,160	7,587	1.3%	493,722	(89,852)	(18.2%)	Purchased Services	1,889,394	2,364,640	475,246	20.1%	1,640,189	(249,204)	(15.2%)
24,079	129,595	105,517	81.4%	112,163	88,084	78.5%	Medical Supplies	61,369	518,381	457,012	88.2%	390,878	329,509	84.3%
68,334	147,109	78,775	53.5%	(44,872)	(113,206)	252.3%	Other Supplies	267,638	588,437	320,799	54.5%	429,208	161,569	37.6%
604,678	653,107	48,429	7.4%	545,702	(58,976)	(10.8%)	Contracted Physician Expense	2,460,028	2,612,427	152,399	5.8%	2,619,220	159,192	6.1%
121,787	82,041	(39,746)	(48.4%)	87,041	(34,746)	(39.9%)	Drugs	135,631	328,165	192,534	58.7%	137,377	1,746	1.3%
224,830	149,943	(74,887)	(49.9%)	249,168	24,339	9.8%	Repairs & Maintenance	538,119	599,771	61,652	10.3%	780,023	241,904	31.0%
31,004	52,211	21,206	40.6%	43,667	12,662	29.0%	Lease & Rental	205,854	208,843	2,988	1.4%	179,622	(26,232)	(14.6%)
137,592	81,214	(56,377)	(69.4%)	86,843	(50,748)	(58.4%)	Utilities	333,163	324,857	(8,305)	(2.6%)	257,680	(75,483)	(29.3%)
187,402	71,959	(115,442)	(160.4%)	35,115	(152,286)	(433.7%)	Other Expense	627,962	287,836	(340,126)	(118.2%)	136,646	(491,316)	(359.6%)
15,528	17,328	1,800	10.4%	16,754	1,226	7.3%	Insurance	62,113	69,313	7,200	10.4%	66,931	4,818	7.2%
3,804,788	4,022,391	217,602	5.4%	3,705,285	(99,503)	(2.7%)	Total Operational Expenses	14,088,856	16,497,130	2,408,274	14.6%	14,622,979	534,124	3.7%
Net Performance before Depreciation														
(2,129,377)	(1,475,238)	(654,140)	44.3%	(5,024,608)	2,895,231	(57.6%)	& Overhead Allocations	(7,501,762)	(7,967,649)	465,887	(5.8%)	(4,805,166)	(2,696,596)	56.1%

Lakeside Medical Center Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
273,630	297,082	23,453	7.9%	275,662	2,033	0.7%	Depreciation	1,085,994	1,188,329	102,334	8.6%	1,102,650	16,655	1.5%
Overhead Allocations:														
12,356	14,197	1,841	13.0%	11,900	(456)	(3.8%)	Risk Managment Allocation	49,922	56,789	6,867	12.1%	50,384	462	0.9%
2,589	8,680	6,091	70.2%	-	(2,589)	0.0%	Internal Audit Allocation	10,800	34,719	23,919	68.9%	-	(10,800)	0.0%
64,953	54,919	(10,034)	(18.3%)	64,955	2	0.0%	Administration Allocation	255,692	219,675	(36,017)	(16.4%)	252,888	(2,804)	(1.1%)
19,746	36,765	17,019	46.3%	24,170	4,424	18.3%	Legal Allocation	57,575	147,058	89,483	60.8%	71,612	14,037	19.6%
4,506	5,523	1,017	18.4%	5,416	910	16.8%	Records Allocation	18,019	22,091	4,072	18.4%	19,781	1,762	8.9%
9,262	14,643	5,381	36.7%	11,403	2,141	18.8%	Compliance Allocation	35,307	58,572	23,265	39.7%	38,910	3,603	9.3%
19,394	8,611	(10,783)	(125.2%)	17,237	(2,157)	(12.5%)	PROJ MGMT ALLOC	60,248	34,444	(25,804)	(74.9%)	71,406	11,158	15.6%
26,617	44,020	17,403	39.5%	49,287	22,670	46.0%	Finance Allocation	121,047	176,081	55,034	31.3%	198,907	77,860	39.1%
16,052	6,289	(9,763)	(155.2%)	14,290	(1,762)	(12.3%)	IT Allocation	62,246	25,158	(37,088)	(147.4%)	52,820	(9,426)	(17.8%)
15,120	22,457	7,337	32.7%	8,994	(6,126)	(68.1%)	CORP COMMUN ALLOC	55,724	89,827	34,103	38.0%	36,000	(19,724)	(54.8%)
8,934	7,128	(1,806)	(25.3%)	-	(8,934)	0.0%	Supply Chain Alloc	32,757	28,513	(4,244)	(14.9%)	-	(32,757)	0.0%
49,109	61,241	12,132	19.8%	110,645	61,536	55.6%	IT OPERATIONS ALLOCATION	211,170	244,965	33,795	13.8%	500,671	289,501	57.8%
18,920	22,322	3,402	15.2%	14,821	(4,099)	(27.7%)	IT SECURITY ALLOCATION	82,278	89,287	7,009	7.8%	74,164	(8,114)	(10.9%)
9,425	10,661	1,236	11.6%	11,309	1,884	16.7%	CORP QUAL ALLOC	40,498	42,645	2,147	5.0%	46,154	5,656	12.3%
1,631	5,459	3,828	70.1%	-	(1,631)	0.0%	Reimburse Alloc	12,415	21,834	9,419	43.1%	-	(12,415)	0.0%
33,809	54,919	21,110	38.4%	-	(33,809)	0.0%	IT SERVICE CENTER ALLOC	139,554	219,674	80,120	36.5%	-	(139,554)	0.0%
16,614	13,383	(3,231)	(24.1%)	-	(16,614)	0.0%	HIM ALLOC	79,482	53,531	(25,951)	(48.5%)	-	(79,482)	0.0%
23,145	28,383	5,238	18.5%	-	(23,145)	0.0%	CODING ALLOC	101,373	113,533	12,160	10.7%	-	(101,373)	0.0%
286,592	314,731	28,139	8.9%	58,594	(227,998)	(389.1%)	IT APPLICATIONS ALLOC	979,035	1,258,925	279,890	22.2%	280,581	(698,454)	(248.9%)
36,944	89,990	53,046	58.9%	67,781	30,837	45.5%	Human Resources Allocation	264,668	359,959	95,291	26.5%	221,025	(43,643)	(19.7%)
35,017	52,080	17,063	32.8%	44,785	9,768	21.8%	SECURITY SERVICES ALLOC	144,943	208,319	63,376	30.4%	179,499	34,556	19.3%
45,701	68,653	22,952	33.4%	93,869	48,168	51.3%	Revenue Cycle Allocation	204,219	274,612	70,393	25.6%	375,610	171,391	45.6%
756,436	945,053	188,617	20.0%	609,456	(146,980)	(24.1%)	Total Overhead Allocations	3,018,972	3,780,210	761,238	20.1%	2,470,411	(548,561)	(22.2%)
4,834,854	5,264,525	429,672	8.2%	4,590,403	(244,451)	(5.3%)	Total Expenses	18,193,822	21,465,669	3,271,847	15.2%	18,196,040	2,218	0.0%
\$ (3,159,443)	\$ (2,717,372)	\$ (442,071)	16.3%	\$ (5,909,726)	\$ 2,750,283	(46.5%)	Net Margin	\$ (11,606,728)	\$ (12,936,188)	\$ 1,329,460	(10.3%)	\$ (8,378,226)	\$ (3,228,502)	38.5%
1,914,064	-	1,914,064	0.0%	-	1,914,064	0.0%	Capital Contributions	1,914,064	-	1,914,064	0.0%	-	1,914,064	0.0%
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	General Fund Support/ Transfer In	\$ 8,461,956	\$ 10,000,000	\$ (1,538,044)	(15.4%)	\$ -	\$ (8,461,956)	0.0%

Lakeside Medical Center Statement of Revenues and Expenses by Month

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Year to Date
Gross Patient Revenue	9,410,011	9,172,195	9,898,843	9,575,784	-	-	-	-	-	-	-	-	38,056,833
Contractual Allowances	7,526,313	6,093,064	8,815,263	7,439,166	-	-	-	-	-	-	-	-	29,873,806
Charity Care	188,852	647,069	74,181	86,833	-	-	-	-	-	-	-	-	996,935
Bad Debt	527,547	263,757	(325,753)	425,788	-	-	-	-	-	-	-	-	891,339
Total Contractuals and Bad Debt	\$ 8,242,713	\$ 7,003,890	\$ 8,563,690	\$ 7,951,787	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,762,080
Other Patient Revenue	47,816	47,816	47,816	47,816	-	-	-	-	-	-	-	-	191,265
Net Patient Revenue	1,215,115	2,216,121	1,382,969	1,671,813	-	-	-	-	-	-	-	-	6,486,017
Collection %	12.91%	24.16%	13.97%	17.46%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	17.04%
Grant Funds	17,544	16,848	16,848	16,848	-	-	-	-	-	-	-	-	68,087
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	15,399	15,611	15,230	(13,250)	-	-	-	-	-	-	-	-	32,990
Total Other Revenues	32,943	32,458	32,077	3,598	-	-	-	-	-	-	-	-	101,077
Total Revenues	1,248,058	2,248,579	1,415,046	1,675,411	-	-	-	-	-	-	-	-	6,587,094
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,539,968	1,410,468	1,538,086	1,399,690	-	-	-	-	-	-	-	-	5,888,210
Benefits	424,068	413,566	375,449	406,292	-	-	-	-	-	-	-	-	1,619,375
Purchased Services	452,813	262,972	590,036	583,573	-	-	-	-	-	-	-	-	1,889,394
Medical Supplies	14,107	11,684	11,499	24,079	-	-	-	-	-	-	-	-	61,369
Other Supplies	(2,396)	57,570	144,130	68,334	-	-	-	-	-	-	-	-	267,638
Contracted Physician Expense	380,576	872,418	602,355	604,678	-	-	-	-	-	-	-	-	2,460,028
Drugs	43,713	(28,898)	(971)	121,787	-	-	-	-	-	-	-	-	135,631
Repairs & Maintenance	122,273	(51,216)	242,232	224,830	-	-	-	-	-	-	-	-	538,119
Lease & Rental	73,901	41,502	59,447	31,004	-	-	-	-	-	-	-	-	205,854
Utilities	72,730	105,148	17,693	137,592	-	-	-	-	-	-	-	-	333,163
Other Expense	57,764	244,065	138,732	187,402	-	-	-	-	-	-	-	-	627,962
Insurance	15,528	15,528	15,528	15,528	-	-	-	-	-	-	-	-	62,113
Total Operational Expenses	3,195,046	3,354,805	3,734,216	3,804,788	-	-	-	-	-	-	-	-	14,088,856
Net Performance before Depreciation & Overhead Allocations	(1,946,988)	(1,106,226)	(2,319,170)	(2,129,377)	-	-	-	-	-	-	-	-	(7,501,762)
Depreciation	281,138	281,138	250,088	273,630	-	-	-	-	-	-	-	-	1,085,994
<i>Overhead Allocations:</i>													
Risk Management Allocation	15,481	9,642	12,443	12,356	-	-	-	-	-	-	-	-	49,922
Internal Audit Allocation	3,478	2,378	2,355	2,589	-	-	-	-	-	-	-	-	10,800
Administration Allocation	61,049	64,803	64,887	64,953	-	-	-	-	-	-	-	-	255,692
Legal Allocation	4,427	17,037	16,365	19,746	-	-	-	-	-	-	-	-	57,575
Records Allocation	5,570	3,874	4,069	4,506	-	-	-	-	-	-	-	-	18,019
Compliance Allocation	8,404	8,803	8,838	9,262	-	-	-	-	-	-	-	-	35,307
PROJ MGMT ALLOC	8,727	16,145	15,982	19,394	-	-	-	-	-	-	-	-	60,248
Finance Allocation	32,086	25,940	36,404	26,617	-	-	-	-	-	-	-	-	121,047
IT Allocation	14,345	14,533	17,316	16,052	-	-	-	-	-	-	-	-	62,246
CORP COMMUN ALLOC	13,798	12,463	14,343	15,120	-	-	-	-	-	-	-	-	55,724
Supply Chain Alloc	8,279	7,089	8,455	8,934	-	-	-	-	-	-	-	-	32,757
IT OPERATIONS ALLOCATION	47,214	58,448	56,399	49,109	-	-	-	-	-	-	-	-	211,170
IT SECURITY ALLOCATION	13,116	28,823	21,419	18,920	-	-	-	-	-	-	-	-	82,278
CORP QUAL ALLOC	11,167	9,624	10,282	9,425	-	-	-	-	-	-	-	-	40,498
Reimburse Alloc	3,269	2,202	5,313	1,631	-	-	-	-	-	-	-	-	12,415
IT SERVICE CENTER ALLOC	34,425	37,104	34,216	33,809	-	-	-	-	-	-	-	-	139,554
HIM ALLOC	11,003	26,124	25,741	16,614	-	-	-	-	-	-	-	-	79,482
CODING ALLOC	28,125	17,231	32,872	23,145	-	-	-	-	-	-	-	-	101,373
IT APPLICATIONS ALLOC	108,095	369,342	215,006	286,592	-	-	-	-	-	-	-	-	979,035
Human Resources Allocation	68,523	86,584	72,617	36,944	-	-	-	-	-	-	-	-	264,668
SECURITY SERVICES ALLOC	35,567	35,587	38,772	35,017	-	-	-	-	-	-	-	-	144,943
Revenue Cycle Allocation	39,573	64,829	54,116	45,701	-	-	-	-	-	-	-	-	204,219
Total Overhead Allocations	575,721	918,605	768,210	756,436	-	-	-	-	-	-	-	-	3,018,972
Total Expenses	4,051,905	4,554,549	4,752,514	4,834,854	-	-	-	-	-	-	-	-	18,193,822
Net Margin	\$ (2,803,848)	\$ (2,305,970)	\$ (3,337,468)	\$ (3,159,443)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	(11,606,728)
Capital Contributions	-	-	-	1,914,064	-	-	-	-	-	-	-	-	1,914,064
General Fund Support/ Transfer In	\$ -	\$ -	\$ 8,461,956	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,461,956

Lakeside Medical Center
Statistical Information

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total	% Var to Prior Yr
Admissions																	
Newborn	10	7	4	-	-	-	-	-	-	-	-	-	21	33	(36.2%)	46	(54.3%)
Pediatrics	8	5	5	3	-	-	-	-	-	-	-	-	21	26	(20.4%)	20	5.0%
Adult	61	42	52	43	-	-	-	-	-	-	-	-	198	368	(46.2%)	336	(41.1%)
Total	79	54	61	46	-	-	-	-	-	-	-	-	240	427	(43.8%)	402	(40.3%)
Adjusted Admissions	298	344	371	208	-	-	-	-	-	-	-	-	1,222	1,207	1.2%	1,101	10.9%
Patient Days																	
Med Surg (14 beds)	46	30	21	23	-	-	-	-	-	-	-	-	120	43	179.1%	49	144.9%
Pediatrics (12 beds)	36	22	13	7	-	-	-	-	-	-	-	-	78	86	(9.3%)	86	(9.3%)
Telemetry (22 beds)	75	96	40	72	-	-	-	-	-	-	-	-	283	1,018	(72.2%)	1,042	(72.8%)
ICU (6 beds)	96	21	88	132	-	-	-	-	-	-	-	-	337	335	0.6%	337	0.0%
Obstetrics (16 beds)	24	26	10	-	-	-	-	-	-	-	-	-	60	120	(50.0%)	120	(50.0%)
Total (70 beds)	277	195	172	234	-	-	-	-	-	-	-	-	878	1,602	(45.2%)	1,634	(46.3%)
Adjusted Acute Patient Days	1,046	1,243	1,047	1,057	-	-	-	-	-	-	-	-	4,393	4,531	(3.0%)	4,295	2.3%
Other Key Inpatient Statistics																	
Occupancy Percentage	13%	9%	8%	11%	0%	0%	0%	0%	0%	0%	-	-	3%	19%	(81.5%)	19%	(81.9%)
Average Daily Census (excl. newborns)	8.9	6.5	5.5	7.5	-	-	-	-	-	-	-	-	7.1	13.0	(45.1%)	13.3	(46.2%)
Average Daily Census (incl. newborns)	9.3	6.9	5.7	7.5	-	-	-	-	-	-	-	-	7.4	13.7	(46.1%)	13.9	(47.1%)
Average Length of Stay (excl newborns)	4.01	4.15	3.02	5.09	-	-	-	-	-	-	-	-	4.07	4.06	0.1%	4.57	(11.1%)
Average Length of Stay (incl newborns)	3.65	3.85	2.90	5.09	-	-	-	-	-	-	-	-	3.87	3.94	(1.8%)	4.27	(9.3%)
Case Mix Index- Medicare	1.3254	1.1046	1.5013	1.0061	-	-	-	-	-	-	-	-	1.2344	-	-	1.6031	-
Case Mix Index- Medicaid	0.5175	(1.0000)	0.1217	-	-	-	-	-	-	-	-	-	(0.0902)	-	-	0.4015	-
Case Mix Index- All Payers	1.0738	0.9427	1.1514	1.5019	-	-	-	-	-	-	-	-	1.1675	-	-	1.1881	-
Emergency Room and Outpatients																	
ER Admissions	42	22	34	30	-	-	-	-	-	-	-	-	128	186	(31.2%)	197	(35.0%)
ER Visits	1,692	1,769	1,785	1,729	-	-	-	-	-	-	-	-	6,975	6,178	12.9%	6,124	13.9%
Outpatient Visits	281	321	359	187	-	-	-	-	-	-	-	-	1,148	1,470	(21.9%)	1,470	(21.9%)
ER and Outpatient Visits	2,122	2,090	2,144	1,916	-	-	-	-	-	-	-	-	8,272	7,648	8.2%	7,594	8.9%
Observation Patient Stays	100	153	136	126	-	-	-	-	-	-	-	-	515	490	5.1%	490	5.1%
Surgery and Other Procedures																	
Inpatient Surgeries	15	7	11	9	-	-	-	-	-	-	-	-	42	90	(53.3%)	90	(53.3%)
Outpatient Surgeries	-	-	-	-	-	-	-	-	-	-	-	-	-	24	(100.0%)	24	(100.0%)
Endoscopies	1	5	-	1	-	-	-	-	-	-	-	-	7	39	(82.1%)	39	(82.1%)
Radiology Procedures	2,140	2,174	2,348	2,300	-	-	-	-	-	-	-	-	8,962	8,093	10.7%	8,097	10.7%
Lab Charges	13,002	11,532	11,466	11,887	-	-	-	-	-	-	-	-	47,887	42,199	13.5%	62,568	(23.5%)
Staffing																	
Paid FTE	224.93	229.06	220.67	-	-	-	-	-	-	-	-	-	224.89	265.25	(15.2%)	243.85	(7.8%)
Paid FTE per Adjusted Occupied Bed	6.67	5.53	6.53	-	-	-	-	-	-	-	-	-	6.29	7.21	(12.8%)	6.99	(10.0%)
Operational Performance																	
Gross Revenue Per Adj Pat Day	8,997	7,377	9,453	9,059	-	-	-	-	-	-	-	-	8,722	10,337	(15.6%)	11,185	(22.0%)
Net Revenue Per Adj Pat Day	1,162	1,782	1,321	1,979	-	-	-	-	-	-	-	-	1,561	2,050	(23.8%)	2,256	(30.8%)
Salaries & Benefits as % of Net Pat Revenue	162%	82%	138%	86%	-	-	-	-	-	-	-	-	109%	13%	721.7%	82%	31.8%
Labor Cost per Adj Pat Day	1,878	1,467	1,827	1,709	-	-	-	-	-	-	-	-	1,720	1,907	(9.8%)	1,865	(7.8%)
Total Expense Per Adj Pat Day	3,055	2,698	3,566	3,210	-	-	-	-	-	-	-	-	3,132	3,718	(15.8%)	3,418	(8.4%)



