



**HEALTH CARE DISTRICT
FINANCE & AUDIT COMMITTEE MEETING AGENDA**

**March 13, 2024 at 12:00 P.M.
1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401**

Remote Participation Link:

<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXR5Z1dDQT09>

Via Telephone dial-in access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

1. **Call to Order – Patrick Rooney, Jr., Chair**
 - A. Roll Call
 - B. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.
2. **Agenda Approval**
 - A. Additions/Deletions/Substitutions
 - B. Motion to Approve Agenda
3. **Awards, Introductions, and Presentations**
 - A. Economic Update and Yield Curve Analysis
(John Grady, Public Trust Advisors)
4. **Disclosure of Voting Conflict**
5. **Public Comment**
6. **Staff Recommends a MOTION TO APPROVE:**
Finance and Audit Committee Meeting Minutes of March 15, 2023 [Pages 1-4]
7. **Staff Recommends a MOTION TO APPROVE:**
Finance and Audit Committee Meeting Minutes of December 14, 2023 [Page 5]
8. **Consent Agenda – Motion to Approve Consent Agenda Items**
 - A. **ADMINISTRATION**

8. Consent Agenda (Continued)

- 8A-1 **RECEIVE AND FILE:**
March 2024 Internet Posting of District Public Meeting
<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=327&m=0|0&DisplayType=C>
- 8A-2 **RECEIVE AND FILE:**
Joint Board Meeting Minutes of September 13, 2023 [Pages 6-11]
- 8A-3 **RECEIVE AND FILE:**
Attendance for Finance and Audit Committee Meeting December 13, 2023 [Page 12]

9. Regular Agenda

A. **ADMINISTRATION**

- 9A-1 **RECEIVE AND FILE:**
Health Care District Audit – 2023 (Anil Harris and Kirk Cornack RSM)
[Pages 13-14/Under Separate Cover]
- 9A-2 **RECEIVE AND FILE:**
Health Care District Financial Report – January 2024
(Jessica Cafarelli) [Pages 15-62]
- 9A-3 **Staff Recommends a MOTION TO APPROVE:**
Purchase of Real Property for the Behavioral Health Initiative
(Darcy Davis) [Pages 63-64]

B. **CEO Comments**

C. **CFO Comments**

D. **Committee Member Comments**

E. **Establishment of Upcoming Finance and Audit Committee Meetings**

June 12, 2024

- 2:00PM, Joint Meeting with the Health Care District Board

September Meeting (Date TBD)

- 4:00PM, Joint Meeting with the Health Care District Board

December 11, 2023

- 12:00PM, Finance and Audit Committee Meeting

F. **Motion to Adjourn**



**FINANCE & AUDIT COMMITTEE
SUMMARY MEETING MINUTES
March 15, 2023 at 12:00 P.M.
1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401**

Remote Participation Link:

<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXRsz1dDQT09>

Via Telephone dial-in access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

1. Call to Order

Sean O’Bannon called the meeting to order. The gavel was handed over to Patrick Rooney to run the remainder of the meeting.

A. Roll Call

Health Care District Finance and Audit Committee members present: Sean O’Bannon, Patrick Rooney, Richard Sartory, Joseph Gibbons, Heather Frederick, Sophia Eccleston and Carlos Vidueira. Mark Marciano was absent.

Staff present: Darcy Davis, Chief Executive Officer; Bernabe Icaza, General Counsel; Candice Abbott, Chief Financial Officer; Dr. Belma Andric, Chief Medical Officer; Heather Bokor, Chief Compliance Officer; Karen Harris, VP of Field Operations; Regina All, Chief Nursing Officer; Geoffrey Washburn, VP & Chief Human Resource Officer; Daniel Scott, AVP Chief Information Officer; Jessica Cafarelli, AVP Controller; and John Wright, Treasury Manager.

Recording/Transcribing Secretary: Gina Kenyon

B. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

A. Additions/Deletions/Substitutions

Ms. Davis asked to add The JERON 700 Nurse Call System to the Regular Agenda as Item 8A-5.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Joseph Gibbons made a motion to approve the agenda. The motion was duly seconded by Richard Sartory. There being no opposition, the motion passed unanimously.

3. Awards, Introductions, and Presentations

- A. “Economic Update and Portfolio Strategy Review”
(John Grady, Public Trust Advisors)

Mr. Grady gave the Committee the economic update and portfolio strategy for the current quarter.

4. Disclosure of Voting Conflict

5. Public Comment

- 6. Staff Recommends a MOTION TO APPROVE:**
Committee Meeting Minutes of December 14, 2022

CONCLUSION/ACTION: Sean O’Bannon made a motion to approve the December 14, 2022 meeting minutes. The motion was duly seconded by Joseph Gibbons. There being no opposition, the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Sean O’Bannon made a motion to approve the agenda items. The motion was duly seconded by Richard Sartory. There being no opposition, the motion passed unanimously.

A. **ADMINISTRATION**

- 7A-1 **RECEIVE AND FILE:**
March 2023 Internet Posting of District Public Meeting
<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=327&m=0|0&DisplayType=C>

- 7A-2 **RECEIVE AND FILE:**
Finance and Audit Committee Attendance

8. Regular Agenda

A. **ADMINISTRATION**

- 8A-1 **RECEIVE AND FILE:**
Health Care District Audit – 2022

- 8A-2 **RECEIVE AND FILE:**
Health Care District Financial Report – January 2023

- 8A-3 **RECEIVE AND FILE:**
Insurance Schedule 2023-2024

8A-4 **Staff Recommends a MOTION TO APPROVE:**
Emergency Room Services Agreement

CONCLUSION/ACTION: Richard Sartory made a motion to approve the agenda item. The motion was duly seconded by Heather Frederick. There being no opposition, the motion passed unanimously.

8A-5 **Staff Recommends a MOTION TO APPROVE: (Add on Agenda Item)**
The JERON 700 Nurse Call System

CONCLUSION/ACTION: Joseph Gibbons made a motion to approve the agenda item. The motion was duly seconded by Richard Sartory. There being no opposition, the motion passed unanimously.

9. CEO Comments

Ms. Davis gave kudos to the Finance Team as not only did they have an incredible audit, they just came out of a massive undertaking with Epic, the new electronic medical health record software as well as just went live with Oracle which is our enterprise resource planning project. They went underbudget, on time and all of this happening while doing the audit, implementing new standards. All of this was under the leadership of Candie and Jessica and her team who have just really moved mountains and I am incredibly impressed and proud of all the work they have done. They don't back down from challenges, I can tell you that! I just wanted to congratulate them publicly.

10. CFO Comments

Ms. Abbott echoed Ms. Davis' comments. "Jessica Cafarelli, you are a rock star! Thank you for everything you do. She is our AVP Controller. John Wright is also in the room. He helps with all of our Treasury functions but he and his team were very instrumental with implementing Oracle making sure all of our existing Policies, Procedures and Standards were followed. Thank you to our Auditors. Thank you to Daniel Scott and his IT team, who also did a lot of work with Oracle. We would not have been able to accomplish this without them. Roger Chen who isn't here, is helping us with our continuous process improvement. We literally re-wrote work flow. We have maps, and maps and maps of how we looked at processes, trying to make sure we didn't have gaps in our process, and implement them into Epic to create more efficiencies and have faster turnaround to not have business interrupted. I would not have been able to do this without this team. Thank you.

11. Committee Member Comments

Joseph Gibbons and Heather Frederick congratulated the Finance and Audit Team as well.

12. Establishment of Upcoming Finance and Audit Committee Meetings

June 15, 2023

- 2:00PM, Joint Meeting with the Health Care District Board

September Meeting (Date TBD)

- 4:00PM, Joint Meeting with the Health Care District Board

December 14, 2023

- 12:00PM, Finance and Audit Committee Meeting

13. Motion to Adjourn

CONCLUSION/ACTION: Joseph Gibbons made a motion to adjourn. The motion was duly seconded by Richard Sartory. There being no opposition, the motion passed unanimously.

There being no further business, the meeting was adjourned.

Patrick Rooney, Jr., Chair

Date



**FINANCE & AUDIT COMMITTEE
SUMMARY MEETING MINUTES
December 14, 2023 at 12:00 P.M.
1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401**

Remote Participation Link:

<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXRrZl1dDQ09>

Via Telephone dial-in access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

1. Call to Order

Carlos Vidueira called the meeting to order.

A. Roll Call

Health Care District Finance and Audit Committee members present: Patrick Rooney, Jr., Chair (REMOTE), Carlos Vidueira, Sean O'Bannon (REMOTE), Richard Sartory, Mark Marciano (REMOTE), Joseph Gibbons (REMOTE), and Sophia Eccleston. Heather Frederick was absent.

Staff present: Darcy Davis, Chief Executive Officer; Dr. Belma Andric, SVP & Chief Medical Officer; Bernabe Icaza, SVP & General Counsel; Geoffrey Washburn, VP & Chief Human Resources Officer; Candice Abbott, SVP & Chief Operating Officer; Regina All, SVP & Chief Nursing Officer; Heather Bokor, VP & Chief Compliance, Privacy & Risk Officer; Karen Harris, VP of Field Operations and Jessica Cafarelli, Interim VP & Chief Financial Officer.

Recording/Transcribing Secretary: Melanie Lorenzo

There was no quorum physically present during the December 14, 2023 meeting. Therefore, no business was able to be transacted.

2. Awards, Introductions, and Presentations

A. "Economic Update and Portfolio Strategy Review"
(John Grady, Public Trust Advisors)

Mr. Grady gave the Committee the economic update and portfolio strategy for the current quarter.

B. Motion to Adjourn

CONCLUSION/ACTION: Richard Sartory made a motion to adjourn. The motion was duly seconded by Sophia Eccleston. There being no opposition, the motion passed unanimously.

There being no further business, the meeting was adjourned.



**HEALTH CARE DISTRICT OF
PALM BEACH COUNTY
BOARD OF COMMISSIONERS AND
FINANCE & AUDIT COMMITTEE
JOINT SUMMARY MEETING MINUTES
September 13, 2023
1515 N Flagler Drive, Suite101
West Palm Beach, FL 33401**

1. Call to Order

Carlos Vidueira called the meeting to order.

A. Roll Call

Health Care District Board members present: Carlos Vidueira, Chair; Sean O'Bannon, Vice Chair (REMOTE); Tammy Jackson-Moore, Secretary; Patrick Rooney, Jr.; Dr. Jyothi Gunta; and Tracy Caruso.

Finance & Audit Committee members present: Rick Sartory; Mark Marciano; and Joseph Gibbons. Sophia Eccleston & Heather Frederick were absent.

Staff present: Darcy Davis, Chief Executive Officer; Dr. Belma Andric, SVP & Chief Medical Officer; Bernabe Icaza, SVP & General Counsel; Geoffrey Washburn, VP & Chief Human Resources Officer; Candice Abbott, SVP & Chief Operating Officer; Regina All, SVP & Chief Nursing Officer; Heather Bokor, VP & Chief Compliance, Privacy & Risk Officer; Karen Harris, VP of Field Operations and Jessica Cafarelli, Interim VP & Chief Financial Officer.

Recording/Transcribing Secretary: Heidi Bromley

B. Invocation

Ms. Davis led the invocation.

C. Pledge of Allegiance

The Pledge of Allegiance was recited.

Health Care District Board
Summary Meeting Minutes
September 13, 2023

- D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

2. Agenda Approval

- A. Additions/Deletions/Substitutions

Ms. Davis stated that agenda item 8A-5 (FY24 Budget) has been updated. You will find a copy of the revised agenda item in your binder.

- B. Motion to Approve Agenda

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the revised agenda as presented. The motion was duly seconded by Commissioner Rooney. There being no opposition, the motion passed unanimously.

3. Awards, Introductions and Presentations

- A. Community Outreach Initiatives Check Presentation

Ms. Davis presented the American Heart Association, Palm Beach County Food Bank and the Homeless Coalition with a Check for contributions made by Health Care District employees.

- B. Economic Update

Mr. Grady provided the Board with an Economic Update.

- C. FY24 Proposed Budget

Ms. Cafarelli reviewed and discussed the FY 24 Proposed Budget to the Board.

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

- A. **Staff Recommends a MOTION TO APPROVE:**
Board Meeting Minutes of June 15, 2023

Health Care District Board
Summary Meeting Minutes
September 13, 2023

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the Board Meeting Minutes of June 15, 2023. The motion was duly seconded by Commissioner Rooney. There being no opposition, the motion passed unanimously.

7. Committee Reports

7.1 Finance and Audit Committee – (No Report)

7.2 Good Health Foundation Committee – (No Report)

7.3 Quality, Patient Safety and Compliance Committee – (No Report)

7.4 Lakeside Health Advisory Board

Commissioner Jackson- Moore stated that the Lakeside Health Advisory Board met on September 6th, 2023. They had their annual Election of Officers for a 1-year term: Chair – Eddie Rhodes; Vice -Chair – Inger Harvey; and Secretary – Dr. LaTanya McNeal. Ms. Abbott, Chief Operating Officer and Regina All, Chief Nursing Officer provided information in regards to transition and organizational changes within the Health Care District and Lakeside Medical Center.

7.5 Primary Care Clinics Board

Commissioner Jackson-Moore stated that on 8/23/2023, the Board voted Candice Abbott, as the Executive Director for the Primary Care Health Centers. The Delray Center new location welcomed its first patients in June, marking 10 years in the community. At under 12,000 square feet, the new space offers Medical, Dental, Psychiatry, Medication Assisted Therapy and Pharmacy, with plans to expand into Women’s Health Group classes. In July, the Primary Care Health Centers partnered with FAU psychiatric residency program and began offering services to the Mangonia and Delray Health Centers.

CONCLUSION/ACTION: Commissioner Gunta made a motion to approve the Consent Agenda as presented. The motion was duly seconded by Commissioner Rooney. There being no opposition, the motion passed unanimously.

8. Consent Agenda – Motion to Approve Consent Agenda Items

HEALTH CARE DISTRICT

A. ADMINISTRATION

Health Care District Board
Summary Meeting Minutes
September 13, 2023

8. Consent Agenda (Continued)

8A-1 **RECEIVE AND FILE:**

September 2023 Internet Posting of District Public Meeting

<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>

8A-2 **RECEIVE AND FILE:**

Health Care District Board Attendance

8A-3 **Staff Recommends MOTION TO APPROVE:**

Health Care District Financial Statements July 2023

8A-4 **RECEIVE AND FILE:**

Internal Audit Update

8A-5 **RECEIVE AND FILE:**

FY24 Budget

8A-6 **Staff Recommends MOTION TO APPROVE:**

Lakeside Health Advisory Board Reappointments

8A-7 **Staff Recommends MOTION TO APPROVE:**

Medical Staff Appointment(s) for Lakeside Medical Center

8A-8 **Staff Recommends MOTION TO APPROVE:**

Recredentialing and Privileging of Healey Center Practitioners

8A-9 **RECEIVE AND FILE:**

Recent Regulatory Updates and Industry Enforcement Activity

9. Regular Agenda

A. ADMINISTRATION

9A-1 **Staff Recommends MOTION TO APPROVE:**

Low Income Pool Participation for Palm Beach County Federally Qualified Health Centers

Ms. Cafarelli stated that this agenda item presents the Board with a request to approve providing a Local Intergovernmental Transfer for the Palm Beach County Federally Qualified Health Centers for their participation in the 2023-24 Low Income Pool Program.

Health Care District Board
Summary Meeting Minutes
September 13, 2023

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the Low Income Pool Participation for Federally Qualified Health Centers in Palm Beach County. The motion was duly seconded by Commissioner Gunta. There being no opposition, the motion passed unanimously.

9A-2 **Staff Recommends MOTION TO APPROVE:**
Indirect Medical Education Program

Ms. Cafarelli stated that the Indirect Medical Education Program was established to provide additional payments to hospitals with graduate medical education programs by the Florida Legislature within the General Appropriations Act. The District has the opportunity to provide an IGT to support participation in the established IME Program for physicians for Lakeside Medical Center. Staff is recommending the Board approve funding for the 2023-24 IME IGT for Lakeside Medical Center and authorize the CEO to execute the required agreements.

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the funding and authorize the CEO to execute the required agreements. The motion was duly seconded by Commissioner Rooney. There being no opposition, the motion passed unanimously.

9A-3 **Staff Recommends MOTION TO APPROVE:**
Medicaid Directed Payment Program-Lakeside Medical Center

Ms. Cafarelli stated that this agenda item presents the Board with a request to approve funding the Intergovernmental Transfer required for participation in the 2023-24 Medicaid Directed Payment Program.

CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve funding the Intergovernmental Transfer. The motion was duly seconded by Commissioner Rooney. There being no opposition, the motion passed unanimously.

9A-4 **Staff Recommends MOTION TO APPROVE:**
Local Provider Participation Fund for the Directed Payment Program-Palm Beach County

Ms. Cafarelli stated that this agenda item presents the Board with an overview of the Health Care District's role as the administrator of the Local Provider Participation Fund for the Medicaid Directed Payment Program as requested by the Palm Beach County Board of Commissioners. Staff recommends the Board authorize the CEO to enter into an LOA with AHCA and enter into a second amendment to the existing interlocal agreement with Palm Beach County relating to the administration of the LPPF a third year.

Health Care District Board
Summary Meeting Minutes
September 13, 2023

CONCLUSION/ACTION: Commissioner Gunta made a motion to authorize the CEO to enter into an LOA with AHCA and enter into a second amendment to the existing interlocal agreement with Palm Beach County. The motion was duly seconded by Commissioner Caruso. There being no opposition, the motion passed unanimously.

10. CFO Comments

Ms. Cafarelli thanked all her staff for their hard work and dedication working on the FY 24 Budget.

11. CEO Comments

Ms. Davis stated that the first helicopter was delivered and the pilots and fire rescue are training. The Delray Ribbon cutting is scheduled for 10/10/23. Also, we will be bringing amendments to the HCD Bylaws on 9/27 to eliminate the physical presence quorum requirement and allow virtual Board member participation.

12. Establishment of Upcoming Board Meetings

September 27, 2023

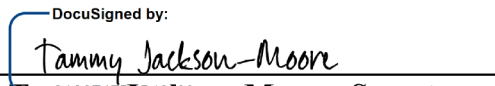
- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

December 14, 2023

- 2:00PM, Health Care District Board Meeting

13. Motion to Adjourn

There being no further business, the meeting was adjourned.

DocuSigned by:


 Tammy Jackson-Moore, Secretary

10/4/2023

 Date

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE**

Finance and Audit Committee Attendance Tracking

	3/15/23	6/15/23	9/13/23	12/14/23
Richard Sartory	X	X	X	X
Mark Marciano		X	X	X
Joseph Gibbons	X	X	X	X
Sophia Eccleson	X			X
Heather Frederick	X			
Carlos Vidueira	X	X	X	X
Patrick Rooney, Jr.	X	X	X	X
Sean O'Bannon	X	X	X	X

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE MEETING
March 13, 2024**

1. Description: 2023 Health Care District Audit

2. Summary:

The 2023 Health Care District audited financial statements are being provided for Finance and Audit Committee review.

- Annual Financial Report (District)
- District Hospital Holdings, Inc. (Lakeside)
- District Clinic Holdings, Inc. (Clinics)
- Good Health Foundation, Inc. (Foundation)

3. Substantive Analysis:


The District’s external auditor, RSM US LLP, completed the audit procedures for the fiscal year ended September 30, 2023. The annual financial statement has an unmodified opinion and the balances are fairly stated.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:


 CA6A21F22E04 Jessica Cafarelli
 Interim VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

 Date

6. Recommendation:

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE MEETING
March 13, 2024**

Staff recommends the Finance and Audit Committee review the 2023 Health Care District's audited annual financial report and forward to the Board for approval.

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
196765096706134...
SVP & General Counsel

DocuSigned by:
Jessica Cafarelli
9A341AFC2894911...
Interim VP & Chief Financial Officer

DocuSigned by:
Darcy Davis
77A3B59588A1477...
Chief Executive Officer

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE MEETING
March 13, 2024**

1. **Description:** Health Care District Financial Report January 2024

2. **Summary:**

The January 2024 financial statements for the Health Care District are presented for Finance and Audit Committee review.

3. **Substantive Analysis:**


Management has provided the income statements and key statistical information for the Health Care District. Additional Management discussion and analysis is incorporated into the financial statement presentation.

4. **Fiscal Analysis & Economic Impact Statement:**

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:


 Jessica Cafarelli
 Interim VP & Chief Financial Officer

5. **Reviewed/Approved by Committee:**

N/A

 Committee Name

 Date

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE MEETING
March 13, 2024**

6. Recommendation:

Staff recommends the Finance and Audit Committee review the Health Care District January 2024 YTD financial statements and forward to the Board for approval.

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza

Bernabe Icaza
SVP & General Counsel

DocuSigned by:
Jessica Cafarelli

Jessica Cafarelli
Interim VP & Chief Financial Officer

DocuSigned by:
Darcy Davis

Darcy J. Davis
Chief Executive Officer



MEMO

To: Finance & Audit Committee

From: Jessica Cafarelli, Interim VP & Chief Financial Officer

Date: March 13, 2024

Subject: Management Discussion and Analysis as of January 2024 Health Care District Financial Statements

The January statements represent the financial performance through the fourth month of the 2024 fiscal year for the Health Care District. Total revenue year to date (YTD) of \$193.8M is favorable to budgeted revenue of \$187.2M by \$6.5M or 3.5%. Operational expenditures YTD are \$10.4M favorable to budget or 11.6%. YTD, the consolidated net margin is \$113.2M, with a favorable variance to budget of \$16.8M.

The General Fund YTD total revenue of \$172.2M is favorable to the budget of \$164.9M by \$7.3M. This overall favorable variance is primarily due to unrealized gain from investments, interest earnings from investments, and tax distribution timing. The unrealized gain on investment of \$3.0M represents an increase in current market value of the investment portfolio held by the District. Changing interest rates are favorably impacting the portfolio's value, however, this increase in portfolio value would only be realized should the District liquidate its portfolio or underlying investments. Continued repositioning of the investment portfolio as other cash equivalent liquid investments are also taking advantage of favorable interest rates. Expenditures in the General Fund YTD before overhead allocation are favorable to budget by \$6.1M or 13.1%. Significant categories of favorable YTD budget variances include; salaries, wages and benefits of \$2.3M, purchased services of \$1.4M, medical services of \$1.8M, and repairs and maintenance of \$1.6M. The unfavorable other expense variance of (\$1.3M) resulted from funding of the IME program.

The General Fund YTD has a net margin of \$139.3M versus a budgeted net margin of \$127.4M, for a favorable net margin variance of \$11.9M or 9.3%.



The Healey Center total revenue YTD of \$6.3M was favorable to budget by \$328k. This favorable variance is primarily due to increased gross patient revenue as well less charity care and bad debt being recognized. Total YTD operating expenses before overhead allocation of \$7.2M were favorable to budget by \$142k or 1.9%. The YTD net margin after overhead allocations for the Healey Center was a loss of (\$2.4M) compared to the budgeted loss of (\$3.2M) for a favorable variance of \$771k or (24.4%).

Lakeside Medical Center total revenue YTD of \$6.6M was unfavorable to budget by \$1.5M or (18.8)%. Net patient revenue YTD of \$6.4M was under budget by (\$1.7M) or (20.5%) due to other patient revenue. Total operating expenses YTD of \$13.5M were favorable to budget by \$1.4M or 9.3%. The YTD net margin after overhead allocations at Lakeside Medical Center was a loss of (\$11.4M) compared to a budgeted loss of (\$11.8M) for a favorable variance of \$411k or (3.5%).

The Primary Care Clinics total revenue YTD of \$6.6M was favorable to budget by \$464k or 7.6%. Net patient revenue YTD was favorable to budget by \$1.5M or 48.7%. Total operating expenses YTD for the clinics are favorable to budget by \$2.7M or 19.5%. This favorable variance is primarily due to salaries, wages, and benefits \$1.9M, purchased services \$96k, medical supplies \$120k, other supplies of \$147k, lease and rental of \$257k, and other expense of \$149k. The primary reason for savings is personnel vacancies, expense timing due to delay in clinic site moves. Total net margin YTD after overhead allocations for the Primary Care Clinics is a loss of (\$8.2M), compared to budgeted loss of (\$11.9M) for a favorable variance of \$3.7M or (31.4%).

