



**FINANCE AND AUDIT COMMITTEE MEETING AGENDA**

**March 11, 2026, at 12:00PM**

**1515 N Flagler Drive, Suite 101**

**West Palm Beach, FL 33401**

Remote Participation Link:

<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXRzZldDQT09>

Telephone Dial-in Access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

**1. Call to Order – Cathleen Ward , Chair**

- A. Roll Call
- B. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

**2. Agenda Approval**

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

**3. Awards, Introductions and Presentations**

**Presentation:** LMC Cancer Care - Infusion Center (Jessica Cafarelli)

**4. Disclosure of Voting Conflict**

**5. Public Comment**

**6. Meeting Minutes**

- A. **Staff Recommends a MOTION TO APPROVE:**  
Finance and Audit Committee Minutes December 10, 2025 [Pages 1-4]



**Health Care District**  
OF PALM BEACH COUNTY  
WE CARE FOR ALL

**7. Consent Agenda – Motion to Approve Consent Agenda Items**

**HEALTH CARE DISTRICT**

**A. ADMINISTRATION**

**7A-1 RECEIVE AND FILE:**

March 2026 Internet Posting of District Public Meeting  
<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>

**7A-2 RECEIVE AND FILE:**

Finance and Audit Committee Attendance [Page 5]

**8. Regular Agenda**

**A. ADMINISTRATION**

**8A-1 Staff Recommends MOTION TO APPROVE:**

Health Care District Audit – 2025 (RSM - Anil Harris) [Page 6-7]

**8A-2 Staff Recommends MOTION TO APPROVE:**

Health Care District Financial Report January 2026 (Jessica Cafarelli)  
[Pages 8-59]

**Staff Recommends MOTION TO APPROVE:**

8A-3 Fiscal Year 2026 Budget Amendment (Jessica Cafarelli) [Pages 60-64]

**9. CEO Comments**

**10. CFO Comments**

**11. Finance and Audit Committee Member Comments**

**12. Establishment of Upcoming Finance and Audit Committee Meetings**

**June 10, 2026**

- 2:00PM, Joint Meeting with the Health Care District



**Health Care District**  
OF PALM BEACH COUNTY  
WE CARE FOR ALL

**September Meeting (Date TBD)**

- 4:00PM, Joint Meeting with the Health Care District Board

**December 9, 2026**

- 12:00PM, Finance and Audit Committee Meeting

**13. Motion to Adjourn**



**Health Care District**  
OF PALM BEACH COUNTY  
WE CARE FOR ALL

**FINANCE AND AUDIT COMMITTEE  
MEETING MINUTES  
December 10, 2025, at 12:00PM  
1515 N Flagler Drive, Suite 101  
West Palm Beach, FL 33401**

**1. Call to Order – Patrick Rooney, Jr.**

A. Roll Call

Health Care District Finance and Audit Committee members present: Patrick Rooney, Jr., Richard Sartory, Carlos Vidueira, Cathleen Ward, Mark Marciano. Heather Frederick (Virtual). Sophia Eccleston and Joseph Gibbons were absent.

Staff present: Darcy Davis, President & Chief Executive Officer; Jessica Cafarelli, VP & Chief Financial Officer; Bernabe Icaza, SVP & General Counsel; Dr. Belma Andric, SVP & Chief Medical Officer; Heather Bokor, VP & Chief Compliance & Privacy Officer; Regina All, SVP & Chief Nursing Officer; and Geoffrey Washburn, VP & Chief Human Resource Officer.

B. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

**2. Agenda Approval**

A. Additions/Deletions/Substitutions

B. Motion to Approve Agenda

**CONCLUSION/ACTION: Carlos Vidueira made a motion to approve the agenda. The motion was duly seconded by Mark Marciano. There being no opposition, the motion passed unanimously.**

**3. Awards, Introductions and Presentations**

**4. Disclosure of Voting Conflict**

**5. Public Comment**



**Health Care District**  
OF PALM BEACH COUNTY  
WE CARE FOR ALL

**6. Meeting Minutes**

A. **Staff Recommends a MOTION TO APPROVE:**

Finance and Audit Committee Meeting Minutes of May 21, 2025

**CONCLUSION/ACTION: Richard Sartory made a motion to approve the Finance and Audit Committee Meeting Minutes of May 21, 2025. The motion was duly seconded by Mark Marciano. There being no opposition, the motion passed unanimously.**

**7. Consent Agenda – Motion to Approve Consent Agenda Items**

**CONCLUSION/ACTION: Richard Sartory made a motion to approve the Consent Agenda. The motion was duly seconded by Mark Marciano. There being no opposition, the motion passed unanimously.**

**HEALTH CARE DISTRICT**

A. **ADMINISTRATION**

7A-1 **RECEIVE AND FILE:**

December 2025 Internet Posting of District Public Meeting  
<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>

7A-2 **RECEIVE AND FILE:**

Finance and Audit Committee Attendance

7A-3 **RECEIVE AND FILE:**

Joint Board and Finance & Audit Committee Meeting Minutes of September 17, 2025.

7A-4 **RECEIVE AND FILE:**

Joint Board and Finance & Audit Committee Meeting Minutes of August 28, 2025.

7A-5 **RECEIVE AND FILE:**

Joint Board and Finance & Audit Committee Meeting Minutes of June 11, 2025.

7A-6 **RECEIVE AND FILE:**

Finance & Audit Committee Meeting Schedule for 2026.



**Health Care District**  
OF PALM BEACH COUNTY  
WE CARE FOR ALL

**8. Regular Agenda**

**A. ADMINISTRATION**

8A-1 **Staff Recommends MOTION TO APPROVE:**

Health Care District Unaudited Finance Report FY 2025

**CONCLUSION/ACTION: Patrick Rooney, Jr. made a motion to approve the Health Care District Unaudited Finance Report FY 2025. The motion was duly seconded by Carlos Vidueira. There being no opposition, the motion passed unanimously.**

8A-2 **Staff Recommends MOTION TO APPROVE:**

Contract with Barr & Barr Inc (“B&B”) for Construction management services for the Behavioral Health Coordinated Care Center.

**CONCLUSION/ACTION: Patrick Rooney, Jr., made a motion to approve the Contract with Barr & Barr Inc (“B&B”) for Construction management services for the Behavioral Health Coordinated Care Center. The motion was duly seconded by Carlos Vidueira. There being no opposition, the motion passed unanimously.**

**9. CEO Comments**

Ms. Davis updated the Finance & Audit Committee with the possible impacts of the Property Tax Proposals that the Florida lawmakers are currently deliberating. Ms. Davis also mentioned that medical services are currently not protected in the House proposals to date.

**10. CFO Comments**

**11. Finance and Audit Committee Member Comments**

**12. Establishment of Upcoming Finance and Audit Committee Meetings**

**March 11, 2026**

- 2:00PM, Finance and Audit Committee Meeting

**June 10, 2026**

- 2:00PM, Joint Meeting with the Health Care District Board



**Health Care District**  
OF PALM BEACH COUNTY  
WE CARE FOR ALL

**September Meeting (Date TBD)**

- 4:00PM, Joint Meeting with the Health Care District Board

**December 9, 2026**

- 12:00PM, Finance and Audit Committee Meeting

**13. Motion to Adjourn**

There being no further business, the meeting was adjourned.

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**Cathleen Ward, Chair**

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**Date**



**Finance and Audit Committee Meeting**

**Attendance Tracking for 2025**

	<b>12/11/24</b>	<b>3/12/25</b>	<b>5/21/25</b>	<b>6/11/25</b>	<b>8/28/25</b>	<b>9/17/25</b>	<b>12/10/25</b>
Richard Sartory	X	X	Absent	X	Absent	X	X
Mark Marciano	X	Virtual	Virtual	X	Absent	X	X
Joseph Gibbons	X	Absent	X	Absent	Virtual	X	Absent
Patrick Rooney	X	X	Virtual	X	X	X	X
Sophia Eccleston	Virtual	Absent	Virtual	Virtual	Absent	Virtual	Absent
Heather Frederick	Absent	X	Virtual	X	Absent	Absent	Virtual
Carlos Vidueira	X	Virtual	X	X	X	X	X
Cathleen Ward	N/A	Virtual	X	Absent	X	X	X



**HEALTH CARE DISTRICT  
FINANCE AND AUDIT COMMITTEE  
March 11, 2026**

**1. Description:** 2025 Health Care District Audit

**2. Summary:**

The 2025 Health Care District audited financial statements are being provided for Finance and Audit Committee review.

- Annual Financial Report (District)
- Single Audit Report (District)
- District Hospital Holdings, Inc. (Lakeside)
- District Clinic Holdings, Inc. (Community Health Centers)
- Edward J. Healey Rehabilitation and Nursing Center (Skilled Nursing Center)

**3. Substantive Analysis:**

The District’s external auditor, RSM US LLP, completed the audit procedures for the fiscal year ended September 30, 2025. The annual financial statement has an unmodified opinion noting that the balances are fairly stated.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Current FY Amounts</b>	<b>Total Amounts (Current + Future)</b>	<b>Budget</b>
Capital Requirements	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>

\*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

Signed by:  
  
 \_\_\_\_\_  
CA0A21FF2E09481...  
 Jessica Cafarelli  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

\_\_\_\_\_  
 N/A  
 Committee Name

\_\_\_\_\_  
 N/A  
 Date Approved




**HEALTH CARE DISTRICT  
FINANCE AND AUDIT COMMITTEE  
March 11, 2026**

**6. Recommendation:**

Staff recommends the Finance and Audit Committee review the 2025 Health Care District's audited annual financial report and forward to the Board for approval.

Approved for Legal sufficiency:

Signed by:  
  
0CF6F7DB6706434...  
Bernabe Icaza  
SVP & General Counsel

Signed by:  
  
CA6A21FF2E09481...  
Jessica Cafarelli  
VP & Chief Financial Officer

Signed by:  
  
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Darcy J. Davis  
President & Chief Executive Officer



**HEALTH CARE DISTRICT  
FINANCE AND AUDIT COMMITTEE  
March 11, 2026**

**1. Description:** Health Care District Financial Report January 2026

**2. Summary:**

The January 2026 financial statements for the Health Care District are presented for Finance and Audit Committee review.

**3. Substantive Analysis:**

Management has provided the income statements and key statistical information for the Health Care District. Additional Management discussion and analysis is incorporated into the financial statement presentation.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Current FY Amounts</b>	<b>Total Amounts (Current + Future)</b>	<b>Budget</b>
Capital Requirements	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>

\*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

*Jessica Cafarelli*  
CA6A21FF2E09481  
 \_\_\_\_\_  
 Jessica Cafarelli  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

N/A  
 \_\_\_\_\_  
 Committee Name

N/A  
 \_\_\_\_\_  
 Date Approved

**6. Recommendation:**

Staff recommends the Finance and Audit Committee review the Health Care District January 2026 YTD financial statements and forward to the Board for approval.



**HEALTH CARE DISTRICT  
FINANCE AND AUDIT COMMITTEE  
March 11, 2026**

Approved for Legal sufficiency:

Signed by:  
*Bernabe Icaza*  
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\_\_\_\_\_  
Bernabe Icaza  
SVP & General Counsel

Signed by:  
*Jessica Cafarelli*  
CA6A21FF2E09481...  
\_\_\_\_\_  
Jessica Cafarelli  
VP & Chief Financial Officer

Signed by:  
*Darcy Davis*  
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Darcy J. Davis  
President & Chief Executive Officer



## MEMO

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To: Finance & Audit Committee

From: Jessica Cafarelli, VP & Chief Financial Officer

Date: March 11, 2026

Subject: Management Discussion and Analysis as of January 2026 Health Care District Financial Statements

The January statements represent the financial performance through the fourth month of the 2026 fiscal year for the Health Care District. Total revenue year to date (YTD) of \$221.3M is favorable to budgeted revenue of \$216.8M by \$4.5M or 2.1%. Operational expenditures YTD are \$5.2M favorable to budget or 5.8%. YTD, the consolidated net margin is \$135.2M, with a favorable variance to budget of \$9.6M.

The General Fund YTD total revenue of \$196.4M is favorable to the budget of \$192.8M by \$3.6M. This overall favorable variance is primarily due to interest earnings on investments, and other revenue related to Ad Valorem tax accrual. Expenditures in the General Fund YTD before overhead allocation are favorable to budget by \$623k or 1.5%. Significant categories of favorable YTD budget variances include salaries, wages and benefits of \$1.3M, purchased services of \$321k, repairs and maintenance of \$994k, and sponsored programs of \$923k. Unfavorable YTD budget variances include medical services (\$985k), and other expenses (\$1.7M). Expenditure timing is the primary reason for these variances.

The General Fund YTD has a net margin of \$160.2M versus a budgeted net margin of \$157.3M, for a favorable net margin variance of \$2.9M or 1.8%. YTD the General Fund has transferred out a net subsidy of \$23.1M as follows; Medicaid Match \$6.3M, Capital \$3M, Skilled Nursing Facility (Healey) \$1.5M, Lakeside Medical Center \$5.7M, and Community Health Centers \$6.6M.



The Skilled Nursing Center total revenue YTD of \$5.9M was favorable to budget by \$558k or 10.5%. This favorable variance is primarily due to improved contractual allowances and charity classification than budgeted. Total YTD operating expenses before overhead allocation of \$6.8M were favorable to budget by \$565k or 7.7%. The YTD net margin after overhead allocations for the Skilled Nursing Center was a loss of (\$2.1M) compared to the budgeted loss of (\$3.4M) for a favorable variance of \$1.3M or (38.7%).

Lakeside Medical Center total revenue YTD of \$9.7M was favorable to budget by \$95k or 1.0%. Total operating expenses YTD of \$15M were favorable to budget by \$987M or 6.2%. The YTD net margin after overhead allocations at Lakeside Medical Center was a loss of (\$8.3M) compared to a budgeted loss of (\$9.8M) for a favorable variance of \$1.5M or (15.4%).

The Community Health Center's total revenue YTD of \$7.4M was favorable to budget by \$274k or 3.9%. Net patient revenue YTD was favorable to budget by \$364k or 8.7%. This favorable variance was primarily due to less bad debt adjustments than budgeted. Total operating expenses YTD for the clinics were favorable to budget by \$3.1M or 20.3%. This favorable variance is primarily due to salaries, wages, and benefits of \$1.4M, purchased services of \$643k, and repairs and maintenance of \$542k. The primary reasons for savings include timing differences, and efficiencies in personnel staffing. Total net margin YTD after overhead allocations for the Primary Care Clinics is a loss of (\$8.3M), compared to a budgeted loss of (\$12.2M) for a favorable variance of \$3.9M or (31.9%).

Cash and investments have a combined balance of \$403M, of which \$4k is restricted. Due from other governments of \$49.3M includes tax collector receivable \$33.5M, other local and federal government receivable \$10M, AHCA receivable \$4.9M, and HRSA receivable \$619k. Total net position for all funds combined is \$470M.

**Revenues & Expenses - Combined All Funds (Functional)**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
<b>Revenues:</b>														
\$ 8,710,011	\$ 4,333,896	\$ 4,376,115	101.0%	\$ 8,866,566	\$ (156,556)	(1.8%)	Ad Valorem Taxes	\$ 186,451,735	\$ 186,032,528	\$ 419,206	0.2%	\$ 173,288,915	\$ 13,162,819	7.6%
4,735,022	4,355,836	379,186	8.7%	5,092,589	(357,568)	(7.0%)	Net Patient Service Revenue	18,728,764	17,418,855	1,309,908	7.5%	19,316,407	(587,643)	(3.0%)
1,657,763	1,656,263	1,500	0.1%	1,623,197	34,566	2.1%	Intergovernmental Revenue	6,631,051	6,625,052	5,999	0.1%	6,492,789	138,262	2.1%
838,191	760,970	77,221	10.1%	748,904	89,287	11.9%	Grants	2,811,560	3,043,872	(232,311)	(7.6%)	2,509,051	302,509	12.1%
1,374,923	541,667	833,256	153.8%	1,371,987	2,936	0.2%	Interest Earnings	4,450,736	2,166,668	2,284,068	105.4%	3,574,313	876,424	24.5%
(265,787)	-	(265,787)	-	270,542	(536,330)	(198.2%)	Unrealized Gain/(Loss) On Investments	(151,664)	-	(151,664)	-	(1,391,461)	1,239,797	(89.1%)
124,241	366,565	(242,324)	(66.1%)	128,478	(4,236)	(3.3%)	Other Revenue	2,353,155	1,466,260	886,895	60.5%	2,260,639	92,516	4.1%
<b>\$ 17,174,363</b>	<b>\$ 12,015,196</b>	<b>\$ 5,159,167</b>	<b>42.9%</b>	<b>\$ 18,102,264</b>	<b>\$ (927,901)</b>	<b>(5.1%)</b>	<b>Total Revenues</b>	<b>\$ 221,275,337</b>	<b>\$ 216,753,235</b>	<b>\$ 4,522,102</b>	<b>2.1%</b>	<b>\$ 206,050,652</b>	<b>\$ 15,224,684</b>	<b>7.4%</b>
<b>Expenses:</b>														
9,441,366	9,516,491	75,124	0.8%	8,756,794	(684,572)	(7.8%)	Salaries and Wages	35,596,990	37,832,803	2,235,812	5.9%	33,980,882	(1,616,109)	(4.8%)
2,092,471	2,635,082	542,612	20.6%	1,790,962	(301,509)	(16.8%)	Benefits	10,048,532	10,506,409	457,878	4.4%	9,839,551	(208,980)	(2.1%)
1,723,974	1,627,336	(96,637)	(5.9%)	1,446,203	(277,771)	(19.2%)	Purchased Services	5,165,689	6,509,345	1,343,657	20.6%	5,097,317	(68,372)	(1.3%)
215,794	305,226	89,432	29.3%	278,007	62,213	22.4%	Medical Supplies	872,501	1,220,904	348,403	28.5%	998,616	126,115	12.6%
238,629	301,149	62,521	20.8%	273,802	35,174	12.8%	Other Supplies	773,737	1,204,597	430,860	35.8%	968,222	194,485	20.1%
657,929	661,693	3,764	0.6%	643,318	(14,611)	(2.3%)	Contracted Physician Expense	2,547,282	2,646,771	99,489	3.8%	2,829,226	281,944	10.0%
2,077,838	2,077,838	-	-	1,848,478	(229,360)	(12.4%)	Medicaid Match-	8,311,351	8,311,352	1	-	7,393,910	(917,440)	(12.4%)
486,546	602,798	116,252	19.3%	830,951	344,405	41.4%	Medical Services	3,381,868	2,411,192	(970,676)	(40.3%)	4,090,378	708,510	17.3%
277,555	173,415	(104,140)	(60.1%)	163,167	(114,387)	(70.1%)	Drugs	993,337	693,659	(299,678)	(43.2%)	601,370	(391,967)	(65.2%)
1,291,075	1,488,233	197,158	13.2%	757,413	(533,662)	(70.5%)	Repairs and Maintenance	4,307,892	5,952,932	1,645,040	27.6%	2,785,514	(1,522,378)	(54.7%)
194,658	269,465	74,807	27.8%	362,127	167,469	46.2%	Lease and Rental	896,934	1,077,858	180,924	16.8%	1,227,701	330,767	26.9%
159,837	179,343	19,506	10.9%	140,276	(19,561)	(13.9%)	Utilities	615,541	717,372	101,831	14.2%	537,225	(78,316)	(14.6%)
1,681,264	1,419,678	(261,585)	(18.4%)	1,037,328	(643,936)	(62.1%)	Other Expense	7,111,028	5,678,713	(1,432,315)	(25.2%)	7,911,677	800,648	10.1%
85,050	82,162	(2,888)	(3.5%)	36,974	(48,076)	(130.0%)	Interest Expense	349,255	328,628	(20,627)	(6.3%)	149,488	(199,768)	(133.6%)
140,606	157,472	16,866	10.7%	966,630	826,024	85.5%	Principal Expenditure	608,195	631,768	23,572	3.7%	2,389,635	1,781,440	74.5%
124,736	166,994	42,258	25.3%	162,184	37,448	23.1%	Insurance	502,763	667,975	165,213	24.7%	591,712	88,949	15.0%
431,857	775,000	343,143	44.3%	745,249	313,392	42.1%	Sponsored Programs.	2,177,428	3,100,000	922,572	29.8%	2,980,996	803,568	27.0%
<b>\$ 21,321,183</b>	<b>\$ 22,439,375</b>	<b>\$ 1,118,192</b>	<b>5.0%</b>	<b>\$ 20,239,863</b>	<b>\$ (1,081,320)</b>	<b>(5.3%)</b>	<b>Total Operating Expenses</b>	<b>\$ 84,260,323</b>	<b>\$ 89,492,279</b>	<b>\$ 5,231,956</b>	<b>5.8%</b>	<b>\$ 84,373,420</b>	<b>\$ 113,097</b>	<b>0.1%</b>
<b>\$ (4,146,820)</b>	<b>\$ (10,424,178)</b>	<b>\$ 6,277,359</b>	<b>(60.2%)</b>	<b>\$ (2,137,599)</b>	<b>\$ (2,009,221)</b>	<b>94.0%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ 137,015,013</b>	<b>\$ 127,260,956</b>	<b>\$ 9,754,058</b>	<b>7.7%</b>	<b>\$ 121,677,232</b>	<b>\$ 15,337,781</b>	<b>12.6%</b>
449,545	406,372	(43,173)	(10.6%)	368,139	(81,406)	(22.1%)	Depreciation	1,806,190	1,625,488	(180,702)	(11.1%)	1,506,364	(299,825)	(19.9%)
-	10	10	100.0%	-	-	-	Total Overhead Allocations	-	41	41	100.0%	-	-	-
<b>21,770,728</b>	<b>22,845,757</b>	<b>1,075,029</b>	<b>4.7%</b>	<b>20,608,002</b>	<b>(1,162,726)</b>	<b>(5.6%)</b>	<b>Total Expenses</b>	<b>86,066,513</b>	<b>91,117,808</b>	<b>5,051,295</b>	<b>5.5%</b>	<b>85,879,785</b>	<b>(186,729)</b>	<b>(0.2%)</b>
<b>\$ (4,596,365)</b>	<b>\$ (10,830,561)</b>	<b>\$ 6,234,196</b>	<b>(57.6%)</b>	<b>\$ (2,505,738)</b>	<b>\$ (2,090,627)</b>	<b>83.4%</b>	<b>Net Margin</b>	<b>\$ 135,208,823</b>	<b>\$ 125,635,426</b>	<b>\$ 9,573,397</b>	<b>7.6%</b>	<b>\$ 120,170,868</b>	<b>\$ 15,037,955</b>	<b>12.5%</b>
1,894,337	6,147,265	4,252,928	69.2%	177,819	(1,716,518)	(965.3%)	<b>Capital</b>	5,039,820	24,589,060	19,549,239	79.5%	5,581,484	541,663	9.7%
1,163,042	659,292	503,750	76.4%	353,729	809,312	228.8%	<b>Capital Contributions.</b>	1,427,428	2,637,166	(1,209,738)	(45.9%)	5,099,052	(3,671,624)	(72.0%)
<b>\$ (5,327,661)</b>	<b>\$ (16,318,534)</b>	<b>\$ 10,990,873</b>	<b>(67.4%)</b>	<b>\$ (2,329,828)</b>	<b>\$ (2,997,832)</b>	<b>128.7%</b>	<b>Reserves - Added/(Used)</b>	<b>\$ 131,596,431</b>	<b>\$ 103,683,533</b>	<b>\$ 27,912,898</b>	<b>26.9%</b>	<b>\$ 119,688,436</b>	<b>\$ 11,907,995</b>	<b>9.9%</b>

**Revenues & Expenses by Fund YTD**  
For The Fourth Month Ended January 31, 2026

	General Fund.	Medicaid Match	Capital Funds	Skilled Nursing Center	Healthy Palm Beaches	Lakeside Medical Center	Community Health Centers	Mental Health Crisis Center	Total
<b>Revenues:</b>									
Ad Valorem Taxes	\$ 186,451,735	-	-	-	-	-	-	-	\$ 186,451,735
Net Patient Service Revenue	1,733,179	-	-	2,828,861	-	9,609,417	4,557,307	-	18,728,764
Intergovernmental Revenue	1,631,051	1,966,667	-	3,033,333	-	-	-	-	6,631,051
Grants	40,997	-	-	-	-	19,000	2,751,563	-	2,811,560
Interest Earnings	4,450,736	-	-	-	-	-	-	-	4,450,736
Unrealized Gain/(Loss) On Investments	(151,664)	-	-	-	-	-	-	-	(151,664)
Other Revenue	2,211,991	-	-	15,100	-	67,184	58,879	-	2,353,155
<b>Total Revenues</b>	<b>\$ 196,368,024</b>	<b>\$ 1,966,667</b>	<b>-</b>	<b>\$ 5,877,294</b>	<b>-</b>	<b>\$ 9,695,601</b>	<b>\$ 7,367,750</b>	<b>-</b>	<b>\$ 221,275,337</b>
<b>Expenses:</b>									
Salaries and Wages	15,890,913	-	-	4,160,236	-	7,208,406	8,337,434	-	35,596,990
Benefits	4,547,356	-	-	1,441,077	-	1,866,167	2,193,932	-	10,048,532
Purchased Services	3,496,677	-	-	222,939	-	1,372,197	73,876	-	5,165,689
Medical Supplies	26,321	-	-	181,657	-	391,431	273,092	-	872,501
Other Supplies	157,053	-	-	324,711	-	251,489	40,484	-	773,737
Contracted Physician Expense	-	-	-	2,675	-	2,537,489	7,118	-	2,547,282
Medicaid Match-	-	8,311,351	-	-	-	-	-	-	8,311,351
Medical Services	3,268,533	-	-	3,805	-	-	109,530	-	3,381,868
Drugs	733,350	-	-	71,567	-	98,483	89,938	-	993,337
Repairs and Maintenance	3,430,330	-	-	171,614	-	529,552	176,396	-	4,307,892
Lease and Rental	418,456	-	-	0	-	124,587	353,891	-	896,934
Utilities	43,145	-	0	150,951	-	374,236	47,208	-	615,541
Other Expense	6,699,214	-	1,611	41,879	-	173,958	193,899	468	7,111,028
Interest Expense	210,973	-	-	86	-	4,731	133,466	-	349,255
Principal Expenditure	608,195	-	-	-	-	-	-	-	608,195
Insurance	388,155	-	-	32,008	-	64,618	17,982	-	502,763
Sponsored Programs.	2,177,428	-	-	-	-	-	-	-	2,177,428
<b>Total Operating Expenses</b>	<b>42,096,100</b>	<b>8,311,351</b>	<b>1,611</b>	<b>6,805,205</b>	<b>-</b>	<b>14,997,343</b>	<b>12,048,246</b>	<b>468</b>	<b>84,260,323</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ 154,271,924</b>	<b>\$ (6,344,684)</b>	<b>\$ (1,611)</b>	<b>\$ (927,910)</b>	<b>-</b>	<b>\$ (5,301,742)</b>	<b>\$ (4,680,496)</b>	<b>\$ (468)</b>	<b>\$ 137,015,013</b>
<b>Budget</b>	<b>\$ 150,053,705</b>	<b>\$ (6,344,684)</b>	<b>-</b>	<b>\$ (2,050,208)</b>	<b>-</b>	<b>\$ (6,383,167)</b>	<b>\$ (8,014,690)</b>	<b>-</b>	<b>\$ 127,260,956</b>
<b>Prior Year: Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ 136,216,774</b>	<b>\$ (5,427,244)</b>	<b>-</b>	<b>\$ (763,908)</b>	<b>-</b>	<b>\$ (3,649,170)</b>	<b>\$ (4,699,220)</b>	<b>-</b>	<b>\$ 121,677,232</b>

**Combined Governmental Funds Statement of Net Position**  
As of January 31, 2026

	General Fund.	General Fund.	Medicaid Match	Medicaid Match	Capital Projects	Capital Projects	Government Funds	Government Funds
	Jan 2026	Dec 2025	Jan 2026	Dec 2025	Jan 2026	Dec 2025	Jan 2026	Dec 2025
<b>Assets</b>								
Cash and Cash Equivalents	\$34,256,650	\$46,421,881	-	-	\$31,580,782	\$31,580,782	\$65,837,432	\$78,002,663
Restricted Cash	-	-	-	-	-	-	-	-
Investments	206,858,116	205,370,156	-	-	117,461,578	117,461,578	324,319,694	322,831,734
Accounts Receivable, net	701,150	665,016	-	-	-	-	701,150	665,016
Due From Other Governments	33,527,020	42,172,496	-	-	10,000,000	10,000,000	43,527,020	52,172,496
Inventory	45,570	45,570	-	-	-	-	45,570	45,570
Other Current Assets	5,198,881	5,639,806	-	-	-	-	5,198,881	5,639,806
Net Investment in Capital Assets	-	-	-	-	-	-	-	-
Right Of Use Assets	-	-	-	-	-	-	-	-
<b>Total Assets</b>	<b>\$280,587,386</b>	<b>\$300,314,925</b>	<b>-</b>	<b>-</b>	<b>\$159,042,360</b>	<b>\$159,042,360</b>	<b>\$439,629,746</b>	<b>\$459,357,285</b>
<b>Liabilities</b>								
Accounts Payable	2,269,321	1,413,203	-	-	(60,540)	(16,265)	2,208,781	1,396,938
Medical Benefits Payable	4,592,968	3,380,364	-	-	-	-	4,592,968	3,380,364
Due to Other Governments	305,303	305,303	-	-	-	-	305,303	305,303
Deferred Revenue-	32,750,532	41,889,136	-	-	10,000,000	10,000,000	42,750,532	51,889,136
Accrued Interest	-	-	-	-	0	0	0	0
Other Current Liabilities	1,374,963	2,248,265	-	-	-	-	1,374,963	2,248,265
Lease Liability	-	-	-	-	-	-	-	-
Other Liabilities	-	-	-	-	-	-	-	-
Non-Current Liabilities	150,000	150,000	-	-	-	-	150,000	150,000
<b>Total Liabilities</b>	<b>41,443,087</b>	<b>49,386,271</b>	<b>-</b>	<b>-</b>	<b>9,939,460</b>	<b>9,983,735</b>	<b>51,382,547</b>	<b>59,370,006</b>
<b>Fund Balances</b>								
Nonspendable	3,598,124	4,356,714	-	-	-	-	3,598,124	4,356,714
Stabilization Fund	85,514,459	85,514,459	-	-	-	-	85,514,459	85,514,459
Assigned to Capital Projects	-	-	-	-	149,102,899	149,058,625	149,102,899	149,058,625
Assigned to Medicaid Match	-	-	-	-	-	-	-	-
Unassigned	150,031,716	161,057,480	-	-	0	0	150,031,716	161,057,480
<b>Ending Fund Balance</b>	<b>239,144,299</b>	<b>250,928,653</b>	<b>-</b>	<b>-</b>	<b>149,102,899</b>	<b>149,058,625</b>	<b>388,247,199</b>	<b>399,987,278</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$280,587,386</b>	<b>\$300,314,925</b>	<b>-</b>	<b>-</b>	<b>\$159,042,360</b>	<b>\$159,042,360</b>	<b>\$439,629,746</b>	<b>\$459,357,285</b>

