

FINANCE & AUDIT COMMITTEE MEETING AGENDA March 23, 2022 at 12:00 P.M. 1515 N. Flagler Drive, Suite 101 West Palm Beach, FL 33401

Remote Participation Link: https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXRsZ1dDQT09

Via Telephone dial-in access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

- 1. Call to Order Les Daniels (In Ed Sabin's absence)
 - A. Roll Call
 - B. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.
- 2. Agenda Approval
 - A. Additions/Deletions/Substitutions
 - B. Motion to Approve Agenda
- 3. Awards, Introductions and Presentations
 - A. Economic Update and Yield Curve Analysis (John Grady, Public Trust Advisors)
- 4. Disclosure of Voting Conflict
- 5. Public Comment
- **6.** Meeting Minutes
 - A. Staff Recommends a MOTION TO APPROVE:
 Finance & Audit Committee Meeting Minutes of December 15, 2021
 [Pages 1 4]
- 7. Consent Agenda Motion to Approve Consent Agenda Items
 - A. <u>ADMINISTRATION</u>
 - 7A-1 **RECEIVE AND FILE:**

7. Consent Agenda (continued)

7A-2 **RECEIVE AND FILE:**

Finance and Audit Committee Attendance [Page 5]

7A-3 Staff Recommends a MOTION TO APPROVE:

Flagler Lease Extension (Steven Hurwitz) [Pages 6 - 7]

8. Regular Agenda

A. **ADMINISTRATION**

8A-1 **RECEIVE AND FILE:**

2021 Health Care District Audit (RSM) [Pages 8 – 9/Under Separate Cover]

8A-2 **RECEIVE AND FILE:**

Health Care District Financial Statements – January 2022 (Candice Abbott) [Pages 10 - 55]

8A-3 **Staff Recommends a MOTION TO APPROVE:**

Atlantis Clinic Lease (Dr. Belma Andric) [Pages 56 - 58]

9. CEO Comments

10. CFO Comments

11. Committee Member Comments

12. Establishment of Upcoming Finance and Audit Committee Meetings

June 15, 2022

• 2:00PM, Joint Meeting with the District Board

September Meeting (Date TBD)

• 4:00PM, Joint Meeting with the District Board

December 14, 2022

• 12:00PM, Finance and Audit Committee Meeting

13. Motion to Adjourn



FINANCE & AUDIT COMMITTEE MEETING SUMMARY MINUTES

December 15, 2021 at 12:00 P.M. 1515 N. Flagler Drive, Suite 101 West Palm Beach, FL 33401

Remote Participation Link: https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXRsZ1dDQT09

Via Telephone dial-in access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

1. Call to Order – Edward Sabin, Chair

Ed Sabin called the meeting to order.

A. Roll Call

Health Care District Finance and Audit Committee members present included: Edward Sabin, Chair; Nancy Banner; Richard Sartory; Mark Marciano; Joseph Gibbons and Sophia Eccleston. Les Daniels was absent.

Staff present included: Darcy Davis, Chief Executive Officer; Bernabe Icaza, General Counsel; Candice Abbott, Chief Financial Officer; Dr. Belma Andric, Chief Medical Officer; Heather Bokor, Chief Compliance Officer; Karen Harris, VP of Field Operations; Dr. Thomas Cleare, AVP Planning and Community Engagement; Steven Hurwitz, Chief Administrative Officer; Patricia Lavely, Chief Information Officer; and Betsy Bittar, Senior Internal Auditor;

Recording/Transcribing Secretary: Melanie Maldonado

B. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

CONCLUSION/ACTION: Richard Sartory made a motion to approve the agenda. The motion was duly seconded by Nancy Banner. There being no opposition, the motion passed unanimously.

3. Awards, Introductions and Presentations

A. Economic Update and Portfolio Strategy Review (John Grady, Public Trust Advisors)

Mr. Grady gave the Committee the economic update and portfolio strategy for the current quarter.

- 4. Disclosure of Voting Conflict
- 5. Public Comment
- **6.** Meeting Minutes

A. Staff Recommends a MOTION TO APPROVE:

Finance & Audit Committee Meeting Minutes of September 16, 2021

CONCLUSION/ACTION: Joseph Gibbons made a motion to approve the Joint Board and Finance & Audit Committee Meeting Minutes of September 16, 2021. The motion was duly seconded by Richard Sartory. There being no objection, the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Mark Marciano made a motion to approve the Consent Agenda as presented. The motion was duly seconded by Joseph Gibbons. There being no objection, the motion passed unanimously.

A. **ADMINISTRATION**

7A-1 **RECEIVE AND FILE:**

December 2021 Internet Posting of District Public Meeting https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=327&m=0| https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=327&m=0|

7A-2 **RECEIVE AND FILE:**

Finance and Audit Committee Attendance

7A-3 **RECEIVE AND FILE:**

Finance and Audit Committee Meeting Schedule for 2022

8. Regular Agenda

A. **ADMINISTRATION**

8A-1 **RECEIVE AND FILE:**

Health Care District Financial Statements – September 2021

Ms. Abbott reviewed the Health Care District Financial Statements of September 2021 for the Committee and responded to questions.

CONCLUSION/ACTION: Received and filed.

8A-2 **RECEIVE AND FILE:**

Internal Audit Update

Ms. Bittar reported on the findings of the internal audit and responded to questions.

CONCLUSION/ACTION: Received and filed.

8A-3 **Staff Recommends a MOTION TO APPROVE:**

Internal Audit FY22 Workplan

Ms. Bittar provided an overview of the process that was utilized for the FY 2022 Risk Assessment, which was updated by Internal Audit with input from HCD Leadership. Based on the risk assessment and input from senior leadership, she presented the FY22 Internal Audit Workplan and responded to questions.

CONCLUSION/ACTION: Joseph Gibbons made a motion to approve the Internal Audit FY22 Workplan as presented. The motion was duly seconded by Richard Sartory. There being no objection, the motion passed unanimously.

8A-4 **Staff Recommends a MOTION TO APPROVE:**

Sponsored Programs Funding Recommendation

Dr. Cleare presented the award recommendations from the Sponsored Programs Funding Request Selection Committee. The District received requests for 29 proposed initiatives requesting \$2,872,676 in funding. Dr. Cleare provided a table summarizing the requests and responded to questions.

CONCLUSION/ACTION: Sophia Eccleston made a motion to approve the Sponsored Programs Funding Recommendation as presented. The motion was duly seconded by Mark Marciano. There being no objection, the motion passed unanimously.

- 9. CEO Comments
- 10. CFO Comments
- 11. Committee Member Comments
- 12. Establishment of Upcoming Finance and Audit Committee Meetings

March 23, 2022

12:00PM, Finance and Audit Committee Meeting

June 15, 2022

• 2:00PM, Joint Meeting with the District Board

September Meeting (Date TBD)

• 4:00PM, Joint Meeting with the District Board

December 14, 2022

• 12:00PM, Finance and Audit Committee Meeting

13. Motion to Adjourn

There being no further business, the mee	eting was adjourned.	
Edward G. Sabin, Chair	Date	

HEALTH CARE DISTRICT OF PALM BEACH COUNTY FINANCE and AUDIT COMMITTEE

Attendance Tracking

	3/10/2021	6/29/2021	9/16/2021	12/15/2021
Edward Sabin	✓	✓	✓	✓
Nancy Banner	✓	✓	✓	✓
Les Daniels	✓	✓	✓	
Richard Sartory	✓	✓		✓
Mark Marciano	✓	✓	✓	✓
Joseph Gibbons	✓		✓	✓
Sophia Eccleston	✓		✓	✓

1. Description: Amendment to 1515 N. Flagler Drive Lease Agreement

2. Summary:

This agenda item presents an Amendment to the 1515 N. Flagler Drive Lease Agreement to lease space for training and communications.

3. Substantive Analysis:

The extension of this lease allows the District to maintain dedicated training space that is in close proximity to the home office, training and development staff and human resources. This training space has two training rooms and has capacity to train 20 students plus capacity for an additional 20 students and meeting space. Suite 810 training rooms are consistently used for Epic training, CPR training, security training and other training as needed.

In addition to training space, we will build out a Communications Studio used for professional photos, Podcast recording, filming, audio sound booth and editing media for sound and color. The studio will allow the communications team to film on short notice in an environment that is controlled for light and noise. It will also provide a secure space for storing this valuable equipment with less wear and tear.

Amendment Terms

- Suite 810 at 1515 N. Flagler Drive
- 2,238 square feet
- Extension of lease to be coterminous with 7th Floor and 1st Floor
- Lease expires July 10, 2025 with (2) three-year options to renew
- Base Rent: \$26.00 per RSF per year (\$4,849/month) until 07/10/22
- Base Rent: \$27.50 per RSF per year (\$5,128/month) starting 07/11/22
- \$10 per RSF Tenant Improvement Allowance (\$22,380)
- Estimated Operating Expenses: \$13.73 per RSF per year (\$2,560.65/month)

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes No
Annual Net Revenue	N/A	Yes No
Annual Expenditures	Up to \$92,256	Yes No

Revie	Docusioned by: Car Live Ubbott F637D209DB52427	ing procedure:
	Candice Abbott VP & Chief Financial Officer	
5.	Reviewed/Approved by Commit	ttee:
	N/A Committee Name	N/A Date
6.	Recommendation: Staff recommends the Finance and A Agreement and forward to the Board for	Audit Committee review the Flagler Lease rapproval.
	Approved for Legal sufficiency: Docusigned by: Bernabe Icaza VP & General Counsel	
	Steven Hurwitz	Darcy Davis 77A3B53589A1477 Darcy J. Davis
	Chief Administrative Officer	Chief Executive Officer

1. Description: 2021 Health Care District Audit

2. Summary:

The fiscal year 2021 Health Care District audited financial statements are being provided for Finance and Audit Committee review.

- Annual Financial Report (District)
- District Hospital Holdings, Inc. (Lakeside)
- District Clinic Holdings, Inc. (Clinics)
- Good Health Foundation, Inc. (Foundation)

3. Substantive Analysis:

The District's external auditor, RSM US LLP, completed the audit procedures for the fiscal year ended September 30, 2021. The financial statements received an unmodified opinion noting the balances are fairly stated.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes No No
Annual Net Revenue	N/A	Yes No No
Annual Expenditures	N/A	Yes No

Reviewed for financial accuracy and compliance with purchasing procedure:



5. Reviewed/Approved by Committee:

N/A	N/A
Committee Name	Date

6. Recommendation:

VP & Chief Financial Officer

Staff recommends the Board review the 2021 Health Care District's audited financial report and forward to the Board for approval.

Chief Executive Officer

1.	Description:	Health Care	District Financial	Report Januar	y 2022

2. Summary:

The January 2022 financial statements for the Health Care District are presented for Finance and Audit Committee review.

3. Substantive Analysis:

Management has provided the unaudited income statements and key statistical information for Health Care District. Additional Management discussion and analysis is incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes No
Annual Net Revenue	N/A	Yes No
Annual Expenditures	N/A	Yes No

Docusigned by: Landice Althort F637D209DB52427	renasing procedure:
Candice Abbott	
VP & Chief Financial Officer	
Reviewed/Approved by Committe	ee:
N/A	N/A
Committee Name	Date

6. Recommendation:

5.

Staff recommends the Finance and Audit Committee receive and file the Health Care District January 2022 YTD financial statements.

Approved for Legal sufficiency:

Bernale Laza

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Bernabe Icaza

VP & General Counsel

DocuSigned by:

Landic Albott

Candice Abbott

VP & Chief Financial Officer

DocuSigned by:

Davis

Chief Executive Officer



Health Care District of Palm Beach County

FINANCIAL STATEMENT

January 2022



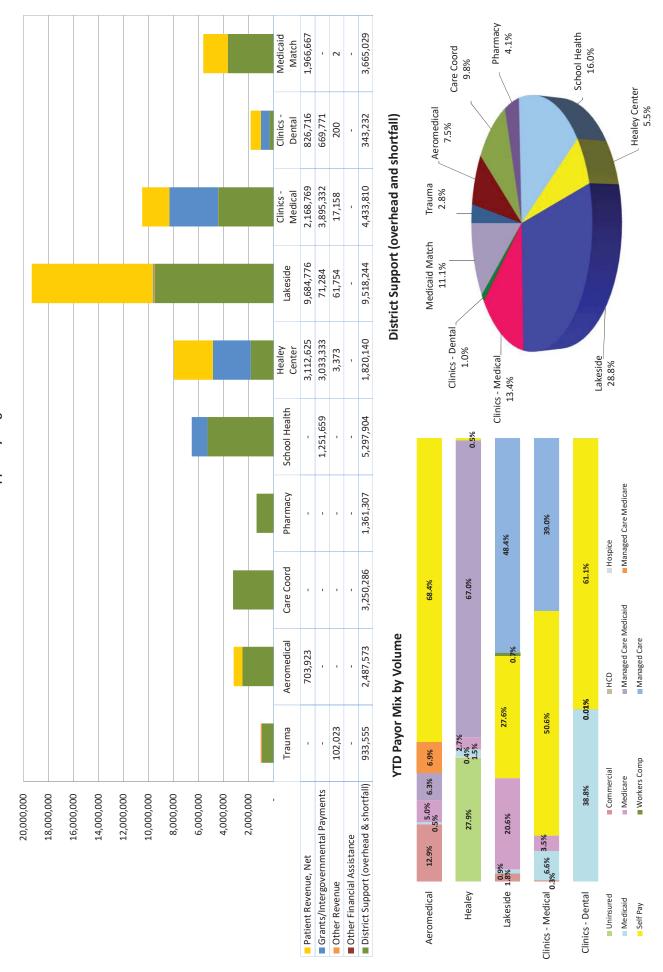
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Management Discussion and Analysis

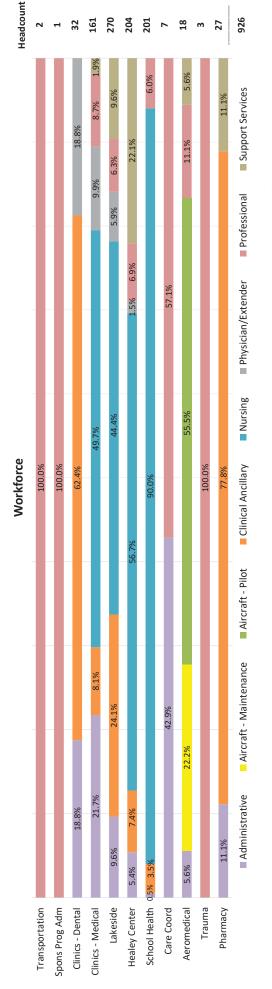
Revenues and Expenditures – Combined All Funds (Functional)	tional) 1 2 2 3 - 4 31 15 - 17 18 - 21 22 - 31
Medicaid Match32 - 33	32 - 33

Program Dashboard - YTD January 2022

YTD Revenue and District Support by Program

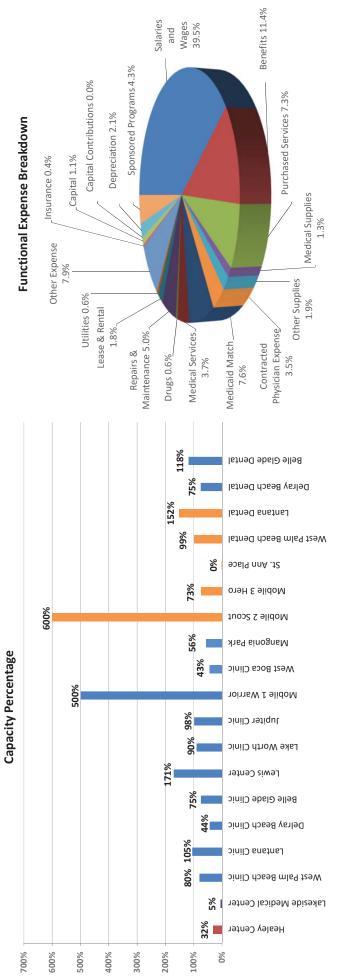


Program Dashboard - YTD January 2022



^{*} Clinical Ancillary is comprised of employees in pharmacy, lab, radiology, ultrasound, respiratory, physical therapy, social services, activities, and dental hygienists/assistants

^{**} Support Services is comprised of employees in housekeeping, dietary, laundry, purchasing, and warehouse/delivery



Primary Care and Dental Clinic capacity percentages represent the number of completed visits compared to the budgeted Healey Center and Lakeside Medical Center capacity percentages reflect the year-to-date average daily census. number of visits at each location.



MEMO

To: Finance & Audit Committee

From: Candice Abbott, Chief Financial Officer

Date: March 23, 2022

Management Discussion and Analysis as of January 2022 Health Care District Financial Statements Subject:

The January statements represent the financial performance for the four months of the 2022 fiscal year for the Health Care District. Total revenue year to date (YTD) of \$163.7M is unfavorable to budget of \$167.6M by (\$4.0M) or (2.4%). Operational expenditures YTD are \$12.6M favorable to budget or 14.9%. Year to date, the consolidated net margin is \$90.2M, with a favorable variance to budget of \$8.7M. The General Fund YTD total revenue of \$138.2M is under budget of \$139.6M by (\$1.4M) or (1.0%). This overall unfavorable variance is primarily due to unrealize losses from investments. Unrealized loss on investment variance of (\$2.3M) represents a decrease in current market value of the investment portfolio held by the District. Rising interest rate is adversely impacting the portfolio, and the loss will only be realized should the District liquidate its portfolio.

favorable YTD budget variance include medical services of \$5.1M, salaries, wages and benefits \$1.8M, purchased services \$592k, repairs The sponsored programs Significant categories of Salaries, wages, and benefits variance is a result of unanticipated vacancies and staffing shortages. The favorable insurance variance resulted from the timing of full-scale operation for the new favorable variance resulted from not all agencies utilizing full funding as of this time. All other noted favorable variances are a result of Expenditures in the General Fund YTD after overhead allocation are favorable to budget by \$7.3M or 20.5%. Transportation program, as well as the timing of the new Aeromedical helicopters to be placed into service. and maintenance \$475k, insurance \$278k, and sponsored programs \$188k. expense timing.



The General Fund YTD has a net margin of \$110.0M versus a budgeted net margin of \$104.1M, for a favorable net margin variance of \$5.9M or 5.6%. The General Fund has subsidized a total of \$4.4M YTD to support operations of; Capital Project \$716k, and Medicaid Match \$3.7M. The Healey Center total revenue YTD of \$6.1M was marginally favorable to budget by \$74k. This favorable variance is primarily due to reduced charity and bad debt classification. Total YTD operating expenses before overhead allocation of \$6.6M were favorable to budget by \$398k or 5.7%. This favorable variance is mainly due to savings in the categories of salaries, wages, and benefits of \$375k. Current vacant positions and the timing of certain expenses are the primary reason for savings. The YTD net margin after overhead allocations for the Healey Center was a loss of (\$1.8M) compared to budgeted loss of (\$2.4M) or (25.2%). Lakeside Medical Center total revenue YTD of \$9.8M was unfavorable to budget by (\$1.4M) or (12.1%). This unfavorable variance mainly Total operating expenses YTD of \$14.6M was favorable to budget by \$2.0M or 12.2%. The YTD net margin after overhead allocations at resulted from increased charity and bad debt classification. Net patient revenue YTD of \$9.7M was under budget by (\$1.4M) or (12.7%). Lakeside Medical Center was a loss of (\$9.5M) compared to a budgeted loss of (\$10.6M) for a favorable variance of \$1.1M or (10.1%)

The Primary Care Clinics total revenue YTD of \$7.6M was under budget by (\$1.3M). This unfavorable variance was primarily due to timing of revenue recognition for grants as well as charity and bad debt adjustments in excess of the budgeted amounts. Net patient revenue YTD This favorable variance is primarily due to salaries, wages, and benefits \$911k, purchased services \$287k, other supplies \$117k, drugs for savings. Total net margin YTD after overhead allocations for the Primary Care Clinics is a loss of (\$4.8M), compared to budgeted loss \$151k, and lease and rental \$282k. Unanticipated vacancies and staffing shortages as well as timing of expenses are the primary reason was unfavorable to budget by (\$560k) or (15.8%). Total operating expenses YTD for the clinics are favorable to budget by \$2.0M or 17.7%. of (\$5.9M) for a favorable variance of \$1.1M or (19.4%). Cash and investments have a combined balance of \$237.7M, of which \$1.5M is restricted. Due from other governments of \$34.4M reflects grants receivable of \$10.7M, the Tax Collector receivable of \$21.1M and Palm Beach County of \$2.5M. Total net position for all funds combined is \$343.5M

Revenues & Expenditures - Combined All Funds (Functional) FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Actual	Budget	Currer Variance	Current Month %	Prior Year	Variance	%	Actual	Budget	Fiscal Y Variance	Fiscal Year To Date %	Prior Year	Variance	%
						Revenues:							
\$ 6,416,877 \$	3,786,300 \$	2,630,577	\$ %5'69	3,600,591 \$	3, 2,816,286	78.2% Ad Valorem Taxes	\$ 136,149,574 \$	135,388,600 \$	760,974	\$ %9.0	128,518,603 \$	7,630,971	2.9%
5,291,018	4,949,556	341,461	%6.9	4,581,316	709,702	15.5% Patient Revenue, Net	16,496,810	18,445,681	(1,948,871)	(10.6%)	18,337,138	(1,840,328)	(10.0%)
1,936,329	1,597,604	338,725	21.2%	1,481,917	454,412	30.7% Intergovernmental Revenue	6,624,859	6,390,416	234,443	3.7%	5,927,667	697,193	11.8%
1,346,913	1,310,452	36,461	2.8%	2,312,586	(965,674)	(41.8%) Grants	4,636,387	5,241,808	(605,421)	(11.5%)	2,628,833	2,007,555	76.4%
95,855	61,958	33,897	54.7%	143,584	(47,729)	(33.2%) Interest Earnings	444,156	247,832	196,324	79.2%	595,270	(151,114)	(25.4%)
(1,185,664)		(1,185,664)	0.0%	(139,529)	(1,046,134)	749.8% Unrealized Gain/(Loss)-Investments	(2,321,882)	•	(2,321,882)	0.0%	(464,866)	(1,857,016)	399.5%
	٠	. '	0.0%	553,693	(553,693)	(100.0%) Other Financial Assistance			. '	0.0%	1,142,583	(1,142,583)	(100.0%)
127,783	116,751	11,032	9.4%	38,866	88,916	228.8% Other Revenue	1,632,770	1,908,552	(275,782)	(14.4%)	1,772,690	(139,920)	(2.9%)
\$ 14,029,111 \$	\$ 12,822,621 \$	2,206,490	18.7% \$	12,573,025 \$	3 1,456,086	11.6% Total Revenues	\$ 163,662,674 \$	\$ 622,889 \$	(3,960,214)	(2.4%) \$	158,457,917 \$	5,204,757	3.3%
						Expenditures:							
7,451,438	8,097,287	645,849	8.0%	6,912,791	(538,646)	(7.8%) Salaries and Wages	29,374,393	33,114,940	3,740,547	11.3%	28,468,731	(905,662)	(3.2%)
2,273,087	2,405,237	132,150	2.5%	2,190,414	(82,673)	(3.8%) Benefits	8,500,689	9,718,858	1,218,169	12.5%	8,973,283	472,594	5.3%
1,549,300	1,467,486	(81,814)	(2.6%)	1,130,979	(418,321)	(37.0%) Purchased Services	5,427,095	5,938,055	510,960	8.6%	4,399,585	(1,027,510)	(23.4%)
273,786	278,013	4,227	1.5%	254,372	(19,414)	(7.6%) Medical Supplies	930,107	1,104,537	174,430	15.8%	877,434	(52,673)	(%0.9)
167,501	355,044	187,543	52.8%	538,499	370,998	68.9% Other Supplies	1,418,862	1,448,880	30,018	2.1%	1,264,797	(154,066)	(12.2%)
546,968	727,532	180,564	24.8%	825,145	278,176	33.7% Contracted Physician Expense	2,624,008	2,910,128	286,120	9.8%	2,881,384	257,376	8.9%
1,407,924	1,407,924		%0.0	1,449,573	41,649	2.9% Medicaid Match	5,631,697	5,631,697		%0.0	5,798,294	166,597	2.9%
421,900	2,001,682	1,579,782	78.9%	914,977	493,077	53.9% Medical Services	2,779,243	7,999,350	5,220,107	65.3%	3,882,345	1,103,102	28.4%
186,751	213,824	27,073	12.7%	257,333	70,582	27.4% Drugs	445,104	845,244	400,140	47.3%	860,690	415,587	48.3%
866,279	984,014	117,735	12.0%	604,033	(262,246)	(43.4%) Repairs & Maintenance	3,681,868	3,935,593	253,725	6.4%	2,216,222	(1,465,646)	(66.1%)
362,870	441,066	78,196	17.7%	321,633	(41,238)	(12.8%) Lease & Rental	1,321,768	1,650,090	328,322	19.9%	1,284,720	(37,048)	(2.9%)
139,095	128,282	(10,813)	(8.4%)	94,676	(44,419)	(46.9%) Utilities	466,410	514,209	47,799	9.3%	470,628	4,219	%6:0
1,382,741	833,100	(549,641)	(90.99)	604,565	(778,176)	(128.7%) Other Expense	5,852,433	5,728,748	(123,685)	(2.2%)	4,383,262	(1,469,171)	(33.5%)
83,327	162,441	79,114	48.7%	86,772	3,445	4.0% Insurance	329,565	608,064	278,499	45.8%	343,959	14,394	4.2%
835,521	836,496	975	0.1%	755,982	(79,538)	(10.5%) Sponsored Programs	3,158,244	3,345,984	187,740	2.6%	3,095,094	(63,150)	(2.0%)
17.948.489	20.339.428	2.390.939	11.8%	16.941.745	(1.006.744)	(5.9%) Total Operational Expenditures	71.941.486	84.494.377	12.552.890	14.9%	69.200.428	(2.741.058)	(4.0%)
					((200(1(1.)	(2.2)
\$ (3,919,378) \$	(8,516,807) \$	4,597,429	(54.0%) \$	(4,368,721) \$	\$ 449,343	Net Performance before Depreciation & (10.3%) Overhead Allocations	\$ 91,721,188 \$	83,128,512 \$	8,592,676	10.3% \$	89,257,489 \$	2,463,699	2.8%
387,524	411,250	23,726	5.8%	371,491	(16,033)	(4.3%) Depreciation	1,550,096	1,645,000	94,904	5.8%	1,482,559	(67,538)	(4.6%)
18,336,013	20,750,678	2,414,665	11.6%	17,313,237	(1,022,776)	(5.9%) Total Expenses	73,491,583	86,139,377	12,647,794	14.7%	70,682,987	(2,808,596)	(4.0%)
\$ (4,306,902) \$	\$ (8,928,057)	4,621,154	(51.8%) \$	(4,740,212) \$	433,310	(9.1%) Net Margin	\$ 90,171,092 \$	81,483,512 \$	8,687,579	10.7% \$	87,774,930 \$	2,396,161	2.7%
					l								
401,584	893,445	491,861	55.1%	212,254	(189,330)	(89.2%) Capital	815,975	4,366,383	3,550,408	81.3%	999,795	183,820	18.4%
			%0:0	33,633	33,633	100.0% Capital Contributions				%0.0	33,633	33,633	100.0%
4 (200 00E 4)	4 (507 150 0)						714		100 100 17			0 0 0 0 0	ò
\$ (4,708,486) \$	\$ (205,128,8)	5,113,016	\$ (%1.25)	(4,918,833) \$	210,347	(4.3%) RESERVES ADDED (USED)	\$ 911,555,68 \$	\$ 621,111,11	12,237,987	t>.%6.51	\$ 89,808,788	2,546,348	%6.7

