



DISTRICT BOARD MEETING AGENDA

March 24, 2022

600 Okeechobee Blvd.

West Palm Beach, FL 33401

1. Call to Order – Les Daniels, Chair

- A. Roll Call
- B. Invocation
- C. Pledge of Allegiance
- D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

3. Awards, Introductions and Presentations

- A. Legislative Update (Mat Forrest)

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

- A. **Staff Recommends a MOTION TO APPROVE:**
Meeting Minutes of December 15, 2021 [Pages 1-7]

7. Committee Reports

- 7.1 Finance and Audit Committee – (Commissioner Daniels)
- 7.2 Good Health Foundation Committee – (Commissioner Daniels)
- 7.3 Quality, Patient Safety and Compliance Committee – (Commissioner O'Bannon)
- 7.4 Lakeside Health Advisory Board – (Commissioner Alonso)
- 7.5 Primary Care Clinics Board – (Commissioner Jackson-Moore)

8. Consent Agenda – Motion to Approve Consent Agenda Items

HEALTH CARE DISTRICT

A. ADMINISTRATION

8A-1 RECEIVE AND FILE:

March 2022 Internet Posting of District Public Meeting

<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>

8A-2 RECEIVE AND FILE

Health Care District Board Attendance [Page 8]

8A-3 RECEIVE AND FILE:

Health Care District Financial Statements January 2022 (Candice Abbott)
[Pages 9-54]

8A-4 Staff Recommends a MOTION TO APPROVE:

Appointment to the Finance & Audit Committee (Tom Cleare) [Pages 55-56]

8A-5 Staff Recommends a MOTION TO APPROVE:

Credentialing & Privileging of Healey Center Practitioner (Belma Andric, MD)
[Pages 57-58]

8A-6 Staff Recommends a MOTION TO APPROVE:

Amendment to Flagler Drive Lease Agreement (Steven Hurwitz)
[Pages 59-60]

8A-7 Staff Recommends a MOTION TO APPROVE:

Modification to the District's Conflicts of Interest Policy (Heather Bokor)
[Pages 61-77]

DISTRICT HOSPITAL HOLDINGS, INC.

B. ADMINISTRATION

8B-1 Staff Recommends a MOTION TO APPROVE:

Medical Staff Appointment(s) for Lakeside Medical Center (Belma Andric, MD)
[Pages 78-80]

8B-2 Staff Recommends a MOTION TO APPROVE:

Critical Care On-Call Services Agreement (Karen Harris) [Pages 81-82]

9. Regular Agenda

C. ADMINISTRATION

9C-1 Staff Recommends a MOTION TO APPROVE:

CEO Evaluation (Les Daniels, Chair) [Verbal]

9. Regular Agenda (Continued)

9C-2 Staff Recommends a MOTION TO APPROVE:

Atlantis Lease Agreement (Belma Andric, MD) [Pages 83-85]

9C-3 Staff Recommends a MOTION TO APPROVE:

2021 Health Care District Audit (RSM) [Pages 86-87 / Under Separate Cover]

10. CEO Comments

11. HCD Board Member Comments

12. Establishment of Upcoming Board Meetings

June 15, 2022

- 2:00PM, Joint Meeting with the Finance & Audit Committee

(1st) September Meeting (Date TBD)

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

(2nd) September Meeting (Date TBD)

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

December 14, 2022

- 2:00PM, Health Care District Board Meeting

13. CLOSED Attorney Client Session Pursuant to Section 286.011 (8), Florida Statutes

14. HEALTH CARE DISTRICT

D. ADMINISTRATION

14-D1 Staff Recommends a MOTION TO APPROVE:

Proposed Settlement – Farmer Irwin & Corporation. (Bernabe Icaza)
[Pages 88-89]

14-D2 Staff Recommends a MOTION TO APPROVE:

Proposed Settlement - O'Donnell, Naccarato Mignogna & Jackson.
(Bernabe Icaza) [Pages 90-91]

15. Motion to Adjourn



**HEALTH CARE DISTRICT OF
PALM BEACH COUNTY
BOARD OF COMMISSIONERS MEETING
SUMMARY MINUTES
December 15, 2021 at 2:00PM
1515 N Flagler Drive, Suite101
West Palm Beach, FL 33401**

Remote Participation Link:

<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowOWNpWTBaVXRsZ1dDQT09>

Via Telephone dial-in access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

1. Call to Order

Dr. Alonso called the meeting to order.

A. Roll Call

Health Care District Board members present included: Les Daniels, Chair (virtual); Dr. Alonso, Vice Chair; Ed Sabin, Secretary; Tammy Jackson-Moore (arrived 1 hour after onset of meeting); Nancy Banner and Sean O'Bannon.

Staff present included: Darcy Davis, Chief Executive Officer; Dr. Belma Andric, Chief Medical Officer; Bernabe Icaza, General Counsel; Karen Harris, VP of Field Operations; Steven Hurwitz, Chief Administrative Officer; Candice Abbott, Chief Financial Officer; Patty Lavelly, Chief Information & Digital Officer; Heather Bokor, Chief Compliance & Privacy Officer.

Recording/Transcribing Secretary: Heidi Bromley

B. Invocation

Ms. Davis led the invocation.

C. Pledge of Allegiance

The Pledge of Allegiance was recited.

D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

Health Care District Board
Summary Meeting Minutes
December 15, 2021
Page 2 of 7

2. Agenda Approval

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

CONCLUSION/ACTION: Commissioner Banner made a motion to approve the agenda. The motion was duly seconded by Commissioner Alonso. There being no opposition, the motion passed unanimously.

3. Awards, Introductions and Presentations

- A. Annual Institutional Review Executive Summary (Dr. Dorce-Medard)

Dr. Dorce-Medard presented the AIR Executive Summary to the Board.

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

- A. **Staff Recommends a MOTION TO APPROVE:**
Joint Board and Finance & Audit Committee Meeting Minutes of September 16, 2021

CONCLUSION/ACTION: Commissioner Sabin made a motion to approve the Joint Board and Finance & Audit Committee meeting minutes of September 16, 2021. The motion was duly seconded by Commissioner Banner. There being no opposition, the motion passed unanimously.

- B. **Staff Recommends a MOTION TO APPROVE:**
Board Meeting Minutes of September 28, 2021

CONCLUSION/ACTION: Commissioner O'Bannon made a motion to approve the Board meeting minutes of September 28, 2021. The motion was duly seconded by Commissioner Sabin. There being no opposition, the motion passed unanimously.

- C. **Staff Recommends a MOTION TO APPROVE:**
Meeting Minutes of the TRIM Public Hearing of September 16, 2021

CONCLUSION/ACTION: Commissioner Sabin made a motion to approve the TRIM Public Hearing meeting minutes of September 16, 2021. The motion

was duly seconded by Commissioner Banner. There being no opposition, the motion passed unanimously.

D. Staff Recommends a MOTION TO APPROVE:

Meeting Minutes of the TRIM Public Hearing of September 28, 2021

CONCLUSION/ACTION: Commissioner Banner made a motion to approve the Board TRIM Public Hearing meeting minutes of September 28, 2021. The motion was duly seconded by Commissioner Sabin. There being no opposition, the motion passed unanimously.

7. Committee Reports

7.1 Finance and Audit Committee – (Commissioner Sabin)

Mr. Sabin stated that we had our quarterly meeting prior to this meeting. The 2021 financials were reviewed and approved as well as other items that were discussed. We also thanked and recognized our outgoing committee member Michael Burke.

7.2 Good Health Foundation Committee – (No Report)

7.3 Quality, Patient Safety and Compliance Committee – (Commissioner Alonso)

Dr. Alonso stated that we were able to see all the dashboards available thanks to the new system. We discussed changes that we'd like to see going forward so it was a very comprehensive meeting. In addition, Heather Bokor presented the work plan for Compliance which was very well received.

7.4 Lakeside Health Advisory Board – (Commissioner Alonso)

Commissioner Alonso stated that Amaury Hernandez, the Director of Transportation provided an update on the status of the new medical interfacility ground transportation program. Hector Sanchez, the Director of Security Services provided an update on the District's Security operations. Joe Ann Hyppolite provided an update on community outreach and efforts to spread awareness in the community for the hospital's OB program.

7.5 Primary Care Clinics Board – (Commissioner Jackson-Moore)

Ms. Davis stated that the Primary Care Clinics were recognized by the American Heart Association and the American Medical Association for their commitment to improving blood pressure control through measurement accuracy among adult patients. The new St. Ann clinic location opened this month on December 2, 2021. Patients will be seen for adult primary care visits and will also be connected to brick and mortar clinics for other services, including behavioral health.

Health Care District Board
Summary Meeting Minutes
December 15, 2021
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8. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Commissioner Alonso made a motion to approve the Consent Agenda. The motion was duly seconded by Commissioner Sabin. There being no objection, the motion passed unanimously.

HEALTH CARE DISTRICT

A. ADMINISTRATION

8A-1 RECEIVE AND FILE:

December 2021 Internet Posting of District Public Meeting

<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>

8A-2 RECEIVE AND FILE

Health Care District Board Attendance

8A-3 RECEIVE AND FILE:

Health Care District Financial Statements September 2021

8A-4 RECEIVE AND FILE:

Board Meeting Schedule for 2022

8A-5 Staff Recommends a MOTION TO APPROVE:

Clinic Board Bylaws Change

8A-6 Staff Recommends a MOTION TO APPROVE:

Legal Settlement

8A-7 RECEIVE AND FILE:

Compliance, Privacy and Ethics Work Plan FY22

DISTRICT HOSPITAL HOLDINGS, INC.

B. ADMINISTRATION

8B-1 Staff Recommends a MOTION TO APPROVE:

Medical Staff Appointment(s) for Lakeside Medical Center

8B-2 Staff Recommends a MOTION TO APPROVE:

Proposed Revisions to the Lakeside Medical Center's Medical Executive Committee Bylaws, Rules and Regulations

Health Care District Board
 Summary Meeting Minutes
 December 15, 2021
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9. Regular Agenda

C. ADMINISTRATION

9C-1 Staff Recommends a MOTION TO APPROVE:

Sponsored Programs Award Recommendations

Dr. Cleare stated that this agenda item presents the award recommendations from the Sponsored Programs Funding Request Selection Committee. In summary, the Committee chose to recommend funding 24 proposed initiatives with a total funding amount of \$1,151,500.

CONCLUSION/ACTION: Commissioner O'Bannon made a motion to approve the Sponsored Programs Award. The motion was duly seconded by Commissioner Alonso. There being no opposition, the motion passed.

Roll Call Vote:

Commissioner Daniels	No
Commissioner Banner	No
Commissioner O'Bannon	Yes
Commissioner Alonso	Yes
Commissioner Sabin	Yes

9C-2 RECEIVE AND FILE:

Recent Regulatory Updates and Industry Enforcement Activity

Ms. Bokor stated that this agenda item presents recent regulatory updates and industry enforcement activity in the health care industry which may impact the Health Care District. An overall summary and supplemental information was provided to the Board for discussion.

CONCLUSION/ACTION: Received and filed.

9C-3 Staff Recommends a MOTION TO APPROVE:

Critical Care On-call Services Agreement

Ms. Harris stated that Lakeside Medical Center needs physicians to provide critical care services to Hospital's patients. The hospital is currently in negotiations with Southeast University Physicians, PLLC, a physician group comprised of Board-Certified Critical Care physicians, to provide eight hours of restricted coverage and sixteen hours of unrestricted coverage (i.e. available by telephone) per day. Staff recommends the Board approve an amount not to exceed \$600,000 and provide the CEO with the necessary authority to execute the agreement related to the on-call services.

Health Care District Board
Summary Meeting Minutes
December 15, 2021
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CONCLUSION/ACTION: Commissioner Banner made a motion to approve the Critical Care On-call Services Agreement. The motion was duly seconded by Commissioner O'Bannon. There being no opposition, the motion passed unanimously.

10. CEO Comments

Ms. Davis recognized the Healey Center for becoming a high performing long term skilled nursing care facility for the third year in a row....Kudos.

11. HCD Board Member Comments

Commissioner O'Bannon thanked Darcy and her fabulous staff for another great year. He is looking forward to 2022. Happy Holidays!

Dr. Alonso wished everyone a happy holidays. If you haven't received your booster yet, please do so. Delta continues to be the predominant variant. Also, Kudos to the Health Care District for all your hard work during COVID and keeping the community safe.

12. Establishment of Upcoming Board Meetings

March 24, 2022

- 9:00AM, Health Care District Strategic Planning followed by the Health Care District Board Meeting

June 15, 2022

- 2:00PM, Joint Meeting with the Finance & Audit Committee

(1st) September Meeting (Date TBD)

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

(2nd) September Meeting (Date TBD)

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

Health Care District Board
Summary Meeting Minutes
December 15, 2021
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December 14, 2022

- 2:00PM, Health Care District Board Meeting

13. Motion to Adjourn

There being no further business, the meeting was adjourned.

Edward Sabin, Secretary

Date

**HEALTH CARE DISTRICT OF
PALM BEACH COUNTY
BOARD OF COMMISSIONERS**

Board Meeting Attendance Tracking for 12/21 – 12/22

	12/15/21	3/24/22	6/15/22	1st Sept. Meeting	2nd Sept. Meeting	12/14/22
Leslie Daniels	Via Remote					
Nancy Banner	X					
Sean O'Bannon	X					
Dr. Alonso	X					
Ed Sabin	X					
Tammy Jackson-Moore	X					
Erica Whitfield	N/A					

HEALTH CARE DISTRICT BOARD**March 24, 2022****1. Description: Health Care District Financial Report January 2022****2. Summary:**

The January 2022 financial statements for the Health Care District are presented for Board review.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for the Health Care District. Additional Management discussion and analysis is incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F637D209DB52427...
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

Finance and Audit Committee

 Committee Name

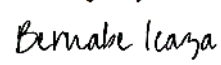
3/23/22

 Date

6. Recommendation:

Staff recommends the Board approve the Health Care District January 2022 YTD financial statements.

Approved for Legal sufficiency:

DocuSigned by:

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 VP & General Counsel

HEALTH CARE DISTRICT BOARD

March 24, 2022

DocuSigned by:

Candice Abbott

F637D209DB52427...

VP & Chief Financial Officer

DocuSigned by:

Darcy Davis

77A3B53589A1477...

Chief Executive Officer



Health Care District of Palm Beach County

FINANCIAL STATEMENT

January 2022



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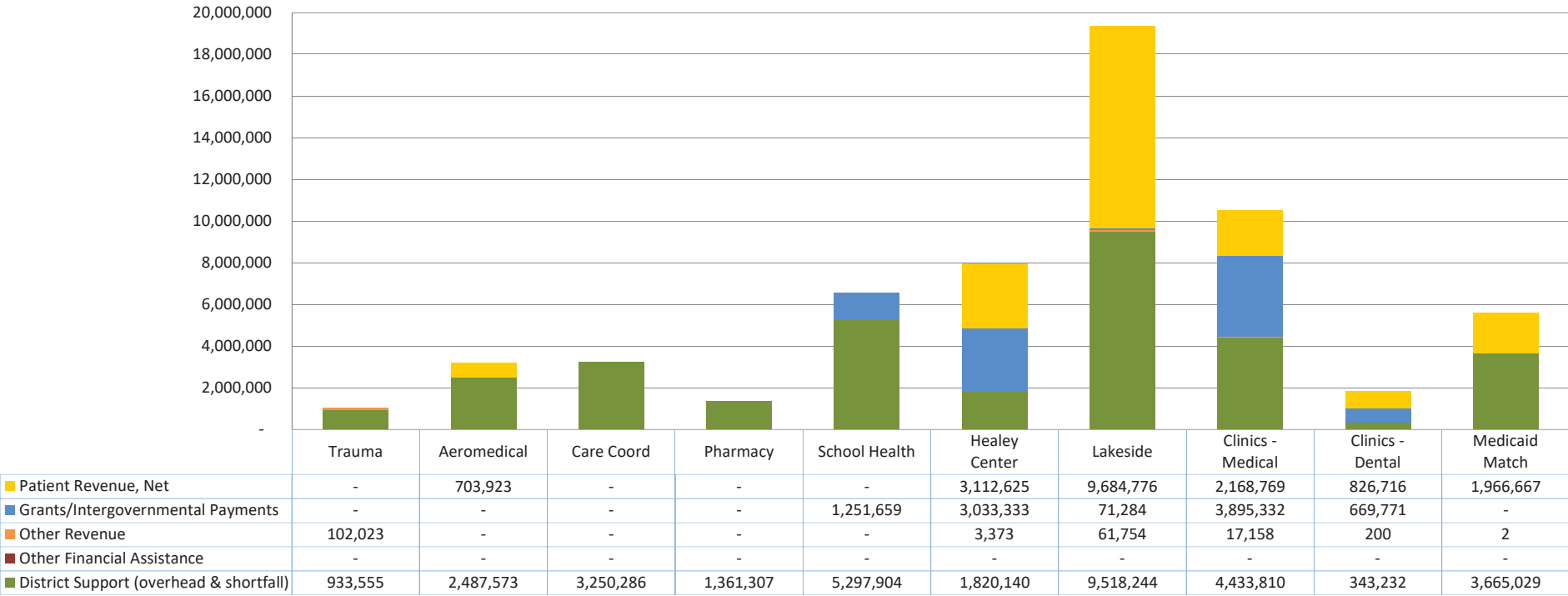
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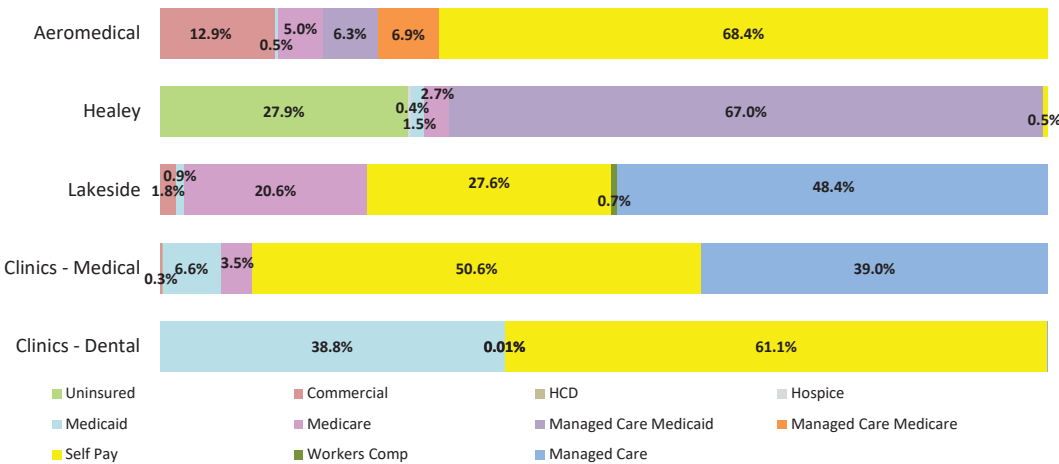
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Program Dashboard - YTD January 2022

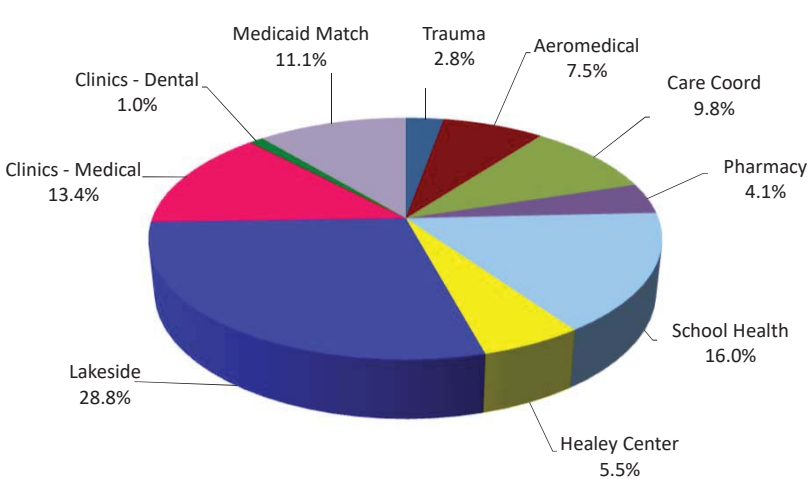
YTD Revenue and District Support by Program



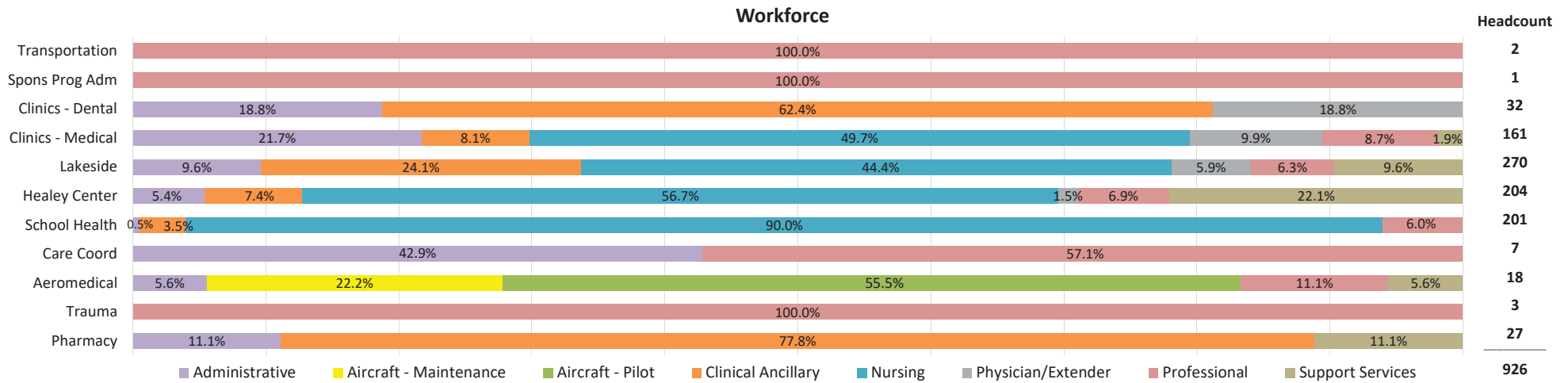
YTD Payor Mix by Volume



District Support (overhead and shortfall)



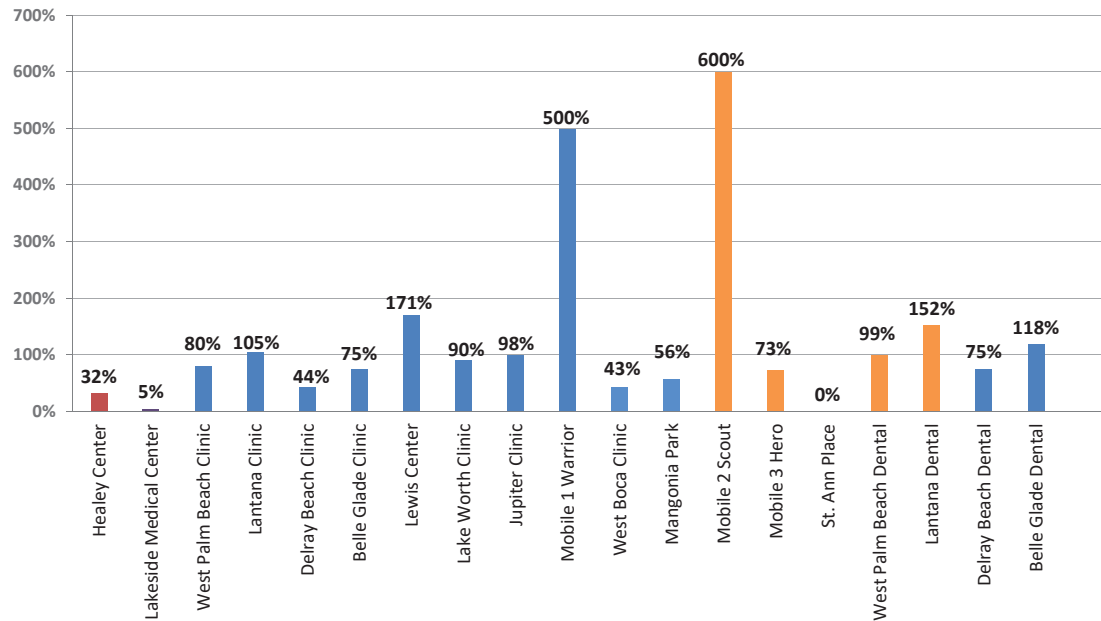
Program Dashboard - YTD January 2022



* Clinical Ancillary is comprised of employees in pharmacy, lab, radiology, ultrasound, respiratory, physical therapy, social services, activities, and dental hygienists/assistants

** Support Services is comprised of employees in housekeeping, dietary, laundry, purchasing, and warehouse/delivery

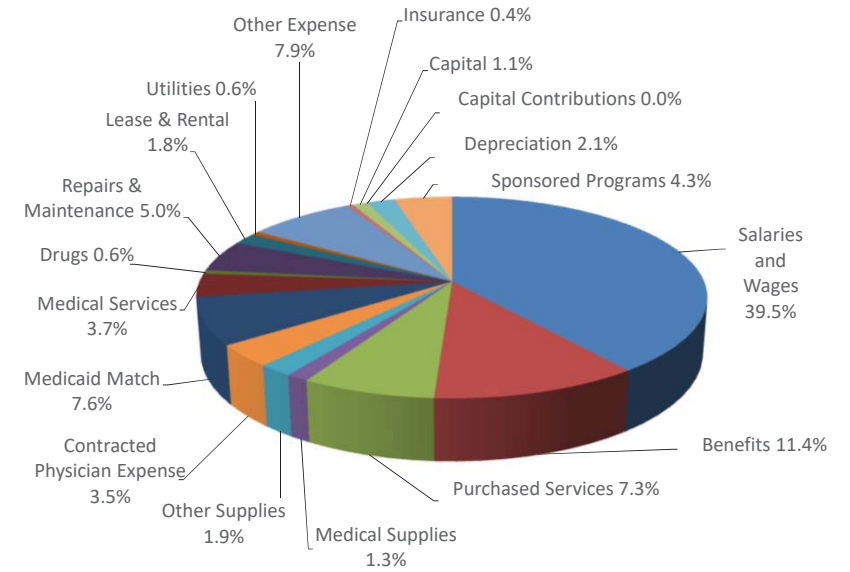
Capacity Percentage



Healey Center and Lakeside Medical Center capacity percentages reflect the year-to-date average daily census.

Primary Care and Dental Clinic capacity percentages represent the number of completed visits compared to the budgeted number of visits at each location.

Functional Expense Breakdown





MEMO

To: Finance & Audit Committee

From: Candice Abbott, Chief Financial Officer

Date: March 23, 2022

Subject: Management Discussion and Analysis as of January 2022 Health Care District Financial Statements

The January statements represent the financial performance for the four months of the 2022 fiscal year for the Health Care District. Total revenue year to date (YTD) of \$163.7M is unfavorable to budget of \$167.6M by (\$4.0M) or (2.4%). Operational expenditures YTD are \$12.6M favorable to budget or 14.9%. Year to date, the consolidated net margin is \$90.2M, with a favorable variance to budget of \$8.7M.

The General Fund YTD total revenue of \$138.2M is under budget of \$139.6M by (\$1.4M) or (1.0%). This overall unfavorable variance is primarily due to unrealize losses from investments. Unrealized loss on investment variance of (\$2.3M) represents a decrease in current market value of the investment portfolio held by the District. Rising interest rate is adversely impacting the portfolio, and the loss will only be realized should the District liquidate its portfolio.

Expenditures in the General Fund YTD after overhead allocation are favorable to budget by \$7.3M or 20.5%. Significant categories of favorable YTD budget variance include medical services of \$5.1M, salaries, wages and benefits \$1.8M, purchased services \$592k, repairs and maintenance \$475k, insurance \$278k, and sponsored programs \$188k. Salaries, wages, and benefits variance is a result of unanticipated vacancies and staffing shortages. The favorable insurance variance resulted from the timing of full-scale operation for the new Transportation program, as well as the timing of the new Aeromedical helicopters to be placed into service. The sponsored programs favorable variance resulted from not all agencies utilizing full funding as of this time. All other noted favorable variances are a result of expense timing.



The General Fund YTD has a net margin of \$110.0M versus a budgeted net margin of \$104.1M, for a favorable net margin variance of \$5.9M or 5.6%. The General Fund has subsidized a total of \$4.4M YTD to support operations of; Capital Project \$716k, and Medicaid Match \$3.7M.