Cash and investments have a combined balance of \$309.9M, of which \$4k is restricted. Due from other governments of \$34.8M includes grants receivable of \$4.5M and tax collector receivable of \$30.3M. Total net position for all funds combined is \$357.6M.

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
							Revenues:							
\$ 3,736,619	\$ 5,641,733	\$ (1,905,114)	(33.8%)	\$ 4,297,135	\$ (560,516)	(13.0%)	Ad Valorem Taxes	\$ 160,992,330	\$ 159,646,332	\$ 1,345,998	0.8%	\$ 153,580,000	\$ 7,412,330	4.8%
4,559,228	3,814,331	744,897	19.5%	3,232,442	1,326,786	41.0%	Net Patient Service Revenue	16,034,022	15,064,882	969,140	6.4%	13,359,404	2,674,618	20.0%
1,599,379	1,592,250	7,129	0.4%	1,583,657	15,722	1.0%	Intergovernmental Revenue	6,413,428	6,369,000	44,428	0.7%	6,334,627	78,801	1.2%
536,465	860,949	(324,484)	(37.7%)	954,510	(418,045)	(43.8%)	Grants	2,379,050	3,304,343	(925,293)	(28.0%)	3,952,305	(1,573,255)	(39.8%)
1,279,916	211,984	1,067,932	503.8%	718,965	560,951	78.0%	Interest Earnings	2,945,732	847,938	2,097,794	247.4%	1,140,391	1,805,341	158.3%
129,581	-	129,581	-	1,263,572	(1,133,991)	(89.7%)	Unrealized Gain/(Loss) On Investments	2,973,899	-	2,973,899	-	2,163,936	809,963	37.4%
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	738,416	(738,416)	-
67,234	118,945	(51,711)	(43.5%)	49,604	17,631	35.5%	Other Revenue	2,017,378	1,990,745	26,633	1.3%	1,880,523	136,855	7.3%
\$ 11,908,422	\$ 12,240,193	\$ (331,771)	(2.7%)	\$ 12,099,885	\$ (191,462)	(1.6%)	Total Revenues	\$ 193,755,839	\$ 187,223,240	\$ 6,532,599	3.5%	\$ 183,149,602	\$ 10,606,237	5.8%
							Expenses:							
7,738,310	8,916,289	1,177,979	13.2%	7,291,792	(446,518)	(6.1%)	Salaries and Wages	32,045,276	35,422,547	3,377,271	9.5%	30,829,524	(1,215,752)	(3.9%)
2,450,735	2,595,486	144,751	5.6%	2,124,214	(326,521)	(15.4%)	Benefits	9,354,538	10,350,796	996,258	9.6%	8,802,359	(552,179)	(6.3%)
957,198	1,772,213	815,014	46.0%	1,308,266	351,068	26.8%	Purchased Services	4,712,695	7,088,850	2,376,156	33.5%	4,594,180	(118,515)	(2.6%)
376,626	290,391	(86,235)	(29.7%)	155,264	(221,362)	(142.6%)	Medical Supplies	1,177,106	1,161,564	(15,541)	(1.3%)	748,369	(428,737)	(57.3%)
262,336	438,881	176,545	40.2%	292,920	30,585	10.4%	Other Supplies	921,227	1,755,524	834,297	47.5%	1,003,937	82,710	8.2%
768,525	668,415	(100,109)	(15.0%)	605,980	(162,544)	(26.8%)	Contracted Physician Expense	2,659,785	2,673,661	13,877	0.5%	2,464,594	(195,191)	(7.9%)
1,529,298	1,529,298	-	-	1,388,093	(141,205)	(10.2%)	Medicaid Match-	6,117,191	6,117,190	(1)	-	5,552,372	(564,820)	(10.2%)
850,887	1,248,569	397,682	31.9%	599,927	(250,960)	(41.8%)	Medical Services	3,271,048	4,994,275	1,723,227	34.5%	3,104,269	(166,779)	(5.4%)
166,297	179,458	13,161	7.3%	247,870	81,573	32.9%	Drugs	527,534	717,832	190,298	26.5%	449,984	(77,550)	(17.2%)
630,451	1,097,792	467,342	42.6%	1,282,734	652,284	50.9%	Repairs and Maintenance	2,868,153	4,391,170	1,523,017	34.7%	3,866,637	998,484	25.8%
209,835	355,786	145,951	41.0%	254,419	44,585	17.5%	Lease and Rental	938,072	1,423,143	485,071	34.1%	1,279,426	341,354	26.7%
135,782	158,993	23,211	14.6%	192,352	56,570	29.4%	Utilities	531,384	635,972	104,588	16.4%	562,149	30,765	5.5%
2,557,740	1,319,104	(1,238,636)	(93.9%)	1,630,674	(927,066)	(56.9%)	Other Expense	7,886,095	6,834,466	(1,051,629)	(15.4%)	7,154,541	(731,554)	(10.2%)
18,625	10,103	(8,522)	(84.4%)	-	(18,625)	-	Interest Expense	75,560	40,758	(34,801)	(85.4%)	-	(75,560)	-
908,524	909,188	664	0.1%	-	(908,524)	-	Principal And Interest	2,276,560	1,998,705	(277,854)	(13.9%)	-	(2,276,560)	-
137,261	166,125	28,864	17.4%	76,261	(61,000)	(80.0%)	Insurance	533,798	664,500	130,702	19.7%	311,106	(222,693)	(71.6%)
673,796	682,329	8,533	1.3%	756,042	82,246	10.9%	Sponsored Programs.	2,746,166	2,729,315	(16,851)	(0.6%)	3,102,790	356,624	11.5%
\$ 20,372,225	\$ 22,338,420	\$ 1,966,195	8.8%	\$ 18,206,809	\$ (2,165,416)	(11.9%)	Total Operating Expenses	\$ 78,642,188	\$ 89,000,269	\$ 10,358,081	11.6%	\$ 73,826,237	\$ (4,815,951)	(6.5%)
\$ (8,463,803)	\$ (10,098,226)	\$ 1,634,424	(16.2%)	\$ (6,106,925)	\$ (2,356,878)	38.6%	Net Performance before Depreciation & Overhead Allocations	\$ 115,113,651	\$ 98,222,971	\$ 16,890,680	17.2%	\$ 109,323,365	\$ 5,790,286	5.3%
471,342	454,486	(16,856)	(3.7%)	378,512	(92,830)	(24.5%)	Depreciation	1,886,024	1,819,513	(66,511)	(3.7%)	1,508,066	(377,958)	(25.1%)
-	(11)	(11)	100.0%	-	-	-	Total Overhead Allocations	-	(42)	(42)	100.0%	-	-	-
20,843,567	22,792,895	1,949,328	8.6%	18,585,321	(2,258,245)	(12.2%)	Total Expenses	80,528,212	90,819,741	10,291,529	11.3%	75,334,304	(5,193,908)	(6.9%)
\$ (8,935,144)	\$ (10,552,702)	\$ 1,617,557	(15.3%)	\$ (6,485,437)	\$ (2,449,708)	37.8%	Net Margin	\$ 113,227,627	\$ 96,403,500	\$ 16,824,127	17.5%	\$ 107,815,298	\$ 5,412,329	5.0%
749,824	1,241,130	491,306	39.6%	627,275	(122,549)	(19.5%)	Capital	2,688,944	4,964,522	2,275,578	45.8%	2,658,970	(29,974)	(1.1%)
549,567	517,408	32,159	6.2%	2,077,308	(1,527,740)	(73.5%)	Capital Contributions.	1,244,395	2,069,632	(825,237)	(39.9%)	2,077,308	(832,912)	(40.1%)
\$ (9,135,401)	\$ (11,276,424)	\$ 2,141,023	(19.0%)	\$ (5,035,404)	\$ (4,099,997)	81.4%	Reserves - Added/(Used)	\$ 111,783,078	\$ 93,508,610	\$ 18,274,468	19.5%	\$ 107,233,636	\$ 4,549,442	4.2%

	General Fund.	Medicaid Match	Capital Funds	Healey Center	Healthy Palm Beaches	Lakeside Medical	Primary Care Clinics	Total
Revenues:								
Ad Valorem Taxes	\$ 160,992,330	-	-	-	-	-	-	\$ 160,992,330
Net Patient Service Revenue	1,842,799	-	-	3,291,104	-	6,415,267	4,484,852	16,034,022
Intergovernmental Revenue	1,413,428	1,966,667	-	3,033,333	-	-	-	6,413,428
Grants	147,997	-	-	-	-	142,620	2,088,433	2,379,050
Interest Earnings	2,937,720	-	-	956	-	5,113	1,943	2,945,732
Unrealized Gain/(Loss) On Investments	2,973,899	-	-	-	-	-	-	2,973,899
Other Revenue	1,914,900	-	-	4,246	-	79,811	18,422	2,017,378
Total Revenues	\$ 172,223,072	\$ 1,966,667	-	\$ 6,329,640	-	\$ 6,642,811	\$ 6,593,650	\$ 193,755,839
Expenses:								
Salaries and Wages	14,597,379	-	-	4,564,268	-	5,907,898	6,975,731	32,045,276
Benefits	4,435,883	-	-	1,466,382	-	1,550,369	1,901,905	9,354,538
Purchased Services	3,108,172	-	-	230,038	-	1,002,009	372,476	4,712,695
Medical Supplies	58,654	-	-	237,647	-	536,126	344,679	1,177,106
Other Supplies	324,693	-	-	292,084	-	269,125	35,324	921,227
Contracted Physician Expense	-	-	-	3,560	-	2,656,225	-	2,659,785
Medicaid Match-	-	6,117,191	-	-	-	-	-	6,117,191
Medical Services	2,928,434	-	-	7,910	-	-	334,704	3,271,048
Drugs	(50,858)	-	-	107,971	-	265,325	205,096	527,534
Repairs and Maintenance	1,904,545	-	-	107,438	-	676,001	180,170	2,868,153
Lease and Rental	484,993	-	-	(309)	-	95,878	357,511	938,072
Utilities	41,689	-	-	150,527	-	307,226	31,943	531,384
Other Expense	7,314,166	-	-	46,974	-	208,158	316,797	7,886,095
Interest Expense	-	-	-	0	-	821	74,738	75,560
Principal And Interest	2,276,560	-	-	-	-	-	-	2,276,560
Insurance	419,904	-	-	33,248	-	60,857	19,789	533,798
Sponsored Programs.	2,746,166	-	-	-	-	-	-	2,746,166
Total Operating Expenses	40,590,379	6,117,191	-	7,247,736	-	13,536,018	11,150,863	78,642,188
Net Performance before Depreciation & Overhead Allocations	\$ 131,632,692	\$ (4,150,525)	-	\$ (918,097)	-	\$ (6,893,207)	\$ (4,557,213)	\$ 115,113,651
Budget	\$ 118,212,300	\$ (4,148,760)	\$ 2,425	\$ (1,388,502)	\$ 0	\$ (6,736,326)	\$ (7,718,167)	\$ 98,222,971
Prior Year: Net Performance before Depreciation & Overhead Allocations	\$ 124,067,496	\$ (3,585,705)	-	\$ (1,128,083)	-	\$ (7,501,762)	\$ (2,528,581)	\$ 109,323,365

As of January 31, 2024

	General Fund.	General Fund.	Medicaid Match	Medicaid Match	Capital Projects	Capital Projects	Government Funds	Government Funds
	Jan 2024	Dec 2023	Jan 2024	Dec 2023	Jan 2024	Dec 2023	Jan 2024	Dec 2023
Assets								
Cash and Cash Equivalents	\$180,763,872	\$194,312,596	\$(3,978,851)	\$(3,978,851)	\$1,983,455	\$1,983,455	\$178,768,476	\$192,317,200
Restricted Cash	-	-	-	-	-	-	-	-
Investments	109,971,460	109,782,476	-	-	-	-	109,971,460	109,782,476
Accounts Receivable, net	832,013	778,396	-	-	-	-	832,013	778,396
Due From Other Governments	30,457,999	34,097,234	-	-	-	-	30,457,999	34,097,234
Inventory	34,689	34,689	-	-	-	-	34,689	34,689
Other Current Assets	6,942,978	6,891,462	-	-	-	-	6,942,978	6,891,462
Net Investment in Capital Assets	-	-	-	-	-	-	-	-
Right Of Use Assets	-	-	-	-	-	-	-	-
Total Assets	\$329,003,011	\$345,896,853	(3,978,851)	(3,978,851)	\$1,983,455	\$1,983,455	\$327,007,614	\$343,901,457
Liabilities								
Accounts Payable	3,960,894	3,965,496	-	-	242,602	608,190	4,203,496	4,573,687
Medical Benefits Payable	2,878,936	2,686,088	-	-	-	-	2,878,936	2,686,088
Due to Other Governments	-	-	-	-	-	-	-	-
Deferred Revenue-	29,759,932	33,841,416	-	-	-	-	29,759,932	33,841,416
Accrued Interest	-	-	-	-	0	0	0	0
Other Current Liabilities	2,076,615	2,097,803	-	-	-	-	2,076,615	2,097,803
Lease Liability	-	-	-	-	-	-	-	-
Other Liabilities	-	-	-	-	-	-	-	-
Non-Current Liabilities	326,557	326,557	-	-	-	-	326,557	326,557
Total Liabilities	39,002,934	42,917,361	-	-	242,602	608,190	39,245,536	43,525,551
Fund Balances								
Nonspendable	5,599,815	5,891,892	-	-	-	-	5,599,815	5,891,892
Stabilization Fund	68,892,575	68,892,575	-	-	-	-	68,892,575	68,892,575
Assigned to Capital Projects	-	-	-	-	1,740,853	1,375,265	1,740,853	1,375,265
Assigned to Medicaid Match	-	-	(3,978,851)	(3,978,851)	-	-	(3,978,851)	(3,978,851)
Unassigned	215,507,687	228,195,025	0	0	0	0	215,507,687	228,195,025
Ending Fund Balance	290,000,077	302,979,492	(3,978,851)	(3,978,851)	1,740,853	1,375,265	287,762,078	300,375,906
Total Liabilities and Fund Balances	\$329,003,011	\$345,896,853	(3,978,851)	(3,978,851)	\$1,983,455	\$1,983,455	\$327,007,614	\$343,901,457

As of January 31, 2024

	Healey Center	Healey Center	Lakeside Medical	Lakeside Medical	Primary Care Clinics	Primary Care Clinics	Business-Type Funds	Business-Type Funds
	Jan 2024	Dec 2023	Jan 2024	Dec 2023	Jan 2024	Dec 2023	Jan 2024	Dec 2023
Assets								
Cash and Cash Equivalents	\$5,166,499	\$4,375,821	\$10,261,413	\$8,770,110	\$5,759,201	\$5,125,406	\$21,187,113	\$18,271,338
Restricted Cash	3,887	3,887	-	-	-	-	3,887	3,887
Investments	-	-	-	-	-	-	-	-
Accounts Receivable, net	1,019,938	965,298	1,338,665	1,295,758	2,429,202	2,081,246	4,787,804	4,342,303
Due From Other Governments	-	-	1,385,889	819,325	2,926,281	2,279,774	4,312,170	3,099,099
Inventory	-	-	1,227,120	1,213,687	-	-	1,227,120	1,213,687
Other Current Assets	78,878	90,806	571,885	531,730	231,437	268,533	882,200	891,069
Net Investment in Capital Assets	15,676,830	15,748,811	30,790,543	31,084,292	3,589,801	3,551,915	50,057,174	50,385,019
Right Of Use Assets	-	-	65,621	71,363	4,535,970	4,581,200	4,601,592	4,652,563
Total Assets	\$21,946,033	\$21,184,624	\$45,641,135	\$43,786,266	\$19,471,892	\$17,888,075	\$87,059,060	\$82,858,965
Deferred Outflows of Resources								
Deferred Outflows Related to Pensions	\$46,530	\$46,530	\$20,937	\$20,937	\$46,336	\$46,336	\$113,803	\$113,803
Liabilities								
Accounts Payable	113,188	125,752	1,856,618	1,999,767	546,887	302,849	2,516,693	2,428,368
Medical Benefits Payable	-	-	-	-	-	-	-	-
Due to Other Governments	67,874	67,874	-	-	-	-	67,874	67,874
Deferred Revenue-	-	-	15,601	15,601	(833)	-	14,768	15,601
Accrued Interest	0	-	175	195	22,150	21,934	22,325	22,129
Other Current Liabilities	1,793,408	1,403,759	2,406,326	2,269,236	2,494,520	2,442,997	6,694,254	6,115,992
Lease Liability	-	-	3	3	4,213,823	4,253,186	4,213,826	4,253,190
Other Liabilities	-	-	-	-	-	-	-	-
Non-Current Liabilities	1,138,872	1,134,149	1,418,662	1,406,582	1,041,086	1,105,037	3,598,620	3,645,768
Total Liabilities	3,113,343	2,731,534	5,697,386	5,691,385	8,317,633	8,126,004	17,128,362	16,548,922
Deferred Inflows of Resources								
Deferred Inflows	\$168,546	\$168,546	\$47,713	\$47,713	\$30,757	\$30,757	\$247,016	\$247,016
Net Position								
Net Investment in Capital Assets	15,676,830	15,748,811	30,790,543	31,084,292	3,589,801	3,551,915	50,057,174	50,385,019
Restricted Cash	3,887	3,887	-	-	-	-	3,887	3,887
Unrestricted	3,029,956	2,578,376	9,126,430	6,983,813	7,580,038	6,225,735	19,736,424	15,787,924
Total Net Position	18,710,673	18,331,074	39,916,974	38,068,105	11,169,839	9,777,650	69,797,485	66,176,829
Total Net Position	\$21,824,017	\$21,062,608	\$45,614,359	\$43,759,490	\$19,487,471	\$17,903,654	\$86,925,847	\$82,725,752

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 3,736,619	\$ 5,641,733	\$ (1,905,114)	(33.8%)	\$ 4,297,135	\$ (560,516)	(13.0%)								
468,651	259,937	208,714	80.3%	155,673	312,978	201.0%	Revenues:							
349,379	342,250	7,129	2.1%	333,657	15,722	4.7%	Ad Valorem Taxes	\$ 160,992,330	\$ 159,646,332	\$ 1,345,998	0.8%	\$ 153,580,000	\$ 7,412,330	4.8%
49,894	41,667	8,227	19.7%	-	49,894	-	Net Patient Service Revenue	1,842,799	1,013,765	829,033	81.8%	994,652	848,147	85.3%
1,279,916	209,801	1,070,116	510.1%	718,965	560,951	78.0%	Intergovernmental Revenue	1,413,428	1,369,000	44,428	3.2%	1,334,627	78,801	5.9%
129,581	-	129,581	-	1,263,572	(1,133,991)	(89.7%)	Grants	147,997	166,668	(18,671)	(11.2%)	-	147,997	-
46,251	96,393	(50,143)	(52.0%)	60,347	(14,097)	(23.4%)	Interest Earnings	2,937,720	839,202	2,098,518	250.1%	1,140,391	1,797,328	157.6%
							Unrealized Gain/(Loss) On Investments	2,973,899	-	2,973,899	-	2,163,936	809,963	37.4%
\$ 6,060,290	\$ 6,591,781	\$ (531,491)	(8.1%)	\$ 6,829,349	\$ (769,059)	(11.3%)	Other Revenue	1,914,900	1,902,573	12,326	0.6%	1,809,989	104,910	5.8%
							Total Revenues	\$ 172,223,072	\$ 164,937,541	\$ 7,285,531	4.4%	\$ 161,023,594	\$ 11,199,477	7.0%
							Expenditures:							
3,326,238	4,065,568	739,330	18.2%	3,275,174	(51,064)	(1.6%)	Salaries and Wages	14,597,379	16,175,797	1,578,418	9.8%	14,141,153	(456,226)	(3.2%)
1,128,553	1,291,632	163,079	12.6%	892,666	(235,887)	(26.4%)	Benefits	4,435,883	5,154,450	718,567	13.9%	4,065,145	(370,738)	(9.1%)
311,196	1,118,919	807,723	72.2%	644,535	333,339	51.7%	Purchased Services	3,108,172	4,475,676	1,367,504	30.6%	2,383,775	(724,397)	(30.4%)
45,373	27,293	(18,080)	(66.2%)	8,148	(37,225)	(456.9%)	Medical Supplies	58,654	109,172	50,518	46.3%	24,671	(33,983)	(137.7%)
59,581	174,681	115,100	65.9%	82,526	22,944	27.8%	Other Supplies	324,693	698,724	374,031	53.5%	303,350	(21,343)	(7.0%)
779,082	1,175,001	395,918	33.7%	540,015	(239,068)	(44.3%)	Medical Services	2,928,434	4,700,003	1,771,569	37.7%	2,858,649	(69,785)	(2.4%)
14,299	833	(13,466)	(1,616.6%)	26,983	12,684	47.0%	Drugs	(50,858)	3,332	54,190	1,626.4%	(3,673)	47,184	(1,284.6%)
373,320	866,303	492,983	56.9%	978,112	604,792	61.8%	Repairs and Maintenance	1,904,545	3,465,213	1,560,668	45.0%	3,100,800	1,196,256	38.6%
96,364	168,472	72,108	42.8%	108,022	11,658	10.8%	Lease and Rental	484,993	673,889	188,896	28.0%	648,545	163,552	25.2%
9,401	10,976	1,575	14.3%	9,772	372	3.8%	Utilities	41,689	43,904	2,215	5.0%	41,609	(80)	(0.2%)
2,398,444	1,107,583	(1,290,861)	(116.5%)	1,490,488	(907,956)	(60.9%)	Other Expense	7,314,166	5,988,379	(1,325,787)	(22.1%)	6,087,632	(1,226,533)	(20.1%)
908,524	909,188	664	0.1%	-	(908,524)	-	Principal And Interest	2,276,560	1,998,705	(277,854)	(13.9%)	-	(2,276,560)	-
104,976	127,171	22,194	17.5%	49,280	(55,696)	(113.0%)	Insurance	419,904	508,682	88,778	17.5%	201,653	(218,252)	(108.2%)
673,796	682,329	8,533	1.3%	756,042	82,246	10.9%	Sponsored Programs.	2,746,166	2,729,315	(16,851)	(0.6%)	3,102,790	356,624	11.5%
\$ 10,229,147	\$ 11,725,948	\$ 1,496,801	12.8%	\$ 8,861,762	\$ (1,367,385)	(15.4%)	Total Operational Expenditures	\$ 40,590,379	\$ 46,725,241	\$ 6,134,862	13.1%	\$ 36,956,099	\$ (3,634,280)	(9.8%)
\$ (4,168,857)	\$ (5,134,167)	\$ 965,310	(18.8%)	\$ (2,032,413)	\$ (2,136,444)	105.1%	Net Performance before Depreciation & Overhead Allocations	\$ 131,632,692	\$ 118,212,300	\$ 13,420,393	11.4%	\$ 124,067,496	\$ 7,565,197	6.1%
(3,331,694)	(2,293,299)	1,038,395	(45.3%)	(1,634,872)	1,696,822	(103.8%)	Total Overhead Allocations	(7,660,228)	(9,173,195)	(1,512,968)	16.5%	(6,702,683)	957,545	(14.3%)
6,897,453	9,432,649	2,535,196	26.9%	7,226,890	329,437	4.6%	Total Expenditures	32,930,151	37,552,046	4,621,894	12.3%	30,253,416	(2,676,735)	(8.8%)
\$ (837,163)	\$ (2,840,868)	\$ 2,003,705	(70.5%)	\$ (397,541)	\$ (439,622)	110.6%	Net Margin	\$ 139,292,920	\$ 127,385,495	\$ 11,907,425	9.3%	\$ 130,770,179	\$ 8,522,742	6.5%
-	-	-	-	-	-	-	Capital	-	-	-	-	-	-	
\$ (1,037,631)	\$ (28,300,000)	\$ 27,262,369	(96.3%)	\$ (901,420)	\$ 136,211	(15.1%)	Transfer In/(Out)	\$ (4,150,525)	\$ (56,600,000)	\$ 52,449,475	(92.7%)	\$ (18,330,863)	\$ (14,180,339)	77.4%