SUPPLEMENTAL INFORMATION

PRIMARY CARE CLINICS

Primary Care Clinics Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
2,394,233	2,224,379	169,854	7.6%	2,081,642	312,591	15.0%	9,524,697	9,109,788	414,909	4.6%	8,285,079	1,239,618	15.0%
764,288	578,357	(185,931)	(32.1%)	628,878	(135,410)	(21.5%)	3,120,663	2,368,815	(751,848)	(31.7%)	2,312,735	(807,928)	(34.9%)
1,145,797	941,649	(204,148)	(21.7%)	865,037	(280,760)	(32.5%)	4,041,699	3,858,980	(182,719)	(4.7%)	3,409,227	(632,472)	(18.6%)
95,985	319,123	223,139	69.9%	219,498	123,513	56.3%	784,916	1,305,548	520,632	39.9%	1,201,246	416,330	34.7%
2,006,069	1,839,129	(166,940)	(9.1%)	1,713,412	(292,657)	(17.1%)	7,947,278	7,533,343	(413,935)	(5.5%)	6,923,208	(1,024,070)	(14.8%)
345,863	505,545	(159,682)	(31.6%)	299,550	46,313	15.5%	1,383,451	2,065,955	(682,504)	(33.0%)	1,633,614	(250,163)	-15%
734,027	890,795	(156,768)	(17.6%)	667,780	66,247	9.9%	2,960,870	3,642,400	(681,530)	(18.7%)	2,995,485	(34,615)	(1.2%)
30.66%	40.05%			32.08%			31.09%	39.98%			36.16%		
937,662	1,011,875	(74,213)	(7.3%)	1,329,092	(391,429)	(29.5%)	3,884,218	4,047,500	(163,282)	(4.0%)	4,565,104	(680,885)	(14.9%)
-	-	-	0.0%	-	-	0.0%	738,416	381,143	357,273	93.7%	-	738,416	0.0%
1,648	2,460	(812)	(33.0%)	1,815	(166)	(9.2%)	32,803	9,840	22,963	233.4%	17,358	15,446	89.0%
939,311	1,014,335	(75,024)	(7.4%)	1,330,907	(391,596)	(29.4%)	4,655,438	4,438,483	216,955	4.9%	4,582,461	72,977	1.6%
1,673,338	1,905,130	(231,792)	(12.2%)	1,998,686	(325,349)	(16.3%)	7,616,308	8,080,883	(464,575)	(5.7%)	7,577,946	38,362	0.5%
Direct Operational Expenses:													
1,498,332	1,856,685	358,353	19.3%	1,476,762	(21,570)	(1.5%)	6,403,290	8,163,840	1,760,550	21.6%	5,928,917	(474,373)	(8.0%)
459,199	484,176	24,976	5.2%	436,127	(23,072)	(5.3%)	1,698,780	1,936,702	237,923	12.3%	1,629,282	(69,497)	(4.3%)
24,018	63,786	39,769	62.3%	37,055	13,037	35.2%	108,381	255,145	146,764	57.5%	208,612	100,231	48.0%
60,778	103,083	42,305	41.0%	72,989	12,211	16.7%	468,533	412,332	(56,201)	(13.6%)	241,829	(226,703)	(93.7%)
39,697	59,966	20,269	33.8%	23,292	(16,406)	(70.4%)	68,461	239,865	171,404	71.5%	52,939	(15,522)	(29.3%)
56,783	75,160	18,377	24.5%	41,584	(15,199)	(36.5%)	234,116	300,639	66,523	22.1%	166,094	(68,021)	(41.0%)
45,378	48,958	3,580	7.3%	41,925	(3,453)	(8.2%)	178,116	195,832	17,717	9.0%	176,957	(1,158)	(0.7%)
37,415	53,684	16,269	30.3%	36,605	(810)	(2.2%)	107,314	214,736	107,422	50.0%	205,613	98,299	47.8%
115,290	165,334	50,044	30.3%	108,509	(6,781)	(6.2%)	424,614	661,334	236,720	35.8%	420,108	(4,506)	(1.1%)
9,620	11,522	1,901	16.5%	7,354	(2,266)	(30.8%)	35,089	46,086	10,997	23.9%	29,141	(5,948)	(20.4%)
(53,654)	75,576	129,230	171.0%	14,842	68,496	461.5%	398,176	302,303	(95,873)	(31.7%)	127,946	(270,230)	(211.2%)
4,622	4,083	(540)	(13.2%)	4,026	(596)	(14.8%)	20,020	16,330	(3,690)	(22.6%)	16,104	(3,916)	(24.3%)
2,297,479	3,002,011	704,532	23.5%	2,301,071	3,592	0.2%	10,144,889	12,745,143	2,600,254	20.4%	9,203,544	(941,345)	(10.2%)
(624,141)	(1,096,881)	472,740	(43.1%)	(302,385)	(321,757)	106.4%	(2,528,581)	(4,664,260)	2,135,679	(45.8%)	(1,625,598)	(902,983)	55.5%
Net Performance before Depreciation & Overhead Allocations													

Primary Care Clinics Statement of Revenues and Expenses
FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
25,656	33,250	7,594	22.8%	31,642	5,986	18.9%	Depreciation	102,624	132,999	30,376	22.8%	126,569	23,945	18.9%
Overhead Allocations:														
9,332	10,722	1,390	13.0%	7,813	(1,519)	(19.4%)	Risk Mgt	37,703	42,889	5,186	12.1%	33,080	(4,623)	(14.0%)
73,183	109,939	36,756	33.4%	156,448	83,265	53.2%	Rev Cycle	327,029	439,754	112,725	25.6%	626,016	298,987	47.8%
1,955	6,555	4,600	70.2%	2,520	565	22.4%	Internal Audit	8,157	26,221	18,064	68.9%	5,628	(2,529)	(44.9%)
20,328	32,746	12,418	37.9%	37,890	17,562	46.3%	Home Office Facilities	115,465	130,985	15,520	11.8%	123,381	7,916	6.4%
49,055	41,476	(7,579)	(18.3%)	42,646	(6,409)	(15.0%)	Administration	193,108	165,906	(27,202)	(16.4%)	166,034	(27,074)	(16.3%)
41,032	99,947	58,915	58.9%	61,095	20,063	32.8%	Human Resources	293,954	399,789	105,835	26.5%	199,222	(94,732)	(47.6%)
14,912	27,766	12,854	46.3%	15,869	957	6.0%	Legal	43,483	111,063	67,580	60.8%	47,017	3,534	7.5%
3,403	4,171	768	18.4%	3,556	153	4.3%	Records	13,608	16,684	3,076	18.4%	12,987	(621)	(4.8%)
6,995	11,059	4,064	36.7%	7,487	492	6.6%	Compliance	26,665	44,236	17,571	39.7%	25,546	(1,119)	(4.4%)
1,238	4,143	2,905	70.1%	-	(1,238)	0.0%	Reimburse	9,423	16,570	7,147	43.1%	-	(9,423)	0.0%
37,089	46,251	9,162	19.8%	72,644	35,555	48.9%	IT Operations	159,483	185,006	25,523	13.8%	328,716	169,233	51.5%
14,289	16,858	2,569	15.2%	9,731	(4,558)	(46.8%)	IT Security	62,138	67,432	5,294	7.9%	48,693	(13,445)	(27.6%)
216,444	237,695	21,251	8.9%	38,470	(177,974)	(462.6%)	IT Applications	739,398	950,779	211,381	22.2%	184,215	(555,183)	(301.4%)
38,519	57,288	18,769	32.8%	53,742	15,223	28.3%	Security Services	159,438	229,151	69,713	30.4%	215,399	55,961	26.0%
6,747	5,383	(1,364)	(25.3%)	-	(6,747)	0.0%	Supply Chain	24,739	21,534	(3,205)	(14.9%)	-	(24,739)	0.0%
20,102	33,245	13,143	39.5%	32,359	12,257	37.9%	Finance	91,419	132,981	41,562	31.3%	130,593	39,174	30.0%
11,419	16,960	5,541	32.7%	5,905	(5,514)	(93.4%)	Public Relations	42,086	67,840	25,754	38.0%	23,636	(18,450)	(78.1%)
12,123	4,750	(7,373)	(155.2%)	9,382	(2,741)	(29.2%)	Information Technology	47,011	19,000	(28,011)	(147.4%)	34,679	(12,332)	(35.6%)
7,118	8,052	934	11.6%	7,425	307	4.1%	Corporate Quality	30,586	32,207	1,621	5.0%	30,302	(284)	(0.9%)
14,647	6,503	(8,144)	(125.2%)	11,317	(3,330)	(29.4%)	Project MGMT Office	45,503	26,013	(19,490)	(74.9%)	46,882	1,379	2.9%
12,608	10,156	(2,452)	(24.1%)	-	(12,608)	0.0%	HIM	60,321	40,626	(19,695)	(48.5%)	-	(60,321)	0.0%
17,566	21,541	3,975	18.5%	-	(17,566)	0.0%	Coding	76,934	86,163	9,229	10.7%	-	(76,934)	0.0%
25,533	41,476	15,943	38.4%	-	(25,533)	0.0%	IT Service Center	105,395	165,905	60,510	36.5%	-	(105,395)	0.0%
655,637	854,683	199,046	23.3%	576,298	(79,339)	(13.8%)	Total Overhead Allocations	2,713,046	3,418,733	705,687	20.6%	2,282,025	(431,021)	(18.9%)
2,978,772	3,889,944	911,172	23.4%	2,909,011	(69,761)	(2.4%)	Total Expenses	12,960,559	16,296,876	3,336,316	20.5%	11,612,138	(1,348,422)	(11.6%)
\$ (1,305,434)	\$ (1,984,814)	\$ 679,380	(34.2%)	\$ (910,325)	\$ (395,110)	43.4%	Net Margin	\$ (5,344,251)	\$ (8,215,993)	\$ 2,871,742	(35.0%)	\$ (4,034,191)	\$ (1,310,060)	32.5%
(90,033)	153,690	243,723	158.6%	-	90,033	0.0%	Capital	-	614,759	614,759	100.0%	100,000	100,000	100.0%
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	General Fund Support/ Transfer In	\$ 4,128,850	\$ 6,625,000	\$ 2,496,150	37.7%	\$ -	\$ (4,128,850)	0.0%

Primary Care Clinics Statement of Revenues and Expenses by Month

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Year to Date
Gross Patient Revenue	2,421,964	2,173,673	2,534,826	2,394,233	-	-	-	-	-	-	-	-	9,524,697
Contractual Allowances	942,552	616,457	797,366	764,288	-	-	-	-	-	-	-	-	3,120,663
Charity Care	1,080,772	818,987	996,143	1,145,797	-	-	-	-	-	-	-	-	4,041,699
Bad Debt	49,730	353,288	285,914	95,985	-	-	-	-	-	-	-	-	784,916
Other Patient Revenue	474,943	474,943	87,703	345,863	-	-	-	-	-	-	-	-	1,383,451
Net Patient Revenue	823,853	859,885	543,106	734,027	-	-	-	-	-	-	-	-	2,960,870
Collections %	34.02%	39.56%	21.43%	30.66%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	31.09%
Grant Funds	831,658	951,673	1,163,225	937,662	-	-	-	-	-	-	-	-	3,884,218
Other Financial Assistance	12,477	51,355	674,585	-	-	-	-	-	-	-	-	-	738,416
Other Revenue	624	29,490	1,042	1,648	-	-	-	-	-	-	-	-	32,803
Total Other Revenues	844,758	1,032,517	1,838,851	939,311	-	-	-	-	-	-	-	-	4,655,438
Total Revenues	1,668,611	1,892,402	2,381,957	1,673,338	-	-	-	-	-	-	-	-	7,616,308
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,713,850	1,402,443	1,788,664	1,498,332	-	-	-	-	-	-	-	-	6,403,290
Benefits	427,827	405,732	406,022	459,199	-	-	-	-	-	-	-	-	1,698,780
Purchased Services	13,764	60,480	10,119	24,018	-	-	-	-	-	-	-	-	108,381
Medical Supplies	35,872	230,443	141,439	60,778	-	-	-	-	-	-	-	-	468,533
Other Supplies	12,383	6,147	10,233	39,697	-	-	-	-	-	-	-	-	68,461
Medical Services	55,581	60,482	61,270	56,783	-	-	-	-	-	-	-	-	234,116
Drugs	37,475	49,341	45,922	45,378	-	-	-	-	-	-	-	-	178,116
Repairs & Maintenance	10,726	11,441	47,732	37,415	-	-	-	-	-	-	-	-	107,314
Lease & Rental	107,496	87,434	114,395	115,290	-	-	-	-	-	-	-	-	424,614
Utilities	8,438	8,881	8,149	9,620	-	-	-	-	-	-	-	-	35,089
Other Expense	115,489	74,228	262,113	(53,654)	-	-	-	-	-	-	-	-	398,176
Insurance	6,154	4,622	4,622	4,622	-	-	-	-	-	-	-	-	20,020
Total Operational Expenses	2,545,056	2,401,675	2,900,679	2,297,479	-	-	-	-	-	-	-	-	10,144,889
Net Performance before Depreciation & Overhead Allocations	(876,445)	(509,273)	(518,722)	(624,141)	-	-	-	-	-	-	-	-	(2,528,581)
Depreciation	25,462	25,462	26,045	25,656	-	-	-	-	-	-	-	-	102,624
<i>Overhead Allocations:</i>													
Risk Mgt	11,692	7,282	9,397	9,332	-	-	-	-	-	-	-	-	37,703
Rev Cycle	63,371	103,816	86,659	73,183	-	-	-	-	-	-	-	-	327,029
Internal Audit	2,627	1,796	1,779	1,955	-	-	-	-	-	-	-	-	8,157
Home Office Facilities	30,821	31,492	32,824	20,328	-	-	-	-	-	-	-	-	115,465
Administration	46,107	48,941	49,005	49,055	-	-	-	-	-	-	-	-	193,108
Human Resources	76,105	96,165	80,652	41,032	-	-	-	-	-	-	-	-	293,954
Legal	3,344	12,867	12,360	14,912	-	-	-	-	-	-	-	-	43,483
Records	4,206	2,926	3,073	3,403	-	-	-	-	-	-	-	-	13,608
Compliance	6,347	6,648	6,675	6,995	-	-	-	-	-	-	-	-	26,665
Reimburse	2,482	1,671	4,032	1,238	-	-	-	-	-	-	-	-	9,423
IT Operations	35,658	44,142	42,594	37,089	-	-	-	-	-	-	-	-	159,483
IT Security	9,905	21,768	16,176	14,289	-	-	-	-	-	-	-	-	62,138
IT Applications	81,636	278,939	162,379	216,444	-	-	-	-	-	-	-	-	739,398
Security Services	39,124	39,146	42,649	38,519	-	-	-	-	-	-	-	-	159,438
Supply Chain	6,253	5,354	6,385	6,747	-	-	-	-	-	-	-	-	24,739
Finance	24,232	19,591	27,494	20,102	-	-	-	-	-	-	-	-	91,419
Public Relations	10,421	9,413	10,833	11,419	-	-	-	-	-	-	-	-	42,086
Information Technology	10,834	10,976	13,078	12,123	-	-	-	-	-	-	-	-	47,011
Corporate Quality	8,434	7,268	7,766	7,118	-	-	-	-	-	-	-	-	30,586
Project MGMT Office	6,591	12,194	12,071	14,647	-	-	-	-	-	-	-	-	45,503
HIM	8,351	19,826	19,536	12,608	-	-	-	-	-	-	-	-	60,321
Coding	21,345	13,076	24,947	17,566	-	-	-	-	-	-	-	-	76,934
IT Service Center	25,999	28,022	25,841	25,533	-	-	-	-	-	-	-	-	105,395
Total Overhead Allocations	535,885	823,319	698,205	655,637	-	-	-	-	-	-	-	-	2,713,046
Total Expenses	3,106,403	3,250,455	3,624,929	2,978,772	-	-	-	-	-	-	-	-	12,960,559
Net Margin	\$ (1,437,791)	\$ (1,358,053)	\$ (1,242,972)	\$ (1,305,434)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (5,344,251)
Capital	36,782	-	53,251	(90,033)	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	-	-	4,128,850	-	-	-	-	-	-	-	-	-	\$ 4,128,850

	Clinic	West Palm	Lantana	Delray	Belle Glade	Atlantis	Lewis	St. Anns	Lake Worth	Jupiter	West Boca	Subxone	Mobile	Mobile	Mobile	
	Administration	Beach Clinic	Clinic	Clinic	Clinic	Clinic	Center	Clinic	Clinic	Clinic	Clinic	Clinic	Warrior	Van Scout	Van Hero	Total
Gross Patient Revenue	-	949,379	1,554,461	579,296	585,055	-	13,995	-	1,126,179	403,513	245,297	443,252	-	-	34,407	5,934,834
Contractual Allowances	-	260,538	304,586	176,120	147,691	-	39,382	3,750	399,227	116,009	128,885	193,436	1,623	-	9,376	1,780,624
Charity Care	-	368,754	710,369	220,453	227,404	-	11,917	-	485,941	117,545	81,814	91,471	-	-	5,340	2,321,008
Bad Debt	-	79,222	243,287	39,223	41,317	-	35,224	7,190	3,951	44,839	(2,078)	85,926	(1,149)	-	(2,224)	574,728
Total Contractual Allowances and Bad Debt	-	708,513	1,258,242	435,797	416,412	-	86,524	10,941	889,119	278,392	208,621	370,833	474	-	12,492	4,676,361
Other Patient Revenue	-	227,095	227,127	102,311	86,696	12,920	19,364	2,962	130,667	45,326	71,374	43,859	11,693	-	1,259	982,651
Net Patient Revenue	-	467,960	523,346	245,810	255,339	12,920	(53,165)	(7,979)	367,727	170,447	108,050	116,278	11,218	-	23,174	2,241,125
Collection %	0.00%	49.29%	33.67%	42.43%	43.64%	0.00%	0.00%	#DIV/0!	32.65%	42.24%	44.05%	0.00%	#DIV/0!	0.00%	0.00%	37.76%
Grant Funds	538,789	551,380	566,783	226,208	334,241	-	4,815	961	389,262	111,545	129,694	424,768	14,062	22	30,853	3,323,383
Other Financial Assistance	120,959	105,464	119,301	60,718	66,464	-	10,885	4,445	66,551	19,969	19,710	50,531	2,000	2,067	-	649,065
Other Revenue	30,225	70	160	-	1,918	-	-	-	-	-	21	-	-	-	-	32,393
Total Other Revenues	689,972	656,913	686,244	286,927	402,623	-	15,700	5,406	455,812	131,515	149,424	475,299	16,062	2,089	30,853	4,004,841
Total Revenues	689,972	1,124,873	1,209,591	532,736	657,962	12,920	(37,464)	(2,572)	823,539	301,961	257,474	591,577	27,280	2,089	54,027	6,245,966
Direct Operational Expenses:																
Salaries and Wages	1,262,603	679,246	789,788	362,831	400,993	-	22,448	5,782	643,189	184,740	223,678	683,990	3,418	(0)	45,816	5,308,521
Benefits	350,644	149,992	218,314	107,455	112,464	-	3,727	452	164,934	46,910	47,903	197,536	1,748	-	14,134	1,416,214
Purchased Services	58,325	535	93	185	8,810	-	1,097	-	12,217	2,898	6,749	8,425	-	-	-	99,333
Medical Supplies	-	82,302	68,187	52,752	52,928	-	9,199	4,445	37,558	20,658	19,558	51,568	609	-	-	399,766
Other Supplies	3,541	2,392	1,895	4,666	3,564	-	140	-	22,571	8,726	934	10,803	481	185	1,869	61,767
Medical Services	-	28,990	34,510	20,434	45,398	-	578	326	66,180	14,188	8,716	14,796	-	-	-	234,116
Drugs	-	39,916	46,920	25,206	19,130	-	-	-	845	856						

