

### FINANCE COMMITTEE MEETING AGENDA March 26, 2025 12:00 P.M.

### Health Care District Palm Beach County 1515 N. Flagler Drive, West Palm Beach, FL 33401

Remote Participation Login: https://tinyurl.com/yda3vnks

Via Telephone dial-in access (646) 558 8656 / Meeting ID: 550 789 5592 / Password: 946503

- 1. Call to Order
  - A. Roll Call
- 2. Agenda Approval
  - A. Additions/Deletions/Substitutions
  - B. MOTION TO APPROVE: Agenda
- 3. Awards, Introductions and Presentations

None.

- 4. Disclosure of Voting Conflict
- 5. Public Comment
- 6. Meeting Minutes
  - A. **MOTION TO APPROVE:**

Finance Committee Meeting Minutes of November 20, 2024. [Pages 1-4]

- 7. Consent Agenda <u>MOTION TO APPROVE</u>: Consent Agenda Items
  - A. **ADMINISTRATION**
  - 7A-1 **RECEIVE AND FILE:**

March 2025 Internet Posting of District Public Meeting. https://www.hcdpbc.org/resources/public-meetings Community Health Center Finance Committee Meeting Agenda March 26, 2025

### 7A-2 **RECEIVE AND FILE:**

Attendance Tracking. [Page 5]

### 8. Regular Agenda

### A. **FINANCE**

### 8A-1 **RECEIVE AND FILE:**

District Clinic Holdings, Inc. Financial Report January 2025 (Jessica Cafarelli) [Pages 6-24]

- 9. Executive Director of FQHC Services Comments
- 10. Board Member Comments
- 11. Establishment of Upcoming Meetings

### June 25, 2025 (TBD)

12:00 p.m. Finance Committee

### <u>September 24, 2025 (TBD)</u>

12:00 p.m. Finance Committee

### <u>December 17, 2025 (TBD)</u>

12:00 p.m. Finance Committee

### 12. Motion to Adjourn



### **DISTRICT CLINIC HOLDINGS, INC.**

### **BOARD OF DIRECTORS FINANCE COMMITTEE**

### **MEETING MINUTES**

### **November 20, 2024**

### 1. Call to Order

Mr. Smith called the meeting to order at 12:00pm.

A. Roll Call

Members present: Michael Smith, Bill Johnson, Joseph Gibbons

Excused: None

Staff/Public present included: Bernabe Icaza; Candice Abbott; Jessica Cafarelli; Heather Bokor (ZOOM); Dr. Ana Ferwerda; Regina All (ZOOM); Angela Santos; Dr. Joshua Adametz; Maxine Sonnenschein (ZOOM)

Recording/transcribing Secretary: Gina Kenyon

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents through collaboration and partnership in a culturally sensitive environment.

### 2. Agenda Approval

- A. Additions/Deletions/Substitutions None.
- B. Motion to Approve Agenda

CONCLUSION/ACTION: Mr. Joseph Gibbons made a motion to approve the agenda as presented/amended. The motion was duly seconded by Mr. Bill Johnson. A vote was called, and the motion passed unanimously.



### 3. Awards and Presentations

None.

### 4. Disclosure of Voting Conflict

None.

### 5. Public Comment

None.

### 6. Meeting Minutes

### 6A. Staff recommends a MOTION TO APPROVE:

Finance Committee Meeting Minutes of August 28, 2024.

CONCLUSION/ACTION: Mr. Bill Johnson made a motion to approve the August 28, 2024, minutes as presented/amended. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.

### 7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Mr. Bill Johnson made a motion to approve the Consent Agenda as presented/amended. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.

### A. **ADMINISTRATION**

### 7A-1 **RECEIVE AND FILE:**

November 2024 Internet Posting of District Public Meeting. <a href="https://www.hcdpbc.org/resources/public-meetings">https://www.hcdpbc.org/resources/public-meetings</a>

### 7A-2 **RECEIVE AND FILE:**

**Attendance Tracking** 



### 8. Regular Agenda

### A. FINANCE

### 8A-1 Staff recommends a MOTION TO APPROVE:

District Clinic Holdings, Inc. Financial Report September 2024

(Jessica Cafarelli)

The September 2024 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

CONCLUSION/ACTION: Mr. Mike Smith made a motion to approve the District Clinic Holdings, Inc. Financial Report November 2024 as presented/amended. The motion was duly seconded by Mr. Bill Johnson. A vote was called, and the motion passed unanimously.

- **9. AVP and Executive Director of Clinic Services Comments** None.
- 10. Board Member Comments

None.

### 11. Establishment of Upcoming Meetings

### March 26, 2025 (TBD)

12:00 p.m. Finance Committee

### June 25, 2025 (TBD)

12:00 p.m. Finance Committee

### <u>September 24, 2025 (TBD)</u>

12:00 p.m. Finance Committee

### **December 17, 2025 (TBD)**

12:00 p.m. Finance Committee



### 12. Motion to Adjourn

CONCLUSION/ACTION: Mr. Bill Johnson made a motion to adjourn. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.

CHC Finance Committee Chair	Date
There being no further business, the mee	eting was adjourned at 12:20 p.m.





### Community Health Center Finance Committee

### **Attendance Tracking**

	2/28/2024	06/26/2024	08/28/24	11/20/24	
Mike Smith	×	×	3	×	
Joseph Gibbons	×	×	×	×	
William Johnson	×	Х	×	×	

X= Present

E= Excused

A= Absent



### DISTRICT CLINIC HOLDINGS, INC. FINANCE COMMITTEE March 26, 2025

1	<b>Description:</b>	District Clin	nic Holdings	Inc Fir	nancial Reno	rt lanuary	2025
1.	Describuon.	DISTRICT CITE	TIC MOTAINES.	. Inc. Fil	nanciai Rebu	rt Januarv	ZUZD

### 2. Summary:

5.

The January 2025 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

### 3. Substantive Analysis:

Management has provided the income statements and key statistical information for District Clinic Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statement presentation.

### 4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A		Yes No
Net Operating Impact	N/A		Yes No

<sup>\*</sup>Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

N/A	
Jessica Cafarelli	
VP & Chief Financial Officer	
Reviewed/Approved by Committee	<b>:</b>
N/A	N/A
Committee Name	Date Approved



### DISTRICT CLINIC HOLDINGS, INC. FINANCE COMMITTEE March 26, 2025

### 6. Recommendation:

Staff recommends that the Finance Committee submits the District Clinic Holdings, Inc. January 2025 YTD financial statements to the Board for Approval.

Approved for Legal sufficiency:

-0CF6F7DB6706434... Bernabe Icaza

SVP & General Counsel

-Signed by:

Jessica Cafarelli
—CA6A21FF2E09481...Jessica Cafarelli

VP & Chief Financial Officer

-Signed by:

─<sup>2B</sup>ੈੈ3¶VVX AGametz, DMD, MPH, MA

AVP & Executive Director of Community
Health Centers



### **MEMO**

To: Finance Committee

From: Jessica Cafarelli

VP, Chief Financial Officer

Date: March 26, 2025

Subject: Management Discussion and Analysis as of January 2025 C.L. Brumback Primary Care Clinic Financial Statements.

The January financial statements represent the financial performance through the fourth month of the 2025 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, total assets decreased \$963k. Due from Other Governments decreased \$699k primarily as a result of HRSA drawdown payment. Cash increased by \$238k from normal business activities.

On the Statement of Revenues and Expenses, net patient revenue YTD was unfavorable to budget by (\$345k) or (7.2%) primarily due to unanticipated increases in charity care and bad debt classification. Gross patient revenue YTD was favorable to budget by \$737k. Total YTD revenues were unfavorable to budget by (\$1.6M) or (18.7%). YTD Grant revenue is unfavorable by (\$1.2M) due to grant accrual timing as well as unanticipated reduction in funding. Several grants that were budgeted were not awarded which accounts for approximately \$542k of the unfavorable variance. At this time, staff does not anticipate additional grants being awarded and recognized this fiscal year. To offset this variance, staff identified opportunities to reduce expenses to remain within budget. Operational expenses before depreciation were favorable to budget by \$3.4M due to timing differences in expenses and staffing. Positive variances YTD in salaries, wages, and benefits were \$3.0M. YTD net margin was a loss of (\$8.7M) compared to the budgeted loss of (\$11.3M) resulting in a favorable variance of \$2.6M or (23.0%). YTD, the District has transferred in \$7.3M to fund clinic operations.

Net patient revenue YTD for the Medical clinics was unfavorable to budget by (\$222k). The Medical clinics YTD gross patient revenue was favorable to budget by \$235k. The Medical clinics total YTD revenue was unfavorable to budget by (\$1.2M) due primarily to a decrease in grant revenue as well as unanticipated increased bad debt allowance. Grant revenue recognition had a negative impact on overall revenue of (\$1.0M). Total operating expenses of \$8.9M were favorable to budget of \$10.5M by \$1.7M or 16.0%. The positive variance is mostly due to salaries, wages, and benefits of \$1.3M, and medical supplies of \$255k. Timing differences in expenses and staffing are driving these favorable YTD variances. YTD net margin was a loss of (\$6.7M) compared to the budgeted loss of (\$7.8M) resulting in a favorable variance of \$1.0M or (13.1%).

Net patient revenue YTD for the Dental clinics was unfavorable to budget by (\$196k). The Dental clinics total YTD gross patient revenue was unfavorable to budget by (\$380k). Total YTD operating expenses of \$1.8M were favorable to budget by \$273k, with timing differences in staffing primarily accounting for this favorable variance. Total YTD net margin was favorable to budget by \$119k or (10.5%).

### District Clinic Holdings, Inc. Comparative Statement of Net Position

	January 31, 2025	December 31, 2024	Increase (Decrease)
Assets			
Cash and Cash Equivalents	\$ 237,779	0 \$	\$ 237,779
Accounts Receivable, net	2,047,785	2,409,880	(362,095)
Due From Other Governments	2,009,879	2,708,793	(698,913)
Other Current Assets	165,696	200,000	(34,305)
Net Investment in Capital Assets	5,392,088	5,402,643	(10,556)
Right Of Use Assets	8,680,892	8,776,199	(95,307)
Total Assets	\$ 18,534,117	\$ 19,497,515	\$ (963,397)
Liabilities			
Accounts Payable	452,610	492,762	(40,153)
Deferred Revenue-	9,167	10,000	(833)
Accrued Interest	35,432	35,698	(266)
Other Current Liabilities	2,097,643	3,046,527	(948,884)
Lease Liability	8,185,075	8,263,002	(77,926)
Non-Current Liabilities	1,002,756	1,010,416	(7,661)
Total Liabilities	11,782,682	12,858,405	(1,075,723)
Deferred Inflows of Resources			
Deferred Inflows	\$ 66,853	\$ 66,853	0 \$
Net Position			
Net Investment in Capital Assets	5,392,088	5,402,643	(10,556)
Unrestricted	1,292,494	1,169,613	122,881
Total Net Position	6,684,582	6,572,257	112,325
Total Liabilities, Deferred Inflows of Resources and Net Position	\$ 18,534,117	\$ 19,497,515	\$ (963,397)

Note: Amounts may not foot due to rounding.

1			Current Month		7	è			1		Fiscal Year To Date		Year of the second	à
Actual		variance	200		variance	8		Actual	buuget	valiance	0, 0,	Prior rear	variance	%     
\$ 2,812,330	\$ 2,978,639	\$ (166,309)	(5.6%)	\$ 2,896,182	\$ (83,853)	(2.9%)	Gross Patient Revenue	\$ 12,304,933	\$ 11,567,584	\$ /3/,349	6.4%	\$ 11,188,302	\$ 1,116,631	10.0%
894,111	976,503	(82,392)	(8.4%)	911,759	(17,648)	(1.9%)	Contractual Allowance	3,726,469	3,823,280	(96,811)	(2.5%)	3,707,606	18,863	0.5%
924,346	1,036,530	(112,184)	(10.8%)	1,078,843	(154,497)	(14.3%)	Charity Care	4,254,676	4,021,592	233,084	5.8%	4,078,030	176,646	4.3%
488,188	396,070	92,118	23.3%	404,411	83,777	20.7%	Bad Debt	2,187,209	1,538,044	649,165	42.2%	1,281,365	905,844	70.7%
2,306,645	2,409,103	(102,458)	(4.3%)	2,395,013	(88,368)	(3.7%)	Total Contractuals and Bad Debt	10,168,354	9,382,916	785,438	8.4%	9,067,001	1,101,353	12.1%
645,491	677,435	(31,944)	(4.7%)	678,114	(32,624)	(4.8%)	Other Patient Revenue	2,329,488	2,626,504	(297,016)	(11.3%)	2,363,551	(34,062)	(1.4%)
1,151,175	1,246,970	(95,795)	(7.7%)	1,179,284	(28,109)	(2.4%)	Net Patient Service Revenue	4,466,068	4,811,173	(345,105)	(7.2%)	4,484,852	(18,784)	(0.4%)
40.93%	41.86%			40.72%			Collection %	36.29%	41.59%			40.09%		
603'809	892,624	(288,725)	(32.3%)	450,916	152,982	33.9%	Grants	2,231,883	3,476,866	(1,244,983)	(35.8%)	2,088,433	143,451	6.9%
•	•		•	•	•	ı	Interest Earnings	•	•		•	1,943	(1,943)	į
1,088	6,757	(5,669)	(83.9%)	1,092	(4)	(0.4%)	Other Revenue	65,957	26,962	38,995	144.6%	18,422	47,535	258.0%
\$ 1,756,162	\$ 2,146,351	\$ (390,189)	(18.2%)	\$ 1,631,292	\$ 124,870	7.7%	Total Revenues	\$ 6,763,908	\$ 8,315,001	\$ (1,551,093)	(18.7%)	\$ 6,593,650	\$ 170,258	2.6%
							Direct Operating Expenses:							
1,908,502	2,439,581	531,079	21.8%	1,593,013	(315,489)	(19.8%)	Salaries and Wages	7,194,047	9,535,379	2,341,331	24.6%	6,975,731	(218,316)	(3.1%)
292,556	652,834	360,278	55.2%	511,022	218,466	42.8%	Benefits	1,949,487	2,589,539	640,052	24.7%	1,901,905	(47,582)	(2.5%)
46,042	40,384	(5,658)	(14.0%)	301,222	255,180	84.7%	Purchased Services	112,049	161,536	49,487	30.6%	372,476	260,427	%6'69
55,613	128,048	72,435	26.6%	166,912	111,299	%2'99	Medical Supplies	253,774	512,191	258,417	50.5%	344,679	90,905	26.4%
21,433	40,922	19,489	47.6%	12,044	(6,389)	(78.0%)	Other Supplies	69,614	163,686	94,072	57.5%	35,324	(34,290)	(97.1%)
90,149	77,899	(12,250)	(15.7%)	69,614	(20,535)	(29.5%)	Medical Services	353,463	311,596	(41,867)	(13.4%)	334,704	(18,759)	(2.6%)
55,185	63,362	8,177	12.9%	42,320	(12,865)	(30.4%)	Drugs	244,966	253,448	8,482	3.3%	205,096	(39,870)	(19.4%)
61,279	62,324	1,045	1.7%	64,782	3,503	5.4%	Repairs and Maintenance	188,130	249,296	61,167	24.5%	180,170	(7,960)	(4.4%)
172,355	130,991	(41,364)	(31.6%)	90,137	(82,217)	(91.2%)	Lease and Rental	558,062	523,964	(34,098)	(6.5%)	357,511	(200,551)	(56.1%)
12,995	15,476	2,481	16.0%	7,644	(5,351)	(70.0%)	Utilities	41,235	61,904	20,669	33.4%	31,943	(9,293)	(29.1%)
80,439	105,523	25,084	23.8%	58,676	(21,764)	(37.1%)	Other Expense	276,341	422,093	145,753	34.5%	316,797	40,456	12.8%
35,432	15,649	(19,782)	(126.4%)	18,450	(16,981)	(92.0%)	Interest Expense	143,317	62,597	(80,720)	(129.0%)	74,738	(68,579)	(91.8%)
•	•		•	•	•	•	Principal And Interest	52,103	•	(52,103)	٠	•	(52,103)	•
6,635	6,599	(37)	(0.6%)	4,947	(1,688)	(34.1%)	Insurance	26,542	26,395	(147)	(0.6%)	19,789	(6,752)	(34.1%)
2,838,615	3,779,592	940,977	24.9%	2,940,782	102,167	3.5%	Total Operating Expenses	11,463,128	14,873,624	3,410,495	22.9%	11,150,863	(312,266)	(2.8%)
\$ (1,082,453)	\$ (1,633,240)	\$ 550,787	(33.7%)	\$ (1,309,490)	\$ 227,037	(17.3%)	Net Performance before Depreciation & Overhead Allocations	\$ (4,699,220)	\$ (6,558,622)	\$ 1,859,402	(28.4%)	\$ (4,557,213)	\$ (142,007)	3.1%
115,083	116,870	1,787	1.5%	87,803	(27,280)	(31.1%)	Depreciation	496,106	467,479	(28,628)	(6.1%)	351,242	(144,864)	(41.2%)
							Overhead Allocations:							
10,369	13,995	3,626	25.9%	10,599	230	2.2%	OH Risk Management	44,081	55,980	11,899	21.3%	43,669	(412)	(0.9%)
47,507	89,828	42,321	47.1%	162,033	114,526	70.7%	OH Revenue Cycle	269,561	359,312	89,751	25.0%	318,410	48,849	15.3%
2,016	3,723	1,707	45.9%	3,211	1,195	37.2%	OH Internal Audit	11,347	14,892	3,545	23.8%	12,850	1,503	11.7%
22,161	23,419	1,258	5.4%	37,902	15,741	41.5%	Home Office Facilities	88,170	93,676	5,506	2.9%	89,442	1,272	1.4%
908'9	15,137	8,831	58.3%	13,871	7,565	54.5%	OH Administration	56,536	60,548	4,012	9.9%	47,394	(9,142)	(19.3%)
103,551	130,323	26,772	20.5%	68,587	(34,964)	(51.0%)	OH Human Resources	434,460	521,292	86,832	16.7%	357,173	(77,287)	(21.6%)
27,544	42,791	15,247	35.6%	40,492	12,948	32.0%	Legal	141,628	171,164	29,536	17.3%	109,650	(31,978)	(29.2%)
4,784	5,154	370	7.2%	3,875	(606)	(23.5%)	Records	17,142	20,616	3,474	16.9%	14,840	(2,302)	(15.5%)
14,870	17,343	2,473	14.3%	12,306	(2,564)	(20.8%)	OH Compliance	59,404	69,372	896'6	14.4%	52,402	(7,002)	(13.4%)
53,115	71,621	18,506	25.8%	825'89	15,463	22.5%	IT Operations	171,299	286,484	115,185	40.2%	164,957	(6,342)	(3.8%)
12,874	24,864	11,990	48.2%	12,739	(135)	(1.1%)	IT Security	62,090	99,456	37,366	37.6%	51,771	(10,319)	(19.9%)
42,960	47,680	4,720	%6.6	32,428	(10,532)	(32.5%)	OH Finance	178,181	190,720	12,539	9.9%	139,659	(38,522)	(27.6%)
14,302	20,807	6,505	31.3%	10,279	(4,023)	(39.1%)	Corporate Communications	59,895	83,228	23,333	28.0%	55,510	(4,385)	(7.9%)
20,119	28,311	8,192	28.9%	25,954	5,835	22.5%	OH Information Technology	85,436	113,244	27,808	24.6%	89,819	4,383	4.9%
							2							