The Healey Center total revenue YTD of \$6.1M was marginally favorable to budget by \$74k. This favorable variance is primarily due to reduced charity and bad debt classification. Total YTD operating expenses before overhead allocation of \$6.6M were favorable to budget by \$398k or 5.7%. This favorable variance is mainly due to savings in the categories of salaries, wages, and benefits of \$375k. Current vacant positions and the timing of certain expenses are the primary reason for savings. The YTD net margin after overhead allocations for the Healey Center was a loss of (\$1.8M) compared to budgeted loss of (\$2.4M) or (25.2%).

Lakeside Medical Center total revenue YTD of \$9.8M was unfavorable to budget by (\$1.4M) or (12.1%). This unfavorable variance mainly resulted from increased charity and bad debt classification. Net patient revenue YTD of \$9.7M was under budget by (\$1.4M) or (12.7%). Total operating expenses YTD of \$14.6M was favorable to budget by \$2.0M or 12.2%. The YTD net margin after overhead allocations at Lakeside Medical Center was a loss of (\$9.5M) compared to a budgeted loss of (\$10.6M) for a favorable variance of \$1.1M or (10.1%).

The Primary Care Clinics total revenue YTD of \$7.6M was under budget by (\$1.3M). This unfavorable variance was primarily due to timing of revenue recognition for grants as well as charity and bad debt adjustments in excess of the budgeted amounts. Net patient revenue YTD was unfavorable to budget by (\$560k) or (15.8%). Total operating expenses YTD for the clinics are favorable to budget by \$2.0M or 17.7%. This favorable variance is primarily due to salaries, wages, and benefits \$911k, purchased services \$287k, other supplies \$117k, drugs \$151k, and lease and rental \$282k. Unanticipated vacancies and staffing shortages as well as timing of expenses are the primary reason for savings. Total net margin YTD after overhead allocations for the Primary Care Clinics is a loss of (\$4.8M), compared to budgeted loss of (\$5.9M) for a favorable variance of \$1.1M or (19.4%).

Cash and investments have a combined balance of \$237.7M, of which \$1.5M is restricted. Due from other governments of \$34.4M reflects grants receivable of \$10.7M, the Tax Collector receivable of \$21.1M and Palm Beach County of \$2.5M. Total net position for all funds combined is \$343.5M.

Revenues & Expenditures - Combined All Funds (Functional)

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
Revenues:															
\$ 6,416,877	\$ 3,786,300	\$ 2,630,577	69.5%	\$ 3,600,591	\$ 2,816,286	78.2%	Ad Valorem Taxes	\$ 136,149,574	\$ 135,388,600	\$ 760,974	0.6%	\$ 128,518,603	\$ 7,630,971	5.9%	
5,291,018	4,949,556	341,461	6.9%	4,581,316	709,702	15.5%	Patient Revenue, Net	16,496,810	18,445,681	(1,948,871)	(10.6%)	18,337,138	(1,840,328)	(10.0%)	
1,936,329	1,597,604	338,725	21.2%	1,481,917	454,412	30.7%	Intergovernmental Revenue	6,624,859	6,390,416	234,443	3.7%	5,927,667	697,193	11.8%	
1,346,913	1,310,452	36,461	2.8%	2,312,586	(965,674)	(41.8%)	Grants	4,636,387	5,241,808	(605,421)	(11.5%)	2,628,833	2,007,555	76.4%	
95,855	61,958	33,897	54.7%	143,584	(47,729)	(33.2%)	Interest Earnings	444,156	247,832	196,324	79.2%	595,270	(151,114)	(25.4%)	
(1,185,664)	-	(1,185,664)	0.0%	(139,529)	(1,046,134)	749.8%	Unrealized Gain/(Loss)-Investments	(2,321,882)	-	(2,321,882)	0.0%	(464,866)	(1,857,016)	399.5%	
-	-	-	0.0%	553,693	(553,693)	(100.0%)	Other Financial Assistance	-	-	-	0.0%	1,142,583	(1,142,583)	(100.0%)	
127,783	116,751	11,032	9.4%	38,866	88,916	228.8%	Other Revenue	1,632,770	1,908,552	(275,782)	(14.4%)	1,772,690	(139,920)	(7.9%)	
\$ 14,029,111	\$ 11,822,621	\$ 2,206,490	18.7%	\$ 12,573,025	\$ 1,456,086	11.6%	Total Revenues	\$ 163,662,674	\$ 167,622,889	\$ (3,960,214)	(2.4%)	\$ 158,457,917	\$ 5,204,757	3.3%	
Expenditures:															
7,451,438	8,097,287	645,849	8.0%	6,912,791	(538,646)	(7.8%)	Salaries and Wages	29,374,393	33,114,940	3,740,547	11.3%	28,468,731	(905,662)	(3.2%)	
2,273,087	2,405,237	132,150	5.5%	2,190,414	(82,673)	(3.8%)	Benefits	8,500,689	9,718,858	1,218,169	12.5%	8,973,283	472,594	5.3%	
1,549,300	1,467,486	(81,814)	(5.6%)	1,130,979	(418,321)	(37.0%)	Purchased Services	5,427,095	5,938,055	510,960	8.6%	4,399,585	(1,027,510)	(23.4%)	
273,786	278,013	4,227	1.5%	254,372	(19,414)	(7.6%)	Medical Supplies	930,107	1,104,537	174,430	15.8%	877,434	(52,673)	(6.0%)	
167,501	355,044	187,543	52.8%	538,499	370,998	68.9%	Other Supplies	1,418,862	1,448,880	30,018	2.1%	1,264,797	(154,066)	(12.2%)	
546,968	727,532	180,564	24.8%	825,145	278,176	33.7%	Contracted Physician Expense	2,624,008	2,910,128	286,120	9.8%	2,881,384	257,376	8.9%	
1,407,924	1,407,924	-	0.0%	1,449,573	41,649	2.9%	Medicaid Match	5,631,697	5,631,697	-	0.0%	5,798,294	166,597	2.9%	
421,900	2,001,682	1,579,782	78.9%	914,977	493,077	53.9%	Medical Services	2,779,243	7,999,350	5,220,107	65.3%	3,882,345	1,103,102	28.4%	
186,751	213,824	27,073	12.7%	257,333	70,582	27.4%	Drugs	445,104	845,244	400,140	47.3%	860,690	415,587	48.3%	
866,279	984,014	117,735	12.0%	604,033	(262,246)	(43.4%)	Repairs & Maintenance	3,681,868	3,935,593	253,725	6.4%	2,216,222	(1,465,646)	(66.1%)	
362,870	441,066	78,196	17.7%	321,633	(41,238)	(12.8%)	Lease & Rental	1,321,768	1,650,090	328,322	19.9%	1,284,720	(37,048)	(2.9%)	
139,095	128,282	(10,813)	(8.4%)	94,676	(44,419)	(46.9%)	Utilities	466,410	514,209	47,799	9.3%	470,628	4,219	0.9%	
1,382,741	833,100	(549,641)	(66.0%)	604,565	(778,176)	(128.7%)	Other Expense	5,852,433	5,728,748	(123,685)	(2.2%)	4,383,262	(1,469,171)	(33.5%)	
83,327	162,441	79,114	48.7%	86,772	3,445	4.0%	Insurance	329,565	608,064	278,499	45.8%	343,959	14,394	4.2%	
835,521	836,496	975	0.1%	755,982	(79,538)	(10.5%)	Sponsored Programs	3,158,244	3,345,984	187,740	5.6%	3,095,094	(63,150)	(2.0%)	
17,948,489	20,339,428	2,390,939	11.8%	16,941,745	(1,006,744)	(5.9%)	Total Operational Expenditures	71,941,486	84,494,377	12,552,890	14.9%	69,200,428	(2,741,058)	(4.0%)	
Net Performance before Depreciation &															
\$ (3,919,378)	\$ (8,516,807)	\$ 4,597,429	(54.0%)	\$ (4,368,721)	\$ 449,343	(10.3%)	Overhead Allocations	\$ 91,721,188	\$ 83,128,512	\$ 8,592,676	10.3%	\$ 89,257,489	\$ 2,463,699	2.8%	
387,524	411,250	23,726	5.8%	371,491	(16,033)	(4.3%)	Depreciation	1,550,096	1,645,000	94,904	5.8%	1,482,559	(67,538)	(4.6%)	
18,336,013	20,750,678	2,414,665	11.6%	17,313,237	(1,022,776)	(5.9%)	Total Expenses	73,491,583	86,139,377	12,647,794	14.7%	70,682,987	(2,808,596)	(4.0%)	
\$ (4,306,902)	\$ (8,928,057)	\$ 4,621,154	(51.8%)	\$ (4,740,212)	\$ 433,310	(9.1%)	Net Margin	\$ 90,171,092	\$ 81,483,512	\$ 8,687,579	10.7%	\$ 87,774,930	\$ 2,396,161	2.7%	
401,584	893,445	491,861	55.1%	212,254	(189,330)	(89.2%)	Capital	815,975	4,366,383	3,550,408	81.3%	999,795	183,820	18.4%	
-	-	-	0.0%	33,633	33,633	100.0%	Capital Contributions	-	-	-	0.0%	33,633	33,633	100.0%	
\$ (4,708,486)	\$ (9,821,502)	\$ 5,113,016	(52.1%)	\$ (4,918,833)	\$ 210,347	(4.3%)	RESERVES ADDED (USED)	\$ 89,355,116	\$ 77,117,129	\$ 12,237,987	15.9%	\$ 86,808,768	\$ 2,546,348	2.9%	

Revenues and Expenses by Fund YTD

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	General Fund	Healey Center	Lakeside Medical	Primary Care Clinics	Medicaid Match	Capital Funds	Total
Revenues:							
Ad Valorem Taxes	\$ 136,149,574	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 136,149,574
Premiums	-	-	-	-	-	-	-
Patient Revenue, Net	703,923	3,112,625	9,684,776	2,995,485	-	-	16,496,810
Intergovernmental Revenue	1,624,859	3,033,333	-	-	1,966,667	-	6,624,859
Grants	-	-	71,284	4,565,104	-	-	4,636,387
Interest Earnings	444,096	-	-	-	-	-	444,096
Unrealized Gain/(Loss)-Investments	(2,321,882)	-	-	-	-	-	(2,321,882)
Other Financial Assistance	-	-	-	-	-	-	-
Other Revenue	1,550,330	3,373	61,754	17,358	2	13	1,632,830
Total Revenues	\$ 138,150,901	\$ 6,149,332	\$ 9,817,814	\$ 7,577,946	\$ 1,966,668	\$ 13	\$ 163,662,674
Expenditures:							
Salaries and Wages	13,173,599	3,992,993	6,278,884	5,928,917	-	-	29,374,393
Benefits	3,845,686	1,319,399	1,706,322	1,629,282	-	-	8,500,689
Purchased Services	3,344,535	233,759	1,640,189	208,612	-	-	5,427,095
Medical Supplies	28,465	268,936	390,878	241,829	-	-	930,107
Other Supplies	599,312	337,404	429,208	52,939	-	-	1,418,862
Contracted Physician Expense	-	4,789	2,619,220	-	-	-	2,624,008
Medicaid Match	-	-	-	-	5,631,697	-	5,631,697
Medical Services	2,601,047	12,101	-	166,094	-	-	2,779,243
Drugs	(2,946)	133,716	137,377	176,957	-	-	445,104
Repairs & Maintenance	2,598,253	97,979	780,023	205,613	-	-	3,681,868
Lease & Rental	721,626	412	179,622	420,108	-	-	1,321,768
Utilities	38,251	141,338	257,680	29,141	-	-	466,410
Other Expense	5,545,862	41,979	136,646	127,946	-	-	5,852,433
Insurance	215,677	30,852	66,931	16,104	-	-	329,565
Sponsored Programs	3,158,244	-	-	-	-	-	3,158,244
Total Operational Expenditures	35,867,611	6,615,655	14,622,979	9,203,544	5,631,697	-	71,941,487
Net Performance before Depreciation & Overhead Allocations	\$ 102,283,290	\$ (466,323)	\$ (4,805,166)	\$ (1,625,598)	\$ (3,665,029)	\$ 13	\$ 91,721,187
Budget	\$ 95,562,993	\$ (938,410)	\$ (5,477,840)	\$ (2,353,779)	\$ (3,665,021)	\$ 568	\$ 83,128,512
Prior Year: Net Performance before Depreciation & Overhead Allocations	\$ 98,378,569	\$ (405,457)	\$ (2,339,612)	\$ (2,545,460)	\$ (3,831,616)	\$ 1,065	\$ 89,257,489

Combined Governmental Funds Statement of Net Position

As of January 31, 2022

	General Fund January 2022	General Fund December 2021	Medicaid Match January 2022	Medicaid Match December 2021	Capital Projects January 2022	Capital Projects December 2021	Governmental Funds January 2022	Governmental Funds December 2021
Assets								
Cash and Cash Equivalents	\$ 107,175,284	\$ 140,060,427	\$ (374,291)	\$ 117,376	\$ 5,396,992	\$ 5,222,392	\$ 112,197,985	\$ 145,400,194
Restricted Cash	-	-	-	-	-	-	-	-
Investments	139,995,541	110,825,849	-	-	-	-	139,995,541	110,825,849
Notes Receivable	-	-	-	-	-	-	-	-
Accounts Receivable, net	2,256,719	1,950,906	-	-	-	-	2,256,719	1,950,906
Due From Other Funds	-	-	-	-	-	-	-	-
Due From Other Governments	21,118,474	27,462,344	983,333	491,667	-	-	22,101,807	27,954,010
Inventory	32,405	32,405	-	-	-	-	32,405	32,405
Other Current Assets	6,491,942	5,378,995	-	-	-	-	6,491,942	5,378,995
Total Assets	\$ 277,070,364	\$ 285,710,924	\$ 609,042	\$ 609,042	\$ 5,396,992	\$ 5,222,392	\$ 283,076,398	\$ 291,542,358
Liabilities								
Accounts Payable	2,606,509	2,487,851	-	-	174,600	-	2,781,109	2,487,851
Medical Benefits Payable	3,312,688	3,824,519	-	-	-	-	3,312,688	3,824,519
Due To Other Funds	-	-	-	-	-	-	-	-
Due To Other Governments	-	-	-	-	-	-	-	-
Deferred Revenue	20,926,702	28,024,403	-	-	-	-	20,926,702	28,024,403
Other Current Liabilities	1,885,123	1,515,631	-	-	-	-	1,885,123	1,515,631
Noncurrent Liabilities	575,174	540,966	-	-	-	-	575,174	540,966
Total Liabilities	29,306,196	36,393,369	-	-	174,600	-	29,480,796	36,393,369
Fund Balances								
Nonspendable	5,991,509	4,893,431	-	-	-	-	5,991,509	4,893,431
Stabilization Fund	67,253,000	67,253,000	-	-	-	-	67,253,000	67,253,000
Assigned to Capital Projects	-	-	-	-	5,222,392	5,222,392	5,222,392	5,222,392
Assigned to Medicaid Match	-	-	609,042	609,042	-	-	609,042	609,042
Unassigned	174,519,660	177,171,124	-	-	-	-	174,519,660	177,171,124
Ending Fund Balance	247,764,169	249,317,555	609,042	609,042	5,222,392	5,222,392	253,595,603	255,148,989
Total Liabilities and Fund Balances	\$ 277,070,365	\$ 285,710,924	\$ 609,042	\$ 609,042	\$ 5,396,992	\$ 5,222,392	\$ 283,076,398	\$ 291,542,357

Combined Business-Type Funds Statement of Net Position

As of January 31, 2022

	Healey Center January 2022	Healey Center December 2021	Healthy Palm Beaches January 2022	Healthy Palm Beaches December 2021	Lakeside Medical Center January 2022	Lakeside Medical Center December 2021	Primary Care Clinics January 2022	Primary Care Clinics December 2021	Business-Type Funds January 2022	Business-Type Funds December 2021
Assets										
Cash and Cash Equivalents	\$ (997,958)	\$ (61,323)	\$ 1,425,104	\$ 1,415,104	\$ (9,675,945)	\$ (6,967,088)	\$ (6,724,498)	\$ (3,601,009)	\$ (15,973,296)	\$ (9,214,316)
Restricted Cash	8,855	8,855	1,490,000	1,500,000	-	-	-	-	1,498,855	1,508,855
Accounts Receivable, net	859,215	990,702	1,630	1,630	4,911,660	4,015,908	2,157,699	1,410,200	7,930,204	6,418,440
Due From Other Funds	-	-	-	-	-	-	-	-	-	-
Due From Other Governments	1,516,667	758,333	-	-	4,549,885	3,909,658	6,193,803	4,724,461	12,260,354	9,392,452
Inventory	-	-	-	-	917,970	886,489	-	-	917,970	886,489
Other Current Assets	81,217	89,185	45,555	45,555	503,588	598,474	188,870	278,913	819,230	1,012,126
Net Investment in Capital Assets	16,931,607	17,011,827	-	-	33,214,845	33,490,508	2,687,602	2,719,244	52,834,055	53,221,579
Total Assets	<u>\$ 18,399,603</u>	<u>\$ 18,797,578</u>	<u>\$ 2,962,289</u>	<u>\$ 2,962,289</u>	<u>\$ 34,422,003</u>	<u>\$ 35,933,948</u>	<u>\$ 4,503,477</u>	<u>\$ 5,531,810</u>	<u>\$ 60,287,372</u>	<u>\$ 63,225,626</u>
Deferred Outflows of Resources										
Deferred Outflows Related to Pensions	<u>\$ 100,311</u>	<u>\$ 100,311</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 11,716</u>	<u>\$ 11,716</u>	<u>\$ 17,936</u>	<u>\$ 17,936</u>	<u>\$ 129,963</u>	<u>\$ 129,963</u>
Liabilities										
Accounts Payable	167,784	226,920	-	-	949,376	1,155,203	136,182	192,138	1,253,342	1,574,261
Medical Benefits Payable	-	-	-	-	-	-	-	-	-	-
Due to Other Funds	-	-	-	-	-	-	-	-	-	-
Due to Other Governments	55,857	55,857	-	-	57,723	57,723	-	-	113,581	113,581
Deferred Revenue	7,334	7,334	-	-	1,391,636	1,391,636	2,212,808	2,212,808	3,611,777	3,611,777
Other Current Liabilities	1,553,804	1,424,266	-	-	2,573,498	2,367,152	1,641,985	1,560,319	5,769,288	5,351,737
Noncurrent Liabilities	1,088,780	1,060,882	-	-	1,733,765	1,718,259	1,287,885	1,211,843	4,110,431	3,990,984
Total Liabilities	<u>\$ 2,873,560</u>	<u>\$ 2,775,260</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 6,705,999</u>	<u>\$ 6,689,973</u>	<u>\$ 5,278,860</u>	<u>\$ 5,177,108</u>	<u>\$ 14,858,419</u>	<u>\$ 14,642,341</u>
Deferred Inflows of Resources										
Deferred Inflows	<u>\$ 224,538</u>	<u>\$ 224,538</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 14,966</u>	<u>\$ 14,966</u>	<u>\$ 2,177</u>	<u>\$ 2,177</u>	<u>\$ 241,681</u>	<u>\$ 241,681</u>
Net Position										
Net Investment in Capital Assets	16,931,607	17,011,827	-	-	33,214,845	33,490,508	2,687,602	2,719,244	52,834,055	53,221,579
Restricted	8,855	8,855	1,490,000	1,500,000	-	-	-	-	1,498,855	1,508,855
Unrestricted	(1,538,646)	(1,122,590)	1,472,289	1,462,289	(5,502,092)	(4,249,782)	(3,447,226)	(2,348,784)	(9,015,675)	(6,258,867)
Total Net Position	<u>15,401,816</u>	<u>15,898,091</u>	<u>2,962,289</u>	<u>2,962,289</u>	<u>27,712,754</u>	<u>29,240,725</u>	<u>(759,624)</u>	<u>370,461</u>	<u>45,317,235</u>	<u>48,471,567</u>
Total Net Position	<u>\$ 18,275,376</u>	<u>\$ 18,673,351</u>	<u>\$ 2,962,289</u>	<u>\$ 2,962,289</u>	<u>\$ 34,418,753</u>	<u>\$ 35,930,698</u>	<u>\$ 4,519,236</u>	<u>\$ 5,547,569</u>	<u>\$ 60,175,654</u>	<u>\$ 63,113,908</u>



SUPPLEMENTAL INFORMATION

GENERAL FUND

General Fund Revenue & Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 6,416,877	\$ 3,786,300	\$ 2,630,577	69.5%	\$ 3,600,591	\$ 2,816,286	78.2%	Ad Valorem Taxes	\$ 136,149,574	\$ 135,388,600	\$ 760,974	0.6%	\$ 128,518,603	\$ 7,630,971	5.9%	
-	-	-	0.0%	-	-	0.0%	Premiums	-	-	-	0.0%	-	-	0.0%	
439,711	208,712	230,999	110.7%	195,556	244,155	124.9%	Patient Revenue, Net	703,923	754,839	(50,916)	(6.7%)	610,512	93,412	15.3%	
686,329	347,604	338,725	97.4%	231,917	454,412	195.9%	Intergovernmental Revenue	1,624,859	1,390,416	234,443	16.9%	927,667	697,193	75.2%	
-	-	-	0.0%	-	-	0.0%	Grants	-	-	-	0.0%	-	-	0.0%	
95,855	61,356	34,499	56.2%	141,543	(45,687)	(32.3%)	Interest Earnings	444,096	245,424	198,672	81.0%	590,706	(146,610)	(24.8%)	
(1,185,664)	-	(1,185,664)	0.0%	(139,529)	(1,046,134)	749.8%	Unrealized Gain/(Loss)-Investments	(2,321,882)	-	(2,321,882)	0.0%	(464,866)	(1,857,016)	399.5%	
-	-	-	0.0%	-	-	0.0%	Other Financial Assistance	-	-	-	0.0%	-	-	0.0%	
109,501	88,113	21,388	24.3%	23,445	86,056	367.1%	Other Revenue	1,550,330	1,796,092	(245,762)	(13.7%)	1,655,818	(105,487)	(6.4%)	
\$ 6,562,610	\$ 4,492,085	\$ 2,070,525	46.1%	\$ 4,053,523	\$ 2,509,087	61.9%	Total Revenues	\$ 138,150,901	\$ 139,575,371	\$ (1,424,470)	(1.0%)	\$ 131,838,439	\$ 6,312,462	4.8%	
Expenditures:															
3,283,137	3,502,870	219,734	6.3%	3,029,754	(253,383)	(8.4%)	Salaries and Wages	13,173,599	14,459,196	1,285,597	8.9%	12,306,200	(867,399)	(7.0%)	
1,076,590	1,086,002	9,412	0.9%	990,225	(86,366)	(8.7%)	Benefits	3,845,686	4,406,698	561,012	12.7%	4,112,831	267,145	6.5%	
944,235	951,829	7,594	0.8%	768,563	(175,672)	(22.9%)	Purchased Services	3,344,535	3,936,777	592,242	15.0%	2,980,659	(363,876)	(12.2%)	
11,764	15,108	3,344	22.1%	2,557	(9,207)	(360.1%)	Medical Supplies	28,465	60,432	31,967	52.9%	37,088	8,623	23.3%	
100,682	138,694	38,012	27.4%	335,691	235,009	70.0%	Other Supplies	599,312	538,166	(61,146)	(11.4%)	578,119	(21,193)	(3.7%)	
-	-	-	0.0%	-	-	0.0%	Contracted Physician Expense	-	-	-	0.0%	12,500	12,500	100.0%	
376,189	1,933,334	1,557,146	80.5%	852,671	476,482	55.9%	Medical Services	2,601,047	7,733,336	5,132,289	66.4%	3,566,191	965,144	27.1%	
29,090	6,267	(22,823)	(364.2%)	29,404	314	1.1%	Drugs	(2,946)	25,068	28,014	111.8%	(13,950)	(11,004)	78.9%	
547,266	768,430	221,164	28.8%	488,808	(58,458)	(12.0%)	Repairs & Maintenance	2,598,253	3,073,257	475,004	15.5%	1,873,086	(725,167)	(38.7%)	
210,591	188,053	(22,538)	(12.0%)	158,915	(51,676)	(32.5%)	Lease & Rental	721,626	741,940	20,314	2.7%	639,923	(81,703)	(12.8%)	
7,451	9,820	2,369	24.1%	7,783	332	4.3%	Utilities	38,251	40,280	2,029	5.0%	34,731	(3,520)	(10.1%)	
1,324,823	685,011	(639,812)	(93.4%)	493,346	(831,478)	(168.5%)	Other Expense	5,545,862	5,157,392	(388,470)	(7.5%)	4,002,007	(1,543,855)	(38.6%)	
54,834	133,888	79,054	59.0%	58,724	3,890	6.6%	Insurance	215,677	493,852	278,175	56.3%	235,391	19,714	8.4%	
835,521	836,496	975	0.1%	755,982	(79,538)	(10.5%)	Sponsored Programs	3,158,244	3,345,984	187,740	5.6%	3,095,094	(63,150)	(2.0%)	
8,802,172	10,255,802	1,453,630	14.2%	7,972,421	(829,751)	(10.4%)	Total Operational Expenditures	35,867,611	44,012,378	8,144,767	18.5%	33,459,870	(2,407,741)	(7.2%)	
Net Performance before Overhead															
(2,239,562)	(5,763,717)	3,524,155	(61.1%)	(3,918,898)	1,679,336	(42.9%)	Allocations	102,283,290	95,562,993	6,720,297	7.0%	98,378,569	3,904,721	4.0%	
(2,004,017)	(2,131,285)	127,268	(6.0%)	(1,789,027)	214,989	(12.0%)	Overhead Allocations	(7,668,243)	(8,525,139)	856,896	(10.1%)	(6,449,732)	1,218,512	(18.9%)	
6,798,155	8,124,517	1,326,362	16.3%	6,183,394	(614,762)	(9.9%)	Total Expenses	28,199,368	35,487,239	7,287,871	20.5%	27,010,138	(1,189,230)	(4.4%)	
\$ (235,545)	\$ (3,632,432)	\$ 3,396,887	(93.5%)	\$ (2,129,871)	\$ 1,894,325	(88.9%)	Net Margin	\$ 109,951,533	\$ 104,088,132	\$ 5,863,401	5.6%	\$ 104,828,301	\$ 5,123,232	4.9%	
-	-	-	0.0%	-	-	0.0%	Capital	-	-	-	0.0%	-	-	0.0%	
\$ (1,317,841)	\$ (5,688,692)	\$ 4,370,851	(76.8%)	\$ (1,222,165)	\$ 95,676	(7.8%)	General Fund Support/Transfer In(Out)	\$ (4,380,991)	\$ (23,997,891)	\$ 19,616,900	(81.7%)	\$ (10,517,083)	\$ (6,136,092)	58.3%	

Trauma Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 40,380	\$ 5,833	\$ 34,547	592.3%	\$ 12,663	\$ 27,718	218.9%	Other Revenue
40,380	5,833	34,547	592.3%	12,663	27,718	218.9%	Total Revenue
<i>Direct Operational Expenses:</i>							
18,377	34,817	16,440	47.2%	30,138	11,761	39.0%	Salaries and Wages
6,443	9,545	3,102	32.5%	10,618	4,175	39.3%	Benefits
-	15,000	15,000	100.0%	-	-	0.0%	Purchased Services
61,926	841,667	779,741	92.6%	27,612	(34,314)	(124.3%)	Medical Services
-	38	38	100.0%	-	-	0.0%	Other Supplies
-	-	-	0.0%	-	-	0.0%	Contracted Physician Expense
-	-	-	0.0%	-	-	0.0%	Repairs & Maintenance
-	-	-	0.0%	-	-	0.0%	Utilities
204	716	512	71.4%	(348,115)	(348,319)	100.1%	Other Expense
86,951	901,783	814,832	90.4%	(279,746)	(366,697)	131.1%	Total Operational Expenses
Net Performance before Overhead							
(46,571)	(895,950)	849,379	(94.8%)	292,409	(338,980)	(115.9%)	Allocations
<i>Overhead Allocations:</i>							
182	131	(51)	(39.1%)	43	(139)	(319.2%)	Risk Mgt
59	112	54	47.8%	50	(8)	(16.7%)	Internal Audit
1,653	1,291	(362)	(28.0%)	3,048	1,395	45.8%	Home Office Facilities
993	983	(10)	(1.0%)	1,135	142	12.5%	Administration
930	911	(19)	(2.1%)	911	(19)	(2.1%)	Human Resources
370	563	194	34.4%	316	(53)	(16.8%)	Legal
83	104	21	20.2%	171	88	51.6%	Records
174	208	34	16.2%	183	9	4.9%	Compliance
195	202	7	3.7%	151	-	0.0%	Comm Engage Plan
1,692	1,796	105	5.8%	2,209	-	0.0%	IT Operations
227	315	89	28.1%	177	-	0.0%	IT Security
754	747	(6)	(0.9%)	678	(75)	(11.1%)	Finance
138	179	41	23.0%	120	(17)	(14.4%)	Public Relations
218	295	76	25.9%	247	29	11.6%	Information Technology
264	350	86	24.6%	213	(51)	(23.8%)	Project MGMT Office
173	180	7	3.7%	120	(53)	(44.2%)	Corporate Quality
8,103	8,368	265	3.2%	9,774	1,247	12.8%	Total Overhead Allocations
95,053	910,151	815,097	89.6%	(269,972)	(365,450)	135.4%	Total Expenses
\$ (54,673)	\$ (904,318)	\$ 849,644	(94.0%)	\$ 282,635	\$ (337,732)	(119.5%)	Net Margin

