



**DISTRICT BOARD MEETING AGENDA**  
**March 11, 2021**  
**1515 N Flagler Drive, Suite101**  
**West Palm Beach, FL 33401**

**Remote Participation Link:**

<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXRsZ1dDQT09>

Via Telephone dial-in access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

**1. Call to Order – Les Daniels, Chair**

- A. Roll Call
- B. Invocation
- C. Pledge of Allegiance
- D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

**2. Agenda Approval**

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

**3. Awards, Introductions and Presentations**

- A. Recognition of Valerie Shahriari (Darcy Davis)
- B. PCI and Data Security Risk Assessment Annual Reports (Patty Lavelly)
- C. Epic Update (Patty Lavelly)

**4. Disclosure of Voting Conflict**

**5. Public Comment**

**6. Meeting Minutes**

- A. **Staff Recommends a MOTION TO APPROVE:**  
Board Meeting Minutes of December 8, 2020 [Pages 1-7]

**7. Committee Reports**

- 7.1 Finance and Audit Committee – (Commissioner Sabin)
- 7.2 Good Health Foundation Committee – (No Report)
- 7.3 Quality, Patient Safety and Compliance Committee – (Commissioner Alonso)
- 7.4 Lakeside Health Advisory Board – (Commissioner Alonso)
- 7.5 Primary Care Clinics Board – (Commissioner Jackson-Moore)

**8. Consent Agenda – Motion to Approve Consent Agenda Items**

**HEALTH CARE DISTRICT**

**A. ADMINISTRATION**

**8A-1 RECEIVE AND FILE:**

March 2021 Internet Posting of District Public Meeting

<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>

**8A-2 RECEIVE AND FILE**

Health Care District Board Attendance [Page 8]

**8A-3 RECEIVE AND FILE:**

Health Care District Financial Statements January 2021 (Tony Colby)

[Pages 9-57]

**8A-4 Staff Recommends a MOTION TO APPROVE:**

Medical Staff Appointment(s) for Lakeside Medical Center (Belma Andric, MD)

[Pages 58-60]

**8A-5 Staff Recommends a MOTION TO APPROVE:**

Recredentialing and Privileging of Healey Center Practitioner

(Andrea Steele) [Pages 61-62]

**8A-6 Staff Recommends a MOTION TO APPROVE:**

Legal Settlement (Valerie Shahriari) [Pages 63-64]

**8A-7 Staff Recommends a MOTION TO APPROVE:**

Amendment to HCD Bylaws (Valerie Shahriari) [Pages 65-79]

**8A-8 Staff Recommends a MOTION TO APPROVE:**

Amendment to 1515 N. Flagler Drive Lease Agreement (Tom Cleare)

[Pages 80-82]

**8. Consent Agenda (Continued)**

8A-9 **RECEIVE AND FILE:**

Internal Audit Update (Betsy Bittar & Cherry Baekert) [Pages 83-101]

8A-10 **Staff Recommends a MOTION TO APPROVE:**

Third Amendment to Agreement between the Health Care District and District Clinic Holdings, Inc. (Valerie Shahriari) [Pages 102-103]

8A-11 **Staff Recommends a MOTION TO APPROVE:**

Second Amendment to Chief Executive Officer Employment Agreement (Steven Hurwitz) [Pages 104-108]

**9. Regular Agenda**

A. **ADMINISTRATION**

9A-1 **Staff Recommends a MOTION TO APPROVE:**

CEO Annual Evaluation (Chair Daniels) [Verbal]

9A-2 **RECEIVE AND FILE:**

Department of Health Subsidy Budget Status Update (Tom Cleare)  
[Pages 109-112]

**10. CEO Comments**

**11. HCD Board Member Comments**

**12. Establishment of Upcoming Board Meetings**

**June 9, 2021**

- 2:00PM, Joint Meeting with the Finance & Audit Committee

**(1<sup>st</sup>) September Meeting (Date TBD)**

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

**(2<sup>nd</sup>) September Meeting (Date TBD)**

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

**December 15, 2021**

- 2:00PM, Health Care District Board Meeting

**13. Motion to Adjourn**



**HEALTH CARE DISTRICT OF  
PALM BEACH COUNTY  
BOARD OF COMMISSIONERS MEETING  
SUMMARY MINUTES  
December 8, 2020 at 2:00PM  
1515 N Flagler Drive, Suite101  
West Palm Beach, FL 33401**

**Remote Participation Link:**

**<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXRsZ1dDQT09>**

**Via Telephone dial-in access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503**

**1. Call to Order**

Les Daniels called the meeting to order.

**A. Roll Call**

Health Care District Board members present included: Les Daniels, Chair; Nancy Banner, Vice Chair; Sean O'Bannon, Secretary; Dr. Alonso; Cory Neering; Ed Sabin and Tammy Jackson-Moore.

Staff present included: Darcy Davis, Chief Executive Officer; Dr. Belma Andric, Chief Medical Officer; Valerie Shahriari, General Counsel; Dr. Tom Cleare, AVP Planning & Community Engagement; Karen Harris, VP of Field Operations; Steven Hurwitz, Chief Administrative Officer; Josh Burrill, AVP of Compliance, Internal Audit & Revenue Cycle; and Patty Lavelly, Interim Chief Information Officer.

Recording/Transcribing Secretary: Heidi Bromley

**B. Invocation**

Ms. Davis led the invocation.

**C. Pledge of Allegiance**

The Pledge of Allegiance was recited.

Health Care District Board  
Summary Meeting Minutes  
December 8, 2020  
Page 2 of 7

- D. Affirmation of Mission: The mission of the Health Care District of Palm Beach County is to be the health care safety net for Palm Beach County. Our vision is meeting changes in health care to keep our community healthy.

**2. Agenda Approval**

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

**CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the agenda. The motion was duly seconded by Commissioner Banner. There being no opposition, the motion passed unanimously.**

**3. Awards, Introductions and Presentations**

- A. 2019-2020 Annual Institutional Review Executive Summary (Dr. Dorce-Medard)

*Ms. Dorce-Medard provided the Board with an overview of the 2019-2020 (AIR) Executive Summary.*

- B. IT Update (Patty Lavelly)

*Ms. Lavelly provided the Board with an update on EPIC.*

- C. School Health Update (Rosella Weymer/Dr. Chibar/Dr. Andric)

*Ms. Weymer started the presentation with Operational Updates. Dr. Chibar reviewed the COVID-19 Responses and Dr. Andric discussed the Screening & Testing Data.*

**4. Disclosure of Voting Conflict**

**5. Public Comment**

**6. Meeting Minutes**

- A. **Staff Recommends a MOTION TO APPROVE:**  
Joint Board and Finance & Audit Committee Meeting Minutes of September 10, 2020.

**CONCLUSION/ACTION: Commissioner Banner made a motion to approve the Joint Board and Finance & Audit Committee Meeting Minutes of September 10, 2020 as presented. The motion was duly seconded by**

Health Care District Board  
Summary Meeting Minutes  
December 8, 2020  
Page 3 of 7

**Commissioner Alonso. There being no objection, the motion passed unanimously.**

- A. **Staff Recommends a MOTION TO APPROVE:**  
TRIM Public Hearing Meeting Minutes of September 10, 2020

**CONCLUSION/ACTION: Commissioner Banner made a motion to approve the TRIM Public Hearing Meeting Minutes of September 10, 2020 as presented. The motion was duly seconded by Commissioner Alonso. There being no objection, the motion passed unanimously.**

- B. **Staff Recommends a MOTION TO APPROVE:**  
Board Meeting Minutes of September 24, 2020

**CONCLUSION/ACTION: Commissioner Banner made a motion to approve the Board Meeting Minutes of September 24, 2020 as presented. The motion was duly seconded by Commissioner Jackson-Moore. There being no objection, the motion passed unanimously.**

- C. **Staff Recommends a MOTION TO APPROVE:**  
TRIM Public Hearing Meeting Minutes of September 24, 2020

**CONCLUSION/ACTION: Commissioner Banner made a motion to approve the TRIM Public Hearing Meeting Minutes of September 24, 2020 as presented. The motion was duly seconded by Commissioner Alonso. There being no objection, the motion passed unanimously.**

## 7. Committee Reports

### 7.1 Finance and Audit Committee Report – (Commissioner Sabin)

*Commissioner Sabin stated that the Finance & Audit committee met earlier. John Grady provided an Economic Update and Yield Curve Analysis to the Committee. We reviewed the financials and received an update on Internal Audit. The Finance & Audit Committee Charter was amended and forwarded to the Board for Approval.*

### 7.2 Good Health Foundation Committee Report – (No Report)

### 7.3 Quality, Patient Safety and Compliance Committee – (Commissioner O'Bannon)

*Commissioner Neering stated that we had the Quality, Patient Safety and Compliance Committee meeting earlier and did not have a quorum so we reviewed all of the agenda items, but no action was taken.*

Health Care District Board  
Summary Meeting Minutes  
December 8, 2020  
Page 4 of 7

7.4 Lakeside Health Advisory Board Report – (Commissioner Alonso)

*Commissioner Alonso stated that the last LHAB meeting was scheduled for December 1, 2020 but was cancelled so there is no report at this time.*

7.5 Primary Care Clinics Board Report – (Commissioner Jackson-Moore)

*Commissioner Jackson-Moore stated that Zoom Board meetings were held on September 28<sup>th</sup> and October 30<sup>th</sup>, 2020. The Health Resources and Services Administration (HRSA) recognized the C. L. Brumback Primary Care Clinics with several Health Center Quality Improvement Fiscal Year 2020 Grant Awards, including \$180,431 and a gold badge as a Health Center Quality Leader for ranking among the top 10% of health centers nationally for clinical quality. The Brumback Clinics also received \$167,000 for the second year of supplemental funding for Integrated Behavioral Health Services (IBHS) for fiscal year 2019. The quarterly progress reports for all three COVID grants were submitted on 10/12/2020. Dr. Hyla Fritsch was approved by Board vote to Executive Director of Clinics and Pharmacy (HRSA Project Director).*

**7. Consent Agenda – Motion to Approve Consent Agenda Items**

**CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the Consent Agenda. The motion was duly seconded by Commissioner Alonso. There being no objection, the motion passed unanimously.**

**HEALTH CARE DISTRICT**

**A. ADMINISTRATION**

**8A-1 RECEIVE AND FILE:**

December 2020 Internet Posting of District Public Meeting  
<https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=344&m=0|0&DisplayType=C>

**8A-2 RECEIVE AND FILE**

Health Care District Board Attendance

**8A-3 RECEIVE AND FILE:**

Health Care District Financial Statements September 2020

**8A-4 Staff Recommends a MOTION TO APPROVE:**

Total Pay Practice Policy

Health Care District Board  
Summary Meeting Minutes  
December 8, 2020  
Page 5 of 7

- 8A-5 **Staff Recommends a MOTION TO APPROVE:**  
Human Resources Policies for Retirement
- 8A-6 **Staff Recommends a MOTION TO APPROVE:**  
Employment of Relatives Policy
- 8A-7 **Staff Recommends a MOTION TO APPROVE:**  
Relocation Policy Exception
- 8A-8 **RECEIVE AND FILE:**  
Proposed Meeting Schedule for 2021
- 8A-9 **RECEIVE AND FILE:**  
Internal Audit Update & Development
- 8A-10 **Staff Recommends a MOTION TO APPROVE:**  
District Cares Program Policy
- 8A-11 **Staff Recommends a MOTION TO APPROVE:**  
Medical Staff Appointments for Lakeside Medical Center
- 8A-12 **Staff Recommends a MOTION TO APPROVE:**  
Recredentialing and Privileging of Healey Center Practitioner
- 8A-13 **Staff Recommends a MOTION TO APPROVE:**  
Appointment of Sophia Eccleston to the Finance & Audit Committee
- 8A-14 **RECEIVE AND FILE:**  
Unite US Update
- 8A-15 **Staff Recommends a MOTION TO APPROVE:**  
Amendment to the Finance & Audit Committee Charter
- 8A-16 **Staff Recommends a MOTION TO APPROVE:**  
Amendment to the Quality, Patient Safety & Compliance Charter
- 8A-17 **RECEIVE AND FILE:**  
Board Appointment Letter for Sean O'Bannon
- 9. **Regular Agenda**
  - A. **ADMINISTRATION**
    - 9A-1 **Staff Recommends a MOTION TO APPROVE:**  
Sponsored Programs Funding Award



Health Care District Board  
Summary Meeting Minutes  
December 8, 2020  
Page 6 of 7

Dr. Cleare stated that this agenda item presents the award recommendations from the Sponsored Programs Funding Request Selection Committee. In summary, the Committee chose to recommend 21 proposed initiatives with a total funding recommendation of \$1,323,500. Staff is recommending that the Board approve the Sponsored Programs Selection Committee recommendation and award funding to 21 proposed initiatives for a total \$1,323,500.

**CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the Sponsored Programs Funding Award. The motion was duly seconded by Commissioner Alonso. There being no objection, the motion passed unanimously.**

9A-2 **Staff Recommends a MOTION TO APPROVE:**  
2020 Fiscal Year End Budget Amendment

Ms. Davis stated that this agenda item provides the Board with the 2020 Fiscal Year End budget amendment. Staff recommends the Board approve the 2020 Fiscal Year End budget amendment through the adoption of Resolution #2021R-001.

**CONCLUSION/ACTION: Commissioner Jackson-Moore made a motion to approve the 2020 Fiscal Year End Budget Amendment. The motion was duly seconded by Commissioner Neering. There being no objection, the motion passed unanimously.**

10. CEO Comments
11. HCD Board Member Comments
12. Establishment of Upcoming Board Meetings

**March 11, 2021**

- 9:00AM, Health Care District Strategic Planning followed by the Health Care District Board Meeting

**June 9, 2021**

- 2:00PM, Joint Meeting with the Finance & Audit Committee

**(1<sup>st</sup>) September Meeting (Date TBD)**

- 4:00PM, Joint Meeting with the Finance & Audit Committee
- 5:15PM, Truth In Millage (TRIM) Meeting

Health Care District Board  
Summary Meeting Minutes  
December 8, 2020  
Page 7 of 7

**(2<sup>nd</sup>) September Meeting (Date TBD)**

- 4:00PM, Health Care District Board Annual Meeting (Officer Elections)
- 5:15PM, Truth In Millage (TRIM) Meeting

**December 15, 2021**

- 2:00PM, Health Care District Board Meeting

**13. Motion to Adjourn**

There being no further business, the meeting was adjourned.

\_\_\_\_\_  
**Sean O'Bannon, Secretary**

\_\_\_\_\_  
**Date**

**HEALTH CARE DISTRICT OF  
PALM BEACH COUNTY  
BOARD OF COMMISSIONERS**

**Board Meeting Attendance Tracking for 12/20 – 12/21**

	<b>12/8/20</b>	<b>3/11/21</b>	<b>6/9/21</b>	<b>September (TBD)</b>	<b>September (TBD)</b>	<b>12/15/21</b>
Leslie Daniels	<b>X</b>					
Nancy Banner	<b>X</b>					
Sean O'Bannon	<b>X</b>					
Dr. Alonso	<b>X</b>					
Cory Neering	<b>X</b>					
Ed Sabin	<b>X</b>					
Tammy Jackson-Moore	<b>X</b>					

**HEALTH CARE DISTRICT BOARD**  
**March 11, 2021**

**1. Description: Health Care District Financial Statements**

**2. Summary:**

The YTD January 2021 financial statements for the Health Care District are presented for Board review.

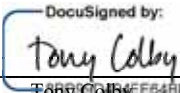
**3. Substantive Analysis:**

Management has provided the income statements and key statistical information for the Health Care District. Additional management discussion and analysis is incorporated into the financial statement presentation.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

  
 Tony Colby  
 Interim VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

Finance and Audit Committee  
 \_\_\_\_\_  
 Committee Name

3/10/2021  
 \_\_\_\_\_  
 Date

**6. Recommendation:**

Staff recommends the Board receive and file the YTD January 2021 Health Care District financial statements.

**HEALTH CARE DISTRICT BOARD**  
**March 11, 2021**

Approved for Legal sufficiency:

DocuSigned by:  
*Valerie Skalviani*  
Valerie Skalviani  
VP & General Counsel

DocuSigned by:  
*Tony Colby*  
Tony Colby  
Interim VP & Chief Financial Officer

DocuSigned by:  
*Darcy Davis*  
Darcy Davis  
Chief Executive Officer

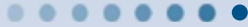


# Health Care District of Palm Beach County



**FINANCIAL STATEMENT**

**January 2021**



## Table of Contents

### Management Discussion and Analysis

### Combined Financial Statements

Revenues and Expenditures – Combined All Funds (Functional).....	1
Revenues and Expenses by Fund YTD.....	2
Combined Statement of Net Position.....	3 - 4

### Supplemental Information

General Fund.....	5 - 13
Healey Center.....	14 - 16
Lakeside Medical Center.....	17 - 24
Primary Care Clinics.....	25 - 34
Medicaid Match.....	35 - 36



## MEMO

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To: Finance & Audit Committee

From: Tony Colby, Interim VP & Chief Financial Officer

Date: February 23, 2021

Subject: Management Discussion and Analysis of January 2021 Health Care District Financial Statements

The January statements represent the financial performance for the four months of the 2021 fiscal year for the Health Care District. Total revenue year to date (YTD) of \$158.5M is unfavorable to budget of \$161.3M by (\$2.8M) or (1.8%). Operational expenditures and expenses YTD are \$10.3M favorable to budget or 12.9%. Year to date, the consolidated net margin is \$87.8M, with a favorable variance to budget of \$7.4M or 9.2%.

The General Fund YTD total revenue is under budget by (\$838k) or (0.6%). This unfavorable variance is mainly due to reduced Aeromedical transport volumes, as well as revenue recognition timing. Unrealized loss on investment variance of (\$465k) represents decrease in current market value of investment portfolio held by the District, and will only be realized should the District liquidate its' portfolio.

Expenses in the General Fund YTD after overhead allocation are favorable to budget by \$8.4M or 23.7%. Significant categories of YTD favorable budget variance include salaries and wages \$824k, purchased services \$871k, medical services of \$5.2M, repair and maintenance \$732k, and other expenses of \$1.2M. Salaries and wages is favorable to budget due primarily to vacancies in the school health program. Purchase services favorable variance are attributable to delayed transportation program implementation as well as reduced contracted personnel. Reduced contracted personal in the Aeromed program resulted from reduced fire rescue staff due to helicopter being grounded for repairs. Medical services claims continue to decline through better utilization management of District Cares membership and improved coordination of care, in addition trauma contracts cap on payments ended December 2020, new contract year starts January. Repair and maintenance variance relates to IT software support cost for Epic maintenance once implementation is completed. Other expenses are favorable to budget due to refund of prior year medical claims paid, as well as expense timing.





The General Fund YTD has a net margin of \$104.8M versus a budgeted net margin of \$97.3M for a favorable net margin variance of \$7.5M or 7.7%. The General Fund has subsidized a total of \$13.1M YTD to support operations of; Healey Center \$1.4M, Lakeside Medical Center \$2.6M, Primary Care Clinics \$5.3M, and Medicaid Match \$3.8M.

The Healey Center total revenue YTD of \$6.1M was under budget by (\$81k). This unfavorable variance is mainly due lower gross patient revenue and to higher charity care than anticipated. Total YTD operating expenses before overhead allocation of \$6.5M were favorable to budget by \$177k or 2.6%. This favorable variance is mainly due to the timing of certain expenses for the current fiscal year. The YTD net margin after overhead allocations for the Healey Center was a loss of (\$1.7M) or 9.4% under the budgeted loss of (\$1.9M).

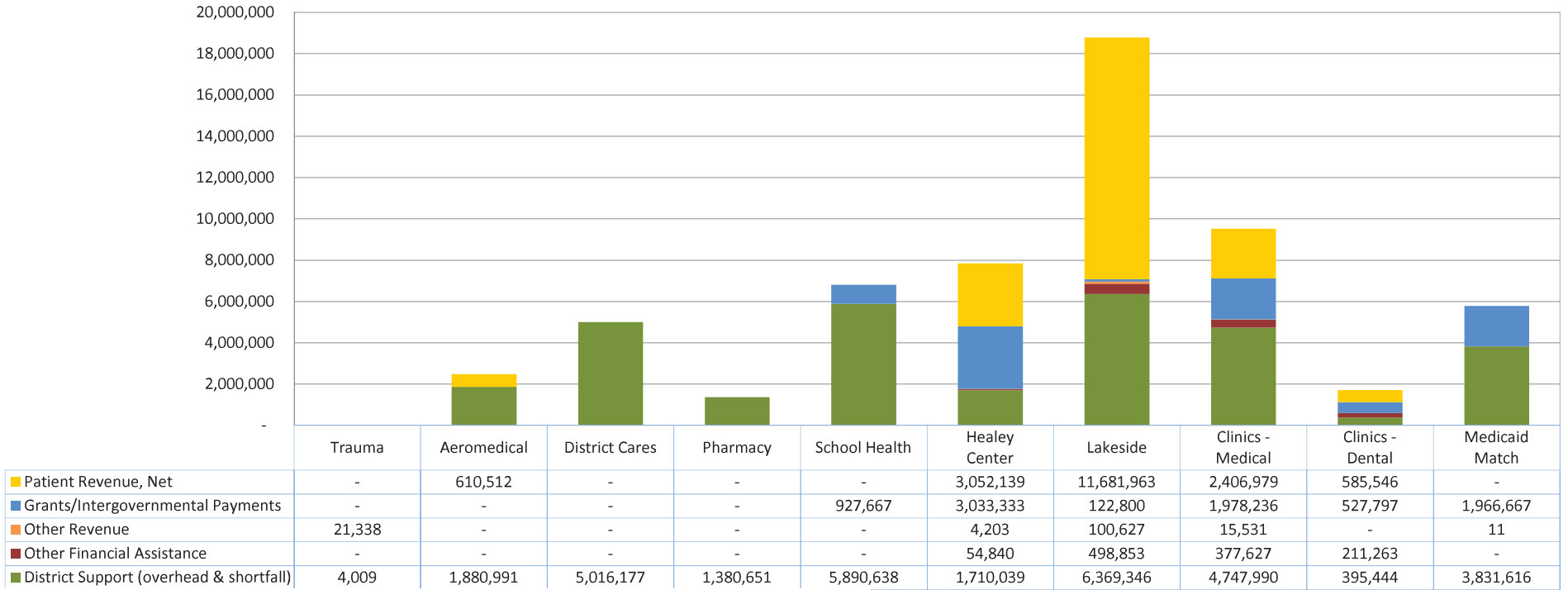
Lakeside Medical Center total revenue YTD of \$12.4M was under by (\$631k) or 4.8%. Net patient revenue YTD of \$11.7M was under budget by (\$60k) or 0.5%. Total operating expenses YTD of \$14.7M was favorable to budget by (\$94k) or (0.6%). This favorable variance is mainly due to savings in salaries and wages (\$224k). The YTD net margin after overhead allocations at Lakeside Medical Center was a loss of (\$6.4M) compared to a budgeted loss of (\$6.3M) or a variance of (\$25k) or 0.4%.