# Statement of Revenues and Expenses by Month

	Oct-24	Nov-24	Dec-24	Jan-25	Year to Date
Gross Patient Revenue	\$ 3,463,909	\$ 2,991,655	\$ 3,037,040	\$ 2,812,330	\$ 12,304,933
Contractual Allowance	1,230,872	846,040	755,447	894,111	3,726,469
Charity Care	1,196,335	1,035,483	1,098,512	924,346	4,254,676
Bad Debt	704,322	429,668	565,031	488,188	2,187,209
Total Contractuals and Bad Debt	3,131,528	2,311,191	2,418,989	2,306,645	10,168,354
Other Patient Revenue	561,333	561,333	561,333	645,491	2,329,488
Net Patient Service Revenue	893,713	1,241,797	1,179,383	1,151,175	4,466,068
Collection %	25,80%	41.51%	38,83%	40.93%	36.29%
Non-Operating Revenues					
Grants	514,544	740,790	372,651	603,899	2,231,883
Other Revenue	25,544	5,756	33,568	1,088	65,957
Total Other Revenues	\$ 540,088	\$ 746,545	\$ 406,220	\$ 604,987	\$ 2,297,840
Total Non-Operating Revenues	\$ 1,433,801	\$ 1,988,342	\$ 1,585,603	\$ 1,756,162	\$ 6,763,908
Direct Operating Expenses:					
Salaries and Wages	1,777,415	1,748,215	1,759,915	1,908,502	7,194,047
Benefits	432,027	639,602	585,302	292,556	1,949,487
Purchased Services	12,929	22,360	30,717	46,042	112,049
Medical Supplies	68,475	49,343	80,343	55,613	253,774
Other Supplies	6,167	19,844	22,170	21,433	69,614
Medical Services	103,925	95,313	64,076	90,149	353,463
Drugs	61,289	67,731	60,760	55,185	244,966
Repairs and Maintenance	52,025	41,102	33,724	61,279	188,130
Lease and Rental	180,498	143,397	61,812	172,355	558,062

# Statement of Revenues and Expenses by Month

	Oct-24	Nov-24	Dec-24	Jan-25	Year to Date
Utilities	3,195	11,841	13,205	12,995	41,235
Other Expense	44,142	98,523	53,236	80,439	276,341
Interest Expense	16,511	55,677	35,698	35,432	143,317
Principal And Interest	1,606	50,497	ı	ı	52,103
Insurance	6,635	6,635	6,635	6,635	26,542
Total Operating Expenses	2,766,839	3,050,082	2,807,592	2,838,615	11,463,128
Net Performance before Depreciation & Overhead Allocations	\$ (1,333,038)	\$ (1,061,740)	\$ (1,221,990)	\$ (1,082,453)	\$ (4,699,220)
Depreciation	87,165	166,932	126,926	115,083	496,106
Overhead Allocations:					
OH Risk Management	12,674	10,468	10,570	10,369	44,081
OH Revenue Cycle	76,173	58,628	87,253	47,507	269,561
OH Internal Audit	3,844	3,009	2,478	2,016	11,347
Home Office Facilities	28,469	21,511	16,029	22,161	88,170
OH Administration	19,054	16,540	14,636	908'9	56,536
OH Human Resources	122,937	105,519	102,453	103,551	434,460
Legal	55,244	32,069	26,771	27,544	141,628
Records	4,254	3,444	4,660	4,784	17,142
OH Compliance	14,592	15,279	14,663	14,870	59,404
IT Operations	22,627	43,480	52,077	53,115	171,299
IT Security	17,676	28,314	3,226	12,874	62,090
OH Finance	48,235	38,992	47,994	42,960	178,181
Corporate Communications	16,284	14,653	14,656	14,302	26,895
OH Information Technology	24,675	20,492	20,150	20,119	85,436

# Statement of Revenues and Expenses by Month

	Oct-24	Nov-24	Dec-24	Jan-25	Year to Date
IT Applications	264,361	84,357	194,313	253,644	796,675
IT Service Center	56,523	38,529	44,993	34,566	174,611
Corporate Quality	22,066	19,497	21,756	21,542	84,861
OH Security Services	61,071	62,445	55,853	50,226	229,595
OH Supply Chain	22,217	24,128	22,354	10,315	79,014
HIM Department	12,735	11,992	12,324	11,979	49,030
OH Coding	24,741	23,865	24,168	22,450	95,224
OH Reimbursement	953	185	530	459	2,127
OH Clinical Labor Pool	13,086	12,292	13,260	11,682	50,320
District Nursing Admin	29,065	29,316	32,018	31,377	121,776
District Operations Admin	24,854	16,298	21,158	21,336	83,646
OH Mail Room	3,566	3,087	3,269	3,651	13,573
OH Patient Experience	•	1	1,817	1,670	3,487
OH External Affairs	4,618	7,899	4,927	5,375	22,819
OH Strategic Initiatives and Projects	ı	ı	39,695	15,770	55,465
Total Overhead Allocations	1,006,594	746,288	910,051	878,520	3,541,453
Total Expenses	3,860,598	3,963,302	3,844,570	3,832,218	15,500,688
Net Margin	\$ (2,426,797)	\$ (1,974,960)	\$ (2,258,967)	\$ (2,076,056)	\$ (8,736,780)
Capital Contributions.	•	•	•	9,221	9,221
General Fund Support/Transfer In	•	•	\$7,331,296	•	\$7,331,296

	Clinic Belle Glade Administration Medical Clinic	Belle Glade Di Medical Clinic	Delray Medical Clinic M	Lantana Ma Medical Clinic Me	Mangonia Park V Medical Clinic	West Palm Beach Medical Me Clinic	Jupiter L Medical Clinic Me	Lake Worth Le Medical Clinic Me	Lewis Center V Medical Clinic Me	West Boca St Medical Clinic Me	St Ann Place Medical Clinic	Mobile Warrior M	Mobile Van M. Scout	Mobile Van Hero Me	Atlantis Po Medical Clinic	Port Medical Clinic	Total
Gross Patient Revenue	\$ 9,939	\$ 773,821	\$ 882,383	\$ 1,500,323	\$ 879,326	\$ 1,286,042	\$ 440,777	\$ 882,712	\$ 56,743	\$ 249,464	\$ 22,645	\$ 86,706	ı	\$ 88,781	•	•	\$ 7,159,662
Contractual Allowance Charity Care Bad Debt Total Contractual Allowances and Bad Debt	(301) 333 1,256 1,288	242,552 211,914 135,935 590,401	214,259 252,319 126,381 592,958	348,126 573,404 223,649 1,145,179	507,640 126,244 331,970 965,854	244,792 459,762 284,114 988,667	106,143 191,900 55,212 353,255	263,101 348,486 92,881 704,468	25,054 10,597 7,231 42,883	77,572 96,298 22,599 196,469	7,016 6,307 4,491 17,814	6,697 49,940 5,358 61,996	8118	43,267 17,437 8,734 69,439		2,646 (1,051) 215 1,811	2,088,565 2,343,893 1,300,025 5,732,483
Other Patient Revenue	•	160,659	148,784	319,772	74,775	332,556	72,669	141,889	23,175	92,645	3,769	11,140	•	15,913	197,930	•	1,595,677
Net Patient Revenue Collection %	<b>8,650</b> 87.04%	<b>344,079</b> 44,47%	<b>438,209</b> 49.66%	<b>674,917</b> 44,98%	(11,753) (1.34%)	<b>629,930</b> 48,98%	<b>160,191</b> 36.34%	<b>320,133</b> 36,27%	<b>37,035</b> 65.27%	<b>145,640</b> 58,38%	8,601 37,98%	<b>35,850</b> 41,35%	(5)	<b>35,255</b> 39.71%	197,930	(1,811)	3,022,855 42,22%
Grants Other Revenue	321,896 62,934	202,542	155,163	246,410	233,350	185,504	80,378	171,737	10,619	43,251	13,901	23,149	î î	38,233	20,581	1 1	1,746,715 64,956
Total Other Revenues	384,830	204,564	155,163	246,410	233,350	185,504	80,378	171,737	10,619	43,251	13,901	23,149		38,233	20,581		1,811,670
Total Revenues	\$ 393,481	\$ 548,643	\$ 593,371	\$ 921,327	\$ 221,598	\$ 815,434	\$ 240,570	\$ 491,870	\$ 47,654	\$ 188,891	\$ 22,502	\$ 58,999	s (2)	\$ 73,488	\$ 218,511	\$ (1,811)	\$ 4,834,526
Direct Operational Expenses: Salaries and Wages Benefits Purchased Services Medical Supplies Other Supplies	1,165,083 341,084 61,158 1,515	642,641 172,452 8,193 14,716 2,963	476,908 152,388 1,249 16,931 4,383	765,510 204,068 4,560 20,241 2,139	417,547 136,327 1,627 22,760 5,186	642,983 142,529 7,909 22,611 2,483	250,581 58,297 3,232 5,431 1,261	553,852 166,061 7,750 20,225 3,302	34,252 1,068 1,877 597	163,209 37,602 7,345 1,888 1,076	37,630 6,937 - 22 40	73,450 27,476 - 433 1,880	729	128,081 36,654 - 10 2,156	80,040 18,291 - 5,477 27,739		5,431,778 1,500,148 104,092 132,621 57,449
weedings services Organ Repairs and Maintenance Lease and Rental Unifiese and Rental Other Expense Interest Expense Interest Expense Interest Expense Interest Expense	140,488	44,006 19,369 1,841 30,942 7,741 35,147	04,130 40,449 1,586 36,930 4,279 19,146 24,213	24,900 26,236 2,328 59,351 780 30,740	20,415 64,808 9,037 29,806 2,170 26,059 11,044 1,606	56,515 54,610 1,435 55,375 780 28,049	35,038 2,175 80 4,073 4,638 3,052 852	104,012 572 3,391 40,824 3,295 20,002 5,106	2,073 788 60 592 4,183	10,727 4,084 1,542 27,275 1,365 5,563 12,029 -	1,821 240 40 500 2,091	2,279 2,279 40 3,048	240 20 20 59 - 4.505	138 6,238 30 4,192 4,505	2,321 1,695 147,054 5,100 922 68,271 39,063		353,463 224,966 175,304 427,827 30,674 207,756 123,717 40,669 25,836
Total Operating Expenses	1,733,239	981,571	841,187	1,180,861	748,392	1,000,781	373,863	930,567	45,490	274,361	49,321	113,139	5,552	182,004	395,973		8,856,301
Net Performance before Depreciation & Overhead Allocations	(1,339,758)	(432,928)	(247,815)	(259,535)	(526,794)	(185,347)	(133,294)	(438,697)	2,163	(85,470)	(26,819)	(54,140)	(5,554)	(108,515)	(177,462)	(1,811)	(4,021,775)
Depreciation	1,736	32,266	12,999	4,946	7,672	8,187	705	1,683	333	3,347	333	333	4,167	333	3,045	i	82,086
Overhead Allocations: OH Risk Management	29,689																29,689
OH Revenue Cycle OH Internal Audit	134,781							1 1									134,781
Home Office Facilities OH Administration OH Human Resources	/1,260 38,078 283,021																71,260 38,078 283,021
Legal Records OH Compliance	95,390 11,545 40,010																95,390 11,545 40,010
IT Operations IT Security OH Cingrose	115,374 41,819																115,374 41,819
Corporate Communications OH Information Technology	40,341 57,542																40,341 57,542
IT Applications IT Service Center Corporate Quality	478,333 117,604 57,156																478,333 117,604 57,156
OH Supply Chain	162,307 53,219																162,307 53,219
HIM Department OH Coding	53,022 64,137																33,022 64,137
On Kellinal Sellielli OH Clinical Labor Pool District Nursing Admin	33,892																33,892
District Operations Admin	56,338																56,338
OH Patient Experience OH External Affairs OH Strategic Initiatives and Projects	2,348 2,348 15,368 37,356			i i i									i i i	1 1 1			2,348 2,348 15,368 37,356
Total Overhead Allocations	2,290,174			Ē	1		ī	i			•					ī	2,290,174
Total Expenses	4,031,722	1,013,837	908,983	1,185,808	781,846	1,008,967	410,750	979,769	45,824	306,802	49,654	113,472	9,719	182,337	538,187	•	11,567,676
Net Margin	\$ (3,638,241)	\$ (465,194)	\$ (315,612)	\$ (264,481)	\$ (560,248)	\$ (193,533)	\$ (170,180)	\$ (487,899)	\$ 1,830	\$ (117,912)	\$ (27,152)	\$ (54,473)	\$ (9,721)	\$ (108,849)	\$ (319,676)	\$ (1,811)	(6,733,150)
Capital		ı		•	•	•		i	•	•				•	•	•	•
Transfer In/(Out)	\$ 5,350,738	i		ı.	ı	ı	. 7.		1	•			ı.	ı			\$ 5,350,738