Revenues and Expenses by Fund YTD

FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	General Fund	Healey Center	Lakeside Medical	Primary Care Clinics	Medicaid Match	Capital Funds	Total
Revenues:	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7						
Ad Valorem Taxes	\$ 136,149,574 \$	^	ı	·	Λ·	٠ ^	\$ 136,149,574
Prefillants Dationt Rovenile Net	- - - - - -	3 112 625	9 684 776	2 995 485			16 496 810
Intergovernmental Revenue	1.624.859	3.033.333	- '	- 1	1.966.667		6.624.859
Grants		-	71,284	4,565,104	-	ı	4,636,387
Interest Earnings	444,096	1	, '	. '	1	ı	444,096
Unrealized Gain/(Loss)-Investments	(2,321,882)	ı	ı	1	ı	•	(2,321,882)
Other Financial Assistance		,	,	1	•	•	•
Other Revenue	1,550,330	3,373	61,754	17,358	2	13	1,632,830
Total Revenues	\$ 138,150,901 \$	6,149,332 \$	9,817,814	\$ 7,577,946	\$ 1,966,668 \$	\$ 13	\$ 163,662,674
Expenditures:							
Salaries and Wages	13,173,599	3,992,993	6,278,884	5,928,917		1	29,374,393
Benefits	3,845,686	1,319,399	1,706,322	1,629,282	•	ı	8,500,689
Purchased Services	3,344,535	233,759	1,640,189	208,612	1	1	5,427,095
Medical Supplies	28,465	268,936	390,878	241,829		1	930,107
Other Supplies	599,312	337,404	429,208	52,939		1	1,418,862
Contracted Physician Expense		4,789	2,619,220	1	1	ı	2,624,008
Medicaid Match	1	1	1	1	5,631,697	1	5,631,697
Medical Services	2,601,047	12,101	1	166,094		1	2,779,243
Drugs	(2,946)	133,716	137,377	176,957	,	1	445,104
Repairs & Maintenance	2,598,253	626'26	780,023	205,613	1	1	3,681,868
Lease & Rental	721,626	412	179,622	420,108		1	1,321,768
Utilities	38,251	141,338	257,680	29,141	1	1	466,410
Other Expense	5,545,862	41,979	136,646	127,946	1	1	5,852,433
Insurance	215,677	30,852	66,931	16,104	,	1	329,565
Sponsored Programs	3,158,244				1	'	3,158,244
Total Operational Expenditures	35,867,611	6,615,655	14,622,979	9,203,544	5,631,697	1	71,941,487
Net Performance before Depreciation & Overhead Allocations	\$ 102,283,290 \$	(466,323) \$	(4,805,166)	\$ (1,625,598)	\$ (3,665,029) \$	13	\$ 91,721,187
Budget	\$ 95,562,993 \$	(938,410) \$	(5,477,840)	\$ (2,353,779)	\$ (3,665,021) \$	298	\$ 83,128,512
Prior Year: Net Performance before Depreciation & Overhead Allocations	\$ 693/8/266 \$	\$ (405,457)	\$ (2,339,612)	\$ (2,545,460) \$	\$ (3,831,616) \$	1,065	\$ 89,257,489

Combined Governmental Funds Statement of Net Position

As of January 31, 2022

	General Fund January 2022	General Fund December 2021	Medicaid Match January 2022	Medicaid Match December 2021	Capital Projects January 2022	Capital Projects December 2021	Governmental Funds January 2022	Governmental Funds December 2021
Assets								
Cash and Cash Equivalents	\$ 107,175,284	\$ 140,060,427	\$ (374,291)	\$ 117,376	\$ 5,396,992	\$ 5,222,392	\$ 112,197,985	\$ 145,400,194
Restricted Cash		1	1	1	1		•	•
Investments	139,995,541	110,825,849	ı	ı	1		139,995,541	110,825,849
Notes Receivable	•	1	1	1	1		1	1
Accounts Receivable, net	2,256,719	1,950,906	1	1			2,256,719	1,950,906
Due From Other Funds	1		1	1	1		ı	1
Due From Other Governments	21,118,474	27,462,344	983,333	491,667	1		22,101,807	27,954,010
Inventory	32,405	32,405	ı	ı	ı		32,405	32,405
Other Current Assets	6,491,942	5,378,995		1	1	•	6,491,942	5,378,995
Total Assets	\$ 277,070,364	\$ 285,710,924	\$ 609,042	\$ 609,042	\$ 5,396,992	\$ 5,222,392	\$ 283,076,398	\$ 291,542,358
Liabilites								
Accounts Payable	2,606,509	2,487,851	1	•	174,600	•	2,781,109	2,487,851
Medical Benefits Payable	3,312,688	3,824,519	1	1			3,312,688	3,824,519
Due To Other Funds	•		1	1			1	1
Due To Other Governments	,	ı	1	ı	ı		1	•
Deferred Revenue	20,926,702	28,024,403	1	ı	1	1	20,926,702	28,024,403
Other Current Liabilities	1,885,123	1,515,631	1	ı			1,885,123	1,515,631
Noncurrent Liabilities	575,174	540,966	1	1	•		575,174	540,966
Total Liabilities	29,306,196	36,393,369	1	•	174,600	1	29,480,796	36,393,369
Fund Balances								
Nonspendable	5,991,509	4,893,431	ı	1		1	5,991,509	4,893,431
Stabilization Fund	67,253,000	67,253,000	1	1	1	1	67,253,000	67,253,000
Assigned to Capital Projects		•	1	1	5,222,392	5,222,392	5,222,392	5,222,392
Assigned to Medicaid Match	•	1	609,042	609,042	•	•	609,042	609,042
Unassigned	174,519,660	177,171,124	1	1	1	1	174,519,660	177,171,124
Ending Fund Balance	247,764,169	249,317,555	609,042	609,042	5,222,392	5,222,392	253,595,603	255,148,989
Total Liabilities and Fund Balances	\$ 277,070,365	\$ 285,710,924	\$ 609,042	\$ 609,042	\$ 5,396,992	\$ 5,222,392	\$ 283,076,398	\$ 291,542,357

Combined Business-Type Funds Statement of Net Position As of January 31, 2022

	Неа	Healey Center January 2022	He	Healey Center December 2021	Healthy Palm Beaches January 2022		Healthy Palm Beaches December 2021	Lakeside Medical Center January 2022	de Jenter ry	Lakı Medica Dece 20	Lakeside Medical Center December 2021	Primary Care Clinics January 2022		Primary Care Clinics December 2021	Business-Type Funds January 2022	Business-Type Funds December 2021	-Type Is ber L
Assets] 	 		!		!		!				
Cash and Cash Equivalents	ᡐ	(997,958)	S.	(61,323)	\$ 1,425,104			9'6) \$	(9,675,945)	9) \$	\$ (880'296'9)	\$ (6,724,498)	498) \$	(3,601,009)	\$ (1	s	4,316)
Restricted Cash		8,855		8,855	1,490,000		1,500,000							•		5 1,508,855	8,855
Accounts Receivable, net		859,215		990,702	1,630	30	1,630	4,9	4,911,660	4	4,015,908	2,157,699	965	1,410,200	7,930,204	4 6,418,440	8,440
Due From Other Funds				•	1				,			•		•			1
Due From Other Governments		1,516,667		758,333	1			4,5	4,549,885	m	3,909,658	6,193,803	303	4,724,461	12,	4 9,392,452	2,452
Inventory		1		1	1		1	6	917,970		886,489	•		1	917,970		886,489
Other Current Assets		81,217		89,185	45,555	55	45,555	5	503,588		598,474	188,870	370	278,913			2,126
Net Investment in Capital Assets		16,931,607		17,011,827	'	ŀ	- - 	33,2	33,214,845	33	33,490,508	2,687,602	502	2,719,244			1,579
Total Assets	ᡐ	18,399,603	Ϋ́	18,797,578	\$ 2,962,28	289 \$ 2,	2,962,289 \$	\$ 34,4	34,422,003	35	35,933,948	\$ 4,503,477	477 \$	5,531,810	60,287,372	2 \$ 63,225,626	5,626
Deferred Outflows of Resources																	
Deferred Outflows Related to Pensions	<u>٠</u>	100,311	ş	100,311	\$	\$ -		\$	11,716 \$	\$	11,716	\$ 17,936	336 \$	17,936	5 \$ 129,963	ş	129,963
Liabilities Accounts Daviable		167 787		0.09 900	,		,	ď	375 010	-	1 155 203	126 187	60,	102 138	1 253 342	7 1 57/ 761	1261
Accounts rayable		TO1,104		026,022	1		ı	n	0/6/64/	-	,133,203	170,1	707	132,136			1,201
Medical Benefits Payable					1							•		•			1
Due to Otner Funds					1				ı		ı	•		•			1
Due to Other Governments		55,857		55,857	1		1		57,723		57,723	•		1			113,581
Deferred Revenue		7,334		7,334	1		1	1,3	1,391,636	1	1,391,636	2,212,808	308	2,212,808			1,777
Other Current Liabilities		1,553,804		1,424,266	1		,	2,5	2,573,498	2	2,367,152	1,641,985	385	1,560,319	9 5,769,288	8 5,351,737	1,737
Noncurrent Liabilities		1,088,780		1,060,882	1		'	1,7	1,733,765	1	1,718,259	1,287,885	385	1,211,843		3,990,984	0,984
Total Liabilities	❖	2,873,560	ş	2,775,260	\$	\$ 	·	\$ 6,7	\$ 66,202,9	\$ 9	6,689,973	\$ 5,278,860	\$ 098	5,177,108	3 \$ 14,858,419	9 \$ 14,642,341	2,341
Deferred Inflows of Resources																	
Deferred Inflows	\$	224,538	\$	224,538	\$	\$ -	-	\$	14,966 \$	40	14,966	\$ 2,1	2,177 \$	2,177	7 \$ 241,681	\$	241,681
Net Position																	
Net Investment in Capital Assets		16,931,607		17,011,827			,	33,2	33,214,845	33	33,490,508	2,687,602	302	2,719,244	52,834,055	5 53,221,579	1,579
Restricted		8,855		8,855	1,490,000		1,500,000		٠		٠		,	•	1,498,855	5 1,508,855	8,855
Unrestricted		(1,538,646)		(1,122,590)	1,472,289		1,462,289	(5,5	(5,502,092)	(4	(4,249,782)	(3,447,226)	(525)	(2,348,784)	(9,015,675)	5) (6,258,867)	8,867)
Total Net Position		15,401,816		15,898,091	2,962,28	289 2,	2,962,289	27,7	27,712,754	29	29,240,725	(759,624)	524)	370,461	45,317,235	5 48,471,567	1,567
Total Net Position	٠	18,275,376	Ş	18,673,351	\$ 2,962,28	289 \$ 2,	\$ 2,962,289	\$ 34,4	34,418,753	\$ 35	35,930,698	\$ 4,519,236	336 \$	5,547,569	9 60,175,654	4 \$ 63,113,908	3,908
																	1

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SUPPLEMENTAL INFORMATION

GENERAL FUND

General Fund Revenue & Expenditures FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Actual	Budget	Curre Variance	Current Month %	Prior Year	Variance	%	Actual	Budget	Fiscal Variance	Fiscal Year To Date %	Prior Year	Variance	%
\$ 6,416,877	\$ 3,786,300	\$ 2,630,577	\$ %5'69	3,600,591 \$	2,816,286	78.2% Ad Valorem Taxes	\$ 136,149,574	\$ 135,388,600 \$	760,974	\$ %9:0	128,518,603 \$	7,630,971	2.9%
		,	%0:0	,	,	0.0% Premiums	•		,	%0:0			%0:0
439,711	208,712	230,999	110.7%	195,556	244,155	124.9% Patient Revenue, Net	703,923	754,839	(50,916)	(6.7%)	610,512	93,412	15.3%
686,329	347,604	338,725	97.4%	231,917	454,412	195.9% Intergovernmental Revenue	1,624,859	1,390,416	234,443	16.9%	927,667	697,193	75.2%
	,		%0.0		,	0.0% Grants	•		,	%0:0		,	%0.0
95,855	61,356	34,499	56.2%	141,543	(45,687)	(32.3%) Interest Earnings	444,096	245,424	198,672	81.0%	590,706	(146,610)	(24.8%)
(1,185,664)		(1,185,664)	0.0%	(139,529)	(1,046,134)	749.8% Unrealized Gain/(Loss)-Investments	(2,321,882)		(2,321,882)	%0:0	(464,866)	(1,857,016)	399.5%
•	,	,	%0:0	,	,	0.0% Other Financial Assistance	•		,	%0:0		•	%0:0
109,501	88,113	21,388	24.3%	23,445	86,056	367.1% Other Revenue	1,550,330	1,796,092	(245,762)	(13.7%)	1,655,818	(105,487)	(6.4%)
\$ 6,562,610	\$ 4,492,085 \$	\$ 2,070,525	46.1% \$	4,053,523 \$	2,509,087	61.9% Total Revenues	\$ 138,150,901	\$ 139,575,371 \$	(1,424,470)	(1.0%) \$	131,838,439 \$	6,312,462	4.8%
						Expenditures:							
3,283,137	3,502,870	219,734	6.3%	3,029,754	(253,383)	(8.4%) Salaries and Wages	13,173,599	14,459,196	1,285,597	8.9%	12,306,200	(867,399)	(2.0%)
1,076,590	1,086,002	9,412	%6:0	990,225	(86,366)	(8.7%) Benefits	3,845,686	4,406,698	561,012	12.7%	4,112,831	267,145	6.5%
944,235	951,829	7,594	0.8%	768,563	(175,672)	(22.9%) Purchased Services	3,344,535	3,936,777	592,242	15.0%	2,980,659	(363,876)	(12.2%)
11,764	15,108	3,344	22.1%	2,557	(9,207)	(360.1%) Medical Supplies	28,465	60,432	31,967	52.9%	37,088	8,623	23.3%
100,682	138,694	38,012	27.4%	335,691	235,009	70.0% Other Supplies	599,312	538,166	(61,146)	(11.4%)	578,119	(21,193)	(3.7%)
•	,	1	%0.0	1	,	0.0% Contracted Physician Expense	•		,	%0:0	12,500	12,500	100.0%
376,189	1,933,334	1,557,146	80.5%	852,671	476,482	55.9% Medical Services	2,601,047	7,733,336	5,132,289	66.4%	3,566,191	965,144	27.1%
29,090	6,267	(22,823)	(364.2%)	29,404	314	1.1% Drugs	(2,946)	25,068	28,014	111.8%	(13,950)	(11,004)	78.9%
547,266	768,430	221,164	28.8%	488,808	(58,458)	(12.0%) Repairs & Maintenance	2,598,253	3,073,257	475,004	15.5%	1,873,086	(725,167)	(38.7%)
210,591	188,053	(22,538)	(12.0%)	158,915	(51,676)	(32.5%) Lease & Rental	721,626	741,940	20,314	2.7%	639,923	(81,703)	(12.8%)
7,451	9,820	2,369	24.1%	7,783	332	4.3% Utilities	38,251	40,280	2,029	2.0%	34,731	(3,520)	(10.1%)
1,324,823	685,011	(639,812)	(93.4%)	493,346	(831,478)	(168.5%) Other Expense	5,545,862	5,157,392	(388,470)	(7.5%)	4,002,007	(1,543,855)	(38.6%)
54,834	133,888	79,054	29.0%	58,724	3,890	6.6% Insurance	215,677	493,852	278,175	26.3%	235,391	19,714	8.4%
835,521	836,496	975	0.1%	755,982	(79,538)	(10.5%) Sponsored Programs	3,158,244	3,345,984	187,740	2.6%	3,095,094	(63,150)	(2.0%)
8,802,172	10,255,802	1,453,630	14.2%	7,972,421	(829,751)	(10.4%) Total Operational Expenditures	35,867,611	44,012,378	8,144,767	18.5%	33,459,870	(2,407,741)	(7.2%)
			(24 40)	1000 010		Net Performance before Overhead	200		000	9	90	200	ò
(2,239,562)	(5,763,717)	3,524,155	(61.1%)	(3,918,898)	1,679,336	(42.9%) Allocations	102,283,290	95,562,993	6,720,297	7.0%	98,378,569	3,904,721	4.0%
(2,004,017)	(2,131,285)	127,268	(80.9)	(1,789,027)	214,989	(12.0%) Overhead Allocations	(7,668,243)	(8,525,139)	856,896	(10.1%)	(6,449,732)	1,218,512	(18.9%)
6,798,155	8,124,517	1,326,362	16.3%	6,183,394	(614,762)	(9.9%) Total Expenses	28,199,368	35,487,239	7,287,871	20.5%	27,010,138	(1,189,230)	(4.4%)
\$ (235,545)	\$ (3,632,432) \$	\$ 3,396,887	(93.5%) \$	(2,129,871) \$	1,894,325	(88.9%) Net Margin	\$ 109,951,533	\$ 104,088,132 \$	5,863,401	\$ %9.5	104,828,301 \$	5,123,232	4.9%
,	,	,	0:0	,	,	0.0% Capital	,	,	,	%0:0		,	%0:0
\$ (1,317,841) \$	\$ (5,688,692) \$	\$ 4,370,851	\$ (%8.92)	(76.8%) \$ (1,222,165) \$	92,676	(7.8%) General Fund Support/Transfer In(Out)	\$ (4,380,991) \$	\$ (23,997,891) \$	19,616,900	(81.7%) \$	(10,517,083) \$	(6,136,092)	58.3%

Trauma Statement of Revenues and Expenditures FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

		Curi	Current Month						Fiscal	Fiscal Year To Date			
Ac	Budg	Variance		Prior Year	Variance	%	Ā	Budget	Variance		Prior Year	Variance	%
\$ 40,380	\$ 5,833 \$	34,547	592.3% \$	12,663 \$	5 27,718	218.9% Other Revenue	\$ 102,023 \$	23,332	\$ 78,691	337.3% \$	21,338 \$	80,685	378.1%
40,380	5,833	34,547	592.3%	12,663	27,718	218.9% Total Revenue	102,023	23,332	78,691	337.3%	21,338	80,685	378.1%
						Direct Operational Expenses:							
18,377	(.,	16,440	47.2%	30,138	11,761	39.0% Salaries and Wages	80,960	144,242	63,282	43.9%	119,606	38,646	32.3%
6,443		3,102	32.5%	10,618	4,175	39.3% Benefits	26,149	38,905	12,756	32.8%	41,787	15,638	37.4%
•	15,000	15,000	100.0%	,		0.0% Purchased Services	540	900,09	59,460	99.1%	,	(540)	0.0%
61,926	841,667	779,741	95.6%	27,612	(34,314)	(124.3%) Medical Services	895,488	3,366,668	2,471,180	73.4%	162,692	(732,796)	(450.4%)
•		38	100.0%	,	,	0.0% Other Supplies	150	152	2	1.2%	122	(28)	(22.9%)
•	•	,	0.0%	,	,	0.0% Contracted Physician Expense	•	•	,	0.0%	12,500	12,500	100.0%
			%0:0	,		0.0% Repairs & Maintenance			,	0.0%	. '	. '	0.0%
•			0.0%		,	0.0% Utilities				0.0%	,		0.0%
204	716	512	71.4%	(348,115)	(348,319)	100.1% Other Expense	1,378	2,864	1,486	51.9%	(346,907)	(348,285)	100.4%
86,951	901,783	814,832	90.4%	(279,746)	(366,697)	131.1% Total Operational Expenses	1,004,665	3,612,831	2,608,166	72.2%	(10,200)	(1,014,864)	9,949.8%
						Net Performance before Overhead							
(46,571)	(895,950)	849,379	(94.8%)	292,409	(338,980)	(115.9%) Allocations	(902,642)	(3,589,499)	2,686,858	(297.7%)	31,538	(934,180)	(2,962.1%)
						Overhead Allocations:							
182	131	(51)	(39.1%)	43	(139)	(319.2%) Risk Mgt	770	523	(247)	(47.2%)	173	(262)	(344.9%)
59	112	54	47.8%	20	(8)	(16.7%) Internal Audit	131	450	319	70.9%	162	31	19.3%
1,653	1,291	(362)	(28.0%)	3,048	1,395	45.8% Home Office Facilities	5,382	5,165	(217)	(4.2%)	12,293	6,911	56.2%
993	983	(10)	(1.0%)	1,135	142	12.5% Administration	3,867	3,931	9	1.6%	3,127	(739)	(23.6%)
930	911	(19)	(2.1%)	911	(19)	(2.1%) Human Resources	3,033	3,646	612	16.8%	3,873	839	21.7%
370	563	194	34.4%	316	(53)	(16.8%) Legal	1,095	2,253	1,158	51.4%	1,324	229	17.3%
83		21	20.2%	171	88	51.6% Records	302	415	112	27.1%	069	388	56.2%
174	208	34	16.2%	183	6	4.9% Compliance	262	832	237	28.5%	481	(114)	(23.7%)
195	202	7	3.7%	151	1	0.0% Comm Engage Plan	752	808	99	7.0%	604		%0.0
1,692	1,796	105	2.8%	2,209	,	0.0% IT Operations	7,655	7,185	(470)	(8.5%)	6,607	•	%0.0
227	315	88	28.1%	177		0.0% IT Security	1,134	1,261	128	10.1%	969	,	0.0%
754	747	(9)	(0.9%)	678	(75)	(11.1%) Finance	3,041	2,989	(53)	(1.8%)	2,662	(379)	(14.3%)
138	179	41	23.0%	120	(17)	(14.4%) Public Relations	250	715	164	23.0%	929	105	16.1%
218	295	92	25.9%	247	29	11.6% Information Technology	808	1,180	372	31.5%	886	78	8.8%
264	350	98	24.6%	213	(51)	(23.8%) Project MGMT Office	1,092	1,399	307	21.9%	797	(295)	(37.0%)
173	180	7	3.7%	120	(53)	(44.2%) Corporate Quality	206	719	13	1.8%	515	(190)	(36.9%)
8,103	8,368	265	3.2%	9,774	1,247	12.8% Total Overhead Allocations	30,914	33,470	2,557	7.6%	35,547	6,267	17.6%
95,053	910,151	815,097	89.6%	(269,972)	(365,450)	135.4% Total Expenses	1,035,578	3,646,301	2,610,723	71.6%	25,347	(1,008,597)	(3,979.2%)
								1					
\$ (54,673)	\$ (904,318) \$	\$ 849,644	(94.0%) \$	282,635 \$	(337,732)	(119.5%) Net Margin	\$ (933,555) \$	(3,622,969) \$	\$ 2,689,414	(74.2%) \$	(4,009) \$	(927,912)	(23,148.3%)

Aeromedical Statement of Revenues and Expenditures FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

:			Current Month				:			o Date	;		ì
4 1 249 326 ¢	1 442 581 ¢	Variance (193 255)	% K	Prior Year V	variance 282 393	% 20 % Gross Patient Revenue	Actual \$ 4 601 949 \$	5 217 332 ¢	Variance (615 383)	(11 8%)	2 254 434	Variance \$ 1347515	70 41 4%
1,249,320	1,442,301	(193,233)			202,393	25.270 Gloss ration, nevertue	4,001,343		(605,510)	(0/0/11)		L,047,140,1	4.1.4
1,102,085	931,001	(171,084)	(18.4%)	771,402	(330,683)	(42.9%) Contractual Allowances	5,008,363	3,367,118	(1,641,245)	(48.7%)	2,657,100	(2,351,263)	(88.5%)
(027 (02)	3,096	3,096	100.0%	(25)		0.0% Charity Care (1 169 780 6%) Rad Debt	157,908	11,199	(146,709)	(1,310.0%)	(12,351)	(170,259)	1,3/8.5%
809,615	1.233.869	424.254	34.4%	771.377	(38.238)	(5.0%) Total Contractuals and Bad Debt	3.898.026	4.462.493	564.467	12.6%	2.643.922		(47.4%)
439 711	208 712	230 999	110 7%	195 556	244 155	124 9% Net Patient Revenue	703 923	754.839	(50 916)	(%2 9)	610 512	93 412	15 3%
35.20%	14.47%			20.22%			15.30%	14.47%	(0.00)		18.76%		
439,711	208,712	230,999	110.7%	195,557	244,155	124.9% Total Revenues	703,924	754,839	(50,916)	(8.7%)	610,512	93,412	15.3%
						Direct Operational Expenses:							
192,931	203,847	10,916	5.4%	169,378	(23,553)	(13.9%) Salaries and Wages	793,041	808,813	15,772	2.0%	683,763	(109,278)	(16.0%)
57,794	54,595	(3,199)	(2.9%)	57,937	143	0.2% Benefits	207,487	217,181	9,694	4.5%	226,814	19,327	8.5%
303,614	265,802	(37,812)	(14.2%)	93,210	(210,403)	(225.7%) Purchased Services	1,142,438	1,192,669	50,231	4.2%	795,576	(346,862)	(43.6%)
654	2,125	1,471	69.2%	763	108	14.2% Medical Supplies	6,241	8,500	2,259	76.6%	10,732	4,491	41.8%
13,244	15,958	2,714	17.0%	4,703	(8,541)	(181.6%) Other Supplies	52,470	63,832	11,362	17.8%	15,907	(36,563)	(229.8%)
29,627	99,294	29,69	70.2%	63,021	33,394	53.0% Repairs & Maintenance	404,083	397,176	(206'9)	(1.7%)	234,193	(169,890)	(72.5%)
3,104	4,420	1,316	29.8%	3,704	009	16.2% Utilities	21,048	18,680	(2,368)	(12.7%)	17,194	(3,854)	(22.4%)
2,090	5,100	10	0.2%	2,090	1	0.0% Lease & Rental	20,361	20,400	39	0.5%	20,361	•	%0:0
27,105	27,034	(71)	(0.3%)	16,082	(11,023)	(68.5%) Other Expense	106,519	110,411	3,892	3.5%	82,609	(20,910)	(24.4%)
18,845	64,575	45,730	70.8%	18,994	149	0.8% Insurance	70,349	258,300	187,951	72.8%	75,976	5,628	7.4%
622,009	742,750	90,741	12.2%	432,882	(219,127)	(50.6%) Total Operational Expenses	2,824,037	3,095,962	271,925	8.8%	2,166,126	(657,911)	(30.4%)
(212,297)	(534,038)	321,740	(60.2%)	(237,326)	25,028	Net Performance before Overnead (10.5%) Allocations	(2,120,114)	(2,341,123)	221,009	(9.4%)	(1,555,614)	(564,500)	36.3%
						Overhead Allocations:							
2,348	1,689	(099)	(39.1%)	581	(1,767)	(304.0%) Risk Mgt	9,943	6,755	(3,187)	(47.2%)	2,319	(7,624)	(328.8%)
15,645	21,120	5,476	25.9%	12,787	(2,858)	3%)	62,602	84,482	21,880	25.9%	51,862	(10,740)	(20.7%)
757	1,452	694	47.8%	673	(84)	(12.5%) Internal Audit	1,692	5,807	4,115	70.9%	2,175	484	22.2%
12,818	12,685	(133)	(1.0%)	15,197	2,379	15.7% Administration	49,904	50,741	837	1.6%	41,873	(8,031)	(19.2%)
4,442	4,352	(06)	(2.1%)	3,298	(1,144)	(34.7%) Human Resources	14,485	17,409	2,924	16.8%	14,019	(465)	(3.3%)
4,770	7,270	2,500	34.4%	4,237	(532)	(12.6%) Legal	14,132	29,079	14,947	51.4%	17,728	3,596	20.3%
1,069	1,338	270	20.2%	2,289	1,221	53.3% Records	3,903	5,354	1,450	27.1%	9,243	5,340	22.8%
2,250	2,685	435	16.2%	2,454	204	8.3% Compliance	7,678	10,741	3,062	28.5%	6,442	(1,237)	(19.2%)
2,512	2,609	96	3.7%	2,027	(486)	(24.0%) Comm Engage Plan	9,706	10,435	729	7.0%	8,092	(1,614)	(19.9%)
21,834	23,183	1,349	5.8%	29,579	7,744	26.2% IT Operations	98,801	92,733	(6,068)	(6.5%)	88,465	(10,336)	(11.7%)
2,925	4,070	1,145	%T.92	2,369	(336)	(23.4%) Security	14,035	16,261	1,045	10.1%	9,510	(5,525)	(37.2%)
1775	2,045	(83)	0.5%)	3,082	(166)	(7.1%) Finance (10.3%) Dublic Delations	262,66	1/5,05	(1001)	73 0%	93,039	(5,615)	19.1%
2,77,5	3 806	986	25.0%	3 309	(199)	(±0.3%) Fubility Netation 3	10.473	3,222	7,117	31.5%	11.859	1,077	12.1%
3 401	4 513	1111	24.6%	2 851	(055)	(19 3%) Project MGMT Office	14 091	18.051	3 960	21 9%	10.667	(3,424)	(32.1%)
2,232	2,318	87	3.7%	1,605	(627)	(39.0%) Corporate Quality	9,108	9,274	166	1.8%	6,902	(2,206)	(32.0%)
91,325	105,039	13,714	13.1%	93,950	2,625	2.8% Total Overhead Allocations	367,459	420,157	52,698	12.5%	325,377	(42,082)	(12.9%)
743,334	847,789	104,456	12.3%	526,832	(216,501)	(41.1%) Total Expenses	3,191,496	3,516,119	324,623	9.5%	2,491,503	(699,994)	(28.1%)
\$ (303.622) \$	\$ (220.029)	335.455	(52.5%) \$	(331.276) \$	27.653	(8.3%) Net Margin	\$ (2.487.573) \$	(2.761.280) \$	273.707	\$ (%6.6)	\$ (1.880.991) \$	(606.582)	(32.2%)
(===(===)	(1.0(00)		11	11			(0.10(10)(-)						

Care Coordination Statement of Revenues and Expenditures FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

