



FINANCE & AUDIT COMMITTEE MEETING AGENDA
March 23, 2022 at 12:00 P.M.
1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401

Remote Participation Link:

<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXRzZ1dDQT09>

Via Telephone dial-in access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

1. Call to Order – Les Daniels (In Ed Sabin’s absence)

- A. Roll Call
- B. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

3. Awards, Introductions and Presentations

- A. Economic Update and Yield Curve Analysis
(John Grady, Public Trust Advisors)

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

- A. **Staff Recommends a MOTION TO APPROVE:**
Finance & Audit Committee Meeting Minutes of December 15, 2021
[Pages 1 - 4]

7. Consent Agenda – Motion to Approve Consent Agenda Items

A. **ADMINISTRATION**

- 7A-1 **RECEIVE AND FILE:**
March 2022 Internet Posting of District Public Meeting
<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=327&m=0|0&DisplayType=C>

7. Consent Agenda (continued)

- 7A-2 **RECEIVE AND FILE:**
Finance and Audit Committee Attendance [Page 5]
- 7A-3 **Staff Recommends a MOTION TO APPROVE:**
Flagler Lease Extension
(Steven Hurwitz) [Pages 6 - 7]

8. Regular Agenda

A. **ADMINISTRATION**

- 8A-1 **RECEIVE AND FILE:**
2021 Health Care District Audit
(RSM) [Pages 8 – 9/Under Separate Cover]
- 8A-2 **RECEIVE AND FILE:**
Health Care District Financial Statements – January 2022
(Candice Abbott) [Pages 10 - 55]
- 8A-3 **Staff Recommends a MOTION TO APPROVE:**
Atlantis Clinic Lease
(Dr. Belma Andric) [Pages 56 - 58]

9. CEO Comments

10. CFO Comments

11. Committee Member Comments

12. Establishment of Upcoming Finance and Audit Committee Meetings

June 15, 2022

- 2:00PM, Joint Meeting with the District Board

September Meeting (Date TBD)

- 4:00PM, Joint Meeting with the District Board

December 14, 2022

- 12:00PM, Finance and Audit Committee Meeting

13. Motion to Adjourn



FINANCE & AUDIT COMMITTEE MEETING

SUMMARY MINUTES

December 15, 2021 at 12:00 P.M.

1515 N. Flagler Drive, Suite 101

West Palm Beach, FL 33401

Remote Participation Link:

<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXRzZ1dDQT09>

Via Telephone dial-in access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

1. Call to Order – Edward Sabin, Chair

Ed Sabin called the meeting to order.

A. Roll Call

Health Care District Finance and Audit Committee members present included: Edward Sabin, Chair; Nancy Banner; Richard Sartory; Mark Marciano; Joseph Gibbons and Sophia Eccleston. Les Daniels was absent.

Staff present included: Darcy Davis, Chief Executive Officer; Bernabe Icaza, General Counsel; Candice Abbott, Chief Financial Officer; Dr. Belma Andric, Chief Medical Officer; Heather Bokor, Chief Compliance Officer; Karen Harris, VP of Field Operations; Dr. Thomas Cleare, AVP Planning and Community Engagement; Steven Hurwitz, Chief Administrative Officer; Patricia Lavelly, Chief Information Officer; and Betsy Bittar, Senior Internal Auditor;

Recording/Transcribing Secretary: Melanie Maldonado

B. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

A. Additions/Deletions/Substitutions

B. Motion to Approve Agenda

CONCLUSION/ACTION: Richard Sartory made a motion to approve the agenda. The motion was duly seconded by Nancy Banner. There being no opposition, the motion passed unanimously.

3. Awards, Introductions and Presentations

- A. Economic Update and Portfolio Strategy Review (John Grady, Public Trust Advisors)

Mr. Grady gave the Committee the economic update and portfolio strategy for the current quarter.

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

- A. **Staff Recommends a MOTION TO APPROVE:**
Finance & Audit Committee Meeting Minutes of September 16, 2021

CONCLUSION/ACTION: Joseph Gibbons made a motion to approve the Joint Board and Finance & Audit Committee Meeting Minutes of September 16, 2021. The motion was duly seconded by Richard Sartory. There being no objection, the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Mark Marciano made a motion to approve the Consent Agenda as presented. The motion was duly seconded by Joseph Gibbons. There being no objection, the motion passed unanimously.

- A. **ADMINISTRATION**

7A-1 **RECEIVE AND FILE:**
December 2021 Internet Posting of District Public Meeting
<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=327&m=0|0&DisplayType=C>

7A-2 **RECEIVE AND FILE:**
Finance and Audit Committee Attendance

7A-3 **RECEIVE AND FILE:**
Finance and Audit Committee Meeting Schedule for 2022

8. Regular Agenda

- A. **ADMINISTRATION**

8A-1 **RECEIVE AND FILE:**
Health Care District Financial Statements – September 2021

Ms. Abbott reviewed the Health Care District Financial Statements of September 2021 for the Committee and responded to questions.

CONCLUSION/ACTION: Received and filed.

8A-2 **RECEIVE AND FILE:**

Internal Audit Update

Ms. Bittar reported on the findings of the internal audit and responded to questions.

CONCLUSION/ACTION: Received and filed.

8A-3 **Staff Recommends a MOTION TO APPROVE:**

Internal Audit FY22 Workplan

Ms. Bittar provided an overview of the process that was utilized for the FY 2022 Risk Assessment, which was updated by Internal Audit with input from HCD Leadership. Based on the risk assessment and input from senior leadership, she presented the FY22 Internal Audit Workplan and responded to questions.

CONCLUSION/ACTION: Joseph Gibbons made a motion to approve the Internal Audit FY22 Workplan as presented. The motion was duly seconded by Richard Sartory. There being no objection, the motion passed unanimously.

8A-4 **Staff Recommends a MOTION TO APPROVE:**

Sponsored Programs Funding Recommendation

Dr. Cleare presented the award recommendations from the Sponsored Programs Funding Request Selection Committee. The District received requests for 29 proposed initiatives requesting \$2,872,676 in funding. Dr. Cleare provided a table summarizing the requests and responded to questions.

CONCLUSION/ACTION: Sophia Eccleston made a motion to approve the Sponsored Programs Funding Recommendation as presented. The motion was duly seconded by Mark Marciano. There being no objection, the motion passed unanimously.

9. CEO Comments

10. CFO Comments

11. Committee Member Comments

12. Establishment of Upcoming Finance and Audit Committee Meetings

March 23, 2022

- 12:00PM, Finance and Audit Committee Meeting

June 15, 2022

- 2:00PM, Joint Meeting with the District Board

September Meeting (Date TBD)

- 4:00PM, Joint Meeting with the District Board

December 14, 2022

- 12:00PM, Finance and Audit Committee Meeting

13. Motion to Adjourn

There being no further business, the meeting was adjourned.

Edward G. Sabin, Chair

Date

**HEALTH CARE DISTRICT
OF PALM BEACH COUNTY
FINANCE and AUDIT COMMITTEE**

Attendance Tracking

	3/10/2021	6/29/2021	9/16/2021	12/15/2021
Edward Sabin	✓	✓	✓	✓
Nancy Banner	✓	✓	✓	✓
Les Daniels	✓	✓	✓	
Richard Sartory	✓	✓		✓
Mark Marciano	✓	✓	✓	✓
Joseph Gibbons	✓		✓	✓
Sophia Eccleston	✓		✓	✓

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE
March 23, 2022**

1. Description: Amendment to 1515 N. Flagler Drive Lease Agreement

2. Summary:

This agenda item presents an Amendment to the 1515 N. Flagler Drive Lease Agreement to lease space for training and communications.

3. Substantive Analysis:

The extension of this lease allows the District to maintain dedicated training space that is in close proximity to the home office, training and development staff and human resources. This training space has two training rooms and has capacity to train 20 students plus capacity for an additional 20 students and meeting space. Suite 810 training rooms are consistently used for Epic training, CPR training, security training and other training as needed.

In addition to training space, we will build out a Communications Studio used for professional photos, Podcast recording, filming, audio sound booth and editing media for sound and color. The studio will allow the communications team to film on short notice in an environment that is controlled for light and noise. It will also provide a secure space for storing this valuable equipment with less wear and tear.

Amendment Terms

- Suite 810 at 1515 N. Flagler Drive
- 2,238 square feet
- Extension of lease to be coterminous with 7th Floor and 1st Floor
- Lease expires July 10, 2025 with (2) three-year options to renew
- Base Rent: \$26.00 per RSF per year (\$4,849/month) until 07/10/22
- Base Rent: \$27.50 per RSF per year (\$5,128/month) starting 07/11/22
- \$10 per RSF Tenant Improvement Allowance (\$22,380)
- Estimated Operating Expenses: \$13.73 per RSF per year (\$2,560.65/month)

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	Up to \$92,256	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE
March 23, 2022**

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:
Candice Abbott
F637D209DB52427...

Candice Abbott
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

Committee Name

N/A

Date

6. Recommendation:

Staff recommends the Finance and Audit Committee review the Flagler Lease Agreement and forward to the Board for approval.

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
5C75A1C7D5E84B0...

Bernabe Icaza
VP & General Counsel

DocuSigned by:
Steven Hurwitz
C72F771FF5B94FE...

Steven Hurwitz
Chief Administrative Officer

DocuSigned by:
Darcy Davis
77A3B53589A1477...

Darcy J. Davis
Chief Executive Officer

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE
March 23, 2022**

1. Description: 2021 Health Care District Audit

2. Summary:

The fiscal year 2021 Health Care District audited financial statements are being provided for Finance and Audit Committee review.

- Annual Financial Report (District)
- District Hospital Holdings, Inc. (Lakeside)
- District Clinic Holdings, Inc. (Clinics)
- Good Health Foundation, Inc. (Foundation)

3. Substantive Analysis:

The District’s external auditor, RSM US LLP, completed the audit procedures for the fiscal year ended September 30, 2021. The financial statements received an unmodified opinion noting the balances are fairly stated.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:
Candice Abbott
F637D209DB52427...

Candice Abbott
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

Committee Name

N/A

Date

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE
March 23, 2022**

6. Recommendation:

Staff recommends the Board review the 2021 Health Care District’s audited financial report and forward to the Board for approval.

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
5C75A1C7D5E84B0...

Bernabe Icaza
VP & General Counsel

DocuSigned by:
Candice Abbott
F837D209DB52427...

Candice Abbott
VP & Chief Financial Officer

DocuSigned by:
Darcy Davis
77A3B53589A1477...

Darcy J. Davis
Chief Executive Officer

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE
March 23, 2022**

1. Description: Health Care District Financial Report January 2022

2. Summary:

The January 2022 financial statements for the Health Care District are presented for Finance and Audit Committee review.

3. Substantive Analysis:

Management has provided the unaudited income statements and key statistical information for Health Care District. Additional Management discussion and analysis is incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:
Candice Abbott
F637D209DB52427...

Candice Abbott
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

Committee Name

N/A

Date

6. Recommendation:

Staff recommends the Finance and Audit Committee receive and file the Health Care District January 2022 YTD financial statements.

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE
March 23, 2022**

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
5C75A1C7D5E84B0...

Bernabe Icaza
VP & General Counsel

DocuSigned by:
Candice Abbott
F837D209DB52427...

Candice Abbott
VP & Chief Financial Officer

DocuSigned by:
Darcy Davis
77A3B53589A1477...

Darcy J. Davis
Chief Executive Officer



Health Care District of Palm Beach County



FINANCIAL STATEMENT

January 2022



Table of Contents

Management Discussion and Analysis

Combined Financial Statements

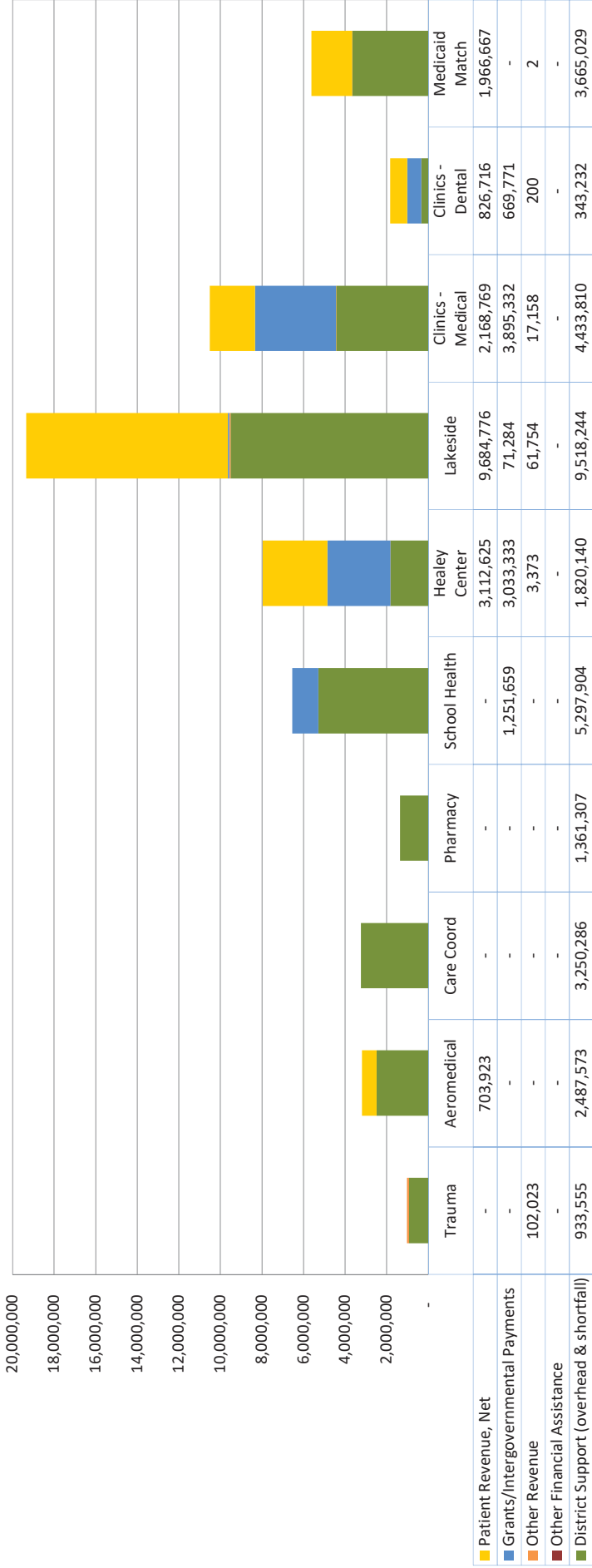
Revenues and Expenditures – Combined All Funds (Functional).....	1
Revenues and Expenses by Fund YTD.....	2
Combined Statement of Net Position.....	3 - 4

Supplemental Information

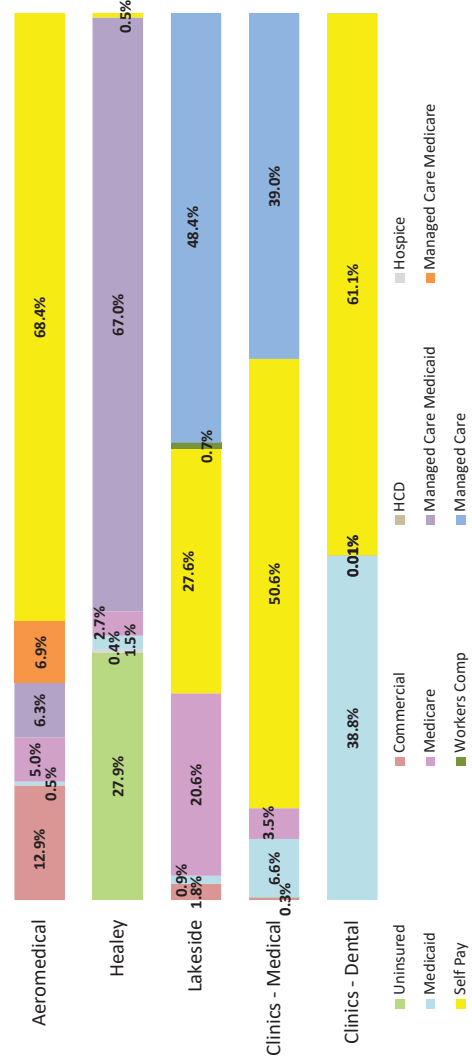
General Fund.....	5 - 14
Healey Center.....	15 - 17
Lakeside Medical Center.....	18 - 21
Primary Care Clinics.....	22 - 31
Medicaid Match.....	32 - 33

Program Dashboard - YTD January 2022

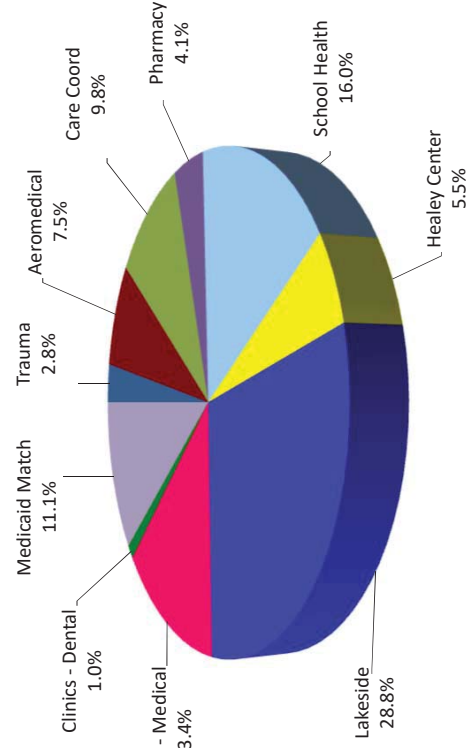
YTD Revenue and District Support by Program



YTD Payor Mix by Volume

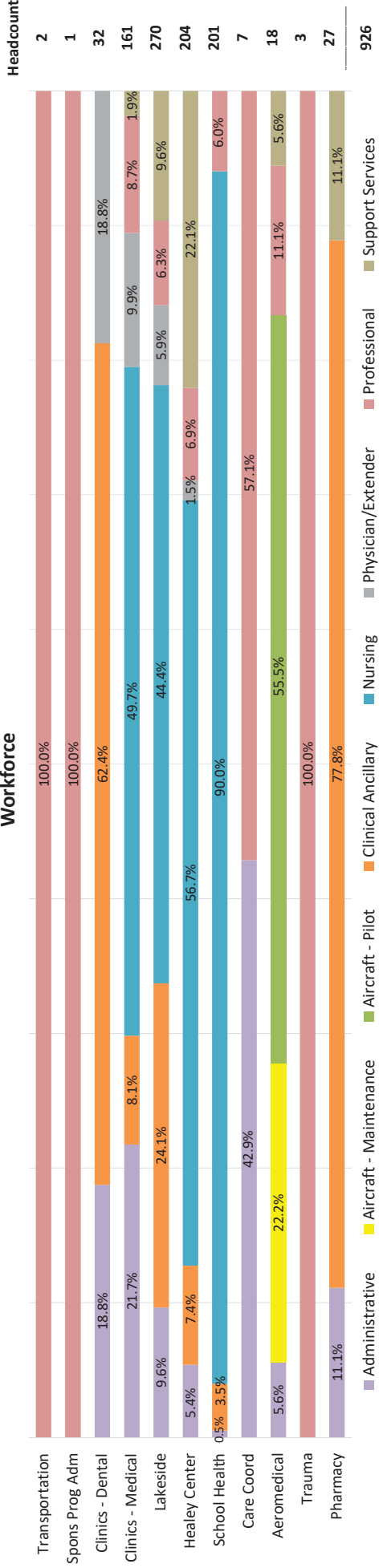


District Support (overhead and shortfall)