**Combined Business-Type Funds Statement of Net Position**  
As of January 31, 2026

	Skilled Nursing Center Jan 2026	Skilled Nursing Center Dec 2025	Lakeside Medical Center Jan 2026	Lakeside Medical Center Dec 2025	Community Health Centers Jan 2026	Community Health Centers Dec 2025	Mental Health Crisis Center Jan 2026	Mental Health Crisis Center Jan 2026	Business-Type Funds Jan 2026	Business-Type Funds Dec 2025
<b>Assets</b>										
Cash and Cash Equivalents	\$4,169,698	\$3,740,054	\$6,954,441	\$5,495,992	\$1,727,099	\$676,502	-	-	\$12,851,239	\$9,912,548
Restricted Cash	3,887	3,887	-	-	-	-	-	-	3,887	3,887
Investments	-	-	-	-	-	-	-	-	-	-
Accounts Receivable, net	1,073,849	1,085,795	1,525,225	1,700,993	1,670,453	1,429,267	-	-	4,269,527	4,216,055
Due From Other Governments	-	-	3,098,570	2,665,021	2,664,015	2,873,520	-	-	5,762,585	5,538,540
Inventory	-	-	633,748	633,427	-	-	-	-	633,748	633,427
Other Current Assets	101,399	83,337	768,167	748,917	361,986	335,690	-	-	1,231,552	1,167,943
Net Investment in Capital Assets	15,695,017	15,510,405	28,062,970	28,026,828	5,016,620	5,090,346	17,512,672	17,512,672	66,287,278	65,478,082
Right Of Use Assets	2,742	2,820	363,970	373,339	7,687,063	7,791,572	-	-	8,053,775	8,167,731
<b>Total Assets</b>	<b>\$21,046,592</b>	<b>\$20,426,299</b>	<b>\$41,407,092</b>	<b>\$39,644,516</b>	<b>\$19,127,236</b>	<b>\$18,196,896</b>	<b>\$17,512,672</b>	<b>\$17,512,672</b>	<b>\$99,093,592</b>	<b>\$95,118,214</b>
<b>Deferred Outflows of Resources</b>										
Deferred Outflows Related to Pensions	\$11,173	\$11,173	\$19,104	\$19,104	\$38,281	\$38,281	-	-	\$68,558	\$68,558
<b>Liabilities</b>										
Accounts Payable	217,883	172,875	642,695	646,165	383,951	324,660	-	-	1,244,530	1,143,701
Medical Benefits Payable	-	-	-	-	-	-	-	-	-	-
Due to Other Governments	67,874	67,874	-	-	-	-	-	-	67,874	67,874
Deferred Revenue-	-	-	76,111	76,111	(194,315)	0	-	-	(118,204)	76,111
Accrued Interest	63	42	9,989	8,802	41,829	41,280	-	-	51,881	50,124
Other Current Liabilities	927,983	1,394,138	1,596,786	2,362,718	2,291,276	3,118,158	-	-	4,816,045	6,875,014
Lease Liability	2,043	2,043	246,377	246,377	7,223,450	7,297,011	-	-	7,471,870	7,545,431
Other Liabilities	-	-	-	-	-	-	-	-	-	-
Non-Current Liabilities	926,613	920,349	1,394,939	1,381,582	1,291,203	1,194,242	-	-	3,612,755	3,496,173
<b>Total Liabilities</b>	<b>2,142,459</b>	<b>2,557,322</b>	<b>3,966,898</b>	<b>4,721,756</b>	<b>11,037,394</b>	<b>11,975,351</b>	<b>-</b>	<b>-</b>	<b>17,146,750</b>	<b>19,254,429</b>
<b>Deferred Inflows of Resources</b>										
Deferred Inflows	\$159,880	\$159,880	\$82,047	\$82,047	\$59,187	\$59,187	-	-	\$301,114	\$301,114
<b>Net Position</b>										
Net Investment in Capital Assets	15,695,017	15,510,405	28,062,970	28,026,828	5,016,620	5,090,346	17,512,672	17,512,672	66,287,278	65,478,082
Restricted Cash	3,887	3,887	-	-	-	-	-	-	3,887	3,887
Unrestricted	3,056,523	2,205,978	9,314,282	6,832,990	3,052,316	1,110,293	0	0	15,423,120	10,149,260
<b>Total Net Position</b>	<b>18,755,427</b>	<b>17,720,270</b>	<b>37,377,251</b>	<b>34,859,818</b>	<b>8,068,936</b>	<b>6,200,639</b>	<b>17,512,672</b>	<b>17,512,672</b>	<b>81,714,286</b>	<b>75,631,230</b>
<b>Total Net Position</b>	<b>\$20,897,885</b>	<b>\$20,277,592</b>	<b>\$41,344,149</b>	<b>\$39,581,573</b>	<b>\$19,106,330</b>	<b>\$18,175,990</b>	<b>\$17,512,672</b>	<b>\$17,512,672</b>	<b>\$98,861,036</b>	<b>\$94,885,658</b>

**General Fund Revenues & Expenditures**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
<b>Revenues:</b>														
\$ 8,710,011	\$ 4,333,896	\$ 4,376,115	101.0%	\$ 8,866,566	\$ (156,556)	(1.8%)	Ad Valorem Taxes	\$ 186,451,735	\$ 186,032,528	\$ 419,206	0.2%	\$ 173,288,915	\$ 13,162,819	7.6%
488,595	396,264	92,332	23.3%	310,642	177,954	57.3%	Net Patient Service Revenue	1,733,179	1,603,482	129,696	8.1%	1,478,034	255,145	17.3%
407,763	406,263	1,500	0.4%	373,197	34,566	9.3%	Intergovernmental Revenue	1,631,051	1,625,052	5,999	0.4%	1,492,789	138,262	9.3%
12,864	17,417	(4,554)	(26.1%)	31,533	(18,669)	(59.2%)	Grants	40,997	69,668	(28,671)	(41.2%)	52,608	(11,611)	(22.1%)
1,374,923	541,667	833,256	153.8%	1,371,987	2,936	0.2%	Interest Earnings	4,450,736	2,166,668	2,284,068	105.4%	3,574,313	876,424	24.5%
(265,787)	-	(265,787)	-	270,542	(536,330)	(198.2%)	Unrealized Gain/(Loss) On Investments	(151,664)	-	(151,664)	-	(1,391,461)	1,239,797	(89.1%)
105,560	318,802	(213,242)	(66.9%)	101,389	4,171	4.1%	Other Revenue	2,211,991	1,275,206	936,785	73.5%	2,116,696	95,295	4.5%
<b>\$ 10,833,928</b>	<b>\$ 6,014,308</b>	<b>\$ 4,819,620</b>	<b>80.1%</b>	<b>\$ 11,325,856</b>	<b>\$ (491,928)</b>	<b>(4.3%)</b>	<b>Total Revenues</b>	<b>\$ 196,368,024</b>	<b>\$ 192,772,604</b>	<b>\$ 3,595,420</b>	<b>1.9%</b>	<b>\$ 180,611,893</b>	<b>\$ 15,756,132</b>	<b>8.7%</b>
<b>Expenditures:</b>														
4,419,679	4,244,283	(175,397)	(4.1%)	4,128,389	(291,291)	(7.1%)	Salaries and Wages	15,890,913	16,888,108	997,195	5.9%	16,483,147	592,233	3.6%
1,019,050	1,204,229	185,180	15.4%	1,098,431	79,381	7.2%	Benefits	4,547,356	4,802,900	255,544	5.3%	4,931,580	384,224	7.8%
1,071,068	954,462	(116,606)	(12.2%)	912,780	(158,288)	(17.3%)	Purchased Services	3,496,677	3,817,848	321,171	8.4%	3,372,344	(124,334)	(3.7%)
2,572	27,642	25,070	90.7%	32,632	30,060	92.1%	Medical Supplies	26,321	110,568	84,247	76.2%	58,073	31,752	54.7%
35,734	75,427	39,693	52.6%	79,096	43,362	54.8%	Other Supplies	157,053	301,708	144,655	47.9%	371,669	214,616	57.7%
434,442	570,833	136,391	23.9%	734,000	299,558	40.8%	Medical Services	3,268,533	2,283,332	(985,201)	(43.1%)	3,725,375	456,842	12.3%
196,982	9,333	(187,649)	(2,010.6%)	(4,666)	(201,649)	4,321.7%	Drugs	733,350	37,332	(696,018)	(1,864.4%)	(10,497)	(743,848)	7,086.3%
1,016,257	1,105,983	89,726	8.1%	445,905	(570,353)	(127.9%)	Repairs and Maintenance	3,430,330	4,423,932	993,602	22.5%	1,755,518	(1,674,812)	(95.4%)
74,840	127,432	52,592	41.3%	140,661	65,821	46.8%	Lease and Rental	418,456	509,727	91,271	17.9%	523,104	104,648	20.0%
9,813	22,063	12,250	55.5%	9,752	(62)	(0.6%)	Utilities	43,145	88,252	45,107	51.1%	47,084	3,938	8.4%
1,506,235	1,254,872	(251,363)	(20.0%)	878,806	(627,429)	(71.4%)	Other Expense	6,699,214	5,019,488	(1,679,726)	(33.5%)	7,380,247	681,033	9.2%
50,900	50,249	(651)	(1.3%)	-	(50,900)	-	Interest Expense	210,973	200,996	(9,977)	(5.0%)	12	(210,961)	(1,758,008.3%)
140,606	157,472	16,866	10.7%	966,630	826,024	85.5%	Principal Expenditure	608,195	631,768	23,572	3.7%	2,337,290	1,729,094	74.0%
96,084	125,735	29,652	23.6%	124,051	27,967	22.5%	Insurance	388,155	502,941	114,786	22.8%	439,178	51,024	11.6%
431,857	775,000	343,143	44.3%	745,249	313,392	42.1%	Sponsored Programs,	2,177,428	3,100,000	922,572	29.8%	2,980,996	803,568	27.0%
<b>\$ 10,506,120</b>	<b>\$ 10,705,015</b>	<b>\$ 198,896</b>	<b>1.9%</b>	<b>\$ 10,291,714</b>	<b>\$ (214,405)</b>	<b>(2.1%)</b>	<b>Total Operational Expenditures</b>	<b>\$ 42,096,100</b>	<b>\$ 42,718,900</b>	<b>\$ 622,800</b>	<b>1.5%</b>	<b>\$ 44,395,119</b>	<b>\$ 2,299,019</b>	<b>5.2%</b>
<b>\$ 327,809</b>	<b>\$ (4,690,707)</b>	<b>\$ 5,018,516</b>	<b>(107.0%)</b>	<b>\$ 1,034,142</b>	<b>\$ (706,334)</b>	<b>(68.3%)</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ 154,271,924</b>	<b>\$ 150,053,705</b>	<b>\$ 4,218,219</b>	<b>2.8%</b>	<b>\$ 136,216,774</b>	<b>\$ 18,055,150</b>	<b>13.3%</b>
(1,458,634)	(1,817,599)	(358,965)	19.7%	(2,004,169)	(545,535)	27.2%	Total Overhead Allocations	(5,927,104)	(7,270,395)	(1,343,291)	18.5%	(7,995,982)	(2,068,878)	25.9%
<b>9,047,486</b>	<b>8,887,416</b>	<b>(160,069)</b>	<b>(1.8%)</b>	<b>8,287,545</b>	<b>(759,940)</b>	<b>(9.2%)</b>	<b>Total Expenditures</b>	<b>36,168,996</b>	<b>35,448,505</b>	<b>(720,492)</b>	<b>(2.0%)</b>	<b>36,399,137</b>	<b>230,141</b>	<b>0.6%</b>
<b>\$ 1,786,443</b>	<b>\$ (2,873,108)</b>	<b>\$ 4,659,551</b>	<b>(162.2%)</b>	<b>\$ 3,038,311</b>	<b>\$ (1,251,869)</b>	<b>(41.2%)</b>	<b>Net Margin</b>	<b>\$ 160,199,028</b>	<b>\$ 157,324,100</b>	<b>\$ 2,874,928</b>	<b>1.8%</b>	<b>\$ 144,212,756</b>	<b>\$ 15,986,272</b>	<b>11.1%</b>
-	-	-	-	-	-	-	<b>Capital</b>	-	-	-	-	-	-	
<b>\$ (1,586,171)</b>	<b>\$ (18,657,157)</b>	<b>\$ 17,070,986</b>	<b>(91.5%)</b>	<b>\$ (1,356,811)</b>	<b>\$ 229,360</b>	<b>(16.9%)</b>	<b>Transfer In/(Out)</b>	<b>\$ (23,068,539)</b>	<b>\$ (74,628,628)</b>	<b>\$ 51,560,089</b>	<b>(69.1%)</b>	<b>\$ (22,304,526)</b>	<b>\$ 764,014</b>	<b>(3.4%)</b>

**Trauma Statement of Revenues and Expenditures**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
12,864	17,417	(4,554)	(26.1%)	29,283	(16,419)	(56.1%)	Grants	40,997	69,668	(28,671)	(41.2%)	50,358	(9,361)	(18.6%)
-	4,167	(4,167)	-	-	-	-	Other Revenue	-	16,668	(16,668)	-	40,882	(40,882)	-
<b>\$ 12,864</b>	<b>\$ 21,584</b>	<b>\$ (8,721)</b>	<b>(40.4%)</b>	<b>\$ 29,283</b>	<b>\$ (16,419)</b>	<b>(56.1%)</b>	<b>Total Revenues</b>	<b>\$ 40,997</b>	<b>\$ 86,336</b>	<b>\$ (45,339)</b>	<b>(52.5%)</b>	<b>\$ 91,240</b>	<b>\$ (50,243)</b>	<b>(55.1%)</b>
<b>Direct Operating Expenditures:</b>							<b>Direct Operating Expenditures:</b>							
37,669	32,363	(5,306)	(16.4%)	24,034	(13,635)	(56.7%)	Salaries and Wages	122,108	128,409	6,301	4.9%	95,356	(26,752)	(28.1%)
8,689	11,635	2,946	25.3%	5,902	(2,787)	(47.2%)	Benefits	41,725	46,345	4,620	10.0%	32,689	(9,036)	(27.6%)
14,277	22,267	7,991	35.9%	30,470	16,194	53.1%	Purchased Services	60,684	89,068	28,385	31.9%	54,952	(5,731)	(10.4%)
-	250	250	-	-	-	-	Other Supplies	-	1,000	1,000	-	28	28	-
193,227	91,667	(101,560)	(110.8%)	136,310	(56,916)	(41.8%)	Medical Services	881,284	366,666	(514,618)	(140.4%)	654,587	(226,697)	(34.6%)
397	9,309	8,912	95.7%	(94)	(491)	522.3%	Other Expense	1,130	37,236	36,106	97.0%	394	(736)	(186.8%)
<b>254,259</b>	<b>167,491</b>	<b>(86,768)</b>	<b>(51.8%)</b>	<b>196,623</b>	<b>(57,636)</b>	<b>(29.3%)</b>	<b>Total Operating Expenditures</b>	<b>1,106,930</b>	<b>668,724</b>	<b>(438,206)</b>	<b>(65.5%)</b>	<b>838,007</b>	<b>(268,923)</b>	<b>(32.1%)</b>
<b>\$ (241,395)</b>	<b>\$ (145,907)</b>	<b>\$ (95,489)</b>	<b>65.4%</b>	<b>\$ (167,340)</b>	<b>\$ (74,055)</b>	<b>44.3%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (1,065,933)</b>	<b>\$ (582,388)</b>	<b>\$ (483,545)</b>	<b>83.0%</b>	<b>\$ (746,767)</b>	<b>\$ (319,166)</b>	<b>42.7%</b>
<b>Overhead Allocations:</b>							<b>Overhead Allocations:</b>							
89	106	17	16.0%	156	67	42.9%	OH Risk Management	325	424	99	23.3%	664	339	51.1%
52	65	13	20.0%	30	(22)	(73.3%)	OH Internal Audit	142	260	118	45.4%	170	28	16.5%
2,702	2,871	169	5.9%	2,013	(689)	(34.2%)	OH Office Facilities	12,826	11,484	(1,342)	(11.7%)	8,009	(4,817)	(60.1%)
227	339	112	33.0%	95	(132)	(138.9%)	OH Administration	747	1,356	609	44.9%	851	104	12.2%
578	1,112	534	48.0%	802	224	27.9%	OH Human Resources	3,671	4,448	777	17.5%	3,365	(306)	(9.1%)
745	630	(115)	(18.3%)	415	(330)	(79.5%)	OH Legal	1,769	2,520	751	29.8%	2,133	364	17.1%
69	81	12	14.8%	72	3	4.2%	OH Records Management	210	324	114	35.2%	258	48	18.6%
268	300	32	10.7%	224	(44)	(19.6%)	OH Compliance	869	1,200	331	27.6%	895	26	2.9%
-	-	-	-	800	800	-	OH IT Operations	(5)	-	5	-	2,580	2,585	100.2%
-	-	-	-	194	194	-	OH IT Security	-	-	-	-	936	936	-
691	824	133	16.1%	647	(44)	(6.8%)	OH Finance	2,318	3,296	978	29.7%	2,684	366	13.6%
199	340	141	41.5%	215	16	7.4%	OH Corporate Communications	713	1,360	647	47.6%	902	189	21.0%
1,712	2,048	336	16.4%	303	(1,409)	(465.0%)	OH Information Technology	6,766	8,192	1,426	17.4%	1,288	(5,478)	(425.3%)
-	-	-	-	-	-	-	OH IT Applications	225	-	(225)	-	-	(225)	-
-	-	-	-	521	521	-	OH IT Service Center	8	-	(8)	-	2,630	2,622	99.7%
687	800	113	14.1%	325	(362)	(111.4%)	OH Corporate Quality	2,616	3,200	584	18.3%	1,279	(1,337)	(104.5%)
341	474	133	28.1%	155	(186)	(120.0%)	OH Supply Chain	1,075	1,896	821	43.3%	1,190	115	9.7%
26	29	3	10.3%	-	(26)	-	OH Reimbursement	86	116	30	25.9%	-	(86)	-
762	867	105	12.1%	-	(762)	-	OH Clinical Services Administration	2,846	3,468	622	17.9%	-	(2,846)	-
264	138	(126)	(91.3%)	-	(264)	-	OH Support Services	1,086	552	(534)	(96.7%)	-	(1,086)	-
27	67	40	59.7%	55	28	50.9%	OH Mailroom	161	268	107	39.9%	205	44	21.5%
28	43	15	34.9%	25	(3)	(12.0%)	OH Patient Experience	99	172	73	42.4%	52	(47)	(90.4%)
103	130	27	20.8%	81	(22)	(27.2%)	OH External Affairs	333	520	187	36.0%	344	11	3.2%
195	238	43	18.1%	238	43	18.1%	OH Strategic Initiatives and Projects	816	952	136	14.3%	836	20	2.4%
43	94	51	54.3%	-	(43)	-	OH Employee Health	30	376	346	92.0%	-	(30)	-
<b>9,808</b>	<b>11,596</b>	<b>1,788</b>	<b>15.4%</b>	<b>7,366</b>	<b>(2,442)</b>	<b>(33.2%)</b>	<b>Total Overhead Allocations-</b>	<b>39,732</b>	<b>46,384</b>	<b>6,652</b>	<b>14.3%</b>	<b>31,271</b>	<b>(8,461)</b>	<b>(27.1%)</b>
<b>264,067</b>	<b>179,087</b>	<b>(84,980)</b>	<b>(47.5%)</b>	<b>203,989</b>	<b>(60,078)</b>	<b>(29.5%)</b>	<b>Total Expenditures</b>	<b>1,146,662</b>	<b>715,108</b>	<b>(431,554)</b>	<b>(60.3%)</b>	<b>869,278</b>	<b>(277,384)</b>	<b>(31.9%)</b>
<b>\$ (251,203)</b>	<b>\$ (157,503)</b>	<b>\$ (93,701)</b>	<b>59.5%</b>	<b>\$ (174,706)</b>	<b>\$ (76,497)</b>	<b>43.8%</b>	<b>Net Margin</b>	<b>\$ (1,105,665)</b>	<b>\$ (628,772)</b>	<b>\$ (476,893)</b>	<b>75.8%</b>	<b>\$ (778,038)</b>	<b>\$ (327,627)</b>	<b>42.1%</b>
-	-	-	-	-	-	-	<b>General Fund Support/Transfer In</b>	<b>\$1,001,380</b>	<b>-</b>	<b>\$1,001,380</b>	<b>-</b>	<b>\$603,332</b>	<b>\$(398,048)</b>	<b>(66.0%)</b>

**Aeromedical Statement of Revenues and Expenditures**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$1,063,785	\$1,090,910	\$(27,125)	(2.5%)	\$1,074,625	\$(10,841)	(1.0%)	<b>Gross Patient Revenue</b>	\$4,035,983	\$4,292,492	\$(256,509)	(6.0%)	\$4,269,827	\$(233,843)	(5.5%)
595,799	661,568	(65,770)	(9.9%)	765,112	(169,314)	(22.1%)	Contractual Allowance	2,473,068	2,603,124	(130,056)	(5.0%)	2,800,455	(327,386)	(11.7%)
-	11,531	(11,531)	-	-	-	-	Charity Care	49,527	45,371	4,156	9.2%	24,794	24,733	99.8%
198,675	96,049	102,626	106.8%	50,922	147,754	290.2%	Bad Debt	579,843	377,932	201,911	53.4%	250,916	328,927	131.1%
794,474	769,148	25,326	3.3%	816,034	(21,560)	(2.6%)	Total Contractuals and Bad Debt	3,102,439	3,026,427	76,012	2.5%	3,076,165	26,274	0.9%
<b>269,311</b>	<b>321,762</b>	<b>(52,451)</b>	<b>(16.3%)</b>	<b>258,591</b>	<b>10,720</b>	<b>4.1%</b>	<b>Net Patient Service Revenue</b>	<b>933,545</b>	<b>1,266,065</b>	<b>(332,520)</b>	<b>(26.3%)</b>	<b>1,193,662</b>	<b>(260,117)</b>	<b>(21.8%)</b>
25.32%	29.49%			24.06%			Collection %	23.13%	29.49%		27.96%			
45	83,333	(83,288)	(99.9%)	-	45	-	Other Revenue	3,492	333,332	(329,840)	(99.0%)	-	3,492	-
<b>\$ 269,356</b>	<b>\$ 405,095</b>	<b>\$ (135,739)</b>	<b>(33.5%)</b>	<b>\$ 258,591</b>	<b>\$ 10,765</b>	<b>4.2%</b>	<b>Total Revenues</b>	<b>\$ 937,036</b>	<b>\$ 1,599,397</b>	<b>\$ (662,361)</b>	<b>(41.4%)</b>	<b>\$ 1,193,662</b>	<b>\$ (256,626)</b>	<b>(21.5%)</b>
							<b>Direct Operating Expenditures:</b>							
554,694	350,703	(203,991)	(58.2%)	334,559	(220,135)	(65.8%)	Salaries and Wages	1,578,042	1,391,499	(186,543)	(13.4%)	1,235,728	(342,314)	(27.7%)
73,894	80,714	6,820	8.4%	61,601	(12,293)	(20.0%)	Benefits	305,773	321,064	15,291	4.8%	276,719	(29,054)	(10.5%)
313,083	320,951	7,868	2.5%	344,679	31,596	9.2%	Purchased Services	1,161,315	1,283,804	122,489	9.5%	1,137,635	(23,680)	(2.1%)
1,982	10,711	8,729	81.5%	1,687	(296)	(17.5%)	Medical Supplies	9,635	42,844	33,209	77.5%	15,361	5,726	37.3%
15,108	41,626	26,518	63.7%	17,003	1,896	11.2%	Other Supplies	39,818	166,504	126,686	76.1%	82,965	43,147	52.0%
46,864	61,733	14,869	24.1%	95,501	48,637	50.9%	Repairs and Maintenance	146,949	246,932	99,983	40.5%	235,397	88,448	37.6%
(38,596)	-	38,596	-	11,635	50,230	431.7%	Lease and Rental	-	-	-	-	17,452	17,452	100.0%
5,380	6,787	1,407	20.7%	5,242	(137)	(2.6%)	Utilities	20,404	27,148	6,744	24.8%	27,647	7,244	26.2%
28,450	35,679	7,229	20.3%	39,704	11,254	28.3%	Other Expense	89,566	142,716	53,150	37.2%	244,016	154,449	63.3%
10,681	10,236	(445)	(4.3%)	-	(10,681)	-	Interest Expense	43,760	40,944	(2,816)	(6.9%)	-	(43,760)	-
27,915	28,360	445	1.6%	5,817	(22,098)	(379.9%)	Principal Expenditure	110,623	113,440	2,817	2.5%	23,269	(87,354)	(375.4%)
44,784	62,482	17,698	28.3%	76,167	31,382	41.2%	Insurance	179,138	249,928	70,791	28.3%	240,220	61,082	25.4%
<b>1,084,238</b>	<b>1,009,982</b>	<b>(74,256)</b>	<b>(7.4%)</b>	<b>993,595</b>	<b>(90,644)</b>	<b>(9.1%)</b>	<b>Total Operating Expenditures</b>	<b>3,685,022</b>	<b>4,026,823</b>	<b>341,801</b>	<b>8.5%</b>	<b>3,536,407</b>	<b>(148,615)</b>	<b>(4.2%)</b>
<b>\$ (814,882)</b>	<b>\$ (604,887)</b>	<b>\$ (209,995)</b>	<b>34.7%</b>	<b>\$ (735,004)</b>	<b>\$ (79,879)</b>	<b>10.9%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (2,747,986)</b>	<b>\$ (2,427,426)</b>	<b>\$ (320,560)</b>	<b>13.2%</b>	<b>\$ (2,342,745)</b>	<b>\$ (405,241)</b>	<b>17.3%</b>
							<b>Overhead Allocations:</b>							
1,630	1,390	(240)	(17.3%)	2,555	925	36.2%	OH Risk Management	5,362	5,560	198	3.6%	10,862	5,500	50.6%
3,700	5,478	1,778	32.5%	6,651	2,951	44.4%	OH Revenue Cycle	16,609	21,912	5,303	24.2%	37,738	21,129	56.0%
952	858	(94)	(11.0%)	497	(455)	(91.5%)	OH Internal Audit	2,347	3,432	1,085	31.6%	2,796	449	16.1%
4,140	4,451	311	7.0%	1,554	(2,586)	(166.4%)	OH Administration	12,173	17,804	5,631	31.6%	13,930	1,757	12.6%
3,466	6,670	3,204	48.0%	6,417	2,951	46.0%	OH Human Resources	22,024	26,680	4,656	17.5%	26,923	4,899	18.2%
13,597	8,261	(5,336)	(64.6%)	6,787	(6,810)	(100.3%)	OH Legal	29,475	33,044	3,569	10.8%	34,897	5,422	15.5%
1,259	1,069	(190)	(17.8%)	1,179	(80)	(6.8%)	OH Records Management	3,449	4,276	827	19.3%	4,223	774	18.3%
4,883	3,932	(951)	(24.2%)	3,664	(1,219)	(33.3%)	OH Compliance	14,207	15,728	1,521	9.7%	14,637	430	2.9%
-	-	-	-	13,087	13,087	-	OH IT Operations	181	-	(181)	-	42,207	42,026	99.6%
-	-	-	-	3,172	3,172	-	OH IT Security	-	-	-	-	15,299	15,299	100.0%
12,615	10,812	(1,803)	(16.7%)	10,585	(2,030)	(19.2%)	OH Finance	37,757	43,248	5,491	12.7%	43,903	6,146	14.0%
3,625	4,456	831	18.6%	3,524	(101)	(2.9%)	OH Corporate Communications	11,615	17,824	6,209	34.8%	14,758	3,143	21.3%
30,383	36,347	5,964	16.4%	4,957	(25,426)	(512.9%)	OH Information Technology	120,051	145,388	25,337	17.4%	21,051	(99,000)	(470.3%)
-	-	-	-	-	-	-	OH IT Applications	3,151	-	(3,151)	-	-	(3,151)	-
-	-	-	-	8,517	8,517	-	OH IT Service Center	133	-	(133)	-	43,023	42,890	99.7%
9,013	10,498	1,485	14.1%	5,308	(3,705)	(69.8%)	OH Corporate Quality	34,314	41,992	7,678	18.3%	20,910	(13,404)	(64.1%)
6,233	6,226	(7)	(0.1%)	2,542	(3,691)	(145.2%)	OH Supply Chain	17,591	24,904	7,313	29.4%	19,469	1,878	9.6%
-	-	-	-	2,951	2,951	-	OH Health Information Management	-	-	-	-	12,080	12,080	-
874	75	(799)	(1,065.3%)	5,532	4,658	84.2%	OH Coding	6,963	300	(6,663)	(2,221.0%)	23,463	16,500	70.3%
479	376	(103)	(27.4%)	113	(366)	(323.9%)	OH Reimbursement	1,416	1,504	88	5.9%	524	(892)	(170.2%)
9,996	11,383	1,387	12.2%	-	(9,996)	-	OH Clinical Services Administration	37,332	45,532	8,200	18.0%	-	(37,332)	-