Primary Care Clinics- Medical Statement of Revenue and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
19,866	27,500	7,634	27.8%	24,070	4,205	17.5%	79,462	110,000	30,538	27.8%	96,282	16,820	17.5%
<i>Overhead Allocations:</i>													
7,878	9,052	1,174	13.0%	6,716	(1,162)	(17.3%)	31,828	36,207	4,379	12.1%	28,433	(3,395)	(11.9%)
60,504	90,891	30,387	33.4%	133,279	72,775	54.6%	270,370	363,565	93,195	25.6%	533,308	262,938	49.3%
1,650	5,534	3,884	70.2%	2,166	516	23.8%	6,886	22,136	15,250	68.9%	4,838	(2,048)	(42.3%)
17,777	28,637	10,860	37.9%	34,265	16,488	48.1%	100,975	114,547	13,572	11.8%	111,576	10,601	9.5%
41,412	35,014	(6,398)	(18.3%)	36,655	(4,757)	(13.0%)	163,021	140,057	(22,964)	(16.4%)	142,710	(20,311)	(14.2%)
35,043	85,359	50,316	58.9%	52,304	17,261	33.0%	251,049	341,436	90,387	26.5%	170,556	(80,493)	(47.2%)
12,589	23,440	10,851	46.3%	13,640	1,051	7.7%	36,708	93,759	57,051	60.8%	40,412	3,704	9.2%
2,873	3,521	648	18.4%	3,056	183	6.0%	11,488	14,085	2,597	18.4%	11,163	(325)	(2.9%)
5,905	9,336	3,431	36.7%	6,435	530	8.2%	22,510	37,344	14,834	39.7%	21,958	(552)	(2.5%)
1,045	3,497	2,452	70.1%	-	(1,045)	0.0%	7,955	13,989	6,034	43.1%	-	(7,955)	0.0%
31,310	39,045	7,735	19.8%	62,440	31,130	49.9%	134,634	156,181	21,547	13.8%	282,540	147,906	52.3%
12,063	14,232	2,169	15.2%	8,364	(3,699)	(44.2%)	52,457	56,926	4,469	7.9%	41,852	(10,605)	(25.3%)
182,721	200,661	17,940	8.9%	33,066	(149,655)	(452.6%)	624,197	802,644	178,447	22.2%	158,338	(465,859)	(294.2%)
31,794	47,286	15,492	32.8%	45,745	13,951	30.5%	131,601	189,143	57,542	30.4%	183,346	51,745	28.2%
5,696	4,545	(1,151)	(25.3%)	-	(5,696)	0.0%	20,885	18,179	(2,706)	(14.9%)	-	(20,885)	0.0%
16,970	28,066	11,096	39.5%	27,814	10,844	39.0%	77,176	112,263	35,087	31.3%	112,248	35,072	31.2%
9,640	14,318	4,678	32.7%	5,076	(4,564)	(89.9%)	35,528	57,270	21,742	38.0%	20,316	(15,212)	(74.9%)
10,234	4,010	(6,224)	(155.2%)	8,064	(2,170)	(26.9%)	39,686	16,039	(23,647)	(147.4%)	29,808	(9,878)	(33.1%)
6,009	6,797	788	11.6%	6,382	373	5.8%	25,821	27,189	1,368	5.0%	26,045	224	0.9%
12,365	5,490	(6,875)	(125.2%)	9,727	(2,638)	(27.1%)	38,413	21,960	(16,453)	(74.9%)	40,296	1,883	4.7%
10,644	8,574	(2,070)	(24.1%)	-	(10,644)	0.0%	50,923	34,296	(16,627)	(48.5%)	-	(50,923)	0.0%
14,829	18,185	3,356	18.5%	-	(14,829)	0.0%	64,947	72,738	7,791	10.7%	-	(64,947)	0.0%
21,555	35,014	13,459	38.4%	-	(21,555)	0.0%	88,974	140,056	51,082	36.5%	-	(88,974)	0.0%
552,506	720,501	167,995	23.3%	495,192	(57,314)	(11.6%)	2,288,032	2,882,006	593,974	20.6%	1,959,742	(328,290)	(16.8%)
2,470,511	3,302,308	831,797	25.2%	2,454,039	(16,473)	(0.7%)	10,896,135	13,820,330	2,924,194	21.2%	9,876,570	(1,019,566)	(10.3%)
\$ (1,091,423)	\$ (1,757,840)	\$ 666,417	(37.9%)	\$ (761,622)	\$ (329,801)	43.3%	\$ (4,650,170)	\$ (7,210,827)	\$ 2,560,657	(35.5%)	\$ (3,795,311)	\$ (854,859)	22.5%
(38,566)	116,559	155,126	133.1%	-	38,566	0.0%	-	466,237	466,237	100.0%	100,000	100,000	100.0%
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	\$ 3,542,921	\$ 5,900,000	\$ 2,357,079	40.0%	\$ -	\$ (3,542,921)	0.0%

Primary Care Clinics- Dental Statement of Revenues and Expenses by Location

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Portable Clinic Dental Clinic	Total
Gross Patient Revenue	-	1,302,662	830,615	638,490	417,782	17,152	3,206,701
Contractual Allowances	-	397,929	326,593	184,013	265,077	489	1,174,101
Charity Care	-	702,637	423,243	360,139	146,068	16,709	1,648,796
Bad Debt	-	65,871	20,959	10,426	36,300	(2,433)	131,123
Total Contractual Allowances and Bad Debt	-	1,166,438	770,795	554,578	447,445	14,765	2,954,021
Other Patient Revenue	-	138,918	102,841	88,889	65,219	315	396,183
Net Patient Revenue	-	275,143	162,661	172,802	35,556	2,702	648,864
Collection %	-	21.12%	19.58%	27.06%	8.51%	0.00%	20.23%
Grant Funds	54,529	228,737	122,662	101,848	53,059	-	560,835
Other Financial Assistance	20,165	23,361	27,647	11,703	6,474	-	89,351
Other Revenue	420	-	(9)	-	-	-	411
Total Other Revenues	75,114	252,098	150,300	113,551	59,533	-	650,597
Total Revenues	75,114	527,241	312,961	286,353	95,089	2,702	1,299,461
<i>Direct Operational Expenses:</i>							
Salaries and Wages	122,469	394,644	251,923	226,520	99,212	99,212	1,193,982
Benefits	35,875	88,307	62,368	63,278	32,738	-	282,566
Purchased Services	-	2,542	1,298	1,647	3,560	-	9,048
Medical Supplies	-	27,701	14,234	16,323	10,510	-	68,767
Other Supplies	-	2,897	3,118	606	73	-	6,693
Drugs	-	213	325	237	237	-	1,011
Repairs & Maintenance	-	26,175	1,629	1,427	4,998	-	34,230
Lease & Rental	-	36,827	21,823	20,340	11,349	-	90,339
Utilities	-	1,706	1,678	491	3,607	-	7,482
Other Expense	2,442	5,982	4,784	5,669	2,155	-	21,033
Insurance	-	-	-	-	309	-	309
Total Operational Expenses	160,786	586,995	363,181	336,538	168,749	-	1,715,461
Net Performance before Depreciation & Overhead Allocations	(85,672)	(59,754)	(50,220)	(50,185)	(73,660)	-	(416,000)
Depreciation	-	8,889	2,202	1,606	10,466	-	23,162
<i>Overhead Allocations:</i>							
Risk Managment Allocation	5,875	-	-	-	-	-	-
Internal Audit Allocation	1,271	-	-	-	-	-	-
Administration Allocation	30,087	-	-	-	-	-	-
Legal Allocation	6,775	-	-	-	-	-	-
Records Allocation	2,120	-	-	-	-	-	-
Compliance Allocation	4,155	-	-	-	-	-	-
PROJ MGMT ALLOC	7,090	-	-	-	-	-	-
Finance Allocation	14,243	-	-	-	-	-	-
IT Allocation	7,325	-	-	-	-	-	-
CORP COMMUN ALLOC	6,558	-	-	-	-	-	-
Supply Chain Alloc	3,854	-	-	-	-	-	-
IT OPERATIONS ALLOCATION	24,849	-	-	-	-	-	-
IT SECURITY ALLOCATION	9,681	-	-	-	-	-	-
CORP QUAL ALLOC	4,765	-	-	-	-	-	-
Reimburse Alloc	1,468	-	-	-	-	-	-
IT SERVICE CENTER ALLOC	16,421	-	-	-	-	-	-
HIM ALLOC	9,398	-	-	-	-	-	-
CODING ALLOC	11,987	-	-	-	-	-	-
IT APPLICATIONS ALLOC	115,201	-	-	-	-	-	-
Human Resources Allocation	42,905	-	-	-	-	-	-
SECURITY SERVICES ALLOC	27,837	-	-	-	-	-	-
Facilities Allocation	14,490	-	-	-	-	-	-
Revenue Cycle Allocation	56,659	-	-	-	-	-	-
Total Overhead Allocations	425,014	-	-	-	-	-	-
Total Expenses	585,800	595,884	365,382	338,143	179,214	-	2,064,424
Net Margin	\$ (510,686)	\$ (68,643)	\$ (52,421)	\$ (51,790)	\$ (84,125)	\$ 2,702	\$ (764,963)
Capital	-	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ 585,929	-	47	-	-	-	585,929

Primary Care Clinics- Dental Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 901,979	\$ 769,775	\$ 132,204	17.2%	\$ 770,612	\$ 131,367	17.0%	\$ 3,206,701	\$ 3,183,033	\$ 23,668	0.7%	\$ 3,249,563	\$ (42,862)	(1.3%)
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
901,979	769,775	132,204	17.2%	770,612	131,367	17.0%	3,206,701	3,183,033	23,668	0.7%	3,249,563	(42,862)	(1.3%)
352,367	203,330	(149,037)	(73.3%)	333,234	(19,134)	(5.7%)	1,174,101	840,771	(333,330)	(39.6%)	1,185,277	11,176	0.9%
429,069	367,363	(61,706)	(16.8%)	355,332	(73,737)	(20.8%)	1,648,796	1,519,051	(129,745)	(8.5%)	1,483,465	(165,332)	(11.1%)
35,961	87,146	51,185	58.7%	(884)	(36,845)	4,168.2%	131,123	360,354	229,231	63.6%	226,380	95,256	42.1%
817,397	657,839	(159,558)	(24.3%)	687,682	(129,715)	(18.9%)	2,954,021	2,720,176	(233,845)	(8.6%)	2,895,121	(58,899)	(2.0%)
99,046	100,852	(1,806)	(1.8%)	42,727	56,319	131.8%	396,183	417,027	(20,844)	(5.0%)	472,274	(76,091)	(16.1%)
183,628	212,788	(29,160)	(13.7%)	125,657	57,971	46.1%	648,864	879,884	(231,020)	(26.3%)	826,716	(177,852)	(21.5%)
20.36%	27.64%			16.31%			20.23%	27.64%			25.44%		
93,971	147,874	(53,903)	(36.5%)	180,413	(86,442)	(47.9%)	560,835	591,496	(30,661)	(5.2%)	669,771	(108,936)	(16.3%)
-	-	-	0.0%	-	-	0.0%	89,351	-	89,351	0.0%	-	89,351	0.0%
160	-	160	0.0%	200	(40)	(20.0%)	411	-	411	0.0%	200	211	105.3%
94,131	147,874	(53,743)	(36.3%)	180,613	(86,482)	(47.9%)	650,597	591,496	59,101	10.0%	669,971	(19,374)	(2.9%)
277,759	360,662	(82,903)	(23.0%)	306,270	(28,511)	(9.3%)	1,299,461	1,471,380	(171,919)	(11.7%)	1,496,687	(197,227)	(13.2%)
<i>Direct Operational Expenses:</i>													
264,122	286,549	22,426	7.8%	250,779	(13,344)	(5.3%)	1,094,769	1,272,195	177,426	13.9%	923,644	(171,125)	(18.5%)
80,092	73,091	(7,001)	(9.6%)	78,250	(1,842)	(2.4%)	282,566	292,364	9,798	3.4%	267,139	(15,427)	(5.8%)
737	6,290	5,553	88.3%	1,226	490	39.9%	9,048	25,160	16,112	64.0%	8,775	(273)	(3.1%)
20,147	19,437	(710)	(3.7%)	11,698	(8,450)	(72.2%)	68,767	77,750	8,982	11.6%	67,880	(887)	(1.3%)
2,740	9,009	6,269	69.6%	317	(2,423)	(764.3%)	6,693	36,036	29,343	81.4%	6,428	(265)	(4.1%)
-	15,660	15,660	47,454.3%	-	-	0.0%	-	62,640	62,640	100.0%	-	-	0.0%
4,662	2,069	(2,594)	(125.4%)	178	(4,485)	(2,524.9%)	34,230	8,275	(25,955)	(313.7%)	7,559	(26,671)	(352.8%)
22,562	27,868	5,306	19.0%	22,490	(72)	(0.3%)	90,339	111,473	21,134	19.0%	90,000	(339)	(0.4%)
2,322	2,503	181	7.2%	1,651	(671)	(40.6%)	7,482	10,013	2,531	25.3%	6,458	(1,024)	(15.9%)
1,876	5,138	3,262	63.5%	(381)	(2,257)	593.0%	21,033	20,553	(480)	(2.3%)	4,765	(16,268)	(341.4%)
77	90	13	14.2%	88	10	11.9%	309	360	51	14.2%	351	42	11.9%
399,339	447,705	48,366	10.8%	366,295	(33,044)	(9.0%)	1,616,248	1,916,819	300,571	15.7%	1,382,998	(233,250)	(16.9%)
Net Performance before													
(121,580)	(87,043)	(34,537)	39.7%	(60,025)	(61,555)	102.5%	(316,788)	(445,439)	128,652	(28.9%)	113,689	(430,476)	(378.6%)

Primary Care Clinics- Dental Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
5,790	5,750	(41)	(0.7%)	7,572	1,781	23.5% Depreciation	23,162	23,000	(162)	(0.7%)	30,287	7,125	23.5%
Overhead Allocations:													
1,454	1,671	217	13.0%	1,098	(356)	(32.5%) Risk Mgt	5,875	6,682	807	12.1%	4,647	(1,228)	(26.4%)
12,679	19,047	6,368	33.4%	23,169	10,490	45.3% Rev Cycle	56,659	76,190	19,531	25.6%	92,708	36,049	38.9%
305	1,021	716	70.1%	354	49	13.8% Internal Audit	1,271	4,085	2,814	68.9%	791	(480)	(60.8%)
2,551	4,110	1,559	37.9%	3,625	1,074	29.6% Home Office Facilities	14,490	16,438	1,948	11.9%	11,804	(2,686)	(22.8%)
7,643	6,462	(1,181)	(18.3%)	5,991	(1,652)	(27.6%) Administration	30,087	25,849	(4,238)	(16.4%)	23,324	(6,763)	(29.0%)
5,989	14,588	8,599	58.9%	8,791	2,802	31.9% Human Resources	42,905	58,353	15,448	26.5%	28,666	(14,239)	(49.7%)
2,323	4,326	2,003	46.3%	2,229	(94)	(4.2%) Legal	6,775	17,304	10,529	60.8%	6,605	(170)	(2.6%)
530	650	120	18.4%	499	(31)	(6.1%) Records	2,120	2,599	479	18.4%	1,824	(296)	(16.2%)
1,090	1,723	633	36.7%	1,052	(38)	(3.6%) Compliance	4,155	6,892	2,737	39.7%	3,589	(566)	(15.8%)
193	645	452	70.1%	-	(193)	0.0% Reimburse	1,468	2,582	1,114	43.1%	-	(1,468)	0.0%
5,779	7,206	1,427	19.8%	10,205	4,426	43.4% IT Operations	24,849	28,825	3,976	13.8%	46,176	21,327	46.2%
2,226	2,627	401	15.3%	1,367	(859)	(62.9%) IT Security	9,681	10,506	825	7.9%	6,840	(2,841)	(41.5%)
33,723	37,034	3,311	8.9%	5,404	(28,319)	(524.0%) IT Applications	115,201	148,135	32,934	22.2%	25,878	(89,323)	(345.2%)
6,725	10,002	3,277	32.8%	7,997	1,272	15.9% Security Services	27,837	40,008	12,171	30.4%	32,053	4,216	13.2%
1,051	839	(212)	(25.3%)	-	(1,051)	0.0% Supply Chain	3,854	3,355	(499)	(14.9%)	-	(3,854)	0.0%
3,132	5,180	2,048	39.5%	4,546	1,414	31.1% Finance	14,243	20,719	6,476	31.3%	18,345	4,102	22.4%
1,779	2,642	863	32.7%	830	(949)	(114.5%) Public Relations	6,558	10,570	4,012	38.0%	3,320	(3,238)	(97.5%)
1,889	740	(1,149)	(155.2%)	1,318	(571)	(43.3%) Information Technology	7,325	2,960	(4,365)	(147.4%)	4,872	(2,453)	(50.4%)
1,109	1,254	145	11.6%	1,043	(66)	(6.3%) Corporate Quality	4,765	5,018	253	5.0%	4,257	(508)	(11.9%)
2,282	1,013	(1,269)	(125.2%)	1,590	(692)	(43.5%) Project MGMT Office	7,090	4,053	(3,037)	(74.9%)	6,586	(504)	(7.7%)
1,964	1,582	(382)	(24.1%)	-	(1,964)	0.0% HIM	9,398	6,330	(3,068)	(48.5%)	-	(9,398)	0.0%
2,737	3,356	619	18.4%	-	(2,737)	0.0% Coding	11,987	13,425	1,438	10.7%	-	(11,987)	0.0%
3,978	6,462	2,484	38.4%	-	(3,978)	0.0% IT Service Center	16,421	25,849	9,428	36.5%	-	(16,421)	0.0%
103,131	134,182	31,051	23.1%	81,106	(22,025)	(27.2%) Total Overhead Allocations	425,014	536,727	111,713	20.8%	322,283	(102,731)	(31.9%)
508,261	587,636	79,376	13.5%	454,973	(53,288)	(11.7%) Total Expenses	2,064,424	2,476,546	412,122	16.6%	1,735,568	(328,856)	(18.9%)
\$ (230,501)	\$ (226,974)	\$ (3,527)	1.6%	\$ (148,703)	\$ (81,799)	55.0% Net Margin	\$ (764,963)	\$ (1,005,166)	\$ 240,203	(23.9%)	\$ (238,881)	\$ (526,083)	220.2%
(51,467)	37,130	88,597	238.6%	-	51,467	0.0% Capital	-	148,522	148,522	100.0%	-	-	0.0%
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0% General Fund Support/ Transfer In	\$ 585,929	\$ 725,000	\$ 139,071	19.2%	\$ -	\$ (585,929)	0.0%

Primary Care Clinics- Behavioral Health Statement of Revenues and Expenses by Location

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

	Portable Behavioral Health	West Palm Beach Behavioral Health	Lantana Behavioral Health	Delray Behavioral Health	Belle Glade Behavioral Health	Lewis Center Behavioral Health	West Boca Behavioral Health	Mangonia Behavioral Health	Jupiter Behavioral Health	Total
Gross Patient Revenue	-	11	-	80	41	2,613	-	380,415	-	383,161
Contractual Allowances	-	441	-	-	2,145	102,369	-	60,982	-	165,937
Charity Care	-	9	-	40	69	5,833	-	65,925	19	71,895
Bad Debt	-	362	150	58	611	53,326	20	24,473	64	79,064
Total Contractual Allowances and Bad Debt	-	812	150	99	2,825	161,528	20	151,380	83	316,896
Other Patient Revenue	-	-	-	-	-	-	-	4,617	-	4,617
Net Patient Revenue	-	(801)	(150)	(18)	(2,784)	(158,914)	(20)	233,653	(83)	70,882
Collection %	-	-7325.05%	0.00%	0.00%	-6722.07%	-6081.41%	0.00%	61.42%	0.00%	18.50%
Grant Funds	-	-	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Total Other Revenues	-	-	-	-	-	-	-	-	-	-
Total Revenues	-	(801)	(150)	(18)	(2,784)	(158,914)	(20)	233,653	(83)	70,882
<i>Direct Operational Expenses:</i>										
Salaries and Wages	-	-	-	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-	-	-	-	-
Medical Supplies	-	-	-	-	-	-	-	-	-	-
Other Supplies	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-
Lease & Rental	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-
Other Expense	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Total Operational Expenses	-	-	-	-	-	-	-	-	-	-
Net Performance before Depreciation & Overhead Allocations	-	(801)	(150)	(18)	(2,784)	(158,914)	(20)	233,653	(83)	70,882
Depreciation	-	-	-	-	-	-	-	-	-	-
<i>Overhead Allocations:</i>										
Risk Mgt	-	-	-	-	-	-	-	-	-	-
Rev Cycle	-	-	-	-	-	-	-	-	-	-
Internal Audit	-	-	-	-	-	-	-	-	-	-
Home Office Facilities	-	-	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-	-	-	-
Records	-	-	-	-	-	-	-	-	-	-
Compliance	-	-	-	-	-	-	-	-	-	-
Comm Engage Plan	-	-	-	-	-	-	-	-	-	-
IT Operations	-	-	-	-	-	-	-	-	-	-
IT Security	-	-	-	-	-	-	-	-	-	-
IT Applications	-	-	-	-	-	-	-	-	-	-
Security Services	-	-	-	-	-	-	-	-	-	-
IT EPIC	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-
Public Relations	-	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-	-
Corporate Quality	-	-	-	-	-	-	-	-	-	-
Project MGMT Office	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	-	-	-	-	-	-	-	-	-	-
Total Expenses	-	-	-	-	-	-	-	-	-	-
Net Margin	\$ -	\$ (801)	\$ (150)	\$ (18)	\$ (2,784)	\$ (158,914)	\$ (20)	233,653	\$ (83)	70,882
Capital	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ -	-	-	-	-	-	-	-	-	-

Primary Care Clinics- Behavioral Health Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
102,791	-	102,791	0.0%	-	102,791	0.0%	Gross Patient Revenue	383,161	-	383,161	0.0%	-	383,161	0.0%
40,649	-	(40,649)	0.0%	-	(40,649)	0.0%	Contractual Allowances	165,937	-	(165,937)	0.0%	-	(165,937)	0.0%
17,924	-	(17,924)	0.0%	-	(17,924)	0.0%	Charity Care	71,895	-	(71,895)	0.0%	-	(71,895)	0.0%
28,883	-	(28,883)	0.0%	-	(28,883)	0.0%	Bad Debt	79,064	-	(79,064)	0.0%	-	(79,064)	0.0%
87,456	-	(87,456)	0.0%	-	(87,456)	0.0%	Total Contractuals and Bad Debts	316,896	-	(316,896)	0.0%	-	(316,896)	0.0%
1,154	-	1,154	0.0%	-	1,154	0.0%	Other Patient Revenue	4,617	-	4,617	0.0%	-	4,617	0.0%
16,490	-	16,490	0.0%	-	16,490	0.0%	Net Patient Revenue	70,882	-	70,882	0.0%	-	70,882	0.0%
16.04%	0.00%			0.00%			Collection %	18.50%	0.00%			0.00%		
-	-	-	0.0%	-	-	0.0%	Grant Funds	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Other Financial Assistance	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Other Revenue	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Total Other Revenues	-	-	-	0.0%	-	-	0.0%
16,490	-	16,490	0.0%	-	16,490	0.0%	Total Revenues	70,882	-	70,882	0.0%	-	70,882	0.0%
-	-	-	0.0%	-	-	0.0%	Salaries and Wages	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Benefits	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Purchased Services	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Medical Supplies	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Other Supplies	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Repairs & Maintenance	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Lease & Rental	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Other Expense	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Insurance	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Total Operational Expenses	-	-	-	0.0%	-	-	0.0%
16,490	-	16,490	0.0%	-	16,490	0.0%	Net Performance before Depreciation & Overhead Allocations	70,882	-	70,882	0.0%	-	70,882	0.0%

Primary Care Clinics- Behavioral Health Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2023

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	0.0%	-	-	0.0%	Depreciation	-	-	-	0.0%	-	-	0.0%
							Overhead Allocations:							
-	-	-	0.0%	-	-	0.0%	Risk Mgt	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Rev Cycle	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Internal Audit	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Home Office Facilities	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Administration	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Human Resources	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Legal	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Records	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Compliance	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Comm Engage Plan	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	IT Operations	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	IT Security	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	IT Applications	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Security Services	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	IT EPIC	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Finance	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Public Relations	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Information Technology	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Corporate Quality	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Project MGMT Office	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Managed Care Contract	-	-	-	0.0%	-	-	0.0%
-	-	-		-				-	-	-		-		
-	-	-	0.0%	-	-	0.0%	Total Overhead Allocations	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Total Expenses	-	-	-	0.0%	-	-	0.0%
\$ 16,490	\$ -	\$ 16,490	0.0%	\$ -	\$ 16,490	0.0%	Net Margin	\$ 70,882	\$ -	\$ 70,882	0.0%	\$ -	\$ 70,882	0.0%
-	-	-	0.0%	-	-	0.0%	Capital	-	-	-	0.0%	-	-	0.0%
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	General Fund Support/ Transfer In	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%



District Clinic Holdings, Inc.