The Primary Care Clinics total revenue YTD of \$6.1M was under budget by (\$1.3M) primarily due to revenue recognition timing of COVID-19 stimulus funds. Net patient revenue YTD was favorable to budget by \$252k or 9.2%. Total operating expenses YTD for the clinics are favorable to budget by (\$624k) or 6.7%. This favorable variance is primarily due to salary and wages \$192k, and medical supplies \$270k. Vacancies in the medical clinics, as well as timing of medical supplies purchase are the primary reasons for savings in salaries and wages and medical supplies respectively. Total net margin YTD after overhead allocations for the Primary Care Clinics is a loss of (\$5.1M), compared to budgeted loss of (\$4.9M) for an unfavorable variance of \$283k or 5.8%.

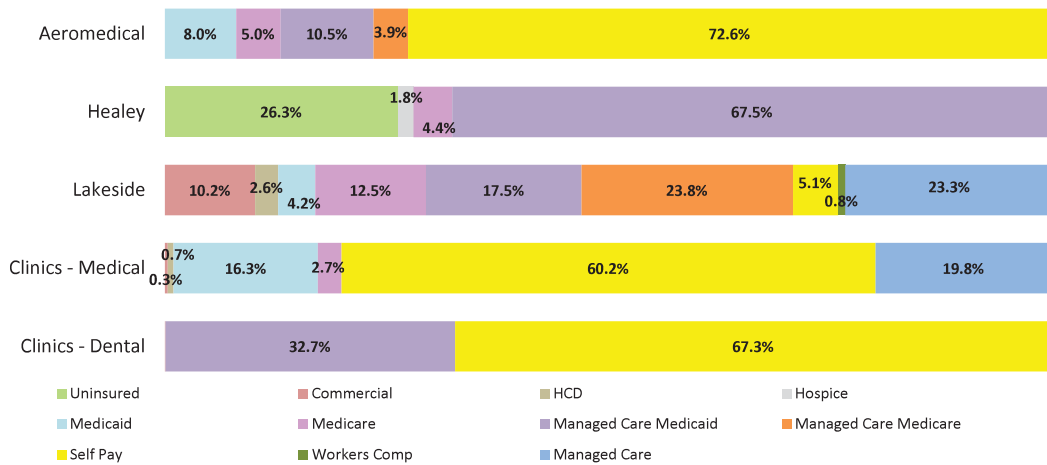
Cash and investments have a combined balance of \$237.3M, of which \$15.1M is restricted. Due from other governments of \$28.8M reflects the tax collector receivable of \$20.6M, School District of Palm Beach County \$2.8M, Palm Beach County for Medicaid match \$1.3M, and grants \$4.2M. Total net position for all funds combined is \$340.8M.

# Program Dashboard - YTD January 2021

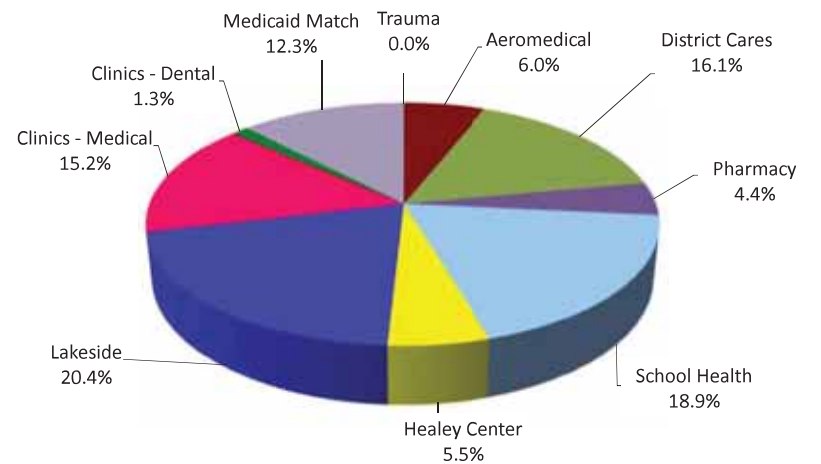
### YTD Revenue and District Support by Program



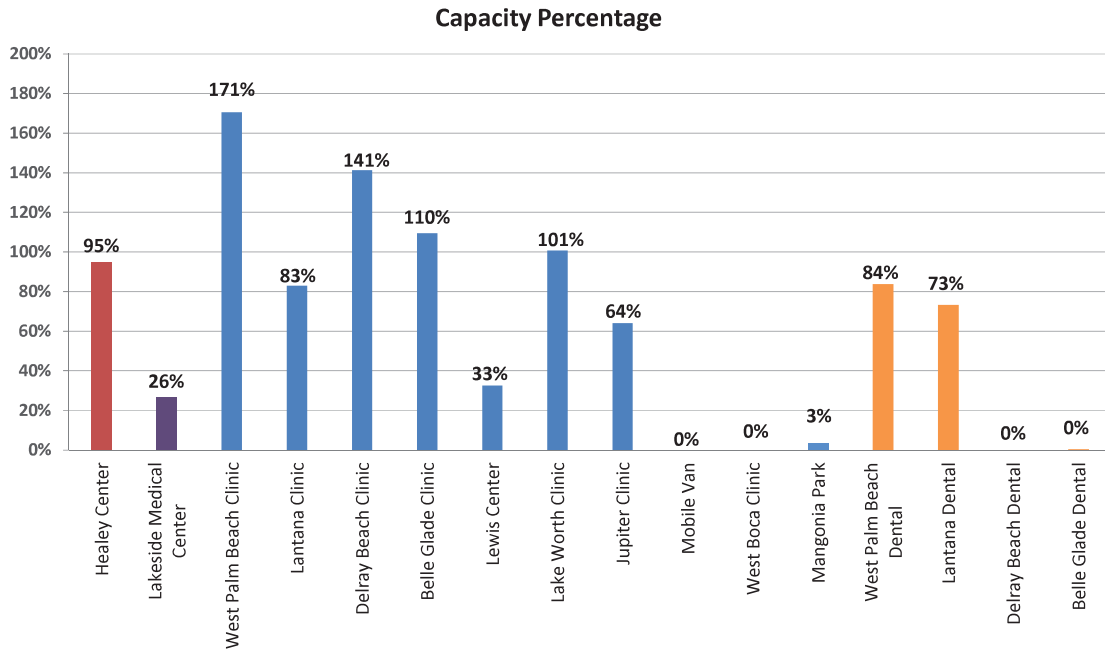
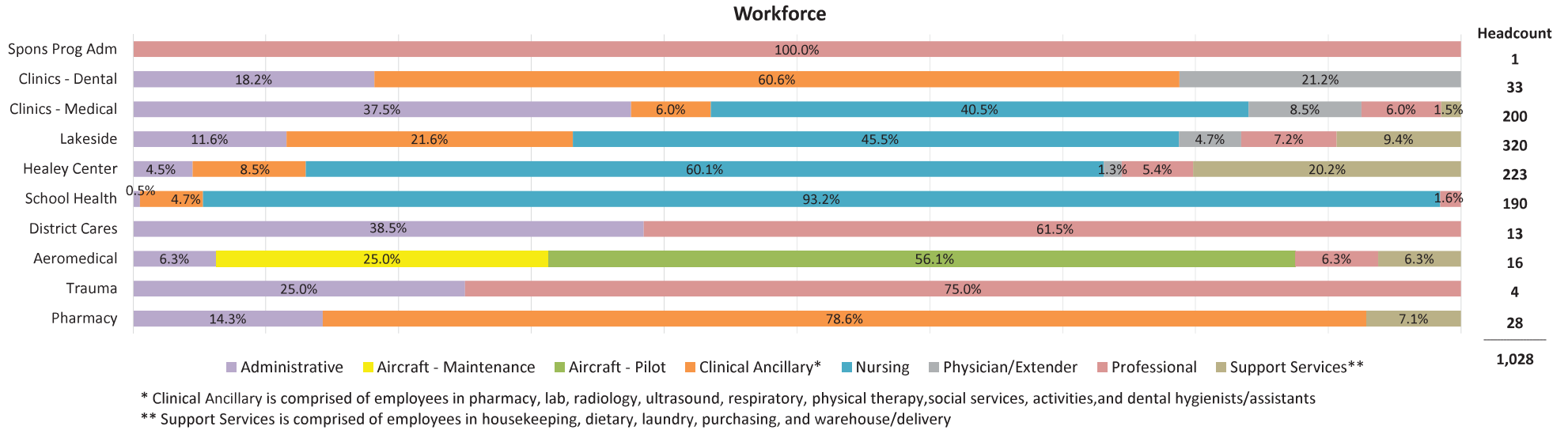
### YTD Payor Mix by Volume



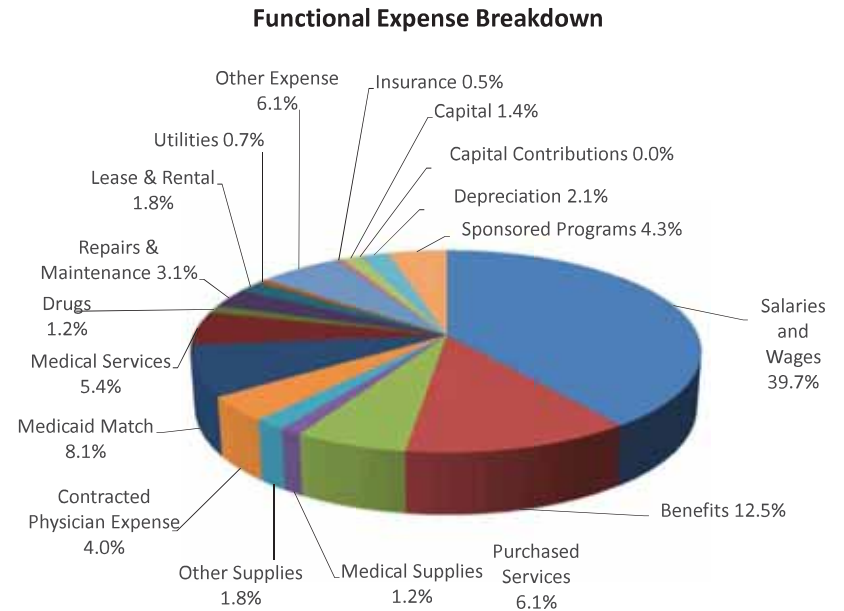
### District Support (overhead and shortfall)



# Program Dashboard - YTD January 2021



Healey Center and Lakeside Medical Center capacity percentages reflect the year-to-date average daily census. Primary Care and Dental Clinic capacity percentages represent the number of completed visits compared to the budgeted number of visits at each location.



## Revenues & Expenditures - Combined All Funds (Functional)

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
<b>Revenues:</b>							<b>Revenues:</b>						
\$ 3,600,591	\$ 5,662,260	\$ (2,061,669)	(36.4%)	\$ 5,379,537	\$ (1,778,945)	(33.1%)	\$ 128,518,603	\$ 127,076,092	\$ 1,442,511	1.1%	\$ 120,367,049	\$ 8,151,554	6.8%
4,581,316	5,025,139	(443,823)	(8.8%)	2,603,828	1,977,487	75.9%	18,337,138	18,876,561	(539,423)	(2.9%)	14,398,299	3,938,839	27.4%
1,481,917	1,481,916	1	0.0%	1,481,917	-	0.0%	5,927,667	5,927,664	3	0.0%	5,927,667	-	0.0%
2,312,586	1,206,202	1,106,384	91.7%	383,412	1,929,175	503.2%	2,628,833	1,416,897	1,211,936	85.5%	513,894	2,114,939	411.6%
143,584	121,339	22,245	18.3%	328,798	(185,214)	(56.3%)	595,270	485,356	109,914	22.6%	1,168,866	(573,595)	(49.1%)
(139,529)	-	(139,529)	0.0%	276,926	(416,456)	(150.4%)	(464,866)	-	(464,866)	0.0%	266,200	(731,067)	(274.6%)
553,693	970,467	(416,774)	(42.9%)	-	553,693	0.0%	1,142,583	5,189,118	(4,046,535)	(78.0%)	-	1,142,583	0.0%
38,866	266,280	(227,414)	(85.4%)	446,106	(407,239)	(91.3%)	1,772,690	2,318,605	(545,915)	(23.5%)	2,679,864	(907,174)	(33.9%)
<b>\$ 12,573,025</b>	<b>\$ 14,733,603</b>	<b>\$ (2,160,578)</b>	<b>(14.7%)</b>	<b>\$ 10,900,523</b>	<b>\$ 1,672,501</b>	<b>15.3%</b>	<b>\$ 158,457,917</b>	<b>\$ 161,290,293</b>	<b>\$ (2,832,376)</b>	<b>(1.8%)</b>	<b>\$ 145,321,838</b>	<b>\$ 13,136,079</b>	<b>9.0%</b>
<b>Expenditures:</b>							<b>Expenditures:</b>						
6,912,791	7,165,286	252,495	3.5%	7,061,185	148,394	2.1%	28,468,731	29,751,075	1,282,344	4.3%	28,752,776	284,046	1.0%
2,190,414	2,227,771	37,357	1.7%	2,169,167	(21,248)	(1.0%)	8,973,283	9,010,616	37,333	0.4%	9,124,353	151,070	1.7%
1,130,979	1,304,471	173,492	13.3%	1,866,139	735,160	39.4%	4,399,585	5,330,365	930,780	17.5%	5,455,064	1,055,478	19.3%
254,372	299,530	45,158	15.1%	320,893	66,521	20.7%	877,434	1,180,101	302,667	25.6%	1,048,542	171,108	16.3%
538,499	402,931	(135,568)	(33.6%)	193,583	(344,917)	(178.2%)	1,264,797	1,610,925	346,128	21.5%	704,971	(559,826)	(79.4%)
825,145	702,365	(122,780)	(17.5%)	992,885	167,740	16.9%	2,881,384	2,809,460	(71,924)	(2.6%)	3,144,274	262,890	8.4%
1,449,573	1,449,573	(0)	(0.0%)	1,417,231	(32,343)	(2.3%)	5,798,294	5,798,292	(2)	(0.0%)	5,668,924	(129,370)	(2.3%)
914,977	3,802,569	2,887,592	75.9%	1,645,283	730,306	44.4%	3,882,345	9,041,571	5,159,226	57.1%	11,169,170	7,286,824	65.2%
257,333	174,183	(83,150)	(47.7%)	267,148	9,815	3.7%	860,690	686,152	(174,538)	(25.4%)	919,818	59,128	6.4%
604,033	754,430	150,397	19.9%	565,471	(38,563)	(6.8%)	2,216,222	3,017,720	801,498	26.6%	1,997,709	(218,513)	(10.9%)
321,633	349,853	28,220	8.1%	315,051	(6,582)	(2.1%)	1,284,720	1,372,688	87,968	6.4%	1,265,217	(19,503)	(1.5%)
94,676	132,590	37,914	28.6%	115,391	20,715	18.0%	470,628	530,360	59,732	11.3%	491,961	21,333	4.3%
604,565	892,511	287,946	32.3%	695,322	90,757	13.1%	4,383,262	5,662,741	1,279,479	22.6%	4,729,462	346,200	7.3%
86,772	83,727	(3,045)	(3.6%)	104,308	17,537	16.8%	343,959	334,908	(9,051)	(2.7%)	570,012	226,053	39.7%
755,982	836,496	80,514	9.6%	754,712	(1,270)	(0.2%)	3,095,094	3,345,984	250,890	7.5%	3,108,162	13,068	0.4%
16,941,745	20,578,286	3,636,541	17.7%	18,483,768	1,542,023	8.3%	69,200,428	79,482,958	10,282,530	12.9%	78,150,414	8,949,986	11.5%
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>							<b>Net Performance before Depreciation &amp; Overhead Allocations</b>						
\$ (4,368,721)	\$ (5,844,683)	\$ 1,475,962	(25.3%)	\$ (7,583,245)	\$ 3,214,524	(42.4%)	\$ 89,257,489	\$ 81,807,335	\$ 7,450,154	9.1%	\$ 67,171,425	\$ 22,086,064	32.9%
371,491	354,000	(17,491)	(4.9%)	415,549	44,058	10.6%	1,482,559	1,416,000	(66,559)	(4.7%)	1,413,376	(69,183)	(4.9%)
<b>17,313,237</b>	<b>20,932,286</b>	<b>3,619,049</b>	<b>17.3%</b>	<b>18,899,318</b>	<b>1,586,081</b>	<b>8.4%</b>	<b>70,682,987</b>	<b>80,898,958</b>	<b>10,215,971</b>	<b>12.6%</b>	<b>79,563,790</b>	<b>8,880,803</b>	<b>11.2%</b>
<b>\$ (4,740,212)</b>	<b>\$ (6,198,683)</b>	<b>\$ 1,458,471</b>	<b>(23.5%)</b>	<b>\$ (7,998,794)</b>	<b>\$ 3,258,582</b>	<b>(40.7%)</b>	<b>\$ 87,774,930</b>	<b>\$ 80,391,335</b>	<b>\$ 7,383,595</b>	<b>9.2%</b>	<b>\$ 65,758,049</b>	<b>\$ 22,016,881</b>	<b>33.5%</b>
212,254	605,091	392,837	64.9%	120,445	(91,809)	(76.2%)	999,795	2,759,574	1,759,779	63.8%	300,278	(699,517)	(233.0%)
33,633	-	(33,633)	0.0%	22,736	(10,897)	(47.9%)	33,633	-	(33,633)	0.0%	43,072	9,439	21.9%
<b>\$ (4,918,833)</b>	<b>\$ (6,803,774)</b>	<b>\$ 1,884,941</b>	<b>(27.7%)</b>	<b>\$ (8,096,503)</b>	<b>\$ 3,177,670</b>	<b>(39.2%)</b>	<b>\$ 86,808,768</b>	<b>\$ 77,631,761</b>	<b>\$ 9,177,007</b>	<b>11.8%</b>	<b>\$ 65,500,842</b>	<b>\$ 21,307,926</b>	<b>32.5%</b>

Note: Excludes Interfund Transfers

## Revenues and Expenses by Fund YTD

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

	General Fund	Healey Center	Lakeside Medical	Primary Care Clinics	Medicaid Match	Capital Funds	Total
<b>Revenues:</b>							
Ad Valorem Taxes	\$ 128,518,603	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 128,518,603
Premiums	-	-	-	-	-	-	-
Patient Revenue, Net	610,512	3,052,139	11,681,963	2,992,525	-	-	18,337,138
Intergovernmental Revenue	927,667	3,033,333	-	-	1,966,667	-	5,927,667
Grants	-	-	122,800	2,506,033	-	-	2,628,833
Interest Earnings	590,706	-	-	-	-	-	590,706
Unrealized Gain/(Loss)-Investments	(464,866)	-	-	-	-	-	(464,866)
Other Financial Assistance	-	54,840	498,853	588,890	-	-	1,142,583
Other Revenue	1,655,818	4,203	100,627	15,531	11	1,065	1,777,254
<b>Total Revenues</b>	<b>\$ 131,838,439</b>	<b>\$ 6,144,515</b>	<b>\$ 12,404,243</b>	<b>\$ 6,102,978</b>	<b>\$ 1,966,678</b>	<b>\$ 1,065</b>	<b>\$ 158,457,917</b>
<b>Expenditures:</b>							
Salaries and Wages	12,306,200	3,980,123	6,599,149	5,583,259	-	-	28,468,731
Benefits	4,112,831	1,424,003	1,871,717	1,564,732	-	-	8,973,283
Purchased Services	2,980,659	202,701	1,016,501	199,724	-	-	4,399,585
Medical Supplies	37,088	183,523	482,053	174,770	-	-	877,434
Other Supplies	578,119	259,044	399,440	28,194	-	-	1,264,797
Contracted Physician Expense	12,500	3,934	2,864,951	-	-	-	2,881,384
Medicaid Match	-	-	-	-	5,798,294	-	5,798,294
Medical Services	3,566,191	66,421	-	249,733	-	-	3,882,345
Drugs	(13,950)	118,269	484,599	271,772	-	-	860,690
Repairs & Maintenance	1,873,086	110,101	211,054	21,981	-	-	2,216,222
Lease & Rental	639,923	4,905	230,061	409,831	-	-	1,284,720
Utilities	34,731	139,640	266,960	29,297	-	-	470,628
Other Expense	4,002,007	30,004	251,077	100,173	-	-	4,383,262
Insurance	235,391	27,304	66,291	14,973	-	-	343,959
Sponsored Programs	3,095,094	-	-	-	-	-	3,095,094
<b>Total Operational Expenditures</b>	<b>33,459,870</b>	<b>6,549,972</b>	<b>14,743,854</b>	<b>8,648,438</b>	<b>5,798,294</b>	<b>-</b>	<b>69,200,429</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ 98,378,569</b>	<b>\$ (405,457)</b>	<b>\$ (2,339,612)</b>	<b>\$ (2,545,460)</b>	<b>\$ (3,831,616)</b>	<b>\$ 1,065</b>	<b>\$ 89,257,488</b>
<b>Budget</b>	<b>\$ 89,828,130</b>	<b>\$ (501,225)</b>	<b>\$ (1,802,380)</b>	<b>\$ (1,906,982)</b>	<b>\$ (3,831,200)</b>	<b>\$ 20,992</b>	<b>\$ 81,807,335</b>
<b>Prior Year: Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>\$ 84,217,301</b>	<b>\$ (554,384)</b>	<b>\$ (8,148,212)</b>	<b>\$ (4,682,249)</b>	<b>\$ (3,701,445)</b>	<b>\$ 40,414</b>	<b>\$ 67,171,425</b>

