



FINANCE COMMITTEE MEETING

AGENDA

March 26, 2025

12:00 P.M.

**Health Care District Palm Beach County
1515 N. Flagler Drive, West Palm Beach, FL 33401**

Remote Participation Login: <https://tinyurl.com/yda3vnks>

Via Telephone dial-in access (646) 558 8656 / Meeting ID: 550 789 5592 / Password: 946503

1. Call to Order

A. Roll Call

2. Agenda Approval

A. Additions/Deletions/Substitutions

B. **MOTION TO APPROVE:** Agenda

3. Awards, Introductions and Presentations

None.

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

A. **MOTION TO APPROVE:**

Finance Committee Meeting Minutes of November 20, 2024. [Pages 1-4]

7. Consent Agenda – MOTION TO APPROVE: Consent Agenda Items

A. **ADMINISTRATION**

7A-1 **RECEIVE AND FILE:**

March 2025 Internet Posting of District Public Meeting.

<https://www.hcdpbc.org/resources/public-meetings>

Community Health Center
Finance Committee
Meeting Agenda
March 26, 2025

7A-2 **RECEIVE AND FILE:**

Attendance Tracking. [Page 5]

8. Regular Agenda

A. **FINANCE**

8A-1 **RECEIVE AND FILE:**

District Clinic Holdings, Inc. Financial Report January 2025
(Jessica Cafarelli) [Pages 6-24]

9. Executive Director of FQHC Services Comments

10. Board Member Comments

11. Establishment of Upcoming Meetings

June 25, 2025 (TBD)

12:00 p.m. Finance Committee

September 24, 2025 (TBD)

12:00 p.m. Finance Committee

December 17, 2025 (TBD)

12:00 p.m. Finance Committee

12. Motion to Adjourn



DISTRICT CLINIC HOLDINGS, INC.

BOARD OF DIRECTORS FINANCE COMMITTEE

MEETING MINUTES

November 20, 2024

1. Call to Order

Mr. Smith called the meeting to order at 12:00pm.

A. Roll Call

Members present: Michael Smith, Bill Johnson, Joseph Gibbons

Excused: None

Staff/Public present included: Bernabe Icaza; Candice Abbott; Jessica Cafarelli; Heather Bokor (ZOOM); Dr. Ana Ferwerda; Regina All (ZOOM); Angela Santos; Dr. Joshua Adametz; Maxine Sonnenschein (ZOOM)

Recording/transcribing Secretary: Gina Kenyon

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents through collaboration and partnership in a culturally sensitive environment.

2. Agenda Approval

A. Additions/Deletions/Substitutions

None.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Mr. Joseph Gibbons made a motion to approve the agenda as presented/amended. The motion was duly seconded by Mr. Bill Johnson. A vote was called, and the motion passed unanimously.



3. Awards and Presentations

None.

4. Disclosure of Voting Conflict

None.

5. Public Comment

None.

6. Meeting Minutes

6A. Staff recommends a MOTION TO APPROVE:

Finance Committee Meeting Minutes of August 28, 2024.

CONCLUSION/ACTION: Mr. Bill Johnson made a motion to approve the August 28, 2024, minutes as presented/amended. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Mr. Bill Johnson made a motion to approve the Consent Agenda as presented/amended. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.

A. ADMINISTRATION

7A-1 RECEIVE AND FILE:

November 2024 Internet Posting of District Public Meeting.

<https://www.hcdpbc.org/resources/public-meetings>

7A-2 RECEIVE AND FILE:

Attendance Tracking



8. Regular Agenda

A. **FINANCE**

8A-1 **Staff recommends a MOTION TO APPROVE:**

District Clinic Holdings, Inc. Financial Report September 2024

(Jessica Cafarelli)

The September 2024 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

CONCLUSION/ACTION: Mr. Mike Smith made a motion to approve the District Clinic Holdings, Inc. Financial Report November 2024 as presented/amended. The motion was duly seconded by Mr. Bill Johnson. A vote was called, and the motion passed unanimously.

9. AVP and Executive Director of Clinic Services Comments

None.

10. Board Member Comments

None.

11. Establishment of Upcoming Meetings

March 26, 2025 (TBD)

12:00 p.m. Finance Committee

June 25, 2025 (TBD)

12:00 p.m. Finance Committee

September 24, 2025 (TBD)

12:00 p.m. Finance Committee

December 17, 2025 (TBD)

12:00 p.m. Finance Committee



12. Motion to Adjourn

CONCLUSION/ACTION: Mr. Bill Johnson made a motion to adjourn. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.

There being no further business, the meeting was adjourned at 12:20 p.m.

CHC Finance Committee Chair

Date



Community Health Center
Finance Committee

Attendance Tracking

	2/28/2024	06/26/2024	08/28/24	11/20/24		
Mike Smith	X	X	E	X		
Joseph Gibbons	X	X	X	X		
William Johnson	X	X	X	X		

X= Present

E= Excused

A= Absent



DISTRICT CLINIC HOLDINGS, INC.
FINANCE COMMITTEE
March 26, 2025

1. Description: District Clinic Holdings, Inc. Financial Report January 2025

2. Summary:

The January 2025 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for District Clinic Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

N/A
Jessica Cafarelli
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A
Committee Name

N/A
Date Approved




DISTRICT CLINIC HOLDINGS, INC.
FINANCE COMMITTEE
March 26, 2025

6. Recommendation:


Staff recommends that the Finance Committee submits the District Clinic Holdings, Inc. January 2025 YTD financial statements to the Board for Approval.

Approved for Legal sufficiency:

Signed by:

0CF6F7DB6706434... Bernabe Icaza
SVP & General Counsel

Signed by:

CA6A21FF2E09481... Jessica Cafarelli
VP & Chief Financial Officer

Signed by:

2B4234F087841B2... Joshua Adametz, DMD, MPH, MA
AVP & Executive Director of Community Health Centers



MEMO

To: Finance Committee

From: Jessica Cafarelli
VP, Chief Financial Officer

Date: March 26, 2025

Subject: Management Discussion and Analysis as of January 2025 C.L. Brumback Primary Care Clinic Financial Statements.

The January financial statements represent the financial performance through the fourth month of the 2025 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, total assets decreased \$963k. Due from Other Governments decreased \$699k primarily as a result of HRSA drawdown payment. Cash increased by \$238k from normal business activities.

On the Statement of Revenues and Expenses, net patient revenue YTD was unfavorable to budget by (\$345k) or (7.2%) primarily due to unanticipated increases in charity care and bad debt classification. Gross patient revenue YTD was favorable to budget by \$737k. Total YTD revenues were unfavorable to budget by (\$1.6M) or (18.7%). YTD Grant revenue is unfavorable by (\$1.2M) due to grant accrual timing as well as unanticipated reduction in funding. Several grants that were budgeted were not awarded which accounts for approximately \$542k of the unfavorable variance. At this time, staff does not anticipate additional grants being awarded and recognized this fiscal year. To offset this variance, staff identified opportunities to reduce expenses to remain within budget. Operational expenses before depreciation were favorable to budget by \$3.4M due to timing differences in expenses and staffing. Positive variances YTD in salaries, wages, and benefits were \$3.0M. YTD net margin was a loss of (\$8.7M) compared to the budgeted loss of (\$11.3M) resulting in a favorable variance of \$2.6M or (23.0%). YTD, the District has transferred in \$7.3M to fund clinic operations.