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
Clinic Visits - Adults and Pediatrics																
West Palm Beach	1,597	1,182	1,355	1,573									5,707	5,719	(0.2%)	4,987
Delray	832	663	857	741									3,093	2,054	50.6%	2,054
Lantana	2,017	1,613	1,604	1,778									7,012	6,233	12.5%	6,233
Belle Glade & Women's Health Care	920	775	839	905									3,439	2,637	30.4%	2,637
Lewis Center	57	22	44	11									134	1,672	(92.0%)	1,672
Lake Worth & Women's Health Care	1,408	1,009	1,126	1,116									4,659	4,687	(0.6%)	4,687
Jupiter	518	438	544	461									1,961	1,789	9.6%	1,789
West Boca & Women's Health Care	350	311	359	357									1,377	1,485	(7.3%)	1,485
St Ann Place	-	-	-	-									-	195	(100.0%)	140
Clb Mob 1 Warrior	-	-	-	-									-	72	(100.0%)	3,183
Clb Mob 2 Scout	-	-	-	-									-	-	#DIV/0!	2,112
Clb Mob 3 Hero	51	49	61	65									226	200	13.0%	4,931
Mangonia Park	923	844	956	862									3,585	793	352.1%	793
Total Clinic Visits	8,673	6,906	7,745	7,869	-	-	-	-	-	-	-	-	31,193	27,536	13.3%	36,703
Dental Visits																
West Palm Beach	1,101	824	977	1,209									4,111	3,105	32.4%	3,105
Lantana	769	529	653	753									2,704	3,405	(20.6%)	3,405
Delray	536	420	540	521									2,017	1,618	24.7%	1,618
Belle Glade	369	270	344	282									1,265	1,366	(7.4%)	1,366
Lake Worth	-	-	-	-									-	-	#DIV/0!	-
West Boca	-	-	-	-									-	-	#DIV/0!	-
Total Dental Visits	2,775	2,043	2,514	2,765	-	-	-	-	-	-	-	-	10,097	9,494	6.4%	9,494
Total Medical and Dental Visits	11,448	8,949	10,259	10,634	-	-	-	-	-	-	-	-	41,290	37,030	11.5%	46,197
Mental Health Counselors (non-billable)																
West Palm Beach	169	112	177	45									503	429	17.2%	429
Delray	158	127	140	141									566	454	24.7%	454
Lantana	80	131	192	158									561	460	22.0%	460
Belle Glade	148	58	16	-									222	319	(30.4%)	319
Mangonia Park	860	784	869	902									3,415	1,560	118.9%	1,560
Lewis Center	-	-	-	-									-	40	(100.0%)	3,405
Lake Worth	174	137	172	227									710	645	10.1%	645
Jupiter	-	-	37	44									81	-	#DIV/0!	-
West Boca	-	-	-	-									-	-	#DIV/0!	-
Mobile Van	-	-	-	-									-	-	#DIV/0!	-
Total Mental Health Screenings	1,589	1,349	1,603	1,517	-	-	-	-	-	-	-	-	6,058	3,907	55.1%	7,272
GRAND TOTAL	13,037	10,298	11,862	12,151	-	-	-	-	-	-	-	-	47,348			53,469



SUPPLEMENTAL INFORMATION

MEDICAID MATCH FUND

Medicaid Match Statement of Revenues and Expenditures by Month

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Year to Date
Patient Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PBC Interlocal	491,667	491,667	491,667	491,667	-	-	-	-	-	-	-	-	1,966,667
Other revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	491,667	491,667	491,667	491,667	-	-	-	-	-	-	-	-	1,966,667
<i>Direct Operational Expenses:</i>													
Salaries and Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted Physician Expense	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Drugs	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-
Lease & Rental	-	-	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Expense	1,388,093	1,388,093	1,388,093	1,388,093	-	-	-	-	-	-	-	-	5,552,372
Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operational Expenses	1,388,093	1,388,093	1,388,093	1,388,093	-	-	-	-	-	-	-	-	5,552,372
Net Performance before Overhead Allocations	(896,426)	(896,426)	(896,426)	(896,426)	-	-	-	-	-	-	-	-	(3,585,705)
<i>Overhead Allocations:</i>													
Risk Mgt	-	-	-	-	-	-	-	-	-	-	-	-	-
Rev Cycle	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Audit**	-	-	-	-	-	-	-	-	-	-	-	-	-
Legislative Affairs	-	-	-	-	-	-	-	-	-	-	-	-	-
Administration**	-	-	-	-	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-	-	-	-	-	-	-
Records	-	-	-	-	-	-	-	-	-	-	-	-	-
Compliance**	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-	-	-	-
Communications	-	-	-	-	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	1,388,093	1,388,093	1,388,093	1,388,093	-	-	-	-	-	-	-	-	5,552,372
Net Margin	(896,426)	(896,426)	(896,426)	(896,426)	-	-	-	-	-	-	-	-	(3,585,705)
Total Transfers In	\$ 896,426	\$ 896,426	\$ 896,426	\$ 896,426	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,585,705

HEALTH CARE DISTRICT BOARD

April 26, 2023

1. Description: Standing Committee Designations, Appointments and Re-Appointments

2. Summary:

This agenda item presents the Board with a recommendation to appoint and re-appoint committee members to the Quality, Patient Safety and Compliance standing committee and Finance and Audit standing committee and designate the Chair of each standing committee.

3. Substantive Analysis:

The Bylaws of the Health Care District of Palm Beach County states that the Board shall appoint standing committee members to a four (4) year term with the standing committee membership limited to two (2) full terms. This agenda item includes the recommendation to appoint and re-appoint the following members and designate the respective Chair for each such standing committee as follows:

Finance and Audit Committee Designation:

- **Chair, Mr. Patrick Rooney, Jr.** Mr. Rooney is a current District Board member.

Finance and Audit Committee Re-Appointment:

- **Joseph Gibbons**, current committee member re-appointed to a second four (4) year term.

Quality, Patient Safety and Compliance Committee Designation:

- **Chair, Ms. Tracy Caruso.** Ms. Caruso is a current District Board member.

Quality, Patient Safety and Compliance Committee Appointment:

- **Dr. Jyothi Gunta.** Dr. Gunta is a current District Board member.

Quality, Patient Safety and Compliance Committee Re-Appointment:

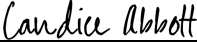
- **Kimberly Schulz**, current committee member re-appointed to a second four (4) year term.

HEALTH CARE DISTRICT BOARD**April 26, 2023****4. Fiscal Analysis & Economic Impact Statement:**

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F63702605241bott
 Candice Abbott
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name


N/A


 Date

6. Recommendation:

Staff recommends the Board approve the standing committee designations, appointments, and re-appointments.

Approved for Legal sufficiency:

DocuSigned by:

 0CF6F70B67061824Icaza
 Bernabe Icaza
 VP & General Counsel

DocuSigned by:

 77AB3383A17715Davis
 Darcy Davis
 Chief Executive Officer

HEALTH CARE DISTRICT BOARD**April 26, 2023****1. Description: Lakeside Health Advisory Board Re-Appointment****2. Summary:**

This agenda item presents the District's Board with a recommendation to re-appoint a member of the Lakeside Health Advisory Board.

3. Substantive Analysis:

The Bylaws of the Health Care District of Palm Beach County state that the District's Board shall appoint board members to the Lakeside Health Advisory Board as set forth in its bylaws. The Bylaws of Lakeside Health Advisory Board state that the District Board shall appoint and reappoint qualified individuals to no more than two (2) consecutive four (4) year terms. This agenda item includes the recommendation to reappoint the following individual to the Lakeside Health Advisory Board:

Re-Appointment:

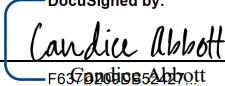
- **Ms. Carolyn Jones**, is a current Lakeside Health Advisory Board member (2019-present).

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 Candice Abbott
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A
 Committee Name

N/A
 Date

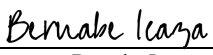
HEALTH CARE DISTRICT BOARD

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6. Recommendation:

Staff recommends the Board approve the re-appointment of Ms. Carolyn Jones to the Lakeside Health Advisory Board.

Approved for Legal sufficiency:

DocuSigned by:


0CF6F7D667D64C
Bernabe Icaza
VP & General Counsel

DocuSigned by:


77A3B6688A447
Darcy Davis
Chief Executive Officer

HEALTH CARE DISTRICT BOARD

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1. **Description: Recent Regulatory Updates and Industry Enforcement Activity (January – March 2023)**

2. **Summary:**

This report provides recent health care regulatory updates and industry enforcement activity which may impact the Health Care District of Palm Beach County (“HCD”). An overall summary and supplemental details are shared as informational, with HCD’s Board covering January – March 2023. HCD Compliance, Privacy, and Ethics (“CPE”) consistently reviews regulatory updates and industry enforcement activity to keep abreast of the changes and potential impacts to HCD, communicate information to necessary parties, and help shape CPE’s Work Plan. Information is searched, tracked, reviewed, analyzed, monitored, and posted to our regulatory dashboard. CPE determines the information necessary to communicate to HCD staff, physicians, and leadership, as well as if additional action (e.g., audit, policy, training) is necessary. Updates are presented to HCD’s Board by the HCD VP/Chief Compliance, Privacy, & Risk Officer, on a quarterly basis.

3. **Substantive Analysis:**

Recent Trends in the Regulatory and Enforcement arena include, but are not limited to: President Biden announced the scheduled end of the COVID-19 public health emergency (“PHE”): May 11, 2023. The Department of Health and Human Services has started the process of unwinding and allowing providers sufficient time to adjust practices and policies to adjust, though certain flexibilities, such as those for telemedicine and hospitals at home, will remain in effect. The PHE has been in effect since January 2020 and allowed the federal government to alter many requirements related to federal health care programs, including Medicare and Medicaid. This includes the implementation of the CARES Act, many relief programs, free COVID-19 vaccinations, the passage of Emergency Use Authorizations for emergency treatment, etc. The end of the PHE will also end the Medicaid continuous coverage requirements. In Florida, this will result in redeterminations of Medicaid coverage, which will likely result in many individuals losing Medicaid coverage as of April 1, 2023. Cybersecurity and related privacy data breaches continue to rise, as hackers and bad actors continue to proliferate, heavily impacting the health care system and millions of patients across the country. President Biden announced national cybersecurity strategy. Additionally, the Federal Trade Commission has raised privacy concerns about the use of pixel tracking technology. Currently, there have been over 30 lawsuits filed against health systems for utilizing such technology, which allegedly shared information with Facebook. The Opioid epidemic continues to be a focus area, with criminal cases against physicians and other practitioners, as well as settlements with pharmaceutical companies. There has been an increase in False Claims Act cases, where the Department of Justice reported recoveries exceeding \$2.2 Billion in 2022 (over \$1.7B involved the health care industry). Of note, the DOJ reported trends in pandemic fraud, Medicaid and managed care fraud and abuse, medically unnecessary and substandard care, unlawful kickbacks, and Cybersecurity. There were 351 settlements/judgements made and 651 whistleblower cases filed. The Office of Inspector General has also seen a trend in Civil Monetary Penalty Law violations in health care. There has been an increase in health care workers facing criminal charges for patient deaths in various circumstances, including administrators, nurses, and

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emergency medical service providers. Finally, in the State of Florida, there are several new laws signed, and several potential new/changed laws in development as the state Legislature is in Session for 2023.

Regulatory Updates

1. Florida New Laws Signed and in Effect
2. Florida Legislature in Session for 2023, Begins Developing Potential Laws for 2023 and Beyond
3. Governor DeSantis Signs Florida Tort Reform Law
4. President Biden Announces National Cybersecurity Strategy
5. Significant Changes to Incident Reporting Upcoming Under Cyber Incident Reporting for Critical Infrastructure Act (“CIRCA”)
6. The Federal Trade Commission (“FTC”) Issues Deep Dive on Pixel Tracking Technology
7. The Centers for Medicare and Medicaid Services (“CMS”) Announces Over 500 Warnings for Price Transparency
8. The Food and Drug Administration (“FDA”) Approves Narcan for Over-the-Counter Sales
9. The Joint Commission (“TJC”) Issues Best Practices for Suicide Screening
10. The National Labor Relations Board (“NLRB”) Issues Decision on Severance Agreements and Non-Disparagement/Confidentiality Clauses
11. The Department of Justice (“DOJ”) Announced False Claims Act (“FCA”) Recoveries Exceeded \$2 Billion in FY2022
12. The Drug Enforcement Agency (“DEA”) Proposes New Rules for Telehealth Prescribing
13. The DOJ Withdraws Three Outside Antitrust Policy Statements
14. Supreme Court Issues Decision on Highly Compensated Employees Under the Fair Labor Standards Act (“FLSA”)
15. The White House, President Biden Announce Intention to End the COVID-19 Public Health Emergency (“PHE”) on May 11, 2023
16. CMS Aiming to Reduce Inappropriate Use of Antipsychotic Medications in Nursing Homes and Increase Transparency
17. The FTC Proposes Rule to Ban Non-Compete Clauses

Industry Updates and Enforcement Activity

1. Florida Attorney General Issues Request for Records Related to Disney Reedy Creed Improvement District Pursuant to Sunshine Law
2. Over 30 Hospitals Face Lawsuits for Website Pixel Tracking Technology, Allegedly Sent Patient Information to Meta/Facebook
3. Independent Living Systems Data Breach Impacts 4.2 Million Individuals
4. ZOLL Medical Corporation Data Breach Affects Over One Million Individuals
5. Lakeland Regional Medical Center to Pay \$4 Million for Inappropriate Donations to a Local Government to Improperly Fund the State Portions of Medicaid Payments
6. Florida (Broward County) Nursing Home Administrator Acquitted of Charges After Patient Deaths
7. Tennessee Nurse Practitioner Sentenced, Faces Over 380 Years in Prison, for Opioid Distribution
8. Two Texas Nurses Sentenced to Prison for Paying Illegal Kickbacks
9. United States Intervenes in Lawsuit Against Rite Aid Alleging Controlled Substances Act and False Claims Act (“FCA”) Violations
10. Ophthalmology Group to Pay \$2.9 Million to Resolve FCA and Anti-Kickback Statute (“AKS”) Allegations
11. Michigan Man Sentenced to 7 Years in Prison for Illegal Opioid Distribution

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12. Doctor Sentenced to Over 12 Years in Prison for Illegally Distributing Opioids
13. Tennessee Nurse Charged with Illegally Treating Patients for 15 Years
14. University of Iowa Agrees to Settle Allegations that Residents Improperly Interpreted X-ray Results
15. Regal Medical Center Group Suffers Ransomware Attack that Affected Over 3.3 Million Individuals
16. Logan Health Agrees to Pay \$4.3 Million to Settle Data Breach that Impacted over 200,000 Individuals
17. The DOJ and FTC Announced GoodRx Agreed Pay \$1.5 Million for Sharing Protected Health Information (“PHI”) for Advertising
18. HHS Office for Civil Rights (“OCR”) Settles HIPAA Investigation for \$1.25 Million and Entered into a Corrective Action Plan with Arizona Hospital System Following Cybersecurity Hacking that Affected Over 2.8 Million Individuals
19. University of Pittsburgh Medical Center and Physician Agree to Pay \$8.5 Million to Resolve FCA Allegations
20. Florida Cardiology and 10 Physicians to Pay \$2 Million to Resolve FCA Allegations
21. Ascension Sacred Heart Self-Discloses Civil Monetary Penalty Law (“CMPL”) Violations
22. Center for Vascular Medicine Self-Discloses Violations of the CMPL
23. Florida Cancer Specialists Self-Disclose Violations of the CMPL
24. Radiology Group to Pay Over \$60,000 for Providing Free Scheduling Services, Violating CMPL, According to the Office of Inspector General (“OIG”)
25. Notal Vision Self-Discloses CMPL Violations, to Pay \$100,000, per OIG
26. Queens Pharmacist Pleads Guilty, faces 20 Years in Prison for Distributing Opioids and Filing Fraudulent Tax Return
27. Hospital Settles with the OIG Over Alleged Emergency Medical Treatment and Labor Act (“EMTALA”) Violations
28. Operation Nightingale (HHS-OIG and Law Enforcement) Made Arrests for Fraudulent Nursing Degree Diplomas
29. Two Emergency Medical Services (“EMS”) Workers Charged with First-Degree Murder After Patient Death
30. North Memorial Health to Pay \$180,000 to Settle Equal Employment Opportunity Commission (“EEOC”) Disability Discrimination Suit
31. Community Psychiatry Management Data Breach Compromises Nearly 200,000 Patients’ Data
32. BayCare Clinic Discloses Data Breach Due to Pixel Tracking Technology that Affected Nearly 135,000 Individuals
33. Jefferson County Health Center Suffers Data Breach that Affected Over 115,000 Individuals
34. Georgia Physician Agrees to Pay \$1.85 to Resolve FCA Allegations
35. Physician Discloses Violations to OIG for Claims Submitted by Individuals not Enrolled

REGULATORY AND LEGAL UPDATES

1. Florida New Laws Signed and in Effect (03/2023):

- **HB 837-** The bill changes how damages are factored in Florida, changing from a pure comparative negligence state to a modified comparative negligence state. This means that if a plaintiff is more than 50 percent at fault for injuries sustained, they will not be able to recover damages. Note this provision does not apply to medical negligence claims. The law shortens the Statute of Limitations for general negligence cases to two years. It alters the standard for bad-faith insurance claims and changes how damages in personal injury or wrongful death suits are to be calculated.