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 102,023	\$ 23,332	\$ 78,691	337.3%	\$ 21,338	\$ 80,685	378.1%	
102,023	23,332	78,691	337.3%	21,338	80,685	378.1%	
80,960	144,242	63,282	43.9%	119,606	38,646	32.3%	
26,149	38,905	12,756	32.8%	41,787	15,638	37.4%	
540	60,000	59,460	99.1%	-	(540)	0.0%	
895,488	3,366,668	2,471,180	73.4%	162,692	(732,796)	(450.4%)	
150	152	2	1.2%	122	(28)	(22.9%)	
-	-	-	0.0%	12,500	12,500	100.0%	
-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	
1,378	2,864	1,486	51.9%	(346,907)	(348,285)	100.4%	
1,004,665	3,612,831	2,608,166	72.2%	(10,200)	(1,014,864)	9,949.8%	
(902,642)	(3,589,499)	2,686,858	(297.7%)	31,538	(934,180)	(2,962.1%)	
770	523	(247)	(47.2%)	173	(597)	(344.9%)	
131	450	319	70.9%	162	31	19.3%	
5,382	5,165	(217)	(4.2%)	12,293	6,911	56.2%	
3,867	3,931	65	1.6%	3,127	(739)	(23.6%)	
3,033	3,646	612	16.8%	3,873	839	21.7%	
1,095	2,253	1,158	51.4%	1,324	229	17.3%	
302	415	112	27.1%	690	388	56.2%	
595	832	237	28.5%	481	(114)	(23.7%)	
752	809	56	7.0%	604	-	0.0%	
7,655	7,185	(470)	(6.5%)	6,607	-	0.0%	
1,134	1,261	128	10.1%	695	-	0.0%	
3,041	2,989	(53)	(1.8%)	2,662	(379)	(14.3%)	
550	715	164	23.0%	656	105	16.1%	
808	1,180	372	31.5%	886	78	8.8%	
1,092	1,399	307	21.9%	797	(295)	(37.0%)	
706	719	13	1.8%	515	(190)	(36.9%)	
30,914	33,470	2,557	7.6%	35,547	6,267	17.6%	
1,035,578	3,646,301	2,610,723	71.6%	25,347	(1,008,597)	(3,979.2%)	
\$ (933,555)	\$ (3,622,969)	\$ 2,689,414	(74.2%)	\$ (4,009)	\$ (927,912)	(23,148.3%)	

Aeromedical Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,249,326	\$ 1,442,581	\$ (193,255)	(13.4%)	\$ 966,933	\$ 282,393	29.2%	Gross Patient Revenue
1,102,085	931,001	(171,084)	(18.4%)	771,402	(330,683)	(42.9%)	Contractual Allowances
-	3,096	3,096	100.0%	-	-	0.0%	Charity Care
(292,470)	299,772	592,242	197.6%	(25)	292,445	(1,169,780.6%)	Bad Debt
809,615	1,233,869	424,254	34.4%	771,377	(38,238)	(5.0%)	Total Contractuals and Bad Debt
439,711	208,712	230,999	110.7%	195,556	244,155	124.9%	Net Patient Revenue
35.20%	14.47%			20.22%			Collection %
439,711	208,712	230,999	110.7%	195,557	244,155	124.9%	Total Revenues
Direct Operational Expenses:							
192,931	203,847	10,916	5.4%	169,378	(23,553)	(13.9%)	Salaries and Wages
57,794	54,595	(3,199)	(5.9%)	57,937	143	0.2%	Benefits
303,614	265,802	(37,812)	(14.2%)	93,210	(210,403)	(225.7%)	Purchased Services
654	2,125	1,471	69.2%	763	108	14.2%	Medical Supplies
13,244	15,958	2,714	17.0%	4,703	(8,541)	(181.6%)	Other Supplies
29,627	99,294	69,667	70.2%	63,021	33,394	53.0%	Repairs & Maintenance
3,104	4,420	1,316	29.8%	3,704	600	16.2%	Utilities
5,090	5,100	10	0.2%	5,090	-	0.0%	Lease & Rental
27,105	27,034	(71)	(0.3%)	16,082	(11,023)	(68.5%)	Other Expense
18,845	64,575	45,730	70.8%	18,994	149	0.8%	Insurance
652,009	742,750	90,741	12.2%	432,882	(219,127)	(50.6%)	Total Operational Expenses
Net Performance before Overhead							
(212,297)	(534,038)	321,740	(60.2%)	(237,326)	25,028	(10.5%)	Allocations
Overhead Allocations:							
2,348	1,689	(660)	(39.1%)	581	(1,767)	(304.0%)	Risk Mgt
15,645	21,120	5,476	25.9%	12,787	(2,858)	(22.3%)	Rev Cycle
757	1,452	694	47.8%	673	(84)	(12.5%)	Internal Audit
12,818	12,685	(133)	(1.0%)	15,197	2,379	15.7%	Administration
4,442	4,352	(90)	(2.1%)	3,298	(1,144)	(34.7%)	Human Resources
4,770	7,270	2,500	34.4%	4,237	(532)	(12.6%)	Legal
1,069	1,338	270	20.2%	2,289	1,221	53.3%	Records
2,250	2,685	435	16.2%	2,454	204	8.3%	Compliance
2,512	2,609	96	3.7%	2,027	(486)	(24.0%)	Comm Engage Plan
21,834	23,183	1,349	5.8%	29,579	7,744	26.2%	IT Operations
2,925	4,070	1,145	28.1%	2,369	(556)	(23.4%)	IT Security
9,726	9,643	(83)	(0.9%)	9,082	(644)	(7.1%)	Finance
1,775	2,305	530	23.0%	1,609	(166)	(10.3%)	Public Relations
2,820	3,806	986	25.9%	3,309	489	14.8%	Information Technology
3,401	4,513	1,111	24.6%	2,851	(550)	(19.3%)	Project MGMT Office
2,232	2,318	87	3.7%	1,605	(627)	(39.0%)	Corporate Quality
91,325	105,039	13,714	13.1%	93,950	2,625	2.8%	Total Overhead Allocations
743,334	847,789	104,456	12.3%	526,832	(216,501)	(41.1%)	Total Expenses
\$ (303,622)	\$ (639,077)	\$ 335,455	(52.5%)	\$ (331,276)	\$ 27,653	(8.3%)	Net Margin

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 4,601,949	\$ 5,217,332	\$ (615,383)	(11.8%)	3,254,434	\$ 1,347,515	41.4%	
5,008,363	3,367,118	(1,641,245)	(48.7%)	2,657,100	(2,351,263)	(88.5%)	
157,908	11,199	(146,709)	(1,310.0%)	(12,351)	(170,259)	1,378.5%	
(1,268,245)	1,084,176	2,352,421	217.0%	(826)	1,267,420	(153,461.1%)	
3,898,026	4,462,493	564,467	12.6%	2,643,922	(1,254,103)	(47.4%)	
703,923	754,839	(50,916)	(6.7%)	610,512	93,412	15.3%	
15.30%	14.47%			18.76%			
703,924	754,839	(50,916)	(6.7%)	610,512	93,412	15.3%	
793,041	808,813	15,772	2.0%	683,763	(109,278)	(16.0%)	
207,487	217,181	9,694	4.5%	226,814	19,327	8.5%	
1,142,438	1,192,669	50,231	4.2%	795,576	(346,862)	(43.6%)	
6,241	8,500	2,259	26.6%	10,732	4,491	41.8%	
52,470	63,832	11,362	17.8%	15,907	(36,563)	(229.8%)	
404,083	397,176	(6,907)	(1.7%)	234,193	(169,890)	(72.5%)	
21,048	18,680	(2,368)	(12.7%)	17,194	(3,854)	(22.4%)	
20,361	20,400	39	0.2%	20,361		0.0%	
106,519	110,411	3,892	3.5%	85,609	(20,910)	(24.4%)	
70,349	258,300	187,951	72.8%	75,976	5,628	7.4%	
2,824,037	3,095,962	271,925	8.8%	2,166,126	(657,911)	(30.4%)	
(2,120,114)	(2,341,123)	221,009	(9.4%)	(1,555,614)	(564,500)	36.3%	
9,943	6,755	(3,187)	(47.2%)	2,319	(7,624)	(328.8%)	
62,602	84,482	21,880	25.9%	51,862	(10,740)	(20.7%)	
1,692	5,807	4,115	70.9%	2,175	484	22.2%	
49,904	50,741	837	1.6%	41,873	(8,031)	(19.2%)	
14,485	17,409	2,924	16.8%	14,019	(465)	(3.3%)	
14,132	29,079	14,947	51.4%	17,728	3,596	20.3%	
3,903	5,354	1,450	27.1%	9,243	5,340	57.8%	
7,678	10,741	3,062	28.5%	6,442	(1,237)	(19.2%)	
9,706	10,435	729	7.0%	8,092	(1,614)	(19.9%)	
98,801	92,733	(6,068)	(6.5%)	88,465	(10,336)	(11.7%)	
14,635	16,281	1,645	10.1%	9,310	(5,325)	(57.2%)	
39,252	38,571	(681)	(1.8%)	35,639	(3,613)	(10.1%)	
7,104	9,222	2,117	23.0%	8,781	1,677	19.1%	
10,423	15,224	4,801	31.5%	11,859	1,436	12.1%	
14,091	18,051	3,960	21.9%	10,667	(3,424)	(32.1%)	
9,108	9,274	166	1.8%	6,902	(2,206)	(32.0%)	
367,459	420,157	52,698	12.5%	325,377	(42,082)	(12.9%)	
3,191,496	3,516,119	324,623	9.2%	2,491,503	(699,994)	(28.1%)	
\$ (2,487,573)	\$ (2,761,280)	\$ 273,707	(9.9%)	\$ (1,880,991)	\$ (606,582)	(32.2%)	

Care Coordination Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
Total Revenue							Total Revenue						
<i>Direct Operational Expenses:</i>							<i>Direct Operational Expenses:</i>						
45,401	29,763	(15,638)	(52.5%)	72,286	26,884	37.2%	110,942	123,431	12,489	10.1%	312,473	201,531	64.5%
13,671	10,403	(3,268)	(31.4%)	24,930	11,260	45.2%	40,877	42,218	1,341	3.2%	101,653	60,776	59.8%
305,000	313,483	8,483	2.7%	308,796	3,796	1.2%	1,220,000	1,253,932	33,932	2.7%	1,265,252	45,252	3.6%
314,263	1,091,667	777,404	71.2%	752,723	438,461	58.2%	1,705,559	4,366,668	2,661,109	60.9%	3,041,824	1,336,265	43.9%
1,749	1,646	(103)	(6.3%)	3,211	1,462	45.5%	3,243	6,584	3,341	50.7%	6,062	2,819	46.5%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	199	199	100.0%
1,780	8,000	6,220	77.7%	337,635	335,855	99.5%	11,166	32,000	20,834	65.1%	(5,564)	(16,730)	300.7%
681,863	1,454,962	773,099	53.1%	1,499,581	817,718	54.5%	3,091,787	5,824,833	2,733,046	46.9%	4,721,900	1,630,113	34.5%
Total Operational Expenses							Total Operational Expenses						
<i>Net Performance before Overhead</i>							<i>Net Performance before Overhead</i>						
(681,863)	(1,454,962)	773,099	(53.1%)	(1,499,581)	817,718	(54.5%)	(3,091,787)	(5,824,833)	2,733,046	(46.9%)	(4,721,900)	1,630,113	(34.5%)
<i>Overhead Allocations:</i>							<i>Overhead Allocations:</i>						
1,208	869	(339)	(39.1%)	409	(799)	(195.5%)	5,116	3,476	(1,640)	(47.2%)	1,631	(3,485)	(213.7%)
390	747	357	47.8%	474	84	17.7%	870	2,988	2,117	70.9%	1,530	660	43.1%
-	-	-	0.0%	22,520	22,520	100.0%	-	-	-	0.0%	90,833	90,833	100.0%
6,595	6,527	(68)	(1.0%)	10,690	4,095	38.3%	25,676	26,107	430	1.6%	29,454	3,778	12.8%
2,791	2,734	(56)	(2.1%)	4,920	2,129	43.3%	9,100	10,938	1,837	16.8%	20,913	11,812	56.5%
2,454	3,740	1,286	34.4%	2,981	527	17.7%	7,271	14,961	7,690	51.4%	12,470	5,199	41.7%
550	689	139	20.2%	1,610	1,060	65.9%	2,008	2,755	746	27.1%	6,502	4,493	69.1%
1,158	1,382	224	16.2%	1,726	569	32.9%	3,951	5,526	1,576	28.5%	4,531	581	12.8%
1,293	1,342	50	3.7%	1,426	133	9.3%	4,994	5,369	375	7.0%	5,692	698	12.3%
11,234	11,928	694	5.8%	20,806	9,572	46.0%	50,834	47,712	(3,122)	(6.5%)	62,227	11,393	18.3%
1,505	2,094	589	28.1%	1,666	162	9.7%	7,530	8,377	847	10.1%	6,549	(981)	(15.0%)
5,004	4,961	(43)	(0.9%)	6,388	1,384	21.7%	20,195	19,845	(350)	(1.8%)	25,069	4,873	19.4%
913	1,186	273	23.0%	1,132	219	19.3%	3,655	4,745	1,089	23.0%	6,176	2,521	40.8%
1,451	1,958	507	25.9%	2,328	877	37.7%	5,363	7,833	2,470	31.5%	8,342	2,979	35.7%
1,750	2,322	572	24.6%	2,006	256	12.7%	7,250	9,288	2,038	21.9%	7,503	253	3.4%
1,148	1,193	45	3.7%	1,129	(19)	(1.7%)	4,686	4,771	85	1.8%	4,855	169	3.5%
39,443	43,672	4,229	9.7%	82,211	42,767	52.0%	158,499	174,688	16,189	9.3%	294,277	135,777	46.1%
Total Overhead Allocations							Total Overhead Allocations						
721,307	1,498,634	777,327	51.9%	1,581,792	860,485	54.4%	3,250,286	5,999,521	2,749,235	45.8%	5,016,177	1,765,890	35.2%
Total Expenses							Total Expenses						
\$ (721,307)	\$ (1,498,634)	\$ 777,327	(51.9%)	\$ (1,581,792)	\$ 860,485	(54.4%)	\$ (3,250,286)	\$ (5,999,521)	\$ 2,749,235	(45.8%)	\$ (5,016,177)	\$ 1,765,890	(35.2%)
Net Margin							Net Margin						

Pharmacy Services Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
Total Revenues													
<i>Direct Operational Expenses:</i>													
197,105	211,721	14,616	6.9%	200,646	3,541	1.8%	847,579	877,103	29,524	3.4%	872,389	24,810	2.8%
66,243	69,340	3,097	4.5%	66,193	(50)	(0.1%)	261,153	282,014	20,861	7.4%	275,784	14,631	5.3%
1,530	2,441	911	37.3%	259	(1,271)	(490.1%)	5,253	9,764	4,511	46.2%	3,850	(1,403)	(36.4%)
5,196	13,169	7,973	60.5%	3,250	(1,947)	(59.9%)	19,110	52,676	33,566	63.7%	13,642	(5,468)	(40.1%)
29,090	6,267	(22,823)	(364.2%)	29,404	314	1.1%	(2,946)	25,068	28,014	111.8%	(13,950)	(11,004)	78.9%
4,328	953	(3,375)	(354.1%)	77	(4,251)	(5,520.7%)	5,173	3,812	(1,361)	(35.7%)	1,980	(3,193)	(161.2%)
6,099	7,674	1,575	20.5%	6,912	813	11.8%	24,396	30,696	6,300	20.5%	30,603	6,207	20.3%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
4,141	11,061	6,920	62.6%	6,134	1,993	32.5%	20,107	44,244	24,137	54.6%	26,952	6,845	25.4%
2,341	2,335	(6)	(0.3%)	1,898	(443)	(23.3%)	9,364	9,340	(24)	(0.3%)	7,593	(1,771)	(23.3%)
Total Operational Expenses							Total Operational Expenses						
316,074	324,961	8,887	2.7%	314,772	(1,301)	(0.4%)	1,189,189	1,334,717	145,528	10.9%	1,218,844	29,655	2.4%
Net Performance before Overhead							Net Performance before Overhead						
(316,074)	(324,961)	8,887	(2.7%)	(314,772)	(1,301)	0.4%	(1,189,189)	(1,334,717)	145,528	(10.9%)	(1,218,844)	29,655	(2.4%)
<i>Overhead Allocations:</i>													
987	709	(277)	(39.1%)	304	(682)	(224.4%)	4,177	2,838	(1,339)	(47.2%)	1,213	(2,964)	(244.3%)
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
318	610	292	47.8%	352	34	9.7%	711	2,439	1,729	70.9%	1,138	428	37.6%
5,385	5,329	(56)	(1.0%)	7,952	2,567	32.3%	20,965	21,316	351	1.6%	21,910	945	4.3%
7,117	6,973	(144)	(2.1%)	6,123	(994)	(16.2%)	23,206	27,891	4,685	16.8%	26,025	2,819	10.8%
2,004	3,054	1,050	34.4%	2,217	214	9.6%	5,937	12,216	6,279	51.4%	9,276	3,340	36.0%
449	562	113	20.2%	1,198	749	62.5%	1,640	2,249	609	27.1%	4,837	3,197	66.1%
945	1,128	183	16.2%	1,284	339	26.4%	3,226	4,512	1,287	28.5%	3,371	145	4.3%
1,055	1,096	40	3.7%	1,061	5	0.5%	4,078	4,384	306	7.0%	4,234	157	3.7%
9,173	9,739	567	5.8%	15,477	6,305	40.7%	41,507	38,958	(2,549)	(6.5%)	46,290	4,783	10.3%
1,229	1,710	481	28.1%	1,240	11	0.9%	6,148	6,840	691	10.1%	4,872	(1,277)	(26.2%)
4,086	4,051	(35)	(0.9%)	4,752	666	14.0%	16,490	16,204	(286)	(1.8%)	18,648	2,158	11.6%
746	969	223	23.0%	842	96	11.5%	2,984	3,874	890	23.0%	4,595	1,610	35.0%
1,185	1,599	414	25.9%	1,732	547	31.6%	4,379	6,396	2,017	31.5%	6,205	1,826	29.4%
938	974	36	3.7%	840	(98)	(11.6%)	3,826	3,896	70	1.8%	3,611	(215)	(5.9%)
1,429	1,896	467	24.6%	1,492	63	4.2%	5,920	7,583	1,664	21.9%	5,582	(338)	(6.1%)
6,718	8,092	1,374	17.0%	-	(6,718)	0.0%	26,925	32,367	5,442	16.8%	-	(26,925)	0.0%
Total Overhead Allocations							Total Overhead Allocations						
43,762	48,491	4,729	9.8%	46,866	3,104	6.6%	172,118	193,963	21,846	11.3%	161,807	(10,311)	(6.4%)
Total Expenses							Total Expenses						
359,835	373,452	13,616	3.6%	361,638	1,803	0.5%	1,361,307	1,528,680	167,374	10.9%	1,380,651	19,344	1.4%
Net Margin							Net Margin						
\$ (359,835)	\$ (373,452)	\$ 13,616	(3.6%)	\$ (361,638)	\$ 1,803	(0.5%)	\$ (1,361,307)	\$ (1,528,680)	\$ 167,374	(10.9%)	\$ (1,380,651)	\$ 19,344	(1.4%)

Transportation Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	Other Revenue	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	
-	-	-	0.0%	-	-	0.0%	Total Revenue	-	-	-	0.0%	-	-	0.0%	
<i>Direct Operational Expenses:</i>															
16,409	104,556	88,147	84.3%	-	(16,409)	0.0%	Salaries and Wages	42,653	415,148	372,495	89.7%	-	(42,653)	0.0%	
3,466	22,983	19,517	84.9%	-	(3,466)	0.0%	Benefits	8,525	91,608	83,083	90.7%	-	(8,525)	0.0%	
8,500	4,000	(4,500)	(112.5%)	-	(8,500)	0.0%	Purchased Services	8,500	16,000	7,500	46.9%	-	(8,500)	0.0%	
-	-	-	0.0%	-	-	0.0%	Medical Supplies	-	-	-	0.0%	-	-	0.0%	
4,131	16,370	12,239	74.8%	-	(4,131)	0.0%	Other Supplies	9,363	48,870	39,507	80.8%	-	(9,363)	0.0%	
-	250	250	100.0%	-	-	0.0%	Repairs & Maintenance	-	250	250	100.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Lease & Rental	-	-	-	0.0%	-	-	0.0%	
1	1,370	1,369	99.9%	-	(1)	0.0%	Other Expense	635	2,870	2,236	77.9%	-	(635)	0.0%	
-	13,900	13,900	100.0%	-	-	0.0%	Insurance	-	13,900	13,900	100.0%	-	-	0.0%	
32,507	163,429	130,922	80.1%	-	(32,507)	0.0%	Total Operational Expenses	69,675	588,646	518,971	88.2%	-	(69,675)	0.0%	
Net Performance before Overhead															
(32,507)	(163,429)	130,922	(80.1%)	-	(32,507)	0.0%	Allocations	(69,675)	(588,646)	518,971	(88.2%)	-	(69,675)	0.0%	
<i>Overhead Allocations:</i>															
469	337	(132)	(39.1%)	-	(469)	0.0%	Risk Mgt	1,986	1,350	(637)	(47.2%)	-	(1,986)	0.0%	
15,645	21,120	5,476	25.9%	-	(15,645)	0.0%	Rev Cycle	62,602	84,482	21,880	25.9%	-	(62,602)	0.0%	
151	290	139	47.8%	-	(151)	0.0%	Internal Audit	338	1,160	822	70.9%	-	(338)	0.0%	
355	461	106	23.0%	-	(355)	0.0%	Public Relations	1,419	1,842	423	23.0%	-	(1,419)	0.0%	
446	463	17	3.7%	-	(446)	0.0%	Corporate Quality	1,820	1,853	33	1.8%	-	(1,820)	0.0%	
2,561	2,534	(27)	(1.0%)	-	(2,561)	0.0%	Administration	9,970	10,137	167	1.6%	-	(9,970)	0.0%	
4,256	4,170	(86)	(2.1%)	-	(4,256)	0.0%	Human Resources	13,878	16,680	2,802	16.8%	-	(13,878)	0.0%	
953	1,452	499	34.4%	-	(953)	0.0%	Legal	2,823	5,810	2,986	51.4%	-	(2,823)	0.0%	
214	267	54	20.2%	-	(214)	0.0%	Records	780	1,070	290	27.1%	-	(780)	0.0%	
450	536	87	16.2%	-	(450)	0.0%	Compliance	1,534	2,146	612	28.5%	-	(1,534)	0.0%	
1,943	1,926	(17)	(0.9%)	-	(1,943)	0.0%	Finance	7,842	7,706	(136)	(1.8%)	-	(7,842)	0.0%	
680	902	222	24.6%	-	(680)	0.0%	Project MGMT Office	2,815	3,606	791	21.9%	-	(2,815)	0.0%	
502	521	19	3.7%	-	(502)	0.0%	Comm Engage Plan	1,939	2,085	146	7.0%	-	(1,939)	0.0%	
4,362	4,632	269	5.8%	-	(4,362)	0.0%	IT Operations	19,739	18,527	(1,212)	(6.5%)	-	(19,739)	0.0%	
584	813	229	28.1%	-	(584)	0.0%	IT Security	2,924	3,253	329	10.1%	-	(2,924)	0.0%	
563	760	197	25.9%	-	(563)	0.0%	Information Technology	2,082	3,042	959	31.5%	-	(2,082)	0.0%	
34,133	41,187	7,054	17.1%	-	(34,133)	0.0%	Total Overhead Allocations	134,492	164,746	30,255	18.4%	-	(134,492)	0.0%	
66,640	204,616	137,976	67.4%	-	(66,640)	0.0%	Total Expenses	204,167	753,392	549,226	72.9%	-	(204,167)	0.0%	
-	-	-	0.0%	-	-	0.0%	Transfer Out to Funds	-	-	-	0.0%	-	-	0.0%	
(66,640)	(204,616)	137,976	(67.4%)	-	(66,640)	0.0%	Net Margin	(204,167)	(753,392)	549,226	(72.9%)	-	(204,167)	0.0%	
-	-	-	-	-	-	0.0%	Capital Contributions	-	-	-	0.0%	-	-	0.0%	
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	General Fund Support/Transfer In	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	

School Health Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 313,129	\$ 347,604	\$ (34,476)	(9.9%)	\$ 231,917	\$ 81,212	35.0%	Palm Beach County School District	\$ 1,251,659	\$ 1,390,416	\$ (138,757)	(10.0%)	\$ 927,667	\$ 323,992	34.9%	
-	0	-	0.0%	0	-	0.0%	Grants	-	-	-	0.0%	-	-	0.0%	
313,129	347,604	(34,476)	(9.9%)	231,917	81,212	35.0%	Total Revenue	1,251,659	1,390,416	(138,757)	(10.0%)	927,667	323,992	34.9%	
<i>Direct Operational Expenses:</i>															
1,048,056	1,154,130	106,074	9.2%	1,030,676	(17,381)	(1.7%)	Salaries and Wages	4,306,172	4,781,382	475,210	9.9%	4,494,682	188,509	4.2%	
358,451	378,732	20,281	5.4%	328,021	(30,430)	(9.3%)	Benefits	1,436,028	1,537,903	101,875	6.6%	1,471,517	35,489	2.4%	
-	-	-	0.0%	-	-	0.0%	Purchased Services	-	-	-	0.0%	-	-	0.0%	
9,309	12,500	3,191	25.5%	1,754	(7,555)	(430.6%)	Medical Supplies	17,101	50,000	32,899	65.8%	23,759	6,658	28.0%	
2,524	6,933	4,409	63.6%	-	(2,524)	0.0%	Other Supplies	6,228	27,732	21,504	77.5%	27,989	21,761	77.7%	
-	84	84	100.0%	-	-	0.0%	Repairs & Maintenance	-	336	336	100.0%	-	-	0.0%	
285	-	(285)	0.0%	256	(29)	(11.3%)	Lease & Rental	285	-	(285)	0.0%	1,065	780	73.2%	
-	-	-	0.0%	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%	
2,575	3,409	834	24.5%	782	(1,794)	(229.4%)	Other Expense	3,918	13,636	9,718	71.3%	2,888	(1,029)	(35.6%)	
1,421,201	1,555,788	134,587	8.7%	1,361,488	(59,712)	(4.4%)	Total Operational Expenses	5,769,732	6,410,989	641,257	10.0%	6,021,900	252,168	4.2%	
Net Performance before Overhead															
(1,108,072)	(1,208,184)	100,112	(8.3%)	(1,129,572)	21,500	(1.9%)	Allocations	(4,518,073)	(5,020,573)	502,500	(10.0%)	(5,094,233)	576,161	(11.3%)	
<i>Overhead Allocations:</i>															
4,741	3,409	(1,332)	(39.1%)	1,280	(3,461)	(270.4%)	Risk Mgt	20,072	13,637	(6,434)	(47.2%)	5,106	(14,966)	(293.1%)	
1,529	2,931	1,401	47.8%	1,483	(46)	(3.1%)	Internal Audit	3,415	11,722	8,307	70.9%	4,790	1,375	28.7%	
9,396	7,341	(2,055)	(28.0%)	7,073	(2,323)	(32.8%)	Home Office Facilities	30,596	29,363	(1,233)	(4.2%)	28,528	(2,068)	(7.2%)	
25,876	25,608	(268)	(1.0%)	33,466	7,590	22.7%	Administration	100,744	102,433	1,689	1.6%	92,211	(8,533)	(9.3%)	
50,002	48,992	(1,010)	(2.1%)	46,211	(3,790)	(8.2%)	Human Resources	163,048	195,966	32,919	16.8%	196,424	33,377	17.0%	
9,629	14,676	5,047	34.4%	9,331	(297)	(3.2%)	Legal	28,528	58,703	30,174	51.4%	39,041	10,512	26.9%	
2,157	2,702	545	20.2%	5,041	2,884	57.2%	Records	7,880	10,808	2,928	27.1%	20,355	12,475	61.3%	
4,543	5,421	878	16.2%	5,405	862	15.9%	Compliance	15,501	21,682	6,182	28.5%	14,186	(1,315)	(9.3%)	
5,072	5,266	194	3.7%	4,464	(608)	(13.6%)	Comm Engage Plan	19,594	21,065	1,471	7.0%	17,821	(1,773)	(9.9%)	
44,078	46,801	2,723	5.8%	65,137	21,059	32.3%	IT Operations	199,454	187,203	(12,250)	(6.5%)	194,815	(4,639)	(2.4%)	
5,904	8,217	2,312	28.1%	5,217	(687)	(13.2%)	IT Security	29,545	32,867	3,322	10.1%	20,503	(9,042)	(44.1%)	
19,635	19,466	(168)	(0.9%)	20,000	366	1.8%	Finance	79,239	77,865	(1,374)	(1.8%)	78,483	(757)	(1.0%)	
3,583	4,654	1,071	23.0%	3,544	(39)	(1.1%)	Public Relations	14,341	18,616	4,274	23.0%	19,337	4,995	25.8%	
5,693	7,683	1,991	25.9%	7,288	1,595	21.9%	Information Technology	21,042	30,733	9,691	31.5%	26,116	5,074	19.4%	
6,867	9,110	2,244	24.6%	6,279	(588)	(9.4%)	Project MGMT Office	28,446	36,441	7,994	21.9%	23,491	(4,955)	(21.1%)	
4,505	4,680	175	3.7%	3,534	(971)	(27.5%)	Corporate Quality	18,386	18,721	335	1.8%	15,199	(3,187)	(21.0%)	
-	-	-	-	-	-	-		-	-	-	-	-	-	-	
203,209	216,956	13,748	6.3%	224,755	21,546	9.6%	Total Overhead Allocations	779,832	867,826	87,994	10.1%	796,405	16,573	2.1%	
1,624,409	1,772,744	148,335	8.4%	1,586,243	(38,166)	(2.4%)	Total Expenses	6,549,563	7,278,815	729,252	10.0%	6,818,305	268,742	3.9%	
\$ (1,311,281)	\$ (1,425,140)	\$ 113,860	(8.0%)	\$ (1,354,327)	\$ 43,046	(3.2%)	Net Margin	\$ (5,297,904)	\$ (5,888,399)	\$ 590,495	(10.0%)	\$ (5,890,638)	\$ 592,734	(10.1%)	

