



**HEALTH CARE DISTRICT BOARD  
MEETING AGENDA  
March 14, 2024  
4350 PGA Boulevard,  
Palm Beach Gardens, FL 33410**

- 1. Call to Order – Carlos Vidueira, Chair**
  - A. Roll Call
  - B. Invocation
  - C. Pledge of Allegiance
  - D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.
- 2. Agenda Approval**
  - A. Additions/Deletions/Substitutions
  - B. Motion to Approve Agenda
- 3. Awards, Introductions and Presentations**
- 4. Disclosure of Voting Conflict**
- 5. Public Comment**
- 6. Meeting Minutes**
  - A. **MOTION TO APPROVE:**  
Board Meeting Minutes of December 14, 2023 [Pages 1-6]
- 7. Committee Reports**
  - 7.1 Finance and Audit Committee – (Commissioner Rooney)
  - 7.2 Good Health Foundation Committee – (Commissioner Rooney)
  - 7.3 Quality, Patient Safety and Compliance Committee – (Commissioner Caruso)
  - 7.4 Lakeside Health Advisory Board – (No Report)
  - 7.5 Primary Care Clinics Board – (Commissioner Jackson-Moore)

**8. Consent Agenda – Motion to Approve Consent Agenda Items**

**HEALTH CARE DISTRICT**

**A. ADMINISTRATION**

**8A-1 RECEIVE AND FILE:**

March 2024 Internet Posting of District Public Meeting

<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>

**8A-2 RECEIVE AND FILE**

Health Care District Board Attendance [Page 7]

**8A-3 MOTION TO APPROVE:**

Health Care District Financial Statements January 2024 (Jessica Cafarelli)

[Pages 8-55]

**8A-4 MOTION TO APPROVE:**

Recredentialing and Privileging of Healey Center Practitioner(s)

(Belma Andric, MD) [Pages 56-57]

**8A-5 MOTION TO APPROVE:**

District Clinic Holdings, Inc. Board Member Appointment (Bernabe Icaza)

[Pages 58-59]

**8A-6 MOTION TO APPROVE:**

Settlement Offer (Bernabe Icaza) [Page 60]

**8A-7 RECEIVE AND FILE:**

Recent Regulatory Updates and Industry Enforcement Activity December 1, 2023

– February 29, 2024 (Heather Bokor) [Pages 61-83]

**DISTRICT HOSPITAL HOLDINGS, INC.**

**B. ADMINISTRATION**

**8B-1 MOTION TO APPROVE:**

Medical Staff Appointments for Lakeside Medical Center (Belma Andric, MD)

[Pages 84-85]

**9. Regular Agenda**

**A. ADMINISTRATION**

**9A-1 MOTION TO APPROVE:**

2023 Health Care District Audit (RSM - Anil Harris and Kirk Cornack)

[Pages 86-87 / Under Separate Cover]

**9. Regular Agenda (Continued)**

**9A-2 MOTION TO APPROVE:**

Purchase of Real Property for the Behavioral Health Initiative  
(Darcy Davis) [Pages 88-89]

**10. HCD Board Member Comments**

**11. CEO Comments**

**12. Establishment of Upcoming Board Meetings**

**June 12, 2024**

- 2:00PM, Joint Meeting with the Finance & Audit Committee

**(1<sup>st</sup>) September Meeting (Date TBD)**

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

**(2<sup>nd</sup>) September Meeting (Date TBD)**

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

**December 11, 2024**

- 2:00PM, Health Care District Board Meeting

**13. Motion to Adjourn**



**HEALTH CARE DISTRICT OF  
PALM BEACH COUNTY  
BOARD OF COMMISSIONERS MEETING  
SUMMARY MEETING MINUTES  
December 14, 2023  
1515 N. Flagler Drive, Suite 101  
West Palm Beach, FL 33401**

**1. Call to Order**

Carlos Vidueira called the meeting to order.

**A. Roll Call**

Health Care District Board members present: Carlos Vidueira, Chair; Tammy Jackson-Moore, Secretary (REMOTE); Patrick Rooney, Jr. (REMOTE); Dr. Jyothi Gunta (REMOTE) and Tracy Caruso (REMOTE). Sean O'Bannon, Vice Chair was absent.

Staff present: Darcy Davis, Chief Executive Officer; Dr. Belma Andric, SVP & Chief Medical Officer; Bernabe Icaza, SVP & General Counsel; Geoffrey Washburn, VP & Chief Human Resources Officer; Candice Abbott, SVP & Chief Operating Officer; Karen Harris, VP of Field Operations; Heather Bokor, VP & Chief Compliance, Privacy & Risk Officer; and Jessica Cafarelli, Interim VP & Chief Financial Officer.

Recording/Transcribing Secretary: Heidi Bromley

**B. Invocation**

Ms. Davis led the invocation.

**C. Pledge of Allegiance**

The Pledge of Allegiance was recited.

D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

**2. Agenda Approval**

A. Additions/Deletions/Substitutions

B. Motion to Approve Agenda

**CONCLUSION/ACTION: Commissioner Caruso made a motion to approve the agenda as presented. The motion was duly seconded by Commissioner Rooney. There being no opposition, the motion passed unanimously.**

**3. Awards, Introductions and Presentations**

A. Behavioral Health and the Crisis Now Model in Palm Beach County.

*Mr. James Corbett with Initium Health provided a presentation to the Board on Behavioral Health and the Crisis Now Model in Palm Beach County.*

**4. Disclosure of Voting Conflict**

*Ms. Davis stated that Dr. Gunta will abstain from voting on Agenda item 9A-1 (Department of Health Roof Replacement & Budget Amendment)*

**5. Public Comment**

*Ms. Sally Chester made a public comment regarding Behavioral Health in Palm Beach County.*

**6. Meeting Minutes**

A. **Staff Recommends a MOTION TO APPROVE:**  
Board Meeting Minutes of September 27, 2023

**CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the Board Meeting Minutes of September 27, 2023. The motion was duly seconded by Commissioner Rooney. There being no opposition, the motion passed unanimously.**

B. **Staff Recommends a MOTION TO APPROVE:**  
TRIM Public Hearing Minutes of September 27, 2023

**CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the TRIM Public Hearing Minutes of September 27, 2023. The motion was duly seconded by Commissioner Rooney. There being no opposition, the motion passed unanimously.**

7. **Committee Reports**

7.1 Finance and Audit Committee

*Ms. Davis stated that The Finance and Audit committee met just before the Board meeting. John Grady provided the committee with an Economic Update. Jessica Cafarelli reviewed the financial statements.*

7.2 Good Health Foundation Committee

*(No Report)*

7.3 Quality, Patient Safety and Compliance Committee

*Ms. Davis stated that The Quality, Patient Safety and Compliance committee met earlier today. Heather Bokor reviewed the Compliance, Privacy and Ethics Program Activities and Updates to the Committee. The Corporate Quality & Risk Dashboards were presented and reviewed to the Committee.*

7.4 Lakeside Health Advisory Board

*Ms. Davis stated that the Lakeside Health Advisory Board met on December 6, 2023. Introduction of Patrick Regan, D.O. General Surgeon who started on 11/20/23. Lakeside Medical Center's Radiology department received the ACR Committee on Mammography Accreditation for the newly installed 3 D Mammography machine. In addition, the Radiology Department received no violations from the Bureau of Radiation Control during the annual inspection. Dr. Andric presented the Executive Dashboard and Belle Glade UDS 2022 Summary.*

7.5 Primary Care Clinics Board

*The Clinic Board met yesterday, December 13<sup>th</sup>. Delray location kicked off our substance use disorder program October 3, 2023.*

7.5 Primary Care Clinics Board

*In preparation for the HRSA Onsite Visit scheduled January 23 – 25<sup>th</sup>, we partnered with auditors who performed a mock audit for our FQHCs November 13 – 15<sup>th</sup>. They had a few recommendations regarding policy updates and board members who are patients. We feel we are in good standing and ready for the Onsite visit.*

**CONCLUSION/ACTION:** Commissioner Rooney made a motion to approve the Consent agenda. The motion was duly seconded by Commissioner Caruso. There being no opposition, the motion passed unanimously.

**8. Consent Agenda – Motion to Approve Consent Agenda Items**

**HEALTH CARE DISTRICT**

**A. ADMINISTRATION**

**8A-1 RECEIVE AND FILE:**

December 2023 Internet Posting of District Public Meeting

<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>

**8A-2 RECEIVE AND FILE**

Health Care District Board Attendance

**8A-3 MOTION TO APPROVE:**

Health Care District Financial Statements September 2023

**8A-4 RECEIVE AND FILE:**

Board Meeting Schedule for 2024

**8A-5 MOTION TO APPROVE:**

Compensation and Benefits Policy

**8A-6 MOTION TO APPROVE:**

Revised Fund Balance Policy

**8A-7 MOTION TO APPROVE:**

Internal Audit Work Plan

**8A-8 MOTION TO APPROVE:**

Recredentialing and Privileging of Healey Center Practitioners

**8A-9 MOTION TO APPROVE:**

District Clinic Holdings, Inc. Bylaws Amendment

8A-10 **MOTION TO APPROVE:**  
Finance & Audit Committee Charter Amendment

8A-11 **RECEIVE AND FILE:**  
Recent Regulatory Updates and Industry Enforcement Activity (September – November 2023)

**DISTRICT HOSPITAL HOLDINGS, INC.**

B. **ADMINISTRATION**

8B-1 **MOTION TO APPROVE:**  
Medical Staff Appointments for Lakeside Medical Center

9. **Regular Agenda**

A. **ADMINISTRATION**

9A-1 **MOTION TO APPROVE:**  
Department of Health Roof Replacement & Budget Amendment

**CONCLUSION/ACTION: Commissioner Rooney made a motion to approve the Department of Health Roof Replacement & Budget Amendment. The motion was duly seconded by Commissioner Caruso. There being no opposition, the motion passed. (Dr. Gunta abstained from voting).**

10. **HCD Board Member Comments**

11. **CEO Comments**

12. **Establishment of Upcoming Board Meetings**

**March 14, 2024**

- 9:00AM, Health Care District Strategic Planning followed by the Health Care District Board Meeting (Location TBD)

**June 12, 2024**

- 2:00PM, Joint Meeting with the Finance & Audit Committee

**12. Establishment of Upcoming Board Meetings (Continued)**

**(1<sup>st</sup>) September Meeting (Date TBD)**

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

**(2<sup>nd</sup>) September Meeting (Date TBD)**

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

**December 11, 2024**

- 2:00PM, Health Care District Board Meeting

**13. Motion to Adjourn**

There being no further business, the meeting was adjourned.

\_\_\_\_\_  
**Tammy Jackson-Moore, Secretary**

\_\_\_\_\_  
**Date**

**HEALTH CARE DISTRICT  
BOARD OF COMMISSIONERS**

**Board Meeting Attendance Tracking for 2024**

	<b>3/14/24</b>	<b>6/12/24</b>	<b>1<sup>st</sup> September Meeting Date (TBD)</b>	<b>2<sup>nd</sup> September Meeting Date (TBD)</b>	<b>12/11/24</b>
Carlos Vidueira					
Sean O’Bannon					
Tammy Jackson-Moore					
Patrick Rooney					
Tracy Caruso					
Dr. Jyothi Gunta					
Cathleen Ward					

**1. Description: Health Care District Financial Report January 2024**

**2. Summary:**

The January 2024 financial statements for the Health Care District are presented for Board review and approval.

**3. Substantive Analysis:**

Management has provided the income statements and key statistical information for the Health Care District. Additional Management discussion and analysis is incorporated into the financial statement presentation.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Current FY Amounts</b>	<b>Total Amounts (Current + Future)</b>	<b>Budget</b>
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

\*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 \_\_\_\_\_  
 CA8A21F42E0846 Cafarelli  
 Interim VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

Finance and Audit Committee  
 Committee Name

3/13/2024  
 Date

**6. Recommendation:**

Staff recommends the Board approve the Health Care District January 2024 YTD financial statements.

Approved for Legal sufficiency:

DocuSigned by:  
*Bernabe Icaza*  
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Bernabe Icaza  
SVP & General Counsel

DocuSigned by:  
*Jessica Cafarelli*  
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CA6A21FF2034...Cafarelli  
Jessica Cafarelli  
Interim VP & Chief Financial Officer

DocuSigned by:  
*Darcy Davis*  
-----  
77A3B339A147...Davis  
Darcy Davis  
Chief Executive Officer

To: Finance & Audit Committee

From: Jessica Cafarelli, Interim VP & Chief Financial Officer

Date: March 13, 2024

Subject: Management Discussion and Analysis as of January 2024 Health Care District Financial Statements

The January statements represent the financial performance through the fourth month of the 2024 fiscal year for the Health Care District. Total revenue year to date (YTD) of \$193.8M is favorable to budgeted revenue of \$187.2M by \$6.5M or 3.5%. Operational expenditures YTD are \$10.4M favorable to budget or 11.6%. YTD, the consolidated net margin is \$113.2M, with a favorable variance to budget of \$16.8M.

The General Fund YTD total revenue of \$172.2M is favorable to the budget of \$164.9M by \$7.3M. This overall favorable variance is primarily due to unrealized gain from investments, interest earnings from investments, and tax distribution timing. The unrealized gain on investment of \$3.0M represents an increase in current market value of the investment portfolio held by the District. Changing interest rates are favorably impacting the portfolio's value, however, this increase in portfolio value would only be realized should the District liquidate its portfolio or underlying investments. Continued repositioning of the investment portfolio as other cash equivalent liquid investments are also taking advantage of favorable interest rates. Expenditures in the General Fund YTD before overhead allocation are favorable to budget by \$6.1M or 13.1%. Significant categories of favorable YTD budget variances include; salaries, wages and benefits of \$2.3M, purchased services of \$1.4M, medical services of \$1.8M, and repairs and maintenance of \$1.6M. The unfavorable other expense variance of (\$1.3M) resulted from funding of the IME program.

The General Fund YTD has a net margin of \$139.3M versus a budgeted net margin of \$127.4M, for a favorable net margin variance of \$11.9M or 9.3%.

The Healey Center total revenue YTD of \$6.3M was favorable to budget by \$328k. This favorable variance is primarily due to increased gross patient revenue as well less charity care and bad debt being recognized. Total YTD operating expenses before overhead allocation of \$7.2M were favorable to budget by \$142k or 1.9%. The YTD net margin after overhead allocations for the Healey Center was a loss of (\$2.4M) compared to the budgeted loss of (\$3.2M) for a favorable variance of \$771k or (24.4%).

Lakeside Medical Center total revenue YTD of \$6.6M was unfavorable to budget by \$1.5M or (18.8)%. Net patient revenue YTD of \$6.4M was under budget by (\$1.7M) or (20.5%) due to other patient revenue. Total operating expenses YTD of \$13.5M were favorable to budget by \$1.4M or 9.3%. The YTD net margin after overhead allocations at Lakeside Medical Center was a loss of (\$11.4M) compared to a budgeted loss of (\$11.8M) for a favorable variance of \$411k or (3.5%).

The Primary Care Clinics total revenue YTD of \$6.6M was favorable to budget by \$464k or 7.6%. Net patient revenue YTD was favorable to budget by \$1.5M or 48.7%. Total operating expenses YTD for the clinics are favorable to budget by \$2.7M or 19.5%. This favorable variance is primarily due to salaries, wages, and benefits \$1.9M, purchased services \$96k, medical supplies \$120k, other supplies of \$147k, lease and rental of \$257k, and other expense of \$149k. The primary reason for savings is personnel vacancies, expense timing due to delay in clinic site moves. Total net margin YTD after overhead allocations for the Primary Care Clinics is a loss of (\$8.2M), compared to budgeted loss of (\$11.9M) for a favorable variance of \$3.7M or (31.4%).

Cash and investments have a combined balance of \$309.9M, of which \$4k is restricted. Due from other governments of \$34.8M includes grants receivable of \$4.5M and tax collector receivable of \$30.3M. Total net position for all funds combined is \$357.6M.

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
							<b>Revenues:</b>							
\$ 3,736,619	\$ 5,641,733	\$ (1,905,114)	(33.8%)	\$ 4,297,135	\$ (560,516)	(13.0%)	Ad Valorem Taxes	\$ 160,992,330	\$ 159,646,332	\$ 1,345,998	0.8%	\$ 153,580,000	\$ 7,412,330	4.8%
4,559,228	3,814,331	744,897	19.5%	3,232,442	1,326,786	41.0%	Net Patient Service Revenue	16,034,022	15,064,882	969,140	6.4%	13,359,404	2,674,618	20.0%
1,599,379	1,592,250	7,129	0.4%	1,583,657	15,722	1.0%	Intergovernmental Revenue	6,413,428	6,369,000	44,428	0.7%	6,334,627	78,801	1.2%
536,465	860,949	(324,484)	(37.7%)	954,510	(418,045)	(43.8%)	Grants	2,379,050	3,304,343	(925,293)	(28.0%)	3,952,305	(1,573,255)	(39.8%)
1,279,916	211,984	1,067,932	503.8%	718,965	560,951	78.0%	Interest Earnings	2,945,732	847,938	2,097,794	247.4%	1,140,391	1,805,341	158.3%
129,581	-	129,581	-	1,263,572	(1,133,991)	(89.7%)	Unrealized Gain/(Loss) On Investments	2,973,899	-	2,973,899	-	2,163,936	809,963	37.4%
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	738,416	(738,416)	-
67,234	118,945	(51,711)	(43.5%)	49,604	17,631	35.5%	Other Revenue	2,017,378	1,990,745	26,633	1.3%	1,880,523	136,855	7.3%
<b>\$ 11,908,422</b>	<b>\$ 12,240,193</b>	<b>\$ (331,771)</b>	<b>(2.7%)</b>	<b>\$ 12,099,885</b>	<b>\$ (191,462)</b>	<b>(1.6%)</b>	<b>Total Revenues</b>	<b>\$ 193,755,839</b>	<b>\$ 187,223,240</b>	<b>\$ 6,532,599</b>	<b>3.5%</b>	<b>\$ 183,149,602</b>	<b>\$ 10,606,237</b>	<b>5.8%</b>
							<b>Expenses:</b>							
7,738,310	8,916,289	1,177,979	13.2%	7,291,792	(446,518)	(6.1%)	Salaries and Wages	32,045,276	35,422,547	3,377,271	9.5%	30,829,524	(1,215,752)	(3.9%)
2,450,735	2,595,486	144,751	5.6%	2,124,214	(326,521)	(15.4%)	Benefits	9,354,538	10,350,796	996,258	9.6%	8,802,359	(552,179)	(6.3%)
957,198	1,772,213	815,014	46.0%	1,308,266	351,068	26.8%	Purchased Services	4,712,695	7,088,850	2,376,156	33.5%	4,594,180	(118,515)	(2.6%)
376,626	290,391	(86,235)	(29.7%)	155,264	(221,362)	(142.6%)	Medical Supplies	1,177,106	1,161,564	(15,541)	(1.3%)	748,369	(428,737)	(57.3%)
262,336	438,881	176,545	40.2%	292,920	30,585	10.4%	Other Supplies	921,227	1,755,524	834,297	47.5%	1,003,937	82,710	8.2%
768,525	668,415	(100,109)	(15.0%)	605,980	(162,544)	(26.8%)	Contracted Physician Expense	2,659,785	2,673,661	13,877	0.5%	2,464,594	(195,191)	(7.9%)
1,529,298	1,529,298	-	-	1,388,093	(141,205)	(10.2%)	Medicaid Match-	6,117,191	6,117,190	(1)	-	5,552,372	(564,820)	(10.2%)
850,887	1,248,569	397,682	31.9%	599,927	(250,960)	(41.8%)	Medical Services	3,271,048	4,994,275	1,723,227	34.5%	3,104,269	(166,779)	(5.4%)
166,297	179,458	13,161	7.3%	247,870	81,573	32.9%	Drugs	527,534	717,832	190,298	26.5%	449,984	(77,550)	(17.2%)
630,451	1,097,792	467,342	42.6%	1,282,734	652,284	50.9%	Repairs and Maintenance	2,868,153	4,391,170	1,523,017	34.7%	3,866,637	998,484	25.8%
209,835	355,786	145,951	41.0%	254,419	44,585	17.5%	Lease and Rental	938,072	1,423,143	485,071	34.1%	1,279,426	341,354	26.7%
135,782	158,993	23,211	14.6%	192,352	56,570	29.4%	Utilities	531,384	635,972	104,588	16.4%	562,149	30,765	5.5%
2,557,740	1,319,104	(1,238,636)	(93.9%)	1,630,674	(927,066)	(56.9%)	Other Expense	7,886,095	6,834,466	(1,051,629)	(15.4%)	7,154,541	(731,554)	(10.2%)
18,625	10,103	(8,522)	(84.4%)	-	(18,625)	-	Interest Expense	75,560	40,758	(34,801)	(85.4%)	-	(75,560)	-
908,524	909,188	664	0.1%	-	(908,524)	-	Principal And Interest	2,276,560	1,998,705	(277,854)	(13.9%)	-	(2,276,560)	-
137,261	166,125	28,864	17.4%	76,261	(61,000)	(80.0%)	Insurance	533,798	664,500	130,702	19.7%	311,106	(222,693)	(71.6%)
673,796	682,329	8,533	1.3%	756,042	82,246	10.9%	Sponsored Programs.	2,746,166	2,729,315	(16,851)	(0.6%)	3,102,790	356,624	11.5%
<b>\$ 20,372,225</b>	<b>\$ 22,338,420</b>	<b>\$ 1,966,195</b>	<b>8.8%</b>	<b>\$ 18,206,809</b>	<b>\$ (2,165,416)</b>	<b>(11.9%)</b>	<b>Total Operating Expenses</b>	<b>\$ 78,642,188</b>	<b>\$ 89,000,269</b>	<b>\$ 10,358,081</b>	<b>11.6%</b>	<b>\$ 73,826,237</b>	<b>\$ (4,815,951)</b>	<b>(6.5%)</b>
<b>\$ (8,463,803)</b>	<b>\$ (10,098,226)</b>	<b>\$ 1,634,424</b>	<b>(16.2%)</b>	<b>\$ (6,106,925)</b>	<b>\$ (2,356,878)</b>	<b>38.6%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ 115,113,651</b>	<b>\$ 98,222,971</b>	<b>\$ 16,890,680</b>	<b>17.2%</b>	<b>\$ 109,323,365</b>	<b>\$ 5,790,286</b>	<b>5.3%</b>
471,342	454,486	(16,856)	(3.7%)	378,512	(92,830)	(24.5%)	Depreciation	1,886,024	1,819,513	(66,511)	(3.7%)	1,508,066	(377,958)	(25.1%)
-	(11)	(11)	100.0%	-	-	-	Total Overhead Allocations	-	(42)	(42)	100.0%	-	-	-
<b>20,843,567</b>	<b>22,792,895</b>	<b>1,949,328</b>	<b>8.6%</b>	<b>18,585,321</b>	<b>(2,258,245)</b>	<b>(12.2%)</b>	<b>Total Expenses</b>	<b>80,528,212</b>	<b>90,819,741</b>	<b>10,291,529</b>	<b>11.3%</b>	<b>75,334,304</b>	<b>(5,193,908)</b>	<b>(6.9%)</b>
<b>\$ (8,935,144)</b>	<b>\$ (10,552,702)</b>	<b>\$ 1,617,557</b>	<b>(15.3%)</b>	<b>\$ (6,485,437)</b>	<b>\$ (2,449,708)</b>	<b>37.8%</b>	<b>Net Margin</b>	<b>\$ 113,227,627</b>	<b>\$ 96,403,500</b>	<b>\$ 16,824,127</b>	<b>17.5%</b>	<b>\$ 107,815,298</b>	<b>\$ 5,412,329</b>	<b>5.0%</b>
749,824	1,241,130	491,306	39.6%	627,275	(122,549)	(19.5%)	<b>Capital</b>	2,688,944	4,964,522	2,275,578	45.8%	2,658,970	(29,974)	(1.1%)
549,567	517,408	32,159	6.2%	2,077,308	(1,527,740)	(73.5%)	<b>Capital Contributions.</b>	1,244,395	2,069,632	(825,237)	(39.9%)	2,077,308	(832,912)	(40.1%)
<b>\$ (9,135,401)</b>	<b>\$ (11,276,424)</b>	<b>\$ 2,141,023</b>	<b>(19.0%)</b>	<b>\$ (5,035,404)</b>	<b>\$ (4,099,997)</b>	<b>81.4%</b>	<b>Reserves - Added/(Used)</b>	<b>\$ 111,783,078</b>	<b>\$ 93,508,610</b>	<b>\$ 18,274,468</b>	<b>19.5%</b>	<b>\$ 107,233,636</b>	<b>\$ 4,549,442</b>	<b>4.2%</b>

	General Fund.	Medicaid Match	Capital Funds	Healey Center	Healthy Palm Beaches	Lakeside Medical	Primary Care Clinics	Total
<b>Revenues:</b>								
Ad Valorem Taxes	\$ 160,992,330	-	-	-	-	-	-	\$ 160,992,330
Net Patient Service Revenue	1,842,799	-	-	3,291,104	-	6,415,267	4,484,852	16,034,022
Intergovernmental Revenue	1,413,428	1,966,667	-	3,033,333	-	-	-	6,413,428
Grants	147,997	-	-	-	-	142,620	2,088,433	2,379,050
Interest Earnings	2,937,720	-	-	956	-	5,113	1,943	2,945,732
Unrealized Gain/(Loss) On Investments	2,973,899	-	-	-	-	-	-	2,973,899
Other Revenue	1,914,900	-	-	4,246	-	79,811	18,422	2,017,378
<b>Total Revenues</b>	<b>\$ 172,223,072</b>	<b>\$ 1,966,667</b>	<b>-</b>	<b>\$ 6,329,640</b>	<b>-</b>	<b>\$ 6,642,811</b>	<b>\$ 6,593,650</b>	<b>\$ 193,755,839</b>
<b>Expenses:</b>								
Salaries and Wages	14,597,379	-	-	4,564,268	-	5,907,898	6,975,731	32,045,276
Benefits	4,435,883	-	-	1,466,382	-	1,550,369	1,901,905	9,354,538
Purchased Services	3,108,172	-	-	230,038	-	1,002,009	372,476	4,712,695
Medical Supplies	58,654	-	-	237,647	-	536,126	344,679	1,177,106
Other Supplies	324,693	-	-	292,084	-	269,125	35,324	921,227
Contracted Physician Expense	-	-	-	3,560	-	2,656,225	-	2,659,785
Medicaid Match-	-	6,117,191	-	-	-	-	-	6,117,191
Medical Services	2,928,434	-	-	7,910	-	-	334,704	3,271,048
Drugs	(50,858)	-	-	107,971	-	265,325	205,096	527,534
Repairs and Maintenance	1,904,545	-	-	107,438	-	676,001	180,170	2,868,153
Lease and Rental	484,993	-	-	(309)	-	95,878	357,511	938,072
Utilities	41,689	-	-	150,527	-	307,226	31,943	531,384
Other Expense	7,314,166	-	-	46,974	-	208,158	316,797	7,886,095
Interest Expense	-	-	-	0	-	821	74,738	75,560
Principal And Interest	2,276,560	-	-	-	-	-	-	2,276,560
Insurance	419,904	-	-	33,248	-	60,857	19,789	533,798
Sponsored Programs.	2,746,166	-	-	-	-	-	-	2,746,166
<b>Total Operating Expenses</b>	<b>40,590,379</b>	<b>6,117,191</b>	<b>-</b>	<b>7,247,736</b>	<b>-</b>	<b>13,536,018</b>	<b>11,150,863</b>	<b>78,642,188</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ 131,632,692</b>	<b>\$ (4,150,525)</b>	<b>-</b>	<b>\$ (918,097)</b>	<b>-</b>	<b>\$ (6,893,207)</b>	<b>\$ (4,557,213)</b>	<b>\$ 115,113,651</b>
<b>Budget</b>	<b>\$ 118,212,300</b>	<b>\$ (4,148,760)</b>	<b>\$ 2,425</b>	<b>\$ (1,388,502)</b>	<b>\$ 0</b>	<b>\$ (6,736,326)</b>	<b>\$ (7,718,167)</b>	<b>\$ 98,222,971</b>
<b>Prior Year: Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ 124,067,496</b>	<b>\$ (3,585,705)</b>	<b>-</b>	<b>\$ (1,128,083)</b>	<b>-</b>	<b>\$ (7,501,762)</b>	<b>\$ (2,528,581)</b>	<b>\$ 109,323,365</b>

	General Fund.	General Fund.	Medicaid Match	Medicaid Match	Capital Projects	Capital Projects	Government Funds	Government Funds
	Jan 2024	Dec 2023	Jan 2024	Dec 2023	Jan 2024	Dec 2023	Jan 2024	Dec 2023
<b>Assets</b>								
Cash and Cash Equivalents	\$180,763,872	\$194,312,596	\$(3,978,851)	\$(3,978,851)	\$1,983,455	\$1,983,455	\$178,768,476	\$192,317,200
Restricted Cash	-	-	-	-	-	-	-	-
Investments	109,971,460	109,782,476	-	-	-	-	109,971,460	109,782,476
Accounts Receivable, net	832,013	778,396	-	-	-	-	832,013	778,396
Due From Other Governments	30,457,999	34,097,234	-	-	-	-	30,457,999	34,097,234
Inventory	34,689	34,689	-	-	-	-	34,689	34,689
Other Current Assets	6,942,978	6,891,462	-	-	-	-	6,942,978	6,891,462
Net Investment in Capital Assets	-	-	-	-	-	-	-	-
Right Of Use Assets	-	-	-	-	-	-	-	-
<b>Total Assets</b>	<b>\$329,003,011</b>	<b>\$345,896,853</b>	<b>(3,978,851)</b>	<b>(3,978,851)</b>	<b>\$1,983,455</b>	<b>\$1,983,455</b>	<b>\$327,007,614</b>	<b>\$343,901,457</b>
<b>Liabilities</b>								
Accounts Payable	3,960,894	3,965,496	-	-	242,602	608,190	4,203,496	4,573,687
Medical Benefits Payable	2,878,936	2,686,088	-	-	-	-	2,878,936	2,686,088
Due to Other Governments	-	-	-	-	-	-	-	-
Deferred Revenue-	29,759,932	33,841,416	-	-	-	-	29,759,932	33,841,416
Accrued Interest	-	-	-	-	0	0	0	0
Other Current Liabilities	2,076,615	2,097,803	-	-	-	-	2,076,615	2,097,803
Lease Liability	-	-	-	-	-	-	-	-
Other Liabilities	-	-	-	-	-	-	-	-
Non-Current Liabilities	326,557	326,557	-	-	-	-	326,557	326,557
<b>Total Liabilities</b>	<b>39,002,934</b>	<b>42,917,361</b>	<b>-</b>	<b>-</b>	<b>242,602</b>	<b>608,190</b>	<b>39,245,536</b>	<b>43,525,551</b>
<b>Fund Balances</b>								
Nonspendable	5,599,815	5,891,892	-	-	-	-	5,599,815	5,891,892
Stabilization Fund	68,892,575	68,892,575	-	-	-	-	68,892,575	68,892,575
Assigned to Capital Projects	-	-	-	-	1,740,853	1,375,265	1,740,853	1,375,265
Assigned to Medicaid Match	-	-	(3,978,851)	(3,978,851)	-	-	(3,978,851)	(3,978,851)
Unassigned	215,507,687	228,195,025	0	0	0	0	215,507,687	228,195,025
<b>Ending Fund Balance</b>	<b>290,000,077</b>	<b>302,979,492</b>	<b>(3,978,851)</b>	<b>(3,978,851)</b>	<b>1,740,853</b>	<b>1,375,265</b>	<b>287,762,078</b>	<b>300,375,906</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$329,003,011</b>	<b>\$345,896,853</b>	<b>(3,978,851)</b>	<b>(3,978,851)</b>	<b>\$1,983,455</b>	<b>\$1,983,455</b>	<b>\$327,007,614</b>	<b>\$343,901,457</b>

As of January 31, 2024

	Healey Center	Healey Center	Lakeside Medical	Lakeside Medical	Primary Care Clinics	Primary Care Clinics	Business-Type Funds	Business-Type Funds
	Jan 2024	Dec 2023	Jan 2024	Dec 2023	Jan 2024	Dec 2023	Jan 2024	Dec 2023
<b>Assets</b>								
Cash and Cash Equivalents	\$5,166,499	\$4,375,821	\$10,261,413	\$8,770,110	\$5,759,201	\$5,125,406	\$21,187,113	\$18,271,338
Restricted Cash	3,887	3,887	-	-	-	-	3,887	3,887
Investments	-	-	-	-	-	-	-	-
Accounts Receivable, net	1,019,938	965,298	1,338,665	1,295,758	2,429,202	2,081,246	4,787,804	4,342,303
Due From Other Governments	-	-	1,385,889	819,325	2,926,281	2,279,774	4,312,170	3,099,099
Inventory	-	-	1,227,120	1,213,687	-	-	1,227,120	1,213,687
Other Current Assets	78,878	90,806	571,885	531,730	231,437	268,533	882,200	891,069
Net Investment in Capital Assets	15,676,830	15,748,811	30,790,543	31,084,292	3,589,801	3,551,915	50,057,174	50,385,019
Right Of Use Assets	-	-	65,621	71,363	4,535,970	4,581,200	4,601,592	4,652,563
<b>Total Assets</b>	<b>\$21,946,033</b>	<b>\$21,184,624</b>	<b>\$45,641,135</b>	<b>\$43,786,266</b>	<b>\$19,471,892</b>	<b>\$17,888,075</b>	<b>\$87,059,060</b>	<b>\$82,858,965</b>
<b>Deferred Outflows of Resources</b>								
Deferred Outflows Related to Pensions	\$46,530	\$46,530	\$20,937	\$20,937	\$46,336	\$46,336	\$113,803	\$113,803
<b>Liabilities</b>								
Accounts Payable	113,188	125,752	1,856,618	1,999,767	546,887	302,849	2,516,693	2,428,368
Medical Benefits Payable	-	-	-	-	-	-	-	-
Due to Other Governments	67,874	67,874	-	-	-	-	67,874	67,874
Deferred Revenue-	-	-	15,601	15,601	(833)	-	14,768	15,601
Accrued Interest	0	-	175	195	22,150	21,934	22,325	22,129
Other Current Liabilities	1,793,408	1,403,759	2,406,326	2,269,236	2,494,520	2,442,997	6,694,254	6,115,992
Lease Liability	-	-	3	3	4,213,823	4,253,186	4,213,826	4,253,190
Other Liabilities	-	-	-	-	-	-	-	-
Non-Current Liabilities	1,138,872	1,134,149	1,418,662	1,406,582	1,041,086	1,105,037	3,598,620	3,645,768
<b>Total Liabilities</b>	<b>3,113,343</b>	<b>2,731,534</b>	<b>5,697,386</b>	<b>5,691,385</b>	<b>8,317,633</b>	<b>8,126,004</b>	<b>17,128,362</b>	<b>16,548,922</b>
<b>Deferred Inflows of Resources</b>								
Deferred Inflows	\$168,546	\$168,546	\$47,713	\$47,713	\$30,757	\$30,757	\$247,016	\$247,016
<b>Net Position</b>								
Net Investment in Capital Assets	15,676,830	15,748,811	30,790,543	31,084,292	3,589,801	3,551,915	50,057,174	50,385,019
Restricted Cash	3,887	3,887	-	-	-	-	3,887	3,887
Unrestricted	3,029,956	2,578,376	9,126,430	6,983,813	7,580,038	6,225,735	19,736,424	15,787,924
<b>Total Net Position</b>	<b>18,710,673</b>	<b>18,331,074</b>	<b>39,916,974</b>	<b>38,068,105</b>	<b>11,169,839</b>	<b>9,777,650</b>	<b>69,797,485</b>	<b>66,176,829</b>
<b>Total Net Position</b>	<b>\$21,824,017</b>	<b>\$21,062,608</b>	<b>\$45,614,359</b>	<b>\$43,759,490</b>	<b>\$19,487,471</b>	<b>\$17,903,654</b>	<b>\$86,925,847</b>	<b>\$82,725,752</b>