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- **CS/SB 292 Newborn Screenings-** The bill now requires a hospital or other state-licensed birthing facility to test a newborn for congenital cytomegalovirus (“CMV”) if the newborn has failed his or her hearing screening, before the newborn is 21 days old or before discharge, whichever occurs earlier. For home births and births in a licensed birth center, if a newborn fails a hearing test, the bill requires that the newborn’s primary health care provider must refer the newborn to be tested for CMV and changes the timeframe in which a referral for appointment for a newborn hearing screening must occur, to within seven days after delivery, rather than 30 days. Additionally, the bill requires that the results of any newborn screening test to be reported to the Department of Health (“DOH”) within seven days of receipt of the results. This law became effective January 1, 2023.
 - **CS/HB 7049 Legal Notices-** Revises requirements for newspapers publishing legal notices; removes option for publication on newspaper's website; provides for publication of legal notices on publicly accessible websites; authorizes governmental agency to publish legal notices on publicly accessible website; authorizes governmental agency with certain percentage of its population located within county meeting population threshold to use publicly accessible website; requires governmental agency to provide specified notice to residents & property owners relating to alternative methods of receiving notices; provides requirement for public bid advertisements made by governmental agencies on publicly accessible websites. This became effective January 1, 2023.
 - **CS/HB/HB 7001/7003 Lobbying-** Amends the period of time that certain officials have to wait before lobbying after leaving government positions. Previously, these officials had to wait two years, but will not have to wait six years. It applies to judges, lawmakers, state agency heads, and other applicable government officials.
 - **CS/HB 7027 The Judicial Branch-** Created a sixth appellate district; revising the headquarters of the Second Appellate District; revising the number of judges of each district court of appeal.
 - Announced an 8.4% decrease in **Workers’ Compensation** insurance rates for 2023.
2. **Florida Legislature in Session for 2023, Begins Developing Potential Laws for 2023 and Beyond (03/2023)** The Florida Legislature is in session, as it initially convened on March 7, 2023 and will adjourn on May 5, 2023. *Some of the current bills that are proposed that may impact the Health Care District if signed into law include:*
- **CS/HB 7 Pregnancy and Parenting Supporting-** Prohibits use of state funds for person to travel to another state to receive services to support abortion; requires DOH to report to Governor and Legislature information relating to Florida Pregnancy Care Network, Inc.; prohibits physician from knowingly performing or inducing termination of pregnancy after specified period of time; provides exceptions; requires physician to perform or induce termination of pregnancy or to dispense abortion-inducing drugs in person; removes provisions relating to termination of pregnancies during viability; prohibits provider from using telehealth to provide abortion; provides appropriations.
 - **CS/HB 35 Psychology Interjurisdictional Compact-** Creates Psychology Interjurisdictional Compact; provides for recognition of psychologist licenses in compact states; authorizes compact state to require licensure; requires compact states to meet criteria to participate in compact; establishes Psychology Interjurisdictional Compact Commission (“PICC”); provides membership, duties, and powers; provides for state enforcement of compact; provides for termination of compact membership; requires Board of Psychology to appoint individual to serve as state's commissioner on PICC; designates state commissioner and other members or employees of commission as state agents for purpose of applying sovereign immunity and waivers of sovereign immunity.
 - **CS/HB 39 Emergency Opioid Antagonists-** Requires each FCS institution and state university to have supply of emergency opioid antagonists in certain residence halls or dormitory residences;

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provides requirements for placement and use of emergency opioid antagonists; encourages certain partnerships to cover specified costs; and provides specified immunity from liability.

- **SB 46 Health Insurance Cost Sharing-** Requiring specified individual health insurers and their pharmacy benefit managers to apply payments by or on behalf of insureds toward the total contributions of the insureds' cost-sharing requirements; requiring specified contracts to require pharmacy benefit managers to apply payments by or on behalf of insureds toward the insureds' total contributions to cost-sharing requirements; requiring specified group health insurers and their pharmacy benefit managers to apply payments by or on behalf of insureds toward the total contributions of the insureds' cost-sharing requirements; requiring specified contracts to require pharmacy benefit managers to apply payments by or on behalf of insureds toward the insureds' total contributions to cost-sharing requirements, etc.
- **HB 51 Prohibited Discrimination Based on Hairstyle in the Education System-** Defines "protected hairstyle"; prohibits discrimination based on protected hairstyle in Florida K-20 public education system. It provides that term "race" includes protected hairstyles for purposes of United States Code within public and private education system.
- **SB 56 Psychology Interjurisdictional Compact:** Enacting the Psychology Interjurisdictional Compact; providing for recognition of psychologist licenses in compact states; providing that, while authority over a psychologist's license remains with the home state, receiving states and distant states may define the scope of and act on a psychologist's authority to practice in the receiving or distant state, as applicable, under the compact; requiring the DOH to report certain investigative information to the coordinated licensure information system, etc.

3. Governor DeSantis Signs Florida Tort Reform Law (03/2023)

- On March 23, 2023 Governor Ron DeSantis signed House Bill 837 ("HB837") into law, which makes substantial changes to tort law in Florida. In pertinent part, the bill changes how damages are factored in Florida, changing from a pure comparative negligence state to a modified comparative negligence state. This means that if a plaintiff is more than 50 percent at fault for injuries sustained, they will not be able to recover damages. Note this provision does not apply to medical negligence claims. The law shortens the Statute of Limitations for general negligence cases to two years. It alters the standard for bad-faith insurance claims and changes how damages in personal injury or wrongful death suits are to be calculated. Finally, the new law requires certain disclosures with respect to claims for medical expenses for treatment rendered under letters of protection.

4. President Biden Announces National Cybersecurity Strategy (03/2023)

- On March 2nd, 2023, President Joe Biden and the White House announced a new National Cybersecurity Strategy that focuses on defending cybersecurity by moving the burden away from small business, local governments, and individuals, while moving the burden to organizations that are better suited and more capable to reduce risks nationwide. The plan announced 5 keys tenets:
 - Defend Critical Infrastructure by expanding the use of minimum cybersecurity requirements in critical sectors to ensure national security and public safety, while also amending regulations to reduce the burden of compliance. Additionally, there will be a focus on public-private collaboration to quickly defend critical infrastructure and essential services. This will include updates to the federal incident response policy.
 - Disrupt and Dismantle Threat Actors by employing the federal government's tools to disrupt potential bad actors, collaborating with the private sector in disruption activities, and addressing ransomware through federal approach and in conjunction with international allies.

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- Shape Market Forces to Drive Security and resiliency by placing responsibility with those who are best positioned to reduce risk. This will be done by promoting privacy and security of personal data, shifting liability for software products and services to promote safer and secure development practices, and ensuring that federal grant programs invest in new infrastructure that are secure.
 - Invest in a Resilient future by strategic investments and collaborative actions. This will be done by reducing technical vulnerabilities of the internet and across the web, prioritizing cybersecurity research and development for future technologies, and developing an increased and stronger cyber workforce.
 - Force International Partnerships to Pursue Shared Goals by engaging in international coalitions and partnerships to counter digital threats, increasing the ability of partners to defend against cyber threats, and working with allies to ensure a secure and reliable supply chains for information and communications technology.
- 5. Significant Changes to Incident Reporting Upcoming Under Cyber Incident Reporting for Critical Infrastructure Act (“CIRCA”) (03/2023)**
- Following a ransomware attack on the Colonial Pipeline, President Joe Biden signed the Cyber Incident Reporting for Critical Infrastructure Act (“CIRCA”) of 2022. The purpose of the Act is to increase sharing of essential information that is now required to be reported, including significant cyber incidents and ransom payments by some organizations. Covered organizations will be required to report cyber incidents and report ransomware payments to CISA on an expedited timeline. Note ransomware payments are now banned in Florida. CISA is currently holding sessions to listen to stakeholders on ways to implement the program. Additional requirements include reporting cyber incidents within 72 hours of an entity having a reasonable belief that an incident occurred and reporting the incident to CISA within 24 hours. Additional federal government task forces will be formed to assist with sharing knowledge and providing guidance to entities, as well as combating groups that engage in ransomware attacks.
- 6. The Federal Trade Commission (“FTC”) Issues Deep Dive on Pixel Tracking Technology (03/2023)**
- The FTC recently issued a document that outlines the hidden impacts of pixel tracking technology. The document outlines pixel tracking and concerns related to the technology. It states “Tracking pixels can be hidden from sight and can track all sorts of personal data such as how a user interacts with a web page, including specific items a user has purchased or information users have typed with a form on the site. Business often want to use them to track consumer behavior (pageviews, clicks, interactions with ads) and target ads to users who may be more likely to engage or purchase something based on that prior online behavior.” Some of the concerns specifically included by the FTC are the widespread usage of invisible pixels with no way for consumers to avoid them, the lack of clarity surrounding data collection and its use, and that personal information may not be effectively removed. The usage of this technology will continue to be an area of focus moving forward, evidenced by the recent GoodRx settlement for \$1.5 million (*see GoodRx details below*).
- 7. The Centers for Medicare and Medicaid Services (“CMS”) Announces Over 500 Warnings for Price Transparency (03/2023)**
- CMS leaders recently indicated that it has issued over 500 warnings to hospitals for failing to meet the price transparency requirements. This has included 230 requests for Corrective Action Plans. Previously, CMS had sent warning notices to hospitals regarding lack of compliance with Price

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Transparency requirements. Not long after, the first fines related to lack of compliance with the Price Transparency requirements implemented on January 1, 2021. CMS issued the first fines related to price transparency to Northside Hospital, which ended up combining to total over \$1 million. It should be noted that the conduct of the Northside Hospitals was particularly egregious.

8. The U.S. Food and Drug Administration (“FDA”) Approves Narcan for Over-the-Counter Sales (03/2023)

- On March 29, 2023, the FDA approved Narcan 4 milligram nasal spray for over-the-counter, nonprescription use. This is the first naloxone related product that has been approved for use without a prescription. As you are all aware, naloxone is used to quickly and effectively reverse the effects of an opioid overdose. With the FDA’s action, naloxone will now be able to sold at grocery stores, online, gas stations, etc. A timeline for the implementation is not yet available, though the FDA has indicated that it will work with various stakeholders to ensure a smooth transition. Note the FDA emphasizes that only the 4-milligram dose will be available for purchase over-the-counter, while other dosages will require a prescription.

9. The Joint Commission Issues (“TJC”) Best Practices for Suicide Screening (03/2023)

- [The Joint Commission issued](#) a quick safety advisory using validated tools for suicide risk screening for patients. Brief validated screening tools are an effective way for clinicians to identify individuals at risk for suicide who may require further assessment and steps to prevent attempted suicide. It notes that an evidence-based assessment process or tool in conjunction with clinical evaluation is effective in determining overall risk for suicide. The best practices include ensuring that the validated suicide screening tool the organization utilizes has clear instructions for use and is implemented and completed as directed by the creator of the tools, conducting training and competency assessments to ensure clinical staff who conduct the screenings understand how to properly utilize the tool, follow the intent of the tool, and know the actions to take based on the results and providing training that includes how the tool is utilized as part of the overall suicide risk assessment and mitigation processes.

10. The National Labor Relations Board (“NLRB”) Issues Decision on Severance Agreements and Non-Disparagement/Confidentiality Clauses (03/2023)

- The NLRB issued a decision in McLaren Macomb. The decision overturns precedent established in two previous cases, Baylor University Medical and IGT d/b/a International Game Technology. The issue was whether the employer violated Section 8(a)(a) of the National Labor Relations Act (“NLRA”) by offering severance agreements to numerous bargaining unit employees that the employer had permanently furloughed. The agreement prohibited the (former) employees from making disparaging statements that would harm the image of the employer while also limiting the (former) employees from disclosing the terms of the agreement. The NLRB held that employers may not offer employees severance agreements that require employees to broadly waive their rights under the NLRA. The decision involved severance agreements offered to furloughed employees that prohibited them from making statements that could disparage the employer and from disclosing the terms of the agreement itself.

11. The DOJ Announced FCA Recoveries Exceeded \$2 Billion in FY2022 (02/2023)

- The DOJ announced that FCA recoveries were over \$2.2 billion for the fiscal year ending September 30, 2022. The government participated in 351 settlements and judgments, which is the second highest amount of settlements and judgments in a single year. Since 1986, the government has now

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recovered over \$72 billion. Of the total amount recovered during the fiscal year, over \$1.7 billion involved the health care industry, to include medical device manufacturers, durable medical equipment, hospitals, pharmacies, and physicians. Recoveries indicate the DOJ was successful in pursuing priority enforcement actions, such as pandemic fraud and violations of cybersecurity requirements. Of note, 652 whistleblower suits were filed. Areas of focus included:

- **Fraud and Abuse in the Medicaid Program:** This includes a settlement from Mallinckrodt, previously Questorcor Pharmaceuticals, which paid \$260 million to resolve allegations related to the company knowingly underpaying rebates to the Medicaid program and using a foundation to pay illegal kickbacks in the form of copayment subsidies.
- **Unnecessary Services and Substandard Care:** The department also focused on providers furnishing medically unnecessary services, which wastes taxpayer dollars and exposes patients to potential harmful procedures and treatments. This includes a False Claims Act settlement against American Health Foundation, its affiliate management corporation, and three affiliated nursing homes for providing “grossly substandard” skilled nursing services from 2016-2018. This included poor infection control practices and failure to maintain appropriate staffing ratios. This category also includes a settlement with Providence Health & Services Washington, which paid \$22.7 million to resolve allegations that it bills federal programs for medically unnecessary neurosurgeries.
- **Medicare Advantage Matters:** This includes cases against Medicare Advantage Organizations who knowingly submitted or caused the submission of inaccurate information or knowingly failed to correct inaccurate information about beneficiaries enrolled in their programs to increase reimbursement paid by the federal government.
- **Unlawful Kickbacks:** The government continues to focus on illegal kickbacks, which harms the integrity and impacts medical decision-making. Cases of note include False Claims Act suits against two laboratory CEOs, a hospital CEO, six physicians, and many other individuals and entities. This includes a settlement by Biogen Inc., which paid \$843.8 million to resolve allegations that it paid and offered kickbacks to physicians to induce the physician to increase prescriptions for certain drugs. The kickbacks took the form of speaker honoraria, speaker training fees, consulting fees, and meals to physicians who at or attended Biogen Programs in connection with certain drugs.
- **COVID Related Fraud:** This includes actions to recover funding provided to individuals, business, and state and local governments. This includes cases involving improper payments under the Paycheck Protection Program. This includes a settlement against MorseLife Health System, which has a nursing home and assisted living facility. MorseLife paid \$1.75 million to resolve allegations that it improperly allocated COVID-19 vaccinations to ineligible individuals. This included allegedly providing vaccines for members of Morselife’s Board of Directors and individuals targeted for monetary donations.

12. The Drug Enforcement Agency (“DEA”) Proposes New Rules for Telehealth Prescribing (02/2023)

- The DEA proposed permanent rules for prescribing controlled substance medications using telemedicine. The propose rule aims to expand patient access to necessary treatments beyond the end of the PHE, which is scheduled to end on May 11, 2023. These were developed in conjunction with the Department of Health and Human Services (“HHS”) and seeks to adopt numerous flexibilities that were adopted during the PHE. The rule provides safeguards for certain telemedicine consultations by a practitioner that has never conducted an in-person evaluation of a patient and that

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results in a prescription for a controlled substance medication. For these, the proposal would allow for a 30-day supply of a Schedule III-V non-narcotic controlled medication or a 30-day supply of buprenorphine for the treatment of opioid use disorder without an in-person evaluation or referrals, so long as the prescription otherwise complies with state and federal law.

13. The DOJ Withdraws Three Outside Antitrust Policy Statements (02/2023)

- The DOJ's Antitrust Division announced that it was withdrawing three antitrust policies it deemed to be outdated. These policies were focused on healthcare markets and include the DOJ and Antitrust Enforcement Policy Statements in the Health Care Area (1993), Statements of Antitrust Enforcement Policy in Health Care (1996), and Statement of Antitrust Enforcement Policy Regarding Accountable Care Organizations Participating in the Medicare Shared Savings Program (2011). The withdrawal occurred after a review of the policies due to the ever-evolving nature of the healthcare industry and no longer met their intended purpose.

14. Supreme Court Issues Decision on Highly Compensated Employees Under the Fair Labor Standards Act ("FLSA") (02/2023)

- The Supreme Court of the United States issued a decision regarding highly compensated employees under the FLSA of 1938. The issue was whether a high-earning employee is compensated on a "salary basis" when his paycheck is based solely on a daily rate—so that he receives a certain amount if he works one day in a week, twice as much for two days, three times as much for three, and so on. The Supreme Court held that such an employee is not paid on a salary basis, and thus is entitled to overtime pay.

15. White House, President Announce Intention to End the COVID-19 Public Health Emergency ("PHE") on May 11, 2023 (01/2023)

- President Joe Biden and the White House announced the intention to end the COVID-19 PHE on May 11, 2023. The PHE has been ongoing since early 2020 and allowed the federal government to alter many requirements related to federal health care programs, including Medicare and Medicaid. This includes the implementation of the CARES Act, many relief programs, free COVID-19 vaccinations, the passage of Emergency Use Authorizations EUA for emergency treatment, etc. The end of the PHE will also end the Medicaid continuous coverage requirements. In Florida, this will result in many redeterminations of Medicaid coverage, which will likely result in many individuals losing Medicaid coverage as of April 1, 2023. The PHE granted hospitals and providers flexibilities to treat patients, including via telehealth, during the pandemic. Previously, HHS announced their intention to provide states with at least 60 days' notice before ending the public health emergency so that health systems would have time to adjust their practices. Of note, the Consolidated Appropriations Act of 2023 did extend some of the waivers associated with the public health emergency, included telehealth and the hospital at home program, through 2024.

16. CMS Aiming to Reduce Inappropriate Use of Antipsychotic Medications in Nursing Homes and Increase Transparency (01/2023)

- CMS recently announced that it is now looking to reduce the inappropriate use of antipsychotic medications in nursing homes and to provide families with more transparency related to nursing home citations. CMS will also begin conducting targeted, off-site audits to determine whether nursing homes are accurately assessing and coding individuals who have a schizophrenia diagnosis. From the Press Release: "Beginning this month, CMS will conduct targeted, off-site audits to

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determine whether nursing homes are accurately assessing and coding individuals with a schizophrenia diagnosis. Nursing home residents erroneously diagnosed with schizophrenia are at risk of poor care and prescribed inappropriate antipsychotic medications. Antipsychotic medications are especially dangerous amount the nursing home population due to their potential devastating side effects, including death.” In a separate action, CMS will aim to improve transparency in nursing homes by publicly listing citations that occurred during surveys, even if the citations are in the process of being disputed by the nursing home. The information will begin being posted on Care Compare on January 25, 2023.

17. The FTC Proposes Rule to Ban Non-Compete Clauses (01/2023)

- The FTC is seeking comments on a recent rule proposal that would ban non-compete clauses across the United States. The proposal aims “To address these problems, the FTC’s proposed rule would generally prohibit employers from using noncompete clauses. Specifically, the FTC’s new rule would make it illegal for an employer to enter into or attempt to enter into a noncompete with a worker; maintain a noncompete with a worker; or represent to a worker, under certain circumstances, that the worker is subject to a noncompete. The proposed rule would apply to independent contractors and anyone who works for an employer, whether paid or unpaid. It would also require employers to rescind existing noncompetes and actively inform workers that they are no longer in effect. The proposed rule would generally not apply to other types of employment restrictions, like non-disclosure agreements. However, other types of employment restrictions could be subject to the rule if they are so broad in scope that they function as noncompetes.”

INDUSTRY UPDATES AND ENFORCEMENT ACTIVITY

1. Florida Attorney General Issues Request for Records Related to Disney Reedy Creed Improvement District Pursuant to Sunshine Law (03/2023)

- Florida Attorney General Ashely Moody’s office recently submitted a request for records related to actions taken by current Board members, district employees, and any affiliated entities involved in deals that appeared to limit the newly appoint Board’s ability to fully oversee Disney. The request for records requested “Please limit your search to document discussing an intention or goal of circumventing, avoiding, frustrating, mitigating, or otherwise attempting to avoid the effects of anticipated actions by the Florida governor and the Florida Legislature.” The request for records was made pursuant to Florida’s Sunshine Law, which requires open public meetings and notice.

2. Over 30 Hospitals Face Lawsuits for Website Pixel Tracking Technology, Allegedly Sent Patient Information to Meta/Facebook (03/2023)

- Orlando Health became the most recent health system to face a lawsuit due to its website utilizing pixel tracking technology, which is alleged to have sent patient information to Meta, Facebook’s parent company. The plaintiff filed a class action lawsuit on behalf of herself and other similarly situated individuals, asserting that the hospital disclosed confidential personally identifiable information and protected health information to third parties, including Meta. The lawsuit alleges that Orlando Health “...embedded Facebook tracking pixel on its website, which secretly transmitted information to Facebook, to include every click, keystroke, and details about their medical treatment.” A pixel is a piece of computer code that tracks people and the type of actions they take as they interact with a website. With Orlando Health, there have now been over thirty lawsuits filed

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against various health systems for the use of pixel tracking technology. Other health systems that currently face lawsuits include Cedars-Sinai, WakeMed (Wake Forest), and Northwestern Memorial.

3. Independent Living Systems Data Breach Impacts 4.2 Million Individuals (03/2023)

- Independent Living Systems (“ILS”) suffered a data breach that impacted 4.2 million individuals. ILS discovered that it was unable to access its systems on July 5, 2022. Shortly after, it discovered that its system has been inappropriately access from June 5, 2022-July 5, 2022. The scope of the breach was not identified until several months later. Patient information compromised includes names, addresses, Social Security numbers, financial information, medical record numbers, Medicare information, driver’s license numbers, and additional health treatment information.