# Combined Governmental Funds Statement of Net Position

As of January 31, 2021

	General Fund January 2021	General Fund December 2020	Medicaid Match January 2021	Medicaid Match December 2020	Capital Projects January 2021	Capital Projects December 2020	Governmental Funds January 2021	Governmental Funds December 2020
<b>Assets</b>								
Cash and Cash Equivalents	\$ 89,846,608	\$ 93,054,041	\$ 117,376	\$ 609,042	\$ 26,427,057	\$ 26,715,710	\$ 116,391,041	\$ 120,378,793
Restricted Cash	-	-	-	-	-	-	-	-
Investments	103,256,479	103,420,266	-	-	-	-	103,256,479	103,420,266
Notes Receivable	-	-	-	-	-	-	-	-
Accounts Receivable, net	1,268,598	1,136,292	-	-	-	-	1,268,598	1,136,292
Due From Other Funds	-	-	-	-	-	-	-	-
Due From Other Governments	23,416,854	26,974,545	491,667	-	-	-	23,908,520	26,974,545
Inventory	47,382	47,382	-	-	-	-	47,382	47,382
Other Current Assets	5,763,753	5,503,450	-	-	-	-	5,763,753	5,503,450
<b>Total Assets</b>	<u>\$ 223,599,674</u>	<u>\$ 230,135,976</u>	<u>\$ 609,042</u>	<u>\$ 609,042</u>	<u>\$ 26,427,057</u>	<u>\$ 26,715,710</u>	<u>\$ 250,635,773</u>	<u>\$ 257,460,728</u>
<b>Liabilities</b>								
Accounts Payable	2,813,086	2,447,659	-	-	346,044	406,246	3,159,129	2,853,905
Medical Benefits Payable	1,141,100	2,357,270	-	-	-	-	1,141,100	2,357,270
Due To Other Funds	-	-	-	-	-	-	-	-
Due To Other Governments	-	-	-	-	-	-	-	-
Deferred Revenue	21,027,549	24,860,057	-	-	-	-	21,027,549	24,860,057
Other Current Liabilities	2,830,684	1,376,628	-	-	-	-	2,830,684	1,376,628
Noncurrent Liabilities	859,328	814,400	-	-	-	-	859,328	814,400
<b>Total Liabilities</b>	<u>28,671,746</u>	<u>31,856,013</u>	<u>-</u>	<u>-</u>	<u>346,044</u>	<u>406,246</u>	<u>29,017,790</u>	<u>32,262,259</u>
<b>Fund Balances</b>								
Nonspendable	5,017,398	4,799,820	-	-	-	-	5,017,398	4,799,820
Assigned to Subsequent Year's Budget	65,700,000	65,700,000	-	-	-	-	65,700,000	65,700,000
Assigned to Capital Projects	-	-	-	-	26,081,013	26,309,464	26,081,013	26,309,464
Assigned to Medicaid Match	-	-	609,042	609,042	-	-	609,042	609,042
Unassigned	124,210,529	127,780,143	-	-	-	-	124,210,529	127,780,143
<b>Ending Fund Balance</b>	<u>194,927,927</u>	<u>198,279,963</u>	<u>609,042</u>	<u>609,042</u>	<u>26,081,013</u>	<u>26,309,464</u>	<u>221,617,983</u>	<u>225,198,469</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 223,599,674</u>	<u>\$ 230,135,976</u>	<u>\$ 609,042</u>	<u>\$ 609,042</u>	<u>\$ 26,427,057</u>	<u>\$ 26,715,710</u>	<u>\$ 250,635,772</u>	<u>\$ 257,460,727</u>

## Combined Business-Type Funds Statement of Net Position

As of January 31, 2021

	Healey Center January 2021	Healey Center December 2020	Healthy Palm Beaches January 2021	Healthy Palm Beaches December 2020	Lakeside Medical Center January 2021	Lakeside Medical Center December 2020	Primary Care Clinics January 2021	Primary Care Clinics December 2020	Business-Type Funds January 2021	Business-Type Funds December 2020
<b>Assets</b>										
Cash and Cash Equivalents	\$ 912,583	\$ 2,638,119	\$ 1,415,104	\$ 1,415,104	\$ 4,918,333	\$ 6,106,018	\$ (4,702,044)	\$ (2,591,509)	\$ 2,543,976	\$ 7,567,732
Restricted Cash	176,060	110,433	1,500,000	1,500,000	13,163,137	13,633,559	221,426	221,426	15,060,623	15,465,418
Accounts Receivable, net	1,644,971	956,239	1,630	1,630	6,392,127	5,782,322	2,480,524	2,012,304	10,519,251	8,752,494
Due From Other Funds	-	-	-	-	-	-	-	-	-	-
Due From Other Governments	758,333	-	-	-	125,742	990,088	4,043,249	2,387,958	4,927,325	3,378,046
Inventory	-	-	-	-	535,558	528,162	-	-	535,558	528,162
Other Current Assets	44,856	44,263	45,555	45,555	229,123	204,453	63,936	89,880	383,469	384,151
Net Investment in Capital Assets	17,721,120	17,767,279	-	-	35,376,395	35,636,198	2,948,617	2,963,867	56,046,132	56,367,344
<b>Total Assets</b>	<b>\$ 21,257,923</b>	<b>\$ 21,516,333</b>	<b>\$ 2,962,289</b>	<b>\$ 2,962,289</b>	<b>\$ 60,740,413</b>	<b>\$ 62,880,799</b>	<b>\$ 5,055,709</b>	<b>\$ 5,083,926</b>	<b>\$ 90,016,335</b>	<b>\$ 92,443,347</b>
<b>Deferred Outflows of Resources</b>										
Deferred Outflows Related to Pensions	\$ 121,181	\$ 121,181	\$ -	\$ -	\$ 13,243	\$ 13,243	\$ 20,199	\$ 20,199	\$ 154,623	\$ 154,623
<b>Liabilities</b>										
Accounts Payable	152,226	153,475	-	-	1,163,866	802,285	163,580	163,202	1,479,673	1,118,962
Medical Benefits Payable	-	-	-	-	-	-	-	-	-	-
Due to Other Funds	-	-	-	-	-	-	-	-	-	-
Due to Other Governments	55,113	55,113	-	-	2,301,819	2,301,819	-	-	2,356,932	2,356,932
Deferred Revenue	167,205	101,578	-	-	13,163,137	13,633,559	649,044	649,044	13,979,386	14,384,181
Other Current Liabilities	1,138,427	1,346,528	-	-	2,096,367	2,395,176	1,340,078	1,516,300	4,574,871	5,258,004
Noncurrent Liabilities	1,488,834	1,593,518	-	-	2,348,555	2,544,260	1,561,087	1,622,147	5,398,476	5,759,925
<b>Total Liabilities</b>	<b>\$ 3,001,805</b>	<b>\$ 3,250,213</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 21,073,744</b>	<b>\$ 21,677,099</b>	<b>\$ 3,713,788</b>	<b>\$ 3,950,691</b>	<b>\$ 27,789,338</b>	<b>\$ 28,878,003</b>
<b>Deferred Inflows of Resources</b>										
Deferred Inflows	\$ 102,108	\$ 102,108	\$ -	\$ -	\$ 13,627	\$ 13,627	\$ 474	\$ 474	\$ 116,209	\$ 116,209
<b>Net Position</b>										
Net Investment in Capital Assets	17,721,120	17,767,279	-	-	35,376,395	35,636,198	2,948,617	2,963,867	56,046,132	56,367,344
Restricted	176,060	110,433	1,500,000	1,500,000	13,163,137	13,633,559	221,426	221,426	15,060,623	15,465,418
Unrestricted	378,011	407,481	1,462,289	1,462,289	(8,873,246)	(8,066,441)	(1,808,398)	(2,032,334)	(8,841,344)	(8,229,004)
<b>Total Net Position</b>	<b>18,275,191</b>	<b>18,285,193</b>	<b>2,962,289</b>	<b>2,962,289</b>	<b>39,666,285</b>	<b>41,203,316</b>	<b>1,361,645</b>	<b>1,152,959</b>	<b>62,265,411</b>	<b>63,603,758</b>
<b>Total Net Position</b>	<b>\$ 21,276,996</b>	<b>\$ 21,535,406</b>	<b>\$ 2,962,289</b>	<b>\$ 2,962,289</b>	<b>\$ 60,740,029</b>	<b>\$ 62,880,415</b>	<b>\$ 5,075,434</b>	<b>\$ 5,103,651</b>	<b>\$ 90,054,749</b>	<b>\$ 92,481,761</b>



# **SUPPLEMENTAL INFORMATION**

## **GENERAL FUND**



## General Fund Revenue & Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 3,600,591	\$ 5,662,260	\$ (2,061,669)	(36.4%)	\$ 5,379,537	\$ (1,778,945)	(33.1%)	Ad Valorem Taxes	\$ 128,518,603	\$ 127,076,092	\$ 1,442,511	1.1%	\$ 120,367,049	\$ 8,151,554	6.8%	
195,556	342,271	(146,715)	(42.9%)	259,942	(64,386)	(24.8%)	Patient Revenue, Net	610,512	1,210,009	(599,497)	(49.5%)	989,052	(378,540)	(38.3%)	
231,917	231,917	(0)	(0.0%)	231,917	-	0.0%	Intergovernmental Revenue	927,667	927,668	(1)	(0.0%)	927,667	-	0.0%	
-	-	-	0.0%	-	-	0.0%	Grants	-	-	-	0.0%	-	-	0.0%	
141,543	114,062	27,481	24.1%	318,744	(177,201)	(55.6%)	Interest Earnings	590,706	456,248	134,458	29.5%	1,112,832	(522,126)	(46.9%)	
(139,529)	-	(139,529)	0.0%	276,926	(416,456)	(150.4%)	Unrealized Gain/(Loss)-Investments	(464,866)	-	(464,866)	0.0%	266,200	(731,067)	(274.6%)	
-	230,000	(230,000)	(100.0%)	-	-	0.0%	Other Financial Assistance	-	920,000	(920,000)	(100.0%)	-	-	0.0%	
23,445	208,114	(184,669)	(88.7%)	426,976	(403,531)	(94.5%)	Other Revenue	1,655,818	2,085,941	(430,123)	(20.6%)	2,044,577	(388,760)	(19.0%)	
<b>\$ 4,053,523</b>	<b>\$ 6,788,624</b>	<b>\$ (2,735,101)</b>	<b>(40.3%)</b>	<b>\$ 6,894,042</b>	<b>\$ (2,840,519)</b>	<b>(41.2%)</b>	<b>Total Revenues</b>	<b>\$ 131,838,439</b>	<b>\$ 132,675,958</b>	<b>\$ (837,519)</b>	<b>(0.6%)</b>	<b>\$ 125,707,378</b>	<b>\$ 6,131,061</b>	<b>4.9%</b>	
<b>Expenditures:</b>															
3,029,754	3,086,745	56,991	1.8%	3,008,048	(21,706)	(0.7%)	Salaries and Wages	12,306,200	13,130,519	824,319	6.3%	12,453,364	147,165	1.2%	
990,225	1,011,478	21,253	2.1%	983,644	(6,581)	(0.7%)	Benefits	4,112,831	4,108,468	(4,363)	(0.1%)	4,318,412	205,581	4.8%	
768,563	931,622	163,059	17.5%	1,226,340	457,778	37.3%	Purchased Services	2,980,659	3,851,626	870,967	22.6%	3,757,591	776,932	20.7%	
2,557	19,993	17,436	87.2%	12,404	9,847	79.4%	Medical Supplies	37,088	79,972	42,884	53.6%	29,404	(7,683)	(26.1%)	
335,691	204,852	(130,839)	(63.9%)	25,522	(310,169)	(1,215.3%)	Other Supplies	578,119	819,408	241,289	29.4%	119,557	(458,562)	(383.6%)	
-	4,167	4,167	100.0%	-	-	0.0%	Contracted Physician Expense	12,500	16,668	4,168	25.0%	87,500	75,000	85.7%	
852,671	3,719,697	2,867,026	77.1%	1,578,677	726,007	46.0%	Medical Services	3,566,191	8,720,697	5,154,506	59.1%	10,926,530	7,360,339	67.4%	
29,404	6,600	(22,804)	(345.5%)	23,449	(5,955)	(25.4%)	Drugs	(13,950)	26,400	40,350	152.8%	67,425	81,375	120.7%	
488,808	651,319	162,511	25.0%	339,738	(149,069)	(43.9%)	Repairs & Maintenance	1,873,086	2,605,276	732,190	28.1%	1,240,116	(632,970)	(51.0%)	
158,915	181,752	22,837	12.6%	155,514	(3,401)	(2.2%)	Lease & Rental	639,923	716,976	77,053	10.7%	595,372	(44,551)	(7.5%)	
7,783	9,707	1,924	19.8%	8,883	1,100	12.4%	Utilities	34,731	38,828	4,097	10.6%	33,800	(931)	(2.8%)	
493,346	768,047	274,701	35.8%	578,835	85,490	14.8%	Other Expense	4,002,007	5,163,630	1,161,623	22.5%	4,275,875	273,867	6.4%	
58,724	55,844	(2,880)	(5.2%)	80,244	21,520	26.8%	Insurance	235,391	223,376	(12,015)	(5.4%)	476,967	241,576	50.6%	
755,982	836,496	80,514	9.6%	754,712	(1,270)	(0.2%)	Sponsored Programs	3,095,094	3,345,984	250,890	7.5%	3,108,162	13,068	0.4%	
7,972,421	11,488,319	3,515,898	30.6%	8,776,011	803,590	9.2%	Total Operational Expenditures	33,459,870	42,847,828	9,387,958	21.9%	41,490,076	8,030,207	19.4%	
<b>Net Performance before Overhead</b>															
<b>(3,918,898)</b>	<b>(4,699,695)</b>	<b>780,797</b>	<b>(16.6%)</b>	<b>(1,881,969)</b>	<b>(2,036,929)</b>	<b>108.2%</b>	<b>Allocations</b>	<b>98,378,569</b>	<b>89,828,130</b>	<b>8,550,439</b>	<b>9.5%</b>	<b>84,217,301</b>	<b>14,161,268</b>	<b>16.8%</b>	
(1,789,027)	(1,866,560)	77,532	(4.2%)	(1,264,772)	524,256	(41.5%)	Overhead Allocations	(6,449,732)	(7,466,239)	1,016,507	(13.6%)	(4,103,681)	2,346,050	(57.2%)	
<b>6,183,394</b>	<b>9,621,759</b>	<b>3,438,366</b>	<b>35.7%</b>	<b>7,511,239</b>	<b>1,327,845</b>	<b>17.7%</b>	<b>Total Expenses</b>	<b>27,010,138</b>	<b>35,381,589</b>	<b>8,371,451</b>	<b>23.7%</b>	<b>37,386,395</b>	<b>10,376,257</b>	<b>27.8%</b>	
<b>\$ (2,129,871)</b>	<b>\$ (2,833,135)</b>	<b>\$ 703,265</b>	<b>(24.8%)</b>	<b>\$ (617,197)</b>	<b>\$ (1,512,674)</b>	<b>245.1%</b>	<b>Net Margin</b>	<b>\$ 104,828,301</b>	<b>\$ 97,294,369</b>	<b>\$ 7,533,931</b>	<b>7.7%</b>	<b>\$ 88,320,983</b>	<b>\$ 16,507,318</b>	<b>18.7%</b>	
-	-	-	0.0%	-	-	0.0%	Capital	-	-	-	0.0%	-	-	0.0%	
<b>\$ (1,222,165)</b>	<b>\$ (2,626,300)</b>	<b>\$ 1,404,135</b>	<b>(53.5%)</b>	<b>\$ (6,765,216)</b>	<b>\$ (5,543,051)</b>	<b>81.9%</b>	<b>General Fund Support/Transfer In(Out)</b>	<b>\$ (13,108,807)</b>	<b>\$ (14,780,200)</b>	<b>\$ 1,671,393</b>	<b>(11.3%)</b>	<b>\$ (21,168,887)</b>	<b>\$ (8,060,081)</b>	<b>38.1%</b>	

### Trauma Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 12,663	\$ 115,417	\$ (102,754)	(89.0%)	\$ 350,844	\$ (338,182)	(96.4%)	Other Revenue	\$ 21,338	\$ 461,668	\$ (440,330)	(95.4%)	\$ 461,819	\$ (440,481)	(95.4%)	
<b>12,663</b>	<b>115,417</b>	<b>(102,754)</b>	<b>(89.0%)</b>	<b>350,844</b>	<b>(338,182)</b>	<b>(96.4%)</b>	<b>Total Revenue</b>	<b>21,338</b>	<b>461,668</b>	<b>(440,330)</b>	<b>(95.4%)</b>	<b>461,819</b>	<b>(440,481)</b>	<b>(95.4%)</b>	
<i>Direct Operational Expenses:</i>															
30,138	37,015	6,877	18.6%	36,753	6,615	18.0%	Salaries and Wages	119,606	153,347	33,741	22.0%	150,238	30,632	20.4%	
10,618	11,853	1,235	10.4%	11,652	1,034	8.9%	Benefits	41,787	48,434	6,647	13.7%	47,887	6,100	12.7%	
-	-	-	0.0%	-	-	0.0%	Purchased Services	-	-	-	0.0%	-	-	0.0%	
27,612	2,311,030	2,283,418	98.8%	59,289	31,677	53.4%	Medical Services	162,692	3,086,029	2,923,337	94.7%	3,425,066	3,262,374	95.2%	
-	42	42	100.0%	19	19	100.0%	Other Supplies	122	168	46	27.2%	231	109	47.0%	
-	4,167	4,167	100.0%	-	-	0.0%	Contracted Physician Expense	12,500	16,668	4,168	25.0%	87,500	75,000	85.7%	
-	-	-	0.0%	792	792	100.0%	Repairs & Maintenance	-	-	-	0.0%	3,167	3,167	100.0%	
-	-	-	0.0%	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%	
(348,115)	722	348,837	48,315.4%	673	348,788	51,861.2%	Other Expense	(346,907)	2,888	349,795	12,112.0%	2,905	349,813	12,041.1%	
-	-	-	0.0%	30,436	30,436	100.0%	Insurance	-	-	-	0.0%	275,612	275,612	100.0%	
<b>(279,746)</b>	<b>2,364,829</b>	<b>2,644,575</b>	<b>111.8%</b>	<b>139,614</b>	<b>419,360</b>	<b>300.4%</b>	<b>Total Operational Expenses</b>	<b>(10,200)</b>	<b>3,307,534</b>	<b>3,317,734</b>	<b>100.3%</b>	<b>3,992,605</b>	<b>4,002,805</b>	<b>100.3%</b>	
<b>Net Performance before Overhead</b>															
<b>292,409</b>	<b>(2,249,412)</b>	<b>2,541,821</b>	<b>(113.0%)</b>	<b>211,231</b>	<b>81,178</b>	<b>38.4%</b>	<b>Allocations</b>	<b>31,538</b>	<b>(2,845,866)</b>	<b>2,877,404</b>	<b>9,123.6%</b>	<b>(3,530,786)</b>	<b>3,562,325</b>	<b>(100.9%)</b>	
<i>Overhead Allocations:</i>															
43	66	23	34.5%	47	4	8.1%	Risk Mgt	173	265	92	34.7%	186	13	6.7%	
50	89	38	43.3%	128	78	60.7%	Internal Audit	162	355	193	54.2%	558	395	70.9%	
3,048	3,302	254	7.7%	2,873	(174)	(6.1%)	Home Office Facilities	12,293	13,207	914	6.9%	12,592	299	2.4%	
1,135	766	(369)	(48.2%)	847	(288)	(33.9%)	Administration	3,127	3,064	(64)	(2.1%)	3,362	235	7.0%	
911	895	(16)	(1.8%)	807	(104)	(12.9%)	Human Resources	3,873	3,579	(293)	(8.2%)	3,686	(187)	(5.1%)	
316	397	81	20.4%	338	22	6.4%	Legal	1,324	1,589	265	16.7%	1,476	151	10.3%	
171	185	15	7.8%	128	(43)	(33.1%)	Records	690	742	52	7.0%	635	(56)	(8.8%)	
183	159	(25)	(15.5%)	381	198	51.9%	Compliance	481	635	154	24.2%	902	421	46.7%	
151	161	10	6.3%	-	-	0.0%	Comm Engage Plan	604	646	42	6.4%	-	-	0.0%	
2,209	1,910	(299)	(15.7%)	-	-	0.0%	IT Operations	6,607	7,641	1,033	13.5%	-	-	0.0%	
177	195	18	9.1%	-	-	0.0%	IT Security	695	779	83	10.7%	-	-	0.0%	
678	730	51	7.0%	1,133	455	40.1%	Finance	2,662	2,919	257	8.8%	3,313	651	19.7%	
120	232	112	48.1%	275	155	56.3%	Public Relations	656	927	271	29.3%	1,151	495	43.0%	
247	191	(56)	(29.2%)	2,361	2,113	89.5%	Information Technology	886	765	(120)	(15.7%)	8,126	7,240	89.1%	
213	259	46	17.8%	232	19	8.1%	Project MGMT Office	797	1,036	239	23.1%	638	(159)	(24.9%)	
120	110	(10)	(9.2%)	59	(61)	(102.2%)	Corporate Quality	515	439	(77)	(17.4%)	232	(284)	(122.2%)	
<b>9,774</b>	<b>9,647</b>	<b>(128)</b>	<b>(1.3%)</b>	<b>9,610</b>	<b>2,373</b>	<b>24.7%</b>	<b>Total Overhead Allocations</b>	<b>35,547</b>	<b>38,587</b>	<b>3,040</b>	<b>7.9%</b>	<b>36,854</b>	<b>9,215</b>	<b>25.0%</b>	
<b>(269,972)</b>	<b>2,374,476</b>	<b>2,644,448</b>	<b>111.4%</b>	<b>149,224</b>	<b>421,734</b>	<b>282.6%</b>	<b>Total Expenses</b>	<b>25,347</b>	<b>3,346,121</b>	<b>3,320,774</b>	<b>99.2%</b>	<b>4,029,460</b>	<b>4,012,020</b>	<b>99.6%</b>	
<b>\$ 282,635</b>	<b>\$ (2,259,059)</b>	<b>\$ 2,541,693</b>	<b>(112.5%)</b>	<b>\$ 201,620</b>	<b>\$ 83,552</b>	<b>41.4%</b>	<b>Net Margin</b>	<b>\$ (4,009)</b>	<b>\$ (2,884,453)</b>	<b>\$ 2,880,445</b>	<b>(99.9%)</b>	<b>\$ (3,567,641)</b>	<b>\$ 3,571,539</b>	<b>100.1%</b>	