				Current Month						Fiscal Y	Fiscal Year To Date			
	Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
				0.0%	·	'	0.0% Total Revenue				0.0%			0.0%
							Direct Operational Expenses:							
	45,401	29,763	(15,638)	(52.5%)	72,286	26,884	37.2% Salaries and Wages	110,942	123,431	12,489	10.1%	312,473	201,531	64.5%
	13,671	10,403	(3,268)	(31.4%)	24,930	11,260	45.2% Benefits	40,877	42,218	1,341	3.2%	101,653	9/1/09	29.8%
	305,000	313,483	8,483	2.7%	308,796	3,796	1.2% Purchased Services	1,220,000	1,253,932	33,932	2.7%	1,265,252	45,252	3.6%
	314,263	1,091,667	777,404	71.2%	752,723	438,461	58.2% Medical Services	1,705,559	4,366,668	2,661,109	%6.09	3,041,824	1,336,265	43.9%
	1,749	1,646	(103)	(6.3%)	3,211	1,462	45.5% Other Supplies	3,243	6,584	3,341	20.7%	6,062	2,819	46.5%
	,			0.0%			0.0% Repairs & Maintenance	•	1		%0.0	199	199	100.0%
	1,780	8,000	6,220	77.7%	337,635	335,855	99.5% Other Expense	11,166	32,000	20,834	65.1%	(5,564)	(16,730)	300.7%
	681,863	1,454,962	773,099	53.1%	1,499,581	817,718	54.5% Total Operational Expenses	3,091,787	5,824,833	2,733,046	46.9%	4,721,900	1,630,113	34.5%
							Net Performance before Overhead							
	(681,863)	(1,454,962)	773,099	(53.1%)	(1,499,581)	817,718	(54.5%) Allocations	(3,091,787)	(5,824,833)	2,733,046	(46.9%)	(4,721,900)	1,630,113	(34.5%)
							Overhead Allocations:							
	1,208	698	(339)	(39.1%)	409	(664)	(195.5%) Risk Mgt	5,116	3,476	(1,640)	(47.2%)	1,631	(3,485)	(213.7%)
	390	747	357	47.8%	474	84	17.7% Internal Audit	870	2,988	2,117	%6:02	1,530	099	43.1%
	,			0.0%	22,520	22,520	100.0% Home Office Facilities		1		%0:0	90,833	90,833	100.0%
	6,595	6,527	(89)	(1.0%)	10,690	4,095	38.3% Administration	25,676	26,107	430	1.6%	29,454	3,778	12.8%
	2,791	2,734	(26)	(2.1%)	4,920	2,129	43.3% Human Resources	9,100	10,938	1,837	16.8%	20,913	11,812	26.5%
	2,454	3,740	1,286	34.4%	2,981	527	17.7% Legal	7,271	14,961	7,690	51.4%	12,470	5,199	41.7%
	550	689	139	20.2%	1,610	1,060	65.9% Records	2,008	2,755	746	27.1%	6,502	4,493	69.1%
	1,158	1,382	224	16.2%	1,726	269	32.9% Compliance	3,951	5,526	1,576	28.5%	4,531	581	12.8%
	1,293	1,342	20	3.7%	1,426	133	9.3% Comm Engage Plan	4,994	5,369	375	7.0%	5,692	869	12.3%
	11,234	11,928	694	2.8%	20,806	9,572	46.0% IT Operations	50,834	47,712	(3,122)	(6.5%)	62,227	11,393	18.3%
	1,505	2,094	289	28.1%	1,666	162	9.7% IT Security	7,530	8,377	847	10.1%	6,549	(981)	(15.0%)
	5,004	4,961	(43)	(0.9%)	6,388	1,384	21.7% Finance	20,195	19,845	(320)	(1.8%)	25,069	4,873	19.4%
	913	1,186	273	23.0%	1,132	219	19.3% Public Relations	3,655	4,745	1,089	23.0%	6,176	2,521	40.8%
	1,451	1,958	202	25.9%	2,328	877	37.7% Information Technology	5,363	7,833	2,470	31.5%	8,342	2,979	35.7%
	1,750	2,322	572	24.6%	2,006	256	12.7% Project MGMT Office	7,250	9,288	2,038	21.9%	7,503	253	3.4%
	1,148	1,193	45	3.7%	1,129	(19)	(1.7%) Corporate Quality	4,686	4,771	85	1.8%	4,855	169	3.5%
	39,443	43,672	4,229	9.7%	82,211	42,767	52.0% Total Overhead Allocations	158,499	174,688	16,189	9.3%	294,277	135,777	46.1%
	721.307	1.498.634	777.327	51.9%	1.581.792	860.485	54.4% Total Expenses	3.250.286	5.999.521	2.749.235	45.8%	5.016.177	1.765.890	35.2%
					10.(100(1			201/201/2				(0=0/0	200000	
s	(721,307) \$	\$ (1,498,634) \$	77,327	(51.9%)	(51.9%) \$ (1,581,792) \$	\$ 860,485	(54.4%) Net Margin	\$ (3,250,286) \$	(5,999,521) \$	\$ 2,749,235	(45.8%) \$	(5,016,177)	\$ 1,765,890	(35.2%)

Pharmacy Services Statement of Revenues and Expenditures FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Actual	Budget	Curre	Current Month	Prior Year	Variance	%	Actual	Budget	Fiscal Y	Fiscal Year To Date	Prior Year	Variance	%
			%0.0			0.0% Total Revenues				0.0%			%0.0
						Direct Operational Expenses:							
197,105	211,721	14,616	%6'9	200,646	3,541	1.8% Salaries and Wages	847,579	877,103	29,524	3.4%	872,389	24,810	2.8%
66,243	69,340	3,097	4.5%	66,193	(20)	(0.1%) Benefits	261,153	282,014	20,861	7.4%	275,784	14,631	5.3%
1,530	2,441	911	37.3%	259	(1,271)	(490.1%) Purchased Services	5,253	9,764	4,511	46.2%	3,850	(1,403)	(36.4%)
5,196	13,169	7,973	89.09	3,250	(1,947)	(59.9%) Other Supplies	19,110	52,676	33,566	63.7%	13,642	(5,468)	(40.1%)
29,090	6,267	(22,823)	(364.2%)	29,404	314	1.1% Drugs	(2,946)	25,068	28,014	111.8%	(13,950)	(11,004)	78.9%
4,328	953	(3,375)	(354.1%)	77	(4,251)	(5,520.7%) Repairs & Maintenance	5,173	3,812	(1,361)	(35.7%)	1,980	(3,193)	(161.2%)
660'9	7,674	1,575	20.5%	6,912	813	11.8% Lease & Rental	24,396	30,696	6,300	20.5%	30,603	6,207	20.3%
		,	%0:0	•	•	0.0% Utilities		,	,	%0.0		,	%0.0
4,141	11,061	6,920	62.6%	6,134	1,993	32.5% Other Expense	20,107	44,244	24,137	54.6%	26,952	6,845	25.4%
2,341	2,335	(9)	(0.3%)	1,898	(443)	(23.3%) Insurance	9,364	9,340	(24)	(0.3%)	7,593	(1,771)	(23.3%)
316,074	324,961	8,887	2.7%	314,772	(1,301)	(0.4%) Total Operational Expenses	1,189,189	1,334,717	145,528	10.9%	1,218,844	29,655	2.4%
(316.074)	(324.961)	8.887	(2.7%)	(314.772)	(1.301)	Net Performance before Overhead 0.4% Allocations	(1.189.189)	(1.334.717)	145.528	(10.9%)	(1.218.844)	29.655	(2.4%)
		}				Overhead Allocations:							
286	402	(277)	(39.1%)	304	(682)	(224.4%) Risk Mgt	4,177	2,838	(1,339)	(47.2%)	1,213	(2,964)	(244.3%)
•	•	,	%0.0	,	,	0.0% Rev Cycle	•	,	,	%0.0	,	,	%0.0
318	610	292	47.8%	352	34	9.7% Internal Audit	711	2,439	1,729	70.9%	1,138	428	37.6%
5,385	5,329	(26)	(1.0%)	7,952	2,567	32.3% Administration	20,965	21,316	351	1.6%	21,910	945	4.3%
7,117	6,973	(144)	(2.1%)	6,123	(994)	(16.2%) Human Resources	23,206	27,891	4,685	16.8%	26,025	2,819	10.8%
2,004	3,054	1,050	34.4%	2,217	214	9.6% Legal	5,937	12,216	6,279	51.4%	9,276	3,340	36.0%
449	562	113	20.2%	1,198	749	62.5% Records	1,640	2,249	609	27.1%	4,837	3,197	66.1%
945	1,128	183	16.2%	1,284	339	26.4% Compliance	3,226	4,512	1,287	28.5%	3,371	145	4.3%
1,055	1,096	40	3.7%	1,061	5	0.5% Comm Engage Plan	4,078	4,384	306	7.0%	4,234	157	3.7%
9,173	9,739	292	2.8%	15,477	6,305	40.7% IT Operations	41,507	38,958	(2,549)	(6.5%)	46,290	4,783	10.3%
1,229	1,710	481	28.1%	1,240	11	0.9% IT Security	6,148	6,840	691	10.1%	4,872	(1,277)	(26.2%)
4,086	4,051	(32)	(%6.0)	4,752	999	14.0% Finance	16,490	16,204	(386)	(1.8%)	18,648	2,158	11.6%
746	696	223	23.0%	842	96	11.5% Public Relations	2,984	3,874	890	23.0%	4,595	1,610	35.0%
1,185	1,599	414	25.9%	1,732	547	31.6% Information Technology	4,379	968'9	2,017	31.5%	6,205	1,826	29.4%
886	974	36	3.7%	840	(86)	(11.6%) Corporate Quality	3,826	3,896	70	1.8%	3,611	(215)	(2.9%)
1,429	1,896	467	24.6%	1,492	63	4.2% Project MGMT Office	5,920	7,583	1,664	21.9%	5,582	(338)	(6.1%)
6,718	8,092	1,374	17.0%	1	(6,718)	0.0% Security Services	26,925	32,367	5,442	16.8%		(26,925)	%0.0
43,762	48,491	4,729	8.6	46,866	3,104	6.6% Total Overhead Allocations	172,118	193,963	21,846	11.3%	161,807	(10,311)	(6.4%)
359,835	373,452	13,616	3.6%	361,638	1,803	0.5% Total Expenses	1,361,307	1,528,680	167,374	10.9%	1,380,651	19,344	1.4%
\$ (329,835) \$	(373,452) \$	13,616	(3.6%) \$	(361,638) \$	1,803	(0.5%) Net Margin	\$ (1,361,307) \$	(1,528,680) \$	167,374	(10.9%) \$	(10.9%) \$ (1,380,651) \$	19,344	(1.4%)

Transportation Statement of Revenues and Expenditures FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Actual	Budget	Curn	Current Month %	Prior Year	Variance	%	Actual	Budget	Fiscal Nariance	Fiscal Year To Date 8ri	Prior Year	Variance	%
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	-	-		\$ %0.0		- \$	0	-	\$		\$ %0.0		- \$	
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,				0.0%	,		0.0% Total Revenue				0.0%			0.0%
1,2,2,2,3, 1,2,2,3, 1,2,3, 1,3,							Direct Operational Expenses:							
3.506 2.238 133.71 18.40% O.ONS control statements services 8.502 10.60% 25.00 40.00 10.00 4.300 1.327 1.320 0.00 (11.238) O.ONS control statements services 8.502 10.00 25.00 40.00 10.00 4.11 1.220 1.230 1.320 1.320 1.320 0.00 10.00 No.00 No.00 10.00	16,409	104,556	88,147	84.3%	,	(16,409)	0.0% Salaries and Wages	42,653	415,148	372,495	89.7%	,	(42,653)	%0:0
4,500 (4,500) (1,12,90) (5,500) CORN (1,12,90) (5,500)	3,466	22,983	19,517	84.9%		(3,466)	0.0% Benefits	8,525	91,608	83,083	90.7%		(8,525)	%0:0
4.11 1.8,570 1.2,520 0.00% Amenic Supplies 9,33 48,370 33,577 0.00 Control Medic Supplies 1 2.50 1.250 0.00 1,250 0.00 <td>8,500</td> <td>4,000</td> <td>(4,500)</td> <td>(112.5%)</td> <td></td> <td>(8,500)</td> <td>0.0% Purchased Services</td> <td>8,500</td> <td>16,000</td> <td>7,500</td> <td>46.9%</td> <td></td> <td>(8,500)</td> <td>%0:0</td>	8,500	4,000	(4,500)	(112.5%)		(8,500)	0.0% Purchased Services	8,500	16,000	7,500	46.9%		(8,500)	%0:0
4.131 1.6,250 1.0,288 4,887 3,857 3,857 3,858 1,838 1.2 2.0 1.0 1.0 0.0%				%0:0	•		0.0% Medical Supplies		•		%0:0	,	•	%0:0
42.9 23.0 12.0 <th< td=""><td>4,131</td><td>16,370</td><td>12,239</td><td>74.8%</td><td></td><td>(4,131)</td><td>0.0% Other Supplies</td><td>6,363</td><td>48,870</td><td>39,507</td><td>80.8%</td><td></td><td>(6,363)</td><td>%0:0</td></th<>	4,131	16,370	12,239	74.8%		(4,131)	0.0% Other Supplies	6,363	48,870	39,507	80.8%		(6,363)	%0:0
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	1	250	250	100.0%	•		0.0% Repairs & Maintenance	1	250	250	100.0%			%0.0
13,200 13,60 10,00 10,00 10,00 10,00 10,00 10,00 10,00 13,200 13,200 13,200 13,200 10,00			,	0.0%	•	,	0.0% Utilities		,	,	0.0%	,	•	%0.0
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,				0.0%			0.0% Lease & Rental				0.0%			%0.0
13,000 13,000 10,000% 10,000	1	1,370	1,369	%6.66	٠	(1)	0.0% Other Expense	635	2,870	2,236	77.9%		(635)	%0.0
3.5.507 16.3.429 110,922 60.18	'	13,900	13,900	100.0%		'	0.0% Insurance	'	13,900	13,900	100.0%		1	%0.0
469 337 (143,129) (30,134) (469) One-Predictions before Ownflead (69,673) (588,464) 518,971 (88,234) (1,286) (69,673) <td>32,507</td> <td>163,429</td> <td>130,922</td> <td>80.1%</td> <td></td> <td>(32,507)</td> <td>0.0% Total Operational Expenses</td> <td>69,675</td> <td>588,646</td> <td>518,971</td> <td>88.2%</td> <td></td> <td>(69,675)</td> <td>%0.0</td>	32,507	163,429	130,922	80.1%		(32,507)	0.0% Total Operational Expenses	69,675	588,646	518,971	88.2%		(69,675)	%0.0
1,50,40, 1,00,40,40, 1,00,40,40, 1,00,40,40,40, 1,00,40,40,40, 1,00,40,40,40, 1,00,40,40,40, 1,00,40,40,40,40, 1,00,40,40,40,40,40,40,40,40,40,40,40,40,						100	è							è
456 2337 (432) (481) 0.09, kitch Might Conferency Allocations: 1.386 1.350 (457) (472%)	(32,507)		130,922	(80.1%)		(32,507)	0.0% Allocations	(69,675)	(588,646)	518,971	(88.2%)		(69,675)	%0:0
15.65 21,120 5,472 12.55% 15,545 10.0% therefore 13.50	760	237	(132)	(30 10/)	,	(460)	%	1 086	078.	(222)	(%C LV)	,	(1 086)	800
151 2.00 1.39 47.58 1.51 1.00% Internal Audit 3.38 1.14 1.25 1.00% 1.39 1.14 1.25 1.00% 1.39 1.14 1.25 1.00% 1.25 1.	15.645	21.120	5.476	25.9%		(15.645)	0.0% Rev Cycle	2,505	84.482	21.880	25.9%		(52.602)	%0:0
355 461 106 130 ms 1353 1361 1361 1363 1369 1369 1449 1449 1489 1363 1363 1369 1369 1449 1449 1450 0 We corporate clearly 1850 1369 1369 1568 1578 1419 1450	151	290	139	47.8%		(151)	0.0% Internal Audit	338	1.160	822	70.9%		(338)	0.0%
446 463 178 178 3.7% (446) 0.0% Coprorate Quality 1,820 1,833 33 1,880 1,1870 1,820	355	461	106	23.0%	٠	(355)	0.0% Public Relations	1,419	1,842	423	23.0%		(1,419)	%0.0
254 4,534 (27) (1,0%) - (2,54) 0.0% Administration 13970 10,137 157 16,800 17,900 16,800 17,800 18,800 17,800 18,800 17,800 18,800 17,800 18	446	463	17	3.7%	•	(446)	0.0% Corporate Quality	1,820	1,853	33	1.8%	,	(1,820)	%0.0
4.356 (4.357) (9.356) (0.0% Human Resources) 1.3878 1.6880 2.802 1.6889 2.1488 1.6889 2.1488 1.6889 2.1488 1.6889 2.1488 1.6889 2.1488 1.6889 2.1488 1.6889 2.1488 1.6889 2.1488 1.6839 2.2838 1.6899 2.1488 1.6899 2.1488 1.6839 2.2838 1.6899 2.2986 2.148 1.079 2.99 2.7188 1.7389	2,561	2,534	(27)	(1.0%)		(2,561)	0.0% Administration	9,970	10,137	167	1.6%		(0,970)	%0:0
933 1,452 499 34,4% 1 (343) 0.0% Legal 2,883 5,883 5,884 5,14% 0.2038 450 536 549 34,4% 1 0.0% Legal 1,534 2,146 612 28.5% 1,534 450 536 87 16,2% 1 (450) 0.0% Formace 7,842 7,76 (145) 18.8% 1,534 1,534 1,445 612 28.5% 1,534 1,534 1,446 612 28.5% 1,534 1,534 1,446 612 28.5% 1,534 1,546 1,534 1,546 1,534 1,534 1,446 612 28.5% 1,534 1,544 1,546 1,534 1,534 1,546 1,534 1,534 1,546 1,534 1,534 1,446 1,534 1,534 1,534 1,534 1,446 1,534 1,534 1,534 1,446 1,534 1,446 1,534 1,444 1,534 1,444 1,444 1,444 1,444<	4,256	4,170	(98)	(2.1%)		(4,256)	0.0% Human Resources	13,878	16,680	2,802	16.8%		(13,878)	%0.0
4.10 5.4 2.1.% 1.4.1 0.0% 1.0.1 1.0.1 1.0.1 1.0.1 1.0.1 1.0.1 1.0.1 1.0.1 1.0.1 1.0.1 1.0.1 1.0.1 1.0.1 1.0.1 1.0.2 1.0	953	1,452	499	34.4%		(953)	0.0% Legal	2,823	5,810	2,986	51.4%		(2,823)	0.0%
430 336 87 10.25 1,534 4,149 0.0% Compliante 1,534 4,149 7,144 1,134	214	797	54	20.2%		(214)	0.0% Records	/80	1,070	290	27.1%		(780)	0.0%
65.02 22.2 24.6% 7.0% <	430	1 926	(71)	10.2% (0.9%)		(430)	0.0% compilance	7 842	2,146	(136)	(1.8%)		(1,334)	%0.0
502 521 19 3.7% 6,502 0.0% Comm Engage Plan 1,939 2,085 146 7.0% 1,539 1,539 4,827 14,121 7.0% 7.0% 1,539 1,939 4,827 1,121 6,5% 1,1379 1,939	680	902	222	24.6%	٠	(689)	0.0% Project MGMT Office	2,815	3,606	791	21.9%		(2.815)	%0:0
4,362 4,632 269 5.8% - (4,362) 0.0% IT Operations 19,739 18,527 (1,12) (6,5%) - (19,739) 584 813 229 813 2,294 3,253 3,253 10.1% - (19,739) 563 760 197 6,640 0.0% Information Technology 2,924 3,253 3,253 18,87 1,01% - (1,042) 1,01% - (1,042) 1,01% - (1,042) 1,01% - (1,042) 1,01% - (1,042) 1,01% - (1,042)	502	521	19	3.7%	٠	(205)	0.0% Comm Engage Plan	1,939	2,085	146	7.0%		(1,939)	%0.0
584 813 229 28.1% 2,924 3,523 3,53 3,253 3,29 3,253 3,253 3,29 3,15% 2,924 3,253 3,29 3,15% 2,042 3,243 3,253 3,29 3,15% 2,043 3,243 3,253 3,29 3,15% 2,204 3,253 3,253 3,253 3,15% 2,024 3,025 3,042 3,044 3,044 3,044 3,044 3,044 3,044 3,044 3,044 3,044 3,044 3,044 3,044 3,044 3,044 3,044 3,044 3,044	4,362	4,632	269	2.8%	•	(4,362)	0.0% IT Operations	19,739	18,527	(1,212)	(6.5%)	,	(19,739)	%0:0
563 760 197 25.9% 65.40 0.0% Information Technology 2,082 3,042 959 31.5% 2,082 (2,082) 34,133 41,187 7,054 17.1% 2,084 0.0% Total Overhead Allocations 134,492 164,746 30,255 18.4% 7,134 134,492 66,640 204,616 137,976 67.4% 0.0% Total Expenses 204,167 753,392 549,226 72.9% 72.9% 72.477 (66,640) 137,976 0.0% 0.0% Total Expenses 204,167 753,392 549,226 72.9% 72.9% 72.477 (66,640) 0.0% Total Expenses 137,976 137,976 753,392 549,226 72.9% 72.477 (66,640) 0.0% Capital Contributions 137,976 137,976 137,979 137,979 137,979 137,979 137,979 137,979 137,979 137,979 137,979 137,979 137,979 137,979 137,979 137,979 137,979 137,979 137,979 137,979 137,979 <td>584</td> <td>813</td> <td>229</td> <td>28.1%</td> <td>•</td> <td>(584)</td> <td>0.0% IT Security</td> <td>2,924</td> <td>3,253</td> <td>329</td> <td>10.1%</td> <td></td> <td>(2,924)</td> <td>%0.0</td>	584	813	229	28.1%	•	(584)	0.0% IT Security	2,924	3,253	329	10.1%		(2,924)	%0.0
34,133 41,187 7,054 17.1% 2,04,133 0.0% Total Overhead Allocations 134,492 164,746 30,255 18,4% 18,4% 18,4% 134,492 18,4% 18,4% 18,4% 134,492 18,4% 18,4% 18,4% 134,492 134,492 18,4% 18,4% 134,492 134,492 18,4% 18,4% 134,492 134,492 18,4% 18,4% 134,492 <td>263</td> <td>092</td> <td>197</td> <td>25.9%</td> <td></td> <td>(563)</td> <td>0.0% Information Technology</td> <td>2,082</td> <td>3,042</td> <td>959</td> <td>31.5%</td> <td></td> <td>(2,082)</td> <td>%0:0</td>	263	092	197	25.9%		(563)	0.0% Information Technology	2,082	3,042	959	31.5%		(2,082)	%0:0
66,640 204,616 137,976 67.4% 66,640 0.0% Total Expenses Total Expenses 204,167 753,392 549,226 72.9% 72.9% 700,4167 (66,640) (204,616) (304,616) 137,976 (67.4%) (66,640) 0.0% Net Margin (204,167) (753,392) 549,226 (72.9%) 0.0% 1004,167) - <	34,133	41,187	7,054	17.1%	•	(34,133)	0.0% Total Overhead Allocations	134,492	164,746	30,255	18.4%	,	(134,492)	%0:0
(66,640) (204,616) 137,976 (67,4%) - (66,640) 0.0% Transfer Out to Funds (204,167) (753,392) 549,226 (72.9%) - (204,167) - \$ -	66,640	204,616	137,976	67.4%		(66,640)	0.0% Total Expenses	204,167	753,392	549,226	72.9%		(204,167)	%0.0
(66,640) (204,616) 137,976 (67.4%) (66,640) 0.0% Owneral Fund Support/Transfer In Support/Transfer	•			0.0%			0.0% Transfer Out to Funds	1			%0.0			%0:0
0.0% Capital Contributions 0.0% Gapital Contributions 0.0% Ganeral Fund Support/Transfer In \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	(66,640)	(204,616)	137,976	(67.4%)	'	(66,640)	0.0% Net Margin	(204,167)	(753,392)	549,226	(72.9%)		(204,167)	0.0%
- \$ - \$ - 0.0% \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	1	1	1		1		0.0% Capital Contributions	1			0.0%	1		%0:0
	· •		,			•	0.0% General Fund Support/Transfer In		\$	•				%0.0

School Health Statement of Revenues and Expenditures FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Actual	Rudget	Current Month		Prior Year	Variance	%	Actual	Budget	Fiscal N	Fiscal Year To Date	Prior Year	Variance	%
\$ 313,129 \$	7,604 \$	(34,476)	\$ (%6.6)	\$ 7.	81,212	35.0% Palm Beach County School District 0.0% Grants	\$ 1,251,659 \$			\$ (%0.0.0	7 \$	323,992	34.9%
313,129	347,604	(34,476)	(%6.6)	231,917	81,212	35.0% Total Revenue	1,251,659	1,390,416	(138,757)	(10.0%)	927,667	323,992	34.9%
1,048,056	1,154,130	106,074	9.5%	1,030,676	(17,381)	Direct Operational Expenses: (1.7%) Salaries and Wages	4,306,172	4,781,382	475,210	%6.6	4,494,682	188,509	4.2%
358,451	378,732	20,281	5.4%	328,021	(30,430)	(9.3%) Benefits	1,436,028	1,537,903	101,875	9.9	1,471,517	35,489	2.4%
•			%0.0		,	0.0% Purchased Services		,	ı	%0.0	ı	,	%0:0
608'6	12,500	3,191	25.5%	1,754	(7,555)	(430.6%) Medical Supplies	17,101	20,000	32,899	65.8%	23,759	6,658	28.0%
2,524	6,933	4,409	63.6%	•	(2,524)	0.0% Other Supplies	6,228	27,732	21,504	77.5%	27,989	21,761	77.7%
	84	84	100.0%		,	0.0% Repairs & Maintenance	,	336	336	100.0%	,	,	%0:0
285		(282)	%0.0	256	(59)	(11.3%) Lease & Rental	285	•	(285)	%0:0	1,065	780	73.2%
	•		%0.0		,	0.0% Utilities	•	•	,	%0:0	,	,	%0:0
2,575	3,409	834	24.5%	782	(1,794)	(229.4%) Other Expense	3,918	13,636	9,718	71.3%	2,888	(1,029)	(35.6%)
1,421,201	1,555,788	134,587	8.7%	1,361,488	(59,712)	(4.4%) Total Operational Expenses	5,769,732	6,410,989	641,257	10.0%	6,021,900	252,168	4.2%
						Net Performance before Overhead							
(1,108,072)	(1,208,184)	100,112	(8.3%)	(1,129,572)	21,500	(1.9%) Allocations	(4,518,073)	(5,020,573)	502,500	(10.0%)	(5,094,233)	576,161	(11.3%)
						Overhead Allocations:							
4,741	3,409	(1,332)	(39.1%)	1,280	(3,461)	(270.4%) Risk Mgt	20,072	13,637	(6,434)	(47.2%)	5,106	(14,966)	(293.1%)
1,529	2,931	1,401	47.8%	1,483	(46)	(3.1%) Internal Audit	3,415	11,722	8,307	70.9%	4,790	1,375	28.7%
968'6	7,341	(2,055)	(28.0%)	7,073	(2,323)	(32.8%) Home Office Facilities	30,596	29,363	(1,233)	(4.2%)	28,528	(2,068)	(7.2%)
25,876	25,608	(268)	(1.0%)	33,466	7,590	22.7% Administration	100,744	102,433	1,689	1.6%	92,211	(8,533)	(8:3%)
50,002	48,992	(1,010)	(2.1%)	46,211	(3,790)	(8.2%) Human Resources	163,048	195,966	32,919	16.8%	196,424	33,377	17.0%
9,629	14,676	5,047	34.4%	9,331	(297)	(3.2%) Legal	28,528	58,703	30,174	51.4%	39,041	10,512	26.9%
2,157	2,702	545	20.2%	5,041	2,884	57.2% Records	7,880	10,808	2,928	27.1%	20,355	12,475	61.3%
4,543	5,421	878	16.2%	5,405	862	15.9% Compliance	15,501	21,682	6,182	28.5%	14,186	(1,315)	(8:3%)
5,072	2,266	194	3.7%	4,464	(809)	(13.6%) Comm Engage Plan	19,594	21,065	1,471	7.0%	17,821	(1,773)	(86.6)
44,078	46,801	2,723	2.8%	65,137	21,059	32.3% IT Operations	199,454	187,203	(12,250)	(8.5%)	194,815	(4,639)	(2.4%)
5,904	8,217	2,312	28.1%	5,217	(284)	(13.2%) IT Security	29,545	32,867	3,322	10.1%	20,503	(9,042)	(44.1%)
19,635	19,466	(168)	(%6:0)	20,000	366	1.8% Finance	79,239	77,865	(1,374)	(1.8%)	78,483	(757)	(1.0%)
3,583	4,654	1,071	23.0%	3,544	(38)	(1.1%) Public Relations	14,341	18,616	4,274	23.0%	19,337	4,995	25.8%
2,693	7,683	1,991	25.9%	7,288	1,595	21.9% Information Technology	21,042	30,733	9,691	31.5%	26,116	5,074	19.4%
6,867	9,110	2,244	24.6%	6,279	(288)	(9.4%) Project MGMT Office	28,446	36,441	7,994	21.9%	23,491	(4,955)	(21.1%)
4,505	4,680	175	3.7%	3,534	(971)	(27.5%) Corporate Quality	18,386	18,721	335	1.8%	15,199	(3,187)	(21.0%)
203,209	216,956	13,748	6.3%	224,755	21,546	9.6% Total Overhead Allocations	779,832	867,826	87,994	10.1%	796,405	16,573	2.1%
1,624,409	1,772,744	148,335	8.4%	1,586,243	(38,166)	(2.4%) Total Expenses	6,549,563	7,278,815	729,252	10.0%	6,818,305	268,742	3.9%
\$ (100,100,1)	2 (001 700 1)	270	\$ (/00 0)		2000	212 2 2 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	\$ (800 500 7)	\$ (00c 000 L)		\$ 1,00,01,		702	(10.10/)
\$ (187'TIE'T) \$	¢ (1,425,140)	113,860	t (0.0.0)	\$ (775,455,1) \$ (%0.8)	43,U4b	(3.2%) Net Margin	\$ (505/307) \$	- 11	590,495	¢ (0/0.01)	¢ (859'068'¢) ¢ (%0'0T)	592,734	(10.1%)

