



## **DISTRICT BOARD MEETING AGENDA**

**March 24, 2022**

**600 Okeechobee Blvd.**

**West Palm Beach, FL 33401**

**1. Call to Order – Les Daniels, Chair**

- A. Roll Call
- B. Invocation
- C. Pledge of Allegiance
- D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

**2. Agenda Approval**

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

**3. Awards, Introductions and Presentations**

- A. Legislative Update (Mat Forrest)

**4. Disclosure of Voting Conflict**

**5. Public Comment**

**6. Meeting Minutes**

- A. **Staff Recommends a MOTION TO APPROVE:**  
Meeting Minutes of December 15, 2021 [Pages 1-7]

**7. Committee Reports**

- 7.1 Finance and Audit Committee – (Commissioner Daniels)
- 7.2 Good Health Foundation Committee – (Commissioner Daniels)
- 7.3 Quality, Patient Safety and Compliance Committee – (Commissioner O'Bannon)
- 7.4 Lakeside Health Advisory Board – (Commissioner Alonso)
- 7.5 Primary Care Clinics Board – (Commissioner Jackson-Moore)

**8. Consent Agenda – Motion to Approve Consent Agenda Items**

**HEALTH CARE DISTRICT**

**A. ADMINISTRATION**

**8A-1 RECEIVE AND FILE:**

March 2022 Internet Posting of District Public Meeting

<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>

**8A-2 RECEIVE AND FILE**

Health Care District Board Attendance [Page 8]

**8A-3 RECEIVE AND FILE:**

Health Care District Financial Statements January 2022 (Candice Abbott)  
[Pages 9-54]

**8A-4 Staff Recommends a MOTION TO APPROVE:**

Appointment to the Finance & Audit Committee (Tom Cleare) [Pages 55-56]

**8A-5 Staff Recommends a MOTION TO APPROVE:**

Credentialing & Privileging of Healey Center Practitioner (Belma Andric, MD)  
[Pages 57-58]

**8A-6 Staff Recommends a MOTION TO APPROVE:**

Amendment to Flagler Drive Lease Agreement (Steven Hurwitz)  
[Pages 59-60]

**8A-7 Staff Recommends a MOTION TO APPROVE:**

Modification to the District's Conflicts of Interest Policy (Heather Bokor)  
[Pages 61-77]

**DISTRICT HOSPITAL HOLDINGS, INC.**

**B. ADMINISTRATION**

**8B-1 Staff Recommends a MOTION TO APPROVE:**

Medical Staff Appointment(s) for Lakeside Medical Center (Belma Andric, MD)  
[Pages 78-80]

**8B-2 Staff Recommends a MOTION TO APPROVE:**

Critical Care On-Call Services Agreement (Karen Harris) [Pages 81-82]

**9. Regular Agenda**

**C. ADMINISTRATION**

**9C-1 Staff Recommends a MOTION TO APPROVE:**

CEO Evaluation (Les Daniels, Chair) [Verbal]

**9. Regular Agenda (Continued)**

**9C-2 Staff Recommends a MOTION TO APPROVE:**

Atlantis Lease Agreement (Belma Andric, MD) [Pages 83-85]

**9C-3 Staff Recommends a MOTION TO APPROVE:**

2021 Health Care District Audit (RSM) [Pages 86-87 / Under Separate Cover]

**10. CEO Comments**

**11. HCD Board Member Comments**

**12. Establishment of Upcoming Board Meetings**

**June 15, 2022**

- 2:00PM, Joint Meeting with the Finance & Audit Committee

**(1<sup>st</sup>) September Meeting (Date TBD)**

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

**(2<sup>nd</sup>) September Meeting (Date TBD)**

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

**December 14, 2022**

- 2:00PM, Health Care District Board Meeting

**13. CLOSED Attorney Client Session Pursuant to Section 286.011 (8), Florida Statutes**

**14. HEALTH CARE DISTRICT**

**D. ADMINISTRATION**

**14-D1 Staff Recommends a MOTION TO APPROVE:**

Proposed Settlement – Farmer Irwin & Corporation. (Bernabe Icaza)  
[Pages 88-89]

**14-D2 Staff Recommends a MOTION TO APPROVE:**

Proposed Settlement - O'Donnell, Naccarato Mignogna & Jackson.  
(Bernabe Icaza) [Pages 90-91]

**15. Motion to Adjourn**



**HEALTH CARE DISTRICT OF  
PALM BEACH COUNTY  
BOARD OF COMMISSIONERS MEETING  
SUMMARY MINUTES  
December 15, 2021 at 2:00PM  
1515 N Flagler Drive, Suite101  
West Palm Beach, FL 33401**

**Remote Participation Link:**

**<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowOWNpWTBaVXRzZ1dDQT09>**

**Via Telephone dial-in access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503**

**1. Call to Order**

Dr. Alonso called the meeting to order.

**A. Roll Call**

Health Care District Board members present included: Les Daniels, Chair (virtual); Dr. Alonso, Vice Chair; Ed Sabin, Secretary; Tammy Jackson-Moore (arrived 1 hour after onset of meeting); Nancy Banner and Sean O'Bannon.

Staff present included: Darcy Davis, Chief Executive Officer; Dr. Belma Andric, Chief Medical Officer; Bernabe Icaza, General Counsel; Karen Harris, VP of Field Operations; Steven Hurwitz, Chief Administrative Officer; Candice Abbott, Chief Financial Officer; Patty Lavelly, Chief Information & Digital Officer; Heather Bokor, Chief Compliance & Privacy Officer.

Recording/Transcribing Secretary: Heidi Bromley

**B. Invocation**

Ms. Davis led the invocation.

**C. Pledge of Allegiance**

The Pledge of Allegiance was recited.

**D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.**

Health Care District Board  
Summary Meeting Minutes  
December 15, 2021  
Page 2 of 7

## 2. Agenda Approval

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

**CONCLUSION/ACTION:** Commissioner Banner made a motion to approve the agenda. The motion was duly seconded by Commissioner Alonso. There being no opposition, the motion passed unanimously.

## 3. Awards, Introductions and Presentations

- A. Annual Institutional Review Executive Summary (Dr. Dorce-Medard)

*Dr. Dorce-Medard presented the AIR Executive Summary to the Board.*

## 4. Disclosure of Voting Conflict

## 5. Public Comment

## 6. Meeting Minutes

- A. **Staff Recommends a MOTION TO APPROVE:**  
Joint Board and Finance & Audit Committee Meeting Minutes of September 16, 2021

**CONCLUSION/ACTION:** Commissioner Sabin made a motion to approve the Joint Board and Finance & Audit Committee meeting minutes of September 16, 2021. The motion was duly seconded by Commissioner Banner. There being no opposition, the motion passed unanimously.

- B. **Staff Recommends a MOTION TO APPROVE:**  
Board Meeting Minutes of September 28, 2021

**CONCLUSION/ACTION:** Commissioner O'Bannon made a motion to approve the Board meeting minutes of September 28, 2021. The motion was duly seconded by Commissioner Sabin. There being no opposition, the motion passed unanimously.

- C. **Staff Recommends a MOTION TO APPROVE:**  
Meeting Minutes of the TRIM Public Hearing of September 16, 2021

**CONCLUSION/ACTION:** Commissioner Sabin made a motion to approve the TRIM Public Hearing meeting minutes of September 16, 2021. The motion

**was duly seconded by Commissioner Banner. There being no opposition, the motion passed unanimously.**

**D. Staff Recommends a MOTION TO APPROVE:**

Meeting Minutes of the TRIM Public Hearing of September 28, 2021

**CONCLUSION/ACTION: Commissioner Banner made a motion to approve the Board TRIM Public Hearing meeting minutes of September 28, 2021. The motion was duly seconded by Commissioner Sabin. There being no opposition, the motion passed unanimously.**

**7. Committee Reports**

**7.1 Finance and Audit Committee – (Commissioner Sabin)**

*Mr. Sabin stated that we had our quarterly meeting prior to this meeting. The 2021 financials were reviewed and approved as well as other items that were discussed. We also thanked and recognized our outgoing committee member Michael Burke.*

**7.2 Good Health Foundation Committee – (No Report)**

**7.3 Quality, Patient Safety and Compliance Committee – (Commissioner Alonso)**

*Dr. Alonso stated that we were able to see all the dashboards available thanks to the new system. We discussed changes that we'd like to see going forward so it was a very comprehensive meeting. In addition, Heather Bokor presented the work plan for Compliance which was very well received.*

**7.4 Lakeside Health Advisory Board – (Commissioner Alonso)**

*Commissioner Alonso stated that Amaury Hernandez, the Director of Transportation provided an update on the status of the new medical interfacility ground transportation program. Hector Sanchez, the Director of Security Services provided an update on the District's Security operations. Joe Ann Hyppolite provided an update on community outreach and efforts to spread awareness in the community for the hospital's OB program.*

**7.5 Primary Care Clinics Board – (Commissioner Jackson-Moore)**

*Ms. Davis stated that the Primary Care Clinics were recognized by the American Heart Association and the American Medical Association for their commitment to improving blood pressure control through measurement accuracy among adult patients. The new St. Ann clinic location opened this month on December 2, 2021. Patients will be seen for adult primary care visits and will also be connected to brick and mortar clinics for other services, including behavioral health.*

Health Care District Board  
Summary Meeting Minutes  
December 15, 2021  
Page 4 of 7

**8. Consent Agenda – Motion to Approve Consent Agenda Items**

**CONCLUSION/ACTION:** Commissioner Alonso made a motion to approve the Consent Agenda. The motion was duly seconded by Commissioner Sabin. There being no objection, the motion passed unanimously.

**HEALTH CARE DISTRICT**

**A. ADMINISTRATION**

**8A-1 RECEIVE AND FILE:**

December 2021 Internet Posting of District Public Meeting  
<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>

**8A-2 RECEIVE AND FILE**

Health Care District Board Attendance

**8A-3 RECEIVE AND FILE:**

Health Care District Financial Statements September 2021

**8A-4 RECEIVE AND FILE:**

Board Meeting Schedule for 2022

**8A-5 Staff Recommends a MOTION TO APPROVE:**

Clinic Board Bylaws Change

**8A-6 Staff Recommends a MOTION TO APPROVE:**

Legal Settlement

**8A-7 RECEIVE AND FILE:**

Compliance, Privacy and Ethics Work Plan FY22

**DISTRICT HOSPITAL HOLDINGS, INC.**

**B. ADMINISTRATION**

**8B-1 Staff Recommends a MOTION TO APPROVE:**

Medical Staff Appointment(s) for Lakeside Medical Center

**8B-2 Staff Recommends a MOTION TO APPROVE:**

Proposed Revisions to the Lakeside Medical Center's Medical Executive Committee Bylaws, Rules and Regulations

Health Care District Board  
 Summary Meeting Minutes  
 December 15, 2021  
 Page 5 of 7

## 9. Regular Agenda

### C. ADMINISTRATION

#### 9C-1 Staff Recommends a MOTION TO APPROVE:

##### Sponsored Programs Award Recommendations

Dr. Cleare stated that this agenda item presents the award recommendations from the Sponsored Programs Funding Request Selection Committee. In summary, the Committee chose to recommend funding 24 proposed initiatives with a total funding amount of \$1,151,500.

**CONCLUSION/ACTION:** Commissioner O'Bannon made a motion to approve the Sponsored Programs Award. The motion was duly seconded by Commissioner Alonso. There being no opposition, the motion passed.

##### Roll Call Vote:

Commissioner Daniels	No
Commissioner Banner	No
Commissioner O'Bannon	Yes
Commissioner Alonso	Yes
Commissioner Sabin	Yes

#### 9C-2 RECEIVE AND FILE:

##### Recent Regulatory Updates and Industry Enforcement Activity

Ms. Bokor stated that this agenda item presents recent regulatory updates and industry enforcement activity in the health care industry which may impact the Health Care District. An overall summary and supplemental information was provided to the Board for discussion.

**CONCLUSION/ACTION:** Received and filed.

#### 9C-3 Staff Recommends a MOTION TO APPROVE:

##### Critical Care On-call Services Agreement

Ms. Harris stated that Lakeside Medical Center needs physicians to provide critical care services to Hospital's patients. The hospital is currently in negotiations with Southeast University Physicians, PLLC, a physician group comprised of Board-Certified Critical Care physicians, to provide eight hours of restricted coverage and sixteen hours of unrestricted coverage (i.e. available by telephone) per day. Staff recommends the Board approve an amount not to exceed \$600,000 and provide the CEO with the necessary authority to execute the agreement related to the on-call services.



Health Care District Board  
Summary Meeting Minutes  
December 15, 2021  
Page 6 of 7

**CONCLUSION/ACTION:** Commissioner Banner made a motion to approve the Critical Care On-call Services Agreement. The motion was duly seconded by Commissioner O'Bannon. There being no opposition, the motion passed unanimously.

**10. CEO Comments**

*Ms. Davis recognized the Healey Center for becoming a high performing long term skilled nursing care facility for the third year in a row....Kudos.*

**11. HCD Board Member Comments**

*Commissioner O'Bannon thanked Darcy and her fabulous staff for another great year. He is looking forward to 2022. Happy Holidays!*

*Dr. Alonso wished everyone a happy holidays. If you haven't received your booster yet, please do so. Delta continues to be the predominant variant. Also, Kudos to the Health Care District for all your hard work during COVID and keeping the community safe.*

**12. Establishment of Upcoming Board Meetings**

**March 24, 2022**

- 9:00AM, Health Care District Strategic Planning followed by the Health Care District Board Meeting

**June 15, 2022**

- 2:00PM, Joint Meeting with the Finance & Audit Committee

**(1<sup>st</sup>) September Meeting (Date TBD)**

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

**(2<sup>nd</sup>) September Meeting (Date TBD)**

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

Health Care District Board  
Summary Meeting Minutes  
December 15, 2021  
Page 7 of 7

**December 14, 2022**

- 2:00PM, Health Care District Board Meeting

**13. Motion to Adjourn**

There being no further business, the meeting was adjourned.

\_\_\_\_\_  
**Edward Sabin, Secretary**

\_\_\_\_\_  
**Date**

**HEALTH CARE DISTRICT OF  
PALM BEACH COUNTY  
BOARD OF COMMISSIONERS**

**Board Meeting Attendance Tracking for 12/21 – 12/22**

	<b>12/15/21</b>	<b>3/24/22</b>	<b>6/15/22</b>	<b>1<sup>st</sup> Sept. Meeting</b>	<b>2<sup>nd</sup> Sept. Meeting</b>	<b>12/14/22</b>
Leslie Daniels	<b>Via Remote</b>					
Nancy Banner	<b>X</b>					
Sean O'Bannon	<b>X</b>					
Dr. Alonso	<b>X</b>					
Ed Sabin	<b>X</b>					
Tammy Jackson-Moore	<b>X</b>					
Erica Whitfield	<b>N/A</b>					

**HEALTH CARE DISTRICT BOARD****March 24, 2022****1. Description: Health Care District Financial Report January 2022****2. Summary:**

The January 2022 financial statements for the Health Care District are presented for Board review.

**3. Substantive Analysis:**

Management has provided the income statements and key statistical information for the Health Care District. Additional Management discussion and analysis is incorporated into the financial statement presentation.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>	
Capital Requirements	N/A	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/>	No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 F637D209DB52427...  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

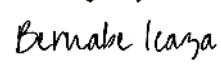
Finance and Audit Committee  
 \_\_\_\_\_  
 Committee Name

3/23/22  
 \_\_\_\_\_  
 Date

**6. Recommendation:**

Staff recommends the Board approve the Health Care District January 2022 YTD . financial statements.

Approved for Legal sufficiency:

DocuSigned by:  
  
 5C75A1C7D5E84B0...  
 VP & General Counsel

## HEALTH CARE DISTRICT BOARD

March 24, 2022

DocuSigned by:

*Candice Abbott*

F637D209DB52427...

VP & Chief Financial Officer

DocuSigned by:

*Darcy Davis*

77A3B53589A1477...

Chief Executive Officer



# Health Care District of Palm Beach County



## FINANCIAL STATEMENT

January 2022



## Table of Contents

### Management Discussion and Analysis

#### Combined Financial Statements

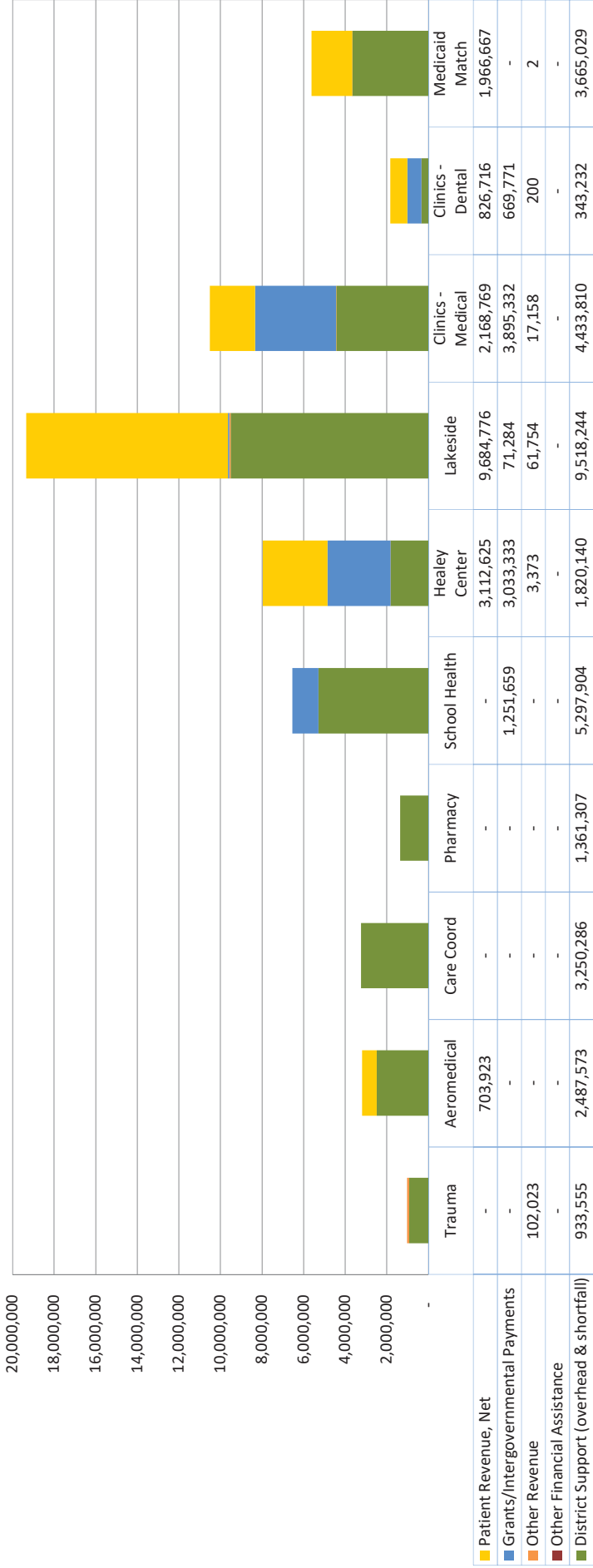
Revenues and Expenditures – Combined All Funds (Functional).....	1
Revenues and Expenses by Fund YTD.....	2
Combined Statement of Net Position.....	3 - 4

#### Supplemental Information

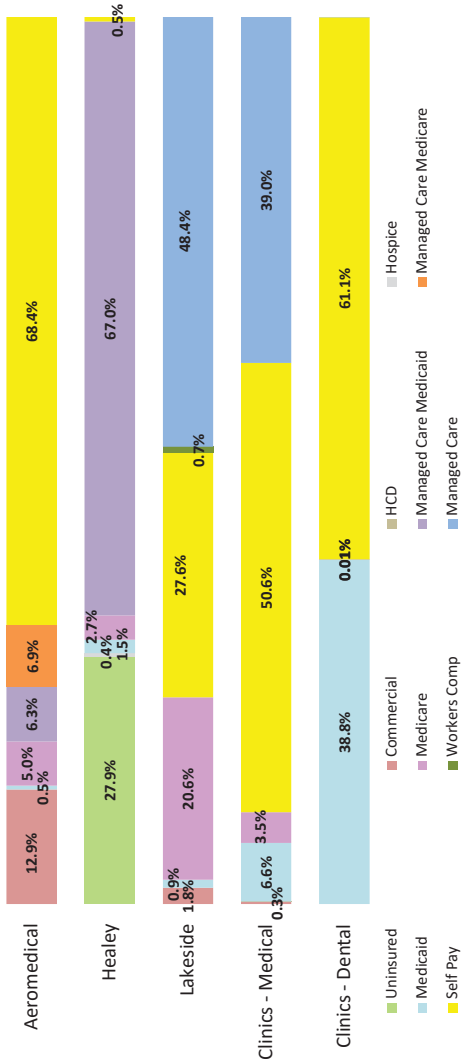
General Fund.....	5 - 14
Healey Center.....	15 - 17
Lakeside Medical Center.....	18 - 21
Primary Care Clinics.....	22 - 31
Medicaid Match.....	32 - 33

# Program Dashboard - YTD January 2022

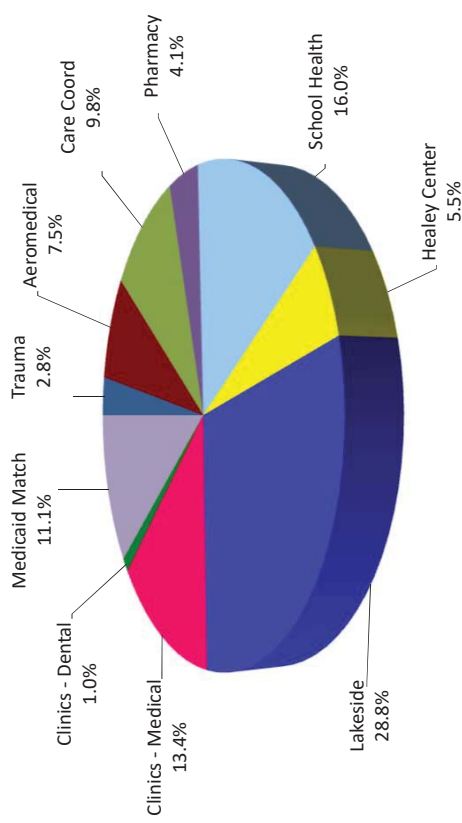
YTD Revenue and District Support by Program



YTD Payor Mix by Volume

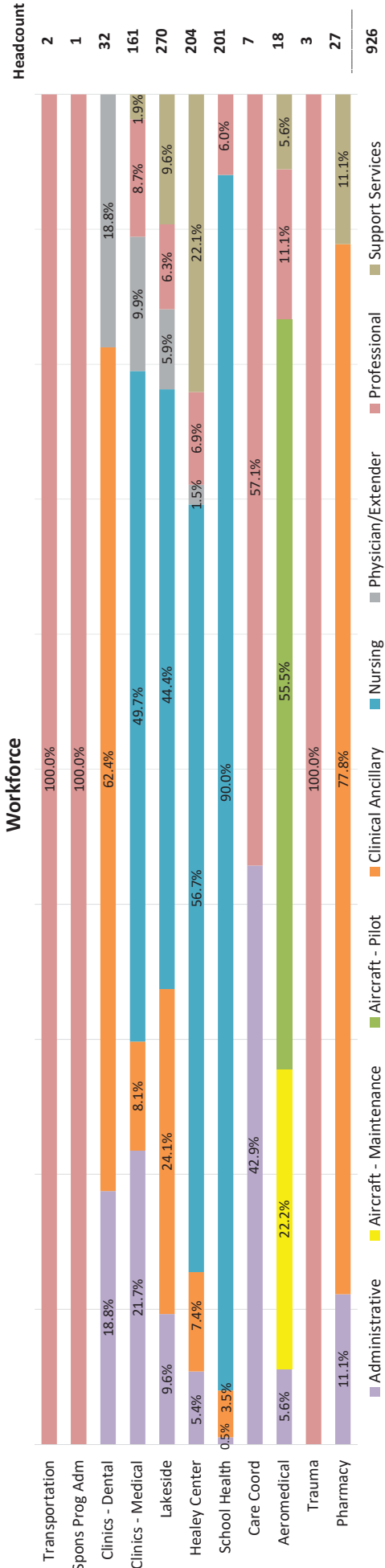


District Support (overhead and shortfall)



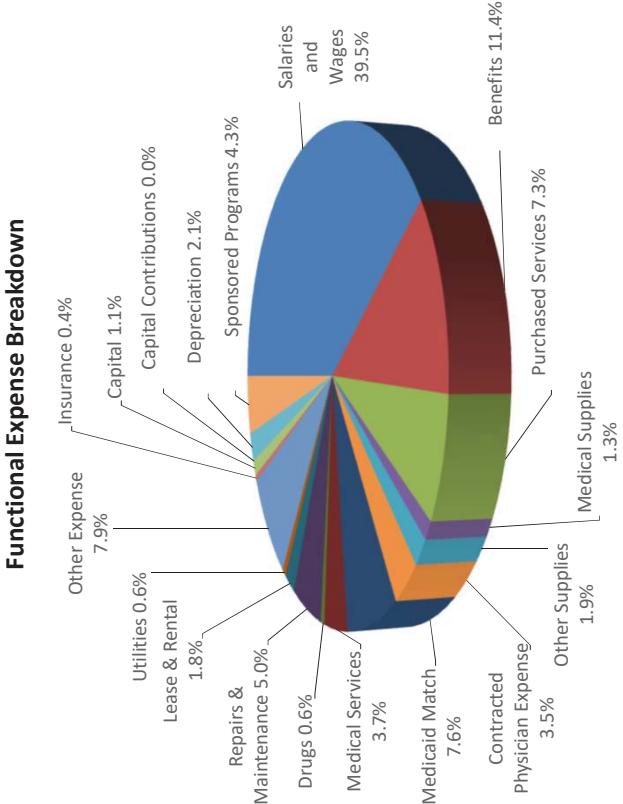
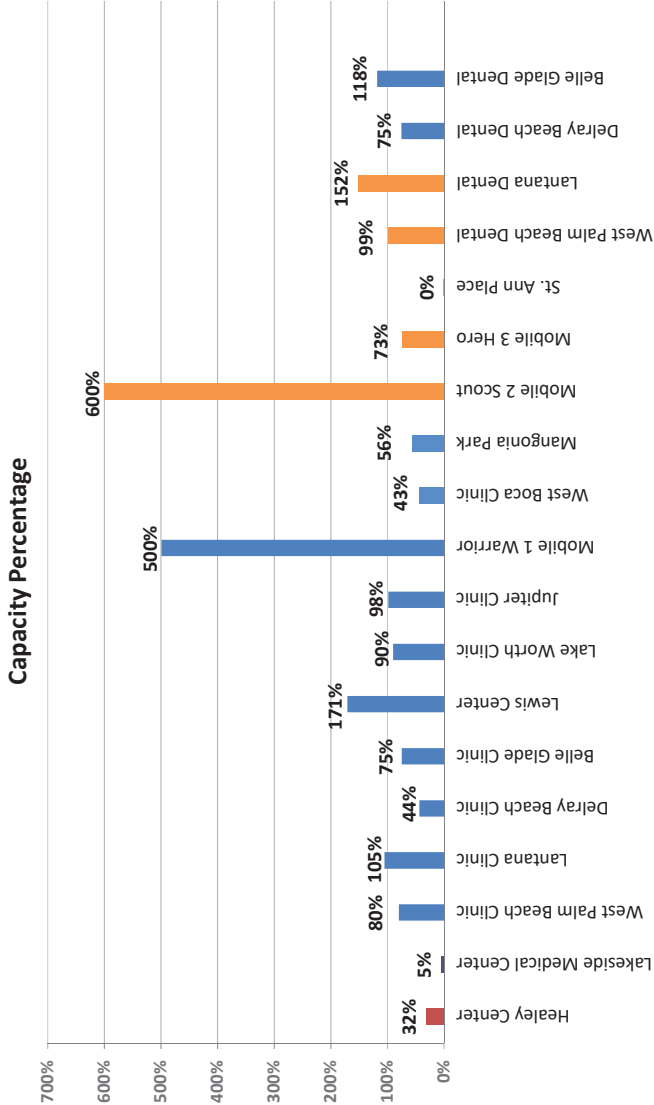


Program Dashboard - YTD January 2022



\* Clinical Ancillary is comprised of employees in pharmacy, lab, radiology, ultrasound, respiratory, physical therapy, social services, activities, and dental hygienists/assistants

\*\* Support Services is comprised of employees in housekeeping, dietary, laundry, purchasing, and warehouse/delivery



Healey Center and Lakeside Medical Center capacity percentages reflect the year-to-date average daily census. Primary Care and Dental Clinic capacity percentages represent the number of completed visits compared to the budgeted number of visits at each location.