Actual	Budaet	Cui	Current Month %	Prior Year	Variance	%		Actual	Budget	Fiscal Variance	Fiscal Year To Date	Prior Year	Variance	%
\$ 1.512.287	\$ 1.789.360	\$ (277.073)	(15.5%)	\$ 1.735.322	\$ (223.034)	(12.9%)	Gross Patient Revenue	\$ 7.159.662	\$ 6.924.921	\$ 234.740	3.4%	\$ 7.107.309	\$ 52.352	0.7%
1,014,40	000,000,11	(510,112) 4	(0/6:61)	770'00'1' d	(520,004)	(15.970)	GIOSS PRICE NOVING	Zon'ect', e	176't-76'0 ¢	Ot 1. 150 o	i i	606,101,1 4	25,35 ¢	
468,307	538,796	(70,489)	(13.1%)	824,240	(355,934)	(43.2%)	Contractual Allowance	2,088,565	2,110,559	(21,994)	(1.0%)	3,375,822	(1,287,256)	(38.1%)
453,125	625,003	(171,878)	(27.5%)	629,273	(176,148)	(28.0%)	Charity Care	2,343,893	2,419,874	(75,981)	(3.1%)	2,499,575	(155,683)	(6.2%)
289,044	245,340	43,704	17.8%	250,571	38,473	15.4%	Bad Debt	1,300,025	949,419	350,606	36.9%	765,838	534,187	69.8%
1,210,476	1,409,139	(198,663)	(14.1%)	1,704,085	(493,609)	(29.0%)	Total Contractuals and Bad Debt	5,732,483	5,479,853	252,630	4.6%	6,641,235	(908,752)	(13.7%)
460,974	465,021	(4,047)	(0.9%)	492,092	(31,118)	(6.3%)	Other Patient Revenue	1,595,677	1,799,442	(203,766)	(11.3%)	1,620,786	(25,109)	(1.5%)
762,785	845,242	(82,457)	(%8'6)	523,329	239,456	45.8%	Net Patient Service Revenue	3,022,855	3,244,511	(221,656)	(6.8%)	2,086,861	935,995	44.9%
50.44%	47.24%			30.16%			Collection %	42.22%	46.85%			29.36%		
736 750	709 017	(590,020)	(38 40%)	367 140	68 610	10.0%	Grante	1 746 715	2 759 066	(1 012 352)	(36 7%)	1 708 156	38 550	%0E C
490,790	108,01	(212,201)	(36.4%)	367,140	03,010	19.0%	GIBILS	T,740,713	2,739,000	(1,012,332)	(36.1%)	1,706,136	36,339	2.3%
, 00	' 00	, 60	' '	' 00	' 6	'è	Interest Earnings	. 000	' 00	- 0000	. 747	1,943	(1,943)	- 105 350
T,088	6,590	(5,502)	(83.5%)	990	98	9.9%	Other Revenue	64,956	26,294	38,002	147.0%	17,245	4/,/H	210.1%
\$ 1,200,623	\$ 1,560,849	\$ (360,226)	(23.1%)	\$ 891,459	\$ 309,165	34.7%	Total Revenues	\$ 4,834,526	\$ 6,029,871	\$ (1,195,346)	(19.8%)	\$ 3,814,204	\$ 1,020,322	26.8%
							Direct Operating Expenses:							
1,346,862	1,672,540	325,678	19.5%	1,320,013	(26,849)	(2.0%)	Salaries and Wages	5,431,778	6,536,654	1,104,876	16.9%	5,710,142	278,364	4.9%
202,584	427,606	225,022	52.6%	418,739	216,155	51.6%	Benefits	1,500,148	1,698,623	198,475	11.7%	1,552,901	52,753	3.4%
43,080	33,382	(869'6)	(29.1%)	298,256	255,176	85.6%	Purchased Services	104,092	133,528	29,436	22.0%	352,649	248,557	70.5%
23,255	96,946	73,691	76.0%	125,744	102,489	81.5%	Medical Supplies	132,621	387,783	255,162	65.8%	248,329	115,708	46.6%
20,672	25,259	4,587	18.2%	12,486	(8,186)	(65.6%)	Other Supplies	57,449	101,035	43,585	43.1%	31,615	(25,835)	(81.7%)
90,149	77,899	(12,250)	(15.7%)	69,614	(20,535)	(29.5%)	Medical Services	353,463	311,596	(41,867)	(13.4%)	334,704	(18,759)	(2.6%)
55,185	58,471	3,286	2.6%	42,320	(12,865)	(30.4%)	Drugs	244,966	233,884	(11,082)	(4.7%)	205,096	(39,870)	(19.4%)
57,168	58,374	1,206	2.1%	29,760	2,592	4.3%	Repairs and Maintenance	175,304	233,496	58,192	24.9%	166,952	(8,352)	(2.0%)
126,547	108,402	(18,145)	(16.7%)	68,612	(57,936)	(84.4%)	Lease and Rental	427,827	433,608	5,781	1.3%	260,803	(167,024)	(64.0%)
698'6	13,204	3,335	25.3%	2,960	(3,909)	(65.6%)	Utilities	30,674	52,816	22,142	41.9%	23,808	(6,866)	(28.8%)
60,946	85,959	25,013	29.1%	52,907	(8,039)	(15.2%)	Other Expense	207,756	343,835	136,078	39.6%	287,506	79,750	27.7%
30,574	13,310	(17,264)	(129.7%)	15,892	(14,682)	(92.4%)	Interest Expense	123,717	53,241	(70,476)	(132.4%)	64,421	(59,296)	(92.0%)
•			•	•	,	•	Principal And Interest	40,669	ī	(40,669)	•	1	(40,669)	i
6,459	6,424	(32)	(0.5%)	4,902	(1,557)	(31.8%)	Insurance	25,836	25,695	(141)	(0.5%)	19,608	(6,229)	(31.8%)
2,073,350	2,677,776	604,426	22.6%	2,495,205	421,855	16.9%	Total Operating Expenses	8,856,301	10,545,793	1,689,492	16.0%	9,258,533	402,233	4.3%
\$ (872,727)	\$ (1,116,927)	\$ 244,200	(21.9%)	\$ (1,603,747)	\$ 731,020	(45.6%)	Net Performance before Depreciation & Overhead Allocations	\$ (4,021,775)	\$ (4,515,922)	\$ 494,146	(10.9%)	\$ (5,444,329)	\$ 1,422,554	(26.1%)
96,418	98,507	2,089	2.1%	76,268	(20,150)	(26.4%)	Depreciation	421,201	394,027	(27,174)	(%6.9)	305,073	(116,128)	(38.1%)
							Overhead Allocations:							
6,984	9,426	2,442	25.9%	8,844	1,860	21.0%	OH Risk Management	29,689	37,704	8,015	21.3%	36,437	6,748	18.5%
23,753	44,914	21,161	47.1%	120,430	229'96	80.3%	OH Revenue Cycle	134,781	179,656	44,875	25.0%	236,656	101,875	43.0%
1,358	2,507	1,149	45.8%	2,679	1,321	49.3%	OH Internal Audit	7,642	10,028	2,386	23.8%	10,722	3,080	28.7%
17,911	18,927	1,016	5.4%	29,608	11,697	39.5%	Home Office Facilities	71,260	75,708	4,448	2.9%	69,870	(1,390)	(2.0%)
4,247	10,195	5,948	58.3%	11,574	7,327	63.3%	OH Administration	38,078	40,780	2,702	9.9%	39,545	1,467	3.7%
67,456	84,897	17,441	20.5%	56,410	(11,046)	(19.6%)	OH Human Resources	283,021	339,588	56,567	16.7%	293,761	10,740	3.7%
18,552	28,821	10,269	35.6%	33,786	15,234	45.1%	Legal	95,390	115,284	19,894	17.3%	91,490	(3,900)	(4.3%)
3,222	3,471	249	7.2%	3,233	11	0.3%	Records	11,545	13,884	2,339	16.8%	12,382	837	6.8%
10,015	11,681	1,666	14.3%	10,268	253	2.5%	OH Compliance	40,010	46,724	6,714	14.4%	43,724	3,714	8.5%
35,774	48,238	12,464	25.8%	57,221	21,447	37.5%	IT Operations	115,374	192,952	77,578	40.2%	137,638	22,264	16.2%
8,671	16,746	8,075	48.2%	10,629	1,958	18.4%	T Security	41,819	66,984	25,165	37.6%	43,197	1,378	3.2%
28,934	32,113	3,179	%6.6	27,058	(1,876)	(%6.9)	OH Finance	120,008	128,452	8,444	%9'9	116,531	(3,477)	(3.0%)
9,633	14,014	4,381	31.3%	8,577	(1,056)	(12.3%)	Corporate Communications	40,341	56,056	15,715	28.0%	46,317	5,976	12.9%
13,550	19,068	5,518	28.9%	21,656	8,106	37.4%	OH Information Technology 16	57,542	76,272	18,730	24.6%	74,945	17,403	23.2%

	%	283,953 37.3%	1,631 1.4%	54,802	(8,522) (17.5%)	(50,370) (45.0%)	7,458 12.3%	9,319 22.0%	9,092 12.4%	5,905 80.5%	(12,910) (61.5%)	(24,747) (43.2%)	(20,641) (57.8%)	4.213 31.5%								
	ar Variance	762,286 283	119,235 1	54,802 54	48,634 (8,	111,937 (50,	7 20,677	42,341 9	73,229 9	7,338 5	20,982 (12,	57,272 (24,	35,697 (20,	13,355 4			Ü	00			\$ 1.6	\$ 1,6
Date	Prior Year			- 54,												%€	% (%)	%) %) 5%	3%		69	ω
Fiscal Year To Date	%	5 25.4%	2 14.9%		3 4.6%	. 0.5%	, 15.7%	8.9%	18.4%	3 79.7%	(1.4%)	27.2%	(45.1%)	32.5%		84.9%	٠	٠		2)		
_	Variance	162,475	20,572	•	2,756	821	6,897	3,238	14,419	5,643	(472)	30,641	(17,502)	4,398		13,208				2,2	2, 2, 2, 2, 2, 3, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4,	\$ 1,0
	Budget	640,808	138,176	Ī	59,912	163,128	63,116	36,260	78,556	7,076	33,420	112,660	38,836	13,540		15,556	15,556 10,380	15,556 10,380 50,224	15,556 10,380 50,224 2,841,720	15,556 10,380 50,224 2,841,720 13,781,540	15,556 10,380 50,224 2,841,720 13,781,540 \$ (7,751,668)	15,556 10,380 50,224 2,841,720 13,781,540 \$ (7,751,668)
	Actual	478,333	117,604	•	57,156	162,307	53,219	33,022	64,137	1,433	33,892	82,019	56,338	9,142	0700	7,348	2,348 15,368	2,348 15,368 37,356	2,348 15,368 37,356 2,290,174	2,348 15,368 37,356 2,290,174 11,567,676	2,290,174 11,567,676 11,567,676 11,567,676	2,348 15,368 37,356 2,280,174 11,567,676 \$ (6,733,150)
		T Applications	T Service Center	OH Performance Excellence	Quality	Services	Chain	nent		sement	Labor Pool	ing Admin	District Operations Admin	ш	Experience		l Affairs	ıl Affairs ic Initiatives and Projects	OH External Affairs OH Strategic Initiatives and Projects Total Overhead Allocations	al Affairs ic Initiatives and Projects lead Allocations- nses	al Affairs gic Initiatives and Projects head Allocations- anses	OH External Affairs OH Strategic Initiatives and Projects OH Strategic Initiatives and Projects Total Overhead Allocations- Total Expenses Net Margin Capital Contributions,
		Ė	IT Ser	OH Perfo	Corporate Quality	OH Security Services	OH Supply Chain	HIM Department	OH Coding	OH Reimbursement	OH Clinical Labor Pool	District Nursing Admin	District Oper	OH Mail Room	OH Patient E		OH Externa	OH External Affairs OH Strategic Initiativ	OH Extern OH Strateç Total Over	OH External Affa OH Strategic Init Total Overhead /	OH Strategi OH Strategi Total Overh Total Exper	OH Extern OH Stratee Total Over Total Expe Net Margi
	%	75.2% IT /	19.8% IT Ser	- OH Perfo	(5.0%) Corporate	3.7% OH Security	52.6% OH Supply 0	3.8% HIM Departr	14.4% OH Coding	83.3% OH Reimbur	29.2% OH Clinical	(10.0%) District Nurs	(60.2%) District Oper	(13.6%) OH Mail Roo	- OH Patient Experience		- OH Externa	OH Externa OH Strateg	- OH Strate; OH Strate; 52.5% Total Over			
	Variance %		_	13,318 - OH Perfo											(1,124) - OH Patient E		•		52.5%	52.5%	27.3%	27.3%
		75.2%	19.8%	ı	(2.0%)	3.7%	52.6%	3.8%	14.4%	83.3%	29.2%	(10.0%)	(60.2%)	(13.6%)	ı		•		52.5%	(3,620) - (10,621) - 626,079 52.5% 1,027,784 27.3%	(3,620) - (10,621) - (20,679	(3,620) (10,621) (25,079 52.5% 1,027,784 27.3% \$ 1,336,948 (46.5%)
urrent Month	Variance	462,051 75.2%	5,746 19.8%	13,318	(691) (5.0%)	1,359 3.7%	7,724 52.6%	319 3.8%	2,534 14.4%	1,544 83.3%	3,242 29.2%	(1,922) (10.0%)	(5,399) (60.2%)	(294) (13.6%)	ı		- (3,620)	. (3,620) . (10,621)	(3,620) - (3,620) - (10,621) - (1,193,367 626,079 52.5%	. (3,620)	. (3,620)	(3,620) (10,621) 1,193,367 626,079 52.5% 3,764,840 1,027,784 27.3% \$ (2,873,381) \$ 1,336,948 (46.5%)
Current Month	Prior Year Variance	614,342 462,051 75.2%	29,027 5,746 19.8%	13,318	13,818 (691) (5.0%)	36,865 1,359 3.7%	14,672 7,724 52.6%	8,387 319 3.8%	17,655 2,534 14.4%	1,853 1,544 83.3%	3,242 29.2%	19,211 (1,922) (10.0%)	8,971 (5,399) (60.2%)	2,165 (294) (13.6%)	(1,124)		(1,025) (39.5%) - (3,620) - OH Externa	(39.5%) (3,620) 15.4% (10,621)	(39.5%) (3.620) 15.4% (10.621) 20.1% 1,193,367 626,079 52.5%	(39.5%) - (3.620) - 15.4% - (10.621) - 20.1% 1,193,367 6.26,079 52.5% 21.5% 3,764,840 1,027,784 27.3%	(39.5%) (3.620) - (15.4% - (10.621) - 20.1% 1,193,367 626,079 52.5% 21.5% 3,764,840 1,027,784 27.3% (20.2%) \$ (2.873,381) \$ 1,336,948 (46.5%)	(39.5%) (3.620) 15.4% (10.621) 20.1% 1,193,367 626,079 52.5% 21.5% 3,764,840 1,027,784 27.3% (20.2%) \$ (2.873,381) \$ 1,336,948 (46.5%)
Current Month	% Prior Year Variance	4.9% 614,342 462,051 75.2%	32.6% 29,027 5,746 19.8%	13,318	3.1% 13,818 (691) (5.0%)	12.9% 36,865 1,359 3.7%	56.0% 14,672 7,724 52.6%	11.0% 8,387 319 3.8%	23.0% 17,655 2,534 14.4%	82.5% 1,853 1,544 83.3%	5.8% 11,110 3,242 29.2%	25.0% 19,211 (1,922) (10.0%)	(48.0%) 8,971 (5,399) (60.2%)	27.4% 2,165 (294) (13.6%)	71.1% (1,124)		(39.5%) - (3,620) -	(1,025) (39.5%) (3,620) 1,935 15.4% (10,621)	(1,025) (39,5%) (3,620) 1,935 15,4% (10,621) 143,142 20,1% 1,193,367 626,079 52.5%	(1,025)     (39,5%)     -     (3,620)     -       1,935     15,4%     -     (10,621)     -       143,142     20,1%     1,193,367     626,079     52,5%       749,656     21,5%     3,764,840     1,027,784     27,3%	(1,025) (39.5%) - (3,620) - (1,021) - (1,935	(1,025) (39.5%) (3,620) 1,935 15.4% (10,621) 143,142 20.1% 1,193,367 6.26,079 52.5% 749,656 21.5% 3,764,840 1,027,784 27.3% \$ 389,431 (20.2%) \$ (2,873,381) \$ 1,336,948 (46.5%)