Sponsored Programs

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
<i>Sponsored Programs:</i>													
708,996	708,996	0	0.0%	708,996	-	0.0%	2,835,982	2,835,984	2	0.0%	2,835,982	-	0.0%
126,525	125,000	(1,525)	(1.2%)	46,987	(79,538)	(169.3%)	322,262	500,000	177,738	35.5%	259,112	(63,150)	(24.4%)
-	2,500	2,500	100.0%	-	-	0.0%	-	10,000	10,000	100.0%	-	-	0.0%
835,521	836,496	975	0.1%	755,982	(79,538)	(10.5%)	3,158,244	3,345,984	187,740	5.6%	3,095,094	(63,150)	(2.0%)
<i>Direct Operational Expenses:</i>													
10,956	9,132	(1,824)	(20.0%)	8,793	(2,163)	(24.6%)	35,936	37,833	1,897	5.0%	34,890	(1,047)	(3.0%)
3,233	3,217	(16)	(0.5%)	3,184	(48)	(1.5%)	12,691	13,145	454	3.5%	12,682	(9)	(0.1%)
-	25	25	100.0%	-	-	0.0%	-	100	100	100.0%	10	10	100.0%
-	370	370	100.0%	-	-	0.0%	2,542	1,480	(1,062)	(71.7%)	2,517	(24)	(1.0%)
14,189	12,744	(1,445)	2	11,978	(2,211)	(18.5%)	51,169	52,558	1,389	2.7%	50,098	(1,071)	(2.1%)
\$ 849,709	\$ 849,240	\$ (469)	(0.1%)	\$ 767,960	\$ (81,749)	(10.6%)	\$ 3,209,414	\$ 3,398,542	\$ 189,128	5.6%	\$ 3,145,193	\$ (64,221)	(2.0%)
Total Expenses													

General Fund Statement of Revenues and Expenditures by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Revenues:													
Ad Valorem Taxes	\$ -	\$ 34,846,751	\$ 94,885,946	\$ 6,416,877	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 136,149,574
Premiums													-
Patient Revenue, Net	(641,186)	254,988	650,410	439,711	-	-	-	-	-	-	-	-	703,923
Intergovernmental Revenue	312,844	312,844	312,844	686,329	-	-	-	-	-	-	-	-	1,624,859
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	185,327	86,190	76,723	95,855	-	-	-	-	-	-	-	-	444,096
Unrealized Gain/(Loss)-Investments	(751,661)	(72,711)	(311,846)	(1,185,664)	-	-	-	-	-	-	-	-	(2,321,882)
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	7,399	369,579	1,063,851	109,501	-	-	-	-	-	-	-	-	1,550,330
Total Revenues	\$ (887,277)	\$ 35,797,640	\$ 96,677,928	\$ 6,562,610	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 138,150,901
Expenditures:													
Salaries and Wages	3,229,687	3,217,471	3,443,303	3,283,137	-	-	-	-	-	-	-	-	13,173,599
Benefits	1,033,429	954,201	781,466	1,076,590	-	-	-	-	-	-	-	-	3,845,686
Purchased Services	730,072	733,260	936,967	944,235	-	-	-	-	-	-	-	-	3,344,535
Medical Supplies	7,182	2,757	6,762	11,764	-	-	-	-	-	-	-	-	28,465
Other Supplies	85,705	186,391	226,534	100,682	-	-	-	-	-	-	-	-	599,312
Medical Services	903,753	909,954	411,152	376,189	-	-	-	-	-	-	-	-	2,601,047
Drugs	(21,793)	2,465	(12,708)	29,090	-	-	-	-	-	-	-	-	(2,946)
Repairs & Maintenance	685,656	617,900	747,430	547,266	-	-	-	-	-	-	-	-	2,598,253
Lease & Rental	166,851	139,098	205,086	210,591	-	-	-	-	-	-	-	-	721,626
Utilities	9,667	9,780	11,354	7,451	-	-	-	-	-	-	-	-	38,251
Other Expense	447,724	1,297,091	2,476,225	1,324,823	-	-	-	-	-	-	-	-	5,545,862
Insurance	56,206	49,803	54,834	54,834	-	-	-	-	-	-	-	-	215,677
Sponsored Programs	734,362	809,587	778,774	835,521	-	-	-	-	-	-	-	-	3,158,244
Total Operational Expenditures	8,068,503	8,929,757	10,067,180	8,802,172	-	-	-	-	-	-	-	-	35,867,611
Net Performance before Overhead Allocations	\$ (8,955,780)	\$ 26,867,883	\$ 86,610,748	\$ (2,239,562)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 102,283,290
Overhead Allocations	(1,806,507)	(1,757,986)	(2,099,734)	(2,004,017)	-	-	-	-	-	-	-	-	(7,668,243)
Total Expenses	6,261,996	7,171,771	7,967,446	6,798,155	-	-	-	-	-	-	-	-	28,199,368
Net Margin	\$ (7,149,273)	\$ 28,625,869	\$ 88,710,483	\$ (235,545)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,951,533
General Fund Support/ Transfer In (Out)	\$ (931,238)	\$ (1,047,675)	\$ (1,084,237)	\$ (1,317,841)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (4,380,991)



General Fund Program Statistics

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Prior Year Total
Aeromedical														
Patients Transported - Actual	38	34	63	53									188	135
Patients Transported - Budget	51	54	52	60									217	210
Variance	(13)	(20)	11	(7)	-	-	-	-	-	-	-	-	(29)	(75)
Actual Hours Available for Service	1,054	1,080	1,109	1,080									4,323	2,620
Service Hours Utilized	60.0	64.0	96.0	85.0									305	201
Utilization %	5.7%	5.9%	8.7%	7.9%									7.1%	7.7%
# of Flights - Training/Public Education	10	25	5	-									40	1
# of Flights - Maintenance	10	6	9	6									31	23
Ground Transportation														
	-	-	-	-									-	-
School Health														
Medical Events	40,494	33,262	30,001	32,204									135,961	63,868
Screenings	34,874	27,315	30,062	34,454									126,705	53,319
Covid-19 Testing	2,344	1,443	1,532	2,909									8,228	21,706
Total Events- Actual	77,712	62,020	61,595	69,567	-	-	-	-	-	-	-	-	270,894	138,893
Total Events- Budget	42,015	37,148	30,332	41,735									151,230	158,856
Pharmacy														
Total Prescriptions Filled at In-House Pharmacies	12,863	11,608	12,853	11,596									48,920	56,949
Total Prescriptions Filled at Retail Pharmacies	-	-	-	1									1	200
Total Prescriptions Filled Inhouse/Retail- Actual	12,863	11,608	12,853	11,597	-	-	-	-	-	-	-	-	48,921	57,149
Total Prescriptions Filled- Budget	17,641	13,574	15,131	15,158									61,504	87,118



SUPPLEMENTAL INFORMATION

HEALEY CENTER

Healey Center Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,205,345	\$ 1,241,583	\$ (36,238)	(2.9%)	\$ 1,234,757	\$ (29,412)	(2.4%)	Gross Patient Revenue
122,834	87,480	(35,353)	(40.4%)	76,057	(46,776)	(61.5%)	Contractual Allowances
267,011	360,942	93,931	26.0%	373,912	106,901	28.6%	Charity Care
-	27,684	27,684	100.0%	29,581	29,581	100.0%	Bad Debt
389,844	476,106	86,262	18.1%	479,549	89,705	18.7%	Total Contractuals and Bad Debt
815,501	765,477	50,024	6.5%	755,208	60,293	8.0%	Net Patient Revenue
67.66%	61.65%			61.16%			Collection %
758,333	758,333	0	0.0%	758,333	-	0.0%	PBC Interlocal
-	-	-	0.0%	54,840	(54,840)	(100.0%)	Other Financial Assistance
1,325	1,150	175	15.2%	1,683	(358)	(21.3%)	Other Revenues
759,658	759,483	175	0	814,857	(55,198)	(6.8%)	Total Other Revenues
1,575,159	1,524,960	50,199	3.3%	1,570,065	5,094	0.3%	Total Revenues
<i>Direct Operational Expenses:</i>							
1,043,597	1,058,108	14,511	1.4%	867,242	(176,354)	(20.3%)	Salaries and Wages
328,332	360,375	32,044	8.9%	341,963	13,632	4.0%	Benefits
74,289	61,132	(13,157)	(21.5%)	53,954	(20,335)	(37.7%)	Purchased Services
76,870	56,722	(20,148)	(35.5%)	51,803	(25,067)	(48.4%)	Medical Supplies
88,400	76,232	(12,168)	(16.0%)	63,121	(25,279)	(40.0%)	Other Supplies
1,266	2,059	793	38.5%	1,214	(52)	(4.3%)	Contracted Physician Expense
4,128	6,250	2,122	34.0%	16,772	12,645	75.4%	Medical Services
28,695	32,667	3,972	12.2%	27,747	(949)	(3.4%)	Drugs
33,240	33,404	164	0.5%	39,918	6,678	16.7%	Repairs & Maintenance
103	103	(0)	(0.0%)	1,437	1,334	92.8%	Lease & Rental
37,446	38,867	1,421	3.7%	31,471	(5,976)	(19.0%)	Utilities
7,961	16,197	8,236	50.9%	9,855	1,894	19.2%	Other Expense
7,713	7,723	10	0.1%	6,826	(887)	(13.0%)	Insurance
1,732,037	1,749,839	17,802	1.0%	1,513,322	(218,715)	(14.5%)	Total Operational Expenses
(156,878)	(224,879)	68,001	(30.2%)	56,743	(213,621)	(376.5%)	Net Performance before Depreciation
80,220	82,917	2,697	3.3%	79,792	(428)	(0.5%)	Depreciation
<i>Overhead Allocations:</i>							
5,123	3,684	(1,439)	(39.1%)	1,414	(3,708)	(262.2%)	Risk Mgt
1,652	3,167	1,514	47.8%	1,639	(13)	(0.8%)	Internal Audit
27,961	27,671	(290)	(1.0%)	36,982	9,021	24.4%	Administration
52,455	51,396	(1,060)	(2.1%)	40,918	(11,537)	(28.2%)	Human Resources
10,404	15,858	5,454	34.4%	10,312	(93)	(0.9%)	Legal
2,331	2,920	589	20.2%	5,571	3,240	58.2%	Records
4,909	5,857	949	16.2%	5,972	1,064	17.8%	Compliance
5,481	5,690	210	3.7%	4,932	(548)	(11.1%)	Comm Engage Plan
47,629	50,571	2,942	5.8%	71,980	24,351	33.8%	IT Operations
6,380	8,879	2,499	28.1%	5,765	(615)	(10.7%)	IT Security
25,223	33,269	8,046	24.2%	21,973	(3,250)	(14.8%)	IT Applications
26,871	32,367	5,496	17.0%	32,479	5,609	17.3%	Security Services
21,216	21,034	(182)	(0.9%)	22,101	885	4.0%	Finance
3,872	5,029	1,157	23.0%	3,916	45	1.1%	Public Relations
6,151	8,302	2,151	25.9%	8,053	1,902	23.6%	Information Technology
4,868	5,057	189	3.7%	3,906	(962)	(24.6%)	Corporate Quality
7,420	9,844	2,424	24.6%	6,938	(481)	(6.9%)	Project MGMT Office
259,946	290,596	30,650	10.5%	284,852	24,907	8.7%	Total Overhead Allocations
2,072,202	2,123,352	51,150	2.4%	1,877,966	(194,236)	(10.3%)	Total Expenses
(497,043)	(598,392)	101,349	(16.9%)	(307,901)	(189,142)	61.4%	Net Margin
-	-	-	0.0%	33,633	(33,633)	(100.0%)	Capital Contributions
\$ -	\$ 515,475	\$ (515,475)	(100.0%)	\$ 264,266	\$ 264,266	100.0%	General Fund Support/Transfer In

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 4,728,458	\$ 4,926,282	\$ (197,824)	(4.0%)	\$ 4,869,082	\$ (140,624)	(2.9%)	
280,305	347,100	66,795	19.2%	376,492	96,187	25.5%	
1,326,644	1,432,124	105,480	7.4%	1,369,024	42,379	3.1%	
8,884	109,843	100,959	91.9%	71,428	62,544	87.6%	
1,615,833	1,889,067	273,234	14.5%	1,816,943	201,110	11.1%	
3,112,625	3,037,215	75,410	2.5%	3,052,139	60,486	2.0%	
65.83%	61.65%			62.68%			
3,033,333	3,033,332	1	0.0%	3,033,333	-	0.0%	
-	-	-	0.0%	54,840	(54,840)	(100.0%)	
3,373	4,600	(1,227)	(26.7%)	4,203	(829)	(19.7%)	
3,036,707	3,037,932	(1,225)	(0.0%)	3,092,376	(55,669)	(1.8%)	
6,149,332	6,075,147	74,185	1.2%	6,144,515	4,817	0.1%	
3,992,993	4,244,833	251,840	5.9%	3,980,123	(12,869)	(0.3%)	
1,319,399	1,443,300	123,901	8.6%	1,424,003	104,604	7.3%	
233,759	244,528	10,769	4.4%	202,701	(31,058)	(15.3%)	
268,936	226,888	(42,048)	(18.5%)	183,523	(85,413)	(46.5%)	
337,404	304,928	(32,476)	(10.7%)	259,044	(78,360)	(30.2%)	
4,789	8,236	3,447	41.9%	3,934	(855)	(21.7%)	
12,101	25,000	12,899	51.6%	66,421	54,319	81.8%	
133,716	130,668	(3,048)	(2.3%)	118,269	(15,447)	(13.1%)	
97,979	133,616	35,637	26.7%	110,101	12,122	11.0%	
412	412	(0)	(0.0%)	4,905	4,493	91.6%	
141,338	155,468	14,130	9.1%	139,640	(1,697)	(1.2%)	
41,979	64,788	22,809	35.2%	30,004	(11,974)	(39.9%)	
30,852	30,892	40	0.1%	27,304	(3,548)	(13.0%)	
6,615,655	7,013,557	397,902	5.7%	6,549,972	(65,683)	(1.0%)	
(466,323)	(938,410)	472,086	(50.3%)	(405,457)	(60,866)	15.0%	
320,878	331,668	10,790	3.3%	315,804	(5,074)	(1.6%)	
21,689	14,736	(6,953)	(47.2%)	5,642	(16,047)	(284.4%)	
3,690	12,667	8,976	70.9%	5,294	1,603	30.3%	
108,860	110,685	1,825	1.6%	101,897	(6,963)	(6.8%)	
171,049	205,582	34,534	16.8%	173,924	2,875	1.7%	
30,827	63,432	32,605	51.4%	43,141	12,315	28.5%	
8,515	11,679	3,164	27.1%	22,493	13,978	62.1%	
16,749	23,429	6,680	28.5%	15,676	(1,074)	(6.8%)	
21,172	22,762	1,590	7.0%	19,693	(1,480)	(7.5%)	
215,522	202,284	(13,237)	(6.5%)	215,279	(243)	(0.1%)	
31,925	35,514	3,589	10.1%	22,656	(9,269)	(40.9%)	
120,780	133,076	12,296	9.2%	59,624	(61,156)	(102.6%)	
107,699	129,469	21,769	16.8%	123,752	16,052	13.0%	
85,623	84,138	(1,485)	(1.8%)	86,726	1,104	1.3%	
15,497	20,115	4,619	23.0%	21,368	5,871	27.5%	
22,737	33,209	10,472	31.5%	28,859	6,122	21.2%	
19,868	20,230	362	1.8%	16,796	(3,072)	(18.3%)	
30,738	39,376	8,638	21.9%	25,958	(4,780)	(18.4%)	
1,032,939	1,162,383	129,444	11.1%	988,778	(44,161)	(4.5%)	
7,969,472	8,507,608	538,136	6.3%	7,854,554	(114,918)	(1.5%)	
(1,820,140)	(2,432,460)	612,320	(25.2%)	(1,710,039)	(110,101)	6.4%	
-	-	-	0.0%	33,633	(33,633)	(100.0%)	
\$ -	\$ 2,100,792	\$ (2,100,792)	(100.0%)	\$ 1,415,442	\$ 1,415,442	100.0%	

Healey Center Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Gross Patient Revenue	\$ 1,168,331	\$ 1,145,769	\$ 1,209,013	\$ 1,205,345	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,728,458
Contractual Allowances	147,781	(16,007)	25,697	122,834	-	-	-	-	-	-	-	-	280,305
Charity Care	340,110	351,401	368,123	267,011	-	-	-	-	-	-	-	-	1,326,644
Bad Debt	527	-	8,356	-	-	-	-	-	-	-	-	-	8,884
Total Contractuals and Bad Debt	488,418	335,394	402,177	389,844	-	-	-	-	-	-	-	-	1,615,833
Net Patient Revenue	679,914	810,376	806,836	815,501	-	-	-	-	-	-	-	-	3,112,625
Collections %	58.20%	70.73%	66.74%	67.66%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	65.83%
PBC Interlocal	758,333	758,333	758,333	758,333	-	-	-	-	-	-	-	-	3,033,333
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	892	520	636	1,325	-	-	-	-	-	-	-	-	3,373
Total Other Revenues	759,226	758,853	758,969	759,658	-	-	-	-	-	-	-	-	3,036,707
Total Revenues	1,439,139	1,569,229	1,565,805	1,575,159	-	-	-	-	-	-	-	-	6,149,332
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,018,442	915,198	1,015,756	1,043,597	-	-	-	-	-	-	-	-	3,992,993
Benefits	348,484	307,529	335,054	328,332	-	-	-	-	-	-	-	-	1,319,399
Purchased Services	51,858	49,586	58,027	74,289	-	-	-	-	-	-	-	-	233,759
Medical Supplies	80,463	55,662	55,942	76,870	-	-	-	-	-	-	-	-	268,936
Other Supplies	77,833	68,407	102,764	88,400	-	-	-	-	-	-	-	-	337,404
Contracted Physician Expense	684	1,494	1,344	1,266	-	-	-	-	-	-	-	-	4,789
Medical Services	2,973	2,378	2,623	4,128	-	-	-	-	-	-	-	-	12,101
Drugs	32,758	38,218	34,044	28,695	-	-	-	-	-	-	-	-	133,716
Repairs & Maintenance	14,639	24,676	25,424	33,240	-	-	-	-	-	-	-	-	97,979
Lease & Rental	103	103	103	103	-	-	-	-	-	-	-	-	412
Utilities	37,115	32,067	34,709	37,446	-	-	-	-	-	-	-	-	141,338
Other Expense	5,626	11,676	16,716	7,961	-	-	-	-	-	-	-	-	41,979
Insurance	7,713	7,713	7,713	7,713	-	-	-	-	-	-	-	-	30,852
Total Operational Expenses	1,678,692	1,514,706	1,690,220	1,732,037	-	-	-	-	-	-	-	-	6,615,655
Net Performance before Depreciation & Overhead Allocations	(239,553)	54,522	(124,415)	(156,878)	-	-	-	-	-	-	-	-	(466,323)
Depreciation	80,220	80,220	80,220	80,220	-	-	-	-	-	-	-	-	320,878
<i>Overhead Allocations:</i>													
Risk Mgt	3,754	6,511	6,301	5,123	-	-	-	-	-	-	-	-	21,689
Internal Audit	186	853	1,000	1,652	-	-	-	-	-	-	-	-	3,690
Administration	26,097	24,793	30,009	27,961	-	-	-	-	-	-	-	-	108,860
Human Resources	40,723	59,691	18,180	52,455	-	-	-	-	-	-	-	-	171,049
Legal	5,097	6,243	9,082	10,404	-	-	-	-	-	-	-	-	30,827
Records	1,986	2,377	1,821	2,331	-	-	-	-	-	-	-	-	8,515
Compliance	3,893	3,792	4,155	4,909	-	-	-	-	-	-	-	-	16,749
Comm Engage Plan	5,194	4,931	5,567	5,481	-	-	-	-	-	-	-	-	21,172
IT Operations	47,571	53,096	67,226	47,629	-	-	-	-	-	-	-	-	215,522
IT Security	5,480	8,706	11,360	6,380	-	-	-	-	-	-	-	-	31,925
IT Applications	37,892	21,081	36,585	25,223	-	-	-	-	-	-	-	-	120,780
Security Services	26,647	24,254	29,928	26,871	-	-	-	-	-	-	-	-	107,699
Finance	22,225	19,319	22,863	21,216	-	-	-	-	-	-	-	-	85,623
Public Relations	5,026	3,294	3,305	3,872	-	-	-	-	-	-	-	-	15,497
Information Technology	5,252	5,791	5,543	6,151	-	-	-	-	-	-	-	-	22,737
Corporate Quality	4,760	5,581	4,658	4,868	-	-	-	-	-	-	-	-	19,868
Project MGMT Office	8,137	7,699	7,482	7,420	-	-	-	-	-	-	-	-	30,738
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	249,917	258,012	265,064	259,946	-	-	-	-	-	-	-	-	1,032,939
Total Expenses	2,008,829	1,852,938	2,035,503	2,072,202	-	-	-	-	-	-	-	-	7,969,472
Net Margin	(569,689)	(283,709)	(469,698)	(497,043)	-	-	-	-	-	-	-	-	(1,820,140)
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Census	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Prior Year Total
Admissions	10	12	11	6									39	46
Discharges	8	13	6	11									38	37
Average Daily Census	111	111	117	114									114	114
Budget Census	118	118	118	118									118	118
Occupancy % (120 licensed beds)	93%	93%	98%	95%									95%	95%
Days By Payor Source:														
Medicaid	70	30	31	80									211	-
Managed Care Medicaid	2,408	2,261	2,306	2,305									9,280	9,456
Medicare	33	96	102	148									379	612
Private Pay	-	-	30	39									69	-
Hospice	-	-	19	31									50	246
Charity	940	952	1,032	942									3,866	3,673
Total Resident Days	3,451	3,339	3,520	3,545	-	-	-	-	-	-	-	-	13,855	13,987



SUPPLEMENTAL INFORMATION

LAKESIDE MEDICAL CENTER

Lakeside Medical Center Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
14,506,079	12,382,823	2,123,256	17.1%	12,457,825	2,048,254	16.4%	Gross Patient Revenue	47,898,060	43,899,622	3,998,438	9.1%	44,200,657	3,697,403	8.4%
10,454,584	8,598,647	(1,855,937)	(21.6%)	8,438,082	(2,016,502)	(23.9%)	Contractual Allowances	35,366,209	30,483,948	(4,882,261)	(16.0%)	31,734,199	(3,632,010)	(11.4%)
580,125	266,751	(313,374)	(117.5%)	-	(580,125)	0.0%	Charity Care	1,730,245	945,686	(784,559)	(83.0%)	197,838	(1,532,408)	(774.6%)
725,751	972,752	247,002	25.4%	1,479,938	754,188	51.0%	Bad Debt	3,606,456	3,448,604	(157,851)	(4.6%)	1,536,109	(2,070,347)	(134.8%)
\$ 11,760,460	\$ 9,838,150	\$ (1,922,310)	(19.5%)	\$ 9,918,020	\$ (1,842,439)	(18.6%)	Total Contractuals and Bad Debt	\$ 40,702,910	\$ 34,878,238	\$ (5,824,672)	(16.7%)	\$ 33,468,146	\$ (7,234,764)	(21.6%)
622,407	519,107	103,299	19.9%	142,009	480,397	338%	Other Patient Revenue	2,489,626	2,076,429	413,197	19.9%	949,452	1,540,175	162.2%
3,368,026	3,063,781	304,245	9.9%	2,681,814	686,212	25.6%	Net Patient Revenue	9,684,776	11,097,813	(1,413,037)	(12.7%)	11,681,963	(1,997,187)	(17.1%)
23.22%	24.74%			21.53%			Collection %	20.22%	25.28%		26.43%			
17,821	-	17,821	0.0%	40,933	(23,112)	(56.5%)	Grant Funds	71,284	-	71,284	0.0%	122,800	(51,516)	(42.0%)
-	-	-	0.0%	498,853	(498,853)	(100.0%)	Other Financial Assistance	-	-	-	0.0%	498,853	(498,853)	(100.0%)
15,142	18,228	(3,086)	(16.9%)	14,514	628	4.3%	Other Revenues	61,754	71,778	(10,024)	(14.0%)	100,627	(38,873)	(38.6%)
32,963	18,228	14,735	80.8%	554,300	(521,337)	(94.1%)	Total Other Revenues	133,037	71,778	61,259	85.3%	722,280	(589,242)	(81.6%)
3,400,989	3,082,009	318,980	10.3%	3,236,114	164,875	5.1%	Total Revenues	9,817,814	11,169,591	(1,351,778)	(12.1%)	12,404,243	(2,586,429)	(20.9%)
Direct Operational Expenses:														
1,647,943	1,932,616	284,674	14.7%	1,533,257	(114,685)	(7.5%)	Salaries and Wages	6,278,884	7,820,493	1,541,609	19.7%	6,599,149	320,265	4.9%
432,038	494,607	62,569	12.7%	451,141	19,103	4.2%	Benefits	1,706,322	1,989,698	283,376	14.2%	1,871,717	165,395	8.8%
493,722	315,387	(178,335)	(56.5%)	236,978	(256,744)	(108.3%)	Purchased Services	1,640,189	1,261,548	(378,641)	(30.0%)	1,016,501	(623,688)	(61.4%)
112,163	131,542	19,379	14.7%	115,484	3,320	2.9%	Medical Supplies	390,878	526,168	135,290	25.7%	482,053	91,176	18.9%
(44,872)	109,035	153,907	141.2%	127,356	172,228	135.2%	Other Supplies	429,208	436,140	6,933	1.6%	399,440	(29,768)	(7.5%)
545,702	725,473	179,771	24.8%	823,931	278,229	33.8%	Contracted Physician Expense	2,619,220	2,901,892	282,672	9.7%	2,864,951	245,731	8.6%
87,041	90,267	3,226	3.6%	144,236	57,195	39.7%	Drugs	137,377	361,068	223,691	62.0%	484,599	347,222	71.7%
249,168	129,638	(119,530)	(92.2%)	67,816	(181,352)	(267.4%)	Repairs & Maintenance	780,023	518,552	(261,471)	(50.4%)	211,054	(568,969)	(269.6%)
43,667	51,339	7,672	14.9%	58,805	15,138	25.7%	Lease & Rental	179,622	205,356	25,734	12.5%	230,061	50,438	21.9%
86,843	71,041	(15,802)	(22.2%)	48,908	(37,935)	(77.6%)	Utilities	257,680	284,164	26,484	9.3%	266,960	9,281	3.5%
35,115	68,786	33,671	48.9%	71,181	36,066	50.7%	Other Expense	136,646	275,144	138,498	50.3%	251,077	114,431	45.6%
16,754	16,802	48	0.3%	16,573	(181)	(1.1%)	Insurance	66,931	67,208	277	0.4%	66,291	(640)	(1.0%)
3,705,285	4,136,533	431,248	10.4%	3,695,666	(9,619)	(0.3%)	Total Operational Expenses	14,622,979	16,647,431	2,024,452	12.2%	14,743,854	120,875	0.8%
Net Performance before														
(304,296)	(1,054,524)	750,228	(71.1%)	(459,552)	155,256	(33.8%)	Depreciation & Overhead Allocations	(4,805,166)	(5,477,840)	672,674	(12.3%)	(2,339,612)	(2,465,554)	105.4%