## MEMO

To: Finance & Audit Committee

From: Candice Abbott, Chief Financial Officer

Date: March 23, 2022

Subject: Management Discussion and Analysis as of January 2022 Health Care District Financial Statements

The January statements represent the financial performance for the four months of the 2022 fiscal year for the Health Care District. Total revenue year to date (YTD) of \$163.7M is unfavorable to budget of \$167.6M by (\$4.0M) or (2.4%). Operational expenditures YTD are \$12.6M favorable to budget or 14.9%. Year to date, the consolidated net margin is \$90.2M, with a favorable variance to budget of \$8.7M.

The General Fund YTD total revenue of \$138.2M is under budget of \$139.6M by (\$1.4M) or (1.0%). This overall unfavorable variance is primarily due to unrealize losses from investments. Unrealized loss on investment variance of (\$2.3M) represents a decrease in current market value of the investment portfolio held by the District. Rising interest rate is adversely impacting the portfolio, and the loss will only be realized should the District liquidate its portfolio.

Expenditures in the General Fund YTD after overhead allocation are favorable to budget by \$7.3M or 20.5%. Significant categories of favorable YTD budget variance include medical services of \$5.1M, salaries, wages and benefits \$1.8M, purchased services \$592k, repairs and maintenance \$475k, insurance \$278k, and sponsored programs \$188k. Salaries, wages, and benefits variance is a result of unanticipated vacancies and staffing shortages. The favorable insurance variance resulted from the timing of full-scale operation for the new Transportation program, as well as the timing of the new Aeromedical helicopters to be placed into service. The sponsored programs favorable variance resulted from not all agencies utilizing full funding as of this time. All other noted favorable variances are a result of expense timing.



The General Fund YTD has a net margin of \$110.0M versus a budgeted net margin of \$104.1M, for a favorable net margin variance of \$5.9M or 5.6%. The General Fund has subsidized a total of \$4.4M YTD to support operations of; Capital Project \$716k, and Medicaid Match \$3.7M.

The Healey Center total revenue YTD of \$6.1M was marginally favorable to budget by \$74k. This favorable variance is primarily due to reduced charity and bad debt classification. Total YTD operating expenses before overhead allocation of \$6.6M were favorable to budget by \$398k or 5.7%. This favorable variance is mainly due to savings in the categories of salaries, wages, and benefits of \$375k. Current vacant positions and the timing of certain expenses are the primary reason for savings. The YTD net margin after overhead allocations for the Healey Center was a loss of (\$1.8M) compared to budgeted loss of (\$2.4M) or (25.2%).

Lakeside Medical Center total revenue YTD of \$9.8M was unfavorable to budget by (\$1.4M) or (12.1%). This unfavorable variance mainly resulted from increased charity and bad debt classification. Net patient revenue YTD of \$9.7M was under budget by (\$1.4M) or (12.7%). Total operating expenses YTD of \$14.6M was favorable to budget by \$2.0M or 12.2%. The YTD net margin after overhead allocations at Lakeside Medical Center was a loss of (\$9.5M) compared to a budgeted loss of (\$10.6M) for a favorable variance of \$1.1M or (10.1%).

The Primary Care Clinics total revenue YTD of \$7.6M was under budget by (\$1.3M). This unfavorable variance was primarily due to timing of revenue recognition for grants as well as charity and bad debt adjustments in excess of the budgeted amounts. Net patient revenue YTD was unfavorable to budget by (\$560k) or (15.8%). Total operating expenses YTD for the clinics are favorable to budget by \$2.0M or 17.7%. This favorable variance is primarily due to salaries, wages, and benefits \$911k, purchased services \$287k, other supplies \$117k, drugs \$151k, and lease and rental \$282k. Unanticipated vacancies and staffing shortages as well as timing of expenses are the primary reason for savings. Total net margin YTD after overhead allocations for the Primary Care Clinics is a loss of (\$4.8M), compared to budgeted loss of (\$5.9M) for a favorable variance of \$1.1M or (19.4%).

Cash and investments have a combined balance of \$237.7M, of which \$1.5M is restricted. Due from other governments of \$34.4M reflects grants receivable of \$10.7M, the Tax Collector receivable of \$21.1M and Palm Beach County of \$2.5M. Total net position for all funds combined is \$343.5M.

Revenues & Expenditures - Combined All Funds (Functional)

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Actual	Budget	Variance	%
Revenues:							
\$ 6,416,877	\$ 3,786,300	\$ 2,630,577	69.5%	\$ 136,149,574	\$ 135,388,600	\$ 760,974	0.6%
5,291,018	4,949,556	341,461	6.9%	16,496,810	18,445,681	(1,948,871)	(10.6%)
1,936,329	1,597,604	338,725	21.2%	6,624,859	6,390,416	234,443	3.7%
1,346,913	1,310,452	36,461	2.8%	4,636,387	5,241,808	(605,421)	(11.5%)
95,855	61,958	33,897	54.7%	444,156	247,832	196,324	79.2%
(1,185,664)	-	(1,185,664)	0.0%	(2,321,882)	-	(2,321,882)	0.0%
-	-	-	0.0%	1,632,770	1,908,552	(275,782)	(14.4%)
127,783	116,751	11,032	9.4%	-	-	-	0.0%
				-	-	-	0.0%
				1,772,690	1,772,690	-	0.0%
\$ 14,029,111	\$ 11,822,621	\$ 2,206,490	18.7%	\$ 163,662,674	\$ 167,622,889	\$ (3,960,214)	(2.4%)
Expenditures:							
7,451,438	8,097,287	645,849	8.0%	29,374,393	33,114,940	3,740,547	11.3%
2,273,087	2,405,237	132,150	5.5%	8,500,689	9,718,858	1,218,169	12.5%
1,549,300	1,467,486	(81,814)	(5.6%)	5,427,095	5,938,055	510,960	8.6%
273,786	278,013	4,227	1.5%	930,107	1,104,537	174,430	15.8%
167,501	355,044	187,543	52.8%	1,418,862	1,448,880	30,018	2.1%
546,968	727,532	180,564	24.8%	2,624,008	2,910,128	286,120	9.8%
1,407,924	1,407,924	-	0.0%	5,631,697	5,631,697	-	0.0%
421,900	2,001,682	1,579,782	78.9%	2,779,243	7,999,350	5,220,107	65.3%
186,751	213,824	27,073	12.7%	445,104	845,244	400,140	47.3%
866,279	984,014	117,735	12.0%	3,681,868	3,935,593	253,725	6.4%
362,870	441,066	78,196	17.7%	1,321,768	1,650,090	328,322	19.9%
139,095	128,282	(10,813)	(8.4%)	466,410	514,209	47,799	9.3%
1,382,741	833,100	(549,641)	(66.0%)	5,852,433	5,728,748	(123,685)	(2.2%)
83,327	162,441	79,114	48.7%	329,565	608,064	278,499	45.8%
835,521	836,496	975	0.1%	3,158,244	3,345,984	187,740	5.6%
17,948,489	20,339,428	2,390,939	11.8%	71,941,486	84,494,377	12,552,890	14.9%
Net Performance before Depreciation & Overhead Allocations							
\$ (3,919,378)	\$ (8,516,807)	\$ 4,597,429	(54.0%)	\$ 91,721,188	\$ 83,128,512	\$ 8,592,676	10.3%
Depreciation							
387,524	411,250	23,726	5.8%	1,550,096	1,645,000	94,904	5.8%
18,336,013	20,750,678	2,414,665	11.6%	73,491,583	86,139,377	12,647,794	14.7%
\$ (4,306,902)	\$ (8,928,057)	\$ 4,621,154	(51.8%)	\$ 90,171,092	\$ 81,483,512	\$ 8,687,579	10.7%
Capital							
401,584	893,445	491,861	55.1%	815,975	4,366,383	3,550,408	81.3%
-	-	-	0.0%	-	-	-	0.0%
\$ (4,708,486)	\$ (9,821,502)	\$ 5,113,016	(52.1%)	\$ 89,355,116	\$ 77,117,129	\$ 12,237,987	15.9%

Note: Excludes Interfund Transfers

Revenues and Expenses by Fund YTD

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	General Fund	Healey Center	Lakeside Medical	Primary Care Clinics	Medicaid Match	Capital Funds	Total
Revenues:							
Ad Valorem Taxes	\$ 136,149,574	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 136,149,574
Premiums	-	-	-	-	-	-	-
Patient Revenue, Net	703,923	3,112,625	9,684,776	2,995,485	-	-	16,496,810
Intergovernmental Revenue	1,624,859	3,033,333	-	-	1,966,667	-	6,624,859
Grants	-	-	71,284	4,565,104	-	-	4,636,387
Interest Earnings	444,096	-	-	-	-	-	444,096
Unrealized Gain/(Loss)-Investments	(2,321,882)	-	-	-	-	-	(2,321,882)
Other Financial Assistance	-	-	-	-	-	-	-
Other Revenue	1,550,330	3,373	61,754	17,358	2	13	1,632,830
Total Revenues	\$ 138,150,901	\$ 6,149,332	\$ 9,817,814	\$ 7,577,946	\$ 1,966,668	\$ 13	\$ 163,662,674
Expenditures:							
Salaries and Wages	13,173,599	3,992,993	6,278,884	5,928,917	-	-	29,374,393
Benefits	3,845,686	1,319,399	1,706,322	1,629,282	-	-	8,500,689
Purchased Services	3,344,535	233,759	1,640,189	208,612	-	-	5,427,095
Medical Supplies	28,465	268,936	390,878	241,829	-	-	930,107
Other Supplies	599,312	337,404	429,208	52,939	-	-	1,418,862
Contracted Physician Expense	-	4,789	2,619,220	-	-	-	2,624,008
Medicaid Match	-	-	-	-	5,631,697	-	5,631,697
Medical Services	2,601,047	12,101	-	166,094	-	-	2,779,243
Drugs	(2,946)	133,716	137,377	176,957	-	-	445,104
Repairs & Maintenance	2,598,253	97,979	780,023	205,613	-	-	3,681,868
Lease & Rental	721,626	412	179,622	420,108	-	-	1,321,768
Utilities	38,251	141,338	257,680	29,141	-	-	466,410
Other Expense	5,545,862	41,979	136,646	127,946	-	-	5,852,433
Insurance	215,677	30,852	66,931	16,104	-	-	329,565
Sponsored Programs	3,158,244	-	-	-	-	-	3,158,244

Total Operational Expenditures 35,867,611 6,615,655 14,622,979 9,203,544 5,631,697 - 71,941,487

Net Performance before Depreciation & Overhead Allocations

\$ 102,283,290 \$ (466,323) \$ (4,805,166) \$ (1,625,598) \$ (3,665,029) \$ 13 \$ 91,721,187

Budget

\$ 95,562,993 \$ (938,410) \$ (5,477,840) \$ (2,353,779) \$ (3,665,021) \$ 568 \$ 83,128,512

Prior Year: Net Performance before Depreciation & Overhead Allocations

\$ 98,378,569 \$ (405,457) \$ (2,339,612) \$ (2,545,460) \$ (3,831,616) \$ 1,065 \$ 89,257,489

# Combined Governmental Funds Statement of Net Position

As of January 31, 2022

	General Fund January 2022	General Fund December 2021	Medicaid Match January 2022	Medicaid Match December 2021	Capital Projects January 2022	Capital Projects December 2021	Governmental Funds January 2022	Governmental Funds December 2021
<b>Assets</b>								
Cash and Cash Equivalents	\$ 107,175,284	\$ 140,060,427	\$ (374,291)	\$ 117,376	\$ 5,396,992	\$ 5,222,392	\$ 112,197,985	\$ 145,400,194
Restricted Cash	-	-	-	-	-	-	-	-
Investments	139,995,541	110,825,849	-	-	-	-	139,995,541	110,825,849
Notes Receivable	-	-	-	-	-	-	-	-
Accounts Receivable, net	2,256,719	1,950,906	-	-	-	-	2,256,719	1,950,906
Due From Other Funds	-	-	-	-	-	-	-	-
Due From Other Governments	21,118,474	27,462,344	983,333	491,667	-	-	22,101,807	27,954,010
Inventory	32,405	32,405	-	-	-	-	32,405	32,405
Other Current Assets	6,491,942	5,378,995	-	-	-	-	6,491,942	5,378,995
Total Assets	<u>\$ 277,070,364</u>	<u>\$ 285,710,924</u>	<u>\$ 609,042</u>	<u>\$ 609,042</u>	<u>\$ 5,396,992</u>	<u>\$ 5,222,392</u>	<u>\$ 283,076,398</u>	<u>\$ 291,542,358</u>
<b>Liabilities</b>								
Accounts Payable	2,606,509	2,487,851	-	-	174,600	-	2,781,109	2,487,851
Medical Benefits Payable	3,312,688	3,824,519	-	-	-	-	3,312,688	3,824,519
Due To Other Funds	-	-	-	-	-	-	-	-
Due To Other Governments	-	-	-	-	-	-	-	-
Deferred Revenue	20,926,702	28,024,403	-	-	-	-	20,926,702	28,024,403
Other Current Liabilities	1,885,123	1,515,631	-	-	-	-	1,885,123	1,515,631
Noncurrent Liabilities	575,174	540,966	-	-	-	-	575,174	540,966
Total Liabilities	<u>29,306,196</u>	<u>36,393,369</u>	<u>-</u>	<u>-</u>	<u>174,600</u>	<u>-</u>	<u>29,480,796</u>	<u>36,393,369</u>
<b>Fund Balances</b>								
Nonspendable	5,991,509	4,893,431	-	-	-	-	5,991,509	4,893,431
Stabilization Fund	67,253,000	67,253,000	-	-	-	-	67,253,000	67,253,000
Assigned to Capital Projects	-	-	-	-	5,222,392	5,222,392	5,222,392	5,222,392
Assigned to Medicaid Match	-	-	609,042	609,042	-	-	609,042	609,042
Unassigned	174,519,660	177,171,124	-	-	-	-	174,519,660	177,171,124
Ending Fund Balance	<u>247,764,169</u>	<u>249,317,555</u>	<u>609,042</u>	<u>609,042</u>	<u>5,222,392</u>	<u>5,222,392</u>	<u>253,595,603</u>	<u>255,148,989</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 277,070,365</u>	<u>\$ 285,710,924</u>	<u>\$ 609,042</u>	<u>\$ 609,042</u>	<u>\$ 5,396,992</u>	<u>\$ 5,222,392</u>	<u>\$ 283,076,398</u>	<u>\$ 291,542,357</u>



# Combined Business-Type Funds Statement of Net Position

As of January 31, 2022

	Healey Center		Healey Center		Healthy Palm		Healthy Palm		Lakeside		Lakeside		Primary Care		Primary Care		Business-Type	
	January	December	January	December	Beaches	Beaches	Beaches	Beaches	Medical Center	Medical Center	Medical Center	Medical Center	January	January	January	January	Funds	Funds
	2022	2021	2022	2021	2021	2022	2021	2021	2022	2021	2022	2021	2022	2022	2022	2022	2021	2021
<b>Assets</b>																		
Cash and Cash Equivalents	\$ (997,958)	\$ (61,323)	\$ 1,425,104	\$ 1,415,104	\$ 1,415,104	\$ (9,675,945)	\$ (6,967,088)	\$ (6,724,498)	\$ (15,973,296)	\$ (9,214,316)								
Restricted Cash	8,855	8,855	1,490,000	1,500,000	1,500,000	-	-	-	1,498,855	1,508,855								
Accounts Receivable, net	859,215	990,702	1,630	1,630	1,630	4,911,660	4,015,908	2,157,699	7,930,204	6,418,440								
Due From Other Funds	-	-	-	-	-	-	-	-	-	-								
Due From Other Governments	1,516,667	758,333	-	-	-	4,549,885	3,909,658	6,193,803	12,260,354	9,392,452								
Inventory	-	-	-	-	-	917,970	886,489	-	917,970	886,489								
Other Current Assets	81,217	89,185	45,555	45,555	45,555	503,588	598,474	188,870	819,230	1,012,126								
Net Investment in Capital Assets	16,931,607	17,011,827	-	-	-	33,214,845	33,490,508	2,687,602	52,834,055	53,221,579								
Total Assets	\$ 18,399,603	\$ 18,797,578	\$ 2,962,289	\$ 2,962,289	\$ 2,962,289	\$ 34,422,003	\$ 35,933,948	\$ 4,503,477	\$ 60,287,372	\$ 63,225,626								
<b>Deferred Outflows of Resources</b>																		
Deferred Outflows Related to Pensions	\$ 100,311	\$ 100,311	\$ -	\$ -	\$ -	\$ 11,716	\$ 11,716	\$ 17,936	\$ 129,963	\$ 129,963								
<b>Liabilities</b>																		
Accounts Payable	167,784	226,920	-	-	-	949,376	1,155,203	136,182	1,253,342	1,574,261								
Medical Benefits Payable	-	-	-	-	-	-	-	-	-	-								
Due to Other Funds	-	-	-	-	-	-	-	-	-	-								
Due to Other Governments	55,857	55,857	-	-	-	57,723	57,723	-	113,581	113,581								
Deferred Revenue	7,334	7,334	-	-	-	1,391,636	1,391,636	2,212,808	3,611,777	3,611,777								
Other Current Liabilities	1,553,804	1,424,266	-	-	-	2,573,498	2,367,152	1,641,985	5,769,288	5,351,737								
Noncurrent Liabilities	1,088,780	1,060,882	-	-	-	1,733,765	1,718,259	1,287,885	4,110,431	3,990,984								
Total Liabilities	\$ 2,873,560	\$ 2,775,260	\$ -	\$ -	\$ -	\$ 6,705,999	\$ 6,689,973	\$ 5,278,860	\$ 14,858,419	\$ 14,642,341								
<b>Deferred Inflows of Resources</b>																		
Deferred Inflows	\$ 224,538	\$ 224,538	\$ -	\$ -	\$ -	\$ 14,966	\$ 14,966	\$ 2,177	\$ 241,681	\$ 241,681								
<b>Net Position</b>																		
Net Investment in Capital Assets	16,931,607	17,011,827	-	-	-	33,214,845	33,490,508	2,687,602	52,834,055	53,221,579								
Restricted	8,855	8,855	1,490,000	1,500,000	1,500,000	-	-	-	1,498,855	1,508,855								
Unrestricted	(1,538,646)	(1,122,590)	1,472,289	1,462,289	1,462,289	(5,502,092)	(4,249,782)	(3,447,226)	(9,015,675)	(6,258,867)								
Total Net Position	\$ 15,401,816	\$ 15,898,091	\$ 2,962,289	\$ 2,962,289	\$ 2,962,289	\$ 27,712,754	\$ 29,240,725	\$ (759,624)	\$ 45,317,235	\$ 48,471,567								
Total Net Position	\$ 18,275,376	\$ 18,673,351	\$ 2,962,289	\$ 2,962,289	\$ 2,962,289	\$ 34,418,753	\$ 35,930,698	\$ 4,519,236	\$ 60,175,654	\$ 63,113,908								



# **SUPPLEMENTAL INFORMATION**

## **GENERAL FUND**



General Fund Revenue & Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Current Month				Fiscal Year To Date									
	Actual	Budget	Variance	%	Prior Year	Variance	%							
\$ 6,416,877	\$ 3,786,300	\$ 2,630,577	69.5%	78.2%	\$ 3,600,591	\$ 2,816,286	0.6%	\$ 136,149,574	\$ 135,388,600	\$ 760,974	0.6%	\$ 128,518,603	\$ 7,630,971	5.9%
-	-	-	0.0%	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
439,711	208,712	230,999	110.7%	124.9%	195,556	244,155	(6.7%)	703,923	754,839	(50,916)	(6.7%)	610,512	93,412	15.3%
686,329	347,604	338,725	97.4%	195.9%	231,917	454,412	16.9%	1,624,859	1,390,416	234,443	16.9%	927,667	697,193	75.2%
-	-	-	0.0%	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
95,855	61,356	34,499	56.2%	(32.3%)	141,543	(45,687)	81.0%	444,096	245,424	198,672	81.0%	590,706	(146,610)	(24.8%)
(1,185,664)	-	(1,185,664)	0.0%	749.8%	(139,529)	(1,046,134)	0.0%	(2,321,882)	-	(2,321,882)	0.0%	(464,866)	(1,857,016)	399.5%
-	-	-	0.0%	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
109,501	88,113	21,388	24.3%	367.1%	23,445	86,056	(13.7%)	1,550,330	1,796,092	(245,762)	(13.7%)	1,655,818	(105,487)	(6.4%)
\$ 6,562,610	\$ 4,492,085	\$ 2,070,525	46.1%	61.9%	\$ 4,053,523	\$ 2,509,087	(1.0%)	\$ 138,150,901	\$ 139,575,371	\$ (1,424,470)	(1.0%)	\$ 131,838,439	\$ 6,312,462	4.8%
Expenditures:														
3,283,137	3,502,870	219,734	6.3%	(8.4%)	3,029,754	(253,383)	8.9%	13,173,599	14,459,196	1,285,597	8.9%	12,306,200	(867,399)	(7.0%)
1,076,590	1,086,002	9,412	0.9%	(8.7%)	990,225	(86,366)	12.7%	3,845,686	4,406,698	561,012	12.7%	4,112,831	267,145	6.5%
944,235	951,829	7,594	0.8%	(22.9%)	768,563	(175,672)	15.0%	3,344,535	3,936,777	592,242	15.0%	2,980,659	(363,876)	(12.2%)
11,764	15,108	3,344	22.1%	(360.1%)	2,557	(9,207)	52.9%	28,465	60,432	31,967	52.9%	37,088	8,623	23.3%
100,682	138,694	38,012	27.4%	70.0%	335,691	235,009	(11.4%)	599,312	538,166	(61,146)	(11.4%)	578,119	(21,193)	(3.7%)
-	-	-	0.0%	0.0%	-	-	0.0%	-	-	-	0.0%	12,500	12,500	100.0%
376,189	1,933,334	1,557,146	80.5%	55.9%	852,671	476,482	66.4%	2,601,047	7,733,336	5,132,289	66.4%	3,566,191	965,144	27.1%
29,090	6,267	(22,823)	(364.2%)	1.1%	29,404	314	111.8%	(2,946)	25,068	28,014	111.8%	(13,950)	(11,004)	78.9%
547,266	768,430	221,164	28.8%	(12.0%)	488,808	(58,458)	15.5%	2,598,253	3,073,257	475,004	15.5%	1,873,086	(725,167)	(38.7%)
210,591	188,053	(22,538)	(12.0%)	(32.5%)	158,915	(51,676)	2.7%	721,626	741,940	20,314	2.7%	639,923	(81,703)	(12.8%)
7,451	9,820	2,369	24.1%	4.3%	7,783	332	5.0%	38,251	40,280	2,029	5.0%	34,731	(3,520)	(10.1%)
1,324,823	685,011	(639,812)	(93.4%)	(168.5%)	493,346	(831,478)	(7.5%)	5,545,862	5,157,392	(388,470)	(7.5%)	4,002,007	(1,543,855)	(38.6%)
54,834	133,888	79,054	59.0%	6.6%	58,724	3,890	56.3%	215,677	493,852	278,175	56.3%	235,391	19,714	8.4%
835,521	836,496	975	0.1%	(10.5%)	755,982	(79,538)	5.6%	3,158,244	3,345,984	187,740	5.6%	3,095,094	(63,150)	(2.0%)
8,802,172	10,255,802	1,453,630	14.2%	(10.4%)	7,972,421	(829,751)	18.5%	35,867,611	44,012,378	8,144,767	18.5%	33,459,870	(2,407,741)	(7.2%)
Net Performance before Overhead														
(2,239,562)	(5,763,717)	3,524,155	(61.1%)	(42.9%)	(3,918,898)	1,679,336	7.0%	102,283,290	95,562,993	6,720,297	7.0%	98,378,569	3,904,721	4.0%
(2,004,017)	(2,131,285)	127,268	(6.0%)	(12.0%)	(1,789,027)	214,989	(10.1%)	(7,668,243)	(8,525,139)	856,896	(10.1%)	(6,449,732)	1,218,512	(18.9%)
6,798,155	8,124,517	1,326,362	16.3%	(9.9%)	6,183,394	(614,762)	20.5%	28,199,368	35,487,239	7,287,871	20.5%	27,010,138	(1,189,230)	(4.4%)
\$ (235,545)	\$ (3,632,432)	\$ 3,396,887	(93.5%)	(88.9%)	\$ (2,129,871)	\$ 1,894,325	5.6%	\$ 109,951,533	\$ 104,088,132	\$ 5,863,401	5.6%	\$ 104,828,301	\$ 5,123,232	4.9%
-	-	-	0.0%	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
\$ (1,317,841)	\$ (5,688,692)	\$ 4,370,851	(76.8%)	(7.8%)	\$ (1,222,165)	\$ 95,676	(81.7%)	\$ (4,380,991)	\$ (23,997,891)	\$ 19,616,900	(81.7%)	\$ (10,517,083)	\$ (6,136,092)	58.3%