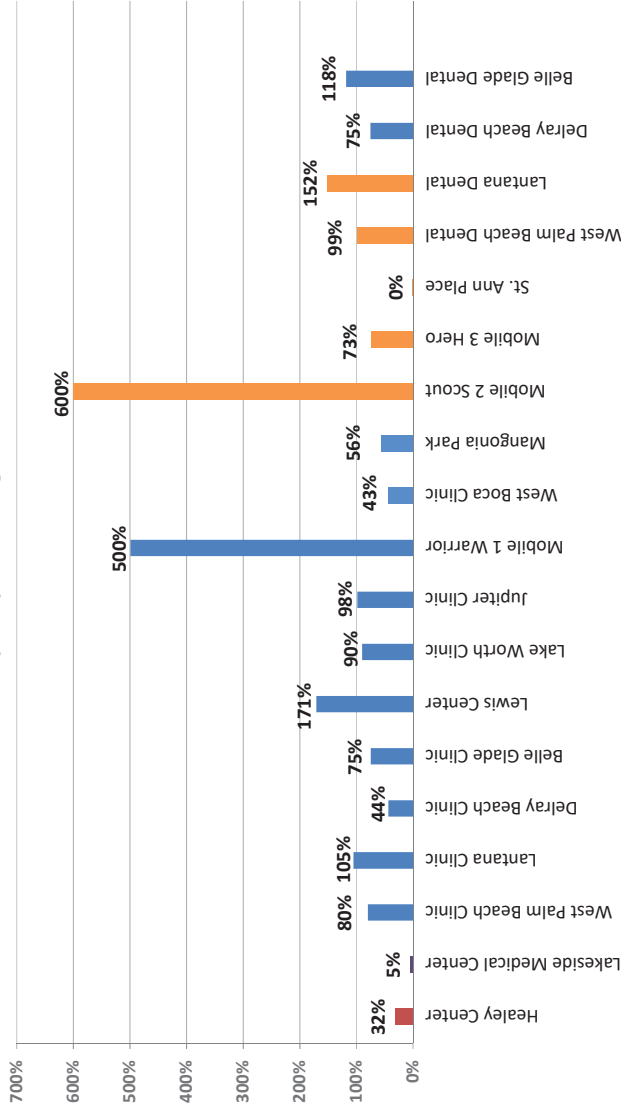
Program Dashboard - YTD January 2022

Workforce

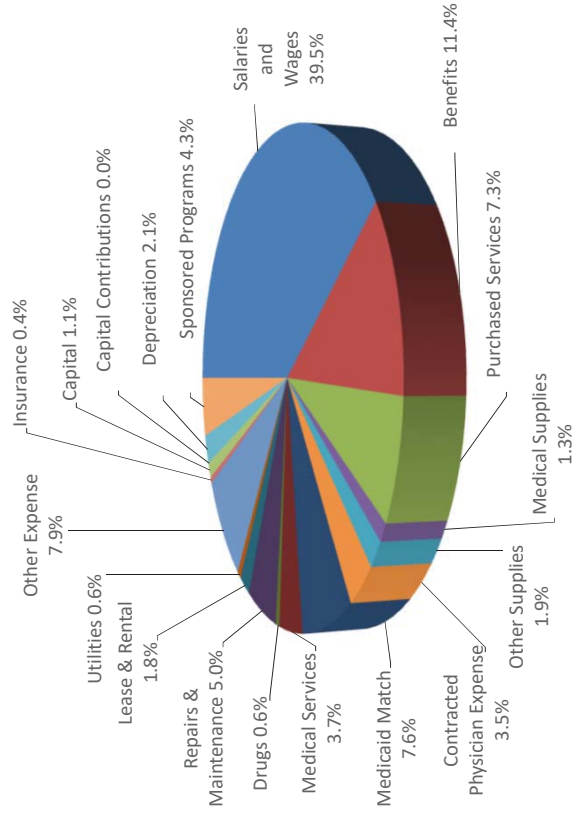


* Clinical Ancillary is comprised of employees in pharmacy, lab, radiology, ultrasound, respiratory, physical therapy, social services, activities, and dental hygienists/assistants
 ** Support Services is comprised of employees in housekeeping, dietary, laundry, purchasing, and warehouse/delivery

Capacity Percentage



Functional Expense Breakdown



Healey Center and Lakeside Medical Center capacity percentages reflect the year-to-date average daily census. Primary Care and Dental Clinic capacity percentages represent the number of completed visits compared to the budgeted number of visits at each location.



MEMO

To: Finance & Audit Committee

From: Candice Abbott, Chief Financial Officer

Date: March 23, 2022

Subject: Management Discussion and Analysis as of January 2022 Health Care District Financial Statements

The January statements represent the financial performance for the four months of the 2022 fiscal year for the Health Care District. Total revenue year to date (YTD) of \$163.7M is unfavorable to budget of \$167.6M by (\$4.0M) or (2.4%). Operational expenditures YTD are \$12.6M favorable to budget or 14.9%. Year to date, the consolidated net margin is \$90.2M, with a favorable variance to budget of \$8.7M.

The General Fund YTD total revenue of \$138.2M is under budget of \$139.6M by (\$1.4M) or (1.0%). This overall unfavorable variance is primarily due to unrealize losses from investments. Unrealized loss on investment variance of (\$2.3M) represents a decrease in current market value of the investment portfolio held by the District. Rising interest rate is adversely impacting the portfolio, and the loss will only be realized should the District liquidate its portfolio.

Expenditures in the General Fund YTD after overhead allocation are favorable to budget by \$7.3M or 20.5%. Significant categories of favorable YTD budget variance include medical services of \$5.1M, salaries, wages and benefits \$1.8M, purchased services \$592k, repairs and maintenance \$475k, insurance \$278k, and sponsored programs \$188k. Salaries, wages, and benefits variance is a result of unanticipated vacancies and staffing shortages. The favorable insurance variance resulted from the timing of full-scale operation for the new Transportation program, as well as the timing of the new Aeromedical helicopters to be placed into service. The sponsored programs favorable variance resulted from not all agencies utilizing full funding as of this time. All other noted favorable variances are a result of expense timing.



The General Fund YTD has a net margin of \$110.0M versus a budgeted net margin of \$104.1M, for a favorable net margin variance of \$5.9M or 5.6%. The General Fund has subsidized a total of \$4.4M YTD to support operations of; Capital Project \$716k, and Medicaid Match \$3.7M.

The Healey Center total revenue YTD of \$6.1M was marginally favorable to budget by \$74k. This favorable variance is primarily due to reduced charity and bad debt classification. Total YTD operating expenses before overhead allocation of \$6.6M were favorable to budget by \$398k or 5.7%. This favorable variance is mainly due to savings in the categories of salaries, wages, and benefits of \$375k. Current vacant positions and the timing of certain expenses are the primary reason for savings. The YTD net margin after overhead allocations for the Healey Center was a loss of (\$1.8M) compared to budgeted loss of (\$2.4M) or (25.2%).

Lakeside Medical Center total revenue YTD of \$9.8M was unfavorable to budget by (\$1.4M) or (12.1%). This unfavorable variance mainly resulted from increased charity and bad debt classification. Net patient revenue YTD of \$9.7M was under budget by (\$1.4M) or (12.7%). Total operating expenses YTD of \$14.6M was favorable to budget by \$2.0M or 12.2%. The YTD net margin after overhead allocations at Lakeside Medical Center was a loss of (\$9.5M) compared to a budgeted loss of (\$10.6M) for a favorable variance of \$1.1M or (10.1%).

The Primary Care Clinics total revenue YTD of \$7.6M was under budget by (\$1.3M). This unfavorable variance was primarily due to timing of revenue recognition for grants as well as charity and bad debt adjustments in excess of the budgeted amounts. Net patient revenue YTD was unfavorable to budget by (\$560k) or (15.8%). Total operating expenses YTD for the clinics are favorable to budget by \$2.0M or 17.7%. This favorable variance is primarily due to salaries, wages, and benefits \$911k, purchased services \$287k, other supplies \$117k, drugs \$151k, and lease and rental \$282k. Unanticipated vacancies and staffing shortages as well as timing of expenses are the primary reason for savings. Total net margin YTD after overhead allocations for the Primary Care Clinics is a loss of (\$4.8M), compared to budgeted loss of (\$5.9M) for a favorable variance of \$1.1M or (19.4%).

Cash and investments have a combined balance of \$237.7M, of which \$1.5M is restricted. Due from other governments of \$34.4M reflects grants receivable of \$10.7M, the Tax Collector receivable of \$21.1M and Palm Beach County of \$2.5M. Total net position for all funds combined is \$343.5M.

Revenues & Expenditures - Combined All Funds (Functional)

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Current Month			Prior Year			Fiscal Year To Date							
	Actual	Budget	Variance	%	Prior Year	Variance	%	Prior Year	Variance					
\$ 6,416,877	\$ 3,786,300	\$ 2,630,577	69.5%	\$ 3,600,591	\$ 2,816,286	78.2%	Ad Valorem Taxes	\$ 136,149,574	\$ 135,388,600	\$ 760,974	0.6%	\$ 128,518,603	\$ 7,630,971	5.9%
5,291,018	4,949,556	341,461	6.9%	4,581,316	709,702	15.5%	Patient Revenue, Net	16,496,810	18,445,681	(1,948,871)	(10.6%)	18,337,138	(1,840,328)	(10.0%)
1,936,329	1,597,604	338,725	21.2%	1,481,917	454,412	30.7%	Intergovernmental Revenue	6,624,859	6,390,416	234,443	3.7%	5,927,667	697,193	11.8%
1,346,913	1,310,452	36,461	2.8%	2,312,586	(965,674)	(41.8%)	Grants	4,636,387	5,241,808	(605,421)	(11.5%)	2,628,833	2,007,555	76.4%
95,855	61,958	33,897	54.7%	143,584	(477,729)	(33.2%)	Interest Earnings	444,156	247,832	196,324	79.2%	595,270	(151,114)	(25.4%)
(1,185,664)	-	(1,185,664)	0.0%	(139,529)	(1,046,134)	749.8%	Unrealized Gain/(Loss)-Investments	(2,321,882)	-	(2,321,882)	0.0%	(464,866)	(1,857,016)	399.5%
-	-	-	0.0%	553,693	(553,693)	(100.0%)	Other Financial Assistance	-	-	-	0.0%	1,142,583	(1,142,583)	(100.0%)
127,783	116,751	11,032	9.4%	38,866	88,916	228.8%	Other Revenue	1,632,770	1,908,552	(275,782)	(14.4%)	1,772,690	(139,920)	(7.9%)
\$ 14,029,111	\$ 11,822,621	\$ 2,206,490	18.7%	\$ 12,573,025	\$ 1,456,086	11.6%	Total Revenues	\$ 163,662,674	\$ 167,622,889	\$ (3,960,214)	(2.4%)	\$ 158,457,917	\$ 5,204,757	3.3%
7,451,438	8,097,287	645,849	8.0%	6,912,791	(538,646)	(7.8%)	Salaries and Wages	29,374,393	33,114,940	(3,740,547)	(11.3%)	28,468,731	(905,662)	(3.2%)
2,273,087	132,150	2,140,937	5.5%	2,190,414	(82,673)	(3.8%)	Benefits	8,500,689	9,718,858	(1,218,169)	(12.5%)	8,973,283	472,594	5.3%
1,549,300	1,467,486	(81,814)	(5.6%)	1,130,979	(418,321)	(37.0%)	Purchased Services	5,427,095	5,938,055	(510,960)	(8.6%)	4,399,585	(1,027,510)	(23.4%)
273,786	278,013	4,227	1.5%	254,372	(19,414)	(7.6%)	Medical Supplies	930,107	1,104,537	(174,430)	(15.8%)	877,434	(52,673)	(6.0%)
167,501	355,044	187,543	52.8%	538,499	370,998	68.9%	Other Supplies	1,418,862	1,448,880	(30,018)	(2.1%)	1,264,797	(154,066)	(12.2%)
546,968	727,532	180,564	24.8%	825,145	278,176	33.7%	Contracted Physician Expense	2,624,008	2,910,128	(286,120)	(9.8%)	2,881,384	257,376	8.9%
1,407,924	1,407,924	-	0.0%	1,449,573	41,649	2.9%	Medical Aid Match	5,631,697	5,631,697	-	0.0%	5,798,294	166,597	2.9%
421,900	2,001,682	1,579,782	78.9%	914,977	493,077	53.9%	Medical Services	2,779,243	7,999,350	(5,220,107)	(65.3%)	3,882,345	1,103,102	28.4%
186,751	213,824	27,073	12.7%	257,333	70,582	27.4%	Drugs	445,104	845,244	(400,140)	(47.3%)	860,690	415,587	48.3%
866,279	984,014	117,735	12.0%	604,033	(262,246)	(43.4%)	Repairs & Maintenance	3,681,868	3,935,593	(253,725)	(6.4%)	2,216,222	(1,465,646)	(66.1%)
362,870	441,066	78,196	17.7%	321,633	(41,238)	(12.8%)	Lease & Rental	1,321,768	1,650,090	(328,322)	(19.9%)	1,284,720	(37,048)	(2.9%)
139,095	128,282	(10,813)	(8.4%)	94,676	(44,419)	(46.9%)	Utilities	466,410	514,209	(47,799)	(9.3%)	470,628	4,219	0.9%
1,382,741	833,100	(549,641)	(66.0%)	604,565	(778,176)	(128.7%)	Other Expense	5,852,433	5,728,748	(123,685)	(2.2%)	4,383,262	(1,469,171)	(33.5%)
83,327	162,441	79,114	48.7%	86,772	3,445	4.0%	Insurance	329,565	608,064	(278,499)	(45.8%)	343,959	14,394	4.2%
835,521	836,496	975	0.1%	755,982	(79,538)	(10.5%)	Sponsored Programs	3,158,244	3,345,984	(187,740)	(5.6%)	3,095,094	(63,150)	(2.0%)
17,948,489	20,339,428	2,390,939	11.8%	16,941,745	(1,006,744)	(5.9%)	Total Operational Expenditures	71,941,486	84,494,377	(12,552,890)	(14.9%)	69,200,428	(2,741,058)	(4.0%)
\$ (3,919,378)	(8,516,807)	4,597,429	(54.0%)	(4,368,721)	449,343	(10.3%)	Net Performance before Depreciation & Overhead Allocations	\$ 91,721,188	\$ 83,128,512	\$ 8,592,676	10.3%	\$ 89,257,489	\$ 2,463,699	2.8%
387,524	411,250	23,726	5.8%	371,491	(16,033)	(4.3%)	Depreciation	1,550,096	1,645,000	(94,904)	(5.8%)	1,482,559	(67,538)	(4.6%)
18,336,013	20,750,678	2,414,665	11.6%	17,313,237	(1,022,776)	(5.9%)	Total Expenses	73,491,583	86,139,377	12,647,794	14.7%	70,682,987	(2,808,596)	(4.0%)
\$ (4,306,902)	(8,928,057)	4,621,154	(51.8%)	(4,740,212)	433,310	(9.1%)	Net Margin	\$ 90,171,092	\$ 81,483,512	\$ 8,687,579	10.7%	\$ 87,774,930	\$ 2,396,161	2.7%
401,584	893,445	491,861	55.1%	212,254	(189,330)	(89.2%)	Capital	815,975	4,366,383	3,550,408	81.3%	999,795	183,820	18.4%
-	-	-	0.0%	33,633	33,633	100.0%	Capital Contributions	-	-	-	0.0%	33,633	33,633	100.0%
\$ (4,708,486)	(9,821,502)	5,113,016	(52.1%)	(4,918,833)	210,347	(4.3%)	RESERVES ADDED (USED)	\$ 89,355,116	\$ 77,117,129	\$ 12,237,987	15.9%	\$ 86,808,768	\$ 2,546,348	2.9%

Revenues and Expenses by Fund YTD

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	General Fund	Healey Center	Lakeside Medical	Primary Care Clinics	Medicaid Match	Capital Funds	Total
Revenues:							
Ad Valorem Taxes	\$ 136,149,574	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 136,149,574
Premiums	-	-	-	-	-	-	-
Patient Revenue, Net	703,923	3,112,625	9,684,776	2,995,485	-	-	16,496,810
Intergovernmental Revenue	1,624,859	3,033,333	-	-	1,966,667	-	6,624,859
Grants	-	-	71,284	4,565,104	-	-	4,636,387
Interest Earnings	444,096	-	-	-	-	-	444,096
Unrealized Gain/(Loss)-Investments	(2,321,882)	-	-	-	-	-	(2,321,882)
Other Financial Assistance	-	-	-	-	-	-	-
Other Revenue	1,550,330	3,373	61,754	17,358	2	13	1,632,830
Total Revenues	\$ 138,150,901	\$ 6,149,332	\$ 9,817,814	\$ 7,577,946	\$ 1,966,668	\$ 13	\$ 163,662,674
Expenditures:							
Salaries and Wages	13,173,599	3,992,993	6,278,884	5,928,917	-	-	29,374,393
Benefits	3,845,686	1,319,399	1,706,322	1,629,282	-	-	8,500,689
Purchased Services	3,344,535	233,759	1,640,189	208,612	-	-	5,427,095
Medical Supplies	28,465	268,936	390,878	241,829	-	-	930,107
Other Supplies	599,312	337,404	429,208	52,939	-	-	1,418,862
Contracted Physician Expense	-	4,789	2,619,220	-	-	-	2,624,008
Medicaid Match	-	-	-	-	5,631,697	-	5,631,697
Medical Services	2,601,047	12,101	-	166,094	-	-	2,779,243
Drugs	(2,946)	133,716	137,377	176,957	-	-	445,104
Repairs & Maintenance	2,598,253	97,979	780,023	205,613	-	-	3,681,868
Lease & Rental	721,626	412	179,622	420,108	-	-	1,321,768
Utilities	38,251	141,338	257,680	29,141	-	-	466,410
Other Expense	5,545,862	41,979	136,646	127,946	-	-	5,852,433
Insurance	215,677	30,852	66,931	16,104	-	-	329,565
Sponsored Programs	3,158,244	-	-	-	-	-	3,158,244
Total Operational Expenditures	35,867,611	6,615,655	14,622,979	9,203,544	5,631,697	-	71,941,487
Net Performance before Depreciation & Overhead Allocations	\$ 102,283,290	\$ (466,323)	\$ (4,805,166)	\$ (1,625,598)	\$ (3,665,029)	\$ 13	\$ 91,721,187
Budget	\$ 95,562,993	\$ (938,410)	\$ (5,477,840)	\$ (2,353,779)	\$ (3,665,021)	\$ 568	\$ 83,128,512
Prior Year: Net Performance before Depreciation & Overhead Allocations	\$ 98,378,569	\$ (405,457)	\$ (2,339,612)	\$ (2,545,460)	\$ (3,831,616)	\$ 1,065	\$ 89,257,489