# Aeromedical Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 966,933	\$ 1,445,340	\$ (478,407)	(33.1%)	\$ 1,418,049	\$ (451,116)	(31.8%)	\$ 3,254,434	\$ 5,058,858	\$ (1,804,424)	(35.7%)	5,010,743	\$ (1,756,309)	(35.1%)
<b>Gross Patient Revenue</b>							<b>Gross Patient Revenue</b>						
771,402	722,885	(48,517)	(6.7%)	721,462	(49,939)	(6.9%)	2,657,100	2,530,190	(126,910)	(5.0%)	2,654,176	(2,924)	(0.1%)
-	214,426	214,426	100.0%	355,049	355,049	100.0%	(12,351)	759,577	771,928	101.6%	848,600	860,951	101.5%
(25)	165,758	165,783	100.0%	81,596	81,621	100.0%	(826)	559,082	559,908	100.1%	518,915	519,741	100.2%
771,377	1,103,069	331,692	30.1%	1,158,107	386,730	33.4%	2,643,922	3,848,849	1,204,927	31.3%	4,021,691	1,377,769	34.3%
<b>195,556</b>	<b>342,271</b>	<b>(146,715)</b>	<b>(42.9%)</b>	<b>259,942</b>	<b>(64,386)</b>	<b>(24.8%)</b>	<b>610,512</b>	<b>1,210,009</b>	<b>(599,497)</b>	<b>(49.5%)</b>	<b>989,052</b>	<b>(378,540)</b>	<b>(38.3%)</b>
20.22%	23.68%			18.33%			18.76%	23.92%		19.74%			
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
<b>195,557</b>	<b>342,271</b>	<b>(146,715)</b>	<b>(42.9%)</b>	<b>259,943</b>	<b>(64,386)</b>	<b>(24.8%)</b>	<b>610,512</b>	<b>1,210,009</b>	<b>(599,497)</b>	<b>(49.5%)</b>	<b>989,052</b>	<b>(378,540)</b>	<b>(38.3%)</b>
<i>Direct Operational Expenses:</i>							<i>Direct Operational Expenses:</i>						
169,378	176,079	6,701	3.8%	167,198	(2,180)	(1.3%)	683,763	729,468	45,705	6.3%	709,454	25,691	3.6%
57,937	54,997	(2,940)	(5.3%)	58,179	242	0.4%	226,814	224,919	(1,895)	(0.8%)	236,177	9,363	4.0%
93,210	263,486	170,276	64.6%	235,362	142,151	60.4%	795,576	1,179,598	384,022	32.6%	1,078,600	283,024	26.2%
763	1,542	779	50.5%	2,035	1,272	62.5%	10,732	6,168	(4,564)	(74.0%)	5,905	(4,828)	(81.8%)
4,703	9,843	5,140	52.2%	10,046	5,343	53.2%	15,907	39,372	23,465	59.6%	38,600	22,693	58.8%
63,021	98,429	35,408	36.0%	88,063	25,042	28.4%	234,193	393,716	159,523	40.5%	312,974	78,782	25.2%
3,704	4,924	1,220	24.8%	4,222	517	12.3%	17,194	19,696	2,502	12.7%	18,313	1,119	6.1%
5,090	5,100	10	0.2%	5,090	-	0.0%	20,361	20,400	39	0.2%	20,361	-	0.0%
16,082	27,580	11,498	41.7%	19,819	3,737	18.9%	85,609	110,320	24,711	22.4%	86,072	462	0.5%
18,994	15,187	(3,807)	(25.1%)	14,033	(4,961)	(35.4%)	75,976	60,748	(15,228)	(25.1%)	56,133	(19,844)	(35.4%)
<b>432,882</b>	<b>657,167</b>	<b>224,285</b>	<b>34.1%</b>	<b>604,046</b>	<b>171,164</b>	<b>28.3%</b>	<b>2,166,126</b>	<b>2,784,405</b>	<b>618,279</b>	<b>22.2%</b>	<b>2,562,588</b>	<b>396,462</b>	<b>15.5%</b>
<b>Net Performance before Overhead</b>							<b>Net Performance before Overhead</b>						
<b>(237,326)</b>	<b>(314,896)</b>	<b>77,570</b>	<b>(24.6%)</b>	<b>(344,103)</b>	<b>106,778</b>	<b>(31.0%)</b>	<b>(1,555,614)</b>	<b>(1,574,396)</b>	<b>18,782</b>	<b>(1.2%)</b>	<b>(1,573,536)</b>	<b>17,922</b>	<b>(1.1%)</b>
<i>Overhead Allocations:</i>							<i>Overhead Allocations:</i>						
581	887	306	34.5%	575	(6)	(1.0%)	2,319	3,548	1,230	34.7%	2,263	(56)	(2.5%)
12,787	13,798	1,011	7.3%	100,804	88,016	87.3%	51,862	55,191	3,330	6.0%	181,116	129,254	71.4%
673	1,188	515	43.3%	1,558	884	56.8%	2,175	4,754	2,579	54.2%	6,796	4,621	68.0%
15,197	10,254	(4,943)	(48.2%)	10,326	(4,871)	(47.2%)	41,873	41,018	(855)	(2.1%)	40,967	(906)	(2.2%)
3,298	3,239	(59)	(1.8%)	2,922	(376)	(12.9%)	14,019	12,957	(1,062)	(8.2%)	13,343	(676)	(5.1%)
4,237	5,320	1,083	20.4%	4,121	(116)	(2.8%)	17,728	21,281	3,552	16.7%	17,980	252	1.4%
2,289	2,483	194	7.8%	1,566	(724)	(46.2%)	9,243	9,934	691	7.0%	7,733	(1,510)	(19.5%)
2,454	2,125	(330)	(15.5%)	4,641	2,187	47.1%	6,442	8,499	2,057	24.2%	10,990	4,548	41.4%
2,027	2,162	135	6.3%	-	(2,027)	0.0%	8,092	8,648	556	6.4%	-	(8,092)	0.0%
29,579	25,575	(4,003)	(15.7%)	-	(29,579)	0.0%	88,465	102,302	13,836	13.5%	-	(88,465)	0.0%
2,369	2,606	237	9.1%	-	(2,369)	0.0%	9,310	10,424	1,114	10.7%	-	(9,310)	0.0%
9,082	9,771	689	7.0%	13,805	4,723	34.2%	35,639	39,083	3,444	8.8%	40,370	4,731	11.7%
1,609	3,103	1,494	48.1%	3,352	1,743	52.0%	8,781	12,413	3,632	29.3%	14,023	5,242	37.4%
3,309	2,562	(747)	(29.2%)	28,764	25,454	88.5%	11,859	10,248	(1,611)	(15.7%)	99,014	87,155	88.0%
2,851	3,467	616	17.8%	2,825	(27)	(0.9%)	10,667	13,867	3,200	23.1%	7,772	(2,895)	(37.2%)
1,605	1,469	(136)	(9.2%)	722	(882)	(122.2%)	6,902	5,877	(1,025)	(17.4%)	2,826	(4,075)	(144.2%)
93,950	90,011	(3,939)	(4.4%)	175,981	82,031	46.6%	325,377	360,044	34,667	9.6%	445,194	119,817	26.9%
<b>526,832</b>	<b>747,178</b>	<b>220,346</b>	<b>29.5%</b>	<b>780,027</b>	<b>253,194</b>	<b>32.5%</b>	<b>2,491,503</b>	<b>3,144,449</b>	<b>652,946</b>	<b>20.8%</b>	<b>3,007,782</b>	<b>516,279</b>	<b>17.2%</b>
<b>\$ (331,276)</b>	<b>\$ (404,907)</b>	<b>\$ 73,631</b>	<b>(18.2%)</b>	<b>\$ (520,084)</b>	<b>\$ 188,808</b>	<b>(36.3%)</b>	<b>\$ (1,880,991)</b>	<b>\$ (1,934,440)</b>	<b>\$ 53,449</b>	<b>(2.8%)</b>	<b>\$ (2,018,730)</b>	<b>\$ 137,739</b>	<b>6.8%</b>

## Managed Care Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
<b>Total Revenue</b>							<b>Total Revenue</b>						
<i>Direct Operational Expenses:</i>							<i>Direct Operational Expenses:</i>						
72,286	97,277	24,991	25.7%	306,148	233,863	76.4%	312,473	403,003	90,530	22.5%	1,425,308	1,112,835	78.1%
24,930	36,800	11,870	32.3%	109,193	84,263	77.2%	101,653	147,200	45,547	30.9%	499,710	398,057	79.7%
308,796	320,219	11,423	3.6%	296,916	(11,879)	(4.0%)	1,265,252	1,280,876	15,624	1.2%	1,181,035	(84,218)	(7.1%)
752,723	1,216,667	463,944	38.1%	1,519,388	766,665	50.5%	3,041,824	4,866,668	1,824,844	37.5%	7,501,465	4,459,641	59.5%
3,211	1,417	(1,794)	(126.6%)	2,059	(1,152)	(55.9%)	6,062	5,668	(394)	(7.0%)	6,643	581	8.7%
-	-	-	0.0%	19,087	19,087	100.0%	199	-	(199)	0.0%	86,748	86,549	99.8%
-	-	-	0.0%	9,407	9,407	100.0%	-	-	-	0.0%	37,552	37,552	100.0%
-	-	-	0.0%	370	370	100.0%	-	-	-	0.0%	2,063	2,063	100.0%
337,635	8,096	(329,539)	(4,070.4%)	(7,184)	(344,819)	4,800.0%	(5,564)	32,384	37,948	117.2%	(69,160)	(63,596)	92.0%
<b>1,499,581</b>	<b>1,680,476</b>	<b>180,895</b>	<b>10.8%</b>	<b>2,255,385</b>	<b>755,804</b>	<b>33.5%</b>	<b>4,721,900</b>	<b>6,735,799</b>	<b>2,013,899</b>	<b>29.9%</b>	<b>10,671,363</b>	<b>5,949,463</b>	<b>55.8%</b>
<b>Net Performance before Overhead</b>							<b>Net Performance before Overhead</b>						
<b>(1,499,581)</b>	<b>(1,680,476)</b>	<b>180,895</b>	<b>(10.8%)</b>	<b>(2,255,385)</b>	<b>755,804</b>	<b>(33.5%)</b>	<b>(4,721,900)</b>	<b>(6,735,799)</b>	<b>2,013,899</b>	<b>(29.9%)</b>	<b>(10,671,363)</b>	<b>5,949,463</b>	<b>(55.8%)</b>
<i>Overhead Allocations:</i>							<i>Overhead Allocations:</i>						
409	605	196	32.4%	749	340	45.4%	1,631	2,418	788	32.6%	2,946	1,315	44.6%
474	810	336	41.5%	2,028	1,554	76.6%	1,530	3,240	1,710	52.8%	8,847	7,317	82.7%
22,520	24,397	1,877	7.7%	21,232	(1,288)	(6.1%)	90,833	97,587	6,754	6.9%	93,044	2,210	2.4%
10,690	6,989	(3,701)	(53.0%)	13,443	2,753	20.5%	29,454	27,955	(1,498)	(5.4%)	53,334	23,880	44.8%
4,920	3,758	(1,162)	(30.9%)	12,592	7,672	60.9%	20,913	15,033	(5,880)	(39.1%)	57,500	36,588	63.6%
2,981	3,626	645	17.8%	5,365	2,384	44.4%	12,470	14,504	2,034	14.0%	23,408	10,938	46.7%
1,610	1,693	82	4.9%	2,038	428	21.0%	6,502	6,770	269	4.0%	10,068	3,566	35.4%
1,726	1,448	(278)	(19.2%)	6,042	4,316	71.4%	4,531	5,793	1,261	21.8%	14,307	9,776	68.3%
1,426	1,474	48	3.2%	-	(1,426)	0.0%	5,692	5,894	202	3.4%	-	(5,692)	0.0%
20,806	17,431	(3,375)	(19.4%)	-	(20,806)	0.0%	62,227	69,723	7,496	10.8%	-	(62,227)	0.0%
1,666	1,776	110	6.2%	-	(1,666)	0.0%	6,549	7,104	555	7.8%	-	(6,549)	0.0%
6,388	6,659	271	4.1%	17,973	11,584	64.5%	25,069	26,637	1,568	5.9%	52,556	27,487	52.3%
1,132	2,115	983	46.5%	4,364	3,232	74.1%	6,176	8,460	2,284	27.0%	18,256	12,080	66.2%
2,328	1,746	(582)	(33.3%)	37,447	35,119	93.8%	8,342	6,984	(1,357)	(19.4%)	128,904	120,562	93.5%
2,006	2,363	357	15.1%	3,677	1,672	45.5%	7,503	9,451	1,948	20.6%	10,119	2,615	25.8%
1,129	1,001	(128)	(12.7%)	940	(189)	(20.0%)	4,855	4,005	(850)	(21.2%)	3,680	(1,175)	(31.9%)
<b>82,211</b>	<b>77,890</b>	<b>(4,321)</b>	<b>(5.5%)</b>	<b>127,890</b>	<b>45,680</b>	<b>35.7%</b>	<b>294,277</b>	<b>311,559</b>	<b>17,283</b>	<b>5.5%</b>	<b>476,969</b>	<b>182,692</b>	<b>38.3%</b>
<b>1,581,792</b>	<b>1,758,366</b>	<b>176,574</b>	<b>10.0%</b>	<b>2,383,275</b>	<b>801,484</b>	<b>33.6%</b>	<b>5,016,177</b>	<b>7,047,359</b>	<b>2,031,182</b>	<b>28.8%</b>	<b>11,148,331</b>	<b>6,132,155</b>	<b>55.0%</b>
<b>\$ (1,581,792)</b>	<b>\$ (1,758,366)</b>	<b>\$ 176,574</b>	<b>(10.0%)</b>	<b>\$ (2,383,275)</b>	<b>\$ 801,484</b>	<b>(33.6%)</b>	<b>\$ (5,016,177)</b>	<b>\$ (7,047,359)</b>	<b>\$ 2,031,182</b>	<b>(28.8%)</b>	<b>\$ (11,148,331)</b>	<b>\$ 6,132,155</b>	<b>(55.0%)</b>

## Pharmacy Services Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	0.0%	-	-	0.0%	<b>Total Revenues</b>	-	-	-	0.0%	-	-	0.0%	
<i>Direct Operational Expenses:</i>															
200,646	226,278	25,632	11.3%	238,630	37,984	15.9%	Salaries and Wages	872,389	937,438	65,049	6.9%	993,074	120,685	12.2%	
66,193	74,344	8,151	11.0%	74,706	8,513	11.4%	Benefits	275,784	302,785	27,001	8.9%	302,957	27,173	9.0%	
259	1,900	1,641	86.4%	6,860	6,600	96.2%	Purchased Services	3,850	7,600	3,750	49.3%	29,043	25,193	86.7%	
3,250	15,292	12,042	78.7%	12,998	9,748	75.0%	Other Supplies	13,642	61,168	47,526	77.7%	30,149	16,507	54.8%	
29,404	6,600	(22,804)	(345.5%)	23,449	(5,955)	(25.4%)	Drugs	(13,950)	26,400	40,350	152.8%	67,425	81,375	120.7%	
77	784	707	90.2%	18,300	18,223	99.6%	Repairs & Maintenance	1,980	3,136	1,156	36.9%	71,311	69,331	97.2%	
6,912	8,973	2,061	23.0%	6,334	(578)	(9.1%)	Lease & Rental	30,603	35,892	5,289	14.7%	25,281	(5,322)	(21.1%)	
-	-	-	0.0%	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%	
6,134	13,564	7,430	54.8%	995	(5,139)	(516.6%)	Other Expense	26,952	54,256	27,304	50.3%	11,624	(15,328)	(131.9%)	
1,898	1,898	(0)	(0.0%)	2,207	309	14.0%	Insurance	7,593	7,592	(1)	(0.0%)	8,828	1,235	14.0%	
<b>314,772</b>	<b>349,633</b>	<b>34,861</b>	<b>10.0%</b>	<b>384,477</b>	<b>69,705</b>	<b>18.1%</b>	<b>Total Operational Expenses</b>	<b>1,218,844</b>	<b>1,436,267</b>	<b>217,423</b>	<b>15.1%</b>	<b>1,539,693</b>	<b>320,849</b>	<b>20.8%</b>	
<b>Net Performance before Overhead</b>															
<b>(314,772)</b>	<b>(349,633)</b>	<b>34,861</b>	<b>(10.0%)</b>	<b>(384,477)</b>	<b>69,705</b>	<b>(18.1%)</b>	<b>Allocations</b>	<b>(1,218,844)</b>	<b>(1,436,267)</b>	<b>217,423</b>	<b>(15.1%)</b>	<b>(1,539,693)</b>	<b>320,849</b>	<b>(20.8%)</b>	
<i>Overhead Allocations:</i>															
304	464	160	34.5%	318	14	4.3%	Risk Mgt	1,213	1,857	644	34.7%	1,250	37	3.0%	
-	-	-	0.0%	-	-	0.0%	Rev Cycle	-	-	-	0.0%	-	-	0.0%	
352	622	269	43.3%	861	508	59.1%	Internal Audit	1,138	2,487	1,349	54.2%	3,755	2,616	69.7%	
7,952	5,366	(2,586)	(48.2%)	5,705	(2,247)	(39.4%)	Administration	21,910	21,463	(447)	(2.1%)	22,634	724	3.2%	
6,123	6,013	(109)	(1.8%)	5,344	(779)	(14.6%)	Human Resources	26,025	24,053	(1,972)	(8.2%)	24,401	(1,624)	(6.7%)	
2,217	2,784	567	20.4%	2,277	60	2.6%	Legal	9,276	11,135	1,859	16.7%	9,934	657	6.6%	
1,198	1,299	102	7.8%	865	(333)	(38.5%)	Records	4,837	5,198	361	7.0%	4,273	(564)	(13.2%)	
1,284	1,112	(172)	(15.5%)	2,564	1,280	49.9%	Compliance	3,371	4,447	1,077	24.2%	6,072	2,701	44.5%	
1,061	1,131	71	6.3%	-	(1,061)	0.0%	Comm Engage Plan	4,234	4,525	291	6.4%	-	(4,234)	0.0%	
15,477	13,382	(2,095)	(15.7%)	-	(15,477)	0.0%	IT Operations	46,290	53,530	7,240	13.5%	-	(46,290)	0.0%	
1,240	1,364	124	9.1%	-	(1,240)	0.0%	IT Security	4,872	5,454	583	10.7%	-	(4,872)	0.0%	
4,752	5,113	360	7.0%	7,627	2,875	37.7%	Finance	18,648	20,450	1,802	8.8%	22,304	3,655	16.4%	
842	1,624	782	48.1%	1,852	1,010	54.5%	Public Relations	4,595	6,495	1,901	29.3%	7,747	3,153	40.7%	
1,732	1,341	(391)	(29.2%)	15,892	14,160	89.1%	Information Technology	6,205	5,362	(843)	(15.7%)	54,704	48,499	88.7%	
840	769	(71)	(9.2%)	399	(441)	(110.4%)	Corporate Quality	3,611	3,075	(536)	(17.4%)	1,561	(2,050)	(131.3%)	
1,492	1,814	322	17.8%	1,561	69	4.4%	Project MGMT Office	5,582	7,256	1,675	23.1%	4,294	(1,287)	(30.0%)	
-	-	-	0.0%	-	-	0.0%	Managed Care Contract	-	-	-	0.0%	-	-	0.0%	
<b>46,866</b>	<b>44,197</b>	<b>(2,668)</b>	<b>(6.0%)</b>	<b>45,263</b>	<b>(1,602)</b>	<b>(3.5%)</b>	<b>Total Overhead Allocations</b>	<b>161,807</b>	<b>176,789</b>	<b>14,982</b>	<b>8.5%</b>	<b>162,928</b>	<b>1,121</b>	<b>0.7%</b>	
<b>361,638</b>	<b>393,830</b>	<b>32,192</b>	<b>8.2%</b>	<b>429,740</b>	<b>68,103</b>	<b>15.8%</b>	<b>Total Expenses</b>	<b>1,380,651</b>	<b>1,613,056</b>	<b>232,405</b>	<b>14.4%</b>	<b>1,702,621</b>	<b>321,969</b>	<b>18.9%</b>	
<b>\$ (361,638)</b>	<b>\$ (393,830)</b>	<b>\$ 32,192</b>	<b>(8.2%)</b>	<b>\$ (429,740)</b>	<b>\$ 68,103</b>	<b>(15.8%)</b>	<b>Net Margin</b>	<b>\$ (1,380,651)</b>	<b>\$ (1,613,056)</b>	<b>\$ 232,405</b>	<b>(14.4%)</b>	<b>\$ (1,702,621)</b>	<b>\$ 321,969</b>	<b>(18.9%)</b>	