Net patient revenue YTD for the Medical clinics was unfavorable to budget by (\$222k). The Medical clinics YTD gross patient revenue was favorable to budget by \$235k. The Medical clinics total YTD revenue was unfavorable to budget by (\$1.2M) due primarily to a decrease in grant revenue as well as unanticipated increased bad debt allowance. Grant revenue recognition had a negative impact on overall revenue of (\$1.0M). Total operating expenses of \$8.9M were favorable to budget of \$10.5M by \$1.7M or 16.0%. The positive variance is mostly due to salaries, wages, and benefits of \$1.3M, and medical supplies of \$255k. Timing differences in expenses and staffing are driving these favorable YTD variances. YTD net margin was a loss of (\$6.7M) compared to the budgeted loss of (\$7.8M) resulting in a favorable variance of \$1.0M or (13.1%).

Net patient revenue YTD for the Dental clinics was unfavorable to budget by (\$196k). The Dental clinics total YTD gross patient revenue was unfavorable to budget by (\$380k). Total YTD operating expenses of \$1.8M were favorable to budget by \$273k, with timing differences in staffing primarily accounting for this favorable variance. Total YTD net margin was favorable to budget by \$119k or (10.5%).

District Clinic Holdings, Inc.
Comparative Statement of Net Position

	January 31, 2025	December 31, 2024	Increase (Decrease)
Assets			
Cash and Cash Equivalents	\$ 237,779	\$ 0	\$ 237,779
Accounts Receivable, net	2,047,785	2,409,880	(362,095)
Due From Other Governments	2,009,879	2,708,793	(698,913)
Other Current Assets	165,696	200,000	(34,305)
Net Investment in Capital Assets	5,392,088	5,402,643	(10,556)
Right Of Use Assets	8,680,892	8,776,199	(95,307)
Total Assets	\$ 18,534,117	\$ 19,497,515	\$ (963,397)
Liabilities			
Accounts Payable	452,610	492,762	(40,153)
Deferred Revenue-	9,167	10,000	(833)
Accrued Interest	35,432	35,698	(266)
Other Current Liabilities	2,097,643	3,046,527	(948,884)
Lease Liability	8,185,075	8,263,002	(77,926)
Non-Current Liabilities	1,002,756	1,010,416	(7,661)
Total Liabilities	11,782,682	12,858,405	(1,075,723)
Deferred Inflows of Resources			
Deferred Inflows	\$ 66,853	\$ 66,853	\$ 0
Net Position			
Net Investment in Capital Assets	5,392,088	5,402,643	(10,556)
Unrestricted	1,292,494	1,169,613	122,881
Total Net Position	6,684,582	6,572,257	112,325
Total Liabilities, Deferred Inflows of Resources and Net Position	\$ 18,534,117	\$ 19,497,515	\$ (963,397)

Note: Amounts may not foot due to rounding.

Primary Care Clinics Statement of Revenues and Expenses
For The Fourth Month Ended January 31, 2025

Docusign Envelope ID: CAA134B8-63A0-40FA-AF25-F2AE5C18CA06

				Current Month		Prior Year		Fiscal Year To Date											
Actual	Budget	Variance	%					Actual	Budget	Variance	%	Prior Year	Variance	%					
\$ 2,812,330	\$ 2,978,639	\$ (166,309)	(5.6%)		\$ 2,896,182	\$ (83,853)	(2.9%)					\$ 12,304,933	\$ 11,567,584	\$ 737,349	6.4%	\$ 11,188,302	\$ 1,116,631	10.0%	
894,111	976,503	(82,392)	(8.4%)		911,759	(17,648)	(1.9%)					3,726,469	3,823,280	(96,811)	(2.5%)	3,707,606	18,863	0.5%	
924,346	1,036,530	(112,184)	(10.8%)		1,078,843	(154,497)	(14.3%)					4,254,676	4,021,592	233,084	5.8%	4,078,030	176,646	4.3%	
488,188	396,070	92,118	23.3%		404,411	83,777	20.7%					2,187,209	1,538,044	649,165	42.2%	1,281,365	905,844	70.7%	
2,306,645	2,409,103	(102,458)	(4.3%)		2,395,013	(88,368)	(3.7%)					10,168,354	9,382,916	785,438	8.4%	9,067,001	1,101,353	12.1%	
645,491	677,435	(31,944)	(4.7%)		678,114	(32,624)	(4.8%)					2,329,488	2,626,504	(297,016)	(11.3%)	2,363,551	(34,062)	(1.4%)	
1,151,175	1,246,970	(95,795)	(7.7%)		1,179,284	(28,109)	(2.4%)					4,466,068	4,811,173	(345,105)	(7.2%)	4,484,852	(18,784)	(0.4%)	
40.93%	41.86%		40.72%									36.29%	41.59%		40.09%				
603,899	892,624	(288,725)	(32.3%)		450,916	152,982	33.9%					2,231,883	3,476,866	(1,244,983)	(35.8%)	2,088,433	143,451	6.9%	
1,088	6,757	(5,669)	(83.9%)		1,092	(4)	(0.4%)					65,957	26,962	38,995	144.6%	18,422	47,535	258.0%	
\$ 1,756,162	\$ 2,146,351	\$ (390,189)	(18.2%)		\$ 1,631,292	\$ 124,870	7.7%					\$ 6,763,908	\$ 8,315,001	\$ (1,551,093)	(18.7%)	\$ 6,593,650	\$ 170,258	2.6%	
Direct Operating Expenses:																			
1,908,502	2,439,581	531,079	21.8%		1,593,013	(315,489)	(19.8%)					7,194,047	9,535,379	2,341,331	24.6%	6,975,731	(218,316)	(3.1%)	
292,556	652,834	360,278	55.2%		511,022	218,466	42.8%					1,949,487	2,589,539	640,052	24.7%	1,901,905	(47,582)	(2.5%)	
46,042	40,384	(5,658)	(14.0%)		301,222	255,180	84.7%					112,049	161,536	49,487	30.6%	372,476	260,427	69.9%	
55,613	128,048	72,435	56.6%		166,912	111,299	66.7%					253,774	512,191	258,417	50.5%	344,679	90,905	26.4%	
21,433	40,922	19,489	47.6%		12,044	(9,389)	(78.0%)					69,614	163,686	94,072	57.5%	35,324	(34,290)	(97.1%)	
90,149	77,899	(12,250)	(15.7%)		69,614	(20,535)	(29.5%)					353,463	311,596	(41,867)	(13.4%)	334,704	(18,759)	(5.6%)	
55,185	63,362	8,177	12.9%		42,320	(12,865)	(30.4%)					244,966	253,448	8,482	3.3%	205,096	(39,870)	(19.4%)	
61,279	62,324	1,045	1.7%		64,782	3,503	5.4%					188,130	249,296	61,167	24.5%	180,170	(7,960)	(4.4%)	
172,355	130,991	(41,364)	(31.6%)		90,137	(82,217)	(91.2%)					558,062	523,964	(34,098)	(6.5%)	357,511	(200,551)	(56.1%)	
12,995	15,476	2,481	16.0%		7,644	(5,351)	(70.0%)					41,235	61,904	20,669	33.4%	31,943	(9,293)	(29.1%)	
80,439	105,523	25,084	23.8%		58,676	(21,764)	(37.1%)					276,341	422,093	145,753	34.5%	316,797	40,456	12.8%	
35,432	15,649	(19,782)	(126.4%)		18,450	(16,981)	(92.0%)					143,317	62,597	(80,720)	(129.0%)	74,738	(68,579)	(91.8%)	
-	-	-	-		-	-	-					52,103	-	(52,103)	-	-	(52,103)	-	-
6,635	6,599	(37)	(0.6%)		4,947	(1,688)	(34.1%)					26,542	26,395	(147)	(0.6%)	19,789	(6,752)	(34.1%)	(2,896)
2,838,615	3,779,592	940,977	24.9%		2,940,782	102,167	3.5%					11,463,128	14,873,624	3,410,495	22.9%	11,150,863	(312,266)	(2.8%)	