Sponsored Programs
FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

	%		%0:0	(24.4%)	%0.0	(2.0%)		(3.0%)	(0.1%)	100.0%	(1.0%)	(2.1%)	(2.0%)
	Variance			(63,150)		(63,150)		(1,047)	(6)	10	(24)	(1,071)	(64.221)
	Prior Year		2,835,982	259,112	1	3,095,094		34,890	12,682	10	2,517	20,098	5.6% \$ 3.145,193 \$ (64.221)
Fiscal Year To Date	%		%0:0	35.5%	100.0%	2.6%		2.0%	3.5%	100.0%	(71.7%)	2.7%	5.6% \$
Fiscal Yea	Variance		2	177,738	10,000	187,740		1,897	454	100	(1,062)	1,389	189.128
	Budget		2,835,984	200,000	10,000	3,345,984		37,833	13,145	100	1,480	52,558	3.398.542 \$
	Actual	1	2,835,982	322,262		3,158,244		35,936	12,691	,	2,542	51,169	\$ 3 209 414 \$ 3 398 542 \$ 189 128
		Sponsored Programs:	0.0% DOH Uninsured/Preventive Care Svs	(169.3%) Grant Funded Programs for Uninsured	y Health Planning	sored Programs	Direct Operational Expenses:	d Wages		ies	nse		505
	%	Sponsorec	0.0% DOH Unins	(169.3%) Grant Func	0.0% Community Health Planning	(10.5%) Total Sponsored Programs	Direct Op	(24.6%) Salaries and Wages	(1.5%) Benefits	0.0% Other Supplies	0.0% Other Expense	(18.5%)	(10.6%) Total Expenses
	Variance %	Sponsored	- 0.0% DOH Unins	(79,538) (169.3%) Grant Func	- 0.0% Community	(79,538) (10.5%) Total Spon	Direct Op	(2,163) (24.6%) Salaries an	(48) (1.5%) Benefits	- 0.0% Other Suppl	- 0.0% Other Expe	(2,211) (18.5%)	
			708,996 - 0.0% DOH Unins		- 0.0% Community		Direct Op			- 0.0% Other Suppl	- 0.0% Other Expe		
int Month	Variance	1	,	(79,538)	100.0% 0.0% Community	(79,538)	Direct Op	(2,163)	(48)	100.0% - 0.0% Other Suppl	100.0% - 0.0% Other Expe	(2,211)	(0.1%) \$ 767.960 \$ (81.749) (10.6%) Total Exper
Current Month	Prior Year Variance	1	- 208,996	46,987 (79,538)		755,982 (79,538)	Direct Op	8,793 (2,163)	3,184 (48)			(2,211)	(81.749) \$ 767.960 \$ (81.749)
Current Month	% Prior Year Variance	:	- 208,996	(1.2%) 46,987 (79,538)	100.0%	0.1% 755,982 (79,538)	Direct Op	(20.0%) 8,793 (2,163)	(0.5%) 3,184 (48)		100.0%	2 11,978 (2,211)	(0.1%) \$ 767.960 \$ (81.749)

General Fund Statement of Revenues and Expenditures by Month

			•	•													
		Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	22	May-22	Jun-22	-22	Jul-22	Aug-22		Sep-22	Year to Date
Revenues:																	
Ad Valorem Taxes	↔	\$	34,846,751 \$	94,885,946 \$	6,416,877 \$	\$,	\$	٠,	•	❖	\$	•	\$	\$.	•	\$ 136,149,574
Premiums Dationt Daviante Not		(541 186)	25/1 088	650 410	730 711	,	,					,					- 203 602
במופור אפעפוומב, ואפר		(041,100)	006,452	030,410	439,/11		•			•			•				556,607
Intergovernmental Revenue		312,844	312,844	312,844	686,329					•							1,624,859
Grants		,					•			'		,	•				•
Interest Earnings		185,327	86,190	76,723	95,855					•							444,096
Unrealized Gain/(Loss)-Investments		(751,661)	(72,711)	(311,846)	(1,185,664)	,	•			'		,	•			•	(2,321,882)
Other Financial Assistance							•			•			•			٠	
Other Revenue		7,399	369,579	1,063,851	109,501					'			•			•	1,550,330
Total Revenues	₩.	\$ (772,788)	35,797,640 \$	\$ 826'229'	6,562,610 \$	•		٠	·	,	ss	s	•	sy.	\$	•	\$ 138,150,901
Expenditures:																	
Salaries and Wages		3,229,687	3,217,471	3,443,303	3,283,137	,	•			,		,	,			٠	13,173,599
Benefits		1,033,429	954,201	781,466	1,076,590		,		,			,	,			•	3,845,686
Purchased Services		730,072	733,260	936,967	944,235		•			•		,	•			٠	3,344,535
Medical Supplies		7,182	2,757	6,762	11,764		•		,	1		,	•			•	28,465
Other Supplies		85,705	186,391	226,534	100,682		•			•			•				599,312
Medical Services		903,753	909,954	411,152	376,189		•					,	•			•	2,601,047
Drugs		(21,793)	2,465	(12,708)	29,090		•			•		,	•			٠	(2,946)
Repairs & Maintenance		929'589	617,900	747,430	547,266		•			•		,	•			٠	2,598,253
Lease & Rental		166,851	139,098	205,086	210,591		•			•			•			•	721,626
Utilities		6,667	9,780	11,354	7,451	,	•			•		,	•			•	38,251
Other Expense		447,724	1,297,091	2,476,225	1,324,823		•			•			•				5,545,862
Insurance		56,206	49,803	54,834	54,834	,	•		,	'		,	1			•	215,677
Sponsored Programs		734,362	809,587	778,774	835,521	•	'			'			•			•	3,158,244
Total Operational Expenditures		8,068,503	8,929,757	10,067,180	8,802,172		•			•			,				35,867,611
Net Performance before Overhead Allocations	↔	\$ (08) \$ (8)	26,867,883 \$	86,610,748 \$	(2,239,562) \$,		⋄	·	,	⋄	⋄	•	↔	\$	•	\$ 102,283,290
Overhead Allocations		(1,806,507)	(1,757,986)	(2,099,734)	(2,004,017)		,					,	,				(7,668,243)
Total Expenses		6,261,996	7,171,771	7,967,446	6,798,155												28,199,368
Net Margin	⋄	(7,149,273) \$	\$ 652,869 \$	88,710,483 \$	(235,545) \$	\$	1	s	٠.		\$	\$	٠	\$	\$	٠	\$ 109,951,533
General Fund Support/ Transfer In (Out)	❖	(931,238) \$	(1,047,675) \$	(1,084,237) \$	(1,317,841) \$	\$		۰s	\$	'	٠s	\$		\$	\$		\$ (4,380,991)



tatistics
Program St
Fund
General

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Year Total	Prior Year Total
Aeromedical														
Patients Transported - Actual	38	34	63	53									188	135
Patients Transported - Budget	51	54	52	09									217	210
Variance	(13)	(20)	11	(7)									(5)	(75)
Actual Hours Available for Service	1,054	1,080	1,109	1,080									4,323	2,620
Service Hours Utilized	0.09	64.0	0.96	85.0									305	201
Utilization %	2.7%	2.9%	8.7%	7.9%									7.1%	7.7%
# of Flights - Training/Public Education	10	25	Ŋ	,									40	1
# of Flights - Maintenance	10	9	6	9									31	23
Ground Transportation														
School Health														
Medical Events	40,494	33,262	30,001	32,204									135,961	63,868
Screenings	34,874	27,315	30,062	34,454									126,705	53,319
Covid-19 Testing	2,344	1,443	1,532	2,909									8,228	21,706
Total Events- Actual	77,712	62,020	61,595	29,567		-	-	-	-	-	-		270,894	138,893
Total Events- Budget	42,015	37,148	30,332	41,735									151,230	158,856
Pharmacy														
Total Prescriptions Filled at In-House Pharmacies	12,863	11,608	12,853	11,596									48,920	56,949
Total Prescriptions Filled at Retail Pharmacies				1									1	200
Total Prescriptions Filled Inhouse/Retail- Actual	12,863	11,608	12,853	11,597	•	•					•	•	48,921	57,149
lotal Prescriptions Filled- Budget	17,641	13,5/4	15,131	15,158									61,504	87,118

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SUPPLEMENTAL INFORMATION

HEALEY CENTER

Healey Center Statement of Revenues and Expenses FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

18. 0. 1.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0	Actual	Budget	Curre Variance	Current Month	Prior Year	Variance	%	Actual	Budoet	Fiscal Year To Date	r To Date %	Prior Year	Variance	%
1,19, 1,19		Ş	(36,238)	÷	\$ 2	(29,412)	(2.4%) Gross Patient Revenue	4,728,458	4,926,282 \$	(197,824)			(140,624)	(2.9%)
76,502 1,000 <t< td=""><td>122,834 267,011</td><td>87,480</td><td>(35,353)</td><td>(40.4%)</td><td>76,057</td><td>(46,776)</td><td>(61.5%) Contractual Allowances 28.6% Charity Care</td><td>280,305 1,326,644</td><td>347,100</td><td>66,795</td><td>19.2%</td><td>376,492</td><td>96,187</td><td>3.1%</td></t<>	122,834 267,011	87,480	(35,353)	(40.4%)	76,057	(46,776)	(61.5%) Contractual Allowances 28.6% Charity Care	280,305 1,326,644	347,100	66,795	19.2%	376,492	96,187	3.1%
56.15.57 Col. 1983 Col. 1983 <th< td=""><td>389,844</td><td>27,684 476,106</td><td>86,262</td><td>18.1%</td><td>29,581 479,549</td><td>29,581 89,705</td><td>100.0% Bad Debt 18.7% Total Contractuals and Bad Debt</td><td>1,615,833</td><td>1,889,067</td><td>273,234</td><td>14.5%</td><td>1,816,943</td><td>62,544 201,110</td><td>11.1%</td></th<>	389,844	27,684 476,106	86,262	18.1%	29,581 479,549	29,581 89,705	100.0% Bad Debt 18.7% Total Contractuals and Bad Debt	1,615,833	1,889,067	273,234	14.5%	1,816,943	62,544 201,110	11.1%
7.59,683 0.0 1.28 0.0 CORNER (Frenden) 5,033.0 0.0 1.22 0.0 53.20 0.0 53.20 0.0 53.20 0.0 53.20 0.0 53.20 0.0 53.20 0.0	815,501 67.66%	765,477 61.65%	50,024	%5'9	755,208 61.16%	60,293	8.0% Net Patient Revenue Collection %	3,112,625 65.83%	3,037,215 61.65%	75,410	2.5%	3,052,139 62.68%	60,486	2.0%
150 15 15 15 15 15 15 15	759 222	750 222	c	7600	750 222		100 100	000000	000 000 0	-	7000	000 000 0		760 0
1,159, 115 115	. 26,555		·	%0.0 %0.0	54.840	(54.840)	(100.0%) Other Financial Assistance	666,660,6	2,033,332	٠ '	%0.0	54.840	(54.840)	(100.0%)
1536.00 151.00	1,325	1,150	175	15.2%	1,683	(358)	(21.3%) Other Revenues	3,373	4,600	(1,227)	(26.7%)	4,203	(829)	(19.7%)
11868109 51879 12700des 5,094 6,145,11 4,145,20 5,094 6,145,21 4,145 1,150 6,145,11 1,145,20 5,094 6,145,21 1,145,20	759,658	759,483	175	0	814,857	(55,198)	(6.8%) Total Other Revenues	3,036,707	3,037,932	(1,225)	(0.0%)	3,092,376	(55,669)	(1.8%)
5.0.25. 1.0.85.10 1.0.85.10 1.0.95.10 1.0.95.10 2.0.9.90 2.0.9.90 2.0.9.90 2.0.9.90 1.0.2.80.00	1,575,159	1,524,960	50,199	3.3%	1,570,065	5,094	0.3% Total Revenues	6,149,332	6,075,147	74,185	1.2%	6,144,515	4,817	0.1%
6.02.02 1.13.20 1.44.30 1.13.20 <t< td=""><td></td><td></td><td>,</td><td>,</td><td></td><td>1</td><td>Direct Operational Expenses:</td><td></td><td></td><td>6</td><td></td><td></td><td>0</td><td>3</td></t<>			,	,		1	Direct Operational Expenses:			6			0	3
(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	1,043,597	1,058,108	14,511	1.4%	867,242	(176,354)	(20.3%) Salaries and Wages 4 0% Renefits	3,992,993	4,244,833	251,840	2.9% 8.6%	3,980,123	(12,869)	(0.3%)
6,202 (12,148) (15,254) <t< td=""><td>74,289</td><td>61,132</td><td>(13,157)</td><td>(21.5%)</td><td>53,954</td><td>(20,335)</td><td>(37.7%) Purchased Services</td><td>233,759</td><td>244,528</td><td>10,769</td><td>4.4%</td><td>202,701</td><td>(31,058)</td><td>(15.3%)</td></t<>	74,289	61,132	(13,157)	(21.5%)	53,954	(20,335)	(37.7%) Purchased Services	233,759	244,528	10,769	4.4%	202,701	(31,058)	(15.3%)
76,226 (12,158) (6,12,158) (1,12,118) <td>76,870</td> <td>56,722</td> <td>(20,148)</td> <td>(35.5%)</td> <td>51,803</td> <td>(25,067)</td> <td>(48.4%) Medical Supplies</td> <td>268,936</td> <td>226,888</td> <td>(42,048)</td> <td>(18.5%)</td> <td>183,523</td> <td>(85,413)</td> <td>(46.5%)</td>	76,870	56,722	(20,148)	(35.5%)	51,803	(25,067)	(48.4%) Medical Supplies	268,936	226,888	(42,048)	(18.5%)	183,523	(85,413)	(46.5%)
6,200 733 835% 1,124 (5.7) (4.30) 1,124 (5.7) (4.30)	88,400	76,232	(12,168)	(16.0%)	63,121	(25,279)	(40.0%) Other Supplies	337,404	304,928	(32,476)	(10.7%)	259,044	(78,360)	(30.2%)
3,504 3,17 1,28 2,19 1,17 1,29 2,19 1,17 1,29 2,19 1,17	1,266	2,059	793	38.5%	1,214	(52)	(4.3%) Contracted Physician Expense	4,789	8,236	3,447	41.9%	3,934	(855)	(21.7%)
3.5 40.1 1.5 40.0	4,128 28 695	6,25U 32,667	3,172	34.0%	16,772	(949)	75.4% IVIEGICAL SERVICES	12,101	130 668	12,899	5T.5% (2.3%)	55,421 118 269	54,319	81.8%
1,140, 10, 10,004, 1,437, 1,538, 1,	33,240	33.404	3,372	0.5%	39.918	6,678	(3:4%) Drugs 16.7% Repairs & Maintenance	97,621	133.616	35.637	(2.3%)	110.101	12.122	11.0%
3.8.87 1.4.22 3.7.8 3.7.8 1.2.9.0 1.1.2.4.8 1.1.2.4.8 1.1.2.4.8 1.1.2.4.8 1.1.2.9.9	103	103	(0)	(0.0%)	1,437	1,334	92.8% Lease & Rental	412	412	(0)	(0.0%)	4,905	4,493	91.6%
16,372 8,336 6,386 6,387 1,393 1,394 1,394 1,941 1,941 1,941 1,941 1,941 1,941 1,941 1,941 1,941 1,941 1,941 1,942 1,392 1,3	37,446	38,867	1,421	3.7%	31,471	(5,976)	(19.0%) Utilities	141,338	155,468	14,130	9.1%	139,640	(1,697)	(1.2%)
1,46,529 1,500 1,100 1	7,961	16,197	8,236	50.9%	9,855	1,894	19.2% Other Expense	41,979	64,788	22,809	35.2%	30,004	(11,974)	(39.9%)
1,782,389 17,802 1,782,2 1,783,389 17,802 1,782,389 17,802 1,783,389 17,802 1,782,389 17,802 1,783,387 6,615,665 7,03,355 7,03,355 7,03,355 7,03,355 7,03,357 6,649,977 (6,668) 8,2917 2,687 3,358 7,979 (2,80) 0,580 1,678 3,674 (3,648) 1,678 3,674 (6,648) 1,678 3,674 (6,648) (6,648) 1,678 3,674 (6,648) 1,678 3,674 (6,648) 1,678 3,674 (6,648) 1,678 3,674 (6,648) 1,678 3,674 1,678 3,674 1,678 3,674 1,678 3,674 1,678 3,674 3,674 3,674 3,674 3,674 3,674 3,674 3,674 3,674 3,674 3,674 3,684 3,684 3,684 3,684 3,684 3,684 3,684 3,684 3,684 3,684 3,684 3,684 3,684 3,684 3,684 3,684 <t< td=""><td>1,,113</td><td>1,123</td><td>TO</td><td>0.T%</td><td>0,020</td><td>(/00)</td><td>(T3.0%) Ilisui alice</td><td>20,052</td><td>369/06</td><td>04</td><td>0.1%</td><td>47,304</td><td>(3,340)</td><td>(12.0%)</td></t<>	1,,113	1,123	TO	0.T%	0,020	(/00)	(T3.0%) Ilisui alice	20,052	369/06	04	0.1%	47,304	(3,340)	(12.0%)
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	1,732,037	1,749,839	17,802	1.0%	1,513,322	(218,715)	(14.5%) Total Operational Expenses Net Performance before Depreciation	6,615,655	7,013,557	397,902	2.7%	6,549,972	(65,683)	(1.0%)
3.664 (1,439) (39.3% 79,792 (428) (0.5%) Depreciation 32.0,878 33.1,688 10,793 33.5,642 (1,639) 33.1,588 10,793 33.5,642 (1,639) (1,439) (39.1,3%) (26.2%) Rewhard Allocations: 21,688 11,736 (6.5%) (7.0%	(156,878)	(224,879)	68,001	(30.2%)	56,743	(213,621)	(376.5%) & Overhead Allocations	(466,323)	(938,410)	472,086	(20.3%)	(405,457)	(998'09)	15.0%
3,684 (1,438) (1,048	80,220	82,917	2,697	3.3%	79,792	(428)	(0.5%) Depreciation	320,878	331,668	10,790	3.3%	315,804	(5,074)	(1.6%)
3,664 (1434) (39,1%) (1444) (3,708) (182,2%) (14,75) (6,913) (47,7%) (5,923) (47,7%) (5,923) (47,7%) (5,923) (1,004) (1,144) (3,021,4%) (1,004) (1,144) (3,021) (3,44% Administration and analysis) (1,068)							Overhead Allocations:							
3,167 1,514 4,78% 1,638 (131) (0.8%) Introduced and the courted an	5,123	3,684	(1,439)	(39.1%)	1,414	(3,708)	(262.2%) Risk Mgt	21,689	14,736	(6,953)	(47.2%)	5,642	(16,047)	(284.4%)
2,502 (1,0%) 36,928. (1,0%) 36,928. (1,0%) 36,928. (1,0%) (1,0%	1,652	3,167	1,514	47.8%	1,639	(13)	(0.8%) Internal Audit	3,690	12,667	8,976	70.9%	5,294	1,603	30.3%
1,1,004 (1,1,100 1,1	27,961	27,671	(290)	(1.0%)	36,982	9,021	24.4% Administration	108,860	110,685	1,825	1.6%	101,897	(6,963)	(6.8%)
2,520 588 20.2% 5,571 3,240 50.2% 6,580 28.% 15,76 1,074 5,807 5,803 20.2% 5,571 3,240 52.7% 10,64 17.8% Compliance 16,749 23,429 6,880 28.% 15,676 1,074 5,807 16,2% 5,972 1,064 17.8% Compliance 16,749 23,429 6,880 28.% 15,676 1,074 5,637 2,942 5,87% 71,980 24,331 10,748 12,480 7,88 1,074 23,479 6,680 28.% 1,576 1,074 5,637 2,499 28,138 1,070 1,248% IT Operations 12,572 20,224 1,3337 16,589 1,073 1,480	52,455	51,396	(1,060)	(2.1%)	40,918	(11,537)	(28.2%) Human Resources	1/1,049	205,582	34,534	16.8%	1/3,924	2,8/5	78 5%
5,857 949 16.2% 5,972 1,064 17.8% Compliance 16,749 23,429 6,680 28.5% 15,676 (1,074) 5,690 210 3.7% 4,932 (548) (11.8%) Comm fingage Plan 21,172 22,762 1,590 7.0% 19,693 (1,480) 5,690 210 3.7% 4,932 (611) (10.7%) 176-curly 21,572 20,284 1,590 7.0% 19,693 (1,480) 8,792 2,492 28.8 7,1980 (615) (10.7%) 176-curly 31,552 20,284 1,3520 (61,15) (10.7%) 176-curly 31,505 1,138 1,148 1,	2,331	2,920	589	20.2%	5,571	3,240	58.2% Records	8,515	11,679	3,164	27.1%	22,493	13,978	62.1%
5,690 210 3.7% 4,932 (548) (11.1%) Comm Engage Plan 21,172 22,762 1,590 7,0% 19,693 (1,480) 5,0571 2,494 5.8% 7,1980 24,31 33.8% Ir Operations 21,522 202,284 (1,537) (65%) 215,79 (243) 8,0571 2,494 2,88 7,1980 24,31 33.8% Ir Operations 31,925 35,514 3,529 12,529 12,529 12,293 (1,480) 12,296 9,2% 59,64 (61,156) (4,909	5,857	949	16.2%	5,972	1,064	17.8% Compliance	16,749	23,429	6,680	28.5%	15,676	(1,074)	(6.8%)
50571 2,942 5.8% 71,980 24,351 33.8% If Operations 215,522 202,284 (13,237) (6.5%) 215,279 (243) 8,879 2,499 28.1% 5,765 (615) (14.8%) If Security 31,925 35,544 3,589 10.1% 22,666 (9,69) (615) (14.8%) If Applications 120,780 133,076 10.2% 22,666 (9,69) 22,609 17.3% Security Services 107,699 129,469 1,178 12,375 10.052 1,104 120,780 129,469 1,178 18,672 1,104 <t< td=""><td>5,481</td><td>2,690</td><td>210</td><td>3.7%</td><td>4,932</td><td>(548)</td><td>(11.1%) Comm Engage Plan</td><td>21,172</td><td>22,762</td><td>1,590</td><td>7.0%</td><td>19,693</td><td>(1,480)</td><td>(7.5%)</td></t<>	5,481	2,690	210	3.7%	4,932	(548)	(11.1%) Comm Engage Plan	21,172	22,762	1,590	7.0%	19,693	(1,480)	(7.5%)
8 879 2 499 28.1% 5,765 (615) (10.7%) TSecurity 31,925 35,514 3,589 10.1% 22,656 (9,269) (7,699) 33,269 24,99 22,137 3,245 24,2% 24,2% 24,973 5,609 17,3% Security Services 107,699 129,469 12,296 9,2% 29,2% 1,004 129,469 1,198 1,137,72 1,005 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,138 1,138 1,144 <t< td=""><td>47,629</td><td>50,571</td><td>2,942</td><td>5.8%</td><td>71,980</td><td>24,351</td><td>33.8% IT Operations</td><td>215,522</td><td>202,284</td><td>(13,237)</td><td>(8.5%)</td><td>215,279</td><td>(243)</td><td>(0.1%)</td></t<>	47,629	50,571	2,942	5.8%	71,980	24,351	33.8% IT Operations	215,522	202,284	(13,237)	(8.5%)	215,279	(243)	(0.1%)
33,269 8,046 24,2% 21,933 (3,29) (14,8%) I Applications 100,890 133,076 12,946 12,946 12,946 12,946 12,796 16,8% 123,722 (1,155) (1 21,034 (1,28) 3,479 5,609 17,3% Scurity Servity 107,699 129,469 21,796 16,8% 123,752 1,104 21,034 (1,187 23,0% 3,916 45 1,18 Public Relations 15,497 20,115 4,619 23,0% 21,366 1,104 5,029 1,147 23,0% 3,916 45 1,18 Public Relations 15,497 20,115 4,619 23,0% 21,366 1,104 5,029 1,147 23,0% 3,916 45 1,18 Public Relations 15,497 20,115 4,619 23,0% 21,368 5,871 5,027 1,189 1,187 3,816 45 1,18 Public Relations 1,188 1,188 1,188 1,188 1,188 1,188 1,188 1,188 1,188	6,380	8,879	2,499	28.1%	5,765	(615)	(10.7%) IT Security	31,925	35,514	3,589	10.1%	22,656	(9,269)	(40.9%)
24,304 1,374 1,098 2,479 3,009 1,708 2,479 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,009 1,25,32 1,309 1,25,32 1,309 1,25,32 1,309 1,25,32 1,309 1,25,32 1,309 1,25,32 1,309 1,25,32 1,309 1,25,32 1,309 1,25,32 1,309 1,25,32 1,309 1,25,33 1,309 1,25,33 1,309 1,25,33 1,309 1,25,33 1,309 1	25,223	33,269	8,046	24.2%	21,973	(3,250)	(14.8%) IT Applications	120,780	133,076	12,296	9.5%	59,624	(61,156)	(102.6%)
1,1034 (1,1037) (1,10	20,071	32,307	0,430	0.0%)	32,473	2003	A 0% Einange	25,733	27,409	(1 485)	(1 8%)	26,732	1 104	1 2%
8.302 2,151 25.9% 8,053 1,902 23.6% Information Technology 22,737 33,209 10,472 31.5% 28,859 6,122 (3,022) 3.7% 3.906 (962) (24.6%) Corporate Quality 5,624 24,6% 6,938 (481) (6.9%) Project MGMT Office 20,596 30,550 10,53% 24,6% 6,938 (1.0,3%) Total Overhead Allocations 2,123,352 51,150 2.4% 1,877,966 (199,236) (100.3%) Total Expenses 101,349 (16.9%) (100.0%) Capital Contributions 10.8% 33,633 (33,633) (100.0%) Capital Contributions 2,123 (2.4% 24,038 23,633 (33,633) (100.0%) Capital Contributions 2,123 (2.4% 24,038 23,633 (33,633) (100.0%) Capital Contributions 2,123 (2.4% 24,038 23,633 (33,633) (100.0%) Capital Contributions 2,135 (2.4% 24,038 24,038 23,633 (33,633) (100.0%) Capital Contributions 2,135 (2.4% 24,038 24,0	3.872	5.029	1.157	23.0%	3.916	45	1.1% Public Belations	15.497	20.115	4.619	23.0%	21.368	5,871	27.5%
5,057 189 3.7% 3,906 (962) (24.6%) Corporate Quality 19,868 20,230 362 1.8% 16,796 (3,072) (3,072) 9,844 2.46% 6,938 (43.78) (6.9%) Project MGMT Office 30,738 39,376 8.638 2.19% 25,958 (4,780) (4,780) 280,556 30,650 10.5% 284,852 24,907 8.7% Total Overhead Allocations 1,032,939 1,162,383 129,444 11.1% 988,778 (44,161) (2,123,352 51,150 2.4% 1,877,966 (194,236) (103.%) Total Expenses 1,162,383 1,162,383 129,444 11.1% 988,778 (44,161) (1,101,101) (6,151	8,302	2,151	25.9%	8,053	1,902	23.6% Information Technology	22,737	33,209	10,472	31.5%	28,859	6,122	21.2%
9,584	4,868	5,057	189	3.7%	3,906	(962)	(24.6%) Corporate Quality	19,868	20,230	362	1.8%	16,796	(3,072)	(18.3%)
200,596 30,650 10.5% 284,832 24,907 8.7% Total Overhead Allocations 1,032,939 1,162,383 129,444 11.1% 988,778 (44,161) (44,161) (2,123,352 51,150 2.4% 1,877,966 (194,236) (10.3%) Total Expenses 7,969,472 8,507,608 538,136 6.3% 7,854,554 (114,918) (110,101) (1898,392) 1101,349 (16.9%) (307,901) (189,142) 61,4% Net Margin (1,820,140) (2,432,460) 612,320 (25.2%) (1,710,039) (110,101) (10,10	0,420	9,844	7,474	24.0%	0,938	(481)	(b.9%) Project MGMI Office	30,738	39,376	8,638	7T.9%	856,57	(4,780)	(18.4%)
2,123,352 51,150 2.4% 1,877,966 (194,236) (10.3%) Total Expenses 7,969,472 8,507,608 538,136 6.3% 7,854,554 (114,918) 1 (598,392) 101,349 (16.9%) (307,901) (189,142) 61.4% Net Margin (1,820,140) (2,432,460) 612,320 (25.2%) (1,710,039) (110,101) 1 0.0% 33,633 (30.0%) Capital Contributions 0.0% 33,633 (33,633) (33,633) (33,633)	259,946	290,596	30,650	10.5%	284,852	24,907	8.7% Total Overhead Allocations	1,032,939	1,162,383	129,444	11.1%	988,778	(44,161)	(4.5%)
(598,392) 101,349 (16.9%) (307,901) (189,142) 61.4% Net Margin (1,820,140) (2,432,460) 612,320 (25.2%) (1,710,039) (110,101) . 0.0% 33,633 (100,0%) Capital Contributions . . 0.0% 33,633 (33,633)	2,072,202	2,123,352	51,150	2.4%	1,877,966	(194,236)	(10.3%) Total Expenses	7,969,472	8,507,608	538,136	6.3%	7,854,554	(114,918)	(1.5%)
- 0.0% 33,633 (100.0%) Capital Contributions 0.0% 33,633 (33,633) ((497,043)	(598,392)	101,349	(16.9%)	(307,901)	(189,142)	61.4% Net Margin	(1,820,140)	(2,432,460)	612,320	(25.2%)	(1,710,039)	(110,101)	6.4%
				0.0%	33,633	(33,633)	(100.0%) Capital Contributions				%0:0	33,633	(33,633)	(100.0%)
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1														