4. ZOLL Medical Corporation Data Breach Affects Over One Million Individuals (03/2023)

- ZOLL Medical Corporation recently notified over one million people of a data breach. On January 28, 2023, ZOLL discovered unauthorized activity on its network. The company contacted forensic experts and immediately contacted law enforcement. As part of the breach, names, addresses, Social Security numbers, and birth dates were potentially extracted.

5. Lakeland Regional Medical Center to Pay \$4 Million for Inappropriate Donations to a Local Government to Improperly Fund the State Portions of Medicaid Payments (03/2023)

- Lakeland Regional Medical Center agreed to pay \$4 million to resolve allegations that it improperly made donations to a local government to improperly fund the state portions of Medicaid payments. These donations were non-bona fide donations in cash, which is a donation from a private provider to a governmental entity that is then returned to the provider (here, Lakeland Regional) through a payment by Medicaid. As Medicare services are jointly reimbursed by the federal and state governments, this type of donation causes federal expenses to increase without the state bearing any additional expense. This is designed to ensure states pay the proper portion of Medicaid payments. From October 2014-September 2015, Lakeland Regional made improper, non-bona fide donations to Polk County by paying portions of Polk County’s monies owed to other healthcare providers, which were made to increase Medicaid payments received by Lakeland Regional.

6. Florida (Broward County) Nursing Home Administrator Acquitted of Charges After Patient Deaths (03/2023)

- A judge acquitted Jorge Carballo of charges that he caused the death of nine patients during hurricane Irma. Carballo, the administrator at a Florida nursing home, faced nine charges of manslaughter related to the care staff provided to patient during the hurricane in 2017. The judge dismissed the charges before the jury was provided the chance to give a verdict, indicating that prosecutors failed to meet the burden of proof necessary to convict Carballo. The charges stemmed from the hurricane causing the facility to lose power to its air conditioning, with the increased temperatures causing patient deaths. The facility immediately called the appropriate utilities to have power restored and contacted the county and local officials when the power was not fixed. The Broward County State Attorney’s Office sought a motion for reconsideration, though it was immediately dismissed.

7. Tennessee Nurse Practitioner Sentenced, Faces Over 380 Years in Prison, for Opioid Distribution (03/2023)

- A Tennessee nurse practitioner was convicted of conspiracy to unlawfully distribute controlled substances, maintaining a drug-involved premises, and 13 counts of distributing controlled

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substances. Six of the 13 charges involved distributing opioids to a pregnant woman. Jeffrey Young illegally prescribed opioids such as oxycodone and fentanyl and provided over one million medically unnecessary prescriptions to patients. This included pregnant woman and woman with whom he was having inappropriate relationships. He faces up to 40 years in prison for each count of distributing these drugs to pregnant women and a maximum of 20 years in prison for each individual charge.

8. Two Texas Nurses Sentenced to Prison for Paying Illegal Kickbacks (03/2023)

- Two Houston area residents have been sentenced to prison after admitting to paying kickbacks to marketers and a physician. From 2014-2016, the pair obtained patient referrals by paying marketers and patients, as well as bribing a physician to authorize unnecessary home health services. Joseph Nwankwo and Stacey Ajaja previously pleaded guilty to conspiracy to defraud the U.S. and paying and receiving illegal kickbacks. Nwankwo was sentenced to 36 months and Ajaja was sentenced to 14 months in prison. Nwankwo must pay over \$1.2 million in restitution to Medicare, while Ajaja must repay nearly \$250,000.00. The pair were co-owners of Hefty Healthcare Services Inc.

9. United States Intervenes in Lawsuit Against Rite Aid Alleging Controlled Substances Act and False Claims Act (“FCA”) Violations (03/2023)

- The DOJ announced that the United States was intervening in a whistleblower case filed against Rite Aid, alleging that the company violated the Controlled Substances Act and False Claims Act (“FCA”). Per the complaint, it is alleged that from May 2014-June 2019, Rite Aid knowingly filled over 100,000 prescriptions for controlled substances that did not have a legitimate medical purpose, were not medically indicated, or were prescribed outside the normal course and scope of professional practice. This included drugs such as opioids that were prescribed in large quantities and prescriptions issued by prescribers that Rite Aid pharmacists had identified as writing illicit prescriptions. The allegations include that the pharmacist filled these prescriptions despite red flags that these were unlawful. Rite also allegedly ignored evidence from multiple parties that stores were filling illegal prescriptions, including from some pharmacists, its distributor, and internal data. Further, Rite Aid intentionally deleted internal about suspicious prescribing habits that were written by pharmacists and instructing pharmacists to be careful what they put in writing.

10. Ophthalmology Group to Pay \$2.9 Million to Resolve FCA and Anti-Kickback Statute (“AKS”) Violations, per DOJ (03/2023)

- Arlington Ophthalmology Association agreed to pay \$2,902,505 to resolve allegations that it violated the FCA and AKS by offering and paying kickbacks to optometrists in an effort to induce patient referrals. These patients were eligible for cataract surgery. The group would routinely co-manage cataract surgery patients with optometrists, as the patients routinely needed post-operative monitoring and care. Patients who needed certain surgeries were referred to one another, meaning the patients were guaranteed to return. To induce these referrals, the group provided optometrists free continuing education, provided expensive dinners, and invited optometrists and their families to baseball games. As part of the settlement, the group agreed to cooperate with the DOJ on related litigation against other parties. This case was raised pursuant to the *qui tam* provisions of the FCA.

11. Michigan Man Sentenced to 7 Years in Prison for Illegal Opioid Distribution (03/2023)

- A Michigan man was sentenced to seven years in prison for his role in distributing over 90,000 doses of opioids, including Oxycontin and Percocet, out of a local medical clinic. Lavar Carter was initially involved in the scheme as a patient recruiter, where he had family members and people he

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met at a soup kitchen obtain information that was later used to fill unnecessary opioid prescriptions. Carter eventually obtained employment at New Vision Rehab Center, where he provided the list he obtained to physicians, including patient names and identifying information. Carter and co-conspirators would later exchange prescriptions for cash from May 2019-June 2020. While released on bond during the case, law enforcement saw Carter working at another pain clinic to continue his conduct and further distribute more opioids.

12. Doctor Sentenced to Over 12 Years in Prison for Illegally Distributing Opioids (03/2023)

- Dr. Howard Adelglass was sentenced to 150 months in prison for his role in a scheme to illegally prescribe oxycodone. At his pain management clinic, Adelglass would prescribe opioids in exchange for cash, sex acts, and cocaine. These prescriptions were provided to individuals despite lacking a legitimate medical purpose. Adelglass also failed to conduct thorough examinations of patients. Many of the patients were addicted to opioids and some would even sell oxycodone. Despite being presented with evidence that these individuals were addicted to drugs or were otherwise diverting the medication, he continued to prescribe the opioids outside the scope of professional practice and without a legitimate medical purpose.

13. Tennessee Nurse Charged with Illegally Treating Patients for 15 Years (03/2023)

Shelbyville police arrested Bobbie Gail Blair, who worked at an in-house medical clinic at a food plant. An investigation revealed that Blair graduated from an LPN program at the Tennessee College of Applied Technology, though failed the necessary licensure exam twice and never took the exam again. In order to practice, Blair used a fraudulent license with a number taken from two actual LPNs in Tennessee. Blair has worked at the location since 2007 and may have seen up to 15,000 patients during the course of the fraudulent employment. The charges include 10 counts of impersonating a medical professional and two counts of identity theft.

14. University of Iowa Agrees to Settle Allegations that Residents Improperly Interpreted X-ray Results (03/2023)

The University of Iowa agreed to pay \$16,444.00 to resolve allegations that, in conjunction with its academic medical center, it submitted claims for payment for x-ray interpretations by resident physicians without the attending physician reviewing the results, in violation of CMS requirements. In order to be eligible for Medicare payment, the physician fee schedule requires that the interpretation must be reviewed or performed by a non-resident physician. The University of Iowa has agreed to conduct additional training for staff as a result of the settlement.

15. Regal Medical Center Group Suffers Ransomware Attack that Affected Over 3.3 Million Individuals (02/2023)

- Regal Medical Center discovered that malware was detected on several network servers on December 2, 2022. On December 8, it discovered that malware was utilized to exfiltrate data. In February 2023, Regal notified patients of the breach, which included PHI of approximately 3.3 million individuals. Information that may have been compromised includes names, Social Security numbers, address, date of birth, diagnosis and treatment information, lab test results, prescription data, radiology data, Medicare information, insurance information, and telephone numbers.

16. Logan Health Agrees to Pay \$4.3 Million to Settle Cyber Data Breach that Impacted over 200,000 Individuals (02/2023)

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- Logan Health agreed to a \$4.3 million settlement with patients and employees who had their data stolen in a cybersecurity incident. The attack took place in 2021 and involved over 200,000 individuals having their personal information potentially compromised. In a separate data breach, Logan Health agreed to pay \$4.2 million in 2020. The settlement is still subject to a final approval.
- 17. The DOJ and FTC Announced GoodRx Agreed Pay \$1.5 Million for Sharing Consumer Data for Advertising (02/2023)**
- For the first time, the FTC took an enforcement action under the Health Breach Notification Rule against GoodRx Holdings Inc., a telehealth and prescription drug provider. The FTC instituted the action after GoodRx failed to notify consumers and others of the unauthorized disclosures of consumer data (e.g., personal / protected health information, individually identifiable health information) to Facebook, Google, and other assorted companies. The order was filed by the DOJ, which will now prevent GoodRx from sharing user health information with third parties for advertising purposes. GoodRx will pay \$1.5 million for its violations, pending court approval.
- 18. HHS Office for Civil Rights (“OCR”) Settles HIPAA Investigation for \$1.25 Million and Entered into a Corrective Action Plan with Arizona Hospital System Following Cybersecurity Hacking that Affected Over 2.8 Million Individuals (02/2023)**
- HHS-OCR announced a recent HIPAA settlement agreement to resolve a data breach resulting from a hacking incident that affected 2.81 million consumers. OCR’s announcement included enforcement actions against Banner Health, which is a nonprofit health system headquartered in Phoenix, Arizona. Banner Health is one of the largest non-profit health systems in the country, with over 50,000 employees and operating in six states. Banner Health is currently the largest employer in Arizona and one of the largest in northern Colorado. The OCR’s settlement details include a \$1.25 million monetary penalty against Banner Health and implementation of a corrective action plan, which includes specific steps required to resolve all HIPAA Security Rule violations and protect the security of electronic patient health information. Settlement details include the following:
 - In addition to the monetary settlement, Banner Health will undertake steps under a comprehensive corrective action plan that will be monitored for two years by OCR to ensure compliance with the HIPAA Security Rule. Banner has agreed to take the following steps:
 - Conduct an accurate and thorough risk analysis to determine risks and vulnerabilities to electronic patient/system data across the organization;
 - Develop and implement a risk management plan to address identified risks and vulnerabilities to the confidentiality, integrity, and availability of ePHI;
 - Develop, implement, and distribute policies and procedures for a risk analysis and risk management plan, the regular review of activity within their information systems, an authentication process to provide safeguards to data and records, and security measures to protect electronic protected health information from unauthorized access when it is being transmitted electronically; and
 - Report to HHS within thirty (30) days when workforce members fail to comply with the HIPAA Security Rule.
- 19. University of Pittsburgh Medical Center and Physician Agree to Pay \$8.5 Million to Resolve FCA Allegations per the DOJ (02/2023)**
- The DOJ announced a settlement agreement with Dr. James Luketich, the University of Pittsburgh Medical Center (“UPMC”), and the University of Pittsburgh Physicians to resolve FCA allegations

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against all parties. Per the terms of the settlement, the parties will pay a combined \$8.5 million to resolve the claims. Further, a Corrective Action Plan will be developed for Dr. Luketich and to conduct a third-party audit for any claims submitted to Medicare by Dr. Luketich. A former UPMC surgeon raised the case under the *qui tam* provisions of the FCA, asserting that Dr. Luketich would frequently perform concurrent surgeries, sometimes performing up to three complex procedures at the same time. As part of this, it was alleged that Dr. Luketich failed to be present for critical portions of the surgeries and would regularly require patients to be under anesthesia for extra hours while he moved between operating rooms. This violated the requirement that teaching physicians not participate in concurrent surgeries.

20. Florida Cardiology and 10 Physicians to Pay \$2 Million to Resolve FCA Allegations (02/2023)

- Florida Cardiology and ten physicians agreed to pay a combined \$2 million to resolve FCA allegations. Per the settlement, the allegations include that the group and physicians submitted inflated claims to Federal health care programs and billing while physicians were not in the United States. Dr. Bajaj and Dr. Reddy caused Florida Cardiology to bill for more stents than were actually provided to patients, while Dr. Bajaj also caused the group to bill for procedures that were not performed by him or a qualified provider. Further, all ten physicians caused Florida Cardiology to bill for services to Federal health care programs while they were not present in the United States.

21. Ascension Sacred Heart Self-Discloses Violations of the Civil Monetary Penalty Law (“CMPL”) (02/2023)

- Sacred Heart Health System, d/b/a Ascension Sacred Heart Pensacola Florida, agreed to pay \$2,418,056.73 for allegedly violating CMPL. Sacred Heart self-disclosed the conduct in question, which included paying remuneration to a physician group via free or below market value (Fair Market Value, or “FMV”) office space, equipment, and personnel.

22. Center for Vascular Medicine Self-Discloses CMPL Violations (02/2023)

- The Center for Vascular Medicine, LLC (“CVM”) self-disclosed violations at numerous facilities across Maryland, Virginia, and New Jersey. CVM agreed to pay over \$100,000.00 to resolve allegations that it violated the CMPL. This occurred by paying remuneration to a practice management company that was owned by a physician who referred patients to the facilities. In particular, CVM would pay the group a fee based on the percentage of net patient revenue for all of the patients that were referred to CVM, while the physician received compensation from the practice management company based on the referrals he generated.

23. Florida Cancer Specialists Self-Disclose CMPL Violations (02/2023)

- Florida Cancer Specialists and Research Institute, LLC agreed to pay \$128,483.16 for allegedly violating the CMPL by employing an individual it knew or should have known was excluded from participation in Federal Health Care Programs.

24. Radiology Group to Pay Over \$60,000 for Providing Free Scheduling Services, Violating the CMPL, According to the Office of Inspector General (“OIG”) (02/2023)

- Windsong Radiology Group in New Work self-disclosed alleged violations of CMPL and agreed to pay \$66,010.88 after reporting to the OIG. The OIG alleged that Windsong paid remuneration to physicians and other physician referral sources in the form of free scheduling activities that were performed on behalf of the physician referral sources. Those scheduling activities had previously been performed by the referral source’s employees.

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25. Notal Vision Self-Discloses CMPL Violations, to Pay \$100,000 per OIG (02/2023)

- Notal Vision self-disclosed violations of Civil Monetary Penalties to the OIG. Notal Vision agreed to pay \$100,000.00 to resolve the allegations that it provided improper remuneration to Medicare beneficiaries by routinely waiving copayments the beneficiaries owed.

26. Queens Pharmacist Pleads Guilty, faces 20 Years in Prison for Distributing Opioids and Filing Fraudulent Tax Return (02/2023)

- A Queens pharmacist, Daniel Russo, pleaded guilty to conspiracy to distribute and possess with intent to distribute oxycodone, distribution and possession of oxycodone, and nine counts of filing false personal and corporate tax returns. Each drug count could lead to a maximum of 20 years in prison, while each tax charge could lead to three years in prison.

27. Hospital Settles with the OIG over Alleged Emergency Medical Treatment and Labor Act (“EMTALA”) Violations (02/2023)

- St. Agnes Healthcare, Inc. agreed to pay \$104,942 as part of a settlement with the OIG after an OIG investigation revealed that St. Agnes violated EMTALA. Per the investigation, St. Agnes failed to provide a proper medical screening examination (“MSE”) and necessary stabilizing treatment to a patient on February 7, 2019. The patient presented to St. Agnes’s emergency department with nausea and vomiting over the prior two days. The patient was brought to a hallway in the emergency department, where the patient waited for 45 minutes before being seen. During this period, the patient had three seizures before being examined by staff. The patient was then moved a room and staff began resuscitation efforts. The patient was not triaged by staff and did not receive an MSE.

28. Operation Nightingale (HHS-OIG and Law Enforcement) Made Arrests for Fraudulent Nursing Degree Diplomas (01/2023)

- On January 25, 2023, the HHS-OIG coordinated with law enforcement partners from various states to arrest individuals involved in an illegal scheme to sell fraudulent nursing degrees and transcripts. Arrests were made in Delaware, New York, New Jersey, Texas, and Florida. 25 individuals were charged for their conducted related to the scheme. The individuals would sell fake nursing degree diplomas and transfers from accredited Florida-based nursing schools to individuals who wanted to be a Registered Nurse or Licensed Practical/Vocational Nurse candidates. Once obtained, those individuals were then able to take the nursing board exam. If passed, the individuals were then able to work in healthcare, which resulted in over 7,600 individuals improperly practicing around the country. The schools in question are now closed. *Note: Federal and State surveyors are inquiring about this during audits and survey/site visits to health care organizations.*

29. Two Emergency Medical Services (“EMS”) Workers Charged with First-Degree Murder After Patient Death (01/2023)

- Two EMS workers were charged with First-Degree Murder after a patient died in their care. Peter Cardigan and Peggy Finley face charges after a 35-year old patient was incorrectly placed face down on a stretcher with a medical strap across his back while in the process of transporting the patient to the hospital. The patient was in the process of being transported after police located the individual in medical distress at his house. The patient was announced dead right after arrival at the hospital. An autopsy revealed the patient died from compressional and positional asphyxia due to prone face-down restraint on the transport. Accordingly, the coroner ruled the death a homicide. The State Attorney indicated the pair knew or should have known that putting the patient in that position

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created a significant chance of significant bodily harm or death. Both workers face up to 60 years in prison if found guilty of the charges.

30. North Memorial Health to Pay \$180,000 to Settle Equal Employment Opportunity Commission (“EEOC”) Disability Discrimination Suit (01/2023)

- North Memorial Health agreed to pay \$180,000.00 and take corrective action to settle a disability discrimination lawsuit filed by the U.S. Equal Employment Opportunity Commission (“EEOC”). The settlement stems from a July 2020 incident, where the healthcare organization did not hire an individual who was deaf because of her disability and failed to otherwise provide reasonable accommodations. The individual would have been a greeter and was able to perform all essential aspects of the position. In addition to the payment, the system agreed to a two-year consent decree that requires modifications to policies and procedures that will explicitly state disability anti-discrimination and reasonable accommodation language.

31. Community Psychiatry Management Data Breach Compromises Nearly 200,000 Patients’ Data (01/2023)

- Community Psychiatry Management, a behavioral healthcare provider, recently notified 194,000 individuals that an unauthorized individual or party gained access to two employee’s email accounts. Information contained within those email accounts included patients’ protected health information. An initial investigation revealed that sensitive patient data was included, specifically names, date of birth, Social Security numbers, diagnosis and treatment information, addresses, health insurance information, and prescription information. The consumer data was later leaked.

32. BayCare Clinic Discloses Data Breach Due to Pixel Tracking Technology that Affected Nearly 135,000 Individuals (01/2023)

- BayCare Clinic recently revealed that nearly 135,000 patients may have had their protected health information compromised due to BayCare’s hosting of third-party technologies on its website due to use by Advocate Aurora, BayCare’s partner. This includes Facebook and Google, which utilize pixel tracking technology. The kinds of information compromised will depend on how the user utilized MyChart and LiveWell websites and other applications, but could potentially include IP addresses, appointment dates and times, provider information, appointment or procedure type, any communications through MyChart, and potentially names and medical record numbers.

33. Jefferson County Health Center Suffers Data Breach that Affected Over 115,000 Individuals (01/2023)

- Jefferson County Health Center recently discovered a data breach on its network systems. While investigating, Jefferson County noticed suspicious activity in its network and discovered that an individual or group had obtained unauthorized access to certain systems. The information disclosed to the OCR indicates that over 115,000 individuals were potentially affected via a hacked network server. Limited information has been provided at this time.

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34. Georgia Physician Agrees to Pay \$1.85 to Resolve FCA Allegations (01/2023)

- Dr. Aarti Pandya and Aarti D. Pandya, M.D. P.C. (“Pandya Practice Group” or “Pandya”) agreed to jointly pay nearly \$1.85 million to resolve FCA allegations. Per the settlement, the parties violated the FCA by submitting claims to Federal health care programs for cataract surgeries and diagnostic tests that lacked medical necessity, tests that were not completed or otherwise worthless, and office visits that were up-coded above the level of service provided. The government alleged that Pandya performed surgeries on patients that did not meet medical necessity requirements and caused injury to some of the patients. This conduct took place from January 1, 2011-December 31, 2016.