**Aeromedical Statement of Revenues and Expenditures**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
3,462	1,805	(1,657)	(91.8%)	5,257	1,795	34.1%	14,241	7,220	(7,021)	(97.2%)	20,610	6,369	30.9%
493	883	390	44.2%	900	407	45.2%	2,606	3,532	926	26.2%	3,345	739	22.1%
362	565	203	35.9%	411	49	11.9%	1,289	2,260	971	43.0%	859	(430)	(50.1%)
1,888	1,704	(184)	(10.8%)	1,324	(564)	(42.6%)	5,438	6,816	1,378	20.2%	5,622	184	3.3%
2,561	3,127	566	18.1%	3,885	1,324	34.1%	10,717	12,508	1,791	14.3%	13,666	2,949	21.6%
793	1,227	434	35.4%	-	(793)	-	618	4,908	4,290	87.4%	-	(618)	-
116,404	121,593	5,189	4.3%	101,369	(15,035)	(14.8%)	411,059	486,372	75,313	15.5%	446,795	35,736	8.0%
<b>1,200,642</b>	<b>1,131,575</b>	<b>(69,067)</b>	<b>(6.1%)</b>	<b>1,094,964</b>	<b>(105,679)</b>	<b>(9.7%)</b>	<b>4,096,081</b>	<b>4,513,195</b>	<b>417,114</b>	<b>9.2%</b>	<b>3,983,202</b>	<b>(112,879)</b>	<b>(2.8%)</b>
<b>\$ (931,286)</b>	<b>\$ (726,480)</b>	<b>\$ (204,806)</b>	<b>28.2%</b>	<b>\$ (836,373)</b>	<b>\$ (94,914)</b>	<b>11.3%</b>	<b>\$ (3,159,045)</b>	<b>\$ (2,913,798)</b>	<b>\$ (245,247)</b>	<b>8.4%</b>	<b>\$ (2,789,540)</b>	<b>\$ (369,505)</b>	<b>13.2%</b>
-	-	-	-	-	-	-	\$2,655,934	-	\$2,655,934	-	\$2,058,837	\$(597,097)	(29.0%)

**Care Coordination Statement of Revenues and Expenditures**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date								
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%		
-	-	-	-	-	-	-	<b>Total Revenues</b>	-	-	-	-	-	-		
12,909	297	(12,612)	(4,246.5%)	64,692	51,783	80.0%	<b>Direct Operating Expenditures:</b>	691	1,179	488	41.4%	253,740	253,049	99.7%	
988	-	(988)	-	16,717	15,729	94.1%	Salaries and Wages	129	-	(129)	-	97,710	97,581	99.9%	
269,575	227,577	(41,998)	(18.5%)	265,200	(4,375)	(1.6%)	Benefits	1,078,300	910,308	(167,992)	(18.5%)	1,060,800	(17,500)	(1.6%)	
-	250	250	-	-	-	-	Purchased Services	36	1,000	964	96.4%	119	83	69.7%	
241,216	479,167	237,951	49.7%	597,690	356,474	59.6%	Other Supplies	2,387,249	1,916,666	(470,583)	(24.6%)	3,070,788	683,539	22.3%	
416	3,458	3,042	88.0%	3,603	3,187	88.5%	Medical Services	590	13,832	13,242	95.7%	8,428	7,837	93.0%	
<b>525,103</b>	<b>710,749</b>	<b>185,645</b>	<b>26.1%</b>	<b>947,902</b>	<b>422,798</b>	<b>44.6%</b>	Other Expense	<b>Total Operating Expenditures</b>	<b>3,466,995</b>	<b>2,842,985</b>	<b>(624,010)</b>	<b>(21.9%)</b>	<b>4,491,585</b>	<b>1,024,590</b>	<b>22.8%</b>
<b>\$ (525,103)</b>	<b>\$ (710,749)</b>	<b>\$ 185,645</b>	<b>(26.1%)</b>	<b>\$ (947,902)</b>	<b>\$ 422,798</b>	<b>(44.6%)</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (3,466,995)</b>	<b>\$ (2,842,985)</b>	<b>\$ (624,010)</b>	<b>21.9%</b>	<b>\$ (4,491,585)</b>	<b>\$ 1,024,590</b>	<b>(22.8%)</b>	
408	319	(89)	(27.9%)	986	578	58.6%	<b>Overhead Allocations:</b>	1,546	1,276	(270)	(21.2%)	4,192	2,646	63.1%	
239	197	(42)	(21.3%)	192	(47)	(24.5%)	OH Risk Management	660	788	128	16.2%	1,080	420	38.9%	
2,027	2,153	126	5.9%	1,510	(517)	(34.2%)	OH Internal Audit	9,620	8,612	(1,008)	(11.7%)	6,008	(3,612)	(60.1%)	
1,038	1,022	(16)	(1.6%)	600	(438)	(73.0%)	OH Office Facilities	3,465	4,088	623	15.2%	5,377	1,912	35.6%	
1,444	2,779	1,335	48.0%	3,476	2,032	58.5%	OH Administration	9,176	11,116	1,940	17.5%	14,583	5,407	37.1%	
3,408	1,898	(1,510)	(79.6%)	2,620	(788)	(30.1%)	OH Human Resources	8,211	7,592	(619)	(8.2%)	13,471	5,260	39.0%	
316	245	(71)	(29.0%)	455	139	30.5%	OH Legal	980	980	-	-	1,630	650	39.9%	
1,224	903	(321)	(35.5%)	1,414	190	13.4%	OH Records Management	4,044	3,612	(432)	(12.0%)	5,650	1,606	28.4%	
-	-	-	-	5,052	5,052	-	OH Compliance	85	-	(85)	-	16,294	16,209	99.5%	
-	-	-	-	1,225	1,225	-	OH IT Operations	-	-	-	-	5,906	5,906	100.0%	
3,162	2,483	(679)	(27.3%)	4,086	924	22.6%	OH IT Security	10,757	9,932	(825)	(8.3%)	16,948	6,191	36.5%	
909	1,024	115	11.2%	1,360	451	33.2%	OH Finance	3,328	4,096	768	18.8%	5,697	2,369	41.6%	
4,281	5,121	840	16.4%	1,914	(2,367)	(123.7%)	OH Corporate Communications	16,915	20,484	3,569	17.4%	8,127	(8,788)	(108.1%)	
-	-	-	-	-	-	-	OH Information Technology	914	-	(914)	-	-	(914)	-	
-	-	-	-	3,288	3,288	-	OH IT Applications	41	-	(41)	-	16,609	16,568	99.8%	
2,070	2,411	341	14.1%	2,049	(21)	(1.0%)	OH IT Service Center	7,882	9,644	1,762	18.3%	8,072	190	2.4%	
1,562	1,430	(132)	(9.2%)	981	(581)	(59.2%)	OH Corporate Quality	4,995	5,720	725	12.7%	7,515	2,520	33.5%	
120	86	(34)	(39.5%)	-	(120)	-	OH Supply Chain	404	344	(60)	(17.4%)	-	(404)	-	
2,296	2,615	319	12.2%	-	(2,296)	-	OH Reimbursement	8,574	10,460	1,886	18.0%	-	(8,574)	-	
795	415	(380)	(91.6%)	-	(795)	-	OH Clinical Services Administration	3,271	1,660	(1,611)	(97.0%)	-	(3,271)	-	
124	203	79	38.9%	347	223	64.3%	OH Support Services	768	812	44	5.4%	1,291	523	40.5%	
83	130	47	36.2%	159	76	47.8%	OH Mailroom	295	520	225	43.3%	332	37	11.1%	
473	391	(82)	(21.0%)	511	38	7.4%	OH Patient Experience	1,543	1,564	21	1.3%	2,170	627	28.9%	
588	718	130	18.1%	1,500	912	60.8%	OH External Affairs	2,461	2,872	411	14.3%	5,276	2,815	53.4%	
199	282	83	29.4%	-	(199)	-	OH Strategic Initiatives and Projects	148	1,128	980	86.9%	-	(148)	-	
26,766	26,825	59	0.2%	33,725	6,959	20.6%	OH Employee Health	<b>Total Overhead Allocations-</b>	<b>100,083</b>	<b>107,300</b>	<b>7,217</b>	<b>6.7%</b>	<b>146,228</b>	<b>46,145</b>	<b>31.6%</b>
<b>551,869</b>	<b>737,574</b>	<b>185,704</b>	<b>25.2%</b>	<b>981,627</b>	<b>429,757</b>	<b>43.8%</b>	<b>Total Expenditures</b>	<b>3,567,078</b>	<b>2,950,285</b>	<b>(616,793)</b>	<b>(20.9%)</b>	<b>4,637,813</b>	<b>1,070,735</b>	<b>23.1%</b>	
<b>\$ (551,869)</b>	<b>\$ (737,574)</b>	<b>\$ 185,704</b>	<b>(25.2%)</b>	<b>\$ (981,627)</b>	<b>\$ 429,757</b>	<b>(43.8%)</b>	<b>Net Margin</b>	<b>\$ (3,567,078)</b>	<b>\$ (2,950,285)</b>	<b>\$ (616,793)</b>	<b>20.9%</b>	<b>\$ (4,637,813)</b>	<b>\$ 1,070,735</b>	<b>(23.1%)</b>	
-	-	-	-	-	-	-	<b>General Fund Support/Transfer In</b>	<b>\$3,721,652</b>	<b>-</b>	<b>\$3,721,652</b>	<b>-</b>	<b>\$5,584,629</b>	<b>\$1,862,977</b>	<b>33.4%</b>	

**Sponsored Programs Statement of Revenues and Expenditures**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>							<b>Total Revenues</b>						
<b>Direct Operating Expenditures:</b>							<b>Direct Operating Expenditures:</b>						
431,857	775,000	343,143	44.3%	745,249	313,392	42.1%	Sponsored Programs.						
431,857	775,000	343,143	44.3%	745,249	313,392	42.1%	2,177,428	3,100,000	922,572	29.8%	2,980,996	803,568	27.0%
<b>Total Operating Expenditures</b>							<b>Total Operating Expenditures</b>						
\$ (431,857)	\$ (775,000)	\$ 343,143	(44.3%)	\$ (745,249)	\$ 313,392	(42.1%)	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>						
431,857	775,000	343,143	44.3%	745,249	313,392	42.1%	\$ (2,177,428)	\$ (3,100,000)	\$ 922,572	(29.8%)	\$ (2,980,996)	\$ 803,568	(27.0%)
<b>Total Expenditures</b>							<b>Total Expenditures</b>						
\$ (431,857)	\$ (775,000)	\$ 343,143	(44.3%)	\$ (745,249)	\$ 313,392	(42.1%)	<b>Net Margin</b>						
<b>General Fund Support/Transfer In</b>							<b>General Fund Support/Transfer In</b>						
-	-	-	-	-	-	-	\$1,745,571	-	\$1,745,571	-	\$2,235,747	\$490,176	21.9%

**Pharmacy: Statement of Revenues and Expenditures**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$159,334	\$121,406	\$37,928	31.2%	-	\$159,334	-	<b>Gross Patient Revenue</b>	\$541,250	\$485,624	\$55,626	11.5%	-	\$541,250	-
211	54,630	(54,419)	(99.6%)	-	211	-	Contractual Allowance	1,951	218,520	(216,569)	(99.1%)	-	1,951	-
3,370	49,872	(46,502)	(93.2%)	-	3,370	-	Charity Care	12,811	199,488	(186,677)	(93.6%)	-	12,811	-
3,581	104,502	(100,921)	(96.6%)	-	3,581	-	Total Contractuals and Bad Debt	14,762	418,008	(403,246)	(96.5%)	-	14,762	-
<b>155,753</b>	<b>16,904</b>	<b>138,849</b>	<b>821.4%</b>	-	<b>155,753</b>	-	<b>Net Patient Service Revenue</b>	<b>526,489</b>	<b>67,616</b>	<b>458,873</b>	<b>678.6%</b>	-	<b>526,489</b>	-
97.75%	13.92%	-	-	-	-	-	Collection %	97.27%	13.92%	-	-	-	-	-
-	-	-	-	2,250	(2,250)	-	Grants	-	-	-	-	2,250	(2,250)	-
<b>\$ 155,753</b>	<b>\$ 16,904</b>	<b>\$ 138,849</b>	<b>821.4%</b>	<b>\$ 2,250</b>	<b>\$ 153,503</b>	<b>6,822.4%</b>	<b>Total Revenues</b>	<b>\$ 526,489</b>	<b>\$ 67,616</b>	<b>\$ 458,873</b>	<b>678.6%</b>	<b>\$ 2,250</b>	<b>\$ 524,239</b>	<b>23,299.5%</b>
<b>Direct Operating Expenditures:</b>														
253,389	219,170	(34,219)	(15.6%)	171,345	(82,044)	(47.9%)	Salaries and Wages	773,799	869,619	95,820	11.0%	704,110	(69,689)	(9.9%)
46,921	60,622	13,701	22.6%	39,413	(7,508)	(19.0%)	Benefits	205,206	241,304	36,098	15.0%	212,637	7,431	3.5%
8,020	12,956	4,936	38.1%	1,738	(6,282)	(361.4%)	Purchased Services	34,984	51,824	16,840	32.5%	11,296	(23,688)	(209.7%)
(2,665)	-	2,665	-	(860)	1,805	(209.9%)	Medical Supplies	(4,233)	-	4,233	-	691	4,924	712.6%
5,318	13,376	8,058	60.2%	8,404	3,086	36.7%	Other Supplies	12,151	53,504	41,353	77.3%	17,991	5,840	32.5%
196,906	-	(196,906)	-	(4,968)	(201,874)	4,063.5%	Drugs	730,456	-	(730,456)	-	(11,146)	(741,602)	6,653.5%
554	537	(17)	(3.2%)	558	4	0.7%	Repairs and Maintenance	509	2,148	1,639	76.3%	1,684	1,175	69.8%
6,796	8,625	1,829	21.2%	14,882	8,085	54.3%	Lease and Rental	30,196	34,500	4,304	12.5%	55,249	25,053	45.3%
597	317	(280)	(88.3%)	393	(204)	(51.9%)	Utilities	2,403	1,268	(1,135)	(89.5%)	1,438	(965)	(67.1%)
3,400	6,899	3,499	50.7%	7,463	4,063	54.4%	Other Expense	15,394	27,596	12,202	44.2%	23,185	7,791	33.6%
2,734	2,684	(50)	(1.9%)	-	(2,734)	-	Interest Expense	11,053	10,736	(317)	(3.0%)	12	(11,042)	(92,016.7%)
4,962	4,962	-	-	7,736	2,774	35.9%	Principal Expenditure	19,729	19,730	-	-	27,005	7,276	26.9%
2,852	66	(2,785)	(4,219.7%)	4,792	1,941	40.5%	Insurance	11,406	266	(11,141)	(4,188.3%)	19,169	7,763	40.5%
<b>529,785</b>	<b>330,214</b>	<b>(199,571)</b>	<b>(60.4%)</b>	<b>250,895</b>	<b>(278,890)</b>	<b>(111.2%)</b>	<b>Total Operating Expenditures</b>	<b>1,843,052</b>	<b>1,312,494</b>	<b>(530,558)</b>	<b>(40.4%)</b>	<b>1,063,320</b>	<b>(779,732)</b>	<b>(73.3%)</b>
<b>\$ (374,032)</b>	<b>\$ (313,310)</b>	<b>\$ (60,722)</b>	<b>19.4%</b>	<b>\$ (248,645)</b>	<b>\$ (125,387)</b>	<b>50.4%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (1,316,563)</b>	<b>\$ (1,244,878)</b>	<b>\$ (71,685)</b>	<b>5.8%</b>	<b>\$ (1,061,070)</b>	<b>\$ (255,493)</b>	<b>24.1%</b>
<b>Overhead Allocations:</b>														
498	457	(41)	(9.0%)	726	228	31.4%	OH Risk Management	2,556	1,828	(728)	(39.8%)	3,086	530	17.2%
3,700	5,478	1,778	32.5%	950	(2,750)	(289.5%)	OH Revenue Cycle	16,609	21,912	5,303	24.2%	5,391	(11,218)	(208.1%)
291	282	(9)	(3.2%)	141	(150)	(106.4%)	OH Internal Audit	1,096	1,128	32	2.8%	794	(302)	(38.0%)
3,153	3,349	196	5.9%	1,007	(2,146)	(213.1%)	OH Office Facilities	14,964	13,396	(1,568)	(11.7%)	4,005	(10,959)	(273.6%)
1,267	1,463	196	13.4%	441	(826)	(187.3%)	OH Administration	5,854	5,852	(2)	-	3,957	(1,897)	(47.9%)
3,177	6,115	2,938	48.0%	5,615	2,438	43.4%	OH Human Resources	20,187	24,460	4,273	17.5%	23,557	3,370	14.3%
4,159	2,715	(1,444)	(53.2%)	1,928	(2,231)	(115.7%)	OH Legal	13,179	10,860	(2,319)	(21.4%)	9,914	(3,265)	(32.9%)
385	351	(34)	(9.7%)	335	(50)	(14.9%)	OH Records Management	1,615	1,404	(211)	(15.0%)	1,200	(415)	(34.6%)
1,494	1,292	(202)	(15.6%)	1,041	(453)	(43.5%)	OH Compliance	6,789	5,168	(1,621)	(31.4%)	4,157	(2,632)	(63.3%)
-	-	-	-	3,718	3,718	-	OH IT Operations	(99)	-	99	-	11,990	12,089	100.8%
-	-	-	-	901	901	-	OH IT Security	(1)	-	1	-	4,346	4,347	100.0%
3,859	3,553	(306)	(8.6%)	3,007	(852)	(28.3%)	OH Finance	18,211	14,212	(3,999)	(28.1%)	12,471	(5,740)	(46.0%)
1,109	1,465	356	24.3%	1,001	(108)	(10.8%)	OH Corporate Communications	5,638	5,860	222	3.8%	4,193	(1,445)	(34.5%)
9,418	11,267	1,849	16.4%	1,408	(8,010)	(568.9%)	OH Information Technology	37,213	45,068	7,855	17.4%	5,979	(31,234)	(522.4%)
-	-	-	-	-	-	-	OH IT Applications	2,048	-	(2,048)	-	-	(2,048)	-
-	-	-	-	2,420	2,420	-	OH IT Service Center	65	-	(65)	-	12,222	12,157	99.5%
2,962	3,450	488	14.1%	1,508	(1,454)	(96.4%)	OH Corporate Quality	11,277	13,800	2,523	18.3%	5,941	(5,336)	(89.8%)
1,907	2,046	139	6.8%	722	(1,185)	(164.1%)	OH Supply Chain	8,379	8,184	(195)	(2.4%)	5,531	(2,848)	(51.5%)
146	123	(23)	(18.7%)	-	(146)	-	OH Reimbursement	677	492	(185)	(37.6%)	-	(677)	-
3,285	3,741	456	12.2%	-	(3,285)	-	OH Clinical Services Administration	12,269	14,964	2,695	18.0%	-	(12,269)	-
1,138	593	(545)	(91.9%)	1,493	355	23.8%	OH Support Services	4,680	2,372	(2,308)	(97.3%)	5,855	1,175	20.1%

**Pharmacy. Statement of Revenues and Expenditures**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
151	290	139	47.9%	256	105	41.0%	OH Mailroom	1,318	1,160	(158)	(13.6%)	951	(367)	(38.6%)
119	186	67	36.0%	117	(2)	(1.7%)	OH Patient Experience	423	744	321	43.1%	244	(179)	(73.4%)
578	560	(18)	(3.2%)	376	(202)	(53.7%)	OH External Affairs	2,617	2,240	(377)	(16.8%)	1,597	(1,020)	(63.9%)
842	1,028	186	18.1%	1,104	262	23.7%	OH Strategic Initiatives and Projects	3,522	4,112	590	14.3%	3,883	361	9.3%
243	403	160	39.7%	-	(243)	-	OH Employee Health	128	1,612	1,484	92.1%	-	(128)	-
43,881	50,207	6,326	12.6%	30,215	(13,666)	(45.2%)	Total Overhead Allocations-	191,214	200,828	9,614	4.8%	131,264	(59,950)	(45.7%)
<b>573,666</b>	<b>380,421</b>	<b>(193,245)</b>	<b>(50.8%)</b>	<b>281,110</b>	<b>(292,556)</b>	<b>(104.1%)</b>	<b>Total Expenditures</b>	<b>2,034,266</b>	<b>1,513,322</b>	<b>(520,944)</b>	<b>(34.4%)</b>	<b>1,194,584</b>	<b>(839,682)</b>	<b>(70.3%)</b>
<b>\$ (417,913)</b>	<b>\$ (363,517)</b>	<b>\$ (54,396)</b>	<b>15.0%</b>	<b>\$ (278,860)</b>	<b>\$ (139,053)</b>	<b>49.9%</b>	<b>Net Margin</b>	<b>\$ (1,507,777)</b>	<b>\$ (1,445,706)</b>	<b>\$ (62,071)</b>	<b>4.3%</b>	<b>\$ (1,192,334)</b>	<b>\$ (315,443)</b>	<b>26.5%</b>
-	-	-	-	-	-	-	<b>General Fund Support/Transfer In</b>	<b>\$1,239,586</b>	-	<b>\$1,239,586</b>	-	<b>\$913,474</b>	<b>\$ (326,112)</b>	<b>(35.7%)</b>

**Ground Transportation Statement of Revenues and Expenditures**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$280,655	\$271,953	\$8,702	3.2%	\$292,666	\$(12,012)	(4.1%)	<b>Gross Patient Revenue</b>	\$1,119,049	\$1,259,027	\$(139,978)	(11.1%)	\$1,325,841	\$(206,792)	(15.6%)
177,356	188,903	(11,547)	(6.1%)	270,392	(93,037)	(34.4%)	Contractual Allowance	738,665	871,391	(132,726)	(15.2%)	734,691	3,973	0.5%
-	526	(526)	-	-	-	-	Charity Care	-	2,436	(2,436)	-	2,485	(2,485)	-
39,768	24,926	14,841	59.5%	(29,777)	69,544	(233.5%)	Bad Debt	107,239	115,399	(8,160)	(7.1%)	304,293	(197,055)	(64.8%)
217,123	214,355	2,768	1.3%	240,616	(23,493)	(9.8%)	Total Contractuals and Bad Debt	845,904	989,226	(143,322)	(14.5%)	1,041,470	(195,566)	(18.8%)
<b>63,532</b>	<b>57,598</b>	<b>5,934</b>	<b>10.3%</b>	<b>52,051</b>	<b>11,481</b>	<b>22.1%</b>	<b>Net Patient Service Revenue</b>	<b>273,146</b>	<b>269,801</b>	<b>3,344</b>	<b>1.2%</b>	<b>284,372</b>	<b>(11,226)</b>	<b>(3.9%)</b>
22.64%	21.18%			17.78%			Collection %	24.41%	21.43%		21.45%			
5	-	5	-	-	5	-	Other Revenue	64	-	64	-	-	64	-
<b>\$ 63,537</b>	<b>\$ 57,598</b>	<b>\$ 5,939</b>	<b>10.3%</b>	<b>\$ 52,051</b>	<b>\$ 11,486</b>	<b>22.1%</b>	<b>Total Revenues</b>	<b>\$ 273,210</b>	<b>\$ 269,801</b>	<b>\$ 3,409</b>	<b>1.3%</b>	<b>\$ 284,372</b>	<b>\$ (11,162)</b>	<b>(3.9%)</b>
							<b>Direct Operating Expenditures:</b>							
137,443	137,936	493	0.4%	157,059	19,616	12.5%	Salaries and Wages	519,443	547,294	27,851	5.1%	556,053	36,610	6.6%
24,116	37,912	13,796	36.4%	24,821	705	2.8%	Benefits	124,035	151,067	27,032	17.9%	125,306	1,271	1.0%
3,100	4,000	900	22.5%	3,000	(100)	(3.3%)	Purchased Services	10,300	16,000	5,700	35.6%	17,796	7,496	42.1%
2,317	2,713	396	14.6%	3,593	1,276	35.5%	Medical Supplies	8,955	10,852	1,897	17.5%	11,914	2,959	24.8%
4,463	5,583	1,120	20.1%	3,577	(886)	(24.8%)	Other Supplies	13,384	22,332	8,948	40.1%	18,957	5,573	29.4%
76	1,000	924	92.4%	302	226	74.8%	Drugs	1,325	4,000	2,675	66.9%	649	(676)	(104.2%)
854	4,166	3,312	79.5%	440	(413)	(93.9%)	Repairs and Maintenance	2,790	16,664	13,874	83.3%	1,518	(1,272)	(83.8%)
1,698	2,083	385	18.5%	1,267	(432)	(34.1%)	Lease and Rental	4,922	8,332	3,410	40.9%	4,365	(558)	(12.8%)
2,510	3,512	1,002	28.5%	2,502	(8)	(0.3%)	Other Expense	11,637	14,048	2,411	17.2%	11,097	(540)	(4.9%)
7,034	9,255	2,221	24.0%	3,230	(3,804)	(117.8%)	Insurance	28,135	37,020	8,885	24.0%	12,919	(15,216)	(117.8%)
<b>183,611</b>	<b>208,160</b>	<b>24,549</b>	<b>11.8%</b>	<b>199,791</b>	<b>16,181</b>	<b>8.1%</b>	<b>Total Operating Expenditures</b>	<b>724,926</b>	<b>827,609</b>	<b>102,683</b>	<b>12.4%</b>	<b>760,573</b>	<b>35,647</b>	<b>4.7%</b>
<b>\$ (120,074)</b>	<b>\$ (150,562)</b>	<b>\$ 30,488</b>	<b>(20.2%)</b>	<b>\$ (147,740)</b>	<b>\$ 27,667</b>	<b>(18.7%)</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (451,716)</b>	<b>\$ (557,808)</b>	<b>\$ 106,092</b>	<b>(19.0%)</b>	<b>\$ (476,201)</b>	<b>\$ 24,485</b>	<b>(5.1%)</b>
							<b>Overhead Allocations:</b>							
258	286	28	9.8%	430	172	40.0%	OH Risk Management	4,510	1,144	(3,366)	(294.2%)	1,827	(2,683)	(146.9%)
7,400	10,956	3,556	32.5%	6,651	(749)	(11.3%)	OH Revenue Cycle	33,219	43,824	10,605	24.2%	37,738	4,519	12.0%
151	177	26	14.7%	84	(67)	(79.8%)	OH Internal Audit	1,931	708	(1,223)	(172.7%)	471	(1,460)	(310.0%)
655	916	261	28.5%	261	(394)	(151.0%)	OH Administration	10,646	3,664	(6,982)	(190.6%)	2,344	(8,302)	(354.2%)
3,105	5,976	2,871	48.0%	6,497	3,392	52.2%	OH Human Resources	19,729	23,904	4,175	17.5%	27,258	7,529	27.6%
2,152	1,700	(452)	(26.6%)	1,142	(1,010)	(88.4%)	OH Legal	21,655	6,800	(14,855)	(218.5%)	5,873	(15,782)	(268.7%)
199	220	21	9.5%	198	(1)	(0.5%)	OH Records Management	2,815	880	(1,935)	(219.9%)	710	(2,105)	(296.5%)
773	809	36	4.4%	617	(156)	(25.3%)	OH Compliance	12,213	3,236	(8,977)	(277.4%)	2,464	(9,749)	(395.7%)
-	-	-	-	2,202	2,202	-	OH IT Operations	(875)	-	875	-	7,102	7,977	112.3%
-	-	-	-	534	534	-	OH IT Security	(4)	-	4	-	2,575	2,579	100.2%
1,996	2,226	230	10.3%	1,781	(215)	(12.1%)	OH Finance	33,246	8,904	(24,342)	(273.4%)	7,388	(25,858)	(350.0%)
574	917	343	37.4%	593	19	3.2%	OH Corporate Communications	10,327	3,668	(6,659)	(181.5%)	2,484	(7,843)	(315.7%)
15,076	18,035	2,959	16.4%	834	(14,242)	(1,707.7%)	OH Information Technology	59,568	72,140	12,572	17.4%	3,542	(56,026)	(1,581.8%)
-	-	-	-	-	-	-	OH IT Applications	5,265	-	(5,265)	-	-	(5,265)	-
-	-	-	-	1,433	1,433	-	OH IT Service Center	108	-	(108)	-	7,241	7,133	98.5%
1,855	2,161	306	14.2%	893	(962)	(107.7%)	OH Corporate Quality	7,063	8,644	1,581	18.3%	3,518	(3,545)	(100.8%)
986	1,282	296	23.1%	428	(558)	(130.4%)	OH Supply Chain	15,038	5,128	(9,910)	(193.3%)	3,276	(11,762)	(359.0%)
-	-	-	-	497	497	-	OH Health Information Management	-	-	-	-	2,033	2,033	-
1,747	149	(1,598)	(1,072.5%)	931	(816)	(87.6%)	OH Coding	13,923	596	(13,327)	(2,236.1%)	3,949	(9,974)	(252.6%)
76	77	1	1.3%	19	(57)	(300.0%)	OH Reimbursement	1,220	308	(912)	(296.1%)	89	(1,131)	(1,270.8%)
2,058	2,343	285	12.2%	-	(2,058)	-	OH Clinical Services Administration	7,685	9,372	1,687	18.0%	-	(7,685)	-
713	371	(342)	(92.2%)	885	172	19.4%	OH Support Services	2,932	1,484	(1,448)	(97.6%)	3,469	537	15.5%
78	182	104	57.1%	151	73	48.3%	OH Mailroom	2,493	728	(1,765)	(242.4%)	563	(1,930)	(342.8%)

**Ground Transportation Statement of Revenues and Expenditures**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
74	116	42	36.2%	69	(5)	(7.2%)	OH Patient Experience	265	464	199	42.9%	144	(121)	(84.0%)
299	351	52	14.8%	223	(76)	(34.1%)	OH External Affairs	4,779	1,404	(3,375)	(240.4%)	946	(3,833)	(405.2%)
527	644	117	18.2%	654	127	19.4%	OH Strategic Initiatives and Projects	2,206	2,576	370	14.4%	2,300	94	4.1%
125	253	128	50.6%	-	(125)	-	OH Employee Health	(177)	1,012	1,189	117.5%	-	177	-
40,877	50,147	9,270	18.5%	28,007	(12,870)	(46.0%)	Total Overhead Allocations-	271,780	200,588	(71,192)	(35.5%)	129,304	(142,476)	(110.2%)
<b>224,488</b>	<b>258,307</b>	<b>33,819</b>	<b>13.1%</b>	<b>227,798</b>	<b>3,311</b>	<b>1.5%</b>	<b>Total Expenditures</b>	<b>996,706</b>	<b>1,028,197</b>	<b>31,491</b>	<b>3.1%</b>	<b>889,877</b>	<b>(106,829)</b>	<b>(12.0%)</b>
<b>\$ (160,951)</b>	<b>\$ (200,709)</b>	<b>\$ 39,758</b>	<b>(19.8%)</b>	<b>\$ (175,747)</b>	<b>\$ 14,797</b>	<b>(8.4%)</b>	<b>Net Margin</b>	<b>\$ (723,496)</b>	<b>\$ (758,396)</b>	<b>\$ 34,900</b>	<b>(4.6%)</b>	<b>\$ (605,505)</b>	<b>\$ (117,991)</b>	<b>19.5%</b>
-	-	-	-	-	-	-	<b>General Fund Support/Transfer In</b>	<b>\$599,463</b>	<b>-</b>	<b>\$599,463</b>	<b>-</b>	<b>\$429,758</b>	<b>\$(169,705)</b>	<b>(39.5%)</b>