Healey Center Statement of Revenues and Expenses by Month

Gross Patient Revenue	\$ 1,168,331 \$	1,145,769 \$	1,209,013 \$	1,205,345 \$	\$ -	\$.	\$ ·	\$.	\$ -	\$.		\$	4,728,458
Contractual Allowances	147,781	(16,007)	25,697	122,834	ı	,	,	,	,	,			280,305
Charity Care	340,110	351,401	368,123	267,011									1,326,644
Total Contractuals and Bad Debt	488,418	335,394	402,177	389,844									1,615,833
Net Patient Revenue Collections %	679,914 58.20%	810,376 70.73%	806,836 66.74%	815,501 67.66%	- 0.00%	- 0.00%	- 0.00%	- 0.00%	- 0.00%	- 00:00	- 0.00%	- 0.00%	3,112,625 65.83%
-													
PBC Interlocal Other Financial Assistance	758,333	,58,333	,58,333	/58,333									3,033,333
Other Revenues	892	520	989	1,325	'								3,373
Total Other Revenues	759,226	758,853	758,969	759,658	,	,	,	,		,	,		3,036,707
Total Revenues	1,439,139	1,569,229	1,565,805	1,575,159	•								6,149,332
Direct Operational Expenses:													
Salaries and Wages	1,018,442	915,198	1,015,756	1,043,597	ı	ı	,	,	,				3,992,993
Benefits Durchased Semiras	348,484	307,529	335,054	328,332									1,319,399
Medical Supplies	80,463	55,662	55,942	76,870									268,936
Other Supplies	77,833	68,407	102,764	88,400	,	,				,	,	,	337,404
Contracted Physician Expense	684	1,494	1,344	1,266	,	1				1	,		4,789
Medical Services Drugs	2,973	38.218	2,623	4,128									12,101
Repairs & Maintenance	14,639	24,676	25,424	33,240		,				,	,		97,979
Lease & Rental	103	103	103	103	,	,		,		,	,	,	412
Utilities	37,115	32,067	34,709	37,446									141,338
Other Expense Insurance	7,713	7,713	7,713	7,713									30,852
Total Operational Expenses	1,678,692	1,514,706	1,690,220	1,732,037		,				,			6,615,655
Net Performance before Depreciation & Overhead Allocations	(239,553)	54,522	(124,415)	(156,878)	,					1	,		(466,323)
Depreciation	80 220	80 220	80.220	80.220		,	,	,	,	,	,	,	320 878
סקטיקיים	80,220	90,220	00,220	00,220		'	,		'	'			320,070
Overhead Allocations:	2 754	711	6 301	5 123	,								21 689
Internal Audit	186	853	1,000	1.652									3.690
Administration	26,097	24,793	30,009	27,961	,	ı	,			1	,		108,860
Human Resources	40,723	59,691	18,180	52,455							,	,	171,049
Legal	5,097	6,243	9,082	10,404	•	i		,		ı	,	ı	30,827
Compliance	3.893	3.792	4.155	4.909									0,313
Comm Engage Plan	5,194	4,931	5,567	5,481			,	,	,	,	,	,	21,172
IT Operations	47,571	53,096	67,226	47,629	,	,							215,522
IT Security	5,480	8,706	11,360	6,380			,						31,925
II Applications Security Services	26.647	24.254	29.928	25,223									107.699
Finance	22,225	19,319	22,863	21,216	,	,	,	,		,	,	1	85,623
Public Relations	5,026	3,294	3,305	3,872							,	,	15,497
Information Technology	5,252	5,791	5,543	6,151	ı	ı							22,737
Corporate Quality Project MGMT Office	4,760	185,c 7 699	7 487	7.420									30 738
Managed Care Contract	-	-	- '	-	1	1	•	•	,				- '
Total Overhead Allocations	249,917	258,012	265,064	259,946	ı				,				1,032,939
Total Expenses	2,008,829	1,852,938	2,035,503	2,072,202									7,969,472
Net Margin	(569,689)	(283,709)	(469,698)	(497,043)	٠					٠			(1,820,140)
Canital Contributions		,	,	,	·	i	,	,	,	,	,		,
General Fund Support/ Transfer In	\$ - \$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	



Census	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22 Jun-22	Jun-22	Jul-22	Aug-22	Sep-22	Current Prior Year Total Year Total	Prior Year Total
Admissions	10	12	11	9									39	46
Discharges	∞	13	9	11									38	37
Average Daily Census	111	111	117	114									114	114
Budget Census	118	118	118	118									118	118
Occupancy % (120 licensed beds)	93%	93%	%86	%36									%56	%56
Days By Payor Source:														
Medicaid	70	30	31	80									211	,
Managed Care Medicaid	2,408	2,261	2,306	2,305									9,280	9,456
Medicare	33	96	102	148									379	612
Private Pay	,	,	30	39									69	1
Hospice	1	1	19	31									20	246
Charity	940	952	1,032	942									3,866	3,673
Total Resident Days	3,451	3,339	3,520	3,545									13,855	13,987

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SUPPLEMENTAL INFORMATION

LAKESIDE MEDICAL CENTER

Lakeside Medical Center Statement of Revenues and Expenses FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

		Curr	Current Month						Fiscal \	Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
14,506,079	12,382,823	2,123,256	17.1%	12,457,825	2,048,254	16.4% Gross Patient Revenue	47,898,060	43,899,622	3,998,438	9.1%	44,200,657	3,697,403	8.4%
10,454,584	8,598,647	(1,855,937)	(21.6%)	8,438,082	(2,016,502)	(23.9%) Contractual Allowances	35,366,209	30,483,948	(4,882,261)	(16.0%)	31,734,199	(3,632,010)	(11.4%)
580,125	266,751	(313,374)	(117.5%)		(580,125)	0.0% Charity Care	1,730,245	945,686	(784,559)	(83.0%)	197,838	(1,532,408)	(774.6%)
725,751	972,752	247,002	25.4%	1,479,938	754,188	51.0% Bad Debt	3,606,456	3,448,604	(157,851)	(4.6%)	1,536,109	(2,070,347)	(134.8%)
\$ 11,760,460 \$	\$ 9,838,150 \$	(1,922,310)	\$ (%5.61)	9,918,020 \$ (1	\$ (1,842,439)	(18.6%) Total Contractuals and Bad Debt	\$ 40,702,910 \$	\$ 34,878,238 \$	\$ (5,824,672)	(16.7%) \$	33,468,146	\$ (7,234,764)	(21.6%)
622,407	519,107	103,299	19.9%	142,009	480,397	338% Other Patient Revenue	2,489,626	2,076,429	413,197	19.9%	949,452	1,540,175	162.2%
3,368,026	3,063,781	304,245	6.6	2,681,814	686,212	25.6% Net Patient Revenue	9,684,776	11,097,813	(1,413,037)	(12.7%)	11,681,963	(1,997,187)	(17.1%)
23.22%	24.74%			21.53%		Collection %	20.22%	25.28%			26.43%		
17,821		17,821	0.0%	40,933	(23,112)	(56.5%) Grant Funds	71,284		71,284	0.0%	122,800	(51,516)	(42.0%)
•	,		%0:0	498,853	(498,853)	(100.0%) Other Financial Assistance		٠	,	%0.0	498,853	(498,853)	(100.0%)
15,142	18,228	(3,086)	(16.9%)	14,514	628	4.3% Other Revenues	61,754	71,778	(10,024)	(14.0%)	100,627	(38,873)	(38.6%)
32,963	18,228	14,735	80.8%	554,300	(521,337)	(94.1%) Total Other Revenues	133,037	71,778	61,259	85.3%	722,280	(589,242)	(81.6%)
3,400,989	3,082,009	318,980	10.3%	3,236,114	164,875	5.1% Total Revenues	9,817,814	11,169,591	(1,351,778)	(12.1%)	12,404,243	(2,586,429)	(20.9%)
						Direct Operational Expenses:							
1,647,943	1,932,616	284,674	14.7%	1,533,257	(114,685)	(7.5%) Salaries and Wages	6,278,884	7,820,493	1,541,609	19.7%	6,599,149	320,265	4.9%
432,038	494,607	62,569	12.7%	451,141	19,103	4.2% Benefits	1,706,322	1,989,698	283,376	14.2%	1,871,717	165,395	8.8%
493,722	315,387	(178,335)	(26.5%)	236,978	(256,744)	(108.3%) Purchased Services	1,640,189	1,261,548	(378,641)	(30.0%)	1,016,501	(623,688)	(61.4%)
112,163	131,542	19,379	14.7%	115,484	3,320	2.9% Medical Supplies	390,878	526,168	135,290	25.7%	482,053	91,176	18.9%
(44,872)	109,035	153,907	141.2%	127,356	172,228	135.2% Other Supplies	429,208	436,140	6,933	1.6%	399,440	(29,768)	(7.5%)
545,702	725,473	179,771	24.8%	823,931	278,229	33.8% Contracted Physician Expense	2,619,220	2,901,892	282,672	9.7%	2,864,951	245,731	8.6%
87,041	90,267	3,226	3.6%	144,236	57,195	39.7% Drugs	137,377	361,068	223,691	62.0%	484,599	347,222	71.7%
249,168	129,638	(119,530)	(92.2%)	67,816	(181,352)	(267.4%) Repairs & Maintenance	780,023	518,552	(261,471)	(50.4%)	211,054	(268,969)	(269.6%)
43,667	51,339	7,672	14.9%	58,805	15,138	25.7% Lease & Rental	179,622	205,356	25,734	12.5%	230,061	50,438	21.9%
86,843	71,041	(15,802)	(22.2%)	48,908	(32,935)	(77.6%) Utilities	257,680	284,164	26,484	9.3%	266,960	9,281	3.5%
35,115	98,786	33,671	48.9%	71,181	36,066	50.7% Other Expense	136,646	275,144	138,498	50.3%	251,077	114,431	45.6%
16,754	16,802	48	0.3%	16,573	(181)	(1.1%) Insurance	66,931	67,208	277	0.4%	66,291	(640)	(1.0%)
3,705,285	4,136,533	431,248	10.4%	3,695,666	(9,619)	(0.3%) Total Operational Expenses	14,622,979	16,647,431	2,024,452	12.2%	14,743,854	120,875	0.8%
(304.296)	(1.054.524)	750.228	(71.1%)	(459.552)	155,256	Net Performance before (33.8%) Depreciations	(4.805.166)	(5.477.840)	672.674	(12.3%)	(2.339.612)	(2.465.554)	105.4%
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Lakeside Medical Center Statement of Revenues and Expenses FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

		Curr	Current Month						Fiscal \	Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
275,662	287,500	11,838	4.1%	259,804	(15,859)	(6.1%) Depreciation	1,102,650	1,150,000	47,350	4.1%	1,039,863	(62,786)	(8.0%)
						Overhead Allocations:							
11,900	8,558	(3,342)	(39.1%)	3,141	(8,760)	(278.9%) Risk Mgt	50,384	34,232	(16,152)	(47.2%)	12,529	(37,855)	(302.1%)
698'866	126,723	32,854	25.9%		(63,869)	0.0% Rev Cycle	375,610	506,891	131,281	25.9%		(375,610)	%0.0
3,838	7,356	3,518	47.8%	3,639	(199)	(5.5%) Internal Audit	8,573	29,425	20,853	70.9%	11,755	3,182	27.1%
64,955	64,282	(673)	(1.0%)	82,122	17,168	20.9% Administration	252,888	257,128	4,240	1.6%	226,275	(26,613)	(11.8%)
67,781	66,412	(1,369)	(2.1%)	53,200	(14,582)	(27.4%) Human Resources	221,025	265,648	44,624	16.8%	226,128	5,104	2.3%
24,170	36,839	12,669	34.4%	22,898	(1,272)	(5.6%) Legal	71,612	147,357	75,744	51.4%	95,801	24,188	25.2%
5,416	6,783	1,367	20.2%	12,371	6,955	56.2% Records	19,781	27,131	7,350	27.1%	49,949	30,168	60.4%
11,403	13,607	2,203	16.2%	13,263	1,859	14.0% Compliance	38,910	54,428	15,518	28.5%	34,810	(4,100)	(11.8%)
12,732	13,219	488	3.7%	10,953	(1,778)	(16.2%) Comm Engage Plan	49,185	52,878	3,693	7.0%	43,730	(5,455)	(12.5%)
110,645	117,480	6,835	2.8%	159,840	49,194	30.8% IT Operations	500,671	469,920	(30,751)	(8.5%)	478,053	(22,618)	(4.7%)
14,821	20,626	5,805	28.1%	12,803	(2,018)	(15.8%) IT Security	74,164	82,502	8,338	10.1%	50,311	(23,853)	(47.4%)
58,594	77,286	18,692	24.2%	112,810	54,216	48.1% IT Applications	280,581	309,144	28,564	9.2%	571,795	291,215	20.9%
44,785	53,945	9,161	17.0%	37,119	(2,665)	(20.7%) Security Services	179,499	215,781	36,282	16.8%	141,431	(38,068)	(26.9%)
321,987	260,938	(61,049)	(23.4%)	135,518	(186,470)	(137.6%) IT EPIC	1,082,260	1,043,752	(38,508)	(3.7%)	412,386	(669,874)	(162.4%)
49,287	48,864	(422)	(0.9%)	49,078	(208)	(0.4%) Finance	198,907	195,457	(3,450)	(1.8%)	192,587	(6,320)	(3.3%)
8,994	11,682	2,688	23.0%	8,697	(298)	(3.4%) Public Relations	36,000	46,730	10,730	23.0%	47,450	11,450	24.1%
14,290	19,287	4,997	25.9%	17,883	3,593	20.1% Information Technology	52,820	77,147	24,327	31.5%	64,085	11,265	17.6%
11,309	11,749	440	3.7%	8,673	(2,636)	(30.4%) Corporate Quality	46,154	46,995	841	1.8%	37,297	(8,857)	(23.7%)
17,237	22,869	5,632	24.6%	15,408	(1,829)	(11.9%) Project MGMT Office	71,406	91,474	20,068	21.9%	57,644	(13,762)	(23.9%)
			%0:0	7,112	7,112	100.0% Managed Care Contract	,	,		%0:0	28,409	28,409	100.0%
948,013	988,505	40,492	4.1%	766,526	(181,487)	(23.7%) Total Overhead Allocations	3,610,429	3,954,019	343,590	8.7%	2,782,424	(828,005)	(29.8%)
4,928,961	5,412,538	483,577	8.9%	4,721,996	(206,964)	(4.4%) Total Expenses	19,336,058	21,751,450	2,415,393	11.1%	18,566,142	(769,916)	(4.1%)
\$ (1,527,972) \$ (2,330,529) \$	\$ (2,330,529) \$	802,557	(34.4%) \$	(34.4%) \$ (1,485,882) \$	(42,090)	2.8% Net Margin	\$ (9,518,244) \$	(9,518,244) \$ (10,581,859) \$ 1,063,615	1,063,615	(10.1%) \$	(10.1%) \$ (6,161,899) \$ (3,356,345)	(3,356,345)	54.5%
•	,	,	0.0%	,	٠	0.0% Capital Contributions	٠			0.0%			0.0%
\$ - \$	\$ 2,043,032 \$ (2,043,032)	(2,043,032)	(100.0%) \$	\$		0.0% General Fund Support/ Transfer In	\$	\$ 9,431,872 \$	\$ (9,431,872)	(100.0%) \$,	. \$	0.0%

Lakeside Medical Center Statement of Revenues and Expenses by Month

	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	Mav-22	Jun-22	Jul-22	Aug-22	Sep-22	Year to Date
Gross Patient Revenue	10,598,653	11,015,392	11,777,936	14,506,079									47,898,060
Contractual Allowances	8,676,994	7,485,802	8,748,829	10,454,584	,		,	,	,				35,366,209
Charity Care	283,939	391,007	475,174	580,125									1,730,245
Total Contractuals and Bad Debt	\$ 9,669,231 \$	9,198,299 \$	10,074,921 \$	11,760,460 \$	s.	\$	\$	\$ -	S		\$ -		40,702,910
Other Patient Revenue	105,967	146,405	1,614,849	622,407			,						2,489,626
Net Patient Revenue	1,035,389	1,963,497	3,317,863	3,368,026	- 0000	- "	- 0000	- 0	- 0000	- 0000	- 0000	- 0000	9,684,776
			0.71.07	0/77:07									0/77:07
Grant Funds Other Einancial Accidence	17,425	17,821	18,217	17,821									71,284
Other Financial Assistance Other Revenue	14,663	15,399	16,550	15,142									61,754
Total Other Revenues	32,088	33,220	34,767	32,963									133,037
Total Revenues	1,067,477	1,996,717	3,352,630	3,400,989									9,817,814
Direct Operational Expenses:													
Salaries and Wages	1,637,976	1,501,699	1,491,267	1,647,943	,	,	,	,	,	,	,		6,278,884
Benefits	450,162	403,145	420,978	432,038									1,706,322
Purchased Services	399,201	242,387	504,880	493,722									1,640,189
Medical Supplies Other Supplies	154,266	11,661	326,690	112,163									390,878
Contracted Physician Expense	274,582	957,156	841,779	545,702									2,619,220
Drugs	151,151	66,107	(166,922)	87,041	,	,	,	,	,	,	,	,	137,377
Repairs & Maintenance	175,093	122,070	233,692	249,168	,	,	,	,	,	•	ı	•	780,023
Lease & Rental	57,925	24,258	53,772	43,667								•	179,622
Utilities Other Expense	49,432	71,591	49,813	86,843									257,680
Outer Expense Insurance	16,838	16,838	16,501	16,754									66,931
Total Operational Expenses	3,478,360	3,530,160	3,909,175	3,705,285									14,622,979
Net Performance before Depreciation &													
Overhead Allocations	(2,410,882)	(1,533,442)	(556,545)	(304,296)				•				•	(4,805,166)
Depreciation	275,662	275,662	275,662	275,662						٠		•	1,102,650
Overhead Allocations:													
Risk Mgt	8,720	15,126	14,638	11,900	,	,		,	,	,	,	,	50,384
Rev Cycle	83,610	78,994	119,138	93,869		,	ı	,	1	,	i		375,610
Internal Audit Administration	60.624	1,981	2,322	3,838									8,5/3
Human Resources	52,621	77,131	23,491	67,781	,	,	,	,	,	•	,		221,025
Legal	11,840	14,504	21,099	24,170	,	,		,	,	•	,	•	71,612
Records	4,613	5,522	4,229	5,416									19,781
Comm Engage Plan	12,066	11,456	12,932	12,732									49,185
IT Operations	110,510	123,346	156,170	110,645	,	,	,	,	,	,	,	,	500,671
IT Security	12,729	20,223	26,390	14,821	,	,		,	,		i	1	74,164
ri Applications Security Services	06,025	46,972	49,369	36,394									179 499
IT EPIC	244,600	214,319	301,354	321,987	,	,	,	,	,	,	,		1,082,260
Finance	51,630	44,878	53,112	49,287	,	,	,	,	,	•	ı	•	198,907
Public Relations	11,675	7,653	7,678	8,994		,			,				36,000
Information Technology Budget & Decision Support	12,200	13,452	12,8/8	14,290									028,26
Corporate Quality	11,059	12,966	10,820	11,309	,	,	,	,	,	,	,	,	46,154
Project MGMT Office Managed Care Contract	18,903	17,886	17,382	17,237									71,406
Total Overhead Allocations	849 311	815 237	798 700	948 013									3 610 429
	44000	24(24)	200	0.000									010000
Total Expenses	4,603,333	4,621,059	5,182,705	4,928,961									19,336,058
Net Margin	\$ (3,535,856) \$	(2,624,342) \$	(1,830,074) \$	(1,527,972) \$	\$.	\$.	\$ -	\$ -	\$ -		\$ - \$		\$ (9,518,244)
Capital Contributions	٠			,	,	,	,					ı	
General Fund Support/ Transfer In	\$	\$,		٠,	,							

Lakeside Medical Center Statistical Information

% Var to Prior YTD Budget Total	ı		0.		15.4% 966		(74.7%) 192		Ψ,		(40.0%) 85	(44.7%) 2,218	(39.6%) 5,384				(44.1%) 18.6		(45.5%) 5.84	1.8521	1.7418	1.6373		133	12 8% 5 467		18 6% 6 442		(20.4%) 113			89	_		27	38.6% 6.27		81.6% 8,265 43.0% 3,008	*
Current Year YTD Budget % Total Total	23	2 6	356	391	922		194	96	1,261	585	85	2,221	5,406			18.0	18.6	6.01	5.85					180	5.430		9	772	113	28	51.5	8,152	63,086		291.45	6.64		8,166 2,069	
Current Year Total	46	6 6	336	402	1,101		49	20	1,042	29	51	1,229	3,263		2%	10.0	10.4	3.44	3.19	1.6031	0.4015	1.1881		107	6 124	1 470	7 594	527	6	24	, 6°.	4,108	62,568		243.85	9.20		14,827 2,959 929	02.70
Sep-22	l.			 .	,							-						•	•											,									
22 Aug-22										,					%0														,	,			,		,				
Jun-22 Jul-22							•			•					%0														,	,			,		,				
Mav-22	.				•		•	•	•	٠	•				%0					•	•	•							,	٠		٠	1						
Apr-22															%0 %															'					•				
2 Mar-22															%0 %0																								
Jan-22 Feb-22	œ	0 0	2 6	106	207		15	2	356	22	6	404	788		19%	13.0	13.6	4.12	3.98	1.7282	0.5678	1.3600		85	1 476	325	1 801	103	17	10	16	1,039	12,326		231.93	9.12	!	18,403 4,273 62%	02.70
Dec-21	13	2	06	110	368		18	7	223	18	14	280	937		13%	0.6	9.5	2.89	2.66	1.8222	0.3660	1.0793		15	1 790	301	2 181	147	27	9	12	1,110	12,335		238.13	7.88		12,567 3,540	0,00
Nov-21	12	Ā Þ	t 89	28	255		12	4	195	80	14	233	708		11%	7.8	8.2	3.24	2.92	1.2966	0.3660	1.0810		96	1 449	, AC &	1 773	150	96	3 4	ינה	626	10,561		244.22	10.35	!	15,557 2,773	0/ 16/ 0
Oct-21	13	2 ^	82	102	27.1		4	7	268	19	14	312	829		14%	10.1	10.5	3.51	3.19	1.5652	0.3060	1.2321		. 2	1 409	730	1 839	127	, ,	4	. (c	1,000	27,346		261.11	9.76		12,780 1,249	202 /0
Admissions	Newhorn	Padiatrics	Adult	Total	Adjusted Admissions	Patient Days	Med Surg 2nd and 3rd Floor (14 beds)	Pediatrics (12 beds)	Telemetry (22 beds)	ICU (6 beds)	Obstetrics (16 beds)	Total (70 beds)	Adjusted Acute Patient Days	Other Key Inpatient Statistics	Occupancy Percentage	Average Daily Census (excl. newborns)	Average Daily Census (incl. newborns)	Average Length of Stay (excl newborns)	Average Length of Stay (incl newborns)	Case Mix Index- Medicare	Case Mix Index- Medicaid	Case Mix Index- All Payers	Emergency Room and Outpatients	ED Admissions	TO Visite	Outnotiont Vieite	ER and Outnation Visits	Observation Patient Stays	Surgery and Other Procedures Innatient Surgeries	Outpatient Surgeries	Enclosconies	Radiology Procedures	Lab Charges	Staffing	Paid FTE	Paid FTE per Adjusted Occupied Bed	Operational Performance	Gross Revenue Per Adj Pat Day Net Revenue Per Adj Pat Day Solorico 8 Denofts 2000 of Not Day Day	Salaries & Derients as 70 or Net hat Neverine

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SUPPLEMENTAL INFORMATION

PRIMARY CARE CLINICS

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Primary Care Clinics Statement of Revenues and Expenses FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