1,000,000,000,000,000,000,000,000,000,0	Gross Patient Revenue Contractual Allowance Charly Care Bad Debt Total Contractual Allowances and Bad Debt Total Contractual Allowances Charles Revenue Callection % Grants Other Revenue Total Other Revenues	•	\$ 585,813	\$ 951,625	\$ 805,128	1,000		\$ 15,773	\$ 3,677,857
Strict   S	Contractual Allowance Charity Care Bad Debt Total Contractual Allowances and Bad Debt Other Patient Revenue Collection % Grants Other Revenues					/TC'6TS'T \$	•		
T12201 12201 12201 12201 12201 12201 1200	Total Contractual Allowances and Bad Debt Other Patient Revenue Collection % Grants Other Revenues		207,069 186,149 84,657	249,099 414,131 143,472					1,130,002 1,586,719 460,392
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Other Patient Revenue Collection % Grants Other Revenue Total Other Revenues	•	4/1/8/5	806,701	728,376	1,148,456	;	T5,705	3,177,1113
## 12,000	Net Patient Revenue Collection % Grants Other Revenue Total Other Revenues	•	122,921	155,225	96,045	238,984		i	675,465
## 12-71   4-2-74   18-10-7   13-11-11   13-	Grants Other Revenue Total Other Revenues		<b>230,859</b> 39.41%	<b>300,149</b> 31.54%		<b>410,045</b> 31.08%		<b>68</b> 0.43%	1,176,209 31.98%
1712   1713   1714   1715   181,170   181,17	Total Other Revenues	6,717	42,874	83,076	88,129	121,411			342,208 1,001
## 1971/19   \$ 200.00		7,718	42,874	83,076	88,129	121,411			343,209
The control of the co	Total Revenues	\$ 7,718	\$ 273,733	\$ 383,225	\$ 260,927	\$ 531,456		\$ 68	\$ 1,519,418
## 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Direct Operational Expenses: Salaries and Wages	30,009	144,432	273,941	265,720	412,354	•	•	1,126,457
The control of the co	Benefits Durchased Sanifas	8,101	43,255	61,254	83,496	105,972			302,077
The preventation A (38,314) (3	Pulcidaeu services Medical Supplies	1 1	3,467	32,005	23,187	48,339	-	•	121,153
The phenotation 4 (186,114) (186,114	Other Supplies Repairs and Maintenance	1 1	2,800	3,909	570	3,989			12,165
re Depreciation & 5,922 4,853 12,379 11,844 20,871 14,44  re Depreciation & (36,314) 39,546 (42,3270 414,092 659,843 45,657 11,744  re Depreciation & (36,314) 39,546 (42,3270 414,092 659,843 45,657 11,744  7 7 407	Lease and Rental	Î	13,207	24,648	23,520	47,634			130,234
The Departed bloom & 44,003 224,188 425,270 414,082 666,843 45,657 1,1444  The Departed bloom & (36,314) 38,546 (42,044) (155,135) (125,387) 1,6533 66 (7,1444) (155,135) (125,387) 1,16533 66 (7,1444) (155,135) (125,387) 1,16533 66 (7,1444) (155,135) (125,387) 1,16533 66 (7,1444) (155,135) (125,387) 1,16533 67 (7,1444) (155,135) (125,387) 1,16533 67 (7,1444) (155,135) (125,387) 1,16533 67 (7,1444) 1,16434 67,661 1,164344 1,16444 1,16444 1,16444 1,16444 1,16444 1,16444 1,16444 1,16444 1,1644	Utilities Other Expense	5,922	3,191	5,063	11,844	780 29,874			10,561 64,882
TANT 10.046 5.052 11.359 45.657 1 1.663 89 9 45.570 414.062 666,843 45.657 1 1.693 89 9 6 1 1.299 11.359 11	Interest Expense Principal And Interest Insurance		202	609'6					19,600
To Prepried the Residual (155,1387) (125,1387) 16,633 68 (6 (125,1387) 16,633 68 (6 (125,1387) 16,633 68 (6 (125,1387) 15,033 11,039 11	Total Operating Expenses	44,033	234,188	425,270	414,062	656,843		•	1,820,051
7.407	Net Performance before Depreciation & Overhead Allocations	(36,314)	39,546	(42,044)	(153,135)	(125,387)		89	(300,633)
107.824 1.507 1.5024 1.507 1.5026 1.500 1.507 1.5026 1.500 1.507 1.5026 1.500 1.5026 1.500 1.5026 1.500 1.5026 1.500 1.5026 1.50	Depreciation	Ţ	4,343	10,046	5,052	11,359		į	32,792
1907 824 1907 824 1907 824 1907 824 1908 8455 9,500 2,3/48 2,841 2,841 2,841 2,841 2,841 2,841 2,841 2,842 2,844 2	Ownered Allowations.								
1.0 Fig. 28 1.0 Fi	Overnead Allocations: OH Risk Management	7,407					•		7,407
9.500  7.6,280  2.2,788  2.8,982  2.8,944  10,433  2.9,340  10,435  13,286  14,280  2.9,340  14,280  12,480  14,280  14,280  18,276  19,270  19,281  10,000  2,281  10,000  2,281  10,000  2,281  10,000  2,281  10,000  2,281  10,000  2,281  10,000  2,281  10,000  2,281  10,000  2,281  10,000  2,281  2,28	On Revenue Cycle OH Internal Audit	1,907							1,907
\$ 76,200 \$ 2,881 \$ 2,887 \$ 2,887 \$ 2,887 \$ 10,433 \$ 10,433 \$ 11,4389 \$ 13,249 \$ 23,203 \$ 23,2	Home Office Facilities	8,455	•	•	•	•	•	•	8,455
2,881 2,884 2,887 2,887 2,992 2,992 2,904 10,438 11,4386 11,2369 2,2439 13,276 13,276 14,050 11,000 3,57 11,000 3,57 11,000 3,50 11,000 3,	OH Auministration OH Human Resources	76,280							76,280
9.982 28/744 10.433 10.064 1.4369 1.3276 1.4260 2.2439 1.3276 1.6000 367 1.6000 367 1.6000 367 1.6000 367 1.6000 367 1.6000 378 1.6000 387 1.6000 3888 1.60000 3888 1.60000 3888 1.60000 3888 1.600000 3888 1.6000000000000000000000000000000000000	Legal Records	23,798							23,798
ations 10,433	OH Compliance	9,982	•	•	•		•	•	9,982
29.941 autors 10.064 14.356 29.340 14.356 29.340 14.356 29.340 14.356 29.340 14.356 29.340 14.3576 19.3776 19.3884 19.3884 19.3894 19.	IT Operations	28,784							28,784
ations 10064	OH Finance	29,941			•		•	•	29,941
133.969 29.340 14.280 15.276 15.276 15.000 14.000 15.281 15.281 15.281 15.383 15.383 15.383 15.383 15.383 15.383 15.383 15.383 15.383 15.383 15.383 15.383 15.383 15.383 16.3834 17.3835 17.3834 17.3835 17.3834 17.3835 17.38	Corporate Communications OH Information Technology	10,064							10,064
14.760 22.429 15.2429 15.2429 15.2429 16.000 22.429 16.000 26.455 17.000 2.881 14.0056 16.000 2.881 16.0000 2.881 16.0000 2.881 16.0000 2.881 16.0000 2.881 16.0000 2.881 16.0000 2.881 16.0000 2.881 16.0000 2.881 16.0000 2.881 16.0000 2.881 16.0000 2.881 16.0000 2.881 16.0000 2.881 16.0000 2.881 16.0000 2.881 16.0000 2.881 16.00000 2.881 16.00000 2.881 16.00000 2.881 16.00000 2.881 16.00000 2.881 16.000000 2.881 16.00000000000000000000000000000000000	IT Applications	133,869		•	•	•	•	•	133,869
22.479 13.776 13.776 13.776 13.776 13.776 14.065 15.000 22.479 11.000 22.479 11.000 22.479 11.000 22.479 11.000 22.479 11.000 22.479 11.000 22.479 11.000 22.479 11.000 22.479 11.000 22.479 12.0000 22.479 12.0000 22.479 12.0000 22.479 12.0000 22.479 12.0000 22.479 12.0000 22.479 12.0000 22.479 12.0000 22.479 12.0000 22.479	IT Service Center	29,340	•		•		•	•	29,340
13.276 8,239 16,000 16,000 16,000 17 8,455 17 17 1,20455 18 18 19,320 19 19,320 19 19,320 19 19,320 19 19,320 19 19,320 19 19,320 19 19,320 19 19,320 19 19,320 19 19,320 19 19 19 19 19 19 19 19 19 19 19 19 19	Corporate Quality OH Security Services	22,429							22,429
16,000  357  1 8,259  1 8,455  1 14,055  1 14,	OH Supply Chain	13,276	•	•	•		•	•	13,276
8.455	HIM Department OH Coding	8,239							8,239
8,455 20,462 14,065 2,281 2,384 3,384 9,320 682,408 238,530 457,061 419,114 668,202 68,016 2 8 (674,689) 8 35,203 8 (73,836) 8 (158,187) 8 (136,746) 8 (5,727) 8 68 8 (14,188,187) 8 (14,188,1887)	OH Reimbursement	357	•	•		•	1	•	357
14.055 2.201 5.805 8.3834 9.320 658.375 662.408 238,520 8 (73,636) 8 (158,187) 8 (136,746) 8 (5,727) 8 68 8 (1,188,187)	OH Clinical Labor Pool District Nursing Admin	8,455							20.462
2.221 2.281 5.686 3.834 9.320 638.375 662,408 2.38,530 457,061 419,114 668,202 68,016 2 (41,689) 8 35,203 8 (73,635) 8 (156,187) 8 (436,746) 8 (5,727) 8 68 8 (4,188)	District Operations Admin	14,055	•	•	•	•	•	•	14,055
9,320 638,375 682,408 2,85,203 8,(73,836) 8,(158,187) 8,(138,746) 8,(5,727) 8,68 \$ (1,4,689)	OH Mail Room OH Detient Experience	2,281			•	•		• •	2,281
9,320 638,275 682,408 238,530 457,061 419,114 668,202 68,016 2 (1,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0	On External Affairs	3,834							3,834
698,375 682,408 238,530 495,061 419,114 668,202 68,016 2 (5,727) 8 68 \$ (1,4,68)	OH Strategic Intrauves and Projects	9,320	•	•	•	•	•	•	9,320
\$ (674,689) \$ 35,203 \$ (73,836) \$ (158,187) \$ (136,746) \$ (5,727) \$ \$ 68 \$	Total Overhead Allocations	638,375	•						638,375
\$ (674,689) \$ 35,203 \$ (73,836) \$ (136,187) \$ (136,746) \$ (5,727) \$ 68 \$	Total Expenses	682,408	238,530	457,061	419,114	668,202		٠	2,533,331
	Net Margin	\$ (674,689)	\$ 35,203	\$ (73,836)	s (158,187)	\$ (136,746)		\$ 68	\$ (1,013,913)
A 1 ARE EAA	Capital	•	•	Ī	-	•	-	•	-
	Townsfee In ((Cust)	9 1 215 506							9 1 215 506