**School Health Statement of Revenues and Expenditures**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 407,763	\$ 406,263	\$ 1,500	0.4%	\$ 373,197	\$ 34,566	9.3%	<b>Total Revenues</b>	\$ 1,631,051	\$ 1,625,052	\$ 5,999	0.4%	\$ 1,492,789	\$ 138,262	9.3%
							<b>Direct Operating Expenditures:</b>							
1,392,599	1,400,529	7,930	0.6%	1,187,579	(205,020)	(17.3%)	Salaries and Wages	5,174,587	5,601,872	427,285	7.6%	4,913,572	(261,015)	(5.3%)
410,578	429,387	18,809	4.4%	356,553	(54,025)	(15.2%)	Benefits	1,763,564	1,717,548	(46,016)	(2.7%)	1,678,175	(85,388)	(5.1%)
326	10,760	10,434	97.0%	28,211	27,885	98.8%	Medical Supplies	11,195	43,040	31,845	74.0%	30,107	18,912	62.8%
90	722	632	87.5%	6,624	6,533	98.6%	Other Supplies	162	2,888	2,726	94.4%	13,587	13,426	98.8%
-	846	846	-	-	-	-	Repairs and Maintenance	-	3,384	3,384	-	-	-	-
-	131	131	-	-	-	-	Lease and Rental	-	525	525	-	-	-	-
4,698	8,894	4,196	47.2%	8,195	3,498	42.7%	Other Expense	9,412	35,576	26,164	73.5%	28,686	19,274	67.2%
<b>1,808,291</b>	<b>1,851,269</b>	<b>42,978</b>	<b>2.3%</b>	<b>1,587,163</b>	<b>(221,128)</b>	<b>(13.9%)</b>	<b>Total Operating Expenditures</b>	<b>6,958,920</b>	<b>7,404,833</b>	<b>445,914</b>	<b>6.0%</b>	<b>6,664,127</b>	<b>(294,792)</b>	<b>(4.4%)</b>
<b>\$ (1,400,528)</b>	<b>\$ (1,445,006)</b>	<b>\$ 44,478</b>	<b>(3.1%)</b>	<b>\$ (1,213,966)</b>	<b>\$ (186,562)</b>	<b>15.4%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (5,327,869)</b>	<b>\$ (5,779,781)</b>	<b>\$ 451,913</b>	<b>(7.8%)</b>	<b>\$ (5,171,339)</b>	<b>\$ (156,530)</b>	<b>3.0%</b>
							<b>Overhead Allocations:</b>							
2,645	2,170	(475)	(21.9%)	3,874	1,229	31.7%	OH Risk Management	10,488	8,680	(1,808)	(20.8%)	16,469	5,981	36.3%
1,545	1,340	(205)	(15.3%)	753	(792)	(105.2%)	OH Internal Audit	4,442	5,360	918	17.1%	4,239	(203)	(4.8%)
11,523	12,240	717	5.9%	8,585	(2,938)	(34.2%)	OH Office Facilities	54,690	48,960	(5,730)	(11.7%)	34,156	(20,534)	(60.1%)
6,721	6,947	226	3.3%	2,356	(4,365)	(185.3%)	OH Administration	23,455	27,788	4,333	15.6%	21,123	(2,332)	(11.0%)
26,747	51,470	24,723	48.0%	48,601	21,854	45.0%	OH Human Resources	169,940	205,880	35,940	17.5%	203,923	33,983	16.7%
22,072	12,894	(9,178)	(71.2%)	10,291	(11,781)	(114.5%)	OH Legal	55,187	51,576	(3,611)	(7.0%)	52,916	(2,271)	(4.3%)
2,043	1,668	(375)	(22.5%)	1,787	(256)	(14.3%)	OH Records Management	6,623	6,672	49	0.7%	6,404	(219)	(3.4%)
7,926	6,137	(1,789)	(29.2%)	5,556	(2,370)	(42.7%)	OH Compliance	27,377	24,548	(2,829)	(11.5%)	22,196	(5,181)	(23.3%)
-	-	-	-	19,845	19,845	-	OH IT Operations	572	-	(572)	-	64,002	63,430	99.1%
-	-	-	-	4,810	4,810	-	OH IT Security	-	-	-	-	23,198	23,198	100.0%
20,478	16,876	(3,602)	(21.3%)	16,051	(4,427)	(27.6%)	OH Finance	72,852	67,504	(5,348)	(7.9%)	66,573	(6,279)	(9.4%)
5,885	6,956	1,071	15.4%	5,344	(541)	(10.1%)	OH Corporate Communications	22,561	27,824	5,263	18.9%	22,380	(181)	(0.8%)
118,463	141,713	23,250	16.4%	7,517	(110,946)	(1,475.9%)	OH Information Technology	468,073	566,852	98,779	17.4%	31,921	(436,152)	(1,366.3%)
-	-	-	-	-	-	-	OH IT Applications	6,329	-	(6,329)	-	-	(6,329)	-
-	-	-	-	12,915	12,915	-	OH IT Service Center	285	-	(285)	-	65,240	64,955	99.6%
14,068	16,385	2,317	14.1%	8,049	(6,019)	(74.8%)	OH Corporate Quality	53,560	65,540	11,980	18.3%	31,708	(21,852)	(68.9%)
10,117	9,717	(400)	(4.1%)	3,854	(6,263)	(162.5%)	OH Supply Chain	33,790	38,868	5,078	13.1%	29,522	(4,268)	(14.5%)
777	586	(191)	(32.6%)	-	(777)	-	OH Reimbursement	2,735	2,344	(391)	(16.7%)	-	(2,735)	-
15,602	17,767	2,165	12.2%	11,723	(3,879)	(33.1%)	OH Clinical Services Administration	58,269	71,068	12,799	18.0%	45,499	(12,770)	(28.1%)
5,404	2,817	(2,587)	(91.8%)	-	(5,404)	-	OH Support Services	22,228	11,268	(10,960)	(97.3%)	-	(22,228)	-
800	1,378	578	41.9%	1,364	564	41.3%	OH Mailroom	5,239	5,512	273	5.0%	5,072	(167)	(3.3%)
564	881	317	36.0%	624	60	9.6%	OH Patient Experience	2,011	3,524	1,513	42.9%	1,303	(708)	(54.3%)
3,065	2,659	(406)	(15.3%)	2,008	(1,057)	(52.6%)	OH External Affairs	10,449	10,636	187	1.8%	8,525	(1,924)	(22.6%)
3,997	4,881	884	18.1%	5,892	1,895	32.2%	OH Strategic Initiatives and Projects	16,728	19,524	2,796	14.3%	20,723	3,995	19.3%
1,287	1,915	628	32.8%	-	(1,287)	-	OH Employee Health	939	7,660	6,721	87.7%	-	(939)	-
281,729	319,397	37,668	11.8%	181,799	(99,930)	(55.0%)	Total Overhead Allocations-	1,128,822	1,277,588	148,766	11.6%	777,092	(351,730)	(45.3%)
<b>2,090,020</b>	<b>2,170,666</b>	<b>80,646</b>	<b>3.7%</b>	<b>1,768,962</b>	<b>(321,058)</b>	<b>(18.1%)</b>	<b>Total Expenditures</b>	<b>8,087,742</b>	<b>8,682,421</b>	<b>594,680</b>	<b>6.8%</b>	<b>7,441,219</b>	<b>(646,522)</b>	<b>(8.7%)</b>
<b>\$ (1,682,257)</b>	<b>\$ (1,764,403)</b>	<b>\$ 82,146</b>	<b>(4.7%)</b>	<b>\$ (1,395,765)</b>	<b>\$ (286,492)</b>	<b>20.5%</b>	<b>Net Margin</b>	<b>\$ (6,456,691)</b>	<b>\$ (7,057,369)</b>	<b>\$ 600,679</b>	<b>(8.5%)</b>	<b>\$ (5,948,431)</b>	<b>\$ (508,260)</b>	<b>8.5%</b>
-	-	-	-	-	-	-	<b>General Fund Support/Transfer In</b>	<b>\$6,070,141</b>	<b>-</b>	<b>\$6,070,141</b>	<b>-</b>	<b>\$4,552,666</b>	<b>\$(1,517,475)</b>	<b>(33.3%)</b>

**Behavioral Health Statement of Revenues and Expenditures**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	-	-	-	-	<b>Total Revenues</b>	-	-	-	-	-	-	
53,579	52,807	(772)	(1.5%)	78,266	24,687	31.5%	<b>Direct Operating Expenditures:</b>							
8,272	7,850	(422)	(5.4%)	10,570	2,298	21.7%	Salaries and Wages	197,499	209,525	12,026	5.7%	297,520	100,022	33.6%
-	35,250	35,250	-	-	-	-	Benefits	28,101	31,218	3,117	10.0%	39,544	11,443	28.9%
832	5,925	5,093	86.0%	327	(505)	(154.4%)	Purchased Services	-	141,000	141,000	-	9,993	9,993	-
<b>62,684</b>	<b>101,832</b>	<b>39,148</b>	<b>38.4%</b>	<b>89,163</b>	<b>26,479</b>	<b>29.7%</b>	Other Expense	4,057	23,700	19,643	82.9%	10,595	6,538	61.7%
							<b>Total Operating Expenditures</b>	<b>229,657</b>	<b>405,443</b>	<b>175,786</b>	<b>43.4%</b>	<b>357,652</b>	<b>127,995</b>	<b>35.8%</b>
<b>\$ (62,684)</b>	<b>\$ (101,832)</b>	<b>\$ 39,148</b>	<b>(38.4%)</b>	<b>\$ (89,163)</b>	<b>\$ 26,479</b>	<b>(29.7%)</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (229,657)</b>	<b>\$ (405,443)</b>	<b>\$ 175,786</b>	<b>(43.4%)</b>	<b>\$ (357,652)</b>	<b>\$ 127,995</b>	<b>(35.8%)</b>
							<b>Overhead Allocations:</b>							
92	148	56	37.8%	-	(92)	-	OH Risk Management	471	592	121	20.4%	-	(471)	-
54	91	37	40.7%	-	(54)	-	OH Internal Audit	202	364	162	44.5%	-	(202)	-
233	474	241	50.8%	-	(233)	-	OH Administration	1,075	1,896	821	43.3%	-	(1,075)	-
939	1,807	868	48.0%	1,497	558	37.3%	OH Human Resources	5,965	7,228	1,263	17.5%	6,282	317	5.0%
765	879	114	13.0%	-	(765)	-	OH Legal	2,421	3,516	1,095	31.1%	-	(2,421)	-
71	114	43	37.7%	-	(71)	-	OH Records Management	297	456	159	34.9%	-	(297)	-
275	419	144	34.4%	-	(275)	-	OH Compliance	1,247	1,676	429	25.6%	-	(1,247)	-
-	-	-	-	-	-	-	OH IT Operations	(14)	-	14	-	-	14	-
710	1,151	441	38.3%	-	(710)	-	OH Finance	3,344	4,604	1,260	27.4%	-	(3,344)	-
204	474	270	57.0%	-	(204)	-	OH Corporate Communications	1,035	1,896	861	45.4%	-	(1,035)	-
2,783	3,329	546	16.4%	-	(2,783)	-	OH Information Technology	10,995	13,316	2,321	17.4%	-	(10,995)	-
-	-	-	-	-	-	-	OH IT Applications	372	-	(372)	-	-	(372)	-
-	-	-	-	-	-	-	OH IT Service Center	12	-	(12)	-	-	(12)	-
959	1,117	158	14.1%	-	(959)	-	OH Corporate Quality	3,652	4,468	816	18.3%	-	(3,652)	-
351	663	312	47.1%	-	(351)	-	OH Supply Chain	1,539	2,652	1,113	42.0%	-	(1,539)	-
27	40	13	32.5%	-	(27)	-	OH Reimbursement	124	160	36	22.5%	-	(124)	-
1,064	1,212	148	12.2%	-	(1,064)	-	OH Clinical Services Administration	3,974	4,848	874	18.0%	-	(3,974)	-
369	192	(177)	(92.2%)	-	(369)	-	OH Support Services	1,517	768	(749)	(97.5%)	-	(1,517)	-
28	94	66	70.2%	-	(28)	-	OH Mailroom	243	376	133	35.4%	-	(243)	-
38	60	22	36.7%	-	(38)	-	OH Patient Experience	137	240	103	42.9%	-	(137)	-
106	181	75	41.4%	-	(106)	-	OH External Affairs	479	724	245	33.8%	-	(479)	-
273	333	60	18.0%	-	(273)	-	OH Strategic Initiatives and Projects	1,140	1,332	192	14.4%	-	(1,140)	-
45	131	86	65.6%	-	(45)	-	OH Employee Health	24	524	500	95.4%	-	(24)	-
9,386	12,909	3,523	27.3%	1,497	(7,889)	(527.0%)	Total Overhead Allocations-	40,251	51,636	11,385	22.0%	6,282	(33,969)	(540.7%)
<b>72,070</b>	<b>114,741</b>	<b>42,671</b>	<b>37.2%</b>	<b>90,660</b>	<b>18,590</b>	<b>20.5%</b>	<b>Total Expenditures</b>	<b>269,908</b>	<b>457,079</b>	<b>187,171</b>	<b>40.9%</b>	<b>363,934</b>	<b>94,026</b>	<b>25.8%</b>
<b>\$ (72,070)</b>	<b>\$ (114,741)</b>	<b>\$ 42,671</b>	<b>(37.2%)</b>	<b>\$ (90,660)</b>	<b>\$ 18,590</b>	<b>(20.5%)</b>	<b>Net Margin</b>	<b>\$ (269,908)</b>	<b>\$ (457,079)</b>	<b>\$ 187,171</b>	<b>(40.9%)</b>	<b>\$ (363,934)</b>	<b>\$ 94,026</b>	<b>(25.8%)</b>
-	-	-	-	-	-	-	<b>General Fund Support/Transfer In</b>	<b>\$243,686</b>	<b>-</b>	<b>\$243,686</b>	<b>-</b>	<b>\$273,274</b>	<b>\$29,587</b>	<b>10.8%</b>

General Fund Statement of Revenues and Expenditures by Month

	Oct-25	Nov-25	Dec-25	Jan-26	Year to Date
<b>Revenues:</b>					
Ad Valorem Taxes	-	\$ 28,008,752	\$ 149,732,971	\$ 8,710,011	\$ 186,451,735
Net Patient Service Revenue	328,268	409,652	506,664	488,595	1,733,179
Intergovernmental Revenue	407,763	407,763	407,763	407,763	1,631,051
Grants	-	16,960	11,174	12,864	40,997
Interest Earnings	940,148	881,942	1,253,724	1,374,923	4,450,736
Unrealized Gain/(Loss) On Investments	20,872	330,512	(237,262)	(265,787)	(151,664)
Other Financial Assistance	-	-	-	-	-
Other Revenue	20,155	328,927	1,757,348	105,560	2,211,991
<b>Total Revenues</b>	<b>\$ 1,717,206</b>	<b>\$ 30,384,508</b>	<b>\$ 153,432,382</b>	<b>\$ 10,833,928</b>	<b>\$ 196,368,024</b>
<b>Expenditures:</b>					
Salaries and Wages	4,052,304	5,527,163	1,891,766	4,419,679	15,890,913
Benefits	1,144,780	1,353,359	1,030,167	1,019,050	4,547,356
Purchased Services	801,176	765,160	859,273	1,071,068	3,496,677
Medical Supplies	13,789	2,319	7,642	2,572	26,321
Other Supplies	59,702	43,371	18,247	35,734	157,053
Medical Services	1,077,596	1,074,740	681,755	434,442	3,268,533
Drugs	24,686	292,858	218,825	196,982	733,350
Repairs and Maintenance	1,000,157	665,645	748,271	1,016,257	3,430,330
Lease and Rental	80,090	130,744	132,782	74,840	418,456
Utilities	12,522	10,701	10,109	9,813	43,145
Other Expense	487,118	1,216,491	3,489,370	1,506,235	6,699,214
Interest Expense	50,273	60,776	49,023	50,900	210,973
Principal Expenditure	110,192	245,956	111,442	140,606	608,195
Insurance	99,904	96,084	96,084	96,084	388,155
Sponsored Programs.	881,858	431,857	431,856	431,857	2,177,428
<b>Total Operating Expenditures</b>	<b>9,896,147</b>	<b>11,917,222</b>	<b>9,776,611</b>	<b>10,506,120</b>	<b>42,096,100</b>
<b>Net Performance before Overhead Allocations</b>	<b>\$ (8,178,941)</b>	<b>\$ 18,467,286</b>	<b>\$ 143,655,771</b>	<b>\$ 327,809</b>	<b>\$ 154,271,924</b>
Total Overhead Allocations-	(1,674,160)	(1,971,648)	(822,662)	(1,458,634)	(5,927,104)
<b>Total Expenditures</b>	<b>8,221,987</b>	<b>9,945,574</b>	<b>8,953,949</b>	<b>9,047,486</b>	<b>36,168,996</b>
<b>Net Margin</b>	<b>\$ (6,504,781)</b>	<b>\$ 20,438,934</b>	<b>\$ 144,478,433</b>	<b>\$ 1,786,443</b>	<b>\$ 160,199,028</b>
<b>Transfer In/(Out)</b>	<b>\$ (1,586,171)</b>	<b>\$ (1,586,171)</b>	<b>\$ (18,310,026)</b>	<b>\$ (1,586,171)</b>	<b>\$ (23,068,539)</b>



General Fund Program Statistics

	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Current Year Total	Prior Year Total
<b>Aeromedical</b>														
Patients Transported - Actual	31	49	45	50									175	181
Patients Transported - Budget	36	48	51	46									181	181
Variance	(5)	1	(6)	4	-	-	-	-	-	-	-	-	(6)	-
<b>Ground Transportation</b>														
Ground Transportation Trips-Actual	132	127	139	133									531	652
Ground Transportation Trips-Budget	149	153	168	130									600	700
Variance	(17)	(26)	(29)	3	-	-	-	-	-	-	-	-	(69)	(48)
<b>School Health</b>														
Medical Events	90,665	67,655	62,106	78,754									299,180	284,396
Screenings	23,932	17,336	15,292	21,822									78,382	78,853
Total Events- Actual	114,597	84,991	77,398	100,576	-	-	-	-	-	-	-	-	377,562	363,249
Total Events- Budget	69,210	62,531	55,532	70,534										251,369
<b>Pharmacy</b>														
Total Prescriptions Filled at In-House Pharmacies	11,118	9,227	10,993	11,747									43,085	53,589
Total Prescriptions Filled In-House-Actual	11,118	9,227	10,993	11,747	-	-	-	-	-	-	-	-	43,085	53,589
Total Prescriptions Filled- Budget	14,347	12,058	13,412	13,772									53,589	44,431

**Skilled Nursing Center Statement of Revenues and Expenses**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,089,185	\$ 1,012,495	\$ 76,690	7.6%	\$ 1,006,319	\$ 82,866	8.2%	<b>Gross Patient Revenue</b>	\$ 4,177,447	\$ 4,017,319	\$ 160,128	4.0%	\$ 3,976,897	\$ 200,550	5.0%
32,868	139,415	(106,547)	(76.4%)	8,721	24,148	276.9%	Contractual Allowance	196,827	553,164	(356,337)	(64.4%)	20,079	176,748	880.3%
293,766	295,124	(1,358)	(0.5%)	315,858	(22,092)	(7.0%)	Charity Care	1,124,903	1,170,976	(46,073)	(3.9%)	1,249,470	(124,567)	(10.0%)
1,567	3,228	(1,661)	(51.5%)	-	1,567	-	Bad Debt	26,856	12,808	14,048	109.7%	(13)	26,869	(206,684.6%)
328,201	437,767	(109,566)	(25.0%)	324,579	3,622	1.1%	Total Contractuals and Bad Debt	1,348,586	1,736,948	(388,362)	(22.4%)	1,269,536	79,050	6.2%
<b>760,984</b>	<b>574,728</b>	<b>186,256</b>	<b>32.4%</b>	<b>681,740</b>	<b>79,244</b>	<b>11.6%</b>	<b>Net Patient Service Revenue</b>	<b>2,828,861</b>	<b>2,280,371</b>	<b>548,490</b>	<b>24.1%</b>	<b>2,707,361</b>	<b>121,500</b>	<b>4.5%</b>
69.87%	56.76%			67.75%			Collection %	67.72%	56.76%		68.08%			
758,333	758,333	-	-	758,333	-	-	Intergovernmental Revenue	3,033,333	3,033,332	1	-	3,033,333	-	-
1,557	1,500	57	3.8%	1,729	(172)	(9.9%)	Other Revenue	15,100	5,999	9,102	151.7%	7,608	7,493	98.5%
<b>\$ 1,520,874</b>	<b>\$ 1,334,561</b>	<b>\$ 186,313</b>	<b>14.0%</b>	<b>\$ 1,441,803</b>	<b>\$ 79,071</b>	<b>5.5%</b>	<b>Total Revenues</b>	<b>\$ 5,877,294</b>	<b>\$ 5,319,702</b>	<b>\$ 557,593</b>	<b>10.5%</b>	<b>\$ 5,748,302</b>	<b>\$ 128,992</b>	<b>2.2%</b>
<b>Direct Operating Expenses:</b>							<b>Direct Operating Expenses:</b>							
1,053,159	1,106,451	53,292	4.8%	1,067,551	14,393	1.3%	Salaries and Wages	4,160,236	4,390,118	229,882	5.2%	3,928,192	(232,045)	(5.9%)
269,033	371,828	102,795	27.6%	188,809	(80,224)	(42.5%)	Benefits	1,441,077	1,481,738	40,661	2.7%	1,348,403	(92,674)	(6.9%)
64,571	66,359	1,788	2.7%	93,531	28,960	31.0%	Purchased Services	222,939	265,435	42,496	16.0%	277,319	54,381	19.6%
46,011	48,734	2,723	5.6%	57,563	11,552	20.1%	Medical Supplies	181,657	194,936	13,279	6.8%	184,095	2,439	1.3%
111,599	101,118	(10,481)	(10.4%)	94,894	(16,705)	(17.6%)	Other Supplies	324,711	404,472	79,761	19.7%	292,496	(32,215)	(11.0%)
650	2,400	1,750	72.9%	580	(70)	(12.1%)	Contracted Physician Expense	2,675	9,600	6,925	72.1%	3,014	339	11.2%
490	5,625	5,135	91.3%	6,802	6,312	92.8%	Medical Services	3,805	22,500	18,695	83.1%	11,539	7,734	67.0%
22,396	27,048	4,652	17.2%	34,153	11,757	34.4%	Drugs	71,567	108,192	36,625	33.9%	111,881	40,315	36.0%
56,642	45,991	(10,651)	(23.2%)	34,374	(22,268)	(64.8%)	Repairs and Maintenance	171,614	183,964	12,350	6.7%	125,971	(45,643)	(36.2%)
47,537	42,433	(5,104)	(12.0%)	36,056	(11,481)	(31.8%)	Utilities	150,951	169,732	18,781	11.1%	152,730	1,779	1.2%
13,854	24,181	10,327	42.7%	5,576	(8,278)	(148.5%)	Other Expense	41,879	96,724	54,845	56.7%	35,267	(6,613)	(18.8%)
21	19	(2)	(10.5%)	27	6	22.2%	Interest Expense	86	76	(10)	(13.2%)	109	23	21.1%
-	-	-	-	-	-	-	Principal Expenditure	-	-	-	-	242	242	-
8,002	10,606	2,604	24.6%	10,238	2,236	21.8%	Insurance	32,008	42,423	10,414	24.5%	40,950	8,942	21.8%
<b>1,693,965</b>	<b>1,852,792</b>	<b>158,827</b>	<b>8.6%</b>	<b>1,630,153</b>	<b>(63,812)</b>	<b>(3.9%)</b>	<b>Total Operating Expenses</b>	<b>6,805,205</b>	<b>7,369,909</b>	<b>564,705</b>	<b>7.7%</b>	<b>6,512,210</b>	<b>(292,995)</b>	<b>(4.5%)</b>
<b>\$ (173,091)</b>	<b>\$ (518,232)</b>	<b>\$ 345,141</b>	<b>(66.6%)</b>	<b>\$ (188,351)</b>	<b>\$ 15,260</b>	<b>(8.1%)</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (927,910)</b>	<b>\$ (2,050,208)</b>	<b>\$ 1,122,297</b>	<b>(54.7%)</b>	<b>\$ (763,908)</b>	<b>\$ (164,002)</b>	<b>21.5%</b>
51,301	51,730	429	0.8%	50,466	(835)	(1.7%)	Depreciation	206,375	206,920	546	0.3%	201,927	(4,448)	(2.2%)
<b>Overhead Allocations:</b>							<b>Overhead Allocations:</b>							
2,326	2,556	230	9.0%	4,360	2,034	46.7%	OH Risk Management	10,402	10,224	(178)	(1.7%)	18,536	8,134	43.9%
1,359	1,578	219	13.9%	848	(511)	(60.3%)	OH Internal Audit	4,379	6,312	1,933	30.6%	4,771	392	8.2%
5,911	8,184	2,273	27.8%	2,652	(3,259)	(122.9%)	OH Administration	23,305	32,736	9,431	28.8%	23,774	469	2.0%
25,312	48,708	23,396	48.0%	48,113	22,801	47.4%	OH Human Resources	160,819	194,832	34,013	17.5%	201,863	41,044	20.3%
19,410	15,189	(4,221)	(27.8%)	11,583	(7,827)	(67.6%)	OH Legal	53,786	60,756	6,970	11.5%	59,558	5,772	9.7%
1,797	1,965	168	8.5%	2,011	214	10.6%	OH Records Management	6,537	7,860	1,323	16.8%	7,208	671	9.3%
6,970	7,229	259	3.6%	6,253	(717)	(11.5%)	OH Compliance	27,160	28,916	1,756	6.1%	24,980	(2,180)	(8.7%)
-	-	-	-	22,336	22,336	-	OH IT Operations	378	-	(378)	-	72,034	71,656	99.5%
-	-	-	-	5,414	5,414	-	OH IT Security	-	-	-	-	26,111	26,111	100.0%
18,009	19,878	1,869	9.4%	18,065	56	0.3%	OH Finance	72,450	79,512	7,062	8.9%	74,928	2,478	3.3%
5,175	8,194	3,019	36.8%	6,014	839	14.0%	OH Corporate Communications	22,474	32,776	10,302	31.4%	25,187	2,713	10.8%
75,023	89,748	14,725	16.4%	8,460	(66,563)	(786.8%)	OH Information Technology	296,432	358,992	62,560	17.4%	35,927	(260,505)	(725.1%)
-	-	-	-	106,662	106,662	-	OH IT Applications	6,844	-	(6,844)	-	335,017	328,173	98.0%
-	-	-	-	14,536	14,536	-	OH IT Service Center	286	-	(286)	-	73,428	73,142	99.6%
16,571	19,301	2,730	14.1%	9,059	(7,512)	(82.9%)	OH Corporate Quality	63,090	77,204	14,114	18.3%	35,686	(27,404)	(76.8%)

**Skilled Nursing Center Statement of Revenues and Expenses**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	30,908	30,908	-		-	-	-	-	141,291	141,291	-
8,897	11,446	2,549	22.3%	4,338	(4,559)	(105.1%)	OH Security Services	33,491	45,784	12,293	26.8%	33,227	(264)	(0.8%)
425	642	217	33.8%	-	(425)	-	OH Supply Chain	2,713	2,568	(145)	(5.6%)	-	(2,713)	-
683	691	8	1.2%	-	(683)	-	OH Health Information Management	2,713	2,764	51	1.8%	-	(2,713)	-
-	-	-	-	4,912	4,912	-	OH Reimbursement	-	-	-	-	21,160	21,160	-
18,379	20,928	2,549	12.2%	13,195	(5,184)	(39.3%)	OH Clinical Labor Pool	68,638	83,712	15,074	18.0%	51,210	(17,428)	(34.0%)
6,365	3,318	(3,047)	(91.8%)	8,972	2,607	29.1%	OH Clinical Services Administration	26,182	13,272	(12,910)	(97.3%)	35,175	8,993	25.6%
703	1,623	920	56.7%	1,535	832	54.2%	OH Support Services	5,275	6,492	1,217	18.7%	5,708	433	7.6%
665	1,038	373	35.9%	702	37	5.3%	OH Mailroom	2,369	4,152	1,783	42.9%	1,466	(903)	(61.6%)
2,695	3,132	437	14.0%	2,260	(435)	(19.2%)	OH Patient Experience	10,383	12,528	2,145	17.1%	9,596	(787)	(8.2%)
4,708	5,749	1,041	18.1%	6,631	1,923	29.0%	OH External Affairs	19,704	22,996	3,292	14.3%	23,324	3,620	15.5%
1,132	2,255	1,123	49.8%	-	(1,132)	-	OH Strategic Initiatives and Projects	753	9,020	8,267	91.7%	-	(753)	-
222,515	273,352	50,837	18.6%	339,819	117,304	34.5%	OH Employee Health	920,563	1,093,408	172,845	15.8%	1,341,165	420,602	31.4%
							Total Overhead Allocations-							
<b>1,967,781</b>	<b>2,177,874</b>	<b>210,094</b>	<b>9.6%</b>	<b>2,020,439</b>	<b>52,658</b>	<b>2.6%</b>	<b>Total Expenses</b>	<b>7,932,143</b>	<b>8,670,238</b>	<b>738,095</b>	<b>8.5%</b>	<b>8,055,302</b>	<b>123,160</b>	<b>1.5%</b>
<b>\$ (446,907)</b>	<b>\$ (843,314)</b>	<b>\$ 396,407</b>	<b>(47.0%)</b>	<b>\$ (578,636)</b>	<b>\$ 131,729</b>	<b>(22.8%)</b>	<b>Net Margin</b>	<b>\$ (2,054,848)</b>	<b>\$ (3,350,536)</b>	<b>\$ 1,295,688</b>	<b>(38.7%)</b>	<b>\$ (2,307,001)</b>	<b>\$ 252,152</b>	<b>(10.9%)</b>
<b>235,834</b>	<b>284,847</b>	<b>(49,013)</b>	<b>(17.2%)</b>	<b>-</b>	<b>235,834</b>	<b>-</b>	<b>Capital Contributions.</b>	<b>331,280</b>	<b>1,139,388</b>	<b>(808,108)</b>	<b>(70.9%)</b>	<b>-</b>	<b>331,280</b>	<b>-</b>
<b>-</b>	<b>\$ 803,260</b>	<b>\$ (803,260)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>Transfer In/(Out)</b>	<b>\$ 1,512,496</b>	<b>\$ 3,213,040</b>	<b>\$ (1,700,544)</b>	<b>(52.9%)</b>	<b>\$ 1,728,365</b>	<b>\$ 215,869</b>	<b>12.5%</b>