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	%
253,644	242,117	(11,527)	(4.8%)	736,277	482,633	65.8%	
34,566	51,288	16,722	32.6%	34,788	222	0.6%	
-	-	-	-	15,961	15,961	-	
21,542	22,239	697	3.1%	16,561	(4,981)	(30.1%)	
50,226	57,690	7,464	12.9%	55,297	5,071	9.2%	
10,315	23,428	13,113	56.0%	17,584	7,269	41.3%	
11,979	13,459	1,480	11.0%	10,052	(1,927)	(19.2%)	
22,450	29,159	6,709	23.0%	21,159	(1,291)	(6.1%)	
459	2,626	2,167	82.5%	2,221	1,762	79.3%	
11,682	12,405	723	5.8%	13,315	1,633	12.3%	
31,377	41,818	10,441	25.0%	23,024	(8,353)	(36.3%)	
21,336	14,415	(6,921)	(48.0%)	10,752	(10,584)	(98.4%)	
3,651	5,025	1,374	27.3%	2,595	(1,056)	(40.7%)	
1,670	5,774	4,104	71.1%	-	(1,670)	-	
5,375	3,852	(1,523)	(39.5%)	-	(5,375)	-	
15,770	18,643	2,873	15.4%	-	(15,770)	-	
878,520	1,078,934	200,414	18.6%	1,462,440	583,920	39.9%	
3,832,218	4,975,395	1,143,177	23.0%	4,491,025	658,807	14.7%	
\$ (2,076,056)	\$ (2,829,044)	\$ 752,988	(26.6%)	\$ (2,859,733)	\$ 783,677	(27.4%)	
9,221	31,140	(21,919)	(70.4%)	-	9,221	-	
-	\$ 3,583,333	\$ (3,583,333)	-	-	-	-	

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	%
796,675	968,468	171,793	17.7%	913,585	116,910	12.8%	
174,611	205,152	30,541	14.9%	142,901	(31,710)	(22.2%)	
-	-	-	-	65,679	65,679	-	
84,861	88,956	4,095	4.6%	58,288	(26,573)	(45.6%)	
229,595	230,760	1,165	0.5%	167,906	(61,689)	(36.7%)	
79,014	93,712	14,698	15.7%	72,720	(6,294)	(8.7%)	
49,030	53,836	4,806	8.9%	50,745	1,715	3.4%	
95,224	116,636	21,412	18.4%	87,763	(7,461)	(8.5%)	
2,127	10,504	8,377	79.8%	8,795	6,668	75.8%	
50,320	49,620	(700)	(1.4%)	25,146	(25,174)	(100.1%)	
121,776	167,272	45,496	27.2%	68,639	(53,137)	(77.4%)	
83,646	57,660	(25,986)	(45.1%)	42,783	(40,863)	(95.5%)	
13,573	20,100	6,527	32.5%	16,006	2,433	15.2%	
3,487	23,096	19,609	84.9%	-	(3,487)	-	
22,819	15,408	(7,411)	(48.1%)	-	(22,819)	-	
55,465	74,572	19,107	25.6%	-	(55,465)	-	
3,541,453	4,315,736	774,283	17.9%	3,268,501	(272,952)	(8.4%)	
15,500,688	19,656,839	4,156,151	21.1%	14,770,606	(730,082)	(4.9%)	
\$ (8,736,780)	\$ (11,341,837)	\$ 2,605,057	(23.0%)	\$ (8,176,957)	\$ (559,823)	6.8%	
9,221	124,560	(115,339)	(92.6%)	284,630	(275,409)	(96.8%)	
\$ 7,331,296	\$ 14,333,331	\$ (7,002,034)	(48.9%)	-	\$ (7,331,296)	-	

Statement of Revenues and Expenses by Month

	Oct-24	Nov-24	Dec-24	Jan-25	Year to Date
Gross Patient Revenue	\$ 3,463,909	\$ 2,991,655	\$ 3,037,040	\$ 2,812,330	\$ 12,304,933
Contractual Allowance	1,230,872	846,040	755,447	894,111	3,726,469
Charity Care	1,196,335	1,035,483	1,098,512	924,346	4,254,676
Bad Debt	704,322	429,668	565,031	488,188	2,187,209
Total Contractuals and Bad Debt	3,131,528	2,311,191	2,418,989	2,306,645	10,168,354
Other Patient Revenue	561,333	561,333	561,333	645,491	2,329,488
Net Patient Service Revenue	893,713	1,241,797	1,179,383	1,151,175	4,466,068
Collection %	25.80%	41.51%	38.83%	40.93%	36.29%
Non-Operating Revenues					
Grants	514,544	740,790	372,651	603,899	2,231,883
Other Revenue	25,544	5,756	33,568	1,088	65,957
Total Other Revenues	\$ 540,088	\$ 746,545	\$ 406,220	\$ 604,987	\$ 2,297,840
Total Non-Operating Revenues	\$ 1,433,801	\$ 1,988,342	\$ 1,585,603	\$ 1,756,162	\$ 6,763,908
Direct Operating Expenses:					
Salaries and Wages	1,777,415	1,748,215	1,759,915	1,908,502	7,194,047
Benefits	432,027	639,602	585,302	292,556	1,949,487
Purchased Services	12,929	22,360	30,717	46,042	112,049
Medical Supplies	68,475	49,343	80,343	55,613	253,774
Other Supplies	6,167	19,844	22,170	21,433	69,614
Medical Services	103,925	95,313	64,076	90,149	353,463
Drugs	61,289	67,731	60,760	55,185	244,966
Repairs and Maintenance	52,025	41,102	33,724	61,279	188,130
Lease and Rental	180,498	143,397	61,812	172,355	558,062

Statement of Revenues and Expenses by Month

	Oct-24	Nov-24	Dec-24	Jan-25	Year to Date
Utilities	3,195	11,841	13,205	12,995	41,235
Other Expense	44,142	98,523	53,236	80,439	276,341
Interest Expense	16,511	55,677	35,698	35,432	143,317
Principal And Interest	1,606	50,497	-	-	52,103
Insurance	6,635	6,635	6,635	6,635	26,542
Total Operating Expenses	2,766,839	3,050,082	2,807,592	2,838,615	11,463,128