		Curre	Current Month						Fiscal Y	Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
2,081,642	1,827,041	254,601	13.9%	1,321,289	760,353	57.5% Gross Patient Revenue	8,285,079	7,126,525	1,158,554	16.3%	6,384,041	1,901,038	29.8%
628,878	436,606	(192,272)	(44.0%)	303,580	(325,297)	(107.2%) Contractual Allowances	2,312,735	1,701,057	(611,678)	(36.0%)	1,738,138	(574,597)	(33.1%)
865,037	621,445	(243,592)	(39.2%)	434,796	(430,240)	(99.0%) Charity Care	3,409,227	2,428,376	(980,851)	(40.4%)	2,343,983	(1,065,244)	(45.4%)
219,498	299,301	79,803	26.7%	338,348	118,850	35.1% Bad Debt	1,201,246	1,164,478	(36,768)	(3.2%)	1,065,520	(135,725)	(12.7%)
1,713,412	1,357,352	(326,060)	(26.2%)	1,076,724	(839'989)	(59.1%) Total Contractuals and Bad Debts	6,923,208	5,293,911	(1,629,297)	(30.8%)	5,147,642	(1,775,566)	(34.5%)
299,550	441,898	(142,348)	(32.2%)	704,172	(404,622)	(57.5%) Other Patient Revenue	1,633,614	1,723,199	(89,585)	(5.2%)	1,756,126	(122,512)	-7%
667,780	911,587	(243,807)	(26.7%)	948,737	(280,957)	(29.6%) Net Patient Revenue	2,995,485	3,555,813	(560,328)	(15.8%)	2,992,525	2,960	0.1%
32.08%	49.89%			71.80%		Collection %	36.16%	49.90%			46.88%		
1,329,092	1,310,452	18,640	1.4%	2,271,653	(942,562)	(41.5%) Grant Funds	4,565,104	5,241,808	(676,705)	(12.9%)	2,506,033	2,059,071	82.2%
' 0		- 1	0.0%	' 0	. 6	0.0% Other Financial Assistance		- 10		0.0%	588,890	(588,890)	(100.0%)
1,815	9,718	(7,903)	(81.3%)	808	1,006	124.5% Other Revenue	17,358	37,914	(20,556)	(54.2%)	15,531	1,82/	11.8%
1,330,907	1,320,170	10,737	%8:0	2,272,462	(941,555)	(41.4%) Total Other Revenues	4,582,461	5,279,722	(697,261)	(13.2%)	3,110,453	1,472,008	47.3%
1,998,686	2,231,757	(233,071)	(10.4%)	3,221,199	(1,222,513)	(38.0%) Total Revenues	7,577,946	8,835,535	(1,257,589)	(14.2%)	6,102,978	1,474,968	24.2%
						Direct Operational Expenses:							
1,476,762	1,603,693	126,931	7.9%	1,482,538	5,776	0.4% Salaries and Wages	5,928,917	6,590,418	661,501	10.0%	5,583,259	(345,659)	(6.2%)
436,127	464,253	28,126	6.1%	407,085	(29,042)	(7.1%) Benefits	1,629,282	1,879,162	249,880	13.3%	1,564,732	(64,550)	(4.1%)
37,055	139,138	102,083	73.4%	71,484	34,429	48.2% Purchased Services	208,612	495,202	286,590	57.9%	199,724	(8,888)	(4.5%)
72,989	74,641	1,652	2.2%	84,529	11,540	13.7% Medical Supplies	241,829	291,049	49,220	16.9%	174,770	(62,029)	(38.4%)
23,292	31,083	7,791	25.1%	12,332	(10,960)	(88.9%) Other Supplies	52,939	169,646	116,707	%8.89	28,194	(24,745)	(87.8%)
41,584	62,098	20,514	33.0%	45,535	3,950	8.7% Medical Services	166,094	241,014	74,920	31.1%	249,733	83,639	33.5%
41,925	84,623	42,698	20.5%	55,947	14,021	25.1% Drugs	176,957	328,440	151,483	46.1%	271,772	94,815	34.9%
36,605	52,542	15,937	30.3%	7,491	(29,114)	(388.6%) Repairs & Maintenance	205,613	210,168	4,555	2.2%	21,981	(183,632)	(835.4%)
108,509	201,571	93,062	46.2%	102,475	(6,034)	(5.9%) Lease & Rental	420,108	702,382	282,274	40.2%	409,831	(10,277)	(2.5%)
7,354	8,554	1,200	14.0%	6,515	(839)	(12.9%) Utilities	29,141	34,297	5,156	15.0%	29,297	155	0.5%
14,842	63,106	48,264	76.5%	30,184	15,342	50.8% Other Expense	127,946	231,424	103,478	44.7%	100,173	(27,773)	(27.7%)
4,026	4,028	2	%0:0	4,649	623	13.4% Insurance	16,104	16,112	8	%0:0	14,973	(1,132)	(2.6%)
2,301,071	2,789,330	488,259	17.5%	2,310,763	9,692	0.4% Total Operational Expenses	9,203,544	11,189,314	1,985,770	17.7%	8,648,438	(555,106)	(6.4%)
(302,385)	(557,573)	255,189	(45.8%)	910,436	(1,212,820)	Net Performance before Depreciation & (133.2%) Overhead Allocations	(1,625,598)	(2,353,779)	728,181	(30.9%)	(2,545,460)	919,863	(36.1%)

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Primary Care Clinics Statement of Revenues and Expenses FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

		Curre	Current Month						Fiscal V	Fiscal Year To Date			
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
31,642	40,833	9,191	22.5%	31,896	254	0.8% Depreciation	126,569	163,332	36,763	22.5%	126,891	323	0.3%
						Overhead Allocations:							
7,813	5,619	(2,194)	(39.1%)	1,899	(5,915)	(311.5%) Risk Mgt	33,080	22,475	(10,604)	(47.2%)	7,573	(25,506)	(336.8%)
156,448	211,204	54,757	25.9%	191,807	35,360	18.4% Rev Cycle	626,016	844,818	218,801	25.9%	777,926	151,910	19.5%
2,520	4,830	2,310	47.8%	2,200	(320)	(14.6%) Internal Audit	5,628	19,319	13,691	%6:02	7,105	1,477	20.8%
37,890	29,602	(8,288)	(28.0%)	18,248	(19,642)	(107.6%) Home Office Facilities	123,381	118,407	(4,973)	(4.2%)	73,601	(49,779)	(67.6%)
42,646	42,204	(442)	(1.0%)	49,639	6,993	14.1% Administration	166,034	168,817	2,784	1.6%	136,773	(29,261)	(21.4%)
61,095	59,861	(1,234)	(2.1%)	48,416	(12,679)	(26.2%) Human Resources	199,222	239,443	40,222	16.8%	205,796	6,575	3.2%
15,869	24,187	8,318	34.4%	13,841	(2,028)	(14.7%) Legal	47,017	96,747	49,730	51.4%	57,907	10,890	18.8%
3,556	4,453	868	20.2%	7,478	3,922	ш.	12,987	17,813	4,826	27.1%	30,192	17,205	22.0%
7,487	8,934	1,447	16.2%	8,017	230	6.6% Compliance	25,546	35,735	10,188	28.5%	21,041	(4,505)	(21.4%)
8,359	8,679	320	3.7%	6,621	(1,738)	(26.3%) Comm Engage Plan	32,292	34,717	2,424	7.0%	26,433	(5,859)	(22.2%)
72,644	77,132	4,487	2.8%	96,616	23,972	24.8% IT Operations	328,716	308,526	(20,190)	(6.5%)	288,962	(39,754)	(13.8%)
9,731	13,542	3,811	28.1%	7,739	(1,992)	(25.7%) IT Security	48,693	54,167	5,474	10.1%	30,411	(18,282)	(60.1%)
38,470	50,742	12,272	24.2%	44,176	5,705	12.9% IT Applications	184,215	202,969	18,753	9.5%	135,279	(48,937)	(36.2%)
53,742	64,734	10,993	17.0%	46,399	(7,343)	(15.8%) Security Services	215,399	258,937	43,539	16.8%	176,788	(38,611)	(21.8%)
211,401	171,319	(40,082)	(23.4%)	81,914	(129,487)	(158.1%) IT EPIC	710,558	685,276	(25,282)	(3.7%)	249,269	(461,289)	(185.1%)
32,359	32,082	(277)	(%6:0)	29,666	(2,694)	(9.1%) Finance	130,593	128,328	(2,265)	(1.8%)	116,410	(14,182)	(12.2%)
5,905	7,670	1,765	23.0%	5,257	(648)	(12.3%) Public Relations	23,636	30,680	7,045	23.0%	28,681	5,046	17.6%
9,382	12,663	3,281	25.9%	10,810	1,427	13.2% Information Technology	34,679	50,651	15,972	31.5%	38,737	4,058	10.5%
7,425	7,714	289	3.7%	5,242	(2,182)	(41.6%) Corporate Quality	30,302	30,855	552	1.8%	22,544	(7,758)	(34.4%)
11,317	15,014	3,698	24.6%	9,313	(2,003)	(21.5%) Project MGMT Office	46,882	60,058	13,176	21.9%	34,843	(12,039)	(34.6%)
'	'	'	%0:0	1,204	1,204	100.0% Managed Care Contract		1		%0.0	4,809	4,809	100.0%
796,058	852,184	56,126	9.9%	686,500	(109,558)	(16.0%) Total Overhead Allocations	3,024,876	3,408,738	383,862	11.3%	2,471,082	(553,793)	(22.4%)
3,128,771	3,682,347	553,576	15.0%	3,029,159	(99,612)	(3.3%) Total Expenses	12,354,988	14,761,384	2,406,396	16.3%	11,246,412	(1,108,576)	(86.6)
\$ (1,130,085)	\$ (1,450,590) \$	320,506	(22.1%) \$	192,040 \$	\$ (1,322,125)	(688.5%) Net Margin	\$ (4,777,042) \$	(5,925,849) \$	1,148,807	(19.4%) \$	(5,143,434) \$	366,392	(7.1%)
•	139,170	139,170	100.0%	(16,646)	(16,646)	100.0% Capital	100,000	777,680	677,680	87.1%		(100,000)	0.0%
٠.	\$ 1,548,930 \$	1,548,930	100.0% \$	\$		0.0% General Fund Support/ Transfer In	\$ -	6,540,207 \$	6,540,207	100.0% \$	\$ 5,270,026 \$	5,270,026	100.0%

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Primary Care Clinics Statement of Revenues and Expenses by Month

					4.7				£				4 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
Gross Patient Revenue	2,112,033	1,969,914	2,121,489	2,081,642		- 77-19141	- 77-14W		- 77-III0	- 77-Inr	- Aug-22	- 77-dac	8,285,079
Contractual Allowances	1 691 626	1 206 065	(1 213 834)	628 878									2 312 735
Charity Care	36,418	90,974	2,416,799	865,037						٠			3,409,227
Bad Debt	(155,607)	409,555	727,800	219,498						•			1,201,246
Other Patient Revenue	444,688	444,688	444,688	299,550									1,633,614
Net Patient Revenue Collections %	9 84,285 46.60%	708,007 35.94%	635,413 29.95%	32.08%	0.00%	00:00	0.00%	00:00	0:00%	0.00%	0.00%	0.00%	2,995,485 36.16%
Grant Funds	1,044,836	1,160,187	1,030,989	1,329,092		,	,	,	,				4,565,104
Other Financial Assistance		,		-		,	,	,	,	,		,	
Other Revenue	1,087	1,941	12,516	1,815									17,358
Total Other Revenues	1,045,922	1,162,128	1,043,505	1,330,907									4,582,461
Total Revenues	2,030,207	1,870,135	1,678,918	1,998,686				٠					7,577,946
Direct Operational Evapores:													
Salaries and Wages	1,630,191	1,229,547	1,592,418	1,476,762									5,928,917
Benefits	415,815	365,414	411,926	436,127		,	,			•		,	1,629,282
Purchased Services	48,976	47,674	74,906	37,055			,		,				208,612
Medical Supplies	32,524	50,842	85,475	72,989									241,829
Other Supplies Modical Society	13,026	5,890	10,731	23,292									52,939
Medical services Drugs	50,930	45.545	38.498	41,925									176.957
Repairs & Maintenance	44,211	41,679	83,118	36,605	1	,	,	,	,	1	1	,	205,613
Lease & Rental	106,427	102,846	102,325	108,509						•	,	•	420,108
Utilities	7,937	6,879	6,972	7,354	1	•	•	•	,	1	1	,	29,141
Other Expense	39,553	45,691	27,860	14,842	,								127,946
Insurance	4,026	4,026	4,026	4,026									16,104
Total Operational Expenses	2,433,459	1,986,669	2,482,346	2,301,071	,					•			9,203,544
Net Performance before Depreciation & Overhead Allocations	(403,252)	(116,533)	(803,428)	(302,385)		,							(1,625,598)
Devreciation	21 642	31 642	31 642	21 642	,	,	,	,	,	,	,	,	176 560
Depreciation	31,042	31,042	31,042	31,042									126,309
Overhead Allocations:													
Risk Mgt	5,725	9,931	9,610	7,813									33,080
nev Cycle Internal Audit	139,330	1.301	1.525	2.520									5.628
Home Office Facilities	28,190	28,849	28,452	37,890	,					,	,		123,381
Administration	39,803	37,815	45,770	42,646									166,034
Human Resources	47,430	69,522	21,174	61,095			,						199,222
Legal	3,029	9,522	13,852	15,869					. ,				12 987
Compliance	5,937	5.784	6.338	7.487									25.546
Comm Engage Plan	7,922	7,521	8,490	8,359	•	,	,	,	,	,		,	32,292
IT Operations	72,556	80,983	102,533	72,644									328,716
IT Security	8,357	13,278	17,327	9,731									48,693
II Applications Security Services	53,795	32,132 48 508	59,855	53,747									215 399
IT EPIC	160,592	140,711	197,854	211,401	,		,			,	,	,	710,558
Finance	33,898	29,465	34,870	32,359		,							130,593
Public Relations	7,665	5,024	5,041	5,905									23,636
Information Technology	8,010	8,832	8,455	9,382			•			•		•	34,679
Corporate Quality	7,261	8,513	7,104	7,425									30,302
Managed Care Contract		- '-		,15,11									10,082
Total Overhead Allocations	707.279	684.736	836.803	796.058		,	,				,		3.024.876
		20.1(1.00)	200(000										2.0(: 10(:
Total Expenses	3,172,379	2,703,047	3,350,791	3,128,771									12,354,988
Net Margin	\$ (1,142,173) \$	(832,912) \$	(1,671,873) \$	(1,130,085) \$	\$ -	\$ -	'	\$ -	\$ -		\$ - \$,	\$ (4,777,042)
Capital	100,000												100,000
General Fund Support/ Transfer In												'	
				Ì	7	45	Î			Ì		Ì	1

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FOR THE FOORIGH MONTH ENDED JANGARY 31, 202 C	Clinic	West Palm	Lantana	Delray	Belle Glade	Lewis	St. Anns	Lake Worth	Jupiter	West Boca	Subxone	Mobile	Mobile	Mobile	ļe to L
Gross Patient Revenue	,	842,690	1,283,717	366,549	452,243	342,582	1,002	940,777	291,964	247,151	260,363	1,653		4,824	5,035,515.39
Contractual Allowances Charity Care Bad Debt Total Contractual Allowances and Bad Debt		157,118 354,549 75,070 586,737	178,867 617,421 191,916 988,204	135,185 104,526 81,817 321,527	80,580 134,875 94,262 309,718	51,334 86,168 168,393 305,894	271 81 352	256,563 370,486 106,032 733,081	68,982 131,167 49,057 249,207	119,269 64,904 27,364 211,538	79,286 61,289 180,832 321,407	(8) - 42 34		281 (107) - 174	1,127,458 1,925,549 974,866 4,027,872
Other Patient Revenue	•	241,078	296,119	110,217	99,331	19,345	1,479	172,460	74,892	88,097	38,449	9,441	5,216	5,216	1,161,340
Net Patient Revenue Collection %	- 0.00%	497,030 58.98%	591,632 46.09%	155,239 42.35%	241,857 53.48%	56,034 16.36%	2,128 0.00%	380,156 40.41%	117,649 40.30%	123,710 50.05%	(22,594) -8.68%	11,060 0.00%	5,216 0.00%	9)866	2,168,983 43.07%
Grant Funds Other Financial Assistance Other Revenue	850,855	503,315	573,676	230,012	228,759	83,942	4,019	539,606	164,215 - 1,334	172,271	400,791	64,708	27,454	51,707	3,895,332 - 17,158
Total Other Revenues	853,972	506,152	576,928	230,844	232,866	83,942	4,019	539,687	165,549	173,869	400,791	64,708	27,454	51,707	3,912,490
Total Revenues	853,972	1,003,183	1,168,560	386,082	474,723	139,976	6,147	919,843	283,198	297,579	378,198	75,769	32,670	61,574	6,081,473
Direct Operational Expenses:	1 160 348	547 113	712 224	280 539	281 712	132 678	22.030	703 873	226 435	235 422	490 893	93 547	37 573	XXX UX	5 005 273
Benefits	343,142	124,297	190,217	74,624	92,485	35,234	6,340	191,431	54,720	62,989	133,715	19,035	8,269	25,644	1,362,143
Purchased Services	110,993	8,366	18,980	6,281	11,379	3,524	- 1	15,746	6,769	9,173	6,979	549	549	549	199,837
Medical Supplies Other Supplies	2,492	8,844	1,437	16,691	4,090	386	1,507 791	24,301 8,444	6,087	5,287	12,692 8,855	5,237 2,513	1,043	4/5 1,261	46,511
Medical Services	•	22,124	26,885	13,256	17,040	9,465	726	54,309	8,089	9,020	5,180		. :	. 1	166,094
Drugs Repairs & Maintenance	181 039	85,270	52,847	19,835	13,625	232	191	1,692	1,283	1,826	1 921	1 926	22 2 867	78	176,957
Lease & Rental		43,003	52,683	29,657	33,839	80	82	82,325	27,514	44,721	16,066	9	20	55	330,108
Utilities	- 000 000	1,430	1,430	402	6,960	803	, ,	4,735	2,583	2,516	1,823	2 697	- 1 5.47	- 0000 C	22,683
Other Expense Insurance	62,333	2,930 1,351	6,942 1,860	2,742 1,022	1,592 290	2,040 443	- 100	6,344 644	3,128	397	4,638 332	2,687 3,047	3,047	3,047	15,161
Total Operational Expenses	1,884,206	892,964	1,086,521	447,064	476,099	195,809	31,769	1,097,814	340,214	385,331	683,150	128,600	55,822	115,183	7,820,546
Net Performance before Depreciation & Overhead Allocations	(1,030,233)	110,219	82,039	(60,982)	(1,376)	(55,834)	(25,622)	(177,971)	(57,016)	(87,752)	(304,952)	(52,831)	(23,152)	(53,609)	(1,739,073)
Depreciation	1,634	4,008	4,576	89	23,811	109		1,479	914	1,598	614	25,000	4,628	27,842	96,282
Overhead Allocations:															
Risk Mgt	4,347	3,461	4,626	2,411	1,873	893	136	3,234	1,106	1,414	2,979	833	339	782	28,433
nev cycle Internal Audit	740	589	787	33,392	41,469	15,765	23	550	24,479	241	507	16,443	58	133	4,838
Home Office Facilities	111,576						١,						١,		111,576
Administration	21,821	17,371	23,218	12,103	9,400	4,484	681	16,233	5,549	7,098	14,950	4,181	1,699	3,923	142,710
Human Resources Legal	31,395 6,179	19,869	6,575	3,427	12,134	1,270	193	4,597	6,825 1,571	8,342 2,010	4,234	5,309	481	5,067 1,111	40,412
Records	1,707	1,359	1,816	947	735	351	53	1,270	434	522	1,169	327	133	307	11,163
Compliance Comm Engage Plan	3,357	2,673	3,572 4,516	1,862 2,354	1,446	690	105 132	2,498	854 1,079	1,092	2,300	643 813	261 330	604 763	21,958 27,756
IT Operations	43,201	34,391	45,966	23,961	18,611	8,878	1,348	32,138	10,986	14,052	29,599	8,278	3,364	7,767	282,540
ii Security IT Applications	6,399 24,210	5,094 19,273	6,809 25,760	3,549 13,428	2,757 10,430	1,315	756	4,761 18,010	1,627 6,156	2,082 7,875	4,384	1,226 4,639	1,885	4,353	41,852 158,338
Security Services	93 385	26,494	35,412	18,460	14,338	6,840	2 915	24,759	8,463	10,826	22,803	6,377	2,592	5,983	183,346
Finance	17,163	13,663	18,262	9,519	7,394	3,527	536	12,768	4,364	5,583	11,759	3,289	1,336	3,086	112,248
Public Relations	3,106	2,473	3,305	1,723	1,338	638	26	2,311	790	1,010	2,128	595	242	558	20,316
Information Technology	4,558	3,628	4,849	2,528	1,963	937	142	3,391	1,159	1,483	3,123	873	355	819	29,808
Project MGMT Office	6,161	4,905	6,556	3,417	2,654	1,266	192	4,584	1,567	2,004	4,221	1,181	480	1,108	40,296
Total Overhead Allocations	387,535	317,679	420,122	220,387	173,296	81,433	11,396	295,821	101,957	130,030	276,867	76,990	31,406	73,323	2,598,241
Total Expenses	2,273,374	1,214,651	1,511,219	667,520	673,206	277,351	43,165	1,395,113	443,086	516,959	960,631	230,590	91,856	216,348	10,515,069
Net Margin	\$ (1,419,402)	\$ (211,468)	\$ (342,659)	\$ (281,437) \$	(198,483) \$	(137,375)	\$ (37,017) \$	(475,270) \$	(159,887)	\$ (219,380) \$	(582,434) \$	(154,821) \$	\$ (59,186)	(154,775) \$	(4,433,596)
Capital	•		٠						٠		100,000				100,000
General Fund Support/ Transfer In	٠.	٠,	٠.	\$ -	\$		\$ -	\$		\$ - \$	\$	٠,	,	\$	

Primary Care Clinics- Medical Statement of Revenue and Expenses FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

7	400	Current Month	Month	20,20	0000120)	ò	C:: \$0 V	+02P-10	Fiscal Y	Fiscal Year To Date	20,20	Variation	8
1,311,030	1,501,975	(190,945)	(12.7%)	1,105,247	205,783	18.6% Gross Patient Revenue	5,035,515	5,829,396	(793,881)	(13.6%)	5,263,151	(227,635)	(4.3%)
295,644	377,016	81,372	21.6%	230,881	(64,763)	(28.1%) Contractual Allowances	1,127,458	1,463,270	335,812	22.9%	1,353,599	226,141	16.7%
509,705	470,754	(38,951)	(8.3%)	364,667	(145,038)	(39.8%) Charity Care	1,925,763	1,827,067	(98,696)	(5.4%)	1,787,981	(137,781)	(7.7%)
220,382	273,296	52,914	19.4%	286,961	66,580	23.2% Bad Debt	974,866	1,060,709	85,843	8.1%	980,128	5,262	0.5%
1,025,730	1,121,066	92,336	8.5%	882,509	(143,222)	(16.2%) Total Contractuals and Bad Debts	4,028,086	4,351,046	322,960	7.4%	4,121,708	93,621	2.3%
256,823	367,534	(110,711)	(30.1%)	498,709	(241,885)	(48.5%) Other Patient Revenue	1,161,340	1,426,462	(265,122)	(18.6%)	1,265,536	(104,196)	(8.2%)
542,123	748,443	(206,320)	(27.6%)	721,447	(179,324)	(24.9%) Net Patient Revenue	2,168,769	2,904,812	(736,043)	(25.3%)	2,406,979	(238,210)	(%6.6)
41.35%	49.83%			65.27%		Collection %	43.07%	49.83%			45.73%		
1,148,679	1,103,321	45,358	4.1%	1,771,147	(622,468)	(35.1%) Grant Funds	3,895,332	4,413,284	(517,952)	(11.7%)	1,978,236	1,917,097	%6:96
	' !	1 9	%0:0		, ,	0.0% Other Financial Assistance			1 1	%0.0	377,627	(377,627)	(100.0%)
1,615	9,718	(8,103)	(83.4%)	808	806	99.7% Other Revenue	17,158	37,914	(20,756)	(54.7%)	15,531	1,627	10.5%
1,150,294	1,113,039	37,255	3.3%	1,771,956	(621,662)	(35.1%) Total Other Revenues	3,912,490	4,451,198	(538,708)	(12.1%)	2,371,393	1,541,097	%0:59
1,692,417	1,861,482	(169,065)	(9.1%)	2,493,403	(800,987)	(32.1%) Total Revenues	6,081,259	7,356,010	(1,274,751)	(17.3%)	4,778,372	1,302,887	27.3%
						Direct Operational Expenses:							
1,225,984	1,364,786	138,802	10.2%	1,245,520	19,536	1.6% Salaries and Wages	5,005,273	5,642,377	637,104	11.3%	4,659,344	(345,929)	(7.4%)
357,877	396,082	38,205	%9.6	343,987	(13,891)	(4.0%) Benefits	1,362,143	1,607,450	245,307	15.3%	1,312,499	(49,645)	(3.8%)
35,829	117,138	81,309	69.4%	69,667	33,838	48.6% Purchased Services	199,837	461,233	261,396	26.7%	188,150	(11,687)	(6.2%)
61,292	62,216	924	1.5%	77,854	16,562	21.3% Medical Supplies	173,949	241,467	67,518	28.0%	140,854	(33,095)	(23.5%)
22,975	26,781	3,806	14.2%	12,416	(10,558)	(85.0%) Other Supplies	46,511	152,438	105,927	%5'69	27,756	(18,754)	(67.6%)
41,584	62,098	20,514	33.0%	45,535	3,950	8.7% Medical Services	166,094	241,014	74,920	31.1%	249,733	83,639	33.5%
41,925	84,623	42,698	20.5%	55,947	14,021	25.1% Drugs	176,957	328,440	151,483	46.1%	271,772	94,815	34.9%
36,428	50,392	13,964	27.7%	6,209	(30,218)	(486.7%) Repairs & Maintenance	198,054	201,568	3,514	1.7%	19,293	(178,761)	(856.5%)
86,019	167,816	81,797	48.7%	86,387	368	0.4% Lease & Rental	330,108	590,615	260,507	44.1%	320,221	(6,887)	(3.1%)
5,703	6,945	1,242	17.9%	6,262	260	8.9% Utilities	22,683	27,880	5,197	18.6%	21,632	(1,051)	(4.9%)
15,222	59,171	43,949	74.3%	27,231	12,009	44.1% Other Expense	123,181	215,684	92,503	42.9%	90,130	(33,052)	(36.7%)
3,938	3,940	2	%0.0	4,609	670	14.5% Insurance	15,754	15,760	9	%0.0	14,810	(944)	(6.4%)
1,934,776	2,401,988	467,212	19.5%	1,981,624	46,848	2.4% Total Operational Expenses	7,820,546	9,725,926	1,905,380	19.6%	7,316,195	(504,351)	(%6.9)
(242,359)	(540,506)	298,147	(55.2%)	511,779	(754,139)	Net Performance before Depreciation (147.4%) & Overhead Allocations	(1,739,287)	(2,369,916)	630,629	(26.6%)	(2,537,822)	798,536	(31.5%)

Primary Care Clinics- Medical Statement of Revenue and Expenses FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Actual	Budget	Current Variance	Current Month %	Prior Year	Variance	%	Actual	Budget	Fiscal Y Variance	Fiscal Year To Date ce %	Prior Year	Variance	%
24,070	31,250	7,180	23.0%	24,438	368	1.5% Depreciation	96,282	125,000	28,718	23.0%	97,754	1,472	1.5%
041	200	(200 1)	(20,00)	,	(100 1)	Overhead Allocations:	00	6	27	(/00 LV)	ų or	000	(/02 200)
6,715 133,279	4,650	(1,000)	75 9%	1,629 161 938	28 659	(3.12.4%) KISK IVIBL 17.7% Rev Cycle	26,433	719,310	(9,115)	75.9%	656 785	123,477	(%7'./¢)
2,166	4,151	1,985	47.8%	1,887	(279)	(14.8%) Internal Audit	4,838	16,605	11,768	70.9%	6,095	1,257	20.6%
34,265	26,770	(7,495)	(28.0%)	16,431	(17,834)	(108.5%) Home Office Facilities	111,576	107,079	(4,498)	(4.2%)	66,273	(45,303)	(68.4%)
36,655	36,276	(380)	(1.0%)	42,581	5,926	13.9% Administration	142,710	145,103	2,393	1.6%	117,326	(25,384)	(21.6%)
52,304	51,247	(1,057)	(2.1%)	41,875	(10,430)	(24.9%) Human Resources	170,556	204,990	34,434	16.8%	177,990	7,435	4.2%
13,640	20,789	7,150	34.4%	11,873	(1,767)	(14.9%) Legal	40,412	83,157	42,744	51.4%	49,674	9,261	18.6%
3,056	3,828	772	20.2%	6,414	3,358	52.4% Records	11,163	15,310	4,148	27.1%	25,899	14,736	26.9%
6,435	629'2	1,243	16.2%	6,877	442	6.4% Compliance	21,958	30,715	8,757	28.5%	18,049	(3,908)	(21.7%)
7,185	7,460	275	3.7%	5,679	(1,505)	(26.5%) Comm Engage Plan	27,756	29,840	2,084	7.0%	22,675	(5,082)	(22.4%)
62,440	66,297	3,857	2.8%	82,878	20,439	24.7% IT Operations	282,540	265,186	(17,353)	(6.5%)	247,876	(34,664)	(14.0%)
8,364	11,639	3,276	28.1%	6,638	(1,725)	(26.0%) IT Security	41,852	46,558	4,705	10.1%	26,087	(15,766)	(60.4%)
33,066	43,614	10,548	24.2%	37,894	4,828	12.7% IT Applications	158,338	174,457	16,119	9.2%	116,044	(42,294)	(36.4%)
45,745	55,101	9,357	17.0%	39,458	(6,287)	(15.9%) Security Services	183,346	220,406	37,060	16.8%	150,340	(33,006)	(22.0%)
181,705	147,253	(34,452)	(23.4%)	70,267	(111,437)	(158.6%) IT EPIC	610,743	589,012	(21,731)	(3.7%)	213,827	(396,916)	(185.6%)
27,814	27,575	(238)	(0.9%)	25,448	(2,366)	(9.3%) Finance	112,248	110,301	(1,947)	(1.8%)	99,858	(12,389)	(12.4%)
5,076	6,593	1,517	23.0%	4,509	(296)	(12.6%) Public Relations	20,316	26,371	6,055	23.0%	24,603	4,288	17.4%
8,064	10,884	2,820	25.9%	9,273	1,208	13.0% Information Technology	29,808	43,536	13,728	31.5%	33,229	3,421	10.3%
6,382	6,630	248	3.7%	4,497	(1,885)	(41.9%) Corporate Quality	26,045	26,520	475	1.8%	19,339	(6,707)	(34.7%)
9,727	12,905	3,178	24.6%	7,989	(1,738)	(21.8%) Project MGMT Office	40,296	51,621	11,325	21.9%	29,889	(10,407)	(34.8%)
,			%0:0	1,016	1,016	100.0% Managed Care Contract	•			%0:0	4,060	4,060	100.0%
684,081	731,447	47,366	6.5%	587,052	(92)(05)	(16.5%) Total Overhead Allocations	2,598,241	2,925,791	327,549	11.2%	2,112,413	(485,828)	(23.0%)
2,642,928	3,164,685	521,758	16.5%	2,593,114	(49,814)	(1.9%) Total Expenses	10,515,069	12,776,717	2,261,648	17.7%	9,526,362	(988,707)	(10.4%)
\$ (950,511) \$	(1,303,203) \$	\$ 352,692	(27.1%) \$	\$ (112,66)	(850,800)	853.3% Net Margin	\$ (4,433,810)	(4,433,810) \$ (5,420,707) \$	986,897	(18.2%) \$	\$ (4,747,990)	314,180	(89.9)
	118,170	118,170	100.0%			0.0% Capital	100,000	693,680	593,680	85.6%		(100,000)	%0:0
•	\$ 1,390,127	3 1,390,127	100.0% \$	1	1	0.0% General Fund Support / Transfer In	\$	\$ 5,989,400	\$ 5,989,400	100.0% \$	4,576,903 \$	4,576,903	100.0%