## er Statement of Revenues and Expenses by Month

	Oct-25	Nov-25	Dec-25	Jan-26	Year to Date
<b>Gross Patient Revenue</b>	\$ 1,160,831	\$ 849,254	\$ 1,078,177	\$ 1,089,185	\$ 4,177,447
Contractual Allowance	111,539	(58,508)	110,928	32,868	196,827
Charity Care	316,524	224,388	290,226	293,766	1,124,903
Bad Debt	8,886	(1,378)	17,781	1,567	26,856
Total Contractuals and Bad Debt	436,948	164,502	418,935	328,201	1,348,586
<b>Net Patient Service Revenue</b>	<b>723,882</b>	<b>684,752</b>	<b>659,242</b>	<b>760,984</b>	<b>2,828,861</b>
Collection %	62.36%	80.63%	61.14%	69.87%	67.72%
<b>Non-Operating Revenues</b>					
Intergovernmental Revenue	758,333	758,333	758,333	758,333	3,033,333
Other Revenue	941	11,484	1,119	1,557	15,100
Total Other Revenues	\$ 759,274	\$ 769,817	\$ 759,452	\$ 759,890	\$ 3,048,434
<b>Total Non-Operating Revenues</b>	<b>\$ 1,483,156</b>	<b>\$ 1,454,569</b>	<b>\$ 1,418,694</b>	<b>\$ 1,520,874</b>	<b>\$ 5,877,294</b>
<b>Direct Operating Expenses:</b>					
Salaries and Wages	994,370	1,284,080	828,628	1,053,159	4,160,236
Benefits	340,214	469,103	362,727	269,033	1,441,077
Purchased Services	63,866	55,287	39,214	64,571	222,939
Medical Supplies	44,845	46,007	44,793	46,011	181,657
Other Supplies	93,355	42,079	77,678	111,599	324,711
Contracted Physician Expense	241	236	1,549	650	2,675
Medical Services	1,464	1,490	362	490	3,805
Drugs	19,057	15,501	14,613	22,396	71,567
Repairs and Maintenance	66,619	28,430	19,923	56,642	171,614
Utilities	28,196	39,360	35,859	47,537	150,951

## r Statement of Revenues and Expenses by Month

	Oct-25	Nov-25	Dec-25	Jan-26	Year to Date
Other Expense	9,808	9,354	8,864	13,854	41,879
Interest Expense	23	21	21	21	86
Insurance	8,002	8,002	8,002	8,002	32,008
<b>Total Operating Expenses</b>	<b>1,670,058</b>	<b>1,998,950</b>	<b>1,442,232</b>	<b>1,693,965</b>	<b>6,805,205</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (186,901)</b>	<b>\$ (544,381)</b>	<b>\$ (23,538)</b>	<b>\$ (173,091)</b>	<b>\$ (927,910)</b>
Depreciation	51,901	51,823	51,349	51,301	206,375
<i>Overhead Allocations:</i>					
OH Risk Management	3,125	4,894	57	2,326	10,402
OH Internal Audit	895	916	1,209	1,359	4,379
OH Administration	5,529	22,521	(10,656)	5,911	23,305
OH Human Resources	34,719	70,578	30,210	25,312	160,819
OH Legal	11,274	18,778	4,324	19,410	53,786
OH Records Management	1,659	2,274	807	1,797	6,537
OH Compliance	6,642	12,943	605	6,970	27,160
OH IT Operations	1,695	(1,317)	-	-	378
OH IT Security	6	(6)	-	-	-
OH Finance	17,330	28,605	8,506	18,009	72,450
OH Corporate Communications	5,760	8,131	3,408	5,175	22,474
OH Information Technology	79,951	75,520	65,938	75,023	296,432
OH IT Applications	250	6,594	-	-	6,844
OH IT Service Center	171	115	-	-	286
OH Corporate Quality	15,489	30,872	158	16,571	63,090
OH Supply Chain	7,923	11,605	5,066	8,897	33,491

**er Statement of Revenues and Expenses by Month**

	<b>Oct-25</b>	<b>Nov-25</b>	<b>Dec-25</b>	<b>Jan-26</b>	<b>Year to Date</b>
OH Health Information Management	1,887	826	(425)	425	2,713
OH Reimbursement	678	728	624	683	2,713
OH Clinical Services Administration	17,701	30,395	2,163	18,379	68,638
OH Support Services	8,965	8,612	2,240	6,365	26,182
OH Mailroom	1,759	1,682	1,131	703	5,275
OH Patient Experience	259	737	708	665	2,369
OH External Affairs	2,352	4,676	660	2,695	10,383
OH Strategic Initiatives and Projects	5,311	7,917	1,768	4,708	19,704
OH Employee Health	1	63	(443)	1,132	753
<b>Total Overhead Allocations</b>	<b>231,331</b>	<b>348,659</b>	<b>118,058</b>	<b>222,515</b>	<b>920,563</b>
<b>Total Expenses</b>	<b>1,953,290</b>	<b>2,399,432</b>	<b>1,611,639</b>	<b>1,967,781</b>	<b>7,932,143</b>
<b>Net Margin</b>	<b>\$ (470,134)</b>	<b>\$ (944,863)</b>	<b>\$ (192,945)</b>	<b>\$ (446,907)</b>	<b>\$ (2,054,848)</b>
<b>Capital Contributions.</b>	<b>80,562</b>	<b>(75,411)</b>	<b>90,295</b>	<b>235,834</b>	<b>331,280</b>
<b>General Fund Support/Transfer In</b>	<b>-</b>	<b>-</b>	<b>\$1,512,496</b>	<b>-</b>	<b>\$1,512,496</b>



Census	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Current Year Total	Prior Year Total
Admissions	7	2	9	9									27	26
Discharges	5	2	13	9									29	29
Average Daily Census	99	100	97	97	-	-	-	-	-	-	-	-	98	96
Budget Census	96	96	96	96	96	96	96	96	96	96	96	96	96	99
Occupancy % (120 licensed beds)	82%	83%	81%	80%	0%	0%	0%	0%	0%	0%	0%	0%	82%	80%
<b>Days By Payor Source:</b>														
Medicaid	-	-	-										-	-
Managed Care Medicaid	2,113	2,040	1,982	1,962									8,097	7,372
Medicare	19	42	48	53									162	92
Private Pay	31	32	33	34									130	254
Hospice	62	60	59	31									212	415
Charity	829	808	834	831									3,302	3,656
Optum/VA	-	6	44	82									132	-
<b>Total Resident Days</b>	<b>3,054</b>	<b>2,988</b>	<b>3,000</b>	<b>2,993</b>	-	-	-	-	-	-	-	-	<b>12,035</b>	<b>11,789</b>

Lakeside Medical Center Statement of Revenues and Expenses  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 9,269,052	\$ 10,690,514	\$ (1,421,462)	(13.3%)	\$ 10,417,573	\$ (1,148,521)	(11.0%)	<b>Gross Patient Revenue</b>	\$ 35,612,156	\$ 42,755,226	\$ (7,143,070)	(16.7%)	\$ 38,273,208	\$ (2,661,052)	(7.0%)
5,538,590	7,505,407	(1,966,817)	(26.2%)	8,016,401	(2,477,811)	(30.9%)	Contractual Allowance	22,840,876	30,017,393	(7,176,517)	(23.9%)	27,279,680	(4,438,805)	(16.3%)
607,224	488,198	119,026	24.4%	235,833	371,391	157.5%	Charity Care	2,499,461	1,952,516	546,945	28.0%	1,758,138	741,322	42.2%
1,478,934	946,900	532,034	56.2%	453,486	1,025,448	226.1%	Bad Debt	3,359,364	3,787,067	(427,704)	(11.3%)	3,519,164	(159,800)	(4.5%)
7,624,748	8,940,505	(1,315,758)	(14.7%)	8,705,720	(1,080,972)	(12.4%)	Total Contractuals and Bad Debt	28,699,700	35,756,976	(7,057,276)	(19.7%)	32,556,982	(3,857,283)	(11.8%)
679,338	585,803	93,535	16.0%	1,237,180	(557,842)	(45.1%)	Other Patient Revenue	2,696,960	2,343,211	353,749	15.1%	4,948,719	(2,251,758)	(45.5%)
<b>2,323,642</b>	<b>2,335,811</b>	<b>(12,169)</b>	<b>(0.5%)</b>	<b>2,949,032</b>	<b>(625,390)</b>	<b>(21.2%)</b>	<b>Net Patient Service Revenue</b>	<b>9,609,417</b>	<b>9,341,461</b>	<b>267,956</b>	<b>2.9%</b>	<b>10,664,944</b>	<b>(1,055,528)</b>	<b>(9.9%)</b>
25.07%	21.85%			28.31%			Collection %	26.98%	21.85%		27.87%			
10,000	40,879	(30,879)	(75.5%)	113,473	(103,473)	(91.2%)	Grants	19,000	163,516	(144,516)	(88.4%)	224,560	(205,560)	(91.5%)
16,252	23,958	(7,706)	(32.2%)	24,271	(8,018)	(33.0%)	Other Revenue	67,184	95,832	(28,648)	(29.9%)	70,379	(3,195)	(4.5%)
<b>\$ 2,349,895</b>	<b>\$ 2,400,648</b>	<b>\$ (50,754)</b>	<b>(2.1%)</b>	<b>\$ 3,086,776</b>	<b>\$ (736,882)</b>	<b>(23.9%)</b>	<b>Total Revenues</b>	<b>\$ 9,695,601</b>	<b>\$ 9,600,809</b>	<b>\$ 94,792</b>	<b>1.0%</b>	<b>\$ 10,959,883</b>	<b>\$ (1,264,282)</b>	<b>(11.5%)</b>
<b>Direct Operating Expenses:</b>														
1,821,966	1,822,784	819	-	1,652,352	(169,614)	(10.3%)	Salaries and Wages	7,208,406	7,234,937	26,531	0.4%	6,375,496	(832,910)	(13.1%)
361,627	409,972	48,344	11.8%	211,166	(150,461)	(71.3%)	Benefits	1,866,167	1,633,415	(232,752)	(14.2%)	1,610,082	(256,085)	(15.9%)
572,353	427,228	(145,125)	(34.0%)	393,850	(178,503)	(45.3%)	Purchased Services	1,372,197	1,708,911	336,714	19.7%	1,335,605	(36,592)	(2.7%)
95,057	146,242	51,185	35.0%	132,200	37,143	28.1%	Medical Supplies	391,431	584,966	193,535	33.1%	502,674	111,243	22.1%
80,650	95,806	15,157	15.8%	78,379	(2,270)	(2.9%)	Other Supplies	251,489	383,225	131,737	34.4%	234,443	(17,045)	(7.3%)
650,161	659,293	9,132	1.4%	642,738	(7,423)	(1.2%)	Contracted Physician Expense	2,537,489	2,637,171	99,682	3.8%	2,826,212	288,723	10.2%
16,905	65,592	48,687	74.2%	78,495	61,590	78.5%	Drugs	98,483	262,369	163,886	62.5%	255,020	156,538	61.4%
173,022	156,565	(16,457)	(10.5%)	215,856	42,834	19.8%	Repairs and Maintenance	529,552	626,261	96,709	15.4%	715,896	186,344	26.0%
37,003	38,438	1,435	3.7%	49,111	12,108	24.7%	Lease and Rental	124,587	153,752	29,165	19.0%	146,535	21,948	15.0%
91,563	99,481	7,918	8.0%	81,474	(10,089)	(12.4%)	Utilities	374,236	397,924	23,688	6.0%	296,176	(78,061)	(26.4%)
100,888	67,696	(33,192)	(49.0%)	72,507	(28,381)	(39.1%)	Other Expense	173,958	270,785	96,828	35.8%	219,822	45,865	20.9%
1,187	1,178	(9)	(0.8%)	1,516	329	21.7%	Interest Expense	4,731	4,692	(39)	(0.8%)	6,050	1,319	21.8%
16,155	21,392	5,238	24.5%	21,260	5,106	24.0%	Insurance	64,618	85,568	20,950	24.5%	85,041	20,423	24.0%
<b>4,018,535</b>	<b>4,011,667</b>	<b>(6,868)</b>	<b>(0.2%)</b>	<b>3,630,903</b>	<b>(387,632)</b>	<b>(10.7%)</b>	<b>Total Operating Expenses</b>	<b>14,997,343</b>	<b>15,983,976</b>	<b>986,633</b>	<b>6.2%</b>	<b>14,609,053</b>	<b>(388,291)</b>	<b>(2.7%)</b>
<b>\$ (1,668,640)</b>	<b>\$ (1,611,019)</b>	<b>\$ (57,621)</b>	<b>3.6%</b>	<b>\$ (544,127)</b>	<b>\$ (1,124,514)</b>	<b>206.7%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (5,301,742)</b>	<b>\$ (6,383,167)</b>	<b>\$ 1,081,425</b>	<b>(16.9%)</b>	<b>\$ (3,649,170)</b>	<b>\$ (1,652,572)</b>	<b>45.3%</b>
220,009	203,915	(16,095)	(7.9%)	202,590	(17,420)	(8.6%)	Depreciation	881,792	815,659	(66,133)	(8.1%)	808,331	(73,462)	(9.1%)
<b>Overhead Allocations:</b>														
5,788	6,058	270	4.5%	10,630	4,842	45.6%	OH Risk Management	21,390	24,232	2,842	11.7%	45,190	23,800	52.7%
18,499	27,390	8,891	32.5%	28,504	10,005	35.1%	OH Revenue Cycle	83,048	109,560	26,512	24.2%	161,737	78,689	48.7%
3,382	3,742	360	9.6%	2,067	(1,315)	(63.6%)	OH Internal Audit	9,072	14,968	5,896	39.4%	11,633	2,561	22.0%
14,707	19,401	4,694	24.2%	6,465	(8,242)	(127.5%)	OH Administration	47,667	77,604	29,937	38.6%	57,960	10,293	17.8%
35,545	68,399	32,854	48.0%	62,564	27,019	43.2%	OH Human Resources	225,836	273,596	47,760	17.5%	262,495	36,659	14.0%
48,298	36,008	(12,290)	(34.1%)	28,238	(20,060)	(71.0%)	OH Legal	113,620	144,032	30,412	21.1%	145,197	31,577	21.7%
4,472	4,657	185	4.0%	4,904	432	8.8%	OH Records Management	13,534	18,628	5,094	27.3%	17,574	4,040	23.0%
17,344	17,138	(206)	(1.2%)	15,245	(2,099)	(13.8%)	OH Compliance	55,718	68,552	12,834	18.7%	60,901	5,183	8.5%
-	-	-	-	54,453	54,453	-	OH IT Operations	1,563	-	(1,563)	-	175,616	174,053	99.1%
-	-	-	-	13,199	13,199	-	OH IT Security	3	-	(3)	-	63,656	63,653	100.0%
44,811	47,126	2,315	4.9%	44,042	(769)	(1.7%)	OH Finance	147,978	188,504	40,526	21.5%	182,670	34,692	19.0%
12,877	19,425	6,548	33.7%	14,663	1,786	12.2%	OH Corporate Communications	45,796	77,700	31,904	41.1%	61,405	15,609	25.4%
292,627	350,061	57,434	16.4%	20,625	(272,002)	(1,318.8%)	OH Information Technology	1,156,234	1,400,244	244,010	17.4%	87,587	(1,068,647)	(1,220.1%)
-	-	-	-	260,036	260,036	-	OH IT Applications	11,932	-	(11,932)	-	816,751	804,819	98.5%
-	-	-	-	35,438	35,438	-	OH IT Service Center	585	-	(585)	-	179,012	178,427	99.7%

**Lakeside Medical Center Statement of Revenues and Expenses**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	22,085	22,085	-	OH Corporate Quality	-	-	-	-	87,001	87,001	-
-	-	-	-	23,181	23,181	-	OH Security Services	-	-	-	-	105,968	105,968	-
22,139	27,136	4,997	18.4%	10,576	(11,563)	(109.3%)	OH Supply Chain	68,795	108,544	39,749	36.6%	81,007	12,212	15.1%
2,126	3,209	1,083	33.7%	12,280	10,154	82.7%	OH Health Information Management	13,566	12,836	(730)	(5.7%)	50,265	36,699	73.0%
5,241	448	(4,793)	(1,069.9%)	23,016	17,775	77.2%	OH Coding	41,771	1,792	(39,979)	(2,231.0%)	97,626	55,855	57.2%
1,700	1,637	(63)	(3.8%)	470	(1,230)	(261.7%)	OH Reimbursement	5,564	6,548	984	15.0%	2,180	(3,384)	(155.2%)
-	-	-	-	11,976	11,976	-	OH Clinical Labor Pool	-	-	-	-	51,588	51,588	-
-	-	-	-	32,168	32,168	-	OH Clinical Services Administration	-	-	-	-	124,845	124,845	-
-	-	-	-	21,874	21,874	-	OH Support Services	-	-	-	-	85,754	85,754	-
1,750	3,847	2,097	54.5%	3,743	1,993	53.2%	OH Mailroom	10,578	15,388	4,810	31.3%	13,916	3,338	24.0%
-	-	-	-	1,711	1,711	-	OH Patient Experience	-	-	-	-	3,575	3,575	-
6,706	7,425	719	9.7%	5,511	(1,195)	(21.7%)	OH External Affairs	21,224	29,700	8,476	28.5%	23,394	2,170	9.3%
-	-	-	-	16,166	16,166	-	OH Strategic Initiatives and Projects	-	-	-	-	56,861	56,861	-
2,816	5,347	2,531	47.3%	-	(2,816)	-	OH Employee Health	2,163	21,388	19,225	89.9%	-	(2,163)	-
540,828	648,454	107,626	16.6%	785,830	245,002	31.2%	Total Overhead Allocations-	2,097,637	2,593,816	496,179	19.1%	3,113,364	1,015,727	32.6%
<b>4,779,372</b>	<b>4,864,036</b>	<b>84,664</b>	<b>1.7%</b>	<b>4,619,323</b>	<b>(160,050)</b>	<b>(3.5%)</b>	<b>Total Expenses</b>	<b>17,976,772</b>	<b>19,393,452</b>	<b>1,416,679</b>	<b>7.3%</b>	<b>18,530,747</b>	<b>553,975</b>	<b>3.0%</b>
<b>\$ (2,429,478)</b>	<b>\$ (2,463,388)</b>	<b>\$ 33,910</b>	<b>(1.4%)</b>	<b>\$ (1,532,547)</b>	<b>\$ (896,931)</b>	<b>58.5%</b>	<b>Net Margin</b>	<b>\$ (8,281,171)</b>	<b>\$ (9,792,643)</b>	<b>\$ 1,511,471</b>	<b>(15.4%)</b>	<b>\$ (7,570,864)</b>	<b>\$ (710,307)</b>	<b>9.4%</b>
<b>265,038</b>	<b>347,803</b>	<b>(82,765)</b>	<b>(23.8%)</b>	<b>344,508</b>	<b>(79,470)</b>	<b>(23.1%)</b>	<b>Capital Contributions.</b>	<b>384,507</b>	<b>1,391,212</b>	<b>(1,006,705)</b>	<b>(72.4%)</b>	<b>427,221</b>	<b>(42,713)</b>	<b>(10.0%)</b>
<b>-</b>	<b>\$ 2,268,486</b>	<b>\$ (2,268,486)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>Transfer In/(Out)</b>	<b>\$ 5,732,224</b>	<b>\$ 9,073,942</b>	<b>\$ (3,341,718)</b>	<b>(36.8%)</b>	<b>\$ 7,133,718</b>	<b>\$ 1,401,494</b>	<b>19.6%</b>

## Quarter Statement of Revenues and Expenses by Month

	Oct-25	Nov-25	Dec-25	Jan-26	Year to Date
<b>Gross Patient Revenue</b>	\$ 9,079,462	\$ 8,382,753	\$ 8,880,889	\$ 9,269,052	\$ 35,612,156
Contractual Allowance	6,550,927	5,430,705	5,320,654	5,538,590	22,840,876
Charity Care	773,969	592,549	525,718	607,224	2,499,461
Bad Debt	(99,497)	1,179,770	800,157	1,478,934	3,359,364
<b>Total Contractuals and Bad Debt</b>	<b>7,225,399</b>	<b>7,203,024</b>	<b>6,646,529</b>	<b>7,624,748</b>	<b>28,699,700</b>
Other Patient Revenue	124,437	124,437	1,768,748	679,338	2,696,960
<b>Net Patient Service Revenue</b>	<b>1,978,501</b>	<b>1,304,167</b>	<b>4,003,108</b>	<b>2,323,642</b>	<b>9,609,417</b>
Collection %	21.79%	15.56%	45.08%	25.07%	26.98%
<b>Non-Operating Revenues</b>					
Grants	2,000	6,000	1,000	10,000	19,000
Other Revenue	17,124	17,418	16,390	16,252	67,184
<b>Total Other Revenues</b>	<b>\$ 19,124</b>	<b>\$ 23,418</b>	<b>\$ 17,390</b>	<b>\$ 26,252</b>	<b>\$ 86,184</b>
<b>Total Non-Operating Revenues</b>	<b>\$ 1,997,625</b>	<b>\$ 1,327,584</b>	<b>\$ 4,020,498</b>	<b>\$ 2,349,895</b>	<b>\$ 9,695,601</b>
<b>Direct Operating Expenses:</b>					
Salaries and Wages	1,803,631	1,721,829	1,860,980	1,821,966	7,208,406
Benefits	447,794	565,105	491,641	361,627	1,866,167
Purchased Services	372,561	181,039	246,244	572,353	1,372,197
Medical Supplies	112,111	76,400	107,863	95,057	391,431
Other Supplies	32,230	33,318	105,291	80,650	251,489
Contracted Physician Expense	604,644	649,072	633,612	650,161	2,537,489
Drugs	39,508	26,256	15,814	16,905	98,483
Repairs and Maintenance	124,774	100,080	131,676	173,022	529,552
Lease and Rental	41,427	21,310	24,847	37,003	124,587

## Quarter Statement of Revenues and Expenses by Month

	Oct-25	Nov-25	Dec-25	Jan-26	Year to Date
Utilities	115,310	80,490	86,873	91,563	374,236
Other Expense	21,872	23,476	27,721	100,888	173,958
Interest Expense	1,183	1,178	1,182	1,187	4,731
Insurance	16,154	16,155	16,155	16,155	64,618
<b>Total Operating Expenses</b>	<b>3,733,199</b>	<b>3,495,708</b>	<b>3,749,901</b>	<b>4,018,535</b>	<b>14,997,343</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (1,735,575)</b>	<b>\$ (2,168,124)</b>	<b>\$ 270,597</b>	<b>\$ (1,668,640)</b>	<b>\$ (5,301,742)</b>
Depreciation	220,489	220,489	220,805	220,009	881,792
<i>Overhead Allocations:</i>					
OH Risk Management	7,067	8,436	99	5,788	21,390
OH Revenue Cycle	32,041	28,177	4,331	18,499	83,048
OH Internal Audit	2,025	1,580	2,085	3,382	9,072
OH Administration	12,506	38,823	(18,369)	14,707	47,667
OH Human Resources	48,755	99,112	42,424	35,545	225,836
OH Legal	25,499	32,370	7,453	48,298	113,620
OH Records Management	3,751	3,920	1,391	4,472	13,534
OH Compliance	15,021	22,311	1,042	17,344	55,718
OH IT Operations	3,834	(2,271)	-	-	1,563
OH IT Security	14	(11)	-	-	3
OH Finance	39,194	49,309	14,664	44,811	147,978
OH Corporate Communications	13,028	14,016	5,875	12,877	45,796
OH Information Technology	311,848	294,567	257,192	292,627	1,156,234
OH IT Applications	566	11,366	-	-	11,932
OH IT Service Center	387	198	-	-	585

### Inter Statement of Revenues and Expenses by Month

	<b>Oct-25</b>	<b>Nov-25</b>	<b>Dec-25</b>	<b>Jan-26</b>	<b>Year to Date</b>
OH Supply Chain	17,918	20,005	8,733	22,139	68,795
OH Health Information Management	9,437	4,129	(2,126)	2,126	13,566
OH Coding	28,776	13,024	(5,270)	5,241	41,771
OH Reimbursement	1,534	1,255	1,075	1,700	5,564
OH Mailroom	3,979	2,899	1,950	1,750	10,578
OH External Affairs	5,320	8,060	1,138	6,706	21,224
OH Employee Health	2	108	(763)	2,816	2,163
<b>Total Overhead Allocations</b>	<b>582,502</b>	<b>651,383</b>	<b>322,924</b>	<b>540,828</b>	<b>2,097,637</b>
<b>Total Expenses</b>	<b>4,536,190</b>	<b>4,367,580</b>	<b>4,293,630</b>	<b>4,779,372</b>	<b>17,976,772</b>
<b>Net Margin</b>	<b>\$ (2,538,565)</b>	<b>\$ (3,039,996)</b>	<b>\$ (273,132)</b>	<b>\$ (2,429,478)</b>	<b>\$ (8,281,171)</b>
<b>Capital Contributions.</b>	<b>-</b>	<b>41,798</b>	<b>77,671</b>	<b>265,038</b>	<b>384,507</b>
<b>General Fund Support/Transfer In</b>	<b>-</b>	<b>-</b>	<b>\$5,732,224</b>	<b>-</b>	<b>\$5,732,224</b>



**Lakeside Medical Center  
Statistical Information**

	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total	% Var to Prior Yr
<b>Admissions</b>																	
Pediatrics	-	1	1	-	-	-	-	-	-	-	-	-	2	3	(36.5%)	3	(33.3%)
Adult	68	57	84	62	-	-	-	-	-	-	-	-	271	158	72.1%	150	80.7%
<b>Total</b>	<b>68</b>	<b>58</b>	<b>85</b>	<b>62</b>	-	-	-	-	-	-	-	-	<b>273</b>	<b>161</b>	<b>69.9%</b>	<b>153</b>	<b>78.4%</b>
<b>Adjusted Admissions</b>	<b>244</b>	<b>212</b>	<b>322</b>	<b>217</b>	-	-	-	-	-	-	-	-	<b>995</b>	<b>932</b>	<b>6.8%</b>	<b>929</b>	<b>7.1%</b>
<b>Patient Days</b>																	
Med Surg (14 beds)	31	26	44	38	-	-	-	-	-	-	-	-	139	63	121.2%	83	67.5%
Pediatrics (12 beds)	-	-	-	-	-	-	-	-	-	-	-	-	-	46	(100.0%)	8	(100.0%)
Telemetry (22 beds)	191	117	124	132	-	-	-	-	-	-	-	-	564	807	(30.1%)	265	112.8%
ICU (6 beds)	62	77	95	134	-	-	-	-	-	-	-	-	368	307	19.8%	256	43.8%
Obstetrics (16 beds)	-	-	-	-	-	-	-	-	-	-	-	-	-	84	(100.0%)	-	-
<b>Total (70 beds)</b>	<b>284</b>	<b>220</b>	<b>263</b>	<b>304</b>	-	-	-	-	-	-	-	-	<b>1,071</b>	<b>1,307</b>	<b>(18.0%)</b>	<b>612</b>	<b>75.0%</b>
<b>Adjusted Acute Patient Days</b>	<b>1,019</b>	<b>805</b>	<b>996</b>	<b>1,064</b>	-	-	-	-	-	-	-	-	<b>3,884</b>	<b>7,575</b>	<b>(48.7%)</b>	<b>3,643</b>	<b>6.6%</b>
<b>Other Key Inpatient Statistics</b>																	
Occupancy Percentage	13%	10%	12%	14%	0%	0%	0%	0%	0%	0%	0%	0%	4%	15%	(72.4%)	7%	(41.0%)
Average Daily Census (excl. newborns)	9.2	7.3	8.5	9.8	-	-	-	-	-	-	-	-	8.7	10.6	(18.1%)	5.0	75.0%
Average Daily Census (incl. newborns)	9.2	7.3	8.5	9.8	-	-	-	-	-	-	-	-	8.7	11.1	(21.4%)	5.0	75.0%
Average Length of Stay (excl newborns)	4.18	3.79	3.09	4.90	-	-	-	-	-	-	-	-	3.99	8.13	(50.9%)	3.97	0.5%
Average Length of Stay (incl newborns)	4.18	3.79	3.09	4.90	-	-	-	-	-	-	-	-	3.99	8.48	(52.9%)	3.97	0.5%
Case Mix Index- Medicare	1.6980	1.0335	1.3451	1.6444	-	-	-	-	-	-	-	-	1.4303	1.5255	(6.2%)	1.4132	1.2%
Case Mix Index- Medicaid	0.5079	-	-	0.7939	-	-	-	-	-	-	-	-	0.4339	-	-	-	-
Case Mix Index- All Payers	1.1395	1.1550	1.2398	1.1598	-	-	-	-	-	-	-	-	1.1735	1.4756	(20.5%)	1.3396	(12.4%)
<b>Emergency Room and Outpatients</b>																	
ER Admissions	55	47	74	54	-	-	-	-	-	-	-	-	230	16	1,337.5%	109	111.0%
ER Visits	1,625	1,538	1,697	1,731	-	-	-	-	-	-	-	-	6,591	6,960	(5.3%)	6,868	(4.0%)
ER and Outpatient Visits	1,950	1,821	2,107	2,015	-	-	-	-	-	-	-	-	7,893	8,288	(4.8%)	7,759	1.7%
Observation Patient Stays	88	85	55	88	-	-	-	-	-	-	-	-	316	471	(32.9%)	378	(16.4%)
<b>Surgery and Other Procedures</b>																	
Inpatient Surgeries	10	17	9	11	-	-	-	-	-	-	-	-	47	236	(80.1%)	48	(2.1%)
Outpatient Surgeries	6	4	2	-	-	-	-	-	-	-	-	-	12	-	-	4	200.0%
Endoscopies	10	3	3	2	-	-	-	-	-	-	-	-	18	4	350.0%	12	50.0%
Radiology Procedures	2,174	2,025	2,131	2,175	-	-	-	-	-	-	-	-	8,505	9,600	(11.4%)	8,914	(4.6%)
Lab Charges	10,193	8,994	11,348	10,724	-	-	-	-	-	-	-	-	41,259	42,636	(3.2%)	42,898	(3.8%)
<b>Operational Performance</b>																	
Gross Revenue Per Adj Pat Day	8,908	10,419	8,917	8,709	-	-	-	-	-	-	-	-	9,238	12,094	(23.6%)	10,509	(12.1%)
Net Revenue Per Adj Pat Day	1,941	1,621	4,019	2,183	-	-	-	-	-	-	-	-	2,441	2,643	(7.6%)	2,948	(17.2%)
Salaries & Benefits as % of Net Pat Revenue	114%	175%	59%	94%	-	-	-	-	-	-	-	-	94%	95%	(0.5%)	75%	26.1%
Labor Cost per Adj Pat Day	2,209	2,842	2,362	2,052	-	-	-	-	-	-	-	-	2,366	2,503	(5.5%)	2,201	7.5%
Total Expense Per Adj Pat Day	3,663	4,345	3,765	3,776	-	-	-	-	-	-	-	-	3,887	4,516	(13.9%)	4,023	(3.4%)