Net Performance before Depreciation & Overhead Allocations

	\$ (1,333,038)	\$ (1,061,740)	\$ (1,221,990)	\$ (1,082,453)	\$ (4,699,220)
Depreciation	87,165	166,932	126,926	115,083	496,106
Overhead Allocations:					
OH Risk Management	12,674	10,468	10,570	10,369	44,081
OH Revenue Cycle	76,173	58,628	87,253	47,507	269,561
OH Internal Audit	3,844	3,009	2,478	2,016	11,347
Home Office Facilities	28,469	21,511	16,029	22,161	88,170
OH Administration	19,054	16,540	14,636	6,306	56,536
OH Human Resources	122,937	105,519	102,453	103,551	434,460
Legal	55,244	32,069	26,771	27,544	141,628
Records	4,254	3,444	4,660	4,784	17,142
OH Compliance	14,592	15,279	14,663	14,870	59,404
IT Operations	22,627	43,480	52,077	53,115	171,299
IT Security	17,676	28,314	3,226	12,874	62,090
OH Finance	48,235	38,992	47,994	42,960	178,181
Corporate Communications	16,284	14,653	14,656	14,302	59,895
OH Information Technology	24,675	20,492	20,150	20,119	85,436

Statement of Revenues and Expenses by Month

	Oct-24	Nov-24	Dec-24	Jan-25	Year to Date
IT Applications	264,361	84,357	194,313	253,644	796,675
IT Service Center	56,523	38,529	44,993	34,566	174,611
Corporate Quality	22,066	19,497	21,756	21,542	84,861
OH Security Services	61,071	62,445	55,853	50,226	229,595
OH Supply Chain	22,217	24,128	22,354	10,315	79,014
HIM Department	12,735	11,992	12,324	11,979	49,030
OH Coding	24,741	23,865	24,168	22,450	95,224
OH Reimbursement	953	185	530	459	2,127
OH Clinical Labor Pool	13,086	12,292	13,260	11,682	50,320
District Nursing Admin	29,065	29,316	32,018	31,377	121,776
District Operations Admin	24,854	16,298	21,158	21,336	83,646
OH Mail Room	3,566	3,087	3,269	3,651	13,573
OH Patient Experience	-	-	1,817	1,670	3,487
OH External Affairs	4,618	7,899	4,927	5,375	22,819
OH Strategic Initiatives and Projects	-	-	39,695	15,770	55,465
Total Overhead Allocations	1,006,594	746,288	910,051	878,520	3,541,453
Total Expenses	3,860,598	3,963,302	3,844,570	3,832,218	15,500,688
Net Margin	\$ (2,426,797)	\$ (1,974,960)	\$ (2,258,967)	\$ (2,076,056)	\$ (8,736,780)
Capital Contributions.	-	-	-	9,221	9,221
General Fund Support/Transfer In	-	-	\$7,331,296	-	\$7,331,296

	Clinic Administration	Belle Glade Medical Clinic	Delray Medical Clinic	Lantana Medical Clinic	Mangonia Park Medical Clinic	West Palm Beach Medical Clinic	Jupiter Medical Clinic	Lake Worth Medical Clinic	Lewis Center Medical Clinic	West Boca Medical Clinic	St Ann Place Medical Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Atlantis Medical Clinic	Port Medical Clinic	Total
Gross Patient Revenue	\$ 9,938	\$ 773,821	\$ 882,383	\$ 1,500,323	\$ 879,326	\$ 1,286,042	\$ 440,777	\$ 882,712	\$ 86,743	\$ 249,454	\$ 22,645	\$ 86,706	-	\$ 88,781	-	-	\$ 7,159,662
Contractual Allowance	(301)	242,552	214,259	348,126	507,640	244,792	106,143	263,101	25,054	77,572	7,016	6,697	2	43,267	-	2,646	2,088,565
Charity Care	333	211,914	252,319	573,004	126,244	459,762	191,900	348,486	10,597	96,298	6,307	48,940	-	17,437	-	(1,051)	2,343,893
Bad Debt	1,256	135,935	126,331	223,649	231,970	284,114	55,212	92,881	7,231	22,509	4,401	5,358	-	8,724	-	215	1,300,025
Total Contractual Allowances and Bad Debt	1,288	590,401	592,958	1,145,179	965,854	988,667	353,255	704,468	42,893	196,469	17,814	61,966	2	69,439	-	1,811	5,752,463
Other Patient Revenue	-	160,659	148,784	319,772	74,775	332,556	72,669	141,889	23,175	92,645	3,760	11,140	-	15,913	197,930	-	1,595,677
Net Patient Revenue	8,650	344,079	438,209	674,917	(11,753)	629,930	160,191	320,133	37,035	145,640	8,601	35,850	(2)	35,255	197,930	(1,811)	3,022,855
Collection %	87.04%	44.47%	49.66%	44.98%	(1.34%)	48.98%	36.34%	36.27%	65.27%	58.38%	37.98%	41.35%	-	39.71%	-	-	42.22%
Grants	321,896	202,542	155,163	246,410	233,350	185,504	80,378	171,737	10,619	43,251	13,901	23,149	-	38,233	20,581	-	1,746,715
Other Revenue	62,394	2,021	-	-	-	-	-	-	-	-	-	-	-	-	-	-	64,956
Total Other Revenues	384,330	204,564	155,163	246,410	233,350	185,504	80,378	171,737	10,619	43,251	13,901	23,149	-	38,233	20,581	-	1,811,670
Total Revenues	\$ 393,481	\$ 548,643	\$ 893,371	\$ 921,327	\$ 221,598	\$ 815,434	\$ 240,570	\$ 491,870	\$ 47,654	\$ 188,891	\$ 22,502	\$ 59,999	\$ (2)	\$ 73,488	\$ 218,511	\$ (1,811)	\$ 4,834,526
Direct Operational Expenses:																	
Salaries and Wages	1,155,093	642,641	476,908	765,510	417,547	642,983	250,581	553,852	34,252	163,209	37,630	73,450	-	128,081	80,040	-	5,431,778
Benefits	341,064	172,452	152,388	204,068	136,327	142,529	58,297	166,061	-	37,602	6,937	27,476	-	36,654	18,291	-	1,500,148
Purchased Services	61,198	8,193	1,249	4,560	1,627	7,909	3,232	7,750	1,088	7,345	-	-	-	-	-	-	104,092
Medical Supplies	-	14,716	16,931	20,241	22,760	22,611	5,431	20,225	1,877	1,888	22	433	-	10	5,477	-	132,621
Other Supplies	1,515	2,963	4,383	2,139	5,186	2,483	1,261	3,302	597	1,076	40	1,880	729	2,156	27,739	-	57,449
Medical Services	-	44,006	61,150	29,906	20,415	38,915	39,839	104,612	2,073	10,727	1,821	-	-	-	-	-	353,463
Drugs	-	19,369	40,449	58,236	64,808	54,610	2,175	572	-	4,084	-	27	-	138	2,321	-	244,966
Repairs and Maintenance	140,488	1,841	1,596	2,328	9,037	1,435	2,175	3,391	788	1,542	240	2,279	240	6,238	1,695	-	175,394
Leases and Rental	-	30,942	36,930	59,351	29,806	55,375	80	40,824	60	27,275	40	40	20	30	147,054	-	427,827
Utilities	-	7,741	4,279	780	2,170	55,375	80	3,295	592	1,365	500	-	-	-	5,100	-	39,674
Other Expense	23,919	35,147	19,146	30,740	26,059	28,049	4,073	20,002	4,183	5,563	2,091	3,048	59	4,192	922	-	207,756
Interest Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	123,717
Principal And Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40,669
Insurance	-	1,559	1,575	3,092	1,606	-	892	1,575	-	658	-	4,505	-	4,505	39,063	-	25,836
Total Operating Expenses	1,733,239	981,571	841,187	1,180,861	746,392	1,000,781	373,863	930,567	45,490	274,361	49,321	113,139	5,552	182,004	395,973	-	8,856,301
Net Performance before Depreciation & Overhead Allocations	(1,339,750)	(432,928)	(247,815)	(259,535)	(526,794)	(185,347)	(132,294)	(438,697)	2,163	(85,470)	(26,819)	(54,140)	(5,554)	(108,515)	(177,462)	(1,811)	(4,021,775)
Depreciation	1,736	32,286	12,999	4,946	7,672	8,187	705	1,683	333	3,347	333	333	4,167	333	3,045	-	82,086
Overhead Allocations:																	
OH Risk Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	29,689
OH Revenue Cycle	134,781	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	134,781
OH Internal Audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,642
Home Office Facilities	71,260	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	71,260
OH Administration	38,078	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	38,078
OH Human Resources	283,021	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	283,021
Legal	95,390	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	95,390
Records	11,545	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	11,545
OH Compliance	40,010	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40,010
IT Operations	115,374	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	115,374
IT Security	41,819	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	41,819
OH Finance	120,008	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	120,008
Corporate Communications	40,341	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40,341
OH Information Technology	57,542	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	57,542
IT Applications	478,333	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	478,333
IT Service Center	117,604	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	117,604
Corporate Quality	57,156	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	57,156
OH Security Services	182,307	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	182,307
OH Supply Chain	53,219	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	53,219
RH Department	33,022	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	33,022
OH Coding	64,137	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	64,137
OH Reimbursement	1,433	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,433
OH Clinical Labor Pool	33,892	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	33,892
District Nursing Admin	82,019	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	82,019
District Operations Admin	56,338	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	56,338
OH Mail Room	9,142	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	9,142
OH Patient Experience	2,348	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,348
OH External Affairs	15,368	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15,368
OH Strategic Initiatives and Projects	37,256	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	37,256
Total Overhead Allocations	2,290,174	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,290,174
Total Expenses	4,031,722	1,013,837	908,983	1,185,698	781,846	1,008,967	410,750	979,769	45,824	306,802	49,654	113,472	9,719	182,337	538,187	-	11,567,676
Net Margin	\$ (3,638,241)	\$ (465,194)	\$ (315,612)	\$ (264,481)	\$ (560,248)	\$ (193,533)	\$ (170,180)	\$ (487,899)	\$ 1,830	\$ (117,912)	\$ (27,182)	\$ (54,473)	\$ (9,721)	\$ (108,849)	\$ (319,676)	\$ (1,811)	\$ (6,735,180)
Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer In/(Out)	\$ 5,350,738	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ 5,350,738