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 3,736,619	\$ 5,641,733	\$ (1,905,114)	(33.8%)	\$ 4,297,135	\$ (560,516)	(13.0%)								
468,651	259,937	208,714	80.3%	155,673	312,978	201.0%	<b>Revenues:</b>							
349,379	342,250	7,129	2.1%	333,657	15,722	4.7%	Ad Valorem Taxes	\$ 160,992,330	\$ 159,646,332	\$ 1,345,998	0.8%	\$ 153,580,000	\$ 7,412,330	4.8%
49,894	41,667	8,227	19.7%	-	49,894	-	Net Patient Service Revenue	1,842,799	1,013,765	829,033	81.8%	994,652	848,147	85.3%
1,279,916	209,801	1,070,116	510.1%	718,965	560,951	78.0%	Intergovernmental Revenue	1,413,428	1,369,000	44,428	3.2%	1,334,627	78,801	5.9%
129,581	-	129,581	-	1,263,572	(1,133,991)	(89.7%)	Grants	147,997	166,668	(18,671)	(11.2%)	-	147,997	-
46,251	96,393	(50,143)	(52.0%)	60,347	(14,097)	(23.4%)	Interest Earnings	2,937,720	839,202	2,098,518	250.1%	1,140,391	1,797,328	157.6%
<b>\$ 6,060,290</b>	<b>\$ 6,591,781</b>	<b>\$ (531,491)</b>	<b>(8.1%)</b>	<b>\$ 6,829,349</b>	<b>\$ (769,059)</b>	<b>(11.3%)</b>	Unrealized Gain/(Loss) On Investments	2,973,899	-	2,973,899	-	2,163,936	809,963	37.4%
							Other Revenue	1,914,900	1,902,573	12,326	0.6%	1,809,989	104,910	5.8%
							<b>Total Revenues</b>	<b>\$ 172,223,072</b>	<b>\$ 164,937,541</b>	<b>\$ 7,285,531</b>	<b>4.4%</b>	<b>\$ 161,023,594</b>	<b>\$ 11,199,477</b>	<b>7.0%</b>
							<b>Expenditures:</b>							
3,326,238	4,065,568	739,330	18.2%	3,275,174	(51,064)	(1.6%)	Salaries and Wages	14,597,379	16,175,797	1,578,418	9.8%	14,141,153	(456,226)	(3.2%)
1,128,553	1,291,632	163,079	12.6%	892,666	(235,887)	(26.4%)	Benefits	4,435,883	5,154,450	718,567	13.9%	4,065,145	(370,738)	(9.1%)
311,196	1,118,919	807,723	72.2%	644,535	333,339	51.7%	Purchased Services	3,108,172	4,475,676	1,367,504	30.6%	2,383,775	(724,397)	(30.4%)
45,373	27,293	(18,080)	(66.2%)	8,148	(37,225)	(456.9%)	Medical Supplies	58,654	109,172	50,518	46.3%	24,671	(33,983)	(137.7%)
59,581	174,681	115,100	65.9%	82,526	22,944	27.8%	Other Supplies	324,693	698,724	374,031	53.5%	303,350	(21,343)	(7.0%)
779,082	1,175,001	395,918	33.7%	540,015	(239,068)	(44.3%)	Medical Services	2,928,434	4,700,003	1,771,569	37.7%	2,858,649	(69,785)	(2.4%)
14,299	833	(13,466)	(1,616.6%)	26,983	12,684	47.0%	Drugs	(50,858)	3,332	54,190	1,626.4%	(3,673)	47,184	(1,284.6%)
373,320	866,303	492,983	56.9%	978,112	604,792	61.8%	Repairs and Maintenance	1,904,545	3,465,213	1,560,668	45.0%	3,100,800	1,196,256	38.6%
96,364	168,472	72,108	42.8%	108,022	11,658	10.8%	Lease and Rental	484,993	673,889	188,896	28.0%	648,545	163,552	25.2%
9,401	10,976	1,575	14.3%	9,772	372	3.8%	Utilities	41,689	43,904	2,215	5.0%	41,609	(80)	(0.2%)
2,398,444	1,107,583	(1,290,861)	(116.5%)	1,490,488	(907,956)	(60.9%)	Other Expense	7,314,166	5,988,379	(1,325,787)	(22.1%)	6,087,632	(1,226,533)	(20.1%)
908,524	909,188	664	0.1%	-	(908,524)	-	Principal And Interest	2,276,560	1,998,705	(277,854)	(13.9%)	-	(2,276,560)	-
104,976	127,171	22,194	17.5%	49,280	(55,696)	(113.0%)	Insurance	419,904	508,682	88,778	17.5%	201,653	(218,252)	(108.2%)
673,796	682,329	8,533	1.3%	756,042	82,246	10.9%	Sponsored Programs.	2,746,166	2,729,315	(16,851)	(0.6%)	3,102,790	356,624	11.5%
<b>\$ 10,229,147</b>	<b>\$ 11,725,948</b>	<b>\$ 1,496,801</b>	<b>12.8%</b>	<b>\$ 8,861,762</b>	<b>\$ (1,367,385)</b>	<b>(15.4%)</b>	<b>Total Operational Expenditures</b>	<b>\$ 40,590,379</b>	<b>\$ 46,725,241</b>	<b>\$ 6,134,862</b>	<b>13.1%</b>	<b>\$ 36,956,099</b>	<b>\$ (3,634,280)</b>	<b>(9.8%)</b>
<b>\$ (4,168,857)</b>	<b>\$ (5,134,167)</b>	<b>\$ 965,310</b>	<b>(18.8%)</b>	<b>\$ (2,032,413)</b>	<b>\$ (2,136,444)</b>	<b>105.1%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ 131,632,692</b>	<b>\$ 118,212,300</b>	<b>\$ 13,420,393</b>	<b>11.4%</b>	<b>\$ 124,067,496</b>	<b>\$ 7,565,197</b>	<b>6.1%</b>
(3,331,694)	(2,293,299)	1,038,395	(45.3%)	(1,634,872)	1,696,822	(103.8%)	Total Overhead Allocations	(7,660,228)	(9,173,195)	(1,512,968)	16.5%	(6,702,683)	957,545	(14.3%)
<b>6,897,453</b>	<b>9,432,649</b>	<b>2,535,196</b>	<b>26.9%</b>	<b>7,226,890</b>	<b>329,437</b>	<b>4.6%</b>	<b>Total Expenditures</b>	<b>32,930,151</b>	<b>37,552,046</b>	<b>4,621,894</b>	<b>12.3%</b>	<b>30,253,416</b>	<b>(2,676,735)</b>	<b>(8.8%)</b>
<b>\$ (837,163)</b>	<b>\$ (2,840,868)</b>	<b>\$ 2,003,705</b>	<b>(70.5%)</b>	<b>\$ (397,541)</b>	<b>\$ (439,622)</b>	<b>110.6%</b>	<b>Net Margin</b>	<b>\$ 139,292,920</b>	<b>\$ 127,385,495</b>	<b>\$ 11,907,425</b>	<b>9.3%</b>	<b>\$ 130,770,179</b>	<b>\$ 8,522,742</b>	<b>6.5%</b>
-	-	-	-	-	-	-	<b>Capital</b>	-	-	-	-	-	-	
<b>\$ (1,037,631)</b>	<b>\$ (28,300,000)</b>	<b>\$ 27,262,369</b>	<b>(96.3%)</b>	<b>\$ (901,420)</b>	<b>\$ 136,211</b>	<b>(15.1%)</b>	<b>Transfer In/(Out)</b>	<b>\$ (4,150,525)</b>	<b>\$ (56,600,000)</b>	<b>\$ 52,449,475</b>	<b>(92.7%)</b>	<b>\$ (18,330,863)</b>	<b>\$ (14,180,339)</b>	<b>77.4%</b>

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
49,369	41,667	7,702	18.5%	-	49,369	-	147,023	166,668	(19,645)	(11.8%)	-	147,023	-
-	2,630	(2,630)	-	-	-	-	20,023	10,520	9,503	90.3%	13,148	6,875	52.3%
<b>\$ 49,369</b>	<b>\$ 44,297</b>	<b>\$ 5,072</b>	<b>11.4%</b>	<b>-</b>	<b>\$ 49,369</b>	<b>-</b>	<b>\$ 167,046</b>	<b>\$ 177,188</b>	<b>\$ (10,142)</b>	<b>(5.7%)</b>	<b>\$ 13,148</b>	<b>\$ 153,897</b>	<b>1,170.5%</b>
<b>Direct Operating Expenditures:</b>													
22,483	18,607	(3,876)	(20.8%)	26,697	4,214	15.8%	80,918	73,828	(7,090)	(9.6%)	109,968	29,050	26.4%
5,254	4,234	(1,020)	(24.1%)	6,977	1,722	24.7%	20,405	16,846	(3,559)	(21.1%)	28,881	8,476	29.3%
9,124	70,583	61,459	87.1%	-	(9,124)	-	61,390	282,332	220,942	78.3%	-	(61,390)	-
-	96	96	-	-	-	-	617	384	(233)	(60.7%)	-	(617)	-
89,367	458,334	368,967	80.5%	15,219	(74,149)	(487.2%)	375,567	1,833,336	1,457,769	79.5%	442,378	66,811	15.1%
40,406	14,175	(26,231)	(185.1%)	-	(40,406)	-	75,296	56,700	(18,596)	(32.8%)	530	(74,766)	(14,106.8%)
<b>166,634</b>	<b>566,029</b>	<b>399,395</b>	<b>70.6%</b>	<b>48,892</b>	<b>(117,742)</b>	<b>(240.8%)</b>	<b>614,193</b>	<b>2,263,426</b>	<b>1,649,233</b>	<b>72.9%</b>	<b>581,757</b>	<b>(32,436)</b>	<b>(5.6%)</b>
<b>\$ (117,265)</b>	<b>\$ (521,732)</b>	<b>\$ 404,467</b>	<b>(77.5%)</b>	<b>\$ (48,892)</b>	<b>\$ (68,372)</b>	<b>139.8%</b>	<b>\$ (447,148)</b>	<b>\$ (2,086,238)</b>	<b>\$ 1,639,090</b>	<b>(78.6%)</b>	<b>\$ (568,609)</b>	<b>\$ 121,461</b>	<b>(21.4%)</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>													
<b>Overhead Allocations:</b>													
331	513	182	35.5%	558	227	40.7%	1,363	2,052	689	33.6%	2,254	891	39.5%
100	99	(1)	(1.0%)	117	17	14.5%	401	396	(5)	(1.3%)	487	86	17.7%
2,502	1,857	(645)	(34.7%)	1,015	(1,487)	(146.5%)	5,904	7,428	1,524	20.5%	5,765	(139)	(2.4%)
433	453	20	4.4%	2,933	2,500	85.2%	1,479	1,812	333	18.4%	11,546	10,067	87.2%
447	646	199	30.8%	696	249	35.8%	2,327	2,584	257	9.9%	4,989	2,662	53.4%
1,264	1,187	(77)	(6.5%)	892	(372)	(41.7%)	3,422	4,748	1,326	27.9%	2,600	(822)	(31.6%)
121	141	20	14.2%	203	82	40.4%	463	564	101	17.9%	814	351	43.1%
384	278	(106)	(38.1%)	418	34	8.1%	1,635	1,112	(523)	(47.0%)	1,594	(41)	(2.6%)
2,140	1,816	(324)	(17.8%)	2,218	78	3.5%	5,147	7,264	2,117	29.1%	9,536	4,389	46.0%
397	608	211	34.7%	854	457	53.5%	1,615	2,432	817	33.6%	3,715	2,100	56.5%
1,012	1,228	216	17.6%	1,202	190	15.8%	4,358	4,912	554	11.3%	5,466	1,108	20.3%
321	625	304	48.6%	683	362	53.0%	1,732	2,500	768	30.7%	2,517	785	31.2%
810	602	(208)	(34.6%)	725	(85)	(11.7%)	2,803	2,408	(395)	(16.4%)	2,811	8	0.3%
1,086	1,431	345	24.1%	1,527	441	28.9%	4,460	5,724	1,264	22.1%	6,302	1,842	29.2%
498	646	148	22.9%	876	378	43.2%	2,049	2,584	535	20.7%	2,721	672	24.7%
517	430	(87)	(20.2%)	426	(91)	(21.4%)	1,819	1,720	(99)	(5.8%)	1,829	10	0.5%
549	666	117	17.6%	403	(146)	(36.2%)	2,269	2,664	395	14.8%	1,479	(790)	(53.4%)
81	149	68	45.6%	-	(81)	-	499	596	97	16.3%	-	(499)	-
<b>12,993</b>	<b>13,375</b>	<b>382</b>	<b>2.9%</b>	<b>15,746</b>	<b>2,753</b>	<b>17.5%</b>	<b>43,747</b>	<b>53,500</b>	<b>9,753</b>	<b>18.2%</b>	<b>66,425</b>	<b>22,678</b>	<b>34.1%</b>
<b>179,627</b>	<b>579,404</b>	<b>399,777</b>	<b>69.0%</b>	<b>64,638</b>	<b>(114,989)</b>	<b>(177.9%)</b>	<b>657,940</b>	<b>2,316,926</b>	<b>1,658,986</b>	<b>71.6%</b>	<b>648,182</b>	<b>(9,758)</b>	<b>(1.5%)</b>
<b>\$ (130,258)</b>	<b>\$ (535,107)</b>	<b>\$ 404,849</b>	<b>(75.7%)</b>	<b>\$ (64,638)</b>	<b>\$ (65,619)</b>	<b>101.5%</b>	<b>\$ (490,895)</b>	<b>\$ (2,139,738)</b>	<b>\$ 1,648,844</b>	<b>(77.1%)</b>	<b>\$ (635,034)</b>	<b>\$ 144,139</b>	<b>(22.7%)</b>
<b>Net Margin</b>													

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$1,386,984	\$1,272,418	\$114,565	9.0%	\$1,249,622	\$137,361	11.0%	<b>Gross Patient Revenue</b>	\$4,323,930	\$4,989,869	\$(665,939)	(13.3%)	\$5,180,302	\$(856,372)	(16.5%)
912,363	728,990	183,373	25.2%	599,285	313,077	52.2%	Contractual Allowance	2,588,277	2,858,828	(270,551)	(9.5%)	2,945,592	(357,314)	(12.1%)
-	28,350	(28,350)	-	66,335	(66,335)	-	Charity Care	-	111,174	(111,174)	-	135,054	(135,054)	-
213,993	330,829	(116,837)	(35.3%)	485,202	(271,209)	(55.9%)	Bad Debt	269,256	1,297,365	(1,028,109)	(79.2%)	1,532,112	(1,262,856)	(82.4%)
1,126,355	1,088,169	38,187	3.5%	1,150,822	(24,467)	(2.1%)	Total Contractuals and Bad Debt	2,857,533	4,267,368	(1,409,834)	(33.0%)	4,612,758	(1,755,224)	(38.1%)
<b>260,628</b>	<b>184,249</b>	<b>76,379</b>	<b>41.5%</b>	<b>98,800</b>	<b>161,828</b>	<b>163.8%</b>	<b>Net Patient Service Revenue</b>	<b>1,466,396</b>	<b>722,501</b>	<b>743,895</b>	<b>103.0%</b>	<b>567,544</b>	<b>898,852</b>	<b>158.4%</b>
18.79%	14.48%			7.91%			Collection %	33.91%	14.48%		10.96%			
<b>\$ 260,628</b>	<b>\$ 184,249</b>	<b>\$ 76,379</b>	<b>41.5%</b>	<b>\$ 98,800</b>	<b>\$ 161,828</b>	<b>163.8%</b>	<b>Total Revenues</b>	<b>\$ 1,466,396</b>	<b>\$ 722,501</b>	<b>\$ 743,895</b>	<b>103.0%</b>	<b>\$ 567,544</b>	<b>\$ 898,852</b>	<b>158.4%</b>
							<b>Direct Operating Expenditures:</b>							
273,485	299,061	25,576	8.6%	196,617	(76,867)	(39.1%)	Salaries and Wages	1,062,945	1,186,598	123,653	10.4%	830,882	(232,064)	(27.9%)
68,657	68,397	(260)	(0.4%)	64,641	(4,015)	(6.2%)	Benefits	234,822	272,157	37,336	13.7%	205,732	(29,089)	(14.1%)
326,140	262,133	(64,007)	(24.4%)	233,812	(92,328)	(39.5%)	Purchased Services	1,045,499	1,048,532	3,033	0.3%	1,005,568	(39,930)	(4.0%)
3,465	10,376	6,911	66.6%	1,745	(1,719)	(98.5%)	Medical Supplies	7,218	41,504	34,286	82.6%	6,244	(974)	(15.6%)
31,120	81,342	50,222	61.7%	41,594	10,474	25.2%	Other Supplies	223,597	325,368	101,771	31.3%	198,859	(24,737)	(12.4%)
(3,396)	92,008	95,404	103.7%	34,609	38,004	109.8%	Repairs and Maintenance	55,595	368,034	312,439	84.9%	131,949	76,354	57.9%
(5,817)	750	6,567	875.6%	5,817	11,635	200.0%	Lease and Rental	-	3,000	3,000	100.0%	23,269	23,269	100.0%
5,352	5,722	370	6.5%	5,504	151	2.7%	Utilities	22,972	22,888	(84)	(0.4%)	22,790	(182)	(0.8%)
54,728	31,271	(23,457)	(75.0%)	36,262	(18,466)	(50.9%)	Other Expense	186,560	125,083	(61,477)	(49.1%)	131,462	(55,098)	(41.9%)
23,269	5,817	(17,452)	(300.0%)	-	(23,269)	-	Principal And Interest	23,269	23,269	-	-	-	(23,269)	-
61,952	76,237	14,285	18.7%	15,941	(46,010)	(288.6%)	Insurance	247,806	304,948	57,142	18.7%	66,339	(181,467)	(273.5%)
<b>838,954</b>	<b>933,114</b>	<b>94,161</b>	<b>10.1%</b>	<b>636,543</b>	<b>(202,411)</b>	<b>(31.8%)</b>	<b>Total Operating Expenditures</b>	<b>3,110,283</b>	<b>3,721,382</b>	<b>611,099</b>	<b>16.4%</b>	<b>2,623,096</b>	<b>(487,187)</b>	<b>(18.6%)</b>
<b>\$ (578,325)</b>	<b>\$ (748,865)</b>	<b>\$ 170,540</b>	<b>(22.8%)</b>	<b>\$ (537,743)</b>	<b>\$ (40,583)</b>	<b>7.5%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (1,643,886)</b>	<b>\$ (2,998,880)</b>	<b>\$ 1,354,994</b>	<b>(45.2%)</b>	<b>\$ (2,055,552)</b>	<b>\$ 411,665</b>	<b>(20.0%)</b>
							<b>Overhead Allocations:</b>							
2,763	4,285	1,522	35.5%	2,501	(262)	(10.5%)	OH Risk Management	11,383	17,141	5,759	33.6%	10,103	(1,280)	(12.7%)
12,043	7,694	(4,349)	(56.5%)	4,735	(7,308)	(154.3%)	OH Revenue Cycle	23,666	30,776	7,110	23.1%	21,159	(2,507)	(11.8%)
837	830	(7)	(0.8%)	524	(313)	(59.7%)	OH Internal Audit	3,350	3,320	(30)	(0.9%)	2,186	(1,164)	(53.2%)
3,615	3,782	167	4.4%	13,146	9,531	72.5%	OH Administration	12,353	15,129	2,776	18.3%	51,748	39,395	76.1%
4,915	7,107	2,192	30.8%	2,786	(2,129)	(76.4%)	OH Human Resources	25,597	28,428	2,832	10.0%	19,957	(5,640)	(28.3%)
10,554	9,914	(640)	(6.5%)	3,996	(6,558)	(164.1%)	Legal	28,580	39,654	11,074	27.9%	11,652	(16,928)	(145.3%)
1,010	1,179	169	14.3%	912	(98)	(10.7%)	Records	3,868	4,715	847	18.0%	3,646	(222)	(6.1%)
3,208	2,324	(884)	(38.0%)	1,875	(1,333)	(71.1%)	OH Compliance	13,659	9,295	(4,364)	(46.9%)	7,147	(6,512)	(91.1%)
17,875	15,169	(2,706)	(17.8%)	9,939	(7,936)	(79.8%)	IT Operations	42,996	60,678	17,682	29.1%	42,737	(259)	(0.6%)
3,320	5,080	1,760	34.6%	3,829	509	13.3%	IT Security	13,494	20,321	6,827	33.6%	16,651	3,157	19.0%
8,452	10,257	1,805	17.6%	5,387	(3,065)	(56.9%)	OH Finance	36,402	41,028	4,626	11.3%	24,499	(11,903)	(48.6%)
2,679	5,219	2,540	48.7%	3,060	381	12.5%	Corporate Communications	14,468	20,876	6,408	30.7%	11,277	(3,191)	(28.3%)
6,765	5,033	(1,732)	(34.4%)	3,249	(3,516)	(108.2%)	OH Information Technology	23,411	20,132	(3,279)	(16.3%)	12,597	(10,814)	(85.8%)
9,067	11,951	2,884	24.1%	6,842	(2,225)	(32.5%)	IT Service Center	37,246	47,805	10,559	22.1%	28,243	(9,003)	(31.9%)
4,160	5,396	1,236	22.9%	3,925	(235)	(6.0%)	OH Performance Excellence	17,119	21,583	4,465	20.7%	12,194	(4,925)	(40.4%)
4,316	3,592	(724)	(20.2%)	1,907	(2,409)	(126.3%)	Corporate Quality	15,192	14,368	(824)	(5.7%)	8,196	(6,996)	(85.4%)
4,583	5,566	983	17.7%	1,808	(2,775)	(153.5%)	OH Supply Chain	18,954	22,262	3,308	14.9%	6,630	(12,324)	(185.9%)
2,620	3,203	583	18.2%	3,366	746	22.2%	HIM Department	13,226	12,810	(416)	(3.2%)	16,103	2,877	17.9%
5,515	5,429	(86)	(1.6%)	4,689	(826)	(17.6%)	OH Coding	22,875	21,717	(1,158)	(5.3%)	20,538	(2,337)	(11.4%)
579	624	45	7.2%	331	(248)	(74.9%)	OH Reimbursement	2,292	2,495	203	8.1%	2,515	223	8.9%
2,802	2,782	(20)	(0.7%)	-	(2,802)	-	District Operations Admin	11,151	11,128	(22)	(0.2%)	-	(11,151)	-
676	1,246	570	45.7%	-	(676)	-	OH Mail Room	4,172	4,982	811	16.3%	-	(4,172)	-
112,354	117,661	5,307	4.5%	78,807	(33,547)	(42.6%)	Total Overhead Allocations-	395,452	470,644	75,192	16.0%	329,778	(65,674)	(19.9%)

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
951,308	1,050,775	99,468	9.5%	715,350	(235,958)	(33.0%)	<b>Total Expenditures</b>
<b>\$ (690,679)</b>	<b>\$ (866,526)</b>	<b>\$ 175,847</b>	<b>(20.3%)</b>	<b>\$ (616,550)</b>	<b>\$ (74,130)</b>	<b>12.0%</b>	<b>Net Margin</b>

Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%
3,505,735	4,192,026	686,291	16.4%	2,952,874	(552,861)	(18.7%)
<b>\$ (2,039,338)</b>	<b>\$ (3,469,524)</b>	<b>\$ 1,430,186</b>	<b>(41.2%)</b>	<b>\$ (2,385,330)</b>	<b>\$ 345,991</b>	<b>(14.5%)</b>

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	-	-	-	-	<b>Total Revenues</b>	-	-	-	-	-	-	
55,246	68,481	13,235	19.3%	79,522	24,277	30.5%	<b>Direct Operating Expenditures:</b>	235,727	271,716	35,989	13.2%	402,493	166,766	41.4%
22,273	24,746	2,473	10.0%	31,279	9,007	28.8%	Salaries and Wages	87,864	98,677	10,813	11.0%	139,041	51,177	36.8%
(388,290)	295,517	683,807	231.4%	265,200	653,490	246.4%	Benefits	1,106,860	1,182,068	75,208	6.4%	795,600	(311,260)	(39.1%)
30	192	162	84.4%	1,292	1,262	97.7%	Purchased Services	79	768	689	89.7%	2,548	2,470	96.9%
689,715	716,667	26,952	3.8%	524,796	(164,919)	(31.4%)	Other Supplies	2,552,867	2,866,667	313,799	10.9%	2,416,271	(136,596)	(5.7%)
873	4,000	3,127	78.2%	2,530	1,657	65.5%	Medical Services	(1,171)	16,000	17,171	107.3%	11,845	13,015	109.9%
2,675	-	(2,675)	-	-	(2,675)	-	Other Expense	2,675	-	(2,675)	-	-	(2,675)	-
673,796	682,329	8,533	1.3%	756,042	82,246	10.9%	Principal And Interest	2,746,166	2,729,315	(16,851)	(0.6%)	3,102,790	356,624	11.5%
<b>1,056,317</b>	<b>1,791,931</b>	<b>735,614</b>	<b>41.1%</b>	<b>1,660,662</b>	<b>604,345</b>	<b>36.4%</b>	Sponsored Programs.	<b>6,731,067</b>	<b>7,165,210</b>	<b>434,143</b>	<b>6.1%</b>	<b>6,870,588</b>	<b>139,521</b>	<b>2.0%</b>
<b>\$ (1,056,317)</b>	<b>\$ (1,791,931)</b>	<b>\$ 735,614</b>	<b>(41.1%)</b>	<b>\$ (1,660,662)</b>	<b>\$ 604,345</b>	<b>(36.4%)</b>	<b>Total Operating Expenditures</b>	<b>\$ (6,731,067)</b>	<b>\$ (7,165,210)</b>	<b>\$ 434,143</b>	<b>(6.1%)</b>	<b>\$ (6,870,588)</b>	<b>\$ 139,521</b>	<b>(2.0%)</b>
1,207	1,872	665	35.5%	1,508	301	20.0%	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	4,972	7,488	2,516	33.6%	6,094	1,122	18.4%
365	362	(3)	(0.8%)	316	(49)	(15.5%)	<b>Overhead Allocations:</b>	1,462	1,448	(14)	(1.0%)	1,319	(143)	(10.8%)
2,502	1,857	(645)	(34.7%)	-	(2,502)	-	OH Risk Management	5,904	7,428	1,524	20.5%	-	(5,904)	-
1,579	1,652	73	4.4%	7,929	6,350	80.1%	OH Internal Audit	5,396	6,608	1,212	18.3%	31,214	25,818	82.7%
2,905	4,200	1,295	30.8%	2,786	(119)	(4.3%)	Home Office Facilities	15,126	16,800	1,674	10.0%	19,957	4,831	24.2%
4,610	4,330	(280)	(6.5%)	2,411	(2,199)	(91.2%)	OH Administration	12,484	17,320	4,836	27.9%	7,029	(5,455)	(77.6%)
441	515	74	14.4%	550	109	19.8%	OH Human Resources	1,689	2,060	371	18.0%	2,200	511	23.2%
1,401	1,015	(386)	(38.0%)	1,131	(270)	(23.9%)	OH Information Technology	5,966	4,060	(1,906)	(46.9%)	4,311	(1,655)	(38.4%)
7,808	6,626	(1,182)	(17.8%)	5,995	(1,813)	(30.2%)	Legal	18,781	26,504	7,723	29.1%	25,779	6,998	27.1%
1,450	2,219	769	34.7%	2,310	860	37.2%	Records	5,894	8,876	2,982	33.6%	10,045	4,151	41.3%
3,692	4,480	788	17.6%	3,249	(443)	(13.6%)	OH Compliance	15,900	17,920	2,020	11.3%	14,777	(1,123)	(7.6%)
1,170	2,280	1,110	48.7%	1,846	676	36.6%	IT Operations	6,319	9,120	2,801	30.7%	6,803	484	7.1%
2,955	2,197	(758)	(34.5%)	1,960	(995)	(50.8%)	IT Security	10,226	8,788	(1,438)	(16.4%)	7,599	(2,627)	(34.6%)
3,961	5,220	1,259	24.1%	4,127	166	4.0%	OH Finance	16,270	20,880	4,610	22.1%	17,037	767	4.5%
1,817	2,357	540	22.9%	2,368	551	23.3%	Corporate Communications	7,477	9,428	1,951	20.7%	7,355	(122)	(1.7%)
1,885	1,569	(316)	(20.1%)	1,151	(734)	(63.8%)	OH Performance Excellence	6,636	6,276	(360)	(5.7%)	4,944	(1,692)	(34.2%)
2,002	2,431	429	17.6%	1,091	(911)	(83.5%)	OH Supply Chain	8,279	9,724	1,445	14.9%	3,999	(4,280)	(107.0%)
295	544	249	45.8%	-	(295)	-	OH Mail Room	1,822	2,176	354	16.3%	-	(1,822)	-
42,045	45,726	3,681	8.1%	40,728	(1,317)	(3.2%)	OH Information Technology	150,603	182,904	32,301	17.7%	170,462	19,859	11.7%
<b>1,098,362</b>	<b>1,837,657</b>	<b>739,295</b>	<b>40.2%</b>	<b>1,701,390</b>	<b>603,028</b>	<b>35.4%</b>	<b>Total Overhead Allocations-</b>	<b>6,881,671</b>	<b>7,348,115</b>	<b>466,444</b>	<b>6.3%</b>	<b>7,041,050</b>	<b>159,380</b>	<b>2.3%</b>
<b>\$ (1,098,362)</b>	<b>\$ (1,837,657)</b>	<b>\$ 739,295</b>	<b>(40.2%)</b>	<b>\$ (1,701,390)</b>	<b>\$ 603,028</b>	<b>(35.4%)</b>	<b>Total Expenditures</b>	<b>\$ (6,881,671)</b>	<b>\$ (7,348,115)</b>	<b>\$ 466,444</b>	<b>(6.3%)</b>	<b>\$ (7,041,050)</b>	<b>\$ 159,380</b>	<b>(2.3%)</b>
							<b>Net Margin</b>	<b>\$ (6,881,671)</b>	<b>\$ (7,348,115)</b>	<b>\$ 466,444</b>	<b>(6.3%)</b>	<b>\$ (7,041,050)</b>	<b>\$ 159,380</b>	<b>(2.3%)</b>

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	-	-	-	-		450	-	450	-	-	450	-
-	-	-	-	-	-	-	<b>Grants</b>	<b>\$ 450</b>	<b>-</b>	<b>\$ 450</b>	<b>-</b>	<b>-</b>	<b>\$ 450</b>	<b>-</b>
							<b>Total Revenues</b>							
							<b>Direct Operating Expenditures:</b>							
163,629	179,698	16,069	8.9%	186,209	22,580	12.1%	Salaries and Wages	687,576	713,002	25,426	3.6%	848,361	160,785	19.0%
53,740	57,220	3,480	6.1%	70,945	17,205	24.3%	Benefits	205,166	227,921	22,755	10.0%	262,618	57,452	21.9%
1,684	5,035	3,351	66.6%	1,470	(214)	(14.6%)	Purchased Services	10,765	20,140	9,375	46.5%	6,217	(4,548)	(73.2%)
7,002	-	(7,002)	-	-	(7,002)	-	Medical Supplies	13,514	-	(13,514)	-	-	(13,514)	-
3,016	8,988	5,972	66.4%	6,397	3,381	52.9%	Other Supplies	12,786	35,952	23,166	64.4%	16,873	4,087	24.2%
14,299	-	(14,299)	-	26,983	12,684	47.0%	Drugs	(51,003)	-	51,003	-	(3,673)	47,329	(1,288.6%)
-	1,684	1,684	-	1	1	-	Repairs and Maintenance	2,141	6,736	4,595	68.2%	1,887	(254)	(13.5%)
(11,364)	14,215	25,580	180.0%	8,517	19,881	233.4%	Lease and Rental	30,641	56,861	26,220	46.1%	29,356	(1,285)	(4.4%)
54	-	(54)	-	-	(54)	-	Utilities	516	-	(516)	-	-	(516)	-
3,732	7,107	3,375	47.5%	3,492	(241)	(6.9%)	Other Expense	11,366	28,428	17,062	60.0%	19,242	7,876	40.9%
21,075	1,508	(19,567)	(1,297.5%)	-	(21,075)	-	Principal And Interest	21,075	3,017	(18,059)	(598.6%)	-	(21,075)	-
2,517	3,433	915	26.7%	2,307	(210)	(9.1%)	Insurance	10,069	13,730	3,661	26.7%	9,227	(842)	(9.1%)
<b>259,385</b>	<b>278,888</b>	<b>19,503</b>	<b>7.0%</b>	<b>306,321</b>	<b>46,936</b>	<b>15.3%</b>	<b>Total Operating Expenditures</b>	<b>954,612</b>	<b>1,105,787</b>	<b>151,175</b>	<b>13.7%</b>	<b>1,190,108</b>	<b>235,497</b>	<b>19.8%</b>
<b>\$ (259,385)</b>	<b>\$ (278,888)</b>	<b>\$ 19,503</b>	<b>(7.0%)</b>	<b>\$ (306,321)</b>	<b>\$ 46,936</b>	<b>(15.3%)</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (954,162)</b>	<b>\$ (1,105,787)</b>	<b>\$ 151,625</b>	<b>(13.7%)</b>	<b>\$ (1,190,108)</b>	<b>\$ 235,947</b>	<b>(19.8%)</b>
							<b>Overhead Allocations:</b>							
846	1,312	466	35.5%	1,004	158	15.7%	OH Risk Management	3,485	5,246	1,762	33.6%	4,058	573	14.1%
256	254	(2)	(0.8%)	210	(46)	(21.9%)	OH Internal Audit	1,025	1,016	(9)	(0.9%)	877	(148)	(16.9%)
12,186	9,045	(3,141)	(34.7%)	-	(12,186)	-	Home Office Facilities	28,757	36,180	7,423	20.5%	-	(28,757)	-
1,107	1,158	51	4.4%	5,280	4,173	79.0%	OH Administration	3,782	4,631	849	18.3%	20,786	17,004	81.8%
4,469	6,461	1,992	30.8%	4,109	(360)	(8.8%)	OH Human Resources	23,271	25,844	2,574	10.0%	29,436	6,165	20.9%
3,231	3,034	(197)	(6.5%)	1,605	(1,626)	(101.3%)	Legal	8,749	12,137	3,388	27.9%	4,680	(4,069)	(86.9%)
309	361	52	14.4%	366	57	15.6%	Records	1,184	1,445	261	18.1%	1,465	281	19.2%
982	711	(271)	(38.1%)	753	(229)	(30.4%)	OH Compliance	4,181	2,844	(1,337)	(47.0%)	2,870	(1,311)	(45.7%)
5,472	4,644	(828)	(17.8%)	3,992	(1,480)	(37.1%)	IT Operations	13,162	18,577	5,415	29.1%	17,166	4,004	23.3%
1,016	1,555	539	34.7%	1,538	522	33.9%	IT Security	4,130	6,220	2,090	33.6%	6,688	2,558	38.2%
2,588	3,140	552	17.6%	2,164	(424)	(19.6%)	OH Finance	11,144	12,560	1,416	11.3%	9,840	(1,304)	(13.3%)
820	1,598	778	48.7%	1,229	409	33.3%	Corporate Communications	4,429	6,391	1,962	30.7%	4,530	101	2.2%
2,071	1,540	(531)	(34.5%)	1,305	(766)	(58.7%)	OH Information Technology	7,167	6,158	(1,009)	(16.4%)	5,060	(2,107)	(41.6%)
2,776	3,658	882	24.1%	2,748	(28)	(1.0%)	IT Service Center	11,402	14,633	3,231	22.1%	11,343	(59)	(0.5%)
1,274	1,652	378	22.9%	1,577	303	19.2%	OH Performance Excellence	5,241	6,607	1,366	20.7%	4,897	(344)	(7.0%)
1,321	1,100	(221)	(20.1%)	766	(555)	(72.5%)	Corporate Quality	4,650	4,399	(252)	(5.7%)	3,292	(1,358)	(41.3%)
18,432	18,460	28	0.2%	14,007	(4,425)	(31.6%)	OH Security Services	55,968	73,842	17,874	24.2%	57,978	2,010	3.5%
1,403	1,705	302	17.7%	726	(677)	(93.3%)	OH Supply Chain	5,802	6,820	1,017	14.9%	2,662	(3,140)	(118.0%)
858	852	(6)	(0.7%)	-	(858)	-	District Operations Admin	3,414	3,407	(7)	(0.2%)	-	(3,414)	-
207	381	174	45.7%	-	(207)	-	OH Mail Room	1,277	1,525	248	16.3%	-	(1,277)	-
61,624	62,621	997	1.6%	43,379	(18,245)	(42.1%)	Total Overhead Allocations-	202,222	250,483	48,261	19.3%	187,628	(14,594)	(7.8%)
<b>321,009</b>	<b>341,509</b>	<b>20,500</b>	<b>6.0%</b>	<b>349,700</b>	<b>28,691</b>	<b>8.2%</b>	<b>Total Expenditures</b>	<b>1,156,833</b>	<b>1,356,270</b>	<b>199,437</b>	<b>14.7%</b>	<b>1,377,736</b>	<b>220,903</b>	<b>16.0%</b>
<b>\$ (321,009)</b>	<b>\$ (341,509)</b>	<b>\$ 20,500</b>	<b>(6.0%)</b>	<b>\$ (349,700)</b>	<b>\$ 28,691</b>	<b>(8.2%)</b>	<b>Net Margin</b>	<b>\$ (1,156,383)</b>	<b>\$ (1,356,270)</b>	<b>\$ 199,887</b>	<b>(14.7%)</b>	<b>\$ (1,377,736)</b>	<b>\$ 221,353</b>	<b>(16.1%)</b>