35. Physician Self-Discloses Violations to OIG for Claims Submitted by Individuals not Enrolled (1/2023)


- Dr. Andrew Parker, a Connecticut physician, agreed to pay nearly \$1 million after self-disclosing conduct to the OIG. It was alleged that Dr. Parker submitted claims for outpatient services when those services were provided by employed practitioners that were not actually enrolled in the correct Federal health care program during the period when the claims were submitted for reimbursement.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F6376200B5241100
 Candice Abbott
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date

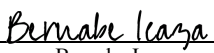
HEALTH CARE DISTRICT BOARD

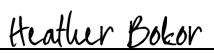
April 26, 2023


6. Recommendation:

Staff recommends the Board receive and file the HCD's Compliance, Privacy, & Ethics Report of Regulatory Updates and Industry Enforcement Activity as informational as part of the consent agenda.

Approved for Legal sufficiency:

DocuSigned by:

Bernabe Icaza
0CF879B8786492A
VP & General Counsel

DocuSigned by:

Heather N Bokor
47d1ca1b314480kor
VP & Chief Compliance, Privacy, & Risk Officer

DocuSigned by:

Darcy J Davis
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Chief Executive Officer

HEALTH CARE DISTRICT BOARD**April 26, 2023****1. Description: Proclamation Recognizing National Nurses Week 2023****2. Summary:**

National Nurses Week is celebrated May 6th to May 12th and National School Nurse Day is celebrated on May 10, 2023. The Health Care District Board of Commissioners is asked to approve a proclamation that honors the dedicated nursing professionals in our safety net system who keep our patients and community healthy.

3. Substantive Analysis:

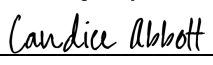
The Health Care District employs nursing professionals who provide high-quality, safe and compassionate care in the following programs and facilities: the School Health program, which is in its 26th year and cares for students from pre-kindergarten through 12th grade in nearly 200 public schools; Lakeside Medical Center, our acute care, rural teaching hospital in the Glades; the C. L. Brumback Primary Care Clinics; the Edward J. Healey Rehabilitation and Nursing Center; the Trauma Agency; the Palm Beach County Trauma System; and administrative areas like Corporate Risk Management. The action requested from the Health Care District Board is the approval of Proclamation 2023P-001 to recognize all of the nursing professionals throughout our diverse public health care system.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F637D209DB52427...
 Candice Abbott
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date

HEALTH CARE DISTRICT BOARD

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6. Recommendation:

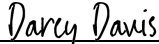
Staff recommends the Board approve Proclamation 2023P-001.

Approved for Legal sufficiency:

DocuSigned by:

0CF6F7B0-7E0B-4031-8000-000000000000
Bernabe Icaza
VP & General Counsel

DocuSigned by:

1F272500-8A45-4031-8000-000000000000
Belma Andric, MD
VP & Chief Medical Officer

DocuSigned by:

77A3B000-4117-4031-8000-000000000000
Darcy Davis
Chief Executive Officer



PROCLAMATION 2023P-001

A PROCLAMATION OF THE HEALTH CARE DISTRICT BOARD OF COMMISSIONERS TO RECOGNIZE THE DEDICATED NURSES OF THE HEALTH CARE DISTRICT AND THEIR SAFE, QUALITY AND COMPASSIONATE CARE TO ADULTS AND CHILDREN IN PALM BEACH COUNTY.

WHEREAS, the Health Care District of Palm Beach County's mission is to provide a health care safety net for Palm Beach County; and

WHEREAS, nurses play a critical role in delivering quality, safe and compassionate care; and

WHEREAS, this marks the 26th year that the Health Care District's School Health nursing team has provided care in nearly 170 public schools to keep pre-kindergarten through 12th grade students healthy and ready to learn; and

WHEREAS, so far during the 2022-2023 school year, School Health registered nurses and Certified Nursing Assistants have provided care during 343,800 visits from 74,000 unique students, including medication administration during 90,000 visits, conducted over 110,000 Florida-mandated vision, hearing, BMI and scoliosis screenings and provided over 2,600 COVID-19 and influenza tests for symptomatic students with consents; and

WHEREAS, the nurses and medical team at Lakeside Medical Center, the Health Care District's rural, teaching hospital in Belle Glade, attended to 25,400 patients in 2022; and

WHEREAS, in 2023, Lakeside Medical Center's surgical department was nationally recognized by the Association of periOperative Registered Nurses (AORN) and designated as a Center of Excellence in Surgical Safety for Prevention of retained surgical items and in 2022, Lakeside Medical Center ranked #1 in the nation as the most racially inclusive hospital by the Lown Institute, a non-partisan think tank; and

WHEREAS, the nurses and medical team with the Health Care District's C. L. Brumback Primary Care Clinics in 2022 provided primary care services to 39,000 adult and pediatric patients, regardless of their ability to pay or insurance status, at the 10 Federally Qualified Health Centers across the county as well as three mobile clinics; and

WHEREAS, the nurses at the Edward J. Healey Rehabilitation and Nursing Center in Riviera Beach, recognized as a Best Nursing Home for Long-Term Care (2022-2023) for the fourth year in a row by *U.S. News & World Report*, earning an overall rating of five out of five, provide skilled nursing services to residents with traumatic injuries or debilitating illnesses who require 24/7 care; and

WHEREAS, the nurses with the Health Care District's Trauma Agency, Corporate Risk Management Program and other administrative areas support the District's safety net health care mission; and

WHEREAS, Palm Beach County Fire Rescue's Critical Care Nurses with the Aeromedical team provide initial care on scene and in flight for patients transported by the Health Care District's two Trauma Hawk air ambulances; and

WHEREAS, the designated Trauma Resuscitation Nurses within the county's Trauma System attend to critically injured patients in the county's two Level I Trauma Centers, St. Mary's Medical Center and Delray Medical Center; and

WHEREAS, nurses provide a continuum of care to recovering trauma patients, from admission to discharge; and

WHEREAS, in 2023, National Nurses Week is celebrated from May 6th to May 12th and National School Nurse Day is celebrated on May 10th; and

NOW, THEREFORE, on this 26th day of April 2023, the HEALTH CARE DISTRICT OF PALM BEACH COUNTY Board of Commissioners, on behalf of the community, does express appreciation for the nurses in our safety net system.

Upon call of a vote, the Chair thereupon declared the proclamation duly passed and adopted on this 26th day of April 2023.

Carlos Vidueira, *Chair*

Tammy Jackson-Moore, *Secretary*

HEALTH CARE DISTRICT BOARD**April 26, 2023****1. Description: Proclamation Recognizing the Trauma System****2. Summary:**

The month of May is recognized nationally as Trauma Awareness Month. This year the Palm Beach County Trauma System, which is overseen by the Health Care District of Palm Beach County, marks its 32nd year. In 2022, the Trauma System provided lifesaving trauma care and specialized treatment to nearly 5,600 residents and visitors. The Health Care District's Board of Commissioners is asked to approve a proclamation that commemorates Trauma Awareness Month and recognizes the many dedicated professionals within the county's Trauma System.

3. Substantive Analysis:

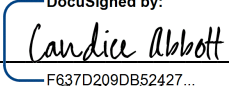
The Health Care District oversees the county's Trauma System from the time a patient is traumatically injured through rehabilitation. Since 1991, when the first lifesaving mission took flight, the Palm Beach County Trauma System has cared for more than 99,000 trauma patients. The District's Trauma Agency continuously monitors trauma quality and provides clinical coordination of the entire Trauma System. The Trauma Agency also conducts community outreach programs that provide education about injury prevention like the "Shattered Dreams" safe driving program for teens in school, "Stop the Bleed" training and "Falls Prevention" training. The Board is asked to approve Proclamation 2023P-002 to honor those who support the clinical coordination of lifesaving trauma care in Palm Beach County.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F637D209DB52427...
 Candice Abbott
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date


HEALTH CARE DISTRICT BOARD


April 26, 2023


6. Recommendation:

Staff recommends the Board approve Proclamation 2023P-002.

Approved for Legal sufficiency:

DocuSigned by:

Bernabe Icaza
0CF6FDD8766437A
VP & General Counsel

DocuSigned by:

Belma Andric, MD
1F8BAC4A16
VP & Chief Medical Officer

DocuSigned by:

Darcy Davis
77AB386A177
Chief Executive Officer



PROCLAMATION 2023P-002

A PROCLAMATION OF THE HEALTH CARE DISTRICT BOARD OF COMMISSIONERS TO RECOGNIZE THE PALM BEACH COUNTY TRAUMA SYSTEM AND COMMEND THE MANY DEDICATED PROFESSIONALS WHOSE WORK SAVES LIVES.

WHEREAS, the Palm Beach County Trauma System, which is monitored for quality by the Health Care District of Palm Beach County, has provided lifesaving, rapid-response care to residents and visitors who suffer serious traumatic injuries for 32 years; and

WHEREAS, the Trauma System treated nearly 5,600 trauma patients last year and over 99,000 trauma patients since inception on May 1st, 1991; and

WHEREAS, trauma injury is the leading cause of death among Americans between 1 and 44 years old; and

WHEREAS, the integrated Trauma System provides access to specialized trauma services to seriously injured patients from the scene in Palm Beach County within an average of 20 minutes of injury; and

WHEREAS, rapid and safe transport, comprehensive and immediate treatment, and early rehabilitation of trauma patients reduce the physical, emotional, and financial costs of traumatic injuries; and

WHEREAS, the success of Palm Beach County's integrated emergency-response system is the result of close collaboration between dedicated partners who are committed to saving lives; and

WHEREAS, trauma physicians, specialists, nurses, and other staff at the two Level I Trauma Centers - St. Mary's Medical Center and Delray Medical Center - and their associated rehabilitation centers are dedicated to ensuring that trauma victims receive lifesaving care; and

WHEREAS, Palm Beach County Fire Rescue along with 13 other public and private EMS providers including the Health Care District's interfacility ground transportation program, support the pre-hospital component of initial trauma care with dedicated nurses, paramedics, EMTs, 911 communications and dispatch staff, and emergency staff; and

WHEREAS, the Trauma Hawk aeromedical team conducted safe, expedited transfers of 621 trauma patients from the scene and between hospitals in 2022; and

WHEREAS, the staff of the Health Care District's Trauma Agency continuously monitors trauma quality and provides clinical coordination of the entire Trauma System; and

WHEREAS, the Trauma Agency staff conducts outreach programs – an integral part of the county's trauma system – that provide community education about injury prevention such as “Stop the Bleed”, driver safety and preventing falls, which is a proven approach to reducing death and disability and saving lives; and

WHEREAS, the Palm Beach County Trauma System is a mature, integrated system that meets or exceeds Florida trauma regulations; and

WHEREAS, the American Trauma Society has declared May 2023 as National Trauma Awareness Month; and

NOW, THEREFORE, on this 26th day of April 2023, the HEALTH CARE DISTRICT OF PALM BEACH COUNTY Board of Commissioners, on behalf of the community, does hereby express its appreciation of the dedicated professionals who serve the Palm Beach County Trauma System.

Upon call of a vote, the Chair thereupon declared the proclamation duly passed and adopted on this 16th day of June 2022.

Carlos Vidueira, *Chair*

Tammy Jackson-Moore, *Secretary*

HEALTH CARE DISTRICT BOARD**April 26, 2023****1. Description: Epic Staff & Support Transition****2. Summary:**

This agenda item presents the transition of the Health Care District Epic Staff and support to Memorial Health System.

3. Substantive Analysis:

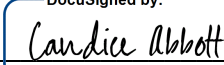
- HCD Epic staff transition to MHS.
 - Agreement: 15 FTEs
 - Actual: 8 FTEs
- MHS has hired additional staff; including engagement of four (4) consulting firms. Existing MHS Epic staff are filling gaps.
- HCD engaged in several MHS Epic Governance meetings.
- **Challenges:** MHS Service Desk is understaffed affecting response times to HCD calls.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 Candice Abbott
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date


HEALTH CARE DISTRICT BOARD


April 26, 2023


6. Recommendation:

Staff recommends the Board receive and file the Epic Staff & Support Transition.

Approved for Legal sufficiency:

DocuSigned by:

Bernabe Icaza
0C9B70B070643A..
VP & General Counsel

DocuSigned by:

Daniel Scott
2A58B8A7F448C8..
VP & Chief Information Officer

DocuSigned by:

Darcy Davis
77D8B3589A7175..
Chief Executive Officer

HEALTH CARE DISTRICT BOARD

April 26, 2023

1. Description: Oracle ERP Software Update

2. Summary:

The Oracle ERP (Enterprise Resource Planning) software for Finance, Supply Chain and Budget functions has been successfully implemented with Go-Live on March 1, 2023 with minimal impact to operations. System stabilization was done in March, and HCD IT and Finance teams have taken on the support of the system with a one-year IT support contract with Oracle Advanced Client Services. The Oracle Human Capital Management Wave 2 project will start May 1, 2023 with proposed go-live Jan. 2, 2024.

3. Substantive Analysis:

For 23 business days in March, there were 205 issues submitted, and 203 were closed. The 3 remaining issues all have resolutions pending, and general feedback has been overall positive by the project team and end users.

Go-Live Week	Issues Opened	Issues Closed	Issues Open
1 Mar.1-3	31	31	0
2 Mar. 6-10	71	71	0
3 Mar. 13-17	54	53	1
4 Mar. 20-24	21	20	1
5 Mar. 27-31	18	17	1
Total Day 23 Live	205	202	3

4. Fiscal Analysis & Economic Impact Statement:

The ERP Wave 1 project was delivered on time and on budget.

Type	Budget	Actual to Date (3/10)	Estimate to Complete	Estimate at Completion	Balance
Labor	1,082,374	1,033,581	48,793	1,082,374	48,793
Travel	79,860	15,785	79,860	15,785	64,075

HEALTH CARE DISTRICT BOARD
April 26, 2023

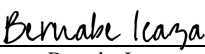
5. Reviewed/Approved by Committee:

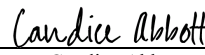
N/A	N/A
Committee Name	Date

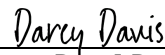
6. Recommendation:

Staff recommends the Board receive and file the Oracle ERP Software Update.

Approved for Legal sufficiency:

DocuSigned by:

Bernabe Icaza
VP & General Counsel

DocuSigned by:

Candice Abbott
VP & Chief Financial Officer

DocuSigned by:

Darcy Davis
Chief Executive Officer

Health Care District of Palm Beach County

- ERP Project
- Post Go-Live Status Report – 03/31/2023

Mar 31, 2023

Functionality in Scope for HCDPBC

Finance

- General Ledger
- Accounts Payable
- Invoice Imaging
- Accounts Receivables (Advanced Collections)
- Fixed Assets
- Capital Projects
 - Project Financials
 - Project Management
- Grants Management

SCM

- Procurement
- Self Service Procurement
- Procurement Contracts
- Sourcing
- Product Data Hub
- Supplier Portal
- Inventory Management

EPM

- Planning & Budgeting (Financial Statements, Capital and Workforce Planning)

HCM

- Core HR
- Recruiting & Onboarding
- Learning Management System
- Absence
- Talent Mgmt. - Profiles + Goals & Performance + Compensation
- Oracle Time & Labor
- Absence Management
- Learning
- Payroll

Oracle Integration Cloud (Finance, SCM and HCM)

Population/Structure




Employees	Up to 1100	
Countries	1	
Enterprise Structure	Legal Entities Up to 5	Business Units Up to 5
Legal Employer(s)	Up to 2	
Ledgers	1	
Languages	English	

Project Characteristics







Project Duration	8 Months Mobilization & Deployment
Waves	Big Bang - across Finance, EPM, SCM and HCM
Post production support	Finance, EPM, SCM and HCM: 1 Month

Technical Scope

TECH COMPONENT	TOTAL COUNT
Finance, EPM and SCM Integrations	5
HCM Integrations	5
Reports (OTBI, BI Pub, Reports)	10

-  On Target for Go-Live
-  Risk of missing Go-Live
-  Missed Go-Live

Executive Summary 3/31/23

Focus Area		Summary of accomplishments this week	Plan for next week
Overall Status		<ul style="list-style-type: none"> Continued to support go live Resolved issues Sangeetha to remain to assist with Credit Card integration for 2 more weeks 	<ul style="list-style-type: none"> Support for month end close
Data Migration		<ul style="list-style-type: none"> Complete 	
Data Integration	 	<ul style="list-style-type: none"> Continued work on all open Integrations 	<ul style="list-style-type: none"> INTE11 – EPIC – Patient Refund – Ready to test in Dev INTE12 – EPIC – Patient Information - Ready to test in Dev INTE13 – EPIC – Patient Refund - Ready to test in Dev INTE16- CC Integration – HCD to provide mapping and template details. - Ready to Test in DEV Supplier Punch-out – On Hold per Suppliers AR Invoice for District Hospital Holdings – In Test
Reports		<ul style="list-style-type: none"> 1 – RPT-EPMo7 - EPM Report remaining 	<ul style="list-style-type: none"> Complete the report
Risks & Issues		<ul style="list-style-type: none"> All Risks and issues are being managed effectively 	<ul style="list-style-type: none"> Monitor and update risks and issues status..



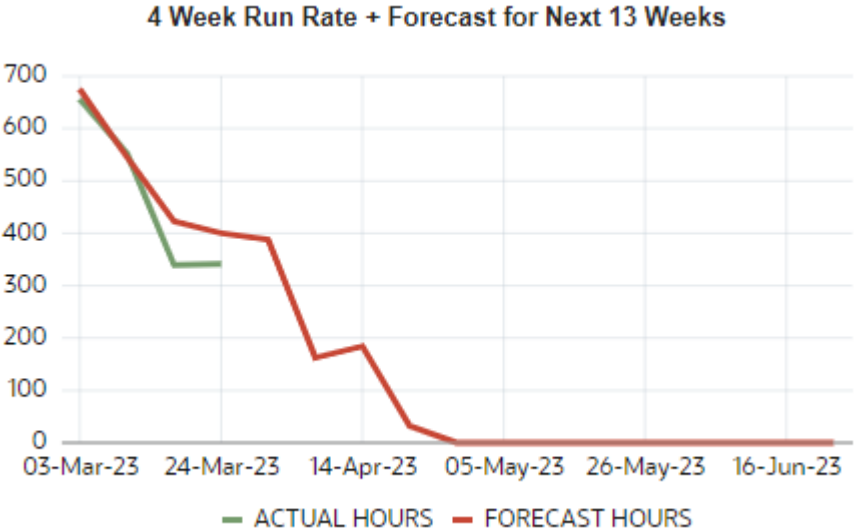
Go-Live Summary Mar. 1- 31

Go-Live Week	Issues Opened	Issues Closed	Issues Open
1 Mar.1-3	31	31	0
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5 Mar. 27-31	18	17	1
Total Day 23 Live	205	202	3



Financials 3/31/23

Type	Budget	Actual to Date (3/10)	Estimate to Complete	Estimate at Completion	Balance
Labor	1,082,374	1,033,581	48,793	1,082,374	48,793
Travel	79,860	15,785	79,860	15,785	64,075



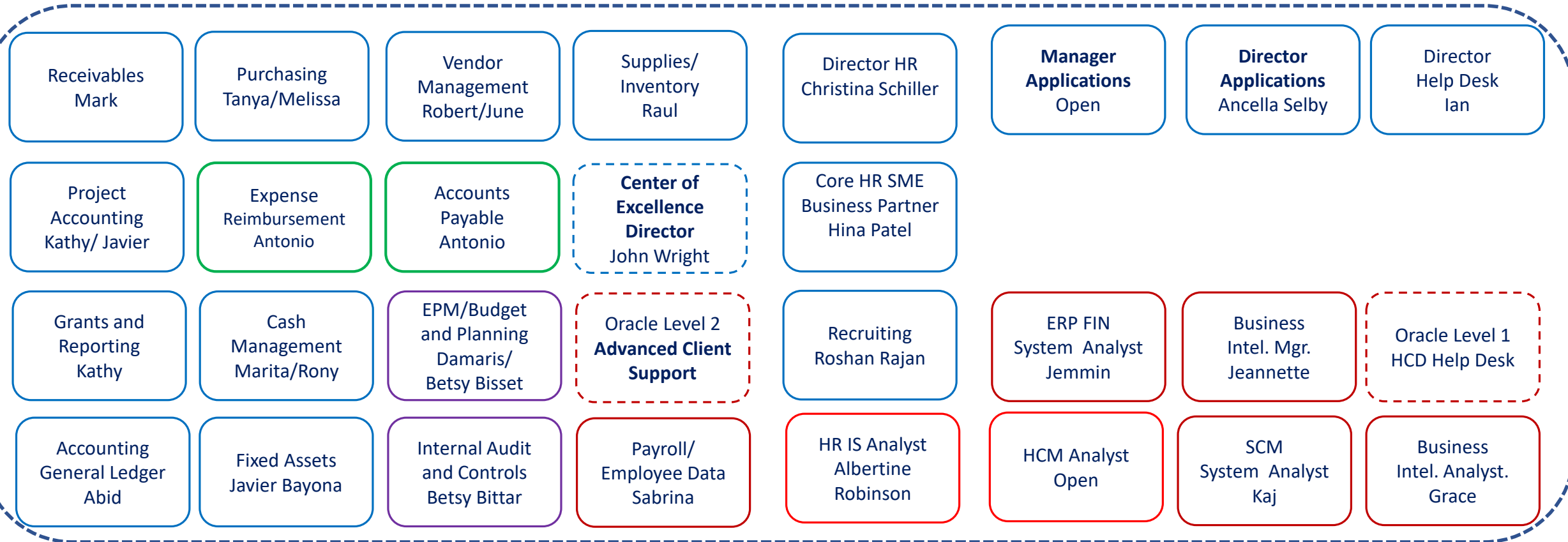
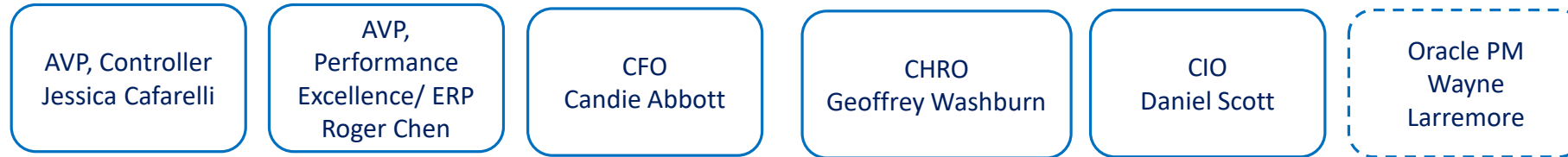
Current outstanding AR	\$0.00
0-30 days outstanding AR	\$142,815.94
31-60 days outstanding AR	\$0.00
61-90 days outstanding AR	\$0.00
> 90 days outstanding AR	\$0.00
	\$142,815.94

Workstream Training and Level 1 Post Go-Live Support

Oracle HCM + ERP add-on functionality

Recruiting Implementation	Time and Material	145,000	
Learning Management Implementation	Time and Material	205,000	Not planned. Reassess in 2024
Payroll Support for 6months	Time and Material	120,000	
Grants Management	Time and Material	253,000	
Fusion Advanced Analytics Warehouse			
Encumbrance Accounting			
Scheduling Application Integration			
ERP 10 Custom Reports Support			
EPM Budget Support (Alex 40 hours)			
Oracle Advanced Client Services		104,995	Implementing
Oracle University 5 HCM Subscriptions		25,000	Implementing

Post Go-Live Process Owners and Training Structure – Center of Excellence Model



Appendix





Go-Live Open Issues Log 3.23.23



ERP Replacement

★ Following Share

+ New Quick edit Export to Excel ...