Trauma Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Current Month			Fiscal Year To Date		
	Actual	Budget	Variance	Prior Year	Variance	%
\$ 40,380	\$ 5,833	\$ 34,547	592.3%	\$ 12,663	\$ 27,718	218.9%
40,380	5,833	34,547	592.3%	12,663	27,718	218.9%
Direct Operational Expenses:						
18,377	34,817	16,440	47.2%	30,138	11,761	39.0%
6,443	9,545	3,102	32.5%	10,618	4,175	39.3%
-	15,000	15,000	100.0%	-	-	0.0%
61,926	841,667	779,741	92.6%	27,612	(34,314)	(124.3%)
-	38	38	100.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%
204	716	512	71.4%	(348,115)	(348,319)	100.1%
86,951	901,783	814,832	90.4%	(279,746)	(366,697)	131.1%
Total Operational Expenses						
(46,571)	(895,950)	849,379	(94.8%)	292,409	(338,980)	(115.9%)
Net Performance before Overhead						
Overhead Allocations:						
182	131	(51)	(39.1%)	43	(139)	(319.2%)
59	112	54	47.8%	50	(8)	(16.7%)
1,653	1,291	(362)	(28.0%)	3,048	1,395	45.8%
993	983	(10)	(1.0%)	1,135	142	12.5%
930	911	(19)	(2.1%)	911	(19)	(2.1%)
370	563	194	34.4%	316	(53)	(16.8%)
83	104	21	20.2%	171	88	51.6%
174	208	34	16.2%	183	9	4.9%
195	202	7	3.7%	151	-	0.0%
1,692	1,796	105	5.8%	2,209	-	0.0%
227	315	89	28.1%	177	-	0.0%
754	747	(6)	(0.9%)	678	(75)	(11.1%)
138	179	41	23.0%	120	(17)	(14.4%)
218	295	76	25.9%	247	29	11.6%
264	350	86	24.6%	213	(51)	(23.8%)
173	180	7	3.7%	120	(53)	(44.2%)
8,103	8,368	265	3.2%	9,774	1,247	12.8%
95,053	910,151	815,097	89.6%	(269,972)	(365,450)	135.4%
\$ (54,673)	\$ (904,318)	\$ 849,644	(94.0%)	\$ 282,635	\$ (337,732)	(119.5%)
Total Expenses						
8,103	8,368	265	3.2%	9,774	1,247	12.8%
95,053	910,151	815,097	89.6%	(269,972)	(365,450)	135.4%
\$ (54,673)	\$ (904,318)	\$ 849,644	(94.0%)	\$ 282,635	\$ (337,732)	(119.5%)
Net Margin						
8,103	8,368	265	3.2%	9,774	1,247	12.8%
95,053	910,151	815,097	89.6%	(269,972)	(365,450)	135.4%
\$ (54,673)	\$ (904,318)	\$ 849,644	(94.0%)	\$ 282,635	\$ (337,732)	(119.5%)
Total Revenues						
\$ 40,380	\$ 5,833	\$ 34,547	592.3%	\$ 12,663	\$ 27,718	218.9%
40,380	5,833	34,547	592.3%	12,663	27,718	218.9%
Actual						
\$ 102,023	\$ 23,332	\$ 78,691	337.3%	\$ 21,338	\$ 80,685	378.1%
102,023	23,332	78,691	337.3%	21,338	80,685	378.1%
Budget						
80,960	144,242	63,282	43.9%	119,606	38,646	32.3%
26,149	38,905	12,756	32.8%	41,787	15,638	37.4%
540	60,000	59,460	99.1%	-	(540)	0.0%
895,488	3,366,668	2,471,180	73.4%	162,692	(732,796)	(450.4%)
150	152	2	1.2%	122	(28)	(22.9%)
-	-	-	0.0%	12,500	12,500	100.0%
-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%
1,378	2,864	1,486	51.9%	(346,907)	(348,285)	100.4%
1,004,665	3,612,831	2,608,166	72.2%	(10,200)	(1,014,864)	9,949.8%
Total						
(902,642)	(3,589,499)	2,686,858	(297.7%)	31,538	(934,180)	(2,962.1%)
770	523	(247)	(47.2%)	173	(597)	(344.9%)
131	450	319	70.9%	162	31	19.3%
5,382	5,165	(217)	(4.2%)	12,293	6,911	56.2%
3,867	3,931	65	1.6%	3,127	(739)	(23.6%)
3,033	3,646	612	16.8%	3,873	839	21.7%
1,095	2,253	1,158	51.4%	1,324	229	17.3%
302	415	112	27.1%	690	388	56.2%
595	832	237	28.5%	481	(114)	(23.7%)
752	809	56	7.0%	604	-	0.0%
7,655	7,185	(470)	(6.5%)	6,607	-	0.0%
1,134	1,261	128	10.1%	695	-	0.0%
3,041	2,989	(53)	(1.8%)	2,662	(379)	(14.3%)
550	715	164	23.0%	656	105	16.1%
808	1,180	372	31.5%	886	78	8.8%
1,092	1,399	307	21.9%	797	(295)	(37.0%)
706	719	13	1.8%	515	(190)	(36.9%)
30,914	33,470	2,557	7.6%	35,547	6,267	17.6%
1,035,578	3,646,301	2,610,723	71.6%	25,347	(1,008,597)	(3,979.2%)
\$ (933,555)	\$ (3,622,969)	\$ 2,689,414	(74.2%)	\$ (4,009)	\$ (927,912)	(23,148.3%)

Aeromedical Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

				Current Month		Prior Year		Fiscal Year To Date						
Actual	Budget	Variance	%		Variance			Actual	Budget	Variance	Prior Year	%	Variance	%
\$ 1,249,326	\$ 1,442,581	\$ (193,255)	(13.4%)	\$ 966,933	\$ 282,393	29.7%	Gross Patient Revenue	\$ 4,601,949	\$ 5,217,332	\$ (615,383)	(11.8%)	3,254,434	\$ 1,347,515	41.4%
1,102,085	931,001	(171,084)	(18.4%)	771,402	(330,683)	(42.9%)	Contractual Allowances	5,008,363	3,367,118	(1,641,245)	(48.7%)	2,657,100	(2,351,263)	(88.5%)
-	3,096	3,096	100.0%	-	-	0.0%	Charity Care	157,908	11,199	(146,709)	(1,310.0%)	(12,351)	(170,259)	1,378.5%
(292,470)	299,772	592,242	197.6%	(25)	292,445	(1,169,780.6%)	Bad Debt	(1,268,245)	1,084,176	2,352,421	217.0%	(826)	1,267,420	(153,461.1%)
809,615	1,233,869	424,254	34.4%	771,377	(38,238)	(5.0%)	Total Contractuals and Bad Debt	3,898,026	4,462,493	564,467	12.6%	2,643,922	(1,254,103)	(47.4%)
439,711	208,712	230,999	110.7%	195,556	244,155	124.9%	Net Patient Revenue	703,923	754,839	(50,916)	(6.7%)	610,512	93,412	15.3%
35.20%	14.47%			20.22%			Collection %	15.30%	14.47%		18.76%			
439,711	208,712	230,999	110.7%	195,557	244,155	124.9%	Total Revenues	703,924	754,839	(50,916)	(6.7%)	610,512	93,412	15.3%
Direct Operational Expenses:														
192,931	203,847	10,916	5.4%	169,378	(23,553)	(13.9%)	Salaries and Wages	793,041	808,813	15,772	2.0%	683,763	(109,278)	(16.0%)
57,794	54,595	(3,199)	(5.9%)	57,937	143	0.2%	Benefits	207,487	217,181	9,694	4.5%	226,814	19,327	8.5%
303,614	265,802	(37,812)	(14.2%)	93,210	(210,403)	(225.7%)	Purchased Services	1,142,438	1,192,669	50,231	4.2%	795,576	(346,862)	(43.6%)
654	2,125	1,471	69.2%	763	108	14.2%	Medical Supplies	6,241	8,500	2,259	26.6%	10,732	4,491	41.8%
13,244	15,958	2,714	17.0%	4,703	(8,541)	(181.6%)	Other Supplies	52,470	63,832	11,362	17.8%	15,907	(36,563)	(229.8%)
29,627	99,294	69,667	70.2%	63,021	33,394	53.0%	Repairs & Maintenance	404,083	397,176	(6,907)	(1.7%)	234,193	(169,890)	(72.5%)
3,104	4,420	1,316	29.8%	3,704	600	16.2%	Utilities	21,048	18,680	(2,368)	(12.7%)	17,194	(3,854)	(22.4%)
5,090	5,100	10	0.2%	5,090	-	0.0%	Lease & Rental	20,361	20,400	39	0.2%	20,361	-	0.0%
27,105	27,034	(71)	(0.3%)	16,082	(11,023)	(68.5%)	Other Expense	106,519	110,411	3,892	3.5%	85,609	(20,910)	(24.4%)
18,845	64,575	45,730	70.8%	18,994	149	0.8%	Insurance	70,349	258,300	187,951	72.8%	75,976	5,628	7.4%
652,009	742,750	90,741	12.2%	432,882	(219,127)	(50.6%)	Total Operational Expenses	2,824,037	3,095,962	271,925	8.8%	2,166,126	(657,911)	(30.4%)
Net Performance before Overhead														
(212,297)	(534,038)	321,740	(60.2%)	(237,326)	25,028	(10.5%)	Allocations	(2,120,114)	(2,341,123)	221,009	(9.4%)	(1,555,614)	(564,500)	36.3%
Overhead Allocations:														
2,348	1,689	(660)	(39.1%)	581	(1,767)	(304.0%)	Risk Mgt	9,943	6,755	(3,187)	(47.2%)	2,319	(7,624)	(328.8%)
15,645	21,120	5,476	25.9%	12,787	(2,858)	(22.3%)	Rev Cycle	62,602	84,482	21,880	25.9%	51,862	(10,740)	(20.7%)
757	1,452	694	47.8%	673	(84)	(12.5%)	Internal Audit	1,692	5,807	4,115	70.9%	2,175	484	22.2%
12,818	12,685	(133)	(1.0%)	15,197	2,379	15.7%	Administration	49,904	50,741	837	1.6%	41,873	(8,031)	(19.2%)
4,442	4,352	(90)	(2.1%)	3,298	(1,144)	(34.7%)	Human Resources	14,485	17,409	2,924	16.8%	14,019	(465)	(3.3%)
4,770	7,270	2,500	34.4%	4,237	(532)	(12.6%)	Legal	14,132	29,079	14,947	51.4%	17,728	3,596	20.3%
1,069	1,338	270	20.2%	2,289	1,221	53.3%	Records	3,903	5,354	1,450	27.1%	9,243	5,340	57.8%
2,250	2,685	435	16.2%	2,454	204	8.3%	Compliance	7,678	10,741	3,062	28.5%	6,442	(1,237)	(19.2%)
2,512	2,609	96	3.7%	2,027	(486)	(24.0%)	Comm Engage Plan	9,706	10,435	729	7.0%	8,092	(1,614)	(19.9%)
21,834	23,183	1,349	5.8%	29,579	7,744	26.2%	IT Operations	98,801	92,733	(6,068)	(6.5%)	88,465	(10,336)	(11.7%)
2,925	4,070	1,145	28.1%	2,369	(556)	(23.4%)	IT Security	14,635	16,281	1,645	10.1%	9,310	(5,325)	(57.2%)
9,726	9,643	(83)	(0.9%)	9,082	(644)	(7.1%)	Finance	39,252	38,571	(681)	(1.8%)	35,639	(3,613)	(10.1%)
1,775	2,305	530	23.0%	1,609	(166)	(10.3%)	Public Relations	7,104	9,222	2,117	23.0%	8,781	1,677	19.1%
2,820	3,806	986	25.9%	3,309	489	14.8%	Information Technology	10,423	15,224	4,801	31.5%	11,859	1,436	12.1%
3,401	4,513	1,111	24.6%	2,851	(550)	(19.3%)	Project MGMT Office	14,091	18,051	3,960	21.9%	10,667	(3,424)	(32.1%)
2,232	2,318	87	3.7%	1,605	(627)	(39.0%)	Corporate Quality	9,108	9,274	166	1.8%	6,902	(2,206)	(32.0%)
91,325	105,039	13,714	13.1%	93,950	2,625	2.8%	Total Overhead Allocations	367,459	420,157	52,698	12.5%	325,377	(42,082)	(12.9%)
743,334	847,789	104,456	12.3%	526,832	(216,501)	(41.1%)	Total Expenses	3,191,496	3,516,119	324,623	9.2%	2,491,503	(699,994)	(28.1%)
\$ (303,622)	\$ (639,077)	\$ 335,455	(52.5%)	\$ (331,276)	\$ 27,653	(8.3%)	Net Margin	\$ (2,487,573)	\$ (2,761,280)	\$ 273,707	(9.9%)	\$ (1,880,991)	\$ (606,582)	(32.2%)

Care Coordination Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month										Fiscal Year To Date									
Actual	Budget	Variance	%	Prior Year	Variance	%	0.0%	Total Revenue		Actual	Budget	Variance	%	Prior Year	Variance	%			
-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-			
Direct Operational Expenses:																			
45,401	29,763	(15,638)	(52.5%)	72,286	26,884	37.2%	Salaries and Wages		110,942	123,431	12,489	10.1%	312,473	201,531	64.5%				
13,671	10,403	(3,268)	(31.4%)	24,930	11,260	45.2%	Benefits		40,877	42,218	1,341	3.2%	101,653	60,776	59.8%				
305,000	313,483	8,483	2.7%	308,796	3,796	1.2%	Purchased Services		1,220,000	1,253,932	33,932	2.7%	1,265,252	45,252	3.6%				
314,263	1,091,667	777,404	71.2%	752,723	438,461	58.2%	Medical Services		1,705,559	4,366,668	2,661,109	60.9%	3,041,824	1,336,265	43.9%				
1,749	1,646	(103)	(6.3%)	3,211	1,462	45.5%	Other Supplies		3,243	6,584	3,341	50.7%	6,062	2,819	46.5%				
-	-	-	0.0%	-	-	0.0%	Repairs & Maintenance		-	-	-	0.0%	199	199	100.0%				
1,780	8,000	6,220	77.7%	337,635	335,855	99.5%	Other Expense		11,166	32,000	20,834	65.1%	(5,564)	(16,730)	300.7%				
681,863	1,454,962	773,099	53.1%	1,499,581	817,718	54.5%	Total Operational Expenses		3,091,787	5,824,833	2,733,046	46.9%	4,721,900	1,630,113	34.5%				
Net Performance before Overhead																			
(681,863)	(1,454,962)	773,099	(53.1%)	(1,499,581)	817,718	(54.5%)	Allocations		(3,091,787)	(5,824,833)	2,733,046	(46.9%)	(4,721,900)	1,630,113	(34.5%)				
Overhead Allocations:																			
1,208	869	(339)	(39.1%)	409	(799)	(195.5%)	Risk Mgt		5,116	3,476	(1,640)	(47.2%)	1,631	(3,485)	(213.7%)				
390	747	357	47.8%	474	84	17.7%	Internal Audit		870	2,988	2,117	70.9%	1,530	660	43.1%				
-	-	-	0.0%	22,520	22,520	100.0%	Home Office Facilities		-	-	-	0.0%	90,833	90,833	100.0%				
6,595	6,527	(68)	(1.0%)	10,690	4,095	38.3%	Administration		25,676	26,107	430	1.6%	29,454	3,778	12.8%				
2,791	2,734	(56)	(2.1%)	4,920	2,129	43.3%	Human Resources		9,100	10,938	1,837	16.8%	20,913	11,812	56.5%				
2,454	3,740	1,286	34.4%	2,981	527	17.7%	Legal		7,271	14,961	7,690	51.4%	12,470	5,199	41.7%				
550	689	139	20.2%	1,610	1,060	65.9%	Records		2,008	2,755	746	27.1%	6,502	4,493	69.1%				
1,158	1,382	224	16.2%	1,726	569	32.9%	Compliance		3,951	5,526	1,576	28.5%	4,531	581	12.8%				
1,293	1,342	50	3.7%	1,426	133	9.3%	Comm Engage Plan		4,994	5,369	375	7.0%	5,692	698	12.3%				
11,234	11,928	694	5.8%	20,806	9,572	46.0%	IT Operations		50,834	47,712	(3,122)	(6.5%)	62,227	11,393	18.3%				
1,505	2,094	589	28.1%	1,666	162	9.7%	IT Security		7,530	8,377	847	10.1%	6,549	(981)	(15.0%)				
5,004	4,961	(43)	(0.9%)	6,388	1,384	21.7%	Finance		20,195	19,845	(350)	(1.8%)	25,069	4,873	19.4%				
913	1,186	273	23.0%	1,132	219	19.3%	Public Relations		3,655	4,745	1,089	23.0%	6,176	2,521	40.8%				
1,451	1,958	507	25.9%	2,328	877	37.7%	Information Technology		5,363	7,833	2,470	31.5%	8,342	2,979	35.7%				
1,750	2,322	572	24.6%	2,006	256	12.7%	Project MGMT Office		7,250	9,288	2,038	21.9%	7,503	253	3.4%				
1,148	1,193	45	3.7%	1,129	(19)	(1.7%)	Corporate Quality		4,686	4,771	85	1.8%	4,855	169	3.5%				
39,443	43,672	4,229	9.7%	82,211	42,767	52.0%	Total Overhead Allocations		158,499	174,688	16,189	9.3%	294,277	135,777	46.1%				
721,307	1,498,634	777,327	51.9%	1,581,792	860,485	54.4%	Total Expenses		3,250,286	5,999,521	2,749,235	45.8%	5,016,177	1,765,890	35.2%				
\$	(721,307)	\$	(51.9%)	\$	(1,581,792)	\$	Net Margin		\$	(5,999,521)	\$	(45.8%)	\$	(5,016,177)	\$	(35.2%)			

**Current Month**

Q1 2024 Financial Performance Report											
Revenue & Profitability					Operational Expenses & Assets						
Item	Q1 Actual	Q1 Budget	Q1 Variance	Q1 Margin	Item	Q1 Actual	Q1 Budget	Q1 Variance	Q1 Margin		
Section 1: Core Business Performance											
Product Line A	197,105	211,721	14,616	6.9%	Direct Operational Expenses:	847,579	877,103	29,524	3.4%		
	66,243	69,340	3,097	4.5%		261,153	282,014	20,861	7.4%		
	1,530	2,441	911	37.3%		4,511	5,253	742	16.5%		
	5,196	13,169	7,973	60.5%		19,110	52,676	33,566	63.7%		
	29,090	6,267	(22,823)	(364.2%)		(2,946)	25,068	28,014	111.8%		
	4,328	953	(3,375)	(354.1%)		5,173	3,812	(1,361)	(35.7%)		
	6,099	7,674	1,575	20.5%		24,396	30,696	6,300	20.5%		
	-	-	-	0.0%		-	-	-	0.0%		
	4,141	11,061	6,920	62.6%		20,107	44,244	24,137	54.6%		
	2,341	2,335	(6)	(0.3%)		9,364	9,340	(24)	(0.3%)		
316,074	324,961	8,887	2.7%	1,189,189	1,334,717	145,528	10.9%	2,418,844	29,655	2.4%	
Section 2: Support Functions & Overhead											
Net Performance before Overhead					Net Performance after Overhead						
0.4% Allocations					0.4% Allocations						
Overhead Allocations:											
987	709	(277)	(39.1%)	(682)	2,838	(1,339)	1,499	(47.2%)	1,213	(2,964)	(244.3%)
-	-	-	0.0%	-	-	-	-	0.0%	-	-	0.0%
318	610	292	47.8%	34	2,439	1,729	711	70.9%	1,138	428	37.6%
5,385	5,329	(56)	(1.0%)	2,567	21,316	351	20,965	4.3%	21,910	945	4.3%
7,117	6,973	(144)	(2.1%)	(994)	27,891	4,685	23,206	16.8%	26,025	2,819	10.8%
2,004	3,054	1,050	34.4%	214	12,216	6,279	5,937	51.4%	9,276	3,340	36.0%
449	562	113	20.2%	749	2,249	609	1,640	27.1%	4,837	3,197	66.1%
945	1,128	183	16.2%	339	4,512	1,287	3,226	28.5%	3,371	145	4.3%
1,055	1,096	40	3.7%	5	4,384	306	4,078	7.0%	4,234	157	3.7%
9,173	9,739	567	5.8%	6,305	38,958	(2,549)	41,507	(6.5%)	46,290	4,783	10.3%
1,229	1,710	481	28.1%	11	6,840	691	6,148	10.1%	4,872	(1,277)	(26.2%)
4,086	4,051	(35)	(0.9%)	666	16,204	(286)	16,490	(1.8%)	18,648	2,158	11.6%
746	969	223	23.0%	96	3,874	890	2,984	23.0%	4,595	1,610	35.0%
1,185	1,599	414	25.9%	547	6,396	2,017	4,379	31.5%	6,205	1,826	29.4%
938	974	36	3.7%	(98)	3,826	70	3,826	1.8%	3,611	(215)	(5.9%)
1,429	1,896	467	24.6%	63	7,583	1,664	5,920	21.9%	5,582	(338)	(6.1%)
6,718	8,092	1,374	17.0%	(6,718)	32,367	5,442	26,925	16.8%	-	(26,925)	0.0%
43,762	48,491	4,729	9.8%	3,104	193,963	21,846	172,118	11.3%	161,807	(10,311)	(6.4%)
359,835	373,452	13,616	3.6%	1,803	1,528,680	167,374	1,361,307	10.9%	1,380,651	19,344	1.4%
\$(359,835)	\$(373,452)	\$13,616	(3.6%)	\$1,803	\$(1,528,680)	\$167,374	\$(1,361,307)	(10.9%)	\$(1,380,651)	\$19,344	(1.4%)

Transportation Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

			Current Month		Prior Year		Fiscal Year To Date		Prior Year			
Actual	Budget	Variance	%	Variance	%		Actual	Budget	Variance	%	Variance	%
\$	-	\$	0.0%	\$	0.0%	Other Revenue	\$	-	\$	0.0%	\$	0.0%
-	-	-	0.0%	-	0.0%	Total Revenue	-	-	-	0.0%	-	0.0%
Direct Operational Expenses:												
16,409	104,556	88,147	84.3%	(16,409)	0.0%	Salaries and Wages	42,653	415,148	372,495	89.7%	-	0.0%
3,466	22,983	19,517	84.9%	(3,466)	0.0%	Benefits	8,525	91,608	83,083	90.7%	-	0.0%
8,500	4,000	(4,500)	(112.5%)	(8,500)	0.0%	Purchased Services	8,500	16,000	7,500	46.9%	-	0.0%
-	-	-	0.0%	-	0.0%	Medical Supplies	-	-	-	0.0%	-	0.0%
4,131	16,370	12,239	74.8%	(4,131)	0.0%	Other Supplies	9,363	48,870	39,507	80.8%	-	0.0%
-	250	250	100.0%	-	0.0%	Repairs & Maintenance	-	250	250	100.0%	-	0.0%
-	-	-	0.0%	-	0.0%	Utilities	-	-	-	0.0%	-	0.0%
-	-	-	0.0%	-	0.0%	Lease & Rental	-	-	-	0.0%	-	0.0%
1	1,370	1,369	99.9%	(1)	0.0%	Other Expense	635	2,870	2,236	77.9%	-	0.0%
-	13,900	13,900	100.0%	-	0.0%	Insurance	-	13,900	13,900	100.0%	-	0.0%
32,507	163,429	130,922	80.1%	(32,507)	0.0%	Total Operational Expenses	69,675	588,646	518,971	88.2%	-	0.0%
(32,507)	(163,429)	130,922	(80.1%)	(32,507)	0.0%	Net Performance before Overhead	(69,675)	(588,646)	518,971	(88.2%)	-	0.0%
Overhead Allocations:												
469	337	(132)	(39.1%)	(469)	0.0%	Risk Mgt	1,986	1,350	(637)	(47.2%)	-	0.0%
15,645	21,120	5,476	25.9%	(15,645)	0.0%	Rev Cycle	62,602	84,482	21,880	25.9%	-	0.0%
151	290	139	47.8%	(151)	0.0%	Internal Audit	338	1,160	822	70.9%	-	0.0%
355	461	106	23.0%	(355)	0.0%	Public Relations	1,419	1,842	423	23.0%	-	0.0%
446	463	17	3.7%	(446)	0.0%	Corporate Quality	1,820	1,853	33	1.8%	-	0.0%
2,561	2,534	(27)	(1.0%)	(2,561)	0.0%	Administration	9,970	10,137	167	1.6%	-	0.0%
4,256	4,170	(86)	(2.1%)	(4,256)	0.0%	Human Resources	13,878	16,680	2,802	16.8%	-	0.0%
953	1,452	499	34.4%	(953)	0.0%	Legal	2,823	5,810	2,986	51.4%	-	0.0%
214	267	54	20.2%	(214)	0.0%	Records	780	1,070	290	27.1%	-	0.0%
450	536	87	16.2%	(450)	0.0%	Compliance	1,534	2,146	612	28.5%	-	0.0%
1,943	1,926	(17)	(0.9%)	(1,943)	0.0%	Finance	7,842	7,706	(136)	(1.8%)	-	0.0%
680	902	222	24.6%	(680)	0.0%	Project MGMT Office	2,815	3,606	791	21.9%	-	0.0%
502	521	19	3.7%	(502)	0.0%	Comm Engage Plan	1,939	2,085	146	7.0%	-	0.0%
4,362	4,632	269	5.8%	(4,362)	0.0%	IT Operations	19,739	18,527	(1,212)	(6.5%)	-	0.0%
584	813	229	28.1%	(584)	0.0%	IT Security	2,924	3,253	329	10.1%	-	0.0%
563	760	197	25.9%	(563)	0.0%	Information Technology	2,082	3,042	959	31.5%	-	0.0%
34,133	41,187	7,054	17.1%	(34,133)	0.0%	Total Overhead Allocations	134,492	164,746	30,255	18.4%	-	0.0%
66,640	204,616	137,976	67.4%	(66,640)	0.0%	Total Expenses	204,167	753,392	549,226	72.9%	-	0.0%
-	-	-	0.0%	-	0.0%	Transfer Out to Funds	-	-	-	0.0%	-	0.0%
(66,640)	(204,616)	137,976	(67.4%)	(66,640)	0.0%	Net Margin	(204,167)	(753,392)	549,226	(72.9%)	-	0.0%
-	-	-	-	-	0.0%	Capital Contributions	-	-	-	0.0%	-	0.0%
\$	\$	\$	0.0%	\$	0.0%	General Fund Support/Transfer In	\$	\$	\$	0.0%	\$	0.0%