## School Health Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 231,917	\$ 231,917	\$ (0)	(0.0%)	\$ 231,917	\$ -	0.0%	Palm Beach County School District	\$ 927,667	\$ 927,668	\$ (1)	(0.0%)	\$ 927,667	\$ -	0.0%	
-	0	-	0.0%	0	-	0.0%	Grants	-	\$ -	-	0.0%	-	-	0.0%	
<b>231,917</b>	<b>231,917</b>	<b>(0)</b>	<b>(0.0%)</b>	<b>231,917</b>	<b>-</b>	<b>0.0%</b>	<b>Total Revenue</b>	<b>927,667</b>	<b>927,668</b>	<b>(1)</b>	<b>(0.0%)</b>	<b>927,667</b>	<b>-</b>	<b>0.0%</b>	
<i>Direct Operational Expenses:</i>															
1,030,676	1,053,326	22,651	2.2%	1,086,335	55,660	5.1%	Salaries and Wages	4,494,682	4,708,262	213,580	4.5%	4,734,323	239,641	5.1%	
328,021	382,448	54,427	14.2%	429,540	101,520	23.6%	Benefits	1,471,517	1,580,516	108,999	6.9%	1,891,786	420,269	22.2%	
-	-	-	0.0%	-	-	0.0%	Purchased Services	-	-	-	0.0%	-	-	0.0%	
1,754	18,201	16,447	90.4%	10,369	8,615	83.1%	Medical Supplies	23,759	72,804	49,045	67.4%	23,500	(260)	(1.1%)	
-	3,750	3,750	100.0%	390	390	100.0%	Other Supplies	27,989	15,000	(12,989)	(86.6%)	10,881	(17,108)	(157.2%)	
-	84	84	100.0%	12,560	12,560	100.0%	Repairs & Maintenance	-	336	336	100.0%	50,242	50,242	100.0%	
256	230	(26)	(11.3%)	-	(256)	0.0%	Lease & Rental	1,065	920	(145)	(15.8%)	-	(1,065)	0.0%	
-	-	-	0.0%	-	-	0.0%	Utilities	-	-	-	0.0%	-	-	0.0%	
782	2,467	1,685	68.3%	1,054	272	25.8%	Other Expense	2,888	9,868	6,980	70.7%	2,374	(514)	(21.7%)	
<b>1,361,488</b>	<b>1,460,506</b>	<b>99,018</b>	<b>6.8%</b>	<b>1,540,249</b>	<b>178,760</b>	<b>11.6%</b>	<b>Total Operational Expenses</b>	<b>6,021,900</b>	<b>6,387,706</b>	<b>365,806</b>	<b>5.7%</b>	<b>6,713,105</b>	<b>691,205</b>	<b>10.3%</b>	
<b>Net Performance before Overhead</b>															
<b>(1,129,572)</b>	<b>(1,228,589)</b>	<b>99,017</b>	<b>(8.1%)</b>	<b>(1,308,332)</b>	<b>178,760</b>	<b>(13.7%)</b>	<b>Allocations</b>	<b>(5,094,233)</b>	<b>(5,460,038)</b>	<b>365,805</b>	<b>(6.7%)</b>	<b>(5,785,439)</b>	<b>691,205</b>	<b>(11.9%)</b>	
<i>Overhead Allocations:</i>															
1,280	1,986	706	35.5%	1,425	145	10.2%	Risk Mgt	5,106	7,944	2,838	35.7%	5,606	500	8.9%	
1,483	2,661	1,178	44.3%	3,859	2,376	61.6%	Internal Audit	4,790	10,642	5,852	55.0%	16,837	12,046	71.5%	
7,073	7,662	589	7.7%	6,668	(405)	(6.1%)	Home Office Facilities	28,528	30,649	2,121	6.9%	29,222	694	2.4%	
33,466	22,956	(10,511)	(45.8%)	25,582	(7,884)	(30.8%)	Administration	92,211	91,823	(388)	(0.4%)	101,494	9,282	9.1%	
46,211	39,534	(6,678)	(16.9%)	38,697	(7,514)	(19.4%)	Human Resources	196,424	158,134	(38,290)	(24.2%)	176,703	(19,722)	(11.2%)	
9,331	11,910	2,578	21.6%	10,210	878	8.6%	Legal	39,041	47,639	8,599	18.0%	44,544	5,504	12.4%	
5,041	5,560	518	9.3%	3,879	(1,163)	(30.0%)	Records	20,355	22,238	1,883	8.5%	19,159	(1,196)	(6.2%)	
5,405	4,757	(648)	(13.6%)	11,498	6,093	53.0%	Compliance	14,186	19,026	4,841	25.4%	27,227	13,041	47.9%	
4,464	4,840	377	7.8%	-	(4,464)	0.0%	Comm Engage Plan	17,821	19,361	1,540	8.0%	-	(17,821)	0.0%	
65,137	57,254	(7,884)	(13.8%)	-	(65,137)	0.0%	IT Operations	194,815	229,015	34,200	14.9%	-	(194,815)	0.0%	
5,217	5,834	617	10.6%	-	(5,217)	0.0%	IT Security	20,503	23,335	2,833	12.1%	-	(20,503)	0.0%	
20,000	21,873	1,873	8.6%	34,202	14,201	41.5%	Finance	78,483	87,492	9,010	10.3%	100,013	21,530	21.5%	
3,544	6,947	3,403	49.0%	8,305	4,761	57.3%	Public Relations	19,337	27,788	8,451	30.4%	34,741	15,404	44.3%	
7,288	5,735	(1,552)	(27.1%)	71,260	63,972	89.8%	Information Technology	26,116	22,941	(3,175)	(13.8%)	245,301	219,185	89.4%	
6,279	7,761	1,482	19.1%	6,998	719	10.3%	Project MGMT Office	23,491	31,044	7,553	24.3%	19,256	(4,235)	(22.0%)	
3,534	3,289	(245)	(7.5%)	1,790	(1,745)	(97.5%)	Corporate Quality	15,199	13,156	(2,043)	(15.5%)	7,002	(8,197)	(117.1%)	
<b>224,755</b>	<b>210,557</b>	<b>(14,198)</b>	<b>(6.7%)</b>	<b>224,371</b>	<b>(383)</b>	<b>(0.2%)</b>	<b>Total Overhead Allocations</b>	<b>796,405</b>	<b>842,229</b>	<b>45,824</b>	<b>5.4%</b>	<b>827,104</b>	<b>30,699</b>	<b>3.7%</b>	
<b>1,586,243</b>	<b>1,671,063</b>	<b>84,820</b>	<b>5.1%</b>	<b>1,764,620</b>	<b>178,377</b>	<b>10.1%</b>	<b>Total Expenses</b>	<b>6,818,305</b>	<b>7,229,935</b>	<b>411,630</b>	<b>5.7%</b>	<b>7,540,209</b>	<b>721,904</b>	<b>9.6%</b>	
<b>\$ (1,354,327)</b>	<b>\$ (1,439,146)</b>	<b>\$ 84,820</b>	<b>(5.9%)</b>	<b>\$ (1,532,704)</b>	<b>\$ 178,377</b>	<b>(11.6%)</b>	<b>Net Margin</b>	<b>\$ (5,890,638)</b>	<b>\$ (6,302,267)</b>	<b>\$ 411,629</b>	<b>(6.5%)</b>	<b>\$ (6,612,542)</b>	<b>\$ 721,904</b>	<b>(10.9%)</b>	

## Sponsored Programs

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
<i>Sponsored Programs:</i>													
708,996	708,996	0	0.0%	708,996	-	0.0%	2,835,982	2,835,984	2	0.0%	2,835,982	-	0.0%
46,987	125,000	78,013	62.4%	45,716	(1,270)	(2.8%)	259,112	500,000	240,888	48.2%	272,180	13,068	4.8%
-	2,500	2,500	100.0%	-	-	0.0%	-	10,000	10,000	100.0%	-	-	0.0%
<b>755,982</b>	<b>836,496</b>	<b>80,514</b>	<b>9.6%</b>	<b>754,712</b>	<b>(1,270)</b>	<b>(0.2%)</b>	<b>3,095,094</b>	<b>3,345,984</b>	<b>250,890</b>	<b>7.5%</b>	<b>3,108,162</b>	<b>13,068</b>	<b>0.4%</b>
<i>Direct Operational Expenses:</i>													
8,793	13,480	4,687	34.8%	13,852	5,059	36.5%	34,890	55,844	20,954	37.5%	58,418	23,528	40.3%
3,184	6,122	2,938	48.0%	5,664	2,480	43.8%	12,682	24,958	12,276	49.2%	23,096	10,414	45.1%
-	50	50	100.0%	-	-	0.0%	10	200	191	95.3%	78	69	87.8%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
-	454	454	100.0%	1,141	1,141	100.0%	2,517	1,816	(701)	(38.6%)	4,968	2,450	49.3%
<b>11,978</b>	<b>20,106</b>	<b>8,128</b>	<b>3</b>	<b>20,657</b>	<b>8,679</b>	<b>42.0%</b>	<b>50,098</b>	<b>82,818</b>	<b>32,720</b>	<b>65.3%</b>	<b>86,560</b>	<b>36,462</b>	<b>42.1%</b>
<b>\$ 767,960</b>	<b>\$ 856,602</b>	<b>\$ 88,642</b>	<b>10.3%</b>	<b>\$ 775,369</b>	<b>\$ 7,409</b>	<b>1.0%</b>	<b>\$ 3,145,193</b>	<b>\$ 3,428,802</b>	<b>\$ 283,609</b>	<b>8.3%</b>	<b>\$ 3,194,722</b>	<b>\$ 49,530</b>	<b>1.6%</b>

### General Fund Statement of Revenues and Expenditures by Month

	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Year to Date
<b>Revenues:</b>													
Ad Valorem Taxes	\$ -	\$ 11,309,327	\$ 113,608,685	\$ 3,600,591	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 128,518,603
Premiums													-
Patient Revenue, Net	38,235	161,158	215,563	195,556	-	-	-	-	-	-	-	-	610,512
Intergovernmental Revenue	231,917	231,917	231,917	231,917	-	-	-	-	-	-	-	-	927,667
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	158,408	147,222	143,533	141,543	-	-	-	-	-	-	-	-	590,706
Unrealized Gain/(Loss)-Investments	(206,894)	(66,642)	(51,801)	(139,529)	-	-	-	-	-	-	-	-	(464,866)
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	63,590	175,729	1,393,054	23,445	-	-	-	-	-	-	-	-	1,655,818
<b>Total Revenues</b>	<b>\$ 285,255</b>	<b>\$ 11,958,710</b>	<b>\$ 115,540,950</b>	<b>\$ 4,053,523</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 131,838,439</b>
<b>Expenditures:</b>													
Salaries and Wages	3,189,482	3,111,543	2,975,420	3,029,754	-	-	-	-	-	-	-	-	12,306,200
Benefits	998,042	911,723	1,212,841	990,225	-	-	-	-	-	-	-	-	4,112,831
Purchased Services	734,073	758,271	719,752	768,563	-	-	-	-	-	-	-	-	2,980,659
Medical Supplies	13,396	16,488	4,646	2,557	-	-	-	-	-	-	-	-	37,088
Other Supplies	37,422	135,078	69,928	335,691	-	-	-	-	-	-	-	-	578,119
Contracted Physician Expense	4,167	4,167	4,167	-	-	-	-	-	-	-	-	-	12,500
Medical Services	819,433	877,365	1,016,722	852,671	-	-	-	-	-	-	-	-	3,566,191
Drugs	(24,554)	(23,726)	4,927	29,404	-	-	-	-	-	-	-	-	(13,950)
Repairs & Maintenance	312,118	525,062	547,098	488,808	-	-	-	-	-	-	-	-	1,873,086
Lease & Rental	151,518	145,084	184,407	158,915	-	-	-	-	-	-	-	-	639,923
Utilities	9,467	9,523	7,957	7,783	-	-	-	-	-	-	-	-	34,731
Other Expense	416,870	671,743	2,420,049	493,346	-	-	-	-	-	-	-	-	4,002,007
Insurance	52,241	64,556	59,871	58,724	-	-	-	-	-	-	-	-	235,391
Sponsored Programs	772,711	783,439	782,962	755,982	-	-	-	-	-	-	-	-	3,095,094
<b>Total Operational Expenditures</b>	<b>7,486,386</b>	<b>7,990,316</b>	<b>10,010,746</b>	<b>7,972,421</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>33,459,870</b>
Net Performance before Overhead Allocations	\$ (7,201,131)	\$ 3,968,394	\$ 105,530,204	\$ (3,918,898)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,378,569
Overhead Allocations	(1,321,067)	(1,530,952)	(1,808,686)	(1,789,027)	-	-	-	-	-	-	-	-	(6,449,732)
<b>Total Expenses</b>	<b>6,165,320</b>	<b>6,459,365</b>	<b>8,202,060</b>	<b>6,183,394</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>27,010,138</b>
<b>Net Margin</b>	<b>\$ (5,880,064)</b>	<b>\$ 5,499,345</b>	<b>\$ 107,338,890</b>	<b>\$ (2,129,871)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 104,828,301</b>
<b>General Fund Support/ Transfer In (Out)</b>	<b>\$ (3,492,667)</b>	<b>\$ (1,229,915)</b>	<b>\$ (7,164,060)</b>	<b>\$ (1,222,165)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (13,108,807)</b>





## General Fund Program Statistics

	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Current Year Total	Prior Year Total
<b>Aeromedical</b>														
Patients Transported - Actual	19	29	46	41									135	208
Patients Transported - Budget	50	50	50	60									210	222
Variance	(31)	(21)	(4)	(19)	-	-	-	-	-	-	-	-	(75)	(14)
Actual Hours Available for Service	432	718	729	741									2,620	4,413
Service Hours Utilized	25.0	48.0	70.0	58.0									201	305
Utilization %	5.8%	6.7%	9.6%	7.8%									7.7%	6.9%
# of Flights - Training/Public Education	-	-	-	1									1	24
# of Flights - Maintenance	7	2	5	9									23	44
<b>Trauma</b>														
New Trauma Patients - Actual	375	375	469	449									1,668	1,664
New Trauma Patients - Budget	399	399	399	399									1,596	1,556
Variance	(24)	(24)	70	50	-	-	-	-	-	-	-	-	72	108
<b>School Health</b>														
Medical Events	23,436	12,837	10,863	16,732									63,868	148,362
Screenings	15,444	21,308	16,728	21,545									75,025	73,224
Total Events- Actual	38,880	34,145	27,591	38,277	-	-	-	-	-	-	-	-	138,893	221,586
Total Events- Budget	44,326	35,717	35,502	43,311									158,856	257,455
<b>Managed Care</b>														
District Care Visits to Primary Clinic - Medical	40	29	30	30									129	133
District Care Visits to Primary Clinic - Dental	-	-	-	-									-	-
Uninsured Visits to Primary Clinic - Medical	3,595	3,015	3,493	2,953									13,056	20,588
Uninsured Visits to Primary Clinic - Dental	550	430	564	366									1,910	6,127
Membership- Current Year	2,968	3,154	3,165	2,985										
Membership- Prior Year	8,891	8,847	8,643	8,134										
<b>Pharmacy</b>														
Total Prescriptions Filled at In-House Pharmacies	16,335	12,569	14,010	14,035									56,949	85,142
Total Prescriptions Filled at Retail Pharmacies	48	58	57	37									200	959
Total Prescriptions Filled Inhouse/Retail- Actual	16,383	12,627	14,067	14,072	-	-	-	-	-	-	-	-	57,149	86,101
Total Prescriptions Filled- Budget	23,973	20,608	19,946	22,591									87,118	89,997



# **SUPPLEMENTAL INFORMATION**

## **HEALEY CENTER**

# Healey Center Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,234,757	\$ 1,243,281	\$ (8,524)	(0.7%)	\$ 1,240,975	\$ (6,218)	(0.5%)	\$ 4,869,082	\$ 4,933,020	\$ (63,938)	(1.3%)	\$ 4,922,949	\$ (53,867)	(1.1%)
76,057	91,682	15,625	17.0%	130,916	54,858	41.9%	376,492	363,770	(12,722)	(3.5%)	545,546	169,054	31.0%
373,912	326,072	(47,840)	(14.7%)	311,917	(61,995)	(19.9%)	1,369,024	1,293,769	(75,255)	(5.8%)	1,222,099	(146,924)	(12.0%)
29,581	23,110	(6,471)	(28.0%)	242	(29,338)	-12104.8%	71,428	91,694	20,266	22.1%	96,867	25,439	26.3%
479,549	440,864	(38,685)	(8.8%)	443,075	(36,475)	(8.2%)	1,816,943	1,749,233	(67,710)	(3.9%)	1,864,512	47,569	2.6%
<b>755,208</b>	<b>802,417</b>	<b>(47,209)</b>	<b>(5.9%)</b>	<b>797,901</b>	<b>(42,693)</b>	<b>(5.4%)</b>	<b>3,052,139</b>	<b>3,183,787</b>	<b>(131,648)</b>	<b>(4.1%)</b>	<b>3,058,437</b>	<b>(6,298)</b>	<b>(0.2%)</b>
61.16%	64.54%			64.30%			62.68%	64.54%		62.13%			
758,333	758,333	0	0.0%	758,333	-	0.0%	3,033,333	3,033,332	1	0.0%	3,033,333	-	0.0%
54,840	-	54,840	0.0%	-	54,840	0.0%	54,840	-	54,840	0.0%	-	54,840	0.0%
1,683	2,062	(379)	(18.4%)	3,548	(1,865)	(52.6%)	4,203	8,248	(4,045)	(49.0%)	11,814	(7,611)	(64.4%)
814,857	760,395	54,462	(0)	761,881	52,976	7.0%	3,092,376	3,041,580	50,796	1.7%	3,045,147	47,229	1.6%
<b>1,570,065</b>	<b>1,562,812</b>	<b>7,253</b>	<b>0.5%</b>	<b>1,559,782</b>	<b>10,283</b>	<b>0.7%</b>	<b>6,144,515</b>	<b>6,225,367</b>	<b>(80,852)</b>	<b>(1.3%)</b>	<b>6,103,584</b>	<b>40,931</b>	<b>0.7%</b>
<i>Direct Operational Expenses:</i>													
867,242	1,007,628	140,386	13.9%	1,004,379	137,137	13.7%	3,980,123	4,022,895	42,772	1.1%	4,017,925	37,802	0.9%
341,963	365,283	23,320	6.4%	355,729	13,766	3.9%	1,424,003	1,460,365	36,362	2.5%	1,442,569	18,566	1.3%
53,954	57,952	3,998	6.9%	97,220	43,266	44.5%	202,701	231,808	29,107	12.6%	294,689	91,988	31.2%
51,803	46,053	(5,750)	(12.5%)	53,874	2,071	3.8%	183,523	184,212	689	0.4%	167,858	(15,665)	(9.3%)
63,121	77,694	14,573	18.8%	69,707	6,586	9.4%	259,044	310,776	51,732	16.6%	267,077	8,033	3.0%
1,214	1,975	761	38.5%	575	(639)	(111.1%)	3,934	7,900	3,966	50.2%	4,358	425	9.7%
16,772	4,500	(12,272)	(272.7%)	4,833	(11,939)	(247.0%)	66,421	18,000	(48,421)	(269.0%)	15,460	(50,961)	(329.6%)
27,747	33,750	6,003	17.8%	47,034	19,288	41.0%	118,269	135,000	16,731	12.4%	100,988	(17,281)	(17.1%)
39,918	25,426	(14,492)	(57.0%)	25,583	(14,335)	(56.0%)	110,101	101,704	(8,397)	(8.3%)	112,521	2,421	2.2%
1,437	1,290	(147)	(11.4%)	1,248	(189)	(15.1%)	4,905	5,160	255	4.9%	3,847	(1,058)	(27.5%)
31,471	40,875	9,404	23.0%	50,413	18,943	37.6%	139,640	163,500	23,860	14.6%	162,513	22,512	13.9%
9,855	14,429	4,574	31.7%	8,099	(1,756)	(21.7%)	30,004	57,716	27,712	48.0%	41,128	11,124	27.0%
6,826	6,889	63	0.9%	6,849	23	0.3%	27,304	27,556	252	0.9%	27,394	90	0.3%
1,513,322	1,683,744	170,422	10.1%	1,725,544	212,222	12.3%	6,549,972	6,726,592	176,620	2.6%	6,657,968	107,996	1.6%
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>													
<b>56,743</b>	<b>(120,932)</b>	<b>177,675</b>	<b>(146.9%)</b>	<b>(165,762)</b>	<b>222,505</b>	<b>(134.2%)</b>	<b>(405,457)</b>	<b>(501,225)</b>	<b>95,768</b>	<b>(19.1%)</b>	<b>(554,384)</b>	<b>148,927</b>	<b>(26.9%)</b>
79,792	78,333	(1,459)	(1.9%)	140,563	60,771	43.2%	315,804	313,332	(2,472)	(0.8%)	311,392	(4,413)	(1.4%)
<i>Overhead Allocations:</i>													
1,414	2,159	744	34.5%	1,475	61	4.1%	5,642	8,635	2,993	34.7%	5,802	160	2.8%
1,639	2,892	1,253	43.3%	3,994	2,355	59.0%	5,294	11,569	6,275	54.2%	17,425	12,131	69.6%
36,982	24,954	(12,028)	(48.2%)	26,476	(10,506)	(39.7%)	101,897	99,816	(2,081)	(2.1%)	105,040	3,143	3.0%
40,918	40,187	(731)	(1.8%)	36,574	(4,344)	(11.9%)	173,924	160,747	(13,177)	(8.2%)	167,009	(6,915)	(4.1%)
10,312	12,947	2,635	20.4%	10,566	255	2.4%	43,141	51,786	8,645	16.7%	46,101	2,959	6.4%
5,571	6,043	473	7.8%	4,014	(1,557)	(38.8%)	22,493	24,174	1,681	7.0%	19,829	(2,664)	(13.4%)
5,972	5,171	(802)	(15.5%)	11,899	5,927	49.8%	15,676	20,683	5,007	24.2%	28,178	12,502	44.4%
4,932	5,261	329	6.3%	-	(4,932)	0.0%	19,693	21,046	1,353	6.4%	-	(19,693)	0.0%
71,980	62,237	(9,742)	(15.7%)	-	(71,980)	0.0%	215,279	248,949	33,670	13.5%	-	(215,279)	0.0%
5,765	6,342	576	9.1%	-	(5,765)	0.0%	22,656	25,366	2,710	10.7%	-	(22,656)	0.0%
21,973	17,617	(4,356)	(24.7%)	-	(21,973)	0.0%	59,624	70,470	10,845	15.4%	-	(59,624)	0.0%
32,479	33,076	597	1.8%	-	(32,479)	0.0%	123,752	132,304	8,552	6.5%	-	(123,752)	0.0%
22,101	23,777	1,676	7.0%	35,397	13,296	37.6%	86,726	95,108	8,381	8.8%	103,507	16,781	16.2%
3,916	7,552	3,635	48.1%	8,595	4,678	54.4%	21,368	30,207	8,839	29.3%	35,954	14,587	40.6%
8,053	6,235	(1,819)	(29.2%)	73,750	65,697	89.1%	28,859	24,938	(3,921)	(15.7%)	253,872	225,013	88.6%
3,906	3,575	(330)	(9.2%)	1,852	(2,053)	(110.9%)	16,796	14,301	(2,495)	(17.4%)	7,247	(9,549)	(131.8%)
6,938	8,437	1,498	17.8%	7,242	304	4.2%	25,958	33,746	7,788	23.1%	19,929	(6,030)	(30.3%)
284,852	268,461	(16,392)	(6.1%)	221,835	(63,018)	(28.4%)	988,778	1,073,842	85,065	7.9%	809,891	(178,887)	(22.1%)
<b>1,877,966</b>	<b>2,030,538</b>	<b>152,572</b>	<b>7.5%</b>	<b>2,087,941</b>	<b>209,975</b>	<b>10.1%</b>	<b>7,854,554</b>	<b>8,113,766</b>	<b>259,212</b>	<b>3.2%</b>	<b>7,779,251</b>	<b>(75,303)</b>	<b>(1.0%)</b>
<b>(307,901)</b>	<b>(467,726)</b>	<b>159,824</b>	<b>(34.2%)</b>	<b>(528,159)</b>	<b>220,258</b>	<b>(41.7%)</b>	<b>(1,710,039)</b>	<b>(1,888,399)</b>	<b>178,360</b>	<b>(9.4%)</b>	<b>(1,675,667)</b>	<b>(34,372)</b>	<b>2.1%</b>
33,633	-	33,633	0.0%	-	33,633	0.0%	33,633	-	33,633	0.0%	-	33,633	0.0%
<b>\$ 264,266</b>	<b>\$ 391,000</b>	<b>\$ (126,734)</b>	<b>(32.4%)</b>	<b>\$ 387,597</b>	<b>\$ 123,331</b>	<b>31.8%</b>	<b>\$ 1,415,442</b>	<b>\$ 1,581,000</b>	<b>\$ (165,558)</b>	<b>(10.5%)</b>	<b>\$ 1,364,275</b>	<b>\$ (51,166)</b>	<b>(3.8%)</b>