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$347,646	\$286,596	\$61,050	21.3%	\$564,637	\$(216,991)	(38.4%)	<b>Gross Patient Revenue</b>	\$1,485,920	\$1,102,899	\$383,021	34.7%	\$1,003,892	\$482,027	48.0%
243,572	97,126	146,446	150.8%	250,877	(7,305)	(2.9%)	Contractual Allowance	1,029,680	373,766	655,914	175.5%	505,340	524,340	103.8%
-	56,892	(56,892)	-	-	-	-	Charity Care	1,217	218,936	(217,718)	(99.4%)	-	1,217	-
(103,949)	56,890	(160,839)	(282.7%)	256,887	(360,836)	(140.5%)	Bad Debt	78,620	218,933	(140,313)	(64.1%)	71,445	7,175	10.0%
139,623	210,908	(71,285)	(33.8%)	507,764	(368,141)	(72.5%)	Total Contractuals and Bad Debt	1,109,517	811,635	297,882	36.7%	576,785	532,732	92.4%
<b>208,023</b>	<b>75,688</b>	<b>132,335</b>	<b>174.8%</b>	<b>56,873</b>	<b>151,150</b>	<b>265.8%</b>	<b>Net Patient Service Revenue</b>	<b>376,402</b>	<b>291,264</b>	<b>85,138</b>	<b>29.2%</b>	<b>427,107</b>	<b>(50,705)</b>	<b>(11.9%)</b>
59.84%	26.41%			10.07%			Collection %	25.33%	26.41%		42.55%			
<b>\$ 208,023</b>	<b>\$ 75,688</b>	<b>\$ 132,335</b>	<b>174.8%</b>	<b>\$ 56,873</b>	<b>\$ 151,150</b>	<b>265.8%</b>	<b>Total Revenues</b>	<b>\$ 376,402</b>	<b>\$ 291,264</b>	<b>\$ 85,138</b>	<b>29.2%</b>	<b>\$ 427,107</b>	<b>\$ (50,705)</b>	<b>(11.9%)</b>
							<b>Direct Operating Expenditures:</b>							
133,894	119,444	(14,450)	(12.1%)	101,863	(32,031)	(31.4%)	Salaries and Wages	506,142	473,930	(32,212)	(6.8%)	395,402	(110,741)	(28.0%)
34,299	32,723	(1,576)	(4.8%)	23,738	(10,562)	(44.5%)	Benefits	124,007	130,532	6,525	5.0%	95,036	(28,972)	(30.5%)
2,800	4,000	1,200	30.0%	2,400	(400)	(16.7%)	Purchased Services	10,600	16,000	5,400	33.8%	9,600	(1,000)	(10.4%)
1,754	4,167	2,413	57.9%	188	(1,566)	(833.0%)	Medical Supplies	4,546	16,668	12,122	72.7%	3,778	(768)	(20.3%)
6,233	4,667	(1,566)	(33.6%)	4,637	(1,596)	(34.4%)	Other Supplies	32,642	18,668	(13,974)	(74.9%)	15,343	(17,299)	(112.7%)
-	833	833	-	-	-	-	Drugs	145	3,332	3,187	95.6%	-	(145)	-
2,846	2,000	(846)	(42.3%)	1,983	(863)	(43.5%)	Repairs and Maintenance	9,403	8,000	(1,403)	(17.5%)	4,057	(5,345)	(131.7%)
1,588	1,667	79	4.7%	408	(1,180)	(289.2%)	Lease and Rental	5,939	6,668	729	10.9%	1,534	(4,406)	(287.2%)
5,876	3,287	(2,588)	(78.7%)	4,770	(1,105)	(23.2%)	Other Expense	18,257	13,148	(5,109)	(38.9%)	11,630	(6,627)	(57.0%)
1,505	1,989	485	24.4%	1,131	(373)	(33.0%)	Insurance	6,018	7,957	1,939	24.4%	4,525	(1,493)	(33.0%)
<b>190,794</b>	<b>174,777</b>	<b>(16,017)</b>	<b>(9.2%)</b>	<b>141,118</b>	<b>(49,676)</b>	<b>(35.2%)</b>	<b>Total Operating Expenditures</b>	<b>717,700</b>	<b>694,903</b>	<b>(22,797)</b>	<b>(3.3%)</b>	<b>540,905</b>	<b>(176,794)</b>	<b>(32.7%)</b>
<b>\$ 17,229</b>	<b>\$ (99,089)</b>	<b>\$ 116,318</b>	<b>(117.4%)</b>	<b>\$ (84,245)</b>	<b>\$ 101,474</b>	<b>(120.5%)</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (341,297)</b>	<b>\$ (403,639)</b>	<b>\$ 62,342</b>	<b>(15.4%)</b>	<b>\$ (113,798)</b>	<b>\$ (227,499)</b>	<b>199.9%</b>
							<b>Overhead Allocations:</b>							
532	825	293	35.5%	426	(106)	(24.9%)	OH Risk Management	2,192	3,299	1,107	33.6%	1,722	(470)	(27.3%)
17,517	11,192	(6,325)	(56.5%)	7,140	(10,377)	(145.3%)	OH Revenue Cycle	34,423	44,767	10,345	23.1%	31,907	(2,516)	(7.9%)
161	159	(2)	(1.3%)	89	(72)	(80.9%)	OH Internal Audit	645	638	(7)	(1.1%)	372	(273)	(73.4%)
696	728	32	4.4%	2,240	1,544	68.9%	OH Administration	2,379	2,914	535	18.4%	8,819	6,440	73.0%
5,429	7,850	2,421	30.8%	2,855	(2,574)	(90.2%)	OH Human Resources	28,273	31,400	3,127	10.0%	20,455	(7,818)	(38.2%)
2,032	1,909	(123)	(6.4%)	681	(1,351)	(198.4%)	Legal	5,503	7,637	2,134	27.9%	1,986	(3,517)	(177.1%)
194	227	33	14.5%	155	(39)	(25.2%)	Records	744	908	164	18.1%	621	(123)	(19.8%)
618	448	(170)	(37.9%)	319	(299)	(93.7%)	OH Compliance	2,630	1,790	(840)	(46.9%)	1,218	(1,412)	(115.9%)
3,442	2,921	(521)	(17.8%)	1,694	(1,748)	(103.2%)	IT Operations	8,279	11,684	3,405	29.1%	7,283	(996)	(13.7%)
639	978	339	34.7%	653	14	2.1%	IT Security	2,598	3,913	1,315	33.6%	2,838	240	8.5%
1,628	1,975	347	17.6%	918	(710)	(77.3%)	OH Finance	7,010	7,899	889	11.3%	4,176	(2,834)	(67.9%)
516	1,004	488	48.6%	521	5	1.0%	Corporate Communications	2,786	4,018	1,232	30.7%	1,922	(864)	(45.0%)
1,303	968	(335)	(34.6%)	554	(749)	(135.2%)	OH Information Technology	4,508	3,873	(636)	(16.4%)	2,147	(2,361)	(110.0%)
1,746	2,301	555	24.1%	1,166	(580)	(49.7%)	IT Service Center	7,172	9,204	2,032	22.1%	4,813	(2,359)	(49.0%)
801	1,039	238	22.9%	669	(132)	(19.7%)	OH Performance Excellence	3,296	4,156	859	20.7%	2,078	(1,218)	(58.6%)
831	691	(140)	(20.3%)	325	(506)	(155.7%)	Corporate Quality	2,925	2,766	(160)	(5.8%)	1,397	(1,528)	(109.4%)
883	1,072	189	17.6%	308	(575)	(186.7%)	OH Supply Chain	3,650	4,286	636	14.8%	1,130	(2,520)	(223.0%)
505	616	111	18.0%	532	27	5.1%	HIM Department	2,547	2,466	(82)	(3.3%)	2,544	(3)	(0.1%)
1,062	1,045	(17)	(1.6%)	741	(321)	(43.3%)	OH Coding	4,405	4,181	(224)	(5.4%)	3,245	(1,160)	(35.7%)
111	120	9	7.5%	52	(59)	(113.5%)	OH Reimbursement	441	482	41	8.5%	397	(44)	(11.1%)
540	536	(4)	(0.7%)	-	(540)	-	District Operations Admin	2,148	2,143	(5)	(0.2%)	-	(2,148)	-
130	240	110	45.8%	-	(130)	-	OH Mail Room	803	959	156	16.3%	-	(803)	-
<b>41,316</b>	<b>38,845</b>	<b>(2,471)</b>	<b>(6.4%)</b>	<b>22,038</b>	<b>(19,278)</b>	<b>(87.5%)</b>	<b>Total Overhead Allocations-</b>	<b>129,359</b>	<b>155,381</b>	<b>26,022</b>	<b>16.7%</b>	<b>101,070</b>	<b>(28,289)</b>	<b>(28.0%)</b>

Current Month						
Actual	Budget	Variance	%	Prior Year	Variance	%
232,110	213,622	(18,488)	(8.7%)	163,156	(68,954)	(42.3%)
\$ (24,087)	\$ (137,935)	\$ 113,847	(82.5%)	\$ (106,283)	\$ 82,196	(77.3%)

Total Expenditures

Net Margin

Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%
847,059	850,284	3,225	0.4%	641,975	(205,084)	(31.9%)
\$ (470,657)	\$ (559,020)	\$ 88,364	(15.8%)	\$ (214,868)	\$ (255,789)	119.0%

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 349,379	\$ 342,250	\$ 7,129	2.1%	\$ 333,657	\$ 15,722	4.7%	<b>Total Revenues</b>	\$ 1,413,428	\$ 1,369,000	\$ 44,428	3.2%	\$ 1,334,627	\$ 78,801	5.9%
							<b>Direct Operating Expenditures:</b>							
841,584	1,245,271	403,687	32.4%	1,013,505	171,921	17.0%	Salaries and Wages	4,631,407	4,981,085	349,678	7.0%	4,557,391	(74,016)	(1.6%)
390,173	437,253	47,080	10.8%	370,253	(19,919)	(5.4%)	Benefits	1,600,879	1,749,012	148,133	8.5%	1,501,692	(99,186)	(6.6%)
33,152	12,500	(20,652)	(165.2%)	6,215	(26,937)	(433.4%)	Medical Supplies	33,323	50,000	16,677	33.4%	14,648	(18,675)	(127.5%)
481	1,239	758	61.2%	4,431	3,950	89.1%	Other Supplies	620	4,956	4,336	87.5%	7,262	6,643	91.5%
-	2,500	2,500	-	-	-	-	Repairs and Maintenance	-	10,000	10,000	-	107	107	-
1,615	7,126	5,511	77.3%	332	(1,283)	(386.4%)	Other Expense	17,638	28,504	10,866	38.1%	1,227	(16,410)	(1,337.4%)
<b>1,267,005</b>	<b>1,705,889</b>	<b>438,885</b>	<b>25.7%</b>	<b>1,394,737</b>	<b>127,732</b>	<b>9.2%</b>	<b>Total Operating Expenditures</b>	<b>6,283,867</b>	<b>6,823,557</b>	<b>539,691</b>	<b>7.9%</b>	<b>6,082,329</b>	<b>(201,538)</b>	<b>(3.3%)</b>
\$ (917,626)	\$ (1,363,639)	\$ 446,013	(32.7%)	\$ (1,061,080)	\$ 143,454	(13.5%)	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	\$ (4,870,439)	\$ (5,454,557)	\$ 584,118	(10.7%)	\$ (4,747,702)	\$ (122,737)	2.6%
							<b>Overhead Allocations:</b>							
4,428	6,870	2,442	35.5%	4,419	(9)	(0.2%)	OH Risk Management	18,244	27,480	9,236	33.6%	17,854	(390)	(2.2%)
1,341	1,329	(12)	(0.9%)	926	(415)	(44.8%)	OH Internal Audit	5,368	5,316	(52)	(1.0%)	3,862	(1,506)	(39.0%)
14,225	10,558	(3,667)	(34.7%)	5,769	(8,456)	(146.6%)	Home Office Facilities	33,568	42,232	8,664	20.5%	32,770	(798)	(2.4%)
5,795	6,062	267	4.4%	23,229	17,434	75.1%	OH Administration	19,800	24,248	4,448	18.3%	91,442	71,642	78.3%
39,783	57,514	17,731	30.8%	28,698	(11,085)	(38.6%)	OH Human Resources	207,145	230,056	22,911	10.0%	205,557	(1,588)	(0.8%)
16,916	15,889	(1,027)	(6.5%)	7,062	(9,854)	(139.5%)	Legal	45,808	63,556	17,748	27.9%	20,591	(25,217)	(122.5%)
1,618	1,890	272	14.4%	1,612	(6)	(0.4%)	Records	6,199	7,560	1,361	18.0%	6,444	245	3.8%
5,141	3,725	(1,416)	(38.0%)	3,312	(1,829)	(55.2%)	OH Compliance	21,892	14,900	(6,992)	(46.9%)	12,626	(9,266)	(73.4%)
28,650	24,314	(4,336)	(17.8%)	17,563	(11,087)	(63.1%)	IT Operations	68,914	97,256	28,342	29.1%	75,521	6,607	8.7%
5,322	8,143	2,821	34.6%	6,766	1,444	21.3%	IT Security	21,628	32,572	10,944	33.6%	29,424	7,796	26.5%
13,548	16,439	2,891	17.6%	9,519	(4,029)	(42.3%)	OH Finance	58,346	65,756	7,410	11.3%	43,290	(15,056)	(34.8%)
4,294	8,366	4,072	48.7%	5,407	1,113	20.6%	Corporate Communications	23,190	33,464	10,274	30.7%	19,927	(3,263)	(16.4%)
10,843	8,063	(2,780)	(34.5%)	5,741	(5,102)	(88.9%)	OH Information Technology	37,524	32,252	(5,272)	(16.3%)	22,261	(15,263)	(68.6%)
14,533	19,155	4,622	24.1%	12,091	(2,442)	(20.2%)	IT Service Center	59,699	76,620	16,921	22.1%	49,908	(9,791)	(19.6%)
6,668	8,648	1,980	22.9%	6,936	268	3.9%	OH Performance Excellence	27,438	34,592	7,154	20.7%	21,547	(5,891)	(27.3%)
6,918	5,757	(1,161)	(20.2%)	3,371	(3,547)	(105.2%)	Corporate Quality	24,350	23,028	(1,322)	(5.7%)	14,484	(9,866)	(68.1%)
7,346	8,922	1,576	17.7%	3,195	(4,151)	(129.9%)	OH Supply Chain	30,380	35,688	5,308	14.9%	11,715	(18,665)	(159.3%)
9,619	9,423	(196)	(2.1%)	-	(9,619)	-	District Nursing Admin	28,676	37,692	9,016	23.9%	-	(28,676)	-
1,084	1,996	912	45.7%	-	(1,084)	-	OH Mail Room	6,687	7,986	1,299	16.3%	-	(6,687)	-
<b>198,072</b>	<b>223,063</b>	<b>24,991</b>	<b>11.2%</b>	<b>145,616</b>	<b>(52,456)</b>	<b>(36.0%)</b>	<b>Total Overhead Allocations-</b>	<b>744,856</b>	<b>892,254</b>	<b>147,398</b>	<b>16.5%</b>	<b>679,223</b>	<b>(65,633)</b>	<b>(9.7%)</b>
<b>1,465,077</b>	<b>1,928,953</b>	<b>463,876</b>	<b>24.0%</b>	<b>1,540,353</b>	<b>75,276</b>	<b>4.9%</b>	<b>Total Expenditures</b>	<b>7,028,723</b>	<b>7,715,811</b>	<b>687,088</b>	<b>8.9%</b>	<b>6,761,552</b>	<b>(267,171)</b>	<b>(4.0%)</b>
\$ (1,115,698)	\$ (1,586,703)	\$ 471,005	(29.7%)	\$ (1,206,696)	\$ 90,998	(7.5%)	<b>Net Margin</b>	\$ (5,615,295)	\$ (6,346,811)	\$ 731,516	(11.5%)	\$ (5,426,925)	\$ (188,370)	3.5%

Current Month						
Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	-	-	-
35,043	62,138	27,094	43.6%	-	(35,043)	-
4,136	5,001	865	17.3%	-	(4,136)	-
46,400	58,750	12,350	21.0%	-	(46,400)	-
<b>85,579</b>	<b>125,889</b>	<b>40,310</b>	<b>32.0%</b>	-	<b>(85,579)</b>	-
<b>\$ (85,579)</b>	<b>\$ (125,889)</b>	<b>\$ 40,310</b>	<b>(32.0%)</b>	-	<b>\$ (85,579)</b>	-
<b>85,579</b>	<b>125,889</b>	<b>40,310</b>	<b>32.0%</b>	-	<b>(85,579)</b>	-
<b>\$ (85,579)</b>	<b>\$ (125,889)</b>	<b>\$ 40,310</b>	<b>(32.0%)</b>	-	<b>\$ (85,579)</b>	-

**Total Revenues**

**Direct Operating Expenditures:**

Salaries and Wages

Benefits

Purchased Services

**Total Operating Expenditures**

**Net Performance before Depreciation & Overhead Allocations**

**Total Expenditures**

**Net Margin**

Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	-	-	-
80,790	248,551	167,761	67.5%	-	(80,790)	-
7,949	20,005	12,056	60.3%	-	(7,949)	-
46,400	235,000	188,600	80.3%	-	(46,400)	-
<b>135,139</b>	<b>503,556</b>	<b>368,417</b>	<b>73.2%</b>	-	<b>(135,139)</b>	-
<b>\$ (135,139)</b>	<b>\$ (503,556)</b>	<b>\$ 368,417</b>	<b>(73.2%)</b>	-	<b>\$ (135,139)</b>	-
<b>135,139</b>	<b>503,556</b>	<b>368,417</b>	<b>73.2%</b>	-	<b>(135,139)</b>	-
<b>\$ (135,139)</b>	<b>\$ (503,556)</b>	<b>\$ 368,417</b>	<b>(73.2%)</b>	-	<b>\$ (135,139)</b>	-

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
<b>Revenues:</b>					
Ad Valorem Taxes	-	\$ 52,659,064	\$ 104,596,647	\$ 3,736,619	\$ 160,992,330
Net Patient Service Revenue	269,207	532,595	572,345	468,651	1,842,799
Intergovernmental Revenue	341,422	373,249	349,379	349,379	1,413,428
Grants	1,550	57,640	38,913	49,894	147,997
Interest Earnings	566,512	463,772	627,520	1,279,916	2,937,720
Unrealized Gain/(Loss) On Investments	(15,035)	1,468,262	1,391,091	129,581	2,973,899
Other Financial Assistance	-	-	-	-	-
Other Revenue	43,676	611,065	1,213,907	46,251	1,914,900
<b>Total Revenues</b>	<b>\$ 1,207,332</b>	<b>\$ 56,165,647</b>	<b>\$ 108,789,802</b>	<b>\$ 6,060,290</b>	<b>\$ 172,223,072</b>
<b>Expenditures:</b>					
Salaries and Wages	3,889,680	3,562,333	3,819,128	3,326,238	14,597,379
Benefits	1,170,983	1,120,528	1,015,820	1,128,553	4,435,883
Purchased Services	654,110	804,672	1,338,194	311,196	3,108,172
Medical Supplies	4,208	5,937	3,136	45,373	58,654
Other Supplies	152,947	12,702	99,463	59,581	324,693
Medical Services	792,090	686,114	671,148	779,082	2,928,434
Drugs	(22,847)	(41,364)	(946)	14,299	(50,858)
Repairs and Maintenance	457,711	388,884	684,629	373,320	1,904,545
Lease and Rental	185,996	256,441	(53,808)	96,364	484,993
Utilities	10,696	12,014	9,578	9,401	41,689
Other Expense	307,257	1,314,679	3,293,786	2,398,444	7,314,166
Principal And Interest	-	-	1,368,036	908,524	2,276,560
Insurance	103,241	106,711	104,976	104,976	419,904
Sponsored Programs.	703,296	720,235	648,839	673,796	2,746,166
<b>Total Operating Expenditures</b>	<b>8,409,367</b>	<b>8,949,885</b>	<b>13,001,980</b>	<b>10,229,147</b>	<b>40,590,379</b>
<b>Net Performance before Overhead Allocations</b>	<b>\$ (7,202,036)</b>	<b>\$ 47,215,762</b>	<b>\$ 95,787,823</b>	<b>\$ (4,168,857)</b>	<b>\$ 131,632,692</b>
Total Overhead Allocations-	(1,670,847)	(1,403,322)	(1,254,365)	(3,331,694)	(7,660,228)
<b>Total Expenditures</b>	<b>6,738,520</b>	<b>7,546,563</b>	<b>11,747,614</b>	<b>6,897,453</b>	<b>32,930,151</b>
<b>Net Margin</b>	<b>\$ (5,531,189)</b>	<b>\$ 48,619,084</b>	<b>\$ 97,042,188</b>	<b>\$ (837,163)</b>	<b>\$ 139,292,920</b>
<b>Transfer In/(Out)</b>	<b>\$ (1,037,631)</b>	<b>\$ (1,037,631)</b>	<b>\$ (1,037,631)</b>	<b>\$ (1,037,631)</b>	<b>\$ (4,150,525)</b>



General Fund Program Statistics

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Current Year Total	Prior Year Total
<b>Aeromedical</b>														
Patients Transported - Actual	36	48	51	46									181	208
Patients Transported - Budget	50	49	50	51									200	217
Variance	(14)	(1)	1	(5)	-	-	-	-	-	-	-	-	(19)	(9)
<b>Ground Transportation</b>														
Ground Transportation Trips-Actual	191	174	181	154									700	599
Ground Transportation Trips-Budget	142	126	145	145									558	348
Variance	49	48	36	9	-	-	-	-	-	-	-	-	142	251
<b>School Health</b>														
Medical Events	26,865	22,478	19,038	22,133									90,514	90,050
Screenings	25,752	21,678	10,626	20,403									78,459	78,131
Total Events- Actual	52,617	44,156	29,664	42,536	-	-	-	-	-	-	-	-	168,973	168,181
Total Events- Budget	51,856	37,169	34,725	46,169									169,919	271,200
<b>Pharmacy</b>														
Total Prescriptions Filled at In-House Pharmacies	14,402	12,826	13,029	13,711									53,968	49,492
Total Prescriptions Filled Inhouse/Retail- Actual	14,402	12,826	13,029	13,711	-	-	-	-	-	-	-	-	53,968	49,492
Total Prescriptions Filled- Budget	11,770	11,770	11,770	11,770									47,080	47,992

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,259,008	\$ 1,192,011	\$ 66,997	5.6%	\$ 1,235,917	\$ 23,091	1.9%	<b>Gross Patient Revenue</b>	\$ 4,929,376	\$ 4,761,565	\$ 167,811	3.5%	\$ 4,659,911	\$ 269,465	5.8%
75,565	74,666	899	1.2%	55,063	20,502	37.2%	Contractual Allowance	322,186	298,250	23,937	8.0%	265,872	56,314	21.2%
337,463	364,340	(26,877)	(7.4%)	473,760	(136,297)	(28.8%)	Charity Care	1,303,640	1,455,332	(151,692)	(10.4%)	1,417,836	(114,197)	(8.1%)
-	12,085	(12,085)	-	36,165	(36,165)	-	Bad Debt	12,446	48,274	(35,828)	(74.2%)	58,338	(45,892)	(78.7%)
413,028	451,091	(38,063)	(8.4%)	564,988	(151,959)	(26.9%)	Total Contractuals and Bad Debt	1,638,272	1,801,855	(163,584)	(9.1%)	1,742,046	(103,774)	(6.0%)
<b>845,980</b>	<b>740,919</b>	<b>105,060</b>	<b>14.2%</b>	<b>670,929</b>	<b>175,051</b>	<b>26.1%</b>	<b>Net Patient Service Revenue</b>	<b>3,291,104</b>	<b>2,959,710</b>	<b>331,394</b>	<b>11.2%</b>	<b>2,917,865</b>	<b>373,240</b>	<b>12.8%</b>
67.19%	62.16%			54.29%			Collection %	66.77%	62.16%		62.62%			
758,333	758,333	-	-	758,333	-	-	Intergovernmental Revenue	3,033,333	3,033,332	1	-	3,033,333	-	-
-	970	(970)	-	-	-	-	Interest Earnings	956	3,880	(2,924)	(75.4%)	-	956	-
1,382	1,070	312	29.2%	858	524	61.1%	Other Revenue	4,246	4,280	(34)	(0.8%)	4,741	(495)	(10.4%)
<b>\$ 1,605,695</b>	<b>\$ 1,501,292</b>	<b>\$ 104,403</b>	<b>7.0%</b>	<b>\$ 1,430,120</b>	<b>\$ 175,575</b>	<b>12.3%</b>	<b>Total Revenues</b>	<b>\$ 6,329,640</b>	<b>\$ 6,001,202</b>	<b>\$ 328,438</b>	<b>5.5%</b>	<b>\$ 5,955,939</b>	<b>\$ 373,701</b>	<b>6.3%</b>
							<b>Direct Operating Expenses:</b>							
1,357,437	1,132,560	(224,877)	(19.9%)	1,118,596	(238,840)	(21.4%)	Salaries and Wages	4,564,268	4,493,809	(70,459)	(1.6%)	4,396,870	(167,398)	(3.8%)
403,145	356,018	(47,127)	(13.2%)	366,057	(37,088)	(10.1%)	Benefits	1,466,382	1,418,754	(47,627)	(3.4%)	1,419,060	(47,322)	(3.3%)
69,463	76,449	6,987	9.1%	56,140	(13,322)	(23.7%)	Purchased Services	230,038	305,797	(75,759)	(24.8%)	212,631	(17,407)	(8.2%)
60,525	56,991	(3,534)	(6.2%)	62,259	1,734	2.8%	Medical Supplies	237,647	227,964	(9,683)	(4.2%)	193,797	(43,850)	(22.6%)
93,167	85,325	(7,842)	(9.2%)	102,364	9,196	9.0%	Other Supplies	292,084	341,301	(49,217)	(14.4%)	364,488	72,404	19.9%
1,778	2,275	497	21.8%	1,303	(475)	(36.5%)	Contracted Physician Expense	3,560	9,100	(5,540)	(60.9%)	4,567	1,007	22.0%
2,191	5,417	3,226	59.6%	3,130	939	30.0%	Medical Services	7,910	21,668	(13,758)	(63.5%)	11,504	3,595	31.3%
28,515	38,333	9,818	25.6%	53,722	25,207	46.9%	Drugs	107,971	153,332	(45,361)	(29.6%)	139,911	31,940	22.8%
38,068	35,989	(2,079)	(5.8%)	42,377	4,309	10.2%	Repairs and Maintenance	107,438	143,957	(36,519)	(25.4%)	120,403	12,965	10.8%
-	85	85	-	103	103	-	Lease and Rental	(309)	340	649	190.9%	412	721	175.0%
40,171	38,486	(1,685)	(4.4%)	35,367	(4,804)	(13.6%)	Utilities	150,527	153,944	(3,417)	(2.2%)	152,289	1,762	1.2%
20,862	19,808	(1,054)	(5.3%)	6,438	(14,424)	(224.0%)	Other Expense	46,974	79,231	(32,257)	(40.7%)	40,771	(6,203)	(15.2%)
-	-	-	-	-	-	-	Interest Expense	-	1	1	100.0%	-	-	-
8,312	10,126	1,814	17.9%	6,830	(1,482)	(21.7%)	Insurance	33,248	40,505	(7,257)	(17.9%)	27,320	(5,928)	(21.7%)
<b>2,123,635</b>	<b>1,857,863</b>	<b>(265,772)</b>	<b>(14.3%)</b>	<b>1,854,687</b>	<b>(268,948)</b>	<b>(14.5%)</b>	<b>Total Operating Expenses</b>	<b>7,247,736</b>	<b>7,389,703</b>	<b>141,967</b>	<b>1.9%</b>	<b>7,084,022</b>	<b>(163,715)</b>	<b>(2.3%)</b>
<b>\$ (517,940)</b>	<b>\$ (356,570)</b>	<b>\$ (161,369)</b>	<b>45.3%</b>	<b>\$ (424,567)</b>	<b>\$ (93,373)</b>	<b>22.0%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (918,097)</b>	<b>\$ (1,388,502)</b>	<b>\$ 470,405</b>	<b>(33.9%)</b>	<b>\$ (1,128,083)</b>	<b>\$ 209,986</b>	<b>(18.6%)</b>
71,981	80,284	8,302	10.3%	79,226	7,245	9.1%	Depreciation	288,269	321,431	(33,162)	(10.3%)	319,448	31,179	9.8%
							<b>Overhead Allocations:</b>							
5,631	8,735	3,104	35.5%	5,591	(40)	(0.7%)	OH Risk Management	23,198	34,941	(11,743)	(33.6%)	22,589	(609)	(2.7%)
1,705	1,691	(14)	(0.8%)	1,171	(534)	(45.6%)	OH Internal Audit	6,826	6,763	(62)	(0.9%)	4,887	(1,939)	(39.7%)
7,368	7,708	340	4.4%	29,390	22,022	74.9%	OH Administration	25,176	30,833	(5,658)	(18.4%)	115,694	90,518	78.2%
44,361	64,143	19,782	30.8%	30,523	(13,838)	(45.3%)	OH Human Resources	231,014	256,573	(25,559)	(10.0%)	218,669	(12,345)	(5.6%)
21,509	20,203	(1,306)	(6.5%)	8,934	(12,575)	(140.8%)	Legal	58,246	80,813	(22,567)	(27.9%)	26,051	(32,195)	(123.6%)
2,058	2,403	345	14.4%	2,039	(19)	(0.9%)	Records	7,882	9,612	(1,730)	(18.0%)	8,153	271	3.3%
6,537	4,736	(1,801)	(38.0%)	4,191	(2,346)	(56.0%)	OH Compliance	27,836	18,942	(8,894)	(47.0%)	15,975	(11,861)	(74.2%)
36,429	30,917	(5,512)	(17.8%)	22,221	(14,208)	(63.9%)	IT Operations	87,626	123,667	(36,042)	(29.1%)	95,549	7,923	8.3%
6,767	10,354	3,587	34.6%	8,561	1,794	21.0%	IT Security	27,501	41,414	(13,913)	(33.6%)	37,228	9,727	26.1%
17,226	20,903	3,677	17.6%	12,043	(5,183)	(43.0%)	OH Finance	74,188	83,612	(9,425)	(11.3%)	54,770	(19,418)	(35.5%)
5,460	10,638	5,178	48.7%	6,842	1,382	20.2%	Corporate Communications	29,487	42,552	(13,065)	(30.7%)	25,214	(4,273)	(16.9%)
13,787	10,249	(3,538)	(34.5%)	7,263	(6,524)	(89.8%)	OH Information Technology	47,713	40,998	(6,715)	(16.4%)	28,165	(19,548)	(69.4%)
126,552	41,694	(84,858)	(203.5%)	27,139	(99,413)	(366.3%)	IT Applications	157,028	166,778	(9,750)	(5.8%)	92,710	(64,318)	(69.4%)
18,479	24,357	5,878	24.1%	15,298	(3,181)	(20.8%)	IT Service Center	75,909	97,428	(21,520)	(22.1%)	63,145	(12,764)	(20.2%)
8,479	10,997	2,518	22.9%	8,775	296	3.4%	OH Performance Excellence	34,889	43,987	(9,097)	(20.7%)	27,261	(7,628)	(28.0%)