1,100,002	Current   Variance %	ent Month %		Prior Year	Variance	%	Supplied to the supplied to th	Actual	Budget	Fiscal Variance	Fiscal Year To Date	Prior Year	Variance	%
1,126,677   1,262,453   (23,458)   (24,68)   (24,68)   (26,678)   (13,233	\$ 1,043,180	\$ 1,012,298	\$ (33,142) (3.3%)	(3.3%)		9	Gross Patient Revenue	\$ 3,677,857	\$ 4,058,269	\$ (380,412)	(9.4%)	\$ 3,572,400	\$ 105,457	3.0%
1,586,778   2,525,78   2,439,8   2,525,84   1,460,61   1,25,108     1,546,246	(82,610) (21.5%) 78,241 223,398 285.5%	78,241 223,398 285.5%	223,398 285.5%	285.5%		Cont	Contractual Allowance	1,130,002	1,498,890	(368,889)	(24.6%)	256,769	873,233	340.1%
1,175,646   2,05,757   (4,477)   (4,479)   (	14,307 3.6% 412,613 (6,327) (1.5%)	412,613 (6,327) (1.5%)	(6,327) (1.5%)	(1.5%)		Charity	Care	1,586,719	1,523,528	63,191	4.1%	1,460,611	126,108	8.6%
1176,206   1,132,451   (1,4394)	124,000 (42,007) (34,2%) 1.05,003 (25,2%) (24,2%) Ball Delti Ono 865 (111110) (12,2%) 508 017 100 867 (111110) (12,2%)	106,003 (20,204) (24,2%)	190 867 31 98	31.9%		Total C	Ut natracticals and Bad Dabt	2177113	464,307	(236,973)	(4.9%)	200,900	91,432 1 090 773	52 30%
1,175,00         1,372,00         (195,65)         (14,3%)         2,22264         (1,046,422)           31,88%         33,81%         (175,502)         (33,9%)         380,277         (38,069)           1,001         688         333         (1,15%)         (13,5%)         380,277         (80,69)           1,107         688         31,33         (1,15%)         (1,15%)         (1,15%)         (1,15%)         (1,15%)           1,126,47         1,128,43         2,222,48         3,40,004         3,40,004         46,927           1,126,47         2,2761         1,15,800         7,137         (1,15%)         1,187           1,128,47         2,2761         1,15,800         7,137         1,187         1,187           1,128,67         2,2761         1,18,900         7,137         1,187         1,187           1,128,60         2,2761         1,18,900         7,137         1,187         1,187           1,128,60         2,2761         1,18,900         7,137         1,187         1,187           1,138         1,138         7,137         1,188         3,118         1,188           1,148         1,148         7,138         1,188         1,188         1,188	(58,884) (27.9%) 184,288 (32,380) (17.6%)	184,288 (32,380) (17.6%)	(32,380) (17.6%)	(17.6%)		Other P	Other Patient Revenue	675,465	820,576	(145,111)	(3.4%)	736,581	(61,116)	(8.3%)
31,99%         33,81%         62,22%           342,208         117,800         (175,502)         (33,90%         390,277         (38,068)           1,001         688         333         48,9%         1,117         (17b)           5,139,418         1,524,513         1,98,058         1,504,600         1,304,600         1,304,600           1,170,427         1,324,513         1,98,058         1,50%         1,265,500         1,39,122           1,21,65         1,137,61         1,98,000         7,13%         1,98,000         46,927         1,137           1,12,66         3,704         1,138         7,13%         1,137         1,138         46,927           1,12,165         3,704         1,138         6,27%         3,700         46,859         1,137,13           1,12,165         3,530         2,214         1,138         6,570         3,700         1,439         1,441,14           1,12,166         3,530         2,344         1,144         1,138         3,710         1,443         1,144           1,12,166         3,530         3,714         1,138         3,710         1,443         1,144           1,12,200,024         3,520         1,144,14         1,103,14	(3.3%) 597,669 (256,389) (42,9%)	597,669 (256,389) (42,9%)	(256,389) (42,9%)	(42.9%)		Net Pal	Net Patient Service Revenue	1,176,209	1,372,060	(195,851)	(14.3%)	2,222,641	(1,046,432)	(47.1%)
342,208         517,900         (175,502)         (33,9%)         380,277         (170)           1,104         688         51,130         (175,502)         (13,9%)         (11,7%)         (170)           1,128,478         1,130         1,132         1,132         1,132         (1,132) <t< td=""><td>33.85% 59.04% Collection %</td><td>59.04%</td><td></td><td>Collection</td><td>Collection</td><td>Collection</td><td>% uc</td><td>31.98%</td><td>33.81%</td><td></td><td></td><td>62.22%</td><td></td><td></td></t<>	33.85% 59.04% Collection %	59.04%		Collection	Collection	Collection	% uc	31.98%	33.81%			62.22%		
\$ 1,120,457         \$ 1,120,459         \$ 1,120,457         \$ 1,120,459         \$ 1,120,457         \$ 1,120,459         \$ 1,120,459         \$ 1,120,457         \$ 1,120,459	133,608 (36,914) (27.6%) 83,777 12,917 15.4% Grants	83,777 12,917 15.4%	12,917 15.4%	15.4%		Grants		342,208	517,800	(175,592)	(33.9%)	380,277	(38,068)	(10.0%)
\$ 1,519,418         \$ 1,224,513         1,98,056         1,50%         1,266,589         1,104,477         1,126,457         1,246,589         1,139,132           302,077         303,411         91,334         2,22%         349,004         46,927         1,1870           112,165         35,308         7,157         1,9804         7,13%         96,326         (24,809)         (24,809)           12,165         35,308         7,157         1,9804         7,13%         96,326         (24,809)         (24,809)         (24,809)         (24,809)         (24,809)         (24,809)         (24,809)         (24,809)         (24,141,8)         96,704         (36,568)         (36,568)         (36,568)         (37,004)         (36,568)         (37,004)         (36,568)         (37,004)         (36,568)         (37,004)         (36,568)	102 (102)	102 (102) -	(102)	ı	- Other F	Other F	Other Revenue	1,001	899	333	49.9%	1,177	(176)	(15.0%)
1,126,457         1,1224,513         1,98,056         1,50%         1,265,589         1,39,132           302,077         383,411         91,334         23.2%         349,004         46,927           12,185         113,9804         7,157         (6,3%)         96,320         (24,893)         (22,893)           12,185         31,396         3,714         18,89%         3,710         (6,459)         (24,893)           12,185         35,308         23,143         66,5%         3,710         (6,459)         (24,893)           112,185         115,800         2,974         18,8%         3,710         (6,459)         (24,893)           10,561         9,088         (1,473)         (14,149)         96,707         (6,459)         (7,5           11,600         9,386         (1,024)         (10,9%)         3,06,707         (35,59)         (1,441)         (1,424)	486,852 \$ (48,878) (10.0%) \$ 681,548 \$ (243,574) (35.7%) Total R	\$ 681,548 \$ (243,574) (35.7%)	681,548 \$ (243,574) (35.7%)	(243,574) (35.7%)		Total R	Total Revenues	\$ 1,519,418	\$ 1,890,528	\$ (371,110)	(19.6%)		\$ (1,084,677)	(41.7%)
1,126,457         1,324,513         1,96,056         1,50%         1,265,589         199,127         1,324,133         1,50%         1,265,589         1,324         2,32%         34,004         46,927         1,324         32,2%         34,004         46,927         1,278         1,324         32,2%         34,004         46,927         1,378         1,398         1,371         46,927         1,378         1,279         1,480         46,727         1,480         1,1870         1,480         1,270         1,480         1,279         1,1870         1,480	Direct (	Direct	Direct (	Direct (	Direct 0	Direct (	Direct Operating Expenses:							
30E,017         398,411         91,334         23.2%         346,004         46,927           121,153         113,996         71,376         19,827         11,870         11,870           121,163         35,309         7,147         (6,3%)         96,350         (24,603)         (7,457)           12,165         35,309         23,413         66,5%         37,10         (8,45)         (24,603)         (7,47)         (1,44)         96,370         (24,603)         (24,603)         (24,603)         (24,603)         (24,603)         (24,603)         (24,603)         (24,603)         (24,204)         (26,504)         (24,204)         (24,204)         (24,204)         (24,204)         (26,204)         (24,404)         (26,204)         (24,404)         (26,204)	337,793 28,510 8.4% 273,000 (36,283) (13.3%) Salaries	273,000 (36,283) (13.3%)	(36,283) (13.3%)	(13.3%)		Salaries	Salaries and Wages	1,126,457	1,324,513	198,056	15.0%	1,265,589	139,132	11.0%
7,957         27,761         19,804         71,396         71,396         71,396         71,397         11,879         11,479         11,479         11,479         11,479         11,479         11,479         11,479         11,479         11,479         11,479         11,479         11,479         11,479         11,479         11,479         11,479         11,479         11,479         11,479 </td <td>98,675 51,618 52.3% 92,282 45,225 49.0% Benefits</td> <td>92,282 45,225 49.0%</td> <td>45,225 49.0%</td> <td>49.0%</td> <td></td> <td>Benefits</td> <td></td> <td>302,077</td> <td>393,411</td> <td>91,334</td> <td>23.2%</td> <td>349,004</td> <td>46,927</td> <td>13.4%</td>	98,675 51,618 52.3% 92,282 45,225 49.0% Benefits	92,282 45,225 49.0%	45,225 49.0%	49.0%		Benefits		302,077	393,411	91,334	23.2%	349,004	46,927	13.4%
12,165         113,996         (7,157)         (6.3%)         96,356         (24,803)           12,165         35,308         53,443         65,5%         3,710         (8,455)           12,286         35,308         548         -         -         -           11,2826         90,386         (1,473)         (46,2%)         96,707         (33527)           130,234         90,386         (1,473)         (10,0%)         96,707         (32352)           130,244         90,386         (1,473)         (10,0%)         20,291         (32426)           11,960         9,386         (1,473)         (10,0%)         96,707         (3283)           11,960         9,386         (1,434)         (10,0%)         10,317         (3243)           11,975         700         (11,434)         (10,0%)         11,322         (11,434)           11,874         27,2896         13,50%         11,434         (11,434)         (11,434)           11,907         7,436         7,228         71,766         \$1,101,239         (11,434)           11,907         1,43,74         2,66,13         25,0%         25,0%         21,28         (11,434)           11,907         1,44,6%<	6,940 3,978 57.3% 2,966 4 0.1% Purchased Services	2,966 4 0.1%	4 0.1%			Purchased	l Services	7,957	27,761	19,804	71.3%	19,827	11,870	29.9%
12.165         35.308         23.143         66.5%         37.10         (8.455)           1.2826         1.548         5.48         -         -         -           1.2826         1.530         3.93         1.83%         1.3218         3.92           1.30,234         90.366         (1.473)         (1.42%)         96.70         (3.527)           1.30,24         90.386         (1.473)         (1.02%)         9.570         (3.527)           1.9600         9.356         (1.0.244)         (1.09%)         9.570         (3.527)           1.1434         -         (1.1434)         -         -         -           1.1444         -         (1.1434)         (1.02%)         1.0317         (3.2502)           1.1444         -         (1.1434)         -         -         -         -           1.1474         -         (1.1434)         (1.05%)         1.1434         -	28,499 (3,859) (13.5%) 41,168 8,809 21.4% Medical Supplies	41,168 8,809 21.4%	8,809 21.4%	21.4%		Medical Su	bplies	121,153	113,996	(7,157)	(6.3%)	96,350	(24,803)	(25.7%)
1.2.826         5.48         5.48	8,827 8,066 91.4% (442) (1,203) 272.2% Other Supplies	(442) (1,203) 272.2%	(1,203) 272.2%	272.2%		Other Sup	plies	12,165	35,308	23,143	65.5%	3,710	(8,455)	(227.9%)
12,826         15,800         2,974         18,9%         13,218         392           130,234         90,386         (39,879)         (44,1%)         96,777         (33,527)           10,651         90,386         (1,473)         (16,2%)         96,777         (35,582)           1,648         72,111         7,228         10,0%         29,291         (35,582)           1,1434         700         (13,44)         10,37%         182         (52,49)           1,1434         700         (11,444)         1,892,329         72,278           1,1434         700         (5)         (0,7%)         182         (52,90)           1,1439         770         (11,444)         1,30%         7,2278         (7,444)         (7,444)           1,1420         7,248         27,286         1,30%         1,414,43         (7,444)         (7,444)         (7,444)           1,1420         7,3452         7,1453         7,27%         8,11,44         (7,444)         (7,444)         (7,444)         (7,444)         (7,444)         (7,444)         (7,444)         (7,444)         (7,444)         (7,444)         (7,444)         (7,444)         (7,444)         (7,444)         (7,444)         (7,444)	137 Drugs	- Drugs	- Drugs	- Drugs	- Drugs	Drugs		ı	548	548	•	•	•	
130 234         90.356         (39,879)         (44.1%)         96,707         (33.527)           10,561         90.08         (1,473)         (16,2%)         81.35         (2,426)           11,800         72,111         7,228         10.0%         10.317         (9,283)           11,800         700         (10,244)         (10,95%)         1182         (2,426)           11,820,051         2,082,486         277,896         13.0%         1182,229         7,2249           1,820,052         700         (5)         (0.7%)         1182,329         7,2278           1,820,053         8, (202,420)         \$ (98,213)         48,5%         \$ 711,76         \$ (11,43)           1,074,824         14,3724         27,286         13.0%         46,166         \$ (11,59)           1,07,824         14,3774         35,900         25,0%         11,72         (14,51)           1,07,824         14,3774         35,900         25,0%         11,57         11,117           9,500         10,176         6,7%         11,249         (1,68)           1,0782         10,176         11,248         11,248         (1,68)           1,0782         10,176         11,248         11,248	3,950 (161) (4.1%) 5,021 911 18.1% Repairs at	5,021 911 18.1%	911 18.1%	18.1%		Repairs ar	Repairs and Maintenance	12,826	15,800	2,974	18.8%	13,218	392	3.0%
10.561       9088       (1,473)       (16.2%)       8.135       (2,426)         64,882       72,111       7,228       10.0%       22.291       (35.582)       (7.28)         11,434       -       (11,434)       -       -       (11,434)       -       (11,434)       -         1,820,051       2,092,348       272,896       13.0%       8,1176       8,1143       (2.24)       (3.24)         1,820,051       2,092,420       8 (98,213)       48.5%       8 711,766       8 (1,012,399)       7         7,407       1,43724       2,504       2,130%       46,169       (2.670)       7         1,907       2,504       2,001       21,3%       7,232       (1,753)       (2,104)         1,907       2,504       2,504       2,508       81,754       (26,070)       7         1,907       2,504       2,504       2,508       2,128       (1,534)       (2,670)         1,907       3,845       5,54       16,74       16,74       16,74       16,74       16,74       16,74       16,74       16,74       16,74       16,74       16,74       16,74       16,74       16,74       16,74       16,74       16,74       16,74	22,589 (23,219) (102.8%) 21,526 (24,282) (112.8%) Lease and Rental	21,526 (24,282) (112.8%)	(24,282) (112.8%)	(112.8%)		Lease and	i Rental	130,234	90,356	(39,879)	(44.1%)	96,707	(33,527)	(34.7%)
64,882         72,111         7,228         10,0%         29,291         (35,592)         (11,434)           11,434         -         (11,434)         -         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         -         -         (11,434)         (22,434)         (22,434)         (22,434)         (22,434)         (22,434)         (23,434)         (24,435)         (24,436)         (24,436)         (24,436)         (24,436)         (24,436)         (24,436)         (24,436)         (24,436)         (24,436)         (24,436)         (24,436)         (24,436)         (24,436)         (24,436)         (24,436)         (24,436)	2,272 (854) (37.6%) 1,683 (1,442) (85.7%) Utilities	1,683 (1,442) (85.7%)	(1,442) (85.7%)	(85.7%)		Utilities		10,561	880'6	(1,473)	(16.2%)	8,135	(2,426)	(29.8%)
19,600   9,356   (10,244)   (109,5%)   10,317   (9,283)   (1,434	18,028 (487) (2.7%) 5,769 (12,746) (220.9%) Other Expense	5,769 (12,746) (220.9%)	(12,746) (220.9%)	(220.9%)		Other Expo	ense	64,882	72,111	7,228	10.0%	29,291	(35,592)	(121.5%)
11,434         -         (11,434)         -         (11,434)         -         (11,434)         -         (11,434)         (224)         (234)         (2	2,339 (2,519) (107.7%) 2,558 (2,299) (89.9%) Interest Expense	2,558 (2,299) (89.9%)	(2,299) (89.9%)	(%6'68)		Interest Ex	pense	19,600	9,356	(10,244)	(109.5%)	10,317	(9,283)	(%0.06)
\$ (300,633)         \$ (202,4248)         \$ (272,886)         \$ (13,0%)         \$ (182,329)         \$ (22,786)           \$ (300,633)         \$ (202,420)         \$ (98,213)         \$ (2.0%)         \$ (1,012,399) </td <td></td> <td></td> <td>i</td> <td>i</td> <td></td> <td>Principal /</td> <td>Principal And Interest</td> <td>11,434</td> <td>•</td> <td>(11,434)</td> <td></td> <td></td> <td>(11,434)</td> <td>•</td>			i	i		Principal /	Principal And Interest	11,434	•	(11,434)			(11,434)	•
1,820,051         2,092,948         272,886         13.0%         1,882,329         72,278           8,630,633         \$ (202,420)         \$ (98,213)         48,5%         \$ 711,766         \$ (1,012,399)         (1,453)           7,407         9,408         2,001         21,3%         7,232         (175)         (1,657)         (1,657)           1,907         2,504         597         23,8%         2,128         221           8,455         8,984         529         25,9%         11,74         (26,070)         (1,651)           76,280         10,176         66         66%         7,849         (1,651)         (3           76,280         91,524         16,74         16,74         16,74         11,117         (3           76,280         91,524         16,74         16,74         16,64         (4,23)         (3           76,280         91,524         16,74         16,74         16,74         11,117         (12,869)         (3           76,280         91,524         16,74         16,74         16,74         16,74         16,74         16,74         16,64         16,64         16,64         16,64         16,64         16,64         16,64         16,64	(1) (0.6%) 45 (131) (291.1%)	45 (131) (291.1%)	(131) (291.1%)	(291.1%)		nsurano	0	202	200	(2)	(0.7%)	182	(524)	(287.9%)
\$ (300,633)         \$ (202,420)         \$ (98,213)         48.5%         \$ 711,766         \$ (1,012,399)         (1,453)           7,4905         73,452         (1,453)         (2.0%)         46.169         (28,736)         (1,75)           1,907         2,504         2,001         21,3%         7,232         (1,75)         (1,75)           1,907         2,504         597         25,9%         81,754         (26,070)         (1,651)         (1,651)           4,500         10,176         676         6,6%         7,849         11,117         (1,651)	530,224 61,209 11.5% 445,577 (23,438) (5.3%) Total Op	445,577 (23,438) (5.3%)	(23,438) (5.3%)	(5.3%)		Total Op	Total Operating Expenses	1,820,051	2,092,948	272,896	13.0%	1,892,329	72,278	3.8%
ceations:         74,905         73,452         (1,453)         (2,0%)         46,169         (28,736)         (6,8736)           generat         7,407         9,408         2,001         21,3%         7,232         (175)           ycle         107,824         143,724         35,900         25,0%         81,754         (26,070)         (6,670)           diff         1,907         2,504         35,900         25,0%         1,117         221           acilities         8,455         8,984         529         23,8%         2,128         221           acilities         8,455         8,984         529         5.9%         1,117         221           tion         1,907         6,78         6,78         1,117         221         1,117           sources         8,455         8,984         529         5.9%         1,674         1,674         1,674         1,674         1,674         1,689         1,675         1,117           sources         23,798         28,740         4,962         1,73%         2,488         1,489         1,589         1,589         1,689         1,689         1,689         1,689         1,689         1,689         1,689         1,689 <th>s (43,372) \$ 12,332 (28,4%) \$ 235,971 \$ (267,011) (113,2%) Overhead</th> <th>\$ 235,971 \$ (267,011) (113,2%)</th> <th>\$ (267,011) (113.2%)</th> <th>(113.2%)</th> <th></th> <th>Net Perfo Overheac</th> <th>Net Performance before Depreciation &amp; Overhead Allocations</th> <th>\$ (300,633)</th> <th>\$ (202,420)</th> <th>\$ (98,213)</th> <th>48.5%</th> <th>\$ 711,766</th> <th>s (1,012,399)</th> <th>(142.2%)</th>	s (43,372) \$ 12,332 (28,4%) \$ 235,971 \$ (267,011) (113,2%) Overhead	\$ 235,971 \$ (267,011) (113,2%)	\$ (267,011) (113.2%)	(113.2%)		Net Perfo Overheac	Net Performance before Depreciation & Overhead Allocations	\$ (300,633)	\$ (202,420)	\$ (98,213)	48.5%	\$ 711,766	s (1,012,399)	(142.2%)
contions:         7,407         9,408         2,001         21,3%         7,232         (175)           ycle         107,824         143,724         35,900         25,0%         81,754         (26,070)         (6,070)           ycle         1,907         2,504         597         23,8%         2,128         221           acillities         8,455         8,984         529         5,9%         19,572         11,117         (6,6%)         7,849         (1,651)         (6,6%)         7,849         (1,651)         (6,6%)         7,849         (1,651)         (6,6%)         7,849         (1,651)         (6,6%)         7,849         (1,651)         (6,6%)         7,849         (1,651)         (6,6%)         7,849         (1,651)         (6,6%)         7,849         (1,651)         (7,6%)         (7,54)	18,363 (302) (1.6%) 11,535 (7,130) (61.8%) Depreciation	11,535 (7,130) (61.8%)	(7,130) (61.8%)	(61.8%)		Depreciat	ion	74,905	73,452	(1,453)	(2.0%)	46,169	(28,736)	(62.2%)
gennent         7,407         9408         2,001         21,3%         7,232         (175)           ycle         107,824         143,724         35,900         25.0%         81,754         (26,070)           dif         1,907         2,504         55,90         23,8%         2,128         22,13           acilifies         8,455         8,984         529         5,9%         19,572         11,117           ton         9,500         10,176         66%         7,849         (4,651)         22,11           sourcess         10,176         66%         16,7%         83,411         (4,651)         22,11           e         2,381         3,464         583         16,7%         8,431         (4,289)         (7,289)           e         9,982         11,674         14,4%         8,678         (4,23)         (7,289)         (3,29)           e         9,982         11,674         14,4%         8,678         (4,29)         (3,29)         (4,29)         (4,29)         (4,29)         (4,29)         (4,29)         (4,29)         (4,29)         (4,29)         (4,29)         (4,29)         (4,29)         (4,29)         (4,29)         (4,29)         (4,29)         (4,2	Overhead	Overhead	Overhead	Overhead	Overhead	Overhead	Overhead Allocations:							
otic byte byte byte byte byte byte byte byte	2,352 610 25.9% 1,755 13 0,7% OH Risk I	1,755 13 0.7%	13 0.7%	0.7%		OH Risk I	OH Risk Management	7,407	9,408	2,001	21.3%	7,232	(175)	(2.4%)
different billones and life an	35,931 16,928 47.1% 41,603 22,600 54.3% OH Reve	41,603 22,600 54.3%	22,600 54.3%	54.3%		OH Reve	OH Revenue Cycle	107,824	143,724	35,900	25.0%	81,754	(26,070)	(31.9%)
bon	626 287 45.8% 532 193 36.3% OH Internal Audit	532 193 36.3%	193 36.3%	36.3%		OH Intern	al Audit	1,907	2,504	265	23.8%	2,128	221	10.4%
tion by 500 10,176 676 6.6% 7,849 (1,651) (2,600) cources  23,798 28,760 4,962 17.3% 18,159 (5,639) (2	2,246 121 5.4% 8,294 6,169 74.4% Home Offic	8,294 6,169 74.4%	6,169 74.4%	74.4%		Home Office	Home Office Facilities	8,455	8,984	529	2.9%	19,572	11,117	26.8%
sources         76,280         91,524         15,244         16,7%         63,411         (12,869)         (6,69)         (7,869)         (8,812)         (8,8	2,544 1,484 58.3% 2,297 1,237 53.9% OH Administration	2,297 1,237 53.9%	1,237 53.9%	53.9%		OH Admini	stration	005'6	10,176	929	9.9%	7,849	(1,651)	(21.0%)
e 23.798 28.760 4.962 17.3% 18.159 (5.639) (6.232) (6.232) (6.233) (6.232) (6.233) (6.	22,881 4,700 20.5% 12,177 (6,004) (49.3%) OH Human Resources	12,177 (6,004) (49.3%)	(6,004) (49.3%)	(49.3%)		OH Human	Resources	76,280	91,524	15,244	16.7%	63,411	(12,869)	(20.3%)
e 9,882 1,664 583 16.8% 2,458 (423) (7.304) (1	7,190 2,562 35.6% 6,706 2,078 31.0% Legal	6,706 2,078 31.0%	2,078 31.0%	31.0%		Lega		23,798	28,760	4,962	17.3%	18,159	(5,639)	(31.1%)
e         9,982         1,674         1,4%         8,678         (1,304)         (7,304)           28,784         48,140         19,356         40,2%         27,318         (1,466)           10,433         16,712         6,279         37,6%         8,574         (1,859)         (7,859)           10,064         13,944         3,920         28,0%         9,193         (8,11)         (7,11)           11,356         19,028         4,672         24,6%         14,875         519         (871)           11,386         23,0328         96,459         41,9%         151,299         17,430         (5,674)           11,49         29,340         34,472         5,132         14,9%         23,666         (5,674)         (5,674)	866 62 7.2% 642 (162) (25.2%) Records	642 (162) (25.2%)	(162) (25.2%)	(25.2%)		Records		2,881	3,464	583	16.8%	2,458	(423)	(17.2%)
28,784         48,140         19,356         40.2%         27,318         (1,466)           10,433         16,712         6,279         37,6%         8,574         (1,859)         (7,859)           Immunications         10,064         13,944         3,920         28,0%         9,193         (8,11)           I Technology         14,356         19,028         4,672         24,6%         14,875         519           I st         29,340         34,472         5,132         14,9%         151,299         17,430           I st         19         34,472         5,132         14,9%         23,666         (5,674)         (5,674)	2,914 415 14.2% 2,038 (461) (22.6%) OH Compliance	2,038 (461) (22.6%)	(461) (22.6%)	(22.6%)		OH Complia	nce	9,982	11,656	1,674	14.4%	8,678	(1,304)	(15.0%)
10,433   16,712   6,279   37,6%   8,574   (1,859)   (3,29,941   32,048   2,107   6,6%   23,129   (6,812)	11,357	11,357 2,432 21.4%	2,432 21.4%	21.4%		IT Operation	S	28,784	48,140	19,356	40.2%	27,318	(1,466)	(5.4%)
munications 10,064 13,984 2,107 6,6% 23,129 (6,812) (7,120) (1,812) (1	2.015 48.2% 2.110 (53) (2.5%)	2.110 (53) (2.5%)	(53) (2.5%)	(2.5%)		IT Security		10.433	16.712	6.279	37.6%	8.574	(1.859)	(21.7%)
munications 10,064 13,984 3,920 28.0% 9,193 (871) 14,356 19,028 4,672 24.6% 14,875 519 17,430 ter 29,340 34,472 5,132 14,9% 23,666 (5,674) (,	703 0 0% 5 370 (1 840) (34 4%)	5 3 70 (1 8 49) (34 4%)	(1849) (34.4%)	(34.4%)		OH Financ	4	29 941	32 048	2 107	%999	23 120	(6,812)	(30 5%)
Informed to the control of the contr	()(1,1,1) ()+0,+1) 0.10,0 0.00	(27.17.0) (2.17.17.0) (27.17.0)	(0.1.1.)	(34.700)				20,04	12,045	7,17	300	50,150	(5,012)	(0.5.53)
Technology 14,356 19,028 4,672 24,6% 14,875 519 133,869 230,328 96,459 41.9% 151,299 17,430 ter 29,340 34,472 5,132 14,9% 23,666 (5,674) (,	1,093 31.3% 1,702 (701) (41.2%)	1,702 (701) (41.2%)	(701) (41.2%)	(41.2%)		Corporat	e Communications	10,064	13,984	3,920	28.0%	9,193	(8/1)	(9.5%)
ter 29,340 34,472 5,132 14,9% 23,666 (5,674) (,	4,57 1,376 28.9% 4,298 91/ 21.3% UH Information	4,298 91/ 21.3% 121.035 70.214 65.006	917 Z1.3% 79.314 65.0%	21.3% 65.0%		OH Information	nation Technology	122 860	19,028	4,672	24.6%	15, 200	519	3.5%
29,340 34,472 5,132 14,9% 23,666 (5,674)	14,901 41,902 121,903 121,901 41,901 121,902 101,000 1	00:00 19,514 10,000	03:0%0 +TS(8)	03:0%		ייייט בייי	ions (	100,000	220,007	00, t	11.0%	200000	) t, 111	7,00,00
	8,618 2,810 32.6% 5,761 (47) (0.8%) IT Service Center	5,761 (47) (0.8%)	(47) (0.8%)	(0.8%)		II Service		29,340	34,472	5,132	14.9%	23,666	(5,674)	(24.0%)