Current Month

	\$	313,129	\$	347,604	\$	(34,476)	(9.9%)	\$	231,917	\$	81,212	35.0%	Palm Beach County School District
	-	-	-	0	0	-	0.0%	-	-	-	-	0.0%	Grants
313,129	347,604	(34,476)	(9.9%)	231,917	81,212	35.0%	Total Revenue						
Direct Operational Expenses:													
1,048,056	1,154,130	106,074	9.2%	1,030,676	(17,381)	(1.7%)	Salaries and Wages						
358,451	378,732	20,281	5.4%	328,021	(30,430)	(9.3%)	Benefits						
-	-	-	0.0%	-	-	0.0%	Purchased Services						
9,309	12,500	3,191	25.5%	1,754	(7,555)	(430.6%)	Medical Supplies						
2,524	6,933	4,409	63.6%	-	(2,524)	0.0%	Other Supplies						
-	84	84	100.0%	-	-	0.0%	Repairs & Maintenance						
285	-	(285)	0.0%	256	(29)	(11.3%)	Lease & Rental						
-	-	-	0.0%	-	-	0.0%	Utilities						
2,575	3,409	834	24.5%	782	(1,794)	(229.4%)	Other Expense						
1,421,201	1,555,788	134,587	8.7%	1,361,488	(59,712)	(4.4%)	Total Operational Expenses						
Net Performance before Overhead													
(1,108,072)	(1,208,184)	100,112	(8.3%)	(1,129,572)	21,500	(1.9%)	Allocations						
Overhead Allocations:													
4,741	3,409	(1,332)	(39.1%)	1,280	(3,461)	(270.4%)	Risk Mgt						
1,529	2,931	1,401	47.8%	1,483	(46)	(3.1%)	Internal Audit						
9,396	7,341	(2,055)	(28.0%)	7,073	(2,323)	(32.8%)	Home Office Facilities						
25,876	25,608	(268)	(1.0%)	33,466	7,590	22.7%	Administration						
50,002	48,992	(1,010)	(2.1%)	46,211	(3,790)	(8.2%)	Human Resources						
9,629	14,676	5,047	34.4%	9,331	(2,97)	(3.2%)	Legal						
2,157	2,702	545	20.2%	5,041	2,884	57.2%	Records						
4,543	5,421	878	16.2%	5,405	862	15.9%	Compliance						
5,072	5,266	194	3.7%	4,464	(608)	(13.6%)	Comm Engage Plan						
44,078	46,801	2,723	5.8%	65,137	21,059	32.3%	IT Operations						
5,904	8,217	2,312	28.1%	5,217	(687)	(13.2%)	IT Security						
19,635	19,466	(168)	(0.9%)	20,000	366	1.8%	Finance						
3,593	4,654	1,071	23.0%	3,544	(39)	(1.1%)	Public Relations						
5,693	7,683	1,991	25.9%	7,288	1,595	21.9%	Information Technology						
6,867	9,110	2,244	24.6%	6,279	(588)	(9.4%)	Project MGMT Office						
4,505	4,680	175	3.7%	3,534	(971)	(27.5%)	Corporate Quality						
203,209	216,956	13,748	6.3%	224,755	21,546	9.6%	Total Overhead Allocations						
1,624,409	1,772,744	148,335	8.4%	1,586,243	(88,166)	(2.4%)	Total Expenses						
(1,131,281)	(1,425,140)	113,860	(8.0%)	(1,354,327)	43,046	(3.2%)	Net Margin						
\$	1,251,659	\$	1,390,416	\$	(138,757)	(10.0%)							
-	-	-	0.0%	-	-	0.0%							
1,251,659	1,390,416	(138,757)	(10.0%)	927,667	323,992	34.9%							



Sponsored Programs

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

			Current Month		Prior Year		Fiscal Year To Date			
Actual	Budget	Variance	%	Variance	%		Budget	Variance	%	
Sponsored Programs:										
708,996	708,996	0	0.0%	-	0.0%	DOH Uninsured/Preventive Care Svs	2,835,984	2	0.0%	2,835,982
126,525	125,000	(1,525)	(1.2%)	(79,538)	(169.3%)	Grant Funded Programs for Uninsured	500,000	177,738	35.5%	259,112
-	2,500	2,500	100.0%	-	0.0%	Community Health Planning	10,000	10,000	100.0%	-
835,521	836,496	975	0.1%	(79,538)	(10.5%)	Total Sponsored Programs	3,345,984	187,740	5.6%	3,095,094
										(63,150)
										(2.0%)
Direct Operational Expenses:										
10,956	9,132	(1,824)	(20.0%)	(2,163)	(24.6%)	Salaries and Wages	37,833	1,897	5.0%	34,890
3,233	3,217	(16)	(0.5%)	(48)	(1.5%)	Benefits	13,145	454	3.5%	12,682
-	25	25	100.0%	-	0.0%	Other Supplies	100	100	100.0%	10
-	370	370	100.0%	-	0.0%	Other Expense	1,480	(1,062)	(71.7%)	2,517
14,189	12,744	(1,445)	2	(2,211)	(18.5%)		52,558	1,389	2.7%	50,098
										(1,071)
										(2.1%)
\$ 849,709	\$ 849,240	\$ (469)	(0.1%)	\$ (81,749)	(10.6%)	Total Expenses	\$ 3,398,542	\$ 189,128	5.6%	\$ 3,145,193
										\$ (64,221)
										(2.0%)



General Fund Statement of Revenues and Expenditures by Month

Revenues:	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Ad Valorem Taxes	\$ -	\$ 34,846,751	\$ 94,885,946	\$ 6,416,877	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 136,149,574
Premiums													-
Patient Revenue, Net	(641,186)	254,988	650,410	439,711	-	-	-	-	-	-	-	-	703,923
Intergovernmental Revenue	312,844	312,844	312,844	686,329	-	-	-	-	-	-	-	-	1,624,859
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	185,327	86,190	76,723	95,855	-	-	-	-	-	-	-	-	444,096
Unrealized Gain/(Loss)-Investments	(751,661)	(72,711)	(311,846)	(1,185,664)	-	-	-	-	-	-	-	-	(2,321,882)
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	7,399	369,579	1,063,851	109,501	-	-	-	-	-	-	-	-	1,550,330
<b>Total Revenues</b>	<b>\$ (887,277)</b>	<b>\$ 35,797,640</b>	<b>\$ 96,677,928</b>	<b>\$ 6,562,610</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 138,150,901</b>
<b>Expenditures:</b>													
Salaries and Wages	3,229,687	3,217,471	3,443,303	3,283,137	-	-	-	-	-	-	-	-	13,173,599
Benefits	1,033,429	954,201	781,466	1,076,590	-	-	-	-	-	-	-	-	3,845,686
Purchased Services	730,072	733,260	936,967	944,235	-	-	-	-	-	-	-	-	3,344,535
Medical Supplies	7,182	2,757	6,762	11,764	-	-	-	-	-	-	-	-	28,465
Other Supplies	85,705	186,391	226,534	100,682	-	-	-	-	-	-	-	-	599,312
Medical Services	903,753	909,954	411,152	376,189	-	-	-	-	-	-	-	-	2,601,047
Drugs	(21,793)	2,465	(12,708)	29,090	-	-	-	-	-	-	-	-	(2,946)
Repairs & Maintenance	685,656	617,900	747,430	547,266	-	-	-	-	-	-	-	-	2,598,253
Lease & Rental	166,851	139,098	205,086	210,591	-	-	-	-	-	-	-	-	721,626
Utilities	9,667	9,780	11,354	7,451	-	-	-	-	-	-	-	-	38,251
Other Expense	447,724	1,297,091	2,476,225	1,324,823	-	-	-	-	-	-	-	-	5,545,862
Insurance	56,206	49,803	54,834	54,834	-	-	-	-	-	-	-	-	215,677
Sponsored Programs	734,362	809,587	778,774	835,521	-	-	-	-	-	-	-	-	3,158,244
<b>Total Operational Expenditures</b>	<b>8,068,503</b>	<b>8,929,757</b>	<b>10,067,180</b>	<b>8,802,172</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>35,867,611</b>
Net Performance before Overhead Allocations	\$ (8,955,780)	\$ 26,867,883	\$ 86,610,748	\$ (2,239,562)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 102,283,290
Overhead Allocations	(1,806,507)	(1,757,986)	(2,099,734)	(2,004,017)	-	-	-	-	-	-	-	-	(7,668,243)
<b>Total Expenses</b>	<b>6,261,996</b>	<b>7,171,771</b>	<b>7,967,446</b>	<b>6,798,155</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>28,199,368</b>
<b>Net Margin</b>	<b>\$ (7,149,273)</b>	<b>\$ 28,625,869</b>	<b>\$ 88,710,483</b>	<b>\$ (235,545)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 109,951,533</b>
<b>General Fund Support/ Transfer In (Out)</b>	<b>\$ (931,238)</b>	<b>\$ (1,047,675)</b>	<b>\$ (1,084,237)</b>	<b>\$ (1,317,841)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (4,380,991)</b>



## General Fund Program Statistics

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Prior Year Total
<b>Aeromedical</b>														
Patients Transported - Actual	38	34	63	53									188	135
Patients Transported - Budget	51	54	52	60									217	210
Variance	(13)	(20)	11	(7)	-	-	-	-	-	-	-	-	(29)	(75)
Actual Hours Available for Service	1,054	1,080	1,109	1,080									4,323	2,620
Service Hours Utilized	60.0	64.0	96.0	85.0									305	201
Utilization %	5.7%	5.9%	8.7%	7.9%									7.1%	7.7%
# of Flights - Training/Public Education	10	25	5	-									40	1
# of Flights - Maintenance	10	6	9	6									31	23
<b>Ground Transportation</b>														
	-	-	-	-									-	-
<b>School Health</b>														
Medical Events	40,494	33,262	30,001	32,204									135,961	63,868
Screenings	34,874	27,315	30,062	34,454									126,705	53,319
Covid-19 Testing	2,344	1,443	1,532	2,909									8,228	21,706
Total Events- Actual	77,712	62,020	61,595	69,567	-	-	-	-	-	-	-	-	270,894	138,893
Total Events- Budget	42,015	37,148	30,332	41,735									151,230	158,856
<b>Pharmacy</b>														
Total Prescriptions Filled at In-House Pharmacies	12,863	11,608	12,853	11,596									48,920	56,949
Total Prescriptions Filled at Retail Pharmacies	-	-	-	1									1	200
Total Prescriptions Filled Inhouse/Retail- Actual	12,863	11,608	12,853	11,597	-	-	-	-	-	-	-	-	48,921	57,149
Total Prescriptions Filled- Budget	17,641	13,574	15,131	15,158									61,504	87,118



# **SUPPLEMENTAL INFORMATION**

## **HEALEY CENTER**



Healey Center Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Gross Patient Revenue	1,168,331	1,145,769	1,209,013	1,205,345									4,728,458
Contractual Allowances	147,781	(16,007)	25,697	122,834									280,305
Charity Care	340,110	351,401	368,123	267,011									1,326,644
Bad Debt	527	-	8,356	-									8,884
Total Contractuals and Bad Debt	488,418	335,394	402,177	389,844									1,615,833
Net Patient Revenue	679,914	810,376	806,836	815,501									3,112,625
Collections %	58.20%	70.73%	66.74%	67.66%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	65.83%
PBC Interlocal	758,333	758,333	758,333	758,333									3,033,333
Other Financial Assistance	-	-	-	-									-
Other Revenues	892	520	636	1,325									3,373
Total Other Revenues	759,226	758,853	758,969	759,658									3,036,707
Total Revenues	1,439,139	1,569,229	1,565,805	1,575,159									6,149,332
Direct Operational Expenses:													
Salaries and Wages	1,018,442	915,198	1,015,756	1,043,597									3,992,993
Benefits	348,484	307,529	335,054	328,332									1,319,399
Purchased Services	51,858	49,586	58,027	74,289									233,759
Medical Supplies	80,463	55,662	55,942	76,870									268,936
Other Supplies	77,833	68,407	102,764	88,400									337,404
Contracted Physician Expense	684	1,494	1,344	1,266									4,789
Medical Services	2,973	2,378	2,623	4,128									12,101
Drugs	32,758	38,218	34,044	28,695									133,716
Repairs & Maintenance	14,639	24,676	25,424	33,240									97,979
Lease & Rental	103	103	103	103									412
Utilities	37,115	32,067	34,709	37,446									141,338
Other Expense	5,626	11,676	7,961	7,961									41,979
Insurance	7,713	7,713	7,713	7,713									30,852
Total Operational Expenses	1,678,692	1,514,706	1,690,220	1,732,037									6,615,655
Net Performance before Depreciation & Overhead Allocations	(239,553)	54,522	(124,415)	(156,878)									(466,323)
Depreciation	80,220	80,220	80,220	80,220									320,878
Overhead Allocations:													
Risk Mgt	3,754	6,511	6,301	5,123									21,689
Internal Audit	186	853	1,000	1,652									3,690
Administration	26,097	24,793	30,009	27,961									108,860
Human Resources	40,723	59,691	18,180	52,455									171,049
Legal	5,097	6,243	9,082	10,404									30,827
Records	1,986	2,377	1,821	2,331									8,515
Compliance	3,893	3,792	4,155	4,909									16,749
Comm Engage Plan	5,194	4,931	5,567	5,481									21,172
IT Operations	47,571	53,096	67,226	47,629									215,522
IT Security	5,480	8,706	11,360	6,380									31,925
IT Applications	37,892	21,081	36,585	25,223									120,780
Security Services	26,647	24,254	29,928	26,871									107,699
Finance	22,225	19,319	22,863	21,216									85,623
Public Relations	5,026	3,294	3,305	3,872									15,497
Information Technology	5,252	5,791	5,543	6,151									22,737
Corporate Quality	4,760	5,581	4,658	4,868									19,868
Project MGMT Office	8,137	7,699	7,482	7,420									30,738
Managed Care Contract	-	-	-	-									-
Total Overhead Allocations	249,917	258,012	265,064	259,946									1,032,939
Total Expenses	2,008,829	1,852,938	2,035,503	2,072,202									7,969,472
Net Margin	(569,689)	(283,709)	(469,698)	(497,043)									(1,820,140)
Capital Contributions	-	-	-	-									-
General Fund Support/ Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Census	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Prior Year Total
Admissions	10	12	11	6									39	46
Discharges	8	13	6	11									38	37
Average Daily Census	111	111	117	114									114	114
Budget Census	118	118	118	118									118	118
Occupancy % (120 licensed beds)	93%	93%	98%	95%									95%	95%
<b>Days By Payor Source:</b>														
Medicaid	70	30	31	80									211	-
Managed Care Medicaid	2,408	2,261	2,306	2,305									9,280	9,456
Medicare	33	96	102	148									379	612
Private Pay	-	-	30	39									69	-
Hospice	-	-	19	31									50	246
Charity	940	952	1,032	942									3,866	3,673
<b>Total Resident Days</b>	<b>3,451</b>	<b>3,339</b>	<b>3,520</b>	<b>3,545</b>	-	-	-	-	-	-	-	-	<b>13,855</b>	<b>13,987</b>



# **SUPPLEMENTAL INFORMATION**

## **LAKESIDE MEDICAL CENTER**

Lakeside Medical Center Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Current Month			Fiscal Year To Date			
	Actual	Budget	Variance	%	Prior Year	Variance	%
14,506,079	12,382,823	2,123,256	17.1%	12,457,825	2,048,254	16.4%	Gross Patient Revenue
10,454,584	8,598,647	(1,855,937)	(21.6%)	8,438,082	(2,016,502)	(23.9%)	Contractual Allowances
580,125	266,751	(313,374)	(117.5%)	-	(580,125)	0.0%	Charity Care
725,751	972,752	247,002	25.4%	1,479,938	754,188	51.0%	Bad Debt
\$ 11,760,460	\$ 9,838,150	\$ (1,922,310)	(19.5%)	\$ 9,918,020	\$ (1,842,439)	(18.6%)	Total Contractuals and Bad Debt
622,407	519,107	103,299	19.9%	142,009	480,397	338%	Other Patient Revenue
3,368,026	3,063,781	304,245	9.9%	2,681,814	686,212	25.6%	Net Patient Revenue
23.22%	24.74%			21.53%		Collection %	
17,821	-	17,821	0.0%	40,933	(23,112)	(56.5%)	Grant Funds
-	-	-	0.0%	498,853	(498,853)	(100.0%)	Other Financial Assistance
15,142	18,228	(3,086)	(16.9%)	14,514	628	4.3%	Other Revenues
32,963	18,228	14,735	80.8%	554,300	(521,337)	(94.1%)	Total Other Revenues
3,400,989	3,082,009	318,980	10.3%	3,236,114	164,875	5.1%	Total Revenues
Direct Operational Expenses:							
1,647,943	1,932,616	284,674	14.7%	1,533,257	(114,685)	(7.5%)	Salaries and Wages
432,038	494,607	62,569	12.7%	451,141	19,103	4.2%	Benefits
493,722	315,387	(178,335)	(56.5%)	236,978	(256,744)	(108.3%)	Purchased Services
112,163	131,542	19,379	14.7%	115,484	3,320	2.9%	Medical Supplies
(44,872)	109,035	153,907	141.2%	127,356	172,228	135.2%	Other Supplies
545,702	725,473	179,771	24.8%	823,931	278,229	33.8%	Contracted Physician Expense
87,041	90,267	3,226	3.6%	144,236	57,195	39.7%	Drugs
249,168	129,638	(119,530)	(92.2%)	67,816	(181,352)	(267.4%)	Repairs & Maintenance
43,667	51,339	7,672	14.9%	58,805	15,138	25.7%	Lease & Rental
86,843	71,041	(15,802)	(22.2%)	48,908	(37,935)	(77.6%)	Utilities
35,115	68,786	33,671	48.9%	71,181	36,066	50.7%	Other Expense
16,754	16,802	48	0.3%	16,573	(181)	(1.1%)	Insurance



Lakeside Medical Center Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Current Month			Fiscal Year To Date		
	Actual	Budget	Variance	%	Prior Year	Variance
275,662	287,500	11,838	4.1%	259,804	(15,859)	(6.1%)
11,900	8,558	(3,342)	(39.1%)	3,141	(8,760)	(278.9%)
93,869	126,723	32,854	25.9%	-	(93,869)	0.0%
3,838	7,356	3,518	47.8%	3,639	(199)	(5.5%)
64,955	64,282	(673)	(1.0%)	82,122	17,168	20.9%
67,781	66,412	(1,369)	(2.1%)	53,200	(14,582)	(27.4%)
24,170	36,839	12,669	34.4%	22,898	(1,272)	(5.6%)
5,416	6,783	1,367	20.2%	12,371	6,955	56.2%
11,403	13,607	2,203	16.2%	13,263	1,859	14.0%
12,732	13,219	488	3.7%	10,953	(1,778)	(16.2%)
110,645	117,480	6,835	5.8%	159,840	49,194	30.8%
14,821	20,626	5,805	28.1%	12,803	(2,018)	(15.8%)
58,594	77,286	18,692	24.2%	112,810	54,216	48.1%
44,785	53,945	9,161	17.0%	37,119	(7,665)	(20.7%)
321,987	260,938	(61,049)	(23.4%)	135,518	(186,470)	(137.6%)
49,287	48,864	(422)	(0.9%)	49,078	(208)	(0.4%)
8,994	11,682	2,688	23.0%	8,697	(298)	(3.4%)
14,290	19,287	4,997	25.9%	17,883	3,593	20.1%
11,309	11,749	440	3.7%	8,673	(2,636)	(30.4%)
17,237	22,869	5,632	24.6%	15,408	(1,829)	(11.9%)
-	-	-	0.0%	7,112	7,112	100.0%
948,013	988,505	40,492	4.1%	766,526	(181,487)	(23.7%)
4,928,961	5,412,538	483,577	8.9%	4,721,996	(206,964)	(4.4%)
\$ (1,527,972)	\$ (2,330,529)	\$ 802,557	(34.4%)	\$ (1,485,882)	\$ (42,090)	2.8%
-	-	-	0.0%	-	-	0.0%
\$ -	\$ 2,043,032	\$ (2,043,032)	(100.0%)	\$ -	\$ -	0.0%
Total Overhead Allocations						
948,013	988,505	40,492	4.1%	766,526	(181,487)	(23.7%)
4,928,961	5,412,538	483,577	8.9%	4,721,996	(206,964)	(4.4%)
\$ (1,527,972)	\$ (2,330,529)	\$ 802,557	(34.4%)	\$ (1,485,882)	\$ (42,090)	2.8%
-	-	-	0.0%	-	-	0.0%
\$ -	\$ 2,043,032	\$ (2,043,032)	(100.0%)	\$ -	\$ -	0.0%

Lakeside Medical Center Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
<b>Gross Patient Revenue</b>	10,598,653	11,015,392	11,777,936	14,506,079	-	-	-	-	-	-	-	-	47,898,060
Contractual Allowances	8,676,994	7,485,802	8,748,829	10,454,584	-	-	-	-	-	-	-	-	35,366,209
Charity Care	283,939	391,007	475,174	580,125	-	-	-	-	-	-	-	-	1,730,245
Bad Debt	708,297	1,321,490	850,918	725,751	-	-	-	-	-	-	-	-	3,606,456
Total Contractuals and Bad Debt	\$ 9,669,231	\$ 9,198,299	\$ 10,074,921	\$ 11,760,460	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,702,910
Other Patient Revenue	105,967	146,405	1,614,849	622,407	-	-	-	-	-	-	-	-	2,489,626
<b>Net Patient Revenue</b>	<b>1,035,389</b>	<b>1,963,497</b>	<b>3,317,863</b>	<b>3,368,026</b>	-	-	-	-	-	-	-	-	<b>9,684,776</b>
Collection %	9.77%	17.83%	28.17%	23.22%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.22%
Grant Funds	17,425	17,821	18,217	17,821	-	-	-	-	-	-	-	-	71,284
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	14,663	15,399	16,550	15,142	-	-	-	-	-	-	-	-	61,754
Total Other Revenues	32,088	33,220	34,767	32,963	-	-	-	-	-	-	-	-	133,037
<b>Total Revenues</b>	<b>1,067,477</b>	<b>1,996,717</b>	<b>3,352,630</b>	<b>3,400,989</b>	-	-	-	-	-	-	-	-	<b>9,817,814</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,637,976	1,501,699	1,491,267	1,647,943	-	-	-	-	-	-	-	-	6,278,884
Benefits	450,162	403,145	420,978	432,038	-	-	-	-	-	-	-	-	1,706,322
Purchased Services	399,201	242,387	504,880	493,722	-	-	-	-	-	-	-	-	1,640,189
Medical Supplies	154,266	111,661	112,787	112,163	-	-	-	-	-	-	-	-	390,878
Other Supplies	90,760	56,629	326,690	(44,872)	-	-	-	-	-	-	-	-	429,208
Contracted Physician Expense	274,582	957,156	841,779	545,702	-	-	-	-	-	-	-	-	2,619,220
Drugs	151,151	66,107	(166,922)	87,041	-	-	-	-	-	-	-	-	137,377
Repairs & Maintenance	175,093	122,070	233,692	249,168	-	-	-	-	-	-	-	-	780,023
Lease & Rental	57,925	24,258	53,772	43,667	-	-	-	-	-	-	-	-	179,622
Utilities	49,432	71,591	49,813	86,843	-	-	-	-	-	-	-	-	257,680
Other Expense	20,974	56,620	23,937	35,115	-	-	-	-	-	-	-	-	136,646
Insurance	16,838	16,838	16,501	16,754	-	-	-	-	-	-	-	-	66,931
Total Operational Expenses	3,478,360	3,530,160	3,909,175	3,705,285	-	-	-	-	-	-	-	-	14,622,979
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(2,410,882)</b>	<b>(1,533,442)</b>	<b>(556,545)</b>	<b>(304,296)</b>	-	-	-	-	-	-	-	-	<b>(4,805,166)</b>
Depreciation	275,662	275,662	275,662	275,662	-	-	-	-	-	-	-	-	1,102,650
<i>Overhead Allocations:</i>													
Risk Mgt	8,720	15,126	14,638	11,900	-	-	-	-	-	-	-	-	50,384
Rev Cycle	83,610	78,994	119,138	93,869	-	-	-	-	-	-	-	-	375,610
Internal Audit	431	1,981	2,322	3,838	-	-	-	-	-	-	-	-	8,573
Administration	60,624	57,596	69,713	64,955	-	-	-	-	-	-	-	-	252,888
Human Resources	52,621	77,131	23,491	67,781	-	-	-	-	-	-	-	-	221,025
Legal	11,840	14,504	21,099	24,170	-	-	-	-	-	-	-	-	71,612
Records	4,613	5,522	4,229	5,416	-	-	-	-	-	-	-	-	19,781
Compliance	9,043	8,810	9,653	11,403	-	-	-	-	-	-	-	-	38,910
Comm Engage Plan	12,066	11,456	12,932	12,732	-	-	-	-	-	-	-	-	49,185
IT Operations	110,510	123,346	156,170	110,645	-	-	-	-	-	-	-	-	500,671
IT Security	12,729	20,223	26,390	14,821	-	-	-	-	-	-	-	-	74,164
IT Applications	88,025	48,972	84,989	58,594	-	-	-	-	-	-	-	-	280,581
Security Services	44,412	40,424	49,879	44,785	-	-	-	-	-	-	-	-	179,499
IT EPIC	244,600	214,319	301,354	321,987	-	-	-	-	-	-	-	-	1,082,260
Finance	51,630	44,878	53,112	49,287	-	-	-	-	-	-	-	-	198,907
Public Relations	11,675	7,653	7,678	8,994	-	-	-	-	-	-	-	-	36,000
Information Technology	12,200	13,452	12,878	14,290	-	-	-	-	-	-	-	-	52,820
Budget & Decision Support	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Quality	11,059	12,966	10,820	11,309	-	-	-	-	-	-	-	-	46,154
Project MGMT Office	18,903	17,886	17,382	17,237	-	-	-	-	-	-	-	-	71,406
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	849,311	815,237	997,867	948,013	-	-	-	-	-	-	-	-	3,610,429
<b>Total Expenses</b>	<b>4,603,333</b>	<b>4,621,059</b>	<b>5,182,705</b>	<b>4,928,961</b>	-	-	-	-	-	-	-	-	<b>19,336,058</b>
<b>Net Margin</b>	<b>\$ (3,535,856)</b>	<b>\$ (2,624,342)</b>	<b>\$ (1,830,074)</b>	<b>\$ (1,527,972)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (9,518,244)</b>
<b>Capital Contributions</b>	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>General Fund Support/ Transfer In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Lakeside Medical Center  
Statistical Information