Combined Governmental Funds Statement of Net Position

As of January 31, 2022

	General Fund		Medicaid Match		Capital Projects		Governmental Funds	
	January 2022	December 2021	January 2022	December 2021	January 2022	December 2021	January 2022	December 2021
Assets								
Cash and Cash Equivalents	\$ 107,175,284	\$ 140,060,427	\$ (374,291)	\$ 117,376	\$ 5,396,992	\$ 5,222,392	\$ 112,197,985	\$ 145,400,194
Restricted Cash	-	-	-	-	-	-	-	-
Investments	139,995,541	110,825,849	-	-	-	-	139,995,541	110,825,849
Notes Receivable	-	-	-	-	-	-	-	-
Accounts Receivable, net	2,256,719	1,950,906	-	-	-	-	2,256,719	1,950,906
Due From Other Funds	-	-	-	-	-	-	-	-
Due From Other Governments	21,118,474	27,462,344	983,333	491,667	-	-	22,101,807	27,954,010
Inventory	32,405	32,405	-	-	-	-	32,405	32,405
Other Current Assets	6,491,942	5,378,995	-	-	-	-	6,491,942	5,378,995
Total Assets	\$ 277,070,364	\$ 285,710,924	\$ 609,042	\$ 609,042	\$ 5,396,992	\$ 5,222,392	\$ 283,076,398	\$ 291,542,358
Liabilities								
Accounts Payable	2,606,509	2,487,851	-	-	174,600	-	2,781,109	2,487,851
Medical Benefits Payable	3,312,688	3,824,519	-	-	-	-	3,312,688	3,824,519
Due To Other Funds	-	-	-	-	-	-	-	-
Due To Other Governments	-	-	-	-	-	-	-	-
Deferred Revenue	20,926,702	28,024,403	-	-	-	-	20,926,702	28,024,403
Other Current Liabilities	1,885,123	1,515,631	-	-	-	-	1,885,123	1,515,631
Noncurrent Liabilities	575,174	540,966	-	-	-	-	575,174	540,966
Total Liabilities	29,306,196	36,393,369	-	-	174,600	-	29,480,796	36,393,369
Fund Balances								
Nonspendable	5,991,509	4,893,431	-	-	-	-	5,991,509	4,893,431
Stabilization Fund	67,253,000	67,253,000	-	-	-	-	67,253,000	67,253,000
Assigned to Capital Projects	-	-	-	-	5,222,392	5,222,392	5,222,392	5,222,392
Assigned to Medicaid Match	-	-	609,042	609,042	-	-	609,042	609,042
Unassigned	174,519,660	177,171,124	-	-	-	-	174,519,660	177,171,124
Ending Fund Balance	247,764,169	249,317,555	609,042	609,042	5,222,392	5,222,392	253,595,603	255,148,989
Total Liabilities and Fund Balances	\$ 277,070,365	\$ 285,710,924	\$ 609,042	\$ 609,042	\$ 5,396,992	\$ 5,222,392	\$ 283,076,398	\$ 291,542,357

Combined Business-Type Funds Statement of Net Position

As of January 31, 2022

	Healey Center January 2022	Healey Center December 2021	Healthy Palm Beaches January 2022	Healthy Palm Beaches December 2021	Lakeside Medical Center January 2022	Lakeside Medical Center December 2021	Primary Care Clinics January 2022	Primary Care Clinics December 2021	Business-Type Funds January 2022	Business-Type Funds December 2021
Assets										
Cash and Cash Equivalents	\$ (997,958)	\$ (61,323)	\$ 1,425,104	\$ 1,415,104	\$ (9,675,945)	\$ (6,967,088)	\$ (6,724,498)	\$ (3,601,009)	\$ (15,973,296)	\$ (9,214,316)
Restricted Cash	8,855	8,855	1,490,000	1,500,000	-	-	-	-	1,498,855	1,508,855
Accounts Receivable, net	859,215	990,702	1,630	1,630	4,911,660	4,015,908	2,157,699	1,410,200	7,930,204	6,418,440
Due From Other Funds	-	-	-	-	-	-	-	-	-	-
Due From Other Governments	1,516,667	758,333	-	-	4,549,885	3,909,658	6,193,803	4,724,461	12,260,354	9,392,452
Inventory	-	-	-	-	917,970	886,489	-	-	917,970	886,489
Other Current Assets	81,217	89,185	45,555	45,555	503,588	598,474	188,870	278,913	819,230	1,012,126
Net Investment in Capital Assets	16,931,607	17,011,827	-	-	33,214,845	33,490,508	2,687,602	2,719,244	52,834,055	53,221,579
Total Assets	\$ 18,399,603	\$ 18,797,578	\$ 2,962,289	\$ 2,962,289	\$ 34,422,003	\$ 35,933,948	\$ 4,503,477	\$ 5,531,810	\$ 60,287,372	\$ 63,225,626
Deferred Outflows of Resources										
Deferred Outflows Related to Pensions	\$ 100,311	\$ 100,311	\$ -	\$ -	\$ 11,716	\$ 11,716	\$ 17,936	\$ 17,936	\$ 129,963	\$ 129,963
Liabilities										
Accounts Payable	167,784	226,920	-	-	949,376	1,155,203	136,182	192,138	1,253,342	1,574,261
Medical Benefits Payable	-	-	-	-	-	-	-	-	-	-
Due to Other Funds	-	-	-	-	-	-	-	-	-	-
Due to Other Governments	55,857	55,857	-	-	57,723	57,723	-	-	113,581	113,581
Deferred Revenue	7,334	7,334	-	-	1,391,636	1,391,636	2,212,808	2,212,808	3,611,777	3,611,777
Other Current Liabilities	1,553,804	1,424,266	-	-	2,573,498	2,367,152	1,641,985	1,560,319	5,769,288	5,351,737
Noncurrent Liabilities	1,088,780	1,060,882	-	-	1,733,765	1,718,259	1,287,885	1,211,843	4,110,431	3,990,984
Total Liabilities	\$ 2,873,560	\$ 2,775,260	\$ -	\$ -	\$ 6,705,999	\$ 6,689,973	\$ 5,278,860	\$ 5,177,108	\$ 14,858,419	\$ 14,642,341
Deferred Inflows of Resources										
Deferred Inflows	\$ 224,538	\$ 224,538	\$ -	\$ -	\$ 14,966	\$ 14,966	\$ 2,177	\$ 2,177	\$ 241,681	\$ 241,681
Net Position										
Net Investment in Capital Assets	16,931,607	17,011,827	-	-	33,214,845	33,490,508	2,687,602	2,719,244	52,834,055	53,221,579
Restricted	8,855	8,855	1,490,000	1,500,000	-	-	-	-	1,498,855	1,508,855
Unrestricted	(1,538,646)	(1,122,590)	1,472,289	1,462,289	(5,502,092)	(4,249,782)	(3,447,226)	(2,348,784)	(9,015,675)	(6,258,867)
Total Net Position	\$ 15,401,816	\$ 15,898,091	\$ 2,962,289	\$ 2,962,289	\$ 27,712,754	\$ 29,240,725	\$ (759,624)	\$ 370,461	\$ 45,317,235	\$ 48,471,567
Total Net Position	\$ 18,275,376	\$ 18,673,351	\$ 2,962,289	\$ 2,962,289	\$ 34,418,753	\$ 35,930,698	\$ 4,519,236	\$ 5,547,569	\$ 60,175,654	\$ 63,113,908



SUPPLEMENTAL INFORMATION

GENERAL FUND

General Fund Revenue & Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Current Month			Fiscal Year To Date					
	Actual	Budget	Variance	%	Prior Year	Variance	%		
\$ 6,416,877	\$ 3,786,300	\$ 2,630,577	69.5%	\$ 3,600,591	\$ 2,816,286	78.2%	\$ 128,518,603	\$ 7,630,971	5.9%
439,711	208,712	230,999	110.7%	195,556	244,155	124.9%	610,512	93,412	15.3%
686,329	347,604	338,725	97.4%	231,917	454,412	195.9%	927,667	697,193	75.2%
95,855	61,356	34,499	56.2%	141,543	(45,687)	(32.3%)	590,706	(146,610)	(24.8%)
(1,185,664)	-	(1,185,664)	0.0%	(139,529)	(1,046,134)	749.8%	(464,866)	(1,857,016)	399.5%
109,501	88,113	21,388	24.3%	23,445	86,056	367.1%	1,655,818	(105,487)	(6.4%)
\$ 6,562,610	\$ 4,492,085	\$ 2,070,525	46.1%	\$ 4,053,523	\$ 2,509,087	61.9%	\$ 131,838,439	\$ 6,312,462	4.8%
Expenditures:									
3,283,137	3,502,870	219,734	6.3%	3,029,754	(253,383)	(8.4%)	12,306,200	(867,399)	(7.0%)
1,076,590	1,086,002	9,412	0.9%	990,225	(86,366)	(8.7%)	4,112,831	267,145	6.5%
944,235	951,829	7,594	0.8%	768,563	(175,672)	(22.9%)	2,980,659	(363,876)	(12.2%)
11,764	15,108	3,344	22.1%	2,557	(9,207)	(360.1%)	37,088	8,623	23.3%
100,682	138,694	38,012	27.4%	335,691	235,009	70.0%	578,119	(21,193)	(3.7%)
376,189	1,933,334	1,557,146	80.5%	852,671	476,482	55.9%	12,500	12,500	100.0%
29,090	6,267	(22,823)	(364.2%)	29,404	314	1.1%	3,566,191	965,144	27.1%
547,266	768,430	221,164	28.8%	488,808	(58,458)	(12.0%)	1,873,086	(725,167)	(38.7%)
210,591	188,053	(22,538)	(12.0%)	158,915	(51,676)	(32.5%)	639,923	(81,703)	(12.8%)
7,451	9,820	2,369	24.1%	7,783	332	4.3%	34,731	(3,520)	(10.1%)
1,324,823	685,011	(639,812)	(93.4%)	493,346	(831,478)	(168.5%)	4,002,007	(1,543,855)	(38.6%)
54,834	133,888	79,054	59.0%	58,724	3,890	6.6%	235,391	19,714	8.4%
835,521	836,496	975	0.1%	755,982	(79,538)	(10.5%)	3,095,094	(63,150)	(2.0%)
8,802,172	10,255,802	1,453,630	14.2%	7,972,421	(829,751)	(10.4%)	33,459,870	(2,407,741)	(7.2%)
(2,239,562)	(5,763,717)	3,524,155	(61.1%)	(3,918,898)	1,679,336	(42.9%)	98,378,569	3,904,721	4.0%
(2,004,017)	(2,131,285)	127,268	(6.0%)	(1,789,027)	214,989	(12.0%)	(6,449,732)	1,218,512	(18.9%)
6,798,155	8,124,517	1,326,362	16.3%	6,183,394	(614,762)	(9.9%)	27,010,138	(1,189,230)	(4.4%)
\$ (235,545)	\$ (3,632,432)	\$ 3,396,887	(93.5%)	\$ (2,129,871)	\$ 1,894,325	(88.9%)	\$ 104,828,301	\$ 5,123,232	4.9%
-	-	-	0.0%	-	-	0.0%	-	-	0.0%
\$ (1,317,841)	\$ (5,668,692)	\$ 4,370,851	(76.8%)	\$ (1,222,165)	\$ 95,676	(7.8%)	\$ (10,517,083)	\$ (6,136,092)	58.3%

Trauma Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Current Month			Prior Year			Fiscal Year To Date			
	Actual	Budget	Variance	%	Prior Year	Variance	%	Prior Year	Variance	%
\$ 40,380	\$ 5,833	\$ 34,547	\$ 27,718	592.3%	\$ 12,663	\$ 27,718	218.9%	\$ 78,691	\$ 21,338	337.3%
40,380	5,833	34,547	27,718	592.3%	12,663	27,718	218.9%	78,691	21,338	337.3%
18,377	34,817	16,440	11,761	47.2%	30,138	11,761	39.0%	63,282	119,606	43.9%
6,443	9,545	3,102	4,175	32.5%	10,618	4,175	39.3%	12,756	41,787	32.8%
-	15,000	15,000	-	100.0%	-	-	0.0%	59,460	-	99.1%
61,926	841,667	779,741	(34,314)	92.6%	27,612	(34,314)	(124.3%)	3,366,668	2,471,180	73.4%
-	38	38	-	100.0%	-	-	0.0%	152	2	1.2%
-	-	-	-	0.0%	-	-	0.0%	-	-	0.0%
-	-	-	-	0.0%	-	-	0.0%	-	-	0.0%
-	-	-	-	0.0%	-	-	0.0%	-	-	0.0%
204	716	512	(348,319)	71.4%	(348,115)	(348,319)	100.1%	1,486	(346,907)	51.9%
86,951	901,783	814,832	(366,697)	90.4%	(279,746)	(366,697)	131.1%	2,608,166	(10,200)	72.2%
131.1% Total Operational Expenses										
Net Performance before Overhead										
(46,571)	(895,950)	849,379	(338,980)	(94.8%)	292,409	(338,980)	(115.9%)	2,686,858	31,558	(297.7%)
(115.9%) Allocations										
<i>Overhead Allocations:</i>										
182	131	(51)	(139)	(39.1%)	43	(139)	(319.2%)	(247)	173	(47.2%)
59	112	54	(8)	47.8%	50	(8)	(16.7%)	319	162	70.9%
1,653	1,291	(362)	1,395	(28.0%)	3,048	1,395	45.8%	(217)	12,293	(4.2%)
993	983	(10)	1,135	(1.0%)	1,135	1,135	12.5%	3,931	65	1.6%
930	911	(19)	(19)	(2.1%)	911	(19)	(2.1%)	612	3,873	16.8%
370	563	194	(53)	34.4%	316	(53)	(16.8%)	1,158	1,324	51.4%
83	104	21	88	20.2%	171	88	51.6%	112	690	27.1%
174	208	34	9	16.2%	183	9	4.9%	237	481	28.5%
195	202	7	151	3.7%	151	-	0.0%	56	604	7.0%
1,692	1,796	105	2,209	5.8%	2,209	-	0.0%	(470)	6,607	(6.5%)
227	315	89	177	28.1%	177	-	0.0%	128	695	10.1%
754	747	(6)	(75)	(0.9%)	678	(75)	(11.1%)	(53)	2,662	(1.8%)
138	179	41	(17)	23.0%	120	(17)	(14.4%)	164	656	33.0%
218	295	76	29	25.9%	247	29	11.6%	372	886	31.5%
264	350	86	(51)	24.6%	213	(51)	(23.8%)	307	(295)	21.9%
173	180	7	(53)	3.7%	120	(53)	(44.2%)	13	515	1.8%
8,103	8,368	265	1,247	3.2%	9,774	1,247	12.8%	2,557	35,547	7.6%
95,053	910,151	815,097	(365,450)	89.6%	(269,972)	(365,450)	135.4%	2,610,723	25,347	71.6%
135.4% Total Expenses										
(54,673)	(904,318)	849,644	(337,732)	(94.0%)	282,635	(337,732)	(119.5%)	(3,622,969)	(4,009)	(74.2%)
(119.5%) Net Margin										
\$ 30,914	33,470	2,557	6,267	7.6%	35,547	6,267	17.6%	1,035,578	(1,008,597)	(3,979.2%)
\$ (933,555)	(3,622,969)	2,689,414	(4,009)	(74.2%)	(4,009)	(927,912)	(23,148.3%)	30,914	33,470	7.6%

Aeromedical Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Current Month			Prior Year			Fiscal Year To Date		
	Actual	Budget	Variance	%	Prior Year	Variance	%	Prior Year	Variance
\$	1,249,326	\$ 1,442,581	\$ (193,255)	(13.4%)	\$ 966,933	\$ 282,393	(11.8%)	3,254,434	\$ 1,347,515
	1,102,085	931,001	(171,084)	(18.4%)	771,402	(330,683)	(48.7%)	2,657,100	(2,351,263)
	-	3,096	3,096	100.0%	-	-	(1,310.0%)	(12,351)	(170,259)
	(292,470)	299,772	592,242	197.6%	(25)	292,445	217.0%	(826)	1,267,420
	809,615	1,233,869	424,254	34.4%	771,377	(38,238)	12.6%	2,643,922	(1,254,103)
	439,711	208,712	230,999	110.7%	195,556	244,155	(6.7%)	610,512	93,412
	35.20%	14.47%	20.22%			14.47%	18.76%		
	439,711	208,712	230,999	110.7%	195,557	244,155	(6.7%)	610,512	93,412
	192,931	203,847	10,916	5.4%	169,378	(23,553)	2.0%	683,763	(109,278)
	57,794	54,595	(3,199)	(5.9%)	57,937	143	4.5%	226,814	19,327
	303,614	265,802	(37,812)	(14.2%)	93,210	(210,403)	4.2%	795,576	(346,862)
	654	2,125	1,471	69.2%	763	108	26.6%	10,732	4,491
	13,244	15,958	2,714	17.0%	4,703	(8,541)	17.8%	15,907	(36,563)
	29,627	99,294	69,667	70.2%	63,021	33,394	(1.7%)	234,193	(169,890)
	3,104	4,420	1,316	29.8%	3,704	600	0.2%	17,194	(3,854)
	5,090	5,100	10	0.2%	5,090	-	0.2%	20,361	-
	27,105	27,034	(71)	(0.3%)	16,082	(11,023)	3.5%	85,609	(20,910)
	18,845	64,575	45,730	70.8%	18,994	149	72.8%	75,976	5,628
	652,009	742,750	90,741	12.2%	432,882	(219,127)	8.8%	2,166,126	(657,911)
	(212,297)	(534,038)	321,740	(60.2%)	(237,326)	25,028	(9.4%)	(1,555,614)	(564,500)
	2,348	1,689	(660)	(39.1%)	581	(1,767)	(47.2%)	2,319	(7,624)
	15,645	21,120	5,476	25.9%	12,787	(2,858)	25.9%	51,862	(10,740)
	757	1,452	694	47.8%	673	(84)	70.9%	2,175	484
	12,818	12,685	(133)	(1.0%)	15,197	2,379	1.6%	41,873	(8,031)
	4,442	4,352	(90)	(2.1%)	3,298	(1,144)	16.8%	14,019	(465)
	4,770	7,270	2,500	34.4%	4,237	(532)	51.4%	17,728	3,596
	1,069	1,338	270	20.2%	2,289	1,221	27.1%	9,243	5,340
	2,250	2,685	435	16.2%	2,454	204	28.5%	6,442	(1,237)
	2,512	2,609	96	3.7%	2,027	(486)	7.0%	8,092	(1,614)
	21,834	23,183	1,349	5.8%	29,579	7,744	(6.5%)	88,465	(10,336)
	2,925	4,070	1,145	28.1%	2,369	(556)	10.1%	9,310	(5,325)
	9,726	9,643	(83)	(0.9%)	9,082	(644)	(1.8%)	35,639	(3,613)
	1,775	2,305	530	23.0%	1,609	(166)	23.0%	8,781	1,677
	2,820	3,806	986	25.9%	3,309	489	31.5%	11,859	1,436
	3,401	4,513	1,111	24.6%	2,851	(550)	21.9%	10,667	(3,424)
	2,232	2,318	87	3.7%	1,605	(627)	1.8%	6,902	(2,206)
	91,325	105,039	13,714	13.1%	93,950	2,625	12.5%	325,377	(42,082)
	743,334	847,789	104,456	12.3%	526,832	(216,501)	9.2%	2,491,503	(699,994)
	(303,622)	(639,077)	335,455	(52.5%)	(331,276)	27,653	(9.9%)	(1,880,991)	(606,582)