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
49,369	41,667	7,702	18.5%	-	49,369	-	147,023	166,668	(19,645)	(11.8%)	-	147,023	-
-	2,630	(2,630)	-	-	-	-	20,023	10,520	9,503	90.3%	13,148	6,875	52.3%
\$ 49,369	\$ 44,297	\$ 5,072	11.4%	-	\$ 49,369	-	\$ 167,046	\$ 177,188	\$ (10,142)	(5.7%)	\$ 13,148	\$ 153,897	1,170.5%
Direct Operating Expenditures:													
22,483	18,607	(3,876)	(20.8%)	26,697	4,214	15.8%	80,918	73,828	(7,090)	(9.6%)	109,968	29,050	26.4%
5,254	4,234	(1,020)	(24.1%)	6,977	1,722	24.7%	20,405	16,846	(3,559)	(21.1%)	28,881	8,476	29.3%
9,124	70,583	61,459	87.1%	-	(9,124)	-	61,390	282,332	220,942	78.3%	-	(61,390)	-
-	96	96	-	-	-	-	617	384	(233)	(60.7%)	-	(617)	-
89,367	458,334	368,967	80.5%	15,219	(74,149)	(487.2%)	375,567	1,833,336	1,457,769	79.5%	442,378	66,811	15.1%
40,406	14,175	(26,231)	(185.1%)	-	(40,406)	-	75,296	56,700	(18,596)	(32.8%)	530	(74,766)	(14,106.8%)
166,634	566,029	399,395	70.6%	48,892	(117,742)	(240.8%)	614,193	2,263,426	1,649,233	72.9%	581,757	(32,436)	(5.6%)
\$ (117,265)	\$ (521,732)	\$ 404,467	(77.5%)	\$ (48,892)	\$ (68,372)	139.8%	\$ (447,148)	\$ (2,086,238)	\$ 1,639,090	(78.6%)	\$ (568,609)	\$ 121,461	(21.4%)
Overhead Allocations:													
331	513	182	35.5%	558	227	40.7%	1,363	2,052	689	33.6%	2,254	891	39.5%
100	99	(1)	(1.0%)	117	17	14.5%	401	396	(5)	(1.3%)	487	86	17.7%
2,502	1,857	(645)	(34.7%)	1,015	(1,487)	(146.5%)	5,904	7,428	1,524	20.5%	5,765	(139)	(2.4%)
433	453	20	4.4%	2,933	2,500	85.2%	1,479	1,812	333	18.4%	11,546	10,067	87.2%
447	646	199	30.8%	696	249	35.8%	2,327	2,584	257	9.9%	4,989	2,662	53.4%
1,264	1,187	(77)	(6.5%)	892	(372)	(41.7%)	3,422	4,748	1,326	27.9%	2,600	(822)	(31.6%)
121	141	20	14.2%	203	82	40.4%	463	564	101	17.9%	814	351	43.1%
384	278	(106)	(38.1%)	418	34	8.1%	1,635	1,112	(523)	(47.0%)	1,594	(41)	(2.6%)
2,140	1,816	(324)	(17.8%)	2,218	78	3.5%	5,147	7,264	2,117	29.1%	9,536	4,389	46.0%
397	608	211	34.7%	854	457	53.5%	1,615	2,432	817	33.6%	3,715	2,100	56.5%
1,012	1,228	216	17.6%	1,202	190	15.8%	4,358	4,912	554	11.3%	5,466	1,108	20.3%
321	625	304	48.6%	683	362	53.0%	1,732	2,500	768	30.7%	2,517	785	31.2%
810	602	(208)	(34.6%)	725	(85)	(11.7%)	2,803	2,408	(395)	(16.4%)	2,811	8	0.3%
1,086	1,431	345	24.1%	1,527	441	28.9%	4,460	5,724	1,264	22.1%	6,302	1,842	29.2%
498	646	148	22.9%	876	378	43.2%	2,049	2,584	535	20.7%	2,721	672	24.7%
517	430	(87)	(20.2%)	426	(91)	(21.4%)	1,819	1,720	(99)	(5.8%)	1,829	10	0.5%
549	666	117	17.6%	403	(146)	(36.2%)	2,269	2,664	395	14.8%	1,479	(790)	(53.4%)
81	149	68	45.6%	-	(81)	-	499	596	97	16.3%	-	(499)	-
12,993	13,375	382	2.9%	15,746	2,753	17.5%	43,747	53,500	9,753	18.2%	66,425	22,678	34.1%
179,627	579,404	399,777	69.0%	64,638	(114,989)	(177.9%)	657,940	2,316,926	1,658,986	71.6%	648,182	(9,758)	(1.5%)
\$ (130,258)	\$ (535,107)	\$ 404,849	(75.7%)	\$ (64,638)	\$ (65,619)	101.5%	\$ (490,895)	\$ (2,139,738)	\$ 1,648,844	(77.1%)	\$ (635,034)	\$ 144,139	(22.7%)

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$1,386,984	\$1,272,418	\$114,565	9.0%	\$1,249,622	\$137,361	11.0%	Gross Patient Revenue	\$4,323,930	\$4,989,869	\$(665,939)	(13.3%)	\$5,180,302	\$(856,372)	(16.5%)
912,363	728,990	183,373	25.2%	599,285	313,077	52.2%	Contractual Allowance	2,588,277	2,858,828	(270,551)	(9.5%)	2,945,592	(357,314)	(12.1%)
-	28,350	(28,350)	-	66,335	(66,335)	-	Charity Care	-	111,174	(111,174)	-	135,054	(135,054)	-
213,993	330,829	(116,837)	(35.3%)	485,202	(271,209)	(55.9%)	Bad Debt	269,256	1,297,365	(1,028,109)	(79.2%)	1,532,112	(1,262,856)	(82.4%)
1,126,355	1,088,169	38,187	3.5%	1,150,822	(24,467)	(2.1%)	Total Contractuals and Bad Debt	2,857,533	4,267,368	(1,409,834)	(33.0%)	4,612,758	(1,755,224)	(38.1%)
260,628	184,249	76,379	41.5%	98,800	161,828	163.8%	Net Patient Service Revenue	1,466,396	722,501	743,895	103.0%	567,544	898,852	158.4%
18.79%	14.48%			7.91%			Collection %	33.91%	14.48%		10.96%			
\$ 260,628	\$ 184,249	\$ 76,379	41.5%	\$ 98,800	\$ 161,828	163.8%	Total Revenues	\$ 1,466,396	\$ 722,501	\$ 743,895	103.0%	\$ 567,544	\$ 898,852	158.4%
							Direct Operating Expenditures:							
273,485	299,061	25,576	8.6%	196,617	(76,867)	(39.1%)	Salaries and Wages	1,062,945	1,186,598	123,653	10.4%	830,882	(232,064)	(27.9%)
68,657	68,397	(260)	(0.4%)	64,641	(4,015)	(6.2%)	Benefits	234,822	272,157	37,336	13.7%	205,732	(29,089)	(14.1%)
326,140	262,133	(64,007)	(24.4%)	233,812	(92,328)	(39.5%)	Purchased Services	1,045,499	1,048,532	3,033	0.3%	1,005,568	(39,930)	(4.0%)
3,465	10,376	6,911	66.6%	1,745	(1,719)	(98.5%)	Medical Supplies	7,218	41,504	34,286	82.6%	6,244	(974)	(15.6%)
31,120	81,342	50,222	61.7%	41,594	10,474	25.2%	Other Supplies	223,597	325,368	101,771	31.3%	198,859	(24,737)	(12.4%)
(3,396)	92,008	95,404	103.7%	34,609	38,004	109.8%	Repairs and Maintenance	55,595	368,034	312,439	84.9%	131,949	76,354	57.9%
(5,817)	750	6,567	875.6%	5,817	11,635	200.0%	Lease and Rental	-	3,000	3,000	100.0%	23,269	23,269	100.0%
5,352	5,722	370	6.5%	5,504	151	2.7%	Utilities	22,972	22,888	(84)	(0.4%)	22,790	(182)	(0.8%)
54,728	31,271	(23,457)	(75.0%)	36,262	(18,466)	(50.9%)	Other Expense	186,560	125,083	(61,477)	(49.1%)	131,462	(55,098)	(41.9%)
23,269	5,817	(17,452)	(300.0%)	-	(23,269)	-	Principal And Interest	23,269	23,269	-	-	-	(23,269)	-
61,952	76,237	14,285	18.7%	15,941	(46,010)	(288.6%)	Insurance	247,806	304,948	57,142	18.7%	66,339	(181,467)	(273.5%)
838,954	933,114	94,161	10.1%	636,543	(202,411)	(31.8%)	Total Operating Expenditures	3,110,283	3,721,382	611,099	16.4%	2,623,096	(487,187)	(18.6%)
\$ (578,325)	\$ (748,865)	\$ 170,540	(22.8%)	\$ (537,743)	\$ (40,583)	7.5%	Net Performance before Depreciation & Overhead Allocations	\$ (1,643,886)	\$ (2,998,880)	\$ 1,354,994	(45.2%)	\$ (2,055,552)	\$ 411,665	(20.0%)
							Overhead Allocations:							
2,763	4,285	1,522	35.5%	2,501	(262)	(10.5%)	OH Risk Management	11,383	17,141	5,759	33.6%	10,103	(1,280)	(12.7%)
12,043	7,694	(4,349)	(56.5%)	4,735	(7,308)	(154.3%)	OH Revenue Cycle	23,666	30,776	7,110	23.1%	21,159	(2,507)	(11.8%)
837	830	(7)	(0.8%)	524	(313)	(59.7%)	OH Internal Audit	3,350	3,320	(30)	(0.9%)	2,186	(1,164)	(53.2%)
3,615	3,782	167	4.4%	13,146	9,531	72.5%	OH Administration	12,353	15,129	2,776	18.3%	51,748	39,395	76.1%
4,915	7,107	2,192	30.8%	2,786	(2,129)	(76.4%)	OH Human Resources	25,597	28,428	2,832	10.0%	19,957	(5,640)	(28.3%)
10,554	9,914	(640)	(6.5%)	3,996	(6,558)	(164.1%)	Legal	28,580	39,654	11,074	27.9%	11,652	(16,928)	(145.3%)
1,010	1,179	169	14.3%	912	(98)	(10.7%)	Records	3,868	4,715	847	18.0%	3,646	(222)	(6.1%)
3,208	2,324	(884)	(38.0%)	1,875	(1,333)	(71.1%)	OH Compliance	13,659	9,295	(4,364)	(46.9%)	7,147	(6,512)	(91.1%)
17,875	15,169	(2,706)	(17.8%)	9,939	(7,936)	(79.8%)	IT Operations	42,996	60,678	17,682	29.1%	42,737	(259)	(0.6%)
3,320	5,080	1,760	34.6%	3,829	509	13.3%	IT Security	13,494	20,321	6,827	33.6%	16,651	3,157	19.0%
8,452	10,257	1,805	17.6%	5,387	(3,065)	(56.9%)	OH Finance	36,402	41,028	4,626	11.3%	24,499	(11,903)	(48.6%)
2,679	5,219	2,540	48.7%	3,060	381	12.5%	Corporate Communications	14,468	20,876	6,408	30.7%	11,277	(3,191)	(28.3%)
6,765	5,033	(1,732)	(34.4%)	3,249	(3,516)	(108.2%)	OH Information Technology	23,411	20,132	(3,279)	(16.3%)	12,597	(10,814)	(85.8%)
9,067	11,951	2,884	24.1%	6,842	(2,225)	(32.5%)	IT Service Center	37,246	47,805	10,559	22.1%	28,243	(9,003)	(31.9%)
4,160	5,396	1,236	22.9%	3,925	(235)	(6.0%)	OH Performance Excellence	17,119	21,583	4,465	20.7%	12,194	(4,925)	(40.4%)
4,316	3,592	(724)	(20.2%)	1,907	(2,409)	(126.3%)	Corporate Quality	15,192	14,368	(824)	(5.7%)	8,196	(6,996)	(85.4%)
4,583	5,566	983	17.7%	1,808	(2,775)	(153.5%)	OH Supply Chain	18,954	22,262	3,308	14.9%	6,630	(12,324)	(185.9%)
2,620	3,203	583	18.2%	3,366	746	22.2%	HIM Department	13,226	12,810	(416)	(3.2%)	16,103	2,877	17.9%
5,515	5,429	(86)	(1.6%)	4,689	(826)	(17.6%)	OH Coding	22,875	21,717	(1,158)	(5.3%)	20,538	(2,337)	(11.4%)
579	624	45	7.2%	331	(248)	(74.9%)	OH Reimbursement	2,292	2,495	203	8.1%	2,515	223	8.9%
2,802	2,782	(20)	(0.7%)	-	(2,802)	-	District Operations Admin	11,151	11,128	(22)	(0.2%)	-	(11,151)	-
676	1,246	570	45.7%	-	(676)	-	OH Mail Room	4,172	4,982	811	16.3%	-	(4,172)	-
112,354	117,661	5,307	4.5%	78,807	(33,547)	(42.6%)	Total Overhead Allocations-	395,452	470,644	75,192	16.0%	329,778	(65,674)	(19.9%)

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
951,308	1,050,775	99,468	9.5%	715,350	(235,958)	(33.0%)	Total Expenditures
\$ (690,679)	\$ (866,526)	\$ 175,847	(20.3%)	\$ (616,550)	\$ (74,130)	12.0%	Net Margin

Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%
3,505,735	4,192,026	686,291	16.4%	2,952,874	(552,861)	(18.7%)
\$ (2,039,338)	\$ (3,469,524)	\$ 1,430,186	(41.2%)	\$ (2,385,330)	\$ 345,991	(14.5%)

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	-	-	-	-	Total Revenues	-	-	-	-	-	-	
55,246	68,481	13,235	19.3%	79,522	24,277	30.5%	Direct Operating Expenditures:	235,727	271,716	35,989	13.2%	402,493	166,766	41.4%
22,273	24,746	2,473	10.0%	31,279	9,007	28.8%	Salaries and Wages	87,864	98,677	10,813	11.0%	139,041	51,177	36.8%
(388,290)	295,517	683,807	231.4%	265,200	653,490	246.4%	Benefits	1,106,860	1,182,068	75,208	6.4%	795,600	(311,260)	(39.1%)
30	192	162	84.4%	1,292	1,262	97.7%	Purchased Services	79	768	689	89.7%	2,548	2,470	96.9%
689,715	716,667	26,952	3.8%	524,796	(164,919)	(31.4%)	Other Supplies	2,552,867	2,866,667	313,799	10.9%	2,416,271	(136,596)	(5.7%)
873	4,000	3,127	78.2%	2,530	1,657	65.5%	Medical Services	(1,171)	16,000	17,171	107.3%	11,845	13,015	109.9%
2,675	-	(2,675)	-	-	(2,675)	-	Other Expense	2,675	-	(2,675)	-	-	(2,675)	-
673,796	682,329	8,533	1.3%	756,042	82,246	10.9%	Principal And Interest	2,746,166	2,729,315	(16,851)	(0.6%)	3,102,790	356,624	11.5%
1,056,317	1,791,931	735,614	41.1%	1,660,662	604,345	36.4%	Sponsored Programs.	6,731,067	7,165,210	434,143	6.1%	6,870,588	139,521	2.0%
\$ (1,056,317)	\$ (1,791,931)	\$ 735,614	(41.1%)	\$ (1,660,662)	\$ 604,345	(36.4%)	Total Operating Expenditures	\$ (6,731,067)	\$ (7,165,210)	\$ 434,143	(6.1%)	\$ (6,870,588)	\$ 139,521	(2.0%)
1,207	1,872	665	35.5%	1,508	301	20.0%	Net Performance before Depreciation & Overhead Allocations	4,972	7,488	2,516	33.6%	6,094	1,122	18.4%
365	362	(3)	(0.8%)	316	(49)	(15.5%)	Overhead Allocations:	1,462	1,448	(14)	(1.0%)	1,319	(143)	(10.8%)
2,502	1,857	(645)	(34.7%)	-	(2,502)	-	OH Risk Management	5,904	7,428	1,524	20.5%	-	(5,904)	-
1,579	1,652	73	4.4%	7,929	6,350	80.1%	OH Internal Audit	5,396	6,608	1,212	18.3%	31,214	25,818	82.7%
2,905	4,200	1,295	30.8%	2,786	(119)	(4.3%)	Home Office Facilities	15,126	16,800	1,674	10.0%	19,957	4,831	24.2%
4,610	4,330	(280)	(6.5%)	2,411	(2,199)	(91.2%)	OH Administration	12,484	17,320	4,836	27.9%	7,029	(5,455)	(77.6%)
441	515	74	14.4%	550	109	19.8%	OH Human Resources	1,689	2,060	371	18.0%	2,200	511	23.2%
1,401	1,015	(386)	(38.0%)	1,131	(270)	(23.9%)	OH Information Technology	5,966	4,060	(1,906)	(46.9%)	4,311	(1,655)	(38.4%)
7,808	6,626	(1,182)	(17.8%)	5,995	(1,813)	(30.2%)	Legal	18,781	26,504	7,723	29.1%	25,779	6,998	27.1%
1,450	2,219	769	34.7%	2,310	860	37.2%	Records	5,894	8,876	2,982	33.6%	10,045	4,151	41.3%
3,692	4,480	788	17.6%	3,249	(443)	(13.6%)	OH Compliance	15,900	17,920	2,020	11.3%	14,777	(1,123)	(7.6%)
1,170	2,280	1,110	48.7%	1,846	676	36.6%	IT Operations	6,319	9,120	2,801	30.7%	6,803	484	7.1%
2,955	2,197	(758)	(34.5%)	1,960	(995)	(50.8%)	IT Security	10,226	8,788	(1,438)	(16.4%)	7,599	(2,627)	(34.6%)
3,961	5,220	1,259	24.1%	4,127	166	4.0%	OH Finance	16,270	20,880	4,610	22.1%	17,037	767	4.5%
1,817	2,357	540	22.9%	2,368	551	23.3%	Corporate Communications	7,477	9,428	1,951	20.7%	7,355	(122)	(1.7%)
1,885	1,569	(316)	(20.1%)	1,151	(734)	(63.8%)	OH Performance Excellence	6,636	6,276	(360)	(5.7%)	4,944	(1,692)	(34.2%)
2,002	2,431	429	17.6%	1,091	(911)	(83.5%)	OH Supply Chain	8,279	9,724	1,445	14.9%	3,999	(4,280)	(107.0%)
295	544	249	45.8%	-	(295)	-	OH Mail Room	1,822	2,176	354	16.3%	-	(1,822)	-
42,045	45,726	3,681	8.1%	40,728	(1,317)	(3.2%)	OH Information Technology	150,603	182,904	32,301	17.7%	170,462	19,859	11.7%
1,098,362	1,837,657	739,295	40.2%	1,701,390	603,028	35.4%	Total Overhead Allocations-	6,881,671	7,348,115	466,444	6.3%	7,041,050	159,380	2.3%
\$ (1,098,362)	\$ (1,837,657)	\$ 739,295	(40.2%)	\$ (1,701,390)	\$ 603,028	(35.4%)	Total Expenditures	\$ (6,881,671)	\$ (7,348,115)	\$ 466,444	(6.3%)	\$ (7,041,050)	\$ 159,380	(2.3%)
							Net Margin	\$ (6,881,671)	\$ (7,348,115)	\$ 466,444	(6.3%)	\$ (7,041,050)	\$ 159,380	(2.3%)

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	-	-	-	-	Grants	450	-	450	-	-	450	-
-	-	-	-	-	-	-	Total Revenues	\$ 450	-	\$ 450	-	-	\$ 450	-
Direct Operating Expenditures:														
163,629	179,698	16,069	8.9%	186,209	22,580	12.1%	Salaries and Wages	687,576	713,002	25,426	3.6%	848,361	160,785	19.0%
53,740	57,220	3,480	6.1%	70,945	17,205	24.3%	Benefits	205,166	227,921	22,755	10.0%	262,618	57,452	21.9%
1,684	5,035	3,351	66.6%	1,470	(214)	(14.6%)	Purchased Services	10,765	20,140	9,375	46.5%	6,217	(4,548)	(73.2%)
7,002	-	(7,002)	-	-	(7,002)	-	Medical Supplies	13,514	-	(13,514)	-	-	(13,514)	-
3,016	8,988	5,972	66.4%	6,397	3,381	52.9%	Other Supplies	12,786	35,952	23,166	64.4%	16,873	4,087	24.2%
14,299	-	(14,299)	-	26,983	12,684	47.0%	Drugs	(51,003)	-	51,003	-	(3,673)	47,329	(1,288.6%)
-	1,684	1,684	-	1	1	-	Repairs and Maintenance	2,141	6,736	4,595	68.2%	1,887	(254)	(13.5%)
(11,364)	14,215	25,580	180.0%	8,517	19,881	233.4%	Lease and Rental	30,641	56,861	26,220	46.1%	29,356	(1,285)	(4.4%)
54	-	(54)	-	-	(54)	-	Utilities	516	-	(516)	-	-	(516)	-
3,732	7,107	3,375	47.5%	3,492	(241)	(6.9%)	Other Expense	11,366	28,428	17,062	60.0%	19,242	7,876	40.9%
21,075	1,508	(19,567)	(1,297.5%)	-	(21,075)	-	Principal And Interest	21,075	3,017	(18,059)	(598.6%)	-	(21,075)	-
2,517	3,433	915	26.7%	2,307	(210)	(9.1%)	Insurance	10,069	13,730	3,661	26.7%	9,227	(842)	(9.1%)
259,385	278,888	19,503	7.0%	306,321	46,936	15.3%	Total Operating Expenditures	954,612	1,105,787	151,175	13.7%	1,190,108	235,497	19.8%
\$ (259,385)	\$ (278,888)	\$ 19,503	(7.0%)	\$ (306,321)	\$ 46,936	(15.3%)	Net Performance before Depreciation & Overhead Allocations	\$ (954,162)	\$ (1,105,787)	\$ 151,625	(13.7%)	\$ (1,190,108)	\$ 235,947	(19.8%)
Overhead Allocations:														
846	1,312	466	35.5%	1,004	158	15.7%	OH Risk Management	3,485	5,246	1,762	33.6%	4,058	573	14.1%
256	254	(2)	(0.8%)	210	(46)	(21.9%)	OH Internal Audit	1,025	1,016	(9)	(0.9%)	877	(148)	(16.9%)
12,186	9,045	(3,141)	(34.7%)	-	(12,186)	-	Home Office Facilities	28,757	36,180	7,423	20.5%	-	(28,757)	-
1,107	1,158	51	4.4%	5,280	4,173	79.0%	OH Administration	3,782	4,631	849	18.3%	20,786	17,004	81.8%
4,469	6,461	1,992	30.8%	4,109	(360)	(8.8%)	OH Human Resources	23,271	25,844	2,574	10.0%	29,436	6,165	20.9%
3,231	3,034	(197)	(6.5%)	1,605	(1,626)	(101.3%)	Legal	8,749	12,137	3,388	27.9%	4,680	(4,069)	(86.9%)
309	361	52	14.4%	366	57	15.6%	Records	1,184	1,445	261	18.1%	1,465	281	19.2%
982	711	(271)	(38.1%)	753	(229)	(30.4%)	OH Compliance	4,181	2,844	(1,337)	(47.0%)	2,870	(1,311)	(45.7%)
5,472	4,644	(828)	(17.8%)	3,992	(1,480)	(37.1%)	IT Operations	13,162	18,577	5,415	29.1%	17,166	4,004	23.3%
1,016	1,555	539	34.7%	1,538	522	33.9%	IT Security	4,130	6,220	2,090	33.6%	6,688	2,558	38.2%
2,588	3,140	552	17.6%	2,164	(424)	(19.6%)	OH Finance	11,144	12,560	1,416	11.3%	9,840	(1,304)	(13.3%)
820	1,598	778	48.7%	1,229	409	33.3%	Corporate Communications	4,429	6,391	1,962	30.7%	4,530	101	2.2%
2,071	1,540	(531)	(34.5%)	1,305	(766)	(58.7%)	OH Information Technology	7,167	6,158	(1,009)	(16.4%)	5,060	(2,107)	(41.6%)
2,776	3,658	882	24.1%	2,748	(28)	(1.0%)	IT Service Center	11,402	14,633	3,231	22.1%	11,343	(59)	(0.5%)
1,274	1,652	378	22.9%	1,577	303	19.2%	OH Performance Excellence	5,241	6,607	1,366	20.7%	4,897	(344)	(7.0%)
1,321	1,100	(221)	(20.1%)	766	(555)	(72.5%)	Corporate Quality	4,650	4,399	(252)	(5.7%)	3,292	(1,358)	(41.3%)
18,432	18,460	28	0.2%	14,007	(4,425)	(31.6%)	OH Security Services	55,968	73,842	17,874	24.2%	57,978	2,010	3.5%
1,403	1,705	302	17.7%	726	(677)	(93.3%)	OH Supply Chain	5,802	6,820	1,017	14.9%	2,662	(3,140)	(118.0%)
858	852	(6)	(0.7%)	-	(858)	-	District Operations Admin	3,414	3,407	(7)	(0.2%)	-	(3,414)	-
207	381	174	45.7%	-	(207)	-	OH Mail Room	1,277	1,525	248	16.3%	-	(1,277)	-
61,624	62,621	997	1.6%	43,379	(18,245)	(42.1%)	Total Overhead Allocations-	202,222	250,483	48,261	19.3%	187,628	(14,594)	(7.8%)
321,009	341,509	20,500	6.0%	349,700	28,691	8.2%	Total Expenditures	1,156,833	1,356,270	199,437	14.7%	1,377,736	220,903	16.0%
\$ (321,009)	\$ (341,509)	\$ 20,500	(6.0%)	\$ (349,700)	\$ 28,691	(8.2%)	Net Margin	\$ (1,156,383)	\$ (1,356,270)	\$ 199,887	(14.7%)	\$ (1,377,736)	\$ 221,353	(16.1%)