Admissions	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total
Newborn	13	12	13	8	-	-	-	-	-	-	-	-	46	23	101.4%	29
Pediatrics	7	4	7	2	2	-	-	-	-	-	-	-	20	13	55.7%	14
Adult	82	68	90	96	-	-	-	-	-	-	-	-	336	356	(5.6%)	350
Total	102	84	110	106	-	-	-	-	-	-	-	-	402	391	2.7%	393
Adjusted Admissions	271	255	368	207	-	-	-	-	-	-	-	-	1,101	955	15.4%	966
Patient Days																
Med Surg 2nd and 3rd Floor (14 beds)	4	12	18	15	-	-	-	-	-	-	-	-	49	194	(74.7%)	192
Pediatrics (12 beds)	7	4	7	2	-	-	-	-	-	-	-	-	20	96	(79.2%)	96
Telemetry (22 beds)	268	195	223	356	-	-	-	-	-	-	-	-	1,042	1,261	(17.4%)	1,260
ICU (6 beds)	19	8	18	22	-	-	-	-	-	-	-	-	67	585	(88.5%)	585
Obstetrics (16 beds)	14	14	14	9	-	-	-	-	-	-	-	-	51	85	(40.0%)	85
Total (70 beds)	312	233	280	404	-	-	-	-	-	-	-	-	1,229	2,221	(44.7%)	2,218
Adjusted Acute Patient Days	829	708	937	788	-	-	-	-	-	-	-	-	3,263	5,406	(39.6%)	5,384
Other Key Inpatient Statistics																
Occupancy Percentage	14%	11%	13%	19%	0%	0%	0%	0%	0%	0%	-	-	5%	26%	(81.4%)	26%
Average Daily Census (excl. newborns)	10.1	7.8	9.0	13.0	-	-	-	-	-	-	-	-	10.0	18.0	(44.7%)	18.0
Average Daily Census (incl. newborns)	10.5	8.2	9.5	13.6	-	-	-	-	-	-	-	-	10.4	18.6	(44.1%)	18.6
Average Length of Stay (excl newborns)	3.51	3.24	2.89	4.12	-	-	-	-	-	-	-	-	3.44	6.01	(42.8%)	6.07
Average Length of Stay (incl newborns)	3.19	2.92	2.66	3.98	-	-	-	-	-	-	-	-	3.19	5.85	(45.5%)	5.84
Case Mix Index- Medicare	1.5652	1.2966	1.8222	1.7282	-	-	-	-	-	-	-	-	1.6031	1.8521	(14.5%)	1.8521
Case Mix Index- Medicaid	0.3060	0.3660	0.3660	0.5678	-	-	-	-	-	-	-	-	0.4015	1.7418	(82.3%)	1.7418
Case Mix Index- All Payers	1.2321	1.0810	1.0793	1.3600	-	-	-	-	-	-	-	-	1.1881	1.6373	(25.0%)	1.6373
Emergency Room and Outpatients																
ER Admissions	51	36	45	65	-	-	-	-	-	-	-	-	197	189	4.2%	133
ER Visits	1,409	1,449	1,790	1,476	-	-	-	-	-	-	-	-	6,124	5,430	12.8%	5,467
Outpatient Visits	430	324	391	325	-	-	-	-	-	-	-	-	1,470	975	50.8%	975
ER and Outpatient Visits	1,839	1,773	2,181	1,801	-	-	-	-	-	-	-	-	7,594	6,405	18.6%	6,442
Observation Patient Stays	127	150	147	103	-	-	-	-	-	-	-	-	527	772	(31.7%)	772
Surgery and Other Procedures																
Inpatient Surgeries	20	26	27	17	-	-	-	-	-	-	-	-	90	113	(20.4%)	113
Outpatient Surgeries	4	4	6	10	-	-	-	-	-	-	-	-	24	28	(14.3%)	28
Endoscopies	6	5	12	16	-	-	-	-	-	-	-	-	39	53	(26.4%)	53
Radiology Procedures	1,000	959	1,110	1,039	-	-	-	-	-	-	-	-	4,108	8,152	(49.6%)	8,875
Lab Charges	27,346	10,561	12,335	12,326	-	-	-	-	-	-	-	-	62,588	63,086	(0.8%)	63,086
Staffing																
Paid FTE	261.11	244.22	238.13	231.93	-	-	-	-	-	-	-	-	243.85	291.45	(16.3%)	274.31
Paid FTE per Adjusted Occupied Bed	9.76	10.35	7.88	9.12	-	-	-	-	-	-	-	-	9.20	6.64	38.6%	6.27
Operational Performance																
Gross Revenue Per Adj Pat Day	12,780	15,557	12,567	18,403	-	-	-	-	-	-	-	-	14,827	8,166	81.6%	8,265
Net Revenue Per Adj Pat Day	1,249	2,773	3,540	4,273	-	-	-	-	-	-	-	-	2,959	2,069	43.0%	3,008
Salaries & Benefits as % of Net Pat Revenue	202%	97%	58%	62%	-	-	-	-	-	-	-	-	82%	89%	(7.2%)	73%
Labor Cost per Adj Pat Day	2,518	2,690	2,040	2,639	-	-	-	-	-	-	-	-	2,472	1,843	34.1%	1,603
Total Expense Per Adj Pat Day	4,194	4,986	4,171	4,701	-	-	-	-	-	-	-	-	4,513	3,128	44.3%	2,778



# **SUPPLEMENTAL INFORMATION**

## **PRIMARY CARE CLINICS**

Primary Care Clinics Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	
2,081,642	1,827,041	254,601	13.9%	1,321,289	760,353	57.5%	
Gross Patient Revenue				Gross Patient Revenue			
628,878	436,606	(192,272)	(44.0%)	303,580	(325,297)	(107.2%)	
865,037	621,445	(243,592)	(39.2%)	434,796	(430,240)	(99.0%)	
219,498	299,301	79,803	26.7%	338,348	118,850	35.1%	
1,713,412	1,357,352	(356,060)	(26.2%)	1,076,724	(636,688)	(59.1%)	
Total Contractuals and Bad Debts				Total Contractuals and Bad Debts			
299,550	441,898	(142,348)	(32.2%)	704,172	(404,622)	(57.5%)	
667,780	911,587	(243,807)	(26.7%)	948,737	(280,957)	(29.6%)	
32.08%	49.89%			71.80%			
Net Patient Revenue				Net Patient Revenue			
1,329,092	1,310,452	18,640	1.4%	2,271,653	(942,562)	(41.5%)	
-	-	-	0.0%	-	-	0.0%	
1,815	9,718	(7,903)	(81.3%)	809	1,006	124.5%	
Grant Funds				Grant Funds			
1,330,907	1,320,170	10,737	0.8%	2,272,462	(941,555)	(41.4%)	
Total Other Revenues				Total Other Revenues			
1,998,686	2,231,757	(233,071)	(10.4%)	3,221,199	(1,222,513)	(38.0%)	
Total Revenues				Total Revenues			
Direct Operational Expenses:				Direct Operational Expenses:			
1,476,762	1,603,693	126,931	7.9%	1,482,538	5,776	0.4%	
436,127	464,253	28,126	6.1%	407,085	(29,042)	(7.1%)	
37,055	139,138	102,083	73.4%	71,484	34,429	48.2%	
72,989	74,641	1,652	2.2%	84,529	11,540	13.7%	
23,292	31,083	7,791	25.1%	12,332	(10,960)	(88.9%)	
41,584	62,098	20,514	33.0%	45,535	3,950	8.7%	
41,925	84,623	42,698	50.5%	55,947	14,021	25.1%	
36,605	52,542	15,937	30.3%	7,491	(29,114)	(388.6%)	
108,509	201,571	93,062	46.2%	102,475	(6,034)	(5.9%)	
7,354	8,554	1,200	14.0%	6,515	(839)	(12.9%)	
14,842	63,106	48,264	76.5%	30,184	15,342	50.8%	
4,026	4,028	2	0.0%	4,649	623	13.4%	
Total Operational Expenses				Total Operational Expenses			
2,301,071	2,789,330	488,259	17.5%	2,310,763	9,692	0.4%	
Net Performance before Depreciation & Overhead Allocations				Net Performance before Depreciation & Overhead Allocations			
(302,385)	(557,573)	255,189	(45.8%)	910,436	(1,212,820)	(133.2%)	
Total				Total			
8,285,079	7,126,525	1,158,554	16.3%	6,384,041	1,901,038	29.8%	
2,312,735	1,701,057	(611,678)	(36.0%)	1,738,138	(574,597)	(33.1%)	
3,409,227	2,428,376	(980,851)	(40.4%)	2,343,983	(1,065,244)	(45.4%)	
1,201,246	1,164,478	(36,768)	(3.2%)	1,065,520	(135,725)	(12.7%)	
6,923,208	5,293,911	(1,629,297)	(30.8%)	5,147,642	(1,775,566)	(34.5%)	
1,633,614	1,723,199	(89,585)	(5.2%)	1,756,126	(122,512)	-7%	
2,995,485	3,555,813	(560,328)	(15.8%)	2,992,525	2,960	0.1%	
36.16%	49.90%			46.88%			
4,565,104	5,241,808	(676,705)	(12.9%)	2,506,033	2,059,071	82.2%	
-	-	-	0.0%	588,890	(588,890)	(100.0%)	
17,358	37,914	(20,556)	(54.2%)	15,531	1,827	11.8%	
4,582,461	5,279,722	(697,261)	(13.2%)	3,110,453	1,472,008	47.3%	
7,577,946	8,835,535	(1,257,589)	(14.2%)	6,102,978	1,474,968	24.2%	
5,928,917	6,590,418	661,501	10.0%	5,583,259	(345,659)	(6.2%)	
1,629,282	1,879,162	249,880	13.3%	1,564,732	(64,550)	(4.1%)	
208,612	495,202	286,590	57.9%	199,724	(8,888)	(4.5%)	
241,829	291,049	49,220	16.9%	174,770	(67,059)	(38.4%)	
52,939	169,646	116,707	68.8%	28,194	(24,745)	(87.8%)	
166,094	241,014	74,920	31.1%	249,733	83,639	33.5%	
176,957	328,440	151,483	46.1%	271,772	94,815	34.9%	
205,613	210,168	4,555	2.2%	21,981	(183,632)	(835.4%)	
420,108	702,382	282,274	40.2%	409,831	(10,277)	(2.5%)	
29,141	34,297	5,156	15.0%	29,297	155	0.5%	
127,946	231,424	103,478	44.7%	100,173	(27,773)	(27.7%)	
16,104	16,112	8	0.0%	14,973	(1,132)	(7.6%)	
9,203,544	11,189,314	1,985,770	17.7%	8,648,438	(555,106)	(6.4%)	
(1,625,598)	(2,353,779)	728,181	(30.9%)	(2,545,460)	919,863	(36.1%)	

Primary Care Clinics Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	
31,642	40,833	9,191	22.5%	31,896	254	0.8%	Depreciation
Overhead Allocations:							
7,813	5,619	(2,194)	(39.1%)	1,899	(5,915)	(311.5%)	Risk Mgt
156,448	211,204	54,757	25.9%	191,807	35,360	18.4%	Rev Cycle
2,520	4,830	2,310	47.8%	2,200	(320)	(14.6%)	Internal Audit
37,890	29,602	(8,288)	(28.0%)	18,248	(19,642)	(107.6%)	Home Office Facilities
42,646	42,204	(442)	(1.0%)	49,639	6,993	14.1%	Administration
61,095	59,861	(1,234)	(2.1%)	48,416	(12,679)	(26.2%)	Human Resources
15,869	24,187	8,318	34.4%	13,841	(2,028)	(14.7%)	Legal
3,556	4,453	898	20.2%	7,478	3,922	52.5%	Records
7,487	8,934	1,447	16.2%	8,017	530	6.6%	Compliance
8,359	8,679	320	3.7%	6,621	(1,738)	(26.3%)	Comm Engage Plan
72,644	77,132	4,487	5.8%	96,616	23,972	24.8%	IT Operations
9,731	13,542	3,811	28.1%	7,739	(1,992)	(25.7%)	IT Security
38,470	50,742	12,272	24.2%	44,176	5,705	12.9%	IT Applications
53,742	64,734	10,993	17.0%	46,399	(7,343)	(15.8%)	Security Services
211,401	171,319	(40,082)	(23.4%)	81,914	(129,487)	(158.1%)	IT EPIC
32,359	32,082	(277)	(0.9%)	29,666	(2,694)	(9.1%)	Finance
5,905	7,670	1,765	23.0%	5,257	(648)	(12.3%)	Public Relations
9,382	12,663	3,281	25.9%	10,810	1,427	13.2%	Information Technology
7,425	7,714	289	3.7%	5,242	(2,182)	(41.6%)	Corporate Quality
11,317	15,014	3,698	24.6%	9,313	(2,003)	(21.5%)	Project MGMT Office
-	-	-	0.0%	1,204	1,204	100.0%	Managed Care Contract
796,058	852,184	56,126	6.6%	686,500	(109,558)	(16.0%)	Total Overhead Allocations
3,128,771	3,682,347	553,576	15.0%	3,029,159	(99,612)	(3.3%)	Total Expenses
\$ (1,130,085)	\$ (1,450,590)	\$ 320,506	(22.1%)	\$ 192,040	\$ (1,322,125)	(688.5%)	Net Margin
-	139,170	139,170	100.0%	(16,646)	(16,646)	100.0%	Capital
\$ -	\$ 1,548,930	\$ 1,548,930	100.0%	\$ -	\$ -	0.0%	General Fund Support/ Transfer In

Actual	Budget	Variance	%	Prior Year	Variance	%	
126,569	163,332	36,763	22.5%	126,891	323	0.3%	
33,080	22,475	(10,604)	(47.2%)	7,573	(25,506)	(336.8%)	
626,016	844,818	218,801	25.9%	777,926	151,910	19.5%	
5,628	19,319	13,691	70.9%	7,105	1,477	20.8%	
123,381	118,407	(4,973)	(4.2%)	73,601	(49,779)	(67.6%)	
166,034	168,817	2,784	1.6%	136,773	(29,261)	(21.4%)	
199,222	239,443	40,222	16.8%	205,796	6,575	3.2%	
47,017	96,747	49,730	51.4%	57,907	10,890	18.8%	
12,987	17,813	4,826	27.1%	30,192	17,205	57.0%	
25,546	35,735	10,188	28.5%	21,041	(4,505)	(21.4%)	
32,292	34,717	2,424	7.0%	26,433	(5,859)	(22.2%)	
328,716	308,526	(20,190)	(6.5%)	288,962	(39,754)	(13.8%)	
48,693	54,171	5,478	10.1%	30,411	(18,282)	(60.1%)	
184,215	202,969	18,753	9.2%	135,279	(48,937)	(36.2%)	
215,399	258,937	43,539	16.8%	176,788	(38,611)	(21.8%)	
710,558	685,276	(25,282)	(3.7%)	249,269	(461,289)	(185.1%)	
130,593	128,328	(2,265)	(1.8%)	116,410	(14,182)	(12.2%)	
23,636	30,680	7,045	23.0%	28,681	5,046	17.6%	
34,679	50,651	15,972	31.5%	38,737	4,058	10.5%	
30,302	30,855	552	1.8%	22,544	(7,758)	(34.4%)	
46,882	60,058	13,176	21.9%	34,843	(12,039)	(34.6%)	
-	-	-	0.0%	4,809	4,809	100.0%	
3,024,876	3,408,738	383,862	11.3%	2,471,082	(553,793)	(22.4%)	
12,354,988	14,761,384	2,406,396	16.3%	11,246,412	(1,108,576)	(9.9%)	
\$ (4,777,042)	\$ (5,925,849)	\$ 1,148,807	(19.4%)	\$ (5,143,434)	\$ 366,392	(7.1%)	
100,000	777,680	677,680	87.1%	-	(100,000)	0.0%	
\$ -	\$ 6,540,207	\$ 6,540,207	100.0%	\$ 5,270,026	\$ 5,270,026	100.0%	

Primary Care Clinics Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Gross Patient Revenue	2,112,033	1,969,914	2,121,489	2,081,642	-	-	-	-	-	-	-	-	8,285,079
Contractual Allowances	1,691,626	1,206,065	(1,213,834)	628,878	-	-	-	-	-	-	-	-	2,312,735
Charity Care	36,418	90,974	2,416,799	865,037	-	-	-	-	-	-	-	-	3,409,227
Bad Debt	(155,607)	409,555	727,800	219,498	-	-	-	-	-	-	-	-	1,201,246
Other Patient Revenue	444,688	444,688	444,688	299,550	-	-	-	-	-	-	-	-	1,633,614
Net Patient Revenue	994,285	708,007	635,413	667,780	-	-	-	-	-	-	-	-	2,995,485
Collections %	46.60%	35.94%	29.95%	32.08%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	36.16%
Grant Funds	1,044,836	1,160,187	1,030,989	1,329,092	-	-	-	-	-	-	-	-	4,565,104
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	1,087	1,941	12,516	1,815	-	-	-	-	-	-	-	-	17,358
Total Other Revenues	1,045,922	1,162,128	1,043,505	1,330,907	-	-	-	-	-	-	-	-	4,582,461
Total Revenues	2,030,207	1,870,135	1,678,918	1,998,686	-	-	-	-	-	-	-	-	7,577,946
Direct Operational Expenses:													
Salaries and Wages	1,630,191	1,229,547	1,592,418	1,476,762	-	-	-	-	-	-	-	-	5,928,917
Benefits	415,815	365,414	411,926	436,127	-	-	-	-	-	-	-	-	1,629,282
Purchased Services	48,976	47,674	74,906	37,055	-	-	-	-	-	-	-	-	208,612
Medical Supplies	32,524	50,842	85,475	72,989	-	-	-	-	-	-	-	-	241,829
Other Supplies	13,026	5,890	10,731	23,292	-	-	-	-	-	-	-	-	52,939
Medical Services	39,783	40,636	44,092	41,584	-	-	-	-	-	-	-	-	166,094
Drugs	50,990	45,545	38,498	41,925	-	-	-	-	-	-	-	-	176,957
Repairs & Maintenance	44,211	41,679	83,118	36,605	-	-	-	-	-	-	-	-	205,613
Lease & Rental	106,427	102,846	102,325	108,509	-	-	-	-	-	-	-	-	420,108
Utilities	7,937	6,879	6,972	7,354	-	-	-	-	-	-	-	-	29,141
Other Expense	39,553	45,691	27,860	14,842	-	-	-	-	-	-	-	-	127,946
Insurance	4,026	4,026	4,026	4,026	-	-	-	-	-	-	-	-	16,104
Total Operational Expenses	2,433,459	1,986,669	2,482,346	2,301,071	-	-	-	-	-	-	-	-	9,203,544
Net Performance before Depreciation & Overhead Allocations	(403,252)	(116,533)	(803,428)	(302,385)	-	-	-	-	-	-	-	-	(1,625,598)
Depreciation	31,642	31,642	31,642	31,642	-	-	-	-	-	-	-	-	126,569
Overhead Allocations:													
Risk Mgt	5,725	9,931	9,610	7,813	-	-	-	-	-	-	-	-	33,080
Rev Cycle	139,350	131,656	198,563	156,448	-	-	-	-	-	-	-	-	626,016
Internal Audit	283	1,301	1,525	2,520	-	-	-	-	-	-	-	-	5,628
Home Office Facilities	28,190	28,849	28,452	37,890	-	-	-	-	-	-	-	-	123,381
Administration	39,803	37,815	45,770	42,646	-	-	-	-	-	-	-	-	166,034
Human Resources	47,430	69,522	21,174	61,095	-	-	-	-	-	-	-	-	199,222
Legal	7,774	9,522	13,852	15,869	-	-	-	-	-	-	-	-	47,017
Records	3,029	3,626	2,777	3,556	-	-	-	-	-	-	-	-	12,987
Compliance	5,937	5,784	6,338	7,487	-	-	-	-	-	-	-	-	25,546
Comm Engage Plan	7,922	7,521	8,490	8,359	-	-	-	-	-	-	-	-	32,292
IT Operations	72,556	80,983	102,533	72,644	-	-	-	-	-	-	-	-	328,716
IT Security	8,357	13,278	17,327	9,731	-	-	-	-	-	-	-	-	48,693
IT Applications	57,793	32,152	55,800	38,470	-	-	-	-	-	-	-	-	184,215
Security Services	53,294	48,508	59,855	53,742	-	-	-	-	-	-	-	-	215,399
IT EPIC	160,592	140,711	197,854	211,401	-	-	-	-	-	-	-	-	710,558
Finance	33,898	29,465	34,870	32,359	-	-	-	-	-	-	-	-	130,593
Public Relations	7,665	5,024	5,041	5,905	-	-	-	-	-	-	-	-	23,636
Information Technology	8,010	8,832	8,455	9,382	-	-	-	-	-	-	-	-	34,679
Corporate Quality	7,261	8,513	7,104	7,425	-	-	-	-	-	-	-	-	30,302
Project MGMT Office	12,411	11,743	11,412	11,317	-	-	-	-	-	-	-	-	46,882
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	707,279	684,736	836,803	796,058	-	-	-	-	-	-	-	-	3,024,876
Total Expenses	3,172,379	2,703,047	3,350,791	3,128,771	-	-	-	-	-	-	-	-	12,354,988
Net Margin	\$ (1,142,173)	\$ (832,912)	\$ (1,671,873)	\$ (1,130,085)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (4,777,042)
Capital	100,000	-	-	-	-	-	-	-	-	-	-	-	100,000
General Fund Support/ Transfer In	-	-	-	-	-	-	-	-	-	-	-	-	-

Primary Care Clinics - Medical Statement of Revenues and Expenses by Location

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	St. Anns Clinic	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subzone Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Total
Gross Patient Revenue	-	842,690	1,283,717	366,549	452,243	342,582	1,002	940,777	291,964	247,151	260,363	1,653	-	4,824	5,035,515.39
Contractual Allowances	-	157,118	178,867	135,185	80,580	51,334	-	256,563	68,982	119,269	79,286	(8)	-	281	1,127,458
Charity Care	-	354,549	617,421	104,526	134,875	86,168	271	370,486	131,167	64,904	61,289	-	-	(107)	1,925,549
Bad Debt	-	75,070	191,916	81,817	94,262	168,393	81	106,032	49,037	27,364	180,832	42	-	-	974,866
Total Contractual Allowances and Bad Debt	-	586,737	988,204	321,527	309,718	305,894	352	733,081	249,207	211,538	321,407	34	-	174	4,027,872
Other Patient Revenue	-	241,078	296,119	110,217	99,331	19,345	1,479	172,460	74,892	88,097	38,449	9,441	5,216	5,216	1,161,340
Net Patient Revenue	-	497,030	591,632	155,239	241,857	56,034	2,128	380,156	117,649	123,710	(22,594)	11,060	5,216	9,866	2,168,983
Collection %	0.00%	58.98%	46.09%	42.35%	53.48%	16.36%	0.00%	40.41%	40.30%	50.05%	-8.68%	0.00%	0.00%	0.00%	43.07%
Grant Funds	850,855	503,315	573,676	230,012	228,759	83,942	4,019	539,606	164,215	172,271	400,791	64,708	27,454	51,707	3,895,332
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	3,117	2,837	3,252	832	4,107	-	-	81	1,334	1,597	-	-	-	-	17,158
Total Other Revenues	853,972	506,152	576,928	230,844	232,866	83,942	4,019	539,687	165,549	173,869	400,791	64,708	27,454	51,707	3,912,490
Total Revenues	853,972	1,003,183	1,168,560	386,082	474,723	139,976	6,147	919,843	283,198	297,579	378,198	75,769	32,670	61,574	6,081,473
Direct Operational Expenses:															
Salaries and Wages	1,160,348	547,113	712,224	280,539	281,712	132,678	22,030	703,873	226,435	235,422	490,893	93,547	37,573	80,888	5,005,273
Benefits	343,142	124,297	190,217	74,624	92,485	35,234	6,340	191,431	54,720	62,989	133,715	19,035	8,269	25,644	1,362,143
Purchased Services	8,366	18,980	11,379	6,281	11,379	3,524	-	15,746	6,769	9,173	6,979	549	549	549	199,837
Medical Supplies	3,597	47,333	20,114	16,691	12,014	10,113	1,507	24,301	8,087	10,902	12,692	5,237	886	475	173,949
Other Supplies	2,492	8,844	1,437	635	4,090	386	791	8,444	434	5,287	8,855	2,513	1,043	1,261	46,511
Medical Services	-	22,124	26,885	13,256	17,040	9,465	726	54,309	8,089	9,020	5,180	-	22	-	166,094
Drugs	-	85,270	52,847	19,835	13,625	232	191	1,692	1,283	1,826	1,921	55	78	176,957	176,957
Repairs & Maintenance	181,039	901	1,381	1,381	1,071	811	-	1,971	901	2,080	1,921	1,926	2,867	286	198,054
Lease & Rental	-	43,003	52,683	29,657	33,839	80	85	82,325	27,514	44,721	16,066	60	20	55	330,108
Utilities	-	1,430	6,960	402	6,960	803	-	4,735	2,583	2,516	1,823	-	-	-	22,683
Other Expense	82,595	2,930	6,942	2,742	1,592	2,040	100	8,344	3,128	998	4,638	2,687	1,547	2,899	123,181
Insurance	-	1,351	1,860	1,022	290	443	-	644	272	397	332	3,047	3,047	3,047	15,754
Total Operational Expenses	1,884,206	892,964	1,086,521	447,064	476,099	195,809	31,769	1,097,814	340,214	385,331	683,150	128,600	55,822	115,183	7,820,546
Net Performance before Depreciation & Overhead Allocations	(1,030,233)	110,219	82,039	(60,982)	(1,376)	(55,834)	(25,622)	(177,971)	(57,016)	(87,752)	(304,952)	(52,831)	(23,152)	(53,609)	(1,739,073)
Depreciation	1,634	4,008	4,576	68	23,811	109	-	1,479	914	1,598	614	25,000	4,628	27,842	96,282
Overhead Allocations:															
Risk Mgt	4,347	3,461	4,626	2,411	1,873	893	136	3,234	1,106	1,414	2,979	833	339	782	28,433
Rev Cycle	-	76,631	102,425	53,392	41,469	19,783	3,004	71,611	24,479	31,312	65,954	18,445	7,496	17,306	533,308
Internal Audit	740	589	787	410	319	152	23	550	188	241	507	142	58	133	4,838
Home Office Facilities	111,576	-	-	-	-	-	-	-	-	-	-	-	-	-	111,576
Administration	21,821	17,371	23,218	12,103	9,400	4,484	681	16,233	5,549	7,098	14,950	4,181	1,699	3,923	142,710
Human Resources	31,396	19,869	22,068	12,892	12,134	4,550	758	17,518	6,825	8,342	20,552	5,309	2,275	6,067	170,556
Legal	6,179	4,919	6,575	3,427	2,662	1,270	193	4,597	1,571	2,010	4,234	1,184	481	1,111	40,412
Records	1,707	1,359	1,816	947	735	351	53	1,270	434	555	1,169	327	133	307	11,163
Compliance	3,357	2,673	3,572	1,862	1,446	690	105	2,498	854	1,092	2,300	643	261	604	21,958
Comm Engage Plan	4,244	3,378	4,516	2,354	1,828	872	132	3,157	1,079	1,380	2,908	813	330	763	27,756
IT Operations	43,201	34,391	45,966	23,961	18,611	8,878	1,348	32,138	10,986	14,052	29,599	8,278	3,364	7,767	282,540
IT Security	6,399	5,094	6,809	3,549	2,757	1,315	200	4,761	1,627	2,082	4,384	1,226	498	1,150	41,852
IT Applications	24,210	19,273	25,760	13,428	10,430	4,976	756	18,010	6,156	7,875	16,587	4,639	1,885	4,353	158,338
Security Services	-	26,494	35,412	18,460	14,338	6,840	-	24,759	8,463	10,826	22,803	6,377	2,592	5,983	183,346
IT EPIC	93,385	74,339	99,362	51,795	40,229	19,192	2,915	69,470	23,747	30,376	63,981	17,893	7,272	16,789	610,743
Finance	17,163	13,663	18,262	9,519	7,394	3,527	536	12,768	4,364	5,583	11,759	3,289	1,336	3,086	112,248
Public Relations	3,106	2,473	3,305	1,723	1,338	638	97	2,311	790	1,010	2,128	595	242	558	20,316
Information Technology	4,558	3,628	4,849	2,528	1,963	937	142	3,391	1,159	1,483	3,123	813	355	873	29,808
Corporate Quality	3,982	3,170	4,237	2,209	1,716	818	124	2,963	1,013	1,295	2,729	763	310	716	26,045
Project MGMT Office	6,161	4,905	6,556	3,417	2,654	1,266	192	4,584	1,567	2,004	4,221	1,181	480	1,108	40,296
Total Overhead Allocations	387,535	317,679	420,122	220,387	173,296	81,433	11,396	295,821	101,957	130,030	276,867	76,990	31,406	73,323	2,598,241
Total Expenses	2,273,374	1,214,651	1,511,219	667,520	673,206	277,351	43,165	1,395,113	443,086	516,959	960,631	230,590	91,856	216,348	10,515,069
Net Margin	\$ (1,419,402)	\$ (211,468)	\$ (342,659)	\$ (281,437)	\$ (198,483)	\$ (137,375)	\$ (37,017)	\$ (475,270)	\$ (159,887)	\$ (219,380)	\$ (582,434)	\$ (154,821)	\$ (59,186)	\$ (154,775)	\$ (4,433,596)
Capital	-	-	-	-	-	-	-	-	-	-	100,000	-	-	-	100,000
General Fund Support/ Transfer In	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