Primary Care Clinics - Dental Statement of Revenues and Expenses by Location (YTD)
For The Fourth Month Ended January 31, 2025

	Dental Clinic Administration	Belle Glade Dental Clinic	DeLray Dental Clinic	Lantana Dental Clinic	West Palm Beach Dental Clinic	Atlantis Dental Clinic	Port Dental Clinic	Total
Gross Patient Revenue	-	\$ 585,813	\$ 951,625	\$ 805,128	\$ 1,319,517	-	\$ 15,773	\$ 3,677,857
Contractual Allowance	-	-	207,069	249,099	273,744	400,065	-	1,130,002
Charity Care	-	186,149	414,131	351,234	619,432	-	15,773	1,586,719
Bad Debt	-	84,657	143,472	103,398	138,959	-	(93)	460,392
Total Contractual Allowances and Bad Debt	-	477,815	806,701	728,376	1,148,456	-	15,705	3,177,113
Other Patient Revenue	-	122,921	155,225	96,045	238,894	62,290	-	675,465
Net Patient Revenue	-	230,859	300,149	172,798	410,045	62,290	68	1,176,209
Collection %	-	39.41%	31.54%	21.46%	31.08%	-	0.43%	31.98%
Grants	6,717	42,874	83,076	88,129	121,411	-	-	342,208
Other Revenue	1,001	-	-	-	-	-	-	1,001
Total Other Revenues	7,718	42,874	83,076	88,129	121,411	-	-	343,209
Total Revenues	\$ 7,718	\$ 273,733	\$ 383,225	\$ 260,927	\$ 531,456	\$ 62,290	\$ 68	\$ 1,519,418
Direct Operational Expenses:								
Salaries and Wages	30,009	144,432	273,941	265,720	412,354	-	-	1,126,457
Benefits	8,101	43,255	61,254	83,496	105,972	-	-	302,077
Purchased Services	-	3,487	573	3,704	193	-	-	7,957
Medical Supplies	-	16,258	32,005	23,187	48,339	1,364	-	121,153
Other Supplies	-	2,800	3,909	570	3,989	896	-	12,165
Repairs and Maintenance	-	1,989	1,888	1,240	7,709	-	-	12,826
Lease and Rental	-	13,207	24,648	23,520	47,634	21,226	-	130,234
Utilities	-	3,191	5,063	780	780	746	-	10,561
Other Expense	5,922	4,863	12,379	11,844	29,874	-	-	64,882
Interest Expense	-	-	-	-	-	9,991	-	19,600
Principal And Interest	-	-	9,609	-	-	11,434	-	11,434
Insurance	-	705	-	-	-	-	-	705
Total Operating Expenses	44,033	234,188	425,270	414,062	656,843	45,657	-	1,820,051
Net Performance before Depreciation & Overhead Allocations	(36,314)	39,546	(42,044)	(153,135)	(125,387)	16,633	68	(300,633)
Depreciation	-	4,343	10,046	5,052	11,359	1,993	-	32,792
Overhead Allocations:								
OH Risk Management	7,407	-	-	-	-	-	-	7,407
OH Revenue Cycle	107,824	-	-	-	-	-	-	107,824
OH Internal Audit	1,907	-	-	-	-	-	-	1,907
Home Office Facilities	8,455	-	-	-	-	-	-	8,455
OH Administration	9,500	-	-	-	-	-	-	9,500
OH Human Resources	76,280	-	-	-	-	-	-	76,280
Legal	23,798	-	-	-	-	-	-	23,798
Records	2,881	-	-	-	-	-	-	2,881
OH Compliance	9,892	-	-	-	-	-	-	9,982
IT Operations	28,784	-	-	-	-	-	-	28,784
IT Security	10,433	-	-	-	-	-	-	10,433
OH Finance	29,941	-	-	-	-	-	-	29,941
Corporate Communications	10,064	-	-	-	-	-	-	10,064
OH Information Technology	14,356	-	-	-	-	-	-	14,356
IT Applications	133,869	-	-	-	-	-	-	133,869
IT Service Center	29,340	-	-	-	-	-	-	29,340
Corporate Quality	14,260	-	-	-	-	-	-	14,260
OH Security Services	22,429	-	-	-	-	-	-	22,429
OH Supply Chain	13,276	-	-	-	-	-	-	13,276
HM Department	8,239	-	-	-	-	-	-	8,239
OH Coding	16,000	-	-	-	-	-	-	16,000
OH Reimbursement	357	-	-	-	-	-	-	357
OH Clinical Labor Pool	8,455	-	-	-	-	-	-	8,455
District Nursing Admin	20,462	-	-	-	-	-	-	20,462
District Operations Admin	14,055	-	-	-	-	-	-	14,055
OH Mail Room	2,281	-	-	-	-	-	-	2,281
OH Patient Experience	596	-	-	-	-	-	-	596
OH External Affairs	3,834	-	-	-	-	-	-	3,834
OH Strategic Initiatives and Projects	9,320	-	-	-	-	-	-	9,320
Total Overhead Allocations	638,375	-	-	-	-	-	-	638,375
Total Expenses	682,408	238,530	457,061	419,114	668,202	68,016	-	2,533,331
Net Margin	\$ (674,689)	\$ 35,203	\$ (73,836)	\$ (158,187)	\$ (136,746)	\$ (5,727)	\$ 68	\$ (1,013,913)
Capital	-	-	-	-	-	-	-	-
Transfer In/(Out)	\$ 1,215,506	-	-	-	-	-	-	\$ 1,215,506