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$347,646	\$286,596	\$61,050	21.3%	\$564,637	\$(216,991)	(38.4%)	Gross Patient Revenue	\$1,485,920	\$1,102,899	\$383,021	34.7%	\$1,003,892	\$482,027	48.0%
243,572	97,126	146,446	150.8%	250,877	(7,305)	(2.9%)	Contractual Allowance	1,029,680	373,766	655,914	175.5%	505,340	524,340	103.8%
-	56,892	(56,892)	-	-	-	-	Charity Care	1,217	218,936	(217,718)	(99.4%)	-	1,217	-
(103,949)	56,890	(160,839)	(282.7%)	256,887	(360,836)	(140.5%)	Bad Debt	78,620	218,933	(140,313)	(64.1%)	71,445	7,175	10.0%
139,623	210,908	(71,285)	(33.8%)	507,764	(368,141)	(72.5%)	Total Contractuals and Bad Debt	1,109,517	811,635	297,882	36.7%	576,785	532,732	92.4%
208,023	75,688	132,335	174.8%	56,873	151,150	265.8%	Net Patient Service Revenue	376,402	291,264	85,138	29.2%	427,107	(50,705)	(11.9%)
59.84%	26.41%			10.07%			Collection %	25.33%	26.41%		42.55%			
\$ 208,023	\$ 75,688	\$ 132,335	174.8%	\$ 56,873	\$ 151,150	265.8%	Total Revenues	\$ 376,402	\$ 291,264	\$ 85,138	29.2%	\$ 427,107	\$ (50,705)	(11.9%)
							Direct Operating Expenditures:							
133,894	119,444	(14,450)	(12.1%)	101,863	(32,031)	(31.4%)	Salaries and Wages	506,142	473,930	(32,212)	(6.8%)	395,402	(110,741)	(28.0%)
34,299	32,723	(1,576)	(4.8%)	23,738	(10,562)	(44.5%)	Benefits	124,007	130,532	6,525	5.0%	95,036	(28,972)	(30.5%)
2,800	4,000	1,200	30.0%	2,400	(400)	(16.7%)	Purchased Services	10,600	16,000	5,400	33.8%	9,600	(1,000)	(10.4%)
1,754	4,167	2,413	57.9%	188	(1,566)	(833.0%)	Medical Supplies	4,546	16,668	12,122	72.7%	3,778	(768)	(20.3%)
6,233	4,667	(1,566)	(33.6%)	4,637	(1,596)	(34.4%)	Other Supplies	32,642	18,668	(13,974)	(74.9%)	15,343	(17,299)	(112.7%)
-	833	833	-	-	-	-	Drugs	145	3,332	3,187	95.6%	-	(145)	-
2,846	2,000	(846)	(42.3%)	1,983	(863)	(43.5%)	Repairs and Maintenance	9,403	8,000	(1,403)	(17.5%)	4,057	(5,345)	(131.7%)
1,588	1,667	79	4.7%	408	(1,180)	(289.2%)	Lease and Rental	5,939	6,668	729	10.9%	1,534	(4,406)	(287.2%)
5,876	3,287	(2,588)	(78.7%)	4,770	(1,105)	(23.2%)	Other Expense	18,257	13,148	(5,109)	(38.9%)	11,630	(6,627)	(57.0%)
1,505	1,989	485	24.4%	1,131	(373)	(33.0%)	Insurance	6,018	7,957	1,939	24.4%	4,525	(1,493)	(33.0%)
190,794	174,777	(16,017)	(9.2%)	141,118	(49,676)	(35.2%)	Total Operating Expenditures	717,700	694,903	(22,797)	(3.3%)	540,905	(176,794)	(32.7%)
\$ 17,229	\$ (99,089)	\$ 116,318	(117.4%)	\$ (84,245)	\$ 101,474	(120.5%)	Net Performance before Depreciation & Overhead Allocations	\$ (341,297)	\$ (403,639)	\$ 62,342	(15.4%)	\$ (113,798)	\$ (227,499)	199.9%
							Overhead Allocations:							
532	825	293	35.5%	426	(106)	(24.9%)	OH Risk Management	2,192	3,299	1,107	33.6%	1,722	(470)	(27.3%)
17,517	11,192	(6,325)	(56.5%)	7,140	(10,377)	(145.3%)	OH Revenue Cycle	34,423	44,767	10,345	23.1%	31,907	(2,516)	(7.9%)
161	159	(2)	(1.3%)	89	(72)	(80.9%)	OH Internal Audit	645	638	(7)	(1.1%)	372	(273)	(73.4%)
696	728	32	4.4%	2,240	1,544	68.9%	OH Administration	2,379	2,914	535	18.4%	8,819	6,440	73.0%
5,429	7,850	2,421	30.8%	2,855	(2,574)	(90.2%)	OH Human Resources	28,273	31,400	3,127	10.0%	20,455	(7,818)	(38.2%)
2,032	1,909	(123)	(6.4%)	681	(1,351)	(198.4%)	Legal	5,503	7,637	2,134	27.9%	1,986	(3,517)	(177.1%)
194	227	33	14.5%	155	(39)	(25.2%)	Records	744	908	164	18.1%	621	(123)	(19.8%)
618	448	(170)	(37.9%)	319	(299)	(93.7%)	OH Compliance	2,630	1,790	(840)	(46.9%)	1,218	(1,412)	(115.9%)
3,442	2,921	(521)	(17.8%)	1,694	(1,748)	(103.2%)	IT Operations	8,279	11,684	3,405	29.1%	7,283	(996)	(13.7%)
639	978	339	34.7%	653	14	2.1%	IT Security	2,598	3,913	1,315	33.6%	2,838	240	8.5%
1,628	1,975	347	17.6%	918	(710)	(77.3%)	OH Finance	7,010	7,899	889	11.3%	4,176	(2,834)	(67.9%)
516	1,004	488	48.6%	521	5	1.0%	Corporate Communications	2,786	4,018	1,232	30.7%	1,922	(864)	(45.0%)
1,303	968	(335)	(34.6%)	554	(749)	(135.2%)	OH Information Technology	4,508	3,873	(636)	(16.4%)	2,147	(2,361)	(110.0%)
1,746	2,301	555	24.1%	1,166	(580)	(49.7%)	IT Service Center	7,172	9,204	2,032	22.1%	4,813	(2,359)	(49.0%)
801	1,039	238	22.9%	669	(132)	(19.7%)	OH Performance Excellence	3,296	4,156	859	20.7%	2,078	(1,218)	(58.6%)
831	691	(140)	(20.3%)	325	(506)	(155.7%)	Corporate Quality	2,925	2,766	(160)	(5.8%)	1,397	(1,528)	(109.4%)
883	1,072	189	17.6%	308	(575)	(186.7%)	OH Supply Chain	3,650	4,286	636	14.8%	1,130	(2,520)	(223.0%)
505	616	111	18.0%	532	27	5.1%	HIM Department	2,547	2,466	(82)	(3.3%)	2,544	(3)	(0.1%)
1,062	1,045	(17)	(1.6%)	741	(321)	(43.3%)	OH Coding	4,405	4,181	(224)	(5.4%)	3,245	(1,160)	(35.7%)
111	120	9	7.5%	52	(59)	(113.5%)	OH Reimbursement	441	482	41	8.5%	397	(44)	(11.1%)
540	536	(4)	(0.7%)	-	(540)	-	District Operations Admin	2,148	2,143	(5)	(0.2%)	-	(2,148)	-
130	240	110	45.8%	-	(130)	-	OH Mail Room	803	959	156	16.3%	-	(803)	-
41,316	38,845	(2,471)	(6.4%)	22,038	(19,278)	(87.5%)	Total Overhead Allocations-	129,359	155,381	26,022	16.7%	101,070	(28,289)	(28.0%)

Current Month						
Actual	Budget	Variance	%	Prior Year	Variance	%
232,110	213,622	(18,488)	(8.7%)	163,156	(68,954)	(42.3%)
\$ (24,087)	\$ (137,935)	\$ 113,847	(82.5%)	\$ (106,283)	\$ 82,196	(77.3%)

Total Expenditures

Net Margin

Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%
847,059	850,284	3,225	0.4%	641,975	(205,084)	(31.9%)
\$ (470,657)	\$ (559,020)	\$ 88,364	(15.8%)	\$ (214,868)	\$ (255,789)	119.0%

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 349,379	\$ 342,250	\$ 7,129	2.1%	\$ 333,657	\$ 15,722	4.7%	Total Revenues	\$ 1,413,428	\$ 1,369,000	\$ 44,428	3.2%	\$ 1,334,627	\$ 78,801	5.9%
							Direct Operating Expenditures:							
841,584	1,245,271	403,687	32.4%	1,013,505	171,921	17.0%	Salaries and Wages	4,631,407	4,981,085	349,678	7.0%	4,557,391	(74,016)	(1.6%)
390,173	437,253	47,080	10.8%	370,253	(19,919)	(5.4%)	Benefits	1,600,879	1,749,012	148,133	8.5%	1,501,692	(99,186)	(6.6%)
33,152	12,500	(20,652)	(165.2%)	6,215	(26,937)	(433.4%)	Medical Supplies	33,323	50,000	16,677	33.4%	14,648	(18,675)	(127.5%)
481	1,239	758	61.2%	4,431	3,950	89.1%	Other Supplies	620	4,956	4,336	87.5%	7,262	6,643	91.5%
-	2,500	2,500	-	-	-	-	Repairs and Maintenance	-	10,000	10,000	-	107	107	-
1,615	7,126	5,511	77.3%	332	(1,283)	(386.4%)	Other Expense	17,638	28,504	10,866	38.1%	1,227	(16,410)	(1,337.4%)
1,267,005	1,705,889	438,885	25.7%	1,394,737	127,732	9.2%	Total Operating Expenditures	6,283,867	6,823,557	539,691	7.9%	6,082,329	(201,538)	(3.3%)
\$ (917,626)	\$ (1,363,639)	\$ 446,013	(32.7%)	\$ (1,061,080)	\$ 143,454	(13.5%)	Net Performance before Depreciation & Overhead Allocations	\$ (4,870,439)	\$ (5,454,557)	\$ 584,118	(10.7%)	\$ (4,747,702)	\$ (122,737)	2.6%
							Overhead Allocations:							
4,428	6,870	2,442	35.5%	4,419	(9)	(0.2%)	OH Risk Management	18,244	27,480	9,236	33.6%	17,854	(390)	(2.2%)
1,341	1,329	(12)	(0.9%)	926	(415)	(44.8%)	OH Internal Audit	5,368	5,316	(52)	(1.0%)	3,862	(1,506)	(39.0%)
14,225	10,558	(3,667)	(34.7%)	5,769	(8,456)	(146.6%)	Home Office Facilities	33,568	42,232	8,664	20.5%	32,770	(798)	(2.4%)
5,795	6,062	267	4.4%	23,229	17,434	75.1%	OH Administration	19,800	24,248	4,448	18.3%	91,442	71,642	78.3%
39,783	57,514	17,731	30.8%	28,698	(11,085)	(38.6%)	OH Human Resources	207,145	230,056	22,911	10.0%	205,557	(1,588)	(0.8%)
16,916	15,889	(1,027)	(6.5%)	7,062	(9,854)	(139.5%)	Legal	45,808	63,556	17,748	27.9%	20,591	(25,217)	(122.5%)
1,618	1,890	272	14.4%	1,612	(6)	(0.4%)	Records	6,199	7,560	1,361	18.0%	6,444	245	3.8%
5,141	3,725	(1,416)	(38.0%)	3,312	(1,829)	(55.2%)	OH Compliance	21,892	14,900	(6,992)	(46.9%)	12,626	(9,266)	(73.4%)
28,650	24,314	(4,336)	(17.8%)	17,563	(11,087)	(63.1%)	IT Operations	68,914	97,256	28,342	29.1%	75,521	6,607	8.7%
5,322	8,143	2,821	34.6%	6,766	1,444	21.3%	IT Security	21,628	32,572	10,944	33.6%	29,424	7,796	26.5%
13,548	16,439	2,891	17.6%	9,519	(4,029)	(42.3%)	OH Finance	58,346	65,756	7,410	11.3%	43,290	(15,056)	(34.8%)
4,294	8,366	4,072	48.7%	5,407	1,113	20.6%	Corporate Communications	23,190	33,464	10,274	30.7%	19,927	(3,263)	(16.4%)
10,843	8,063	(2,780)	(34.5%)	5,741	(5,102)	(88.9%)	OH Information Technology	37,524	32,252	(5,272)	(16.3%)	22,261	(15,263)	(68.6%)
14,533	19,155	4,622	24.1%	12,091	(2,442)	(20.2%)	IT Service Center	59,699	76,620	16,921	22.1%	49,908	(9,791)	(19.6%)
6,668	8,648	1,980	22.9%	6,936	268	3.9%	OH Performance Excellence	27,438	34,592	7,154	20.7%	21,547	(5,891)	(27.3%)
6,918	5,757	(1,161)	(20.2%)	3,371	(3,547)	(105.2%)	Corporate Quality	24,350	23,028	(1,322)	(5.7%)	14,484	(9,866)	(68.1%)
7,346	8,922	1,576	17.7%	3,195	(4,151)	(129.9%)	OH Supply Chain	30,380	35,688	5,308	14.9%	11,715	(18,665)	(159.3%)
9,619	9,423	(196)	(2.1%)	-	(9,619)	-	District Nursing Admin	28,676	37,692	9,016	23.9%	-	(28,676)	-
1,084	1,996	912	45.7%	-	(1,084)	-	OH Mail Room	6,687	7,986	1,299	16.3%	-	(6,687)	-
198,072	223,063	24,991	11.2%	145,616	(52,456)	(36.0%)	Total Overhead Allocations-	744,856	892,254	147,398	16.5%	679,223	(65,633)	(9.7%)
1,465,077	1,928,953	463,876	24.0%	1,540,353	75,276	4.9%	Total Expenditures	7,028,723	7,715,811	687,088	8.9%	6,761,552	(267,171)	(4.0%)
\$ (1,115,698)	\$ (1,586,703)	\$ 471,005	(29.7%)	\$ (1,206,696)	\$ 90,998	(7.5%)	Net Margin	\$ (5,615,295)	\$ (6,346,811)	\$ 731,516	(11.5%)	\$ (5,426,925)	\$ (188,370)	3.5%

Current Month						
Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	-	-	-
35,043	62,138	27,094	43.6%	-	(35,043)	-
4,136	5,001	865	17.3%	-	(4,136)	-
46,400	58,750	12,350	21.0%	-	(46,400)	-
85,579	125,889	40,310	32.0%	-	(85,579)	-
\$ (85,579)	\$ (125,889)	\$ 40,310	(32.0%)	-	\$ (85,579)	-
85,579	125,889	40,310	32.0%	-	(85,579)	-
\$ (85,579)	\$ (125,889)	\$ 40,310	(32.0%)	-	\$ (85,579)	-

Total Revenues

Direct Operating Expenditures:

Salaries and Wages

Benefits

Purchased Services

Total Operating Expenditures

Net Performance before Depreciation & Overhead Allocations

Total Expenditures

Net Margin

Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	-	-	-
80,790	248,551	167,761	67.5%	-	(80,790)	-
7,949	20,005	12,056	60.3%	-	(7,949)	-
46,400	235,000	188,600	80.3%	-	(46,400)	-
135,139	503,556	368,417	73.2%	-	(135,139)	-
\$ (135,139)	\$ (503,556)	\$ 368,417	(73.2%)	-	\$ (135,139)	-
135,139	503,556	368,417	73.2%	-	(135,139)	-
\$ (135,139)	\$ (503,556)	\$ 368,417	(73.2%)	-	\$ (135,139)	-

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
Revenues:					
Ad Valorem Taxes	-	\$ 52,659,064	\$ 104,596,647	\$ 3,736,619	\$ 160,992,330
Net Patient Service Revenue	269,207	532,595	572,345	468,651	1,842,799
Intergovernmental Revenue	341,422	373,249	349,379	349,379	1,413,428
Grants	1,550	57,640	38,913	49,894	147,997
Interest Earnings	566,512	463,772	627,520	1,279,916	2,937,720
Unrealized Gain/(Loss) On Investments	(15,035)	1,468,262	1,391,091	129,581	2,973,899
Other Financial Assistance	-	-	-	-	-
Other Revenue	43,676	611,065	1,213,907	46,251	1,914,900
Total Revenues	\$ 1,207,332	\$ 56,165,647	\$ 108,789,802	\$ 6,060,290	\$ 172,223,072
Expenditures:					
Salaries and Wages	3,889,680	3,562,333	3,819,128	3,326,238	14,597,379
Benefits	1,170,983	1,120,528	1,015,820	1,128,553	4,435,883
Purchased Services	654,110	804,672	1,338,194	311,196	3,108,172
Medical Supplies	4,208	5,937	3,136	45,373	58,654
Other Supplies	152,947	12,702	99,463	59,581	324,693
Medical Services	792,090	686,114	671,148	779,082	2,928,434
Drugs	(22,847)	(41,364)	(946)	14,299	(50,858)
Repairs and Maintenance	457,711	388,884	684,629	373,320	1,904,545
Lease and Rental	185,996	256,441	(53,808)	96,364	484,993
Utilities	10,696	12,014	9,578	9,401	41,689
Other Expense	307,257	1,314,679	3,293,786	2,398,444	7,314,166
Principal And Interest	-	-	1,368,036	908,524	2,276,560
Insurance	103,241	106,711	104,976	104,976	419,904
Sponsored Programs.	703,296	720,235	648,839	673,796	2,746,166
Total Operating Expenditures	8,409,367	8,949,885	13,001,980	10,229,147	40,590,379
Net Performance before Overhead Allocations	\$ (7,202,036)	\$ 47,215,762	\$ 95,787,823	\$ (4,168,857)	\$ 131,632,692
Total Overhead Allocations-	(1,670,847)	(1,403,322)	(1,254,365)	(3,331,694)	(7,660,228)
Total Expenditures	6,738,520	7,546,563	11,747,614	6,897,453	32,930,151
Net Margin	\$ (5,531,189)	\$ 48,619,084	\$ 97,042,188	\$ (837,163)	\$ 139,292,920
Transfer In/(Out)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (4,150,525)



General Fund Program Statistics

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Current Year Total	Prior Year Total
Aeromedical														
Patients Transported - Actual	36	48	51	46									181	208
Patients Transported - Budget	50	49	50	51									200	217
Variance	(14)	(1)	1	(5)	-	-	-	-	-	-	-	-	(19)	(9)
Ground Transportation														
Ground Transportation Trips-Actual	191	174	181	154									700	599
Ground Transportation Trips-Budget	142	126	145	145									558	348
Variance	49	48	36	9	-	-	-	-	-	-	-	-	142	251
School Health														
Medical Events	26,865	22,478	19,038	22,133									90,514	90,050
Screenings	25,752	21,678	10,626	20,403									78,459	78,131
Total Events- Actual	52,617	44,156	29,664	42,536	-	-	-	-	-	-	-	-	168,973	168,181
Total Events- Budget	51,856	37,169	34,725	46,169									169,919	271,200
Pharmacy														
Total Prescriptions Filled at In-House Pharmacies	14,402	12,826	13,029	13,711									53,968	49,492
Total Prescriptions Filled Inhouse/Retail- Actual	14,402	12,826	13,029	13,711	-	-	-	-	-	-	-	-	53,968	49,492
Total Prescriptions Filled- Budget	11,770	11,770	11,770	11,770									47,080	47,992