DocuSign Envelope ID: B04DB03A-2AFD-4C39-8FC5-BAD5C5285315 Primary Care Clinics- Dental Statement of Revenues and Expenses by Location FOR THE FOURTH MONTH ENDED JANUARY 31, 2022.

triot Recented 1,155,949 1,091,562 558,433 trictural Allowances 447,078 2,26,135 13,135 trictural Allowances and Bad Debt - 2,959 75,959 150,123 13,135 trictural Allowances and Bad Debt - 2,956 75,959 150,613 15,135 n W. Westernee - 17,332 1,26,833 150,123 15,135 n W. Westernee - 17,332 1,26,833 160,720 15,135 n N. Westernee - 25,500 1,50,635 15,135 15,135 n All Incidence - 25,500 1,50,635 15,135 15,135 n All Incidence - 25,500 1,50	ord Debt 1,155,949 1,091,652 558,493 54,836,79 1,263,679 1,091,167 1,153,679 1		Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
Tract and block to the control of th	1,000,000,000,000,000,000,000,000,000,0	ross Patient Revenue	1	1,155,949	1,091,562	558,433	443,620	3,249,563
The properties The	1,000,000,000,000,000,000,000,000,000,0			100	000	000	200	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
Transcript Character and Bard Debt	Transcript Microstrice and blad belt	ontractual Allowances	•	447,078	228,195	233,679	276,325	1,185,277
Tractical Allonemores and Sad Obek Tractical Sad O	restricted Alloyantrocs and Bad Debt	larity care	•	429,349	7.06,163	19/,T/4	0.70075	1,403,403
179,282 15,693 16,945 17,953 1,945	179,282 25,592 25,993	10 Debt.	•	בכני הדם	29,032	205,40	32,380	220,380
bett Revenue by 13,322 155,683 165,720 6,227 8,443 10,55 10,	systyme 179,322 156,929 87,443 78,556 40,720 20,250 87,443 78,556 40,400 Andrews 40,400 Andrews 40,400 Andrews 40,400 Andrews 40,400 Andrews Andrews </td <td>ital Collil actual Allowalites allu bau Debt</td> <td>•</td> <td>720,006</td> <td>993,430</td> <td>403,130</td> <td>459,009</td> <td>7,093,121</td>	ital Collil actual Allowalites allu bau Debt	•	720,006	993,430	403,130	459,009	7,093,121
rick become 378,705 225,005 160,720 62,287 6,287 7,287 7,287 7,287 7,287 <td>nt kerenute 378,706 255,005 160,720 66,287 14,040s nt kerenute 312,706 256,689 169,451 65,122 85,473 6 ntrickl Assignace 32,706 256,689 169,451 65,122 85,473 6 ntrickl Assignace 39,006 256,689 169,451 65,122 85,473 6 ntricklestrates 93,006 256,889 169,451 65,122 85,473 6 ntr Recruites 39,006 256,889 169,451 65,122 85,473 6 ntr Reger 40,700 256,889 169,451 65,127 85,473 6 strickless 40,700 256,899 169,451 65,127 14,470 <t< td=""><td>her Patient Revenue</td><td>•</td><td>179.382</td><td>126.893</td><td>87.443</td><td>78.556</td><td>472.274</td></t<></td>	nt kerenute 378,706 255,005 160,720 66,287 14,040s nt kerenute 312,706 256,689 169,451 65,122 85,473 6 ntrickl Assignace 32,706 256,689 169,451 65,122 85,473 6 ntrickl Assignace 39,006 256,689 169,451 65,122 85,473 6 ntricklestrates 93,006 256,889 169,451 65,122 85,473 6 ntr Recruites 39,006 256,889 169,451 65,122 85,473 6 ntr Reger 40,700 256,889 169,451 65,127 85,473 6 strickless 40,700 256,899 169,451 65,127 14,470 <t< td=""><td>her Patient Revenue</td><td>•</td><td>179.382</td><td>126.893</td><td>87.443</td><td>78.556</td><td>472.274</td></t<>	her Patient Revenue	•	179.382	126.893	87.443	78.556	472.274
not keenene - 32,506 5,25,005 160,700 6,287 8 not keenene - 32,006 256,609 160,451 65,125 85,473 1404% not keenenes - 32,006 256,609 160,451 65,125 85,473 6 not keenes - 32,006 256,609 160,451 65,122 85,473 6 not keenes - 32,006 256,609 160,451 65,122 85,473 6 not keenes - 32,006 256,609 160,451 65,122 85,473 16 not keenes - 32,006 256,609 160,451 65,122 85,473 16 not keenes - 32,006 256,609 174,60 17,121 17,121 9 not keene - 22,000 174,60 17,121 17,121 9 not keene - 22,000 174,60 17,121 17,121 9 not keene - 22,000 174,60 17,121	1879, 1879							
n % model Assistance and a series and a seri	only 3.7.0% 25.6.69 169,451 65.122 85,473 6 only 3.7.0% 256,689 169,451 65.122 85,473 6 only 3.7.0% 256,689 169,451 65.122 85,473 6 references 39,006 256,689 169,451 65.122 85,473 6 references 39,006 256,689 169,451 65.122 85,473 6 references 39,006 256,689 169,451 65.122 85,473 6 references 40,200 256,889 169,451 65.122 85,473 6 references 40,200 256,889 17,412 1,427 1,4	et Patient Revenue		378,705	225,005	160,720	62,287	826,716
Particular Par	Page	llection %		32.76%	20.61%	28.78%	14.04%	25.44%
Particular Par	restrict Assistance as	ant Finds	93 006	256 689	169 451	65 152	85 473	177 699
Procurence 93,006 255,689 169,451 65,122 85,473 66 Pervenues 93,006 655,894 394,466 225,872 147,700 144 Pervenues 133,543 352,766 229,148 86,676 121,511 95 Supplies 2,099 1,074 1,171 1,171 1,171 97 Supplies 2,099 1,074 1,171 1,171 95 1,171 95 Supplies 2,099 1,000 1,147 1,127 1,137 4,170 1,137 4,170 1,137 4,170 1,137 4,170 1,137 4,170 1,137 4,170 1,137 4,170 1,137 4,170 1,137 4,170 1,137 4,170 4,170 1,137 4,170 1,137 4,170 1,137 1,137 4,170 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137 1,137	Processor 99,006 256,689 169,451 65,152 85,473 66 Processor 99,006 256,689 169,451 65,152 85,473 6 Processor 133,543 382,766 229,148 86,076 121,511 9 Processor 40,780 38,770 1,428 1,711 4,178 1,148 Supplies 2,890 1,408 1,411 4,178 1,172 2,121 Supplies 2,890 1,408 1,411 4,178 1,179 1,179 Supplies 2,890 1,408 1,420 1,179 1,179 1,179 1,179 1,179 1,175 </td <td>hor Einancial Accietance</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	hor Einancial Accietance						
Page	propertions 99,006 256,689 169,451 65,152 85,473 66 workuss 99,006 635,394 394,466 275,872 147,700 1,48 propries 313,543 35,766 20,446 1,211 4,177 2,14 ed Services 40,772 94,590 1,771 1,211 4,177 2,14 poplies 2,349 1,771 1,211 4,177 3,742 2,14 poplies 3,377 1,438 1,438 1,439 1,430 4,177 3,17 poplies 3,377 1,438 1,438 1,439 1,439 1,430 <td>her Revenue</td> <td></td> <td></td> <td></td> <td></td> <td>,</td> <td>,</td>	her Revenue					,	,
verunes 93,006 25,689 160,451 65,122 85,473 56 verunes 93,006 655,394 160,451 65,122 85,473 147,700 146 portion of particular parts 40,290 57,242 25,615 37,242 25 27,222 22,513 47,700 14,01 17,11 13,231 47,722 22,513 47,710 13,231 45,722 22,513 27,422 22,513 47,710 13,231 45,722 22,513 27,422 22,513 47,711 13,231 45,722 22,513 47,722 22,513 47,722 22,513 47,722 22,513 47,722 22,513 47,722 22,513 47,722 22,513 47,722 22,513 47,722 22,513 47,722 22,513 47,722 22,513 47,722 22,513 47,722 22,513 47,722 22,513 47,722 27,122 27,122 27,122 27,122 27,122 27,122 27,122 27,122 27,122 27,122 27,	Page							
Pagode 653,944 39,4,656 715,750 1,7760 1,1	Agole 633,946 636,396 394,456 275,872 395,872 147760 1215 And Wagess 40,730 94,930 57,422 36,815 27,242 36,732 37,722 36,732 37,722	tal Other Revenues	93,006	256,689	169,451	65,152	85,473	669,771
and Vugges and August and and August and	and Vinges and Vi	tal Revenues	93,006	635,394	394,456	225,872	147,760	1,496,487
133.543 353.766 223.148 86.676 212.1511 9. 9.000 57.472 36.151 9. 9.0000 57.472 36.151 9. 9.000 57.472 36.151 9. 9.00000 57.472 36.151 9. 9.000000000000000000000000000000000000	133.543 353.766 229.148 86.676 121.511 9.999 9.742 36.153 37.742 29.999 9.742 36.153 37.742 29.9999 9.742 36.153 37.742 29.99999 9.742 36.153 37.742 29.999999 9.742 36.153 37.742 29.999999999999999999999999999999999							
and Wages 135,43 35,766 229,148 86,76 511,11 1,12,11 1 2,13 1 4,107 2 2,049 1,408 1,111 1,12,11 1 3,77,42 2 2,144 4,107 2 2,049 1,408 1,12,11 1 1,12,11 1 3,77,42 2 2,13 1,40 1,107 2 2,144 4,107 2 2,144 2 2,144 4,107 2 2,144	State Stat	rect Operational Expenses:						
activities 4,0730 9,430 57,422 36,515 37,242 2,20 supplies 2,049 57,422 36,515 37,742 2,20 supplies 2,049 57,422 36,515 2,20 supplies 2,049 57,422 36,515 2,20 supplies 2,049 57,422 36,515 2,20 supplies 2,049 57,423 1,233 8,527 67 supplies 2,049 57,423 1,233 8,527 67 supplies 2,049 57,423 2,234 6,09 supplies 2,049 1,450 1,157 1,156 1,130 1,130 supplies 2,049 1,150 1,1	Marcellones	laries and Wages	133,543	352,766	229,148	929'98	121,511	923,644
1,000 1,000 1,10	Supplies 1,049 1,109 1,111 1,107 0,107	nefits	40,730	94,930	57,422	36,815	37,242	267,139
Subjects 1,32 3,542 6,67 Supplies 1,32 1,321 8,542 6 Rental 1,32 1,32 1,525 1,57	Supples 2,3396 1771 1,321 8,542 of Rental 2,523 1,225 1,255 1,575 1,5	irchased Services		2,049	1,408	1,211	4,107	8,775
profiles 233 3.307 1,126 1,125 1,127 1,109 1,100	Particular Par	edical Supplies		28,396	17,711	13,231	8,542	67,880
Refunder 8,553 2,133 2,414 409 Rental 3,576 2,1833 2,414 409 Permane 89 1,430 1,430 402 3,196 permane 89 1,600 1,167 1,363 3,06 3,196 permane before Depreciation & Line Commons before Depreciation Program of Line Commons before Depreciation Program & Line Commons before Depreciation Program	Rentral 3,552 2,133 2,444 409 Rentral 3,573 2,132 2,444 409 quence 8.9 1,690 1,157 1,333 306 1,107 quence 8.9 1,690 1,157 1,333 306 3,196	her Supplies	283	3,307	1,426	1,255	157	6,428
Pertral Pert	1,430 1,430 1,10	pairs & Maintenance		2,523	2,213	2,414	409	7,559
pense before bepreciation & 1,430 1,430 1,430 1,401 1,363 3,06 1,060 1,167 1,363 3,06 1,060 1,167 1,363 3,06 1,060 1,167 1,363 3,06 1,060 1,167 1,363 3,06 1,060 1,163,06 1,163,06 1,163,06 1,163 1,133 1,134 1,13	pennes	ase & Rental		36,767	21,823	20,340	11,070	90,000
persee 849 1,080 1,167 1,363 396 351 131 131 131 131 131 131 131 131 131	pense 1000 Technols (82,396) 1,080 1,167 1,363 36 36 36 36 36 36 36 36 36	ilities		1,430	1,430	402	3,196	6,458
175,404 523,47 333,750 163,706 186,891 1,38	175,404 523,47 333,750 163,706 186,891 1,38	her Expense	849	1.080	1.167	1.363	306	4.765
175,404 523,247 333,750 163,706 186,891 1.33 1.34 Commance before Depreciation & (82,396) 112,146 60,706 62,166 (39,131) 1.13 Commance before Depreciation & (82,396) 112,146 60,706 62,166 (39,131) 1.13 Commance Defore Depreciation & (3,007 1,508 1,507 1,502 1,507	175,404 523,247 333,750 163,706 186,891 1.131 Indifference Depreciation & (82,396) 112,146 60,706 62,166 (39,131) 1.1 Indifference Depreciation & (82,396) 112,146 60,706 62,166 (39,131) 1.1 Indifference 1,508 1,508 1,072 1,072 1,072 1,073 Indifference 2,309 2,309 2,309 1,000 1,000 Indifference 2,309 2,309 2,309 1,000 1,000 Indifference 355 1,016 1,77 1,013 1,027 1,020 1,020 Indifference 355 1,014 1,037 1,037 1,037 1,037 1,037 Indifference 355 1,014 1,037 1,037 1,037 1,037 1,037 Indifference 355 1,014 1,037 1,037 1,037 1,037 1,049 1,045 1,040 Indifference 3,309 3,309 3,309 3,309 1,000 1,041 1,030 1,041 1,030 1,041 Indifference 3,309 3,309 3,309 3,309 1,000 1,000 1,000 1,000 1,000 Indifference 3,309 3,309 3,309 3,309 3,309 3,309 1,000	surance					351	351
ornance before Depreciation & GR2398) 112,146 60,706 62,166 (39,131) 11 ation - 10,104 3,807 3,404 12,972 3 ation - 10,104 3,807 3,404 12,972 3 t - - 33,382 22,972 23,394 13,600 Audit - - 33,382 22,972 23,394 13,600 Audit - - 23,992 7,567 5,207 5,290 2,960 Audit - - 2,398 7,567 5,207 5,290 2,960 Audit - 11,104 3,104 1,297 3,960	ornance before Depreciation & Ga3989 1112,146 60,706 62,166 (39,131) 11 atd Allocations - 10,104 3,807 3,404 12,972 3 atd Allocations: - 10,104 3,807 3,404 12,972 3 t - 1,508 1,638 1,037 1,992 590 t - 33,382 22,977 1,992 13,060 9 Audit 11,804 - - 1,77 179 100 </td <td>tal Operational Expenses</td> <td>175,404</td> <td>523,247</td> <td>333,750</td> <td>163,706</td> <td>186,891</td> <td>1,382,998</td>	tal Operational Expenses	175,404	523,247	333,750	163,706	186,891	1,382,998
12,146 60,706 62,166 (39,131) 11	12,146 60,706 62,166 (39,131) 11	t Performance before Depreciation &						
ation 460 1,504 3,807 3,404 12,972 5 4460 1,508 1,037 1,052 5,90 5 4 Audit 1,1804 2,757 1,79 1,002 2,960 5 4 Audit 1,1804 2,757 1,79 6,825 2,775 5 4 Augit 1,016 1,016 1,017 1,018 1,0	ation to the total state of the	rerhead Allocations	(82,398)	112,146	902'09	62,166	(39,131)	113,489
the filters and the filters and the filters are shown as a second and	d Allocations: 460 1,508 1,037 1,052 590 t classes 460 1,508 1,037 1,052 590 t classes 257 27,972 23,924 13,060 8 title a classes 257 27,972 23,992 2,960	preciation	•	10,104	3,807	3,404	12,972	30,287
traction	460 1,508 1,037 1,052 590 edit	erhead Allocations						
Audrit 1,384 2,2,972 2,394 13,060 6 Audrit 1,384 13,084 13	Adult Fecilities	Nat	460	1 508	1 037	1 052	083	A 647
Audit free Facilities	Audit TR 23,582 2,234 1,500 100 100 11,804 25 177 29,524 1,500 100 100 11,804 25 1.07 179 1.00 100 100 100 100 100 100 100 100 10	20 Mgc	P	1,000 100 cc	1,03,	260,1	000	40,4
fine Pacifities 17,0 237 17,1 17,2 10,0 fine Pacifities 2,309 7,567 5,207 5,280 2,960 37,5 Resources 2,275 10,162 7,129 6,835 2,275 2,275 Resources 2,275 10,162 7,129 6,835 2,275 2,275 neae 355 1,164 801 812 455 2,275 neae 355 1,164 801 812 455 5,861 6,835 2,275 1,675 1,495 88	fine aculties 11,804 237 177 159 200 fine aculties 2,309 7,567 5,207 5,280 2,960 2,275 Resources 2,275 10,162 7,129 6,825 2,275 2,275 Resources 654 2,143 1,475 1,495 838 2,275 nee 355 1,164 801 812 452 2,275 2,275 nee 355 1,164 801 812 452 2,275 2,	V Cycle	70	35,562	77.	462,62	12,000	22,708
ration cases	ration Resources 2,309 7,567 5,207 5,280 2,960 2,960 2,960 2,275 10,162 7,129 6,825 2,275 2,275 2,275 10,162 7,129 6,825 2,275 2,275 2,275 1,143 1,477 1,495 8,88 8,88 1,164 801 812 455 2,275 2,275 1,164 801 812 455 2,275 2,275 1,164 801 812 455 2,275 2,275 1,164 801 812 455 2,275 2,275 1,164 801 812 455 2,275 2,275 2,270 1,103 0 10,454 5,861 6,77 2,219 1,1527 1,549 868 8,784 2,275 1,541 7,942 8,054 4,515 2,285 2,286 1,269 2,285 2,286 1,269 2,285 2,286 1,269 2,285 2,286 1,269 2,285 2,286 1,103 618 1,281 2,285 2,286 1,103 618 1,281 2,285 2,285 2,288 1,103 618 1,103	ome Office Facilities	11 804	167	//1	6/1	001	11 804
Parcon P	Resources 2,235 7,507 7,207 7,207 7,207 7,207 7,207 7,207 7,207 7,207 7,207 7,207 7,207 7,207 7,207 2,275 838 839 839 839 839 839 839 839 839 839	ministration	2 300	7 567	5 207	086 3	2 060	72 324
nee	nee	man Recourses	27.5	10.162	7129	6 825	2,200	78 666
ne ne de	nee 2,443 1,743 1,743 1,743 1,743 1,743 1,743 1,743 1,743 1,743 1,743 1,743 2,213 2,213 455 1,164 801 812 455 455 445 1,164 801 812 455 1,164 801 813 2,561 455 2,19 1,547 1,549 5,861 4 451 868 3,285	ייין וויפטסטו כפס	654	201,01	27.7	1,405	620	6 605
nce 352 407 413 532 ngage Plan 449 1,472 1,033 1,027 576 ntions 4570 14,981 10,399 10,454 5,861 4,55 tity 677 2,219 1,577 1,498 8,88	nce 152 407 413 524 407 413 525 1164 801 813 525 1164 801 813 525 1164 801 813 525 1164 801 813 525 1164 801 813 525 1164 801 813 525 576 1164 801 813 576 576 1164 801 813 576 576 1164 801 803 576 576 1164 801 803 576 576 1164 801 803 576 576 1164 801 803 577 578 5,859 3,285 578 5,859 3,285 577 578 5,859 3,285 577 58 5,859 3,285 577 577 577 5,259 3,285 577 577 5,259 3,285 577 578 5,859 3,285 577 577 5,259 3,285 577 5,259 4,515 577 5,259 4,211 5,2	89	034	2,143	1,4/5	1,495	000	6,603
rice 3535 J.,164 801 612 4535 rigage Plan 4,970 1,472 1,013 1,027 5,76 try 677 2,219 1,527 1,549 868 try 2,261 8,396 5,778 5,889 3,285 2,885 sarions 2,561 8,396 5,778 5,889 3,285 2,285 Services 9,880 32,384 22,285 22,598 12,669 9,580 services 1,816 5,952 4,096 4,1513 6,18 12,669 9,580 12,669 9,580 12,669 9,580 12,669 9,580 12,669 9,580 12,669 9,580 12,669 9,580 12,669 9,580 12,669 9,580 12,669 9,580 12,669 9,580 12,669 9,580 12,669 9,580 12,669 9,580 12,669 9,580 12,669 9,640 9,640 9,640 9,640 9,640 1,491 8,64	rice 353 Jubba 801 612 453 richage Plan 4570 14,981 10,330 10,454 5,861 673 try 677 2,219 1,527 1,549 868 868 try 677 2,219 1,527 1,549 868 868 try 677 2,219 1,527 1,549 868 868 sations 2,561 8,396 5,778 5,889 3,285 3,285 Services 9,880 32,384 2,228 2,589 1,266 9 selations 329 1,077 741 752 421 421 te Quality 421 1,381 950 964 540 540 MGMT Office 652 2,137 1,470 1,491 836 43 perses 215,357 673,246 433,961 264,463 252,892 1,83 gin 3 435,606 3 339,501<	cords	181	292	407	413	737	1,824
rigage Plan 499 1,412 1,013 1,027 570 Intons 677 2,139 10,339 10,454 5,861 Actions 2,561 8,396 5,778 5,859 3,285 Services 2,561 8,396 5,778 5,859 3,285 Services 9,880 32,384 22,285 12,569 12,669 Bettions 32,980 32,384 22,285 22,598 12,669 Bettions 329 1,077 741 772 421 Bet Quality 421 1,381 950 964 540 MOMTORice 652 2,137 1,470 1,491 836 Berhead Allocations 39,953 139,895 96,405 97,354 53,028 1,8 Benses 215,357 673,246 433,961 264,463 252,892 1,8 Biln 3 32,538 33,566 33,596 33,591 33,501 33,506 33,506 <t< td=""><td>rigage Plan 4499 1,412 1,013 1,027 570 ritions 677 1,4981 1,0399 1,0454 5,861 ritions 677 2,1981 1,577 1,589 8,684 services 2,561 8,396 5,778 5,859 3,285 Services 9,880 32,384 22,285 22,589 12,669 lelations 329 1,077 741 752 421 re Quality 421 1,381 950 964 540 vGMT Office 652 2,137 1,470 1,491 836 erhead Allocations 39,953 139,895 96,405 97,354 53,028 1,8 gin \$ (122,351) \$ (37,853) \$ (33,506) \$ (38,591) \$ (105,132) \$ (3</td><td>ompilance </td><td>355</td><td>1,164</td><td>801</td><td>812</td><td>455</td><td>3,589</td></t<>	rigage Plan 4499 1,412 1,013 1,027 570 ritions 677 1,4981 1,0399 1,0454 5,861 ritions 677 2,1981 1,577 1,589 8,684 services 2,561 8,396 5,778 5,859 3,285 Services 9,880 32,384 22,285 22,589 12,669 lelations 329 1,077 741 752 421 re Quality 421 1,381 950 964 540 vGMT Office 652 2,137 1,470 1,491 836 erhead Allocations 39,953 139,895 96,405 97,354 53,028 1,8 gin \$ (122,351) \$ (37,853) \$ (33,506) \$ (38,591) \$ (105,132) \$ (3	ompilance 	355	1,164	801	812	455	3,589
titions 4,570 14,981 10,309 10,494 5,881 title	titions 4,570 14,981 10,309 10,454 5,881 (174 1,570 1,498 1,0309 10,454 5,881 (174 1,570 1,527 1,549 8,888 (174 1,581 1,591 1,591 1,592 1,385 (198 1,591 1,591 1,591 1,591 1,592 1,288 1,2,288 1,2,698 1,2,698 1,2,698 1,2,698 1,2,698 1,2,698 1,2,698 1,0098	ımm Engage Plan	449	1,472	1,013	1,027	576	4,536
try (b) (c) (c) (c) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d	try (b) (c) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d	Operations	4,570	14,981	10,309	10,454	5,861	46,176
Services 2,561 8,396 5,778 5,859 3,285 Services 5,800 31,285 5,800 31,285 Services 9,880 32,384 2,285 22,598 12,669 1,816 5,952 4,096 4,133 2,328 421 tion Technology 482 1,677 741 752 421 618 te Quality 482 1,581 1,088 1,103 618 ethe ad Allocations 652 2,137 1,470 1,491 836 ethe ad Allocations 39,953 139,895 96,405 97,354 53,028 4 ethe ad Allocations 215,357 673,246 433,961 264,463 252,892 1,8 gin \$	Services 2,561 8,396 5,778 5,859 3,285 Services 5,800 2,561 8,396 5,778 5,899 3,285 Services 9,880 32,384 2,2285 2,589 12,669 1,816 5,952 4,096 4,153 2,328 12,669 1,077 741 752 4,21 1,013 6,18 1,077 741 752 4,21 1,013 6,18 1,014 1,014 1,013 6,18 1,014	Security	//9	2,219	1,527	1,549	868	6,840
Services 11,541 7,942 8,054 4,515 1,516 1,516 1,517 1,518 1,518 1,518 1,518 1,518 1,518 1,518 1,518 1,518 1,518 1,518 1,518 1,018 1,103 1,518 1,	Services 11,541 7,942 8,054 4,515 Services 9,880 32,384 22,285 22,598 12,669 I,816 5,952 4,096 4,153 2,328 Iton Technology 482 1,077 741 752 421 te Quality 421 1,381 950 964 5,40 erhead Allocations 39,953 139,895 96,405 97,354 53,028 4 perses 215,357 673,246 433,961 264,463 252,892 1,8 gin \$ (122,351) \$ (37,853) \$ (39,506) \$ (38,591) \$ (105,132) \$ (3	Applications	2,561	8,396	5,778	5,859	3,285	25,878
1,816 2,285 12,669 12,669 12,669 12,669 12,669 12,669 12,669 12,669 12,669 12,816 12,328 12,	1,816 2,285 2,589 1,269 1,269 1,269 1,269 1,269 1,269 1,269 1,269 1,269 1,269 1,269 1,269 1,241 1,241 1,077 1,411 1,275 1,311 1,088 1,103 1,138 1,103 1,138 1,103 1,10	curity Services	•	11,541	7,942	8,054	4,515	32,053
1,816 5,952 4,096 4,113 2,328 1,007 741 752 4,21 1,008 1,007 741 752 4,21 1,008 1,007 741 752 4,21 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,009 1,0	1,816 5,952 4,096 4,133 2,328 329 1,077 741 752 421 482 1,581 1,088 1,103 618 482 1,581 1,088 1,103 618 618 652 2,137 1,470 1,491 836 684 652 2,137 1,470 1,491 836 684 685 673,246 433,961 264,463 252,892 1,8 686	EPIC	088'6	32,384	22,285	22,598	12,669	99,815
1,077 741 752 421 1,077 741 752 421 1,078 482 1,581 1,088 1,103 618 1,03 618 618 1,03 618 618 1,03 618 618 1,03 622 2,137 1,470 1,491 836 1,03 632 139,895 96,405 97,354 53,028 47 1,05 1,35 1,35 1,35 1,35 1,05 1,35 1,35 1,35 1,35 1,05 1,35 1,35 1,35 1,35 1,05 1,35 1,35 1,35 1,05 1,35 1,35 1,35 1,05 1,35 1,35 1,35 1,05 1,35 1,05 1,35 1	1,077 741 752 421	lance	1,816	5,952	4,096	4,153	2,328	18,345
tion Technology 482 1,581 1,088 1,103 618 (18 te Quality 421 1,381 950 964 540 540 (19 te Quality 452 2,137 1,470 1,491 836 (19 tenand Allocations 39,953 139,895 96,405 97,354 53,028 (19 tenand Allocations 215,357 673,246 433,961 264,463 252,892 1 gin \$	te Quality disperses 39,953 139,895 139,895 96,405 97,354 53,028 gin \$	blic Relations	329	1,077	741	752	421	3,320
te Quality	te Quality te Quality te Quality A21 1,331 950 964 540 A90 MGMT Office 652 2,137 1,470 1,491 836 Theread Allocations 39,953 139,895 96,405 97,354 53,028 Theread Allocations 215,357 673,246 433,961 2,64,463 252,892 1 Theread Allocations (105,1351) \$ (105,132) \$ (105,132) \$	formation Technology	482	1,581	1,088	1,103	618	4,872
rethead Allocations 39,953 139,895 96,405 97,354 53,028 perses 215,357 673,246 433,961 264,463 252,892 1 gin \$\$ (122,351) \$\$ (37,853) \$\$ (39,506) \$\$ (38,591) \$\$ (105,132) \$\$	when Office 52.2 (1.137) 1.470 1.491 835 52.892 53.028 54.05 54.05 97.354 53.028 54.05 55.028	orporate Quality	421	1,381	950	964	540	4,257
enhead Allocations 39,953 139,895 96,405 97,354 53,028 perses 215,357 673,246 433,961 264,463 252,892 1 gin \$	erhead Allocations 39,953 139,895 96,405 97,354 53,028 penses 215,357 673,246 433,961 264,463 252,892 1 gin \$\$ (122,351) \$\$ (37,853) \$\$ (39,506) \$\$ (105,132) \$\$	oject MGMI Office	759	2,137	1,470	1,491	836	985,9
perses 215,357 673,246 433,961 264,463 252,892 1 (212,2351) \$ (37,853) \$ (39,506) \$ (38,591) \$ (105,132) \$	penses 215,357 673,246 433,961 264,463 252,892 1	ital Overhead Allocations	39,953	139,895	96,405	97,354	53,028	426,634
gin \$ (122,351) \$ (39,506) \$ (38,591) \$ (105,132) \$	gin \$ (122,351) \$ (37,853) \$ (39,506) \$ (38,591) \$ (105,132) \$	tal Expenses	215.357	673.246	433.961	264.463	252.892	1.839.920
gin \$ (122,351) \$ (37,853) \$ (39,506) \$ (38,591) \$ (105,132) \$	gin \$ (122,351) \$ (37,853) \$ (39,506) \$ (38,591) \$ (105,132) \$							
pital		et Margin				(38,591)	(105,132)	(343,432)
		ipital	,	,	,	,		٠
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Ceretar a ruin support, Hanster III								