Care Coordination Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Actual	Current Month		Prior Year		Fiscal Year To Date		%
	Budget	Variance	%	Budget	Variance	%	
-	-	-	0.0%	-	-	0.0%	0.0%
<i>Direct Operational Expenses:</i>							
45,401	29,763	(15,638)	(52.5%)	72,286	26,884	37.2%	Salaries and Wages
13,671	10,403	(3,268)	(31.4%)	24,930	11,260	45.2%	Benefits
305,000	313,483	8,483	2.7%	308,796	3,796	1.2%	Purchased Services
314,263	1,091,667	777,404	71.2%	752,723	438,461	58.2%	Medical Services
1,749	1,646	(103)	(6.3%)	3,211	1,462	45.5%	Other Supplies
-	-	-	0.0%	-	-	0.0%	Repairs & Maintenance
1,780	8,000	6,220	77.7%	337,635	335,855	99.5%	Other Expense
681,863	1,454,962	773,099	53.1%	1,499,581	817,718	54.5%	Total Operational Expenses
Net Performance before Overhead							
(681,863)	(1,454,962)	773,099	(53.1%)	(1,499,581)	817,718	(54.5%)	Allocations
<i>Overhead Allocations:</i>							
1,208	869	(339)	(39.1%)	409	(799)	(195.5%)	Risk Mgt
390	747	357	47.8%	474	84	17.7%	Internal Audit
-	-	-	0.0%	22,520	22,520	100.0%	Home Office Facilities
6,595	6,527	(68)	(1.0%)	10,690	4,095	38.3%	Administration
2,791	2,734	(56)	(2.1%)	4,920	2,129	43.3%	Human Resources
2,454	3,740	1,286	34.4%	2,981	527	17.7%	Legal
550	689	139	20.2%	1,610	1,060	65.9%	Records
1,158	1,382	224	16.2%	1,726	569	32.9%	Compliance
1,293	1,342	50	3.7%	1,426	133	9.3%	Comm Engage Plan
11,234	11,928	694	5.8%	20,806	9,572	46.0%	IT Operations
1,505	2,094	589	28.1%	1,666	162	9.7%	IT Security
5,004	4,961	(43)	(0.9%)	6,388	1,384	21.7%	Finance
913	1,186	273	23.0%	1,132	219	19.3%	Public Relations
1,451	1,958	507	25.9%	2,328	877	37.7%	Information Technology
1,750	2,322	572	24.6%	2,006	256	12.7%	Project MGMT Office
1,148	1,193	45	3.7%	1,129	(19)	(1.7%)	Corporate Quality
39,443	43,672	4,229	9.7%	82,211	42,767	52.0%	Total Overhead Allocations
721,307	1,498,634	777,327	51.9%	1,581,792	860,485	54.4%	Total Expenses
\$ (721,307)	\$ (1,498,634)	\$ 777,327	(51.9%)	\$ (1,581,792)	\$ 860,485	(54.4%)	Net Margin

Pharmacy Services Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Actual	Budget	Current Month		Prior Year	Variance	%	0.0%		Total Revenues					
		Variance	%											
197,105	211,721	14,616	6.9%	200,646	3,541	1.8%	Direct Operational Expenses:	847,579	877,103	29,524	3.4%	872,389	24,810	2.8%
66,243	69,340	3,097	4.5%	66,193	(50)	(0.1%)	Salaries and Wages	261,153	282,014	20,861	7.4%	275,784	14,631	5.3%
1,530	2,441	911	37.3%	259	(1,271)	(490.1%)	Benefits	5,253	9,764	4,511	46.2%	3,850	(1,403)	(36.4%)
5,196	13,169	7,973	60.5%	3,250	(1,947)	(59.9%)	Purchased Services	19,110	52,676	33,566	63.7%	13,642	(5,468)	(40.1%)
29,090	6,267	(22,823)	(364.2%)	29,404	314	1.1%	Drugs	(2,946)	25,068	28,014	111.8%	(13,950)	(11,004)	78.9%
4,328	953	(3,375)	(354.1%)	77	(4,251)	(5,520.7%)	Repairs & Maintenance	5,173	3,812	(1,361)	(35.7%)	1,980	(3,193)	(161.2%)
6,099	7,674	1,575	20.5%	6,912	813	11.8%	Lease & Rental	24,396	30,696	6,300	20.5%	30,603	6,207	20.3%
-	-	-	0.0%	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%
4,141	11,061	6,920	62.6%	6,134	1,993	32.5%	Other Expense	20,107	44,244	24,137	54.6%	26,952	6,845	25.4%
2,341	2,335	(6)	(0.3%)	1,898	(443)	(23.3%)	Insurance	9,364	9,340	(24)	(0.3%)	7,593	(1,771)	(23.3%)
316,074	324,961	8,887	2.7%	314,772	(1,301)	(0.4%)	Total Operational Expenses	1,189,189	1,334,717	145,528	10.9%	1,218,844	29,655	2.4%
(316,074)	(324,961)	8,887	(2.7%)	(314,772)	(1,301)	0.4%	Net Performance before Overhead Allocations	(1,189,189)	(1,334,717)	145,528	(10.9%)	(1,218,844)	29,655	(2.4%)
987	709	(277)	(39.1%)	304	(682)	(224.4%)	Risk Mgt	4,177	2,838	(1,339)	(47.2%)	1,213	(2,964)	(244.3%)
-	-	-	0.0%	-	-	0.0%	Rev Cycle	-	-	-	0.0%	-	-	0.0%
318	610	292	47.8%	352	34	9.7%	Internal Audit	711	2,439	1,729	70.9%	1,138	428	37.6%
5,385	5,329	(56)	(1.0%)	7,952	2,567	32.3%	Administration	20,965	21,316	351	1.6%	21,910	945	4.3%
7,117	6,973	(144)	(2.1%)	6,123	(994)	(16.2%)	Human Resources	23,206	27,891	4,685	16.8%	26,025	2,819	10.8%
2,004	3,054	1,050	34.4%	2,217	214	9.6%	Legal	5,937	12,216	6,279	51.4%	9,276	3,340	36.0%
449	562	113	20.2%	1,198	749	62.5%	Records	1,640	2,249	609	27.1%	4,837	3,197	66.1%
945	1,128	183	16.2%	1,284	339	26.4%	Compliance	1,640	4,512	2,872	28.5%	3,371	1,45	4.3%
1,055	1,096	40	3.7%	1,061	5	0.5%	Comm Engage Plan	4,078	4,384	306	7.0%	4,234	157	3.7%
9,173	9,739	567	5.8%	15,477	6,305	40.7%	IT Operations	41,507	38,958	(2,549)	(6.5%)	46,290	4,783	10.3%
1,229	1,710	481	28.1%	1,240	11	0.9%	IT Security	6,148	6,840	691	10.1%	4,872	(1,277)	(26.2%)
4,086	4,051	(35)	(0.9%)	4,752	666	14.0%	Finance	16,490	16,204	(286)	(1.8%)	18,648	2,158	11.6%
746	969	223	23.0%	842	96	11.5%	Public Relations	2,984	3,874	890	23.0%	4,595	1,610	35.0%
1,185	1,599	414	25.9%	1,732	547	31.6%	Information Technology	4,379	6,396	2,017	31.5%	6,205	1,826	29.4%
938	974	36	3.7%	840	(98)	(11.6%)	Corporate Quality	3,826	3,896	70	1.8%	3,611	(215)	(5.9%)
1,429	1,896	467	24.6%	1,492	63	4.2%	Project MGMT Office	5,920	7,583	1,664	21.9%	5,582	(338)	(6.1%)
6,718	8,092	1,374	17.0%	-	(6,718)	0.0%	Security Services	26,925	32,367	5,442	16.8%	-	(26,925)	0.0%
43,762	48,491	4,729	9.8%	46,866	3,104	6.6%	Total Overhead Allocations	172,118	193,963	21,846	11.3%	161,807	(10,311)	(6.4%)
359,835	373,452	13,616	3.6%	361,638	1,803	0.5%	Total Expenses	1,361,307	1,528,680	167,374	10.9%	1,380,651	19,344	1.4%
\$ (359,835)	\$ (373,452)	\$ 13,616	(3.6%)	\$ (361,638)	\$ 1,803	(0.5%)	Net Margin	\$ (1,361,307)	\$ (1,528,680)	\$ 167,374	(10.9%)	\$ (1,380,651)	\$ 19,344	(1.4%)

Transportation Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Current Month			Fiscal Year To Date		
	Budget	Variance	%	Budget	Variance	%
\$	-	-	0.0%	-	-	0.0%
16,409	104,556	88,147	84.3%	415,148	372,495	89.7%
3,466	22,983	19,517	84.9%	91,608	83,083	90.7%
8,500	4,000	(4,500)	(112.5%)	16,000	7,500	46.9%
			0.0%			0.0%
4,131	16,370	12,239	74.8%	48,870	39,507	80.8%
	250	250	100.0%	250	250	100.0%
			0.0%			0.0%
			0.0%			0.0%
1	1,370	1,369	99.9%	2,870	2,236	77.9%
	13,900	13,900	100.0%	13,900	13,900	100.0%
32,507	163,429	130,922	80.1%	588,646	518,971	88.2%
(32,507)	(163,429)	130,922	(80.1%)	(588,646)	518,971	(88.2%)
469	337	(132)	(39.1%)	1,350	(637)	(47.2%)
15,645	21,120	5,476	25.9%	84,482	21,880	25.9%
151	290	139	47.8%	1,160	822	70.9%
355	461	106	23.0%	1,842	423	23.0%
446	463	17	3.7%	1,853	33	1.8%
2,561	2,534	(27)	(1.0%)	9,970	167	1.6%
4,256	4,170	(86)	(2.1%)	16,680	2,802	16.8%
953	1,452	499	34.4%	5,810	2,986	51.4%
	214	267	124.8%	1,070	290	27.1%
450	536	87	16.2%	2,146	612	28.5%
1,943	1,926	(17)	(0.9%)	7,706	(136)	(1.8%)
680	902	222	24.6%	3,606	791	21.9%
502	521	19	3.7%	2,085	146	7.0%
4,362	4,632	269	5.8%	18,527	(1,212)	(6.5%)
584	813	229	28.1%	3,253	329	10.1%
563	760	197	25.9%	3,042	959	31.5%
34,133	41,187	7,054	17.1%	164,746	30,255	18.4%
66,640	204,616	137,976	67.4%	753,392	549,226	72.9%
(66,640)	(204,616)	137,976	(67.4%)	(753,392)	549,226	(72.9%)
\$	-	-	0.0%	\$	-	0.0%
\$	-	-	0.0%	\$	-	0.0%

Direct Operational Expenses:

0.0% Salaries and Wages	(16,409)	
0.0% Benefits	(3,466)	
0.0% Purchased Services	(8,500)	
0.0% Medical Supplies	-	
0.0% Other Supplies	(4,131)	
0.0% Repairs & Maintenance	-	
0.0% Utilities	-	
0.0% Lease & Rental	-	
0.0% Other Expense	(1)	
0.0% Insurance	-	
0.0% Total Revenue		

0.0% Total Operational Expenses

Net Performance before Overhead

	Budget	Variance	%	Budget	Variance	%
\$	-	-	0.0%	-	-	0.0%
469	337	(132)	(39.1%)	1,350	(637)	(47.2%)
15,645	21,120	5,476	25.9%	84,482	21,880	25.9%
151	290	139	47.8%	1,160	822	70.9%
355	461	106	23.0%	1,842	423	23.0%
446	463	17	3.7%	1,853	33	1.8%
2,561	2,534	(27)	(1.0%)	9,970	167	1.6%
4,256	4,170	(86)	(2.1%)	16,680	2,802	16.8%
953	1,452	499	34.4%	5,810	2,986	51.4%
	214	267	124.8%	1,070	290	27.1%
450	536	87	16.2%	2,146	612	28.5%
1,943	1,926	(17)	(0.9%)	7,706	(136)	(1.8%)
680	902	222	24.6%	3,606	791	21.9%
502	521	19	3.7%	2,085	146	7.0%
4,362	4,632	269	5.8%	18,527	(1,212)	(6.5%)
584	813	229	28.1%	3,253	329	10.1%
563	760	197	25.9%	3,042	959	31.5%
34,133	41,187	7,054	17.1%	164,746	30,255	18.4%
66,640	204,616	137,976	67.4%	753,392	549,226	72.9%
(66,640)	(204,616)	137,976	(67.4%)	(753,392)	549,226	(72.9%)
\$	-	-	0.0%	\$	-	0.0%
\$	-	-	0.0%	\$	-	0.0%

0.0% Total Overhead Allocations

0.0% Risk Mgt	(469)	
0.0% Rev Cycle	(15,645)	
0.0% Internal Audit	(151)	
0.0% Public Relations	(355)	
0.0% Corporate Quality	(446)	
0.0% Administration	(2,561)	
0.0% Human Resources	(4,256)	
0.0% Legal	(953)	
0.0% Records	(214)	
0.0% Compliance	(450)	
0.0% Finance	(1,943)	
0.0% Project MGMT Office	(680)	
0.0% Comm Engage Plan	(502)	
0.0% IT Operations	(4,362)	
0.0% IT Security	(584)	
0.0% Information Technology	(563)	

0.0% Transfer Out to Funds

0.0% Net Margin	(66,640)	
0.0% Capital Contributions	-	
0.0% General Fund Support/Transfer In	-	

\$	-	-	0.0%	\$	-	0.0%
\$	-	-	0.0%	\$	-	0.0%

School Health Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Current Month			Fiscal Year To Date			
	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 313,129	\$ 347,604	0	(9.9%)	35.0%	\$ 927,667	\$ 323,992	34.9%
							0.0%
313,129	347,604	(34,476)	(9.9%)	35.0%	927,667	323,992	34.9%
1,048,056	1,154,130	106,074	9.2%	Direct Operational Expenses:			
358,451	378,732	20,281	5.4%	Salaries and Wages	4,306,172	4,781,382	9.9%
				Benefits	1,436,028	1,537,903	6.6%
				Medical Supplies	17,101	50,000	0.0%
9,309	12,500	3,191	25.5%	Other Supplies	6,228	27,732	77.5%
2,524	6,933	4,409	63.6%	Repairs & Maintenance	-	336	100.0%
	84	(84)	100.0%	Lease & Rental	285	-	0.0%
285	-	(285)	0.0%	Utilities	-	-	0.0%
2,575	3,409	834	24.5%	Other Expense	3,918	13,636	71.3%
1,421,201	1,555,788	134,587	8.7%	Total Operational Expenses	5,769,732	6,410,989	10.0%
					6,021,900	252,168	4.2%
(1,108,072)	(1,208,184)	100,112	(8.3%)	Net Performance before Overhead	(4,518,073)	(5,020,573)	(10.0%)
					(5,094,233)	576,161	(11.3%)
4,741	3,409	(1,332)	(39.1%)	Overhead Allocations:			
1,529	2,931	1,401	47.8%	Risk Mgt	20,072	13,637	(47.2%)
9,396	7,341	(2,055)	(28.0%)	Internal Audit	3,415	11,722	70.9%
25,876	25,608	(268)	(1.0%)	Home Office Facilities	30,596	29,363	(4.2%)
50,002	48,992	(1,010)	(2.1%)	Administration	100,744	102,433	1.6%
9,629	14,676	5,047	34.4%	Human Resources	163,048	195,966	16.8%
2,157	2,702	545	20.2%	Legal	28,528	58,703	51.4%
4,543	5,421	878	16.2%	Records	7,880	10,808	27.1%
5,072	5,266	194	3.7%	Compliance	15,501	21,682	6.8%
44,078	46,801	2,723	5.8%	Comm Engage Plan	19,594	21,065	7.0%
5,904	8,217	2,312	28.1%	IT Operations	187,203	187,203	(0.0%)
19,635	19,466	(168)	(0.9%)	IT Security	29,545	32,867	10.1%
3,583	4,654	1,071	23.0%	Finance	79,239	77,865	(1.8%)
5,693	7,683	1,991	25.9%	Public Relations	14,341	18,616	4.2%
6,867	9,110	2,244	24.6%	Information Technology	21,042	30,733	31.5%
4,505	4,680	175	3.7%	Project MGMT Office	28,446	36,441	21.9%
				Corporate Quality	18,386	18,721	1.8%
203,209	216,956	13,748	6.3%	Total Overhead Allocations	779,832	867,826	10.1%
1,624,409	1,772,744	148,335	8.4%	Total Expenses	6,549,563	7,278,815	10.0%
\$ (1,311,281)	(1,425,140)	113,860	(8.0%)	Net Margin	(5,297,904)	(5,890,638)	(10.0%)
					\$ 592,734	\$ 592,734	(10.1%)

Sponsored Programs

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Actual	Current Month		Prior Year		Fiscal Year To Date		Variance	%		
	Budget	Variance	Budget	Variance	Budget	Variance				
708,996	708,996	0	708,996	-	2,835,984	2	2,835,982	0.0%	-	0.0%
126,525	125,000	(1,525)	46,987	(79,538)	500,000	177,738	259,112	35.5%	(63,150)	(24.4%)
-	2,500	2,500	-	-	10,000	10,000	-	100.0%	-	0.0%
835,521	836,496	975	755,982	(79,538)	3,345,984	187,740	3,095,094	5.6%	(63,150)	(2.0%)
<i>Sponsored Programs:</i>										
10,956	9,132	(1,824)	8,793	(2,163)	37,833	1,897	34,890	5.0%	(1,047)	(3.0%)
3,233	3,217	(16)	3,184	(48)	13,145	454	12,682	3.5%	(9)	(0.1%)
-	25	25	-	-	100	100	10	100.0%	10	100.0%
-	370	370	-	-	1,480	(1,062)	2,517	(71.7%)	(24)	(1.0%)
14,189	12,744	(1,445)	11,978	(2,211)	52,558	1,389	50,098	2.7%	(1,071)	(2.1%)
\$ 849,709	\$ 849,240	\$ (469)	\$ 767,960	\$ (81,749)	\$ 3,398,542	\$ 189,128	\$ 3,145,193	5.6%	\$ (64,221)	(2.0%)
<i>Direct Operational Expenses:</i>										
Salaries and Wages										
Benefits										
Other Supplies										
Other Expense										
Total Expenses										