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,259,008	\$ 1,192,011	\$ 66,997	5.6%	\$ 1,235,917	\$ 23,091	1.9%	Gross Patient Revenue	\$ 4,929,376	\$ 4,761,565	\$ 167,811	3.5%	\$ 4,659,911	\$ 269,465	5.8%
75,565	74,666	899	1.2%	55,063	20,502	37.2%	Contractual Allowance	322,186	298,250	23,937	8.0%	265,872	56,314	21.2%
337,463	364,340	(26,877)	(7.4%)	473,760	(136,297)	(28.8%)	Charity Care	1,303,640	1,455,332	(151,692)	(10.4%)	1,417,836	(114,197)	(8.1%)
-	12,085	(12,085)	-	36,165	(36,165)	-	Bad Debt	12,446	48,274	(35,828)	(74.2%)	58,338	(45,892)	(78.7%)
413,028	451,091	(38,063)	(8.4%)	564,988	(151,959)	(26.9%)	Total Contractuals and Bad Debt	1,638,272	1,801,855	(163,584)	(9.1%)	1,742,046	(103,774)	(6.0%)
845,980	740,919	105,060	14.2%	670,929	175,051	26.1%	Net Patient Service Revenue	3,291,104	2,959,710	331,394	11.2%	2,917,865	373,240	12.8%
67.19%	62.16%			54.29%			Collection %	66.77%	62.16%			62.62%		
758,333	758,333	-	-	758,333	-	-	Intergovernmental Revenue	3,033,333	3,033,332	1	-	3,033,333	-	-
-	970	(970)	-	-	-	-	Interest Earnings	956	3,880	(2,924)	(75.4%)	-	956	-
1,382	1,070	312	29.2%	858	524	61.1%	Other Revenue	4,246	4,280	(34)	(0.8%)	4,741	(495)	(10.4%)
\$ 1,605,695	\$ 1,501,292	\$ 104,403	7.0%	\$ 1,430,120	\$ 175,575	12.3%	Total Revenues	\$ 6,329,640	\$ 6,001,202	\$ 328,438	5.5%	\$ 5,955,939	\$ 373,701	6.3%
							Direct Operating Expenses:							
1,357,437	1,132,560	(224,877)	(19.9%)	1,118,596	(238,840)	(21.4%)	Salaries and Wages	4,564,268	4,493,809	(70,459)	(1.6%)	4,396,870	(167,398)	(3.8%)
403,145	356,018	(47,127)	(13.2%)	366,057	(37,088)	(10.1%)	Benefits	1,466,382	1,418,754	(47,627)	(3.4%)	1,419,060	(47,322)	(3.3%)
69,463	76,449	6,987	9.1%	56,140	(13,322)	(23.7%)	Purchased Services	230,038	305,797	(75,759)	(24.8%)	212,631	(17,407)	(8.2%)
60,525	56,991	(3,534)	(6.2%)	62,259	1,734	2.8%	Medical Supplies	237,647	227,964	(9,683)	(4.2%)	193,797	(43,850)	(22.6%)
93,167	85,325	(7,842)	(9.2%)	102,364	9,196	9.0%	Other Supplies	292,084	341,301	(49,217)	(14.4%)	364,488	72,404	19.9%
1,778	2,275	497	21.8%	1,303	(475)	(36.5%)	Contracted Physician Expense	3,560	9,100	(5,540)	(60.9%)	4,567	1,007	22.0%
2,191	5,417	3,226	59.6%	3,130	939	30.0%	Medical Services	7,910	21,668	(13,758)	(63.5%)	11,504	3,595	31.3%
28,515	38,333	9,818	25.6%	53,722	25,207	46.9%	Drugs	107,971	153,332	(45,361)	(29.6%)	139,911	31,940	22.8%
38,068	35,989	(2,079)	(5.8%)	42,377	4,309	10.2%	Repairs and Maintenance	107,438	143,957	(36,519)	(25.4%)	120,403	12,965	10.8%
-	85	85	-	103	103	-	Lease and Rental	(309)	340	649	190.9%	412	721	175.0%
40,171	38,486	(1,685)	(4.4%)	35,367	(4,804)	(13.6%)	Utilities	150,527	153,944	(3,417)	(2.2%)	152,289	1,762	1.2%
20,862	19,808	(1,054)	(5.3%)	6,438	(14,424)	(224.0%)	Other Expense	46,974	79,231	(32,257)	(40.7%)	40,771	(6,203)	(15.2%)
-	-	-	-	-	-	-	Interest Expense	-	1	1	100.0%	-	-	-
8,312	10,126	1,814	17.9%	6,830	(1,482)	(21.7%)	Insurance	33,248	40,505	(7,257)	(17.9%)	27,320	(5,928)	(21.7%)
2,123,635	1,857,863	(265,772)	(14.3%)	1,854,687	(268,948)	(14.5%)	Total Operating Expenses	7,247,736	7,389,703	141,967	1.9%	7,084,022	(163,715)	(2.3%)
\$ (517,940)	\$ (356,570)	\$ (161,369)	45.3%	\$ (424,567)	\$ (93,373)	22.0%	Net Performance before Depreciation & Overhead Allocations	\$ (918,097)	\$ (1,388,502)	\$ 470,405	(33.9%)	\$ (1,128,083)	\$ 209,986	(18.6%)
71,981	80,284	8,302	10.3%	79,226	7,245	9.1%	Depreciation	288,269	321,431	(33,162)	(10.3%)	319,448	31,179	9.8%
							Overhead Allocations:							
5,631	8,735	3,104	35.5%	5,591	(40)	(0.7%)	OH Risk Management	23,198	34,941	(11,743)	(33.6%)	22,589	(609)	(2.7%)
1,705	1,691	(14)	(0.8%)	1,171	(534)	(45.6%)	OH Internal Audit	6,826	6,763	(62)	(0.9%)	4,887	(1,939)	(39.7%)
7,368	7,708	340	4.4%	29,390	22,022	74.9%	OH Administration	25,176	30,833	(5,658)	(18.4%)	115,694	90,518	78.2%
44,361	64,143	19,782	30.8%	30,523	(13,838)	(45.3%)	OH Human Resources	231,014	256,573	(25,559)	(10.0%)	218,669	(12,345)	(5.6%)
21,509	20,203	(1,306)	(6.5%)	8,934	(12,575)	(140.8%)	Legal	58,246	80,813	(22,567)	(27.9%)	26,051	(32,195)	(123.6%)
2,058	2,403	345	14.4%	2,039	(19)	(0.9%)	Records	7,882	9,612	(1,730)	(18.0%)	8,153	271	3.3%
6,537	4,736	(1,801)	(38.0%)	4,191	(2,346)	(56.0%)	OH Compliance	27,836	18,942	(8,894)	(47.0%)	15,975	(11,861)	(74.2%)
36,429	30,917	(5,512)	(17.8%)	22,221	(14,208)	(63.9%)	IT Operations	87,626	123,667	(36,042)	(29.1%)	95,549	7,923	8.3%
6,767	10,354	3,587	34.6%	8,561	1,794	21.0%	IT Security	27,501	41,414	(13,913)	(33.6%)	37,228	9,727	26.1%
17,226	20,903	3,677	17.6%	12,043	(5,183)	(43.0%)	OH Finance	74,188	83,612	(9,425)	(11.3%)	54,770	(19,418)	(35.5%)
5,460	10,638	5,178	48.7%	6,842	1,382	20.2%	Corporate Communications	29,487	42,552	(13,065)	(30.7%)	25,214	(4,273)	(16.9%)
13,787	10,249	(3,538)	(34.5%)	7,263	(6,524)	(89.8%)	OH Information Technology	47,713	40,998	(6,715)	(16.4%)	28,165	(19,548)	(69.4%)
126,552	41,694	(84,858)	(203.5%)	27,139	(99,413)	(366.3%)	IT Applications	157,028	166,778	(9,750)	(5.8%)	92,710	(64,318)	(69.4%)
18,479	24,357	5,878	24.1%	15,298	(3,181)	(20.8%)	IT Service Center	75,909	97,428	(21,520)	(22.1%)	63,145	(12,764)	(20.2%)
8,479	10,997	2,518	22.9%	8,775	296	3.4%	OH Performance Excellence	34,889	43,987	(9,097)	(20.7%)	27,261	(7,628)	(28.0%)

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
8,797	7,321	(1,476)	(20.2%)	4,264	(4,533)	(106.3%)	Corporate Quality
36,865	36,922	57	0.2%	24,512	(12,353)	(50.4%)	OH Security Services
9,341	11,346	2,005	17.7%	4,042	(5,299)	(131.1%)	OH Supply Chain
7,073	15,683	8,610	54.9%	-	(7,073)	-	OH Clinical Labor Pool
12,230	11,982	(248)	(2.1%)	-	(12,230)	-	District Nursing Admin
5,711	5,670	(41)	(0.7%)	-	(5,711)	-	District Operations Admin
1,378	2,539	1,161	45.7%	-	(1,378)	-	OH Mail Room
403,743	361,190	(42,553)	(11.8%)	222,799	(180,944)	(81.2%)	Total Overhead Allocations-
2,599,359	2,299,336	(300,023)	(13.0%)	2,156,712	(442,647)	(20.5%)	Total Expenses
\$ (993,664)	\$ (798,044)	\$ (195,620)	24.5%	\$ (726,592)	\$ (267,072)	36.8%	Net Margin
-	25,333	(25,333)	-	163,244	(163,244)	-	Capital Contributions.
-	\$ 2,425,000	\$ (2,425,000)	-	-	-	-	Transfer In/(Out)

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
30,962	29,282	(1,680)	(5.7%)	18,324	(12,638)	(69.0%)	Corporate Quality
111,937	147,688	35,750	24.2%	101,460	(10,477)	(10.3%)	OH Security Services
38,630	45,382	6,753	14.9%	14,821	(23,809)	(160.6%)	OH Supply Chain
13,358	62,734	49,376	78.7%	-	(13,358)	-	OH Clinical Labor Pool
36,461	47,927	11,466	23.9%	-	(36,461)	-	District Nursing Admin
22,726	22,680	(46)	(0.2%)	-	(22,726)	-	District Operations Admin
8,502	10,154	1,652	16.3%	-	(8,502)	-	OH Mail Room
1,177,093	1,444,759	267,666	18.5%	970,665	(206,428)	(21.3%)	Total Overhead Allocations-
8,713,098	9,155,893	442,796	4.8%	8,374,135	(338,963)	(4.0%)	Total Expenses
\$ (2,383,458)	\$ (3,154,692)	\$ 771,233	(24.4%)	\$ (2,418,196)	\$ 34,738	(1.4%)	Net Margin
-	101,332	(101,332)	-	163,244	(163,244)	-	Capital Contributions.
-	\$ 4,850,000	\$ (4,850,000)	-	\$ 1,451,382	\$ 1,451,382	-	Transfer In/(Out)

s and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
Gross Patient Revenue	\$ 1,235,957	\$ 1,180,842	\$ 1,253,569	\$ 1,259,008	\$ 4,929,376
Contractual Allowance	74,159	86,103	86,359	75,565	322,186
Charity Care	342,563	332,824	290,789	337,463	1,303,640
Bad Debt	12,446	-	-	-	12,446
Total Contractuals and Bad Debt	429,168	418,927	377,148	413,028	1,638,272
Net Patient Service Revenue	806,789	761,915	876,421	845,980	3,291,104
Collection %	65.28%	64.52%	69.91%	67.19%	66.77%
Non-Operating Revenues					
Intergovernmental Revenue	758,333	758,333	758,333	758,333	3,033,333
Interest Earnings	956	-	-	-	956
Other Revenue	1,104	552	1,208	1,382	4,246
Total Other Revenues	\$ 760,394	\$ 758,885	\$ 759,541	\$ 759,715	\$ 3,038,535
Total Non-Operating Revenues	\$ 1,567,182	\$ 1,520,800	\$ 1,635,962	\$ 1,605,695	\$ 6,329,640
Direct Operating Expenses:					
Salaries and Wages	1,179,288	1,069,089	958,454	1,357,437	4,564,268
Benefits	369,614	354,390	339,233	403,145	1,466,382
Purchased Services	68,689	45,529	46,356	69,463	230,038
Medical Supplies	59,688	57,259	60,175	60,525	237,647
Other Supplies	87,215	45,833	65,869	93,167	292,084
Contracted Physician Expense	648	399	735	1,778	3,560
Medical Services	1,355	2,303	2,061	2,191	7,910
Drugs	7,273	49,611	22,571	28,515	107,971
Repairs and Maintenance	12,175	29,875	27,320	38,068	107,438

s and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
Lease and Rental	412	412	(1,133)	-	(309)
Utilities	41,238	33,926	35,191	40,171	150,527
Other Expense	9,156	10,131	6,824	20,862	46,974
Insurance	8,312	8,312	8,312	8,312	33,248
Total Operating Expenses	1,845,063	1,707,070	1,571,968	2,123,635	7,247,736
Net Performance before Depreciation & Overhead Allocations	\$ (277,881)	\$ (186,270)	\$ 63,994	\$ (517,940)	\$ (918,097)
Depreciation	72,004	72,004	72,279	71,981	288,269
<i>Overhead Allocations:</i>					
OH Risk Management	6,113	5,604	5,849	5,631	23,198
OH Internal Audit	1,906	1,617	1,598	1,705	6,826
OH Administration	1,213	9,980	6,615	7,368	25,176
OH Human Resources	55,359	43,986	87,307	44,361	231,014
Legal	11,896	12,986	11,854	21,509	58,246
Records	1,930	1,882	2,013	2,058	7,882
OH Compliance	7,260	6,280	7,759	6,537	27,836
IT Operations	22,410	25,695	3,092	36,429	87,626
IT Security	6,077	8,677	5,980	6,767	27,501
OH Finance	18,168	18,482	20,311	17,226	74,188
Corporate Communications	9,669	8,094	6,264	5,460	29,487
OH Information Technology	13,169	9,605	11,152	13,787	47,713
IT Applications	19,157	11,319	-	126,552	157,028
IT Service Center	22,206	16,193	19,030	18,479	75,909
OH Performance Excellence	12,820	5,550	8,040	8,479	34,889

s and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
Corporate Quality	7,040	6,064	9,062	8,797	30,962
OH Security Services	26,703	22,082	26,287	36,865	111,937
OH Supply Chain	10,978	8,891	9,420	9,341	38,630
OH Clinical Labor Pool	1,193	1,267	3,825	7,073	13,358
District Nursing Admin	10,806	5,335	8,090	12,230	36,461
District Operations Admin	6,346	3,410	7,259	5,711	22,726
OH Mail Room	2,068	2,266	2,790	1,378	8,502
Total Overhead Allocations	274,486	235,265	263,598	403,743	1,177,093
Total Expenses	2,191,554	2,014,340	1,907,845	2,599,359	8,713,098
Net Margin	\$ (624,372)	\$ (493,540)	\$ (271,883)	\$ (993,664)	\$ (2,383,458)



Census	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Current Year Total	Prior Year Total
Admissions	13	9	14	6									42	48
Discharges	10	11	11	6									38	39
Average Daily Census	117	117	119	117									117	112
Budget Census	117	117	117	117									117	110
Occupancy % (120 licensed beds)	97%	98%	99%	98%	0%	0%	0%	0%	0%	0%	0%	0%	98%	94%
Days By Payor Source:														
Medicaid	19	1	-										20	31
Managed Care Medicaid	2,342	2,291	2,369	2,300									9,302	9,032
Medicare	106	69	57	62									294	348
Private Pay	34	41	65	67									207	196
Hospice	62	100	117	93									372	140
Charity	1,020	987	989	989									3,985	4,068
Optum/VA	32	25	78	125									260	-
Total Resident Days	3,615	3,514	3,675	3,636	-	-	-	-	-	-	-	-	14,440	13,815

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 9,852,904	\$ 9,660,140	\$ 192,764	2.0%	\$ 9,575,784	\$ 277,121	2.9%	Gross Patient Revenue	\$ 37,685,782	\$ 38,137,411	\$ (451,628)	(1.2%)	\$ 38,056,833	\$ (371,050)	(1.0%)
6,897,296	7,596,478	(699,181)	(9.2%)	7,439,166	(541,870)	(7.3%)	Contractual Allowance	26,932,240	29,975,855	(3,043,615)	(10.2%)	29,873,806	(2,941,566)	(9.8%)
493,753	287,251	206,501	71.9%	86,833	406,920	468.6%	Charity Care	2,669,708	1,129,056	1,540,651	136.5%	996,935	1,672,773	167.8%
930,450	329,663	600,787	182.2%	425,788	504,662	118.5%	Bad Debt	2,427,900	1,272,205	1,155,694	90.8%	891,339	1,536,561	172.4%
8,321,499	8,213,392	108,107	1.3%	7,951,787	369,712	4.6%	Total Contractuals and Bad Debt	32,029,848	32,377,117	(347,269)	(1.1%)	31,762,080	267,767	0.8%
533,908	578,555	(44,647)	(7.7%)	47,816	486,092	1,016.6%	Other Patient Revenue	759,332	2,314,219	(1,554,887)	(67.2%)	191,285	568,067	297.0%
2,065,314	2,025,303	40,010	2.0%	1,671,813	393,501	23.5%	Net Patient Service Revenue	6,415,267	8,074,513	(1,659,246)	(20.5%)	6,486,017	(70,750)	(1.1%)
20.96%	20.97%			17.46%			Collection %	17.02%	21.17%			17.04%		
35,655	17,500	18,155	103.7%	16,848	18,807	111.6%	Grants	142,620	70,000	72,620	103.7%	68,087	74,534	109.5%
-	167	(167)	-	-	-	-	Interest Earnings	5,113	668	4,445	665.4%	-	5,113	-
18,510	9,769	8,741	89.5%	(13,250)	31,760	(239.7%)	Other Revenue	79,811	39,076	40,735	104.2%	32,990	46,821	141.9%
\$ 2,119,478	\$ 2,052,739	\$ 66,739	3.3%	\$ 1,675,411	\$ 444,068	26.5%	Total Revenues	\$ 6,642,811	\$ 8,184,257	\$ (1,541,446)	(18.8%)	\$ 6,587,094	\$ 55,718	0.8%
							Direct Operating Expenses:							
1,461,623	1,544,997	83,374	5.4%	1,399,690	(61,933)	(4.4%)	Salaries and Wages	5,907,898	6,130,288	222,389	3.6%	5,888,210	(19,688)	(0.3%)
408,015	403,400	(4,616)	(1.1%)	406,292	(1,723)	(0.4%)	Benefits	1,550,369	1,607,578	57,209	3.6%	1,619,375	69,007	4.3%
275,317	459,707	184,390	40.1%	583,573	308,256	52.8%	Purchased Services	1,002,009	1,838,830	836,821	45.5%	1,889,394	887,384	47.0%
103,817	89,904	(13,913)	(15.5%)	24,079	(79,738)	(331.2%)	Medical Supplies	536,126	359,615	(176,511)	(49.1%)	61,369	(474,758)	(773.6%)
97,543	133,362	35,819	26.9%	68,334	(29,209)	(42.7%)	Other Supplies	269,125	533,447	264,321	49.5%	267,638	(1,487)	(0.6%)
766,747	666,140	(100,606)	(15.1%)	604,678	(162,069)	(26.8%)	Contracted Physician Expense	2,656,225	2,664,561	8,336	0.3%	2,460,028	(196,197)	(8.0%)
81,162	82,930	1,768	2.1%	121,787	40,625	33.4%	Drugs	265,325	331,720	66,395	20.0%	135,631	(129,694)	(95.6%)
154,280	137,254	(17,026)	(12.4%)	224,830	70,549	31.4%	Repairs and Maintenance	676,001	549,016	(126,985)	(23.1%)	538,119	(137,882)	(25.6%)
23,333	33,709	10,376	30.8%	31,004	7,671	24.7%	Lease and Rental	95,878	134,836	38,958	28.9%	205,854	109,977	53.4%
78,566	94,913	16,347	17.2%	137,592	59,025	42.9%	Utilities	307,226	379,652	72,426	19.1%	333,163	25,936	7.8%
79,758	75,255	(4,503)	(6.0%)	187,402	107,643	57.4%	Other Expense	208,158	301,020	92,862	30.8%	627,962	419,804	66.9%
175	178	4	2.2%	-	(175)	-	Interest Expense	821	817	(4)	(0.5%)	-	(821)	-
19,026	22,301	3,275	14.7%	15,528	(3,498)	(22.5%)	Insurance	60,857	89,203	28,346	31.8%	62,113	1,256	2.0%
3,549,364	3,744,050	194,686	5.2%	3,804,788	255,425	6.7%	Total Operating Expenses	13,536,018	14,920,583	1,384,564	9.3%	14,088,856	552,837	3.9%
\$ 1,429,885	\$ (1,691,310)	\$ 261,425	(15.5%)	\$ (2,129,377)	\$ 699,492	(32.8%)	Net Performance before Depreciation & Overhead Allocations	\$ (6,893,207)	\$ (6,736,326)	\$ (156,881)	2.3%	\$ (7,501,762)	\$ 608,555	(8.1%)
311,557	300,331	(11,226)	(3.7%)	273,630	(37,928)	(13.9%)	Depreciation	1,246,513	1,202,598	(43,915)	(3.7%)	1,085,994	(160,518)	(14.8%)
							Overhead Allocations:							
11,574	17,956	6,382	35.5%	12,356	782	6.3%	OH Risk Management	47,685	71,823	24,139	33.6%	49,922	2,237	4.5%
114,956	73,445	(41,511)	(56.5%)	45,701	(69,255)	(151.5%)	OH Revenue Cycle	225,899	293,779	67,880	23.1%	204,219	(21,680)	(10.6%)
3,505	3,474	(31)	(0.9%)	2,589	(916)	(35.4%)	OH Internal Audit	14,031	13,897	(133)	(1.0%)	10,800	(3,231)	(29.9%)
15,146	15,845	699	4.4%	64,953	49,807	76.7%	OH Administration	51,751	63,380	11,629	18.3%	255,692	203,941	79.8%
51,946	75,111	23,165	30.8%	36,944	(15,002)	(40.6%)	OH Human Resources	270,514	300,445	29,931	10.0%	264,668	(5,846)	(2.2%)
44,215	41,529	(2,686)	(6.5%)	19,746	(24,469)	(123.9%)	Legal	119,731	166,118	46,386	27.9%	57,575	(62,156)	(108.0%)
4,230	4,939	709	14.4%	4,506	276	6.1%	Records	16,203	19,757	3,554	18.0%	18,019	1,816	10.1%
13,438	9,735	(3,703)	(38.0%)	9,262	(4,176)	(45.1%)	OH Compliance	57,221	38,940	(18,281)	(46.9%)	35,307	(21,914)	(62.1%)
74,883	63,552	(11,331)	(17.8%)	49,109	(25,774)	(52.5%)	IT Operations	180,123	254,207	74,084	29.1%	211,170	31,047	14.7%
13,910	21,283	7,373	34.6%	18,920	5,010	26.5%	IT Security	56,531	85,133	28,602	33.6%	82,278	25,747	31.3%
35,410	42,969	7,559	17.6%	26,617	(8,793)	(33.0%)	OH Finance	152,500	171,875	19,375	11.3%	121,047	(31,453)	(26.0%)
11,225	21,867	10,642	48.7%	15,120	3,895	25.8%	Corporate Communications	60,614	87,467	26,852	30.7%	55,724	(4,890)	(8.8%)
28,341	21,074	(7,267)	(34.5%)	16,052	(12,289)	(76.6%)	OH Information Technology	98,078	84,297	(13,781)	(16.3%)	62,246	(35,832)	(57.6%)
803,973	264,882	(539,091)	(203.5%)	286,592	(517,381)	(180.5%)	IT Applications	997,584	1,059,530	61,946	5.8%	979,035	(18,549)	(1.9%)
37,987	50,068	12,081	24.1%	33,809	(4,178)	(12.4%)	IT Service Center	156,040	200,272	44,232	22.1%	139,554	(16,486)	(11.8%)

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
17,429	22,604	5,175	22.9%	19,394	1,965	10.1%	OH Performance Excellence	71,718	90,418	18,700	20.7%	60,248	(11,470)	(19.0%)
18,083	15,047	(3,036)	(20.2%)	9,425	(8,658)	(91.9%)	Corporate Quality	63,646	60,189	(3,457)	(5.7%)	40,498	(23,148)	(57.2%)
55,297	55,382	85	0.2%	35,017	(20,280)	(57.9%)	OH Security Services	167,906	221,530	53,624	24.2%	144,943	(22,963)	(15.8%)
19,201	23,319	4,118	17.7%	8,934	(10,267)	(114.9%)	OH Supply Chain	79,407	93,276	13,869	14.9%	32,757	(46,650)	(142.4%)
10,976	13,415	2,439	18.2%	16,614	5,638	33.9%	HIM Department	55,410	53,661	(1,750)	(3.3%)	79,482	24,072	30.3%
23,105	22,746	(359)	(1.6%)	23,145	40	0.2%	OH Coding	95,833	90,984	(4,849)	(5.3%)	101,373	5,540	5.5%
2,425	2,615	190	7.3%	1,631	(794)	(48.7%)	OH Reimbursement	9,603	10,458	855	8.2%	12,415	2,812	22.7%
14,540	32,238	17,698	54.9%	-	(14,540)	-	OH Clinical Labor Pool	27,459	128,951	101,492	78.7%	-	(27,459)	-
25,141	24,631	(510)	(2.1%)	-	(25,141)	-	District Nursing Admin	74,950	98,523	23,573	23.9%	-	(74,950)	-
11,741	11,655	(86)	(0.7%)	-	(11,741)	-	District Operations Admin	46,717	46,620	(96)	(0.2%)	-	(46,717)	-
2,834	5,218	2,384	45.7%	-	(2,834)	-	OH Mail Room	17,478	20,872	3,394	16.3%	-	(17,478)	-
1,465,511	956,600	(508,911)	(53.2%)	756,436	(709,075)	(93.7%)	Total Overhead Allocations-	3,214,634	3,826,401	611,767	16.0%	3,018,972	(195,662)	(6.5%)
5,326,432	5,000,981	(325,451)	(6.5%)	4,834,854	(491,578)	(10.2%)	Total Expenses	17,997,165	19,949,582	1,952,417	9.8%	18,193,822	196,657	1.1%
\$ (3,206,953)	\$ (2,948,242)	\$ (258,712)	8.8%	\$ (3,159,443)	\$ (47,510)	1.5%	Net Margin	\$ (11,354,354)	\$ (11,765,325)	\$ 410,972	(3.5%)	\$ (11,606,728)	\$ 252,375	(2.2%)
-	239,617	(239,617)	-	1,914,064	(1,914,064)	-	Capital Contributions.	41,700	958,468	(916,768)	(95.6%)	1,914,064	(1,872,364)	(97.8%)
-	\$ 8,750,000	\$ (8,750,000)	-	-	-	-	Transfer In/(Out)	-	\$ 17,500,000	\$ (17,500,000)	-	\$ 8,461,956	\$ 8,461,956	-

Revenues and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
Gross Patient Revenue	\$ 10,080,481	\$ 8,800,910	\$ 8,951,487	\$ 9,852,904	\$ 37,685,782
Contractual Allowance	6,960,095	6,690,169	6,384,679	6,897,296	26,932,240
Charity Care	988,277	480,197	707,481	493,753	2,669,708
Bad Debt	727,132	421,285	349,033	930,450	2,427,900
Total Contractuals and Bad Debt	8,675,504	7,591,651	7,441,194	8,321,499	32,029,848
Other Patient Revenue	88,484	74,967	61,973	533,908	759,332
Net Patient Service Revenue	1,493,461	1,284,225	1,572,267	2,065,314	6,415,267
Collection %	14.82%	14.59%	17.56%	20.96%	17.02%
Non-Operating Revenues					
Grants	26,417	32,417	48,132	35,655	142,620
Interest Earnings	5,113	-	-	-	5,113
Other Revenue	16,682	21,934	22,685	18,510	79,811
Total Other Revenues	\$ 48,212	\$ 54,350	\$ 70,817	\$ 54,165	\$ 227,545
Total Non-Operating Revenues	\$ 1,541,673	\$ 1,338,576	\$ 1,643,084	\$ 2,119,478	\$ 6,642,811
Direct Operating Expenses:					
Salaries and Wages	1,509,078	1,398,324	1,538,874	1,461,623	5,907,898
Benefits	378,749	371,906	391,697	408,015	1,550,369
Purchased Services	(2,240)	445,195	283,737	275,317	1,002,009
Medical Supplies	108,060	155,310	168,940	103,817	536,126
Other Supplies	23,910	77,372	70,301	97,543	269,125
Contracted Physician Expense	618,655	614,849	655,974	766,747	2,656,225
Drugs	63,488	46,762	73,912	81,162	265,325
Repairs and Maintenance	127,544	197,140	197,036	154,280	676,001