Primary Care Clinics- Dental Statement of Revenues and Expenses FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Fiscal Year To Date

Current Month

Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
325,066	445,546	137.1%	216,042	554,570	256.7% Gross Patient Revenue	3,249,563	1,297,129	1,952,434	150.5%	1,120,890	2,128,673	189.9%
59,590 150,691	(273,644) (204,641)	(459.2%) (135.8%)	72,700 70,130	(260,534) (285,202)	(358.4%) Contractual Allowances (406.7%) Charity Care	1,185,277 1,483,465	237,787 601,309	(947,490) (882,156)	(398.5%) (146.7%)	384,540 556,002	(800,737) (927,463)	(208.2%) (166.8%)
26,005	26,889	103.4%	51,386	52,270	101.7% Bad Debt	226,380	103,769	(122,611)	(118.2%)	85,393	(140,987)	(165.1%)
236,286	(451,396)	(191.0%)	194,216	(493,466)	(254.1%) Total Contractuals and Bad Debts	2,895,121	942,865	(1,952,256)	(207.1%)	1,025,934	(1,869,187)	(182.2%)
74,364	(31,637)	(42.5%)	205,463	(162,737)	(79.2%) Other Patient Revenue	472,274	296,737	175,537	59.2%	490,589	(18,315)	(3.7%)
163,144 50.19%	(37,487)	(23.0%)	227,290 105.21%	(101,633)	(44.7%) Net Patient Revenue Collection %	826,716 25.44%	651,001 50.19%	175,715	27.0%	585,546 52.24%	241,170	41.2%
207,131	(26,718) - 200	(12.9%) 0.0% 0.0%	500,506	(320,093)	(64.0%) Grant Funds 0.0% Other Financial Assistance 0.0% Other Revenue	669,771	828,524	(158,753)	(19.2%) 0.0% 0.0%	527,797 211,263	141,974 (211,263) 200	26.9% (100.0%) 0.0%
207,131	(26,518)	(12.8%)	500,506	(319,893)	(63.9%) Total Other Revenues	669,971	828,524	(158,553)	(19.1%)	739,060	(680'69)	(9.3%)
370,275	(64,005)	(17.3%)	727,796	(421,526)	(57.9%) Total Revenues	1,496,687	1,479,525	17,162	1.2%	1,324,606	172,081	13.0%
238,907	(11,872)	(5.0%)	237,018	(13,760)	Direct Operational Expenses: (5.8%) Salaries and Wages	923,644	948,041	24,397	2.6%	923,915	271	0.0%
68,171	(10,079)	(14.8%)	63,098	(15,151)	(24.0%) Benefits	267,139	271,712	4,573	1.7%	252,233	(14,906)	(2.9%)
00	20,774	94.4%	1,817	591	32.5% Purchased Services	8,775	33,969	25,194	74.2%	11,574	2,799	24.2%
12,425	727	2.9%	6,675	(5,023)	(75.3%) Medical Supplies	67,880	49,582	(18,298)	(36.9%)	33,916	(33,964)	(100.1%)
05	3,985	92.6%	(82)	(402)	474.7% Other Supplies	6,428	17,208	10,780	62.6%	437	(5,991)	(1,370.2%)
2,150	1,972	91.7%	1,282	1,104	86.1% Repairs & Maintenance	7,559	8,600	1,041	12.1%	2,688	(4,871)	(181.2%)
33,755	11,265	33.4%	16,088	(6,402)	(39.8%) Lease & Rental	000'06	111,767	21,767	19.5%	89,610	(390)	(0.4%)
1,609	(42)	(5.6%)	252	(1,399)	(554.6%) Utilities	6,458	6,417	(41)	(0.6%)	7,665	1,207	15.7%
3,935	4,316	109.7%	2,953	3,333	112.9% Other Expense	4,765	15,740	10,975	%2'69	10,044	5,279	52.6%
88	0	0.4%	41	(47)	(115.7%) Insurance	351	352	1	0.4%	162	(188)	(115.7%)
387,342	21,047	5.4%	329,139	(37,155)	(11.3%) Total Operational Expenses	1,382,998	1,463,388	80,390	2.5%	1,332,244	(50,755)	(3.8%)
(17,067)	(42,958)	251.7%	398,657	(458,682)	Net Performance before (115.1%) Depreciation & Overhead Allocations	113,689	16,137	97,552	604.5%	(7,638)	121,327	(1,588.5%)

Primary Care Clinics- Dental Statement of Revenues and Expenses FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

Fiscal Year To Date

Current Month

Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
7,572	9,583	2,011	21.0%	7,458	(114)	(1.5%) Depreciation	30,287	38,332	8,045	21.0%	29,137	(1,150)	(3.9%)
	i	į	į		į	Overhead Allocations:							
1,098	789	(308)	(39.1%)	270	(828)	(306.6%) Risk Mgt	4,647	3,157	(1,490)	(47.2%)	1,077	(3,570)	(331.5%)
23,169	31,278	8,109	25.9% 47.9%	29,869	6,700	72.4% Rev Cycle	92,708	125,111	32,403	%6.22 70.9%	121,141	28,433	23.5%
3,625	2,832	(793)	(28.0%)	1,817	(1,808)	(13.2.%) Internal Addit (99.5%) Home Office Facilities	11,804	11,328	(476)	(4.2%)	7,328	(4,476)	(61.1%)
5,991	5,929	(62)	(1.0%)	7,058	1,067	15.1% Administration	23,324	23,715	391	1.6%	19,447	(3,876)	(19.9%)
8,791	8,613	(178)	(2.1%)	6,542	(2,249)	(34.4%) Human Resources	28,666	34,454	5,787	16.8%	27,806	(860)	(3.1%)
2,229	3,398	1,168	34.4%	1,968	(261)	(13.3%) Legal	9,605	13,590	986'9	51.4%	8,234	1,629	19.8%
499	929	126	20.2%	1,063	564	53.0% Records	1,824	2,502	678	27.1%	4,293	2,469	57.5%
1,052	1,255	203	16.2%	1,140	88	7.7% Compliance	3,589	5,020	1,431	28.5%	2,992	(265)	(19.9%)
1,174	1,219	45	3.7%	941	(233)	(24.7%) Comm Engage Plan	4,536	4,877	341	7.0%	3,758	(778)	(20.7%)
10,205	10,835	630	2.8%	13,737	3,533	25.7% IT Operations	46,176	43,340	(2,836)	(6.5%)	41,086	(2,090)	(12.4%)
1,367	1,902	535	28.1%	1,100	(267)	(24.2%) IT Security	6,840	2,609	692	10.1%	4,324	(2,516)	(58.2%)
5,404	7,128	1,724	24.2%	6,281	877	14.0% IT Applications	25,878	28,512	2,634	9.2%	19,235	(6,643)	(34.5%)
7,997	9,633	1,636	17.0%	6,942	(1,056)	(15.2%) Security Services	32,053	38,532	6,479	16.8%	26,449	(2,604)	(21.2%)
29,696	24,066	(5,631)	(23.4%)	11,647	(18,049)	(155.0%) IT EPIC	99,815	96,264	(3,552)	(3.7%)	35,443	(64,373)	(181.6%)
4,546	4,507	(38)	(%6:0)	4,218	(328)	(7.8%) Finance	18,345	18,027	(318)	(1.8%)	16,552	(1,793)	(10.8%)
830	1,077	248	23.0%	747	(82)	(11.0%) Public Relations	3,320	4,310	066	23.0%	4,078	758	18.6%
1,318	1,779	461	25.9%	1,537	219	14.3% Information Technology	4,872	7,115	2,244	31.5%	5,508	989	11.6%
1,043	1,084	41	3.7%	745	(298)	(39.9%) Corporate Quality	4,257	4,334	78	1.8%	3,205	(1,051)	(32.8%)
1,590	2,109	519	24.6%	1,324	(265)	(20.0%) Project MGMT Office	985'9	8,437	1,851	21.9%	4,954	(1,631)	(32.9%)
			0.0%	187	187	100.0% Managed Care Contract				%0:0	749	749	100.0%
111,977	120,737	8,760	7.3%	99,448	(12,529)	(12.6%) Total Overhead Allocations	426,634	482,947	56,313	11.7%	358,670	(67,965)	(18.9%)
485,843	517,662	31,818	6.1%	436,045	(49,798)	(11.4%) Total Expenses	1,839,920	1,984,667	144,748	7.3%	1,720,050	(119,869)	(7.0%)
\$ (179,573) \$	(147,387) \$	(32,187)	21.8% \$	291,751	\$ (471,325)	(161.6%) Net Margin	\$ (343,232) \$	(505,142) \$	161,910	(32.1%) \$	(395,444) \$	\$ 52,212	(13.2%)
	21,000	21,000	100.0%	(16,646)	(16,646)	100.0% Capital		84,000	84,000	100.0%			0.0%
\$ -	158,803 \$	158,803	100.0% \$		- \$	0.0% General Fund Support/ Transfer In	\$ - \$	\$ 20,807	550,807	100.0% \$	\$ 693,123 \$	\$ 693,123	100.0%

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Decision Decision	Primary Care Clinics Health Care District Palm Beach County																
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Clinic Visits - Adults and Pediatrics	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	Mav-22	Jun-22	Jul-22	Aug-22		Current Year Total	Current YTD Budget	%Var to Budget	Prior Yea Total
the control 1271 1540 473 673 674 <	West Palm Beach	1,394	1,108	1,197	1,288			-					-	4,987	6,230	(20.0%)	4,06
title 1,512 1,542 1,428 1,428 1,428 1,428 1,428 1,428 1,428 1,428 1,428 1,428 1,428 1,428 1,428 1,428 1,428 1,428 1,428 1,438 <th< td=""><td>Delray</td><td>477</td><td>563</td><td>541</td><td>473</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>2,054</td><td>4,674</td><td>(26.1%)</td><td>3,70</td></th<>	Delray	477	563	541	473									2,054	4,674	(26.1%)	3,70
Other Properties 68 68 68 68 68 68 68 68 68 68 68 68 68 6	Lantana	1,821	1,554	1,450	1,408									6,233	5,928	5.1%	5,77
1,134 1,113 1,136 1,136 1,137 1,131 1,13	Belle Glade	691	610	989	648									2,637	3,528	(25.3%)	2,12
3.34 1.15 1.15 1.154 1.154 1.154 1.155 1.1554 1.155 1.1554 1.155 1.1554 1.155 1.15	Lewis Center	488	202	432	245									1,672	7.16	71.1%	2,95
And Detailed Comment of the	Lake Worth & Women's Health Care	1,334	1,119	1,180	1,054									4,687	5,195	(8.6)	3,99
And by the property of	Jupiter Clinic	447	410	438	494									1,789	1,819	(1.6%)	1,92
1,100, 1	West Boca & Women's Health Care	407	305	366	407									1,485	3,450	(27.0%)	2,83
11 Meritor (168 1412 1414 1414 1414 1414 1414 1414 141	St Ann Place		,	44	96									140	192	(27.1%)	
2. Scott 4.91 3.15 5.75 5.00 4.91 3.12 3.00 5.00 4.91 3.52 4.91 3.52 4.91 3.52 4.91 3.50 4.91 3.00	Clb Mob 1 Warrior	658	1,415	941	169									3,183	637	399.7%	
13 13 13 13 13 13 13 13	Clb Mob 2 Scout	416	365	756	575									2,112	352	200.0%	
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Clb Mob 3 Hero	178	331	2,467	1,955									4,931	352	1,300.9%	'
rick beingt 8,434 10,772 9,008	Mangonia Park	128	197	272	196									793	1,414	(43.9%)	88
decise 736 726 831 776 3405 3.105 3.146 (126) 108 831 133 774 774 774 1408 2.245 51.78 108 348 371 343 3415 415 1568 1.15 1.17 1.046 108 2.21 2,401 2,706 2,706 2,706 2,707 1.15 1.15 1.15 1.15 0.0% And 3,11 3,221 2,401 2,706 2,706 2,706 2,706 2,707 1.15 1.15 0.0% And 3,11 3,12 3,206 2,706 2,706 3,707 6,898 3,13 3,17 6,898 3,13 3,17 6,898 3,13 3,17 6,898 3,13 3,17 6,898 3,13 3,17 6,898 3,11 3,10 3,13 3,13 3,12 3,13 3,13 3,13 3,13 3,13 3,13 3,13 3,	Total Clinic Visits	8,439	8,484	10,772	800'6									36,703	34,556	6.2%	
1,000 1,00	Dental Visits																
1,000 1,00	West Palm Beach	736	762	831	776									3,105	3,144	(1.2%)	
1368 3157 340 331 1569 15	Lantana	708	891	1,032	774									3,405	2,245	51.7%	
1,366 1,155 1,156 1,155 1,158 1,15	Delray	439	391	373	415									1,618	2,147	(24.6%)	•
Onth Activation of the Indicated Visits 2,221 2,401 2,576 2,296	Belle Glade	338	357	340	331									1,366	1,155	18.3%	
Compacing State Compacing	Lake Worth	•	,	,	,									,	,	%0:0	,
Part	West Boca	i	-		-											0.0%	
Health Courselors 1,348 11,304 1,304 1,304 6.8% 31,405 1,348 1,304 6.8% 31,405 6.8% 31,405 6.8% 31,405 6.8% 31,405 6.8% 31,405 6.8% 31,405 6.8% 31,405 6.8% 31,106 1,500 <td>Total Dental Visits</td> <td>2,221</td> <td>2,401</td> <td>2,576</td> <td>2,296</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>9,494</td> <td>8,691</td> <td>9.5%</td> <td>3,14</td>	Total Dental Visits	2,221	2,401	2,576	2,296									9,494	8,691	9.5%	3,14
Health Counselors (non-bilable) 103 106 103 117 429 578 (25.8%) alm Beach 69 114 135 136 463 (1.9%) 1.900 (100.0%) 1.900 (100.0%) 1.900 (100.0%) 1.900 (100.0%) 1.900 1.90	Total Medical and Dental Visits	10,660	10,885	13,348	11,304	,		•	•	•				46,197	43,247	6.8 %	
103 106 103 117 118	Mental Health Counselors (non-billable)																
13 13 13 13 13 13 13 13	West Palm Beach	103	106	103	117									429	578	(25.8%)	
1,100,00% 1,1	Delray	69	114	135	136									454	463	(1.9%)	12
71 81 86 81 35.2% 511 320 326 403 1,560 251 51.5% 13	Lantana	1		,											1,920	(100.0%)	m
1,560 251 571.5% 1,560 251 571.5% 1,560 251 571.5% 1,560 251 571.5% 1,560 251 571.5% 1,560 251 271.5% 1,560 251 271.5% 1,560 251 271.5% 1,560 251 271.5% 1,560 271.5% 1	Belle Glade	71	81	98	81									319	236	35.2%	
866 787 845 907 3,405 848 301.5% 1 179 162 120 184 64.5	Mangonia Park	511	320	326	403									1,560	251	521.5%	
179 162 120 184 645 619 4.2%	Lewis Center	998	787	845	206									3,405	848	301.5%	
tht Screenings 1,770 1,615 1,828 6,812 5,264 29,4% 3	Lake Worth	179	162	120	184									645	619	4.2%	1
0.0% 1,799 1,570 1,615 1,828 6,812 5,264 29,48 3	Jupiter		,	,										•		%0:0	•
th Screenings 1,799 1,570 1,615 1,828 6,812 5,264 29,4% 3	West Boca	•	,	,	,									•		%0:0	
th Screenings 1,799 1,570 1,615 1,828 6,812 5,264 29,4% 3	Mobile Van														349	(100.0%)	
	Total Mental Health Screenings	1,799	1,570	1,615	1,828									6,812	5,264	29.4%	co
																	9

•



SUPPLEMENTAL INFORMATION

MEDICAID MATCH FUND

Medicaid Match Statement of Revenues and Expenditures FOR THE FOURTH MONTH ENDED JANUARY 31, 2022

-		Curre	Current Month	;		;			Fiscal Year To Date				
Actual		Variance	%	Prior Year	Variance	9/	Actual		Variance			Variance	° è
491,667	491,667	(2)	(100.0%)	491,667 8	(8)	0.0% PBC Interlocal (100.0%) Other revenue	1,966,667	1,966,668 8	(1)	(%9.6Z)	1,966,667	(10)	(85.4%)
491,667	491,669	(2)	(0.0%)	491,674	(8)	(0.0%) Total Revenue	1,966,668	1,966,676	(8)	(0.0%)	1,966,678	(10)	(0.0%)
						Direct Operational Expenses:							
			%0.0		,	0.0% Salaries and Wages	•			%0.0			0.0%
	•		%0.0			0.0% Benefits		,	,	%0.0			%0.0
			%0.0	•	•	0.0% Purchased Services			,	%0.0	,	,	%0:0
	•	•	%0:0		•	0.0% Medical Supplies			•	%0.0	,		%0:0
	•	•	%0:0		•	0.0% Other Supplies			•	%0.0	,		%0:0
•	,	,	%0.0		•	0.0% Contracted Physician Expense	•	•	,	%0:0	,		%0:0
	,	,	,		,	0.0% Medical Services	•	•		%0.0			%0:0
			%0.0	,	,	0.0% Drugs		,	,	%0.0	,	,	%0:0
•	•	,	%0.0		,	0.0% Repairs & Maintenance	•		,	%0.0	,		%0:0
	•	,	0.0%	,	,	0.0% Lease & Rental	•		,	%0.0		1	%0:0
•	•	,	%0.0	,	,	0.0% Utilities	•	,	,	0.0%	,		%0:0
1,407,924	1,407,924	,	0.0%	1,449,573	41,649	2.9% Other Expense	5,631,697	5,631,697	(0)	(0.0%)	5,798,294	166,597	2.9%
. '	, ' ,	,	%0:0	. '	, '	0.0% Insurance	. '	· '	,	0.0%	. '	. '	%0.0
1,407,924	1,407,924	,	%0:0	1,449,573	41,649	2.9% Total Operational Expenses	5,631,697	5,631,697	(0)	(0.0%)	5,798,294	166,597	2.9%
						Net Performance before Overhead							
(916,258)	(916,255)	(2)	%0.0	(957,899)	41,642	(4.3%) Allocations	(3,665,029)	(3,665,021)	(8)	%0.0	(3,831,616)	166,587	(4.3%)
						Overhead Allocations:							
		,	0.0%			0.0% Risk Mgt				%0.0			%0:0
		,	%0.0		,	0.0% Rev Cycle	•	•		%0.0	,		%0:0
	,	,	%0.0		,	0.0% Internal Audit	•	•	,	%0.0			%0:0
•	,	,	%0.0	•	•	0.0% Legislative Affairs	•	•	,	%0.0	,		%0:0
•		,	%0:0		,	0.0% Administration			•	%0.0	,		%0:0
•		,	%0:0		,	0.0% Human Resources				%0.0	,		%0:0
•	•	,	%0.0		•	0.0% Legal			,	%0:0	,	,	%0:0
•	,	,	%0.0		•	0.0% Records	•	•	•	%0:0	,		%0:0
•	,	,	%0.0			0.0% Compliance		,	,	%0.0			%0:0
•	,	,	%0.0			0.0% Finance		,	,	%0.0			%0:0
	•		%0.0	,	,	0.0% Communications			,	%0.0	,	,	%0:0
•	1	1	%0:0	'	'	0.0% Information Technology	1	1		%0.0	•		%0.0
	1	1	%0:0			0.0% Total Overhead Allocations	•			0.0%	1		%0.0
1,407,924	1,407,924		0.0%	1,449,573	41,649	2.9% Total Expenses	5,631,697	5,631,697	(0)	(0.0%)	5,798,294	166,597	2.9%
(916,258)	(916,255)	(2)	%0:0	(957,899)	41,642	(4.3%) Net Margin	(3,665,029)	(3,665,021)	(8)	0.0%	(3,831,616)	166,587	4.3%
\$ 916,258 \$	\$ 916,255 \$	3	0.0% \$	957,899	(41,642)	(4.3%) Total Transfers In	\$ 3,665,028	\$ 3,665,020 \$	8	0.0%	3,831,616	\$ (166,587)	(4.3%)

Medicaid Match Statement of Revenues and Expenditures by Month

	Oct-21	Nov-21	Dec-21	Jan-22						Jul-22 At		Sep-22	Year to Date
ar	\$ - \$	\$ - \$	\$ - \$	\$ - 5	⋄	₩	↔	\$	⋄	₹	٠,		\$
PBC Interlocal Other revenue	491,66/ 1	491,66/ 1	491,667	491,667									1,966,667
Total Revenue	491,667	491,668	491,667	491,667					,				1,966,668
Direct Operational Evnences:													
Salaries and Wages													٠
Benefits			,		•	,		,			,	,	
Purchased Services	,		,	,		,				,	,	,	,
Medical Supplies	,		,			,			,	,	,	,	,
Other Supplies								,		,	,	,	
Contracted Physician Expense	,		,	,	,	1	,	,	,	,	,	•	
Medical Services			,			,	,		,		,	•	
Drugs			,			,	,	,	,		,	•	
Repairs & Maintenance	,		,	,	•	,	,	,	,	,	,	•	
Lease & Rental			,									•	
Utilities	•		,			,	,	,	,	,	,	,	,
Other Expense	1,407,924	1,407,924	1,407,924	1,407,924								•	5,631,697
Insurance				•	•	1	1			•			
Total Operational Expenses	1,407,924	1,407,924	1,407,924	1,407,924		,					,	•	5,631,697
Net Performance before Overhead Allocations	(916,257)	(916,257)	(916,258)	(916,258)									(3,665,028)
Overhead Allocations:													
Risk Mgt													
Rev Cycle			,			,	,		,		,	•	
Internal Audit**											,		
Legislative Affairs									,		,	,	
Administration**													
Human Resources													
Legal											,	,	
Records	,	,	,	,		,	,	,	,	,	,	,	,
Compliance**										,	,	,	
Finance			,	,		,	,		,	,	,	,	,
Communications											,	,	
Information Technology	•		,			,	,	,	,	,	,	,	,
-													
Total Overhead Allocations						,	'				1	1	
Total Expenses	1,407,924	1,407,924	1,407,924	1,407,924									5,631,697
Net Margin	(916,257)	(916,257)	(916,258)	(916,258)									(3,665,028)
		0.000	200						4				
Total Transfers In	\$ 916,257 \$	916,257 \$	916,258 \$	916,258 \$	٠ - \$	٠.	÷ -	÷ -	٠ ۶	٠.	٠		\$ 3,665,028

HEALTH CARE DISTRICT FINANCE AND AUDIT COMMITTEE March 23, 2022

1. Description: Lease Agreement Approval- Atlantis

2. Summary:

We respectfully request the approval of the lease agreement for the new Atlantis clinic to 4801 S Congress Ave Lake Worth, FL 33461.

3. Substantive Analysis:

Staff is respectfully requesting the approval of the lease agreement for the new Atlantis clinic to 4801 S Congress Ave Lake Worth, FL 33461, which is located just north of the JFK hospital campus. Improvements are expected to be completed in approximately 12-15 months.

The intention is to create a flagship clinic that will offer all services lines, including Adult and Pediatric care, Women's Health, Dental, Behavioral Health and Substance Use Disorder, and Pharmacy, as well as several new offerings such as Mammography and Optometry in the near future. The large space would also better position us to ensure the clinic could accommodate social distancing.

Other qualitative benefits of the new location include convenient access to JFK Medical Center right next door and a large homeless population around the John Prince Park area located directly across the street.

Programming:

- 26,283 rentable square feet
 - o 1st floor 8.221 rsf
 - o 2nd floor 8,951 rsf
 - o 3rd floor 9,111 rsf
- Services Include: Adult and Pediatric care, Women's Health, Dental, Behavioral Health and Substance Use Disorder, Mammography, Optometry, and Pharmacy
- 39 exam rooms
- 7 dental chairs
- Food farmacy
- Fast track care type space
- Central waiting-registration
- Mammo suite
- Optometry
- Conference / activity rooms
- Demonstration kitchen
- Group therapy room

HEALTH CARE DISTRICT FINANCE AND AUDIT COMMITTEE March 23, 2022

• Ample offices, shared work space, storage

Lease Summary:

- \$68,160 total monthly rent (base rent + operating expense)
- \$0 No prepaid rent due upon lease execution
- \$47,638 deposit due at execution of the lease
- 2.75% base rent annual increase
- 10.5-year lease with 6 months base rent abatement

Future Year Impact to be Included in FY23 Budget

- Capital requirements including TI: \$624,150
- HRSA capital grant revenue: \$552,549
- Cost of non-capital operating expenditures: \$421,154

4. Fiscal Analysis & Economic Impact Statement:

	FY 2022	Total	Budget
Capital Requirements (TI & capital purchases)	\$500,000	\$500,000	Yes No No
Annual Net Revenue (HRSA-Capital grant)	N/A	N/A	Yes No No
Annual Expenditures (Cost of non-capital items)	N/A	N/A	Yes No No

Reviewed for fina	ncial accuracy and compliance with purch	asing procedure:
((andia Abbott -F637D209DB52427	
	andice Abbott hief Financial Officer	
VP & Cl	mer i manetar officer	
	Approved by Committees	:
		: N/A

6. Recommendation:

Staff recommends the Finance and Audit Committee defer approval of the lease agreement for the new Atlantis clinic to 4801 S Congress Ave Lake Worth, FL 33461 to the Health Care District Board.

HEALTH CARE DISTRICT FINANCE AND AUDIT COMMITTEE March 23, 2022

Approved for Legal sufficiency: DocuSigned by:

—Bernabe Icaza

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Bernabe Icaza VP & General Counsel

Dr. Belma Andric VP, Chief Medical Officer -DocuSigned by:

Darcy J. Davis Chief Executive Officer