Lakeside Medical Center Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
275,662	287,500	11,838	4.1%	259,804	(15,859)	(6.1%)	Depreciation	1,102,650	1,150,000	47,350	4.1%	1,039,863	(62,786)	(6.0%)
Overhead Allocations:														
11,900	8,558	(3,342)	(39.1%)	3,141	(8,760)	(278.9%)	Risk Mgt	50,384	34,232	(16,152)	(47.2%)	12,529	(37,855)	(302.1%)
93,869	126,723	32,854	25.9%	-	(93,869)	0.0%	Rev Cycle	375,610	506,891	131,281	25.9%	-	(375,610)	0.0%
3,838	7,356	3,518	47.8%	3,639	(199)	(5.5%)	Internal Audit	8,573	29,425	20,853	70.9%	11,755	3,182	27.1%
64,955	64,282	(673)	(1.0%)	82,122	17,168	20.9%	Administration	252,888	257,128	4,240	1.6%	226,275	(26,613)	(11.8%)
67,781	66,412	(1,369)	(2.1%)	53,200	(14,582)	(27.4%)	Human Resources	221,025	265,648	44,624	16.8%	226,128	5,104	2.3%
24,170	36,839	12,669	34.4%	22,898	(1,272)	(5.6%)	Legal	71,612	147,357	75,744	51.4%	95,801	24,188	25.2%
5,416	6,783	1,367	20.2%	12,371	6,955	56.2%	Records	19,781	27,131	7,350	27.1%	49,949	30,168	60.4%
11,403	13,607	2,203	16.2%	13,263	1,859	14.0%	Compliance	38,910	54,428	15,518	28.5%	34,810	(4,100)	(11.8%)
12,732	13,219	488	3.7%	10,953	(1,778)	(16.2%)	Comm Engage Plan	49,185	52,878	3,693	7.0%	43,730	(5,455)	(12.5%)
110,645	117,480	6,835	5.8%	159,840	49,194	30.8%	IT Operations	500,671	469,920	(30,751)	(6.5%)	478,053	(22,618)	(4.7%)
14,821	20,626	5,805	28.1%	12,803	(2,018)	(15.8%)	IT Security	74,164	82,502	8,338	10.1%	50,311	(23,853)	(47.4%)
58,594	77,286	18,692	24.2%	112,810	54,216	48.1%	IT Applications	280,581	309,144	28,564	9.2%	571,795	291,215	50.9%
44,785	53,945	9,161	17.0%	37,119	(7,665)	(20.7%)	Security Services	179,499	215,781	36,282	16.8%	141,431	(38,068)	(26.9%)
321,987	260,938	(61,049)	(23.4%)	135,518	(186,470)	(137.6%)	IT EPIC	1,082,260	1,043,752	(38,508)	(3.7%)	412,386	(669,874)	(162.4%)
49,287	48,864	(422)	(0.9%)	49,078	(208)	(0.4%)	Finance	198,907	195,457	(3,450)	(1.8%)	192,587	(6,320)	(3.3%)
8,994	11,682	2,688	23.0%	8,697	(298)	(3.4%)	Public Relations	36,000	46,730	10,730	23.0%	47,450	11,450	24.1%
14,290	19,287	4,997	25.9%	17,883	3,593	20.1%	Information Technology	52,820	77,147	24,327	31.5%	64,085	11,265	17.6%
11,309	11,749	440	3.7%	8,673	(2,636)	(30.4%)	Corporate Quality	46,154	46,995	841	1.8%	37,297	(8,857)	(23.7%)
17,237	22,869	5,632	24.6%	15,408	(1,829)	(11.9%)	Project MGMT Office	71,406	91,474	20,068	21.9%	57,644	(13,762)	(23.9%)
-	-	-	0.0%	7,112	7,112	100.0%	Managed Care Contract	-	-	-	0.0%	28,409	28,409	100.0%
948,013	988,505	40,492	4.1%	766,526	(181,487)	(23.7%)	Total Overhead Allocations	3,610,429	3,954,019	343,590	8.7%	2,782,424	(828,005)	(29.8%)
4,928,961	5,412,538	483,577	8.9%	4,721,996	(206,964)	(4.4%)	Total Expenses	19,336,058	21,751,450	2,415,393	11.1%	18,566,142	(769,916)	(4.1%)
\$ (1,527,972)	\$ (2,330,529)	\$ 802,557	(34.4%)	\$ (1,485,882)	\$ (42,090)	2.8%	Net Margin	\$ (9,518,244)	\$ (10,581,859)	\$ 1,063,615	(10.1%)	\$ (6,161,899)	\$ (3,356,345)	54.5%
-	-	-	0.0%	-	-	0.0%	Capital Contributions	-	-	-	0.0%	-	-	0.0%
\$ -	\$ 2,043,032	\$ (2,043,032)	(100.0%)	\$ -	\$ -	0.0%	General Fund Support/ Transfer In	\$ -	\$ 9,431,872	\$ (9,431,872)	(100.0%)	\$ -	\$ -	0.0%

Lakeside Medical Center Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Gross Patient Revenue	10,598,653	11,015,392	11,777,936	14,506,079	-	-	-	-	-	-	-	-	47,898,060
Contractual Allowances	8,676,994	7,485,802	8,748,829	10,454,584	-	-	-	-	-	-	-	-	35,366,209
Charity Care	283,939	391,007	475,174	580,125	-	-	-	-	-	-	-	-	1,730,245
Bad Debt	708,297	1,321,490	850,918	725,751	-	-	-	-	-	-	-	-	3,606,456
Total Contractuals and Bad Debt	\$ 9,669,231	\$ 9,198,299	\$ 10,074,921	\$ 11,760,460	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,702,910
Other Patient Revenue	105,967	146,405	1,614,849	622,407	-	-	-	-	-	-	-	-	2,489,626
Net Patient Revenue	1,035,389	1,963,497	3,317,863	3,368,026	-	-	-	-	-	-	-	-	9,684,776
Collection %	9.77%	17.83%	28.17%	23.22%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.22%
Grant Funds	17,425	17,821	18,217	17,821	-	-	-	-	-	-	-	-	71,284
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	14,663	15,399	16,550	15,142	-	-	-	-	-	-	-	-	61,754
Total Other Revenues	32,088	33,220	34,767	32,963	-	-	-	-	-	-	-	-	133,037
Total Revenues	1,067,477	1,996,717	3,352,630	3,400,989	-	-	-	-	-	-	-	-	9,817,814
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,637,976	1,501,699	1,491,267	1,647,943	-	-	-	-	-	-	-	-	6,278,884
Benefits	450,162	403,145	420,978	432,038	-	-	-	-	-	-	-	-	1,706,322
Purchased Services	399,201	242,387	504,880	493,722	-	-	-	-	-	-	-	-	1,640,189
Medical Supplies	154,266	11,661	112,787	112,163	-	-	-	-	-	-	-	-	390,878
Other Supplies	90,760	56,629	326,690	(44,872)	-	-	-	-	-	-	-	-	429,208
Contracted Physician Expense	274,582	957,156	841,779	545,702	-	-	-	-	-	-	-	-	2,619,220
Drugs	151,151	66,107	(166,922)	87,041	-	-	-	-	-	-	-	-	137,377
Repairs & Maintenance	175,093	122,070	233,692	249,168	-	-	-	-	-	-	-	-	780,023
Lease & Rental	57,925	24,258	53,772	43,667	-	-	-	-	-	-	-	-	179,622
Utilities	49,432	71,591	49,813	86,843	-	-	-	-	-	-	-	-	257,680
Other Expense	20,974	56,620	23,937	35,115	-	-	-	-	-	-	-	-	136,646
Insurance	16,838	16,838	16,501	16,754	-	-	-	-	-	-	-	-	66,931
Total Operational Expenses	3,478,360	3,530,160	3,909,175	3,705,285	-	-	-	-	-	-	-	-	14,622,979
Net Performance before Depreciation & Overhead Allocations	(2,410,882)	(1,533,442)	(556,545)	(304,296)	-	-	-	-	-	-	-	-	(4,805,166)
Depreciation	275,662	275,662	275,662	275,662	-	-	-	-	-	-	-	-	1,102,650
<i>Overhead Allocations:</i>													
Risk Mgt	8,720	15,126	14,638	11,900	-	-	-	-	-	-	-	-	50,384
Rev Cycle	83,610	78,994	119,138	93,869	-	-	-	-	-	-	-	-	375,610
Internal Audit	431	1,981	2,322	3,838	-	-	-	-	-	-	-	-	8,573
Administration	60,624	57,596	69,713	64,955	-	-	-	-	-	-	-	-	252,888
Human Resources	52,621	77,131	23,491	67,781	-	-	-	-	-	-	-	-	221,025
Legal	11,840	14,504	21,099	24,170	-	-	-	-	-	-	-	-	71,612
Records	4,613	5,522	4,229	5,416	-	-	-	-	-	-	-	-	19,781
Compliance	9,043	8,810	9,653	11,403	-	-	-	-	-	-	-	-	38,910
Comm Engage Plan	12,066	11,456	12,932	12,732	-	-	-	-	-	-	-	-	49,185
IT Operations	110,510	123,346	156,170	110,645	-	-	-	-	-	-	-	-	500,671
IT Security	12,729	20,223	26,390	14,821	-	-	-	-	-	-	-	-	74,164
IT Applications	88,025	48,972	84,989	58,594	-	-	-	-	-	-	-	-	280,581
Security Services	44,412	40,424	49,879	44,785	-	-	-	-	-	-	-	-	179,499
IT EPIC	244,600	214,319	301,354	321,987	-	-	-	-	-	-	-	-	1,082,260
Finance	51,630	44,878	53,112	49,287	-	-	-	-	-	-	-	-	198,907
Public Relations	11,675	7,653	7,678	8,994	-	-	-	-	-	-	-	-	36,000
Information Technology	12,200	13,452	12,878	14,290	-	-	-	-	-	-	-	-	52,820
Budget & Decision Support	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Quality	11,059	12,966	10,820	11,309	-	-	-	-	-	-	-	-	46,154
Project MGMT Office	18,903	17,886	17,382	17,237	-	-	-	-	-	-	-	-	71,406
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	849,311	815,237	997,867	948,013	-	-	-	-	-	-	-	-	3,610,429
Total Expenses	4,603,333	4,621,059	5,182,705	4,928,961	-	-	-	-	-	-	-	-	19,336,058
Net Margin	\$ (3,535,856)	\$ (2,624,342)	\$ (1,830,074)	\$ (1,527,972)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (9,518,244)
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Lakeside Medical Center
Statistical Information

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total
Admissions																
Newborn	13	12	13	8	-	-	-	-	-	-	-	-	46	23	101.4%	29
Pediatrics	7	4	7	2	-	-	-	-	-	-	-	-	20	13	55.7%	14
Adult	82	68	90	96	-	-	-	-	-	-	-	-	336	356	(5.6%)	350
Total	102	84	110	106	-	-	-	-	-	-	-	-	402	391	2.7%	393
Adjusted Admissions	271	255	368	207	-	-	-	-	-	-	-	-	1,101	955	15.4%	966
Patient Days																
Med Surg 2nd and 3rd Floor (14 beds)	4	12	18	15	-	-	-	-	-	-	-	-	49	194	(74.7%)	192
Pediatrics (12 beds)	7	4	7	2	-	-	-	-	-	-	-	-	20	96	(79.2%)	96
Telemetry (22 beds)	268	195	223	356	-	-	-	-	-	-	-	-	1,042	1,261	(17.4%)	1,260
ICU (6 beds)	19	8	18	22	-	-	-	-	-	-	-	-	67	585	(88.5%)	585
Obstetrics (16 beds)	14	14	14	9	-	-	-	-	-	-	-	-	51	85	(40.0%)	85
Total (70 beds)	312	233	280	404	-	-	-	-	-	-	-	-	1,229	2,221	(44.7%)	2,218
Adjusted Acute Patient Days	829	708	937	788	-	-	-	-	-	-	-	-	3,263	5,406	(39.6%)	5,384
Other Key Inpatient Statistics																
Occupancy Percentage	14%	11%	13%	19%	0%	0%	0%	0%	0%	0%	-	-	5%	26%	(81.4%)	26%
Average Daily Census (excl. newborns)	10.1	7.8	9.0	13.0	-	-	-	-	-	-	-	-	10.0	18.0	(44.7%)	18.0
Average Daily Census (incl. newborns)	10.5	8.2	9.5	13.6	-	-	-	-	-	-	-	-	10.4	18.6	(44.1%)	18.6
Average Length of Stay (excl newborns)	3.51	3.24	2.89	4.12	-	-	-	-	-	-	-	-	3.44	6.01	(42.8%)	6.07
Average Length of Stay (incl newborns)	3.19	2.92	2.66	3.98	-	-	-	-	-	-	-	-	3.19	5.85	(45.5%)	5.84
Case Mix Index- Medicare	1.5652	1.2966	1.8222	1.7282	-	-	-	-	-	-	-	-	1.6031			1.8521
Case Mix Index- Medicaid	0.3060	0.3660	0.3660	0.5678	-	-	-	-	-	-	-	-	0.4015			1.7418
Case Mix Index- All Payers	1.2321	1.0810	1.0793	1.3600	-	-	-	-	-	-	-	-	1.1881			1.6373
Emergency Room and Outpatients																
ER Admissions	51	36	45	65	-	-	-	-	-	-	-	-	197	189	4.2%	133
ER Visits	1,409	1,449	1,790	1,476	-	-	-	-	-	-	-	-	6,124	5,430	12.8%	5,467
Outpatient Visits	430	324	391	325	-	-	-	-	-	-	-	-	1,470	975	50.8%	975
ER and Outpatient Visits	1,839	1,773	2,181	1,801	-	-	-	-	-	-	-	-	7,594	6,405	18.6%	6,442
Observation Patient Stays	127	150	147	103	-	-	-	-	-	-	-	-	527	772	(31.7%)	772
Surgery and Other Procedures																
Inpatient Surgeries	20	26	27	17	-	-	-	-	-	-	-	-	90	113	(20.4%)	113
Outpatient Surgeries	4	4	6	10	-	-	-	-	-	-	-	-	24	28	(14.3%)	28
Endoscopies	6	5	12	16	-	-	-	-	-	-	-	-	39	53	(26.4%)	53
Radiology Procedures	1,000	959	1,110	1,039	-	-	-	-	-	-	-	-	4,108	8,152	(49.6%)	8,875
Lab Charges	27,346	10,561	12,335	12,326	-	-	-	-	-	-	-	-	62,568	63,086	(0.8%)	63,086
Staffing																
Paid FTE	261.11	244.22	238.13	231.93	-	-	-	-	-	-	-	-	243.85	291.45	(16.3%)	274.31
Paid FTE per Adjusted Occupied Bed	9.76	10.35	7.88	9.12	-	-	-	-	-	-	-	-	9.20	6.64	38.6%	6.27
Operational Performance																
Gross Revenue Per Adj Pat Day	12,780	15,557	12,567	18,403									14,827	8,166	81.6%	8,265
Net Revenue Per Adj Pat Day	1,249	2,773	3,540	4,273									2,959	2,069	43.0%	3,008
Salaries & Benefits as % of Net Pat Revenue	202%	97%	58%	62%									82%	89%	(7.2%)	73%
Labor Cost per Adj Pat Day	2,518	2,690	2,040	2,639									2,472	1,843	34.1%	1,603
Total Expense Per Adj Pat Day	4,194	4,986	4,171	4,701									4,513	3,128	44.3%	2,778



SUPPLEMENTAL INFORMATION

PRIMARY CARE CLINICS

Primary Care Clinics Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
2,081,642	1,827,041	254,601	13.9%	1,321,289	760,353	57.5%	Gross Patient Revenue
628,878	436,606	(192,272)	(44.0%)	303,580	(325,297)	(107.2%)	Contractual Allowances
865,037	621,445	(243,592)	(39.2%)	434,796	(430,240)	(99.0%)	Charity Care
219,498	299,301	79,803	26.7%	338,348	118,850	35.1%	Bad Debt
1,713,412	1,357,352	(356,060)	(26.2%)	1,076,724	(636,688)	(59.1%)	Total Contractuals and Bad Debts
299,550	441,898	(142,348)	(32.2%)	704,172	(404,622)	(57.5%)	Other Patient Revenue
667,780	911,587	(243,807)	(26.7%)	948,737	(280,957)	(29.6%)	Net Patient Revenue
32.08%	49.89%			71.80%			Collection %
1,329,092	1,310,452	18,640	1.4%	2,271,653	(942,562)	(41.5%)	Grant Funds
-	-	-	0.0%	-	-	0.0%	Other Financial Assistance
1,815	9,718	(7,903)	(81.3%)	809	1,006	124.5%	Other Revenue
1,330,907	1,320,170	10,737	0.8%	2,272,462	(941,555)	(41.4%)	Total Other Revenues
1,998,686	2,231,757	(233,071)	(10.4%)	3,221,199	(1,222,513)	(38.0%)	Total Revenues

Direct Operational Expenses:							
1,476,762	1,603,693	126,931	7.9%	1,482,538	5,776	0.4%	Salaries and Wages
436,127	464,253	28,126	6.1%	407,085	(29,042)	(7.1%)	Benefits
37,055	139,138	102,083	73.4%	71,484	34,429	48.2%	Purchased Services
72,989	74,641	1,652	2.2%	84,529	11,540	13.7%	Medical Supplies
23,292	31,083	7,791	25.1%	12,332	(10,960)	(88.9%)	Other Supplies
41,584	62,098	20,514	33.0%	45,535	3,950	8.7%	Medical Services
41,925	84,623	42,698	50.5%	55,947	14,021	25.1%	Drugs
36,605	52,542	15,937	30.3%	7,491	(29,114)	(388.6%)	Repairs & Maintenance
108,509	201,571	93,062	46.2%	102,475	(6,034)	(5.9%)	Lease & Rental
7,354	8,554	1,200	14.0%	6,515	(839)	(12.9%)	Utilities
14,842	63,106	48,264	76.5%	30,184	15,342	50.8%	Other Expense
4,026	4,028	2	0.0%	4,649	623	13.4%	Insurance
2,301,071	2,789,330	488,259	17.5%	2,310,763	9,692	0.4%	Total Operational Expenses
(302,385)	(557,573)	255,189	(45.8%)	910,436	(1,212,820)	(133.2%)	Net Performance before Depreciation & Overhead Allocations

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
8,285,079	7,126,525	1,158,554	16.3%	6,384,041	1,901,038	29.8%	
2,312,735	1,701,057	(611,678)	(36.0%)	1,738,138	(574,597)	(33.1%)	
3,409,227	2,428,376	(980,851)	(40.4%)	2,343,983	(1,065,244)	(45.4%)	
1,201,246	1,164,478	(36,768)	(3.2%)	1,065,520	(135,725)	(12.7%)	
6,923,208	5,293,911	(1,629,297)	(30.8%)	5,147,642	(1,775,566)	(34.5%)	
1,633,614	1,723,199	(89,585)	(5.2%)	1,756,126	(122,512)	-7%	
2,995,485	3,555,813	(560,328)	(15.8%)	2,992,525	2,960	0.1%	
36.16%	49.90%			46.88%			
4,565,104	5,241,808	(676,705)	(12.9%)	2,506,033	2,059,071	82.2%	
-	-	-	0.0%	588,890	(588,890)	(100.0%)	
17,358	37,914	(20,556)	(54.2%)	15,531	1,827	11.8%	
4,582,461	5,279,722	(697,261)	(13.2%)	3,110,453	1,472,008	47.3%	
7,577,946	8,835,535	(1,257,589)	(14.2%)	6,102,978	1,474,968	24.2%	
5,928,917	6,590,418	661,501	10.0%	5,583,259	(345,659)	(6.2%)	
1,629,282	1,879,162	249,880	13.3%	1,564,732	(64,550)	(4.1%)	
208,612	495,202	286,590	57.9%	199,724	(8,888)	(4.5%)	
241,829	291,049	49,220	16.9%	174,770	(67,059)	(38.4%)	
52,939	169,646	116,707	68.8%	28,194	(24,745)	(87.8%)	
166,094	241,014	74,920	31.1%	249,733	83,639	33.5%	
176,957	328,440	151,483	46.1%	271,772	94,815	34.9%	
205,613	210,168	4,555	2.2%	21,981	(183,632)	(835.4%)	
420,108	702,382	282,274	40.2%	409,831	(10,277)	(2.5%)	
29,141	34,297	5,156	15.0%	29,297	155	0.5%	
127,946	231,424	103,478	44.7%	100,173	(27,773)	(27.7%)	
16,104	16,112	8	0.0%	14,973	(1,132)	(7.6%)	
9,203,544	11,189,314	1,985,770	17.7%	8,648,438	(555,106)	(6.4%)	
(1,625,598)	(2,353,779)	728,181	(30.9%)	(2,545,460)	919,863	(36.1%)	

Primary Care Clinics Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
31,642	40,833	9,191	22.5%	31,896	254	0.8%	Depreciation	126,569	163,332	36,763	22.5%	126,891	323	0.3%
Overhead Allocations:														
7,813	5,619	(2,194)	(39.1%)	1,899	(5,915)	(311.5%)	Risk Mgt	33,080	22,475	(10,604)	(47.2%)	7,573	(25,506)	(336.8%)
156,448	211,204	54,757	25.9%	191,807	35,360	18.4%	Rev Cycle	626,016	844,818	218,801	25.9%	777,926	151,910	19.5%
2,520	4,830	2,310	47.8%	2,200	(320)	(14.6%)	Internal Audit	5,628	19,319	13,691	70.9%	7,105	1,477	20.8%
37,890	29,602	(8,288)	(28.0%)	18,248	(19,642)	(107.6%)	Home Office Facilities	123,381	118,407	(4,973)	(4.2%)	73,601	(49,779)	(67.6%)
42,646	42,204	(442)	(1.0%)	49,639	6,993	14.1%	Administration	166,034	168,817	2,784	1.6%	136,773	(29,261)	(21.4%)
61,095	59,861	(1,234)	(2.1%)	48,416	(12,679)	(26.2%)	Human Resources	199,222	239,443	40,222	16.8%	205,796	6,575	3.2%
15,869	24,187	8,318	34.4%	13,841	(2,028)	(14.7%)	Legal	47,017	96,747	49,730	51.4%	57,907	10,890	18.8%
3,556	4,453	898	20.2%	7,478	3,922	52.5%	Records	12,987	17,813	4,826	27.1%	30,192	17,205	57.0%
7,487	8,934	1,447	16.2%	8,017	530	6.6%	Compliance	25,546	35,735	10,188	28.5%	21,041	(4,505)	(21.4%)
8,359	8,679	320	3.7%	6,621	(1,738)	(26.3%)	Comm Engage Plan	32,292	34,717	2,424	7.0%	26,433	(5,859)	(22.2%)
72,644	77,132	4,487	5.8%	96,616	23,972	24.8%	IT Operations	328,716	308,526	(20,190)	(6.5%)	288,962	(39,754)	(13.8%)
9,731	13,542	3,811	28.1%	7,739	(1,992)	(25.7%)	IT Security	48,693	54,167	5,474	10.1%	30,411	(18,282)	(60.1%)
38,470	50,742	12,272	24.2%	44,176	5,705	12.9%	IT Applications	184,215	202,969	18,753	9.2%	135,279	(48,937)	(36.2%)
53,742	64,734	10,993	17.0%	46,399	(7,343)	(15.8%)	Security Services	215,399	258,937	43,539	16.8%	176,788	(38,611)	(21.8%)
211,401	171,319	(40,082)	(23.4%)	81,914	(129,487)	(158.1%)	IT EPIC	710,558	685,276	(25,282)	(3.7%)	249,269	(461,289)	(185.1%)
32,359	32,082	(277)	(0.9%)	29,666	(2,694)	(9.1%)	Finance	130,593	128,328	(2,265)	(1.8%)	116,410	(14,182)	(12.2%)
5,905	7,670	1,765	23.0%	5,257	(648)	(12.3%)	Public Relations	23,636	30,680	7,045	23.0%	28,681	5,046	17.6%
9,382	12,663	3,281	25.9%	10,810	1,427	13.2%	Information Technology	34,679	50,651	15,972	31.5%	38,737	4,058	10.5%
7,425	7,714	289	3.7%	5,242	(2,182)	(41.6%)	Corporate Quality	30,302	30,855	552	1.8%	22,544	(7,758)	(34.4%)
11,317	15,014	3,698	24.6%	9,313	(2,003)	(21.5%)	Project MGMT Office	46,882	60,058	13,176	21.9%	34,843	(12,039)	(34.6%)
-	-	-	0.0%	1,204	1,204	100.0%	Managed Care Contract	-	-	-	0.0%	4,809	4,809	100.0%
796,058	852,184	56,126	6.6%	686,500	(109,558)	(16.0%)	Total Overhead Allocations	3,024,876	3,408,738	383,862	11.3%	2,471,082	(553,793)	(22.4%)
3,128,771	3,682,347	553,576	15.0%	3,029,159	(99,612)	(3.3%)	Total Expenses	12,354,988	14,761,384	2,406,396	16.3%	11,246,412	(1,108,576)	(9.9%)
\$ (1,130,085)	\$ (1,450,590)	\$ 320,506	(22.1%)	\$ 192,040	\$ (1,322,125)	(688.5%)	Net Margin	\$ (4,777,042)	\$ (5,925,849)	\$ 1,148,807	(19.4%)	\$ (5,143,434)	\$ 366,392	(7.1%)
-	139,170	139,170	100.0%	(16,646)	(16,646)	100.0%	Capital	100,000	777,680	677,680	87.1%	-	(100,000)	0.0%
\$ -	\$ 1,548,930	\$ 1,548,930	100.0%	\$ -	\$ -	0.0%	General Fund Support/ Transfer In	\$ -	\$ 6,540,207	\$ 6,540,207	100.0%	\$ 5,270,026	\$ 5,270,026	100.0%