Revenues and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
Lease and Rental	23,455	35,635	13,455	23,333	95,878
Utilities	71,820	70,039	86,801	78,566	307,226
Other Expense	35,763	33,354	59,283	79,758	208,158
Interest Expense	-	-	647	175	821
Insurance	23,571	9,936	8,324	19,026	60,857
Total Operating Expenses	2,981,852	3,455,822	3,548,980	3,549,364	13,536,018
Net Performance before Depreciation & Overhead Allocations	\$ (1,440,179)	\$ (2,117,246)	\$ (1,905,896)	\$ (1,429,885)	\$ (6,893,207)
Depreciation	301,177	301,177	332,601	311,557	1,246,513
<i>Overhead Allocations:</i>					
OH Risk Management	12,567	11,520	12,024	11,574	47,685
OH Revenue Cycle	57,499	53,444	-	114,956	225,899
OH Internal Audit	3,917	3,324	3,284	3,505	14,031
OH Administration	2,492	20,515	13,598	15,146	51,751
OH Human Resources	64,825	51,507	102,236	51,946	270,514
Legal	24,453	26,695	24,368	44,215	119,731
Records	3,967	3,868	4,137	4,230	16,203
OH Compliance	14,924	12,909	15,950	13,438	57,221
IT Operations	46,066	52,819	6,356	74,883	180,123
IT Security	12,492	17,837	12,292	13,910	56,531
OH Finance	37,347	37,992	41,752	35,410	152,500
Corporate Communications	19,876	16,637	12,876	11,225	60,614
OH Information Technology	27,070	19,744	22,924	28,341	98,078
IT Applications	121,704	71,907	-	803,973	997,584

Revenues and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
IT Service Center	45,647	33,287	39,119	37,987	156,040
OH Performance Excellence	26,352	11,409	16,527	17,429	71,718
Corporate Quality	14,471	12,464	18,628	18,083	63,646
OH Security Services	40,055	33,123	39,430	55,297	167,906
OH Supply Chain	22,567	18,276	19,363	19,201	79,407
HIM Department	14,803	13,007	16,624	10,976	55,410
OH Coding	27,656	20,301	24,771	23,105	95,833
OH Reimbursement	2,084	2,670	2,425	2,425	9,603
OH Clinical Labor Pool	2,451	2,605	7,863	14,540	27,459
District Nursing Admin	22,212	10,967	16,630	25,141	74,950
District Operations Admin	13,045	7,010	14,921	11,741	46,717
OH Mail Room	4,251	4,658	5,736	2,834	17,478
Total Overhead Allocations	684,793	570,495	493,835	1,465,511	3,214,634
Total Expenses	3,967,822	4,327,495	4,375,417	5,326,432	17,997,165
Net Margin	\$ (2,426,149)	\$ (2,988,919)	\$ (2,732,332)	\$ (3,206,953)	\$ (11,354,354)
Capital Contributions.	-	-	41,700	-	41,700

Lakeside Medical Center
Statistical Information

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total	% Var to Prior Yr
Admissions																	
Newborn	-	-	-	-	-	-	-	-	-	-	-	-	-	33	(100.0%)	21	(100.0%)
Pediatrics	3	-	-	1	-	-	-	-	-	-	-	-	4	26	(84.8%)	21	(81.0%)
Adult	39	34	34	35	-	-	-	-	-	-	-	-	142	368	(61.4%)	198	(28.3%)
Total	42	34	34	36	-	-	-	-	-	-	-	-	146	427	(65.8%)	240	(39.2%)
Adjusted Admissions	210	153	194	252	-	-	-	-	-	-	-	-	809	2,190	(63.0%)	1,222	(33.8%)
Patient Days																	
Med Surg (14 beds)	3	23	43	14	-	-	-	-	-	-	-	-	83	43	93.0%	120	(30.8%)
Pediatrics (12 beds)	6	4	-	2	-	-	-	-	-	-	-	-	12	86	(86.0%)	78	(84.6%)
Telemetry (22 beds)	58	86	74	25	-	-	-	-	-	-	-	-	243	1,018	(76.1%)	283	(14.1%)
ICU (6 beds)	97	59	56	39	-	-	-	-	-	-	-	-	251	335	(25.1%)	337	(25.5%)
Obstetrics (16 beds)	-	-	-	-	-	-	-	-	-	-	-	-	-	120	(100.0%)	60	(100.0%)
Total (70 beds)	164	172	173	80	-	-	-	-	-	-	-	-	589	1,602	(63.2%)	878	(32.9%)
Adjusted Acute Patient Days	820	774	989	560	-	-	-	-	-	-	-	-	3,143	8,228	(61.8%)	4,393	(28.5%)
Other Key Inpatient Statistics																	
Occupancy Percentage	8%	8%	8%	4%	0%	0%	0%	0%	0%	0%	-	-	2%	19%	(87.6%)	10%	(77.4%)
Average Daily Census (excl. newborns)	5.3	5.7	5.6	2.6	-	-	-	-	-	-	-	-	4.8	13.0	(63.1%)	7.1	(32.8%)
Average Daily Census (incl. newborns)	5.3	5.7	5.6	2.6	-	-	-	-	-	-	-	-	4.8	13.7	(65.0%)	7.4	(34.9%)
Average Length of Stay (excl newborns)	3.90	5.06	5.09	2.22	-	-	-	-	-	-	-	-	4.07	4.06	0.2%	4.07	0.0%
Average Length of Stay (incl newborns)	3.90	5.06	5.09	2.22	-	-	-	-	-	-	-	-	4.07	3.94	3.2%	3.87	5.1%
Case Mix Index- Medicare	1.5255	2.1010	1.6395	1.6578	-	-	-	-	-	-	-	-	1.7310	-	-	1.2344	-
Case Mix Index- Medicaid	-	0.6089	-	-	-	-	-	-	-	-	-	-	0.1522	-	-	(0.1804)	-
Case Mix Index- All Payers	1.4756	2.3156	1.2984	1.5218	-	-	-	-	-	-	-	-	1.6529	-	-	1.1675	-
Emergency Room and Outpatients																	
ER Admissions	31	22	27	22	-	-	-	-	-	-	-	-	102	186	(45.2%)	128	(20.3%)
ER Visits	1,884	1,645	1,653	1,729	-	-	-	-	-	-	-	-	6,911	6,178	11.9%	6,124	12.9%
Outpatient Visits	288	123	266	295	-	-	-	-	-	-	-	-	972	1,470	(33.9%)	1,470	(33.9%)
ER and Outpatient Visits	2,314	1,768	1,919	2,024	-	-	-	-	-	-	-	-	8,025	7,648	4.9%	7,594	5.7%
Observation Patient Stays	112	107	120	132	-	-	-	-	-	-	-	-	471	490	(3.9%)	490	(3.9%)
Surgery and Other Procedures																	
Inpatient Surgeries	13	12	12	8	-	-	-	-	-	-	-	-	45	90	(50.0%)	42	7.1%
Outpatient Surgeries	-	-	-	-	-	-	-	-	-	-	-	-	-	24	(100.0%)	-	#DIV/0!
Endoscopies	9	4	5	1	-	-	-	-	-	-	-	-	19	39	(51.3%)	7	171.4%
Radiology Procedures	2,140	2,100	2,163	2,313	-	-	-	-	-	-	-	-	8,716	8,093	7.7%	8,097	7.6%
Lab Charges	11,871	11,051	10,967	11,404	-	-	-	-	-	-	-	-	45,293	42,199	7.3%	62,568	(27.6%)
Staffing																	
Paid FTE	221.31	220.50	-	-	-	-	-	-	-	-	-	-	220.91	265.25	(16.7%)	243.85	(9.4%)
Paid FTE per Adjusted Occupied Bed	8.37	8.55	-	-	-	-	-	-	-	-	-	-	8.64	3.97	117.9%	6.82	26.8%
Operational Performance																	
Gross Revenue Per Adj Pat Day	12,291	11,372	9,052	17,591	-	-	-	-	-	-	-	-	12,577	4,782	163.0%	8,722	44.2%
Net Revenue Per Adj Pat Day	1,821	1,659	1,590	2,679	-	-	-	-	-	-	-	-	1,937	1,008	92.2%	1,462	32.6%
Salaries & Benefits as % of Net Pat Revenue	126%	138%	123%	125%	-	-	-	-	-	-	-	-	127%	96%	32.3%	116%	10.1%
Labor Cost per Adj Pat Day	2,302	2,287	1,952	3,338	-	-	-	-	-	-	-	-	2,470	972	154.0%	1,720	43.6%
Total Expense Per Adj Pat Day	3,636	4,466	3,589	6,353	-	-	-	-	-	-	-	-	4,511	1,875	140.6%	3,230	39.7%

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 2,896,182	\$ 2,621,622	\$ 274,560	10.5%	\$ 2,394,233	\$ 501,949	21.0%	Gross Patient Revenue	\$ 11,188,302	\$ 10,047,239	\$ 1,141,063	11.4%	\$ 9,524,697	\$ 1,663,606	17.5%
911,759	839,763	71,997	8.6%	764,288	147,472	19.3%	Contractual Allowance	3,707,606	3,221,035	486,572	15.1%	3,120,663	586,944	18.8%
1,078,843	1,099,497	(20,654)	(1.9%)	1,145,797	(66,954)	(5.8%)	Charity Care	4,078,030	4,210,005	(131,975)	(3.1%)	4,041,699	36,330	0.9%
404,411	233,159	171,252	73.4%	95,985	308,426	321.3%	Bad Debt	1,281,365	896,297	385,068	43.0%	784,916	496,449	63.2%
2,395,013	2,172,418	222,595	10.2%	2,006,069	388,944	19.4%	Total Contractuals and Bad Debt	9,067,001	8,327,337	739,664	8.9%	7,947,278	1,119,723	14.1%
678,114	338,967	339,147	100.1%	345,863	332,252	96.1%	Other Patient Revenue	2,363,551	1,296,992	1,066,559	82.2%	1,383,451	980,099	70.8%
1,179,284	788,171	391,113	49.6%	734,027	445,257	60.7%	Net Patient Service Revenue	4,484,852	3,016,894	1,467,958	48.7%	2,960,870	1,523,982	51.5%
40.72%	30.06%			30.66%			Collection %	40.09%	30.03%			31.09%		
450,916	801,782	(350,866)	(43.8%)	937,662	(486,746)	(51.9%)	Grants	2,088,433	3,067,675	(979,242)	(31.9%)	3,884,218	(1,795,785)	(46.2%)
-	-	-	-	-	-	-	Interest Earnings	1,943	-	1,943	-	-	1,943	-
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	738,416	(738,416)	-
1,092	11,713	(10,621)	(90.7%)	1,648	(556)	(33.7%)	Other Revenue	18,422	44,816	(26,394)	(58.9%)	32,803	(14,382)	(43.8%)
\$ 1,631,292	\$ 1,601,666	\$ 29,626	1.8%	\$ 1,673,338	\$ (42,045)	(2.5%)	Total Revenues	\$ 6,593,650	\$ 6,129,385	\$ 464,265	7.6%	\$ 7,616,308	\$ (1,022,659)	(13.4%)
							Direct Operating Expenses:							
1,593,013	2,173,165	580,152	26.7%	1,498,332	(94,680)	(6.3%)	Salaries and Wages	6,975,731	8,622,653	1,646,922	19.1%	6,403,290	(572,441)	(8.9%)
511,022	544,436	33,414	6.1%	459,199	(51,822)	(11.3%)	Benefits	1,901,905	2,170,013	268,109	12.4%	1,698,780	(203,125)	(12.0%)
301,222	117,137	(184,085)	(157.2%)	24,018	(277,204)	(1,154.2%)	Purchased Services	372,476	468,548	96,072	20.5%	108,381	(264,095)	(243.7%)
166,912	116,203	(50,708)	(43.6%)	60,778	(106,134)	(174.6%)	Medical Supplies	344,679	464,813	120,135	25.8%	468,533	123,854	26.4%
12,044	45,513	33,469	73.5%	39,697	27,654	69.7%	Other Supplies	35,324	182,052	146,728	80.6%	68,461	33,136	48.4%
69,614	68,151	(1,463)	(2.1%)	56,783	(12,831)	(22.6%)	Medical Services	334,704	272,604	(62,100)	(22.8%)	234,116	(100,589)	(43.0%)
42,320	57,362	15,042	26.2%	45,378	3,057	6.7%	Drugs	205,096	229,448	24,352	10.6%	178,116	(26,980)	(15.1%)
64,782	58,246	(6,536)	(11.2%)	37,415	(27,367)	(73.1%)	Repairs and Maintenance	180,170	232,984	52,814	22.7%	107,314	(72,856)	(67.9%)
90,137	153,520	63,382	41.3%	115,290	25,152	21.8%	Lease and Rental	357,511	614,078	256,567	41.8%	424,614	67,103	15.8%
7,644	14,618	6,974	47.7%	9,620	1,977	20.6%	Utilities	31,943	58,472	26,529	45.4%	35,089	3,147	9.0%
58,676	116,459	57,783	49.6%	(53,654)	(112,329)	209.4%	Other Expense	316,797	465,836	149,039	32.0%	398,176	81,379	20.4%
18,450	9,925	(8,526)	(85.9%)	-	(18,450)	-	Interest Expense	74,738	39,940	(34,798)	(87.1%)	-	(74,738)	-
4,947	6,528	1,580	24.2%	4,622	(325)	(7.0%)	Insurance	19,789	26,110	6,321	24.2%	20,020	231	1.2%
2,940,782	3,481,262	540,480	15.5%	2,297,479	(643,303)	(28.0%)	Total Operating Expenses	11,150,863	13,847,552	2,696,689	19.5%	10,144,889	(1,005,973)	(9.9%)
\$ (1,309,490)	\$ (1,879,595)	\$ 570,106	(30.3%)	\$ (624,141)	\$ (685,348)	109.8%	Net Performance before Depreciation & Overhead Allocations	\$ (4,557,213)	\$ (7,718,167)	\$ 3,160,954	(41.0%)	\$ (2,528,581)	\$ (2,028,632)	80.2%
87,803	73,871	(13,932)	(18.9%)	25,656	(62,147)	(242.2%)	Depreciation	351,242	295,484	(55,758)	(18.9%)	102,624	(248,618)	(242.3%)
							Overhead Allocations:							
10,599	16,443	5,844	35.5%	9,332	(1,267)	(13.6%)	OH Risk Management	43,669	65,772	22,103	33.6%	37,703	(5,966)	(15.8%)
162,033	103,522	(58,511)	(56.5%)	73,183	(88,850)	(121.4%)	OH Revenue Cycle	318,410	414,088	95,678	23.1%	327,029	8,619	2.6%
3,211	3,182	(29)	(0.9%)	1,955	(1,256)	(64.2%)	OH Internal Audit	12,850	12,728	(122)	(1.0%)	8,157	(4,693)	(57.5%)
37,902	28,133	(9,769)	(34.7%)	20,328	(17,574)	(86.5%)	Home Office Facilities	89,442	112,532	23,090	20.5%	115,465	26,023	22.5%
13,871	14,511	640	4.4%	49,055	35,184	71.7%	OH Administration	47,394	58,044	10,650	18.3%	193,108	145,714	75.5%
68,587	99,173	30,586	30.8%	41,032	(27,555)	(67.2%)	OH Human Resources	357,173	396,692	39,519	10.0%	293,954	(63,219)	(21.5%)
40,492	38,033	(2,459)	(6.5%)	14,912	(25,580)	(171.5%)	Legal	109,650	152,132	42,482	27.9%	43,483	(66,167)	(152.2%)
3,875	4,523	648	14.3%	3,403	(472)	(13.9%)	Records	14,840	18,092	3,252	18.0%	13,608	(1,232)	(9.1%)
12,306	8,915	(3,391)	(38.0%)	6,995	(5,311)	(75.9%)	OH Compliance	52,402	35,660	(16,742)	(46.9%)	26,665	(25,737)	(96.5%)
68,578	58,201	(10,377)	(17.8%)	37,089	(31,489)	(84.9%)	IT Operations	164,957	232,804	67,847	29.1%	159,483	(5,474)	(3.4%)
12,739	19,491	6,752	34.6%	14,289	1,550	10.8%	IT Security	51,771	77,964	26,193	33.6%	62,138	10,367	16.7%
32,428	39,351	6,923	17.6%	20,102	(12,326)	(61.3%)	OH Finance	139,659	157,404	17,745	11.3%	91,419	(48,240)	(52.8%)
10,279	20,025	9,746	48.7%	11,419	1,140	10.0%	Corporate Communications	55,510	80,100	24,590	30.7%	42,086	(13,424)	(31.9%)
25,954	19,300	(6,654)	(34.5%)	12,123	(13,831)	(114.1%)	OH Information Technology	89,819	77,200	(12,619)	(16.3%)	47,011	(42,808)	(91.1%)

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
736,277	242,579	(493,698)	(203.5%)	216,444	(519,833)	(240.2%)	IT Applications	913,585	970,316	56,731	5.8%	739,398	(174,187)	(23.6%)
34,788	45,852	11,064	24.1%	25,533	(9,255)	(36.2%)	IT Service Center	142,901	183,408	40,507	22.1%	105,395	(37,506)	(35.6%)
15,961	20,701	4,740	22.9%	14,647	(1,314)	(9.0%)	OH Performance Excellence	65,679	82,804	17,125	20.7%	45,503	(20,176)	(44.3%)
16,561	13,780	(2,781)	(20.2%)	7,118	(9,443)	(132.7%)	Corporate Quality	58,288	55,120	(3,168)	(5.7%)	30,586	(27,702)	(90.6%)
55,297	55,383	86	0.2%	38,519	(16,778)	(43.6%)	OH Security Services	167,906	221,532	53,626	24.2%	159,438	(8,468)	(5.3%)
17,584	21,357	3,773	17.7%	6,747	(10,837)	(160.6%)	OH Supply Chain	72,720	85,428	12,708	14.9%	24,739	(47,981)	(193.9%)
10,052	12,286	2,234	18.2%	12,608	2,556	20.3%	HIM Department	50,745	49,144	(1,601)	(3.3%)	60,321	9,576	15.9%
21,159	20,831	(328)	(1.6%)	17,566	(3,593)	(20.5%)	OH Coding	87,763	83,324	(4,439)	(5.3%)	76,934	(10,829)	(14.1%)
2,221	2,394	173	7.2%	1,238	(983)	(79.4%)	OH Reimbursement	8,795	9,576	781	8.2%	9,423	628	6.7%
13,315	29,523	16,208	54.9%	-	(13,315)	-	OH Clinical Labor Pool	25,146	118,094	92,947	78.7%	-	(25,146)	-
23,024	22,557	(467)	(2.1%)	-	(23,024)	-	District Nursing Admin	68,639	90,226	21,587	23.9%	-	(68,639)	-
10,752	10,674	(78)	(0.7%)	-	(10,752)	-	District Operations Admin	42,783	42,695	(88)	(0.2%)	-	(42,783)	-
2,595	4,779	2,184	45.7%	-	(2,595)	-	OH Mail Room	16,006	19,114	3,108	16.3%	-	(16,006)	-
1,462,440	975,498	(486,942)	(49.9%)	655,637	(806,803)	(123.1%)	Total Overhead Allocations-	3,268,501	3,901,993	633,492	16.2%	2,713,046	(555,455)	(20.5%)
4,491,025	4,530,631	39,606	0.9%	2,978,772	(1,512,253)	(50.8%)	Total Expenses	14,770,606	18,045,029	3,274,423	18.1%	12,960,559	(1,810,047)	(14.0%)
\$ (2,859,733)	\$ (2,928,965)	\$ 69,232	(2.4%)	\$ (1,305,434)	\$ (1,554,298)	119.1%	Net Margin	\$ (8,176,957)	\$ (11,915,644)	\$ 3,738,687	(31.4%)	\$ (5,344,251)	\$ (2,832,706)	53.0%
-	-	-	-	(90,033)	(90,033)	-	Capital	-	-	-	-	-	-	-
-	252,458	(252,458)	-	-	-	-	Capital Contributions.	284,630	1,009,832	(725,202)	(71.8%)	-	284,630	-
-	\$ 9,250,000	\$ (9,250,000)	-	-	-	-	Transfer In/(Out)	-	\$ 18,500,000	\$ (18,500,000)	-	\$ 4,128,850	\$ 4,128,850	-

venues and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
Gross Patient Revenue	\$ 3,208,530	\$ 2,531,499	\$ 2,552,091	\$ 2,896,182	\$ 11,188,302
Contractual Allowance	1,059,426	940,971	795,450	911,759	3,707,606
Charity Care	1,188,343	893,302	917,542	1,078,843	4,078,030
Bad Debt	325,374	204,443	347,137	404,411	1,281,365
Total Contractuals and Bad Debt	2,573,143	2,038,717	2,060,129	2,395,013	9,067,001
Other Patient Revenue	566,684	575,505	543,247	678,114	2,363,551
Net Patient Service Revenue	1,202,071	1,068,287	1,035,210	1,179,284	4,484,852
Collection %	37.46%	42.20%	40.56%	40.72%	40.09%
Non-Operating Revenues					
Grants	550,122	658,694	428,700	450,916	2,088,433
Interest Earnings	1,943	-	-	-	1,943
Other Revenue	1,437	2,526	13,368	1,092	18,422
Total Other Revenues	\$ 553,502	\$ 661,220	\$ 442,068	\$ 452,008	\$ 2,108,797
Total Non-Operating Revenues	\$ 1,755,573	\$ 1,729,507	\$ 1,477,278	\$ 1,631,292	\$ 6,593,650
Direct Operating Expenses:					
Salaries and Wages	1,872,309	1,512,292	1,998,118	1,593,013	6,975,731
Benefits	471,718	444,080	475,086	511,022	1,901,905
Purchased Services	3,780	39,841	27,633	301,222	372,476
Medical Supplies	31,086	71,763	74,918	166,912	344,679
Other Supplies	5,859	9,819	7,603	12,044	35,324
Medical Services	37,749	102,323	125,019	69,614	334,704
Drugs	74,182	46,702	41,892	42,320	205,096
Repairs and Maintenance	34,302	44,761	36,325	64,782	180,170

venues and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
Lease and Rental	191,910	129,886	(54,422)	90,137	357,511
Utilities	5,558	13,231	5,510	7,644	31,943
Other Expense	86,265	78,069	93,788	58,676	316,797
Interest Expense	-	-	56,288	18,450	74,738
Insurance	4,947	4,947	4,947	4,947	19,789
Total Operating Expenses	2,819,665	2,497,713	2,892,703	2,940,782	11,150,863
Net Performance before Depreciation & Overhead Allocations	\$ (1,064,092)	\$ (768,206)	\$ (1,415,425)	\$ (1,309,490)	\$ (4,557,213)
Depreciation	30,892	30,892	201,655	87,803	351,242
<i>Overhead Allocations:</i>					
OH Risk Management	11,508	10,550	11,012	10,599	43,669
OH Revenue Cycle	81,046	75,330	-	162,033	318,410
OH Internal Audit	3,588	3,044	3,008	3,211	12,850
Home Office Facilities	26,450	25,091	-	37,902	89,442
OH Administration	2,283	18,787	12,453	13,871	47,394
OH Human Resources	85,592	68,007	134,987	68,587	357,173
Legal	22,394	24,447	22,316	40,492	109,650
Records	3,633	3,542	3,789	3,875	14,840
OH Compliance	13,667	11,822	14,607	12,306	52,402
IT Operations	42,187	48,371	5,820	68,578	164,957
IT Security	11,440	16,335	11,257	12,739	51,771
OH Finance	34,202	34,793	38,236	32,428	139,659
Corporate Communications	18,203	15,236	11,791	10,279	55,510
OH Information Technology	24,790	18,081	20,994	25,954	89,819

venues and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
IT Applications	111,456	65,852	-	736,277	913,585
IT Service Center	41,803	30,484	35,825	34,788	142,901
OH Performance Excellence	24,133	10,449	15,136	15,961	65,679
Corporate Quality	13,253	11,415	17,059	16,561	58,288
OH Security Services	40,055	33,123	39,430	55,297	167,906
OH Supply Chain	20,666	16,737	17,733	17,584	72,720
HIM Department	13,556	11,912	15,225	10,052	50,745
OH Coding	25,327	18,592	22,685	21,159	87,763
OH Reimbursement	1,908	2,445	2,220	2,221	8,795
OH Clinical Labor Pool	2,245	2,386	7,201	13,315	25,146
District Nursing Admin	20,342	10,043	15,230	23,024	68,639
District Operations Admin	11,946	6,420	13,665	10,752	42,783
OH Mail Room	3,893	4,266	5,253	2,595	16,006
Total Overhead Allocations	711,568	597,561	496,932	1,462,440	3,268,501
Total Expenses	3,562,125	3,126,166	3,591,290	4,491,025	14,770,606
Net Margin	\$ (1,806,552)	\$ (1,396,660)	\$ (2,114,013)	\$ (2,859,733)	\$ (8,176,957)
Capital Contributions.	204,850	-	79,780	-	284,630