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
8,797	7,321	(1,476)	(20.2%)	4,264	(4,533)	(106.3%)	Corporate Quality
36,865	36,922	57	0.2%	24,512	(12,353)	(50.4%)	OH Security Services
9,341	11,346	2,005	17.7%	4,042	(5,299)	(131.1%)	OH Supply Chain
7,073	15,683	8,610	54.9%	-	(7,073)	-	OH Clinical Labor Pool
12,230	11,982	(248)	(2.1%)	-	(12,230)	-	District Nursing Admin
5,711	5,670	(41)	(0.7%)	-	(5,711)	-	District Operations Admin
1,378	2,539	1,161	45.7%	-	(1,378)	-	OH Mail Room
403,743	361,190	(42,553)	(11.8%)	222,799	(180,944)	(81.2%)	Total Overhead Allocations-
<b>2,599,359</b>	<b>2,299,336</b>	<b>(300,023)</b>	<b>(13.0%)</b>	<b>2,156,712</b>	<b>(442,647)</b>	<b>(20.5%)</b>	<b>Total Expenses</b>
<b>\$ (993,664)</b>	<b>\$ (798,044)</b>	<b>\$ (195,620)</b>	<b>24.5%</b>	<b>\$ (726,592)</b>	<b>\$ (267,072)</b>	<b>36.8%</b>	<b>Net Margin</b>
-	25,333	(25,333)	-	163,244	(163,244)	-	Capital Contributions.
-	\$ 2,425,000	\$ (2,425,000)	-	-	-	-	Transfer In/(Out)

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
30,962	29,282	(1,680)	(5.7%)	18,324	(12,638)	(69.0%)	Corporate Quality
111,937	147,688	35,750	24.2%	101,460	(10,477)	(10.3%)	OH Security Services
38,630	45,382	6,753	14.9%	14,821	(23,809)	(160.6%)	OH Supply Chain
13,358	62,734	49,376	78.7%	-	(13,358)	-	OH Clinical Labor Pool
36,461	47,927	11,466	23.9%	-	(36,461)	-	District Nursing Admin
22,726	22,680	(46)	(0.2%)	-	(22,726)	-	District Operations Admin
8,502	10,154	1,652	16.3%	-	(8,502)	-	OH Mail Room
1,177,093	1,444,759	267,666	18.5%	970,665	(206,428)	(21.3%)	Total Overhead Allocations-
<b>8,713,098</b>	<b>9,155,893</b>	<b>442,796</b>	<b>4.8%</b>	<b>8,374,135</b>	<b>(338,963)</b>	<b>(4.0%)</b>	<b>Total Expenses</b>
<b>\$ (2,383,458)</b>	<b>\$ (3,154,692)</b>	<b>\$ 771,233</b>	<b>(24.4%)</b>	<b>\$ (2,418,196)</b>	<b>\$ 34,738</b>	<b>(1.4%)</b>	<b>Net Margin</b>
-	101,332	(101,332)	-	163,244	(163,244)	-	Capital Contributions.
-	\$ 4,850,000	\$ (4,850,000)	-	\$ 1,451,382	\$ 1,451,382	-	Transfer In/(Out)

## s and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
<b>Gross Patient Revenue</b>	\$ 1,235,957	\$ 1,180,842	\$ 1,253,569	\$ 1,259,008	\$ 4,929,376
Contractual Allowance	74,159	86,103	86,359	75,565	322,186
Charity Care	342,563	332,824	290,789	337,463	1,303,640
Bad Debt	12,446	-	-	-	12,446
Total Contractuals and Bad Debt	429,168	418,927	377,148	413,028	1,638,272
<b>Net Patient Service Revenue</b>	<b>806,789</b>	<b>761,915</b>	<b>876,421</b>	<b>845,980</b>	<b>3,291,104</b>
Collection %	65.28%	64.52%	69.91%	67.19%	66.77%
<b>Non-Operating Revenues</b>					
Intergovernmental Revenue	758,333	758,333	758,333	758,333	3,033,333
Interest Earnings	956	-	-	-	956
Other Revenue	1,104	552	1,208	1,382	4,246
Total Other Revenues	\$ 760,394	\$ 758,885	\$ 759,541	\$ 759,715	\$ 3,038,535
<b>Total Non-Operating Revenues</b>	<b>\$ 1,567,182</b>	<b>\$ 1,520,800</b>	<b>\$ 1,635,962</b>	<b>\$ 1,605,695</b>	<b>\$ 6,329,640</b>
<b>Direct Operating Expenses:</b>					
Salaries and Wages	1,179,288	1,069,089	958,454	1,357,437	4,564,268
Benefits	369,614	354,390	339,233	403,145	1,466,382
Purchased Services	68,689	45,529	46,356	69,463	230,038
Medical Supplies	59,688	57,259	60,175	60,525	237,647
Other Supplies	87,215	45,833	65,869	93,167	292,084
Contracted Physician Expense	648	399	735	1,778	3,560
Medical Services	1,355	2,303	2,061	2,191	7,910
Drugs	7,273	49,611	22,571	28,515	107,971
Repairs and Maintenance	12,175	29,875	27,320	38,068	107,438

## s and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
Lease and Rental	412	412	(1,133)	-	(309)
Utilities	41,238	33,926	35,191	40,171	150,527
Other Expense	9,156	10,131	6,824	20,862	46,974
Insurance	8,312	8,312	8,312	8,312	33,248
<b>Total Operating Expenses</b>	<b>1,845,063</b>	<b>1,707,070</b>	<b>1,571,968</b>	<b>2,123,635</b>	<b>7,247,736</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (277,881)</b>	<b>\$ (186,270)</b>	<b>\$ 63,994</b>	<b>\$ (517,940)</b>	<b>\$ (918,097)</b>
Depreciation	72,004	72,004	72,279	71,981	288,269
<i>Overhead Allocations:</i>					
OH Risk Management	6,113	5,604	5,849	5,631	23,198
OH Internal Audit	1,906	1,617	1,598	1,705	6,826
OH Administration	1,213	9,980	6,615	7,368	25,176
OH Human Resources	55,359	43,986	87,307	44,361	231,014
Legal	11,896	12,986	11,854	21,509	58,246
Records	1,930	1,882	2,013	2,058	7,882
OH Compliance	7,260	6,280	7,759	6,537	27,836
IT Operations	22,410	25,695	3,092	36,429	87,626
IT Security	6,077	8,677	5,980	6,767	27,501
OH Finance	18,168	18,482	20,311	17,226	74,188
Corporate Communications	9,669	8,094	6,264	5,460	29,487
OH Information Technology	13,169	9,605	11,152	13,787	47,713
IT Applications	19,157	11,319	-	126,552	157,028
IT Service Center	22,206	16,193	19,030	18,479	75,909
OH Performance Excellence	12,820	5,550	8,040	8,479	34,889

## s and Expenses by Month

	<b>Oct-23</b>	<b>Nov-23</b>	<b>Dec-23</b>	<b>Jan-24</b>	<b>Year to Date</b>
Corporate Quality	7,040	6,064	9,062	8,797	30,962
OH Security Services	26,703	22,082	26,287	36,865	111,937
OH Supply Chain	10,978	8,891	9,420	9,341	38,630
OH Clinical Labor Pool	1,193	1,267	3,825	7,073	13,358
District Nursing Admin	10,806	5,335	8,090	12,230	36,461
District Operations Admin	6,346	3,410	7,259	5,711	22,726
OH Mail Room	2,068	2,266	2,790	1,378	8,502
<b>Total Overhead Allocations</b>	<b>274,486</b>	<b>235,265</b>	<b>263,598</b>	<b>403,743</b>	<b>1,177,093</b>
<b>Total Expenses</b>	<b>2,191,554</b>	<b>2,014,340</b>	<b>1,907,845</b>	<b>2,599,359</b>	<b>8,713,098</b>
<b>Net Margin</b>	<b>\$ (624,372)</b>	<b>\$ (493,540)</b>	<b>\$ (271,883)</b>	<b>\$ (993,664)</b>	<b>\$ (2,383,458)</b>



Census	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Current Year Total	Prior Year Total
Admissions	13	9	14	6									42	48
Discharges	10	11	11	6									38	39
Average Daily Census	117	117	119	117									117	112
Budget Census	117	117	117	117									117	110
Occupancy % (120 licensed beds)	97%	98%	99%	98%	0%	0%	0%	0%	0%	0%	0%	0%	98%	94%
<b>Days By Payor Source:</b>														
Medicaid	19	1	-										20	31
Managed Care Medicaid	2,342	2,291	2,369	2,300									9,302	9,032
Medicare	106	69	57	62									294	348
Private Pay	34	41	65	67									207	196
Hospice	62	100	117	93									372	140
Charity	1,020	987	989	989									3,985	4,068
Optum/VA	32	25	78	125									260	-
<b>Total Resident Days</b>	<b>3,615</b>	<b>3,514</b>	<b>3,675</b>	<b>3,636</b>	-	-	-	-	-	-	-	-	<b>14,440</b>	<b>13,815</b>

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 9,852,904	\$ 9,660,140	\$ 192,764	2.0%	\$ 9,575,784	\$ 277,121	2.9%	<b>Gross Patient Revenue</b>	\$ 37,685,782	\$ 38,137,411	\$ (451,628)	(1.2%)	\$ 38,056,833	\$ (371,050)	(1.0%)
6,897,296	7,596,478	(699,181)	(9.2%)	7,439,166	(541,870)	(7.3%)	Contractual Allowance	26,932,240	29,975,855	(3,043,615)	(10.2%)	29,873,806	(2,941,566)	(9.8%)
493,753	287,251	206,501	71.9%	86,833	406,920	468.6%	Charity Care	2,669,708	1,129,056	1,540,651	136.5%	996,935	1,672,773	167.8%
930,450	329,663	600,787	182.2%	425,788	504,662	118.5%	Bad Debt	2,427,900	1,272,205	1,155,694	90.8%	891,339	1,536,561	172.4%
8,321,499	8,213,392	108,107	1.3%	7,951,787	369,712	4.6%	<b>Total Contractuals and Bad Debt</b>	32,029,848	32,377,117	(347,269)	(1.1%)	31,762,080	267,767	0.8%
533,908	578,555	(44,647)	(7.7%)	47,816	486,092	1,016.6%	Other Patient Revenue	759,332	2,314,219	(1,554,887)	(67.2%)	191,285	568,067	297.0%
<b>2,065,314</b>	<b>2,025,303</b>	<b>40,010</b>	<b>2.0%</b>	<b>1,671,813</b>	<b>393,501</b>	<b>23.5%</b>	<b>Net Patient Service Revenue</b>	<b>6,415,267</b>	<b>8,074,513</b>	<b>(1,659,246)</b>	<b>(20.5%)</b>	<b>6,486,017</b>	<b>(70,750)</b>	<b>(1.1%)</b>
20.96%	20.97%			17.46%			Collection %	17.02%	21.17%			17.04%		
35,655	17,500	18,155	103.7%	16,848	18,807	111.6%	Grants	142,620	70,000	72,620	103.7%	68,087	74,534	109.5%
-	167	(167)	-	-	-	-	Interest Earnings	5,113	668	4,445	665.4%	-	5,113	-
18,510	9,769	8,741	89.5%	(13,250)	31,760	(239.7%)	Other Revenue	79,811	39,076	40,735	104.2%	32,990	46,821	141.9%
<b>\$ 2,119,478</b>	<b>\$ 2,052,739</b>	<b>\$ 66,739</b>	<b>3.3%</b>	<b>\$ 1,675,411</b>	<b>\$ 444,068</b>	<b>26.5%</b>	<b>Total Revenues</b>	<b>\$ 6,642,811</b>	<b>\$ 8,184,257</b>	<b>\$ (1,541,446)</b>	<b>(18.8%)</b>	<b>\$ 6,587,094</b>	<b>\$ 55,718</b>	<b>0.8%</b>
							<b>Direct Operating Expenses:</b>							
1,461,623	1,544,997	83,374	5.4%	1,399,690	(61,933)	(4.4%)	Salaries and Wages	5,907,898	6,130,288	222,389	3.6%	5,888,210	(19,688)	(0.3%)
408,015	403,400	(4,616)	(1.1%)	406,292	(1,723)	(0.4%)	Benefits	1,550,369	1,607,578	57,209	3.6%	1,619,375	69,007	4.3%
275,317	459,707	184,390	40.1%	583,573	308,256	52.8%	Purchased Services	1,002,009	1,838,830	836,821	45.5%	1,889,394	887,384	47.0%
103,817	89,904	(13,913)	(15.5%)	24,079	(79,738)	(331.2%)	Medical Supplies	536,126	359,615	(176,511)	(49.1%)	61,369	(474,758)	(773.6%)
97,543	133,362	35,819	26.9%	68,334	(29,209)	(42.7%)	Other Supplies	269,125	533,447	264,321	49.5%	267,638	(1,487)	(0.6%)
766,747	666,140	(100,606)	(15.1%)	604,678	(162,069)	(26.8%)	Contracted Physician Expense	2,656,225	2,664,561	8,336	0.3%	2,460,028	(196,197)	(8.0%)
81,162	82,930	1,768	2.1%	121,787	40,625	33.4%	Drugs	265,325	331,720	66,395	20.0%	135,631	(129,694)	(95.6%)
154,280	137,254	(17,026)	(12.4%)	224,830	70,549	31.4%	Repairs and Maintenance	676,001	549,016	(126,985)	(23.1%)	538,119	(137,882)	(25.6%)
23,333	33,709	10,376	30.8%	31,004	7,671	24.7%	Lease and Rental	95,878	134,836	38,958	28.9%	205,854	109,977	53.4%
78,566	94,913	16,347	17.2%	137,592	59,025	42.9%	Utilities	307,226	379,652	72,426	19.1%	333,163	25,936	7.8%
79,758	75,255	(4,503)	(6.0%)	187,402	107,643	57.4%	Other Expense	208,158	301,020	92,862	30.8%	627,962	419,804	66.9%
175	178	4	2.2%	-	(175)	-	Interest Expense	821	817	(4)	(0.5%)	-	(821)	-
19,026	22,301	3,275	14.7%	15,528	(3,498)	(22.5%)	Insurance	60,857	89,203	28,346	31.8%	62,113	1,256	2.0%
<b>3,549,364</b>	<b>3,744,050</b>	<b>194,686</b>	<b>5.2%</b>	<b>3,804,788</b>	<b>255,425</b>	<b>6.7%</b>	<b>Total Operating Expenses</b>	<b>13,536,018</b>	<b>14,920,583</b>	<b>1,384,564</b>	<b>9.3%</b>	<b>14,088,856</b>	<b>552,837</b>	<b>3.9%</b>
<b>\$ 1,429,885</b>	<b>\$ (1,691,310)</b>	<b>\$ 261,425</b>	<b>(15.5%)</b>	<b>\$ (2,129,377)</b>	<b>\$ 699,492</b>	<b>(32.8%)</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (6,893,207)</b>	<b>\$ (6,736,326)</b>	<b>\$ (156,881)</b>	<b>2.3%</b>	<b>\$ (7,501,762)</b>	<b>\$ 608,555</b>	<b>(8.1%)</b>
311,557	300,331	(11,226)	(3.7%)	273,630	(37,928)	(13.9%)	Depreciation	1,246,513	1,202,598	(43,915)	(3.7%)	1,085,994	(160,518)	(14.8%)
							<b>Overhead Allocations:</b>							
11,574	17,956	6,382	35.5%	12,356	782	6.3%	OH Risk Management	47,685	71,823	24,139	33.6%	49,922	2,237	4.5%
114,956	73,445	(41,511)	(56.5%)	45,701	(69,255)	(151.5%)	OH Revenue Cycle	225,899	293,779	67,880	23.1%	204,219	(21,680)	(10.6%)
3,505	3,474	(31)	(0.9%)	2,589	(916)	(35.4%)	OH Internal Audit	14,031	13,897	(133)	(1.0%)	10,800	(3,231)	(29.9%)
15,146	15,845	699	4.4%	64,953	49,807	76.7%	OH Administration	51,751	63,380	11,629	18.3%	255,692	203,941	79.8%
51,946	75,111	23,165	30.8%	36,944	(15,002)	(40.6%)	OH Human Resources	270,514	300,445	29,931	10.0%	264,668	(5,846)	(2.2%)
44,215	41,529	(2,686)	(6.5%)	19,746	(24,469)	(123.9%)	Legal	119,731	166,118	46,386	27.9%	57,575	(62,156)	(108.0%)
4,230	4,939	709	14.4%	4,506	276	6.1%	Records	16,203	19,757	3,554	18.0%	18,019	1,816	10.1%
13,438	9,735	(3,703)	(38.0%)	9,262	(4,176)	(45.1%)	OH Compliance	57,221	38,940	(18,281)	(46.9%)	35,307	(21,914)	(62.1%)
74,883	63,552	(11,331)	(17.8%)	49,109	(25,774)	(52.5%)	IT Operations	180,123	254,207	74,084	29.1%	211,170	31,047	14.7%
13,910	21,283	7,373	34.6%	18,920	5,010	26.5%	IT Security	56,531	85,133	28,602	33.6%	82,278	25,747	31.3%
35,410	42,969	7,559	17.6%	26,617	(8,793)	(33.0%)	OH Finance	152,500	171,875	19,375	11.3%	121,047	(31,453)	(26.0%)
11,225	21,867	10,642	48.7%	15,120	3,895	25.8%	Corporate Communications	60,614	87,467	26,852	30.7%	55,724	(4,890)	(8.8%)
28,341	21,074	(7,267)	(34.5%)	16,052	(12,289)	(76.6%)	OH Information Technology	98,078	84,297	(13,781)	(16.3%)	62,246	(35,832)	(57.6%)
803,973	264,882	(539,091)	(203.5%)	286,592	(517,381)	(180.5%)	IT Applications	997,584	1,059,530	61,946	5.8%	979,035	(18,549)	(1.9%)
37,987	50,068	12,081	24.1%	33,809	(4,178)	(12.4%)	IT Service Center	156,040	200,272	44,232	22.1%	139,554	(16,486)	(11.8%)

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
17,429	22,604	5,175	22.9%	19,394	1,965	10.1%	71,718	90,418	18,700	20.7%	60,248	(11,470)	(19.0%)
18,083	15,047	(3,036)	(20.2%)	9,425	(8,658)	(91.9%)	63,646	60,189	(3,457)	(5.7%)	40,498	(23,148)	(57.2%)
55,297	55,382	85	0.2%	35,017	(20,280)	(57.9%)	167,906	221,530	53,624	24.2%	144,943	(22,963)	(15.8%)
19,201	23,319	4,118	17.7%	8,934	(10,267)	(114.9%)	79,407	93,276	13,869	14.9%	32,757	(46,650)	(142.4%)
10,976	13,415	2,439	18.2%	16,614	5,638	33.9%	55,410	53,661	(1,750)	(3.3%)	79,482	24,072	30.3%
23,105	22,746	(359)	(1.6%)	23,145	40	0.2%	95,833	90,984	(4,849)	(5.3%)	101,373	5,540	5.5%
2,425	2,615	190	7.3%	1,631	(794)	(48.7%)	9,603	10,458	855	8.2%	12,415	2,812	22.7%
14,540	32,238	17,698	54.9%	-	(14,540)	-	27,459	128,951	101,492	78.7%	-	(27,459)	-
25,141	24,631	(510)	(2.1%)	-	(25,141)	-	74,950	98,523	23,573	23.9%	-	(74,950)	-
11,741	11,655	(86)	(0.7%)	-	(11,741)	-	46,717	46,620	(96)	(0.2%)	-	(46,717)	-
2,834	5,218	2,384	45.7%	-	(2,834)	-	17,478	20,872	3,394	16.3%	-	(17,478)	-
1,465,511	956,600	(508,911)	(53.2%)	756,436	(709,075)	(93.7%)	3,214,634	3,826,401	611,767	16.0%	3,018,972	(195,662)	(6.5%)
5,326,432	5,000,981	(325,451)	(6.5%)	4,834,854	(491,578)	(10.2%)	17,997,165	19,949,582	1,952,417	9.8%	18,193,822	196,657	1.1%
\$ (3,206,953)	\$ (2,948,242)	\$ (258,712)	8.8%	\$ (3,159,443)	\$ (47,510)	1.5%	\$ (11,354,354)	\$ (11,765,325)	\$ 410,972	(3.5%)	\$ (11,606,728)	\$ 252,375	(2.2%)
-	239,617	(239,617)	-	1,914,064	(1,914,064)	-	41,700	958,468	(916,768)	(95.6%)	1,914,064	(1,872,364)	(97.8%)
-	\$ 8,750,000	\$ (8,750,000)	-	-	-	-	-	\$ 17,500,000	\$ (17,500,000)	-	\$ 8,461,956	\$ 8,461,956	-

## Revenues and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
<b>Gross Patient Revenue</b>	\$ 10,080,481	\$ 8,800,910	\$ 8,951,487	\$ 9,852,904	\$ 37,685,782
Contractual Allowance	6,960,095	6,690,169	6,384,679	6,897,296	26,932,240
Charity Care	988,277	480,197	707,481	493,753	2,669,708
Bad Debt	727,132	421,285	349,033	930,450	2,427,900
<b>Total Contractuals and Bad Debt</b>	<b>8,675,504</b>	<b>7,591,651</b>	<b>7,441,194</b>	<b>8,321,499</b>	<b>32,029,848</b>
Other Patient Revenue	88,484	74,967	61,973	533,908	759,332
<b>Net Patient Service Revenue</b>	<b>1,493,461</b>	<b>1,284,225</b>	<b>1,572,267</b>	<b>2,065,314</b>	<b>6,415,267</b>
Collection %	14.82%	14.59%	17.56%	20.96%	17.02%
<b>Non-Operating Revenues</b>					
Grants	26,417	32,417	48,132	35,655	142,620
Interest Earnings	5,113	-	-	-	5,113
Other Revenue	16,682	21,934	22,685	18,510	79,811
<b>Total Other Revenues</b>	<b>\$ 48,212</b>	<b>\$ 54,350</b>	<b>\$ 70,817</b>	<b>\$ 54,165</b>	<b>\$ 227,545</b>
<b>Total Non-Operating Revenues</b>	<b>\$ 1,541,673</b>	<b>\$ 1,338,576</b>	<b>\$ 1,643,084</b>	<b>\$ 2,119,478</b>	<b>\$ 6,642,811</b>
<b>Direct Operating Expenses:</b>					
Salaries and Wages	1,509,078	1,398,324	1,538,874	1,461,623	5,907,898
Benefits	378,749	371,906	391,697	408,015	1,550,369
Purchased Services	(2,240)	445,195	283,737	275,317	1,002,009
Medical Supplies	108,060	155,310	168,940	103,817	536,126
Other Supplies	23,910	77,372	70,301	97,543	269,125
Contracted Physician Expense	618,655	614,849	655,974	766,747	2,656,225
Drugs	63,488	46,762	73,912	81,162	265,325
Repairs and Maintenance	127,544	197,140	197,036	154,280	676,001

## Revenues and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
Lease and Rental	23,455	35,635	13,455	23,333	95,878
Utilities	71,820	70,039	86,801	78,566	307,226
Other Expense	35,763	33,354	59,283	79,758	208,158
Interest Expense	-	-	647	175	821
Insurance	23,571	9,936	8,324	19,026	60,857
<b>Total Operating Expenses</b>	<b>2,981,852</b>	<b>3,455,822</b>	<b>3,548,980</b>	<b>3,549,364</b>	<b>13,536,018</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (1,440,179)</b>	<b>\$ (2,117,246)</b>	<b>\$ (1,905,896)</b>	<b>\$ (1,429,885)</b>	<b>\$ (6,893,207)</b>
Depreciation	301,177	301,177	332,601	311,557	1,246,513
<i>Overhead Allocations:</i>					
OH Risk Management	12,567	11,520	12,024	11,574	47,685
OH Revenue Cycle	57,499	53,444	-	114,956	225,899
OH Internal Audit	3,917	3,324	3,284	3,505	14,031
OH Administration	2,492	20,515	13,598	15,146	51,751
OH Human Resources	64,825	51,507	102,236	51,946	270,514
Legal	24,453	26,695	24,368	44,215	119,731
Records	3,967	3,868	4,137	4,230	16,203
OH Compliance	14,924	12,909	15,950	13,438	57,221
IT Operations	46,066	52,819	6,356	74,883	180,123
IT Security	12,492	17,837	12,292	13,910	56,531
OH Finance	37,347	37,992	41,752	35,410	152,500
Corporate Communications	19,876	16,637	12,876	11,225	60,614
OH Information Technology	27,070	19,744	22,924	28,341	98,078
IT Applications	121,704	71,907	-	803,973	997,584

## Revenues and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
IT Service Center	45,647	33,287	39,119	37,987	156,040
OH Performance Excellence	26,352	11,409	16,527	17,429	71,718
Corporate Quality	14,471	12,464	18,628	18,083	63,646
OH Security Services	40,055	33,123	39,430	55,297	167,906
OH Supply Chain	22,567	18,276	19,363	19,201	79,407
HIM Department	14,803	13,007	16,624	10,976	55,410
OH Coding	27,656	20,301	24,771	23,105	95,833
OH Reimbursement	2,084	2,670	2,425	2,425	9,603
OH Clinical Labor Pool	2,451	2,605	7,863	14,540	27,459
District Nursing Admin	22,212	10,967	16,630	25,141	74,950
District Operations Admin	13,045	7,010	14,921	11,741	46,717
OH Mail Room	4,251	4,658	5,736	2,834	17,478
<b>Total Overhead Allocations</b>	<b>684,793</b>	<b>570,495</b>	<b>493,835</b>	<b>1,465,511</b>	<b>3,214,634</b>
<b>Total Expenses</b>	<b>3,967,822</b>	<b>4,327,495</b>	<b>4,375,417</b>	<b>5,326,432</b>	<b>17,997,165</b>
<b>Net Margin</b>	<b>\$ (2,426,149)</b>	<b>\$ (2,988,919)</b>	<b>\$ (2,732,332)</b>	<b>\$ (3,206,953)</b>	<b>\$ (11,354,354)</b>
<b>Capital Contributions.</b>	<b>-</b>	<b>-</b>	<b>41,700</b>	<b>-</b>	<b>41,700</b>

Lakeside Medical Center  
Statistical Information

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total	% Var to Prior Yr
<b>Admissions</b>																	
Newborn	-	-	-	-	-	-	-	-	-	-	-	-	-	33	(100.0%)	21	(100.0%)
Pediatrics	3	-	-	1	-	-	-	-	-	-	-	-	4	26	(84.8%)	21	(81.0%)
Adult	39	34	34	35	-	-	-	-	-	-	-	-	142	368	(61.4%)	198	(28.3%)
<b>Total</b>	<b>42</b>	<b>34</b>	<b>34</b>	<b>36</b>	-	-	-	-	-	-	-	-	<b>146</b>	<b>427</b>	<b>(65.8%)</b>	<b>240</b>	<b>(39.2%)</b>
<b>Adjusted Admissions</b>	<b>210</b>	<b>153</b>	<b>194</b>	<b>252</b>	-	-	-	-	-	-	-	-	<b>809</b>	<b>2,190</b>	<b>(63.0%)</b>	<b>1,222</b>	<b>(33.8%)</b>
<b>Patient Days</b>																	
Med Surg (14 beds)	3	23	43	14	-	-	-	-	-	-	-	-	83	43	93.0%	120	(30.8%)
Pediatrics (12 beds)	6	4	-	2	-	-	-	-	-	-	-	-	12	86	(86.0%)	78	(84.6%)
Telemetry (22 beds)	58	86	74	25	-	-	-	-	-	-	-	-	243	1,018	(76.1%)	283	(14.1%)
ICU (6 beds)	97	59	56	39	-	-	-	-	-	-	-	-	251	335	(25.1%)	337	(25.5%)
Obstetrics (16 beds)	-	-	-	-	-	-	-	-	-	-	-	-	-	120	(100.0%)	60	(100.0%)
<b>Total (70 beds)</b>	<b>164</b>	<b>172</b>	<b>173</b>	<b>80</b>	-	-	-	-	-	-	-	-	<b>589</b>	<b>1,602</b>	<b>(63.2%)</b>	<b>878</b>	<b>(32.9%)</b>
<b>Adjusted Acute Patient Days</b>	<b>820</b>	<b>774</b>	<b>989</b>	<b>560</b>	-	-	-	-	-	-	-	-	<b>3,143</b>	<b>8,228</b>	<b>(61.8%)</b>	<b>4,393</b>	<b>(28.5%)</b>
<b>Other Key Inpatient Statistics</b>																	
Occupancy Percentage	8%	8%	8%	4%	0%	0%	0%	0%	0%	0%	-	-	2%	19%	(87.6%)	10%	(77.4%)
Average Daily Census (excl. newborns)	5.3	5.7	5.6	2.6	-	-	-	-	-	-	-	-	4.8	13.0	(63.1%)	7.1	(32.8%)
Average Daily Census (incl. newborns)	5.3	5.7	5.6	2.6	-	-	-	-	-	-	-	-	4.8	13.7	(65.0%)	7.4	(34.9%)
Average Length of Stay (excl newborns)	3.90	5.06	5.09	2.22	-	-	-	-	-	-	-	-	4.07	4.06	0.2%	4.07	0.0%
Average Length of Stay (incl newborns)	3.90	5.06	5.09	2.22	-	-	-	-	-	-	-	-	4.07	3.94	3.2%	3.87	5.1%
Case Mix Index- Medicare	1.5255	2.1010	1.6395	1.6578	-	-	-	-	-	-	-	-	1.7310	-	-	1.2344	-
Case Mix Index- Medicaid	-	0.6089	-	-	-	-	-	-	-	-	-	-	0.1522	-	-	(0.1804)	-
Case Mix Index- All Payers	1.4756	2.3156	1.2984	1.5218	-	-	-	-	-	-	-	-	1.6529	-	-	1.1675	-
<b>Emergency Room and Outpatients</b>																	
ER Admissions	31	22	27	22	-	-	-	-	-	-	-	-	102	186	(45.2%)	128	(20.3%)
ER Visits	1,884	1,645	1,653	1,729	-	-	-	-	-	-	-	-	6,911	6,178	11.9%	6,124	12.9%
Outpatient Visits	288	123	266	295	-	-	-	-	-	-	-	-	972	1,470	(33.9%)	1,470	(33.9%)
ER and Outpatient Visits	2,314	1,768	1,919	2,024	-	-	-	-	-	-	-	-	8,025	7,648	4.9%	7,594	5.7%
Observation Patient Stays	112	107	120	132	-	-	-	-	-	-	-	-	471	490	(3.9%)	490	(3.9%)
<b>Surgery and Other Procedures</b>																	
Inpatient Surgeries	13	12	12	8	-	-	-	-	-	-	-	-	45	90	(50.0%)	42	7.1%
Outpatient Surgeries	-	-	-	-	-	-	-	-	-	-	-	-	-	24	(100.0%)	-	#DIV/0!
Endoscopies	9	4	5	1	-	-	-	-	-	-	-	-	19	39	(51.3%)	7	171.4%
Radiology Procedures	2,140	2,100	2,163	2,313	-	-	-	-	-	-	-	-	8,716	8,093	7.7%	8,097	7.6%
Lab Charges	11,871	11,051	10,967	11,404	-	-	-	-	-	-	-	-	45,293	42,199	7.3%	62,568	(27.6%)
<b>Staffing</b>																	
Paid FTE	221.31	220.50	-	-	-	-	-	-	-	-	-	-	220.91	265.25	(16.7%)	243.85	(9.4%)
Paid FTE per Adjusted Occupied Bed	8.37	8.55	-	-	-	-	-	-	-	-	-	-	8.64	3.97	117.9%	6.82	26.8%
<b>Operational Performance</b>																	
Gross Revenue Per Adj Pat Day	12,291	11,372	9,052	17,591	-	-	-	-	-	-	-	-	12,577	4,782	163.0%	8,722	44.2%
Net Revenue Per Adj Pat Day	1,821	1,659	1,590	2,679	-	-	-	-	-	-	-	-	1,937	1,008	92.2%	1,462	32.6%
Salaries & Benefits as % of Net Pat Revenue	126%	138%	123%	125%	-	-	-	-	-	-	-	-	127%	96%	32.3%	116%	10.1%
Labor Cost per Adj Pat Day	2,302	2,287	1,952	3,338	-	-	-	-	-	-	-	-	2,470	972	154.0%	1,720	43.6%
Total Expense Per Adj Pat Day	3,636	4,466	3,589	6,353	-	-	-	-	-	-	-	-	4,511	1,875	140.6%	3,230	39.7%