Primary Care Clinics- Medical Statement of Revenue and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Actual	Budget	Current Month		Prior Year	Variance	%	Gross Patient Revenue	Fiscal Year To Date						
		Variance	%					Actual	Budget	Variance	%			
1,311,030	1,501,975	(190,945)	(12.7%)	1,105,247	205,783	18.6%		5,035,515	5,829,396	(793,881)	(13.6%)	5,263,151	(227,635)	(4.3%)
295,644	377,016	81,372	21.6%	230,881	(64,763)	(28.1%)	Contractual Allowances	1,127,458	1,463,270	335,812	22.9%	1,353,599	226,141	16.7%
509,705	470,754	(38,951)	(8.3%)	364,667	(145,038)	(39.8%)	Charity Care	1,925,763	1,827,067	(98,696)	(5.4%)	1,787,981	(137,781)	(7.7%)
220,382	273,296	52,914	19.4%	286,961	66,580	23.2%	Bad Debt	974,866	1,060,709	85,843	8.1%	980,128	5,262	0.5%
1,025,730	1,121,066	95,336	8.5%	882,509	(143,222)	(16.2%)	Total Contractuals and Bad Debts	4,028,086	4,351,046	322,960	7.4%	4,121,708	93,621	2.3%
256,823	367,534	(110,711)	(30.1%)	498,709	(241,885)	(48.5%)	Other Patient Revenue	1,161,340	1,426,462	(265,122)	(18.6%)	1,265,536	(104,196)	(8.2%)
542,123	748,443	(206,320)	(27.6%)	721,447	(179,324)	(24.9%)	Net Patient Revenue	2,168,769	2,904,812	(736,043)	(25.3%)	2,406,979	(238,210)	(9.9%)
41.35%	49.83%			65.27%			Collection %	43.07%	49.83%			45.73%		
1,148,679	1,103,321	45,358	4.1%	1,771,147	(622,468)	(35.1%)	Grant Funds	3,895,332	4,413,284	(517,952)	(11.7%)	1,978,236	1,917,097	96.9%
-	-	-	0.0%	-	-	0.0%	Other Financial Assistance	-	-	-	0.0%	377,627	(377,627)	(100.0%)
1,615	9,718	(8,103)	(83.4%)	809	806	99.7%	Other Revenue	17,158	37,914	(20,756)	(54.7%)	15,531	1,627	10.5%
1,150,294	1,113,039	37,255	3.3%	1,771,956	(621,662)	(35.1%)	Total Other Revenues	3,912,490	4,451,198	(538,708)	(12.1%)	2,371,393	1,541,097	65.0%
1,692,417	1,861,482	(169,065)	(9.1%)	2,493,403	(800,987)	(32.1%)	Total Revenues	6,081,259	7,356,010	(1,274,751)	(17.3%)	4,778,372	1,302,887	27.3%
Direct Operational Expenses:														
1,225,984	1,364,786	138,802	10.2%	1,245,520	19,536	1.6%	Salaries and Wages	5,005,273	5,642,377	637,104	11.3%	4,659,344	(345,929)	(7.4%)
357,877	396,082	38,205	9.6%	343,987	(13,891)	(4.0%)	Benefits	1,362,143	1,607,450	245,307	15.3%	1,312,499	(49,645)	(3.8%)
35,829	117,138	81,309	69.4%	69,667	33,838	48.6%	Purchased Services	199,837	461,233	261,396	56.7%	188,150	(11,687)	(6.2%)
61,292	62,216	924	1.5%	77,854	16,562	21.3%	Medical Supplies	173,949	241,467	67,518	28.0%	140,854	(33,095)	(23.5%)
22,975	26,781	3,806	14.2%	12,416	(10,558)	(85.0%)	Other Supplies	46,511	152,438	105,927	69.5%	27,756	(18,754)	(67.6%)
41,584	62,098	20,514	33.0%	45,535	3,950	8.7%	Medical Services	166,094	241,014	74,920	31.1%	249,733	83,639	33.5%
41,925	84,623	42,698	50.5%	55,947	14,021	25.1%	Drugs	176,957	328,440	151,483	46.1%	271,772	94,815	34.9%
36,428	50,392	13,964	27.7%	6,209	(30,218)	(486.7%)	Repairs & Maintenance	198,054	201,568	3,514	1.7%	19,293	(178,761)	(926.5%)
86,019	167,816	81,797	48.7%	86,387	368	0.4%	Lease & Rental	330,108	590,615	260,507	44.1%	320,221	(9,887)	(3.1%)
5,703	6,945	1,242	17.9%	6,262	560	8.9%	Utilities	22,683	27,880	5,197	18.6%	21,632	(1,051)	(4.9%)
15,222	59,171	43,949	74.3%	27,231	12,009	44.1%	Other Expense	123,181	215,684	92,503	42.9%	90,130	(33,052)	(36.7%)
3,938	3,940	2	0.0%	4,609	670	14.5%	Insurance	15,754	15,760	6	0.0%	14,810	(944)	(6.4%)

Primary Care Clinics- Medical Statement of Revenue and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Actual	Budget	Current Month		Prior Year	Fiscal Year To Date		Variance	Prior Year	Variance	%
		Variance	%		Variance	%				
24,070	31,250	7,180	23.0%	24,438	28,718	23.0%	97,754	1,472	1.5%	
Overhead Allocations:										
6,716	4,830	(1,886)	(39.1%)	1,629	(9,115)	(47.2%)	6,496	(21,936)	(337.7%)	
133,279	179,927	46,648	25.9%	161,938	186,399	25.9%	656,785	123,477	18.8%	
2,166	4,151	1,985	47.8%	1,887	(4,838)	(70.9%)	6,095	1,257	20.6%	
34,265	26,770	(7,495)	(28.0%)	16,431	(4,498)	(4.2%)	66,273	(45,303)	(68.4%)	
36,655	36,276	(380)	(1.0%)	42,581	5,926	13.9%	117,326	(23,384)	(21.6%)	
52,304	51,247	(1,057)	(2.1%)	41,875	(10,430)	(24.9%)	177,990	7,435	4.2%	
13,640	20,789	7,150	34.4%	11,873	(1,767)	(14.9%)	49,674	9,261	18.6%	
3,056	3,828	772	20.2%	6,414	3,358	52.4%	25,899	14,736	56.9%	
6,435	7,679	1,243	16.2%	6,877	442	6.4%	18,049	(3,908)	(21.7%)	
7,185	7,460	275	3.7%	5,679	(1,505)	(26.5%)	22,675	(5,082)	(22.4%)	
62,440	66,297	3,857	5.8%	82,878	20,439	24.7%	247,876	(34,664)	(14.0%)	
8,364	11,639	3,276	28.1%	6,638	(1,725)	(26.0%)	4,705	(15,766)	(60.4%)	
33,066	43,614	10,548	24.2%	37,894	4,828	12.7%	116,044	(42,294)	(36.4%)	
45,745	55,101	9,357	17.0%	39,458	(6,287)	(15.9%)	37,060	(33,006)	(22.0%)	
181,705	147,253	(34,452)	(23.4%)	70,267	(111,437)	(158.6%)	213,827	(396,916)	(185.6%)	
27,814	27,575	(238)	(0.9%)	25,448	(2,366)	(9.3%)	110,301	(1,947)	(1.8%)	
5,076	6,593	1,517	23.0%	4,509	(566)	(12.6%)	6,055	24,603	17.4%	
8,064	10,884	2,820	25.9%	9,273	1,208	13.0%	33,229	3,421	10.3%	
6,382	6,630	248	3.7%	4,497	(1,885)	(41.9%)	19,339	(6,707)	(34.7%)	
9,727	12,905	3,178	24.6%	7,989	(1,738)	(21.8%)	29,889	(10,407)	(34.8%)	
-	-	-	0.0%	1,016	1,016	100.0%	4,060	4,060	100.0%	
684,081	731,447	47,366	6.5%	587,052	(97,029)	(16.5%)	2,112,413	(485,828)	(23.0%)	
2,642,928	3,164,685	521,758	16.5%	2,593,114	(49,814)	(1.9%)	9,526,362	(988,707)	(10.4%)	
\$ (950,511) \$	(1,303,203) \$	352,692	(27.1%) \$	(99,711) \$	(850,800)	853.3%	(4,747,990) \$	314,180	(6.6%)	
-	118,170	118,170	100.0%	-	-	0.0%	-	(100,000)	0.0%	
\$ -	1,390,127 \$	1,390,127	100.0%	\$ -	\$ -	0.0%	4,576,903 \$	4,576,903	100.0%	

Primary Care Clinics- Dental Statement of Revenues and Expenses by Location

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
Gross Patient Revenue	-	1,155,949	1,091,562	558,433	443,620	3,249,563
Contractual Allowances	-	447,078	228,195	233,679	276,325	1,185,277
Charity Care	-	429,549	706,163	197,174	150,578	1,483,465
Bad Debt	-	79,999	59,092	59,999	32,986	226,380
Total Contractual Allowances and Bad Debt	-	956,627	993,450	485,156	459,889	2,895,121
Other Patient Revenue	-	179,382	126,893	87,443	78,556	472,274
Net Patient Revenue	-	378,705	225,005	160,720	62,287	826,716
Collection %	-	32.76%	20.61%	28.78%	14.04%	25.44%
Grant Funds	93,006	256,689	169,451	65,152	85,473	669,771
Other Financial Assistance	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-
Total Other Revenues	93,006	256,689	169,451	65,152	85,473	669,771
Total Revenues	93,006	635,394	394,456	225,872	147,760	1,496,487
Direct Operational Expenses:						
Salaries and Wages	133,543	352,766	229,148	86,676	121,511	923,644
Benefits	40,730	94,930	57,422	36,815	37,242	267,139
Purchased Services	-	2,049	1,408	1,211	4,107	8,775
Medical Supplies	-	28,396	17,711	13,231	8,542	67,880
Other Supplies	283	3,307	1,426	1,255	157	6,428
Repairs & Maintenance	-	2,523	2,213	2,414	409	7,559
Lease & Rental	-	36,767	21,823	20,340	11,070	90,000
Utilities	-	1,430	1,430	402	3,196	6,458
Other Expense	849	1,080	1,167	1,363	306	4,765
Insurance	-	-	-	-	351	351
Total Operational Expenses	175,404	523,247	333,750	163,706	186,891	1,382,998
Net Performance before Depreciation & Overhead Allocations	(82,398)	112,146	60,706	62,166	(39,131)	113,489
Depreciation	-	10,104	3,807	3,404	12,972	30,287
Overhead Allocations:						
Risk Mgt	460	1,508	1,037	1,052	590	4,647
Rev Cycle	-	33,382	22,972	23,294	13,060	92,708
Internal Audit	78	257	177	179	100	791
Home Office Facilities	11,804	-	-	-	-	11,804
Administration	2,309	7,567	5,207	5,280	2,960	23,324
Human Resources	2,275	10,162	7,129	6,825	2,275	28,666
Legal	654	2,143	1,475	1,495	838	6,605
Records	181	592	407	413	232	1,824
Compliance	355	1,164	801	812	455	3,589
Comm Engage Plan	449	1,472	1,013	1,027	576	4,536
IT Operations	4,570	14,981	10,309	10,454	5,861	46,176
IT Security	677	2,219	1,527	1,549	868	6,840
IT Applications	2,561	8,396	5,778	5,859	3,285	25,878
Security Services	-	11,541	7,942	8,054	4,515	32,053
IT EPIC	9,880	32,384	22,285	22,598	12,669	99,815
Finance	1,816	5,952	4,096	4,153	2,328	18,345
Public Relations	329	1,077	741	752	421	3,320
Information Technology	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-
Corporate Quality	421	1,381	950	964	618	4,872
Project MGMT Office	652	2,137	1,470	1,491	836	6,586
Total Overhead Allocations	39,953	139,895	96,405	97,354	53,028	426,634
Total Expenses	215,357	673,246	433,961	264,463	252,892	1,839,920
Net Margin	\$ (122,351)	\$ (37,853)	\$ (39,506)	\$ (38,591)	\$ (105,132)	\$ (343,432)
Capital	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ -	48	-	-	-	-

Primary Care Clinics- Dental Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month					Fiscal Year To Date								
Actual	Budget	Variance	%	Prior Year	Variance	%	Prior Year	Variance	%				
770,612	325,066	445,546	137.1%	216,042	554,570	256.7%	Gross Patient Revenue	1,297,129	1,952,434	150.5%	1,120,890	2,128,673	189.9%
333,234	59,590	(273,644)	(459.2%)	72,700	(260,534)	(358.4%)	Contractual Allowances	237,787	(947,490)	(398.5%)	384,540	(800,737)	(208.2%)
355,332	150,691	(204,641)	(135.8%)	70,130	(285,202)	(406.7%)	Charity Care	601,309	(882,156)	(146.7%)	556,002	(927,463)	(166.8%)
(884)	26,005	26,889	103.4%	51,386	52,270	101.7%	Bad Debt	103,769	(122,611)	(118.2%)	85,393	(140,987)	(165.1%)
687,682	236,286	(451,396)	(191.0%)	194,216	(493,466)	(254.1%)	Total Contractuals and Bad Debts	942,865	(1,952,256)	(207.1%)	1,025,934	(1,869,187)	(182.2%)
42,727	74,364	(31,637)	(42.5%)	205,463	(162,737)	(79.2%)	Other Patient Revenue	296,737	175,537	59.2%	490,589	(18,315)	(3.7%)
125,657	163,144	(37,487)	(23.0%)	227,290	(101,633)	(44.7%)	Net Patient Revenue	651,001	175,715	27.0%	585,546	241,170	41.2%
16.31%	50.19%		105.21%				Collection %	50.19%	52.24%				
180,413	207,131	(26,718)	(12.9%)	500,506	(320,093)	(64.0%)	Grant Funds	828,524	(158,753)	(19.2%)	527,797	141,974	26.9%
-	-	-	0.0%	-	-	0.0%	Other Financial Assistance	-	-	0.0%	211,263	(211,263)	(100.0%)
200	-	200	0.0%	-	200	0.0%	Other Revenue	200	200	0.0%	-	200	0.0%
180,613	207,131	(26,518)	(12.8%)	500,506	(319,893)	(63.9%)	Total Other Revenues	828,524	(158,553)	(19.1%)	739,060	(69,089)	(9.3%)
306,270	370,275	(64,005)	(17.3%)	727,796	(421,526)	(57.9%)	Total Revenues	1,479,525	17,162	1.2%	1,324,606	172,081	13.0%
Direct Operational Expenses:													
250,779	238,907	(11,872)	(5.0%)	237,018	(13,760)	(5.8%)	Salaries and Wages	948,041	24,397	2.6%	923,915	271	0.0%
78,250	68,171	(10,079)	(14.8%)	63,098	(15,151)	(24.0%)	Benefits	267,139	4,573	1.7%	252,233	(14,906)	(5.9%)
1,226	22,000	20,774	94.4%	1,817	591	32.5%	Purchased Services	33,969	25,194	74.2%	11,574	2,799	24.2%
11,698	12,425	727	5.9%	6,675	(5,023)	(75.3%)	Medical Supplies	49,582	(18,298)	(36.9%)	33,916	(33,964)	(100.1%)
317	4,302	3,985	92.6%	(85)	(402)	474.7%	Other Supplies	17,208	10,780	62.6%	437	(5,991)	(1,370.2%)
178	2,150	1,972	91.7%	1,282	1,104	86.1%	Repairs & Maintenance	8,600	1,041	12.1%	2,688	(4,871)	(181.2%)
22,490	33,755	11,265	33.4%	16,088	(6,402)	(39.8%)	Lease & Rental	90,000	111,767	19.5%	89,610	(390)	(0.4%)
1,651	1,609	(42)	(2.6%)	252	(1,399)	(554.6%)	Utilities	6,458	(41)	(0.6%)	7,665	1,207	15.7%
(381)	3,935	4,316	109.7%	2,953	3,333	112.9%	Other Expense	15,740	10,975	69.7%	10,044	5,279	52.6%
88	88	0	0.4%	41	(47)	(115.7%)	Insurance	352	1	0.4%	162	(188)	(115.7%)
366,295	387,342	21,047	5.4%	329,139	(37,155)	(11.3%)	Total Operational Expenses	1,382,998	80,390	5.5%	1,332,244	(50,755)	(3.8%)
Net Performance before Depreciation & Overhead Allocations													
(60,025)	(17,067)	(42,958)	251.7%	398,657	(458,682)	(115.1%)	Net Performance before Depreciation & Overhead Allocations	113,689	97,552	604.5%	(7,638)	121,327	(1,588.5%)

Primary Care Clinics- Dental Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	%
7,572	9,583	2,011	21.0%	7,458	(114)	(1.5%)	(1.5%) Depreciation
Overhead Allocations:							
1,098	789	(308)	(39.1%)	270	(828)	(306.6%)	Risk Mgt
23,169	31,278	8,109	25.9%	29,869	6,700	22.4%	Rev Cycle
354	678	324	47.8%	313	(41)	(13.2%)	Internal Audit
3,625	2,832	(793)	(28.0%)	1,817	(1,808)	(99.5%)	Home Office Facilities
5,991	5,929	(62)	(1.0%)	7,058	1,067	15.1%	Administration
8,791	8,613	(178)	(2.1%)	6,542	(2,249)	(34.4%)	Human Resources
2,229	3,398	1,168	34.4%	1,968	(261)	(13.3%)	Legal
499	626	126	20.2%	1,063	564	53.0%	Records
1,052	1,255	203	16.2%	1,140	88	7.7%	Compliance
1,174	1,219	45	3.7%	941	(233)	(24.7%)	Comm Engage Plan
10,205	10,835	630	5.8%	13,737	3,533	25.7%	IT Operations
1,367	1,902	535	28.1%	1,100	(267)	(24.2%)	IT Security
5,404	7,128	1,724	24.2%	6,281	877	14.0%	IT Applications
7,997	9,633	1,636	17.0%	6,942	(1,056)	(15.2%)	Security Services
29,696	24,066	(5,631)	(23.4%)	11,647	(18,049)	(155.0%)	IT EPIC
4,546	4,507	(39)	(0.9%)	4,218	(328)	(7.8%)	Finance
830	1,077	248	23.0%	747	(82)	(11.0%)	Public Relations
1,318	1,779	461	25.9%	1,537	219	14.3%	Information Technology
1,043	1,084	41	3.7%	745	(298)	(39.9%)	Corporate Quality
1,590	2,109	519	24.6%	1,324	(265)	(20.0%)	Project MGMT Office
-	-	-	0.0%	187	187	100.0%	Managed Care Contract
111,977	120,737	8,760	7.3%	99,448	(12,529)	(12.6%)	Total Overhead Allocations
485,843	517,662	31,818	6.1%	436,045	(49,798)	(11.4%)	Total Expenses
\$ (179,573) \$	(147,387) \$	(32,187)	21.8%	\$ 291,751 \$	(471,325)	(161.6%)	Net Margin
-	21,000	21,000	100.0%	(16,646)	(16,646)	100.0%	Capital
\$ -	\$ 158,803 \$	158,803	100.0%	\$ -	\$ -	0.0%	General Fund Support/ Transfer In



Clinic Visits - Adults and Pediatrics													
	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	
West Palm Beach	1,394	1,108	1,197	1,288									
Delray	477	563	541	473									
Lantana	1,821	1,554	1,450	1,408									
Belle Glade	691	610	688	648									
Lewis Center	488	507	432	245									
Lake Worth & Women's Health Care	1,334	1,119	1,180	1,054									
Jupiter Clinic	447	410	438	494									
West Boca & Women's Health Care	407	305	366	407									
St Ann Place	-	-	44	96									
Clb Mob 1 Warrior	658	1,415	941	169									
Clb Mob 2 Scout	416	365	756	575									
Clb Mob 3 Hero	178	331	2,467	1,955									
Mangonia Park	128	197	272	196									
Total Clinic Visits	8,439	8,484	10,772	9,008	-	-	-	-	-	-	-	-	
Dental Visits													
West Palm Beach	736	762	831	776									
Lantana	708	891	1,032	774									
Delray	439	391	373	415									
Belle Glade	338	357	340	331									
Lake Worth	-	-	-	-									
West Boca	-	-	-	-									
Total Dental Visits	2,221	2,401	2,576	2,296	-	-	-	-	-	-	-	-	
Total Medical and Dental Visits	10,660	10,885	13,348	11,304	-	-	-	-	-	-	-	-	
Mental Health Counselors (non-billable)													
West Palm Beach	103	106	103	117									
Delray	69	114	135	136									
Lantana	-	-	-	-									
Belle Glade	71	81	86	81									
Mangonia Park	511	320	326	403									
Lewis Center	866	787	845	907									
Lake Worth	179	162	120	184									
Jupiter	-	-	-	-									
West Boca	-	-	-	-									
Mobile Van	-	-	-	-									
Total Mental Health Screenings	1,799	1,570	1,615	1,828	-	-	-	-	-	-	-	-	
GRAND TOTAL	12,459	12,455	14,963	13,132	-	-	-	-	-	-	-	-	



# **SUPPLEMENTAL INFORMATION**

## **MEDICAID MATCH FUND**

Medicaid Match Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Budget	Variance	%
491,667	491,667	(0)	(0.0%)	491,667	1,966,668	(1)	(0.0%)
-	2	(2)	(100.0%)	8	8	(6)	(79.6%)
491,667	491,669	(2)	(0.0%)	491,674	1,966,676	(8)	(0.0%)
Direct Operational Expenses:							
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	-	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	0.0%
-	-	-	0.0%	-	-	-	



Medicaid Match Statement of Revenues and Expenditures by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Patient Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PBC Interfocal	491,667	491,667	491,667	491,667	491,667								1,966,667
Other revenue	1	1											2
<b>Total Revenue</b>	<b>491,667</b>	<b>491,668</b>	<b>491,667</b>	<b>491,667</b>									<b>1,966,668</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted Physician Expense	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Drugs	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-
Lease & Rental	-	-	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Expense	1,407,924	1,407,924	1,407,924	1,407,924									5,631,697
Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Operational Expenses</b>	<b>1,407,924</b>	<b>1,407,924</b>	<b>1,407,924</b>	<b>1,407,924</b>									<b>5,631,697</b>
<b>Net Performance before Overhead Allocations</b>	<b>(916,257)</b>	<b>(916,257)</b>	<b>(916,258)</b>	<b>(916,258)</b>									<b>(3,665,028)</b>
<i>Overhead Allocations:</i>													
Risk Mgt	-	-	-	-	-	-	-	-	-	-	-	-	-
Rev Cycle	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Audit**	-	-	-	-	-	-	-	-	-	-	-	-	-
Legislative Affairs	-	-	-	-	-	-	-	-	-	-	-	-	-
Administration**	-	-	-	-	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-	-	-	-	-	-	-
Records	-	-	-	-	-	-	-	-	-	-	-	-	-
Compliance**	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-	-	-	-
Communications	-	-	-	-	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Overhead Allocations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenses</b>	<b>1,407,924</b>	<b>1,407,924</b>	<b>1,407,924</b>	<b>1,407,924</b>									<b>5,631,697</b>
<b>Net Margin</b>	<b>(916,257)</b>	<b>(916,257)</b>	<b>(916,258)</b>	<b>(916,258)</b>									<b>(3,665,028)</b>
<b>Total Transfers In</b>	<b>\$ 916,257</b>	<b>\$ 916,257</b>	<b>\$ 916,258</b>	<b>\$ 916,258</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,665,028</b>

**HEALTH CARE DISTRICT BOARD****March 24, 2022****1. Description: Appointment to the Finance and Audit Committee****2. Summary:**

This agenda item presents the Board with a recommendation to appointment Heather Frederick to the Finance and Audit Committee.