General Fund Statement of Revenues and Expenditures by Month

Revenues:	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Ad Valorem Taxes	\$ -	\$ 34,846,751	\$ 94,885,946	\$ 6,416,877	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 136,149,574
Premiums													
Patient Revenue, Net	(641,186)	254,988	650,410	439,711	-	-	-	-	-	-	-	-	703,923
Intergovernmental Revenue	312,844	312,844	312,844	686,329	-	-	-	-	-	-	-	-	1,624,859
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	185,327	86,190	76,723	95,855	-	-	-	-	-	-	-	-	444,096
Unrealized Gain/(Loss)-Investments	(751,661)	(72,711)	(311,846)	(1,185,664)	-	-	-	-	-	-	-	-	(2,321,882)
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	7,399	369,579	1,063,851	109,501	-	-	-	-	-	-	-	-	1,550,330
Total Revenues	\$(887,277)	\$35,797,640	\$96,677,928	\$6,562,610	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$138,150,901
Expenditures:													
Salaries and Wages	3,229,687	3,217,471	3,443,303	3,283,137	-	-	-	-	-	-	-	-	13,173,599
Benefits	1,033,429	954,201	781,466	1,076,590	-	-	-	-	-	-	-	-	3,845,686
Purchased Services	730,072	733,260	936,967	944,235	-	-	-	-	-	-	-	-	3,344,535
Medical Supplies	7,182	2,757	6,762	11,764	-	-	-	-	-	-	-	-	28,465
Other Supplies	85,705	186,391	226,534	100,682	-	-	-	-	-	-	-	-	599,312
Medical Services	903,753	909,954	411,152	376,189	-	-	-	-	-	-	-	-	2,601,047
Drugs	(21,793)	2,465	(12,708)	29,090	-	-	-	-	-	-	-	-	(2,946)
Repairs & Maintenance	685,656	617,900	747,430	547,266	-	-	-	-	-	-	-	-	2,598,253
Lease & Rental	166,851	139,098	205,086	210,591	-	-	-	-	-	-	-	-	721,626
Utilities	9,667	9,780	11,354	7,451	-	-	-	-	-	-	-	-	38,251
Other Expense	447,724	1,297,091	2,476,225	1,324,823	-	-	-	-	-	-	-	-	5,545,862
Insurance	56,206	49,803	54,834	54,834	-	-	-	-	-	-	-	-	215,677
Sponsored Programs	734,362	809,587	778,774	835,521	-	-	-	-	-	-	-	-	3,158,244
Total Operational Expenditures	8,068,503	8,929,757	10,067,180	8,802,172	-	-	-	-	-	-	-	-	35,867,611
Net Performance before Overhead Allocations	\$ (8,955,780)	\$ 26,867,883	\$ 86,610,748	\$ (2,239,562)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 102,283,290
Overhead Allocations	(1,806,507)	(1,757,986)	(2,099,734)	(2,004,017)	-	-	-	-	-	-	-	-	(7,668,243)
Total Expenses	6,261,996	7,171,771	7,967,446	6,798,155	-	-	-	-	-	-	-	-	28,199,368
Net Margin	\$ (7,149,273)	\$ 28,625,869	\$ 88,710,483	\$ (235,545)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,951,533
General Fund Support/ Transfer In (Out)	\$ (931,238)	\$ (1,047,675)	\$ (1,084,237)	\$ (1,317,841)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (4,380,991)



General Fund Program Statistics

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Prior Year Total
Aeromedical														
Patients Transported - Actual	38	34	63	53									188	135
Patients Transported - Budget	51	54	52	60									217	210
Variance	(13)	(20)	11	(7)									(29)	(75)
Actual Hours Available for Service	1,054	1,080	1,109	1,080									4,323	2,620
Service Hours Utilized	60.0	64.0	96.0	85.0									305	201
Utilization %	5.7%	5.9%	8.7%	7.9%									7.1%	7.7%
# of Flights - Training/Public Education	10	25	5	-									40	1
# of Flights - Maintenance	10	6	9	6									31	23
Ground Transportation														
School Health														
Medical Events	40,494	33,262	30,001	32,204									135,961	63,868
Screenings	34,874	27,315	30,062	34,454									126,705	53,319
Covid-19 Testing	2,344	1,443	1,532	2,909									8,228	21,706
Total Events- Actual	77,712	62,020	61,595	69,567									270,894	138,893
Total Events- Budget	42,015	37,148	30,332	41,735									151,230	158,856
Pharmacy														
Total Prescriptions Filled at In-House Pharmacies	12,863	11,608	12,853	11,596									48,920	56,949
Total Prescriptions Filled at Retail Pharmacies	-	-	-	1									1	200
Total Prescriptions Filled Inhouse/Retail- Actual	12,863	11,608	12,853	11,597									48,921	57,149
Total Prescriptions Filled- Budget	17,641	13,574	15,131	15,158									61,504	87,118



SUPPLEMENTAL INFORMATION

HEALEY CENTER

Healey Center Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Gross Patient Revenue	\$ 1,168,331	\$ 1,445,769	\$ 1,209,013	\$ 1,205,345	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,728,458
Contractual Allowances	147,781	(16,007)	25,697	122,834	-	-	-	-	-	-	-	-	280,305
Charity Care	340,110	351,401	368,123	267,011	-	-	-	-	-	-	-	-	1,326,644
Bad Debt	527	-	8,356	-	-	-	-	-	-	-	-	-	8,884
Total Contractuals and Bad Debt	488,418	335,394	402,177	389,844	-	-	-	-	-	-	-	-	1,615,833
Net Patient Revenue	679,914	810,376	806,836	815,501	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	3,112,625
Collections %	58.20%	70.73%	66.74%	67.66%	-	-	-	-	-	-	-	-	65.83%
PBC Interlocal	758,333	758,333	758,333	758,333	-	-	-	-	-	-	-	-	3,033,333
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	892	520	636	1,325	-	-	-	-	-	-	-	-	3,373
Total Other Revenues	759,226	758,853	758,969	759,658	-	-	-	-	-	-	-	-	3,036,707
Total Revenues	1,439,139	1,569,229	1,565,805	1,575,159	-	-	-	-	-	-	-	-	6,149,332
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,018,442	915,198	1,015,756	1,043,597	-	-	-	-	-	-	-	-	3,992,993
Benefits	348,484	307,529	335,054	328,332	-	-	-	-	-	-	-	-	1,319,399
Purchased Services	51,858	49,586	58,027	74,289	-	-	-	-	-	-	-	-	233,759
Medical Supplies	80,463	55,662	55,942	76,870	-	-	-	-	-	-	-	-	268,936
Other Supplies	77,833	68,407	102,764	88,400	-	-	-	-	-	-	-	-	337,404
Contracted Physician Expense	684	1,494	1,344	1,266	-	-	-	-	-	-	-	-	4,789
Medical Services	2,973	2,378	4,128	4,128	-	-	-	-	-	-	-	-	12,101
Drugs	32,758	38,218	34,044	34,044	-	-	-	-	-	-	-	-	133,716
Repairs & Maintenance	14,639	24,676	25,424	33,240	-	-	-	-	-	-	-	-	97,979
Lease & Rental	103	103	103	103	-	-	-	-	-	-	-	-	412
Utilities	37,115	32,067	34,709	37,446	-	-	-	-	-	-	-	-	141,338
Other Expense	5,626	11,676	16,716	7,961	-	-	-	-	-	-	-	-	41,979
Insurance	7,713	7,713	7,713	7,713	-	-	-	-	-	-	-	-	30,852
Total Operational Expenses	1,678,692	1,514,706	1,690,220	1,732,037	-	-	-	-	-	-	-	-	6,615,655
Net Performance before Depreciation & Overhead Allocations	(239,553)	54,522	(124,415)	(156,878)	-	-	-	-	-	-	-	-	(466,323)
Depreciation	80,220	80,220	80,220	80,220	-	-	-	-	-	-	-	-	320,878
<i>Overhead Allocations:</i>													
Risk Mgt	3,754	6,511	6,301	5,123	-	-	-	-	-	-	-	-	21,689
Internal Audit	186	853	1,000	1,652	-	-	-	-	-	-	-	-	3,690
Administration	26,097	24,793	30,009	27,961	-	-	-	-	-	-	-	-	108,860
Human Resources	40,723	59,691	18,180	52,455	-	-	-	-	-	-	-	-	171,049
Legal	5,097	6,243	9,082	10,404	-	-	-	-	-	-	-	-	30,827
Records	1,986	2,377	1,821	2,331	-	-	-	-	-	-	-	-	8,515
Compliance	3,893	3,792	4,155	4,909	-	-	-	-	-	-	-	-	16,749
Comm Engage Plan	5,194	4,931	5,567	5,481	-	-	-	-	-	-	-	-	21,172
IT Operations	47,571	53,096	67,226	47,629	-	-	-	-	-	-	-	-	215,522
IT Security	5,480	8,706	11,360	6,380	-	-	-	-	-	-	-	-	31,925
IT Applications	37,892	21,081	36,585	25,223	-	-	-	-	-	-	-	-	120,780
Security Services	26,647	24,254	29,928	26,871	-	-	-	-	-	-	-	-	107,699
Finance	22,225	19,319	22,863	21,216	-	-	-	-	-	-	-	-	85,623
Public Relations	5,026	3,294	3,305	3,872	-	-	-	-	-	-	-	-	15,497
Information Technology	5,252	5,791	6,151	6,151	-	-	-	-	-	-	-	-	22,737
Corporate Quality	4,760	5,581	4,658	4,868	-	-	-	-	-	-	-	-	19,868
Project MGMT Office	8,137	7,699	7,482	7,420	-	-	-	-	-	-	-	-	30,738
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	249,917	258,012	265,064	259,946	-	-	-	-	-	-	-	-	1,032,939
Total Expenses	2,008,829	1,852,938	2,035,503	2,072,202	-	-	-	-	-	-	-	-	7,969,472
Net Margin	(569,689)	(283,709)	(469,698)	(497,043)	-	-	-	-	-	-	-	-	(1,820,140)
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Census	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Prior Year Total
Admissions	10	12	11	6									39	46
Discharges	8	13	6	11									38	37
Average Daily Census	111	111	117	114									114	114
Budget Census	118	118	118	118									118	118
Occupancy % (120 licensed beds)	93%	93%	98%	95%									95%	95%
Days By Payor Source:														
Medicaid	70	30	31	80									211	-
Managed Care Medicaid	2,408	2,261	2,306	2,305									9,280	9,456
Medicare	33	96	102	148									379	612
Private Pay	-	-	30	39									69	-
Hospice	-	-	19	31									50	246
Charity	940	952	1,032	942									3,866	3,673
Total Resident Days	3,451	3,339	3,520	3,545	-	-	-	-	-	-	-	-	13,855	13,987



SUPPLEMENTAL INFORMATION

LAKESIDE MEDICAL CENTER

Lakeside Medical Center Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Actual	Current Month			Fiscal Year To Date		
	Budget	Variance	%	Budget	Variance	%
275,662	287,500	11,838	4.1%	1,150,000	47,350	4.1%
11,900	8,558	(3,342)	(39.1%)	50,384	34,232	(47.2%)
93,869	126,723	32,854	25.9%	375,610	506,891	131,281
3,838	7,356	3,518	47.8%	8,573	29,425	20,853
64,955	64,282	(673)	(1.0%)	252,888	257,128	4,240
67,781	66,412	(1,369)	(2.1%)	221,025	265,648	44,624
24,170	36,839	12,669	34.4%	71,612	147,357	75,744
5,416	6,783	1,367	20.2%	19,781	27,131	7,350
11,403	13,607	2,203	16.2%	38,910	54,428	15,518
12,732	13,219	488	3.7%	49,185	52,878	3,693
110,645	117,480	6,835	5.8%	500,671	469,920	(30,751)
14,821	20,626	5,805	28.1%	74,164	82,502	8,338
58,594	77,286	18,692	24.2%	280,581	309,144	28,564
44,785	53,945	9,161	17.0%	179,499	215,781	36,282
321,987	260,938	(61,049)	(23.4%)	1,082,260	1,043,752	(38,508)
49,287	48,864	(422)	(0.9%)	196,907	195,457	(3,450)
8,994	11,682	2,688	23.0%	36,000	46,730	10,730
14,290	19,287	4,997	25.9%	52,820	77,147	24,327
11,309	11,749	440	3.7%	46,154	46,995	841
17,237	22,869	5,632	24.6%	71,406	91,474	20,068
-	-	-	0.0%	-	-	-
948,013	988,505	40,492	4.1%	3,610,429	3,954,019	343,590
4,928,961	5,412,538	483,577	8.9%	19,336,058	21,751,450	2,415,393
\$ (1,527,972)	\$ (2,330,529)	\$ 802,557	(34.4%)	\$ (9,518,244)	\$ (10,581,859)	\$ (1,063,615)
-	-	-	0.0%	-	-	-
\$ -	\$ 2,043,032	\$ (2,043,032)	(100.0%)	\$ -	\$ 9,431,872	\$ (9,431,872)

Prior Year		Fiscal Year To Date	
Actual	%	Budget	Variance
1,039,863	4.1%	1,039,863	(62,786)
12,529	(47.2%)	12,529	(37,855)
-	25.9%	-	(375,610)
11,755	70.9%	11,755	3,182
226,275	1.6%	226,275	(26,613)
226,128	16.8%	226,128	5,104
95,801	51.4%	95,801	24,188
49,949	27.1%	49,949	30,168
34,810	28.5%	34,810	(4,100)
43,730	7.0%	43,730	(5,455)
478,053	(6.5%)	478,053	(22,618)
50,311	10.1%	50,311	(23,853)
571,795	9.2%	571,795	291,215
141,431	16.8%	141,431	(38,068)
412,386	(3.7%)	412,386	(669,874)
192,587	(1.8%)	192,587	(6,320)
47,450	23.0%	47,450	11,450
64,085	31.5%	64,085	11,265
37,297	1.8%	37,297	(8,857)
57,644	21.9%	57,644	(13,762)
28,409	0.0%	28,409	28,409
2,782,424	8.7%	2,782,424	(828,005)
18,566,142	11.1%	18,566,142	(769,916)
\$ (6,161,899)	(10.1%)	\$ (6,161,899)	\$ (3,356,345)
-	0.0%	-	-
\$ -	(100.0%)	\$ -	\$ -

Overhead Allocations:

(6.1%) Depreciation	(15,859)	(8,760)	(278.9%) Risk Mgt	(8,760)
(0.0%) Rev Cycle	(93,869)	(93,869)	0.0%	
(5.5%) Internal Audit	(199)	(199)		
(20.9%) Administration	17,168	17,168		
(27.4%) Human Resources	(14,582)	(14,582)		
(5.6%) Legal	(1,272)	(1,272)		
(56.2%) Records	6,955	6,955		
(14.0%) Compliance	13,263	13,263		
(16.2%) Comm Engage Plan	(1,778)	(1,778)		
(30.8%) IT Operations	49,194	49,194		
(15.8%) IT Security	(2,018)	(2,018)		
(48.1%) IT Applications	54,216	54,216		
(20.7%) Security Services	37,119	37,119		
(137.6%) IT EPIC	(186,470)	(186,470)		
(0.4%) Finance	(208)	(208)		
(3.4%) Public Relations	(298)	(298)		
(20.1%) Information Technology	3,593	3,593		
(30.4%) Corporate Quality	(2,636)	(2,636)		
(11.9%) Project MGMT Office	(1,829)	(1,829)		
(100.0%) Managed Care Contract	7,112	7,112		
(23.7%) Total Overhead Allocations	(181,487)	(181,487)		

(4.4%) Total Expenses	(206,964)			
2.8% Net Margin	(42,090)			
0.0% Capital Contributions				
0.0% General Fund Support/ Transfer In				

Lakeside Medical Center Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Gross Patient Revenue	10,598,653	11,015,392	11,777,936	14,506,079	-	-	-	-	-	-	-	-	47,898,060
Contractual Allowances	8,676,994	7,485,802	8,748,829	10,454,584	-	-	-	-	-	-	-	-	35,366,209
Charity Care	283,939	391,007	475,174	580,125	-	-	-	-	-	-	-	-	1,730,245
Bad Debt	708,297	1,321,490	850,918	725,751	-	-	-	-	-	-	-	-	3,606,456
Total Contractuals and Bad Debt	\$ 9,669,231	\$ 9,198,299	\$ 10,074,921	\$ 11,760,460	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,702,910
Other Patient Revenue	105,967	1,464,045	1,614,849	622,407	-	-	-	-	-	-	-	-	2,489,626
Net Patient Revenue	1,095,389	1,963,497	3,317,863	3,368,026	-	-	-	-	-	-	-	-	9,684,776
Collection %	9.77%	17.83%	28.17%	23.22%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.22%
Grant Funds	17,425	17,821	18,217	17,821	-	-	-	-	-	-	-	-	71,284
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	14,663	15,399	16,550	15,142	-	-	-	-	-	-	-	-	61,754
Total Other Revenues	32,088	33,220	34,767	32,963	-	-	-	-	-	-	-	-	133,037
Total Revenues	1,067,477	1,996,717	3,352,630	3,400,989	-	-	-	-	-	-	-	-	9,817,814
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,637,976	1,501,699	1,491,267	1,647,943	-	-	-	-	-	-	-	-	6,278,884
Benefits	450,162	403,145	420,978	432,038	-	-	-	-	-	-	-	-	1,706,322
Purchased Services	399,201	2,422,387	504,880	493,722	-	-	-	-	-	-	-	-	1,640,189
Medical Supplies	154,266	11,661	112,787	112,163	-	-	-	-	-	-	-	-	390,878
Other Supplies	90,760	56,629	326,690	(44,872)	-	-	-	-	-	-	-	-	429,208
Contracted Physician Expense	274,582	957,156	841,779	545,702	-	-	-	-	-	-	-	-	2,619,220
Drugs	151,151	66,107	(166,922)	87,041	-	-	-	-	-	-	-	-	137,377
Repairs & Maintenance	175,093	122,070	233,692	249,168	-	-	-	-	-	-	-	-	780,023
Lease & Rental	57,925	24,258	53,772	43,667	-	-	-	-	-	-	-	-	179,622
Utilities	49,432	71,591	49,813	86,843	-	-	-	-	-	-	-	-	257,680
Other Expense	20,974	56,620	23,937	35,115	-	-	-	-	-	-	-	-	136,646
Insurance	16,838	16,838	16,501	16,754	-	-	-	-	-	-	-	-	66,931
Total Operational Expenses	3,478,360	3,530,160	3,909,175	3,705,285	-	-	-	-	-	-	-	-	14,622,979
Net Performance before Depreciation & Overhead Allocations	(2,410,882)	(1,533,442)	(556,545)	(304,296)	-	-	-	-	-	-	-	-	(4,805,166)
Depreciation	275,662	275,662	275,662	275,662	-	-	-	-	-	-	-	-	1,102,650
<i>Overhead Allocations:</i>													
Risk Mgt	8,720	15,126	14,638	11,900	-	-	-	-	-	-	-	-	50,384
Rev Cycle	83,610	78,994	119,138	93,869	-	-	-	-	-	-	-	-	375,610
Internal Audit	431	1,981	2,322	3,838	-	-	-	-	-	-	-	-	8,573
Administration	60,624	57,596	69,713	64,955	-	-	-	-	-	-	-	-	252,888
Human Resources	52,621	77,131	23,491	67,781	-	-	-	-	-	-	-	-	221,025
Legal	11,840	14,504	21,099	24,170	-	-	-	-	-	-	-	-	71,612
Records	4,613	5,522	4,229	5,416	-	-	-	-	-	-	-	-	19,781
Compliance	9,043	8,810	9,653	11,403	-	-	-	-	-	-	-	-	38,910
Comm Engage Plan	12,066	11,456	12,932	12,732	-	-	-	-	-	-	-	-	49,185
IT Operations	110,510	123,346	156,170	110,645	-	-	-	-	-	-	-	-	500,671
IT Security	12,729	20,223	26,390	14,821	-	-	-	-	-	-	-	-	74,164
IT Applications	88,025	48,972	84,989	58,594	-	-	-	-	-	-	-	-	280,581
Security Services	44,412	40,424	49,879	44,785	-	-	-	-	-	-	-	-	179,499
IT EPIC	244,600	214,319	301,354	321,987	-	-	-	-	-	-	-	-	1,082,260
Finance	51,630	44,878	53,112	49,287	-	-	-	-	-	-	-	-	198,907
Public Relations	11,675	7,653	7,678	8,994	-	-	-	-	-	-	-	-	36,000
Information Technology	12,200	13,452	12,878	14,290	-	-	-	-	-	-	-	-	52,820
Budget & Decision Support	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Quality	11,059	12,966	10,820	11,309	-	-	-	-	-	-	-	-	46,154
Project MGMT Office	18,903	17,886	17,382	17,237	-	-	-	-	-	-	-	-	71,406
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	849,311	815,237	997,867	948,013	-	-	-	-	-	-	-	-	3,610,429
Total Expenses	4,603,333	4,621,059	5,182,705	4,928,961	-	-	-	-	-	-	-	-	19,336,058
Net Margin	\$ (3,535,856)	\$ (2,624,342)	\$ (1,830,074)	\$ (1,527,972)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (9,518,244)
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	-	-	-	-	-	-	-	-	-	-	-	-	-