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 2,896,182	\$ 2,621,622	\$ 274,560	10.5%	\$ 2,394,233	\$ 501,949	21.0%	<b>Gross Patient Revenue</b>	\$ 11,188,302	\$ 10,047,239	\$ 1,141,063	11.4%	\$ 9,524,697	\$ 1,663,606	17.5%
911,759	839,763	71,997	8.6%	764,288	147,472	19.3%	Contractual Allowance	3,707,606	3,221,035	486,572	15.1%	3,120,663	586,944	18.8%
1,078,843	1,099,497	(20,654)	(1.9%)	1,145,797	(66,954)	(5.8%)	Charity Care	4,078,030	4,210,005	(131,975)	(3.1%)	4,041,699	36,330	0.9%
404,411	233,159	171,252	73.4%	95,985	308,426	321.3%	Bad Debt	1,281,365	896,297	385,068	43.0%	784,916	496,449	63.2%
2,395,013	2,172,418	222,595	10.2%	2,006,069	388,944	19.4%	Total Contractuals and Bad Debt	9,067,001	8,327,337	739,664	8.9%	7,947,278	1,119,723	14.1%
678,114	338,967	339,147	100.1%	345,863	332,252	96.1%	Other Patient Revenue	2,363,551	1,296,992	1,066,559	82.2%	1,383,451	980,099	70.8%
<b>1,179,284</b>	<b>788,171</b>	<b>391,113</b>	<b>49.6%</b>	<b>734,027</b>	<b>445,257</b>	<b>60.7%</b>	<b>Net Patient Service Revenue</b>	<b>4,484,852</b>	<b>3,016,894</b>	<b>1,467,958</b>	<b>48.7%</b>	<b>2,960,870</b>	<b>1,523,982</b>	<b>51.5%</b>
40.72%	30.06%			30.66%			Collection %	40.09%	30.03%		31.09%			
450,916	801,782	(350,866)	(43.8%)	937,662	(486,746)	(51.9%)	Grants	2,088,433	3,067,675	(979,242)	(31.9%)	3,884,218	(1,795,785)	(46.2%)
-	-	-	-	-	-	-	Interest Earnings	1,943	-	1,943	-	-	1,943	-
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	738,416	(738,416)	-
1,092	11,713	(10,621)	(90.7%)	1,648	(556)	(33.7%)	Other Revenue	18,422	44,816	(26,394)	(58.9%)	32,803	(14,382)	(43.8%)
<b>\$ 1,631,292</b>	<b>\$ 1,601,666</b>	<b>\$ 29,626</b>	<b>1.8%</b>	<b>\$ 1,673,338</b>	<b>\$ (42,045)</b>	<b>(2.5%)</b>	<b>Total Revenues</b>	<b>\$ 6,593,650</b>	<b>\$ 6,129,385</b>	<b>\$ 464,265</b>	<b>7.6%</b>	<b>\$ 7,616,308</b>	<b>\$ (1,022,659)</b>	<b>(13.4%)</b>
							<b>Direct Operating Expenses:</b>							
1,593,013	2,173,165	580,152	26.7%	1,498,332	(94,680)	(6.3%)	Salaries and Wages	6,975,731	8,622,653	1,646,922	19.1%	6,403,290	(572,441)	(8.9%)
511,022	544,436	33,414	6.1%	459,199	(51,822)	(11.3%)	Benefits	1,901,905	2,170,013	268,109	12.4%	1,698,780	(203,125)	(12.0%)
301,222	117,137	(184,085)	(157.2%)	24,018	(277,204)	(1,154.2%)	Purchased Services	372,476	468,548	96,072	20.5%	108,381	(264,095)	(243.7%)
166,912	116,203	(50,708)	(43.6%)	60,778	(106,134)	(174.6%)	Medical Supplies	344,679	464,813	120,135	25.8%	468,533	123,854	26.4%
12,044	45,513	33,469	73.5%	39,697	27,654	69.7%	Other Supplies	35,324	182,052	146,728	80.6%	68,461	33,136	48.4%
69,614	68,151	(1,463)	(2.1%)	56,783	(12,831)	(22.6%)	Medical Services	334,704	272,604	(62,100)	(22.8%)	234,116	(100,589)	(43.0%)
42,320	57,362	15,042	26.2%	45,378	3,057	6.7%	Drugs	205,096	229,448	24,352	10.6%	178,116	(26,980)	(15.1%)
64,782	58,246	(6,536)	(11.2%)	37,415	(27,367)	(73.1%)	Repairs and Maintenance	180,170	232,984	52,814	22.7%	107,314	(72,856)	(67.9%)
90,137	153,520	63,382	41.3%	115,290	25,152	21.8%	Lease and Rental	357,511	614,078	256,567	41.8%	424,614	67,103	15.8%
7,644	14,618	6,974	47.7%	9,620	1,977	20.6%	Utilities	31,943	58,472	26,529	45.4%	35,089	3,147	9.0%
58,676	116,459	57,783	49.6%	(53,654)	(112,329)	209.4%	Other Expense	316,797	465,836	149,039	32.0%	398,176	81,379	20.4%
18,450	9,925	(8,526)	(85.9%)	-	(18,450)	-	Interest Expense	74,738	39,940	(34,798)	(87.1%)	-	(74,738)	-
4,947	6,528	1,580	24.2%	4,622	(325)	(7.0%)	Insurance	19,789	26,110	6,321	24.2%	20,020	231	1.2%
<b>2,940,782</b>	<b>3,481,262</b>	<b>540,480</b>	<b>15.5%</b>	<b>2,297,479</b>	<b>(643,303)</b>	<b>(28.0%)</b>	<b>Total Operating Expenses</b>	<b>11,150,863</b>	<b>13,847,552</b>	<b>2,696,689</b>	<b>19.5%</b>	<b>10,144,889</b>	<b>(1,005,973)</b>	<b>(9.9%)</b>
<b>\$ (1,309,490)</b>	<b>\$ (1,879,595)</b>	<b>\$ 570,106</b>	<b>(30.3%)</b>	<b>\$ (624,141)</b>	<b>\$ (685,348)</b>	<b>109.8%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (4,557,213)</b>	<b>\$ (7,718,167)</b>	<b>\$ 3,160,954</b>	<b>(41.0%)</b>	<b>\$ (2,528,581)</b>	<b>\$ (2,028,632)</b>	<b>80.2%</b>
87,803	73,871	(13,932)	(18.9%)	25,656	(62,147)	(242.2%)	Depreciation	351,242	295,484	(55,758)	(18.9%)	102,624	(248,618)	(242.3%)
							<b>Overhead Allocations:</b>							
10,599	16,443	5,844	35.5%	9,332	(1,267)	(13.6%)	OH Risk Management	43,669	65,772	22,103	33.6%	37,703	(5,966)	(15.8%)
162,033	103,522	(58,511)	(56.5%)	73,183	(88,850)	(121.4%)	OH Revenue Cycle	318,410	414,088	95,678	23.1%	327,029	8,619	2.6%
3,211	3,182	(29)	(0.9%)	1,955	(1,256)	(64.2%)	OH Internal Audit	12,850	12,728	(122)	(1.0%)	8,157	(4,693)	(57.5%)
37,902	28,133	(9,769)	(34.7%)	20,328	(17,574)	(86.5%)	Home Office Facilities	89,442	112,532	23,090	20.5%	115,465	26,023	22.5%
13,871	14,511	640	4.4%	49,055	35,184	71.7%	OH Administration	47,394	58,044	10,650	18.3%	193,108	145,714	75.5%
68,587	99,173	30,586	30.8%	41,032	(27,555)	(67.2%)	OH Human Resources	357,173	396,692	39,519	10.0%	293,954	(63,219)	(21.5%)
40,492	38,033	(2,459)	(6.5%)	14,912	(25,580)	(171.5%)	Legal	109,650	152,132	42,482	27.9%	43,483	(66,167)	(152.2%)
3,875	4,523	648	14.3%	3,403	(472)	(13.9%)	Records	14,840	18,092	3,252	18.0%	13,608	(1,232)	(9.1%)
12,306	8,915	(3,391)	(38.0%)	6,995	(5,311)	(75.9%)	OH Compliance	52,402	35,660	(16,742)	(46.9%)	26,665	(25,737)	(96.5%)
68,578	58,201	(10,377)	(17.8%)	37,089	(31,489)	(84.9%)	IT Operations	164,957	232,804	67,847	29.1%	159,483	(5,474)	(3.4%)
12,739	19,491	6,752	34.6%	14,289	1,550	10.8%	IT Security	51,771	77,964	26,193	33.6%	62,138	10,367	16.7%
32,428	39,351	6,923	17.6%	20,102	(12,326)	(61.3%)	OH Finance	139,659	157,404	17,745	11.3%	91,419	(48,240)	(52.8%)
10,279	20,025	9,746	48.7%	11,419	1,140	10.0%	Corporate Communications	55,510	80,100	24,590	30.7%	42,086	(13,424)	(31.9%)
25,954	19,300	(6,654)	(34.5%)	12,123	(13,831)	(114.1%)	OH Information Technology	89,819	77,200	(12,619)	(16.3%)	47,011	(42,808)	(91.1%)

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
736,277	242,579	(493,698)	(203.5%)	216,444	(519,833)	(240.2%)	IT Applications	913,585	970,316	56,731	5.8%	739,398	(174,187)	(23.6%)
34,788	45,852	11,064	24.1%	25,533	(9,255)	(36.2%)	IT Service Center	142,901	183,408	40,507	22.1%	105,395	(37,506)	(35.6%)
15,961	20,701	4,740	22.9%	14,647	(1,314)	(9.0%)	OH Performance Excellence	65,679	82,804	17,125	20.7%	45,503	(20,176)	(44.3%)
16,561	13,780	(2,781)	(20.2%)	7,118	(9,443)	(132.7%)	Corporate Quality	58,288	55,120	(3,168)	(5.7%)	30,586	(27,702)	(90.6%)
55,297	55,383	86	0.2%	38,519	(16,778)	(43.6%)	OH Security Services	167,906	221,532	53,626	24.2%	159,438	(8,468)	(5.3%)
17,584	21,357	3,773	17.7%	6,747	(10,837)	(160.6%)	OH Supply Chain	72,720	85,428	12,708	14.9%	24,739	(47,981)	(193.9%)
10,052	12,286	2,234	18.2%	12,608	2,556	20.3%	HIM Department	50,745	49,144	(1,601)	(3.3%)	60,321	9,576	15.9%
21,159	20,831	(328)	(1.6%)	17,566	(3,593)	(20.5%)	OH Coding	87,763	83,324	(4,439)	(5.3%)	76,934	(10,829)	(14.1%)
2,221	2,394	173	7.2%	1,238	(983)	(79.4%)	OH Reimbursement	8,795	9,576	781	8.2%	9,423	628	6.7%
13,315	29,523	16,208	54.9%	-	(13,315)	-	OH Clinical Labor Pool	25,146	118,094	92,947	78.7%	-	(25,146)	-
23,024	22,557	(467)	(2.1%)	-	(23,024)	-	District Nursing Admin	68,639	90,226	21,587	23.9%	-	(68,639)	-
10,752	10,674	(78)	(0.7%)	-	(10,752)	-	District Operations Admin	42,783	42,695	(88)	(0.2%)	-	(42,783)	-
2,595	4,779	2,184	45.7%	-	(2,595)	-	OH Mail Room	16,006	19,114	3,108	16.3%	-	(16,006)	-
1,462,440	975,498	(486,942)	(49.9%)	655,637	(806,803)	(123.1%)	Total Overhead Allocations-	3,268,501	3,901,993	633,492	16.2%	2,713,046	(555,455)	(20.5%)
<b>4,491,025</b>	<b>4,530,631</b>	<b>39,606</b>	<b>0.9%</b>	<b>2,978,772</b>	<b>(1,512,253)</b>	<b>(50.8%)</b>	<b>Total Expenses</b>	<b>14,770,606</b>	<b>18,045,029</b>	<b>3,274,423</b>	<b>18.1%</b>	<b>12,960,559</b>	<b>(1,810,047)</b>	<b>(14.0%)</b>
<b>\$ (2,859,733)</b>	<b>\$ (2,928,965)</b>	<b>\$ 69,232</b>	<b>(2.4%)</b>	<b>\$ (1,305,434)</b>	<b>\$ (1,554,298)</b>	<b>119.1%</b>	<b>Net Margin</b>	<b>\$ (8,176,957)</b>	<b>\$ (11,915,644)</b>	<b>\$ 3,738,687</b>	<b>(31.4%)</b>	<b>\$ (5,344,251)</b>	<b>\$ (2,832,706)</b>	<b>53.0%</b>
-	-	-	-	(90,033)	(90,033)	-	<b>Capital</b>	-	-	-	-	-	-	-
-	252,458	(252,458)	-	-	-	-	<b>Capital Contributions.</b>	284,630	1,009,832	(725,202)	(71.8%)	-	284,630	-
-	\$ 9,250,000	\$ (9,250,000)	-	-	-	-	<b>Transfer In/(Out)</b>	-	\$ 18,500,000	\$ (18,500,000)	-	\$ 4,128,850	\$ 4,128,850	-

## venues and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
<b>Gross Patient Revenue</b>	\$ 3,208,530	\$ 2,531,499	\$ 2,552,091	\$ 2,896,182	\$ 11,188,302
Contractual Allowance	1,059,426	940,971	795,450	911,759	3,707,606
Charity Care	1,188,343	893,302	917,542	1,078,843	4,078,030
Bad Debt	325,374	204,443	347,137	404,411	1,281,365
Total Contractuals and Bad Debt	2,573,143	2,038,717	2,060,129	2,395,013	9,067,001
Other Patient Revenue	566,684	575,505	543,247	678,114	2,363,551
<b>Net Patient Service Revenue</b>	<b>1,202,071</b>	<b>1,068,287</b>	<b>1,035,210</b>	<b>1,179,284</b>	<b>4,484,852</b>
Collection %	37.46%	42.20%	40.56%	40.72%	40.09%
<b>Non-Operating Revenues</b>					
Grants	550,122	658,694	428,700	450,916	2,088,433
Interest Earnings	1,943	-	-	-	1,943
Other Revenue	1,437	2,526	13,368	1,092	18,422
Total Other Revenues	\$ 553,502	\$ 661,220	\$ 442,068	\$ 452,008	\$ 2,108,797
<b>Total Non-Operating Revenues</b>	<b>\$ 1,755,573</b>	<b>\$ 1,729,507</b>	<b>\$ 1,477,278</b>	<b>\$ 1,631,292</b>	<b>\$ 6,593,650</b>
<b>Direct Operating Expenses:</b>					
Salaries and Wages	1,872,309	1,512,292	1,998,118	1,593,013	6,975,731
Benefits	471,718	444,080	475,086	511,022	1,901,905
Purchased Services	3,780	39,841	27,633	301,222	372,476
Medical Supplies	31,086	71,763	74,918	166,912	344,679
Other Supplies	5,859	9,819	7,603	12,044	35,324
Medical Services	37,749	102,323	125,019	69,614	334,704
Drugs	74,182	46,702	41,892	42,320	205,096
Repairs and Maintenance	34,302	44,761	36,325	64,782	180,170

## venues and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
Lease and Rental	191,910	129,886	(54,422)	90,137	357,511
Utilities	5,558	13,231	5,510	7,644	31,943
Other Expense	86,265	78,069	93,788	58,676	316,797
Interest Expense	-	-	56,288	18,450	74,738
Insurance	4,947	4,947	4,947	4,947	19,789
<b>Total Operating Expenses</b>	<b>2,819,665</b>	<b>2,497,713</b>	<b>2,892,703</b>	<b>2,940,782</b>	<b>11,150,863</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (1,064,092)</b>	<b>\$ (768,206)</b>	<b>\$ (1,415,425)</b>	<b>\$ (1,309,490)</b>	<b>\$ (4,557,213)</b>
Depreciation	30,892	30,892	201,655	87,803	351,242
<i>Overhead Allocations:</i>					
OH Risk Management	11,508	10,550	11,012	10,599	43,669
OH Revenue Cycle	81,046	75,330	-	162,033	318,410
OH Internal Audit	3,588	3,044	3,008	3,211	12,850
Home Office Facilities	26,450	25,091	-	37,902	89,442
OH Administration	2,283	18,787	12,453	13,871	47,394
OH Human Resources	85,592	68,007	134,987	68,587	357,173
Legal	22,394	24,447	22,316	40,492	109,650
Records	3,633	3,542	3,789	3,875	14,840
OH Compliance	13,667	11,822	14,607	12,306	52,402
IT Operations	42,187	48,371	5,820	68,578	164,957
IT Security	11,440	16,335	11,257	12,739	51,771
OH Finance	34,202	34,793	38,236	32,428	139,659
Corporate Communications	18,203	15,236	11,791	10,279	55,510
OH Information Technology	24,790	18,081	20,994	25,954	89,819

## venues and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
IT Applications	111,456	65,852	-	736,277	913,585
IT Service Center	41,803	30,484	35,825	34,788	142,901
OH Performance Excellence	24,133	10,449	15,136	15,961	65,679
Corporate Quality	13,253	11,415	17,059	16,561	58,288
OH Security Services	40,055	33,123	39,430	55,297	167,906
OH Supply Chain	20,666	16,737	17,733	17,584	72,720
HIM Department	13,556	11,912	15,225	10,052	50,745
OH Coding	25,327	18,592	22,685	21,159	87,763
OH Reimbursement	1,908	2,445	2,220	2,221	8,795
OH Clinical Labor Pool	2,245	2,386	7,201	13,315	25,146
District Nursing Admin	20,342	10,043	15,230	23,024	68,639
District Operations Admin	11,946	6,420	13,665	10,752	42,783
OH Mail Room	3,893	4,266	5,253	2,595	16,006
<b>Total Overhead Allocations</b>	<b>711,568</b>	<b>597,561</b>	<b>496,932</b>	<b>1,462,440</b>	<b>3,268,501</b>
<b>Total Expenses</b>	<b>3,562,125</b>	<b>3,126,166</b>	<b>3,591,290</b>	<b>4,491,025</b>	<b>14,770,606</b>
<b>Net Margin</b>	<b>\$ (1,806,552)</b>	<b>\$ (1,396,660)</b>	<b>\$ (2,114,013)</b>	<b>\$ (2,859,733)</b>	<b>\$ (8,176,957)</b>
<b>Capital Contributions.</b>	<b>204,850</b>	<b>-</b>	<b>79,780</b>	<b>-</b>	<b>284,630</b>

	Clinic Administration	Belle Glade Medical Clinic	Delray Medical Clinic	Lantana Medical Clinic	Mangonia Park Medical Clinic	West Palm Beach Medical Clinic	Jupiter Medical Clinic	Lake Worth Medical Clinic	Lewis Center Medical Clinic	West Boca Medical Clinic	St Ann Place Medical Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Atlantis Medical Clinic	Port Medical Clinic	Total
<b>Gross Patient Revenue</b>	\$ 6,063	\$ 781,936	\$ 672,242	\$ 1,932,620	\$ 350,567	\$ 1,463,188	\$ 422,953	\$ 1,042,119	\$ 31,576	\$ 283,722	\$ 14,897	\$ 28,852	\$ 2,357	\$ 34,942	-	\$ 39,276	\$ 7,107,309
Contractual Allowance	2,725,653	90,359	62,016	25,488	30,730	215,492	47,675	127,793	3,429	40,635	370	(641)	919	5,963	-	(60)	3,375,822
Charity Care	79,634	219,896	218,357	707,625	68,467	510,875	163,933	379,134	6,325	86,202	2,985	23,023	285	5,431	-	27,402	2,499,575
Bad Debt	274	63,367	79,517	187,967	124,302	135,914	43,923	93,695	5,795	17,984	4,607	2,575	29	5,197	-	693	765,838
Total Contractual Allowances and Bad Debt	2,805,561	373,622	359,890	921,080	223,499	862,282	255,531	600,622	15,549	144,820	7,962	24,956	1,234	16,591	-	28,636	6,641,235
Other Patient Revenue	-	172,453	109,773	407,316	56,291	359,263	99,302	241,120	22,305	118,180	4,030	13,311	1	3,352	13,735	354	1,620,786
<b>Net Patient Revenue</b>	<b>(2,799,498)</b>	<b>580,767</b>	<b>422,125</b>	<b>1,418,856</b>	<b>183,360</b>	<b>960,169</b>	<b>266,724</b>	<b>682,617</b>	<b>38,332</b>	<b>257,081</b>	<b>10,965</b>	<b>17,207</b>	<b>1,124</b>	<b>21,703</b>	<b>13,735</b>	<b>11,594</b>	<b>2,086,861</b>
Collection %	(46.172,94%)	74.27%	62.79%	73.42%	52.30%	65.62%	63.06%	65.50%	121.40%	90.61%	73.61%	59.64%	47.69%	62.11%	-	29.52%	29.36%
Grants	249,921	172,743	146,996	255,426	179,221	254,078	97,173	215,115	736	88,345	13,279	17,873	-	17,250	-	-	1,708,158
Interest Earnings	1,943	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,943
Other Revenue	15,310	1,934	-	-	-	-	-	-	-	-	-	-	-	-	-	-	17,245
Total Other Revenues	267,175	174,677	146,996	255,426	179,221	254,078	97,173	215,115	736	88,345	13,279	17,873	-	17,250	-	-	1,727,343
<b>Total Revenues</b>	<b>\$ (2,532,323)</b>	<b>\$ 755,445</b>	<b>\$ 569,120</b>	<b>\$ 1,674,282</b>	<b>\$ 362,581</b>	<b>\$ 1,214,247</b>	<b>\$ 363,897</b>	<b>\$ 897,732</b>	<b>\$ 39,068</b>	<b>\$ 345,426</b>	<b>\$ 24,244</b>	<b>\$ 35,080</b>	<b>\$ 1,124</b>	<b>\$ 38,953</b>	<b>\$ 13,735</b>	<b>\$ 11,594</b>	<b>\$ 3,814,204</b>
<i>Direct Operational Expenses:</i>																	
Salaries and Wages	1,144,793	485,351	433,483	924,638	545,700	787,125	300,001	652,105	5,067	251,519	60,285	66,787	-	53,288	-	-	5,710,142
Benefits	346,172	120,807	122,336	250,004	171,600	175,090	77,471	172,537	919	59,971	18,302	22,455	-	15,236	-	-	1,552,901
Purchased Services	54,737	4,719	131,227	1,911	139,359	2,310	4,587	3,860	2,839	7,100	-	-	-	-	-	-	352,649
Medical Supplies	-	21,894	35,577	49,954	40,062	44,459	6,896	32,009	1,234	13,818	84	774	82	1,010	475	-	248,329
Other Supplies	1,483	2,197	6,705	4,498	1,643	1,748	2,929	2,711	274	1,910	39	3,122	427	550	1,380	-	31,615
Medical Services	-	42,610	28,579	43,746	18,261	53,468	51,057	76,049	1,411	19,051	472	-	-	-	-	-	334,704
Drugs	-	16,345	65,065	46,476	32,049	-	-	-	(73)	46	-	96	-	1	-	-	205,906
Repairs and Maintenance	140,450	1,761	4,422	1,645	3,043	2,596	1,514	4,910	1,106	3,121	337	1,906	5,293	(5,151)	-	-	166,952
Lease and Rental	-	30,701	48,750	56,064	9,414	50,347	11,616	36,140	80	17,581	10	40	20	40	-	-	260,803
Utilities	-	8,682	1,156	585	2,397	585	4,816	3,071	444	1,696	375	-	-	-	-	-	23,808
Other Expense	41,968	70,377	15,223	15,076	11,958	40,451	14,186	65,767	2,233	6,823	2,377	351	86	631	-	-	287,506
Interest Expense	1,364	-	25,998	-	11,966	-	5,108	6,855	-	13,129	-	-	-	-	-	-	64,421
Insurance	-	2,132	1,041	2,690	268	2,267	598	1,596	171	461	-	2,817	2,717	2,849	-	-	19,508
Total Operating Expenses	1,730,968	807,574	919,563	1,397,287	987,720	1,205,540	480,779	1,057,610	15,704	396,226	82,280	98,350	8,625	68,453	1,856	-	9,258,533
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(4,263,291)</b>	<b>(52,130)</b>	<b>(350,442)</b>	<b>276,996</b>	<b>(625,139)</b>	<b>8,707</b>	<b>(116,882)</b>	<b>(159,878)</b>	<b>23,364</b>	<b>(50,800)</b>	<b>(58,036)</b>	<b>(63,270)</b>	<b>(7,501)</b>	<b>(29,500)</b>	<b>11,879</b>	<b>11,594</b>	<b>(5,444,329)</b>
Depreciation	1,736	30,717	11,252	4,354	7,338	6,491	517	1,412	-	2,826	-	-	4,628	27,842	-	-	99,115
<i>Overhead Allocations:</i>																	
OH Risk Management	36,437	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	36,437
OH Revenue Cycle	236,656	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	236,656
OH Internal Audit	10,722	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,722
Home Office Facilities	69,870	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	69,870
OH Administration	39,545	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	39,545
OH Human Resources	293,761	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	293,761
Legal	91,490	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	91,490
Records	12,382	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	12,382
OH Compliance	43,724	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	43,724
IT Operations	137,638	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	137,638
IT Security	43,197	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	43,197
OH Finance	116,531	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	116,531
Corporate Communications	46,317	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	46,317
OH Information Technology	74,945	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	74,945
IT Applications	762,286	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	762,286
IT Service Center	119,235	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	119,235
OH Performance Excellence	54,802	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	54,802
Corporate Quality	48,634	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	48,634
OH Security Services	111,937	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	111,937
OH Supply Chain	60,677	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	60,677
HIM Department	42,341	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	42,341
OH Coding	73,229	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	73,229
OH Reimbursement	7,338	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,338
OH Clinical Labor Pool	20,982	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,982
District Nursing Admin	57,272	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	57,272
District Operations Admin	35,697	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35,697
OH Mail Room	13,355	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13,355
Total Overhead Allocations	2,661,001	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,661,001
<b>Total Expenses</b>	<b>4,400,278</b>	<b>838,291</b>	<b>985,612</b>	<b>1,401,641</b>	<b>1,020,840</b>	<b>1,212,031</b>	<b>523,859</b>	<b>1,106,541</b>	<b>15,704</b>	<b>427,777</b>	<b>82,280</b>	<b>98,350</b>	<b>13,253</b>	<b>96,295</b>	<b>1,856</b>	<b>-</b>	<b>12,224,608</b>
<b>Net Margin</b>	<b>\$ (6,932,601)</b>	<b>\$ (82,847)</b>	<b>\$ (416,491)</b>	<b>\$ 272,641</b>	<b>\$ (658,259)</b>	<b>\$ 2,216</b>	<b>\$ (159,962)</b>	<b>\$ (208,810)</b>	<b>\$ 23,364</b>	<b>\$ (82,351)</b>	<b>\$ (58,036)</b>	<b>\$ (63,270)</b>	<b>\$ (12,129)</b>	<b>\$ (57,343)</b>	<b>\$ 11,879</b>	<b>\$ 11,594</b>	<b>\$ (8,410,404)</b>
Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer In/(Out)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,735,322	\$ 1,662,336	\$ 72,986	4.4%	\$ 1,389,463	\$ 345,859	24.9%	<b>Gross Patient Revenue</b>	\$ 7,107,309	\$ 6,360,245	\$ 747,064	11.7%	\$ 5,934,834	\$ 1,172,475	19.8%
824,240	475,675	348,565	73.3%	371,271	452,969	122.0%	Contractual Allowance	3,375,822	1,819,986	1,555,836	85.5%	1,780,624	1,595,197	89.6%
629,273	638,820	(9,547)	(1.5%)	698,804	(69,531)	(10.0%)	Charity Care	2,499,575	2,444,179	55,396	2.3%	2,321,008	178,567	7.7%
250,571	157,527	93,044	59.1%	31,141	219,431	704.6%	Bad Debt	765,838	602,712	163,126	27.1%	574,728	191,110	33.3%
<b>1,704,085</b>	<b>1,272,022</b>	<b>432,063</b>	<b>34.0%</b>	<b>1,101,216</b>	<b>602,869</b>	<b>54.7%</b>	<b>Total Contractuals and Bad Debt</b>	<b>6,641,235</b>	<b>4,866,877</b>	<b>1,774,358</b>	<b>36.5%</b>	<b>4,676,361</b>	<b>1,964,874</b>	<b>42.0%</b>
492,092	248,566	243,526	98.0%	245,663	246,429	100.3%	Other Patient Revenue	1,620,786	951,037	669,749	70.4%	982,651	638,135	64.9%
<b>523,329</b>	<b>638,879</b>	<b>(115,550)</b>	<b>(18.1%)</b>	<b>533,909</b>	<b>(10,580)</b>	<b>(2.0%)</b>	<b>Net Patient Service Revenue</b>	<b>2,086,861</b>	<b>2,444,405</b>	<b>(357,544)</b>	<b>(14.6%)</b>	<b>2,241,125</b>	<b>(154,264)</b>	<b>(6.9%)</b>
30.16%	38.43%			38.43%			Collection %	29.36%	38.43%		37.76%			
367,140	657,091	(289,951)	(44.1%)	843,691	(476,551)	(56.5%)	Grants	1,708,156	2,514,086	(805,930)	(32.1%)	3,323,383	(1,615,227)	(48.6%)
-	-	-	-	-	-	-	Interest Earnings	1,943	-	1,943	-	-	1,943	-
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	649,065	(649,065)	-
990	11,527	(10,537)	(91.4%)	1,488	(498)	(33.5%)	Other Revenue	17,245	44,101	(26,856)	(60.9%)	32,393	(15,148)	(46.8%)
<b>\$ 891,459</b>	<b>\$ 1,307,497</b>	<b>\$ (416,039)</b>	<b>(31.8%)</b>	<b>\$ 1,379,088</b>	<b>\$ (487,630)</b>	<b>(35.4%)</b>	<b>Total Revenues</b>	<b>\$ 3,814,204</b>	<b>\$ 5,002,592</b>	<b>\$ (1,188,388)</b>	<b>(23.8%)</b>	<b>\$ 6,245,966</b>	<b>\$ (2,431,762)</b>	<b>(38.9%)</b>
							<b>Direct Operating Expenses:</b>							
1,320,013	1,787,437	467,424	26.2%	1,234,210	(85,803)	(7.0%)	Salaries and Wages	5,710,142	7,092,170	1,382,028	19.5%	5,308,521	(401,621)	(7.6%)
418,739	443,735	24,996	5.6%	379,107	(39,632)	(10.5%)	Benefits	1,552,901	1,768,578	215,678	12.2%	1,416,214	(136,687)	(9.7%)
298,256	111,219	(187,037)	(168.2%)	23,281	(274,975)	(1,181.1%)	Purchased Services	352,649	444,876	92,227	20.7%	99,333	(253,316)	(255.0%)
125,744	90,537	(35,207)	(38.9%)	40,631	(85,113)	(209.5%)	Medical Supplies	248,329	362,149	113,820	31.4%	399,766	151,437	37.9%
12,486	37,540	25,054	66.7%	36,957	24,471	66.2%	Other Supplies	31,615	150,160	118,545	78.9%	61,767	30,153	48.8%
69,614	68,151	(1,463)	(2.1%)	56,783	(12,831)	(22.6%)	Medical Services	334,704	272,604	(62,100)	(22.8%)	234,116	(100,589)	(43.0%)
42,320	57,154	14,834	26.0%	45,378	3,057	6.7%	Drugs	205,096	228,616	23,520	10.3%	177,104	(27,992)	(15.8%)
59,760	55,755	(4,005)	(7.2%)	32,753	(27,008)	(82.5%)	Repairs and Maintenance	166,952	223,020	56,068	25.1%	73,084	(93,867)	(128.4%)
68,612	120,629	52,018	43.1%	92,727	24,116	26.0%	Lease and Rental	260,803	482,517	221,714	45.9%	334,275	73,471	22.0%
5,960	11,959	5,999	50.2%	7,298	1,338	18.3%	Utilities	23,808	47,836	24,028	50.2%	27,607	3,799	13.8%
52,907	104,091	51,184	49.2%	(55,530)	(108,437)	195.3%	Other Expense	287,506	416,364	128,858	30.9%	377,143	89,637	23.8%
15,892	9,925	(5,967)	(60.1%)	-	(15,892)	-	Interest Expense	64,421	39,940	(24,480)	(61.3%)	-	(64,421)	-
4,902	6,479	1,577	24.3%	4,545	(357)	(7.9%)	Insurance	19,608	25,916	6,308	24.3%	19,711	103	0.5%
<b>2,495,205</b>	<b>2,904,611</b>	<b>409,406</b>	<b>14.1%</b>	<b>1,898,140</b>	<b>(597,065)</b>	<b>(31.5%)</b>	<b>Total Operating Expenses</b>	<b>9,258,533</b>	<b>11,554,747</b>	<b>2,296,214</b>	<b>19.9%</b>	<b>8,528,641</b>	<b>(729,892)</b>	<b>(8.6%)</b>
<b>\$ (1,603,747)</b>	<b>\$ (1,597,114)</b>	<b>\$ (6,633)</b>	<b>0.4%</b>	<b>\$ (519,051)</b>	<b>\$ (1,084,695)</b>	<b>209.0%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (5,444,329)</b>	<b>\$ (6,552,155)</b>	<b>\$ 1,107,826</b>	<b>(16.9%)</b>	<b>\$ (2,282,676)</b>	<b>\$ (3,161,654)</b>	<b>138.5%</b>
76,268	69,165	(7,103)	(10.3%)	19,866	(56,402)	(283.9%)	Depreciation	305,073	276,660	(28,413)	(10.3%)	79,462	(225,611)	(283.9%)
							<b>Overhead Allocations:</b>							
8,844	13,720	4,876	35.5%	7,878	(966)	(12.3%)	OH Risk Management	36,437	54,880	18,443	33.6%	31,828	(4,609)	(14.5%)
120,430	76,942	(43,488)	(56.5%)	60,504	(59,926)	(99.0%)	OH Revenue Cycle	236,656	307,768	71,112	23.1%	270,370	33,714	12.5%
2,679	2,655	(24)	(0.9%)	1,650	(1,029)	(62.4%)	OH Internal Audit	10,722	10,620	(102)	(1.0%)	6,886	(3,836)	(55.7%)
29,608	21,977	(7,631)	(34.7%)	17,777	(11,831)	(66.6%)	Home Office Facilities	69,870	87,908	18,038	20.5%	100,975	31,105	30.8%
11,574	12,108	534	4.4%	41,412	29,838	72.1%	OH Administration	39,545	48,432	8,887	18.3%	163,021	123,476	75.7%
56,410	81,566	25,156	30.8%	35,043	(21,367)	(61.0%)	OH Human Resources	293,761	326,264	32,503	10.0%	251,049	(42,712)	(17.0%)
33,786	31,734	(2,052)	(6.5%)	12,589	(21,197)	(168.4%)	Legal	91,490	126,936	35,446	27.9%	36,708	(54,782)	(149.2%)
3,233	3,774	541	14.3%	2,873	(360)	(12.5%)	Records	12,382	15,096	2,714	18.0%	11,488	(894)	(7.8%)
10,268	7,439	(2,829)	(38.0%)	5,905	(4,363)	(73.9%)	OH Compliance	43,724	29,756	(13,968)	(46.9%)	22,510	(21,214)	(94.2%)
57,221	48,562	(8,659)	(17.8%)	31,310	(25,911)	(82.8%)	IT Operations	137,638	194,248	56,610	29.1%	134,634	(3,004)	(2.2%)
10,629	16,263	5,634	34.6%	12,063	1,434	11.9%	IT Security	43,197	65,052	21,855	33.6%	52,457	9,260	17.7%
27,058	32,834	5,776	17.6%	16,970	(10,088)	(59.4%)	OH Finance	116,531	131,336	14,805	11.3%	77,176	(39,355)	(51.0%)
8,577	16,709	8,132	48.7%	9,640	1,063	11.0%	Corporate Communications	46,317	66,836	20,519	30.7%	35,528	(10,789)	(30.4%)
21,656	16,104	(5,552)	(34.5%)	10,234	(11,422)	(111.6%)	OH Information Technology	74,945	64,416	(10,529)	(16.3%)	39,686	(35,259)	(88.8%)