Primary Care Clinics Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Gross Patient Revenue	2,112,033	1,969,914	2,121,489	2,081,642	-	-	-	-	-	-	-	-	8,285,079
Contractual Allowances	1,691,626	1,206,065	(1,213,834)	628,878	-	-	-	-	-	-	-	-	2,312,735
Charity Care	36,418	90,974	2,416,799	865,037	-	-	-	-	-	-	-	-	3,409,227
Bad Debt	(155,607)	409,555	727,800	219,498	-	-	-	-	-	-	-	-	1,201,246
Other Patient Revenue	444,688	444,688	444,688	299,550	-	-	-	-	-	-	-	-	1,633,614
Net Patient Revenue	984,285	708,007	635,413	667,780	-	-	-	-	-	-	-	-	2,995,485
Collections %	46.60%	35.94%	29.95%	32.08%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	36.16%
Grant Funds	1,044,836	1,160,187	1,030,989	1,329,092	-	-	-	-	-	-	-	-	4,565,104
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	1,087	1,941	12,516	1,815	-	-	-	-	-	-	-	-	17,358
Total Other Revenues	1,045,922	1,162,128	1,043,505	1,330,907	-	-	-	-	-	-	-	-	4,582,461
Total Revenues	2,030,207	1,870,135	1,678,918	1,998,686	-	-	-	-	-	-	-	-	7,577,946
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,630,191	1,229,547	1,592,418	1,476,762	-	-	-	-	-	-	-	-	5,928,917
Benefits	415,815	365,414	411,926	436,127	-	-	-	-	-	-	-	-	1,629,282
Purchased Services	48,976	47,674	74,906	37,055	-	-	-	-	-	-	-	-	208,612
Medical Supplies	32,524	50,842	85,475	72,989	-	-	-	-	-	-	-	-	241,829
Other Supplies	13,026	5,890	10,731	23,292	-	-	-	-	-	-	-	-	52,939
Medical Services	39,783	40,636	44,092	41,584	-	-	-	-	-	-	-	-	166,094
Drugs	50,990	45,545	38,498	41,925	-	-	-	-	-	-	-	-	176,957
Repairs & Maintenance	44,211	41,679	83,118	36,605	-	-	-	-	-	-	-	-	205,613
Lease & Rental	106,427	102,846	102,325	108,509	-	-	-	-	-	-	-	-	420,108
Utilities	7,937	6,879	6,972	7,354	-	-	-	-	-	-	-	-	29,141
Other Expense	39,553	45,691	27,860	14,842	-	-	-	-	-	-	-	-	127,946
Insurance	4,026	4,026	4,026	4,026	-	-	-	-	-	-	-	-	16,104
Total Operational Expenses	2,433,459	1,986,669	2,482,346	2,301,071	-	-	-	-	-	-	-	-	9,203,544
Net Performance before Depreciation & Overhead Allocations	(403,252)	(116,533)	(803,428)	(302,385)	-	-	-	-	-	-	-	-	(1,625,598)
Depreciation	31,642	31,642	31,642	31,642	-	-	-	-	-	-	-	-	126,569
<i>Overhead Allocations:</i>													
Risk Mgt	5,725	9,931	9,610	7,813	-	-	-	-	-	-	-	-	33,080
Rev Cycle	139,350	131,656	198,563	156,448	-	-	-	-	-	-	-	-	626,016
Internal Audit	283	1,301	1,525	2,520	-	-	-	-	-	-	-	-	5,628
Home Office Facilities	28,190	28,849	28,452	37,890	-	-	-	-	-	-	-	-	123,381
Administration	39,803	37,815	45,770	42,646	-	-	-	-	-	-	-	-	166,034
Human Resources	47,430	69,522	21,174	61,095	-	-	-	-	-	-	-	-	199,222
Legal	7,774	9,522	13,852	15,869	-	-	-	-	-	-	-	-	47,017
Records	3,029	3,626	2,777	3,556	-	-	-	-	-	-	-	-	12,987
Compliance	5,937	5,784	6,338	7,487	-	-	-	-	-	-	-	-	25,546
Comm Engage Plan	7,922	7,521	8,490	8,359	-	-	-	-	-	-	-	-	32,292
IT Operations	72,556	80,983	102,533	72,644	-	-	-	-	-	-	-	-	328,716
IT Security	8,357	13,278	17,327	9,731	-	-	-	-	-	-	-	-	48,693
IT Applications	57,793	32,152	55,800	38,470	-	-	-	-	-	-	-	-	184,215
Security Services	53,294	48,508	59,855	53,742	-	-	-	-	-	-	-	-	215,399
IT EPIC	160,592	140,711	197,854	211,401	-	-	-	-	-	-	-	-	710,558
Finance	33,898	29,465	34,870	32,359	-	-	-	-	-	-	-	-	130,593
Public Relations	7,665	5,024	5,041	5,905	-	-	-	-	-	-	-	-	23,636
Information Technology	8,010	8,832	8,455	9,382	-	-	-	-	-	-	-	-	34,679
Corporate Quality	7,261	8,513	7,104	7,425	-	-	-	-	-	-	-	-	30,302
Project MGMT Office	12,411	11,743	11,412	11,317	-	-	-	-	-	-	-	-	46,882
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	707,279	684,736	836,803	796,058	-	-	-	-	-	-	-	-	3,024,876
Total Expenses	3,172,379	2,703,047	3,350,791	3,128,771	-	-	-	-	-	-	-	-	12,354,988
Net Margin	\$ (1,142,173)	\$ (832,912)	\$ (1,671,873)	\$ (1,130,085)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (4,777,042)
Capital	100,000	-	-	-	-	-	-	-	-	-	-	-	100,000
General Fund Support/ Transfer In	-	-	-	-	-	-	-	-	-	-	-	-	\$ -

Primary Care Clinics - Medical Statement of Revenues and Expenses by Location

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	St. Anns Clinic	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Total
Gross Patient Revenue	-	842,690	1,283,717	366,549	452,243	342,582	1,002	940,777	291,964	247,151	260,363	1,653	-	4,824	5,035,515.39
Contractual Allowances	-	157,118	178,867	135,185	80,580	51,334	-	256,563	68,982	119,269	79,286	(8)	-	281	1,127,458
Charity Care	-	354,549	617,421	104,526	134,875	86,168	271	370,486	131,167	64,904	61,289	-	-	(107)	1,925,549
Bad Debt	-	75,070	191,916	81,817	94,262	168,393	81	106,032	49,057	27,364	180,832	42	-	-	974,866
Total Contractual Allowances and Bad Debt	-	586,737	988,204	321,527	309,718	305,894	352	733,081	249,207	211,538	321,407	34	-	174	4,027,872
Other Patient Revenue	-	241,078	296,119	110,217	99,331	19,345	1,479	172,460	74,892	88,097	38,449	9,441	5,216	5,216	1,161,340
Net Patient Revenue	-	497,030	591,632	155,239	241,857	56,034	2,128	380,156	117,649	123,710	(22,594)	11,060	5,216	9,866	2,168,983
Collection %	0.00%	58.98%	46.09%	42.35%	53.48%	16.36%	0.00%	40.41%	40.30%	50.05%	-8.68%	0.00%	0.00%	0.00%	43.07%
Grant Funds	850,855	503,315	573,676	230,012	228,759	83,942	4,019	539,606	164,215	172,271	400,791	64,708	27,454	51,707	3,895,332
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	3,117	2,837	3,252	832	4,107	-	-	81	1,334	1,597	-	-	-	-	17,158
Total Other Revenues	853,972	506,152	576,928	230,844	232,866	83,942	4,019	539,687	165,549	173,869	400,791	64,708	27,454	51,707	3,912,490
Total Revenues	853,972	1,003,183	1,168,560	386,082	474,723	139,976	6,147	919,843	283,198	297,579	378,198	75,769	32,670	61,574	6,081,473
Direct Operational Expenses:															
Salaries and Wages	1,160,348	547,113	712,224	280,539	281,712	132,678	22,030	703,873	226,435	235,422	490,893	93,547	37,573	80,888	5,005,273
Benefits	343,142	124,297	190,217	74,624	92,485	35,234	6,340	191,431	54,720	62,989	133,715	19,035	8,269	25,644	1,362,143
Purchased Services	110,993	8,366	18,980	6,281	11,379	3,524	-	15,746	6,769	9,173	6,979	549	549	549	199,837
Medical Supplies	3,597	47,333	20,114	16,691	12,014	10,113	1,507	24,301	8,087	10,902	12,692	5,237	886	475	173,949
Other Supplies	2,492	8,844	1,437	635	4,090	386	791	8,444	434	5,287	8,855	2,513	1,043	1,261	46,511
Medical Services	-	22,124	26,885	13,256	17,040	9,465	726	54,309	8,089	9,020	5,180	-	-	-	166,094
Drugs	-	85,270	52,847	19,835	13,625	232	191	1,692	1,283	1,826	55	-	22	78	176,957
Repairs & Maintenance	181,039	901	901	1,381	1,071	811	-	1,971	901	2,080	1,921	1,926	2,867	286	198,054
Lease & Rental	-	43,003	52,683	29,657	33,839	80	85	82,325	27,514	44,721	16,066	60	20	55	330,108
Utilities	-	1,430	1,430	402	6,960	803	-	4,735	2,583	2,516	1,823	-	-	-	22,683
Other Expense	82,595	2,930	6,942	2,742	1,592	2,040	100	8,344	3,128	998	4,638	2,687	1,547	2,899	123,181
Insurance	-	1,351	1,860	1,022	290	443	-	644	272	397	332	3,047	3,047	3,047	15,754
Total Operational Expenses	1,884,206	892,964	1,086,521	447,064	476,099	195,809	31,769	1,097,814	340,214	385,331	683,150	128,600	55,822	115,183	7,820,546
Net Performance before Depreciation & Overhead Allocations	(1,030,233)	110,219	82,039	(60,982)	(1,376)	(55,834)	(25,622)	(177,971)	(57,016)	(87,752)	(304,952)	(52,831)	(23,152)	(53,609)	(1,739,073)
Depreciation	1,634	4,008	4,576	68	23,811	109	-	1,479	914	1,598	614	25,000	4,628	27,842	96,282
Overhead Allocations:															
Risk Mgt	4,347	3,461	4,626	2,411	1,873	893	136	3,234	1,106	1,414	2,979	833	339	782	28,433
Rev Cycle	-	76,631	102,425	53,392	41,469	19,783	3,004	71,611	24,479	31,312	65,954	18,445	7,496	17,306	533,308
Internal Audit	740	589	787	410	319	152	23	550	188	241	507	142	58	133	4,838
Home Office Facilities	111,576	-	-	-	-	-	-	-	-	-	-	-	-	-	111,576
Administration	21,821	17,371	23,218	12,103	9,400	4,484	681	16,233	5,549	7,098	14,950	4,181	1,699	3,923	142,710
Human Resources	31,396	19,869	22,068	12,892	12,134	4,550	758	17,518	6,825	8,342	20,552	5,309	2,275	6,067	170,556
Legal	6,179	4,919	6,575	3,427	2,662	1,270	193	4,597	1,571	2,010	4,234	1,184	481	1,111	40,412
Records	1,707	1,359	1,816	947	735	351	53	1,270	434	555	1,169	327	133	307	11,163
Compliance	3,357	2,673	3,572	1,862	1,446	690	105	2,498	854	1,092	2,300	643	261	604	21,958
Comm Engage Plan	4,244	3,378	4,516	2,354	1,828	872	132	3,157	1,079	1,380	2,908	813	330	763	27,756
IT Operations	43,201	34,391	45,966	23,961	18,611	8,878	1,348	32,138	10,986	14,052	29,599	8,278	3,364	7,767	282,540
IT Security	6,399	5,094	6,809	3,549	2,757	1,315	200	4,761	1,627	2,082	4,384	1,226	498	1,150	41,852
IT Applications	24,210	19,273	25,760	13,428	10,430	4,976	756	18,010	6,156	7,875	16,587	4,639	1,885	4,353	158,338
Security Services	-	26,494	35,412	18,460	14,338	6,840	-	24,759	8,463	10,826	22,803	6,377	2,592	5,983	183,346
IT EPIC	93,385	74,339	99,362	51,795	40,229	19,192	2,915	69,470	23,747	30,376	63,981	17,893	7,272	16,789	610,743
Finance	17,163	13,663	18,262	9,519	7,394	3,527	536	12,768	4,364	5,583	11,759	3,289	1,336	3,086	112,248
Public Relations	3,106	2,473	3,305	1,723	1,338	638	97	2,311	790	1,010	2,128	595	242	558	20,316
Information Technology	4,558	3,628	4,849	2,528	1,963	937	142	3,391	1,159	1,483	3,123	873	355	819	29,808
Corporate Quality	3,982	3,170	4,237	2,209	1,716	818	124	2,963	1,013	1,295	2,729	763	310	716	26,045
Project MGMT Office	6,161	4,905	6,556	3,417	2,654	1,266	192	4,584	1,567	2,004	4,221	1,181	480	1,108	40,296
Total Overhead Allocations	387,535	317,679	420,122	220,387	173,296	81,433	11,396	295,821	101,957	130,030	276,867	76,990	31,406	73,323	2,598,241
Total Expenses	2,273,374	1,214,651	1,511,219	667,520	673,206	277,351	43,165	1,395,113	443,086	516,959	960,631	230,590	91,856	216,348	10,515,069
Net Margin	\$ (1,419,402)	\$ (211,468)	\$ (342,659)	\$ (281,437)	\$ (198,483)	\$ (137,375)	\$ (37,017)	\$ (475,270)	\$ (159,887)	\$ (219,380)	\$ (582,434)	\$ (154,821)	\$ (59,186)	\$ (154,775)	\$ (4,433,596)
Capital	-	-	-	-	-	-	-	-	-	-	100,000	-	-	-	100,000
General Fund Support/ Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Primary Care Clinics- Medical Statement of Revenue and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
24,070	31,250	7,180	23.0%	24,438	368	1.5%	96,282	125,000	28,718	23.0%	97,754	1,472	1.5%
<i>Overhead Allocations:</i>													
6,716	4,830	(1,886)	(39.1%)	1,629	(5,087)	(312.4%)	28,433	19,318	(9,115)	(47.2%)	6,496	(21,936)	(337.7%)
133,279	179,927	46,648	25.9%	161,938	28,659	17.7%	533,308	719,707	186,399	25.9%	656,785	123,477	18.8%
2,166	4,151	1,985	47.8%	1,887	(279)	(14.8%)	4,838	16,605	11,768	70.9%	6,095	1,257	20.6%
34,265	26,770	(7,495)	(28.0%)	16,431	(17,834)	(108.5%)	111,576	107,079	(4,498)	(4.2%)	66,273	(45,303)	(68.4%)
36,655	36,276	(380)	(1.0%)	42,581	5,926	13.9%	142,710	145,103	2,393	1.6%	117,326	(25,384)	(21.6%)
52,304	51,247	(1,057)	(2.1%)	41,875	(10,430)	(24.9%)	170,556	204,990	34,434	16.8%	177,990	7,435	4.2%
13,640	20,789	7,150	34.4%	11,873	(1,767)	(14.9%)	40,412	83,157	42,744	51.4%	49,674	9,261	18.6%
3,056	3,828	772	20.2%	6,414	3,358	52.4%	11,163	15,310	4,148	27.1%	25,899	14,736	56.9%
6,435	7,679	1,243	16.2%	6,877	442	6.4%	21,958	30,715	8,757	28.5%	18,049	(3,908)	(21.7%)
7,185	7,460	275	3.7%	5,679	(1,505)	(26.5%)	27,756	29,840	2,084	7.0%	22,675	(5,082)	(22.4%)
62,440	66,297	3,857	5.8%	82,878	20,439	24.7%	282,540	265,186	(17,353)	(6.5%)	247,876	(34,664)	(14.0%)
8,364	11,639	3,276	28.1%	6,638	(1,725)	(26.0%)	41,852	46,558	4,705	10.1%	26,087	(15,766)	(60.4%)
33,066	43,614	10,548	24.2%	37,894	4,828	12.7%	158,338	174,457	16,119	9.2%	116,044	(42,294)	(36.4%)
45,745	55,101	9,357	17.0%	39,458	(6,287)	(15.9%)	183,346	220,406	37,060	16.8%	150,340	(33,006)	(22.0%)
181,705	147,253	(34,452)	(23.4%)	70,267	(111,437)	(158.6%)	610,743	589,012	(21,731)	(3.7%)	213,827	(396,916)	(185.6%)
27,814	27,575	(238)	(0.9%)	25,448	(2,366)	(9.3%)	112,248	110,301	(1,947)	(1.8%)	99,858	(12,389)	(12.4%)
5,076	6,593	1,517	23.0%	4,509	(566)	(12.6%)	20,316	26,371	6,055	23.0%	24,603	4,288	17.4%
8,064	10,884	2,820	25.9%	9,273	1,208	13.0%	29,808	43,536	13,728	31.5%	33,229	3,421	10.3%
6,382	6,630	248	3.7%	4,497	(1,885)	(41.9%)	26,045	26,520	475	1.8%	19,339	(6,707)	(34.7%)
9,727	12,905	3,178	24.6%	7,989	(1,738)	(21.8%)	40,296	51,621	11,325	21.9%	29,889	(10,407)	(34.8%)
-	-	-	0.0%	1,016	1,016	100.0%	-	-	-	0.0%	4,060	4,060	100.0%
684,081	731,447	47,366	6.5%	587,052	(97,029)	(16.5%)	2,598,241	2,925,791	327,549	11.2%	2,112,413	(485,828)	(23.0%)
2,642,928	3,164,685	521,758	16.5%	2,593,114	(49,814)	(1.9%)	10,515,069	12,776,717	2,261,648	17.7%	9,526,362	(988,707)	(10.4%)
\$ (950,511)	\$ (1,303,203)	\$ 352,692	(27.1%)	\$ (99,711)	\$ (850,800)	853.3%	\$ (4,433,810)	\$ (5,420,707)	\$ 986,897	(18.2%)	\$ (4,747,990)	\$ 314,180	(6.6%)
-	118,170	118,170	100.0%	-	-	0.0%	100,000	693,680	593,680	85.6%	-	(100,000)	0.0%
\$ -	\$ 1,390,127	\$ 1,390,127	100.0%	\$ -	\$ -	0.0%	\$ -	\$ 5,989,400	\$ 5,989,400	100.0%	\$ 4,576,903	\$ 4,576,903	100.0%
General Fund Support/ Transfer in													

Primary Care Clinics- Dental Statement of Revenues and Expenses by Location

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
Gross Patient Revenue	-	1,155,949	1,091,562	558,433	443,620	3,249,563
Contractual Allowances	-	447,078	228,195	233,679	276,325	1,185,277
Charity Care	-	429,549	706,163	197,174	150,578	1,483,465
Bad Debt	-	79,999	59,092	54,303	32,986	226,380
Total Contractual Allowances and Bad Debt	-	956,627	993,450	485,156	459,889	2,895,121
Other Patient Revenue	-	179,382	126,893	87,443	78,556	472,274
Net Patient Revenue	-	378,705	225,005	160,720	62,287	826,716
Collection %	-	32.76%	20.61%	28.78%	14.04%	25.44%
Grant Funds	93,006	256,689	169,451	65,152	85,473	669,771
Other Financial Assistance	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-
Total Other Revenues	93,006	256,689	169,451	65,152	85,473	669,771
Total Revenues	93,006	635,394	394,456	225,872	147,760	1,496,487
<i>Direct Operational Expenses:</i>						
Salaries and Wages	133,543	352,766	229,148	86,676	121,511	923,644
Benefits	40,730	94,930	57,422	36,815	37,242	267,139
Purchased Services	-	2,049	1,408	1,211	4,107	8,775
Medical Supplies	-	28,396	17,711	13,231	8,542	67,880
Other Supplies	283	3,307	1,426	1,255	157	6,428
Repairs & Maintenance	-	2,523	2,213	2,414	409	7,559
Lease & Rental	-	36,767	21,823	20,340	11,070	90,000
Utilities	-	1,430	1,430	402	3,196	6,458
Other Expense	849	1,080	1,167	1,363	306	4,765
Insurance	-	-	-	-	351	351
Total Operational Expenses	175,404	523,247	333,750	163,706	186,891	1,382,998
Net Performance before Depreciation & Overhead Allocations	(82,398)	112,146	60,706	62,166	(39,131)	113,489
Depreciation	-	10,104	3,807	3,404	12,972	30,287
<i>Overhead Allocations:</i>						
Risk Mgt	460	1,508	1,037	1,052	590	4,647
Rev Cycle	-	33,382	22,972	23,294	13,060	92,708
Internal Audit	78	257	177	179	100	791
Home Office Facilities	11,804	-	-	-	-	11,804
Administration	2,309	7,567	5,207	5,280	2,960	23,324
Human Resources	2,275	10,162	7,129	6,825	2,275	28,666
Legal	654	2,143	1,475	1,495	838	6,605
Records	181	592	407	413	232	1,824
Compliance	355	1,164	801	812	455	3,589
Comm Engage Plan	449	1,472	1,013	1,027	576	4,536
IT Operations	4,570	14,981	10,309	10,454	5,861	46,176
IT Security	677	2,219	1,527	1,549	868	6,840
IT Applications	2,561	8,396	5,778	5,859	3,285	25,878
Security Services	-	11,541	7,942	8,054	4,515	32,053
IT EPIC	9,880	32,384	22,285	22,598	12,669	99,815
Finance	1,816	5,952	4,096	4,153	2,328	18,345
Public Relations	329	1,077	741	752	421	3,320
Information Technology	482	1,581	1,088	1,103	618	4,872
Corporate Quality	421	1,381	950	964	540	4,257
Project MGMT Office	652	2,137	1,470	1,491	836	6,586
Total Overhead Allocations	39,953	139,895	96,405	97,354	53,028	426,634
Total Expenses	215,357	673,246	433,961	264,463	252,892	1,839,920
Net Margin	\$ (122,351)	\$ (37,853)	\$ (39,506)	\$ (38,591)	\$ (105,132)	\$ (343,432)
Capital	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ -	48	-	-	-	-

Primary Care Clinics- Dental Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
770,612	325,066	445,546	137.1%	216,042	554,570	256.7%	3,249,563	1,297,129	1,952,434	150.5%	1,120,890	2,128,673	189.9%
333,234	59,590	(273,644)	(459.2%)	72,700	(260,534)	(358.4%)	1,185,277	237,787	(947,490)	(398.5%)	384,540	(800,737)	(208.2%)
355,332	150,691	(204,641)	(135.8%)	70,130	(285,202)	(406.7%)	1,483,465	601,309	(882,156)	(146.7%)	556,002	(927,463)	(166.8%)
(884)	26,005	26,889	103.4%	51,386	52,270	101.7%	226,380	103,769	(122,611)	(118.2%)	85,393	(140,987)	(165.1%)
687,682	236,286	(451,396)	(191.0%)	194,216	(493,466)	(254.1%)	2,895,121	942,865	(1,952,256)	(207.1%)	1,025,934	(1,869,187)	(182.2%)
42,727	74,364	(31,637)	(42.5%)	205,463	(162,737)	(79.2%)	472,274	296,737	175,537	59.2%	490,589	(18,315)	(3.7%)
125,657	163,144	(37,487)	(23.0%)	227,290	(101,633)	(44.7%)	826,716	651,001	175,715	27.0%	585,546	241,170	41.2%
16.31%	50.19%			105.21%			25.44%	50.19%			52.24%		
180,413	207,131	(26,718)	(12.9%)	500,506	(320,093)	(64.0%)	669,771	828,524	(158,753)	(19.2%)	527,797	141,974	26.9%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	211,263	(211,263)	(100.0%)
200	-	200	0.0%	-	200	0.0%	200	-	200	0.0%	-	200	0.0%
180,613	207,131	(26,518)	(12.8%)	500,506	(319,893)	(63.9%)	669,971	828,524	(158,553)	(19.1%)	739,060	(69,089)	(9.3%)
306,270	370,275	(64,005)	(17.3%)	727,796	(421,526)	(57.9%)	1,496,687	1,479,525	17,162	1.2%	1,324,606	172,081	13.0%
Direct Operational Expenses:													
250,779	238,907	(11,872)	(5.0%)	237,018	(13,760)	(5.8%)	923,644	948,041	24,397	2.6%	923,915	271	0.0%
78,250	68,171	(10,079)	(14.8%)	63,098	(15,151)	(24.0%)	267,139	271,712	4,573	1.7%	252,233	(14,906)	(5.9%)
1,226	22,000	20,774	94.4%	1,817	591	32.5%	8,775	33,969	25,194	74.2%	11,574	2,799	24.2%
11,698	12,425	727	5.9%	6,675	(5,023)	(75.3%)	67,880	49,582	(18,298)	(36.9%)	33,916	(33,964)	(100.1%)
317	4,302	3,985	92.6%	(85)	(402)	474.7%	6,428	17,208	10,780	62.6%	437	(5,991)	(1,370.2%)
178	2,150	1,972	91.7%	1,282	1,104	86.1%	7,559	8,600	1,041	12.1%	2,688	(4,871)	(181.2%)
22,490	33,755	11,265	33.4%	16,088	(6,402)	(39.8%)	90,000	111,767	21,767	19.5%	89,610	(390)	(0.4%)
1,651	1,609	(42)	(2.6%)	252	(1,399)	(554.6%)	6,458	6,417	(41)	(0.6%)	7,665	1,207	15.7%
(381)	3,935	4,316	109.7%	2,953	3,333	112.9%	4,765	15,740	10,975	69.7%	10,044	5,279	52.6%
88	88	0	0.4%	41	(47)	(115.7%)	351	352	1	0.4%	162	(188)	(115.7%)
366,295	387,342	21,047	5.4%	329,139	(37,155)	(11.3%)	1,382,998	1,463,388	80,390	5.5%	1,332,244	(50,755)	(3.8%)
Net Performance before													
(60,025)	(17,067)	(42,958)	251.7%	398,657	(458,682)	(115.1%)	113,689	16,137	97,552	604.5%	(7,638)	121,327	(1,588.5%)
Depreciation & Overhead Allocations													

Primary Care Clinics- Dental Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
7,572	9,583	2,011	21.0%	7,458	(114)	(1.5%)	Depreciation	30,287	38,332	8,045	21.0%	29,137	(1,150)	(3.9%)
Overhead Allocations:														
1,098	789	(308)	(39.1%)	270	(828)	(306.6%)	Risk Mgt	4,647	3,157	(1,490)	(47.2%)	1,077	(3,570)	(331.5%)
23,169	31,278	8,109	25.9%	29,869	6,700	22.4%	Rev Cycle	92,708	125,111	32,403	25.9%	121,141	28,433	23.5%
354	678	324	47.8%	313	(41)	(13.2%)	Internal Audit	791	2,714	1,923	70.9%	1,010	220	21.7%
3,625	2,832	(793)	(28.0%)	1,817	(1,808)	(99.5%)	Home Office Facilities	11,804	11,328	(476)	(4.2%)	7,328	(4,476)	(61.1%)
5,991	5,929	(62)	(1.0%)	7,058	1,067	15.1%	Administration	23,324	23,715	391	1.6%	19,447	(3,876)	(19.9%)
8,791	8,613	(178)	(2.1%)	6,542	(2,249)	(34.4%)	Human Resources	28,666	34,454	5,787	16.8%	27,806	(860)	(3.1%)
2,229	3,398	1,168	34.4%	1,968	(261)	(13.3%)	Legal	6,605	13,590	6,986	51.4%	8,234	1,629	19.8%
499	626	126	20.2%	1,063	564	53.0%	Records	1,824	2,502	678	27.1%	4,293	2,469	57.5%
1,052	1,255	203	16.2%	1,140	88	7.7%	Compliance	3,589	5,020	1,431	28.5%	2,992	(597)	(19.9%)
1,174	1,219	45	3.7%	941	(233)	(24.7%)	Comm Engage Plan	4,536	4,877	341	7.0%	3,758	(778)	(20.7%)
10,205	10,835	630	5.8%	13,737	3,533	25.7%	IT Operations	46,176	43,340	(2,836)	(6.5%)	41,086	(5,090)	(12.4%)
1,367	1,902	535	28.1%	1,100	(267)	(24.2%)	IT Security	6,840	7,609	769	10.1%	4,324	(2,516)	(58.2%)
5,404	7,128	1,724	24.2%	6,281	877	14.0%	IT Applications	25,878	28,512	2,634	9.2%	19,235	(6,643)	(34.5%)
7,997	9,633	1,636	17.0%	6,942	(1,056)	(15.2%)	Security Services	32,053	38,532	6,479	16.8%	26,449	(5,604)	(21.2%)
29,696	24,066	(5,631)	(23.4%)	11,647	(18,049)	(155.0%)	IT EPIC	99,815	96,264	(3,552)	(3.7%)	35,443	(64,373)	(181.6%)
4,546	4,507	(39)	(0.9%)	4,218	(328)	(7.8%)	Finance	18,345	18,027	(318)	(1.8%)	16,552	(1,793)	(10.8%)
830	1,077	248	23.0%	747	(82)	(11.0%)	Public Relations	3,320	4,310	990	23.0%	4,078	758	18.6%
1,318	1,779	461	25.9%	1,537	219	14.3%	Information Technology	4,872	7,115	2,244	31.5%	5,508	636	11.6%
1,043	1,084	41	3.7%	745	(298)	(39.9%)	Corporate Quality	4,257	4,334	78	1.8%	3,205	(1,051)	(32.8%)
1,590	2,109	519	24.6%	1,324	(265)	(20.0%)	Project MGMT Office	6,586	8,437	1,851	21.9%	4,954	(1,631)	(32.9%)
-	-	-	0.0%	187	187	100.0%	Managed Care Contract	-	-	-	0.0%	749	749	100.0%
111,977	120,737	8,760	7.3%	99,448	(12,529)	(12.6%)	Total Overhead Allocations	426,634	482,947	56,313	11.7%	358,670	(67,965)	(18.9%)
485,843	517,662	31,818	6.1%	436,045	(49,798)	(11.4%)	Total Expenses	1,839,920	1,984,667	144,748	7.3%	1,720,050	(119,869)	(7.0%)
\$ (179,573)	\$ (147,387)	\$ (32,187)	21.8%	\$ 291,751	\$ (471,325)	(161.6%)	Net Margin	\$ (343,232)	\$ (505,142)	\$ 161,910	(32.1%)	\$ (395,444)	\$ 52,212	(13.2%)
-	21,000	21,000	100.0%	(16,646)	(16,646)	100.0%	Capital	-	84,000	84,000	100.0%	-	-	0.0%
\$ -	\$ 158,803	\$ 158,803	100.0%	\$ -	\$ -	0.0%	General Fund Support/ Transfer In	\$ -	\$ 550,807	\$ 550,807	100.0%	\$ 693,123	\$ 693,123	100.0%