Lakeside Medical Center
Statistical Information

Admissions	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total
Newborn	13	12	13	8	-	-	-	-	-	-	-	-	46	23	101.4%	29
Pediatrics	7	4	7	2	-	-	-	-	-	-	-	-	20	13	55.7%	14
Adult	82	68	90	96	-	-	-	-	-	-	-	-	336	356	(5.6%)	350
Total	102	84	110	106	-	-	-	-	-	-	-	-	402	391	2.7%	393
Adjusted Admissions	271	255	368	207	-	-	-	-	-	-	-	-	1,101	955	15.4%	966

Patient Days	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total
Med Surg 2nd and 3rd Floor (14 beds)	4	12	18	15	-	-	-	-	-	-	-	-	49	194	(74.7%)	192
Pediatrics (12 beds)	7	4	7	2	-	-	-	-	-	-	-	-	20	96	(79.2%)	96
Telemetry (22 beds)	268	195	223	356	-	-	-	-	-	-	-	-	1,042	1,261	(17.4%)	1,260
ICU (6 beds)	19	8	18	22	-	-	-	-	-	-	-	-	67	585	(88.5%)	585
Obstetrics (16 beds)	14	14	14	9	-	-	-	-	-	-	-	-	51	85	(40.0%)	85
Total (70 beds)	312	233	280	404	-	-	-	-	-	-	-	-	1,229	2,221	(44.7%)	2,218

Adjusted Acute Patient Days	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total
Adjusted Acute Patient Days	829	708	937	768	-	-	-	-	-	-	-	-	3,263	5,406	(39.6%)	5,384

Other Key Inpatient Statistics	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total
Occupancy Percentage	14%	11%	13%	19%	0%	0%	0%	0%	0%	0%	0%	0%	-	-	-	-
Average Daily Census (excl. newborns)	10.1	7.8	9.0	13.0	-	-	-	-	-	-	-	-	5%	26%	(81.4%)	26%
Average Daily Census (incl. newborns)	10.5	8.2	9.5	13.6	-	-	-	-	-	-	-	-	10.0	18.0	(44.7%)	18.0
Average Length of Stay (excl. newborns)	3.51	3.24	2.89	4.12	-	-	-	-	-	-	-	-	10.4	18.6	(44.1%)	18.6
Average Length of Stay (incl. newborns)	3.19	2.92	2.66	3.98	-	-	-	-	-	-	-	-	3.44	6.01	(42.8%)	6.07
Case Mix Index- Medicare	1.5652	1.2966	1.8222	1.7282	-	-	-	-	-	-	-	-	1.6031	5.85	(45.5%)	5.84
Case Mix Index- Medicaid	0.3060	0.3660	0.3660	0.5678	-	-	-	-	-	-	-	-	1.6031	1.8521	(14.7%)	1.8521
Case Mix Index- All Payers	1.2321	1.0810	1.0793	1.3600	-	-	-	-	-	-	-	-	1.1881	1.7418	(31.7%)	1.7418

Emergency Room and Outpatients	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total
ER Admissions	51	36	45	65	-	-	-	-	-	-	-	-	197	189	4.2%	133
ER Visits	1,409	1,449	1,790	1,476	-	-	-	-	-	-	-	-	6,124	5,430	12.8%	5,467
Outpatient Visits	430	324	391	325	-	-	-	-	-	-	-	-	1,470	975	50.8%	975
ER and Outpatient Visits	1,839	1,773	2,181	1,801	-	-	-	-	-	-	-	-	7,594	6,405	18.6%	6,442
Observation Patient Stays	127	150	147	103	-	-	-	-	-	-	-	-	527	772	(31.7%)	772

Surgery and Other Procedures	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total
Inpatient Surgeries	20	26	27	17	-	-	-	-	-	-	-	-	90	113	(20.4%)	113
Outpatient Surgeries	4	4	6	10	-	-	-	-	-	-	-	-	24	28	(14.3%)	28
Endoscopies	6	5	12	16	-	-	-	-	-	-	-	-	39	53	(26.4%)	53
Radiology Procedures	1,000	959	1,110	1,039	-	-	-	-	-	-	-	-	4,108	8,152	(49.6%)	8,875
Lab Charges	27,346	10,561	12,335	12,326	-	-	-	-	-	-	-	-	62,568	63,086	(0.8%)	63,086

Staffing	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total
Paid FTE	261.11	244.22	238.13	231.93	-	-	-	-	-	-	-	-	243.85	291.45	(16.3%)	274.31
Paid FTE per Adjusted Occupied Bed	9.76	10.35	7.88	9.12	-	-	-	-	-	-	-	-	9.20	6.64	38.6%	6.27

Operational Performance	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total
Gross Revenue Per Adj Pat Day	12,780	15,557	12,567	18,403	-	-	-	-	-	-	-	-	14,827	8,166	81.6%	8,265
Net Revenue Per Adj Pat Day	1,249	2,773	3,540	4,273	-	-	-	-	-	-	-	-	2,069	2,959	43.0%	3,008
Salaries & Benefits as % of Net Pat Revenue	202%	97%	58%	62%	-	-	-	-	-	-	-	-	82%	89%	(7.2%)	73%
Labor Cost per Adj Pat Day	2,518	2,690	2,040	2,639	-	-	-	-	-	-	-	-	2,472	1,843	34.1%	1,603
Total Expense Per Adj Pat Day	4,194	4,986	4,171	4,701	-	-	-	-	-	-	-	-	4,513	3,128	44.3%	2,778



SUPPLEMENTAL INFORMATION

PRIMARY CARE CLINICS

Primary Care Clinics Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Actual	Current Month			Fiscal Year To Date			Prior Year	Variance	%		
	Budget	Variance	%	Budget	Variance	%					
2,081,642	1,827,041	254,601	13.9%	1,321,289	760,353	57.5%	6,384,041	1,901,038	29.8%		
628,878	436,606	(192,272)	(44.0%)	303,580	(325,297)	(107.2%)	1,738,138	(574,597)	(33.1%)		
865,037	621,445	(243,592)	(39.2%)	434,796	(430,240)	(99.0%)	2,343,983	(1,065,244)	(45.4%)		
219,498	299,301	79,803	26.7%	338,348	118,850	35.1%	1,065,520	(135,725)	(12.7%)		
1,713,412	1,357,352	(356,060)	(26.2%)	1,076,724	(636,688)	(59.1%)	5,147,642	(1,775,566)	(34.5%)		
299,550	441,898	(142,348)	(32.2%)	704,172	(404,622)	(57.5%)	1,756,126	(122,512)	-7%		
667,780	911,587	(243,807)	(26.7%)	948,737	(280,957)	(29.6%)	2,992,525	2,960	0.1%		
32.08%	49.89%			71.80%			46.88%				
1,329,092	1,310,452	18,640	1.4%	2,271,653	(942,562)	(41.5%)	2,506,033	2,059,071	82.2%		
-	-	-	0.0%	-	-	0.0%	588,890	(588,890)	(100.0%)		
1,815	9,718	(7,903)	(81.3%)	809	1,006	124.5%	15,531	1,827	11.8%		
1,330,907	1,320,170	10,737	0.8%	2,272,462	(941,555)	(41.4%)	3,110,453	1,472,008	47.3%		
1,998,686	2,231,757	(233,071)	(10.4%)	3,221,199	(1,222,513)	(38.0%)	6,102,978	1,474,968	24.2%		
<i>Direct Operational Expenses:</i>											
1,476,762	1,603,693	126,931	7.9%	1,482,538	5,776	0.4%	5,583,259	(345,659)	(6.2%)		
436,127	464,253	28,126	6.1%	407,085	(29,042)	(7.1%)	1,564,732	(64,550)	(4.1%)		
37,055	139,138	102,083	73.4%	71,484	34,429	48.2%	199,724	(8,888)	(4.5%)		
72,989	74,641	1,652	2.2%	84,529	11,540	13.7%	174,770	(67,059)	(38.4%)		
23,292	31,083	7,791	25.1%	12,332	(10,960)	(88.9%)	28,194	(24,745)	(87.8%)		
41,584	62,098	20,514	33.0%	45,535	3,950	8.7%	249,733	83,639	33.5%		
41,925	84,623	42,698	50.5%	55,947	14,021	25.1%	271,772	94,815	34.9%		
36,605	52,542	15,937	30.3%	7,491	(29,114)	(388.6%)	21,981	(183,632)	(835.4%)		
108,509	201,571	93,062	46.2%	102,475	(6,034)	(5.9%)	409,831	(10,277)	(2.5%)		
7,354	8,554	1,200	14.0%	6,515	(839)	(12.9%)	29,297	155	0.5%		
14,842	63,106	48,264	76.5%	30,184	15,342	50.8%	100,173	(27,773)	(27.7%)		
4,026	4,028	2	0.0%	4,649	623	13.4%	14,973	(1,132)	(7.6%)		
2,301,071	2,789,330	488,259	17.5%	2,310,763	9,692	0.4%	8,648,438	(555,106)	(6.4%)		
(302,385)	(557,573)	255,189	(45.8%)	910,436	(1,212,820)	(133.2%)	(2,545,460)	919,863	(36.1%)		
Net Performance before Depreciation & Overhead Allocations											
				728,181				(30.9%)			
				(1,625,598)				(30.9%)			
				8				0.0%			

Primary Care Clinics Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

		Current Month			Fiscal Year To Date		
Actual	Budget	Variance	%	Prior Year	Variance	%	
31,642	40,833	9,191	22.5%	31,896	254	0.8%	
0.8% Depreciation							
7,813	5,619	(2,194)	(39.1%)	1,899	(5,915)	(311.5%)	
Overhead Allocations:							
156,448	211,204	54,757	25.9%	191,807	35,360	18.4%	
2,520	4,830	2,310	47.8%	2,200	(320)	(14.6%)	
37,890	29,602	(8,288)	(28.0%)	18,248	(19,642)	(107.6%)	
42,646	42,204	(442)	(1.0%)	49,639	6,993	14.1%	
61,095	59,861	(1,234)	(2.1%)	48,416	(12,679)	(26.2%)	
15,869	24,187	8,318	34.4%	13,841	(2,028)	(14.7%)	
3,556	4,453	898	20.2%	7,478	3,922	52.5%	
7,487	8,934	1,447	16.2%	8,017	530	6.6%	
8,359	8,679	320	3.7%	6,621	(1,738)	(26.3%)	
72,644	77,132	4,487	5.8%	96,616	23,972	24.8%	
9,731	13,542	3,811	28.1%	7,739	(1,992)	(25.7%)	
38,470	50,742	12,272	24.2%	44,176	5,705	12.9%	
53,742	64,734	10,993	17.0%	46,399	(7,343)	(15.8%)	
211,401	171,319	(40,082)	(23.4%)	81,914	(129,487)	(158.1%)	
32,359	32,082	(277)	(0.9%)	29,666	(2,694)	(9.1%)	
5,905	7,670	1,765	23.0%	5,257	(648)	(12.3%)	
9,382	12,663	3,281	25.9%	10,810	1,427	13.2%	
7,425	7,714	289	3.7%	5,242	(2,182)	(41.6%)	
11,317	15,014	3,698	24.6%	9,313	(2,003)	(21.5%)	
-	-	-	0.0%	1,204	1,204	100.0%	
Managed Care Contract							
796,058	852,184	56,126	6.6%	686,500	(109,558)	(16.0%)	
Total Overhead Allocations							
3,128,771	3,682,347	553,576	15.0%	3,029,159	(99,612)	(3.3%)	
Total Expenses							
\$ (1,130,085)	\$ (1,450,590)	\$ 320,506	(22.1%)	\$ 192,040	\$ (1,322,125)	(688.5%)	
Net Margin							
-	139,170	139,170	100.0%	(16,646)	(16,646)	100.0%	
Capital							
\$ -	\$ 1,548,930	\$ 1,548,930	100.0%	\$ -	\$ -	0.0%	
General Fund Support/ Transfer In							
3,024,876	3,408,738	383,862	11.3%	2,471,082	(553,793)	(22.4%)	
12,354,988	14,761,384	2,406,396	16.3%	11,246,412	(1,108,576)	(9.9%)	
\$ (4,777,042)	\$ (5,925,849)	\$ 1,148,807	(19.4%)	\$ (5,143,434)	\$ 366,392	(7.1%)	
100,000	777,680	677,680	87.1%	-	(100,000)	0.0%	
\$ -	\$ 6,540,207	\$ 6,540,207	100.0%	\$ 5,270,026	\$ 5,270,026	100.0%	

Primary Care Clinics Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Gross Patient Revenue	2,112,033	1,969,914	2,121,489	2,081,642	-	-	-	-	-	-	-	-	8,285,079
Contractual Allowances	1,691,626	1,206,065	(1,213,834)	628,878	-	-	-	-	-	-	-	-	2,312,735
Charity Care	36,418	90,974	2,416,799	865,087	-	-	-	-	-	-	-	-	3,409,227
Bad Debt	(155,607)	409,555	727,800	219,498	-	-	-	-	-	-	-	-	1,201,246
Other Patient Revenue	444,688	444,688	444,688	299,550	-	-	-	-	-	-	-	-	1,633,614
Net Patient Revenue	984,285	708,007	635,413	667,780	-	-	-	-	-	-	-	-	2,995,485
Collections %	46.60%	35.94%	29.95%	32.08%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	36.16%
Grant Funds	1,044,836	1,160,187	1,030,989	1,329,092	-	-	-	-	-	-	-	-	4,565,104
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	1,087	1,941	12,516	1,815	-	-	-	-	-	-	-	-	17,358
Total Other Revenues	1,045,922	1,162,128	1,043,505	1,330,907	-	-	-	-	-	-	-	-	4,582,461
Total Revenues	2,030,207	1,870,135	1,678,918	1,998,686	-	-	-	-	-	-	-	-	7,577,946
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,630,191	1,229,547	1,592,418	1,476,762	-	-	-	-	-	-	-	-	5,928,917
Benefits	415,815	365,414	411,926	436,127	-	-	-	-	-	-	-	-	1,629,282
Purchased Services	48,976	47,674	74,906	37,055	-	-	-	-	-	-	-	-	208,612
Medical Supplies	32,524	50,842	85,475	72,989	-	-	-	-	-	-	-	-	241,829
Other Supplies	13,026	5,890	10,731	23,292	-	-	-	-	-	-	-	-	52,939
Medical Services	39,783	40,636	44,092	41,584	-	-	-	-	-	-	-	-	166,094
Drugs	50,990	45,545	38,498	41,925	-	-	-	-	-	-	-	-	176,957
Repairs & Maintenance	44,211	41,679	83,118	36,605	-	-	-	-	-	-	-	-	205,613
Lease & Rental	106,427	102,846	102,325	108,509	-	-	-	-	-	-	-	-	420,108
Utilities	7,937	6,879	6,972	7,354	-	-	-	-	-	-	-	-	29,141
Other Expense	39,553	45,691	27,860	14,842	-	-	-	-	-	-	-	-	127,946
Insurance	4,026	4,026	4,026	4,026	-	-	-	-	-	-	-	-	16,104
Total Operational Expenses	2,433,459	1,986,669	2,482,346	2,301,071	-	-	-	-	-	-	-	-	9,203,544
Net Performance before Depreciation & Overhead Allocations	(403,252)	(116,533)	(803,428)	(302,385)	-	-	-	-	-	-	-	-	(1,625,598)
Depreciation	31,642	31,642	31,642	31,642	-	-	-	-	-	-	-	-	126,569
<i>Overhead Allocations:</i>													
Risk Mgt	5,725	9,931	9,610	7,813	-	-	-	-	-	-	-	-	33,080
Rev Cycle	139,350	131,656	198,563	156,448	-	-	-	-	-	-	-	-	626,016
Internal Audit	283	1,301	1,525	2,520	-	-	-	-	-	-	-	-	5,628
Home Office Facilities	28,190	28,849	28,452	37,890	-	-	-	-	-	-	-	-	123,381
Administration	39,803	37,815	45,770	42,646	-	-	-	-	-	-	-	-	166,034
Human Resources	47,430	69,522	21,174	61,095	-	-	-	-	-	-	-	-	199,222
Legal	7,774	9,522	13,852	15,869	-	-	-	-	-	-	-	-	47,017
Records	3,029	3,626	2,777	3,556	-	-	-	-	-	-	-	-	12,987
Compliance	5,937	5,784	6,338	7,487	-	-	-	-	-	-	-	-	25,546
Comm Engage Plan	7,922	8,490	8,359	8,359	-	-	-	-	-	-	-	-	32,292
IT Operations	72,556	80,983	102,533	72,644	-	-	-	-	-	-	-	-	328,716
IT Security	8,357	13,278	17,327	9,731	-	-	-	-	-	-	-	-	48,693
IT Applications	57,793	32,152	55,800	38,470	-	-	-	-	-	-	-	-	184,215
Security Services	53,294	48,508	59,855	53,742	-	-	-	-	-	-	-	-	215,399
IT EPIC	160,592	140,711	197,854	211,401	-	-	-	-	-	-	-	-	710,558
Finance	33,898	29,465	34,870	32,359	-	-	-	-	-	-	-	-	130,593
Public Relations	7,665	5,024	5,041	5,905	-	-	-	-	-	-	-	-	23,636
Information Technology	8,010	8,832	8,455	9,382	-	-	-	-	-	-	-	-	34,679
Corporate Quality	7,261	8,513	7,104	7,425	-	-	-	-	-	-	-	-	30,302
Project MGMT Office	12,411	11,743	11,412	11,317	-	-	-	-	-	-	-	-	46,882
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	707,279	684,736	836,803	796,058	-	-	-	-	-	-	-	-	3,024,876
Total Expenses	3,172,379	2,703,047	3,350,791	3,128,771	-	-	-	-	-	-	-	-	12,354,988
Net Margin	\$ (1,142,173) \$	(832,912) \$	(1,671,873) \$	(1,130,085) \$	-	-	-	-	-	-	-	-	\$ (4,777,042)
Capital	100,000	-	-	-	-	-	-	-	-	-	-	-	100,000
General Fund Support/ Transfer In	-	-	-	-	-	-	-	-	-	-	-	-	-