		ರ	Current Month							Fisca	Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%		Actua	Budget	Variance	%	Prior Year	Variance	%
				2,643	2,643		OH Performance Excellence	ı	•	ı		10,877	10,877	'
3,620	3,737	117	3.1%	2,743	(877)	(32.0%)	Corporate Quality	14,260	14,948	889	4.6%	9,653	(4,607)	(47.7%)
4,907	5,636	729	12.9%	18,432	13,525	73.4%	OH Security Services	22,429	22,544	115	0.5%	55,968	33,539	29.9%
1,733	3,937	2,204	26.0%	2,912	1,179	40.5%	OH Supply Chain	13,276	15,748	2,472	15.7%	12,043	(1,233)	(10.2%)
2,013	2,262	249	11.0%	1,665	(348)	(20.9%)	HIM Department	8,239	9,048	808	8.9%	8,404	165	2.0%
3,772	4,900	1,128	23.0%	3,504	(268)	(7.6%)	OH Coding	16,000	19,600	3,600	18.4%	14,534	(1,466)	(10.1%)
77	441	364	82.5%	368	291	79.1%	OH Reimbursement	357	1,764	1,407	79.8%	1,457	1,100	75.5%
1,963	2,084	121	2.8%	2,205	242	11.0%	OH Clinical Labor Pool	8,455	8,336	(119)	(1.4%)	4,164	(4,291)	(103.0%)
5,272	7,027	1,755	25.0%	3,813	(1,459)	(38.3%)	District Nursing Admin	20,462	28,108	7,646	27.2%	11,367	(360'6)	(80.0%)
3,585	2,422	(1,163)	(48.0%)	1,781	(1,804)	(101.3%)	District Operations Admin	14,055	9,688	(4,367)	(45.1%)	7,086	(696'9)	(98.3%)
614	844	230	27.3%	430	(184)	(42.8%)	OH Mail Room	2,281	3,376	1,095	32.4%	2,651	370	14.0%
281	970	689	71.0%		(281)	٠	OH Patient Experience	286	3,880	3,294	84.9%	i	(286)	
803	647	(256)	(39.6%)	•	(606)	•	OH External Affairs	3,834	2,588	(1,246)	(48.1%)	i	(3,834)	ı
2,650	3,133	483	15.4%	•	(2,650)	•	OH Strategic Initiatives and Projects	9,320	12,532	3,212	25.6%	•	(9,320)	•
154,291	214,268	59,977	28.0%	269,073	114,782	42.7%	Total Overhead Allocations-	638,375	857,072	218,697	25.5%	607,500	(30,875)	(5.1%)
641,970	762,855	120,884	15,8%	726,185	84,214	11.6%	Total Expenses	2,533,331	3,023,471	490,140	16.2%	2,545,998	12,667	0.5%
\$ (203,996)	\$ (276,003)	\$ 72,007	(26.1%)	\$ (44,637)	\$ (159,359)	357.0%	Net Margin	\$ (1,013,913)	\$ (1,132,944)	\$ 119,030	(10.5%)	\$ 58,097	\$ (1,072,010)	(1,845,2%)
9,221	20,662	(11,441)	(55.4%)		9,221	'	Capital Contributions.	9,221	82,648	(73,427)	(88.8%)	51,213	(41,992)	(82.0%)
,	\$ 500,000	\$ (500,000)	,	,		'	Transfer In/(Out)	\$ 1,215,506	\$ 2,000,000	\$ (784,494)	(39.2%)	1	\$ (1,215,506)	'