	Clinic Administration	Belle Glade Medical Clinic	Delray Medical Clinic	Lantana Medical Clinic	Mangonia Park Medical Clinic	West Palm Beach Medical Clinic	Jupiter Medical Clinic	Lake Worth Medical Clinic	Lewis Center Medical Clinic	West Boca Medical Clinic	St Ann Place Medical Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Atlantis Medical Clinic	Port Medical Clinic	Total
Gross Patient Revenue	\$ 6,063	\$ 781,936	\$ 672,242	\$ 1,932,620	\$ 350,567	\$ 1,463,188	\$ 422,953	\$ 1,042,119	\$ 31,576	\$ 283,722	\$ 14,897	\$ 28,852	\$ 2,357	\$ 34,942	-	\$ 39,276	\$ 7,107,309
Contractual Allowance	2,725,653	90,359	62,016	25,488	30,730	215,492	47,675	127,793	3,429	40,635	370	(641)	919	5,963	-	(60)	3,375,822
Charity Care	79,634	219,896	218,357	707,625	68,467	510,875	163,933	379,134	6,325	86,202	2,985	23,023	285	5,431	-	27,402	2,499,575
Bad Debt	274	63,367	79,517	187,967	124,302	135,914	43,923	93,695	5,795	17,984	4,607	2,575	29	5,197	-	693	765,836
Total Contractual Allowances and Bad Debt	2,805,561	373,622	359,890	921,080	223,499	862,282	255,531	600,622	15,549	144,820	7,962	24,956	1,234	16,591	-	28,036	6,641,235
Other Patient Revenue	-	172,453	109,773	407,316	56,291	359,263	99,302	241,120	22,305	118,180	4,030	13,311	1	3,352	13,735	354	1,620,786
Net Patient Revenue	(2,799,498)	580,767	422,125	1,418,856	183,360	960,169	266,724	682,617	38,332	257,081	10,965	17,207	1,124	21,703	13,735	11,594	2,086,861
Collection %	(46.172,94%)	74.27%	62.79%	73.42%	52.30%	65.62%	63.06%	65.50%	121.40%	90.61%	73.61%	59.64%	47.69%	62.11%	-	29.52%	29.36%
Grants	249,921	172,743	146,996	255,426	179,221	254,078	97,173	215,115	736	88,345	13,279	17,873	-	17,250	-	-	1,708,158
Interest Earnings	1,943	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,943
Other Revenue	15,310	1,934	-	-	-	-	-	-	-	-	-	-	-	-	-	-	17,245
Total Other Revenues	267,175	174,677	146,996	255,426	179,221	254,078	97,173	215,115	736	88,345	13,279	17,873	-	17,250	-	-	1,727,343
Total Revenues	\$ (2,532,323)	\$ 755,445	\$ 569,120	\$ 1,674,282	\$ 362,581	\$ 1,214,247	\$ 363,897	\$ 897,732	\$ 39,068	\$ 345,426	\$ 24,244	\$ 35,080	\$ 1,124	\$ 38,953	\$ 13,735	\$ 11,594	\$ 3,814,204
<i>Direct Operational Expenses:</i>																	
Salaries and Wages	1,144,793	485,351	433,483	924,638	545,700	787,125	300,001	652,105	5,067	251,519	60,285	66,787	-	53,288	-	-	5,710,142
Benefits	346,172	120,807	122,336	250,004	171,600	175,090	77,471	172,537	919	59,971	18,302	22,455	-	15,236	-	-	1,552,901
Purchased Services	54,737	4,719	131,227	1,911	139,359	2,310	4,587	3,860	2,839	7,100	-	-	-	-	-	-	352,649
Medical Supplies	-	21,894	35,577	49,954	40,062	44,459	6,896	32,009	1,234	13,818	84	774	82	1,010	475	-	248,329
Other Supplies	1,483	2,197	6,705	4,498	1,643	1,748	2,929	2,711	274	1,910	39	3,122	427	550	1,380	-	31,615
Medical Services	-	42,610	28,579	43,746	18,261	53,468	51,057	76,049	1,411	19,051	472	-	-	-	-	-	334,704
Drugs	-	16,345	65,065	46,476	32,049	-	-	-	(73)	46	-	96	-	1	-	-	205,906
Repairs and Maintenance	140,450	1,761	4,422	1,645	3,043	2,596	1,514	4,910	1,106	3,121	337	1,906	5,293	(5,151)	-	-	166,952
Lease and Rental	-	30,701	48,750	56,064	9,414	50,347	11,616	36,140	80	17,581	10	40	20	40	-	-	260,803
Utilities	-	8,682	1,156	585	2,397	585	4,816	3,071	444	1,696	375	-	-	-	-	-	23,808
Other Expense	41,968	70,377	15,223	15,076	11,958	40,451	14,186	65,767	2,233	6,823	2,377	351	86	631	-	-	287,506
Interest Expense	1,364	-	25,998	-	11,966	-	5,108	6,855	-	13,129	-	-	-	-	-	-	64,421
Insurance	-	2,132	1,041	2,690	268	2,267	598	1,596	171	461	-	2,817	2,717	2,849	-	-	19,508
Total Operating Expenses	1,730,968	807,574	919,563	1,397,287	987,720	1,205,540	480,779	1,057,610	15,704	396,226	82,280	98,350	8,625	68,453	1,856	-	9,258,533
Net Performance before Depreciation & Overhead Allocations	(4,263,291)	(52,130)	(350,442)	276,996	(625,139)	8,707	(116,882)	(159,878)	23,364	(50,800)	(58,036)	(63,270)	(7,501)	(29,500)	11,879	11,594	(5,444,329)
Depreciation	1,736	30,717	11,252	4,354	7,338	6,491	517	1,412	-	2,826	-	-	4,628	27,842	-	-	99,115
<i>Overhead Allocations:</i>																	
OH Risk Management	36,437	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	36,437
OH Revenue Cycle	236,656	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	236,656
OH Internal Audit	10,722	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,722
Home Office Facilities	69,870	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	69,870
OH Administration	39,545	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	39,545
OH Human Resources	293,761	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	293,761
Legal	91,490	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	91,490
Records	12,382	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	12,382
OH Compliance	43,724	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	43,724
IT Operations	137,638	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	137,638
IT Security	43,197	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	43,197
OH Finance	116,531	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	116,531
Corporate Communications	46,317	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	46,317
OH Information Technology	74,945	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	74,945
IT Applications	762,286	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	762,286
IT Service Center	119,235	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	119,235
OH Performance Excellence	54,802	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	54,802
Corporate Quality	48,634	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	48,634
OH Security Services	111,937	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	111,937
OH Supply Chain	60,677	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	60,677
HIM Department	42,341	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	42,341
OH Coding	73,229	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	73,229
OH Reimbursement	7,338	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,338
OH Clinical Labor Pool	20,982	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20,982
District Nursing Admin	57,272	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	57,272
District Operations Admin	35,697	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35,697
OH Mail Room	13,355	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13,355
Total Overhead Allocations	2,661,001	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,661,001
Total Expenses	4,400,278	838,291	985,612	1,401,641	1,020,840	1,212,031	523,859	1,106,541	15,704	427,777	82,280	98,350	13,253	96,295	1,856	-	12,224,608
Net Margin	\$ (6,932,601)	\$ (82,847)	\$ (416,491)	\$ 272,641	\$ (658,259)	\$ 2,216	\$ (159,962)	\$ (208,810)	\$ 23,364	\$ (82,351)	\$ (58,036)	\$ (63,270)	\$ (12,129)	\$ (57,343)	\$ 11,879	\$ 11,594	\$ (8,410,404)
Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer In/(Out)	-	-	-	-	-	-	52	-	-	-	-	-	-	-	-	-	-

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,735,322	\$ 1,662,336	\$ 72,986	4.4%	\$ 1,389,463	\$ 345,859	24.9%	Gross Patient Revenue	\$ 7,107,309	\$ 6,360,245	\$ 747,064	11.7%	\$ 5,934,834	\$ 1,172,475	19.8%
824,240	475,675	348,565	73.3%	371,271	452,969	122.0%	Contractual Allowance	3,375,822	1,819,986	1,555,836	85.5%	1,780,624	1,595,197	89.6%
629,273	638,820	(9,547)	(1.5%)	698,804	(69,531)	(10.0%)	Charity Care	2,499,575	2,444,179	55,396	2.3%	2,321,008	178,567	7.7%
250,571	157,527	93,044	59.1%	31,141	219,431	704.6%	Bad Debt	765,838	602,712	163,126	27.1%	574,728	191,110	33.3%
1,704,085	1,272,022	432,063	34.0%	1,101,216	602,869	54.7%	Total Contractuals and Bad Debt	6,641,235	4,866,877	1,774,358	36.5%	4,676,361	1,964,874	42.0%
492,092	248,566	243,526	98.0%	245,663	246,429	100.3%	Other Patient Revenue	1,620,786	951,037	669,749	70.4%	982,651	638,135	64.9%
523,329	638,879	(115,550)	(18.1%)	533,909	(10,580)	(2.0%)	Net Patient Service Revenue	2,086,861	2,444,405	(357,544)	(14.6%)	2,241,125	(154,264)	(6.9%)
30.16%	38.43%			38.43%			Collection %	29.36%	38.43%		37.76%			
367,140	657,091	(289,951)	(44.1%)	843,691	(476,551)	(56.5%)	Grants	1,708,156	2,514,086	(805,930)	(32.1%)	3,323,383	(1,615,227)	(48.6%)
-	-	-	-	-	-	-	Interest Earnings	1,943	-	1,943	-	-	1,943	-
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	649,065	(649,065)	-
990	11,527	(10,537)	(91.4%)	1,488	(498)	(33.5%)	Other Revenue	17,245	44,101	(26,856)	(60.9%)	32,393	(15,148)	(46.8%)
\$ 891,459	\$ 1,307,497	\$ (416,039)	(31.8%)	\$ 1,379,088	\$ (487,630)	(35.4%)	Total Revenues	\$ 3,814,204	\$ 5,002,592	\$ (1,188,388)	(23.8%)	\$ 6,245,966	\$ (2,431,762)	(38.9%)
							Direct Operating Expenses:							
1,320,013	1,787,437	467,424	26.2%	1,234,210	(85,803)	(7.0%)	Salaries and Wages	5,710,142	7,092,170	1,382,028	19.5%	5,308,521	(401,621)	(7.6%)
418,739	443,735	24,996	5.6%	379,107	(39,632)	(10.5%)	Benefits	1,552,901	1,768,578	215,678	12.2%	1,416,214	(136,687)	(9.7%)
298,256	111,219	(187,037)	(168.2%)	23,281	(274,975)	(1,181.1%)	Purchased Services	352,649	444,876	92,227	20.7%	99,333	(253,316)	(255.0%)
125,744	90,537	(35,207)	(38.9%)	40,631	(85,113)	(209.5%)	Medical Supplies	248,329	362,149	113,820	31.4%	399,766	151,437	37.9%
12,486	37,540	25,054	66.7%	36,957	24,471	66.2%	Other Supplies	31,615	150,160	118,545	78.9%	61,767	30,153	48.8%
69,614	68,151	(1,463)	(2.1%)	56,783	(12,831)	(22.6%)	Medical Services	334,704	272,604	(62,100)	(22.8%)	234,116	(100,589)	(43.0%)
42,320	57,154	14,834	26.0%	45,378	3,057	6.7%	Drugs	205,096	228,616	23,520	10.3%	177,104	(27,992)	(15.8%)
59,760	55,755	(4,005)	(7.2%)	32,753	(27,008)	(82.5%)	Repairs and Maintenance	166,952	223,020	56,068	25.1%	73,084	(93,867)	(128.4%)
68,612	120,629	52,018	43.1%	92,727	24,116	26.0%	Lease and Rental	260,803	482,517	221,714	45.9%	334,275	73,471	22.0%
5,960	11,959	5,999	50.2%	7,298	1,338	18.3%	Utilities	23,808	47,836	24,028	50.2%	27,607	3,799	13.8%
52,907	104,091	51,184	49.2%	(55,530)	(108,437)	195.3%	Other Expense	287,506	416,364	128,858	30.9%	377,143	89,637	23.8%
15,892	9,925	(5,967)	(60.1%)	-	(15,892)	-	Interest Expense	64,421	39,940	(24,480)	(61.3%)	-	(64,421)	-
4,902	6,479	1,577	24.3%	4,545	(357)	(7.9%)	Insurance	19,608	25,916	6,308	24.3%	19,711	103	0.5%
2,495,205	2,904,611	409,406	14.1%	1,898,140	(597,065)	(31.5%)	Total Operating Expenses	9,258,533	11,554,747	2,296,214	19.9%	8,528,641	(729,892)	(8.6%)
\$ (1,603,747)	\$ (1,597,114)	\$ (6,633)	0.4%	\$ (519,051)	\$ (1,084,695)	209.0%	Net Performance before Depreciation & Overhead Allocations	\$ (5,444,329)	\$ (6,552,155)	\$ 1,107,826	(16.9%)	\$ (2,282,676)	\$ (3,161,654)	138.5%
76,268	69,165	(7,103)	(10.3%)	19,866	(56,402)	(283.9%)	Depreciation	305,073	276,660	(28,413)	(10.3%)	79,462	(225,611)	(283.9%)
							Overhead Allocations:							
8,844	13,720	4,876	35.5%	7,878	(966)	(12.3%)	OH Risk Management	36,437	54,880	18,443	33.6%	31,828	(4,609)	(14.5%)
120,430	76,942	(43,488)	(56.5%)	60,504	(59,926)	(99.0%)	OH Revenue Cycle	236,656	307,768	71,112	23.1%	270,370	33,714	12.5%
2,679	2,655	(24)	(0.9%)	1,650	(1,029)	(62.4%)	OH Internal Audit	10,722	10,620	(102)	(1.0%)	6,886	(3,836)	(55.7%)
29,608	21,977	(7,631)	(34.7%)	17,777	(11,831)	(66.6%)	Home Office Facilities	69,870	87,908	18,038	20.5%	100,975	31,105	30.8%
11,574	12,108	534	4.4%	41,412	29,838	72.1%	OH Administration	39,545	48,432	8,887	18.3%	163,021	123,476	75.7%
56,410	81,566	25,156	30.8%	35,043	(21,367)	(61.0%)	OH Human Resources	293,761	326,264	32,503	10.0%	251,049	(42,712)	(17.0%)
33,786	31,734	(2,052)	(6.5%)	12,589	(21,197)	(168.4%)	Legal	91,490	126,936	35,446	27.9%	36,708	(54,782)	(149.2%)
3,233	3,774	541	14.3%	2,873	(360)	(12.5%)	Records	12,382	15,096	2,714	18.0%	11,488	(894)	(7.8%)
10,268	7,439	(2,829)	(38.0%)	5,905	(4,363)	(73.9%)	OH Compliance	43,724	29,756	(13,968)	(46.9%)	22,510	(21,214)	(94.2%)
57,221	48,562	(8,659)	(17.8%)	31,310	(25,911)	(82.8%)	IT Operations	137,638	194,248	56,610	29.1%	134,634	(3,004)	(2.2%)
10,629	16,263	5,634	34.6%	12,063	1,434	11.9%	IT Security	43,197	65,052	21,855	33.6%	52,457	9,260	17.7%
27,058	32,834	5,776	17.6%	16,970	(10,088)	(59.4%)	OH Finance	116,531	131,336	14,805	11.3%	77,176	(39,355)	(51.0%)
8,577	16,709	8,132	48.7%	9,640	1,063	11.0%	Corporate Communications	46,317	66,836	20,519	30.7%	35,528	(10,789)	(30.4%)
21,656	16,104	(5,552)	(34.5%)	10,234	(11,422)	(111.6%)	OH Information Technology	74,945	64,416	(10,529)	(16.3%)	39,686	(35,259)	(88.8%)

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
614,342	202,405	(411,937)	(203.5%)	182,721	(431,621)	(236.2%)	IT Applications	762,286	809,620	47,334	5.8%	624,197	(138,089)	(22.1%)
29,027	38,258	9,231	24.1%	21,555	(7,472)	(34.7%)	IT Service Center	119,235	153,032	33,797	22.1%	88,974	(30,261)	(34.0%)
13,318	17,273	3,955	22.9%	12,365	(953)	(7.7%)	OH Performance Excellence	54,802	69,092	14,290	20.7%	38,413	(16,389)	(42.7%)
13,818	11,498	(2,320)	(20.2%)	6,009	(7,809)	(130.0%)	Corporate Quality	48,634	45,992	(2,642)	(5.7%)	25,821	(22,813)	(88.4%)
36,865	36,922	57	0.2%	31,794	(5,071)	(15.9%)	OH Security Services	111,937	147,688	35,751	24.2%	131,601	19,664	14.9%
14,672	17,820	3,148	17.7%	5,696	(8,976)	(157.6%)	OH Supply Chain	60,677	71,280	10,603	14.9%	20,885	(39,792)	(190.5%)
8,387	10,251	1,864	18.2%	10,644	2,257	21.2%	HIM Department	42,341	41,004	(1,337)	(3.3%)	50,923	8,582	16.9%
17,655	17,381	(274)	(1.6%)	14,829	(2,826)	(19.1%)	OH Coding	73,229	69,524	(3,705)	(5.3%)	64,947	(8,282)	(12.8%)
1,853	1,998	145	7.3%	1,045	(808)	(77.3%)	OH Reimbursement	7,338	7,992	654	8.2%	7,955	617	7.8%
11,110	24,634	13,524	54.9%	-	(11,110)	-	OH Clinical Labor Pool	20,982	98,536	77,554	78.7%	-	(20,982)	-
19,211	18,821	(390)	(2.1%)	-	(19,211)	-	District Nursing Admin	57,272	75,284	18,012	23.9%	-	(57,272)	-
8,971	8,906	(65)	(0.7%)	-	(8,971)	-	District Operations Admin	35,697	35,624	(73)	(0.2%)	-	(35,697)	-
2,165	3,987	1,822	45.7%	-	(2,165)	-	OH Mail Room	13,355	15,949	2,593	16.3%	-	(13,355)	-
1,193,367	792,541	(400,826)	(50.6%)	552,506	(640,861)	(116.0%)	Total Overhead Allocations-	2,661,001	3,170,165	509,163	16.1%	2,288,032	(372,969)	(16.3%)
3,764,840	3,766,317	1,477	-	2,470,511	(1,294,329)	(52.4%)	Total Expenses	12,224,608	15,001,572	2,776,964	18.5%	10,896,135	(1,328,473)	(12.2%)
\$ (2,873,381)	\$ (2,458,820)	\$ (414,561)	16.9%	\$ (1,091,423)	\$ (1,781,958)	163.3%	Net Margin	\$ (8,410,404)	\$ (9,998,980)	\$ 1,588,576	(15.9%)	\$ (4,650,170)	\$ (3,760,235)	80.9%
-	-	-	-	(38,566)	(38,566)	-	Capital	-	-	-	-	-	-	-
-	198,183	(198,183)	-	-	-	-	Capital Contributions.	233,418	792,732	(559,315)	(70.6%)	-	233,418	-
-	\$ 7,750,000	\$ (7,750,000)	-	-	-	-	Transfer In/(Out)	-	\$ 15,500,000	\$ (15,500,000)	-	\$ 3,542,921	\$ 3,542,921	-

	Dental Clinic Administration	Belle Glade Dental Clinic	Delray Dental Clinic	Lantana Dental Clinic	West Palm Beach Dental Clinic	Atlantis Dental Clinic	Port Dental Clinic	Total
Gross Patient Revenue	-	\$ 590,533	\$ 718,351	\$ 1,013,117	\$ 1,229,184	-	\$ 21,215	\$ 3,572,400
Contractual Allowance	-	78,201	28,643	41,268	108,658	-	-	256,769
Charity Care	-	200,387	316,853	369,455	552,589	-	21,327	1,460,611
Bad Debt	-	39,989	94,359	123,387	111,853	-	(629)	368,960
Total Contractual Allowances and Bad Debt	-	318,577	439,855	534,109	773,100	-	20,698	2,086,340
Other Patient Revenue	-	146,528	135,354	196,383	258,139	-	176	736,581
Net Patient Revenue	-	419,484	413,849	675,391	714,223	-	693	2,222,641
Collection %	-	70.87%	57.61%	66.66%	58.11%	-	3.27%	62.22%
Grants	26,925	42,104	66,318	113,416	131,514	-	-	380,277
Other Revenue	1,177	-	-	-	-	-	-	1,177
Total Other Revenues	28,102	42,104	66,318	113,416	131,514	-	-	381,454
Total Revenues	\$ 28,102	\$ 460,586	\$ 480,167	\$ 788,807	\$ 845,737	-	\$ 693	\$ 2,604,095
<i>Direct Operational Expenses:</i>								
Salaries and Wages	144,513	139,850	164,570	309,555	507,102	-	-	1,265,589
Benefits	42,211	45,857	45,563	93,341	122,032	-	-	349,004
Purchased Services	-	5,851	3,899	8,263	1,613	-	-	19,827
Medical Supplies	-	14,326	17,482	21,003	43,538	-	-	96,350
Other Supplies	75	476	2,235	1,382	(459)	-	-	3,710
Repairs and Maintenance	-	1,953	3,169	3,526	4,570	-	-	13,218
Lease and Rental	-	11,689	18,483	22,211	43,315	-	-	96,707
Utilities	-	3,512	788	585	585	2,665	-	8,135
Other Expense	4,306	2,749	6,762	8,087	7,387	-	-	29,291
Interest Expense	-	-	10,317	-	-	-	-	10,317
Insurance	-	182	-	-	-	-	-	182
Total Operating Expenses	191,104	226,445	274,277	467,954	729,884	2,665	-	1,892,329
Net Performance before Depreciation & Overhead Allocations	(163,002)	234,144	205,890	320,852	115,853	(2,665)	693	711,766
Depreciation	-	4,823	7,425	2,133	10,041	-	-	24,423
<i>Overhead Allocations:</i>								
OH Risk Management	7,232	-	-	-	-	-	-	7,232
OH Revenue Cycle	81,754	-	-	-	-	-	-	81,754
OH Internal Audit	2,128	-	-	-	-	-	-	2,128
Home Office Facilities	19,572	-	-	-	-	-	-	19,572
OH Administration	7,849	-	-	-	-	-	-	7,849
OH Human Resources	63,411	-	-	-	-	-	-	63,411
Legal	18,159	-	-	-	-	-	-	18,159
Records	2,458	-	-	-	-	-	-	2,458
OH Compliance	8,678	-	-	-	-	-	-	8,678
IT Operations	27,318	-	-	-	-	-	-	27,318
IT Security	8,574	-	-	-	-	-	-	8,574
OH Finance	23,129	-	-	-	-	-	-	23,129
Corporate Communications	9,193	-	-	-	-	-	-	9,193
OH Information Technology	14,875	-	-	-	-	-	-	14,875
IT Applications	151,299	-	-	-	-	-	-	151,299
IT Service Center	23,666	-	-	-	-	-	-	23,666
OH Performance Excellence	10,877	-	-	-	-	-	-	10,877
Corporate Quality	9,653	-	-	-	-	-	-	9,653
OH Security Services	55,968	-	-	-	-	-	-	55,968
OH Supply Chain	12,043	-	-	-	-	-	-	12,043
HIM Department	8,404	-	-	-	-	-	-	8,404
OH Coding	14,534	-	-	-	-	-	-	14,534
OH Reimbursement	1,457	-	-	-	-	-	-	1,457
OH Clinical Labor Pool	4,164	-	-	-	-	-	-	4,164
District Nursing Admin	11,367	-	-	-	-	-	-	11,367
District Operations Admin	7,086	-	-	-	-	-	-	7,086
OH Mail Room	2,651	-	-	-	-	-	-	2,651
Total Overhead Allocations	607,500	-	-	-	-	-	-	607,500
Total Expenses	798,604	231,268	303,448	470,088	739,925	2,665	-	2,545,998
Net Margin	\$ (770,502)	\$ 229,320	\$ 176,719	\$ 318,719	\$ 105,812	\$ (2,665)	\$ 693	\$ 58,097
Capital	-	-	-	-	-	-	-	-
Transfer In/(Out)	-	-	55	-	-	-	-	-