Primary Care Clinics - Medical Statement of Revenues and Expenses by Location

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	St. Anns Clinic	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Suboxone Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Total
Gross Patient Revenue	842,690	1,283,717	366,549	452,243	342,582	1,002	940,777	291,964	247,151	260,363	1,653	-	4,824	5,035,515.39
Contractual Allowances	-	178,867	135,185	80,580	51,334	-	256,563	68,982	119,269	79,286	(8)	-	281	1,127,458
Charity Care	-	354,549	617,421	134,875	86,168	271	370,486	131,167	64,904	61,289	-	-	(107)	1,925,549
Bad Debt	-	75,070	81,817	94,262	168,393	81	106,032	49,057	27,364	180,832	42	-	-	974,866
Total Contractual Allowances and Bad Debt	-	586,737	988,204	309,718	305,894	352	733,081	249,207	211,538	321,407	34	-	174	4,027,872
Other Patient Revenue	-	241,078	110,217	99,331	19,345	1,479	172,460	74,892	88,097	38,449	9,441	5,216	5,216	1,161,340
Net Patient Revenue	497,030	591,632	155,239	241,857	56,034	2,128	380,156	117,649	123,310	(25,594)	11,060	5,216	9,866	2,168,983
Collection %	0.00%	58.98%	46.09%	53.48%	16.36%	0.00%	40.41%	40.30%	50.05%	-8.68%	0.00%	0.00%	0.00%	43.07%
Grant Funds	850,855	503,315	573,676	228,759	83,942	4,019	539,606	164,215	172,271	400,791	64,708	27,454	51,707	3,895,332
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	3,117	2,837	832	4,107	-	81	-	1,334	1,597	-	-	-	-	17,158
Total Other Revenues	853,972	506,152	576,928	230,844	83,942	4,019	539,687	165,549	173,869	400,791	64,708	27,454	51,707	3,912,490
Total Revenues	853,972	1,168,560	386,082	474,723	139,976	6,147	919,843	283,198	297,579	378,198	75,769	32,670	61,574	6,081,473
<i>Direct Operational Expenses:</i>														
Salaries and Wages	1,160,348	547,113	280,539	281,712	132,678	22,030	703,873	226,435	235,422	490,893	93,547	37,573	80,888	5,005,273
Benefits	343,142	124,297	74,624	92,485	35,234	6,340	191,431	54,720	62,989	133,715	19,035	8,269	25,644	1,362,143
Purchased Services	8,366	18,980	11,379	3,524	5,281	-	15,746	6,769	9,173	6,979	549	549	199,837	199,837
Medical Supplies	3,597	47,333	16,691	12,014	10,113	1,507	24,301	8,087	10,902	12,692	5,237	886	173,949	173,949
Other Supplies	2,492	8,844	1,437	635	386	791	8,444	434	5,287	8,855	2,513	1,043	1,261	46,511
Medical Services	-	22,124	26,885	17,040	9,465	726	54,309	8,089	9,020	5,180	-	-	-	166,094
Drugs	-	85,270	52,847	13,625	232	191	1,692	1,283	1,826	55	22	22	78	176,957
Repairs & Maintenance	181,039	901	1,381	1,071	811	-	1,971	901	2,080	1,921	1,926	2,867	286	198,054
Lease & Rental	-	43,003	29,657	33,839	80	85	82,325	27,514	44,721	16,066	60	20	55	330,108
Utilities	-	1,430	402	6,960	803	-	4,735	2,583	2,516	1,823	-	-	-	22,683
Other Expense	82,595	2,930	6,942	1,592	2,040	100	8,344	3,128	998	4,638	2,687	1,547	2,899	123,181
Insurance	-	1,351	1,022	290	443	-	644	272	397	332	3,047	3,047	3,047	15,754
Total Operational Expenses	1,884,206	892,964	447,064	476,099	195,809	31,769	1,097,814	340,214	385,331	683,150	128,600	55,822	115,183	7,820,546
Net Performance before Depreciation & Overhead Allocations	(1,030,233)	110,219	82,039	(1,376)	(55,834)	(25,622)	(177,971)	(57,016)	(87,752)	(304,952)	(52,831)	(23,152)	(53,609)	(1,799,073)
Depreciation	1,634	4,008	68	23,811	109	-	1,479	914	1,598	614	25,000	4,628	27,842	96,282
<i>Overhead Allocations:</i>														
Risk Mgt	4,347	3,461	2,411	1,873	893	136	3,234	1,106	1,414	2,979	833	339	782	28,433
Rev Cycle	-	76,631	53,392	41,469	19,783	3,004	71,611	24,479	31,312	65,954	18,445	7,496	17,306	533,308
Internal Audit	740	589	787	319	152	23	550	188	241	507	142	58	133	4,838
Home Office Facilities	111,576	-	-	-	-	-	-	-	-	-	-	-	-	111,576
Administration	21,821	17,371	12,103	9,400	4,484	681	16,233	5,549	7,098	14,950	4,181	1,699	3,923	142,710
Human Resources	31,396	19,869	12,892	12,134	4,550	758	17,518	6,825	8,342	20,552	5,309	2,275	6,067	170,556
Legal	6,179	4,919	3,427	2,662	1,270	193	4,597	1,571	2,010	4,234	1,184	481	1,111	40,412
Records	1,707	1,359	947	735	351	53	1,270	434	555	1,169	327	133	307	37,163
Compliance	3,357	2,673	1,862	1,446	690	105	2,498	854	1,092	2,300	643	261	604	21,958
Comm Engage Plan	4,244	4,516	2,354	1,828	872	132	3,157	1,079	1,380	2,908	813	330	763	27,756
IT Operations	43,201	34,391	23,961	18,611	8,788	1,348	32,138	10,986	14,052	29,599	8,278	3,364	7,767	282,540
IT Security	6,399	6,809	3,549	2,757	1,315	700	4,761	1,627	2,082	4,384	1,226	498	1,150	41,852
IT Applications	24,210	19,273	13,428	10,430	4,976	756	18,010	6,156	7,875	16,587	4,639	1,885	5,353	158,338
Security Services	26,494	35,412	18,460	14,338	6,840	2,915	24,759	8,463	10,826	22,803	6,377	2,592	5,983	183,346
IT Epic	93,385	74,339	51,795	40,229	19,192	2,915	69,470	23,747	30,376	63,981	17,893	7,272	16,789	610,743
Finance	17,163	13,663	9,519	7,394	3,527	536	12,768	4,364	5,583	11,759	3,289	1,336	3,086	112,248
Public Relations	3,106	2,473	3,305	1,338	638	97	2,311	790	1,010	2,128	595	242	558	20,316
Information Technology	4,558	3,628	2,528	1,963	937	142	3,391	1,159	1,483	3,123	873	355	819	29,808
Corporate Quality	3,982	3,170	2,209	1,716	818	124	2,963	1,013	1,295	2,729	763	310	716	26,045
Project MGMT Office	6,161	4,905	3,417	2,654	1,266	192	4,584	1,567	2,004	4,221	1,181	480	1,108	40,296
Total Overhead Allocations	387,535	317,679	220,387	173,296	81,433	11,396	295,821	101,957	130,030	276,867	76,990	31,406	73,323	2,598,241
Total Expenses	2,273,374	1,214,651	667,520	673,206	277,351	43,165	1,395,113	443,086	516,959	960,631	230,590	91,856	216,348	10,515,069
Net Margin	\$(1,419,402)	\$(211,468)	\$(342,659)	\$(198,483)	\$(137,375)	\$(37,017)	\$(475,270)	\$(159,887)	\$(219,380)	\$(582,434)	\$(154,821)	\$(59,186)	\$(154,775)	\$(4,483,596)
Capital	-	-	-	-	-	-	-	-	-	100,000	-	-	-	100,000
General Fund Support/ Transfer In	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Primary Care Clinics- Medical Statement of Revenue and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Current Month		Prior Year		Fiscal Year To Date		%
	Actual	Variance	Budget	Variance	Budget	Variance	
	1,311,030	(190,945)	1,501,975	205,783	5,829,396	(793,881)	(13.6%)
					5,035,515		(4.3%)
295,644	377,016	81,372	377,016	(64,763)	1,127,458	335,812	22.9%
509,705	470,754	(38,951)	364,667	(145,038)	1,925,763	1,827,067	(5.4%)
220,382	273,296	52,914	286,961	66,580	974,866	1,060,709	8.1%
1,025,730	1,121,066	95,336	882,509	(143,222)	4,028,086	4,351,046	7.4%
						322,960	7.4%
256,823	367,534	(110,711)	498,709	(241,885)	1,161,340	1,426,462	(18.6%)
542,123	748,443	(206,320)	721,447	(179,324)	2,168,769	2,904,812	(25.3%)
41.35%	49.83%		65.27%		43.07%	49.83%	45.73%
1,148,679	1,103,321	45,358	1,771,147	(622,468)	3,895,332	4,413,284	(11.7%)
-	-	-	-	-	-	-	0.0%
1,615	9,718	(8,103)	809	806	17,158	37,914	(54.7%)
						(20,756)	(54.7%)
1,150,294	1,113,039	37,255	1,771,956	(621,662)	3,912,490	4,451,198	(12.1%)
1,692,417	1,861,482	(169,065)	2,493,403	(800,987)	6,081,259	7,356,010	(17.3%)
						(538,708)	(12.1%)
						1,541,097	65.0%
1,225,984	1,364,786	138,802	1,245,520	19,536	5,005,273	5,642,377	11.3%
357,877	396,082	38,205	343,987	(13,891)	1,362,143	1,607,450	15.3%
35,829	117,138	81,309	69,667	33,838	199,837	461,233	56.7%
61,292	62,216	924	77,854	16,562	173,949	241,467	67.518
22,975	26,781	3,806	12,416	(10,558)	46,511	152,438	69.5%
41,584	62,098	20,514	45,535	3,950	166,094	241,014	74.920
41,925	84,623	42,698	55,947	14,021	176,957	328,440	151,483
36,428	50,392	13,964	6,209	(30,218)	198,054	201,568	3.514
86,019	167,816	81,797	86,387	368	330,108	590,615	260,507
5,703	6,945	1,242	6,262	560	22,683	27,880	5,197
15,222	59,171	43,949	27,231	12,009	123,181	215,684	92,503
3,938	3,940	2	4,609	670	15,754	15,760	6
1,934,776	2,401,988	467,212	1,981,624	46,848	7,820,546	9,725,926	19.6%
						1,905,380	19.6%
(242,359)	(540,506)	298,147	511,779	(754,139)	(1,739,287)	(2,369,916)	(26.6%)
						630,629	(26.6%)
						798,536	(31.5%)

Direct Operational Expenses:
 Salaries and Wages 1.6%
 Benefits 4.0%
 Purchased Services 48.6%
 Medical Supplies 21.3%
 Other Supplies 15.2%
 Medical Services 8.7%
 Drugs 25.1%
 Repairs & Maintenance 4.4%
 Lease & Rental 0.4%
 Utilities 8.9%
 Other Expense 44.1%
 Insurance 14.5%

Total Operational Expenses 2.4%
 Net Performance before Depreciation and Overhead Allocations (147.4%)

Primary Care Clinics- Medical Statement of Revenue and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Current Month		Prior Year		Fiscal Year To Date		%
	Actual	Variance	Budget	Variance	Prior Year	Variance	
24,070	31,250	7,180	24,438	368	28,718	23.0%	1.5%
6,716	4,830	(1,886)	1,629	(5,087)	(9,115)	(47.2%)	(337.7%)
133,279	179,927	46,648	161,938	28,659	186,399	25.9%	18.8%
2,166	4,151	1,985	1,887	(279)	11,768	70.9%	20.6%
34,265	26,770	(7,495)	16,431	(17,834)	(4,498)	(4.2%)	(68.4%)
36,655	36,276	(380)	42,581	5,926	2,393	1.6%	(21.6%)
52,304	51,247	(1,057)	41,875	(10,430)	34,434	16.8%	4.2%
13,640	20,789	7,150	11,873	(1,767)	40,412	51.4%	18.6%
3,056	3,828	772	6,414	3,358	4,148	27.1%	56.9%
6,435	7,679	1,243	6,877	442	8,757	28.5%	(21.7%)
7,185	7,460	275	5,679	(1,505)	22,675	7.0%	(22.4%)
62,440	66,297	3,857	82,878	20,439	282,540	24.7%	(14.0%)
8,364	11,639	3,276	6,638	(1,725)	4,705	10.1%	(60.4%)
33,066	43,614	10,548	37,894	4,828	16,119	9.2%	(36.4%)
45,745	55,101	9,357	39,458	(6,287)	37,060	16.8%	(22.0%)
181,705	147,253	(34,452)	70,267	(111,437)	610,743	(138.6%)	(185.6%)
27,814	27,575	(238)	25,448	(2,366)	(21,731)	(3.7%)	(12.4%)
5,076	6,593	1,517	4,509	(566)	20,316	23.0%	17.4%
8,064	10,884	2,820	9,273	1,208	13,728	31.5%	10.3%
6,382	6,630	248	4,497	(1,885)	475	1.8%	(34.7%)
9,727	12,905	3,178	7,989	(1,738)	11,325	21.9%	(34.8%)
-	-	-	1,016	1,016	-	0.0%	100.0%
684,081	731,447	47,366	587,052	(97,029)	327,549	11.2%	(23.0%)
2,642,928	3,164,685	521,758	2,593,114	(49,814)	2,261,648	17.7%	(10.4%)
\$ (950,511) \$	(1,303,203) \$	352,692 \$	(99,711) \$	(850,800)	986,897 \$	(18.2%) \$	(6.6%) \$
-	118,170	118,170	-	-	593,680	85.6%	0.0%
\$ -	1,390,127 \$	1,390,127	100.0% \$	-	5,989,400 \$	100.0% \$	100.0% \$
					4,576,903 \$		100.0%

Overhead Allocations:

- (312.4%) Risk Mgt
- 17.7% Rev Cycle
- (14.8%) Internal Audit
- (108.5%) Home Office Facilities
- 13.9% Administration
- (24.9%) Human Resources
- (14.9%) Legal
- 52.4% Records
- 6.4% Compliance
- (26.5%) Comm Engage Plan
- 24.7% IT Operations
- (26.0%) IT Security
- 12.7% IT Applications
- (15.9%) Security Services
- (138.6%) IT EPIC
- (9.3%) Finance
- (12.6%) Public Relations
- 13.0% Information Technology
- (41.9%) Corporate Quality
- (21.8%) Project/IGMT Office
- 100.0% Managed Care Contract

Primary Care Clinics- Dental Statement of Revenues and Expenses by Location

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	DeLray Dental Clinic	Belle Glade Dental Clinic	Total
Gross Patient Revenue	-	1,155,949	1,091,562	558,433	443,620	3,249,563
Contractual Allowances	-	447,078	228,195	233,679	276,325	1,185,277
Charity Care	-	429,549	706,163	197,174	150,578	1,483,465
Bad Debt	-	79,999	54,303	32,986	226,380	2,895,121
Total Contractual Allowances and Bad Debt	-	956,627	993,450	485,156	459,889	2,895,121
Other Patient Revenue	-	179,382	126,893	87,443	78,556	472,274
Net Patient Revenue	-	378,705	225,005	160,720	62,287	826,716
Collection %	-	32.76%	20.61%	28.78%	14.04%	25.44%
Grant Funds	93,006	256,689	169,451	-	85,473	669,771
Other Financial Assistance	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-
Total Other Revenues	93,006	256,689	169,451	65,152	85,473	669,771
Total Revenues	93,006	635,394	394,456	225,872	147,760	1,496,487
<i>Direct Operational Expenses:</i>						
Salaries and Wages	133,543	352,766	229,148	86,676	121,511	923,644
Benefits	40,730	94,930	57,422	36,815	37,242	267,139
Purchased Services	-	2,049	1,408	1,211	4,107	8,775
Medical Supplies	-	28,396	17,711	13,231	8,542	67,880
Other Supplies	283	3,307	1,426	1,255	157	6,428
Repairs & Maintenance	-	2,523	2,213	2,414	409	7,559
Lease & Rental	-	36,767	21,823	20,340	11,070	90,000
Utilities	-	1,430	1,430	402	3,196	6,458
Other Expense	849	1,080	1,167	1,363	306	4,765
Insurance	-	-	-	-	-	351
Total Operational Expenses	175,404	523,247	333,750	163,706	186,891	1,382,998
Net Performance before Depreciation & Overhead Allocations	(82,398)	112,146	60,706	62,166	(39,131)	113,489
Depreciation	-	10,104	3,807	3,404	12,972	30,287
<i>Overhead Allocations:</i>						
Risk Mgt	460	1,508	1,037	1,052	590	4,647
Rev Cycle	-	33,382	22,972	23,294	13,060	92,708
Internal Audit	78	257	177	179	100	791
Home Office Facilities	11,804	-	-	-	-	11,804
Administration	2,309	7,567	5,207	5,280	2,960	23,324
Human Resources	2,275	10,162	7,129	6,825	2,275	28,666
Legal	654	2,143	1,475	1,495	838	6,605
Records	181	592	407	413	232	1,824
Compliance	355	1,164	801	812	455	3,589
Comm Engage Plan	449	1,472	1,013	1,027	576	4,536
IT Operations	4,570	14,981	10,309	10,454	5,861	46,176
IT Security	677	2,219	1,527	1,549	868	6,840
IT Applications	2,561	8,396	5,778	5,859	3,285	25,878
Security Services	-	11,541	7,942	8,054	4,515	32,053
IT EPIC	9,880	32,384	22,285	22,598	12,669	99,815
Finance	1,816	5,952	4,096	4,153	2,328	18,345
Public Relations	329	1,077	741	752	421	3,320
Information Technology	482	1,581	1,088	1,103	618	4,872
Corporate Quality	421	1,381	950	964	540	4,257
Project MGMT Office	652	2,137	1,470	1,491	836	6,586
Total Overhead Allocations	39,953	139,895	96,405	97,354	53,028	426,634
Total Expenses	215,357	673,246	433,961	264,463	252,892	1,839,920
Net Margin	\$ (122,351)	\$ (37,853)	\$ (39,506)	\$ (38,591)	\$ (105,132)	\$ (343,432)
Capital	-	-	-	-	-	-
General Fund Support/ Transfer In	-	49	-	-	-	-