### Healey Center Statement of Revenues and Expenses by Month

	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Year to Date
<b>Gross Patient Revenue</b>	\$ 1,211,900	\$ 1,196,363	\$ 1,226,062	\$ 1,234,757	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,869,082
Contractual Allowances	140,804	47,683	111,948	76,057	-	-	-	-	-	-	-	-	376,492
Charity Care	329,734	348,071	317,308	373,912	-	-	-	-	-	-	-	-	1,369,024
Bad Debt	28,647	13,200	-	29,581	-	-	-	-	-	-	-	-	71,428
<b>Total Contractuals and Bad Debt</b>	<b>499,185</b>	<b>408,953</b>	<b>429,256</b>	<b>479,549</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,816,943</b>
<b>Net Patient Revenue</b>	<b>712,716</b>	<b>787,410</b>	<b>796,806</b>	<b>755,208</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,052,139</b>
Collections %	58.81%	65.82%	64.99%	61.16%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	62.68%
PBC Interlocal	758,333	758,333	758,333	758,333	-	-	-	-	-	-	-	-	3,033,333
Other Financial Assistance	-	-	-	54,840	-	-	-	-	-	-	-	-	54,840
Other Revenues	10	1,688	822	1,683	-	-	-	-	-	-	-	-	4,203
<b>Total Other Revenues</b>	<b>758,343</b>	<b>760,021</b>	<b>759,155</b>	<b>814,857</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,092,376</b>
<b>Total Revenues</b>	<b>1,471,059</b>	<b>1,547,431</b>	<b>1,555,961</b>	<b>1,570,065</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,144,515</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,142,186	946,754	1,023,941	867,242	-	-	-	-	-	-	-	-	3,980,123
Benefits	366,476	340,335	375,229	341,963	-	-	-	-	-	-	-	-	1,424,003
Purchased Services	52,581	47,198	48,968	53,954	-	-	-	-	-	-	-	-	202,701
Medical Supplies	37,009	47,907	46,804	51,803	-	-	-	-	-	-	-	-	183,523
Other Supplies	56,764	58,154	81,006	63,121	-	-	-	-	-	-	-	-	259,044
Contracted Physician Expense	1,003	1,205	512	1,214	-	-	-	-	-	-	-	-	3,934
Medical Services	2,727	39,204	7,717	16,772	-	-	-	-	-	-	-	-	66,421
Drugs	33,777	26,168	30,578	27,747	-	-	-	-	-	-	-	-	118,269
Repairs & Maintenance	19,330	26,782	24,070	39,918	-	-	-	-	-	-	-	-	110,101
Lease & Rental	1,064	1,064	1,340	1,437	-	-	-	-	-	-	-	-	4,905
Utilities	36,885	38,997	32,289	31,471	-	-	-	-	-	-	-	-	139,640
Other Expense	6,781	6,181	7,187	9,855	-	-	-	-	-	-	-	-	30,004
Insurance	6,826	6,826	6,826	6,826	-	-	-	-	-	-	-	-	27,304
<b>Total Operational Expenses</b>	<b>1,763,409</b>	<b>1,586,775</b>	<b>1,686,467</b>	<b>1,513,322</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,549,972</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(292,350)</b>	<b>(39,344)</b>	<b>(130,506)</b>	<b>56,743</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(405,457)</b>
Depreciation	78,770	78,571	78,671	79,792	-	-	-	-	-	-	-	-	315,804
<i>Overhead Allocations:</i>													
Risk Mgt	1,499	1,303	1,426	1,414	-	-	-	-	-	-	-	-	5,642
Internal Audit	194	1,949	1,511	1,639	-	-	-	-	-	-	-	-	5,294
Administration	17,872	19,459	27,584	36,982	-	-	-	-	-	-	-	-	101,897
Human Resources	36,071	31,182	65,754	40,918	-	-	-	-	-	-	-	-	173,924
Legal	8,027	13,032	11,771	10,312	-	-	-	-	-	-	-	-	43,141
Records	5,309	5,601	6,012	5,571	-	-	-	-	-	-	-	-	22,493
Compliance	3,586	3,789	2,328	5,972	-	-	-	-	-	-	-	-	15,676
Comm Engage Plan	5,033	4,557	5,170	4,932	-	-	-	-	-	-	-	-	19,693
IT Operations	37,850	52,665	52,784	71,980	-	-	-	-	-	-	-	-	215,279
IT Security	5,952	3,961	6,978	5,765	-	-	-	-	-	-	-	-	22,656
IT Applications	1,674	20,112	15,865	21,973	-	-	-	-	-	-	-	-	59,624
Security Services	29,700	29,277	32,295	32,479	-	-	-	-	-	-	-	-	123,752
Finance	22,145	21,188	21,292	22,101	-	-	-	-	-	-	-	-	86,726
Public Relations	8,542	6,215	2,694	3,916	-	-	-	-	-	-	-	-	21,368
Information Technology	7,321	6,514	6,971	8,053	-	-	-	-	-	-	-	-	28,859
Corporate Quality	3,802	5,395	3,693	3,906	-	-	-	-	-	-	-	-	16,796
Project MGMT Office	5,811	6,466	6,743	6,938	-	-	-	-	-	-	-	-	25,958
Managed Care Contract	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Overhead Allocations</b>	<b>200,388</b>	<b>232,665</b>	<b>270,873</b>	<b>284,852</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>988,778</b>
<b>Total Expenses</b>	<b>2,042,567</b>	<b>1,898,011</b>	<b>2,036,010</b>	<b>1,877,966</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,854,554</b>
<b>Net Margin</b>	<b>(571,508)</b>	<b>(350,580)</b>	<b>(480,049)</b>	<b>(307,901)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,710,039)</b>
<b>Capital Contributions</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>General Fund Support/ Transfer In</b>	<b>\$ 492,738</b>	<b>\$ 272,009</b>	<b>\$ 386,429</b>	<b>\$ 264,266</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,415,442</b>



Census	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Current Year Total	Prior Year Total
Admissions	17	7	13	9									46	55
Discharges	10	6	12	9									37	60
Average Daily Census	110	115	115	115									114	118
Budget Census	118	118	118	118									118	118
Occupancy % (120 licensed beds)	92%	96%	96%	96%									95%	98%
<b>Days By Payor Source:</b>														
Medicaid	-	-	-	-									-	326
Managed Care Medicaid	2,381	2,314	2,386	2,375									9,456	10,111
Medicare	103	186	179	144									612	431
Private Pay	-	-	-	-									-	-
Hospice	62	60	62	62									246	366
Charity	858	898	930	987									3,673	3,301
<b>Total Resident Days</b>	<b>3,404</b>	<b>3,458</b>	<b>3,557</b>	<b>3,568</b>									<b>13,987</b>	<b>14,535</b>



# **SUPPLEMENTAL INFORMATION**

## **LAKESIDE MEDICAL CENTER**

## Lakeside Medical Center Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 5,375,408	\$ 4,340,261	\$ 1,035,147	23.8%	\$ 4,272,858	\$ 1,102,550	25.8%	\$ 18,150,800	\$ 15,976,377	\$ 2,174,423	13.6%	\$ 16,483,535	\$ 1,667,266	10.1%
7,082,417	9,197,882	(2,115,465)	(23.0%)	9,046,707	(1,964,290)	(21.7%)	26,049,857	33,857,142	(7,807,285)	(23.1%)	32,545,404	(6,495,547)	(20.0%)
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
<b>12,457,825</b>	<b>13,538,143</b>	<b>(1,080,318)</b>	<b>(8.0%)</b>	<b>13,319,565</b>	<b>(861,740)</b>	<b>(6.5%)</b>	<b>44,200,657</b>	<b>49,833,519</b>	<b>(5,632,862)</b>	<b>(11.3%)</b>	<b>49,028,939</b>	<b>(4,828,282)</b>	<b>(9.8%)</b>
8,438,082	8,884,596	446,514	5.0%	9,062,573	624,491	6.9%	31,734,199	32,703,947	969,748	3.0%	32,355,738	621,539	1.9%
-	356,245	356,245	100.0%	83,695	83,695	100.0%	197,838	1,311,326	1,113,488	84.9%	880,315	682,477	77.5%
1,479,938	1,263,049	(216,889)	(17.2%)	3,600,259	2,120,321	58.9%	1,536,109	4,649,247	3,113,138	67.0%	9,538,467	8,002,358	83.9%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
\$ 9,918,020	\$ 10,503,890	\$ 585,870	5.6%	\$ 12,746,527	\$ 2,828,507	22.2%	\$ 33,468,146	\$ 38,664,520	\$ 5,196,374	13.4%	\$ 42,774,521	\$ 9,306,375	21.8%
142,009	143,224	(1,215)	(0.8%)	210,082	(68,072)	-32%	949,452	572,896	376,556	65.7%	575,253	374,198	65.0%
<b>2,681,814</b>	<b>3,177,477</b>	<b>(495,663)</b>	<b>(15.6%)</b>	<b>783,119</b>	<b>1,898,694</b>	<b>242.5%</b>	<b>11,681,963</b>	<b>11,741,895</b>	<b>(59,932)</b>	<b>(0.5%)</b>	<b>6,829,671</b>	<b>4,852,291</b>	<b>71.0%</b>
21.53%	23.47%			5.88%			26.43%	23.56%			13.93%		
40,933	195	40,738	20,891.3%	271	40,662	15,007.8%	122,800	780	122,020	15,643.6%	863	121,937	14,133.1%
498,853	200,000	298,853	149.4%	-	498,853	0.0%	498,853	1,240,419	(741,566)	(59.8%)	-	498,853	0.0%
14,514	12,992	1,522	11.7%	16,642	(2,128)	(12.8%)	100,627	51,968	48,659	93.6%	605,806	(505,179)	(83.4%)
554,300	213,187	341,113	160.0%	16,913	537,387	3,177.3%	722,280	1,293,167	(570,887)	(44.1%)	606,668	115,611	19.1%
<b>3,236,114</b>	<b>3,390,664</b>	<b>(154,550)</b>	<b>(4.6%)</b>	<b>800,033</b>	<b>2,436,081</b>	<b>304.5%</b>	<b>12,404,243</b>	<b>13,035,062</b>	<b>(630,819)</b>	<b>(4.8%)</b>	<b>7,436,340</b>	<b>4,967,903</b>	<b>66.8%</b>
<i>Direct Operational Expenses:</i>													
1,533,257	1,676,341	143,084	8.5%	1,844,146	310,889	16.9%	6,599,149	6,822,870	223,721	3.3%	6,830,887	231,738	3.4%
451,141	472,275	21,134	4.5%	474,864	23,723	5.0%	1,871,717	1,903,732	32,015	1.7%	1,884,502	12,785	0.7%
236,978	261,079	24,101	9.2%	417,563	180,585	43.2%	1,016,501	1,043,020	26,519	2.5%	1,052,893	36,391	3.5%
115,484	119,029	3,545	3.0%	222,410	106,926	48.1%	482,053	471,624	(10,429)	(2.2%)	705,270	223,217	31.6%
127,356	93,867	(33,489)	(35.7%)	83,267	(44,089)	(52.9%)	399,440	374,569	(24,871)	(6.6%)	274,467	(124,972)	(45.5%)
823,931	696,223	(127,708)	(18.3%)	992,310	168,379	17.0%	2,864,951	2,784,892	(80,059)	(2.9%)	3,052,416	187,465	6.1%
144,236	77,228	(67,008)	(86.8%)	116,859	(27,377)	(23.4%)	484,599	305,999	(178,600)	(58.4%)	414,349	(70,250)	(17.0%)
67,816	68,056	240	0.4%	181,020	113,204	62.5%	211,054	272,224	61,170	22.5%	557,908	346,854	62.2%
58,805	52,239	(6,566)	(12.6%)	55,976	(2,829)	(5.1%)	230,061	208,956	(21,105)	(10.1%)	204,730	(25,330)	(12.4%)
48,908	74,667	25,759	34.5%	51,153	2,245	4.4%	266,960	298,668	31,708	10.6%	272,603	5,643	2.1%
71,181	71,062	(119)	(0.2%)	64,638	(6,543)	(10.1%)	251,077	284,248	33,171	11.7%	278,384	27,306	9.8%
16,573	16,660	87	0.5%	14,839	(1,733)	(11.7%)	66,291	66,640	349	0.5%	56,143	(10,148)	(18.1%)
3,695,666	3,678,726	(16,940)	(0.5%)	4,519,046	823,380	18.2%	14,743,854	14,837,442	93,588	0.6%	15,584,551	840,697	5.4%
<b>Net Performance before</b>													
<b>(459,552)</b>	<b>(288,062)</b>	<b>(171,490)</b>	<b>59.5%</b>	<b>(3,719,013)</b>	<b>3,259,461</b>	<b>(87.6%)</b>	<b>(2,339,612)</b>	<b>(1,802,380)</b>	<b>(537,232)</b>	<b>29.8%</b>	<b>(8,148,212)</b>	<b>5,808,600</b>	<b>(71.3%)</b>
<b>Depreciation &amp; Overhead Allocations</b>													

## Lakeside Medical Center Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
259,804	258,333	(1,471)	(0.6%)	255,658	(4,146)	(1.6%)	Depreciation	1,039,863	1,033,332	(6,531)	(0.6%)	1,032,839	(7,024)	(0.7%)
<i>Overhead Allocations:</i>														
3,141	4,794	1,653	34.5%	3,293	152	4.6%	Risk Mgt	12,529	19,175	6,646	34.7%	12,951	422	3.3%
51,149	55,191	4,043	7.3%	-	(51,149)	0.0%	Rev Cycle	207,447	220,765	13,318	6.0%	-	(207,447)	0.0%
3,639	6,422	2,783	43.3%	8,915	5,276	59.2%	Internal Audit	11,755	25,689	13,934	54.2%	38,895	27,140	69.8%
82,122	55,413	(26,709)	(48.2%)	59,098	(23,025)	(39.0%)	Administration	226,275	221,653	(4,622)	(2.1%)	234,463	8,188	3.5%
53,200	52,249	(951)	(1.8%)	47,431	(5,769)	(12.2%)	Human Resources	226,128	208,996	(17,132)	(8.2%)	216,584	(9,544)	(4.4%)
22,898	28,749	5,851	20.4%	23,585	687	2.9%	Legal	95,801	114,997	19,197	16.7%	102,903	7,102	6.9%
12,371	13,420	1,049	7.8%	8,960	(3,411)	(38.1%)	Records	49,949	53,681	3,732	7.0%	44,260	(5,688)	(12.9%)
13,263	11,482	(1,781)	(15.5%)	26,561	13,299	50.1%	Compliance	34,810	45,928	11,118	24.2%	62,897	28,087	44.7%
10,953	11,684	731	6.3%	-	(10,953)	0.0%	Comm Engage Plan	43,730	46,735	3,005	6.4%	-	(43,730)	0.0%
159,840	138,205	(21,634)	(15.7%)	-	(159,840)	0.0%	IT Operations	478,053	552,822	74,768	13.5%	-	(478,053)	0.0%
12,803	14,082	1,280	9.1%	-	(12,803)	0.0%	IT Security	50,311	56,329	6,018	10.7%	-	(50,311)	0.0%
112,810	127,038	14,228	11.2%	-	(112,810)	0.0%	IT Applications	571,795	508,152	(63,643)	(12.5%)	-	(571,795)	0.0%
37,119	37,801	682	1.8%	-	(37,119)	0.0%	Security Services	141,431	151,204	9,774	6.5%	-	(141,431)	0.0%
135,518	202,669	67,152	33.1%	-	(135,518)	0.0%	IT EPIC	412,386	810,678	398,291	49.1%	-	(412,386)	0.0%
49,078	52,800	3,721	7.0%	79,011	29,932	37.9%	Finance	192,587	211,198	18,611	8.8%	231,042	38,455	16.6%
8,697	16,770	8,073	48.1%	19,185	10,488	54.7%	Public Relations	47,450	67,078	19,628	29.3%	80,255	32,805	40.9%
17,883	13,845	(4,039)	(29.2%)	164,620	146,737	89.1%	Information Technology	64,085	55,378	(8,707)	(15.7%)	566,677	502,592	88.7%
8,673	7,939	(734)	(9.2%)	4,134	(4,539)	(109.8%)	Corporate Quality	37,297	31,756	(5,540)	(17.4%)	16,176	(21,121)	(130.6%)
15,408	18,734	3,327	17.8%	16,166	758	4.7%	Project MGMT Office	57,644	74,937	17,294	23.1%	44,483	(13,161)	(29.6%)
7,112	7,848	736	9.4%	6,727	(385)	(5.7%)	Managed Care Contract	28,409	31,391	2,982	9.5%	38,611	10,202	26.4%
817,675	877,136	59,461	6.8%	467,685	(349,990)	(74.8%)	Total Overhead Allocations	2,989,871	3,508,544	518,672	14.8%	1,690,197	(1,299,674)	(76.9%)
4,773,145	4,814,195	41,050	0.9%	5,242,389	469,244	9.0%	Total Expenses	18,773,589	19,379,318	605,729	3.1%	18,307,588	(466,001)	(2.5%)
\$ (1,537,031)	\$ (1,423,531)	\$ (113,500)	8.0%	\$ (4,442,356)	\$ 2,905,325	(65.4%)	Net Margin	\$ (6,369,346)	\$ (6,344,256)	\$ (25,091)	0.4%	\$ (10,871,248)	\$ 4,501,902	(41.4%)
-	-	-	0.0%	22,736	(22,736)	(100.0%)	Capital Contributions	-	-	-	0.0%	43,072	(43,072)	(100.0%)
\$ -	\$ 359,000	\$ (359,000)	(100.0%)	\$ 3,956,689	\$ 3,956,689	100.0%	General Fund Support/ Transfer In	\$ 2,591,724	\$ 2,531,000	\$ 60,724	2.4%	\$ 9,795,337	\$ 7,203,613	73.5%