**Community Health Centers Statement of Revenues and Expenses**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 3,317,202	\$ 3,386,019	\$ (68,817)	(2.0%)	\$ 2,812,330	\$ 504,873	18.0%	<b>Gross Patient Revenue</b>	\$ 12,994,302	\$ 13,537,182	\$ (542,880)	(4.0%)	\$ 12,304,933	\$ 689,368	5.6%
1,131,874	1,148,413	(16,539)	(1.4%)	894,111	237,763	26.6%	Contractual Allowance	4,675,748	4,596,324	79,424	1.7%	3,726,469	949,278	25.5%
1,285,945	1,175,479	110,466	9.4%	924,346	361,599	39.1%	Charity Care	5,006,333	4,693,965	312,368	6.7%	4,254,676	751,658	17.7%
351,836	552,220	(200,384)	(36.3%)	488,188	(136,352)	(27.9%)	Bad Debt	1,211,926	2,209,858	(997,932)	(45.2%)	2,187,209	(975,282)	(44.6%)
2,769,656	2,876,112	(106,456)	(3.7%)	2,306,645	463,010	20.1%	Total Contractuals and Bad Debt	10,894,007	11,500,147	(606,140)	(5.3%)	10,168,354	725,654	7.1%
614,253	539,126	75,127	13.9%	645,491	(31,237)	(4.8%)	Other Patient Revenue	2,457,013	2,156,506	300,507	13.9%	2,329,488	127,525	5.5%
<b>1,161,800</b>	<b>1,049,033</b>	<b>112,767</b>	<b>10.7%</b>	<b>1,151,175</b>	<b>10,625</b>	<b>0.9%</b>	<b>Net Patient Service Revenue</b>	<b>4,557,307</b>	<b>4,193,541</b>	<b>363,766</b>	<b>8.7%</b>	<b>4,466,068</b>	<b>91,239</b>	<b>2.0%</b>
35.02%	30.98%			40.93%			Collection %	35.07%	30.98%			36.29%		
815,328	702,674	112,654	16.0%	603,899	211,429	35.0%	Grants	2,751,563	2,810,688	(59,124)	(2.1%)	2,231,883	519,680	23.3%
872	22,306	(21,434)	(96.1%)	1,088	(216)	(19.9%)	Other Revenue	58,879	89,223	(30,344)	(34.0%)	65,957	(7,077)	(10.7%)
<b>\$ 1,978,000</b>	<b>\$ 1,774,013</b>	<b>\$ 203,987</b>	<b>11.5%</b>	<b>\$ 1,756,162</b>	<b>\$ 221,838</b>	<b>12.6%</b>	<b>Total Revenues</b>	<b>\$ 7,367,750</b>	<b>\$ 7,093,452</b>	<b>\$ 274,298</b>	<b>3.9%</b>	<b>\$ 6,763,908</b>	<b>\$ 603,842</b>	<b>8.9%</b>
							<b>Direct Operating Expenses:</b>							
2,146,563	2,342,972	196,410	8.4%	1,908,502	(238,060)	(12.5%)	Salaries and Wages	8,337,434	9,319,640	982,205	10.5%	7,194,047	(1,143,387)	(15.9%)
442,761	649,053	206,293	31.8%	292,556	(150,204)	(51.3%)	Benefits	2,193,932	2,588,357	394,425	15.2%	1,949,487	(244,445)	(12.5%)
15,982	179,288	163,306	91.1%	46,042	30,060	65.3%	Purchased Services	73,876	717,152	643,276	89.7%	112,049	38,173	34.1%
72,154	82,609	10,455	12.7%	55,613	(16,541)	(29.7%)	Medical Supplies	273,092	330,434	57,342	17.4%	253,774	(19,318)	(7.6%)
10,646	28,798	18,152	63.0%	21,433	10,787	50.3%	Other Supplies	40,484	115,192	74,707	64.9%	69,614	29,130	41.8%
7,118	-	(7,118)	-	-	(7,118)	-	Contracted Physician Expense	7,118	-	(7,118)	-	-	(7,118)	-
51,614	26,340	(25,274)	(96.0%)	90,149	38,535	42.7%	Medical Services	109,530	105,360	(4,170)	(4.0%)	353,463	243,933	69.0%
41,271	71,442	30,170	42.2%	55,185	13,914	25.2%	Drugs	89,938	285,767	195,829	68.5%	244,966	155,028	63.3%
45,154	179,694	134,540	74.9%	61,279	16,125	26.3%	Repairs and Maintenance	176,396	718,775	542,379	75.5%	188,130	11,733	6.2%
82,815	103,595	20,780	20.1%	172,355	89,540	52.0%	Lease and Rental	353,891	414,379	60,488	14.6%	558,062	204,170	36.6%
12,124	15,366	3,242	21.1%	12,995	871	6.7%	Utilities	47,208	61,464	14,256	23.2%	41,235	(5,973)	(14.5%)
58,676	72,929	14,253	19.5%	80,439	21,763	27.1%	Other Expense	193,899	291,716	97,817	33.5%	276,341	82,442	29.8%
32,942	30,716	(2,226)	(7.2%)	35,432	2,489	7.0%	Interest Expense	133,466	122,864	(10,602)	(8.6%)	143,317	9,851	6.9%
-	-	-	-	-	-	-	Principal Expenditure	-	-	-	-	52,103	52,103	-
4,495	9,261	4,765	51.5%	6,635	2,140	32.3%	Insurance	17,982	37,043	19,061	51.5%	26,542	8,560	32.3%
<b>3,024,315</b>	<b>3,792,062</b>	<b>767,747</b>	<b>20.2%</b>	<b>2,838,615</b>	<b>(185,701)</b>	<b>(6.5%)</b>	<b>Total Operating Expenses</b>	<b>12,048,246</b>	<b>15,108,142</b>	<b>3,059,896</b>	<b>20.3%</b>	<b>11,463,128</b>	<b>(585,118)</b>	<b>(5.1%)</b>
<b>\$ (1,046,316)</b>	<b>\$ (2,018,049)</b>	<b>\$ 971,734</b>	<b>(48.2%)</b>	<b>\$ (1,082,453)</b>	<b>\$ 36,137</b>	<b>(3.3%)</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (4,680,496)</b>	<b>\$ (8,014,690)</b>	<b>\$ 3,334,194</b>	<b>(41.6%)</b>	<b>\$ (4,699,220)</b>	<b>\$ 18,724</b>	<b>(0.4%)</b>
178,235	150,727	(27,508)	(18.3%)	115,083	(63,152)	(54.9%)	Depreciation	718,023	602,908	(115,114)	(19.1%)	496,106	(221,916)	(44.7%)
							<b>Overhead Allocations:</b>							
4,169	5,360	1,191	22.2%	10,369	6,200	59.8%	OH Risk Management	17,736	21,440	3,704	17.3%	44,081	26,345	59.8%
86,328	127,819	41,491	32.5%	47,507	(38,821)	(81.7%)	OH Revenue Cycle	387,554	511,276	123,722	24.2%	269,561	(117,993)	(43.8%)
2,436	3,310	874	26.4%	2,016	(420)	(20.8%)	OH Internal Audit	7,399	13,240	5,841	44.1%	11,347	3,948	34.8%
13,606	14,453	847	5.9%	22,161	8,555	38.6%	OH Office Facilities	64,577	57,812	(6,765)	(11.7%)	88,170	23,593	26.8%
10,595	17,164	6,569	38.3%	6,306	(4,289)	(68.0%)	OH Administration	39,318	68,656	29,338	42.7%	56,536	17,218	30.5%
47,402	91,217	43,815	48.0%	103,551	56,149	54.2%	OH Human Resources	301,173	364,868	63,695	17.5%	434,460	133,287	30.7%
34,792	31,858	(2,934)	(9.2%)	27,544	(7,248)	(26.3%)	OH Legal	91,698	127,432	35,734	28.0%	141,628	49,930	35.3%
3,222	4,120	898	21.8%	4,784	1,562	32.7%	OH Records Management	11,111	16,480	5,369	32.6%	17,142	6,031	35.2%
12,494	15,163	2,669	17.6%	14,870	2,376	16.0%	OH Compliance	45,922	60,652	14,730	24.3%	59,404	13,482	22.7%
-	-	-	-	53,115	53,115	100.0%	OH IT Operations	1,275	-	(1,275)	-	171,299	170,024	99.3%
-	-	-	-	12,874	12,874	100.0%	OH IT Security	3	-	(3)	-	62,090	62,087	100.0%
32,280	41,694	9,414	22.6%	42,960	10,680	24.9%	OH Finance	122,183	166,776	44,593	26.7%	178,181	55,998	31.4%
9,276	17,186	7,910	46.0%	14,302	5,026	35.1%	OH Corporate Communications	37,949	68,744	30,795	44.8%	59,895	21,946	36.6%

**Community Health Centers Statement of Revenues and Expenses**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
289,778	346,653	56,875	16.4%	20,119	(269,659)	(1,340.3%)	OH Information Technology	1,144,978	1,386,612	241,634	17.4%	85,436	(1,059,542)	(1,240.2%)
-	-	-	-	253,644	253,644	-	OH IT Applications	10,504	-	(10,504)	-	796,675	786,171	98.7%
-	-	-	-	34,566	34,566	-	OH IT Service Center	505	-	(505)	-	174,611	174,106	99.7%
34,757	40,482	5,725	14.1%	21,542	(13,215)	(61.3%)	OH Corporate Quality	132,330	161,928	29,598	18.3%	84,861	(47,469)	(55.9%)
11,429	24,983	13,554	54.3%	50,226	38,797	77.2%	OH Security Services	53,547	99,932	46,385	46.4%	229,595	176,048	76.7%
15,948	24,009	8,061	33.6%	10,315	(5,633)	(54.6%)	OH Supply Chain	56,599	96,036	39,437	41.1%	79,014	22,415	28.4%
5,529	8,342	2,813	33.7%	11,979	6,450	53.8%	OH Health Information Management	35,274	33,368	(1,906)	(5.7%)	49,030	13,756	28.1%
8,736	747	(7,989)	(1,069.5%)	22,450	13,714	61.1%	OH Coding	69,619	2,988	(66,631)	(2,230.0%)	95,224	25,605	26.9%
1,224	1,448	224	15.5%	459	(765)	(166.7%)	OH Reimbursement	4,590	5,792	1,202	20.8%	2,127	(2,463)	(115.8%)
-	-	-	-	11,682	11,682	-	OH Clinical Labor Pool	-	-	-	-	50,320	50,320	-
38,548	43,897	5,349	12.2%	31,377	(7,171)	(22.9%)	OH Clinical Services Administration	143,965	175,588	31,623	18.0%	121,776	(22,189)	(18.2%)
13,351	6,959	(6,392)	(91.9%)	21,336	7,985	37.4%	OH Support Services	54,917	27,836	(27,081)	(97.3%)	83,646	28,729	34.3%
1,261	3,404	2,143	63.0%	3,651	2,390	65.5%	OH Mailroom	8,938	13,616	4,678	34.4%	13,573	4,635	34.1%
1,395	2,177	782	35.9%	1,670	275	16.5%	OH Patient Experience	4,969	8,708	3,739	42.9%	3,487	(1,482)	(42.5%)
4,831	6,570	1,739	26.5%	5,375	544	10.1%	OH External Affairs	17,488	26,280	8,792	33.5%	22,819	5,331	23.4%
9,876	12,058	2,182	18.1%	15,770	5,894	37.4%	OH Strategic Initiatives and Projects	41,330	48,232	6,902	14.3%	55,465	14,135	25.5%
2,028	4,730	2,702	57.1%	-	(2,028)	-	OH Employee Health	1,453	18,920	17,467	92.3%	-	(1,453)	-
695,291	895,803	200,512	22.4%	878,520	183,229	20.9%	Total Overhead Allocations-	2,908,904	3,583,212	674,308	18.8%	3,541,453	632,549	17.9%
<b>3,897,841</b>	<b>4,838,592</b>	<b>940,751</b>	<b>19.4%</b>	<b>3,832,218</b>	<b>(65,623)</b>	<b>(1.7%)</b>	<b>Total Expenses</b>	<b>15,675,173</b>	<b>19,294,262</b>	<b>3,619,090</b>	<b>18.8%</b>	<b>15,500,688</b>	<b>(174,485)</b>	<b>(1.1%)</b>
<b>\$ (1,919,842)</b>	<b>\$ (3,064,579)</b>	<b>\$ 1,144,738</b>	<b>(37.4%)</b>	<b>\$ (2,076,056)</b>	<b>\$ 156,214</b>	<b>(7.5%)</b>	<b>Net Margin</b>	<b>\$ (8,307,423)</b>	<b>\$ (12,200,811)</b>	<b>\$ 3,893,388</b>	<b>(31.9%)</b>	<b>\$ (8,736,780)</b>	<b>\$ 429,357</b>	<b>(4.9%)</b>
-	26,641	(26,641)	-	9,221	(9,221)	-	Capital Contributions.	197	106,566	(106,369)	(99.8%)	9,221	(9,024)	(97.9%)
-	\$ 2,963,340	\$ (2,963,340)	-	-	-	-	Transfer In/(Out)	\$ 6,598,148	\$ 11,853,359	\$ (5,255,210)	(44.3%)	\$ 7,331,296	\$ 733,148	10.0%

**enters Statement of Revenues and Expenses by Month**

	<b>Oct-25</b>	<b>Nov-25</b>	<b>Dec-25</b>	<b>Jan-26</b>	<b>Year to Date</b>
<b>Gross Patient Revenue</b>	\$ 3,674,429	\$ 2,748,378	\$ 3,254,293	\$ 3,317,202	\$ 12,994,302
Contractual Allowance	1,271,078	957,052	1,315,743	1,131,874	4,675,748
Charity Care	1,387,151	1,082,550	1,250,688	1,285,945	5,006,333
Bad Debt	399,136	293,644	167,311	351,836	1,211,926
<b>Total Contractuals and Bad Debt</b>	<b>3,057,365</b>	<b>2,333,245</b>	<b>2,733,741</b>	<b>2,769,656</b>	<b>10,894,007</b>
Other Patient Revenue	614,253	614,253	614,253	614,253	2,457,013
<b>Net Patient Service Revenue</b>	<b>1,231,317</b>	<b>1,029,386</b>	<b>1,134,805</b>	<b>1,161,800</b>	<b>4,557,307</b>
Collection %	33.51%	37.45%	34.87%	35.02%	35.07%
<b>Non-Operating Revenues</b>					
Grants	615,490	884,895	435,850	815,328	2,751,563
Other Revenue	1,819	50,622	5,566	872	58,879
<b>Total Other Revenues</b>	<b>\$ 617,309</b>	<b>\$ 935,518</b>	<b>\$ 441,416</b>	<b>\$ 816,200</b>	<b>\$ 2,810,442</b>
<b>Total Non-Operating Revenues</b>	<b>\$ 1,848,627</b>	<b>\$ 1,964,904</b>	<b>\$ 1,576,220</b>	<b>\$ 1,978,000</b>	<b>\$ 7,367,750</b>
<b>Direct Operating Expenses:</b>					
Salaries and Wages	2,206,581	2,172,266	1,812,026	2,146,563	8,337,434
Benefits	525,257	660,369	565,546	442,761	2,193,932
Purchased Services	20,735	21,754	15,405	15,982	73,876
Medical Supplies	65,956	36,839	98,143	72,154	273,092
Other Supplies	14,948	5,702	9,188	10,646	40,484
Contracted Physician Expense	10,900	(10,900)	-	7,118	7,118
Medical Services	5,520	26,110	26,285	51,614	109,530
Drugs	20,340	25,094	3,232	41,271	89,938
Repairs and Maintenance	58,055	34,577	38,610	45,154	176,396

## Statement of Revenues and Expenses by Month

	Oct-25	Nov-25	Dec-25	Jan-26	Year to Date
Lease and Rental	90,606	71,849	108,622	82,815	353,891
Utilities	12,433	10,757	11,894	12,124	47,208
Other Expense	47,616	25,882	61,725	58,676	193,899
Interest Expense	33,789	33,508	33,226	32,942	133,466
Insurance	4,495	4,495	4,495	4,495	17,982
<b>Total Operating Expenses</b>	<b>3,117,231</b>	<b>3,118,302</b>	<b>2,788,397</b>	<b>3,024,315</b>	<b>12,048,246</b>
 <b>Net Performance before Depreciation &amp; Overhead Allocations</b>	 <b>\$ (1,268,604)</b>	 <b>\$ (1,153,399)</b>	 <b>\$ (1,212,177)</b>	 <b>\$ (1,046,316)</b>	 <b>\$ (4,680,496)</b>
 Depreciation	 177,082	 184,803	 177,903	 178,235	 718,023
<i>Overhead Allocations:</i>					
OH Risk Management	6,041	7,438	88	4,169	17,736
OH Revenue Cycle	149,523	131,494	20,209	86,328	387,554
OH Internal Audit	1,732	1,393	1,838	2,436	7,399
OH Office Facilities	24,021	15,251	11,699	13,606	64,577
OH Administration	10,690	34,227	(16,194)	10,595	39,318
OH Human Resources	65,020	132,176	56,575	47,402	301,173
OH Legal	21,796	28,539	6,571	34,792	91,698
OH Records Management	3,206	3,456	1,227	3,222	11,111
OH Compliance	12,840	19,669	919	12,494	45,922
OH IT Operations	3,277	(2,002)	-	-	1,275
OH IT Security	12	(9)	-	-	3
OH Finance	33,504	43,471	12,928	32,280	122,183
OH Corporate Communications	11,137	12,357	5,179	9,276	37,949
OH Information Technology	308,812	291,699	254,689	289,778	1,144,978

**enters Statement of Revenues and Expenses by Month**

	<b>Oct-25</b>	<b>Nov-25</b>	<b>Dec-25</b>	<b>Jan-26</b>	<b>Year to Date</b>
OH IT Applications	484	10,020	-	-	10,504
OH IT Service Center	331	174	-	-	505
OH Corporate Quality	32,488	64,753	332	34,757	132,330
OH Security Services	10,722	16,589	14,807	11,429	53,547
OH Supply Chain	15,316	17,636	7,699	15,948	56,599
OH Health Information Management	24,537	10,737	(5,529)	5,529	35,274
OH Coding	47,960	21,706	(8,783)	8,736	69,619
OH Reimbursement	1,312	1,107	947	1,224	4,590
OH Clinical Services Administration	37,128	63,753	4,536	38,548	143,965
OH Support Services	18,804	18,063	4,699	13,351	54,917
OH Mailroom	3,401	2,556	1,720	1,261	8,938
OH Patient Experience	544	1,546	1,484	1,395	4,969
OH External Affairs	4,548	7,105	1,004	4,831	17,488
OH Strategic Initiatives and Projects	11,140	16,606	3,708	9,876	41,330
OH Employee Health	1	96	(672)	2,028	1,453
<b>Total Overhead Allocations</b>	<b>860,327</b>	<b>971,606</b>	<b>381,680</b>	<b>695,291</b>	<b>2,908,904</b>
<b>Total Expenses</b>	<b>4,154,640</b>	<b>4,274,711</b>	<b>3,347,980</b>	<b>3,897,841</b>	<b>15,675,173</b>
<b>Net Margin</b>	<b>\$ (2,306,013)</b>	<b>\$ (2,309,808)</b>	<b>\$ (1,771,760)</b>	<b>\$ (1,919,842)</b>	<b>\$ (8,307,423)</b>
<b>Capital Contributions.</b>	<b>-</b>	<b>-</b>	<b>197</b>	<b>-</b>	<b>197</b>
<b>General Fund Support/Transfer In</b>	<b>-</b>	<b>-</b>	<b>\$6,598,148</b>	<b>-</b>	<b>\$6,598,148</b>

**Community Health Centers - Medical Statement of Revenues and Expenses by Location (YTD)**  
For The Fourth Month Ended January 31, 2026

	CHC Administration	CHC Belle Glade Medical	CHC DeLray Beach Medical	CHC Lantana Medical	CHC Mangonia Park Medical	CHC West Palm Beach Medical	CHC Jupiter Medical	CHC Lake Worth Medical	CHC Lewis Center Medical	CHC West Boca Medical	CHC St Ann Place Medical	CHC Mobile Van 1 - Warrior Medical	CHC Mobile Van 2 - Scout Medical	CHC Mobile Van 3 - Hero Medical	CHC Atlantis Medical	CHC Port Medical	CHC Atlantis Women's Health	Total
<b>Gross Patient Revenue</b>	\$ 1,435	\$ 675,528	\$ 722,211	-	\$ 968,792	\$ 1,291,117	\$ 339,774	\$ 184	\$ 61,625	\$ 232,788	\$ 17,900	\$ 87,884	-	\$ 80,368	\$ 2,402,167	\$ 146	-	\$ 6,881,919
Contractual Allowance	(788)	237,519	226,287	2,297	435,487	507,367	76,338	(22,521)	36,069	76,079	4,603	16,307	-	42,315	822,155	(92)	-	2,459,424
Charity Care	99	175,227	258,377	(163)	401,202	395,877	128,689	654	20,943	87,580	5,241	32,202	-	21,015	874,974	486	-	2,402,403
Bad Debt	(134)	38,609	69,877	(60)	203,689	95,986	31,844	12,018	8,722	6,342	8,323	13,069	-	19,676	48,799	39	-	556,799
Total Contractual Allowances and Bad Debt	(822)	451,355	554,541	2,075	1,040,379	999,230	236,871	(9,849)	65,733	170,001	18,168	61,578	-	83,006	1,745,928	432	-	5,418,627
Other Patient Revenue	-	170,932	144,208	-	85,245	339,816	79,812	-	29,122	113,656	4,769	20,407	-	4,143	639,649	173	-	1,631,931
<b>Net Patient Revenue</b>	<b>2,257</b>	<b>395,105</b>	<b>311,878</b>	<b>(2,074)</b>	<b>13,658</b>	<b>631,703</b>	<b>182,715</b>	<b>10,034</b>	<b>25,014</b>	<b>176,442</b>	<b>4,500</b>	<b>46,714</b>	<b>-</b>	<b>1,505</b>	<b>1,295,888</b>	<b>(114)</b>	<b>-</b>	<b>3,095,224</b>
Collection %	157,31%	58,49%	43,18%	(4,148,940,00%)	1,41%	48,93%	53,78%	5,439,17%	40,59%	75,80%	25,14%	53,15%	-	1,87%	53,95%	(78,46%)	-	44,98%
Grants	528,347	134,929	172,765	-	137,196	219,715	57,465	-	2,957	52,853	188	22,825	-	23,939	497,857	-	23,854	1,874,892
Other Revenue	55,784	2,092	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	57,876
Total Other Revenues	584,131	137,022	172,765	-	137,196	219,715	57,465	-	2,957	52,853	188	22,825	-	23,939	497,857	-	23,854	1,932,768
<b>Total Revenues</b>	<b>\$ 586,388</b>	<b>\$ 532,126</b>	<b>\$ 484,643</b>	<b>\$ (2,074)</b>	<b>\$ 150,854</b>	<b>\$ 851,417</b>	<b>\$ 240,180</b>	<b>\$ 10,034</b>	<b>\$ 27,972</b>	<b>\$ 229,295</b>	<b>\$ 4,688</b>	<b>\$ 69,539</b>	<b>-</b>	<b>\$ 25,444</b>	<b>\$ 1,793,745</b>	<b>\$ (114)</b>	<b>\$ 23,854</b>	<b>\$ 5,027,991</b>
<i>Direct Operational Expenses:</i>																		
Salaries and Wages	2,303,728	398,103	443,748	-	292,266	670,777	259,664	-	8,170	172,106	852	72,661	-	81,556	1,286,754	-	78,245	6,068,630
Benefits	743,375	102,787	120,716	-	86,062	138,789	39,349	-	-	48,885	-	26,478	-	25,955	301,843	-	19,955	1,854,194
Purchased Services	27,888	5,199	4,778	-	1,204	4,344	-	-	608	10,021	-	-	-	-	2,177	-	10,900	67,311
Medical Supplies	-	16,053	18,974	-	15,636	28,461	7,647	-	2,355	8,541	(110)	(114)	-	111	58,619	-	-	154,173
Other Supplies	1,113	3,141	3,387	-	4,683	4,038	1,076	-	570	1,333	-	1,164	-	1,197	11,577	-	-	33,277
Contracted Physician Expense	-	7,118	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,118
Medical Services	-	11,155	12,256	-	7,380	25,420	4,172	-	1,834	2,722	7,380	-	-	-	44,510	-	-	109,530
Drugs	-	21,271	8,227	-	10,396	11,163	7,175	-	82	4,173	34	16	-	4	27,397	-	-	89,938
Repairs and Maintenance	132,333	4,325	4,709	-	2,289	-	695	-	270	5,898	135	3,065	3,065	922	5,781	-	-	163,925
Lease and Rental	-	31,878	28,784	-	15,126	41,545	80	-	40	50,599	40	40	20	30	105,373	-	-	273,554
Utilities	-	8,957	7,498	-	3,664	780	3,664	-	592	1,955	-	-	-	-	11,803	-	-	38,119
Other Expense	31,064	14,642	11,777	-	21,669	18,646	4,250	-	4,110	3,784	1,435	250	2,200	1,809	26,205	-	-	141,839
Interest Expense	3,323	-	22,266	-	10,034	-	1,609	-	-	10,831	-	-	-	-	67,208	-	-	115,271
Insurance	-	777	1,006	-	527	1,997	205	-	112	176	-	3,106	3,106	3,106	3,726	-	-	17,844
Total Operating Expenses	3,242,824	625,406	688,125	-	469,639	941,809	333,929	-	18,743	321,024	2,968	107,103	8,391	114,690	1,952,973	-	109,100	8,936,723
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(2,656,436)</b>	<b>(93,280)</b>	<b>(203,482)</b>	<b>(2,074)</b>	<b>(318,785)</b>	<b>(90,392)</b>	<b>(93,749)</b>	<b>10,034</b>	<b>9,228</b>	<b>(91,728)</b>	<b>1,720</b>	<b>(37,564)</b>	<b>(8,391)</b>	<b>(89,245)</b>	<b>(159,228)</b>	<b>(114)</b>	<b>(85,246)</b>	<b>(3,908,732)</b>
Depreciation	-	31,843	12,999	-	8,512	5,128	1,039	-	333	3,247	333	1,707	4,876	1,707	148,137	-	-	219,862
<i>Overhead Allocations:</i>																		
OH Risk Management	13,262	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13,262
OH Revenue Cycle	166,094	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	166,094
OH Internal Audit	5,543	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,543
OH Office Facilities	60,123	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	60,123
OH Administration	29,459	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	29,459
OH Human Resources	224,275	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	224,275
OH Legal	68,562	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	68,562
OH Records Management	8,313	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8,313
OH Compliance	34,393	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	34,393
OH IT Operations	864	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	864
OH IT Security	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2
OH Finance	91,553	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	91,553
OH Corporate Communications	28,430	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	28,430
OH Information Technology	774,547	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	774,547
OH IT Applications	8,023	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8,023
OH IT Service Center	375	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	375
OH Corporate Quality	99,261	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	99,261
OH Security Services	39,267	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	39,267
OH Supply Chain	42,393	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	42,393
OH Health Information Management	27,134	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	27,134
OH Coding	48,733	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	48,733
OH Reimbursement	3,437	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,437
OH Clinical Services Administration	107,989	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	107,989
OH Support Services	41,194	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	41,194
OH Mailroom	6,692	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,692
OH Patient Experience	3,727	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,727
OH External Affairs	13,107	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13,107
OH Strategic Initiatives and Projects	31,001	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	31,001
OH Employee Health	1,061	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,061
Total Overhead Allocations	1,978,814	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,978,814
<b>Total Expenses</b>	<b>5,265,017</b>	<b>657,249</b>	<b>755,922</b>	<b>-</b>	<b>503,933</b>	<b>946,937</b>	<b>371,149</b>	<b>-</b>	<b>19,076</b>	<b>353,365</b>	<b>3,302</b>	<b>108,810</b>	<b>13,267</b>	<b>116,397</b>	<b>2,287,798</b>	<b>-</b>	<b>109,100</b>	<b>11,511,321</b>
<b>Net Margin</b>	<b>\$ (4,678,629)</b>	<b>\$ (125,123)</b>	<b>\$ (271,278)</b>	<b>\$ (2,074)</b>	<b>\$ (353,079)</b>	<b>\$ (95,520)</b>	<b>\$ (130,968)</b>	<b>\$ 10,034</b>	<b>\$ 8,895</b>	<b>\$ (124,070)</b>	<b>\$ 1,387</b>	<b>\$ (39,271)</b>	<b>\$ (13,267)</b>	<b>\$ (90,953)</b>	<b>\$ (494,053)</b>	<b>\$ (114)</b>	<b>\$ (85,246)</b>	<b>\$ (6,483,330)</b>
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer In/(Out)	\$ 5,006,140	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ 5,006,140