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,012,298	\$ 863,353	\$ 148,945	17.3%	\$ 901,979	\$ 110,319	12.2%	Gross Patient Revenue	\$ 3,572,400	\$ 3,303,261	\$ 269,139	8.1%	\$ 3,206,701	\$ 365,699	11.4%
78,241	317,976	(239,735)	(75.4%)	352,367	(274,126)	(77.8%)	Contractual Allowance	256,769	1,216,604	(959,835)	(78.9%)	1,174,101	(917,332)	(78.1%)
412,613	442,047	(29,434)	(6.7%)	429,069	(16,456)	(3.8%)	Charity Care	1,460,611	1,691,308	(230,697)	(13.6%)	1,648,796	(188,185)	(11.4%)
108,063	51,416	56,647	110.2%	35,961	72,102	200.5%	Bad Debt	368,960	196,722	172,238	87.6%	131,123	237,836	181.4%
598,917	811,439	(212,522)	(26.2%)	817,397	(218,480)	(26.7%)	Total Contractuals and Bad Debt	2,086,340	3,104,634	(1,018,294)	(32.8%)	2,954,021	(867,681)	(29.4%)
184,288	89,984	94,304	104.8%	99,046	85,243	86.1%	Other Patient Revenue	736,581	344,288	392,292	113.9%	396,183	340,398	85.9%
597,669	141,898	455,770	321.2%	183,628	414,041	225.5%	Net Patient Service Revenue	2,222,641	542,915	1,679,726	309.4%	648,864	1,573,778	242.5%
59.04%	16.44%			20.36%			Collection %	62.22%	16.44%		20.23%			
83,777	144,691	(60,914)	(42.1%)	93,971	(10,194)	(10.8%)	Grants	380,277	553,589	(173,312)	(31.3%)	560,835	(180,559)	(32.2%)
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	89,351	(89,351)	-
102	186	(84)	(45.2%)	160	(58)	(36.3%)	Other Revenue	1,177	715	462	64.6%	411	767	186.6%
\$ 681,548	\$ 286,775	\$ 394,772	137.7%	\$ 277,759	\$ 403,788	145.4%	Total Revenues	\$ 2,604,095	\$ 1,097,219	\$ 1,506,876	137.3%	\$ 1,299,461	\$ 1,304,634	100.4%
							Direct Operating Expenses:							
273,000	385,728	112,728	29.2%	264,122	(8,877)	(3.4%)	Salaries and Wages	1,265,589	1,530,483	264,894	17.3%	1,094,769	(170,820)	(15.6%)
92,282	100,701	8,419	8.4%	80,092	(12,190)	(15.2%)	Benefits	349,004	401,435	52,431	13.1%	282,566	(66,438)	(23.5%)
2,966	5,918	2,952	49.9%	737	(2,229)	(302.4%)	Purchased Services	19,827	23,672	3,845	16.2%	9,048	(10,779)	(119.1%)
41,168	25,666	(15,502)	(60.4%)	20,147	(21,021)	(104.3%)	Medical Supplies	96,350	102,664	6,314	6.2%	68,767	(27,582)	(40.1%)
(442)	7,973	8,415	105.5%	2,740	3,182	116.1%	Other Supplies	3,710	31,892	28,182	88.4%	6,693	2,984	44.6%
-	208	208	-	-	-	-	Drugs	-	832	832	-	1,011	1,011	-
5,021	2,491	(2,530)	(101.6%)	4,662	(359)	(7.7%)	Repairs and Maintenance	13,218	9,964	(3,254)	(32.7%)	34,230	21,012	61.4%
21,526	32,890	11,364	34.6%	22,562	1,037	4.6%	Lease and Rental	96,707	131,561	34,853	26.5%	90,339	(6,368)	(7.0%)
1,683	2,659	976	36.7%	2,322	639	27.5%	Utilities	8,135	10,636	2,501	23.5%	7,482	(653)	(8.7%)
5,769	12,368	6,599	53.4%	1,876	(3,892)	(207.5%)	Other Expense	29,291	49,472	20,181	40.8%	21,033	(8,258)	(39.3%)
2,558	-	(2,558)	-	-	(2,558)	-	Interest Expense	10,317	-	(10,317)	-	-	(10,317)	-
45	49	3	6.1%	77	32	41.6%	Insurance	182	194	12	6.2%	309	127	41.1%
445,577	576,650	131,074	22.7%	399,339	(46,238)	(11.6%)	Total Operating Expenses	1,892,329	2,292,805	400,475	17.5%	1,616,248	(276,081)	(17.1%)
\$ 235,971	\$ (289,875)	\$ 525,846	(181.4%)	\$ (121,580)	\$ 357,551	(294.1%)	Net Performance before Depreciation & Overhead Allocations	\$ 711,766	\$ (1,195,585)	\$ 1,907,351	(159.5%)	\$ (316,788)	\$ 1,028,553	(324.7%)
11,535	4,706	(6,829)	(145.1%)	5,790	(5,745)	(99.2%)	Depreciation	46,169	18,824	(27,345)	(145.3%)	23,162	(23,007)	(99.3%)
							Overhead Allocations:							
1,755	2,723	968	35.5%	1,454	(301)	(20.7%)	OH Risk Management	7,232	10,892	3,660	33.6%	5,875	(1,357)	(23.1%)
41,603	26,580	(15,023)	(56.5%)	12,679	(28,924)	(228.1%)	OH Revenue Cycle	81,754	106,320	24,566	23.1%	56,659	(25,095)	(44.3%)
532	527	(5)	(0.9%)	305	(227)	(74.4%)	OH Internal Audit	2,128	2,108	(20)	(0.9%)	1,271	(857)	(67.4%)
8,294	6,156	(2,138)	(34.7%)	2,551	(5,743)	(225.1%)	Home Office Facilities	19,572	24,624	5,052	20.5%	14,490	(5,082)	(35.1%)
2,297	2,403	106	4.4%	7,643	5,346	69.9%	OH Administration	7,849	9,612	1,763	18.3%	30,087	22,238	73.9%
12,177	17,607	5,430	30.8%	5,989	(6,188)	(103.3%)	OH Human Resources	63,411	70,428	7,017	10.0%	42,905	(20,506)	(47.8%)
6,706	6,299	(407)	(6.5%)	2,323	(4,383)	(188.7%)	Legal	18,159	25,196	7,037	27.9%	6,775	(11,384)	(168.0%)
642	749	107	14.3%	530	(112)	(21.1%)	Records	2,458	2,996	538	18.0%	2,120	(338)	(15.9%)
2,038	1,476	(562)	(38.1%)	1,090	(948)	(87.0%)	OH Compliance	8,678	5,904	(2,774)	(47.0%)	4,155	(4,523)	(108.9%)
11,357	9,639	(1,718)	(17.8%)	5,779	(5,578)	(96.5%)	IT Operations	27,318	38,556	11,238	29.1%	24,849	(2,469)	(9.9%)
2,110	3,228	1,118	34.6%	2,226	116	5.2%	IT Security	8,574	12,912	4,338	33.6%	9,681	1,107	11.4%
5,370	6,517	1,147	17.6%	3,132	(2,238)	(71.5%)	OH Finance	23,129	26,068	2,939	11.3%	14,243	(8,886)	(62.4%)
1,702	3,316	1,614	48.7%	1,779	77	4.3%	Corporate Communications	9,193	13,264	4,071	30.7%	6,558	(2,635)	(40.2%)
4,298	3,196	(1,102)	(34.5%)	1,889	(2,409)	(127.5%)	OH Information Technology	14,875	12,784	(2,091)	(16.4%)	7,325	(7,550)	(103.1%)
121,935	40,174	(81,761)	(203.5%)	33,723	(88,212)	(261.6%)	IT Applications	151,299	160,696	9,397	5.8%	115,201	(36,098)	(31.3%)
5,761	7,594	1,833	24.1%	3,978	(1,783)	(44.8%)	IT Service Center	23,666	30,376	6,710	22.1%	16,421	(7,245)	(44.1%)

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
2,643	3,428	785	22.9%	2,282	(361)	(15.8%)	OH Performance Excellence	10,877	13,712	2,835	20.7%	7,090	(3,787)	(53.4%)
2,743	2,282	(461)	(20.2%)	1,109	(1,634)	(147.3%)	Corporate Quality	9,653	9,128	(525)	(5.8%)	4,765	(4,888)	(102.6%)
18,432	18,461	29	0.2%	6,725	(11,707)	(174.1%)	OH Security Services	55,968	73,844	17,876	24.2%	27,837	(28,131)	(101.1%)
2,912	3,537	625	17.7%	1,051	(1,861)	(177.1%)	OH Supply Chain	12,043	14,148	2,105	14.9%	3,854	(8,189)	(212.5%)
1,665	2,035	370	18.2%	1,964	299	15.2%	HIM Department	8,404	8,140	(264)	(3.2%)	9,398	994	10.6%
3,504	3,450	(54)	(1.6%)	2,737	(767)	(28.0%)	OH Coding	14,534	13,800	(734)	(5.3%)	11,987	(2,547)	(21.2%)
368	396	28	7.1%	193	(175)	(90.7%)	OH Reimbursement	1,457	1,584	127	8.0%	1,468	11	0.7%
2,205	4,889	2,684	54.9%	-	(2,205)	-	OH Clinical Labor Pool	4,164	19,558	15,393	78.7%	-	(4,164)	-
3,813	3,736	(77)	(2.1%)	-	(3,813)	-	District Nursing Admin	11,367	14,942	3,575	23.9%	-	(11,367)	-
1,781	1,768	(13)	(0.7%)	-	(1,781)	-	District Operations Admin	7,086	7,071	(15)	(0.2%)	-	(7,086)	-
430	791	361	45.6%	-	(430)	-	OH Mail Room	2,651	3,166	515	16.3%	-	(2,651)	-
269,073	182,957	(86,116)	(47.1%)	103,131	(165,942)	(160.9%)	Total Overhead Allocations-	607,500	731,828	124,329	17.0%	425,014	(182,486)	(42.9%)
726,185	764,314	38,129	5.0%	508,261	(217,924)	(42.9%)	Total Expenses	2,545,998	3,043,457	497,459	16.3%	2,064,424	(481,574)	(23.3%)
\$ (44,637)	\$ (477,538)	\$ 432,901	(90.7%)	\$ (230,501)	\$ 185,864	(80.6%)	Net Margin	\$ 58,097	\$ (1,946,238)	\$ 2,004,335	(103.0%)	\$ (764,963)	\$ 823,060	(107.6%)
-	-	-	-	(51,467)	(51,467)	-	Capital	-	-	-	-	-	-	-
-	54,275	(54,275)	-	-	-	-	Capital Contributions.	51,213	217,100	(165,888)	(76.4%)	-	51,213	-
-	\$ 1,500,000	\$ (1,500,000)	-	-	-	-	Transfer In/(Out)	-	\$ 3,000,000	\$ (3,000,000)	-	\$ 585,929	\$ 585,929	-

d Expenses by Location (YTD)

	Belle Glade Behavioral Health	St Ann Place Behavioral Health	Delray Behavioral Health	Lantana Behavioral Health	Mangonia Park Behavioral Health	West Palm Beach Behavioral Health	Lewis Center Behavioral Health	Total
Gross Patient Revenue	-	-	\$105,738	\$37,460	\$332,112	\$33,283	-	\$508,593
Contractual Allowance	-	-	6,404	2,026	66,752	(142)	(25)	75,016
Charity Care	-	-	24,763	12,886	69,614	10,469	111	117,843
Bad Debt	1	69	15,884	5,744	119,470	4,783	617	146,567
Total Contractual Allowances and Bad Debt	1	69	47,052	20,656	255,836	15,111	702	339,426
Other Patient Revenue	-	-	-	712	5,471	-	-	6,184
Net Patient Revenue	(1)	(69)	58,686	17,516	81,748	18,172	(702)	175,351
Collection %	-	-	55.50%	46.76%	24.61%	54.60%	-	34.48%
Ad Valorem Taxes	-	-	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-	-
Unrealized Gain/(Loss) On Investments	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-
Total Other Revenues	-	-	-	-	-	-	-	-
Total Revenues	\$ (1)	\$ (69)	\$ 58,686	\$ 17,516	\$ 81,748	\$ 18,172	\$ (702)	\$ 175,351
<i>Direct Operational Expenses:</i>								
Total Operating Expenses	-	-	-	-	-	-	-	-
Net Performance before Depreciation & Overhead Allocations	(1)	(69)	58,686	17,516	81,748	18,172	(702)	175,351
Depreciation	-	-	-	-	-	-	-	-
<i>Overhead Allocations:</i>								
Total Overhead Allocations	-	-	-	-	-	-	-	-
Total Expenses	-	-	-	-	-	-	-	-
Net Margin	\$ (1)	\$ (69)	\$ 58,686	\$ 17,516	\$ 81,748	\$ 18,172	\$ (702)	\$ 175,351
Capital	-	-	-	-	-	-	-	-
General Fund Support/Transfer In	-	-	-	-	-	-	-	-

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 148,563	\$ 95,933	\$ 52,629	54.9%	\$ 102,791	\$ 45,771	44.5%	Gross Patient Revenue	\$ 508,593	\$ 383,733	\$ 124,860	32.5%	\$ 383,161	\$ 125,432	32.7%
9,278	46,111	(36,833)	(79.9%)	40,649	(31,371)	(77.2%)	Contractual Allowance	75,016	184,445	(109,429)	(59.3%)	165,937	(90,921)	(54.8%)
36,957	18,630	18,327	98.4%	17,924	19,033	106.2%	Charity Care	117,843	74,518	43,325	58.1%	71,895	45,948	63.9%
45,776	24,216	21,560	89.0%	28,883	16,893	58.5%	Bad Debt	146,567	96,863	49,704	51.3%	79,064	67,503	85.4%
92,010	88,957	3,054	3.4%	87,456	4,554	5.2%	Total Contractuals and Bad Debt	339,426	355,826	(16,400)	(4.6%)	316,896	22,530	7.1%
1,734	417	1,317	315.8%	1,154	579	50.2%	Other Patient Revenue	6,184	1,667	4,517	271.0%	4,617	1,566	33.9%
58,286	7,393	50,893	688.4%	16,490	41,796	253.5%	Net Patient Service Revenue	175,351	29,574	145,777	492.9%	70,882	104,469	147.4%
39.23%	7.71%			16.04%			Collection %	34.48%	7.71%			18.50%		
\$ 58,286	\$ 7,393	\$ 50,893	688.4%	\$ 16,490	\$ 41,796	253.5%	Total Revenues	\$ 175,351	\$ 29,574	\$ 145,777	492.9%	\$ 70,882	\$ 104,469	147.4%
							Direct Operating Expenses:							
-	-	-	-	-	-	-	Total Operating Expenses	-	-	-	-	-	-	-
\$ 58,286	\$ 7,393	\$ 50,893	688.4%	\$ 16,490	\$ 41,796	253.5%	Net Performance before Depreciation & Overhead Allocations	\$ 175,351	\$ 29,574	\$ 145,777	492.9%	\$ 70,882	\$ 104,469	147.4%
-	-	-	-	-	-	-	Total Expenses	-	-	-	-	-	-	-
\$ 58,286	\$ 7,393	\$ 50,893	688.4%	\$ 16,490	\$ 41,796	253.5%	Net Margin	\$ 175,351	\$ 29,574	\$ 145,777	492.9%	\$ 70,882	\$ 104,469	147.4%



District Clinic Holdings, Inc.

Clinic Visits - Adults and Pediatrics	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Current Year	Current YTD	%Var to	Prior Year
													Total	Budget	Budget	Total
West Palm Beach	1,749	1,462	1,463	1,714									6,388	5,112	25.0%	5,112
Delray	728	760	735	846									3,069	-	#DIV/0!	2,753
Lantana	1,894	1,716	1,658	1,980									7,248	4,880	48.5%	6,508
Belle Glade & Women's Health Care	821	756	792	913									3,282	3,090	6.2%	3,090
Lewis Center	22	44	27	33									126	99	27.3%	56
Lake Worth & Women's Health Care	1,205	1,023	1,063	1,184									4,475	4,378	2.2%	4,378
Jupiter & Women's Health Care	599	555	497	549									2,200	1,797	22.4%	1,797
West Boca & Women's Health Care	388	324	304	383									1,399	1,280	9.3%	1,280
St Ann Place	15	11	14	18									58	57	1.8%	-
Cib Mob 1 Warrior	30	18	-	-									48	-	#DIV/0!	-
Cib Mob 2 Scout	-	-	-	-									-	-	#DIV/0!	-
Cib Mob 3 Hero	5	32	24	27									88	174	(49.4%)	174
Portable Medical	88	33	47	80									248	108	129.6%	-
Mangonia Park	623	625	609	825									2,682	3,413	(21.4%)	3,413
Total Clinic Visits	8,167	7,359	7,233	8,552	-	-	-	-	-	-	-	-	31,311	24,388	28.4%	28,561
Dental Visits																
West Palm Beach Dental	1,292	985	896	1,150									4,323	4,111	5.2%	10,617
Delray Dental	533	481	541	783									2,338	2,017	15.9%	2,017
Lantana Dental	921	718	783	920									3,342	1,951	71.3%	2,704
Belle Glade Dental	543	462	477	430									1,912	1,265	51.1%	1,265
Portable Dental	15	16	10	13									54	47	14.9%	47
Total Dental Visits	3,304	2,662	2,707	3,296	-	-	-	-	-	-	-	-	11,969	9,391	27.5%	16,650
Total Medical and Dental Visits	11,471	10,021	9,940	11,848	-	-	-	-	-	-	-	-	43,280	33,779	28.1%	45,211
Mental Health Counselors (non-billable)																
West Palm Beach BH	96	156	192	274									718	503	42.7%	503
Delray BH	436	394	391	503									1,724	565	205.1%	565
Lantana BH	144	180	191	161									676	561	20.5%	561
Belle Glade BH	-	-	-	35									35	-	#DIV/0!	222
Mangonia Park BH	1,110	798	839	834									3,581	3,396	5.4%	3,396
Lewis Center BH	-	-	-	-									-	-	#DIV/0!	-
Lake Worth BH	143	131	114	115									503	710	(29.2%)	710
Jupiter BH	-	-	-	-									-	81	(100.0%)	81
St Ann Place BH	82	65	75	100									322	370	(13.0%)	-
West Boca BH	33	17	25	24									99	140	(29.3%)	-
Mobile Van	-	-	-	-									-	-	#DIV/0!	-
Total Mental Health Screenings	2,044	1,741	1,827	2,046	-	-	-	-	-	-	-	-	7,658	6,326	21.1%	6,038
GRAND TOTAL	13,515	11,762	11,767	13,894	-	-	-	-	-	-	-	-	50,938	40,105		51,249

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
491,667	491,667	-	-	491,667	-	-	1,966,667	1,966,668	(1)	-	1,966,667	-	-
-	441	(441)	-	-	-	-	-	1,762	(1,762)	-	-	-	-
\$ 491,667	\$ 492,108	\$ (441)	(0.1%)	\$ 491,667	-	-	\$ 1,966,667	\$ 1,968,430	\$ (1,764)	(0.1%)	\$ 1,966,667	-	-
Direct Operating Expenditures:													
1,529,298	1,529,298	-	-	1,388,093	(141,205)	(10.2%)	6,117,191	6,117,190	(1)	-	5,552,372	(564,820)	(10.2%)
1,529,298	1,529,298	-	-	1,388,093	(141,205)	(10.2%)	6,117,191	6,117,190	(1)	-	5,552,372	(564,820)	(10.2%)
\$ (1,037,631)	\$ (1,037,190)	\$ (441)	-	\$ (896,426)	\$ (141,205)	15.8%	\$ (4,150,525)	\$ (4,148,760)	\$ (1,765)	-	\$ (3,585,705)	\$ (564,820)	15.8%
1,529,298	1,529,298	-	-	1,388,093	(141,205)	(10.2%)	6,117,191	6,117,190	(1)	-	5,552,372	(564,820)	(10.2%)
\$ (1,037,631)	\$ (1,037,190)	\$ (441)	-	\$ (896,426)	\$ (141,205)	15.8%	\$ (4,150,525)	\$ (4,148,760)	\$ (1,765)	-	\$ (3,585,705)	\$ (564,820)	15.8%
\$1,037,631	\$3,125,000	\$(2,087,369)	(66.8%)	\$896,426	\$(141,205)	(15.8%)	\$4,150,525	\$6,250,000	\$(2,099,475)	(33.6%)	\$3,585,705	\$(564,820)	(15.8%)

Expenditures by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Year to Date
Revenues:					
Intergovernmental Revenue	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 1,966,667
Total Revenues	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 1,966,667
Expenditures:					
Medicaid Match-	1,529,298	1,529,298	1,529,298	1,529,298	6,117,191
Total Operating Expenditures	1,529,298	1,529,298	1,529,298	1,529,298	6,117,191
Net Performance before Overhead Allocations	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (4,150,525)
Total Expenditures	1,529,298	1,529,298	1,529,298	1,529,298	6,117,191
Net Margin	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (1,037,631)	\$ (4,150,525)
Transfer In/(Out)	\$ 1,037,631	\$ 1,037,631	\$ 1,037,631	\$ 1,037,631	\$ 4,150,525

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE MEETING
March 13, 2024**

1. Description: Purchase of Real Property for the Behavioral Health Initiative

2. Summary:

This agenda item requests the Finance and Audit Committee recommend the Board approve providing the CEO and management for the Health Care District of Palm Beach County with the necessary authority to initiate the process to acquire real property to be utilized for the behavioral health initiative for the benefit of the residents of Palm Beach County.

3. Substantive Analysis:

Pursuant to its enabling legislation the Board of the Health Care District of Palm Beach County, has the authority to acquire real property to carry out the purposes of the act. Chapter 2003-326, Section 6(7). Pursuant to the Health Care District of Palm Beach County policy, Policy No. LEG 1000, all purchases of real property require Board approval.

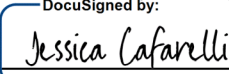
The Health Care District of Palm Beach County is currently pursuing an initiative surrounding behavioral health that may require the acquisition of real property in order to construct or develop a Central Receiving Facility in Palm Beach County. The construction or development of the CRF will require the acquisition of real property in Palm Beach County. In order to conduct all due diligence and to negotiate with seller the purchase and sale of real property the CEO needs Board approval.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	Unknown	Unknown	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	Unknown	Unknown	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:


 Jessica Cafarelli
 Interim VP & Chief Financial Officer

**HEALTH CARE DISTRICT
FINANCE AND AUDIT COMMITTEE MEETING**

March 13, 2024

5. Reviewed/Approved by Committee:

N/A

Finance Committee

Date

6. Recommendation:

Management requests the Finance and Audit Committee recommend the Board approve providing the CEO and management for the Health Care District of Palm Beach County authorization to negotiate with seller the purchase and sale of real property conditioned upon final Board approval and to conduct all the necessary due diligence related to such potential acquisition. The CEO shall present to the Board for final approval the proposal to acquire the real property.

Approved for Legal sufficiency:

DocuSigned by:

Bernabe Icaza

Bernabe Icaza 706434...
SVP & General Counsel

DocuSigned by:

Darcy Davis

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Darcy J. Davis
Chief Executive Officer