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
614,342	202,405	(411,937)	(203.5%)	182,721	(431,621)	(236.2%)	IT Applications	762,286	809,620	47,334	5.8%	624,197	(138,089)	(22.1%)
29,027	38,258	9,231	24.1%	21,555	(7,472)	(34.7%)	IT Service Center	119,235	153,032	33,797	22.1%	88,974	(30,261)	(34.0%)
13,318	17,273	3,955	22.9%	12,365	(953)	(7.7%)	OH Performance Excellence	54,802	69,092	14,290	20.7%	38,413	(16,389)	(42.7%)
13,818	11,498	(2,320)	(20.2%)	6,009	(7,809)	(130.0%)	Corporate Quality	48,634	45,992	(2,642)	(5.7%)	25,821	(22,813)	(88.4%)
36,865	36,922	57	0.2%	31,794	(5,071)	(15.9%)	OH Security Services	111,937	147,688	35,751	24.2%	131,601	19,664	14.9%
14,672	17,820	3,148	17.7%	5,696	(8,976)	(157.6%)	OH Supply Chain	60,677	71,280	10,603	14.9%	20,885	(39,792)	(190.5%)
8,387	10,251	1,864	18.2%	10,644	2,257	21.2%	HIM Department	42,341	41,004	(1,337)	(3.3%)	50,923	8,582	16.9%
17,655	17,381	(274)	(1.6%)	14,829	(2,826)	(19.1%)	OH Coding	73,229	69,524	(3,705)	(5.3%)	64,947	(8,282)	(12.8%)
1,853	1,998	145	7.3%	1,045	(808)	(77.3%)	OH Reimbursement	7,338	7,992	654	8.2%	7,955	617	7.8%
11,110	24,634	13,524	54.9%	-	(11,110)	-	OH Clinical Labor Pool	20,982	98,536	77,554	78.7%	-	(20,982)	-
19,211	18,821	(390)	(2.1%)	-	(19,211)	-	District Nursing Admin	57,272	75,284	18,012	23.9%	-	(57,272)	-
8,971	8,906	(65)	(0.7%)	-	(8,971)	-	District Operations Admin	35,697	35,624	(73)	(0.2%)	-	(35,697)	-
2,165	3,987	1,822	45.7%	-	(2,165)	-	OH Mail Room	13,355	15,949	2,593	16.3%	-	(13,355)	-
1,193,367	792,541	(400,826)	(50.6%)	552,506	(640,861)	(116.0%)	Total Overhead Allocations-	2,661,001	3,170,165	509,163	16.1%	2,288,032	(372,969)	(16.3%)
<b>3,764,840</b>	<b>3,766,317</b>	<b>1,477</b>	<b>-</b>	<b>2,470,511</b>	<b>(1,294,329)</b>	<b>(52.4%)</b>	<b>Total Expenses</b>	<b>12,224,608</b>	<b>15,001,572</b>	<b>2,776,964</b>	<b>18.5%</b>	<b>10,896,135</b>	<b>(1,328,473)</b>	<b>(12.2%)</b>
<b>\$ (2,873,381)</b>	<b>\$ (2,458,820)</b>	<b>\$ (414,561)</b>	<b>16.9%</b>	<b>\$ (1,091,423)</b>	<b>\$ (1,781,958)</b>	<b>163.3%</b>	<b>Net Margin</b>	<b>\$ (8,410,404)</b>	<b>\$ (9,998,980)</b>	<b>\$ 1,588,576</b>	<b>(15.9%)</b>	<b>\$ (4,650,170)</b>	<b>\$ (3,760,235)</b>	<b>80.9%</b>
-	-	-	-	(38,566)	(38,566)	-	<b>Capital</b>	-	-	-	-	-	-	-
-	198,183	(198,183)	-	-	-	-	<b>Capital Contributions.</b>	233,418	792,732	(559,315)	(70.6%)	-	233,418	-
-	\$ 7,750,000	\$ (7,750,000)	-	-	-	-	<b>Transfer In/(Out)</b>	-	\$ 15,500,000	\$ (15,500,000)	-	\$ 3,542,921	\$ 3,542,921	-

	Dental Clinic Administration	Belle Glade Dental Clinic	Delray Dental Clinic	Lantana Dental Clinic	West Palm Beach Dental Clinic	Atlantis Dental Clinic	Port Dental Clinic	Total
<b>Gross Patient Revenue</b>	-	\$ 590,533	\$ 718,351	\$ 1,013,117	\$ 1,229,184	-	\$ 21,215	\$ 3,572,400
Contractual Allowance	-	78,201	28,643	41,268	108,658	-	-	256,769
Charity Care	-	200,387	316,853	369,455	552,589	-	21,327	1,460,611
Bad Debt	-	39,989	94,359	123,387	111,853	-	(629)	368,960
<b>Total Contractual Allowances and Bad Debt</b>	-	318,577	439,855	534,109	773,100	-	20,698	2,086,340
Other Patient Revenue	-	146,528	135,354	196,383	258,139	-	176	736,581
<b>Net Patient Revenue</b>	-	<b>419,484</b>	<b>413,849</b>	<b>675,391</b>	<b>714,223</b>	-	<b>693</b>	<b>2,222,641</b>
Collection %	-	70.87%	57.61%	66.66%	58.11%	-	3.27%	62.22%
Grants	26,925	42,104	66,318	113,416	131,514	-	-	380,277
Other Revenue	1,177	-	-	-	-	-	-	1,177
<b>Total Other Revenues</b>	<b>28,102</b>	<b>42,104</b>	<b>66,318</b>	<b>113,416</b>	<b>131,514</b>	<b>-</b>	<b>-</b>	<b>381,454</b>
<b>Total Revenues</b>	<b>\$ 28,102</b>	<b>\$ 460,586</b>	<b>\$ 480,167</b>	<b>\$ 788,807</b>	<b>\$ 845,737</b>	<b>-</b>	<b>\$ 693</b>	<b>\$ 2,604,095</b>
<i>Direct Operational Expenses:</i>								
Salaries and Wages	144,513	139,850	164,570	309,555	507,102	-	-	1,265,589
Benefits	42,211	45,857	45,563	93,341	122,032	-	-	349,004
Purchased Services	-	5,851	3,899	8,263	1,613	-	-	19,827
Medical Supplies	-	14,326	17,482	21,003	43,538	-	-	96,350
Other Supplies	75	476	2,235	1,382	(459)	-	-	3,710
Repairs and Maintenance	-	1,953	3,169	3,526	4,570	-	-	13,218
Lease and Rental	-	11,689	18,483	22,211	43,315	-	-	96,707
Utilities	-	3,512	788	585	585	2,665	-	8,135
Other Expense	4,306	2,749	6,762	8,087	7,387	-	-	29,291
Interest Expense	-	-	10,317	-	-	-	-	10,317
Insurance	-	182	-	-	-	-	-	182
<b>Total Operating Expenses</b>	<b>191,104</b>	<b>226,445</b>	<b>274,277</b>	<b>467,954</b>	<b>729,884</b>	<b>2,665</b>	<b>-</b>	<b>1,892,329</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(163,002)</b>	<b>234,144</b>	<b>205,890</b>	<b>320,852</b>	<b>115,853</b>	<b>(2,665)</b>	<b>693</b>	<b>711,766</b>
Depreciation	-	4,823	7,425	2,133	10,041	-	-	24,423
<i>Overhead Allocations:</i>								
OH Risk Management	7,232	-	-	-	-	-	-	7,232
OH Revenue Cycle	81,754	-	-	-	-	-	-	81,754
OH Internal Audit	2,128	-	-	-	-	-	-	2,128
Home Office Facilities	19,572	-	-	-	-	-	-	19,572
OH Administration	7,849	-	-	-	-	-	-	7,849
OH Human Resources	63,411	-	-	-	-	-	-	63,411
Legal	18,159	-	-	-	-	-	-	18,159
Records	2,458	-	-	-	-	-	-	2,458
OH Compliance	8,678	-	-	-	-	-	-	8,678
IT Operations	27,318	-	-	-	-	-	-	27,318
IT Security	8,574	-	-	-	-	-	-	8,574
OH Finance	23,129	-	-	-	-	-	-	23,129
Corporate Communications	9,193	-	-	-	-	-	-	9,193
OH Information Technology	14,875	-	-	-	-	-	-	14,875
IT Applications	151,299	-	-	-	-	-	-	151,299
IT Service Center	23,666	-	-	-	-	-	-	23,666
OH Performance Excellence	10,877	-	-	-	-	-	-	10,877
Corporate Quality	9,653	-	-	-	-	-	-	9,653
OH Security Services	55,968	-	-	-	-	-	-	55,968
OH Supply Chain	12,043	-	-	-	-	-	-	12,043
HIM Department	8,404	-	-	-	-	-	-	8,404
OH Coding	14,534	-	-	-	-	-	-	14,534
OH Reimbursement	1,457	-	-	-	-	-	-	1,457
OH Clinical Labor Pool	4,164	-	-	-	-	-	-	4,164
District Nursing Admin	11,367	-	-	-	-	-	-	11,367
District Operations Admin	7,086	-	-	-	-	-	-	7,086
OH Mail Room	2,651	-	-	-	-	-	-	2,651
<b>Total Overhead Allocations</b>	<b>607,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>607,500</b>
<b>Total Expenses</b>	<b>798,604</b>	<b>231,268</b>	<b>303,448</b>	<b>470,088</b>	<b>739,925</b>	<b>2,665</b>	<b>-</b>	<b>2,545,998</b>
<b>Net Margin</b>	<b>\$ (770,502)</b>	<b>\$ 229,320</b>	<b>\$ 176,719</b>	<b>\$ 318,719</b>	<b>\$ 105,812</b>	<b>\$ (2,665)</b>	<b>\$ 693</b>	<b>\$ 58,097</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Transfer In/(Out)</b>	<b>-</b>	<b>-</b>	<b>48</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,012,298	\$ 863,353	\$ 148,945	17.3%	\$ 901,979	\$ 110,319	12.2%	<b>Gross Patient Revenue</b>	\$ 3,572,400	\$ 3,303,261	\$ 269,139	8.1%	\$ 3,206,701	\$ 365,699	11.4%
78,241	317,976	(239,735)	(75.4%)	352,367	(274,126)	(77.8%)	Contractual Allowance	256,769	1,216,604	(959,835)	(78.9%)	1,174,101	(917,332)	(78.1%)
412,613	442,047	(29,434)	(6.7%)	429,069	(16,456)	(3.8%)	Charity Care	1,460,611	1,691,308	(230,697)	(13.6%)	1,648,796	(188,185)	(11.4%)
108,063	51,416	56,647	110.2%	35,961	72,102	200.5%	Bad Debt	368,960	196,722	172,238	87.6%	131,123	237,836	181.4%
598,917	811,439	(212,522)	(26.2%)	817,397	(218,480)	(26.7%)	Total Contractuals and Bad Debt	2,086,340	3,104,634	(1,018,294)	(32.8%)	2,954,021	(867,681)	(29.4%)
184,288	89,984	94,304	104.8%	99,046	85,243	86.1%	Other Patient Revenue	736,581	344,288	392,292	113.9%	396,183	340,398	85.9%
<b>597,669</b>	<b>141,898</b>	<b>455,770</b>	<b>321.2%</b>	<b>183,628</b>	<b>414,041</b>	<b>225.5%</b>	<b>Net Patient Service Revenue</b>	<b>2,222,641</b>	<b>542,915</b>	<b>1,679,726</b>	<b>309.4%</b>	<b>648,864</b>	<b>1,573,778</b>	<b>242.5%</b>
59.04%	16.44%			20.36%			Collection %	62.22%	16.44%		20.23%			
83,777	144,691	(60,914)	(42.1%)	93,971	(10,194)	(10.8%)	Grants	380,277	553,589	(173,312)	(31.3%)	560,835	(180,559)	(32.2%)
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	89,351	(89,351)	-
102	186	(84)	(45.2%)	160	(58)	(36.3%)	Other Revenue	1,177	715	462	64.6%	411	767	186.6%
<b>\$ 681,548</b>	<b>\$ 286,775</b>	<b>\$ 394,772</b>	<b>137.7%</b>	<b>\$ 277,759</b>	<b>\$ 403,788</b>	<b>145.4%</b>	<b>Total Revenues</b>	<b>\$ 2,604,095</b>	<b>\$ 1,097,219</b>	<b>\$ 1,506,876</b>	<b>137.3%</b>	<b>\$ 1,299,461</b>	<b>\$ 1,304,634</b>	<b>100.4%</b>
<b>Direct Operating Expenses:</b>														
273,000	385,728	112,728	29.2%	264,122	(8,877)	(3.4%)	Salaries and Wages	1,265,589	1,530,483	264,894	17.3%	1,094,769	(170,820)	(15.6%)
92,282	100,701	8,419	8.4%	80,092	(12,190)	(15.2%)	Benefits	349,004	401,435	52,431	13.1%	282,566	(66,438)	(23.5%)
2,966	5,918	2,952	49.9%	737	(2,229)	(302.4%)	Purchased Services	19,827	23,672	3,845	16.2%	9,048	(10,779)	(119.1%)
41,168	25,666	(15,502)	(60.4%)	20,147	(21,021)	(104.3%)	Medical Supplies	96,350	102,664	6,314	6.2%	68,767	(27,582)	(40.1%)
(442)	7,973	8,415	105.5%	2,740	3,182	116.1%	Other Supplies	3,710	31,892	28,182	88.4%	6,693	2,984	44.6%
-	208	208	-	-	-	-	Drugs	-	832	832	-	1,011	1,011	-
5,021	2,491	(2,530)	(101.6%)	4,662	(359)	(7.7%)	Repairs and Maintenance	13,218	9,964	(3,254)	(32.7%)	34,230	21,012	61.4%
21,526	32,890	11,364	34.6%	22,562	1,037	4.6%	Lease and Rental	96,707	131,561	34,853	26.5%	90,339	(6,368)	(7.0%)
1,683	2,659	976	36.7%	2,322	639	27.5%	Utilities	8,135	10,636	2,501	23.5%	7,482	(653)	(8.7%)
5,769	12,368	6,599	53.4%	1,876	(3,892)	(207.5%)	Other Expense	29,291	49,472	20,181	40.8%	21,033	(8,258)	(39.3%)
2,558	-	(2,558)	-	-	(2,558)	-	Interest Expense	10,317	-	(10,317)	-	-	(10,317)	-
45	49	3	6.1%	77	32	41.6%	Insurance	182	194	12	6.2%	309	127	41.1%
<b>445,577</b>	<b>576,650</b>	<b>131,074</b>	<b>22.7%</b>	<b>399,339</b>	<b>(46,238)</b>	<b>(11.6%)</b>	<b>Total Operating Expenses</b>	<b>1,892,329</b>	<b>2,292,805</b>	<b>400,475</b>	<b>17.5%</b>	<b>1,616,248</b>	<b>(276,081)</b>	<b>(17.1%)</b>
<b>\$ 235,971</b>	<b>\$ (289,875)</b>	<b>\$ 525,846</b>	<b>(181.4%)</b>	<b>\$ (121,580)</b>	<b>\$ 357,551</b>	<b>(294.1%)</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ 711,766</b>	<b>\$ (1,195,585)</b>	<b>\$ 1,907,351</b>	<b>(159.5%)</b>	<b>\$ (316,788)</b>	<b>\$ 1,028,553</b>	<b>(324.7%)</b>
11,535	4,706	(6,829)	(145.1%)	5,790	(5,745)	(99.2%)	Depreciation	46,169	18,824	(27,345)	(145.3%)	23,162	(23,007)	(99.3%)
<b>Overhead Allocations:</b>														
1,755	2,723	968	35.5%	1,454	(301)	(20.7%)	OH Risk Management	7,232	10,892	3,660	33.6%	5,875	(1,357)	(23.1%)
41,603	26,580	(15,023)	(56.5%)	12,679	(28,924)	(228.1%)	OH Revenue Cycle	81,754	106,320	24,566	23.1%	56,659	(25,095)	(44.3%)
532	527	(5)	(0.9%)	305	(227)	(74.4%)	OH Internal Audit	2,128	2,108	(20)	(0.9%)	1,271	(857)	(67.4%)
8,294	6,156	(2,138)	(34.7%)	2,551	(5,743)	(225.1%)	Home Office Facilities	19,572	24,624	5,052	20.5%	14,490	(5,082)	(35.1%)
2,297	2,403	106	4.4%	7,643	5,346	69.9%	OH Administration	7,849	9,612	1,763	18.3%	30,087	22,238	73.9%
12,177	17,607	5,430	30.8%	5,989	(6,188)	(103.3%)	OH Human Resources	63,411	70,428	7,017	10.0%	42,905	(20,506)	(47.8%)
6,706	6,299	(407)	(6.5%)	2,323	(4,383)	(188.7%)	Legal	18,159	25,196	7,037	27.9%	6,775	(11,384)	(168.0%)
642	749	107	14.3%	530	(112)	(21.1%)	Records	2,458	2,996	538	18.0%	2,120	(338)	(15.9%)
2,038	1,476	(562)	(38.1%)	1,090	(948)	(87.0%)	OH Compliance	8,678	5,904	(2,774)	(47.0%)	4,155	(4,523)	(108.9%)
11,357	9,639	(1,718)	(17.8%)	5,779	(5,578)	(96.5%)	IT Operations	27,318	38,556	11,238	29.1%	24,849	(2,469)	(9.9%)
2,110	3,228	1,118	34.6%	2,226	116	5.2%	IT Security	8,574	12,912	4,338	33.6%	9,681	1,107	11.4%
5,370	6,517	1,147	17.6%	3,132	(2,238)	(71.5%)	OH Finance	23,129	26,068	2,939	11.3%	14,243	(8,886)	(62.4%)
1,702	3,316	1,614	48.7%	1,779	77	4.3%	Corporate Communications	9,193	13,264	4,071	30.7%	6,558	(2,635)	(40.2%)
4,298	3,196	(1,102)	(34.5%)	1,889	(2,409)	(127.5%)	OH Information Technology	14,875	12,784	(2,091)	(16.4%)	7,325	(7,550)	(103.1%)
121,935	40,174	(81,761)	(203.5%)	33,723	(88,212)	(261.6%)	IT Applications	151,299	160,696	9,397	5.8%	115,201	(36,098)	(31.3%)
5,761	7,594	1,833	24.1%	3,978	(1,783)	(44.8%)	IT Service Center	23,666	30,376	6,710	22.1%	16,421	(7,245)	(44.1%)

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
2,643	3,428	785	22.9%	2,282	(361)	(15.8%)	10,877	13,712	2,835	20.7%	7,090	(3,787)	(53.4%)
2,743	2,282	(461)	(20.2%)	1,109	(1,634)	(147.3%)	9,653	9,128	(525)	(5.8%)	4,765	(4,888)	(102.6%)
18,432	18,461	29	0.2%	6,725	(11,707)	(174.1%)	55,968	73,844	17,876	24.2%	27,837	(28,131)	(101.1%)
2,912	3,537	625	17.7%	1,051	(1,861)	(177.1%)	12,043	14,148	2,105	14.9%	3,854	(8,189)	(212.5%)
1,665	2,035	370	18.2%	1,964	299	15.2%	8,404	8,140	(264)	(3.2%)	9,398	994	10.6%
3,504	3,450	(54)	(1.6%)	2,737	(767)	(28.0%)	14,534	13,800	(734)	(5.3%)	11,987	(2,547)	(21.2%)
368	396	28	7.1%	193	(175)	(90.7%)	1,457	1,584	127	8.0%	1,468	11	0.7%
2,205	4,889	2,684	54.9%	-	(2,205)	-	4,164	19,558	15,393	78.7%	-	(4,164)	-
3,813	3,736	(77)	(2.1%)	-	(3,813)	-	11,367	14,942	3,575	23.9%	-	(11,367)	-
1,781	1,768	(13)	(0.7%)	-	(1,781)	-	7,086	7,071	(15)	(0.2%)	-	(7,086)	-
430	791	361	45.6%	-	(430)	-	2,651	3,166	515	16.3%	-	(2,651)	-
269,073	182,957	(86,116)	(47.1%)	103,131	(165,942)	(160.9%)	607,500	731,828	124,329	17.0%	425,014	(182,486)	(42.9%)
<b>726,185</b>	<b>764,314</b>	<b>38,129</b>	<b>5.0%</b>	<b>508,261</b>	<b>(217,924)</b>	<b>(42.9%)</b>	<b>2,545,998</b>	<b>3,043,457</b>	<b>497,459</b>	<b>16.3%</b>	<b>2,064,424</b>	<b>(481,574)</b>	<b>(23.3%)</b>
<b>\$ (44,637)</b>	<b>\$ (477,538)</b>	<b>\$ 432,901</b>	<b>(90.7%)</b>	<b>\$ (230,501)</b>	<b>\$ 185,864</b>	<b>(80.6%)</b>	<b>\$ 58,097</b>	<b>\$ (1,946,238)</b>	<b>\$ 2,004,335</b>	<b>(103.0%)</b>	<b>\$ (764,963)</b>	<b>\$ 823,060</b>	<b>(107.6%)</b>
-	-	-	-	(51,467)	(51,467)	-	-	-	-	-	-	-	-
-	54,275	(54,275)	-	-	-	-	51,213	217,100	(165,888)	(76.4%)	-	51,213	-
-	\$ 1,500,000	\$ (1,500,000)	-	-	-	-	-	\$ 3,000,000	\$ (3,000,000)	-	\$ 585,929	\$ 585,929	-

d Expenses by Location (YTD)

	Belle Glade Behavioral Health	St Ann Place Behavioral Health	Delray Behavioral Health	Lantana Behavioral Health	Mangonia Park Behavioral Health	West Palm Beach Behavioral Health	Lewis Center Behavioral Health	Total
<b>Gross Patient Revenue</b>	-	-	\$105,738	\$37,460	\$332,112	\$33,283	-	\$508,593
Contractual Allowance	-	-	6,404	2,026	66,752	(142)	(25)	75,016
Charity Care	-	-	24,763	12,886	69,614	10,469	111	117,843
Bad Debt	1	69	15,884	5,744	119,470	4,783	617	146,567
Total Contractual Allowances and Bad Debt	1	69	47,052	20,656	255,836	15,111	702	339,426
Other Patient Revenue	-	-	-	712	5,471	-	-	6,184
<b>Net Patient Revenue</b>	<b>(1)</b>	<b>(69)</b>	<b>58,686</b>	<b>17,516</b>	<b>81,748</b>	<b>18,172</b>	<b>(702)</b>	<b>175,351</b>
Collection %	-	-	55.50%	46.76%	24.61%	54.60%	-	34.48%
Ad Valorem Taxes	-	-	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-	-
Unrealized Gain/(Loss) On Investments	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-
Total Other Revenues	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ (1)</b>	<b>\$ (69)</b>	<b>\$ 58,686</b>	<b>\$ 17,516</b>	<b>\$ 81,748</b>	<b>\$ 18,172</b>	<b>\$ (702)</b>	<b>\$ 175,351</b>
<i>Direct Operational Expenses:</i>								
Total Operating Expenses	-	-	-	-	-	-	-	-
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(1)</b>	<b>(69)</b>	<b>58,686</b>	<b>17,516</b>	<b>81,748</b>	<b>18,172</b>	<b>(702)</b>	<b>175,351</b>
Depreciation	-	-	-	-	-	-	-	-
<i>Overhead Allocations:</i>								
Total Overhead Allocations	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Margin</b>	<b>\$ (1)</b>	<b>\$ (69)</b>	<b>\$ 58,686</b>	<b>\$ 17,516</b>	<b>\$ 81,748</b>	<b>\$ 18,172</b>	<b>\$ (702)</b>	<b>\$ 175,351</b>
Capital	-	-	-	-	-	-	-	-
General Fund Support/Transfer In	-	-	-	-	-	-	-	-

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 148,563	\$ 95,933	\$ 52,629	54.9%	\$ 102,791	\$ 45,771	44.5%	\$ 508,593	\$ 383,733	\$ 124,860	32.5%	\$ 383,161	\$ 125,432	32.7%
9,278	46,111	(36,833)	(79.9%)	40,649	(31,371)	(77.2%)	75,016	184,445	(109,429)	(59.3%)	165,937	(90,921)	(54.8%)
36,957	18,630	18,327	98.4%	17,924	19,033	106.2%	117,843	74,518	43,325	58.1%	71,895	45,948	63.9%
45,776	24,216	21,560	89.0%	28,883	16,893	58.5%	146,567	96,863	49,704	51.3%	79,064	67,503	85.4%
92,010	88,957	3,054	3.4%	87,456	4,554	5.2%	339,426	355,826	(16,400)	(4.6%)	316,896	22,530	7.1%
1,734	417	1,317	315.8%	1,154	579	50.2%	6,184	1,667	4,517	271.0%	4,617	1,566	33.9%
<b>58,286</b>	<b>7,393</b>	<b>50,893</b>	<b>688.4%</b>	<b>16,490</b>	<b>41,796</b>	<b>253.5%</b>	<b>175,351</b>	<b>29,574</b>	<b>145,777</b>	<b>492.9%</b>	<b>70,882</b>	<b>104,469</b>	<b>147.4%</b>
39.23%	7.71%			16.04%			34.48%	7.71%			18.50%		
<b>\$ 58,286</b>	<b>\$ 7,393</b>	<b>\$ 50,893</b>	<b>688.4%</b>	<b>\$ 16,490</b>	<b>\$ 41,796</b>	<b>253.5%</b>	<b>\$ 175,351</b>	<b>\$ 29,574</b>	<b>\$ 145,777</b>	<b>492.9%</b>	<b>\$ 70,882</b>	<b>\$ 104,469</b>	<b>147.4%</b>
-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>\$ 58,286</b>	<b>\$ 7,393</b>	<b>\$ 50,893</b>	<b>688.4%</b>	<b>\$ 16,490</b>	<b>\$ 41,796</b>	<b>253.5%</b>	<b>\$ 175,351</b>	<b>\$ 29,574</b>	<b>\$ 145,777</b>	<b>492.9%</b>	<b>\$ 70,882</b>	<b>\$ 104,469</b>	<b>147.4%</b>
-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>\$ 58,286</b>	<b>\$ 7,393</b>	<b>\$ 50,893</b>	<b>688.4%</b>	<b>\$ 16,490</b>	<b>\$ 41,796</b>	<b>253.5%</b>	<b>\$ 175,351</b>	<b>\$ 29,574</b>	<b>\$ 145,777</b>	<b>492.9%</b>	<b>\$ 70,882</b>	<b>\$ 104,469</b>	<b>147.4%</b>



District Clinic Holdings, Inc.

Clinic Visits - Adults and Pediatrics	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Current Year	Current YTD	%Var to	Prior Year
													Total	Budget	Budget	Total
West Palm Beach	1,749	1,462	1,463	1,714									6,388	5,112	25.0%	5,112
Delray	728	760	735	846									3,069	-	#DIV/0!	2,753
Lantana	1,894	1,716	1,658	1,980									7,248	4,880	48.5%	6,508
Belle Glade & Women's Health Care	821	756	792	913									3,282	3,090	6.2%	3,090
Lewis Center	22	44	27	33									126	99	27.3%	56
Lake Worth & Women's Health Care	1,205	1,023	1,063	1,184									4,475	4,378	2.2%	4,378
Jupiter & Women's Health Care	599	555	497	549									2,200	1,797	22.4%	1,797
West Boca & Women's Health Care	388	324	304	383									1,399	1,280	9.3%	1,280
St Ann Place	15	11	14	18									58	57	1.8%	-
Clb Mob 1 Warrior	30	18	-	-									48	-	#DIV/0!	-
Clb Mob 2 Scout	-	-	-	-									-	-	#DIV/0!	-
Clb Mob 3 Hero	5	32	24	27									88	174	(49.4%)	174
Portable Medical	88	33	47	80									248	108	129.6%	-
Mangonia Park	623	625	609	825									2,682	3,413	(21.4%)	3,413
<b>Total Clinic Visits</b>	<b>8,167</b>	<b>7,359</b>	<b>7,233</b>	<b>8,552</b>	-	-	-	-	-	-	-	-	<b>31,311</b>	<b>24,388</b>	<b>28.4%</b>	<b>28,561</b>
<b>Dental Visits</b>																
West Palm Beach Dental	1,292	985	896	1,150									4,323	4,111	5.2%	10,617
Delray Dental	533	481	541	783									2,338	2,017	15.9%	2,017
Lantana Dental	921	718	783	920									3,342	1,951	71.3%	2,704
Belle Glade Dental	543	462	477	430									1,912	1,265	51.1%	1,265
Portable Dental	15	16	10	13									54	47	14.9%	47
<b>Total Dental Visits</b>	<b>3,304</b>	<b>2,662</b>	<b>2,707</b>	<b>3,296</b>	-	-	-	-	-	-	-	-	<b>11,969</b>	<b>9,391</b>	<b>27.5%</b>	<b>16,650</b>
<b>Total Medical and Dental Visits</b>	<b>11,471</b>	<b>10,021</b>	<b>9,940</b>	<b>11,848</b>	-	-	-	-	-	-	-	-	<b>43,280</b>	<b>33,779</b>	<b>28.1%</b>	<b>45,211</b>
<b>Mental Health Counselors (non-billable)</b>																
West Palm Beach BH	96	156	192	274									718	503	42.7%	503
Delray BH	436	394	391	503									1,724	565	205.1%	565
Lantana BH	144	180	191	161									676	561	20.5%	561
Belle Glade BH	-	-	-	35									35	-	#DIV/0!	222
Mangonia Park BH	1,110	798	839	834									3,581	3,396	5.4%	3,396
Lewis Center BH	-	-	-	-									-	-	#DIV/0!	-
Lake Worth BH	143	131	114	115									503	710	(29.2%)	710
Jupiter BH	-	-	-	-									-	81	(100.0%)	81
St Ann Place BH	82	65	75	100									322	370	(13.0%)	-
West Boca BH	33	17	25	24									99	140	(29.3%)	-
Mobile Van	-	-	-	-									-	-	#DIV/0!	-
<b>Total Mental Health Screenings</b>	<b>2,044</b>	<b>1,741</b>	<b>1,827</b>	<b>2,046</b>	-	-	-	-	-	-	-	-	<b>7,658</b>	<b>6,326</b>	<b>21.1%</b>	<b>6,038</b>
GRAND TOTAL	13,515	11,762	11,767	13,894	-	-	-	-	-	-	-	-	50,938	40,105		51,249

Current Month						
Actual	Budget	Variance	%	Prior Year	Variance	%
491,667	491,667	-	-	491,667	-	-
-	441	(441)	-	-	-	-
<b>\$ 491,667</b>	<b>\$ 492,108</b>	<b>\$ (441)</b>	<b>(0.1%)</b>	<b>\$ 491,667</b>	<b>-</b>	<b>-</b>
1,529,298	1,529,298	-	-	1,388,093	(141,205)	(10.2%)
<b>1,529,298</b>	<b>1,529,298</b>	<b>-</b>	<b>-</b>	<b>1,388,093</b>	<b>(141,205)</b>	<b>(10.2%)</b>
<b>\$ (1,037,631)</b>	<b>\$ (1,037,190)</b>	<b>\$ (441)</b>	<b>-</b>	<b>\$ (896,426)</b>	<b>\$ (141,205)</b>	<b>15.8%</b>
1,529,298	1,529,298	-	-	1,388,093	(141,205)	(10.2%)
<b>\$ (1,037,631)</b>	<b>\$ (1,037,190)</b>	<b>\$ (441)</b>	<b>-</b>	<b>\$ (896,426)</b>	<b>\$ (141,205)</b>	<b>15.8%</b>
<b>\$1,037,631</b>	<b>\$3,125,000</b>	<b>\$(2,087,369)</b>	<b>(66.8%)</b>	<b>\$896,426</b>	<b>\$(141,205)</b>	<b>(15.8%)</b>

Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%
1,966,667	1,966,668	(1)	-	1,966,667	-	-
-	1,762	(1,762)	-	-	-	-
<b>\$ 1,966,667</b>	<b>\$ 1,968,430</b>	<b>\$ (1,764)</b>	<b>(0.1%)</b>	<b>\$ 1,966,667</b>	<b>-</b>	<b>-</b>
<b>Direct Operating Expenditures:</b>						
6,117,191	6,117,190	(1)	-	5,552,372	(564,820)	(10.2%)
<b>6,117,191</b>	<b>6,117,190</b>	<b>(1)</b>	<b>-</b>	<b>5,552,372</b>	<b>(564,820)</b>	<b>(10.2%)</b>
<b>\$ (4,150,525)</b>	<b>\$ (4,148,760)</b>	<b>\$ (1,765)</b>	<b>-</b>	<b>\$ (3,585,705)</b>	<b>\$ (564,820)</b>	<b>15.8%</b>
6,117,191	6,117,190	(1)	-	5,552,372	(564,820)	(10.2%)
<b>\$ (4,150,525)</b>	<b>\$ (4,148,760)</b>	<b>\$ (1,765)</b>	<b>-</b>	<b>\$ (3,585,705)</b>	<b>\$ (564,820)</b>	<b>15.8%</b>
<b>\$4,150,525</b>	<b>\$6,250,000</b>	<b>\$(2,099,475)</b>	<b>(33.6%)</b>	<b>\$3,585,705</b>	<b>\$(564,820)</b>	<b>(15.8%)</b>

**Expenditures by Month**

	<b>Oct-23</b>	<b>Nov-23</b>	<b>Dec-23</b>	<b>Jan-24</b>	<b>Year to Date</b>
<b>Revenues:</b>					
Intergovernmental Revenue	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 1,966,667
<b>Total Revenues</b>	<b>\$ 491,667</b>	<b>\$ 491,667</b>	<b>\$ 491,667</b>	<b>\$ 491,667</b>	<b>\$ 1,966,667</b>
<b>Expenditures:</b>					
Medicaid Match-	1,529,298	1,529,298	1,529,298	1,529,298	6,117,191
<b>Total Operating Expenditures</b>	<b>1,529,298</b>	<b>1,529,298</b>	<b>1,529,298</b>	<b>1,529,298</b>	<b>6,117,191</b>
<b>Net Performance before Overhead Allocations</b>	<b>\$ (1,037,631)</b>	<b>\$ (1,037,631)</b>	<b>\$ (1,037,631)</b>	<b>\$ (1,037,631)</b>	<b>\$ (4,150,525)</b>
<b>Total Expenditures</b>	<b>1,529,298</b>	<b>1,529,298</b>	<b>1,529,298</b>	<b>1,529,298</b>	<b>6,117,191</b>
<b>Net Margin</b>	<b>\$ (1,037,631)</b>	<b>\$ (1,037,631)</b>	<b>\$ (1,037,631)</b>	<b>\$ (1,037,631)</b>	<b>\$ (4,150,525)</b>
<b>Transfer In/(Out)</b>	<b>\$ 1,037,631</b>	<b>\$ 1,037,631</b>	<b>\$ 1,037,631</b>	<b>\$ 1,037,631</b>	<b>\$ 4,150,525</b>

**1. Description: Recredentialing and Privileging of Healey Center Practitioner(s).**

**2. Summary:**

The below practitioners are recommended for approval by the Chief Medical Officer:

Last Name	First Name	Credentials	Specialty
Farber	Jeffrey	MD	Physical Medicine and Rehabilitation

**3. Substantive Analysis:**

The practitioners have satisfactorily completed the Recredentialing and privileging process. The credentialing and privileging process ensures that all facility practitioners meet specific criteria and standards of professional qualifications. This criterion includes, but is not limited to:

- Current licensure
- Relevant education, training and experience
- Current clinical competence
- Health fitness, or ability to perform the requested privileges
- Malpractice history (NPDB query)

Primary source and secondary source verifications were performed for credentialing and privileging elements in accordance with state and federal requirements. A nationally accredited Credentials Verification Organization (CVO) was utilized to verify the elements requiring primary source verification.

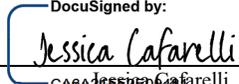
The Healey Center utilized internal Credentialing staff and the Chief Medical Officer to support the credentialing and privileging process.

**4. Fiscal Analysis & Economic Impact Statement:**

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

\*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 Jessica Cafarelli  
 Interim VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

N/A  
\_\_\_\_\_  
Committee Name

N/A  
\_\_\_\_\_  
Date

**6. Recommendation:**

Staff recommends the Board approve the recredentialing and privileging of the Healey Center practitioners.

Approved for Legal sufficiency:

DocuSigned by:  
*Bernabe Icaza*  
\_\_\_\_\_  
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Bernabe Icaza  
SVP & General Counsel

DocuSigned by:  
*Belma Andric*  
\_\_\_\_\_  
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Belma Andric, MD  
SVP & Chief Medical Officer

DocuSigned by:  
*Darcy Davis*  
\_\_\_\_\_  
77A3B6388A447  
Darcy Davis  
Chief Executive Officer

**1. Description: District Clinic Holdings, Inc. Board Member Appointment**

**2. Summary:**

This agenda item presents the Board with a recommendation to appoint a new Health Care District Board member to the District Clinic Holdings, Inc. (“DCHI”) Board.