**Community Health Centers Medical Statement of Revenues and Expenses**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,728,271	\$ 1,926,568	\$ (198,297)	(10.3%)	\$ 1,512,287	\$ 215,983	14.3%	<b>Gross Patient Revenue</b>	\$ 6,881,919	\$ 7,706,277	\$ (824,358)	(10.7%)	\$ 7,159,662	\$ (277,742)	(3.9%)
642,009	639,816	2,193	0.3%	468,307	173,702	37.1%	Contractual Allowance	2,459,424	2,561,914	(102,490)	(4.0%)	2,088,565	370,858	17.8%
605,733	631,446	(25,713)	(4.1%)	453,125	152,607	33.7%	Charity Care	2,402,403	2,524,731	(122,328)	(4.8%)	2,343,893	58,511	2.5%
111,038	295,957	(184,919)	(62.5%)	289,044	(178,006)	(61.6%)	Bad Debt	556,799	1,184,039	(627,240)	(53.0%)	1,300,025	(743,225)	(57.2%)
1,358,779	1,567,219	(208,440)	(13.3%)	1,210,476	148,303	12.3%	Total Contractuals and Bad Debt	5,418,627	6,270,684	(852,057)	(13.6%)	5,732,483	(313,856)	(5.5%)
407,983	355,771	52,212	14.7%	460,974	(52,991)	(11.5%)	Other Patient Revenue	1,631,931	1,423,083	208,848	14.7%	1,595,677	36,255	2.3%
<b>777,474</b>	<b>715,120</b>	<b>62,354</b>	<b>8.7%</b>	<b>762,785</b>	<b>14,689</b>	<b>1.9%</b>	<b>Net Patient Service Revenue</b>	<b>3,095,224</b>	<b>2,858,676</b>	<b>236,548</b>	<b>8.3%</b>	<b>3,022,855</b>	<b>72,368</b>	<b>2.4%</b>
44.99%	37.12%			50.44%			Collection %	44.98%	37.10%			42.22%		
522,571	521,450	1,121	0.2%	436,750	85,821	19.6%	Grants	1,874,892	2,085,793	(210,901)	(10.1%)	1,746,715	128,177	7.3%
871	22,067	(21,196)	(96.1%)	1,088	(218)	(20.0%)	Other Revenue	57,876	88,269	(30,393)	(34.4%)	64,956	(7,080)	(10.9%)
<b>\$ 1,300,916</b>	<b>\$ 1,258,637</b>	<b>\$ 42,279</b>	<b>3.4%</b>	<b>\$ 1,200,623</b>	<b>\$ 100,292</b>	<b>8.4%</b>	<b>Total Revenues</b>	<b>\$ 5,027,991</b>	<b>\$ 5,032,738</b>	<b>\$ (4,746)</b>	<b>(0.1%)</b>	<b>\$ 4,834,526</b>	<b>\$ 193,466</b>	<b>4.0%</b>
							<b>Direct Operating Expenses:</b>							
1,579,229	1,701,207	121,978	7.2%	1,346,862	(232,367)	(17.3%)	Salaries and Wages	6,068,630	6,762,153	693,522	10.3%	5,431,778	(636,852)	(11.7%)
337,115	496,216	159,101	32.1%	202,584	(134,531)	(66.4%)	Benefits	1,654,194	1,978,447	324,253	16.4%	1,500,148	(154,046)	(10.3%)
15,551	177,056	161,505	91.2%	43,080	27,529	63.9%	Purchased Services	67,311	708,224	640,913	90.5%	104,092	36,781	35.3%
30,355	51,254	20,899	40.8%	23,255	(7,100)	(30.5%)	Medical Supplies	156,173	205,014	48,841	23.8%	132,621	(23,552)	(17.8%)
9,438	24,960	15,522	62.2%	20,672	11,234	54.3%	Other Supplies	33,277	99,840	66,563	66.7%	57,449	24,172	42.1%
7,118	-	(7,118)	-	-	(7,118)	-	Contracted Physician Expense	7,118	-	(7,118)	-	-	(7,118)	-
51,614	26,340	(25,274)	(96.0%)	90,149	38,535	42.7%	Medical Services	109,530	105,360	(4,170)	(4.0%)	353,463	243,933	69.0%
41,271	70,942	29,670	41.8%	55,185	13,914	25.2%	Drugs	89,938	283,767	193,829	68.3%	244,966	155,028	63.3%
41,828	175,399	133,571	76.2%	57,168	15,341	26.8%	Repairs and Maintenance	163,925	701,595	537,670	76.6%	175,304	11,378	6.5%
71,612	77,326	5,714	7.4%	126,547	54,935	43.4%	Lease and Rental	273,554	309,303	35,749	11.6%	427,827	154,273	36.1%
9,867	12,232	2,365	19.3%	9,869	1	-	Utilities	38,119	48,928	10,809	22.1%	30,674	(7,445)	(24.3%)
49,151	59,532	10,381	17.4%	60,946	11,795	19.4%	Other Expense	141,839	238,128	96,289	40.4%	207,756	65,917	31.7%
28,439	26,292	(2,147)	(8.2%)	30,574	2,134	7.0%	Interest Expense	115,271	105,168	(10,103)	(9.6%)	123,717	8,446	6.8%
-	-	-	-	-	-	-	Principal Expenditure	-	-	-	-	40,669	40,669	-
4,461	9,215	4,754	51.6%	6,459	1,998	30.9%	Insurance	17,844	36,861	19,017	51.6%	25,836	7,992	30.9%
<b>2,277,050</b>	<b>2,907,971</b>	<b>630,920</b>	<b>21.7%</b>	<b>2,073,350</b>	<b>(203,700)</b>	<b>(9.8%)</b>	<b>Total Operating Expenses</b>	<b>8,936,723</b>	<b>11,582,787</b>	<b>2,646,064</b>	<b>22.8%</b>	<b>8,856,301</b>	<b>(80,423)</b>	<b>(0.9%)</b>
<b>\$ (976,135)</b>	<b>\$ (1,649,334)</b>	<b>\$ 673,199</b>	<b>(40.8%)</b>	<b>\$ (872,727)</b>	<b>\$ (103,408)</b>	<b>11.8%</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (3,908,732)</b>	<b>\$ (6,550,049)</b>	<b>\$ 2,641,317</b>	<b>(40.3%)</b>	<b>\$ (4,021,775)</b>	<b>\$ 113,043</b>	<b>(2.8%)</b>
147,426	121,828	(25,598)	(21.0%)	96,418	(51,008)	(52.9%)	Depreciation	595,784	487,312	(108,471)	(22.3%)	421,201	(174,582)	(41.4%)
							<b>Overhead Allocations:</b>							
3,087	4,021	934	23.2%	6,984	3,897	55.8%	OH Risk Management	13,262	16,084	2,822	17.5%	29,689	16,427	55.3%
36,998	54,779	17,781	32.5%	23,753	(13,245)	(55.8%)	OH Revenue Cycle	166,094	219,116	53,022	24.2%	134,781	(31,313)	(23.2%)
1,804	2,483	679	27.3%	1,358	(446)	(32.8%)	OH Internal Audit	5,543	9,932	4,389	44.2%	7,642	2,099	27.5%
12,668	13,456	788	5.9%	17,911	5,243	29.3%	OH Office Facilities	60,123	53,824	(6,299)	(11.7%)	71,260	11,137	15.6%
7,844	12,875	5,031	39.1%	4,247	(3,597)	(84.7%)	OH Administration	29,459	51,500	22,041	42.8%	38,078	8,619	22.6%
35,299	67,927	32,628	48.0%	67,456	32,157	47.7%	OH Human Resources	224,275	271,708	47,433	17.5%	283,021	58,746	20.8%
25,758	23,897	(1,861)	(7.8%)	18,552	(7,206)	(38.8%)	OH Legal	68,562	95,588	27,026	28.3%	95,390	26,828	28.1%
2,385	3,091	706	22.8%	3,222	837	26.0%	OH Records Management	8,313	12,364	4,051	32.8%	11,545	3,232	28.0%
9,250	11,374	2,124	18.7%	10,015	765	7.6%	OH Compliance	34,393	45,496	11,103	24.4%	40,010	5,617	14.0%
-	-	-	-	35,774	35,774	-	OH IT Operations	864	-	(864)	-	115,374	114,510	99.3%
-	-	-	-	8,671	8,671	-	OH IT Security	2	-	(2)	-	41,819	41,817	100.0%
23,898	31,275	7,377	23.6%	28,934	5,036	17.4%	OH Finance	91,553	125,100	33,547	26.8%	120,008	28,455	23.7%
6,868	12,891	6,023	46.7%	9,633	2,765	28.7%	OH Corporate Communications	28,430	51,564	23,134	44.9%	40,341	11,911	29.5%

**Community Health Centers Medical Statement of Revenues and Expenses**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
196,027	234,501	38,474	16.4%	13,550	(182,477)	(1,346.7%)	OH Information Technology	774,547	938,004	163,457	17.4%	57,542	(717,005)	(1,246.1%)
-	-	-	-	152,291	152,291	-	OH IT Applications	8,023	-	(8,023)	-	478,333	470,310	98.3%
-	-	-	-	23,281	23,281	-	OH IT Service Center	375	-	(375)	-	117,604	117,229	99.7%
26,071	30,366	4,295	14.1%	14,509	(11,562)	(79.7%)	OH Corporate Quality	99,261	121,464	22,203	18.3%	57,156	(42,105)	(73.7%)
8,381	18,321	9,940	54.3%	35,506	27,125	76.4%	OH Security Services	39,267	73,284	34,017	46.4%	162,307	123,040	75.8%
11,807	18,009	6,202	34.4%	6,948	(4,859)	(69.9%)	OH Supply Chain	42,393	72,036	29,643	41.2%	53,219	10,826	20.3%
4,253	6,417	2,164	33.7%	8,068	3,815	47.3%	OH Health Information Management	27,134	25,668	(1,466)	(5.7%)	33,022	5,888	17.8%
6,115	523	(5,592)	(1,069.2%)	15,121	9,006	59.6%	OH Coding	48,733	2,092	(46,641)	(2,229.5%)	64,137	15,404	24.0%
906	1,086	180	16.6%	309	(597)	(193.2%)	OH Reimbursement	3,437	4,344	907	20.9%	1,433	(2,004)	(139.8%)
-	-	-	-	7,868	7,868	-	OH Clinical Labor Pool	-	-	-	-	33,892	33,892	-
28,915	32,927	4,012	12.2%	21,133	(7,782)	(36.8%)	OH Clinical Services Administration	107,989	131,708	23,719	18.0%	82,019	(25,970)	(31.7%)
10,015	5,220	(4,795)	(91.9%)	14,370	4,355	30.3%	OH Support Services	41,194	20,880	(20,314)	(97.3%)	56,338	15,144	26.9%
934	2,553	1,619	63.4%	2,459	1,525	62.0%	OH Mailroom	6,692	10,212	3,520	34.5%	9,142	2,450	26.8%
1,046	1,633	587	35.9%	1,124	78	6.9%	OH Patient Experience	3,727	6,532	2,805	42.9%	2,348	(1,379)	(58.7%)
3,576	4,928	1,352	27.4%	3,620	44	1.2%	OH External Affairs	13,107	19,712	6,605	33.5%	15,368	2,261	14.7%
7,408	9,045	1,637	18.1%	10,621	3,213	30.3%	OH Strategic Initiatives and Projects	31,001	36,180	5,179	14.3%	37,356	6,355	17.0%
1,502	3,548	2,046	57.7%	-	(1,502)	-	OH Employee Health	1,061	14,192	13,131	92.5%	-	(1,061)	-
472,815	607,146	134,331	22.1%	567,288	94,473	16.7%	Total Overhead Allocations-	1,978,814	2,428,584	449,770	18.5%	2,290,174	311,360	13.6%
<b>2,897,292</b>	<b>3,636,945</b>	<b>739,653</b>	<b>20.3%</b>	<b>2,737,056</b>	<b>(160,236)</b>	<b>(5.9%)</b>	<b>Total Expenses</b>	<b>11,511,321</b>	<b>14,498,683</b>	<b>2,987,362</b>	<b>20.6%</b>	<b>11,567,676</b>	<b>56,355</b>	<b>0.5%</b>
<b>\$ (1,596,376)</b>	<b>\$ (2,378,308)</b>	<b>\$ 781,932</b>	<b>(32.9%)</b>	<b>\$ (1,536,433)</b>	<b>\$ (59,943)</b>	<b>3.9%</b>	<b>Net Margin</b>	<b>\$ (6,483,330)</b>	<b>\$ (9,465,946)</b>	<b>\$ 2,982,616</b>	<b>(31.5%)</b>	<b>\$ (6,733,150)</b>	<b>\$ 249,821</b>	<b>(3.7%)</b>
-	20,375	(20,375)	-	-	-	-	Capital Contributions.	-	81,499	(81,499)	-	-	-	-
-	\$ 2,963,340	\$ (2,963,340)	-	-	-	-	Transfer In/(Out)	\$ 5,006,140	\$ 11,853,359	\$ (6,847,218)	(57.8%)	\$ 5,350,738	\$ 344,598	6.4%

**Community Health Centers - Dental Statement of Revenues and Expenses by Location**  
(YTD)  
For The Fourth Month Ended January 31, 2026

	Dental Clinic Administration	CHC Belle Glade Dental	CHC Delray Beach Dental	CHC Lantana Dental	CHC West Palm Beach Dental	CHC Atlantis Dental	CHC Port Dental	Total
<b>Gross Patient Revenue</b>	-	\$ 579,459	\$ 1,123,573	\$ 568	\$ 1,269,942	\$ 1,016,251	\$ 6,104	\$ 3,995,898
Contractual Allowance	-	237,638	249,089	-	330,653	465,933	-	1,283,313
Charity Care	-	208,174	608,640	628	665,404	389,896	6,104	1,878,846
Bad Debt	-	62,147	171,923	139	87,149	90,306	(167)	411,497
<b>Total Contractual Allowances and Bad Debt</b>	-	507,960	1,029,652	767	1,083,206	946,135	5,938	3,573,657
Other Patient Revenue	-	141,175	167,586	-	244,729	223,599	-	777,089
<b>Net Patient Revenue</b>	-	212,674	261,507	(199)	431,464	293,716	167	1,199,330
Collection %	-	36,70%	23,27%	(34,98%)	33,98%	28,90%	2,73%	30,01%
Grants	-	45,505	92,794	-	146,371	93,857	-	378,528
Other Revenue	1,003	-	-	-	-	-	-	1,003
<b>Total Other Revenues</b>	1,003	45,505	92,794	-	146,371	93,857	-	379,531
<b>Total Revenues</b>	\$ 1,003	\$ 258,180	\$ 354,301	\$ (199)	\$ 577,835	\$ 387,574	\$ 167	\$ 1,578,861
<i>Direct Operational Expenses:</i>								
Salaries and Wages	-	144,063	277,677	-	411,537	284,537	-	1,117,814
Benefits	915	43,339	68,006	-	98,755	75,971	-	286,987
Purchased Services	-	1,457	4,755	-	257	97	-	6,564
Medical Supplies	-	23,138	36,510	-	38,431	18,840	-	116,919
Other Supplies	-	791	1,212	-	1,585	3,619	-	7,207
Repairs and Maintenance	-	2,094	3,296	-	4,129	2,952	-	12,471
Lease and Rental	-	12,658	11,457	-	35,788	16,004	-	75,906
Utilities	-	3,619	2,167	-	780	2,523	-	9,089
Other Expense	1,170	6,731	12,416	-	17,280	11,244	-	48,840
Interest Expense	-	-	8,836	-	-	9,360	-	18,196
Insurance	-	138	-	-	-	-	-	138
<b>Total Operating Expenses</b>	2,085	238,028	426,331	-	608,541	425,145	-	1,700,131
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	(1,082)	20,152	(72,030)	(199)	(30,706)	(37,572)	167	(121,269)
Depreciation	-	6,639	13,337	-	10,358	49,792	-	80,126
<i>Overhead Allocations:</i>								
OH Risk Management	2,443	-	-	-	-	-	-	2,443
OH Revenue Cycle	110,730	-	-	-	-	-	-	110,730
OH Internal Audit	1,005	-	-	-	-	-	-	1,005
OH Office Facilities	4,454	-	-	-	-	-	-	4,454
OH Administration	5,350	-	-	-	-	-	-	5,350
OH Human Resources	36,705	-	-	-	-	-	-	36,705
OH Legal	12,546	-	-	-	-	-	-	12,546
OH Records Management	1,521	-	-	-	-	-	-	1,521
OH Compliance	6,262	-	-	-	-	-	-	6,262
OH IT Operations	264	-	-	-	-	-	-	264
OH IT Security	1	-	-	-	-	-	-	1
OH Finance	16,622	-	-	-	-	-	-	16,622
OH Corporate Communications	5,173	-	-	-	-	-	-	5,173
OH Information Technology	209,818	-	-	-	-	-	-	209,818
OH IT Applications	1,302	-	-	-	-	-	-	1,302
OH IT Service Center	72	-	-	-	-	-	-	72
OH Corporate Quality	15,266	-	-	-	-	-	-	15,266
OH Security Services	7,140	-	-	-	-	-	-	7,140
OH Supply Chain	7,710	-	-	-	-	-	-	7,710
OH Health Information Management	8,140	-	-	-	-	-	-	8,140
OH Coding	6,963	-	-	-	-	-	-	6,963
OH Reimbursement	627	-	-	-	-	-	-	627
OH Clinical Services Administration	16,608	-	-	-	-	-	-	16,608
OH Support Services	6,335	-	-	-	-	-	-	6,335
OH Mailroom	1,229	-	-	-	-	-	-	1,229
OH Patient Experience	573	-	-	-	-	-	-	573
OH External Affairs	2,375	-	-	-	-	-	-	2,375
OH Strategic Initiatives and Projects	4,768	-	-	-	-	-	-	4,768
OH Employee Health	213	-	-	-	-	-	-	213
<b>Total Overhead Allocations</b>	492,215	-	-	-	-	-	-	492,215
<b>Total Expenses</b>	494,300	244,667	461,414	-	618,899	495,304	-	2,314,584
<b>Net Margin</b>	\$ (493,297)	\$ 13,513	\$ (107,113)	\$ (199)	\$ (41,064)	\$ (107,730)	\$ 167	\$ (735,723)
<b>Capital Contributions</b>	197	-	-	-	-	-	-	197
<b>Transfer In/(Out)</b>	\$ 587,182	-	50	-	-	-	-	\$ 587,182

**Community Health Centers Dental Statement of Revenues and Expenses**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,046,286	\$ 1,011,875	\$ 34,411	3.4%	\$ 979,156	\$ 67,130	6.9%	<b>Gross Patient Revenue</b>	\$ 3,995,898	\$ 4,040,603	\$ (44,705)	(1.1%)	\$ 3,677,857	\$ 318,041	8.6%
310,406	329,736	(19,330)	(5.9%)	301,639	8,766	2.9%	Contractual Allowance	1,283,313	1,318,967	(35,654)	(2.7%)	1,130,002	153,312	13.6%
489,460	438,543	50,917	11.6%	406,286	83,175	20.5%	Charity Care	1,878,846	1,747,271	131,575	7.5%	1,586,719	292,127	18.4%
132,239	135,962	(3,723)	(2.7%)	81,859	50,380	61.5%	Bad Debt	411,497	544,618	(133,121)	(24.4%)	460,392	(48,895)	(10.6%)
932,105	904,241	27,864	3.1%	789,784	142,321	18.0%	Total Contractuals and Bad Debt	3,573,657	3,610,856	(37,199)	(1.0%)	3,177,113	396,544	12.5%
194,272	168,319	25,953	15.4%	151,909	42,364	27.9%	Other Patient Revenue	777,089	673,279	103,810	15.4%	675,465	101,625	15.0%
<b>308,453</b>	<b>275,953</b>	<b>32,500</b>	<b>11.8%</b>	<b>341,280</b>	<b>(32,827)</b>	<b>(9.6%)</b>	<b>Net Patient Service Revenue</b>	<b>1,199,330</b>	<b>1,103,026</b>	<b>96,304</b>	<b>8.7%</b>	<b>1,176,209</b>	<b>23,121</b>	<b>2.0%</b>
29.48%	27.27%			34.85%			Collection %	30.01%	27.30%		31.98%			
97,454	102,740	(5,286)	(5.1%)	96,694	760	0.8%	Grants	378,528	410,960	(32,432)	(7.9%)	342,208	36,319	10.6%
1	239	(238)	(99.6%)	-	1	-	Other Revenue	1,003	954	49	5.1%	1,001	3	0.3%
<b>\$ 405,908</b>	<b>\$ 378,932</b>	<b>\$ 26,976</b>	<b>7.1%</b>	<b>\$ 437,974</b>	<b>\$ (32,066)</b>	<b>(7.3%)</b>	<b>Total Revenues</b>	<b>\$ 1,578,861</b>	<b>\$ 1,514,940</b>	<b>\$ 63,921</b>	<b>4.2%</b>	<b>\$ 1,519,418</b>	<b>\$ 59,443</b>	<b>3.9%</b>
							<b>Direct Operating Expenses:</b>							
276,391	287,602	11,211	3.9%	309,283	32,892	10.6%	Salaries and Wages	1,117,814	1,141,135	23,321	2.0%	1,126,457	8,643	0.8%
56,204	77,563	21,359	27.5%	47,057	(9,147)	(19.4%)	Benefits	286,987	308,901	21,914	7.1%	302,077	15,090	5.0%
431	2,169	1,738	80.1%	2,962	2,531	85.4%	Purchased Services	6,564	8,676	2,112	24.3%	7,957	1,393	17.5%
41,799	30,568	(11,231)	(36.7%)	32,358	(9,440)	(29.2%)	Medical Supplies	116,919	122,272	5,353	4.4%	121,153	4,234	3.5%
1,208	2,126	918	43.2%	761	(447)	(58.7%)	Other Supplies	7,207	8,504	1,297	15.3%	12,165	4,957	40.7%
-	42	42	-	-	-	-	Drugs	-	168	168	-	-	-	-
3,326	4,295	969	22.6%	4,111	784	19.1%	Repairs and Maintenance	12,471	17,180	4,709	27.4%	12,826	355	2.8%
10,244	26,269	16,025	61.0%	45,808	35,564	77.6%	Lease and Rental	75,906	105,076	29,170	27.8%	130,234	54,329	41.7%
2,257	3,134	877	28.0%	3,126	869	27.8%	Utilities	9,089	12,536	3,447	27.5%	10,561	1,472	13.9%
8,803	10,992	2,189	19.9%	18,514	9,712	52.5%	Other Expense	48,840	43,968	(4,872)	(11.1%)	64,882	16,042	24.7%
4,503	4,424	(79)	(1.8%)	4,858	355	7.3%	Interest Expense	18,196	17,696	(500)	(2.8%)	19,600	1,404	7.2%
-	-	-	-	-	-	-	Principal Expenditure	-	-	-	-	11,434	11,434	-
34	46	11	23.9%	176	142	80.7%	Insurance	138	182	44	24.2%	705	568	80.6%
<b>405,200</b>	<b>449,230</b>	<b>44,030</b>	<b>9.8%</b>	<b>469,014</b>	<b>63,815</b>	<b>13.6%</b>	<b>Total Operating Expenses</b>	<b>1,700,131</b>	<b>1,786,294</b>	<b>86,163</b>	<b>4.8%</b>	<b>1,820,051</b>	<b>119,921</b>	<b>6.6%</b>
<b>\$ 708</b>	<b>\$ (70,298)</b>	<b>\$ 71,006</b>	<b>(101.0%)</b>	<b>\$ (31,040)</b>	<b>\$ 31,749</b>	<b>(102.3%)</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (121,269)</b>	<b>\$ (271,354)</b>	<b>\$ 150,085</b>	<b>(55.3%)</b>	<b>\$ (300,633)</b>	<b>\$ 179,364</b>	<b>(59.7%)</b>
30,808	28,899	(1,909)	(6.6%)	18,665	(12,144)	(65.1%)	Depreciation	122,239	115,596	(6,643)	(5.7%)	74,905	(47,334)	(63.2%)
							<b>Overhead Allocations:</b>							
582	618	36	5.8%	1,742	1,160	66.6%	OH Risk Management	2,443	2,472	29	1.2%	7,407	4,964	67.0%
24,665	36,520	11,855	32.5%	19,003	(5,662)	(29.8%)	OH Revenue Cycle	110,730	146,080	35,350	24.2%	107,824	(2,906)	(2.7%)
340	382	42	11.0%	339	(1)	(0.3%)	OH Internal Audit	1,005	1,528	523	34.2%	1,907	902	47.3%
938	997	59	5.9%	2,125	1,187	55.9%	OH Office Facilities	4,454	3,988	(466)	(11.7%)	8,455	4,001	47.3%
1,480	1,980	500	25.3%	1,060	(420)	(39.6%)	OH Administration	5,350	7,920	2,570	32.4%	9,500	4,150	43.7%
5,777	11,117	5,340	48.0%	18,181	12,404	68.2%	OH Human Resources	36,705	44,468	7,763	17.5%	76,280	39,575	51.9%
4,859	3,675	(1,184)	(32.2%)	4,628	(231)	(5.0%)	OH Legal	12,546	14,700	2,154	14.7%	23,798	11,252	47.3%
450	475	25	5.3%	804	354	44.0%	OH Records Management	1,521	1,900	379	19.9%	2,881	1,360	47.2%
1,745	1,749	4	0.2%	2,499	754	30.2%	OH Compliance	6,262	6,996	734	10.5%	9,982	3,720	37.3%
-	-	-	-	8,925	8,925	-	OH IT Operations	264	-	(264)	-	28,784	28,520	99.1%
-	-	-	-	2,163	2,163	-	OH IT Security	1	-	(1)	-	10,433	10,432	100.0%
4,508	4,810	302	6.3%	7,219	2,711	37.6%	OH Finance	16,622	19,240	2,618	13.6%	29,941	13,319	44.5%
1,295	1,983	688	34.7%	2,403	1,108	46.1%	OH Corporate Communications	5,173	7,932	2,759	34.8%	10,064	4,891	48.6%
53,102	63,525	10,423	16.4%	3,381	(49,721)	(1,470.6%)	OH Information Technology	209,818	254,100	44,282	17.4%	14,356	(195,462)	(1,361.5%)
-	-	-	-	42,621	42,621	-	OH IT Applications	1,302	-	(1,302)	-	133,869	132,567	99.0%

**Community Health Centers Dental Statement of Revenues and Expenses**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	5,808	5,808	-	OH IT Service Center	72	-	(72)	-	29,340	29,268	99.8%
4,010	4,670	660	14.1%	3,620	(390)	(10.8%)	OH Corporate Quality	15,266	18,680	3,414	18.3%	14,260	(1,006)	(7.1%)
1,524	3,331	1,807	54.2%	4,907	3,383	68.9%	OH Security Services	7,140	13,324	6,184	46.4%	22,429	15,289	68.2%
2,227	2,770	543	19.6%	1,733	(494)	(28.5%)	OH Supply Chain	7,710	11,080	3,370	30.4%	13,276	5,566	41.9%
1,276	1,925	649	33.7%	2,013	737	36.6%	OH Health Information Management	8,140	7,700	(440)	(5.7%)	8,239	99	1.2%
874	75	(799)	(1,065.3%)	3,772	2,898	76.8%	OH Coding	6,963	300	(6,663)	(2,221.0%)	16,000	9,037	56.5%
171	167	(4)	(2.4%)	77	(94)	(122.1%)	OH Reimbursement	627	668	41	6.1%	357	(270)	(75.6%)
-	-	-	-	1,963	1,963	-	OH Clinical Labor Pool	-	-	-	-	8,455	8,455	-
4,447	5,064	617	12.2%	5,272	825	15.6%	OH Clinical Services Administration	16,608	20,256	3,648	18.0%	20,462	3,854	18.8%
1,540	803	(737)	(91.8%)	3,585	2,045	57.0%	OH Support Services	6,335	3,212	(3,123)	(97.2%)	14,055	7,720	54.9%
176	393	217	55.2%	614	438	71.3%	OH Mailroom	1,229	1,572	343	21.8%	2,281	1,052	46.1%
161	251	90	35.9%	281	120	42.7%	OH Patient Experience	573	1,004	431	42.9%	586	13	2.2%
675	758	83	10.9%	903	228	25.2%	OH External Affairs	2,375	3,032	657	21.7%	3,834	1,459	38.1%
1,139	1,391	252	18.1%	2,650	1,511	57.0%	OH Strategic Initiatives and Projects	4,768	5,564	796	14.3%	9,320	4,552	48.8%
283	546	263	48.2%	-	(283)	-	OH Employee Health	213	2,184	1,971	90.2%	-	(213)	-
118,244	149,975	31,731	21.2%	154,291	36,047	23.4%	Total Overhead Allocations-	492,215	599,900	107,685	18.0%	638,375	146,160	22.9%
554,252	628,104	73,851	11.8%	641,970	87,718	13.7%	Total Expenses	2,314,584	2,501,790	187,206	7.5%	2,533,331	218,747	8.6%
\$ (148,344)	\$ (249,172)	\$ 100,827	(40.5%)	\$ (203,996)	\$ 55,652	(27.3%)	Net Margin	\$ (735,723)	\$ (986,850)	\$ 251,127	(25.4%)	\$ (1,013,913)	\$ 278,190	(27.4%)
-	6,267	(6,267)	-	9,221	(9,221)	-	Capital Contributions.	197	25,066	(24,869)	(99.2%)	9,221	(9,024)	(97.9%)
-	-	-	-	-	-	-	Transfer In/(Out)	\$ 587,182	-	\$ 587,182	-	\$ 1,215,506	\$ 628,324	51.7%

Community Health Centers - Behavioral Health Statement of Revenues and Expenses by Location (YTD)  
For The Fourth Month Ended January 31, 2026