Primary Care Dental Statement of Revenues and Expenses
For The Fourth Month Ended January 31, 2025

Docusign Envelope ID: CAA134B8-63A0-40FA-AF25-F2AE5C18CA06

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 979,156	\$ 1,043,180	\$ (64,024)	(6.1%)	\$ 1,012,298	\$ (33,142)	(3.3%)	
301,639	384,250	(82,610)	(21.5%)	78,241	223,388	285.5%	
406,286	391,979	14,307	3.6%	412,613	(6,327)	(1.5%)	
81,859	124,666	(42,807)	(34.3%)	108,063	(26,204)	(24.2%)	
789,784	900,895	(111,110)	(12.3%)	598,917	190,867	31.9%	
151,909	210,792	(58,884)	(27.9%)	184,288	(32,380)	(17.6%)	
341,280	353,077	(11,797)	(3.3%)	597,669	(256,389)	(42.9%)	
34.85%	33.85%			59.04%			
96,694	133,608	(36,914)	(27.6%)	83,777	12,917	15.4%	
-	167	(167)	-	102	(102)	-	
\$ 437,974	\$ 486,852	\$ (48,878)	(10.0%)	\$ 681,548	\$ (243,574)	(35.7%)	
Direct Operating Expenses:							
309,283	337,793	28,510	8.4%	273,000	(36,283)	(13.3%)	
47,057	98,675	51,618	52.3%	92,282	45,225	49.0%	
2,962	6,940	3,978	57.3%	2,966	4	0.1%	
32,958	28,499	(3,859)	(13.5%)	41,168	8,809	21.4%	
761	8,827	8,066	91.4%	(442)	(1,203)	272.2%	
-	137	137	-	-	-	-	
4,111	3,950	(161)	(4.1%)	5,021	911	18.1%	
45,808	22,589	(23,219)	(102.8%)	21,526	(24,282)	(112.8%)	
3,126	2,272	(854)	(37.6%)	1,683	(1,442)	(85.7%)	
18,514	18,028	(487)	(2.7%)	5,769	(12,746)	(220.9%)	
4,858	2,339	(2,519)	(107.7%)	2,558	(2,299)	(89.9%)	
-	-	-	-	-	-	-	
176	175	(1)	(0.6%)	45	(131)	(291.1%)	
469,014	530,224	61,209	11.5%	445,577	(23,438)	(5.3%)	
Net Performance before Depreciation & Overhead Allocations							
\$ (31,040)	\$ (43,372)	\$ 12,332	(28.4%)	\$ 235,971	\$ (267,011)	(113.2%)	
18,665	18,363	(302)	(1.6%)	11,535	(7,130)	(61.8%)	
Overhead Allocations:							
1,742	2,352	610	25.9%	1,755	13	0.7%	
19,003	35,931	16,928	47.1%	41,603	22,600	54.3%	
339	626	287	45.8%	532	193	36.3%	
2,125	2,246	121	5.4%	8,294	6,169	74.4%	
1,060	2,544	1,484	58.3%	2,297	1,237	53.9%	
18,181	22,881	4,700	20.5%	12,177	(6,004)	(49.3%)	
4,628	7,190	2,562	35.6%	6,706	2,078	31.0%	
804	866	62	7.2%	642	(162)	(25.2%)	
2,499	2,914	415	14.2%	2,038	(461)	(22.6%)	
8,925	12,035	3,110	25.8%	11,357	2,432	21.4%	
2,163	4,178	2,015	48.2%	2,110	(53)	(2.5%)	
7,219	8,012	793	9.9%	5,370	(1,849)	(34.4%)	
2,403	3,496	1,093	31.3%	1,702	(701)	(41.2%)	
3,381	4,757	1,376	28.9%	4,298	917	21.3%	
42,621	57,582	14,961	26.0%	121,935	79,314	65.0%	
5,808	8,618	2,810	32.6%	5,761	(47)	(0.8%)	

Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 3,677,857	\$ 4,056,269	\$ (380,412)	(9.4%)	\$ 3,572,400	\$ 105,457	3.0%	
1,130,002	1,498,890	(368,889)	(24.6%)	256,769	873,233	340.1%	
1,586,719	1,523,528	63,191	4.1%	1,460,611	126,108	8.6%	
460,392	484,367	(23,975)	(4.9%)	368,960	91,432	24.8%	
3,177,113	3,506,785	(329,673)	(9.4%)	2,086,340	1,090,773	52.3%	
675,465	820,576	(145,111)	(17.7%)	736,581	(61,116)	(8.3%)	
1,176,209	1,372,060	(195,851)	(14.3%)	2,222,641	(1,046,432)	(47.1%)	
31.98%	33.81%			62.22%			
342,208	517,800	(175,592)	(33.9%)	380,277	(38,068)	(10.0%)	
1,001	668	333	49.9%	1,177	(176)	(15.0%)	
\$ 1,519,418	\$ 1,890,528	\$ (371,110)	(19.6%)	\$ 2,604,095	\$ (1,084,677)	(41.7%)	
Direct Operating Expenses:							
1,126,457	1,324,513	198,056	15.0%	1,265,589	139,132	11.0%	
302,077	393,411	91,334	23.2%	349,004	46,927	13.4%	
7,957	27,761	19,804	71.3%	19,827	11,870	59.9%	
121,153	113,996	(7,157)	(6.3%)	96,350	(24,803)	(25.7%)	
12,165	35,308	23,143	65.5%	3,710	(8,455)	(227.9%)	
-	548	548	-	-	-	-	
12,826	15,800	2,974	18.8%	13,218	392	3.0%	
130,234	90,356	(39,879)	(44.1%)	96,707	(33,527)	(34.7%)	
10,561	9,088	(1,473)	(16.2%)	8,135	(2,426)	(29.8%)	
64,882	72,111	7,228	10.0%	29,291	(35,592)	(121.5%)	
19,600	9,356	(10,244)	(109.5%)	10,317	(9,283)	(90.0%)	
11,434	-	(11,434)	-	-	(11,434)	(287.9%)	
705	700	(5)	(0.7%)	182	(524)	(287.9%)	
1,820,051	2,092,948	272,896	13.0%	1,892,329	72,278	3.8%	
Net Performance before Depreciation & Overhead Allocations							
\$ (300,633)	\$ (202,420)	\$ (98,213)	48.5%	\$ 711,766	\$ (1,012,399)	(142.2%)	
74,905	73,452	(1,453)	(2.0%)	46,169	(28,736)	(62.2%)	
Overhead Allocations:							
7,407	9,408	2,001	21.3%	7,232	(175)	(2.4%)	
107,824	143,724	35,900	25.0%	81,754	(26,070)	(31.8%)	
1,907	2,504	597	23.8%	2,128	221	10.4%	
8,455	8,984	529	5.9%	19,572	11,117	56.8%	
9,500	10,176	676	6.6%	7,849	(1,651)	(21.0%)	
76,280	91,524	15,244	16.7%	63,411	(12,869)	(20.3%)	
23,798	28,760	4,962	17.3%	18,159	(5,639)	(31.1%)	
2,881	3,464	583	16.8%	2,458	(423)	(17.2%)	
9,982	11,656	1,674	14.4%	8,678	(1,304)	(15.0%)	
28,784	48,140	19,356	40.2%	27,318	(1,466)	(5.4%)	
10,433	16,712	6,279	37.6%	8,574	(1,859)	(21.7%)	
29,941	32,048	2,107	6.6%	23,129	(6,812)	(29.5%)	
10,064	13,984	3,920	28.0%	9,193	(871)	(9.5%)	
14,356	19,028	4,672	24.6%	14,875	519	3.5%	
133,869	230,328	96,459	41.9%	151,299	17,430	11.5%	
29,340	34,472	5,132	14.9%	23,666	(5,674)	(24.0%)	

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	-	-	-	-	-
3,620	3,737	117	3.1%	2,643	2,643	10.877	10.877
4,907	5,636	729	12.9%	2,743	688	9,853	9,853
1,733	3,937	2,204	56.0%	18,432	115	55,968	33,539
2,013	2,262	249	11.0%	2,912	2,472	12,043	12,043
3,772	4,900	1,128	23.0%	1,665	809	8,404	165
77	441	364	82.5%	3,504	3,600	14,534	14,534
1,963	2,084	121	5.8%	2,205	1,407	1,764	1,764
5,272	7,027	1,755	25.0%	3,813	8,455	4,164	4,164
3,585	2,422	(1,163)	(48.0%)	1,781	28,108	7,646	7,646
614	844	230	27.3%	430	14,055	9,688	9,688
281	970	689	71.0%	-	2,281	3,376	3,376
903	647	(256)	(39.6%)	-	586	3,880	3,880
2,650	3,133	483	15.4%	-	3,834	2,588	2,588
154,291	214,268	59,977	28.0%	269,073	9,320	12,532	12,532
			42.7%		638,375	857,072	218,697

Community Care Clinics - Behavioral Health Statement of Revenues and Expenses by Location (YTD)
For The Fourth Month Ended January 31, 2025

	Belle Glade Behavioral Health	Dodray Behavioral Health	Lantana Behavioral Health	Mangonia Park Behavioral Health	Mangonia Pilot	West Palm Beach Behavioral Health	Lake Worth Behavioral Health	Lewis Center Behavioral Health	St Ann Place Behavioral Health	Mobile Warrior Behavioral Health	Mobile 3 Hero Behavioral Health	Co-Responder Unit	Total
Gross Patient Revenue	\$144	\$410,330	\$1,283	\$794,488	-	\$8,357	\$330	\$252,052	\$30	\$30	\$360	-	\$1,487,415
Contractual Allowance	135	136,673	8,759	269,949	-	9,627	45	81,906	5	804	-	-	507,902
Charity Care	-	111,322	(13)	136,892	-	1,634	20	74,099	-	10	90	-	324,064
Bad Debt	-	109,114	21,063	246,314	-	17,060	37	32,517	-	7	80	-	420,792
Total Contractual Allowances and Bad Debt	135	357,119	30,408	653,156	-	28,321	101	188,522	5	821	170	-	1,258,758
Other Patient Revenue	-	23,301	-	21,407	-	-	-	13,640	-	-	-	-	58,347
Net Patient Revenue	10	76,512	(28,115)	162,739	-	(19,964)	228	77,170	25	(791)	190	-	287,004
Collection %	6.69%	18.65%	(2.251,02%)	20.46%	-	(238.05%)	69.28%	30.62%	84.07%	(2.63%,07%)	52.91%	-	16.20%
Ad Valorem Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	11,240	9,740	15,460	61,417	-	2,490	12,188	2,810	2,918	2,110	22,587	142,960
Interest Earnings	-	-	-	-	-	-	-	-	-	-	-	-	-
Unrealized Gain/(Loss) On Investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Other Revenues	-	11,240	9,740	15,460	61,417	-	2,490	12,188	2,810	2,918	2,110	22,587	142,960
Total Revenues	\$ 10	\$ 87,752	\$ (19,375)	\$ 178,199	\$ 61,417	\$ (19,964)	\$ 2,718	\$ 89,358	\$ 2,835	\$ 2,127	\$ 2,300	\$ 22,587	\$ 409,964
Direct Operational Expenses:													
Salaries and Wages	-	64,950	59,961	119,103	215,636	-	15,307	50,614	17,334	7,885	12,945	72,077	635,812
Benefits	-	6,516	10,063	34,136	51,398	-	4,318	14,021	4,169	1,931	3,191	17,529	147,262
Other Expense	-	-	-	-	3,666	-	-	-	36	-	-	-	3,702
Total Operating Expenses	-	71,466	70,014	153,239	270,700	-	19,624	64,635	21,540	9,816	16,136	89,606	786,776
Net Performance before Depreciation & Overhead Allocations	10	16,286	(89,390)	24,960	(209,283)	(19,964)	(16,906)	24,723	(18,704)	(7,688)	(13,836)	(67,019)	(376,812)
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-
Overhead Allocations:													
OH Risk Management	-	-	-	-	6,985	-	-	-	-	-	-	-	6,985
OH Revenue Cycle	-	-	-	-	26,956	-	-	-	-	-	-	-	26,956
OH Internal Audit	-	-	-	-	1,798	-	-	-	-	-	-	-	1,798
Home Office Facilities	-	-	-	-	8,455	-	-	-	-	-	-	-	8,455
OH Administration	-	-	-	-	8,958	-	-	-	-	-	-	-	8,958
OH Human Resources	-	-	-	-	75,159	-	-	-	-	-	-	-	75,159
Legal	-	-	-	-	22,440	-	-	-	-	-	-	-	22,440
Records	-	-	-	-	2,716	-	-	-	-	-	-	-	2,716
OH Compliance	-	-	-	-	9,412	-	-	-	-	-	-	-	9,412
IT Operations	-	-	-	-	27,141	-	-	-	-	-	-	-	27,141
IT Security	-	-	-	-	9,838	-	-	-	-	-	-	-	9,838
OH Finance	-	-	-	-	28,232	-	-	-	-	-	-	-	28,232
Corporate Communications	-	-	-	-	9,490	-	-	-	-	-	-	-	9,490
OH Information Technology	-	-	-	-	13,538	-	-	-	-	-	-	-	13,538
IT Applications	-	-	-	-	184,473	-	-	-	-	-	-	-	184,473
IT Service Center	-	-	-	-	27,687	-	-	-	-	-	-	-	27,687
Corporate Quality	-	-	-	-	13,445	-	-	-	-	-	-	-	13,445
OH Security Services	-	-	-	-	44,859	-	-	-	-	-	-	-	44,859
OH Supply Chain	-	-	-	-	12,519	-	-	-	-	-	-	-	12,519
HIM Department	-	-	-	-	7,769	-	-	-	-	-	-	-	7,769
OH Coding	-	-	-	-	15,087	-	-	-	-	-	-	-	15,087
OH Reimbursement	-	-	-	-	337	-	-	-	-	-	-	-	337
OH Clinical Labor Pool	-	-	-	-	7,973	-	-	-	-	-	-	-	7,973
District Nursing Admin	-	-	-	-	19,295	-	-	-	-	-	-	-	19,295
District Operations Admin	-	-	-	-	13,253	-	-	-	-	-	-	-	13,253
OH Mail Room	-	-	-	-	2,150	-	-	-	-	-	-	-	2,150
OH Patient Experience	-	-	-	-	553	-	-	-	-	-	-	-	553
OH External Affairs	-	-	-	-	3,617	-	-	-	-	-	-	-	3,617
OH Strategic Initiatives and Projects	-	-	-	-	8,769	-	-	-	-	-	-	-	8,769
Total Overhead Allocations	-	-	-	-	612,904	-	-	-	-	-	-	-	612,904
Total Expenses	-	71,466	70,014	153,239	883,604	-	19,624	64,635	21,540	9,816	16,136	89,606	1,399,680
Net Margin	\$ 10	\$ 16,286	\$ (89,390)	\$ 24,960	\$ (822,187)	\$ (19,964)	\$ (16,906)	\$ 24,723	\$ (18,704)	\$ (7,688)	\$ (13,836)	\$ (67,019)	\$ (989,716)
Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/Transfer In	-	-	-	-	-	-	-	-	-	-	-	-	-