**3. Substantive Analysis:**

The Health Care District Bylaws specify that the District Board shall appoint standing committee members to a four (4) year term with standing committee membership limited to two (2) full terms. This agenda item includes the recommendation to appoint Heather Frederick to the Finance and Audit Committee.

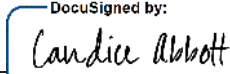
Heather Frederick is the Chief Financial Officer for the School District of Palm Beach County. Ms. Frederick brings 23 years of finance and audit experience to the Committee. Prior to joining the School District, Ms. Frederick served as a VP of Internal Audit at Harbor Federal, an Audit Manager at RSM, and a Manager at KPMG. The appointment of Ms. Frederick will enable the District to continue the important linkage with the School District on the Finance and Audit Committee.

If confirmed, Ms. Frederick's term will run through March 2026.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 F637D209DB52427...  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

N/A  
 \_\_\_\_\_  
 Committee Name

N/A  
 \_\_\_\_\_  
 Date

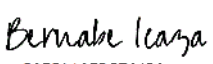
## HEALTH CARE DISTRICT BOARD

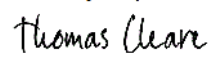
March 24, 2022

### 6. Recommendation:

Staff recommends the Board approve the appointment of Heather Frederick to the Finance and Audit Committee.

Approved for Legal sufficiency:

DocuSigned by:  
  
5C75A1C7D5E64B0...  
VP & General Counsel

DocuSigned by:  
  
DF3D11A7A3564EF...  
AVP, Communications, Community Engagement  
and Corporate Security

DocuSigned by:  
  
77A3B53589A1477...  
Chief Executive Officer

**HEALTH CARE DISTRICT BOARD****March 24, 2022****1. Description: Initial Credentialing and Privileging of Healey Center Practitioner****2. Summary:**

The below practitioner is recommended for approval by the Chief Medical Officer:

<b>Last Name</b>	<b>First Name</b>	<b>Credentials</b>	<b>Specialty</b>
Raso	Louis	MD	Pain Management

**3. Substantive Analysis:**

The practitioner has satisfactorily completed the Initial Credentialing and privileging process. The credentialing and privileging process ensures that all facility practitioners meet specific criteria and standards of professional qualifications. This criterion includes, but is not limited to:

- Current licensure
- Relevant education, training and experience
- Current clinical competence
- Health fitness, or ability to perform the requested privileges
- Malpractice history (NPDB query)

Primary source and secondary source verifications were performed for credentialing and privileging elements in accordance with state and federal requirements. A nationally accredited Credentials Verification Organization (CVO) was utilized to verify the elements requiring primary source verification.

The Healey Center utilized internal Credentialing staff and the Chief Medical Officer to support the credentialing and privileging process.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

HEALTH CARE DISTRICT BOARD  
March 24, 2022

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
*Candice Abbott*  
F637D209DB52427...  
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A  
Committee Name

N/A  
Date

6. Recommendation:

Staff recommends the Board approve the recredentialing and privileging of the Healey Center practitioner.

Approved for Legal sufficiency:

DocuSigned by:  
*Bernabe Icaza*  
5C75A1C7D5E64B0...  
VP & General Counsel

DocuSigned by:  
*Belma Andrie*  
1F272D34C8B04A5...  
Chief Medical Officer

DocuSigned by:  
*Darcy Davis*  
77A3B53589A1477...  
Chief Executive Officer

## HEALTH CARE DISTRICT BOARD

**March 24, 2022**

### 1. **Description: Amendment to 1515 N. Flagler Drive Lease Agreement**

### 2. **Summary:**

This agenda item presents an Amendment to the 1515 N. Flagler Drive Lease Agreement to lease space for training and communications.

### 3. **Substantive Analysis:**

The extension of this lease allows the District to maintain dedicated training space that is in close proximity to the home office, training and development staff and human resources. This training space has two training rooms and has capacity to train 20 students plus capacity for an additional 20 students and meeting space. Suite 810 training rooms are consistently used for Epic training, CPR training, security training and other training as needed.

In addition to training space, we will build out a Communications Studio used for professional photos, Podcast recording, filming, audio sound booth and editing media for sound and color. The studio will allow the communications team to film on short notice in an environment that is controlled for light and noise. It will also provide a secure space for storing this valuable equipment with less wear and tear.

#### Amendment Terms

- Suite 810 at 1515 N. Flagler Drive
- 2,238 square feet
- Extension of lease to be coterminous with 7<sup>th</sup> Floor and 1<sup>st</sup> Floor
- Lease expires July 10, 2025 with (2) three-year options to renew
- Base Rent: \$26.00 per RSF per year (\$4,849/month) until 07/10/22
- Base Rent: \$27.50 per RSF per year (\$5,128/month) starting 07/11/22
- \$10 per RSF Tenant Improvement Allowance (\$22,380)
- Estimated Operating Expenses: \$13.73 per RSF per year (\$2,560.65/month)

### 4. **Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	Up to \$92,256	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

## HEALTH CARE DISTRICT BOARD

March 24, 2022

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
F837D209DB52427...  
VP & Chief Financial Officer

### 5. Reviewed/Approved by Committee:


Finance & Audit Committee  
Committee Name

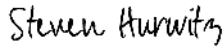
3/23/24  
Date

### 6. Recommendation:

Staff recommends the Board approve the Amendment to 1515 N. Flagler Drive Lease Agreement.

Approved for Legal sufficiency:

DocuSigned by:  
  
5C75A1C7D5E84B0...  
VP & General Counsel

DocuSigned by:  
  
C72F771FF5B94FE...  
Chief Administrative Officer

DocuSigned by:  
  
77A3B53589A1477...  
Chief Executive Officer

## HEALTH CARE DISTRICT BOARD

March 24, 2022

### 1. **Description: Modification to the District's Conflicts of Interest Policy**

### 2. **Summary:**

Board approval is sought to accept the revisions to the District's Conflicts of Interest Policy to bring current and address necessary revisions resulting from government and health care industry events, and pursuant to Internal Audit's recommendations and subsequent Compliance review.

### 3. **Substantive Analysis:**

- The District's Conflict of Interest ("COI") Policy requires disclosure and review of circumstances which may give rise to conflicts of interest. A COI review is completed annually to comply with the Policy and to protect the integrity of the District's decision-making and operations.
- Due to increased focus from government and health care industry events, and pursuant to Internal Audit's recommendations and subsequent Compliance review, the District identified and made necessary revisions to its COI documents and processes, including the COI: Policy, Procedure, Disclosure/Questionnaire, and internal processes / workflows.
- The District's VP/Chief Compliance Officer ("CCO") provided training to the District Board at the September 28, 2021 meeting on "Conflicts of Interest Board Education on Healthcare Industry Events." The education focused on high-profile cases, including Memorial Sloan Kettering and the University of Maryland Medical System, as well as a discussion on current District policies, recommendations, and next steps to amend District policies, procedures, disclosure questions, and processes.
- The annual Disclosures were sent to Board and Committee Members, using the same question set from prior year(s). All Board/Committee Members completed and submitted their Disclosures for this period (FY21/CY21). The submitted COI Questionnaires were reviewed by the District's CCO. A closure letter will be provided to the Committee/Board at the next regular meeting.
- The revised District Policy "Conflicts of Interest", HCDCOM110, is provided for your approval, pursuant to the Board's Resolution Regarding Policies and Procedures. A redline version of the changes are included for your review and approval, as per the District's Board Resolution on Policies. These changes have been approved by the appropriate Committees, as delegated, including but not limited to: District's Business Unit Operations Committee (Compliance) and the District's Administrative Policy Committee.
- The revised Policy and Disclosure, following the updated process and workflows, will be pushed first to **District Staff** for completion in Spring 2022. Later, these will be completed by the Committee/Board as part of the FY22/CY22 Annual COI Disclosure.



**HEALTH CARE DISTRICT BOARD****March 24, 2022****4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	None	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue	None	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures	None	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 F637D209DB52427...  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

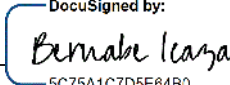
N/A  
 Committee Name

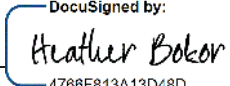
N/A  
 Date

**6. Recommendation:**

Staff recommends the Board approve the Conflicts of Interest Policy revisions.

Approved for Legal sufficiency:

DocuSigned by:  
  
 5C75A1C7D5E84B0...  
 VP & General Counsel

DocuSigned by:  
  
 4768F813A13D48D...  
 VP & Chief Compliance and Privacy Officer /  
 Chief Risk Officer

DocuSigned by:  
  
 77A3B53589A1477...  
 Chief Executive Officer



## Conflict of Interest Policy and Procedure

Policy #: HCDCOM110 Effective Date: 12/15/2021  
 Business Unit: 3. District Board Policies Last Review Date: 08/20/2019  
 Approval Group: Compliance District Board Policy Document Owner(s): Compliance  
 Board Approval Date: 12/11/2012, 3/12/2020

### PURPOSE

The purpose of this policy is to ensure all activities of the District are aligned with applicable state and federal laws, and other applicable guidelines. It is intended to educate Staff regarding their duty to avoid financial, business, or other relationships that might conflict with the interests of the District or interfere with the performance of their duties and to provide guidance on curing or eliminating potential or actual conflicts. ~~that all organizational decisions are made solely to promote the best interests of the District, its patients, members and residents without favor or preference based upon prohibited personal considerations. It is intended to provide guidance concerning the identification, avoidance, curing and disclosure of any act or relationship that may conflict or appear to conflict with the best interests of the District, the safety of its patients, the quality of care, and the communities it serves.~~

### SCOPE

This Conflict of Interest Policy and Procedure applies to all ~~B~~board ~~M~~members, ~~C~~committee ~~M~~members, ~~O~~fficers, ~~E~~mployees, volunteers and individuals contracted for services in lieu of employment of the Health Care District of Palm Beach County ("District") and its affiliated entities including, but not limited to Lakeside Medical Center, Edward J. Healey Center, ~~Physician Office Practices~~ C.L. Brumback Primary Care Clinics, School Health, Pharmacy, Aeromedical, Trauma, and ~~Managed Care~~ any affiliated entity or program not listed.

### DEFINITIONS

**Agent** - ~~A~~ny person and entity that contracts with the District to provide health care related services, equipment or other goods or services. Agents do not include volunteers.

**Conflict of Commitment-** Any situation in which an Employee engages in an outside professional activity or business interest that involves a commitment of time that interferes, or appears to interfere with, the employee's obligations to the Health Care District.

**Conflict of Interest** - ~~A~~ny situation in which financial, professional or personal interests, including the interests of their immediate family members, persons living in the same household and/or business associates, may compromise one's professional judgement or other obligation to the District or its primary



constituencies. A "~~C~~onflict of ~~i~~nterest" occurs when Covered Persons solicit or accept gifts, do business with the District and/or engage in prohibited employment or business relationships, accept unauthorized compensation, misuse their position, disclose or use certain information, solicit or accept honoraria, or engage in lobbying the District within two years of separation of employment in violation of this policy, all of which are more fully described below. It is important to understand that the appearance of a Conflict of Interest may be just as damaging to the District as an actual Conflict of Interest.

**Contract** - ~~A~~ny ~~type of~~ written agreement that includes, but is not limited to, memorandums of understanding/agreement, independent contractor agreements, – letters of agreement, written vendor quotes (with terms and conditions), leases, inter-local agreements, grants, purchase orders, and addendums or amendments to the foregoing.

**Covered Person** - District board member, committee member, officer, employee, student, volunteer or individual contracted for services in lieu of employment.

**District** - ~~T~~he Health Care District of Palm Beach County and its affiliated entities including, but not limited to, Lakeside Medical Center, Edward J. Healey Center, C.L. Brumback Primary Care Clinics, Physician Office Practices, School Health, Pharmacy, Aeromedical, ~~Trauma, and Managed Care~~ any affiliated entity or program not listed.

**Domestic Partner** - ~~A~~n adult, unrelated by blood, with whom an unmarried or separated Covered Person has ~~an exclusive~~ committed relationship and maintains a mutual residence as evidenced by registration with the Clerk of Court of Palm Beach County, or the county in which the Covered Person and Domestic Partner reside.

**Employees** - ~~I~~ncludes all employees (permanent, temporary and per-diem), volunteers, students, and others rendering paid or unpaid services, including, but not limited to Agents, Board Members, Medical Staff, and Officers.

**Exempt Employee** - ~~A~~n individual employed in a bona fide executive, administrative, professional, computer or outside sales position and is not subject to the minimum wage and overtime provisions of laws governing the payment of wages. To qualify for the exemption, employees must meet certain tests-requirements regarding their job duties and be paid on a salary basis. Job titles do not determine exempt status. Additional information can be found in the District's Exempt Employee Pay Policy. Questions about your status as an exempt employee should be directed to Human Resources.

**Family Member**- A spouse, domestic partner or fiancé/fiancée of a Covered Person, as well as the father, mother, son, daughter, brother, sister, uncle, aunt, first cousin, nephew, niece, grandfather, grandmother, great-grandfather, great-grandmother, grandchild, great-grandchild and the spouse, domestic partner, or fiancé/fiancée of any of them, or any other natural person having the same legal residence as the Covered



Person. ~~a spouse/domestic partner, parent child sibling, stepparent, stepchild, stepbrother, stepsister, father-in-law, mother-in-law, son-in-law, daughter-in-law, brother-in-law, sister-in-law, grandparent or grandchild, aunts, uncles, nieces, nephews, and spouse of a grandparent or grandchild.~~

**Gift-** ~~Something~~ which is offered or given by a person or entity to a Covered Person, or to another person for or on behalf of the Covered Person, directly, indirectly, or in trust for the Covered Person's benefit or by any other means, where the Covered Person does not, in exchange, give something of equal or greater value to that person or entity within 90 days, including:

- Real property;
- The use of real property;
- Tangible or intangible personal property or the use of such property;
- A preferential rate or terms on a debt, loan, goods, or services, which rate is below the customary rate and ~~is not either a government rate available to all other similarly situated government employees or a rate which is available to similarly situated members of the public by virtue of occupation, affiliation, age, religion, sex, or national origin;~~
- Forgiveness of ~~a debt; an indebtedness~~
- Transportation, other than that provided to a public employee by an agency in relation to officially approved governmental business, lodging, or parking;
- Food or beverages not otherwise approved by the Compliance, Privacy, and Ethics Department or allowable by HCD Policy;
- Membership dues;
- Entrance fees, admission fees, or tickets to events, performances, or facilities;
- Plants, flowers, or floral arrangements;
- Services provided by persons pursuant to a professional license or certificate;
- Other personal services for which a fee is normally charged by the person providing the service;
- Any other similar service or thing having an attributable value not already provided for above.

A "~~G~~gift" does not include the following items:

- Salary, benefits, services, fees, commissions, or expenses associated with the Covered Person's employment, business, or service as an officer or director of a corporation or organization.
- Campaign contributions or expenditures reported pursuant to statute, campaign-related personal services provided without compensation by individuals volunteering their time, or any other contribution or expenditure by a political party.
- An honorarium or an expense related to an honorarium event, unrelated to their public duties, paid to a Covered Person or the Covered Person's spouse.
- An award, plaque, certificate, or similar personalized item given in recognition of the Covered



Person's public, civic, charitable, or professional service.

- An honorary membership in a service or fraternal organization presented merely as a courtesy by such organization.
- The use of a public facility or public property made available by a governmental agency, for a public purpose.
- Transportation provided to a Covered Person by an agency in relation to officially approved governmental business.
- Gifts provided directly or indirectly by a state, regional, or national organization which promotes the exchange of ideas between, or the professional development of, government officials or employees, and whose membership is primarily composed of elected or appointed public officials or staff, to members of that organization or officials or staff of a governmental agency that is a member of that organization.

**Lobbyist** - A person ~~who, for~~receiving compensation that, seeks or sought to influence the governmental decision making of the District Board, Chief Executive Officer or purchasing agent, or who encouraged the passage, defeat, or modification of any proposal or recommendation by the Chief Executive Officer, purchasing agent, or the District Board, within the past 12 months.

**Non-Exempt Employee** - Aan employee, generally paid on an hourly basis, who is subject to the minimum wage and overtime provisions of the laws governing payment of wages. Additional information can be found in the District's Non-Exempt Employee Pay Policy. Questions about your status as a non-exempt employee should be directed to Human Resources.

**Outside Employment** - Aan employment or contractual relationship between a Covered Person and a person or entity other than the District whereby the Covered Person provides services in exchange for compensation.

**Third Party** - Aany individual or organization that currently or in the future conducts business transactions with the District, including entities in which an employee has a substantial interest (for publicly held corporations, substantial interest is defined as owning at least 1% of a class of the outstanding securities for that corporation; for non-publicly held entities, substantial interest will be examined on a case-by-case basis after the disclosure is made), is a director or officer of, or has any personal contract, agreement, understanding or employment of any kind with any physician, supplier, customer, or other individual or business concern that has a contractual arrangement with, does business with, seeks to do business with, or competes with the District.



## POLICY

All Covered Persons have a duty ~~to be loyal~~ of loyalty/commitment and to advance the legitimate business interests of the District. This includes avoiding the solicitation or acceptance of any type of personal benefit by virtue of their employment or association with the District. Covered Persons should avoid placing themselves in a position where their actions, or the acts or interests of a ~~F~~family ~~M~~member or a related ~~T~~third ~~P~~party may have a financial, business, professional, or social impact that could directly or indirectly oppose the best interests of the District or the constituencies it serves. Any potential ~~C~~onflict of ~~I~~nterest or Conflict of Commitment should be disclosed timely and no later than 10 calendar days immediately upon identification by completing a Conflicts of Interest Disclosure Form (Disclosure). For physicians and vendors, a Vendor Screening Form should also be completed prior to contracting as a condition of engaging in activities with the District and annually thereafter.

All Covered Persons whose responsibilities are affected by this policy are expected to be familiar with the ~~basic procedures and responsibilities created by~~ this policy. Failure to comply with this policy will subject workforce members to appropriate ~~performance management pursuant to all applicable policies and procedures, discipline,~~ up to and including termination/removal.

Although it is not possible to list all activities that could create a ~~C~~onflicts of ~~I~~nterest in the workplace, the following are examples of ~~activities that should be avoided/may be prohibited~~ activities that may constitute a Conflict of Interest and require disclosure for review and approval:

- Receiving or giving a personal benefit ~~of more than a nominal value~~ from or to any Third Party doing or seeking to do business with the District.
- Conducting business with a personal friend, business associate or ~~relative~~ Family Member on behalf of the District.
- Speculating or dealing in material, equipment, supplies, products, land leases or other property purchased or sold by the District for which negotiations to purchase, acquire or sell are pending or anticipated.
- Disclosing to anyone, including ~~relatives~~ Family Members as defined above, any information, plans, or forecasts relating to the District ~~which have not been released publicly.~~
- Except where prohibited by law, hiring or entering into a contractual arrangement with a ~~Relative~~ Family Member where a person currently employed by the District will be working directly for, or supervising, a ~~Relative~~ Family Member, and/or occupying a position in the same line of authority as the ~~Relative~~ Family Member within the organization.
- ~~Accepting outside employment or holding a material financial interest with an organization that does business with or is a competitor of the District.~~
- Accepting outside employment with an organization that is a competitor of the District.



- Holding a material financial interest with an organization that does business with the District or is a competitor of the District.
- Holding a position(s) that interferes with the performance of their assigned duties or the professional standards of the District.
- Using the District's property or other resources for personal or outside or outside activities.
- ~~Participating in any other activity that is perceived by the District as being a conflict of interest.~~
- Any questions you may have should be discussed with your supervisor and, the Human Resources Department or the Chief Compliance, and Privacy Officer, and Ethics Department.

All Covered Persons are prohibited from engaging in conduct that creates a Conflict of Interest including, but not limited to, the activities described below.

### **Solicitation or Acceptance of Gifts**

Covered Persons are prohibited from soliciting/accepting or offering/giving anything of value, including gifts, loans, rewards, promises of future employment, favors or services that are based on any understanding that their vote, official action, or judgment would be influenced by such a gift.

The District Board members, Chief Executive Officer, and any purchasing agent with authority to make any purchase in excess of \$20,000 on behalf of the District, is prohibited from soliciting any gift from a political committee, a certified committee of continuous existence (as defined by Fla. Stat. 106.011), or from a Lobbyist, where the gift is for the personal benefit of the District Board member, Chief Executive Officer, the purchasing agent, or any of their Family Members.

District Board members, the Chief Executive Officer, and any purchasing agent with authority to make any purchase in excess of \$20,000 on behalf of the District, or any person on his or her behalf, is prohibited from knowingly accepting, directly or indirectly, a gift from a political committee, certified committee of continuous existence (as defined in Fla. Stat. 106.011), or from a Lobbyist, if he/she knows or reasonably believes that the gift has a value in excess of \$100.00. However, such a gift may be accepted by the Chief Executive Officer on behalf of the District or a charitable organization so long as the Chief Executive Officer does not maintain custody of the gift for any period of time beyond that reasonably necessary to arrange for the transfer of custody and ownership of the gift. The value of the gift is generally determined using the actual cost to the donor, less taxes and gratuities, or the reasonable and customary charge for personal services provided by the donor directly. Compensation provided by the Chief Executive Officer to the donor within 90 days after receipt of the gift is deducted from the value.

### **Doing Business with the District and Prohibited Employment and Business Relationships**

Covered Persons are prohibited from having an employment or contractual relationship with any business entity or agency which is subject to the regulation of the District or that is doing business with the District.





Furthermore, Covered Persons are prohibited from having an employment or contractual relationship that will create a ~~continuing or frequently recurring~~ conflict between his or her private interests and the performance of his or her public duties or that would impede the full and faithful discharge of his or her public duties. However, where the regulatory power over the business entity resides in another agency and not the District, the employment or contractual relationship is not a conflict of interest. Additionally, where the Covered Person is not personally performing services for the District through the outside employment ~~or~~ business relationship of the other entity, such outside employment may be approved depending on the facts and circumstances of each situation presented.

Covered Persons acting in their official capacity as a purchasing ~~agent,~~ with agent with authority to commit the expenditure of public funds through a contract for, or the purchase ~~of,~~ any of, any goods, services, or interest in real property for the District (as opposed to the authority to request or requisition a contract or purchase by another person) are prohibited from either directly or indirectly purchasing, renting, or leasing any realty, goods, or services for the District from any business entity of which the Covered Person, or the Covered Person's ~~spouse or child~~ Family Member is an officer, partner, director, or proprietor or in which the Covered Person or his or her ~~spouse or child~~ Family Member, or any combination of them, has a material interest. A material interest means direct or indirect ownership of more than 5 percent of the total assets or capital stock of any business entity; however, indirect ownership does not include ownership by a spouse or minor child.

Covered Persons are prohibited from acting in a private capacity to rent, lease, or sell any realty, goods, or services to the District unless the contract for the transaction was entered into prior to the Covered Person's ~~first initial~~ date of employment, or ~~first initial~~ date of appointment, at the District. However, no violation of this policy exists where the Covered Person's:

- Outside Employer or Business is awarded the contract under a system of sealed, competitive bidding to the lowest or best bidder, ~~and~~ and;
- ~~Spouse or child~~ Family Member has have not participated in ~~the determination of bid of bid~~ specifications or the determination of the lowest or best bidder in any way;
- ~~The~~ Covered Person ~~or his/her~~ ~~spouse or child~~ Family Member ~~hasve~~ not in any way used or attempted ~~to use~~ the Covered Person's ~~influence~~ to persuade ~~the~~ District or its ~~B~~ board ~~M~~ members, ~~O~~ officers or ~~E~~ employees to enter into the contract other than by the mere submission of the bid; and
- ~~The~~ Covered Person, prior to or at the time of the submission of the bid, has filed a statement with the Palm Beach County Supervisor of Elections disclosing ~~the nature of the Covered Person or his/her~~ ~~spouse or child's~~ Family Member's interest in the Outside Employer or Business and the nature of the intended business; ~~and~~ and;
- The purchase or sale contemplated is for legal advertising in a newspaper, for any utilities





service, or for passage on a common carrier; ~~or~~

- An emergency purchase or contract that must be made in order to protect the health, safety, or welfare of the citizens of Palm Beach County;
- The Outside Employer or Business is the only sole source of supply within Palm Beach County and there is full disclosure ~~by the Covered Person of his/her -interest in the Outside Employer; or~~
- Business to the District Board prior to the purchase, rental, sale, leasing, or other business being transacted; ~~or~~
- The total amount of the contracts or transactions in the aggregate between the Outside Employer or Business and the District does not exceed \$500.00 per calendar year; ~~or~~
- The Covered Person purchases in a private capacity goods or services at a price and terms available to similarly situated members of the general public.

A Covered Person who seeks secondary employment with an Outside Employer or Business that maintains a contract with the District may be approved depending on consideration the following factors, which include but are not limited to:

- The Covered Person and his/her Family Members do not work in the District department that will enforce, oversee or administer the subject contract;
- The Outside Employment does not result in a Conflict of Commitment or interfere with or otherwise impair the Covered Person's independence of judgment or otherwise interfere ~~with~~ the full and faithful performance of his or her public duties to the District;
- The ~~Covered -Person -or -his/her -Family -Members -have -not -participated -in -determining -the~~ contract requirements or awarding the contract;
- The Covered Person's job responsibilities will not require him/her to be involved in the Outside Employer's contract with the District in any way including, but not limited to, its enforcement oversight, administration, amendment, extension, termination, or forbearance;
- The Covered Person will not use District Property or other resources in conducting the activities;
- The Covered Person's performance of District functions will not be impaired or impeded by the activities;
- The Covered Person will not use paid or unpaid leave time, including FMLA, medical or personal leave, provided by the District to engage in the activities; and
- No outside work may be done during paid hours, including lunch hours and breaks, and no District facilities, equipment, labor or supplies are to be used to conduct this outside activity; ~~or~~
- Covered Persons who hold exempt positions are not prohibited from engaging in secondary employment outside of regularly scheduled work hours at the District so long as the Covered Person responds to District needs outside of regularly scheduled hours in a timely and responsible manner.