Controlled controlle		Belle Glade Behavioral Health	Delray Behavioral Health	Lantana Behaviora Health	Mangonia Park Behavioral l Hea <b>l</b> th	Mangonia Pilot	West Palm Beach Behavioral Health	Lake Worth Behavioral Health	Lewis Center Behavioral Health	St Ann Place Behavioral Health	Mobile Warrior Mobile 3 Hero Behavioral Behavioral Health Health		Co-Responder Unit	Total
Figure 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Gross Patient Revenue	\$144	\$410,330	\$1,293	\$794,488	i	\$8,357	\$330	\$252,052	\$30	\$30	8360	Ī	\$1,467,415
Comparison   Com	Contractual Allowance	135	136,673	8,759	269,949	•	9,627	45	81,906	ß	804		•	507,902
Control   Cont	Charity Care	•	111,332	(13)	136,892	•	1,634	20	74,099	•	10	06	•	324,064
Secretary (1974)	Total Contractual Allowances and Bad Debt	135	357,119	30,408	653,156		28,321	101	32,31, 188,522	· G	821	170		1,258,758
State   Company   Compan	Other Patient Revenue	•	23,301	•	21,407	•		•	13,640	•	•	•	•	58,347
1   1   1   1   1   1   1   1   1   1										!	į			
The control of the co	Net Patient Revenue Collection %	0.1 6.69%	76,512 18.65%	(2,251.82%)	162,739 20.48%		(19,964) (238.88%)	<b>228</b> 69.28%	77,170 30.62%	25 84.07%	(2,636.07%)	190 52.91%		<b>267,004</b> 18.20%
11.50   9.70   15.40   0.417   1.6040   0.447   1.6040   0.447   1.6040   0.447   1.6040   0.447   1.6040   0.447   1.6040   0.447   1.6040   0.447   1.6040   0.447   1.6040   0.447   1.6040   0.447   1.6040   0.447   1.6040   0.447   1.6040   0.447   1.6040   0.447   1.6040   0.447   1.6040   0.447   1.6040   0.447   1.6040   0.4460   0.447   1.6040   0.4460	Ad Valorem Taxes	,	•	•									٠	•
1120   970   11240   970   11400   01417   2.490   11219   2.010   2.018   1   1120   9.700   11400   9.701   11400   9.711	Ad vacient taxes Intergovernmental Revenue													
State   Comparison   Comparis	Grants	1	11,240	9,740	15,460	61,417	•	2,490	12,188	2,810	2,918	2,110	22,587	142,960
Protection of the control of the con	Interest Earnings Unrealized Gain/(Loss) On Investments													
## Single State	Other Financial Assistance	•	•	•	•	ĺ	•	•	•	•	•	•	•	•
The control of the co	Other Revenue	•		•										•
State   Stat	Total Other Revenues	•	11,240	9,740	15,460	61,417		2,490	12,188	2,810	2,918	2,110	22,587	142,960
Page 115.00 51.00 15.00	Total Revenues	\$ 10	4	\$ (19,375)	\$ 178,199	\$ 61,417	\$ (19,964)	\$ 2,718	\$ 89,358	\$ 2,835	\$ 2,127	\$ 2,300	\$ 22,587	\$ 409,964
Epitronesis 71,466 77,0014 159,299 770,700 159,024 64,699 21,540 9,819 (7,689) 1000000000000000000000000000000000000	Direct Operational Expenses: Salaries and Wages Benefits Other Expense	1 1 1	64,950 6,516	59,961 10,053	119,103 34,136	215,636 51,398 3,666		15,307 4,318	50,614 14,021	17,334 4,169 36	7,885	12,945 3,191	72,077 17,529	635,812 147,262 3,702
enteriors Depreciation A authors  autho	Total Operating Expenses	'	71,466	70,014	153,239	270,700		19,624	64,635	21,540	9,816	16,136	909'68	786,776
autions and Projects (19,128) (19,128) (19,129)	Net Performance before Depreciation &	ç	900	(000 00)	000 40	(000 000)	100.01	1900 977	207. 20	(A07.01)	(000 L)	(2000)	1010 501	(010 070)
## Allocations  ## Allocations	Overhead Allocations	2	10,200	(nec'eo)	74,990	(502,503)	(13,304)	(ane'aT)	57/47	(TO, / OT)	(000,1)	(950°5T)	(eTO*/0)	(310,012)
1,126    1	Depreciation	•	•	•	•	•	i	•	•	•	•	•	•	'
1,788   1,78	Overhead Allocations:													
1,78   8,455   8,655	OH Risk Management OH Revenue Cycle					6,985								6,985 26,956
State   Stat	OH Internal Audit	•	•	•	•	1,798	•	•	•	•	•	•	•	1,798
1,2,4,1,4,1,4,4,4,4,4,4,4,4,4,4,4,4,4,4,	DOING CHICK TACINUES OH Administration					8,958								8,958
1,000   1,00	OH Human Resources	•	•	•	•	75,159		•	•	•	•	•	•	75,159
munications munica	Legal Records	' '				2,716								2,716
Technology	OH Compliance					9,412								9,412
Communications   Comm	IT Security	' '				9,838								9,838
13,536   19,500   1	OH Finance	•	•	•		28,232					•	•	•	28,232
184473   184473   194473   194473   194473   194473   194473   194473   194473   194473   194473   194473   194673   1	Corporate Communications OH Information Technology	' '				13,538								13,538
13,456   1,486   1,486   1,486   1,486   1,486   1,486   1,519   1,5	IT Applications	•	•	•	•	184,473	•	•	•	•	•	•	•	184,473
4,889   1,48	II Service Center Corporate Quality					13,445								13,445
Tight of the control	OH Security Services	'	•	•	•	44,859	•		•	•	•		•	44,859
by discrepant by the control of the	On Supply Criairi HIM Department					7,769								7,769
Unuserine in Table 19,255	OH Coding	•	ì	•	•	15,087	•	•	•	•	ì	•	•	15,087
using Admin         19,295	OH Keimbulsement OH Clinical Labor Pool					7,973								7,973
Promission Admin	District Nursing Admin	•	•	•	•	19,295	•		•		•	•	•	19,295
rick perience         553	District Operations Admin OH Mail Room					13,253								13,253
	OH Patient Experience	•	•	•	•	. 553			•	•	•	•	•	553
hinhead Allocations 612,904 153,239 883,604 16,2904 154,005 10,014 153,239 883,604 19,624 64,635 21,540 9,816 19,816 19,816 10,8	OH External Affairs OH Strategic Initiatives and Projects					3,617 8,789								3,617 8,789
penses 70,014 153,239 883,604 19,624 64,635 21,540 9,816	Total Overhead Allocations	•	•	•	1	612,904	•	٠	•	i	•	•	•	612,904
Jin \$ 10 \$ 16,286 \$ (89,390) \$ 24,960 \$ (822,187) \$ (19,964) \$ (16,906) \$ 24,723 \$ (18,704) \$ (7,688) \$ (	Total Expenses	•	71.466	70,014	153,239	883,604	1	19,624	64,635	21,540	9,816	16,136	909'68	1.399,680
	NA MARKET		9000	(000 00) 3	030 80	\$ (000,107)	(10001)	(900 91) 9		(10 704)	(2 (2 600)	(12 020)	(010 29) 3	(9) \$ (900 216)
	Net margin	9	007'07 &	(066,60) \$	000,442	( (OZC,101)	(TO: 50#)	(206,51) \$		\$ (10,704)	(000,1) \$	(000,01) 6	(610,10) 6	(202) to)
Capital	Capital		•										•	
	General Fund Support/Transfer In		,			21							•	