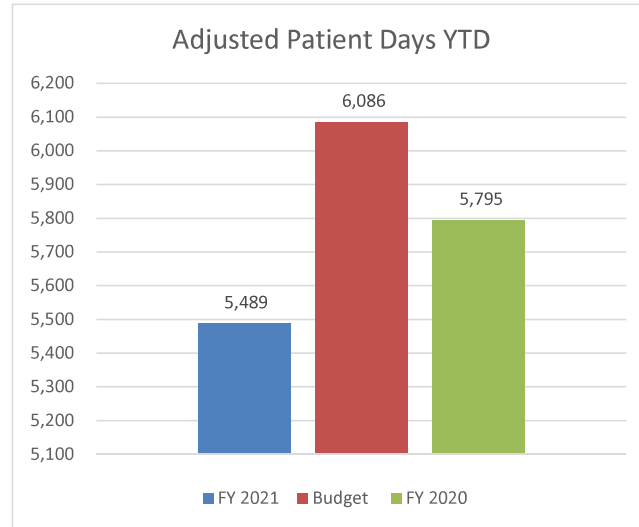
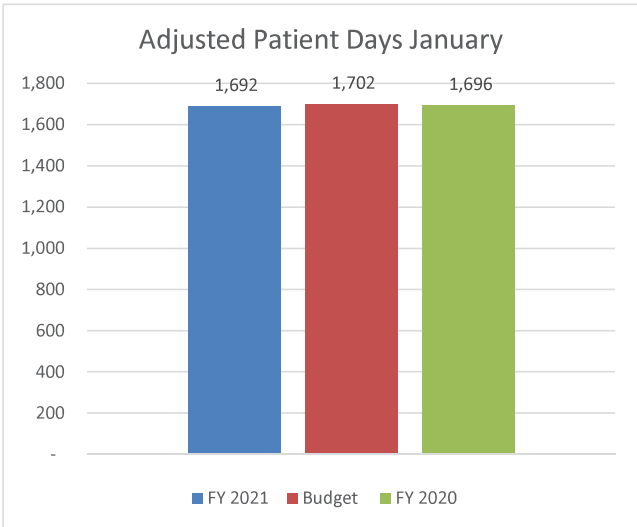
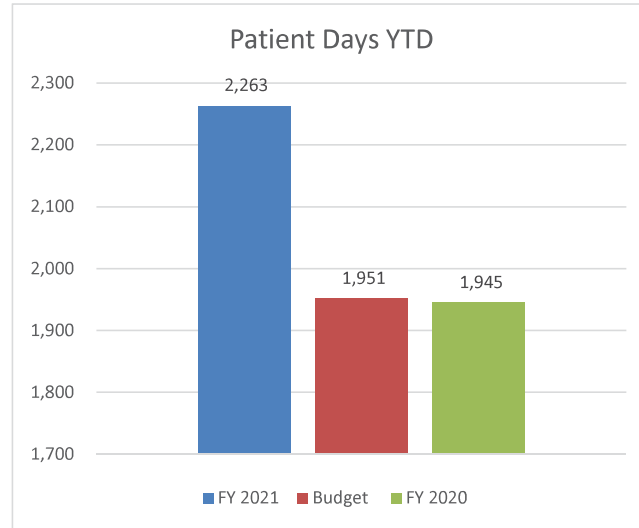
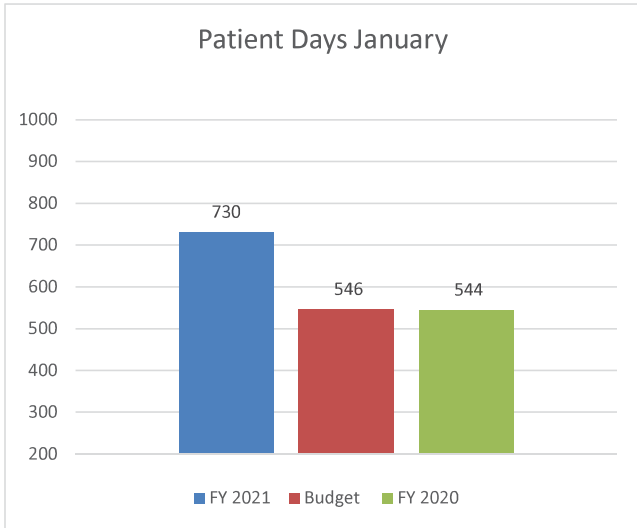
**Lakeside Medical Center Statement of Revenues and Expenses by Month**

	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Year to Date
Inpatient Revenue	\$ 3,895,448	\$ 3,985,552	\$ 4,894,393	\$ 5,375,408	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,150,800
Outpatient Revenue	6,740,835	6,028,589	6,198,016	7,082,417	-	-	-	-	-	-	-	-	26,049,857
<b>Gross Patient Revenue</b>	<b>10,636,282</b>	<b>10,014,140</b>	<b>11,092,409</b>	<b>12,457,825</b>	-	-	-	-	-	-	-	-	<b>44,200,657</b>
Contractual Allowances	7,259,800	7,895,305	8,141,013	8,438,082	-	-	-	-	-	-	-	-	31,734,199
Charity Care	2,324,516	46,637	(2,173,316)	-	-	-	-	-	-	-	-	-	197,838
Bad Debt	1,255,741	(3,319,432)	2,119,861	1,479,938	-	-	-	-	-	-	-	-	1,536,109
<b>Total Contractuals and Bad Debt</b>	<b>\$ 10,840,057</b>	<b>\$ 4,622,510</b>	<b>\$ 8,087,558</b>	<b>\$ 9,918,020</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 33,468,146</b>
Other Patient Revenue	142,009	142,009	523,423	142,009	-	-	-	-	-	-	-	-	949,452
<b>Net Patient Revenue</b>	<b>(61,765)</b>	<b>5,533,640</b>	<b>3,528,275</b>	<b>2,681,814</b>	-	-	-	-	-	-	-	-	<b>11,681,963</b>
Collection %	-0.58%	55.26%	31.81%	21.53%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	26.43%
Grant Funds	81,867	-	-	40,933	-	-	-	-	-	-	-	-	122,800
Other Financial Assistance	-	-	-	498,853	-	-	-	-	-	-	-	-	498,853
Other Revenue	25,133	16,319	44,660	14,514	-	-	-	-	-	-	-	-	100,627
<b>Total Other Revenues</b>	<b>107,000</b>	<b>16,319</b>	<b>44,660</b>	<b>554,300</b>	-	-	-	-	-	-	-	-	<b>722,280</b>
<b>Total Revenues</b>	<b>45,235</b>	<b>5,549,959</b>	<b>3,572,935</b>	<b>3,236,114</b>	-	-	-	-	-	-	-	-	<b>12,404,243</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,839,260	1,564,927	1,661,704	1,533,257	-	-	-	-	-	-	-	-	6,599,149
Benefits	482,565	450,228	487,782	451,141	-	-	-	-	-	-	-	-	1,871,717
Purchased Services	289,929	232,220	257,375	236,978	-	-	-	-	-	-	-	-	1,016,501
Medical Supplies	91,738	132,622	142,210	115,484	-	-	-	-	-	-	-	-	482,053
Other Supplies	39,537	92,922	139,625	127,356	-	-	-	-	-	-	-	-	399,440
Contracted Physician Expense	663,185	660,448	717,386	823,931	-	-	-	-	-	-	-	-	2,864,951
Drugs	77,901	104,180	158,282	144,236	-	-	-	-	-	-	-	-	484,599
Repairs & Maintenance	46,164	49,242	47,833	67,816	-	-	-	-	-	-	-	-	211,054
Lease & Rental	52,258	50,554	68,444	58,805	-	-	-	-	-	-	-	-	230,061
Utilities	68,800	72,412	76,840	48,908	-	-	-	-	-	-	-	-	266,960
Other Expense	46,086	97,638	36,172	71,181	-	-	-	-	-	-	-	-	251,077
Insurance	16,573	16,573	16,573	16,573	-	-	-	-	-	-	-	-	66,291
<b>Total Operational Expenses</b>	<b>3,713,996</b>	<b>3,523,966</b>	<b>3,810,226</b>	<b>3,695,666</b>	-	-	-	-	-	-	-	-	<b>14,743,854</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(3,668,761)</b>	<b>2,025,993</b>	<b>(237,291)</b>	<b>(459,552)</b>	-	-	-	-	-	-	-	-	<b>(2,339,612)</b>
Depreciation	258,659	261,436	259,965	259,804	-	-	-	-	-	-	-	-	1,039,863
<i>Overhead Allocations:</i>													
Risk Mgt	3,328	2,893	3,167	3,141	-	-	-	-	-	-	-	-	12,529
Rev Cycle	57,418	47,266	51,614	51,149	-	-	-	-	-	-	-	-	207,447
Internal Audit	432	4,328	3,356	3,639	-	-	-	-	-	-	-	-	11,755
Administration	39,687	43,211	61,254	82,122	-	-	-	-	-	-	-	-	226,275
Human Resources	46,898	40,541	85,490	53,200	-	-	-	-	-	-	-	-	226,128
Legal	17,825	28,940	26,138	22,898	-	-	-	-	-	-	-	-	95,801
Records	11,788	12,438	13,351	12,371	-	-	-	-	-	-	-	-	49,949
Compliance	7,963	8,414	5,170	13,263	-	-	-	-	-	-	-	-	34,810
Comm Engage Plan	11,177	10,119	11,482	10,953	-	-	-	-	-	-	-	-	43,730
IT Operations	84,051	116,950	117,213	159,840	-	-	-	-	-	-	-	-	478,053
IT Security	13,217	8,797	15,495	12,803	-	-	-	-	-	-	-	-	50,311
IT Applications	31,724	170,938	256,322	112,810	-	-	-	-	-	-	-	-	571,795
Security Services	33,943	33,460	36,909	37,119	-	-	-	-	-	-	-	-	141,431
IT EPIC	79,716	88,644	108,508	135,518	-	-	-	-	-	-	-	-	412,386
Finance	49,176	47,050	47,282	49,078	-	-	-	-	-	-	-	-	192,587
Public Relations	18,969	13,802	5,983	8,697	-	-	-	-	-	-	-	-	47,450
Information Technology	16,257	14,465	15,480	17,883	-	-	-	-	-	-	-	-	64,085
Budget & Decision Support	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Quality	8,444	11,980	8,200	8,673	-	-	-	-	-	-	-	-	37,297
Project MGMT Office	12,904	14,358	14,974	15,408	-	-	-	-	-	-	-	-	57,644
Managed Care Contract	7,116	6,835	7,346	7,112	-	-	-	-	-	-	-	-	28,409
<b>Total Overhead Allocations</b>	<b>552,033</b>	<b>725,428</b>	<b>894,736</b>	<b>817,675</b>	-	-	-	-	-	-	-	-	<b>2,989,871</b>
<b>Total Expenses</b>	<b>4,524,688</b>	<b>4,510,830</b>	<b>4,964,927</b>	<b>4,773,145</b>	-	-	-	-	-	-	-	-	<b>18,773,589</b>
<b>Net Margin</b>	<b>\$ (4,479,453)</b>	<b>\$ 1,039,129</b>	<b>\$ (1,391,992)</b>	<b>\$ (1,537,031)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (6,369,346)</b>
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>General Fund Support/ Transfer In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,591,724</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,591,724</b>

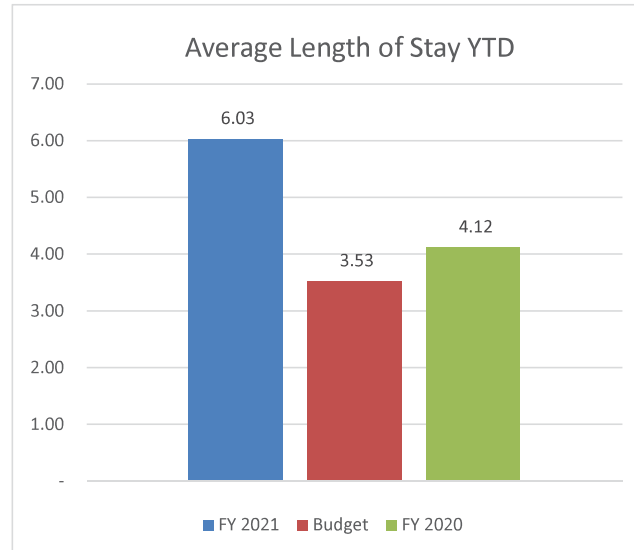
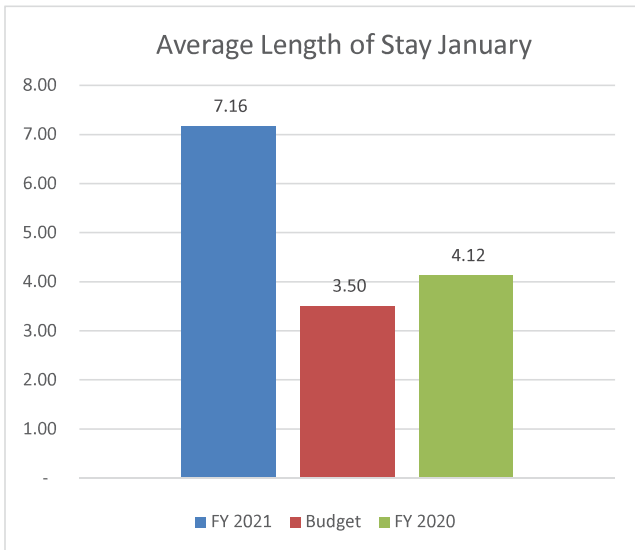
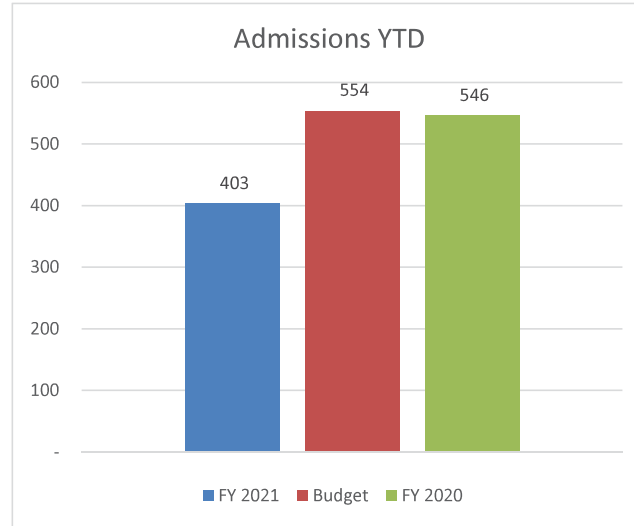
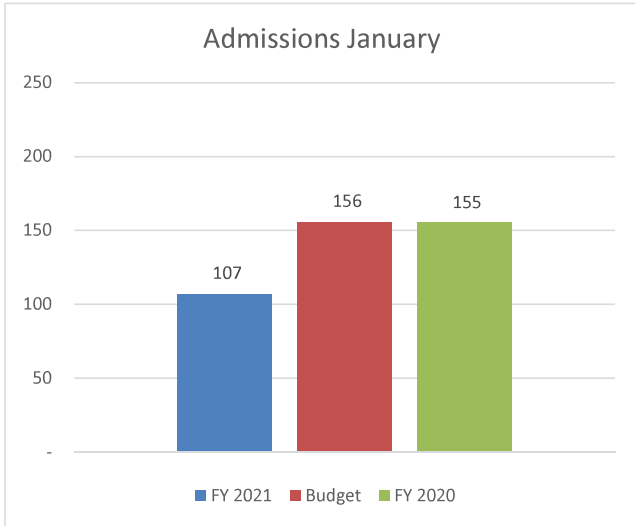
Lakeside Medical Center  
Statistical Information

	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Current Year Total	YTD Budget Total	% Var to Budget	Prior YTD Total
<b>Admissions</b>																
Newborn	10	9	3	5	-	-	-	-	-	-	-	-	27	-	0.0%	73
Pediatrics	3	2	3	2	-	-	-	-	-	-	-	-	10	23	(56.1%)	22
Adult	101	77	88	100	-	-	-	-	-	-	-	-	366	531	(31.1%)	451
<b>Total</b>	<b>114</b>	<b>88</b>	<b>94</b>	<b>107</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>403</b>	<b>554</b>	<b>(27.3%)</b>	<b>546</b>
<b>Adjusted Admissions</b>	<b>311</b>	<b>221</b>	<b>213</b>	<b>248</b>									<b>993</b>	<b>1,728</b>	<b>(42.5%)</b>	<b>1,636</b>
<b>Patient Days</b>																
Med Surg 2nd and 3rd Floor (14 beds)	37	39	27	81	-	-	-	-	-	-	-	-	184	261	(29.5%)	261
Pediatrics (12 beds)	18	22	30	27	-	-	-	-	-	-	-	-	97	108	(10.2%)	108
Telemetry (22 beds)	245	223	397	449	-	-	-	-	-	-	-	-	1,314	891	47.6%	887
ICU (6 beds)	128	141	158	156	-	-	-	-	-	-	-	-	583	457	27.6%	455
Obstetrics (16 beds)	29	25	14	17	-	-	-	-	-	-	-	-	85	235	(63.8%)	234
<b>Total (70 beds)</b>	<b>457</b>	<b>450</b>	<b>626</b>	<b>730</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,263</b>	<b>1,951</b>	<b>16.0%</b>	<b>1,945</b>
<b>Adjusted Acute Patient Days</b>	<b>1,248</b>	<b>1,131</b>	<b>1,419</b>	<b>1,692</b>									<b>5,489</b>	<b>6,086</b>	<b>(9.8%)</b>	<b>5,795</b>
<b>Other Key Inpatient Statistics</b>																
Occupancy Percentage	21%	0,2143	0,2885	0,3364	-	-	-	-	-	-	-	-	9%	23%	(60.9%)	23%
Average Daily Census (excl. newborns)	14.7	15.0	20.2	23.5	-	-	-	-	-	-	-	-	18.4	15.9	15.7%	15.8
Average Daily Census (incl. newborns)	14.8	15.0	20.6	24.1	-	-	-	-	-	-	-	-	18.6	15.9	17.2%	17.4
Average Length of Stay (excl newborns)	4.39	5.70	6.88	7.16	-	-	-	-	-	-	-	-	6.03	3.53	71.1%	4.12
Average Length of Stay (incl newborns)	4.02	5.11	6.79	6.97	-	-	-	-	-	-	-	-	5.72	3.53	62.3%	3.93
Case Mix Index- Medicare	1.9433	1.7109	1.3353	2.4190	-	-	-	-	-	-	-	-	-	-	-	1,5112
Case Mix Index- Medicaid	0.5706	2.1950	2.4349	1.7665	-	-	-	-	-	-	-	-	-	-	-	0,7323
Case Mix Index- All Payers	1.3453	1,5504	1,6374	2,0162	-	-	-	-	-	-	-	-	-	-	-	1,1405
<b>Emergency Room and Outpatients</b>																
ER Admissions	45	29	222	37	-	-	-	-	-	-	-	-	333	319	4.5%	391
ER Visits	1,376	1,275	1,307	1,509	-	-	-	-	-	-	-	-	5,467	7,566	(27.7%)	8,293
Outpatient Visits	280	235	247	213	-	-	-	-	-	-	-	-	975	1,157	(15.7%)	1,904
ER and Outpatient Visits	1,656	1,510	1,554	1,722	-	-	-	-	-	-	-	-	6,442	8,723	(26.2%)	10,197
Observation Patient Stays	219	202	169	182	-	-	-	-	-	-	-	-	772	1,318	(41.4%)	1,073
<b>Surgery and Other Procedures</b>																
Inpatient Surgeries	24	31	30	28	-	-	-	-	-	-	-	-	113	163	(30.8%)	169
Outpatient Surgeries	7	6	10	5	-	-	-	-	-	-	-	-	28	15	86.7%	19
Endoscopies	19	9	11	14	-	-	-	-	-	-	-	-	53	63	(15.5%)	52
Radiology Procedures	2,280	1,983	2,163	2,449	-	-	-	-	-	-	-	-	8,875	10,103	(12.2%)	10,168
Lab Charges	14,701	14,408	15,963	18,014	-	-	-	-	-	-	-	-	63,086	71,501	(11.8%)	67,979
<b>Staffing</b>																
Paid FTE	281.61	273.82	271.52	270.27	-	-	-	-	-	-	-	-	274.31	291.95	(6.0%)	297.63
Paid FTE per Adjusted Occupied Bed	7.00	7.27	5.93	4.95	-	-	-	-	-	-	-	-	6.15	5.90	4.4%	6.32
<b>Operational Performance</b>																
Gross Revenue Per Adj Pat Day	8,524	8,857	7,819	7,364									8,141	8,219	(1.0%)	8,496
Net Revenue Per Adj Pat Day	(49)	4,894	2,487	2,180									3,171	1,937	63.7%	1,216
Salaries & Benefits as % of Net Pat Revenue	-3759%	36%	61%	54%									67%	75%	(10.6%)	128%
Labor Cost per Adj Pat Day	1,861	1,782	1,515	1,173									1,583	1,449	9.2%	1,515
Total Expense Per Adj Pat Day	2,976	3,117	2,686	2,184									2,741	2,462	11.3%	2,696