	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
Clinic Visits - Adults and Pediatrics																
West Palm Beach	1,394	1,108	1,197	1,288									4,987	6,230	(20.0%)	4,060
Delray	477	563	541	473									2,054	4,674	(56.1%)	3,709
Lantana	1,821	1,554	1,450	1,408									6,233	5,928	5.1%	5,773
Belle Glade	691	610	688	648									2,637	3,528	(25.3%)	2,123
Lewis Center	488	507	432	245									1,672	977	71.1%	2,950
Lake Worth & Women's Health Care	1,334	1,119	1,180	1,054									4,687	5,195	(9.8%)	3,997
Jupiter Clinic	447	410	438	494									1,789	1,819	(1.6%)	1,927
West Boca & Women's Health Care	407	305	366	407									1,485	3,450	(57.0%)	2,836
St Ann Place	-	-	44	96									140	192	(27.1%)	-
Clb Mob 1 Warrior	658	1,415	941	169									3,183	637	399.7%	17
Clb Mob 2 Scout	416	365	756	575									2,112	352	500.0%	-
Clb Mob 3 Hero	178	331	2,467	1,955									4,931	352	1,300.9%	-
Mangonia Park	128	197	272	196									793	1,414	(43.9%)	884
Total Clinic Visits	8,439	8,484	10,772	9,008	-	-	-	-	-	-	-	-	36,703	34,556	6.2%	28,276
Dental Visits																
West Palm Beach	736	762	831	776									3,105	3,144	(1.2%)	1,400
Lantana	708	891	1,032	774									3,405	2,245	51.7%	1,744
Delray	439	391	373	415									1,618	2,147	(24.6%)	-
Belle Glade	338	357	340	331									1,366	1,155	18.3%	2
Lake Worth	-	-	-	-									-	-	0.0%	-
West Boca	-	-	-	-									-	-	0.0%	-
Total Dental Visits	2,221	2,401	2,576	2,296	-	-	-	-	-	-	-	-	9,494	8,691	9.2%	3,146
Total Medical and Dental Visits	10,660	10,885	13,348	11,304	-	-	-	-	-	-	-	-	46,197	43,247	6.8%	31,422
Mental Health Counselors (non-billable)																
West Palm Beach	103	106	103	117									429	578	(25.8%)	3
Delray	69	114	135	136									454	463	(1.9%)	124
Lantana	-	-	-	-									-	1,920	(100.0%)	38
Belle Glade	71	81	86	81									319	236	35.2%	106
Mangonia Park	511	320	326	403									1,560	251	521.5%	1,102
Lewis Center	866	787	845	907									3,405	848	301.5%	1,911
Lake Worth	179	162	120	184									645	619	4.2%	13
Jupiter	-	-	-	-									-	-	0.0%	-
West Boca	-	-	-	-									-	-	0.0%	-
Mobile Van	-	-	-	-									-	349	(100.0%)	-
Total Mental Health Screenings	1,799	1,570	1,615	1,828	-	-	-	-	-	-	-	-	6,812	5,264	29.4%	3,297
GRAND TOTAL	12,459	12,455	14,963	13,132	-	-	-	-	-	-	-	-	-	-		34,719



SUPPLEMENTAL INFORMATION

MEDICAID MATCH FUND

Medicaid Match Statement of Revenues and Expenditures by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Patient Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PBC Interlocal	491,667	491,667	491,667	491,667	-	-	-	-	-	-	-	-	1,966,667
Other revenue	1	1	-	-	-	-	-	-	-	-	-	-	2
Total Revenue	491,667	491,668	491,667	491,667	-	-	-	-	-	-	-	-	1,966,668
<i>Direct Operational Expenses:</i>													
Salaries and Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted Physician Expense	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Drugs	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-
Lease & Rental	-	-	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Expense	1,407,924	1,407,924	1,407,924	1,407,924	-	-	-	-	-	-	-	-	5,631,697
Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operational Expenses	1,407,924	1,407,924	1,407,924	1,407,924	-	-	-	-	-	-	-	-	5,631,697
Net Performance before Overhead Allocations	(916,257)	(916,257)	(916,258)	(916,258)	-	-	-	-	-	-	-	-	(3,665,028)
<i>Overhead Allocations:</i>													
Risk Mgt	-	-	-	-	-	-	-	-	-	-	-	-	-
Rev Cycle	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Audit**	-	-	-	-	-	-	-	-	-	-	-	-	-
Legislative Affairs	-	-	-	-	-	-	-	-	-	-	-	-	-
Administration**	-	-	-	-	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-	-	-	-	-	-	-
Records	-	-	-	-	-	-	-	-	-	-	-	-	-
Compliance**	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-	-	-	-
Communications	-	-	-	-	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	1,407,924	1,407,924	1,407,924	1,407,924	-	-	-	-	-	-	-	-	5,631,697
Net Margin	(916,257)	(916,257)	(916,258)	(916,258)	-	-	-	-	-	-	-	-	(3,665,028)
Total Transfers In	\$ 916,257	\$ 916,257	\$ 916,258	\$ 916,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,665,028

HEALTH CARE DISTRICT BOARD**March 24, 2022****1. Description: Appointment to the Finance and Audit Committee****2. Summary:**

This agenda item presents the Board with a recommendation to appointment Heather Frederick to the Finance and Audit Committee.

3. Substantive Analysis:

The Health Care District Bylaws specify that the District Board shall appoint standing committee members to a four (4) year term with standing committee membership limited to two (2) full terms. This agenda item includes the recommendation to appoint Heather Frederick to the Finance and Audit Committee.

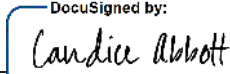
Heather Frederick is the Chief Financial Officer for the School District of Palm Beach County. Ms. Frederick brings 23 years of finance and audit experience to the Committee. Prior to joining the School District, Ms. Frederick served as a VP of Internal Audit at Harbor Federal, an Audit Manager at RSM, and a Manager at KPMG. The appointment of Ms. Frederick will enable the District to continue the important linkage with the School District on the Finance and Audit Committee.

If confirmed, Ms. Frederick's term will run through March 2026.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

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 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date

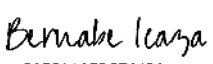
HEALTH CARE DISTRICT BOARD

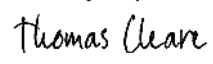
March 24, 2022

6. Recommendation:

Staff recommends the Board approve the appointment of Heather Frederick to the Finance and Audit Committee.

Approved for Legal sufficiency:

DocuSigned by:

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VP & General Counsel

DocuSigned by:

DF3D11A7A3564EF...
AVP, Communications, Community Engagement
and Corporate Security

DocuSigned by:

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Chief Executive Officer

HEALTH CARE DISTRICT BOARD**March 24, 2022****1. Description: Initial Credentialing and Privileging of Healey Center Practitioner****2. Summary:**

The below practitioner is recommended for approval by the Chief Medical Officer:

Last Name	First Name	Credentials	Specialty
Raso	Louis	MD	Pain Management

3. Substantive Analysis:

The practitioner has satisfactorily completed the Initial Credentialing and privileging process. The credentialing and privileging process ensures that all facility practitioners meet specific criteria and standards of professional qualifications. This criterion includes, but is not limited to:

- Current licensure
- Relevant education, training and experience
- Current clinical competence
- Health fitness, or ability to perform the requested privileges
- Malpractice history (NPDB query)

Primary source and secondary source verifications were performed for credentialing and privileging elements in accordance with state and federal requirements. A nationally accredited Credentials Verification Organization (CVO) was utilized to verify the elements requiring primary source verification.

The Healey Center utilized internal Credentialing staff and the Chief Medical Officer to support the credentialing and privileging process.

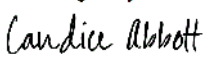
4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

HEALTH CARE DISTRICT BOARD

March 24, 2022

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

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VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

Committee Name


N/A

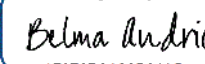
Date

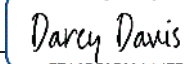
6. Recommendation:

Staff recommends the Board approve the recredentialing and privileging of the Healey Center practitioner.

Approved for Legal sufficiency:

DocuSigned by:

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VP & General Counsel

DocuSigned by:

1F272D34C8B04A5...
Chief Medical Officer

DocuSigned by:

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Chief Executive Officer

HEALTH CARE DISTRICT BOARD

March 24, 2022

1. **Description: Amendment to 1515 N. Flagler Drive Lease Agreement**

2. **Summary:**

This agenda item presents an Amendment to the 1515 N. Flagler Drive Lease Agreement to lease space for training and communications.

3. **Substantive Analysis:**

The extension of this lease allows the District to maintain dedicated training space that is in close proximity to the home office, training and development staff and human resources. This training space has two training rooms and has capacity to train 20 students plus capacity for an additional 20 students and meeting space. Suite 810 training rooms are consistently used for Epic training, CPR training, security training and other training as needed.

In addition to training space, we will build out a Communications Studio used for professional photos, Podcast recording, filming, audio sound booth and editing media for sound and color. The studio will allow the communications team to film on short notice in an environment that is controlled for light and noise. It will also provide a secure space for storing this valuable equipment with less wear and tear.

Amendment Terms

- Suite 810 at 1515 N. Flagler Drive
- 2,238 square feet
- Extension of lease to be coterminous with 7th Floor and 1st Floor
- Lease expires July 10, 2025 with (2) three-year options to renew
- Base Rent: \$26.00 per RSF per year (\$4,849/month) until 07/10/22
- Base Rent: \$27.50 per RSF per year (\$5,128/month) starting 07/11/22
- \$10 per RSF Tenant Improvement Allowance (\$22,380)
- Estimated Operating Expenses: \$13.73 per RSF per year (\$2,560.65/month)

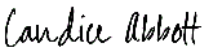
4. **Fiscal Analysis & Economic Impact Statement:**

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	Up to \$92,256	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

HEALTH CARE DISTRICT BOARD

March 24, 2022

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

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VP & Chief Financial Officer

5. Reviewed/Approved by Committee:


Finance & Audit Committee
Committee Name

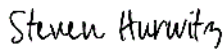
3/23/24
Date

6. Recommendation:

Staff recommends the Board approve the Amendment to 1515 N. Flagler Drive Lease Agreement.

Approved for Legal sufficiency:

DocuSigned by:

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VP & General Counsel

DocuSigned by:

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Chief Administrative Officer

DocuSigned by:

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Chief Executive Officer

HEALTH CARE DISTRICT BOARD

March 24, 2022

1. **Description: Modification to the District's Conflicts of Interest Policy**

2. **Summary:**

Board approval is sought to accept the revisions to the District's Conflicts of Interest Policy to bring current and address necessary revisions resulting from government and health care industry events, and pursuant to Internal Audit's recommendations and subsequent Compliance review.

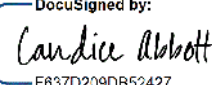
3. **Substantive Analysis:**

- The District's Conflict of Interest ("COI") Policy requires disclosure and review of circumstances which may give rise to conflicts of interest. A COI review is completed annually to comply with the Policy and to protect the integrity of the District's decision-making and operations.
- Due to increased focus from government and health care industry events, and pursuant to Internal Audit's recommendations and subsequent Compliance review, the District identified and made necessary revisions to its COI documents and processes, including the COI: Policy, Procedure, Disclosure/Questionnaire, and internal processes / workflows.
- The District's VP/Chief Compliance Officer ("CCO") provided training to the District Board at the September 28, 2021 meeting on "Conflicts of Interest Board Education on Healthcare Industry Events." The education focused on high-profile cases, including Memorial Sloan Kettering and the University of Maryland Medical System, as well as a discussion on current District policies, recommendations, and next steps to amend District policies, procedures, disclosure questions, and processes.
- The annual Disclosures were sent to Board and Committee Members, using the same question set from prior year(s). All Board/Committee Members completed and submitted their Disclosures for this period (FY21/CY21). The submitted COI Questionnaires were reviewed by the District's CCO. A closure letter will be provided to the Committee/Board at the next regular meeting.
- The revised District Policy "Conflicts of Interest", HCDCOM110, is provided for your approval, pursuant to the Board's Resolution Regarding Policies and Procedures. A redline version of the changes are included for your review and approval, as per the District's Board Resolution on Policies. These changes have been approved by the appropriate Committees, as delegated, including but not limited to: District's Business Unit Operations Committee (Compliance) and the District's Administrative Policy Committee.
- The revised Policy and Disclosure, following the updated process and workflows, will be pushed first to **District Staff** for completion in Spring 2022. Later, these will be completed by the Committee/Board as part of the FY22/CY22 Annual COI Disclosure.

HEALTH CARE DISTRICT BOARD**March 24, 2022****4. Fiscal Analysis & Economic Impact Statement:**

	Amount	Budget
Capital Requirements	None	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue	None	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures	None	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

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 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

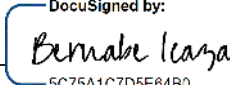
N/A
 Committee Name

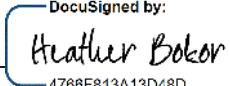
N/A
 Date

6. Recommendation:

Staff recommends the Board approve the Conflicts of Interest Policy revisions.

Approved for Legal sufficiency:

DocuSigned by:

 5C75A1C7D5E84B0...
 VP & General Counsel

DocuSigned by:

 4768F813A13D48D...
 VP & Chief Compliance and Privacy Officer /
 Chief Risk Officer

DocuSigned by:

 77A3B53589A1477...
 Chief Executive Officer



Conflict of Interest Policy and Procedure

Policy #: HCDCOM110 Effective Date: 12/15/2021
 Business Unit: 3. District Board Policies Last Review Date: 08/20/2019
 Approval Group: Compliance District Board Policy Document Owner(s): Compliance
 Board Approval Date: 12/11/2012, 3/12/2020

PURPOSE

The purpose of this policy is to ensure all activities of the District are aligned with applicable state and federal laws, and other applicable guidelines. It is intended to educate Staff regarding their duty to avoid financial, business, or other relationships that might conflict with the interests of the District or interfere with the performance of their duties and to provide guidance on curing or eliminating potential or actual conflicts. ~~that all organizational decisions are made solely to promote the best interests of the District, its patients, members and residents without favor or preference based upon prohibited personal considerations. It is intended to provide guidance concerning the identification, avoidance, curing and disclosure of any act or relationship that may conflict or appear to conflict with the best interests of the District, the safety of its patients, the quality of care, and the communities it serves.~~

SCOPE

This Conflict of Interest Policy and Procedure applies to all ~~B~~board ~~M~~members, ~~C~~committee ~~M~~members, ~~O~~fficers, ~~E~~mployees, volunteers and individuals contracted for services in lieu of employment of the Health Care District of Palm Beach County ("District") and its affiliated entities including, but not limited to Lakeside Medical Center, Edward J. Healey Center, ~~Physician Office Practices~~ C.L. Brumback Primary Care Clinics, School Health, Pharmacy, Aeromedical, Trauma, and ~~Managed Care~~ any affiliated entity or program not listed.

DEFINITIONS

Agent - ~~A~~ny person and entity that contracts with the District to provide health care related services, equipment or other goods or services. Agents do not include volunteers.

Conflict of Commitment- Any situation in which an Employee engages in an outside professional activity or business interest that involves a commitment of time that interferes, or appears to interfere with, the employee's obligations to the Health Care District.

Conflict of Interest - ~~A~~ny situation in which financial, professional or personal interests, including the interests of their immediate family members, persons living in the same household and/or business associates, may compromise one's professional judgement or other obligation to the District or its primary



constituencies. A "~~C~~onflict of ~~i~~nterest" occurs when Covered Persons solicit or accept gifts, do business with the District and/or engage in prohibited employment or business relationships, accept unauthorized compensation, misuse their position, disclose or use certain information, solicit or accept honoraria, or engage in lobbying the District within two years of separation of employment in violation of this policy, all of which are more fully described below. It is important to understand that the appearance of a Conflict of Interest may be just as damaging to the District as an actual Conflict of Interest.

Contract - ~~A~~ny ~~type of~~ written agreement that includes, but is not limited to, memorandums of understanding/agreement, independent contractor agreements, – letters of agreement, written vendor quotes (with terms and conditions), leases, inter-local agreements, grants, purchase orders, and addendums or amendments to the foregoing.

Covered Person - District board member, committee member, officer, employee, student, volunteer or individual contracted for services in lieu of employment.

District - ~~T~~he Health Care District of Palm Beach County and its affiliated entities including, but not limited to, Lakeside Medical Center, Edward J. Healey Center, C.L. Brumback Primary Care Clinics, Physician Office Practices, School Health, Pharmacy, Aeromedical, ~~Trauma, and Managed Care~~ any affiliated entity or program not listed.

Domestic Partner - ~~A~~n adult, unrelated by blood, with whom an unmarried or separated Covered Person has ~~an exclusive~~ committed relationship and maintains a mutual residence as evidenced by registration with the Clerk of Court of Palm Beach County, or the county in which the Covered Person and Domestic Partner reside.

Employees - ~~I~~ncludes all employees (permanent, temporary and per-diem), volunteers, students, and others rendering paid or unpaid services, including, but not limited to Agents, Board Members, Medical Staff, and Officers.

Exempt Employee - ~~A~~n individual employed in a bona fide executive, administrative, professional, computer or outside sales position and is not subject to the minimum wage and overtime provisions of laws governing the payment of wages. To qualify for the exemption, employees must meet certain ~~tests~~ requirements regarding their job duties and be paid on a salary basis. Job titles do not determine exempt status. Additional information can be found in the District's Exempt Employee Pay Policy. Questions about your status as an exempt employee should be directed to Human Resources.

Family Member - A spouse, domestic partner or fiancé/fiancée of a Covered Person, as well as the father, mother, son, daughter, brother, sister, uncle, aunt, first cousin, nephew, niece, grandfather, grandmother, great-grandfather, great-grandmother, grandchild, great-grandchild and the spouse, domestic partner, or fiancé/fiancée of any of them, or any other natural person having the same legal residence as the Covered



Person. ~~a spouse/domestic partner, parent child sibling, stepparent, stepchild, stepbrother, stepsister, father-in-law, mother-in-law, son-in-law, daughter-in-law, brother-in-law, sister-in-law, grandparent or grandchild, aunts, uncles, nieces, nephews, and spouse of a grandparent or grandchild.~~

Gift- ~~Something~~ which is offered or given by a person or entity to a Covered Person, or to another person for or on behalf of the Covered Person, directly, indirectly, or in trust for the Covered Person's benefit or by any other means, where the Covered Person does not, in exchange, give something of equal or greater value to that person or entity within 90 days, including:

- Real property_i
- The use of real property_i
- Tangible or intangible personal property or the use of such property_i
- A preferential rate or terms on a debt, loan, goods, or services, which rate is below the customary rate and ~~is not either a government rate available to all other similarly situated government employees or a rate which is available to similarly situated members of the public by virtue of occupation, affiliation, age, religion, sex, or national origin.~~
- Forgiveness of ~~a debt; an indebtedness~~
- Transportation, other than that provided to a public employee by an agency in relation to officially approved governmental business, lodging, or parking_i
- Food or beverages not otherwise approved by the Compliance, Privacy, and Ethics Department or allowable by HCD Policy;
- Membership dues_i
- Entrance fees, admission fees, or tickets to events, performances, or facilities_i
- Plants, flowers, or floral arrangements_i
- Services provided by persons pursuant to a professional license or certificate_i
- Other personal services for which a fee is normally charged by the person providing the service_i
- Any other similar service or thing having an attributable value not already provided for above_i

A "~~G~~gift" does not include the following items:

- Salary, benefits, services, fees, commissions, or expenses associated with the Covered Person's employment, business, or service as an officer or director of a corporation or organization.
- Campaign contributions or expenditures reported pursuant to statute, campaign-related personal services provided without compensation by individuals volunteering their time, or any other contribution or expenditure by a political party.
- An honorarium or an expense related to an honorarium event, unrelated to their public duties, paid to a Covered Person or the Covered Person's spouse.
- An award, plaque, certificate, or similar personalized item given in recognition of the Covered



Person's public, civic, charitable, or professional service.

- An honorary membership in a service or fraternal organization presented merely as a courtesy by such organization.
- The use of a public facility or public property made available by a governmental agency, for a public purpose.
- Transportation provided to a Covered Person by an agency in relation to officially approved governmental business.
- Gifts provided directly or indirectly by a state, regional, or national organization which promotes the exchange of ideas between, or the professional development of, government officials or employees, and whose membership is primarily composed of elected or appointed public officials or staff, to members of that organization or officials or staff of a governmental agency that is a member of that organization.

Lobbyist - A person ~~who, for receiving~~ compensation that, seeks or sought to influence the governmental decision making of the District Board, Chief Executive Officer or purchasing agent, or who encouraged the passage, defeat, or modification of any proposal or recommendation by the Chief Executive Officer, purchasing agent, or the District Board, within the past 12 months.

Non-Exempt Employee - Aan employee, generally paid on an hourly basis, who is subject to the minimum wage and overtime provisions of the laws governing payment of wages. Additional information can be found in the District's Non-Exempt Employee Pay Policy. Questions about your status as a non-exempt employee should be directed to Human Resources.

Outside Employment - Aan employment or contractual relationship between a Covered Person and a person or entity other than the District whereby the Covered Person provides services in exchange for compensation.

Third Party - Aany individual or organization that currently or in the future conducts business transactions with the District, including entities in which an employee has a substantial interest (for publicly held corporations, substantial interest is defined as owning at least 1% of a class of the outstanding securities for that corporation; for non-publicly held entities, substantial interest will be examined on a case-by-case basis after the disclosure is made), is a director or officer of, or has any personal contract, agreement, understanding or employment of any kind with any physician, supplier, customer, or other individual or business concern that has a contractual arrangement with, does business with, seeks to do business with, or competes with the District.



POLICY

All Covered Persons have a duty ~~to be loyal~~ of loyalty/commitment and to advance the legitimate business interests of the District. This includes avoiding the solicitation or acceptance of any type of personal benefit by virtue of their employment or association with the District. Covered Persons should avoid placing themselves in a position where their actions, or the acts or interests of a ~~F~~family ~~M~~member or a related ~~T~~third ~~P~~party may have a financial, business, professional, or social impact that could directly or indirectly oppose the best interests of the District or the constituencies it serves. Any potential ~~C~~onflict of ~~I~~nterest or Conflict of Commitment should be disclosed timely and no later than 10 calendar days immediately upon identification by completing a Conflicts of Interest Disclosure Form (Disclosure). For physicians and vendors, a Vendor Screening Form should also be completed prior to contracting as a condition of engaging in activities with the District and annually thereafter.

All Covered Persons whose responsibilities are affected by this policy are expected to be familiar with the ~~basic procedures and responsibilities created by~~ this policy. Failure to comply with this policy will subject workforce members to appropriate ~~performance management pursuant to all applicable policies and procedures, discipline,~~ up to and including termination/removal.

Although it is not possible to list all activities that could create a ~~C~~onflicts of ~~I~~nterest in the workplace, the following are examples of ~~activities that should be avoided/may be prohibited~~ activities that may constitute a Conflict of Interest and require disclosure for review and approval:

- Receiving or giving a personal benefit ~~of more than a nominal value~~ from or to any Third Party doing or seeking to do business with the District.
- Conducting business with a personal friend, business associate or ~~relative~~ Family Member on behalf of the District.
- Speculating or dealing in material, equipment, supplies, products, land leases or other property purchased or sold by the District for which negotiations to purchase, acquire or sell are pending or anticipated.
- Disclosing to anyone, including ~~relatives~~ Family Members as defined above, any information, plans, or forecasts relating to the District ~~which have not been released publicly.~~
- Except where prohibited by law, hiring or entering into a contractual arrangement with a ~~Relative~~ Family Member where a person currently employed by the District will be working directly for, or supervising, a ~~Relative~~ Family Member, and/or occupying a position in the same line of authority as the ~~Relative~~ Family Member within the organization.
- ~~Accepting outside employment or holding a material financial interest with an organization that does business with or is a competitor of the District.~~
- Accepting outside employment with an organization that is a competitor of the District.



- Holding a material financial interest with an organization that does business with the District or is a competitor of the District.
- Holding a position(s) that interferes with the performance of their assigned duties or the professional standards of the District.
- Using the District's property or other resources for personal or outside activities.
- ~~• Participating in any other activity that is perceived by the District as being a conflict of interest.~~
- Any questions you may have should be discussed with your supervisor and, the Human Resources Department or the Chief Compliance, and Privacy Officer, and Ethics Department.

All Covered Persons are prohibited from engaging in conduct that creates a Conflict of Interest including, but not limited to, the activities described below.

Solicitation or Acceptance of Gifts

Covered Persons are prohibited from soliciting/accepting or offering/giving anything of value, including gifts, loans, rewards, promises of future employment, favors or services that are based on any understanding that their vote, official action, or judgment would be influenced by such a gift.

The District Board members, Chief Executive Officer, and any purchasing agent with authority to make any purchase in excess of \$20,000 on behalf of the District, is prohibited from soliciting any gift from a political committee, a certified committee of continuous existence (as defined by Fla. Stat. 106.011), or from a Lobbyist, where the gift is for the personal benefit of the District Board member, Chief Executive Officer, the purchasing agent, or any of their Family Members.

District Board members, the Chief Executive Officer, and any purchasing agent with authority to make any purchase in excess of \$20,000 on behalf of the District, or any person on his or her behalf, is prohibited from knowingly accepting, directly or indirectly, a gift from a political committee, certified committee of continuous existence (as defined in Fla. Stat. 106.011), or from a Lobbyist, if he/she knows or reasonably believes that the gift has a value in excess of \$100.00. However, such a gift may be accepted by the Chief Executive Officer on behalf of the District or a charitable organization so long as the Chief Executive Officer does not maintain custody of the gift for any period of time beyond that reasonably necessary to arrange for the transfer of custody and ownership of the gift. The value of the gift is generally determined using the actual cost to the donor, less taxes and gratuities, or the reasonable and customary charge for personal services provided by the donor directly. Compensation provided by the Chief Executive Officer to the donor within 90 days after receipt of the gift is deducted from the value.

Doing Business with the District and Prohibited Employment and Business Relationships

Covered Persons are prohibited from having an employment or contractual relationship with any business entity or agency which is subject to the regulation of the District or that is doing business with the District.



Furthermore, Covered Persons are prohibited from having an employment or contractual relationship that will create a ~~continuing or frequently recurring~~ conflict between his or her private interests and the performance of his or her public duties or that would impede the full and faithful discharge of his or her public duties. However, where the regulatory power over the business entity resides in another agency and not the District, the employment or contractual relationship is not a conflict of interest. Additionally, where the Covered Person is not personally performing services for the District through the outside employment ~~or~~ business relationship of the other entity, such outside employment may be approved depending on the facts and circumstances of each situation presented.

Covered Persons acting in their official capacity as a purchasing ~~agent,~~ with agent with authority to commit the expenditure of public funds through a contract for, or the purchase ~~of,~~ any of, any goods, services, or interest in real property for the District (as opposed to the authority to request or requisition a contract or purchase by another person) are prohibited from either directly or indirectly purchasing, renting, or leasing any realty, goods, or services for the District from any business entity of which the Covered Person, or the Covered Person's ~~spouse or child~~ Family Member is an officer, partner, director, or proprietor or in which the Covered Person or his or her ~~spouse or child~~ Family Member, or any combination of them, has a material interest. A material interest means direct or indirect ownership of more than 5 percent of the total assets or capital stock of any business entity; however, indirect ownership does not include ownership by a spouse or minor child.