**3. Substantive Analysis:**

The Bylaws of the Health Care District of Palm Beach County (“Health Care District”) state that the Board is responsible for appointing board members to the subsidiary and affiliated entities as set forth in each entity’s bylaws. The Bylaws of DCHI allow for one board member to be appointed by the Health Care District Board.

Currently, Ms. Tammy Jackson-Moore is the Health Care District Board member serving on the DCHI Board. This resolution if passed will appoint Ms. Cathleen Ward to the DCHI Board.

**Appointment:**

- Ms. Cathleen Ward, Health Care District Board member to serve on the DCHI Board.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Current FY Amounts</b>	<b>Total Amounts (Current + Future)</b>	<b>Budget</b>
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

\*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 Jessica Cafarelli  
 Interim VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

N/A  
 \_\_\_\_\_  
 Committee Name

N/A  
 \_\_\_\_\_  
 Date



**1. Description: Settlement Offer**

**2. Summary:**

This agenda item presents a settlement offer made by the Defendants in the matter styled The Health Care District of Palm Beach County (“District”) v. TLC Engineering *et al.*, an ongoing construction litigation matter involving the Edward J. Healey Rehabilitation and Nursing Center (“Healey Center”).

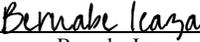
**3. Substantive Analysis:**

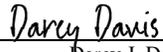
The Defendants have offered to pay the District the amount of \$2,614,000 to resolve all issues or concerns related to their involvement in this matter. In addition, as part of the settlement offer, the Defendants have agreed to make all necessary repairs to the building related to the defective construction pursuant to an agreed upon repair protocol. (It is important to note that this Board has previously approved other smaller settlement offers from other defendants in this matter and as a result the District has previously received settlement amounts totaling \$355,000). After consideration of all the facts and the risks of litigation, the District’s staff recommends that the Board accept the Defendants’ settlement offer. The District’s staff also hereby requests that the Board provide authority to the District’s Chief Executive Officer to negotiate the final terms and conditions of the agreement to repair the building.

**4. Recommendation:**

Staff recommends the Board approve the Defendants’ settlement offer and provide the Chief Executive Officer with the authority to negotiate and execute the agreement to repair the building.

Approved for Legal sufficiency:

DocuSigned by:  
  
Bernabe Icaza  
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SVP & General Counsel

DocuSigned by:  
  
Darcy Davis  
77A3B9589A447...  
Chief Executive Officer

**1. Description: – Recent Regulatory Updates and Industry Enforcement Activity, Including Updates from Florida’s 2024 Legislative Session (December 1, 2023 – February 29, 2024)**

**2. Summary:**

This item presents recent health care regulatory updates and industry enforcement activity which may impact the Health Care District of Palm Beach County (“HCD”), including the 2024 Florida Legislative Session. An overall summary and supplemental details are being provided to the Board *as informational*, including: recent Regulatory Updates and Industry Enforcement Activity since the last meeting held (that covered September–November 2023).

**3. Substantive Analysis:**

HCD Compliance, Privacy, and Ethics (“CPE”) consistently reviews regulatory updates and industry enforcement activity to keep abreast of the changes and potential impacts to HCD, communicate information to necessary parties, and help shape CPE’s Work Plan. Further, CPE and Legal Services review and/or provide information related to bills in the State of Florida from Session. Information is searched, tracked, reviewed, analyzed, monitored, and posted to our regulatory dashboard. HCD CPE determines the information necessary to communicate to HCD staff, physicians, and leadership, as well as if additional action (e.g., audit, policy, training) is necessary. These updates are presented to the HCD Board by the HCD VP/Chief Compliance, Privacy, & Risk Officer, on a quarterly basis.

**Regulatory Updates**

1. The Department of Justice (“DOJ”) Reported False Claims Act (“FCA”) Settlements Lead to \$2.68 Billion Recovered in FY2023 (02/2024)
2. House Lawmakers Introduce Bill to Designate Essential Health Systems (02/2024)
3. The DOJ Files Statement of Interest Citing Americans with Disabilities Act (“ADA”) in Case Involving Police Officers Responding to Mental Health Emergencies (02/2024)
4. The Centers for Medicare and Medicaid Services (“CMS”) Proposes Rule to Increase Oversight of Accrediting Organizations (02/2024)
5. The U.S. Department of Health and Human Services (“HHS”) and the Substance Abuse and Mental Health Services Administration (“SAMHSA”) Finalize Modifications to Substance Use Confidentiality Regulations (02/2024)
6. HHS releases sector specific Cybersecurity Performance Goals (“CPGs”) to help Healthcare Organizations Prioritize Implementation of High-Impact Cybersecurity Practices (01/2024)
7. The DOJ Proposes ADA Amendment for Medical Diagnostic Equipment (01/2024)
8. HHS and CMS Partner to Assist Hospitals in Meeting Emergency Medical Treatment and Labor Act (“EMTALA”) Requirements (01/2024)
9. CMS Finalizes Interoperability and Prior Authorization Final Rule (01/2024)
10. The Joint Commission (“TJC”) and CMS to Require Acute Care Hospitals to Join Joint Commission National Healthcare Safety Network (“NHSN”) Group (01/2024)

11. The Supreme Court of the United States (“SCOTUS”) Hears Case to Potentially Overturn Chevron Doctrine (01/2024)
12. HHS Announces Next Steps in Ongoing Work to Enhance Cybersecurity for Health Care and Public Health Sectors (12/2023)
13. The Federal Trade Commission (“FTC”) and DOJ Issued Updated Merger Guidelines (12/2023)
14. The U.S. Department of Homeland Security (“DHS”) Cybersecurity and Infrastructure Security Agency (“CISA”) Finalizes Microsoft 365 Secure Configuration Baselines (12/2023)
15. Biden-Harris Administration Announces Voluntary Commitments from Leading Healthcare Companies to Harness the Potential and Manage the Risks Posed by Artificial Intelligence (“AI”) (12/2023)
16. HHS’ The Office of the National Coordinator for Health Information Technology (“ONC HIT”) Finalizes (HTI-1) Rule to Advance Health IT Interoperability and Algorithm Transparency (12/2023)
17. The Joint Commission announces Responsible Use of Health Data Certification for U.S. Hospitals (12/2023)

#### **Industry Updates and Enforcement Activity**

1. Cyberattack Paralyzes the Largest U.S. Health Care Payment System (Change Healthcare) and Impacts Entire Health Care Industry (02/2024)
2. HHS-Office for Civil Rights (“OCR”) Announces Second Ever Settlement for Ransomware Cyber-Attack with a Maryland-Based Behavioral Health Practice (02/2024)
3. Penn State Health Agreed to Pay Nearly \$12 Million to Settle False Claims Related to Improper Billing of Medicare Annual Wellness Services (02/2024)
4. HHS’ OCR Settles Malicious Insider Cybersecurity Investigation for \$4.75 Million (02/2024)
5. Quest Diagnostics (California) to Pay \$5 Million For Improper Disposal of Protected Health Information (“PHI”) and Medical Waste (02/2024)
6. California Pharmacy Company (Sentyln Therapeutics, Inc.) Agreed to Pay \$750,000 to Resolve FCA Allegations Related to Dispensing of Opioids and Illicit Kickbacks (02/2024)
7. California Hospital (Pomona Valley Hospital Medical Center) Pays Over \$2 Million to Resolve 340b Overbilling Allegations (02/2024)
8. New York’s Refuah Health Center Agreed to Pay \$450,000 HIPAA Fine and Agreed to \$1.2 Million Cybersecurity Investment (01/2024)
9. New York Attorney General Fined Presbyterian Hospital \$300,000 Over Tracking Technology Use (01/2024)
10. DOJ Reaches Agreement with MedStar (to Pay Nearly \$500,000) to Resolve ADA Issues for Failing to Ensure Access to Patients by Support Persons (01/2024)
11. Kentucky Hospital Agrees to OIG Settlement (to Pay \$90,000) to Resolve EMTALA Violation Involving On-Call Physician (01/2024)
12. Advocare, LLC (New Jersey) Agrees to Pay Over \$2 Million to Resolve Kickback Allegations for Illicit Payments to a Physician (01/2024)
13. AmeriHealth and Owners Agree to Pay \$2 Million to Resolve Fraud and False Claims Allegations After Knowingly Hired Inexperienced Medical Staff (01/2024)
14. A New Jersey Long-Term Care Hospital and Investors Agree to Pay Over \$30 Million to Resolve FCA Allegations Related to Excessive Cost Outlier Payments and Debt Collection Practices (01/2024)

15. Jackson Health System (Miami, FL) Agreed to Pay \$234,000 to Settle EMTALA Allegations with the OIG (01/2024)
16. Methodist Le Bonheur Healthcare and Methodist Healthcare-Memphis Hospitals Agreed to Pay \$7.25 Million to Resolve False Claims and Kickback Allegations (01/2024)
17. Moffitt Cancer and Research Institute Hospital (Tampa, FL) Agreed to Pay Nearly \$20 Million to Resolve False Claims Act Allegations Related to Research Claims (01/2024)
18. HHS-OCR Settles First Ever Phishing Cyber-Attack Investigation with a Louisiana-Based Medical Group, Citing Organization Lacked Proper Controls, Group to Pay Nearly \$500,000 (12/2023)
19. Atlanta Healthcare System (Children’s Healthcare) Settles Flu Shot Lawsuit Over Religious Beliefs with the Equal Employment Opportunity Commission (“EEOC”) (12/2023)
20. Sutter Health (California) Agrees to Pay \$515,000 to Resolve CMPL Allegations for Free Services to a Surgery Center (12/2023)
21. Total Access Urgent Care Pays \$9.1 Million to Resolve FCA Allegations (12/2023)
22. Community Health Network (“CHN”) Reaches \$345 Million Settlement (12/2023)

#### **Florida Legislative Session 2024**

1. HB 7009- OGSR/Mental Health Treatment and Services
2. HB 7005- OGSR/Financial Disclosure
3. CS/HB 7011- Inactive Special Districts
4. CS/CS/HB 1441- Department of Health
5. CS/CS/HB 7013- Special Districts
6. CS/CS/CS/SB 1582- Department of Health
7. SB 7016- Health Care
8. CS/HB 1784- Mental Health and Substance Abuse
9. SB 792- Community-based Mobile Crisis Intervention Services
10. SB 7018- Health Care Innovation
11. CS/CS/HB 7021- Mental Health and Substance Abuse
12. HB 7085- Sickle Cell Disease
13. HB 205- Community-based Mobile Crisis Intervention Services
14. CS/CS/CS/HB 1065- Substance Abuse Treatment
15. HB 951- Behavioral Health
16. SB 960- Outpatient Mental Health Services
17. CS/SB 1636- Substance Use Disorder Treatment Services
18. HB 1309- Community Mobile Support Teams
19. SB 1626- Mental Health of Minors
20. SB 1306- Behavioral Health
21. HB 309- Rural Emergency Hospitals
22. HB 1521- Medicaid Eligibility for Related Services
23. HB 1529- Medicaid Eligibility for Medical Assistance and Related Services
24. SB 2518- Health and Human Services
25. HB5301- Medicaid Supplemental Payment Programs
26. CS/HB 915- Outpatient Health Services
27. SB 330- Behavioral Health Teaching Hospitals
28. SB 1583- Substance Use Disorder Treatment Services
29. SB 1358- Medicaid Billing for Behavioral Health Services
30. CS/SB 1394- Community Mobile Support Teams

## 31. SB 960- Outpatient Mental Health Services

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**Regulatory Updates**

**1. The Department of Justice (“DOJ”) reported False Claims Act (“FCA”) Settlements Lead to \$2.68 Billion Recovered in FY2023 (02/2024)**

- The DOJ announced that it recovered over \$2.68 billion in federal fiscal year 2023 from settlements and judgments stemming from enforcement of the False Claims Act (“FCA”). There were 543 settlements and judgments during the fiscal year, which ended September 30, 2023. This is the highest number of settlements in a single year. Since 1986, over \$75 billion has been recovered via the FCA.
- Of the total collected, \$1.8 billion came from the health care industry. This includes recoveries from hospitals, pharmacies, managed care providers, laboratories, and physicians. Areas of focus for the fiscal year included COVID-19 relief fraud and violations of cybersecurity requirements in government contracts and grants.
- Of note, Cigna agreed to pay \$172 million to resolve allegations that it submitted inaccurate diagnosis codes to increase the capitated payments it receives from Medicare.
- Cornerstone Hospital Medical Center and entities agreed to pay \$21.5 million to resolve allegations that it submitted false claims for services provides by unlicensed or unauthorized students, as well as services that were not provided or otherwise worthless.
- Cardiac Imaging, Inc. and its founder/owner/CEO agreed to pay \$85.5 million to resolve Anti-Kickback Statute violations, specifically by paying cardiologists above fair market value supervision fees in exchange for referrals. Payments were made to physicians for time when they were not onsite.

**2. House Lawmakers Introduce Bill to Designate Essential Health Systems (02/2024)**

- House lawmakers introduced a bill that would designate some hospitals as “essential health systems.” In order to achieve this designation, the hospital would have to meet certain criteria: It is a non-Federal governmental or private nonprofit hospital; and
  - Meets the requirements of a Medicaid deemed disproportionate share hospital;
  - Has a Medicare disproportionate patient percentage of at least 35 percent; or
  - Has a Medicare disproportionate 13 share hospital uncompensated care payment 14 factor of 0.0005 or more.

**3. The DOJ Files Statement of Interest Citing Americans with Disabilities Act (“ADA”) in Case Involving Police Officers Responding to Mental Health Emergencies (02/2024)**

- The DOJ filed a [statement of interest](#) in *Bread for the City v. District of Columbia*, a lawsuit in the U.S. District Court for the District of Columbia alleging that the District’s reliance on police officers as the default responders to mental health emergencies violates the Americans with Disabilities Act (“ADA”). Per the statement, the ADA requires public entities to provide people with mental disabilities an equal opportunity to benefit from emergency responses, which could include requiring different methods for responding to a mental health emergency. This could include the deployment of mobile crisis teams staffed with the appropriate behavioral health professionals. “Sending mobile crisis response teams to mental health emergencies when appropriate is akin to

sending EMTs to a reported heart attack,” said Assistant Attorney General Kristen Clarke of the Justice Department’s Civil Rights Division. “Relying on a less effective, potentially harmful response to people experiencing mental health emergencies may deprive people with mental health disabilities of an equal opportunity to benefit from a critical public service. People with mental health disabilities must have an equal opportunity to benefit from a city’s emergency response system. We are committed to fully enforcing the Americans with Disabilities Act and ensuring that people with mental health disabilities are not subjected to discrimination.”

- The statement notes that Title II of the ADA applies all services made available to public entities, which includes emergency response systems.

#### **4. The Centers for Medicare and Medicaid Services (“CMS”) Proposes Rule to Increase Oversight of Accrediting Organizations (02/2024)**

- CMS recently issued a proposed rule to increase oversight of accrediting organizations. The stated goal of the proposal is to increase oversight, eliminate or reduce conflicts of interest, and ensure a consistent survey process. The proposal would:
  - Hold accrediting organizations to the same standards as State Survey Agencies.
  - Ensure that accrediting organizations address conflicts of interest. This would be done by placing restrictions on fee-based consulting services these accrediting organizations offer healthcare facilities they accredit. Additionally, it would prohibit accrediting organizations’ owners, surveyors, employees, and their family members that have an interest or relationship with a healthcare organization accredited by the accrediting organizations from participating in surveys or having survey input. These organizations would be required to submit actual and potential conflicts of interest to CMS.
  - Poor performing organizations would have to submit a corrective action plan to CMS.
  - Align survey requirements and staff training to be similar to those of State Agencies.

#### **5. HHS and SAMHSA Finalize Modifications to Substance Use Confidentiality Regulations (02/2024)**

- HHS and Substance Abuse and Mental Health Services Administration (“SAMHSA”) jointly announced a final rule that finalizes modifications to the substance use confidentiality regulations. The final [rule](#) implements modifications to Confidentiality of Substance Use Disorder (“SUD”) Patient Records regulations under 42 CFR part 2 to better align with the Health Insurance Portability and Accountability Act of 1996 (“HIPAA”). Specifically, this rule aims to increase coordination among providers treating patients for SUDs, strengthens confidentiality protections through civil enforcement, and enhances integration of behavioral health information with other medical records to improve patient health outcomes. This rule was informed by the bipartisan Coronavirus Aid, Relief, and Economic Security Act (“CARES Act”) that, among other things, required HHS to bring the Part 2 program into closer alignment with the HIPAA Privacy, Breach Notification, and Enforcement Rules.
- HHS incorporated stakeholder feedback from its 2022 Notice of Proposed Rulemaking (“NPRM”) to further align Part 2 rules with HIPAA. Many of the modifications that were solidified in the final rule were proposed in the NPRM, including permitting the use and disclosure of Part 2 records based on patient consent given once for all future uses and disclosures for treatment, payment, and operations purposes. The final rule also permits redisclosure of Part 2 records by HIPAA-covered entities and business associates as defined by the HIPAA Privacy Rule. Under the new rule, covered entities

will also be allowed to disclose records without patient consent to public health authorities, so long as they de-identify the records in accordance with HIPAA.

- Notably, the rule also made modifications to penalty and breach notification standards under Part 2. Specifically, Part 2 penalties will now be aligned with HIPAA violations, meaning that civil and criminal enforcement authorities will replace the criminal penalties currently in place under Part 2. This action will ideally streamline the enforcement process for HHS and SAMHSA by providing HHS with enforcement authority. The final rule includes the following modifications to Part 2:
- Permits use and disclosure of Part 2 records based on a single patient consent given once for all future uses and disclosures for treatment, payment, and health care operations.
- Permits redisclosure of Part 2 records by HIPAA covered entities and business associates in accordance with the HIPAA Privacy Rule, with certain exceptions.
- Provides new rights for patients under Part 2 to obtain an accounting of disclosures and to request restrictions on certain disclosures, as also granted by the HIPAA Privacy Rule. It also expands prohibitions on the use and disclosure of Part 2 records in civil, criminal, administrative, and legislative proceedings. Provides HHS enforcement authority, including the potential imposition of civil money penalties for violations of Part 2. Finally, it outlines new breach notification requirements applying to Part 2 records.

#### **6. HHS Releases Sector-Specific Cybersecurity Performance Goals to Help Healthcare Organizations Prioritize Implementation of High-Impact Cybersecurity Practices (01/2024)**

- HHS has released sector-specific these “CPGs” to help the sector prioritize key security actions and reduce risk. The voluntary CPGs consist of “essential” and “enhanced” goals, establishing minimum security practices as well as advanced strategies to guide organizations of all security maturity levels. The release of the CPGs follows HHS’ December 2023 healthcare sector cybersecurity concept paper, which established an overarching cybersecurity strategy for the sector at the national level. The concept paper centered around four actions that HHS plans to take in the near future, the first of which was publishing voluntary healthcare and public health sector CPGs.

#### **7. The DOJ Proposes ADA Rule for Medical Diagnostic Equipment (01/2024)**

- The DOJ announced its intent to send a notice of proposed rulemaking under the ADA in an effort to improve access to medical diagnostic equipment for individuals with disabilities. Medical diagnostic equipment types include medical examination tables, weight scales, dental chairs, x-ray machines, and mammography equipment. The proposal would adopt technical standards for how hospitals and health clinics that are operated by state and local governments can meet ADA obligations. The proposal rulemaking follows complaints from many individuals with disabilities who have had issues receiving health care.

#### **8. HHS and CMS Partner to Assist Hospitals in Meeting Emergency Medical Treatment and Labor Act (“EMTALA”) Requirements (01/2024)**

- HHS and CMS announced it will take actions to assist educating the public about their right to receive emergency medical care, as well as partake in efforts to assist hospitals in meeting their obligations under EMTALA. This will be done by publishing new informational resources on CMS’s website to assist individuals, partner with hospitals and providers in order to issue training materials on provider obligations under

EMTALA, organize a work group with industry stakeholders to identify best practices and issues in EMTALA compliance, and establishing a team of experts to better support hospitals with meeting federal requirements.

**9. CMS Finalizes Interoperability and Prior Authorization Final Rule (01/2024)**

- CMS recently finalized a final rule that outlines requirements for Medicare Advantage organizations, Medicaid, the Children’s Health Insurance Program (“CHIP”) programs, Medicaid managed care plans, CHIP managed care entities, and issuers of Qualified Health Plans. The purpose of the rule is to facilitate the exchange of Protected Health Information (“PHI”) and prior authorization processes. CMS estimates this will save \$15 billion over 10 years and reduce the burden on patients, providers, and payors.
- Effective January 1, 2026, the above-referenced payors will be required to issue prior authorization within 72 hours for urgent requests and seven days for non-urgent requests for items and services.
- Further, such payors must include the reasoning for any such denial of a prior authorization, which will allow providers to resubmit the request with additional information. Payors will also be required to report prior authorization metrics publicly.

**10. The Joint Commission (“TJC”) and CMS to Require Acute Care Hospitals to Join Joint Commission NHSN Group (01/2024)**

- Effective July 1, 2024, acute care hospitals that use ORYX performance measurement requirements will be required to join the Joint Commission National Healthcare Safety Network System (“NHSN”). As part of this, hospitals will give TJC access to deidentified data on five measurements, which are currently measurements used in the value-based purchasing program and hospital-acquired condition reduction program.
- Catheter-Associated Urinary Tract Infection (CAUTI) Outcome Measure
- Facility-Wide Inpatient Hospital-Onset Clostridium difficile Infection (CDI) Outcome Measure
- Central Line-Associated Bloodstream Infection (CLABSI) Outcome Measure
- Colon and Abdominal Hysterectomy Surgical Site Infection (SSI) Outcome Measure
- Facility-Wide Inpatient Hospital-Onset Methicillin-Resistant Staphylococcus aureus (MRSA) Bacteremia Outcome Measure.

**11. The Supreme Court of the United States (“SCOTUS”) Hears Case to Potentially Overturn Chevron Doctrine (01/2024)**

- SCOTUS recently conducted oral arguments in a case that could overturn what is commonly known as the Chevron Doctrine. The Chevron Doctrine established that courts should defer to an agency’s reasonable interpretation of a statute when the statute is silent or otherwise ambiguous.
- If overturned, this could have significant implications for the healthcare industry. This could lead to numerous lawsuits challenging agencies’ authority on ambiguous statutes.

**12. HHS Announces Next Steps in Ongoing Work to Enhance Cybersecurity for Health Care and Public Health Sectors (12/2023)**

- HHS released a concept paper that outlines the Department’s cybersecurity strategy for the health care sector. The concept paper builds on the National Cybersecurity Strategy that President Biden released last year, focusing specifically on strengthening resilience

for hospitals, patients, and communities threatened by cyber-attacks. The paper details four pillars for action, including publishing new voluntary health care-specific cybersecurity performance goals, working with Congress to develop supports and incentives for domestic hospitals to improve cybersecurity, and increasing accountability and coordination within the health care sector.

### **13. The Federal Trade Commission (“FTC”) and DOJ Issued Updated Merger Guidelines (12/2023)**

- The FTC and DOJ issued 2023 Merger Guidelines, which provides an updated framework the groups will utilize to review potential mergers and acquisitions. The updated guidelines are based on input from the public and numerous experts in the area. These Guidelines are not legally binding, but instead provide the factors the agencies will consider when determining whether a merger or acquisition will move forward.
- Guideline 1: Mergers Raise a Presumption of Illegality When They Significantly Increase Concentration in a Highly Concentrated Market.
- Guideline 2: Mergers Can Violate the Law When They Eliminate Substantial Competition Between Firms.
- Guideline 3: Mergers Can Violate the Law When They Increase the Risk of Coordination. The Agencies examine whether a merger increases the risk of anticompetitive coordination. A market that is highly concentrated or has seen prior anticompetitive coordination is inherently vulnerable and the Agencies will infer, subject to rebuttal evidence, that the merger may substantially lessen competition. In a market that is not highly concentrated, the Agencies investigate whether facts suggest a greater risk of coordination than market structure alone would suggest.
- Guideline 4: Mergers Can Violate the Law When They Eliminate a Potential Entrant in a Concentrated Market.
- Guideline 5: Mergers Can Violate the Law When They Create a Firm That May Limit Access to Products or Services That Its Rivals Use to Compete.
- Guideline 6: Mergers Can Violate the Law When They Entrench or Extend a Dominant Position.
- Guideline 7: When an Industry Undergoes a Trend Toward Consolidation, the Agencies Consider Whether It Increases the Risk a Merger May Substantially Lessen Competition or Tend to Create a Monopoly.
- Guideline 8: When a Merger is Part of a Series of Multiple Acquisitions, the Agencies May Examine the Whole Series.
- Guideline 9: When a Merger Involves a Multi-Sided Platform, the Agencies Examine Competition Between Platforms, on a Platform, or to Displace a Platform.
- Guideline 10: When a Merger Involves Competing Buyers, the Agencies Examine Whether It May Substantially Lessen Competition for Workers, Creators, Suppliers, or Other Providers.
- Guideline 11: When an Acquisition Involves Partial Ownership or Minority Interests, the Agencies Examine Its Impact on Competition

### **14. The U.S. Department of Homeland Security (“DHS”) Cybersecurity and Infrastructure Security Agency (“CISA”) Finalizes Microsoft 365 Secure Configuration Baselines (12/2023)**

- CISA initiated its Secure Cloud Business Applications (SCuBA) project, our goal was to elevate the federal government’s baseline for email and cloud environments by optimizing the security capabilities available within widely used products and services while enabling operational visibility at the enterprise-level in support of our shared cybersecurity mission. This meant security-centric configurations in response to the current and evolving threat environment, guidance to support the practical application at agencies, and an assessment tool to provide comprehensive awareness of the ‘current state’ to define what additional steps were needed. CISA announcement included the release of Version 1.0 of CISA’s Secure Configuration Baselines for Microsoft 365 (M365) along with our ScubaGear tool. These baselines provide easily adoptable policy configuration recommendations that complement each agency’s unique requirements and risk tolerance levels.
- 15. Biden-Harris Administration Announces Voluntary Commitments from Leading Healthcare Companies to Harness the Potential and Manage the Risks Posed by Artificial Intelligence (“AI”) (12/2023)**
- The Biden-Harris Administration announced the latest part of a broader commitment to ensure AI is deployed safely and responsibly in healthcare – voluntary commitments from a group of 28 healthcare provider and payer organizations to help move toward safe, secure, and trustworthy purchasing and use of AI technology.
- 16. HHS’ The Office of the National Coordinator for Health Information Technology (ONC HIT) Finalizes (HTI-1) Rule to Advance Health IT Interoperability and Algorithm Transparency (12/2023)**
- HHS, through ONC HIT finalized its Health Data, Technology, and Interoperability: Certification Program Updates, Algorithm Transparency, and Information Sharing (HTI-1) rule. This follows the release of the HTI-1 proposed rule in April 2023.
- 17. The Joint Commission announces Responsible Use of Health Data Certification for U.S. Hospitals (12/2023)**
- The Joint Commission (“TJC”) announced a voluntary Responsible Use of Health Data (RUHD) Certification program for U.S. hospitals, effective January 1, 2024. Protecting patient privacy is a foundational element of a strong data use policy. The new certification will provide guidance and recognize healthcare organizations navigating the appropriate sensitivities needed to safely use data for purposes beyond clinical care, known as secondary use of data. Secondary use of data includes quality and operations improvement, discovery, or algorithm and artificial intelligence (AI) development. The certification will provide an objective evaluation as to whether an organization is committed to utilizing best practices in its secondary use of data and promoting responsible use of data by demonstrating established protocols regarding transparency, limitations of use and patient engagement. Hospitals may immediately begin working toward RUHD Certification and apply as soon as January 1, 2024.

### Industry Updates

- 1. Cyberattack Paralyzes the Largest U.S. Health Care Payment System (Change Healthcare) and Impacts Entire Health Care Industry (02/2024)**

- Change Healthcare (“Change”), which is one of the largest health care technology companies in the United States, was hit with a cyberattack on February 21, 2024 that began disrupting a number of its systems and services, according to published reports and a statement posted on Change’s website. Change, which is a part of Optum and owned by UnitedHealth Group (“UHG”), processes approximately 15 billion health care transactions annually and handles an estimated one of every three domestic patient records. These transactions include a range of services that directly affect patient care, including eligibility verifications and pharmacy operations, as well as claims transmittals and payment. All of these have been disrupted to varying degrees but the full impact is still not fully known.
  - Based upon Change’s public statements to date, there is no indication that Optum, UnitedHealthcare, or UnitedHealth Group systems were affected by this issue.
  - Change has since publicly identified the ALPHV/BlackCat’s ransomware as a services (RAAS) as the threat actors responsible for this attack. The DOJ disrupted ALPHV/BlackCat actors in December 2023 and released decryption keys to victims, but some of the group’s known affiliates have remained active since the initial takedown.
  - In response, HHS has been actively coordinating efforts to avoid disruptions to care throughout the health care system. HHS has led interagency coordination with the Federal Bureau of Investigation (“FBI”), CISA, the White House, and other agencies to provide credible threat intelligence to the industry. In a public statement released on March 5<sup>th</sup>, HHS has said it will continue its ongoing communications with UHG leadership in attempts to fully understand the impacts and ensure an effective response. While HHS is continuing to refer directly to UHG for updates on incident response and recovery planning, it acknowledged the concerns of industry providers experiencing cash flow problems as affected systems remain offline.
  - On March 5<sup>th</sup>, CMS announced flexibilities intended to help providers continue to serve patients in the wake of the cyberattack on Change Healthcare. They include expedited claims processing; guidance for Medicare Advantage and Part D programs to remove or relax prior authorization, utilization management and filing requirements; and exceptions, waivers or extensions available through Medicare Administrative Contractors in addition to paper claim submissions. CMS also encourages Medicaid and Children’s Health Insurance Program agencies to offer the same flexibilities during the Change Healthcare system outages.
  - Further updates about UHG’s Change Healthcare cybersecurity incident can be found at the following: <https://www.unitedhealthgroup.com/changehealthcarecyberresponse>
- 2. The U.S. Department of Health and Human Services (“HHS”) Office for Civil Rights (“OCR” or “HHS-OCR”) Announces Second Ever Settlement for Ransomware Cyber-Attack with a Maryland-Based Behavioral Health Practice (02/2024)**
- The HHS-OCR recently announced its second ever settlement following a ransomware cyber-attack. The OCR announced that Green Ridge Behavioral Health, LLC, a Maryland-based practice that provides psychiatric evaluations, medication management, and psychotherapy services has agreed to pay \$40,000 in civil monetary penalties and implement corrective actions to resolve a ransomware investigation. OCR’s investigation, which first began February 2019 when the practice filed a breach report, determined that the ransomware resulted in the encryption of electronic health records and company files. The attack affected the personal data of more than 14,000

individuals. Ransomware is a type of malware (malicious software) designed to deny access to a user's data, usually by encrypting the data with a key known only to the hacker who deployed the malware, until a ransom is paid. This marks the second settlement that OCR has reached with a HIPAA regulated entity for potential violations identified during an investigation following a ransomware attack.

- OCR's investigation uncovered evidence of potential HIPAA Privacy and Security Rule violations that occurred before and during the ransomware attack. OCR claimed that Green Ridge failed to conduct a thorough risk analysis to determine potential vulnerabilities to electronic protected health information. What's more, OCR said that Green Ridge failed to implement security measures to reduce risk and failed to sufficiently monitor its health information systems' activity to protect against an attack.
  - Under the terms of the settlement, Green Ridge agreed to conduct a thorough risk analysis, design a risk management plan to address vulnerabilities, and provide workforce training on HIPAA policies. In addition, Green Ridge will conduct an audit of third-party vendors to ensure that business associate agreements are in place, and report to OCR if workforce members fail to comply with HIPAA.
- 3. Penn State Health Agreed to Pay Nearly \$12 Million to Settle False Claims Related to Improper Billing of Medicare Annual Wellness Services (02/2024)**
- Penn State Health agree to pay approximately \$11.7 million to resolve allegations that it submitted false claims to Medicare for Annual Wellness Visits that failed to meet billing requirements. Per the settlement, Penn State Health submitted claims for Annual Wellness Visits from December 2015-November 2022. Once the misconduct was discovered, Penn State Health disclosed the matter to the appropriate authorities.
- 4. HHS' OCR Settles Malicious Insider Cybersecurity Investigation for \$4.75 Million**
- HHS' OCR announced a \$4.75 million settlement with Montefiore Medical Center, a New York City-based nonprofit health system. The settlement resolved potential HIPAA Security Rule failures that resulted in a hospital employee stealing and selling patient health information in 2013. The incident was brought to Montefiore Medical Center's attention in May 2015, when the New York Police Department notified the health system that it had discovered evidence of theft of a specific patient's medical information. An internal investigation by the health system determined that in 2013, one employee had stolen the protected health information (PHI) of 12,517 patients, subsequently selling the information to an identity theft ring. Montefiore filed a breach report with OCR following the discovery. OCR's investigation into the incident determined that Montefiore Medical Center had failed to implement adequate policies to record activity in its information systems and had failed to identify potential risks and vulnerabilities. In addition to the monetary settlement, Montefiore Medical Center will implement a corrective action plan to further protect patient health information.
- 5. Quest Diagnostics (California) to Pay \$5 Million For Improper Disposal of Protected Health Information ("PHI") and Medical Waste (02/2024)**
- Quest Diagnostics will pay approximately \$5 million after an investigation revealed that Quest improperly disposed of patient PHI. The company was also found to have improperly disposed of hazardous and medical waste. 30 inspections were conducted at Quest Diagnostics facilities around California, which uncovered hundreds of containers of chemicals in dumpsters. These included bleach, batteries, and electronic waste.

Additionally, patient medical information was found, as well as used specimen containers. The District Attorney asserted that the company violated the Hazardous Waste Control Law, Medical Waste Management Act, Unfair Competition Law, and civil laws related to the disclosure of PHI.

**6. California Pharmacy Company (Sentyln Therapeutics, Inc.) Agreed to Pay \$750,000 to Resolve FCA Allegations Related to Dispensing of Opioids and Illicit Kickbacks (02/2024)**

- Sentyln Therapeutics, Inc., a California pharmaceutical company, agreed to pay \$750,000 to resolve allegations that it violated the False Claims Act. This was done via the submission of claims for reimbursement for some opioids that stemmed from illicit kickbacks. From December 1, 2015- August 31, 2016, Sentyln marketed and sold prescription opioids Abstral and Levorphanol Tartrate. Per the settlement, the allegations include that Sentyln submitted claims to federal healthcare payors that were the result of indirect payments to a physician. To do this, Sentyln hired the girlfriend of a physician who was one of the highest prescribers of their medications. She was paid via salary and bonuses in order to increase referrals for their medications.

**7. California Hospital (Pomona Valley Hospital Medical Center) Pays Over \$2 Million to Resolve 340b Overbilling Allegations (02/2024)**

- Pomona Valley Hospital Medical Center agreed to pay approximately \$2.1 million to resolve allegations that it overbilled Medi-Cal for prescription medications purchased under the 340b program. Pomona Valley voluntarily self-disclosed the conduct that took place from December 2021-September 2021. The billing error was discovered during an internal audit, which uncovered that the facility was charging fees that were above the usual and customary costs.