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	Prior Year
578	796	218	27.4%	-	(578)	-	-
265	915	650	71.0%	-	(265)	-	-
852	610	(242)	(39.7%)	-	(852)	-	-
2,499	2,954	455	15.4%	-	(2,499)	-	-
156,941	154,236	(2,705)	(1.8%)	-	(156,941)	-	-
Total Overhead Allocations-							
453,192	725,828	272,637	37.6%	-	(453,192)	-	-
Total Expenses							
\$ (335,627)	\$ (627,178)	\$ 291,551	(46.5%)	\$ 58,286	\$ (393,913)	(675.8%)	
Net Margin							
\$ (989,716)	\$ (2,457,225)	\$ 1,467,509	(59.7%)	\$ 175,351	\$ (1,165,067)	(654.4%)	
Transfer In/(Out)							
-	\$ 750,000	\$ (750,000)	-	-	-	-	-
Total							
\$ 765,052	\$ 2,999,999	\$ (2,234,947)	(74.5%)	-	\$ (765,052)	-	-



District Clinic Holdings, Inc.

Clinic Visits - Adults and Pediatrics	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
West Palm Beach	1,552	1,223	1,331	1,460									5,566	6,406	(13.1%)	6,388
Delray & Women's Health Care	1,056	896	902	1,039									3,893	3,069	26.8%	3,069
Lantana & Atlantis	1,730	1,432	1,548	1,391									6,101	5,862	4.1%	7,248
Belle Glade & Women's Health Care	793	764	802	895									3,254	3,282	(0.9%)	3,282
Lewis Center	40	57	76	76									249	126	97.6%	126
Lake Worth & Women's Health Care & Atlantis	1,268	1,010	1,066	1,108									4,452	5,862	(24.0%)	4,475
Jupiter & Women's Health Care	597	500	441	538									2,076	2,200	(5.6%)	2,200
West Boca & Women's Health Care	276	235	255	251									1,017	1,399	(27.3%)	1,399
St Ann Place	68	54	13	56									191	58	229.3%	58
Cib Mob 1 Warrior (Mobile Van)	10	-	-	-									10	-	100.0%	48
Cib Mob 2 Scout	-	-	-	-									-	6	(100.0%)	-
Cib Mob 3 Hero	84	83	84	86									337	88	283.0%	88
Portable Medical	96	66	72	121									355	248	43.1%	248
Mangonia Park	679	594	590	714									2,577	2,682	(3.9%)	2,682
Atlantis	-	-	-	3									3	-	100.0%	-
Total Clinic Visits	8,249	6,914	7,180	7,738	-	-	-	-	-	-	-	-	30,081	31,287	(3.9%)	31,311
Dental Visits																
West Palm Beach Dental	1,230	1,084	1,269	1,210									4,793	4,323	10.9%	4,323
Delray Dental	734	654	870	936									3,194	2,338	36.6%	2,338
Lantana & Atlantis Dental	856	672	269	759									2,556	3,342	(23.5%)	3,342
Belle Glade Dental	514	411	455	481									1,861	1,912	(2.7%)	1,912
Portable Dental	-	16	8	11									35	54	(35.2%)	54
Total Dental Visits	3,334	2,837	2,871	3,397	-	-	-	-	-	-	-	-	12,439	11,969	3.9%	11,969
Total Medical and Dental Visits	11,583	9,751	10,051	11,135	-	-	-	-	-	-	-	-	42,520	43,256	(1.7%)	43,280
Mental Health Counselors (non billable)																
West Palm Beach BH	58	30	34	45									167	718	(76.7%)	718
Delray BH	520	437	520	621									2,098	1,724	21.7%	1,724
Lantana & Atlantis BH	151	150	167	177									645	-	100.0%	676
Belle Glade BH	55	22	-	-									77	20	285.0%	35
Mangonia Park BH	989	921	1,024	1,019									3,953	5,351	(26.1%)	3,581
Lewis Center BH	307	315	354	338									1,314	-	100.0%	-
Lake Worth BH	132	97	124	124									477	-	100.0%	503
Jupiter BH	-	-	-	-									-	-	0.0%	-
St Ann Place BH	32	20	16	23									91	322	(71.7%)	322
West Boca BH	34	22	19	28									103	-	100.0%	99
Mob 1 Warrior BH	62	-	2	2									66	-	100.0%	-
Mob 3 Hero BH	54	55	62	73									244	-	100.0%	-
Mobile Van BH	21	47	13	38									119	-	100.0%	-
Atlantis Peds BH	-	-	-	1									1	-	100.0%	-
Total Mental Health Screenings	2,415	2,116	2,335	2,489	-	-	-	-	-	-	-	-	9,354	8,135	15.0%	7,658
GRAND TOTAL	13,998	11,867	12,386	13,624	-	-	-	-	-	-	-	-	51,874	51,391	-	50,938