1,10,   1,10		Cu Variance	Current Month %	Prior Year	Variance	%		Actual	Budget	Fiscal Variance	Fiscal Year To Date %	Prior Year	Variance	%
1,10,000   1,20,000	\$ 174,788	[	119.6%	\$ 148,563	\$ 172,324	116.0%	Gross Patient Revenue	\$ 1,467,415	\$ 584,394	\$ 883,021	151.1%	\$ 508,593	\$ 958,822	188.5%
1,200, 1,12, 1,1	70,7	20	132.3%	9,278	114,887	1,238.3%	Contractual Allowance	507,902	213,830	294,072	137.5%	75,016	432,887	577.1%
1,12,   1,12	45,3	88	232.2%	36,957	27,979	75.7%	Charity Care	324,064	78,190	245,874	314.5%	117,843	206,221	175.0%
1,00,00, 0,00,00, 0,00,00, 0,00,00, 0,00,0	91,2	50	320.0%	45,776	71,509	156.2%	Bad Debt	426,792	104,257	322,534	309.4%	146,567	280,224	191.2%
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	207,3	15	209.3%	92,010	214,375	233.0%	Total Contractuals and Bad Debt	1,258,758	396,278	862,480	217.6%	339,426	919,332	270.8%
1,12,   1,12	30,9	/8 3	1,910.4%	1,734	30,874	1,780.5%	Other Patient Revenue	58,347	6,486	51,861	799.6%	6,184	52,163	843.5%
Control   Cont	(T)	<del>.</del>	(3.2%)	98,286	(11,176)	(%2.61)	Net Patient Service Revenue	267,004	203,500%	72,402	37.2%	175,351	91,653	52.3%
4.00         6.00         7.00         7.00         0.00         57.00         5.00 <t< td=""><td></td><td></td><td></td><td>29.5370</td><td></td><td></td><td></td><td>TO: CO T</td><td>20000</td><td></td><td></td><td>200</td><td></td><td></td></t<>				29.5370				TO: CO T	20000			200		
1,20,   1, 10,20	20,	455	40.9%		70,455	ı	Grants	142,960	200,000	(57,040)	(28.5%)	·	142,960	1
Column   C	\$ 18,	914	19.2%	\$ 58,286	\$ 59,279	101.7%	Total Revenues	\$ 409,964	\$ 394,602	\$ 15,362	3.9%	\$ 175,351	\$ 234,614	133.8%
41.20         C. (23.15)         1. Salute and Vages         56.02         1.0.02,204         20.74         1.0.02,204 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>Direct Operating Expenses:</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							Direct Operating Expenses:							
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	176,	891	41.2%	i	(252,357)	ı	Salaries and Wages	635,812	1,674,211	1,038,399	62.0%	į	(635,812)	•
1.   1.   1.   1.   1.   1.   1.   1.	ö	3,638	66.1%	i	(42,915)	•	Benefits	147,262	497,505	350,244	70.4%	•	(147,262)	•
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,		62		•	•	•	Purchased Services	•	247	247		•	•	•
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,		2,603	•	•	•	1	Medical Supplies	•	10,412	10,412	•	ļ	•	•
4.2. House         1.0. House         3.0. House         3.0. House         1.0. Ho		6,836		•	•	•	Other Supplies	•	27,343	27,343		•	٠	•
913-78         1 Control Operation Depretating Dependent         3,700         6,148         1,446,104         6,400         7 Control Operating Dependent Depretating Dependent Depretation Depretation Dependent Depretation Dependent Depretation Dependent Depretation Dependent De		4,754	•	•	•	•	Drugs	•	19,016	19,016	•	•		•
48.2%         \$ 86/28%         \$ (258/32)         \$ (40.6%)         Post Operating Expenses         778/77         \$ (40.0%)         \$ (40.6%)		558	36.3%	i	(626)	•	Other Expense	3,702	6,148	2,446	39.8%	ļ	(3,702)	٠
(42.2%)         \$ 66.2%)         (40.6%)         Overhead Allocations         \$ (70.6%)		275,342	48.2%	i	(296,251)		Total Operating Expenses	786,776	2,234,883	1,448,107	64.8%	į	(786,776)	
25.9%         Overhead Allocations:         6.986         1,882         1,22%         (6.985)	· · ·	294,256	(62.2%)	\$ 58,286	\$ (236,972)	(406.6%)	Net Performance before Depreciation & Overhead Allocations	\$ (376,812)	\$ (1,840,281)	\$ 1,463,469	(79.5%)	\$ 175,351	\$ (552,163)	(314.9%)
2.5 %         C 1, 16,45)         C 1 NR Resk Management         6,885         8,886         1,882         21,2%         C 6,895           45,5%         C 4,731         C 1 OH Resk Management         1,786         28,927         52,0%         C 25,0%         C 6,856         C 6,856           55,4%         C (315)         O Home Online Facilities         8,455         8,892         52,9%         C 52,0%         C 1,789         C 1,789           55,4%         C (315)         O Home Online Facilities         8,455         8,894         52,9%         C 59%         C 1,789         C 6,859         C 6,859         C 6,859         C 6,859         C 6,859         C 7,139         C 6,859         C 7,139         C 7,139<							Overhead Allocations:							
4.136         4.4751         O Henentue Oyde         26.966         56.962         8.756         7.596         7.506           5.4%         1.230         1.0 Hintend Audit         1.798         9.36         5.94         5.596         1.738         1.738           5.4%         1.240         1.640         1.738         9.84         5.246         1.738         1.738         1.738           5.5%         1.640         1.734         1.644         1.734         1.734         1.738		574	25.9%	i	(1,643)	ı	OH Risk Management	6,985	8,868	1,883	21.2%	į	(6,985)	•
45.9%         4 (313)         4 (Internal Audust         1798         5290         523%         (1.798)         (1.798)           53.3%         1 (323)         1 (4124)         1 (4124)         1 (4124)         1 (4124)         1 (4124)         1 (4124)         1 (4124)         1 (4134)		4,232	47.1%	i	(4,751)	•	OH Revenue Cycle	26,956	35,932	8,976	25.0%	į	(26,956)	•
5.4%         1 (2125)         Home Office Facilities         8.45         8.94         6.59         6.94         6.95 <td< td=""><td></td><td>271</td><td>45.9%</td><td>i</td><td>(319)</td><td>ı</td><td>OH Internal Audit</td><td>1,798</td><td>2,360</td><td>562</td><td>23.8%</td><td>į</td><td>(1,798)</td><td>•</td></td<>		271	45.9%	i	(319)	ı	OH Internal Audit	1,798	2,360	562	23.8%	į	(1,798)	•
58.3%         1, 19.40         - OH Administration         8,988         9,592         6,54         6,64         - G,849         - G,849           25.5%         - (1,344)         - OH Human Resources         72,460         71,20         4,690         15,739         - (5,740)         - (759)           35.6%         - (3,454)         - Legal         - C,2460         - C,2460         - C,2460         - (3,44)         - (2,440)		121	5.4%	i	(2,125)	•	Home Office Facilities	8,455	8,984	529	2.9%	•	(8,455)	•
20.5%         1 (754)         0 Helman Resources         7.15         90.180         15.7%         6.67         7.51         7.51         90.180         15.7%         7.50         7.51         7.51         7.50         <		1,399	58.3%	ı	(666)	•	OH Administration	8,958	9,592	634	6.6%	1	(8,958)	
35.6%         4 (344)         1 (434)         1 (434)         1 (434)         2 (440)         77.120         4 (680)         1 (734)         (2240)         (2740)         4 (378)         (2740)		4,631	20.5%	•	(17,914)	•	OH Human Resources	75,159	90,180	15,021	16.7%	į	(75,159)	٠
7.2%         (758)         (768)         Records         2,716         3.268         5.6         1.69         1.69         (5.10)           14.3%         1.636         (3.256)         1.00mplance         9,412         1.69         1.69         1.64%         1.74%         1.74%         1.69         1.69         1.61         1.69         1.64%         1.64%         1.64%         1.61         1.61         1.64%         1.64%         1.61         1.61         1.64%         1.64%         1.61         1.61         1.64%         1.64%         1.61         1.61         1.64%		2,416	35.6%	ı	(4,364)	•	Legal	22,440	27,120	4,680	17.3%	1	(22,440)	•
258%         6 (3.56)         6 (4.10)         7 (1.24)         4.59         1,680         1,44%         6 (4.10)         7 (1.04)         (2.24)         1,240         1,680         1,640         7 (2.14)         (2.14)         45.92         18.51         40.2%         1 (2.14)         1 (2.		29	7.2%	ı	(758)	•	Records	2,716	3,268	552	16.9%	1	(2,716)	•
25.8%         1. Godin         1. Toperations         27.141         45.382         18.251         40.2%         1. Security         27.141         45.382         18.576         6.292         37.6%         9. (27.41)         9.883         15.760         5.922         37.6%         9. (28.33)         9. (28.33)         9. (28.33)         9. (28.32)         9. (28.32)         9. (28.32)         9. (28.22)<		392	14.3%	ı	(2,356)	•	OH Compliance	9,412	10,992	1,580	14.4%	1	(9,412)	•
48.2%         1,0,40         1,5 ecurity         9,838         15,760         5,922         37.6%         6,939         9,838           9.9%         1,2,66         0         0         0         0         0         1,2,26         1,988         6,6%         0         2,8223           31.3%         1,2,66         0         1,2,66         0         0         1,1,1,1         0         0         1,1,1,1         0         0         1,1,1,1         0         0         1,1,1,1         0         0         1,1,1,1         0         0         1,1,1,1,1         0         0         1,1,1,1,1         0         0         1,1,1,1,1         0         1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         0         1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         0         1,1,1,1,1         1		2,932	25.8%	ı	(8,416)	•	IT Operations	27,141	45,392	18,251	40.2%	1	(27,141)	•
9.9%         6,6807         0. Hinance         29,232         30,20         1,988         6,6%         0. (28,232)         28,232         31,38         3,698         6,6%         0. (28,232)         28,232         31,38         3,689         28,0%         0. (3,69)		1,900	48.2%	i	(2,040)	•	IT Security	828'6	15,760	5,922	37.6%	i	(9,838)	
31.3%         6.266         Coporate Communications         9.490         13.18B         3.68B         28.0%         9.6490         9.490         13.18B         28.0%         9.6490         9.490         13.18B         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.490         9.4480         9.49		748	9.9%	Ť	(6,807)	į	OH Finance	28,232	30,220	1,988	6.6%	į	(28,232)	·
28.9%         6.188)         0 Hintomation Technology         13.538         17.944         4.466         24.6%         0.41539         0.15.539           (14.14%)         6.84.73         6.84.73         97.32         (87.141)         (89.5%)         0. (184.473)         (184.473)           32.6%         1.54.73         2.564         4.837         14.9%         0. (184.473)         (184.473)         (184.473)         0. (184.473)		1,031	31.3%	Ť	(2,266)	į	Corporate Communications	9,490	13,188	3,698	28.0%	į	(9,490)	·
(141.4%)         (58,72)         (7 Applications)         184,473         (93.2)         (89.5%)         (98.5%)         (98.473)         (184,473)         (184,473)         (184,473)         (184,473)         (184,473)         (184,473)         (184,473)         (184,473)         (184,473)         (184,473)         (184,473)         (184,473)         (184,473)         (184,483)         (184		1,298	28.9%	i	(3,188)	į	OH Information Technology	13,538	17,944	4,406	24.6%	į	(13,538)	•
32.6%         6,477         1 T Service Center         27,667         4,837         4,837         14,9%         0 (27,667)           3.1%         3.1%         6,413         1 T Service Center         13,445         14,096         651         4,6%         0 (27,667)           12.9%         0 (3,413)         0 H Security Services         4,869         45,088         229         0.5%         0 (4,859)           56.0%         0 (1,634)         0 H Scutity Services         12,519         14,848         2,329         15.7%         0 (1,519)           11.0%         0 (1,634)         0 H M Department         7,769         8,528         759         8,9%         0 (1,519)           23.0%         0 (1,88)         0 H M Department         7,769         8,58         759         8,9%         0 (1,519)           82.5%         0 (1,88)         0 H M Department         7,773         1,64         1,327         79,7         1,64           82.5%         0 (1,88)         0 H M Department         7,973         1,64         1,327         79,7         1,64           82.5%         0 (1,88)         0 H M Department         7,973         1,64         1,99         1,44         1,64         1,64         1,64         1,64<		(34,399)	(141.4%)	i	(58,732)		IT Applications	184,473	97,332	(87,141)	(89.5%)	į	(184,473)	
3.1%         6 (343)         Corporate Quality         13,445         14,096         651         4,696         6 (13,445)         (13,445)           12.9%         (9,813)         O H Security Services         44,869         45,088         229         0.5%         0.5%         (4,859)           56.0%         (1,634)         O H Supply Chain         7,769         8,528         759         8,9%         7,769         (7,769)           11.0%         O H Supply Chain         15,087         18,480         3,393         18,4%         7,769         7,769         1,769		2,649	32.6%	i	(5,477)	•	IT Service Center	27,667	32,504	4,837	14.9%	į	(27,667)	•
12.9%         - OH Security Services         44,859         45,088         2.39         0.5%         - (44,859)           56.0%         - OH Supply Chain         12,519         14,848         2,329         15.7%         - (15.519)           11.0%         - OH Supply Chain         7,769         8,528         759         8,9%         - (17.519)           23.0%         - OH Coding         15,087         18,480         18,4%         - (17.69)         - (17.69)           82.5%         - OH Coding         337         1,642         1,377         79,7%         - (15.687)           82.5%         - OH Coding         337         1,644         1,377         79,7%         - (15.687)           82.5%         - OH Coding         2,579         1,644         1,377         79,7%         - (15.687)           82.5%         - OH Clinical Labor Pool         7,973         7,864         (10.9)         (1,4%)         - (19.73)           82.5%         - OH Clinical Labor Pool         19,295         26,504         7,209         27,2%         - (19.29)           88.0%         - OH Clinical Labor Pool         13,253         9,136         (4,117)         (45,1%)         - (19,293)           98.0%         - OH Clinical Labor P		111	3.1%	ı	(3,413)	ı	Corporate Quality	13,445	14,096	651	4.6%	ı	(13,445)	•
56.0%         1,634         0 HM Department         1,519         14.848         2,329         15.7%         1,519           11.0%         1,886         HM Department         7,769         8.58         759         8.9%         7,769           23.0%         0,357         0 HC doding         15,087         18,480         18,4%         1,676         1,687           82.5%         0 HC doling         337         1,664         1,327         79,7%         1,597         1,597           82.5%         0 HC doling         0 HC doling         7,973         7,864         1,09         1,4%         1,793           25.6%         1 HA 972         1 District Nursing Admin         19,295         26,504         7,209         27.2%         1,973           48.0%         1 HA 972         1 HA 972         1,117         4,117         4,514         1,1353		1,459	12.9%	•	(9,813)	ı	OH Security Services	44,859	45,088	229	0.5%	į.	(44,859)	·
11.0%         - (1.88)         - (1.88)         7.769         8.58         759         8.9%         - (7.769)           23.0%         - (3.557)         - OH Coding         15,087         18,480         3.383         18.4%         - (15,087)           82.5%         - (73)         - OH Reimbursement         337         1,664         1,327         79,7%         - (1387)           5.8%         - (1.851)         - OH Clinical Labor Pool         7,973         7,864         (109)         (1,4%)         - (7,973)           25.0%         - (4,972)         - District Operations Admin         19,295         26,504         7,209         27,2%         - (19,295)           (48.0%)         - (3,381)         - District Operations Admin         13,253         9,136         (4,117)         (45,1%)         - (13,253)		2,078	26.0%	ı	(1,634)	ı	OH Supply Chain	12,519	14,848	2,329	15.7%	ı	(12,519)	
23.0%         - (3.557)         OH Coding         15,087         18,480         3.383         18.4%         - (15,087)           82.5%         - (73)         OH Reimbursement         337         1,664         1,327         79.7%         - (337)           5.8%         - (1.851)         OH Clinical Labor Pool         7,973         7,864         (109)         (1,4%)         - (7,973)           25.0%         - (49,72)         District Operations Admin         19,295         26,504         7,209         27.2%         - (19,295)           (48.0%)         - (3,381)         District Operations Admin         13,253         9,136         (4,117)         (45,1%)         - (13,253)		234	11.0%	•	(1,898)	ı	HIM Department	7,769	8,528	759	8.9%	į.	(7,769)	·
82.5%       . (73)       . OH Reimbursement       337       1,664       1,327       79.7%       . (337)         5.8%       . (1.851)       . OH Clinical Labor Pool       7,973       7,864       (109)       (1.4%)       . (7,973)         25.0%       . (4,972)       District Nursing Admin       19,295       26,504       7,209       27.2%       . (19,285)         (48.0%)       . (3,381)       District Operations Admin       13,253       9,136       (4,117)       (45.1%)       . (13,253)		1,063	23.0%	•	(3,557)	•	OH Coding	15,087	18,480	3,393	18.4%	•	(15,087)	
5.8%       (1,851)       OH Clinical Labor Pool       7,973       7,864       (109)       (1.4%)       (7,973)         25.0%       (4,972)       District Nursing Admin       19,295       26,504       7,209       27.2%       (19,295)         (48.0%)       (3.381)       District Operations Admin       13,253       9,136       (4,117)       (45.1%)       (13,253)		343	82.5%	ı	(73)	Ē	OH Reimbursement	337	1,664	1,327	79.7%	1	(337)	
25.0% (4,972) District Nursing Admin 19,295 26,504 7,209 27.2% (48.0%) - (3.381) District Operations Admin 13,253 9,136 (4,117) (45.1%) - 22		115	5.8%	ī	(1,851)	i	OH Clinical Labor Pool	7,973	7,864	(109)	(1.4%)	Ē	(7,973)	
(48.0%) - (3.381) - District Operations Admin 13,253 9,136 (4,117) (45.1%) - (13,253)		1,654	25.0%	•	(4,972)	•	District Nursing Admin	19,295	26,504	7,209	27.2%	•	(19,295)	
22		(1,097)	(48.0%)	•	(3,381)	ı	District Operations Admin	13,253	9,136	(4,117)	(45.1%)	ı	(13,253)	
		(160'T)	(40.0.0)	ī	(4,00,0)	i.	District Operations Author  22	20,2,04	9,100	(144,44)	(40.1.04)	ı	(40,400)	

Primary Care Behavioral Health Statement of Revenues and Expenses	For The Fourth Month Ended January 31, 2025

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		<sub>o</sub>	<b>Current Month</b>							Fisce	Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%		Actua	Budget	Variance	%	Prior Year	Variance	%
578	962	218	27.4%		(578)	•	OH Mail Room	2,150	3,184	1,034	32.5%		(2,150)	'
265	915	650	71.0%	•	(265)	•	OH Patient Experience	553	3,660	3,107	84.9%	•	(223)	•
852	010	(242)	(39.7%)	•	(852)	•	OH External Affairs	3,617	2,440	(1,177)	(48.2%)	•	(3,617)	•
2,499	2,954	455	15.4%	•	(2,499)	•	OH Strategic Initiatives and Projects	8,789	11,816	3,027	25.6%	•	(8,789)	
156,941	154,236	(2,705)	(1.8%)		(156,941)		Total Overhead Allocations-	612,904	616,944	4,040	0.7%		(612,904)	
453,192	725,828	272,637	37.6%	•	(453,192)	1	Total Expenses	1,399,680	2,851,827	1,452,147	20.9%		(1,399,680)	
\$ (335,627)	\$ (627,178)	\$ 291,551	(46.5%)	\$ 58,286	\$ (393,913)	(675.8%)	Net Margin	\$ (989,716)	\$ (989,716) \$ (2,457,225) \$ 1,467,509	\$ 1,467,509	(29.7%)	\$ 175,351	\$ 175,351 \$ (1,165,067)	(664.4%)
•	\$ 750,000	\$ 750,000 \$ (750,000)	•	į	•	ī	Transfer In/(Out)	\$ 765,052	\$ 2,999,999 \$ (2,234,947)	\$ (2,234,947)	(74.5%)	1	\$ (765,052)	•

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District Clinic Holdings, Inc.													ar	Current YTD	%Var to	Prior Year
Clinic Visits - Adults and Pediatrics	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Total	Budget	Budget	Total
West Palm Beach	1,552	1,223	1,331	1,460									2,566	6,406	(13.1%)	6,388
Delrav & Women's Health Care	1.056	968	905	1.039									3,893	3.069	26.8%	3.069
Laptana & Atlantis	1 730	1 /32	15.18	1 391									6 101	5 862	A 1%	7 2/8
	007/1	201,1	545,4	1001									0,101	200,0	0/1:4	247,7
belle Glade & Women's Health Care	/93	/64	802	895									3,254	3,282	(0.9%)	3,282
Lewis Center	40	22	9/	9/									249	126	%9'./6	126
Lake Worth & Women's Health Care & Atlantis	1,268	1,010	1,066	1,108									4,452	5,862	(24.0%)	4,475
Jupiter & Women's Health Care	297	200	441	538									2,076	2,200	(2.6%)	2,200
West Boca & Women's Health Care	276	235	255	251									1,017	1,399	(27.3%)	1,399
St Ann Place	89	54	13	26									191	28	229.3%	28
Clb Mob 1 Warrior (Mobile Van)		,	1	:									1	3	100 0%	200
CID INIOD I WAILING (MODILE VALL)	7		ı										QT.		200.001	ř
CIB Mob 2 Scout				. :										٠ ٩	(100.0%)	
Clb Mob 3 Hero	84	83	84	98									337	88	283.0%	88
Portable Medical	96	99	72	121									355	248	43.1%	248
Mangonia Park	629	594	290	714									2,577	2,682	(3.9%)	2,682
Atlantis		,		m									m	. •	100.0%	. '
Total Clinic Visits	8,249	6,914	7,180	7,738									30,081	31,287	(3.9%)	31,311
Dental Visits	I															
West Palm Beach Dental	1,230	1,084	1,269	1,210									4,793	4,323	10.9%	4,323
Delray Dental	734	654	870	936									3,194	2,338	36.6%	2,338
Lantana & Atlantis Dental	826	672	269	759									2,556	3,342	(23.5%)	3,342
Belle Glade Dental	514	411	455	481									1,861	1,912	(2.7%)	1,912
Portable Dental		16	00	11									35	54	(35.2%)	54
Total Down of Marie	A 2 2 2 A	7 007	1.000	700.0									007 01	11.050	/00 6	11.000
lotal Dental Visits	3,334	7,837	7,8/1	3,397								•	12,439	11,969	3.9%	11,969
Total Medical and Dental Visits	11,583	9,751	10,051	11,135						•			42,520	43,256	(1.7%)	43,280
Mental Health Counselors (non-billable)																
West Palm Beach BH	28	30	34	45									167	718	(76.7%)	718
Delray BH	520	437	520	621									2,098	1,724	21.7%	1,724
Lantana & Atlantis BH	151	150	167	177									645	. '	100.0%	9/9
Belle Glade BH	55	22	1										77	20	285.0%	35
Mangonia Park BH	686	921	1,024	1,019									3,953	5,351	(26.1%)	3,581
Lewis Center BH	307	315	354	338									1,314	,	100.0%	
Lake Worth BH	132	97	124	124									477		100.0%	503
Jupiter BH	,	ı	1										,	,	0.0%	,
C+ Ann Disce BH	33	0,0	16	23									91	333	(71 7%)	333
Man Dan Bil	37	20	10	62									101	776	100 06	322
West bota bh	÷.	77	ET.	07									103		T00.0%	66
Mob 1 Warrior BH	79		7	7									99		100.0%	
Mob 3 Hero BH	54	22	62	73									244		100.0%	
Mobile Van BH	21	47	13	38									119		100.0%	
Atlantis Peds BH				1									1		100.0%	,
Total Mental Health Screenings	2,415	2,116	2,335	2,489									9,354	8,135	15.0%	7,658
				•					•		•	•				
GRAND TOTAL	13,998	11,867	12,386	13,624	•	1	1		1		1	•	51,874	51,391		50,938