Covered Persons are prohibited from acting in a private capacity to rent, lease, or sell any realty, goods, or services to the District unless the contract for the transaction was entered into prior to the Covered Person's ~~first initial~~ date of employment, or ~~first initial~~ date of appointment, at the District. However, no violation of this policy exists where the Covered Person's:

- Outside Employer or Business is awarded the contract under a system of sealed, competitive bidding to the lowest or best bidder, ~~and~~ and;
- ~~Spouse or child~~ Family Member has have not participated in ~~the determination of bid of bid~~ specifications or the determination of the lowest or best bidder in any way;
- ~~The~~ Covered Person ~~or his/her~~ ~~spouse or child~~ Family Member ~~hasve~~ not in any way used or attempted ~~to use~~ the Covered Person's ~~influence~~ to persuade ~~the~~ District or its ~~B~~ board ~~M~~ members, ~~O~~ officers or ~~E~~ employees to enter into the contract other than by the mere submission of the bid; and
- ~~The~~ Covered Person, prior to or at the time of the submission of the bid, has filed a statement with the Palm Beach County Supervisor of Elections disclosing ~~the nature of the Covered Person or his/her~~ ~~spouse or child's~~ Family Member's interest in the Outside Employer or Business and the nature of the intended business; ~~and~~ and;
- The purchase or sale contemplated is for legal advertising in a newspaper, for any utilities



service, or for passage on a common carrier; ~~or~~

- An emergency purchase or contract that must be made in order to protect the health, safety, or welfare of the citizens of Palm Beach County;
- The Outside Employer or Business is the only sole source of supply within Palm Beach County and there is full disclosure ~~by the Covered Person of his/her -interest in the Outside Employer; or~~
- Business to the District Board prior to the purchase, rental, sale, leasing, or other business being transacted; ~~or~~
- The total amount of the contracts or transactions in the aggregate between the Outside Employer or Business and the District does not exceed \$500.00 per calendar year; ~~or~~
- The Covered Person purchases in a private capacity goods or services at a price and terms available to similarly situated members of the general public.

A Covered Person who seeks secondary employment with an Outside Employer or Business that maintains a contract with the District may be approved depending on consideration the following factors, which include but are not limited to:

- The Covered Person and his/her Family Members do not work in the District department that will enforce, oversee or administer the subject contract;
- The Outside Employment does not result in a Conflict of Commitment or interfere with or otherwise impair the Covered Person's independence of judgment or otherwise interfere ~~with the full and faithful performance of his or her public duties to the District;~~
- The ~~Covered -Person -or -his/her -Family -Members -have -not -participated -in -determining -the~~ contract requirements or awarding the contract;
- The Covered Person's job responsibilities will not require him/her to be involved in the Outside Employer's contract with the District in any way including, but not limited to, its enforcement oversight, administration, amendment, extension, termination, or forbearance;
- The Covered Person will not use District Property or other resources in conducting the activities;
- The Covered Person's performance of District functions will not be impaired or impeded by the activities;
- The Covered Person will not use paid or unpaid leave time, including FMLA, medical or personal leave, provided by the District to engage in the activities; and
- No outside work may be done during paid hours, including lunch hours and breaks, and no District facilities, equipment, labor or supplies are to be used to conduct this outside activity; ~~or~~
- Covered Persons who hold exempt positions are not prohibited from engaging in secondary employment outside of regularly scheduled work hours at the District so long as the Covered Person responds to District needs outside of regularly scheduled hours in a timely and responsible manner.



- The Covered Person has submitted a Conflict of Interest Disclosure Form which has been reviewed and approved by Human Resources and Compliance.

Unauthorized Compensation

Covered Persons ~~and, their spouses and minor children~~ Family Members, are prohibited from accepting any compensation, payment, or item of value when the Covered Person knows, or should know ~~with the exercise of reasonable care~~, that is given to influence an action in which the Covered Person was expected to participate in his or her official capacity.

Misuse of Position

Covered Persons are prohibited from ~~corruptly~~ using, corruptly or otherwise, or attempting to use his or her position or any property or resource which may be within his or her trust, or perform his or her official duties, to secure a special privilege, benefit or exemption for himself, herself, or others.

Disclosure or Use of Certain Information

Current and former Covered Persons of the District are prohibited from disclosing or using information not available to members of the general public and ~~gained by reason of his or her position~~ gained during the performance of his/her job duties, except for information relating exclusively to governmental practices, for his or her personal gain or benefit or for the personal gain or benefit of any other person or business entity.

Solicitation or Acceptance of Honoraria

The District Board, Chief Executive Officer, and any purchasing agent with authority to make any purchase in excess of \$20,000 on behalf of the District are prohibited from soliciting an honorarium which is related to their public office or duties. An honorarium means any payment of money or anything of value, directly or indirectly, to the District Board member, Chief Executive Officer, and purchasing agent, or to any other person on his or her behalf, as payment for a speech, address, oration or other oral presentation by the individual, regardless of whether presented in person, recorded or broadcast over the media, or for a writing that is intended to be published (other than a book). Because an honorarium does not include the payment or provision of actual and reasonable transportation, lodging, and food and beverage expenses related to the honorarium event, including any event or meeting registration fee for the individual and spouse, the individual may accept payment of such expenses related to an honorarium event, provided the individual receives a statement listing the name and address of the person providing the expenses, a description of the expenses provided each day, and the total value of the expenses provided for the event within 60 days of the event and discloses such expenses with the statement annually in the financial disclosure when such expenses are paid by a political committee or committee of continuous existence or from a Lobbyist.



Offers of honorarium to Employees must be reviewed by the Compliance, Privacy and Ethics department to determine whether acceptance of such honorarium would be appropriate.

Use of District Name

Using the District's name, logo, or other identifying marks in outside private business or employment, or misrepresenting oneself as an agent of the District, is prohibited. Using the District's name in an individual's sponsorship of a political party or cause in a way that implies the District endorsement of private services, business, equipment or supplies is prohibited.

Lobbying by Former Employees

Employees are prohibited from representing another person or entity for compensation before the District for two (2) years after vacating such office.

EXCEPTIONS

N/A

~~The master document is controlled electronically. Printed copies of this document are not controlled. Document users are responsible for ensuring printed copies are valid prior to use.~~

PROCEDURE

All individuals ~~who have access to SharePoint~~ shall submit a Conflict of Interest (COI) Disclosure Form ("Disclosure Form") electronically upon hire/appointment, when a potential or actual conflict arises, and annually thereafter. All others, including Board and Committee members who do not have online access, will be provided a hard copy of the COI Disclosure Form to timely complete and submit. Vendors, physicians, medical staff, and other contracted individuals must complete a COI Disclosure Form prior to contracting, when a conflict arises, and annually thereafter. All employees, officers, board members, or agents involved in the selection, award, or administration of contracts and procurements paid for in whole or in part by federal funds must complete a written disclosure of any ~~real-actual or potential or apparent~~ conflict of interest. Individuals with an actual or potential ~~real or apparent~~ conflict of interest are prohibited from participating in the selection, award, or administration of such contract and procurement. All completed Disclosure Forms are reviewed for actual or potential conflicts either electronically (~~e.g.i.e.~~ "yes" answers) or manually. If a potential conflict is disclosed, the ~~Director of Human Resources~~ Compliance, Privacy, and Ethics Department will conduct the initial review. If further review or action is required, the ~~disclosure is submitted to the~~ Chief Compliance and Privacy Officer or his/her designee will review the disclosure, along with other relevant ~~for departments, for~~ approval or disposition.



Completed COI Disclosure Forms will be retained ~~in strict confidence~~ for ~~six (6)~~ten (10) years following the end of the calendar year it was completed/submitted. Online submissions of COI disclosure forms are stored electronically on SharePoint. The ~~Chief Compliance and Privacy Officer~~Compliance, Privacy, and Ethics Department will retain all completed Disclosure Forms and corresponding ~~memoranda documents~~ of all ~~Board Compliance Committee and Corporate Compliance Committee~~ actions/decisions for the corresponding ~~six (6)~~ten (10) year period.

DISCLOSURE OF POTENTIAL CONFLICTS

1. All Covered Persons must complete the Conflict of Interest Disclosure Form upon hire or appointment and annually thereafter ~~(employees to complete during their performance review)~~. Covered Persons must also update or submit a new ~~the~~ Form if any activity or personal interest that may lead to a conflict of interest arises within 10 calendar days of becoming aware of a potential conflict of interest.

a) Covered ~~Person's Responsibilities~~Person's Responsibilities

- i. Avoid engaging in activities that present an actual or potential conflict of interest.
- ~~i-ii.~~ ii. Fully, accurately, and timely fill out and submit the COI Disclosure Form as required by District policy.
- ~~ii-iii.~~ iii. Submit an additional COI Disclosure Forms within 10 calendar days of becoming aware of new activities or interests that may present an actual or potential Conflict of Interest.
- ~~iii-iv.~~ iv. When engaging in approved Outside Employment or other activities, adhere to all other District policies governing the situation. Avoid engaging in activities that present a potential conflict of interest
- ~~iv.~~ When engaging in approved Outside Employment or other activities, adhere to all other District policies governing the situation.
- v. When engaging in approved Outside Employment or other activities, individuals shall not take part in any decisions related to the outside employer or business to which the conflict relates.
- vi. Immediately report suspected Conflicts of Interest to the Compliance, Privacy, and Ethics Department ~~or Human Resource Departments~~ or by calling the Compliance Hotline (1-866-633-7233).

b) Department Directors/Managers/Supervisors Responsibilities

- i. Refer employees to the Compliance, Privacy, and Ethics Department ~~or Human Resource Departments~~ as needed.
- ii. Assist in ensuring Conflict of Interest Disclosure Forms are completed by employees annually. COI Disclosure Forms are located on SharePoint within Compliance Policies & Procedures.



- iii. ~~Ensure~~ Assure employees submit all Conflict of Interest Disclosure Forms through SharePoint or by other means as directed, such as completing a printed version of the document.

c) Compliance Department Responsibilities

- i. Maintain or revise this Policy and Procedure and Questionnaire as needed.
- ii. Educate employees about this Policy as needed.
- iii. Facilitate the annual COI Disclosures.
- ~~i-iv.~~ Review all COI Disclosure Forms that present an actual or potential Conflict of Interest, and ~~conduct further~~ investigation as needed.
- ~~ii-v.~~ Consult with Human Resources, Legal or other pertinent departments to develop and implement recommendations as to the resolution of any actual conflict.
- ~~iii.~~ Educate employees about this Policy as needed.
- ~~vi.~~ Receive and investigate complaints regarding potential violations of this Policy with assistance from Human Resources, Legal or other pertinent departments.
- ~~iv-vii.~~ Maintain necessary records.

d) Human Resources Department Responsibilities

- i. Ensure COI Disclosure Forms are provided to, and collected from, each employee /contractor as part of the pre-hire or onboarding process (prior to hiring or contracting) annually and during New Hire Orientation.
- ii. Review completed COI Disclosure Forms as needed by Employees, students, volunteers and other Covered Persons as needed.
- iii. Submit completed COI Disclosure Forms after initial review to the Compliance, Privacy, and Ethics Department.
- iv. Consult with Compliance, Legal, or other pertinent departments to develop and implement recommendations as to the resolution of any actual conflict.
- ~~ii.~~ Assist Compliance Department in developing and implementing recommendations as to the resolution of any actual conflict.
- ~~iii.~~ Receive complaints regarding violations of this Policy.
- ~~iv.~~ Assist Compliance Department in conducting investigations of potential conflicts of interest.
- ~~v.~~ Assist in providing Conflict of Interest Disclosure Forms as needed to/from employees and other Covered Persons.
- ~~vi-v.~~ File and maintain Conflict of Interest Disclosure Forms and related documents.

RESOLUTION OF DISCLOSURES

- ~~2-1.~~ Any Disclosures noting a potential conflict will be reviewed and conflicts resolved in the following



manner:

- a) **For Board and Committee Members, ~~and~~ the Chief Executive Officer and Officers**, the Chief Compliance and Privacy Officer will review and make a recommendation to the Quality, Patient Safety, and Board's Compliance Committee. The Quality, Patient Safety, and Compliance Committee shall issue decisions about any needed plan for curing or managing any disclosed conflict, or make a recommendation to the Board for resolution. ~~make a decision about any needed plan for curing or managing any disclosed conflict.~~
- b) **For Employed Physicians and Contracted Medical Staff**, the Medical Executive Committee shall review the disclosure and recommend corrective action to the Board and or appropriate's ~~Compliance~~ Committee. The Board and or -Compliance Committee ~~appropriate Committee~~ shall make a issue decisions about any needed plan for curing or managing any disclosed conflict.
- c) **For Employees, Volunteers, and Students ~~and Employees~~**, ~~the Director of Human Resources will review the disclosed conflict and recommend a course of action to~~ the Chief Compliance and Privacy Officer or his/her designee will review the disclosure and recommend appropriate action who shall take appropriate action as warranted under the circumstances to resolve the actual or potential conflict of interest.
- d) **For Vendors**, the ~~Procurement Officer~~ Supply Chain Department or CFO will review the disclosure and recommend action to the Chief Compliance and Privacy Officer who may take corrective action to cure or manage the conflict after consultation with the appropriate executive officer. Vendors must complete a Conflict of Interest Disclosure Form prior to contracting, when a conflict arises, and annually thereafter.
- e) **Any valid appeal** regarding corrective action recommended or taken shall be submitted to the ~~District's Compliance Committee~~ Chief Compliance and Privacy Officer for review. Recommendations to amend actions previously taken will be submitted to the Board's Quality, Patient Safety, and Compliance Committee for approval. ~~The following factors should be considered when reviewing any Disclosures or action taken:~~
 - i. ~~Whether the Covered Person or an Immediate Family Member is a party to, or may directly or indirectly benefit from, a proposed agreement or transaction;~~
 - ii. ~~Whether the Covered Person's desire for, or expectation of, direct or indirect external economic advantage could distort the decision regarding a proposed transaction or activity;~~
 - iii. ~~Whether the Covered Person or an Immediate Family Member is engaging in an activity, business, or transaction in which the District is likely to engage;~~
 - iv. ~~Whether the Covered Person's outside activities may conflict with his/her rights of, or obligations to, the District or its constituencies;~~
 - v. ~~Whether the Conflict of Interest can be cured or managed by recusal or other appropriate action;~~

and



vi. ~~Whether the Conflict of Interest is actual or perceived.~~

CONSEQUENCES OF VIOLATIONS

- ~~3.1.~~ Any Covered Person who engages in prohibited conduct as specified by this policy is subject to disciplinary action, up to and including termination or removal.
- ~~4.2.~~ Additionally, any Covered Person who violates this policy may also be subject to investigation by the Florida Commission on Ethics, the Palm Beach County State Attorney's Office, the Palm Beach County Inspector General, or other enforcement agencies, which may result in civil and/or criminal penalties. if the violation of this policy also constitutes a violation of Florida law.
- ~~5.3.~~ If it has been determined that a Conflict of Interest exists, the Chief Compliance and Privacy Officer shall notify the applicable Covered Person in writing of the determination and the recommended course of action. The Covered Person shall respond to the Chief Compliance and Privacy Officer in writing within 3 business days indicating how he/she complied with the determination and the recommended course of action.

RETENTION OF DISCLOSURE FORMS

- ~~6.1.~~ Completed COI Disclosures Forms ~~in hard copy and/or electronic format~~, will be ~~maintained in strict confidence and~~ retained for ~~six (6) ten (10)~~ years following the end of the current calendar year. The Chief Compliance and Privacy Officer will retain corresponding memoranda of all ~~Board Compliance Committee and Corporate Compliance Committee~~ actions/decisions for the corresponding ~~six (6) ten (10)~~ year period.

REPORTING VIOLATIONS

- ~~7.1.~~ Employees should contact the Compliance, Privacy, and Ethics ~~or Legal~~ Department if they have any questions concerning the Conflict of Interest Policy.
- ~~8.2.~~ Suspected violations of the Conflict of Interest Policy must be reported immediately to the Compliance, Privacy, and Ethics Department ~~Human Resources Departments~~ or to the Compliance Hotline at 1-~~866-633-7233~~.
- ~~9.3.~~ The District **will not retaliate** against any employee who reports suspected violations of this policy in **good faith**.

EXCEPTIONS

N/A



RELATED DOCUMENTS

Related Policy Document(s)	Employment of Relatives Policy Exempt Employee Pay Policy Non-Exempt Employee Pay Policy Standards of Conduct Policy Contracts Policy Purchasing Policy Property Usage Policy Gifts and Gratuities Policy Purchasing Procedure Non-Retaliation Policy
Related Forms	Conflicts of Interest COI Disclosure Form
Reference(s)	Florida Statute Sections: 112.313; 112.3148
Last Revision	12/3/2018 03/09/2022
Revision Information/Changes	12/3/2018
Next Review Date	12/2020

APPROVALS

Reviewer approval	Heather Bokor;
Reviewer approval date	3/14/2022
Final approver	Heather Bokor; Darcy Davis;
Final approval date	

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HEALTH CARE DISTRICT BOARD

March 24, 2022

1. **Description: Medical Staff Appointment(s) for Lakeside Medical Center**

2. **Summary:**

The agenda item represents the practitioner(s) recommended for Medical Staff appointment by the Medical Executive Committee of Lakeside Medical Center.

3. **Substantive Analysis:**

The practitioner(s) listed below satisfactorily completed the credentialing and privileging process and met the standards set forth within the approved Medical Staff Bylaws. The credentialing and privileging process ensures that all Medical Staff meet specific criteria and standards of professional qualifications; this criterion includes, but is not limited to:

- Current licensure
- Relevant education, training and experience
- Current clinical and professional competence
- Health fitness and ability to perform requested privileges
- Malpractice history and liability insurance coverage
- Immunization status; and
- Applicable life support training

Last Name	First Name	Degree	Specialty	Appointment	Privileges
Del Valle	Rosalie	APRN	Nurse Practitioner	Initial Appointment	Allied Health Professional
El Kholy	Amira	APRN	Nurse Practitioner	Initial Appointment	Allied Health Professional
Alrazzak	Muaz	MD	Pediatrics	Initial Appointment	Provisional
Anglade	Moise	MD	Cardiology	Initial Appointment	Provisional
Gasho	Joseph	MD	Pulmonary/Critical Care	Initial Appointment	Provisional
Zetty	John	DO	Accountable Critical Care	Initial Appointment	Provisional
Amatya	Arun	MD	Nephrology	Reappointment	Active
Bakir	Bayan	MD	Pediatrics	Reappointment	Active
Castaneda	Jose	MD	Obstetrics & Gynecology	Reappointment	Active
Castillo	Orlando	MD	Radiology	Reappointment	Active
Falzone	Samuel	MD	Obstetrics & Gynecology	Reappointment	Active
Fern	Steven	MD	Obstetrics & Gynecology	Reappointment	Active
Gordon	Robert	DO	Obstetrics & Gynecology	Reappointment	Active
Haimon	Cory	DPM	Podiatry	Reappointment	Active
Haque	Taskinul	MD	Pediatrics	Reappointment	Active

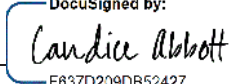
HEALTH CARE DISTRICT BOARD**March 24, 2022**

Jean-Baptiste	Hans	MD	Obstetrics & Gynecology	Reappointment	Active
Lequerica Ziemba	Adriana	PsyD	Clinical Psychology	Reappointment	Active
Marino	Thomas	MD	Radiology	Reappointment	Active
Mendez	Antonio	MD	Hospice & Palliative Care	Reappointment	Active
Mondesir	Wilkins	MD	Obstetrics & Gynecology	Reappointment	Active
Pass	Julie	MD	Obstetrics & Gynecology	Reappointment	Active
Patange	Amit	MD	Pediatrics	Reappointment	Active
Philogene	Allaix	MD	Internal Medicine	Reappointment	Active
Schultz	Steven	MD	Pediatrics	Reappointment	Active

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F037D209DB52427...
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

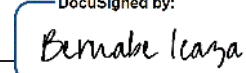
N/A

 Date

6. Recommendation:

Staff recommends the Board approve the Medical Staff Appointment(s) for Lakeside Medical Center.

Approved for Legal sufficiency:

DocuSigned by:

 5C75A1C7D5E64B0...
 VP & General Counsel

HEALTH CARE DISTRICT BOARD

March 24, 2022

DocuSigned by:
Belma Andrie
1F272D34C8B04A5...
Chief Medical Officer

DocuSigned by:
Darcy Davis
77A3B53589A1477...
Chief Executive Officer

HEALTH CARE DISTRICT BOARD**March 24, 2022****1. Description: Critical Care On-Call Services Agreement****2. Summary:**

District Hospital Holdings, Inc., d/b/a Lakeside Medical Center (“Hospital”) needs physicians to provide critical care services to Hospital’s patients.

3. Substantive Analysis:

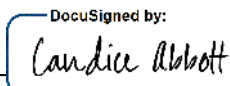
Hospital is currently in negotiations with Southeast University Physicians, PLLC, a physician group comprised of Board-Certified Critical Care physicians, to provide eight (8) hours of restricted coverage (i.e. physically present at the Hospital) and 16 hours of unrestricted coverage (i.e. available by telephone) per day. The Hospital has obtained an independent fair market value analysis of the compensation and the projected annual expenditures referenced herein are consistent with the fair market value analysis. (There is also a separate proposed agreement for Medical Directorship services which is in addition to the on-call agreement with the group for an additional \$47,000 not included in the below projected expenditures).

The agenda item is coming forward to the board after further discussion with Southeast University Physicians, PLLC with regards to pricing and the timing of the contract.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	\$127,750	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F637D209DB52427...
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A
 Committee Name

N/A
 Date


HEALTH CARE DISTRICT BOARD

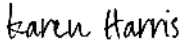
March 24, 2022

6. Recommendation:

Staff recommends the Board approve and provide the CEO with the necessary authority to execute the agreement related to the on-call services.

Approved for Legal sufficiency:

DocuSigned by:

5C75A1C7D5E84B0...
VP & General Counsel

DocuSigned by:

0AB213918F93424..
VP of Field Operations

DocuSigned by:

77A3B53589A1477...
Chief Executive Officer

HEALTH CARE DISTRICT BOARD

March 24, 2022

1. Description: Lease Agreement Approval- Atlantis

2. Summary:

We respectfully request the approval of the lease agreement for the new Atlantis clinic to 4801 S Congress Ave Lake Worth, FL 33461.

3. Substantive Analysis:

Staff is respectfully requesting the approval of the lease agreement for the new Atlantis clinic to 4801 S Congress Ave Lake Worth, FL 33461, which is located just north of the JFK hospital campus. Improvements are expected to be completed in approximately 12-15 months.

The intention is to create a flagship clinic that will offer all services lines, including Adult and Pediatric care, Women's Health, Dental, Behavioral Health and Substance Use Disorder, and Pharmacy, as well as several new offerings such as Mammography and Optometry in the near future. The large space would also better position us to ensure the clinic could accommodate social distancing.

Other qualitative benefits of the new location include convenient access to JFK Medical Center right next door and a large homeless population around the John Prince Park area located directly across the street.

Programming:

- 26,283 rentable square feet
 - 1st floor 8,221 rsf
 - 2nd floor 8,951 rsf
 - 3rd floor 9,111 rsf
- Services Include: Adult and Pediatric care, Women's Health, Dental, Behavioral Health and Substance Use Disorder, Mammography, Optometry, and Pharmacy
- 39 exam rooms
- 7 dental chairs
- Food farmacy
- Fast track care type space
- Central waiting-registration
- Mammo suite
- Optometry
- Conference / activity rooms
- Demonstration kitchen
- Group therapy room
- Ample offices, shared work space, storage

HEALTH CARE DISTRICT BOARD**March 24, 2022**

Lease Summary:

- \$68,160 total monthly rent (base rent + operating expense)
- \$0 - No prepaid rent due upon lease execution
- \$47,638 deposit due at execution of the lease
- 2.75% base rent annual increase
- 10.5 year lease with 6 months base rent abatement

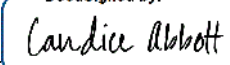
Future Year Impact to be Included in FY23 Budget:

- Capital requirements including TI: \$624,150
- HRSA capital grant revenue: \$552,549
- Cost of non-capital operating expenditures: \$421,154

4. Fiscal Analysis & Economic Impact Statement:

	FY 2022	Total	Budget
Capital Requirements (<i>TI & capital purchases</i>)	\$500,000	\$500,000	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue (<i>HRSA-Capital grant</i>)	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures (<i>Cost of non-capital items</i>)	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F837D209DB52427...
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

Finance and Audit Committee
 Committee Name

3/23/22
 Date

HEALTH CARE DISTRICT BOARD

March 24, 2022

6. Recommendation:

Staff recommends the Board Approve the lease agreement for the new Atlantis clinic to 4801 S Congress Ave Lake Worth, FL 33461.

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
5C75A1C7D5E84B0...
VP & General Counsel

DocuSigned by:
Belma Andric
1F272D34C8B04A5...
VP, Chief Medical Officer

DocuSigned by:
Darcy Davis
77A3B53589A1477...
Chief Executive Officer

HEALTH CARE DISTRICT BOARD**March 24, 2022****1. Description: 2021 Health Care District Audit****2. Summary:**

The fiscal year 2021 Health Care District audited financial statements are being provided for Board review.

- Annual Financial Report (District)
- District Hospital Holdings, Inc. (Lakeside)
- District Clinic Holdings, Inc. (Clinics)
- Good Health Foundation, Inc. (Foundation)

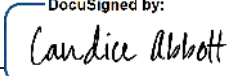
3. Substantive Analysis:

The District's external auditor, RSM US LLP, completed the audit procedures for the fiscal year ended September 30, 2021. The financial statements received an unmodified opinion noting that the balances are fairly stated.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget	
Capital Requirements	N/A	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/>	No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F637D209DB52427...
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

Finance and Audit Committee

Committee Name

3/23/22

Date


6. Recommendation:


Staff recommends the Board approve the 2021 Health Care District's audited annual financial report.


HEALTH CARE DISTRICT BOARD

March 24, 2022

Approved for Legal sufficiency:

DocuSigned by:

5C75A1C7D5E84B0...
VP & General Counsel

DocuSigned by:

F837D209DB52427...
VP & Chief Financial Officer

DocuSigned by:

77A3B53589A1477...
Chief Executive Officer

HEALTH CARE DISTRICT BOARD**March 24, 2022****1. Description: Proposed Settlement****2. Summary:**

This item presents a settlement offer made by Farmer & Irwin Corporation (“Corporation”), one of twenty-seven (27) Defendants in the matter styled The Health Care District of Palm Beach County v. TLC Engineering, *et al.*, an ongoing construction litigation matter involving The Edward J. Healey Rehabilitation and Nursing Center (“Healey Center”).

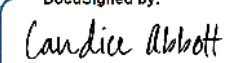
3. Substantive Analysis:

The Corporation is offering the District the amount of \$90,000 to resolve all issues or concerns related to its involvement in this matter including releasing Suffolk, the general contractor. The Corporation was responsible for plumbing subcontractor services. After consideration of the facts, the potential damages to the Healey Center related to the Corporation’s conduct, and the litigation risks, the District staff recommends that the Board make a counter offer to the Corporation and accept no less than \$250,000 to settle this matter and not release Suffolk from the litigation.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F837D209DB52427...
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A


 Date


HEALTH CARE DISTRICT BOARD

March 24, 2022

6. Recommendation:

Staff recommends the Board approve the settlement offer of \$250,000.

DocuSigned by:

5C75A1C7D5E64B0...
VP & General Counsel

DocuSigned by:

77A3B53589A1477...
Chief Executive Officer

HEALTH CARE DISTRICT BOARD**March 24, 2022****1. Description: Proposed Settlement****2. Summary:**

This item presents a settlement offer made by O'Donnell, Naccarato, Mignogna & Jackson, Inc. ("Corporation"), one of twenty-seven (27) Defendants in the matter styled The Health Care District of Palm Beach County ("The District") v. TLC Engineering *et al.*, an ongoing construction litigation matter involving The Edward J. Healey Rehabilitation and Nursing Center ("Healey Center").

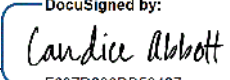
3. Substantive Analysis:

The Corporation is offering the District the amount of \$15,000 to resolve all issues or concerns related to its involvement in this matter. The Corporation was responsible for the structural engineering subcontractor services. After consideration of the facts, the potential damages to the Healey Center related to the Corporation's actions, and the litigation risks, the District staff recommends that the Board make a counter offer to the Corporation and accept no less than \$30,000 to settle this matter.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 F837D209DB52427...
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date


HEALTH CARE DISTRICT BOARD

March 24, 2022

6. Recommendation:

Staff recommends the Board approve a settlement with the Corporation in the amount of no less than \$30,000.

Approved for Legal sufficiency:

DocuSigned by:

5C75A1C7D5E84B0...
VP & General Counsel

DocuSigned by:

77A3B53589A1477...
Chief Executive Officer