HCD Open CI Issue Log

Oracle Go-Live CI Log

Employee Name ▾	Contact Info ▾	Module ▾	Issue ▾	Assignee ▾	Resolution ▾	Status Close ▾	Enhancement ▾	Created ▾	ID ▾	Created By ▾	Modified By ▾
Nicole White	nwhite@hcdpbc.org	Budget	The workflow req1501 is not working. Ian does not see Req1463. The req approval says Nul	Betsy Bissett		No		Yesterday at 9:31 A	172	Melanie Lorenzo	Melanie Lorenzo
Luis Lebron	llebron@hcdpbc.org	Purchasing	At Lakeside Medical Center Location they are having the Issue of receiving invoices into Oracle. The box count is not converting to a unit (each). The item is	Jemmin Pellam	Update 3/21: Per Luiis, issue not yet resolved, he will provide examples to Oracle, and there will be another	No		Monday at 1:10 PM	166	Melanie Lorenzo	Betsy Bittar
Michelle Bush	348464	Purchasing	Per Michelle Bush- Can I have access to view the PO's that were placed in Oracle for Radiology? We need to make orders on our blanket Po's for special order supplies and I want to use the correct PO.	Raul Gutierrez	Update 3/21: Jemmin and Kaj are waiting or Nicole White to complete testing, and they will then assign the	No		Monday at 9:40 AM	163	Jesenia Montalvo	Betsy Bittar
Damaris Lopez	dlopez@hcdpbc.org	Accounts Payable	Jira C400218193-734. Duplicating current check register report or determine appropriate access/licensing requirements for end users to access payment (check or electronic) details for their cost centers(s)	Roger Chen	Zeeshan- SR has been raised for payment extract report (SR 3-31896065831) bbissett@hcdpbc.org	No	OTBI Query	March 13	115	Damaris Lopez	Roger Chen
Stephanie Zamora	szamora@hcdpbc.org	Expenses	Stephanie needs to be notified when expenses are submitted. She and Dr. Medard need to be able to track stipends.	John Wright	Shirly and John working on an OTBI for Expenses by department or cost center. OTBI for Cost Center Expenses created	No	OTBI Query	March 13	104	Jill Wagner	Roger Chen



HCM Modules

+Recruiting Cloud implementation

HCD of Palm Beach - HCM Modules, Processes		
No.	Module	Process / Functions
1	Oracle Fusion United States Payroll	Maintain Personal Payroll (e.g., Payment Methods, Element Entries), Manage Payroll Transactions, Calculate and Balance Payroll, Calculate Payment Distributions, Distribute Payroll Payments, Calculate Cost Distributions, Distribute Payroll Accounting Information, Manage Regulatory and Tax Reporting
2	Oracle Fusion Core Human Resources ("HR")	Add Person, Manage Personal Information, Manage Employment Information, Promote Worker, Transfer Worker, Process Voluntary Employee Separation, Process Involuntary Employee Separation, Manage Reduction-In-Force (Redundancy), Manage Retirement, Manage Separation Due to Death, Terminate Worker, Maintain Worker Directories, Manage Checklist, Manage Documents of Record, Manage Social Networking, Analyze Workforce Development, Evaluate Workforce Deployment, Performance, Wellness, Volunteer, Workforce Modeling, Position Management, Hire to Termination, Manage Positions, Manage Eligibility Profiles
3	Oracle Fusion Workforce Modeling and Prediction	Predict Voluntary Termination and Performance, View Contributing Factors, Conduct What-If Analysis
4	Oracle Fusion Performance Management	Define Worker Performance, Evaluate Worker Performance, Analyze Workforce Deployment Performance, Manage Performance Improvement Plan
5	Oracle Fusion Career Development	Manage Individual Development Plan, Manage Career Development
6	Oracle Fusion Goal Management Cloud	Manage Organization Goals
7	Oracle Fusion Succession Planning	Plan Successions, Manage Talent Review, Manage Succession Plan, Manage Talent Pools
8	Oracle Fusion Talent Management	Manage Talent Profile
9	Oracle Fusion Absence Management	Workforce Management, Leave of Absence, Manage Absences, Manage Schedules
10	Oracle Fusion Time and Labor	Report Time, Transfer Time, Approve Time, Analyze Time
11	Oracle Digital Assistant	Chatbot functionality

Agenda

- 01 — Executive Summary
- 02 — Financials
- 03 — Support Structure
- 04 — Wave 1 ERP Enhancements
- 05 — Wave 2 HCM
- 06 — Appendix
- 07 — Q & A





HCDPBC HCM Project Team

HCDPBC - HCM PROJECT TEAM & STAKEHOLDERS			
RESOURCE NAME	PROJECT ROLE	WORK STREAM/ APPLICATION	ORACLE PROJECT ROLES
STEERING COMMITTEE, PROJECT SPONSORS, CHANGE MANAGEMENT: ESCALATION, DECISION MAKING, ETC.			
Candie Abbott	CFO		Sr. Executive Sponsor/ Business Sponsor
Geoffrey Washburn	CHRO		HCM Sr. Executive Sponsor/ Business Sponsor
Daniel Scott	AVP, CIO		Sr. Executive Sponsor/ Technology Sponsor
Jessica Cafarelli	AVP, Controller		Business Process Owner
Roger Chen	ERP Project Manager		Project and Change Management Manager
HCDPBC TECHNOLOGY ARCHITECTURE			
Jeanette Armijos	Business Intelligence Manager		Data Integration Lead/ Reporting Lead 2
Grace Levine	Business Intelligence Developer		
Jennifer Vorst	Business Intelligence Developer		
Nicole White	IT Logistics		
Jemmin Pellan	Applications Analyst III - NON E.H.R		
Kaj Weigerink	Applications Analyst I - NON E.H.R		
Shelby Moise	IT, Identity & Access Management Analyst		Onboarding - New/Rehires; Providers (EPIC), Terminations (Disabling access)
Wilner Jacquet	IT, Identity & Access Management Analyst		Onboarding - New/Rehires; Providers (EPIC), Terminations (Disabling access)
OPEN	Oracle ERP Application Analyst		CONFIGURATION - Data Conversion Lead/ SMA
HCDPBC HUMAN RESOURCES			
Christina Schiller	Director, Human Resources		Functional and Operational User Preparation
Julie Mcpherson	Director, Total Rewards		Benefitfocus & Benefit Platform Inputs
Hina Patel	HR Business Partner, Mgr		IMPLEMENTATION - Clinics; Aeromed; Trauma; Communications HRBP
Edwin Melendez	HR Business Partner, Mgr		Healey HRBP
Matthew Temple	HR Business Partner, Mgr		Home Office & School Health
James Alexis	HR Business Partner, Mgr		LMC HRBP
Roshan Rajan	HR Operations Mgr		IMPLEMENTATION - Recruitment & Onboarding/Pre-Employment Screening
Albertine Robinson	HRIS Analyst		CONFIGURATION - HRIS; EE Database/Reporting/ Job Code Creation
Sabrina Rivera	Compensation, Mgr		Compensation & Job Code Creation
Erin Hentscke	Sr. Benefits Analyst		Benefitfocus & Benefit Platform Inputs
Trenton Edwards	Sr. TA Specialist		Recruitment - Home Office & LMC
Stacy Cheekan-Fifi	Sr. TA Specialist		Recruitment - Clinics, Aeromed, Trauma, & Physicians
OPEN	Sr. HR Generalist		Leave of Absence; Job Classification; Education Assistance
OPEN	Compensation Analyst		Compensation & Job Code Creation
OPEN	HCM Senior Analyst		CONFIGURATION - HRIS; EE Database/Reporting/ Job Code Creation
HCDPBC FINANCE/PAYROLL CONFIGURATION AND FUNCTIONAL			
Betsy Bisset	Senior Financial Analyst		
Damaris Lopez	Financial Analyst		
Sabrina Thornton	Payroll Manager		IMPLEMENTATION - Payroll & Etime
Lisa Rose	Sr. Payroll Coordinator		Payroll & Etime - LMC
Michelle Kerr	Payroll Coordinator		Payroll & Etime - Healey
Ana Arteaga	Payroll Coordinator		Payroll & Etime - Home Office; Clinics; School Health
Beatrice Bittar	Sr. Internal Auditor		
Damaris Lopez	Financial Analyst		Budget Planning/Analysis - Functional Subject Matter Advisor
Betsy Bisset	Senior Financial Analyst		Budget Planning/Analysis - Functional Subject Matter Advisor
Lawrence Person	Provider Enrollment Specialist II		Credentialing - Onboarding/Pre-Employment Screening
Roseanna Thomas	Provider Enrollment Specialist II		Credentialing - Onboarding/Pre-Employment Screening
TBD	Revenue Cycle		Functional Subject Matter Advisor
CLINICS OPERATIONS			
Alicia Ottmann	AVP, Executive Dir of Clinics & Pharmacy Serv		
Andrea Steele	AVP, Corporate Quality		
Marisol Miranda	Director, Clinic Operations		
Tsega Lawrence	Credentialing Manager		Clinics/Home Office - Pre-Employment Screening for Providers
Maria 'Gabby' Uribe	Credentialing Coordinator		LMC Physician Credentialing - Pre-Employment Screening
OPERATION DIRECTORS OF IMPACTED BUSINESS UNITS - BUDGETING AND SUPPLY CHAIN			
Leslie Alvarez	Sr. Compliance Specialist		OIG/Background screening tracking
VENDOR/OUTSIDE SERVICES PROJECT TEAM			

Workstream Training and Level 1 Post Go-Live Support

Work Streams Go-Live Training and Post Go-Live Support (DRAFT)

	Accountable	Lakeside	Clinics	School Health	Healey Center	Home Office
Supply Chain (SCM)	Raul	William?	June?	Melissa?	Juan?	
Expense Reimbursement	John					
Vendor Payments(ERP)	John					
Budget and Reports (EPM)	Betsy					
Payroll and Employee Data	Sabrina/Lisa	Wave 2	Wave 2	Wave 2	Wave 2	Wave 2
Human Capital (Core HR)	Christina	Wave 2	Wave 2	Wave 2	Wave 2	Wave 2
Human Capital (Recruiting)	Christina	Wave 2	Wave 2	Wave 2	Wave 2	Wave 2
ERP Help Desk	Daniel	Jemmin/Kaj	Jemmin/Kaj	Jemmin/Kaj	Jemmin/Kaj	Jemmin/Kaj
Training and OGL Content	Roseann					
Supply Chain Job Instructions	Tanya					
Expenses/AP Job Instructions	Antonio					

HEALTH CARE DISTRICT BOARD

April 26, 2023

1. Description: Medical Staff Appointment(s) for Lakeside Medical Center

2. Summary:

The agenda item represents the practitioner(s) recommended for Medical Staff appointment by the Medical Executive Committee of Lakeside Medical Center.

3. Substantive Analysis:

The practitioner(s) listed below satisfactorily completed the credentialing and privileging process and met the standards set forth within the approved Medical Staff Bylaws. The credentialing and privileging process ensures that all Medical Staff meet specific criteria and standards of professional qualifications; this criterion includes, but is not limited to:

- Current licensure
- Relevant education, training and experience
- Current clinical and professional competence
- Health fitness and ability to perform requested privileges
- Malpractice history and liability insurance coverage
- Immunization status; and
- Applicable life support training

Last Name	First Name	Degree	Specialty	Appointment	Privileges
Azar	Faris	MD	General Surgery and Critical Care	Initial Appointment	Provisional
Borrego	Robert	MD	General Surgery and Critical Care	Initial Appointment	Provisional
Jabbour	Ibrahim	MD	General Surgery and Critical Care	Initial Appointment	Provisional
Ramseyer	Matthew	MD	General Surgery and Critical care	Initial Appointment	Provisional
Rueda	Mario	MD	General Surgery and Critical Care	Initial Appointment	Provisional
Paredes	Jin Yu	DO	Emergency Medicine	Initial Appointment	Provisional
Gonzalez	Bianca	APRN	Family Nurse Practitioner	Initial Appointment	Provisional
Sevilla	Tina	APRN	Family Nurse Practitioner	Initial Appointment	Provisional
Bhattarai	Manoj	MD	Geriatric Medicine	Reappointment	Active
Bohorquez	David	DO	Emergency Medicine	Reappointment	Active
Casanova	Manuel	MD	Anesthesiology	Reappointment	Active
Giroux	Richard	DO	Emergency Medicine	Reappointment	Active

HEALTH CARE DISTRICT BOARD**April 26, 2023**

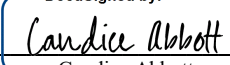
Mondro	Sandra	MD	Radiology	Reappointment	Active
Ortiz	Jose	MD	Anesthesiology	Reappointment	Active
Padron	Daniel	DO	Emergency Medicine	Reappointment	Active
Perezalonso	Luis	MD	Emergency Medicine	Reappointment	Active
Powell	Richard	MD	Emergency Medicine	Reappointment	Active
Santiago	Juan	MD	Anesthesiology	Reappointment	Active
Schepke	Kenneth	MD	Emergency Medicine	Reappointment	Active
Sergeyev	Pavel	MD	Diagnostic Radiology	Reappointment	Active
Villegas	Juan	MD	Emergency Medicine	Reappointment	Active
Vassor	Raphael	PA	Physician Assistant	Reappointment	Allied Health Professional

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 Candice Abbott
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date


HEALTH CARE DISTRICT BOARD


April 26, 2023


6. Recommendation:

Staff recommends the Board approve the Medical Staff Appointment(s) for Lakeside Medical Center.

Approved for Legal sufficiency:

DocuSigned by:

Bernabe Icaza
0CF6F7DB8706434...
VP & General Counsel

DocuSigned by:

Belma Andric
1B2104C6D115...
VP & Chief Medical Officer

DocuSigned by:

Darcy Davis
77B835589A475...
Chief Executive Officer

HEALTH CARE DISTRICT BOARD**April 26, 2023****1. Description: 2022 Health Care District Audit****2. Summary:**

The 2022 Health Care District audited financial statements are being provided for Board review and approval.

- Annual Financial Report (District)
- District Hospital Holdings, Inc. (Lakeside)
- District Clinic Holdings, Inc. (Clinics)
- Good Health Foundation, Inc. (Foundation)

3. Substantive Analysis:

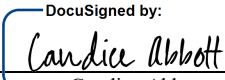
The District's external auditor, RSM US LLP, completed the audit procedures for the fiscal year ended September 30, 2022. The annual financial statement has an unmodified opinion and the balances are fairly stated.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F632101552426
 Candice Abbott
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

Finance & Audit Committee

 Committee Name

March 15, 2023

 Date


HEALTH CARE DISTRICT BOARD


April 26, 2023


6. Recommendation:

Staff recommends the Board approve the 2022 Health Care District's audited annual financial report.

Approved for Legal sufficiency:

DocuSigned by:

Bernabe Icaza
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VP & General Counsel

DocuSigned by:

Candice Abbott
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VP & Chief Financial Officer

DocuSigned by:

Darcy Davis
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Chief Executive Officer

HEALTH CARE DISTRICT BOARD**April 26, 2023****1. Description: The JERON 700 Nurse Call System****2. Summary:**

This agenda item is to upgrade the Nurse Call System at the Edward J. Healey Rehabilitation and Nursing.

3. Substantive Analysis:

In order for the Edward J. Healey Nursing and Rehabilitation Center to be compliant with F919 – Physical Environment Resident Call System, the facility needs to upgrade the nurse call system to allow all residents to access the call system when not in bed. Each resident will be given a wireless pendant that is water resistant that will be placed around their neck which will allow them to call for assistance.

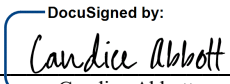
The total cost for the system is \$259,044. The cost was not budgeted in FY23 due to the timing of the revised regulation however unused funds from another project will be allocated to cover the unbudgeted cost.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	\$259,044	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 Candice Abbott
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date


HEALTH CARE DISTRICT BOARD


April 26, 2023


6. Recommendation:

Staff recommends the Board approve \$259,044 for the nurse call system.

Approved for Legal sufficiency:

DocuSigned by:

0B717B61C6A4...
Bernabe Icaza
VP & General Counsel

DocuSigned by:

0A82459761847A...
Karen Harris
VP of Field Operations

DocuSigned by:

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Darcy Davis
Chief Executive Officer

HEALTH CARE DISTRICT BOARD

April 26, 2023

1. Description: Emergency Room Services Agreement

2. Summary:

District Hospital Holdings, Inc., d/b/a Lakeside Medical Center (“Hospital”) needs to ensure we maintain high-quality, board certified emergency room physicians.

3. Substantive Analysis:

Lakeside Medical Center is currently in negotiations with Elite Medical Services, LLC to revise their compensation arrangement. This physician group provides restricted coverage 24 x 7, for the hospital’s emergency department. Elite has been providing services at Lakeside Medical Center for five (5) years. These physicians have brought a higher level of care and quality to the hospital, as they are board certified in Emergency Medicine. This has led to improved patient outcomes for the community.

The current contract model is a fixed subsidy totaling \$527,139 annually, but due to a decline in revenue of the group which has left an unsustainable shortfall, as well as a Fair Market Value (FMV) analysis which was completed by a third-party and supports the revision of compensation, we are recommending modification of the agreement. The Net Revenue Guarantee will compensate the Group for any shortfalls that may occur after their collections are offset against reasonable and necessary expenditures. If the quarterly reconciliation identifies that the cash flow exceeds the shortfall, the hospital will recoup that overfunding. Expected financial impact is an additional \$933,382 for the first year. The total cost of this group falls within fair market value, but was not budgeted at this level.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	\$933,382	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 Candice Abbott
 VP & Chief Financial Officer

HEALTH CARE DISTRICT BOARD
April 26, 2023

5. Reviewed/Approved by Committee:

Finance & Audit Committee
Committee Name

March 15, 2023
Date

6. Recommendation:

Staff recommends the Board approve an amount not to exceed \$933,382 and provide the CEO with the necessary authority to execute the agreement related to the on-call services.

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
00B77A6C7064B4Aza
VP & General Counsel

DocuSigned by:
Karen Harris
0AB3308F80745
VP of Field Operations

DocuSigned by:
Darcy Davis
77A3308F80745
Chief Executive Officer