	Behavioral Health Clinic Administration	CHC Belle Glade Behavioral Health	CHC Delray Beach Behavioral Health	CHC Lantana Behavioral Health	CHC Mangonia Park Behavioral Health	CHC Mangonia Pilot	CHC West Palm Beach Behavioral Health	CHC Lewis Center Behavioral Health	CHC West Boca Behavioral Health	CHC St Ann Place Behavioral Health	CHC Mobile Van 1 - Warrior Behavioral Health	CHC Mobile Van 3 - Hero Behavioral Health	CHC Atlantis Behavioral Health	CHC Co-Responder Unit Medical	Total
<b>Gross Patient Revenue</b>	-	\$2,404	\$323,659	-	\$1,169,505	-	\$1,873	\$344,670	\$39,504	-	-	\$1,389	\$233,479	-	\$2,116,485
Contractual Allowance	-	1,598	123,051	-	531,088	-	951	121,861	9,530	-	210	606	144,117	-	933,011
Charity Care	-	-	126,577	-	418,228	-	132	119,692	17,673	-	-	-	42,782	-	725,084
Bad Debt	-	1,891	58,200	206	145,500	-	384	31,667	(219)	-	257	555	5,189	-	243,629
<b>Total Contractual Allowances and Bad Debt</b>	-	3,489	307,828	206	1,094,817	-	1,468	273,219	26,984	-	466	1,161	192,087	-	1,901,724
Other Patient Revenue	-	345	7,423	-	16,918	-	-	8,804	1,899	-	-	-	12,602	-	47,993
<b>Net Patient Revenue</b>	-	(739)	23,254	(206)	91,607	-	406	80,256	14,419	-	(466)	229	53,994	-	262,754
Collection %	-	(30.74%)	7.18%	-	7.83%	-	21.66%	23.28%	36.50%	-	-	16.45%	23.13%	-	12.41%
Ad Valorem Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	7,652	58,324	-	147,435	100,641	-	45,342	-	5,889	9,090	8,250	72,037	43,483	498,144
Interest Earnings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Unrealized Gain/(Loss) On Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Other Revenues</b>	-	7,652	58,324	-	147,435	100,641	-	45,342	-	5,889	9,090	8,250	72,037	43,483	498,144
<b>Total Revenues</b>	-	\$ 6,913	\$ 81,579	\$ (206)	\$ 239,042	\$ 100,641	\$ 406	\$ 125,598	\$ 14,419	\$ 5,889	\$ 8,624	\$ 8,479	\$ 126,031	\$ 43,483	\$ 760,897
<i>Direct Operational Expenses:</i>															
Salaries and Wages	-	26,803	120,590	-	192,003	244,767	-	105,119	-	13,703	28,842	26,252	243,556	149,357	1,150,990
Benefits	1,157	6,189	17,601	-	48,174	59,256	-	28,727	-	2,953	5,439	9,072	39,479	34,705	252,751
Lease and Rental	-	-	-	-	4,431	-	-	-	-	-	-	-	-	-	4,431
Other Expense	-	-	-	-	-	3,011	-	-	-	130	-	-	-	79	3,220
<b>Total Operating Expenses</b>	1,157	32,991	138,190	-	240,177	311,464	-	133,845	-	16,786	34,281	35,324	283,035	184,141	1,411,392
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	(1,157)	(26,078)	(56,612)	(206)	(1,135)	(210,823)	406	(8,248)	14,419	(10,897)	(25,657)	(26,846)	(157,004)	(140,658)	(650,495)
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Overhead Allocations:</i>															
OH Risk Management	-	-	-	-	-	2,031	-	-	-	-	-	-	-	-	2,031
OH Revenue Cycle	-	-	-	-	-	110,730	-	-	-	-	-	-	-	-	110,730
OH Internal Audit	-	-	-	-	-	851	-	-	-	-	-	-	-	-	851
OH Administration	-	-	-	-	-	4,509	-	-	-	-	-	-	-	-	4,509
OH Human Resources	-	-	-	-	-	40,193	-	-	-	-	-	-	-	-	40,193
OH Legal	-	-	-	-	-	10,590	-	-	-	-	-	-	-	-	10,590
OH Records Management	-	-	-	-	-	1,277	-	-	-	-	-	-	-	-	1,277
OH Compliance	-	-	-	-	-	5,267	-	-	-	-	-	-	-	-	5,267
OH IT Operations	-	-	-	-	-	147	-	-	-	-	-	-	-	-	147
OH Finance	-	-	-	-	-	14,008	-	-	-	-	-	-	-	-	14,008
OH Corporate Communications	-	-	-	-	-	4,346	-	-	-	-	-	-	-	-	4,346
OH Information Technology	-	-	-	-	-	160,613	-	-	-	-	-	-	-	-	160,613
OH IT Applications	-	-	-	-	-	1,179	-	-	-	-	-	-	-	-	1,179
OH IT Service Center	-	-	-	-	-	58	-	-	-	-	-	-	-	-	58
OH Corporate Quality	-	-	-	-	-	17,803	-	-	-	-	-	-	-	-	17,803
OH Security Services	-	-	-	-	-	7,140	-	-	-	-	-	-	-	-	7,140
OH Supply Chain	-	-	-	-	-	6,496	-	-	-	-	-	-	-	-	6,496
OH Coding	-	-	-	-	-	13,923	-	-	-	-	-	-	-	-	13,923
OH Reimbursement	-	-	-	-	-	526	-	-	-	-	-	-	-	-	526
OH Clinical Services Administration	-	-	-	-	-	19,368	-	-	-	-	-	-	-	-	19,368
OH Support Services	-	-	-	-	-	7,388	-	-	-	-	-	-	-	-	7,388
OH Mailroom	-	-	-	-	-	1,017	-	-	-	-	-	-	-	-	1,017
OH Patient Experience	-	-	-	-	-	669	-	-	-	-	-	-	-	-	669
OH External Affairs	-	-	-	-	-	2,006	-	-	-	-	-	-	-	-	2,006
OH Strategic Initiatives and Projects	-	-	-	-	-	5,561	-	-	-	-	-	-	-	-	5,561
OH Employee Health	-	-	-	-	-	179	-	-	-	-	-	-	-	-	179
<b>Total Overhead Allocations</b>	-	-	-	-	-	437,875	-	-	-	-	-	-	-	-	437,875
<b>Total Expenses</b>	1,157	32,991	138,190	-	240,177	749,339	-	133,845	-	16,786	34,281	35,324	283,035	184,141	1,849,267
<b>Net Margin</b>	\$ (1,157)	\$ (26,078)	\$ (56,612)	\$ (206)	\$ (1,135)	\$ (648,698)	\$ 406	\$ (8,248)	\$ 14,419	\$ (10,897)	\$ (25,657)	\$ (26,846)	\$ (157,004)	\$ (140,658)	\$ (1,088,370)
Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>General Fund Support/Transfer In</b>	\$1,004,826	-	-	-	-	53	-	-	-	-	-	-	-	-	\$1,004,826

**Community Health Centers Behavioral Health Statement of Revenues and Expenses**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 542,646	\$ 447,576	\$ 95,070	21.2%	\$ 320,887	\$ 221,759	69.1%	<b>Gross Patient Revenue</b>	\$ 2,116,485	\$ 1,790,302	\$ 326,183	18.2%	\$ 1,467,415	\$ 649,070	44.2%
179,460	178,861	599	0.3%	124,165	55,295	44.5%	Contractual Allowance	933,011	715,443	217,568	30.4%	507,902	425,108	83.7%
190,752	105,490	85,262	80.8%	64,935	125,817	193.8%	Charity Care	725,084	421,963	303,121	71.8%	324,064	401,020	123.7%
108,559	120,301	(11,742)	(9.8%)	117,285	(8,725)	(7.4%)	Bad Debt	243,629	481,201	(237,572)	(49.4%)	426,792	(183,162)	(42.9%)
478,771	404,652	74,119	18.3%	306,385	172,387	56.3%	Total Contractuals and Bad Debt	1,901,724	1,618,607	283,117	17.5%	1,258,758	642,966	51.1%
11,998	15,036	(3,038)	(20.2%)	32,608	(20,610)	(63.2%)	Other Patient Revenue	47,993	60,144	(12,151)	(20.2%)	58,347	(10,354)	(17.7%)
<b>75,873</b>	<b>57,960</b>	<b>17,913</b>	<b>30.9%</b>	<b>47,110</b>	<b>28,763</b>	<b>61.1%</b>	<b>Net Patient Service Revenue</b>	<b>262,754</b>	<b>231,839</b>	<b>30,915</b>	<b>13.3%</b>	<b>267,004</b>	<b>(4,251)</b>	<b>(1.6%)</b>
13.98%	12.95%			14.68%			Collection %	12.41%	12.95%		18.20%			
195,303	78,484	116,819	148.8%	70,455	124,848	177.2%	Grants	498,144	313,935	184,209	58.7%	142,960	355,183	248.4%
<b>\$ 271,176</b>	<b>\$ 136,444</b>	<b>\$ 134,732</b>	<b>98.7%</b>	<b>\$ 117,565</b>	<b>\$ 153,611</b>	<b>130.7%</b>	<b>Total Revenues</b>	<b>\$ 760,897</b>	<b>\$ 545,774</b>	<b>\$ 215,123</b>	<b>39.4%</b>	<b>\$ 409,964</b>	<b>\$ 350,933</b>	<b>85.6%</b>
<b>Direct Operating Expenses:</b>							<b>Direct Operating Expenses:</b>							
290,942	354,163	63,221	17.9%	252,357	(38,585)	(15.3%)	Salaries and Wages	1,150,990	1,416,352	265,362	18.7%	635,812	(515,178)	(81.0%)
49,441	75,274	25,833	34.3%	42,915	(6,527)	(15.2%)	Benefits	252,751	301,009	48,258	16.0%	147,262	(105,489)	(71.6%)
-	63	63	-	-	-	-	Purchased Services	-	252	252	-	-	-	-
-	787	787	-	-	-	-	Medical Supplies	-	3,148	3,148	-	-	-	-
-	1,712	1,712	-	-	-	-	Other Supplies	-	6,848	6,848	-	-	-	-
-	458	458	-	-	-	-	Drugs	-	1,832	1,832	-	-	-	-
959	-	(959)	-	-	(959)	-	Lease and Rental	4,431	-	(4,431)	-	-	(4,431)	-
723	2,405	1,683	70.0%	979	256	26.1%	Other Expense	3,220	9,620	6,400	66.5%	3,702	482	13.0%
<b>342,065</b>	<b>434,862</b>	<b>92,797</b>	<b>21.3%</b>	<b>296,251</b>	<b>(45,815)</b>	<b>(15.5%)</b>	<b>Total Operating Expenses</b>	<b>1,411,392</b>	<b>1,739,061</b>	<b>327,669</b>	<b>18.8%</b>	<b>786,776</b>	<b>(624,616)</b>	<b>(79.4%)</b>
<b>\$ (70,889)</b>	<b>\$ (298,418)</b>	<b>\$ 227,529</b>	<b>(76.2%)</b>	<b>\$ (178,686)</b>	<b>\$ 107,796</b>	<b>(60.3%)</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ (650,495)</b>	<b>\$ (1,193,287)</b>	<b>\$ 542,792</b>	<b>(45.5%)</b>	<b>\$ (376,812)</b>	<b>\$ (273,683)</b>	<b>72.6%</b>
<b>Overhead Allocations:</b>							<b>Overhead Allocations:</b>							
500	721	221	30.7%	1,643	1,143	69.6%	OH Risk Management	2,031	2,884	853	29.6%	6,985	4,954	70.9%
24,665	36,520	11,855	32.5%	4,751	(19,914)	(419.2%)	OH Revenue Cycle	110,730	146,080	35,350	24.2%	26,956	(83,774)	(310.8%)
292	445	153	34.4%	319	27	8.5%	OH Internal Audit	851	1,780	929	52.2%	1,798	947	52.7%
-	-	-	-	2,125	2,125	-	OH Office Facilities	-	-	-	-	8,455	8,455	-
1,271	2,309	1,038	45.0%	999	(272)	(27.2%)	OH Administration	4,509	9,236	4,727	51.2%	8,958	4,449	49.7%
6,326	12,173	5,847	48.0%	17,914	11,588	64.7%	OH Human Resources	40,193	48,692	8,499	17.5%	75,159	34,966	46.5%
4,175	4,286	111	2.6%	4,364	189	4.3%	OH Legal	10,590	17,144	6,554	38.2%	22,440	11,850	52.8%
387	554	167	30.1%	758	371	48.9%	OH Records Management	1,277	2,216	939	42.4%	2,716	1,439	53.0%
1,499	2,040	541	26.5%	2,356	857	36.4%	OH Compliance	5,267	8,160	2,893	35.5%	9,412	4,145	44.0%
-	-	-	-	8,416	8,416	-	OH IT Operations	147	-	(147)	-	27,141	26,994	99.5%
-	-	-	-	2,040	2,040	-	OH IT Security	-	-	-	-	9,838	9,838	100.0%
3,874	5,609	1,735	30.9%	6,807	2,933	43.1%	OH Finance	14,008	22,436	8,428	37.6%	28,232	14,224	50.4%
1,113	2,312	1,199	51.9%	2,266	1,153	50.9%	OH Corporate Communications	4,346	9,248	4,902	53.0%	9,490	5,144	54.2%
40,649	48,627	7,978	16.4%	3,188	(37,461)	(1,175.1%)	OH Information Technology	160,613	194,508	33,895	17.4%	13,538	(147,075)	(1,086.4%)
-	-	-	-	58,732	58,732	-	OH IT Applications	1,179	-	(1,179)	-	184,473	183,294	99.4%
-	-	-	-	5,477	5,477	-	OH IT Service Center	58	-	(58)	-	27,667	27,609	99.8%
4,676	5,446	770	14.1%	3,413	(1,263)	(37.0%)	OH Corporate Quality	17,803	21,784	3,981	18.3%	13,445	(4,358)	(32.4%)
1,524	3,331	1,807	54.2%	9,813	8,289	84.5%	OH Security Services	7,140	13,324	6,184	46.4%	44,859	37,719	84.1%
1,914	3,230	1,316	40.7%	1,634	(280)	(17.1%)	OH Supply Chain	6,496	12,920	6,424	49.7%	12,519	6,023	48.1%
-	-	-	-	1,898	1,898	-	OH Health Information Management	-	-	-	-	7,769	7,769	-
1,747	149	(1,598)	(1,072.5%)	3,557	1,810	50.9%	OH Coding	13,923	596	(13,327)	(2,236.1%)	15,087	1,164	7.7%
147	195	48	24.6%	73	(74)	(101.4%)	OH Reimbursement	526	780	254	32.6%	337	(189)	(56.1%)
-	-	-	-	1,851	1,851	-	OH Clinical Labor Pool	-	-	-	-	7,973	7,973	-

**Community Health Centers Behavioral Health Statement of Revenues and Expenses**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
5,186	5,906	720	12.2%	4,972	(214)	(4.3%)	OH Clinical Services Administration	19,368	23,624	4,256	18.0%	19,295	(73)	(0.4%)
1,796	936	(860)	(91.9%)	3,381	1,585	46.9%	OH Support Services	7,388	3,744	(3,644)	(97.3%)	13,253	5,865	44.3%
151	458	307	67.0%	578	427	73.9%	OH Mailroom	1,017	1,832	815	44.5%	2,150	1,133	52.7%
188	293	105	35.8%	265	77	29.1%	OH Patient Experience	669	1,172	503	42.9%	553	(116)	(21.0%)
580	884	304	34.4%	852	272	31.9%	OH External Affairs	2,006	3,536	1,530	43.3%	3,617	1,611	44.5%
1,329	1,622	293	18.1%	2,499	1,170	46.8%	OH Strategic Initiatives and Projects	5,561	6,488	927	14.3%	8,789	3,228	36.7%
243	636	393	61.8%	-	(243)	-	OH Employee Health	179	2,544	2,365	93.0%	-	(179)	-
104,232	138,682	34,450	24.8%	156,941	52,709	33.6%	Total Overhead Allocations-	437,875	554,728	116,853	21.1%	612,904	175,029	28.6%
<b>446,297</b>	<b>573,544</b>	<b>127,247</b>	<b>22.2%</b>	<b>453,192</b>	<b>6,894</b>	<b>1.5%</b>	<b>Total Expenses</b>	<b>1,849,267</b>	<b>2,293,789</b>	<b>444,522</b>	<b>19.4%</b>	<b>1,399,680</b>	<b>(449,587)</b>	<b>(32.1%)</b>
<b>\$ (175,121)</b>	<b>\$ (437,100)</b>	<b>\$ 261,979</b>	<b>(59.9%)</b>	<b>\$ (335,627)</b>	<b>\$ 160,505</b>	<b>(47.8%)</b>	<b>Net Margin</b>	<b>\$ (1,088,370)</b>	<b>\$ (1,748,015)</b>	<b>\$ 659,645</b>	<b>(37.7%)</b>	<b>\$ (989,716)</b>	<b>\$ (98,654)</b>	<b>10.0%</b>
-	-	-	-	-	-	-	Transfer In/(Out)	\$ 1,004,826	-	\$ 1,004,826	-	\$ 765,052	\$ (239,774)	(31.3%)

**Mental Health Crisis Center Statement of Revenues and Expenses**  
 For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	-	-	-	-	-	-	-	-	-	-	-
							<b>Total Revenues</b>						
							Direct Operating Expenses:						
-	-	-	-	-	-	-	468	-	(468)	-	-	(468)	-
							Other Expense						
-	-	-	-	-	-	-	<b>468</b>	-	<b>(468)</b>	-	-	<b>(468)</b>	-
							<b>Total Operating Expenses</b>						
-	-	-	-	-	-	-	\$ (468)	-	\$ (468)	-	-	\$ (468)	-
							<b>Net Performance before Depreciation &amp; Overhead Allocations</b>						
-	-	-	-	-	-	-	468	-	(468)	-	-	(468)	-
							<b>Total Expenses</b>						
-	-	-	-	-	-	-	\$ (468)	-	\$ (468)	-	-	\$ (468)	-
							<b>Net Margin</b>						
662,169	-	662,169	-	-	662,169	-	711,443	-	711,443	-	-	711,443	-
							<b>Capital Contributions,</b>						
-	-	-	-	-	-	-	\$ 468	-	\$ 468	-	-	\$ (468)	-
							<b>Transfer In/(Out)</b>						



CHC Medical Visits - Adults and Pediatrics												Current Year	Current YTD	%Var to	Prior Year	
	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Total	Budget	Budget	Total
Delray Beach	927	722	834	875									3,358	3,894	(13.8%)	3,894
Delray Beach- Women's Health Care													-	-	included in budget above	
Belle Glade	837	584	746	786									2,953	3,250	(9.1%)	3,250
Belle Glade- Women's Health Care													-	-	included in budget above	
Jupiter	441	359	426	381									1,607	2,076	(22.6%)	2,076
Jupiter- Women's Health Care													-	-	included in budget above	
West Boca	251	226	225	220									922	1,017	(9.3%)	1,017
West Boca- Women's Health Care													-	-	included in budget above	
Atlantis	2,142	1,537	1,792	1,834									7,305	8,856	(17.5%)	3
Atlantis- Womens Health Care	1,020	794	945	931									3,690	3,008	included in budget above	
West Palm Beach	1,220	909	1,163	1,039									4,331	5,558	(22.1%)	5,558
Mangonia Park	687	502	664	623									2,476	2,561	(3.3%)	2,561
Lewis Center	78	63	39	47									227	249	(8.8%)	249
St Ann Place	31	20	8	19									78	80	(2.5%)	191
Clb Mob 1 Warrior (Mobile Van)	127	36	36	39									238	120	98.3%	10
Clb Mob 3 Hero	59	59	64	73									255	337	(24.3%)	337
Portable Medical	-	3	4	-									7	355	(98.0%)	355
Clb Mob 2 Scout	-	-	-	-									-	-	0.0%	-
<b>Total Medical Visits</b>	<b>7,820</b>	<b>5,814</b>	<b>6,946</b>	<b>6,867</b>									<b>27,447</b>	<b>31,361</b>	<b>(12.5%)</b>	<b>24,944</b>
<b>Dental Visits</b>																
West Palm Beach Dental	1,069	973	1113	1091									4,246	4,311	(1.5%)	4,311
Delray Dental	1,082	802	923	863									3,670	3,520	4.3%	3,194
Belle Glade Dental	525	395	466	424									1,810	1,861	(2.7%)	1,861
Atlantis Dental	808	580	738	699									2,825	3,020	(6.5%)	-
Portable Dental	9	7	1	-									17	35	(51.4%)	35
<b>Total Dental Visits</b>	<b>3,493</b>	<b>2,757</b>	<b>3,241</b>	<b>3,077</b>									<b>12,568</b>	<b>12,747</b>	<b>(1.4%)</b>	<b>10,607</b>
<b>Total Medical and Dental Visits</b>	<b>11,313</b>	<b>8,571</b>	<b>10,187</b>	<b>9,944</b>									<b>40,015</b>	<b>44,108</b>	<b>(9.3%)</b>	<b>35,551</b>
<b>Behavioral Health Visits**</b>																
Atlantis BH	514	338	458	368									1,678	2,148	(21.9%)	1
Mangonia Park BH	1,123	904	1,022	1,038									4,087	3,958	3.3%	3,958
Delray BH	450	380	495	411									1,736	1,620	7.2%	1,620
Lewis Center BH	453	331	358	358									1,500	1,025	46.3%	1,025
West Palm Beach BH	179	99	137	139									554	80	592.5%	-
Belle Glade BH	53	93	123	129									398	144	176.4%	2
St Ann Place BH	5	-	-	-									5	60	(91.7%)	-
West Boca BH	54	30	32	42									158	80	97.5%	5
Mob 1 Warrior BH (Mobile Van)	93	23	33	36									185	20	825.0%	1
Mob 3 Hero BH	63	57	54	76									250	80	212.5%	-
Jupiter BH	-	-	-	-									-	-	0.0%	-
Mobile Van BH	-	-	-	-									-	-	0.0%	42
<b>Total Behavioral Health Visits</b>	<b>2,987</b>	<b>2,255</b>	<b>2,712</b>	<b>2,597</b>									<b>10,551</b>	<b>9,215</b>	<b>14.5%</b>	<b>6,673</b>
<b>GRAND TOTAL</b>	<b>14,300</b>	<b>10,826</b>	<b>12,899</b>	<b>12,541</b>									<b>50,566</b>	<b>53,323</b>		<b>42,224</b>

\*\*YTD Visits were adjusted to exclude non billable warm hand over(WHO) encounters.

**Medicaid Match Statement of Revenues and Expenditures**  
For The Fourth Month Ended January 31, 2026

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 491,667	\$ 491,667	-	-	\$ 491,667	-	-	<b>Total Revenues</b>	\$ 1,966,667	\$ 1,966,668	\$ (1)	-	\$ 1,966,667	-	-
							<b>Direct Operating Expenditures:</b>							
2,077,838	2,077,838	-	-	1,848,478	(229,360)	(12.4%)	Medicaid Match-	8,311,351	8,311,352	1	-	7,393,910	(917,440)	(12.4%)
2,077,838	2,077,838	-	-	1,848,478	(229,360)	(12.4%)	<b>Total Operating Expenditures</b>	8,311,351	8,311,352	1	-	7,393,910	(917,440)	(12.4%)
\$ (1,586,171)	\$ (1,586,171)	-	-	\$ (1,356,811)	\$ (229,360)	16.9%	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	\$ (6,344,684)	\$ (6,344,684)	-	-	\$ (5,427,244)	\$ (917,440)	16.9%
2,077,838	2,077,838	-	-	1,848,478	(229,360)	(12.4%)	<b>Total Expenditures</b>	8,311,351	8,311,352	1	-	7,393,910	(917,440)	(12.4%)
\$ (1,586,171)	\$ (1,586,171)	-	-	\$ (1,356,811)	\$ (229,360)	16.9%	<b>Net Margin</b>	\$ (6,344,684)	\$ (6,344,684)	-	-	\$ (5,427,244)	\$ (917,440)	16.9%
\$1,586,171	\$1,650,626	\$(64,455)	(3.9%)	\$1,356,811	\$(229,360)	(16.9%)	<b>General Fund Support/Transfer In</b>	\$6,344,684	\$6,602,503	\$(257,819)	(3.9%)	\$5,427,244	\$(917,440)	(16.9%)

### Statement of Revenues and Expenditures by Month

	Oct-25	Nov-25	Dec-25	Jan-26	Year to Date
<b>Revenues:</b>					
Intergovernmental Revenue	\$ 491,667	\$ 491,667	\$ 491,667	\$ 491,667	\$ 1,966,667
<b>Total Revenues</b>	<b>\$ 491,667</b>	<b>\$ 491,667</b>	<b>\$ 491,667</b>	<b>\$ 491,667</b>	<b>\$ 1,966,667</b>
<b>Expenditures:</b>					
Medicaid Match-	2,077,838	2,077,838	2,077,838	2,077,838	8,311,351
<b>Total Operating Expenditures</b>	<b>2,077,838</b>	<b>2,077,838</b>	<b>2,077,838</b>	<b>2,077,838</b>	<b>8,311,351</b>
<b>Net Performance before Overhead Allocations</b>	<b>\$ (1,586,171)</b>	<b>\$ (1,586,171)</b>	<b>\$ (1,586,171)</b>	<b>\$ (1,586,171)</b>	<b>\$ (6,344,684)</b>
<b>Total Expenditures</b>	<b>2,077,838</b>	<b>2,077,838</b>	<b>2,077,838</b>	<b>2,077,838</b>	<b>8,311,351</b>
<b>Net Margin</b>	<b>\$ (1,586,171)</b>	<b>\$ (1,586,171)</b>	<b>\$ (1,586,171)</b>	<b>\$ (1,586,171)</b>	<b>\$ (6,344,684)</b>
<b>Transfer In/(Out)</b>	<b>\$ 1,586,171</b>	<b>\$ 1,586,171</b>	<b>\$ 1,586,171</b>	<b>\$ 1,586,171</b>	<b>\$ 6,344,684</b>



## **FINANCE AND AUDIT COMMITTEE MARCH 11, 2026**

### **1. Description: Fiscal Year 2026 Budget Amendment**

### **2. Summary:**

This agenda item provides the Health Care District Board with a Fiscal Year 2026 budget amendment to facilitate the construction and launch of a 340B hospital-based infusion center in western Palm Beach County.

### **3. Substantive Analysis:**

A budget amendment is necessary to increase a fund's budget whose expenditures exceed the adopted budget, or to add funds for new programs or services. Per Florida Statute 189.016, budget amendments must be adopted by Board resolution, and the budget can be amended within 60 days following the end of the fiscal year.

The Board previously approved the strategic collaboration with Tampa General Hospital (TGH), designed to expand access to high-quality specialty care in rural Palm Beach County while supporting the long-term sustainability of Lakeside Medical Center (LMC). This collaboration seeks to expand local access to advanced treatment, reduce patient outmigration, strengthen physician recruitment and retention, and ensure that residents of the Glades communities benefit from the resources and network strength of an academic medical center—all while keeping care close to home.

The results of the 2025 Community Health Needs Assessment (CHNA), identified cancer care as a priority need for residents in the western areas of Palm Beach County, including the Glades communities. Cancer is the second leading cause of death in Florida, accounting for 20.6% of all deaths in 2023, and represents 20.4% of all deaths in Palm Beach County. The impact is more severe in the Glades region, where cancer is the leading cause of death in several municipalities: 21.2% in Pahokee, 32.3% in South Bay, 19% in Belle Glade, and 22.2% in Clewiston.

These disparities, combined with geographic barriers and limited local specialty services, underscore the urgent need to expand oncology access in western Palm Beach County.

To meet this identified need and close the care gap, TGH will bring its clinical expertise, oncology infrastructure, and operational best practices through clinical



**FINANCE AND AUDIT COMMITTEE  
MARCH 11, 2026**

affiliation, provider integration, and shared service agreements, supporting the development of a hospital-based 340B infusion center with LMC.

LMC is able to leverage 340B drug pricing to significantly reduce the acquisition cost of oncology medications. These savings directly support program sustainability, expand access to high-cost specialty therapies, and generate resources that can be reinvested into patient care and supportive services for underserved populations.

This initiative will support the development and operational launch of oncology infusion services, including facility enhancements, medical equipment acquisition, and clinical program implementation necessary to deliver care.

These expenditures were not included in the adopted FY26 budget. Accordingly, this budget amendment will increase the Health Care District’s adopted FY26 budget by \$3,350,000, funded through the appropriation of available unassigned reserves, to support the expansion of oncology infusion services in western Palm Beach County.

<b>Infusion Center</b>	
<i>Capital – Buildout</i>	\$2,000,000
<i>Capital – Furniture and IT Equipment</i>	\$850,000
<i>Operating Expenses</i>	\$500,000
<b>Total Budget Amendment:</b>	<b>\$ 3,350,000</b>

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Current FY Amounts</b>	<b>Total Amounts (Current + Future)</b>	<b>Budget</b>
Capital Requirements	N/A	\$2,850,000	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Net Operating Impact	N/A	\$500,000	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

\*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

Signed by:  
  
 \_\_\_\_\_  
 CA6A21FF2F09481  
 Jessica Cafarelli  
 VP & Chief Financial Officer




**FINANCE AND AUDIT COMMITTEE  
MARCH 11, 2026**


**5. Recommendation:**

The Finance & Audit Committee recommends the Board approve the 2026 fiscal year budget amendment through the adoption of Resolution #2026R-001.

Approved for Legal sufficiency:

Signed by:  
  
\_\_\_\_\_  
0CF6F7DB6706434...  
Bernabe Icaza  
SVP & General Counsel

Signed by:  
  
\_\_\_\_\_  
CA6A21FF2E00481...  
Jessica Cafarelli  
VP & Chief Financial Officer

Signed by:  
  
\_\_\_\_\_  
77A3B53589A1477...  
Darcy J. Davis  
Chief Executive Officer

**Health Care District of Palm Beach County**

Budget Amendment

Fiscal Year 2025-2026

**Expenditures:**

**Lakeside Medical Center**

Operating Expenses	500,000
	<hr/>

**Capital Replacement Fund**

Capital Expenditures	2,850,000
	<hr/>

<b>Total Change in Expenditures</b>	<b>3,350,000</b>
-------------------------------------	------------------

**Total Change in District's**

<b>Use of Reserves</b>	<b>(3,350,000)</b>
	<hr/> <hr/>

**BUDGET AMENDMENT RESOLUTION #2026R-001**

**A RESOLUTION OF THE BOARD OF THE HEALTH CARE DISTRICT OF PALM BEACH COUNTY AMENDING THE ADOPTED BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2025 AND ENDING SEPTEMBER 30, 2026 WHICH WILL ADJUST BUDGETED APPROPRIATIONS.**

**WHEREAS**, the Board of the Health Care District of Palm Beach County, Florida has adopted the Fiscal Year 2025-2026 Budget on the 30<sup>th</sup> day of September 2025 pursuant to Resolution #2025R-001;

**WHEREAS**, staff is bringing forward this budget amendment to cover the cost of constructing and launching a 340B hospital-based infusion center;

**NOW, THEREFORE, BE IT RESOLVED** by the Board of the Health Care District of Palm Beach County, Florida, that:

1. The FY 2025-2026 expenditure budget be amended. A copy of the amendment is attached hereto as Exhibit "A."
2. There is hereby appropriated revised amounts (see Exhibit "A") to the Lakeside Medical Center and Capital Replacement Funds.
3. This resolution shall take effect immediately upon its adoption.

**DULY ADOPTED** the 12<sup>th</sup> day of March 2026.

**PALM BEACH COUNTY, FLORIDA  
HEALTH CARE DISTRICT OF PALM BEACH COUNTY**

\_\_\_\_\_  
Patrick Rooney, Jr.  
Chair

**ATTEST:** \_\_\_\_\_  
Tracy Caruso  
Secretary