Primary Care Clinics- Dental Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	Current Month				Fiscal Year To Date					
	Actual	Budget	Variance	%	Prior Year	Variance	%	Prior Year	Variance	%
770,612	325,066	445,546	137.1%	256.7%	216,042	554,570	256.7%	1,120,890	2,128,673	189.9%
333,234	59,590	(273,644)	(459.2%)	(358.4%)	72,700	(260,534)	(358.4%)	384,540	(800,737)	(208.2%)
355,332	150,691	(204,641)	(135.8%)	(406.7%)	70,130	(285,202)	(406.7%)	556,002	(927,463)	(166.8%)
(884)	26,005	26,889	103.4%	101.7%	51,386	52,270	101.7%	85,393	(140,987)	(165.1%)
687,682	236,286	(451,396)	(191.0%)	(254.1%)	194,216	(493,466)	(254.1%)	1,025,934	(1,869,187)	(182.2%)
42,727	74,364	(31,637)	(42.5%)	(79.2%)	205,463	(162,737)	(79.2%)	490,589	(18,315)	(3.7%)
125,657	163,144	(37,487)	(23.0%)	(44.7%)	227,290	(101,633)	(44.7%)	585,546	241,170	41.2%
16.31%	50.19%	105.21%		Collection %				52.24%		
180,413	207,131	(26,718)	(12.9%)	(64.0%)	500,506	(320,093)	(64.0%)	527,797	141,974	26.9%
-	-	-	0.0%	0.0%	-	-	0.0%	211,263	(211,263)	(100.0%)
200	-	200	0.0%	0.0%	-	200	0.0%	-	200	0.0%
180,613	207,131	(26,518)	(12.8%)	(63.9%)	500,506	(319,893)	(63.9%)	739,060	(69,089)	(9.3%)
306,270	370,275	(64,005)	(17.3%)	(57.9%)	727,796	(421,526)	(57.9%)	1,324,606	172,081	13.0%
<i>Direct Operational Expenses:</i>										
250,779	238,907	(11,872)	(5.0%)	(5.8%)	237,018	(13,760)	(5.8%)	923,915	271	0.0%
78,250	68,171	(10,079)	(14.8%)	(24.0%)	63,098	(15,151)	(24.0%)	252,233	(14,906)	(5.9%)
1,226	22,000	20,774	94.4%	32.5%	1,817	591	32.5%	11,574	2,799	24.2%
11,698	12,425	727	5.9%	(75.3%)	6,675	(5,023)	(75.3%)	33,916	(33,964)	(100.1%)
317	4,302	3,985	92.6%	474.7%	(85)	(402)	474.7%	437	(5,991)	(1,370.2%)
178	2,150	1,972	91.7%	86.1%	1,282	1,104	86.1%	2,688	(4,871)	(181.2%)
22,490	33,755	11,265	33.4%	(39.8%)	16,088	(6,402)	(39.8%)	89,610	(390)	(0.4%)
1,651	1,609	(42)	(2.6%)	(554.6%)	252	(1,399)	(554.6%)	7,665	1,207	15.7%
(381)	3,935	4,316	109.7%	112.9%	2,953	3,333	112.9%	10,044	5,279	52.6%
88	88	0	0.4%	(115.7%)	41	(47)	(115.7%)	162	(188)	(115.7%)
366,295	387,342	21,047	5.4%	(11.3%)	329,139	(37,155)	(11.3%)	1,332,244	(50,755)	(3.8%)
(60,025)	(17,067)	(42,958)	251.7%	(115.1%)	398,657	(458,682)	(115.1%)	7,638	121,327	(1,588.5%)
Net Performance before Depreciation & Overhead Allocations										
	113,689	16,137	604.5%		97,552	(7,638)	604.5%	121,327	(1,588.5%)	

Primary Care Clinics- Dental Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

		Current Month				Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	Prior Year	Variance	%
7,572	9,583	2,011	21.0%	7,458	(114)	(1.5%)	29,137	(1,150)	(3.9%)
1,098	789	(308)	(39.1%)	270	(828)	(306.6%)	1,077	(3,570)	(331.5%)
23,169	31,278	8,109	25.9%	29,869	6,700	22.4%	121,141	28,433	23.5%
354	678	324	47.8%	313	(41)	(13.2%)	1,010	220	21.7%
3,625	2,832	(793)	(28.0%)	1,817	(1,808)	(99.5%)	7,328	(4,476)	(61.1%)
5,991	5,929	(62)	(1.0%)	7,058	1,067	15.1%	19,447	(3,876)	(19.9%)
8,791	8,613	(178)	(2.1%)	6,542	(2,249)	(34.4%)	27,806	(860)	(3.1%)
2,229	3,398	1,168	34.4%	1,968	(261)	(13.3%)	8,234	1,629	19.8%
499	626	126	20.2%	1,063	564	53.0%	4,293	2,469	57.5%
1,052	1,255	203	16.2%	1,140	88	7.7%	2,992	(597)	(19.9%)
1,174	1,219	45	3.7%	941	(233)	(24.7%)	3,758	(778)	(20.7%)
10,205	10,835	630	5.8%	13,737	3,533	25.7%	41,086	(5,090)	(12.4%)
1,367	1,902	535	28.1%	1,100	(267)	(24.2%)	4,324	(2,516)	(58.2%)
5,404	7,128	1,724	24.2%	6,281	877	14.0%	19,235	(6,643)	(34.5%)
7,997	9,633	1,636	17.0%	6,942	(1,056)	(15.2%)	26,449	(5,604)	(21.2%)
29,696	24,066	(5,631)	(23.4%)	11,647	(18,049)	(155.0%)	35,443	(64,373)	(181.6%)
4,546	4,507	(39)	(0.9%)	4,218	(328)	(7.8%)	16,552	(1,793)	(10.8%)
830	1,077	248	23.0%	747	(82)	(11.0%)	4,078	758	18.6%
1,318	1,779	461	25.9%	1,537	219	14.3%	5,508	636	11.6%
1,043	1,084	41	3.7%	745	(298)	(39.9%)	3,205	(1,051)	(32.8%)
1,590	2,109	519	24.6%	1,324	(265)	(20.0%)	4,954	(1,631)	(32.9%)
-	-	-	0.0%	187	187	100.0%	749	749	100.0%
111,977	120,737	8,760	7.3%	99,448	(12,529)	(12.6%)	358,670	(67,965)	(18.9%)
485,843	517,662	31,818	6.1%	436,045	(49,798)	(11.4%)	1,720,050	(119,869)	(7.0%)
\$ (179,573)	\$ (147,387)	\$ (32,187)	21.8%	\$ 291,751	\$ (471,325)	(161.6%)	\$ (395,444)	\$ 52,212	(13.2%)
-	21,000	21,000	100.0%	(16,646)	(16,646)	100.0%	-	-	0.0%
\$ -	\$ 158,803	\$ 158,803	100.0%	\$ -	\$ -	0.0%	\$ 693,123	\$ 693,123	100.0%

Overhead Allocations:

(306.6%) Risk Mgt	(828)
22.4% Rev Cycle	6,700
(13.2%) Internal Audit	(41)
(99.5%) Home Office Facilities	(1,808)
15.1% Administration	1,067
(34.4%) Human Resources	(2,249)
(13.3%) Legal	(261)
53.0% Records	564
7.7% Compliance	88
(24.7%) Comm Engage Plan	(233)
25.7% IT Operations	3,533
(24.2%) IT Security	(267)
14.0% IT Applications	877
(15.2%) Security Services	(1,056)
(155.0%) IT EPIC	(18,049)
(7.8%) Finance	(328)
(11.0%) Public Relations	(82)
14.3% Information Technology	219
(39.9%) Corporate Quality	(298)
(20.0%) Project MGMT Office	(265)
100.0% Managed Care Contract	187

(12.6%) Total Overhead Allocations

(11.4%) Total Expenses

(161.6%) Net Margin

100.0% Capital

0.0% General Fund Support/ Transfer In



Clinic Visits - Adults and Pediatrics	Current Year												Prior Year Total			
	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22		Total	%Var to Budget	
West Palm Beach	1,394	1,108	1,197	1,288	-	-	-	-	-	-	-	-	4,987	6,230	4,060	(20.9%)
Delray	477	563	541	473	-	-	-	-	-	-	-	-	2,054	4,674	3,709	(56.1%)
Lantana	1,821	1,554	1,450	1,408	-	-	-	-	-	-	-	-	6,233	5,928	5,773	5.1%
Belle Glade	691	610	688	648	-	-	-	-	-	-	-	-	2,637	3,528	2,123	(25.3%)
Lewis Center	488	507	432	245	-	-	-	-	-	-	-	-	1,672	977	2,950	71.1%
Lake Worth & Women's Health Care	1,334	1,119	1,180	1,054	-	-	-	-	-	-	-	-	4,687	5,195	3,997	(9.8%)
Jupiter Clinic	447	410	438	494	-	-	-	-	-	-	-	-	1,789	1,819	1,927	(1.6%)
West Boca & Women's Health Care	407	305	366	407	-	-	-	-	-	-	-	-	1,485	3,450	2,836	(57.0%)
St Ann Place	-	-	44	96	-	-	-	-	-	-	-	-	140	192	-	(27.1%)
Clb Mob 1 Warrior	658	1,415	941	169	-	-	-	-	-	-	-	-	3,183	637	17	399.7%
Clb Mob 2 Scout	416	365	756	575	-	-	-	-	-	-	-	-	2,112	352	-	500.0%
Clb Mob 3 Hero	178	331	2,467	1,955	-	-	-	-	-	-	-	-	4,931	352	-	1,300.9%
Mangonia Park	128	197	272	196	-	-	-	-	-	-	-	-	793	1,414	884	(43.9%)
Total Clinic Visits	8,439	8,484	10,772	9,008	-	-	-	-	-	-	-	-	36,703	34,556	28,276	6.2%

Dental Visits	Current Year												Prior Year Total			
	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22		Total	%Var to Budget	
West Palm Beach	736	762	831	776	-	-	-	-	-	-	-	-	3,105	3,144	1,400	(1.2%)
Lantana	708	891	1,032	774	-	-	-	-	-	-	-	-	3,405	2,245	1,744	51.7%
Delray	439	391	373	415	-	-	-	-	-	-	-	-	1,618	2,147	-	(24.6%)
Belle Glade	338	357	340	331	-	-	-	-	-	-	-	-	1,366	1,155	2	18.3%
Lake Worth	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
West Boca	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Total Dental Visits	2,221	2,401	2,576	2,296	-	-	-	-	-	-	-	-	9,494	8,691	3,146	9.2%
Total Medical and Dental Visits	10,660	10,885	13,348	11,304	-	-	-	-	-	-	-	-	46,197	43,247	31,422	6.8%

Mental Health Counselors (non-billable)	Current Year												Prior Year Total			
	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22		Total	%Var to Budget	
West Palm Beach	103	106	103	117	-	-	-	-	-	-	-	-	429	578	3	(25.8%)
Delray	69	114	135	136	-	-	-	-	-	-	-	-	454	463	124	(1.9%)
Lantana	-	-	-	-	-	-	-	-	-	-	-	-	-	1,920	38	(100.0%)
Belle Glade	71	81	86	81	-	-	-	-	-	-	-	-	319	236	106	35.2%
Mangonia Park	511	320	326	403	-	-	-	-	-	-	-	-	1,560	251	1,102	521.5%
Lewis Center	866	787	845	907	-	-	-	-	-	-	-	-	3,405	848	1,911	301.5%
Lake Worth	179	162	120	184	-	-	-	-	-	-	-	-	645	619	13	4.2%
Jupiter	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
West Boca	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
Mobile Van	-	-	-	-	-	-	-	-	-	-	-	-	-	349	-	(100.0%)
Total Mental Health Screenings	1,799	1,570	1,615	1,828	-	-	-	-	-	-	-	-	6,812	5,264	3,297	29.4%
GRAND TOTAL	12,459	12,455	14,963	13,132	-	-	-	-	-	-	-	-	-	-	605	34,719



SUPPLEMENTAL INFORMATION

MEDICAID MATCH FUND

Medicaid Match Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Actual	Current Month		Prior Year	Variance	%		Fiscal Year To Date						
	Budget	Variance					%	Budget	Variance	%			
491,667	491,667	(0)	491,667	-	0.0%	PBC Interlocal	1,966,667	1,966,668	(1)	0.0%	1,966,667	-	0.0%
-	2	(2)	8	(8)	(100.0%)	Other revenue	2	8	(6)	(79.6%)	11	(10)	(85.4%)
491,667	491,669	(2)	491,674	(8)	(0.0%)	Total Revenue	1,966,668	1,966,676	(8)	(0.0%)	1,966,678	(10)	(0.0%)
<i>Direct Operational Expenses:</i>													
-	-	-	-	-	0.0%	Salaries and Wages	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Benefits	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Purchased Services	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Medical Supplies	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Other Supplies	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Contracted Physician Expense	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	-	Medical Services	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Drugs	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Repairs & Maintenance	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Lease & Rental	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%
1,407,924	1,407,924	-	1,449,573	41,649	2.9%	Other Expense	5,631,697	5,631,697	(0)	(0.0%)	5,798,294	166,597	2.9%
-	-	-	-	-	0.0%	Insurance	-	-	-	0.0%	-	-	0.0%
1,407,924	1,407,924	-	1,449,573	41,649	2.9%	Total Operational Expenses	5,631,697	5,631,697	(0)	(0.0%)	5,798,294	166,597	2.9%
(916,258)	(916,255)	(2)	(957,899)	41,642	(4.3%)	Net Performance before Overhead Allocations	(3,665,029)	(3,665,021)	(8)	0.0%	(3,831,616)	166,587	(4.3%)
<i>Overhead Allocations:</i>													
-	-	-	-	-	0.0%	Risk Mgt	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Rev Cycle	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Internal Audit	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Legislative Affairs	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Administration	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Human Resources	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Legal	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Records	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Compliance	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Finance	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Communications	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Information Technology	-	-	-	0.0%	-	-	0.0%
-	-	-	-	-	0.0%	Total Overhead Allocations	-	-	-	0.0%	-	-	0.0%
1,407,924	1,407,924	-	1,449,573	41,649	2.9%	Total Expenses	5,631,697	5,631,697	(0)	(0.0%)	5,798,294	166,597	2.9%
(916,258)	(916,255)	(2)	(957,899)	41,642	(4.3%)	Net Margin	(3,665,029)	(3,665,021)	(8)	0.0%	(3,831,616)	166,587	4.3%
\$ 916,258	\$ 916,255	\$ 3	\$ 957,899	(41,642)	(4.3%)	Total Transfers In	\$ 3,665,028	\$ 3,665,020	\$ 8	0.0%	\$ 3,831,616	\$ (166,587)	(4.3%)

Medicaid Match Statement of Revenues and Expenditures by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Patient Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PBC Interlocal	491,667	491,667	491,667	491,667	491,667	-	-	-	-	-	-	-	1,966,667
Other revenue	1	1	-	-	-	-	-	-	-	-	-	-	2
Total Revenue	491,667	491,668	491,667	491,667	491,667	-	-	-	-	-	-	-	1,966,668
<i>Direct Operational Expenses:</i>													
Salaries and Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted Physician Expense	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Drugs	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-
Lease & Rental	-	-	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Expense	1,407,924	1,407,924	1,407,924	1,407,924	-	-	-	-	-	-	-	-	5,631,697
Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operational Expenses	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	-	-	-	-	-	-	-	5,631,697
Net Performance before Overhead Allocations	(916,257)	(916,257)	(916,258)	(916,258)	(916,258)	-	-	-	-	-	-	-	(3,665,028)
<i>Overhead Allocations:</i>													
Risk Mgt	-	-	-	-	-	-	-	-	-	-	-	-	-
Rev Cycle	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Audit**	-	-	-	-	-	-	-	-	-	-	-	-	-
Legislative Affairs	-	-	-	-	-	-	-	-	-	-	-	-	-
Administration**	-	-	-	-	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-	-	-	-	-	-	-
Records	-	-	-	-	-	-	-	-	-	-	-	-	-
Compliance**	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-	-	-	-
Communications	-	-	-	-	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	1,407,924	1,407,924	1,407,924	1,407,924	1,407,924	-	-	-	-	-	-	-	5,631,697
Net Margin	(916,257)	(916,257)	(916,258)	(916,258)	(916,258)	-	-	-	-	-	-	-	(3,665,028)
Total Transfers In	\$ 916,257	\$ 916,257	\$ 916,258	\$ 916,258	\$ 916,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,665,028

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE
March 23, 2022**

1. Description: Lease Agreement Approval- Atlantis

2. Summary:

We respectfully request the approval of the lease agreement for the new Atlantis clinic to 4801 S Congress Ave Lake Worth, FL 33461.

3. Substantive Analysis:

Staff is respectfully requesting the approval of the lease agreement for the new Atlantis clinic to 4801 S Congress Ave Lake Worth, FL 33461, which is located just north of the JFK hospital campus. Improvements are expected to be completed in approximately 12-15 months.

The intention is to create a flagship clinic that will offer all services lines, including Adult and Pediatric care, Women's Health, Dental, Behavioral Health and Substance Use Disorder, and Pharmacy, as well as several new offerings such as Mammography and Optometry in the near future. The large space would also better position us to ensure the clinic could accommodate social distancing.

Other qualitative benefits of the new location include convenient access to JFK Medical Center right next door and a large homeless population around the John Prince Park area located directly across the street.

Programming:

- 26,283 rentable square feet
 - 1st floor 8,221 rsf
 - 2nd floor 8,951 rsf
 - 3rd floor 9,111 rsf
- Services Include: Adult and Pediatric care, Women's Health, Dental, Behavioral Health and Substance Use Disorder, Mammography, Optometry, and Pharmacy
- 39 exam rooms
- 7 dental chairs
- Food pharmacy
- Fast track care type space
- Central waiting-registration
- Mammo suite
- Optometry
- Conference / activity rooms
- Demonstration kitchen
- Group therapy room

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE
March 23, 2022**

- Ample offices, shared work space, storage

Lease Summary:

- \$68,160 total monthly rent (base rent + operating expense)
- \$0 - No prepaid rent due upon lease execution
- \$47,638 deposit due at execution of the lease
- 2.75% base rent annual increase
- 10.5-year lease with 6 months base rent abatement

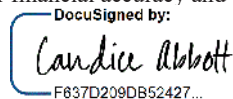
Future Year Impact to be Included in FY23 Budget

- Capital requirements including TI: \$624,150
- HRSA capital grant revenue: \$552,549
- Cost of non-capital operating expenditures: \$421,154

4. Fiscal Analysis & Economic Impact Statement:

	FY 2022	Total	Budget
Capital Requirements (<i>TI & capital purchases</i>)	\$500,000	\$500,000	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue (<i>HRSA-Capital grant</i>)	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures (<i>Cost of non-capital items</i>)	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

F637D209DB52427...

Candice Abbott
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A
Committee Name

N/A
Date

6. Recommendation:

Staff recommends the Finance and Audit Committee defer approval of the lease agreement for the new Atlantis clinic to 4801 S Congress Ave Lake Worth, FL 33461 to the Health Care District Board.

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE
March 23, 2022**

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
5C75A1C7D5E84B0...

Bernabe Icaza
VP & General Counsel

Dr. Belma Andric

Dr. Belma Andric
VP, Chief Medical Officer

DocuSigned by:
Darcy Davis
77A3B53589A1477...

Darcy J. Davis
Chief Executive Officer