- The Covered Person has submitted a Conflict of Interest Disclosure Form which has been reviewed and approved by Human Resources and Compliance.

### **Unauthorized Compensation**

Covered Persons ~~and, their spouses and minor children~~ Family Members, are prohibited from accepting any compensation, payment, or item of value when the Covered Person knows, or should know ~~with the exercise of reasonable care~~, that is given to influence an action in which the Covered Person was expected to participate in his or her official capacity.

### **Misuse of Position**

Covered Persons are prohibited from ~~corruptly~~ using, corruptly or otherwise, or attempting to use his or her position or any property or resource which may be within his or her trust, or perform his or her official duties, to secure a special privilege, benefit or exemption for himself, herself, or others.

### **Disclosure or Use of Certain Information**

Current and former Covered Persons of the District are prohibited from disclosing or using information not available to members of the general public and ~~gained by reason of his or her position~~ gained during the performance of his/her job duties, except for information relating exclusively to governmental practices, for his or her personal gain or benefit or for the personal gain or benefit of any other person or business entity.

### **Solicitation or Acceptance of Honoraria**

The District Board, Chief Executive Officer, and any purchasing agent with authority to make any purchase in excess of \$20,000 on behalf of the District are prohibited from soliciting an honorarium which is related to their public office or duties. An honorarium means any payment of money or anything of value, directly or indirectly, to the District Board member, Chief Executive Officer, and purchasing agent, or to any other person on his or her behalf, as payment for a speech, address, oration or other oral presentation by the individual, regardless of whether presented in person, recorded or broadcast over the media, or for a writing that is intended to be published (other than a book). Because an honorarium does not include the payment or provision of actual and reasonable transportation, lodging, and food and beverage expenses related to the honorarium event, including any event or meeting registration fee for the individual and spouse, the individual may accept payment of such expenses related to an honorarium event, provided the individual receives a statement listing the name and address of the person providing the expenses, a description of the expenses provided each day, and the total value of the expenses provided for the event within 60 days of the event and discloses such expenses with the statement annually in the financial disclosure when such expenses are paid by a political committee or committee of continuous existence or from a Lobbyist.



Offers of honorarium to Employees must be reviewed by the Compliance, Privacy and Ethics department to determine whether acceptance of such honorarium would be appropriate.

### Use of District Name

Using the District's name, logo, or other identifying marks in outside private business or employment, or misrepresenting oneself as an agent of the District, is prohibited. Using the District's name in an individual's sponsorship of a political party or cause in a way that implies the District endorsement of private services, business, equipment or supplies is prohibited.

### Lobbying by Former Employees

Employees are prohibited from representing another person or entity for compensation before the District for two (2) years after vacating such office.

### EXCEPTIONS

N/A

~~The master document is controlled electronically. Printed copies of this document are not controlled. Document users are responsible for ensuring printed copies are valid prior to use.~~

### PROCEDURE

All individuals ~~who have access to SharePoint~~ shall submit a Conflict of Interest (COI) Disclosure Form ("Disclosure Form") electronically upon hire/appointment, when a potential or actual conflict arises, and annually thereafter. All others, including Board and Committee members who do not have online access, will be provided a hard copy of the COI Disclosure Form to timely complete and submit. Vendors, physicians, medical staff, and other contracted individuals must complete a COI Disclosure Form prior to contracting, when a conflict arises, and annually thereafter. All employees, officers, board members, or agents involved in the selection, award, or administration of contracts and procurements paid for in whole or in part by federal funds must complete a written disclosure of any ~~real-actual or potential or apparent~~ conflict of interest. Individuals with an actual or potential ~~real-or-apparent~~ conflict of interest are prohibited from participating in the selection, award, or administration of such contract and procurement. All completed Disclosure Forms are reviewed for actual or potential conflicts either electronically (~~e.g.i.e.~~ "yes" answers) or manually. If a potential conflict is disclosed, the ~~Director of Human Resources~~ Compliance, Privacy, and Ethics Department will conduct the initial review. If further review or action is required, the ~~disclosure is submitted to the~~ Chief Compliance and Privacy Officer or his/her designee will review the disclosure, along with other relevant ~~for departments, for~~ approval or disposition.



Completed COI Disclosure Forms will be retained ~~in strict confidence~~ for ~~six (6)~~ten (10) years following the end of the calendar year it was completed/submitted. Online submissions of COI disclosure forms are stored electronically on SharePoint. The ~~Chief Compliance and Privacy Officer~~Compliance, Privacy, and Ethics Department will retain all completed Disclosure Forms and corresponding ~~memoranda documents~~ of all ~~Board Compliance Committee and Corporate Compliance Committee~~ actions/decisions for the corresponding ~~six (6)~~ten (10) year period.

## DISCLOSURE OF POTENTIAL CONFLICTS

1. All Covered Persons must complete the Conflict of Interest Disclosure Form upon hire or appointment and annually thereafter ~~(employees to complete during their performance review)~~. Covered Persons must also update or submit a new ~~the~~ Form if any activity or personal interest that may lead to a conflict of interest arises within 10 calendar days of becoming aware of a potential conflict of interest.

### a) Covered ~~Person's Responsibilities~~Person's Responsibilities

- i. Avoid engaging in activities that present an actual or potential conflict of interest.
- ~~i.~~ii. Fully, accurately, and timely fill out and submit the COI Disclosure Form as required by District policy.
- ~~ii.~~iii. Submit an additional COI Disclosure Forms within 10 calendar days of becoming aware of new activities or interests that may present an actual or potential Conflict of Interest.
- ~~iii.~~iv. When engaging in approved Outside Employment or other activities, adhere to all other District policies governing the situation. Avoid engaging in activities that present a potential conflict of interest
- ~~iv.~~ When engaging in approved Outside Employment or other activities, adhere to all other District policies governing the situation.
- v. When engaging in approved Outside Employment or other activities, individuals shall not take part in any decisions related to the outside employer or business to which the conflict relates.
- vi. Immediately report suspected Conflicts of Interest to the Compliance, Privacy, and Ethics Department ~~or Human Resource Departments~~ or by calling the Compliance Hotline (1-866-633-7233).

### b) Department Directors/Managers/Supervisors Responsibilities

- i. Refer employees to the Compliance, Privacy, and Ethics Department ~~or Human Resource Departments~~ as needed.
- ii. Assist in ensuring Conflict of Interest Disclosure Forms are completed by employees annually. COI Disclosure Forms are located on SharePoint within Compliance Policies & Procedures.



- iii. ~~Ensure~~ Assure employees submit all Conflict of Interest Disclosure Forms through SharePoint or by other means as directed, such as completing a printed version of the document.

#### c) Compliance Department Responsibilities

- i. Maintain or revise this Policy and Procedure and Questionnaire as needed.
- ii. Educate employees about this Policy as needed.
- iii. Facilitate the annual COI Disclosures.
- ~~i-iv.~~ Review all COI Disclosure Forms that present an actual or potential Conflict of Interest, and ~~conduct further~~ investigation as needed.
- ~~ii-v.~~ Consult with Human Resources, Legal or other pertinent departments to develop and implement recommendations as to the resolution of any actual conflict.
- ~~iii.~~ Educate employees about this Policy as needed.
- ~~vi.~~ Receive and investigate complaints regarding potential violations of this Policy with assistance from Human Resources, Legal or other pertinent departments.
- ~~iv-vii.~~ Maintain necessary records.

#### d) Human Resources Department Responsibilities

- i. Ensure COI Disclosure Forms are provided to, and collected from, each employee /contractor as part of the pre-hire or onboarding process (prior to hiring or contracting) annually and during New Hire Orientation.
- ii. Review completed COI Disclosure Forms as needed by Employees, students, volunteers and other Covered Persons as needed.
- iii. Submit completed COI Disclosure Forms after initial review to the Compliance, Privacy, and Ethics Department.
- iv. Consult with Compliance, Legal, or other pertinent departments to develop and implement recommendations as to the resolution of any actual conflict.
- ~~ii.~~ Assist Compliance Department in developing and implementing recommendations as to the resolution of any actual conflict.
- ~~iii.~~ Receive complaints regarding violations of this Policy.
- ~~iv.~~ Assist Compliance Department in conducting investigations of potential conflicts of interest.
- ~~v.~~ Assist in providing Conflict of Interest Disclosure Forms as needed to/from employees and other Covered Persons.
- ~~vi-v.~~ File and maintain Conflict of Interest Disclosure Forms and related documents.

## RESOLUTION OF DISCLOSURES

- ~~2-1.~~ Any Disclosures noting a potential conflict will be reviewed and conflicts resolved in the following



manner:

- a) **For Board and Committee Members, ~~and~~ the Chief Executive Officer and Officers**, the Chief Compliance and Privacy Officer will review and make a recommendation to the Quality, Patient Safety, and Board's Compliance Committee. The Quality, Patient Safety, and Compliance Committee shall issue decisions about any needed plan for curing or managing any disclosed conflict, or make a recommendation to the Board for resolution. ~~make a decision about any needed plan for curing or managing any disclosed conflict.~~
- b) **For Employed Physicians and Contracted Medical Staff**, the Medical Executive Committee shall review the disclosure and recommend corrective action to the Board and or appropriate's ~~Compliance~~ Committee. The Board and or -Compliance Committee ~~appropriate Committee~~ shall make a issue decisions about any needed plan for curing or managing any disclosed conflict.
- c) **For Employees, Volunteers, and Students ~~and Employees~~**, ~~the Director of Human Resources will review the disclosed conflict and recommend a course of action to~~ the Chief Compliance and Privacy Officer or his/her designee will review the disclosure and recommend appropriate action who shall take appropriate action as warranted under the circumstances to resolve the actual or potential conflict of interest.
- d) **For Vendors**, the ~~Procurement Officer~~ Supply Chain Department or CFO will review the disclosure and recommend action to the Chief Compliance and Privacy Officer who may take corrective action to cure or manage the conflict after consultation with the appropriate executive officer. Vendors must complete a Conflict of Interest Disclosure Form prior to contracting, when a conflict arises, and annually thereafter.
- e) **Any valid appeal** regarding corrective action recommended or taken shall be submitted to the ~~District's Compliance Committee~~ Chief Compliance and Privacy Officer for review. Recommendations to amend actions previously taken will be submitted to the Board's Quality, Patient Safety, and Compliance Committee for approval. ~~The following factors should be considered when reviewing any Disclosures or action taken:~~
  - i. ~~Whether the Covered Person or an Immediate Family Member is a party to, or may directly or indirectly benefit from, a proposed agreement or transaction;~~
  - ii. ~~Whether the Covered Person's desire for, or expectation of, direct or indirect external economic advantage could distort the decision regarding a proposed transaction or activity;~~
  - iii. ~~Whether the Covered Person or an Immediate Family Member is engaging in an activity, business, or transaction in which the District is likely to engage;~~
  - iv. ~~Whether the Covered Person's outside activities may conflict with his/her rights of, or obligations to, the District or its constituencies;~~
  - v. ~~Whether the Conflict of Interest can be cured or managed by recusal or other appropriate action;~~

and





vi. ~~Whether the Conflict of Interest is actual or perceived.~~

## CONSEQUENCES OF VIOLATIONS

- ~~3.1.~~ Any Covered Person who engages in prohibited conduct as specified by this policy is subject to disciplinary action, up to and including termination or removal.
- ~~4.2.~~ Additionally, any Covered Person who violates this policy may also be subject to investigation by the Florida Commission on Ethics, the Palm Beach County State Attorney's Office, the Palm Beach County Inspector General, or other enforcement agencies, which may result in civil and/or criminal penalties. if the violation of this policy also constitutes a violation of Florida law.
- ~~5.3.~~ If it has been determined that a Conflict of Interest exists, the Chief Compliance and Privacy Officer shall notify the applicable Covered Person in writing of the determination and the recommended course of action. The Covered Person shall respond to the Chief Compliance and Privacy Officer in writing within 3 business days indicating how he/she complied with the determination and the recommended course of action.

## RETENTION OF DISCLOSURE FORMS

- ~~6.1.~~ Completed COI Disclosures Forms ~~in hard copy and/or electronic format~~, will be ~~maintained in strict confidence and~~ retained for ~~six (6) ten (10)~~ years following the end of the current calendar year. The Chief Compliance and Privacy Officer will retain corresponding memoranda of all ~~Board Compliance Committee and Corporate Compliance Committee~~ actions/decisions for the corresponding ~~six (6) ten (10)~~ year period.

## REPORTING VIOLATIONS

- ~~7.1.~~ Employees should contact the Compliance, Privacy, and Ethics ~~or Legal~~ Department if they have any questions concerning the Conflict of Interest Policy.
- ~~8.2.~~ Suspected violations of the Conflict of Interest Policy must be reported immediately to the Compliance, Privacy, and Ethics Department ~~Human Resources Departments~~ or to the Compliance Hotline at 1-~~866-633-7233~~.
- ~~9.3.~~ The District **will not retaliate** against any employee who reports suspected violations of this policy in **good faith**.

## EXCEPTIONS

N/A



## RELATED DOCUMENTS

Related Policy Document(s)	Employment of Relatives Policy Exempt Employee Pay Policy Non-Exempt Employee Pay Policy Standards of Conduct Policy Contracts Policy Purchasing Policy Property Usage Policy <a href="#">Gifts and Gratuities Policy</a> <a href="#">Purchasing Procedure</a> <a href="#">Non-Retaliation Policy</a>
Related Forms	<del>Conflicts of Interest</del> <a href="#">COI</a> Disclosure Form
Reference(s)	Florida Statute Sections: 112.313; 112.3148
Last Revision	<del>12/3/2018</del> <a href="#">03/09/2022</a>
Revision Information/Changes	<a href="#">12/3/2018</a>
<del>Next Review Date</del>	<del>12/2020</del>

## APPROVALS

Reviewer approval	Heather Bokor;
Reviewer approval date	<a href="#">3/14/2022</a>
Final approver	Heather Bokor; Darcy Davis;
Final approval date	

The master document is controlled electronically. Printed copies of this document are not controlled. Document users are responsible for ensuring printed copies are valid prior to use.



# HEALTH CARE DISTRICT BOARD

March 24, 2022

## 1. Description: Medical Staff Appointment(s) for Lakeside Medical Center

## 2. Summary:

The agenda item represents the practitioner(s) recommended for Medical Staff appointment by the Medical Executive Committee of Lakeside Medical Center.

## 3. Substantive Analysis:

The practitioner(s) listed below satisfactorily completed the credentialing and privileging process and met the standards set forth within the approved Medical Staff Bylaws. The credentialing and privileging process ensures that all Medical Staff meet specific criteria and standards of professional qualifications; this criterion includes, but is not limited to:

- Current licensure
- Relevant education, training and experience
- Current clinical and professional competence
- Health fitness and ability to perform requested privileges
- Malpractice history and liability insurance coverage
- Immunization status; and
- Applicable life support training

Last Name	First Name	Degree	Specialty	Appointment	Privileges
Del Valle	Rosalie	APRN	Nurse Practitioner	Initial Appointment	Allied Health Professional
El Kholy	Amira	APRN	Nurse Practitioner	Initial Appointment	Allied Health Professional
Alrazzak	Muaz	MD	Pediatrics	Initial Appointment	Provisional
Anglade	Moise	MD	Cardiology	Initial Appointment	Provisional
Gasho	Joseph	MD	Pulmonary/Critical Care	Initial Appointment	Provisional
Zetty	John	DO	Accountable Critical Care	Initial Appointment	Provisional
Amatya	Arun	MD	Nephrology	Reappointment	Active
Bakir	Bayan	MD	Pediatrics	Reappointment	Active
Castaneda	Jose	MD	Obstetrics & Gynecology	Reappointment	Active
Castillo	Orlando	MD	Radiology	Reappointment	Active
Falzone	Samuel	MD	Obstetrics & Gynecology	Reappointment	Active
Fern	Steven	MD	Obstetrics & Gynecology	Reappointment	Active
Gordon	Robert	DO	Obstetrics & Gynecology	Reappointment	Active
Haimon	Cory	DPM	Podiatry	Reappointment	Active
Haque	Taskinul	MD	Pediatrics	Reappointment	Active

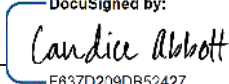
**HEALTH CARE DISTRICT BOARD****March 24, 2022**

Jean-Baptiste	Hans	MD	Obstetrics & Gynecology	Reappointment	Active
Lequerica Ziemba	Adriana	PsyD	Clinical Psychology	Reappointment	Active
Marino	Thomas	MD	Radiology	Reappointment	Active
Mendez	Antonio	MD	Hospice & Palliative Care	Reappointment	Active
Mondesir	Wilkins	MD	Obstetrics & Gynecology	Reappointment	Active
Pass	Julie	MD	Obstetrics & Gynecology	Reappointment	Active
Patange	Amit	MD	Pediatrics	Reappointment	Active
Philogene	Allaix	MD	Internal Medicine	Reappointment	Active
Schultz	Steven	MD	Pediatrics	Reappointment	Active

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 F037D209DB52427...  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

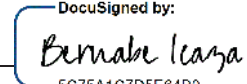
N/A  
 \_\_\_\_\_  
 Committee Name

N/A  
 \_\_\_\_\_  
 Date

**6. Recommendation:**

Staff recommends the Board approve the Medical Staff Appointment(s) for Lakeside Medical Center.

Approved for Legal sufficiency:

DocuSigned by:  
  
 5C75A1C7D5E64B0...  
 VP & General Counsel

## HEALTH CARE DISTRICT BOARD

March 24, 2022

DocuSigned by:  
*Belma Andrie*  
1F272D34C8B04A5...  
Chief Medical Officer

DocuSigned by:  
*Darcy Davis*  
77A3B53589A1477...  
Chief Executive Officer

**HEALTH CARE DISTRICT BOARD****March 24, 2022****1. Description: Critical Care On-Call Services Agreement****2. Summary:**

District Hospital Holdings, Inc., d/b/a Lakeside Medical Center (“Hospital”) needs physicians to provide critical care services to Hospital’s patients.

**3. Substantive Analysis:**

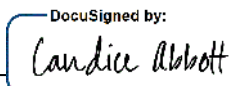
Hospital is currently in negotiations with Southeast University Physicians, PLLC, a physician group comprised of Board-Certified Critical Care physicians, to provide eight (8) hours of restricted coverage (i.e. physically present at the Hospital) and 16 hours of unrestricted coverage (i.e. available by telephone) per day. The Hospital has obtained an independent fair market value analysis of the compensation and the projected annual expenditures referenced herein are consistent with the fair market value analysis. (There is also a separate proposed agreement for Medical Directorship services which is in addition to the on-call agreement with the group for an additional \$47,000 not included in the below projected expenditures).

The agenda item is coming forward to the board after further discussion with Southeast University Physicians, PLLC with regards to pricing and the timing of the contract.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	\$127,750	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 F637D209DB52427...  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

N/A  
 Committee Name

N/A  
 Date


## HEALTH CARE DISTRICT BOARD

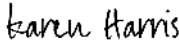
March 24, 2022

### 6. Recommendation:

Staff recommends the Board approve and provide the CEO with the necessary authority to execute the agreement related to the on-call services.

Approved for Legal sufficiency:

DocuSigned by:  
  
5C75A1C7D5E84B0...  
VP & General Counsel

DocuSigned by:  
  
0AB213918F93424..  
VP of Field Operations

DocuSigned by:  
  
77A3B53589A1477...  
Chief Executive Officer

## HEALTH CARE DISTRICT BOARD

March 24, 2022

### 1. Description: Lease Agreement Approval- Atlantis

### 2. Summary:

We respectfully request the approval of the lease agreement for the new Atlantis clinic to 4801 S Congress Ave Lake Worth, FL 33461.

### 3. Substantive Analysis:

Staff is respectfully requesting the approval of the lease agreement for the new Atlantis clinic to 4801 S Congress Ave Lake Worth, FL 33461, which is located just north of the JFK hospital campus. Improvements are expected to be completed in approximately 12-15 months.

The intention is to create a flagship clinic that will offer all services lines, including Adult and Pediatric care, Women's Health, Dental, Behavioral Health and Substance Use Disorder, and Pharmacy, as well as several new offerings such as Mammography and Optometry in the near future. The large space would also better position us to ensure the clinic could accommodate social distancing.

Other qualitative benefits of the new location include convenient access to JFK Medical Center right next door and a large homeless population around the John Prince Park area located directly across the street.

Programming:

- 26,283 rentable square feet
  - 1st floor 8,221 rsf
  - 2nd floor 8,951 rsf
  - 3rd floor 9,111 rsf
- Services Include: Adult and Pediatric care, Women's Health, Dental, Behavioral Health and Substance Use Disorder, Mammography, Optometry, and Pharmacy
- 39 exam rooms
- 7 dental chairs
- Food farmacy
- Fast track care type space
- Central waiting-registration
- Mammo suite
- Optometry
- Conference / activity rooms
- Demonstration kitchen
- Group therapy room
- Ample offices, shared work space, storage

**HEALTH CARE DISTRICT BOARD****March 24, 2022**

## Lease Summary:

- \$68,160 total monthly rent (base rent + operating expense)
- \$0 - No prepaid rent due upon lease execution
- \$47,638 deposit due at execution of the lease
- 2.75% base rent annual increase
- 10.5 year lease with 6 months base rent abatement

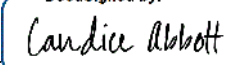
## Future Year Impact to be Included in FY23 Budget:

- Capital requirements including TI: \$624,150
- HRSA capital grant revenue: \$552,549
- Cost of non-capital operating expenditures: \$421,154

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>FY 2022</b>	<b>Total</b>	<b>Budget</b>
Capital Requirements ( <i>TI &amp; capital purchases</i> )	\$500,000	\$500,000	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue ( <i>HRSA-Capital grant</i> )	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures ( <i>Cost of non-capital items</i> )	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 F837D209DB52427...  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

Finance and Audit Committee  
 Committee Name

3/23/22  
 Date

## HEALTH CARE DISTRICT BOARD

March 24, 2022

### 6. Recommendation:

Staff recommends the Board Approve the lease agreement for the new Atlantis clinic to 4801 S Congress Ave Lake Worth, FL 33461.

Approved for Legal sufficiency:

DocuSigned by:  
*Bernabe Icaza*  
5C75A1C7D5E84B0...  
VP & General Counsel

DocuSigned by:  
*Belma Andric*  
1F272D34C8B04A5...  
VP, Chief Medical Officer

DocuSigned by:  
*Darcy Davis*  
77A3B53589A1477...  
Chief Executive Officer



**HEALTH CARE DISTRICT BOARD****March 24, 2022****1. Description: 2021 Health Care District Audit****2. Summary:**

The fiscal year 2021 Health Care District audited financial statements are being provided for Board review.

- Annual Financial Report (District)
- District Hospital Holdings, Inc. (Lakeside)
- District Clinic Holdings, Inc. (Clinics)
- Good Health Foundation, Inc. (Foundation)

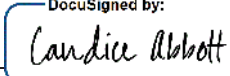
**3. Substantive Analysis:**

The District's external auditor, RSM US LLP, completed the audit procedures for the fiscal year ended September 30, 2021. The financial statements received an unmodified opinion noting that the balances are fairly stated.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 F637D209DB52427...  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

Finance and Audit Committee

Committee Name

3/23/22

Date


**6. Recommendation:**


Staff recommends the Board approve the 2021 Health Care District's audited annual financial report.

## HEALTH CARE DISTRICT BOARD

March 24, 2022

Approved for Legal sufficiency:

DocuSigned by:  
  
5C75A1C7D5E84B0...  
VP & General Counsel

DocuSigned by:  
  
F837D209DB52427...  
VP & Chief Financial Officer

DocuSigned by:  
  
77A3B53589A1477...  
Chief Executive Officer

**HEALTH CARE DISTRICT BOARD****March 24, 2022****1. Description: Proposed Settlement****2. Summary:**

This item presents a settlement offer made by Farmer & Irwin Corporation (“Corporation”), one of twenty-seven (27) Defendants in the matter styled The Health Care District of Palm Beach County v. TLC Engineering, *et al.*, an ongoing construction litigation matter involving The Edward J. Healey Rehabilitation and Nursing Center (“Healey Center”).

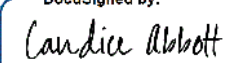
**3. Substantive Analysis:**

The Corporation is offering the District the amount of \$90,000 to resolve all issues or concerns related to its involvement in this matter including releasing Suffolk, the general contractor. The Corporation was responsible for plumbing subcontractor services. After consideration of the facts, the potential damages to the Healey Center related to the Corporation’s conduct, and the litigation risks, the District staff recommends that the Board make a counter offer to the Corporation and accept no less than \$250,000 to settle this matter and not release Suffolk from the litigation.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 F837D209DB52427...  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

N/A  
 \_\_\_\_\_  
 Committee Name


N/A  
 \_\_\_\_\_  
 Date

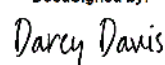
## HEALTH CARE DISTRICT BOARD

March 24, 2022

### 6. Recommendation:

Staff recommends the Board approve the settlement offer of \$250,000.

DocuSigned by:  
  
5C75A1C7D5E64B0...  
VP & General Counsel

DocuSigned by:  
  
77A3B53589A1477...  
Chief Executive Officer

**HEALTH CARE DISTRICT BOARD****March 24, 2022****1. Description: Proposed Settlement****2. Summary:**

This item presents a settlement offer made by O'Donnell, Naccarato, Mignogna & Jackson, Inc. ("Corporation"), one of twenty-seven (27) Defendants in the matter styled The Health Care District of Palm Beach County ("The District") v. TLC Engineering *et al.*, an ongoing construction litigation matter involving The Edward J. Healey Rehabilitation and Nursing Center ("Healey Center").

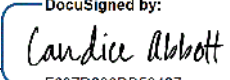
**3. Substantive Analysis:**

The Corporation is offering the District the amount of \$15,000 to resolve all issues or concerns related to its involvement in this matter. The Corporation was responsible for the structural engineering subcontractor services. After consideration of the facts, the potential damages to the Healey Center related to the Corporation's actions, and the litigation risks, the District staff recommends that the Board make a counter offer to the Corporation and accept no less than \$30,000 to settle this matter.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 F837D209DB52427...  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

N/A  
 \_\_\_\_\_  
 Committee Name

N/A  
 \_\_\_\_\_  
 Date


## HEALTH CARE DISTRICT BOARD

March 24, 2022

### 6. Recommendation:

Staff recommends the Board approve a settlement with the Corporation in the amount of no less than \$30,000.

Approved for Legal sufficiency:

DocuSigned by:  
  
5C75A1C7D5E84B0...  
VP & General Counsel

DocuSigned by:  
  
77A3B53589A1477...  
Chief Executive Officer