**8. New York's Refuah Health Center Agreed to Pay \$450,000 HIPAA Fine and Agreed to \$1.2 Million Cybersecurity Investment (01/2024)**

- New York Attorney General Letitia James today announced an agreement with a Hudson Valley-area health care provider, Refuah, for failing to safeguard the personal and private health information of its patients. The Office of the Attorney General (OAG) found that Refuah failed to maintain appropriate controls to protect and limit access to sensitive data, including by failing to encrypt patient information and using multi-factor authentication. As a result of Refuah's poor data security, the health care provider experienced a ransomware attack that compromised the personal and private information of approximately 250,000 New Yorkers. This agreement requires Refuah to invest \$1.2 million to strengthen its cybersecurity and pay \$450,000 in penalties and costs.

**9. New York Attorney General Fined Presbyterian Hospital \$300,000 Over Tracking Technology Use (01/2024)**

- New York Attorney General Letitia James today secured \$300,000 from The New York-Presbyterian Hospital ("NYP") for disclosing the health information of individuals who visited their website. An investigation by the Office of the Attorney General (OAG) found that the hospital used advertising tools on its website that collected and shared private and personal information with third-party tech companies when visitors used the website to search for doctors or book appointments, in violation of HIPAA. As a result of this settlement, NYP has agreed to change its policies, secure the deletion of protected

health information, and maintain enhanced privacy safeguards and controls.

**10. DOJ Reaches Agreement with MedStar (to Pay Nearly \$500,000) to Resolve ADA Issues for Failing to Ensure Access to Patients by Support Persons (01/2024)**

- The DOJ announced that it filed a complaint and proposed consent decree that would resolve allegations against MedStar Health. The allegations include that MedStar violated the ADA by “...denying people with disabilities equal access to medical care by excluding their necessary support persons.” This particularly impacted patients with dementia, autism, and other disabilities that could require a support person in order to provide the necessary medical history or other information required for treatment. Per the complaint, MedStar repeatedly failed to modify their visitor restrictions to allow people with these disabilities to appropriately access medical care with a support person.
- As part of the consent decree, MedStar will pay a total sum of \$440,000 to affected parties, as well as revise its policies and procedures to be consistent with the ADA requirements, provide additional training to its workforce on the new policies, and report any instances of further exclusion of support persons.

**11. Kentucky Hospital Agrees to OIG Settlement (to Pay \$90,000) to Resolve EMTALA Violation Involving On-Call Physician (01/2024)**

- TriStar Greenview Regional Hospital in Kentucky recently entered into a \$90,000 settlement agreement with the OIG. Per the agreement, TriStar violated EMTALA by failing to treat a patient with an emergency medical condition. The patient presented to the emergency department and complained of abdominal pain related to her pregnancy. An ultrasound revealed the patient had a ruptured ectopic pregnancy and was hypotensive. The treating physician then called the on-call gynecologist, who refused to treat the emergency medical condition and stating that the individual was not their patient. The on-call physician instructed the emergency department physician to transfer the patient to another hospital in violation of EMTALA.

**12. Advocare, LLC (New Jersey) Agrees to Pay Over \$2 Million to Resolve Kickback Allegations for Illicit Payments to a Physician (01/2024)**

- New Jersey-based Advocare, agreed to pay \$2.39 million to resolve allegations that it violated Civil Monetary Penalty Laws (“CMPL”). An internal investigation revealed that Advocare paid illicit remuneration to a non-member physician via several methods, including bonus payments related to the ordering of outpatient drugs and durable medical equipment. The orders by the physician were outside the scope of his employment. After discovering the payments, Advocare self-disclosed the conduct to the OIG.

**13. AmeriHealth and Owners Agree to Pay \$2 Million to Resolve Fraud and False Claims Allegations After Knowingly Hired Inexperienced Medical Staff (01/2024)**

- AmeriHealth and its owners, Ryan and Alban Hatch, agreed to a \$2 million judgment against them following their admission that they violated the FCA. It was alleged that the fraud was perpetrated by knowingly hiring vulnerable or inexperienced medical staff. These staff then submitted false claims through Medicare, Medicaid, and TriCare. The staff were pressured to provide medically unnecessary or other worthless care to patients, which resulted in false claims being submitted to federal payors. One egregious example included the owners ordering a hungover and impaired practitioner to provide medical care to patients who were unaware of the practitioner’s state. The owners also

pressured staff to prescribe controlled substances to patients. Further, the group entered into an illicit scheme with an outside laboratory that resulted in illegal kickbacks. The settlement also resolved allegations that the owners violated the Controlled Substances Act, the Anti-Kickback Statute, and fraudulently obtained Paycheck Protection Program loans. The settlement resolved the allegations but owners did not admit to the conduct.

**14. A New Jersey Long-Term Care Hospital and Investors Agree to Pay Over \$30 Million to Resolve FCA Allegations Related to Excessive Cost Outlier Payments and Debt Collection Practices (01/2024)**

- Silver Lake Hospital, a New Jersey long-term care hospital, agreed to pay \$18.6 million and interest to resolve FCA allegations related to claims submitted for excessive cost outlier payments under Medicare. As part of this, Silver Lake investors agreed to pay an additional \$12 million to resolve Federal Debt Collections Procedures Act violations that were alleged to have occurred by transferring money from the hospital to the investors. The amount will be paid back over five years and the terms of the settlement were based in part on the hospital's inability to pay. Cost outlier payments are additional payments made by Medicare in rare instances where the cost to care for a patient is unusually expensive. The settlement also resolved allegations related to the transfer of hospital funds to investors despite not receiving fair value in return. The transfer of funds occurred when the hospital questioned whether it had the finances to repay Medicare.

**15. Jackson Health System (Miami, FL) Agreed to Pay \$234,000 to Settle EMTALA Allegations with the OIG (01/2024)**

- Jackson Health System, located in Miami, agreed to pay nearly \$234,000 in a settlement agreement with the OIG. Per the settlement agreement, Jackson Health allegedly violated EMTALA by failing to provide the required medical screening examination and stabilizing treatment for a patient's emergency medical condition. Additionally, Jackson Health failed to provide a second patient with a medical screening examination and appropriate treatment. The first violation occurred in July 2021, when a patient died at a Jackson South emergency department from complications related to COVID-19. The patient was waiting for ten hours without being triaged and without receiving a medical screening examination. The second violation occurred on October 4, 2021, when a patient was brought to the hospital for a psychiatric assessment. A psychiatrist determined that the patient had an increased risk of harm to themselves or others during a screening and instructed staff to monitor the patient at least every 15 minutes to determine whether the patient should be admitted. Staff did not conduct these checks. Over two hours later, the patient was found dead in their room.

**16. Methodist Le Bonheur Healthcare and Methodist Healthcare-Memphis Hospitals Agreed to Pay \$7.25 Million to Resolve False Claims and Kickback Allegations (01/2024)**

- Methodist Le Bonheur Healthcare and Methodist Healthcare-Memphis Hospitals ("Methodist") agreed to pay \$7.25 Million to resolve allegations that it violated the FCA and Anti-Kickback Statute ("AKS"). Per the settlement, Methodist submitted false claims to Medicare that resulted from illicit financial arrangements between Methodist and the West Clinic, PLLC, which included payments in violation of the AKS.
- The conduct in question took place from December 2011-February 2019, during which time Methodist had several agreements with the West Clinic and the University of

Tennessee Health Science Center. These included asset purchase agreements, leased employee agreements, administrative services agreements, and several other agreements that were ultimately used to provide illegal kickbacks in order to obtain referrals of Medicare patients from West Clinic. The case was brought via a the qui tam provision of the False Claims Act by the former president of Methodist University Hospital and a former Dean of the University of Tennessee Health Science Center.

**17. Moffitt Cancer and Research Institute Hospital (Tampa, FL) Agreed to Pay Nearly \$20 Million to Resolve False Claims Act Allegations Related to Research Claims (01/2024)**

- H. Lee Moffitt Cancer and Research Institute Hospital, Inc. (“Moffitt”) located in Tampa, Florida, agreed to pay approximately \$19.5 million to resolve FCA allegations related to claims submitted during research studies. Per the settlement, the conduct in question took place from 2014-2020, during which time Moffitt submitted claims for some patient care items and services that took place during research studies that were not eligible for reimbursement. This included submitting claims to federal healthcare programs for items and services related to a clinical trial that should have been submitted to private trial sponsors. Moffitt worked closely with the government in reaching a settlement and disclosing the conduct, which allowed it to receive cooperation credit. Moffitt conducted an independent investigation and compliance review before disclosing the conduct to the government.

**18. HHS-OCR Settles First Ever Phishing Cyber-Attack Investigation with a Louisiana-Based Medical Group, Citing Organization Lacked Proper Controls, Group to Pay Nearly \$500,000 (12/2023)**

- HHS-OCR has agreed to settle a landmark cyber investigation and has imposed its first financial penalty under HIPAA for a phishing attack. Lafourche Medical Group (“LMG”), a Louisiana-based medical group specializing in emergency medicine, occupational medicine, and laboratory testing, reported a data breach to OCR on May 28, 2021, involving the protected health information (“PHI”) of up to 34,862 individuals.
- According to public reporting, a hacker gained access to the email account of one of its owners on March 30, 2021, following a response to a phishing email that spoofed one of the medical group’s owners. The threat actor gained access to the Microsoft 365 environment, which contained patient data. LMG said that because of the size of the email system, it was not possible to determine all patient information that had been exposed so notification letters were mailed to all patients. The exposed data included names, addresses, dates of birth, dates of service, e-mail addresses, telephone numbers, medical record numbers, insurance and health plan beneficiary numbers, guarantor names, diagnoses, treating practitioner names, and lab test results.
- OCR’s investigation revealed that, prior to the 2021 reported breach, LMG failed to conduct a risk analysis to identify potential threats or vulnerabilities to electronic PHI across the organization as required by HIPAA. OCR also discovered that LMG had no policies or procedures in place to regularly review information system activity to safeguard PHI against cyberattacks. As a result, LMG agreed to pay \$480,000 to OCR and to implement a corrective action plan that will be monitored by OCR for two years.
- LMG is also required to take the following steps for resolution and compliance with: Establishing and implementing security measures to reduce security risks and vulnerabilities to electronic protect health information in order to keep patients’

protected health information secure; Developing, maintaining, and revising written policies and procedures as necessary to comply with the HIPAA Rules; and providing training to all staff members who have access to patients' protected health information on HIPAA policies and procedures.

**19. Atlanta Healthcare System (Children's Healthcare) Settles Flu Shot Lawsuit Over Religious Beliefs with the Equal Employment Opportunity Commission ("EEOC") (12/2023)**

- Children's Healthcare of Atlanta, Inc. agreed to pay \$45,000 to settle a religious discrimination lawsuit filed by the EEOC. Per the lawsuit, an employee at the facility requested a religious exemption to the organization's flu vaccine requirements based on sincerely held religious beliefs. The organization had approved the employee's religious exemptions in 2017 and 2018, but denied the same request in 2019 even with the employee's position requiring limited contact with staff or patrons. The employee was soon fired. It was alleged that this violated Title VII of the Civil Rights Act, which prohibits employers from firing an employee because of their religion and requires accommodations where feasible. The employee will receive \$45,000.
- The organization must also amend its Policies related to flu vaccine exemptions and make efforts to offer employees reasonable alternative job positions if an exemption request is denied. The organization must also provide training to certain employees on religious accommodations.

**20. Sutter Health (California) Agrees to Pay \$515,000 to Resolve CMPL Allegations for Free Services to a Surgery Center (12/2023)**

- Sutter Health, Sutter Bay Hospitals, and The Surgery Center of Alta Bates Summit Medical Center, LLC, agreed to pay approximately \$515,000 to resolve allegations that it violated the Civil Monetary Penalties Law ("CMPL"). Sutter Health voluntarily disclosed the conduct to the OIG, which included improper remuneration paid to a surgery center that took occurred via free management and administrative services.

**21. Total Access Urgent Care Pays \$9.1 Million to Resolve FCA Allegations (12/2023)**

- Total Access Urgent Care ("TAUC") agreed to pay \$9,150,794 to settle allegations that it submitted false claims to for medical services. It was alleged that the conduct in question took place from April 2017-November 2021, during which time the group submitted claims for federal healthcare programs that indicated a physician performed office visits, despite a non-physician practitioner actually performing those visits.
- Additionally, from November 2015-November 2021, the group submitted claims to federal healthcare programs for office visits that were upcoded. In 2021, the group also upcoded office visits and submitted claims for reimbursement for the testing, treatment, and vaccination against COVID-19 for uninsured patients. TAUC cooperated during the investigation, but did not admit liability.
- This settlement also resolves a previous self-disclosure made by TAUC, which related to bonuses paid to some employed physicians based on the volume or value of referrals.

**22. Community Health Network Reaches \$345 Million Settlement for FCA and Stark Law Violations (12/2023)**

- Community Health Network, Inc ("Community") agreed to pay \$345 million to resolve allegations that it violated the FCA and Stark Law. The United States alleged that

Community paid well-above fair market value to its cardiologists, cardiothoracic surgeons, vascular surgeons, and neurosurgeons. Additionally, Community provided bonuses to physicians that were linked to the number of referrals, with Community ultimately submitted claims resulting from these tainted referrals.

- The conduct in question began in 2008, with management looking to obtain “downstream referrals” from physicians. To induce these referrals, Community would pay the physicians excessive salaries. Community had hired an independent valuation firm to analyze potential agreements, though the United States contends that Community provided false information to the outside firm in order to obtain positive approvals. The United States also contends that the outside firm repeatedly warned Community about the Stark Law and potential penalties.

### **Florida Legislative Session 2024**

*(Notes: Certain bills have been combined for purposes of reporting with their companion bills; Bills reviewed are summarized below for purposes of this report at the time of review/analysis, however, may be at various stages in the cycle and/or changed since review). See also report/presentation from HCD’s legislative/lobbying partners.*

#### **1. HB 7009- OGSR/Mental Health Treatment and Services**

- The Open Government Sunset Review Act requires the Legislature to review each public record exemption and each public meeting exemption five years after enactment. If the Legislature does not reenact the exemption, it automatically repeals in five years. Current law makes all petitions for voluntary and involuntary admission for mental health treatment, court orders, and related records filed with or by a court pursuant to the Baker Act confidential and exempt from public record requirements. The information contained in these court files may only be released to certain entities and individuals. The bill saves from repeal the public record exemption, which will repeal on October 2, 2024, if this bill does not become law.
- Overall, this would maintain the public record exemption for these Baker Act items.

#### **2. HB 7005- OGSR/Financial Disclosure**

- Similar to HB 7009, The bill saves from repeal the public record exemptions for all secure login credentials held by the Commission for the purpose of allowing access to the electronic financial disclosure filing system, as well as information entered into the system prior to submission for the purpose of making the disclosure. The exemptions will repeal on October 2, 2024, if this bill does not become law.
- Overall, this would maintain the public record exemption currently in place.

#### **3. CS/HB 7011- Inactive Special Districts**

- When a special district becomes inactive, the Department of Commerce is required to declare it inactive under certain situations. This does not dissolve the districts in question. Here, this would dissolve the following districts that are currently inactive and repeals their enabling laws: Calhoun County Transportation Authority, Dead Lakes Water Management District, Highland View Water and Sewer District, West Orange Airport Authority. The bill also dissolves the Sunny Isles Reclamation and Water Control Board and repeals the judicial order establishing the district.

- Overall, this would maintain the current status quo. The Department of Commerce has been required to declare these inactive under the circumstances.
- 4. CS/CS/HB 1441- Department of Health**
- Department of Health; Creates Andrew John Anderson Pediatric Rare Disease Grant Program within DOH; requires program to award grants for certain scientific and clinical research; specifies entities eligible to apply for grants; specifies types of applications that may be considered for grant funding; provides for competitive, peer-reviewed application and selection process.
- 5. CS/CS/HB 7013- Special Districts**
- This continues the theme relating to special districts, including items related to declaring a special district inactive (referenced on a couple of occasions above). It creates a 12-year term for elected members of governing bodies for most types of independent special districts (note HCD Board Members appointments would appear to be not applicable). This would mean the boundaries of an independent special district can only be changed by legislature (though there is an exception). Adds additional requirements to declare a special district inactive and adds additional notice/procedural items for declaring inactive status. Allows inactive districts to spend funds in limited circumstances (specifically to service outstanding debt, to comply with existing bond covenants, and existing contractual requirements). Includes requirement for special districts to adopt goals, objective, performance measures, and standards to ensure goals are met. If adopted, these goals/objectives have to be posted yearly by December 1 (and annually thereafter) on the district's website, to include the goals and objectives achieved by the district, the performance measures/standards used to make that determination, and any goal(s) the district failed to achieve. For independent special districts, such as HCD, it would require The Office of Program Policy Analysis and Government Accountability to conduct a performance review of all independent special districts. as needed to complete the requirements of this subsection. It would also repeal special district's ability to convert into a municipality without legislative approval. Other provisions relate to fire control districts, ad valorem taxes for mosquito control districts and conditions for mosquito control districts to participate in state programs, and preventing the creation of new safe neighborhood improvement districts.
  - This would amend Florida Statutes 189.0695 and appear to require special districts (which would now include independent special districts) to adopt goals, objective, performance measures, and standards to ensure goals are met. Review of the (proposed) amendment to Florida Statutes would appear to require independent special districts to have these reviewed by The Office of Program Policy Analysis and Government Accountability, who later submit a report.
- 6. CS/CS/CS/SB 1582- Department of Health**
- Department of Health; Exempting environmental health technicians from certain certification requirements under certain circumstances; creating the Andrew John Anderson Pediatric Rare Disease Grant Program within the department for a specified purpose; providing that any health care practitioner present at a birth or responsible for primary care during the neonatal period has the primary responsibility of administering certain screenings; revising hearing loss screening requirements to include infants and toddlers; requiring the department to grant certain applicants 90 days to cure deficiencies

with their medical marijuana treatment center license applications pursuant to a specified errors and omissions process, etc.

#### **7. SB 7016- Health Care**

- This revises or creates numerous beneficial provisions of Florida law relating to the state's health care workforce, health care services, health care practitioner licensure and regulation, health care facility licensure and regulation, the Medicaid program, and health-care-related education programs. Further and from our review, in particular, this bill expands and provides support for funding and coverage for providers, enhances access to/provision of services for patients and providers, expands and provides new pipelines for both providers and staff to help with recruitment and staff shortages/burnout.

#### **8. CS/HB 1784- Mental Health and Substance Abuse**

- Providing an exception to background screening requirements for certain licensed physicians and nurses; authorizing the state to establish that a transfer evaluation was performed by providing the court with a copy of the evaluation before the close of the state's case-in-chief; allowing a patient's legal custodian to authorize release of the patient's clinical records; revising requirements for ordering a person for involuntary services and treatment, petitions for involuntary service, appointment of counsel, and continuances of hearings, respectively, etc.

#### **9. SB 792- Community-based Mobile Crisis Intervention Services**

- Community-based Mobile Crisis Intervention Services; Requiring the Agency for Health Care Administration to provide coverage for community-based mobile crisis intervention services for Medicaid recipients, subject to the availability of funds and specified limitations or directions; requiring the agency to perform certain duties by a specified date, including seeking federal approval and waivers for such coverage, etc.

#### **10. SB 7018- Health Care Innovation**

- Deals with health care innovation in the state of Florida. Would create Florida Statutes 381.4015, Creates the Health Care Innovation Council. The intent is to harness the innovation and creativity of entrepreneurs and businesses, in collaboration with the state's health care system and stakeholders, to lead the discussion on innovations that will address challenges in the health care system and to transform the delivery and strengthen the quality of health care in Florida. The bill creates the Health Care Innovation Council, a 15-member council within the Department of Health (DOH) to facilitate public meetings across the state to lead discussions with innovators, developers, and implementers of technologies, workforce pathways, service delivery models, or other solutions. Based on the public input and information gathered at public meetings, the bill requires the council to create best practice recommendations and focus areas for the advancement of the delivery of health care in Florida, with an emphasis on: Increasing efficiency in the delivery of health care; Reducing strain on the health care workforce; Increasing public access to health care; Improving patient outcomes; Reducing unnecessary emergency department visits; and Reducing costs for patients and the state without reducing the quality of patient care. The bill creates a revolving loan program within the DOH to provide low-interest loans to applicants to implement one or more innovative technologies, workforce pathways, or service delivery models in

order to: Fill a demonstrated need; Obtain or upgrade necessary equipment, hardware, and materials; Adopt new technologies or systems; or a combination thereof to improve the quality and delivery of health care in measurable and sustainable ways that will lower costs and allow that value to be passed onto health care consumer.

#### **11. CS/CS/HB 7021- Mental Health and Substance Abuse**

- Mental Health and Substance Abuse; Revises written notice requirements relating to filing petitions for involuntary services; revises requirements relating to voluntary admissions to facility for examination & treatment, ordering person for involuntary services and treatment, petitions for involuntary service, appointment of counsel, & continuances of hearings; revises actions that constitute unlawful activities relating to assessment & treatment & court actions relating to involuntary assessments.

#### **12. HB 7085- Sickle Cell Disease**

- Creates Sickle Cell Disease Research & Treatment Grant Program within DOH; specifies types of projects eligible for grant funding; revises sickle cell disease and sickle cell trait screening requirements; requires screening providers to notify newborn's parent or guardian, rather than newborn's primary care physician, of certain information; authorizes certain persons other than newborns who have been identified having sickle cell disease or carrying sickle cell trait to choose to be included in registry.

#### **13. HB 205- Community-based Mobile Crisis Intervention Services**

- Requires AHCA to provide coverage for community-based mobile crisis intervention services for Medicaid recipients; provides duties of agency; requires agency to seek federal approval and waivers for such coverage.

#### **14. CS/CS/CS/HB 1065- Substance Abuse Treatment**

- Provides levels of care at certified recovery and their respective levels of care for residents; defines "community housing"; authorizes DCF to issue license for service components operated by service provider; requires certified recovery residences to remove individuals from their positions under certain circumstances; prohibits certified recovery residences from denying individual access to housing under specified circumstances.

#### **15. HB 951- Behavioral Health**

- Requires law enforcement officer to provide parent or legal guardian of minor being transported to certain facilities with specified facility information; requires specified mental health facility to have waiting area for children that is physically separate from adult waiting area; defines "mobile response team"; requires sheriff to develop and implement certain written agreements with mobile response team providers; provides requirements for such agreements; requires 911 public safety answering point to dispatch mobile response team as primary responder under certain circumstances.

#### **16. SB 960- Outpatient Mental Health Services**

- Authorizing a court to order a respondent into outpatient treatment for a specified amount of time under certain circumstances; providing criteria for involuntary outpatient treatment; authorizing a certain court exercising original jurisdiction to order certain respondents into involuntary outpatient services, etc.

**17. CS/SB 1636- Substance Use Disorder Treatment Services**

- Creates the Substance Use Disorder Housing Advisory Council; authorizing addiction treatment services to be provided through for-profit providers; providing that the certification of recovery residences that meet specified standards protects certain persons, etc.

**18. HB 1309- Community Mobile Support Teams**

- Requires DCF to contract with managing entities for community mobile support teams to place certain crisis counselors within local law enforcement agencies to conduct follow-up contacts with certain persons; provides requirements for crisis counselors, community mobile support teams, & certain community mental health centers.

**19. SB 1626- Mental Health of Minors**

- Defining the terms “immediately” and “serious bodily harm”; specifying the conditions that must be met for a minor to be taken to a receiving facility for involuntary examination; requiring that court orders for involuntary examinations be made a part of the minor’s clinical record; requiring that minors be immediately released if a parent or guardian revokes consent for the minor’s admission; creating the Telehealth Pilot Program within the Department of Children and Families, etc.

**20. SB 1306- Behavioral Health**

- Requiring a law enforcement officer to provide a parent or legal guardian of a minor being transported to certain facilities with specified facility information; requiring a specified mental health facility to have a waiting area for minors which is physically separate from any adult waiting area; defining the term “mobile response team”; requiring a 911 public safety answering point to dispatch a mobile response team as the primary responder under certain circumstances, etc.

**21. HB 309- Rural Emergency Hospitals**

- Rural Emergency Hospitals; Requires rural emergency hospitals to be subject to certain emergency services requirements for general hospitals; authorizes certain hospitals to apply to AHCA for designation as rural emergency hospitals; establishes requirements for rural emergency hospitals; exempts such hospitals from certain requirements; provides for administrative enforcement.

**22. HB 1521- Medicaid Eligibility for Related Services**

- Extends Medicaid eligibility to specified adults.

**23. HB 1529- Medicaid Eligibility for Medical Assistance and Related Services**

- Medicaid Eligibility for Medical Assistance and Related Services; Extends Medicaid eligibility to specified adults

**24. SB 2518- Health and Human Services**

- Revising the minimum age at which a child may be covered by a guardianship assistance agreement entered into by his or her permanent guardian; revising the criteria, as of a specified date, for the Department of Children and Families to make adoption assistance payments for certain children; repealing provisions relating to provider qualifications, physicians providing private sector services, reimbursement for health care providers for

services rendered through the Children's Medical Services network, third-party payments for health services, service delivery systems, and the Children's Medical Services program quality of care requirements, respectively, etc.

**25. HB5301- Medicaid Supplemental Payment Programs**

- Medicaid Supplemental Payment Programs; Provides requirements for hospital participation in certain Medicaid supplemental payment programs.

**26. CS/HB 915- Outpatient Health Services**

- Outpatient Health Services; Revises requirements relating to voluntary admissions to facility for examination and treatment, ordering person for involuntary services and treatment, petitions for involuntary service, appointment of counsel, and continuances of hearings; defines "involuntary outpatient placement."

**27. SB 330- Behavioral Health Teaching Hospitals**

- Creating part VI of chapter 395, F.S., entitled "Behavioral Health Teaching Hospitals"; authorizing hospitals to apply for a behavioral health teaching hospital designation beginning on a specified date; requiring the agency to award behavioral health teaching hospitals certain funds upon their designation; providing for expiration and renewal of behavioral health teaching hospital designations, etc. APPROPRIATION: \$321,000,000. This would designate four behavioral health teaching hospitals, including UF Health Shands and Jacksonville, Jackson Memorial, and Tampa General. It also grants AHCA the ability to create 4 more behavioral health teaching hospitals over the next 2 years.

**28. SB 1583- Substance Use Disorder Treatment Services**

- Creates Substance Use Disorder Housing Advisory Council; requires USF College of Public Health to assist council in conducting study to evaluate national best practice standards for specified purposes; provides for funding of study; requires council to conduct review of statewide zoning codes for specified purposes; authorizes addiction treatment services to be provided through for-profit providers; provides that certification of recovery residences that meet specified standards protects certain persons; requires certain recovery residences to keep specified records confidential; prohibits local law, ordinance, or regulation from regulating duration or frequency of resident stay at certain recovery residence.

**29. SB 1358- Medicaid Billing for Behavioral Health Services**

- Authorizing advanced practice registered nurse and physician assistant services to be billed under a supervising physician's Medicaid provider number under certain circumstances, etc.

**30. CS/SB 1394- Community Mobile Support Teams**

- Community Mobile Support Teams; Requiring the Department of Children and Families to contract with managing entities for community mobile support teams to place certain crisis counselors within local law enforcement agencies to conduct follow-up contacts with certain persons; providing requirements for crisis counselors, community mobile support teams, and certain community mental health centers, etc.

**31. SB 960- Outpatient Mental Health Services**

- Outpatient Mental Health Services; Authorizing a court to order a respondent into outpatient treatment for a specified amount of time under certain circumstances; providing criteria for involuntary outpatient treatment; authorizing a certain court exercising original jurisdiction to order certain respondents into involuntary outpatient services, etc.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Current FY Amounts</b>	<b>Total Amounts (Current + Future)</b>	<b>Budget</b>
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

\*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

\_\_\_\_\_  
 Jessica Cafarelli  
 Interim VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

\_\_\_\_\_  
 N/A  
 Committee Name

\_\_\_\_\_  
 N/A  
 Date

**6. Recommendation:**

Staff recommends the Board receive and file this informational report.

Approved for Legal sufficiency:

DocuSigned by:  
  
 \_\_\_\_\_  
 Bernabe Icaza  
 SVP & General Counsel

DocuSigned by:  
  
 \_\_\_\_\_  
 Heather Bokor  
 VP & Chief Compliance, Privacy & Risk Officer

DocuSigned by:  
  
 \_\_\_\_\_  
 Darcy Davis  
 Chief Executive Officer

**1. Description: Medical Staff Appointment(s) for Lakeside Medical Center**

**2. Summary:**

The agenda item represents the practitioner(s) recommended for Medical Staff appointment by the Medical Executive Committee of Lakeside Medical Center.

**3. Substantive Analysis:**

The practitioner(s) listed below satisfactorily completed the credentialing and privileging process and met the standards set forth within the approved Medical Staff Bylaws. The credentialing and privileging process ensures that all Medical Staff meet specific criteria and standards of professional qualifications; this criterion includes, but is not limited to:

- Current licensure
- Relevant education, training and experience
- Current clinical and professional competence
- Health fitness and ability to perform requested privileges
- Malpractice history and liability insurance coverage
- Immunization status; and
- Applicable life support training
- 

Last Name	First Name	Degree	Specialty	Appointment	Privileges
Cieza-Rubio	Napoleon	MD	General Surgery	Initial Appointment	Provisional
Jeannot	Christian	MD	Emergency Medicine	Initial Appointment	Provisional
McDonald	Philip	MD	Radiology	Initial Appointment	Provisional
Ahkee	Sunket	MD	Infectious Disease	Reappointment	Active
Amatya	Arun	MD	Nephrology	Reappointment	Active
Aronovich	Daniel	DO	Emergency Medicine	Reappointment	Active
Fernandez	Marc	MD	General Surgery	Reappointment	Active
Gonzalez	Christine	DO	Emergency Medicine	Reappointment	Active
Grieb	Jesse	DO	Family Medicine	Reappointment	Active
Haimon	Cory	DPM	Podiatric Medicine	Reappointment	Active
Haque	Taskinul	MD	Pediatrics	Reappointment	Active
Lipkin	Adam	MD	General Surgery	Reappointment	Active
Mandell	Charles	MD	Radiology	Reappointment	Active
Marino	Thomas	MD	Diagnostic Radiology	Reappointment	Active
Mendez	Antonio	MD	Hospice and Palliative Medicine	Reappointment	Active
Petrosky	Jacob	MD	General Surgery	Reappointment	Active

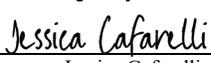
Philogene	Allaix	MD	Internal Medicine	Reappointment	Active
Pierre	Nadia	MD	Obstetrics and Gynecology	Reappointment	Active
Ramseyer	Matthew	MD	Critical Care Medicine	Reappointment	Active
Scumpia	Alexander	DO	Emergency Medicine	Reappointment	Active

**4. Fiscal Analysis & Economic Impact Statement:**

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

\*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 \_\_\_\_\_  
 CAG6255F6040  
 Jessica Cafarelli  
 Interim VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

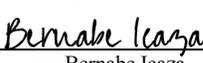
\_\_\_\_\_  
 N/A  
 Committee Name

\_\_\_\_\_  
 N/A  
 Date

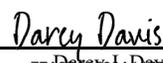
**6. Recommendation:**

Staff recommends the Board Staff recommends the Board approve the Medical Staff Appointment(s) for Lakeside Medical Center.

Approved for Legal sufficiency:

DocuSigned by:  
  
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 OCF619B90C40A  
 Bernabe Icaza  
 SVP & General Counsel

DocuSigned by:  
  
 \_\_\_\_\_  
 1F2750388A44C  
 Belma Andric, MD  
 SVP & Chief Medical Officer

DocuSigned by:  
  
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 77A385580A4715  
 Darcy J. Davis  
 Chief Executive Officer

**1. Description: 2023 Health Care District Audit**

**2. Summary:**

The 2023 Health Care District audited financial statements are being provided for Board review and approval.

- Annual Financial Report (District)
- District Hospital Holdings, Inc. (Lakeside)
- District Clinic Holdings, Inc. (Clinics)
- Good Health Foundation, Inc. (Foundation)

**3. Substantive Analysis:**

The District’s external auditor, RSM US LLP, completed the audit procedures for the fiscal year ended September 30, 2023. The annual financial statement has an unmodified opinion and the balances are fairly stated.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Current FY Amounts</b>	<b>Total Amounts (Current + Future)</b>	<b>Budget</b>
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

\*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 \_\_\_\_\_  
 Jessica Cafarelli  
 Interim VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

Finance & Audit Committee  
 Committee Name

3/13/2024  
 Date

## 6. Recommendation:

Staff recommends the Board approve the 2023 Health Care District's audited annual financial report.

Approved for Legal sufficiency:

DocuSigned by:  
*Bernabe Icaza*  
\_\_\_\_\_  
OCF87DB7047A  
SVP & General Counsel

DocuSigned by:  
*Jessica Cafarelli*  
\_\_\_\_\_  
CA6A5512ECAF  
Interim VP & Chief Financial Officer

DocuSigned by:  
*Darcy Davis*  
\_\_\_\_\_  
77A3658AD4  
Chief Executive Officer

**1. Description: Purchase of Real Property for the Behavioral Health Initiative.**

**2. Summary:**

This agenda item presents the Board with a recommendation to provide the CEO and management for the Health Care District of Palm Beach County with the necessary authority to initiate the process to acquire real property to be utilized for the behavioral health initiative for the benefit of the residents of Palm Beach County.

**3. Substantive Analysis:**

Pursuant to its enabling legislation the Board of the Health Care District of Palm Beach County, has the authority to acquire real property to carry out the purposes of the act. Chapter 2003-326, Section 6(7). Pursuant to the Health Care District of Palm Beach County policy, Policy No. LEG 1000, all purchases of real property require Board approval.

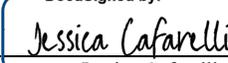
The Health Care District of Palm Beach County is currently pursuing an initiative surrounding behavioral health that may require the acquisition of real property in order to construct or develop a Central Receiving Facility in Palm Beach County. The construction or development of the CRF will require the acquisition of real property in Palm Beach County. In order to conduct all due diligence and to negotiate with seller the purchase and sale of real property the CEO needs Board approval.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Current FY Amounts</b>	<b>Total Amounts (Current + Future)</b>	<b>Budget</b>
Capital Requirements	Unknown	Unknown	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	Unknown	Unknown	Yes <input type="checkbox"/> No <input type="checkbox"/>

\*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 \_\_\_\_\_  
 Jessica Cafarelli  
 Interim VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

Finance & Audit Committee  
 \_\_\_\_\_  
 Committee Name

3/13/2024  
 \_\_\_\_\_  
 Date

**6. Recommendation:**

The CEO and management for the Health Care District of Palm Beach County is hereby authorized to negotiate with seller the purchase and sale of real property conditioned upon final Board approval and to conduct all the necessary due diligence related to such potential acquisition. The CEO shall present to the Board for final approval the proposal to acquire the real property.

Approved for Legal sufficiency:

DocuSigned by:  
*Bernabe Icaza*  
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0CF87D0076043A  
Bernabe Icaza  
SVP & General Counsel

DocuSigned by:  
*Darcy Davis*  
-----  
77A333569A14D  
Darcy Davis  
Chief Executive Officer