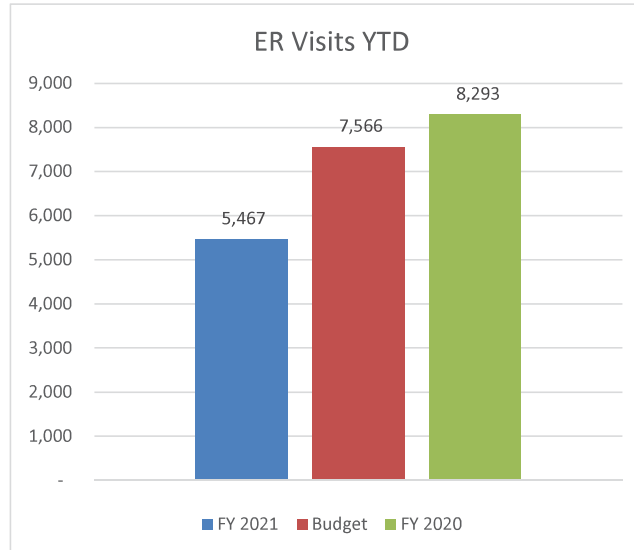
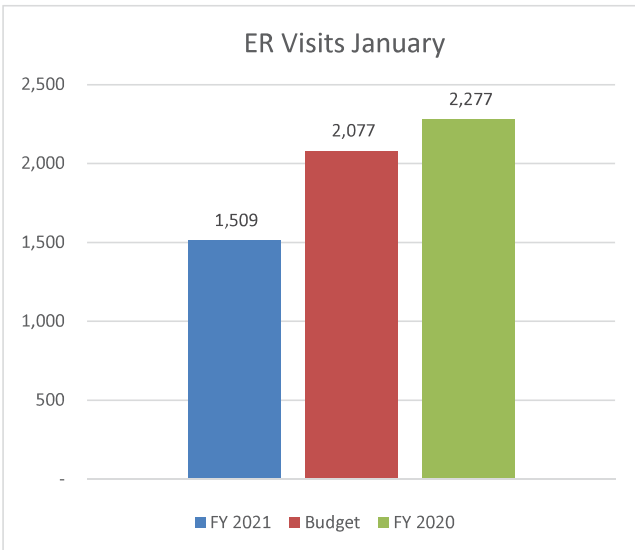
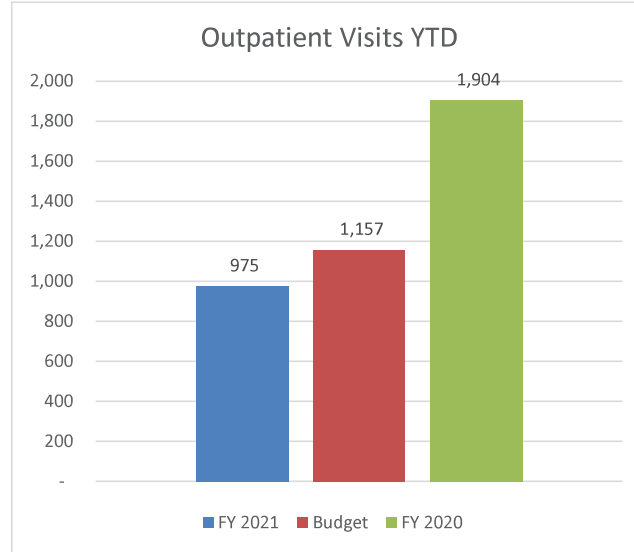
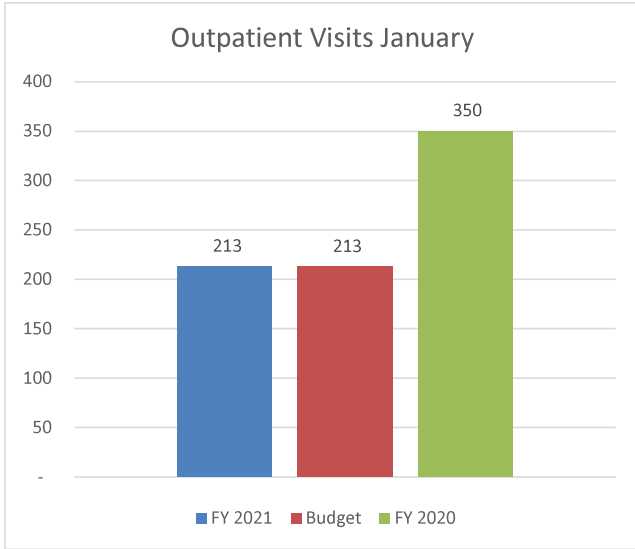
### LAKESIDE MEDICAL CENTER Inpatient



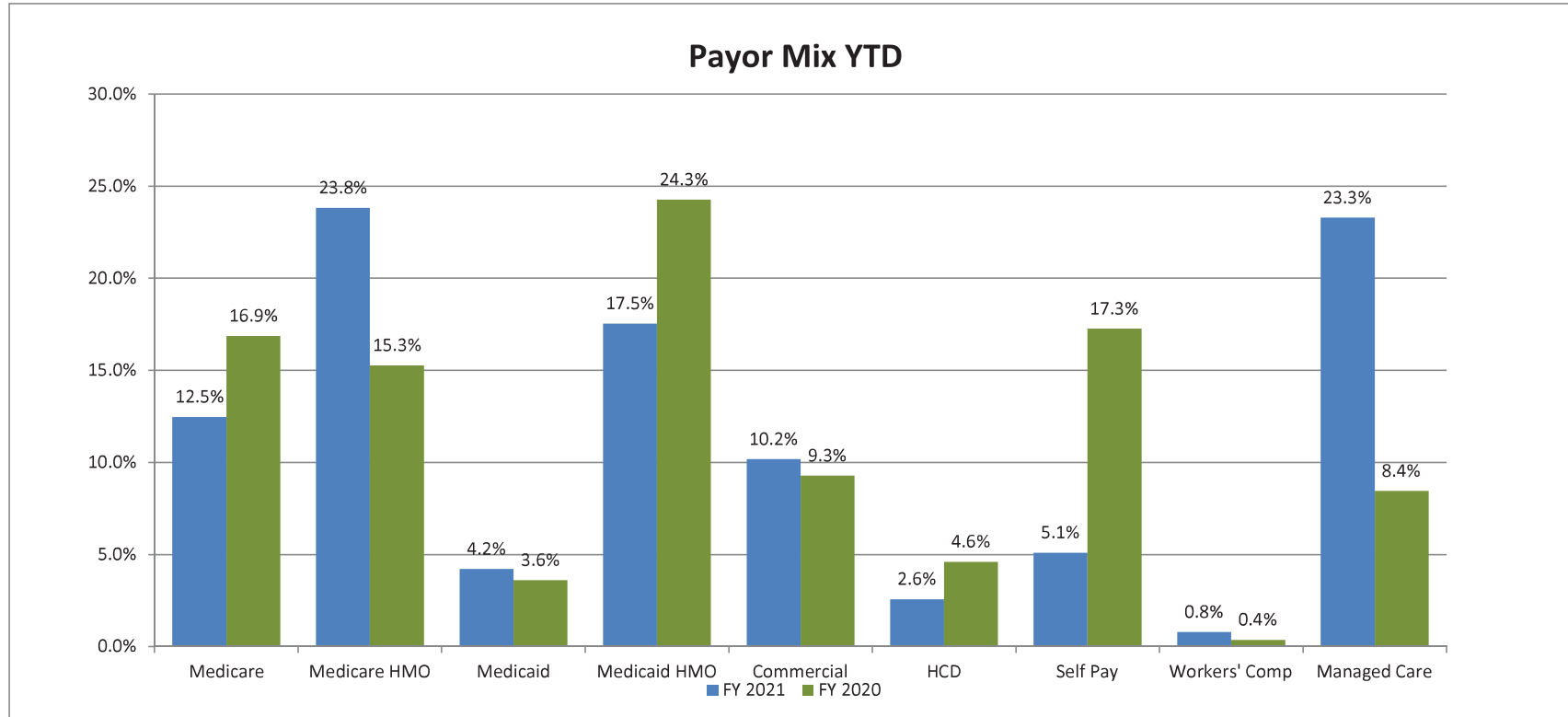
### LAKESIDE MEDICAL CENTER Inpatient



### LAKESIDE MEDICAL CENTER Outpatient



### LAKESIDE MEDICAL CENTER Revenue





# **SUPPLEMENTAL INFORMATION**

## **PRIMARY CARE CLINICS**

## Primary Care Clinics Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
1,321,289	1,193,479	127,810	10.7%	2,006,755	(685,465)	(34.2%)	6,384,041	4,656,745	1,727,296	37.1%	7,810,806	(1,426,765)	(18.3%)
<b>Gross Patient Revenue</b>							<b>Gross Patient Revenue</b>						
303,580	216,678	(86,902)	(40.1%)	363,658	60,078	16.5%	1,738,138	842,756	(895,382)	(106.2%)	1,425,721	(312,417)	(21.9%)
434,796	468,529	33,733	7.2%	727,882	293,085	40.3%	2,343,983	1,835,757	(508,226)	(27.7%)	2,982,983	639,000	21.4%
338,348	168,913	(169,435)	(100.3%)	343,282	4,934	1.4%	1,065,520	658,317	(407,203)	(61.9%)	1,184,902	119,382	10.1%
1,076,724	854,120	(222,604)	(26.1%)	1,434,822	358,098	25.0%	5,147,642	3,336,830	(1,810,812)	(54.3%)	5,593,606	445,964	8.0%
704,172	363,615	340,557	93.7%	190,933	513,239	268.8%	1,756,126	1,420,955	335,171	23.6%	1,303,939	452,187	35%
948,737	702,974	245,763	35.0%	762,866	185,871	24.4%	2,992,525	2,740,870	251,655	9.2%	3,521,139	(528,614)	(15.0%)
71.80%	58.90%			38.01%			46.88%	58.86%		45.08%			
2,271,653	1,206,007	1,065,646	88.4%	383,141	1,888,513	492.9%	2,506,033	1,416,117	1,089,916	77.0%	513,031	1,993,002	388.5%
-	540,467	(540,467)	(100.0%)	-	-	0.0%	588,890	3,028,699	(2,439,809)	(80.6%)	-	588,890	0.0%
809	45,034	(44,226)	(98.2%)	1,641	(832)	(50.7%)	15,531	180,136	(164,605)	(91.4%)	32,475	(16,944)	(52.2%)
2,272,462	1,791,508	480,954	26.8%	384,782	1,887,680	490.6%	3,110,453	4,624,952	(1,514,499)	(32.7%)	545,506	2,564,947	470.2%
3,221,199	2,494,482	726,717	29.1%	1,147,648	2,073,552	180.7%	6,102,978	7,365,822	(1,262,844)	(17.1%)	4,066,645	2,036,333	50.1%
<b>Total Revenues</b>							<b>Total Revenues</b>						
<i>Direct Operational Expenses:</i>													
1,482,538	1,394,572	(87,966)	(6.3%)	1,204,612	(277,925)	(23.1%)	5,583,259	5,774,791	191,532	3.3%	5,450,600	(132,659)	(2.4%)
407,085	378,735	(28,350)	(7.5%)	354,929	(52,156)	(14.7%)	1,564,732	1,538,051	(26,681)	(1.7%)	1,478,870	(85,862)	(5.8%)
71,484	53,818	(17,666)	(32.8%)	125,015	53,531	42.8%	199,724	203,911	4,187	2.1%	349,891	150,167	42.9%
84,529	114,455	29,926	26.1%	32,205	(52,324)	(162.5%)	174,770	444,293	269,523	60.7%	146,010	(28,760)	(19.7%)
12,332	26,518	14,186	53.5%	15,087	2,755	18.3%	28,194	106,172	77,978	73.4%	43,870	15,676	35.7%
45,535	78,372	32,837	41.9%	61,772	16,238	26.3%	249,733	302,874	53,141	17.5%	227,179	(22,554)	(9.9%)
55,947	56,605	658	1.2%	79,805	23,859	29.9%	271,772	218,753	(53,019)	(24.2%)	337,056	65,284	19.4%
7,491	9,629	2,138	22.2%	19,129	11,638	60.8%	21,981	38,516	16,535	42.9%	87,163	65,182	74.8%
102,475	114,572	12,097	10.6%	102,313	(163)	(0.2%)	409,831	441,596	31,765	7.2%	461,267	51,436	11.2%
6,515	7,341	826	11.3%	4,942	(1,573)	(31.8%)	29,297	29,364	67	0.2%	23,405	(5,891)	(25.2%)
30,184	38,973	8,789	22.6%	43,749	13,566	31.0%	100,173	157,147	56,974	36.3%	134,076	33,902	25.3%
4,649	4,334	(315)	(7.3%)	2,377	(2,272)	(95.6%)	14,973	17,336	2,363	13.6%	9,508	(5,465)	(57.5%)
2,310,763	2,277,924	(32,839)	(1.4%)	2,045,937	(264,826)	(12.9%)	8,648,438	9,272,804	624,366	6.7%	8,748,894	100,456	1.1%
<b>Total Operational Expenses</b>							<b>Total Operational Expenses</b>						
910,436	216,558	693,878	320.4%	(898,289)	1,808,725	(201.4%)	(2,545,460)	(1,906,982)	(638,478)	33.5%	(4,682,249)	2,136,789	(45.6%)
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>							<b>Net Performance before Depreciation &amp; Overhead Allocations</b>						



## Primary Care Clinics Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
31,896	17,334	(14,562)	(84.0%)	19,329	(12,567)	(65.0%)	Depreciation	126,891	69,336	(57,555)	(83.0%)	69,145	(57,747)	(83.5%)
<i>Overhead Allocations:</i>														
1,899	2,875	976	34.0%	1,944	46	2.3%	Risk Mgt	7,573	11,500	3,926	34.1%	7,646	73	0.9%
191,807	206,967	15,160	7.3%	272,531	80,724	29.6%	Rev Cycle	777,926	827,869	49,942	6.0%	489,662	(288,264)	(58.9%)
2,200	3,852	1,652	42.9%	5,263	3,064	58.2%	Internal Audit	7,105	15,406	8,301	53.9%	22,962	15,857	69.1%
18,248	19,768	1,521	7.7%	17,204	(1,044)	(6.1%)	Home Office Facilities	73,601	79,074	5,473	6.9%	75,392	1,791	2.4%
49,639	33,232	(16,407)	(49.4%)	34,890	(14,749)	(42.3%)	Administration	136,773	132,928	(3,845)	(2.9%)	138,422	1,648	1.2%
48,416	47,193	(1,223)	(2.6%)	39,343	(9,074)	(23.1%)	Human Resources	205,796	188,773	(17,023)	(9.0%)	179,651	(26,145)	(14.6%)
13,841	17,241	3,400	19.7%	13,924	83	0.6%	Legal	57,907	68,965	11,058	16.0%	60,752	2,844	4.7%
7,478	8,048	571	7.1%	5,290	(2,188)	(41.4%)	Records	30,192	32,193	2,001	6.2%	26,130	(4,062)	(15.5%)
8,017	6,886	(1,131)	(16.4%)	15,681	7,664	48.9%	Compliance	21,041	27,544	6,503	23.6%	37,133	16,092	43.3%
6,621	7,007	386	5.5%	-	(6,621)	0.0%	Comm Engage Plan	26,433	28,028	1,595	5.7%	-	(26,433)	0.0%
96,616	82,884	(13,732)	(16.6%)	-	(96,616)	0.0%	IT Operations	288,962	331,534	42,572	12.8%	-	(288,962)	0.0%
7,739	8,445	707	8.4%	-	(7,739)	0.0%	IT Security	30,411	33,781	3,370	10.0%	-	(30,411)	0.0%
44,176	40,421	(3,755)	(9.3%)	-	(44,176)	0.0%	IT Applications	135,279	161,683	26,405	16.3%	-	(135,279)	0.0%
46,399	47,251	852	1.8%	-	(46,399)	0.0%	Security Services	176,788	189,005	12,217	6.5%	-	(176,788)	0.0%
81,914	121,543	39,629	32.6%	-	(81,914)	0.0%	IT EPIC	249,269	486,173	236,904	48.7%	-	(249,269)	0.0%
29,666	31,665	1,999	6.3%	46,646	16,980	36.4%	Finance	116,410	126,658	10,248	8.1%	136,402	19,992	14.7%
5,257	10,057	4,800	47.7%	11,326	6,069	53.6%	Public Relations	28,681	40,228	11,546	28.7%	47,381	18,699	39.5%
10,810	8,303	(2,507)	(30.2%)	97,188	86,378	88.9%	Information Technology	38,737	33,211	(5,526)	(16.6%)	334,553	295,816	88.4%
5,242	4,761	(481)	(10.1%)	2,441	(2,802)	(114.8%)	Corporate Quality	22,544	19,045	(3,500)	(18.4%)	9,550	(12,994)	(136.1%)
9,313	11,235	1,922	17.1%	9,544	230	2.4%	Project MGMT Office	34,843	44,941	10,098	22.5%	26,262	(8,581)	(32.7%)
1,204	1,328	125	9.4%	2,038	834	40.9%	Managed Care Contract	4,809	5,313	505	9.5%	11,695	6,887	58.9%
686,500	720,963	34,463	4.8%	575,252	(111,248)	(19.3%)	Total Overhead Allocations	2,471,082	2,883,853	412,770	14.3%	1,603,593	(867,490)	(54.1%)
3,029,159	3,016,221	(12,938)	(0.4%)	2,640,518	(388,642)	(14.7%)	Total Expenses	11,246,412	12,225,993	979,581	8.0%	10,421,632	(824,780)	(7.9%)
\$ 192,040	\$ (521,739)	\$ 713,779	(136.8%)	\$ (1,492,870)	\$ 1,684,910	(112.9%)	Net Margin	\$ (5,143,434)	\$ (4,860,171)	\$ (283,263)	5.8%	\$ (6,354,987)	\$ 1,211,553	(19.1%)
(16,646)	64,125	80,771	126.0%	21,988	38,634	175.7%	Capital	-	595,710	595,710	100.0%	21,988	21,988	100.0%
\$ -	\$ 581,000	\$ 581,000	100.0%	\$ 1,495,529	\$ 1,495,529	100.0%	General Fund Support/ Transfer In	\$ 5,270,026	\$ 5,487,000	\$ 216,974	4.0%	\$ 6,307,830	\$ 1,037,804	16.5%

### Primary Care Clinics Statement of Revenues and Expenses by Month

	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Year to Date
<b>Gross Patient Revenue</b>	<b>1,842,091</b>	<b>1,535,619</b>	<b>1,685,042</b>	<b>1,321,289</b>	-	-	-	-	-	-	-	-	<b>6,384,041</b>
Contractual Allowances	509,972	470,624	453,962	303,580	-	-	-	-	-	-	-	-	1,738,138
Charity Care	158,009	-	1,751,178	434,796	-	-	-	-	-	-	-	-	2,343,983
Bad Debt	788,060	799,873	(860,761)	338,348	-	-	-	-	-	-	-	-	1,065,520
Other Patient Revenue	414,367	286,936	350,651	704,172	-	-	-	-	-	-	-	-	1,756,126
<b>Net Patient Revenue</b>	<b>800,416</b>	<b>552,056</b>	<b>691,315</b>	<b>948,737</b>	-	-	-	-	-	-	-	-	<b>2,992,525</b>
Collections %	43.45%	35.95%	41.03%	71.80%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	46.88%
Grant Funds	104,059	-	130,321	2,271,653	-	-	-	-	-	-	-	-	2,506,033
Other Financial Assistance	-	-	588,890	-	-	-	-	-	-	-	-	-	588,890
Other Revenue	9,732	1,689	3,302	809	-	-	-	-	-	-	-	-	15,531
Total Other Revenues	113,791	1,689	722,512	2,272,462	-	-	-	-	-	-	-	-	3,110,453
<b>Total Revenues</b>	<b>914,207</b>	<b>553,745</b>	<b>1,413,827</b>	<b>3,221,199</b>	-	-	-	-	-	-	-	-	<b>6,102,978</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,612,557	1,177,306	1,310,859	1,482,538	-	-	-	-	-	-	-	-	5,583,259
Benefits	394,482	358,883	404,282	407,085	-	-	-	-	-	-	-	-	1,564,732
Purchased Services	35,150	59,503	33,586	71,484	-	-	-	-	-	-	-	-	199,724
Medical Supplies	19,841	24,253	46,148	84,529	-	-	-	-	-	-	-	-	174,770
Other Supplies	2,686	4,538	8,638	12,332	-	-	-	-	-	-	-	-	28,194
Medical Services	92,709	55,338	56,152	45,535	-	-	-	-	-	-	-	-	249,733
Drugs	82,365	73,242	60,219	55,947	-	-	-	-	-	-	-	-	271,772
Repairs & Maintenance	6,725	4,061	3,703	7,491	-	-	-	-	-	-	-	-	21,981
Lease & Rental	105,605	104,935	96,815	102,475	-	-	-	-	-	-	-	-	409,831
Utilities	5,024	10,320	7,438	6,515	-	-	-	-	-	-	-	-	29,297
Other Expense	26,726	23,914	19,350	30,184	-	-	-	-	-	-	-	-	100,173
Insurance	3,716	3,716	2,892	4,649	-	-	-	-	-	-	-	-	14,973
Total Operational Expenses	2,387,586	1,900,008	2,050,081	2,310,763	-	-	-	-	-	-	-	-	8,648,438
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(1,473,379)</b>	<b>(1,346,263)</b>	<b>(636,254)</b>	<b>910,436</b>	-	-	-	-	-	-	-	-	<b>(2,545,460)</b>
Depreciation	20,995	42,335	31,665	31,896	-	-	-	-	-	-	-	-	126,891
<i>Overhead Allocations:</i>													
Risk Mgt	2,012	1,749	1,914	1,899	-	-	-	-	-	-	-	-	7,573
Rev Cycle	215,318	177,247	193,553	191,807	-	-	-	-	-	-	-	-	777,926
Internal Audit	261	2,616	2,029	2,200	-	-	-	-	-	-	-	-	7,105
Home Office Facilities	17,338	17,140	20,876	18,248	-	-	-	-	-	-	-	-	73,601
Administration	23,989	26,119	37,026	49,639	-	-	-	-	-	-	-	-	136,773
Human Resources	42,681	36,896	77,803	48,416	-	-	-	-	-	-	-	-	205,796
Legal	10,774	17,493	15,799	13,841	-	-	-	-	-	-	-	-	57,907
Records	7,126	7,518	8,070	7,478	-	-	-	-	-	-	-	-	30,192
Compliance	4,813	5,086	3,125	8,017	-	-	-	-	-	-	-	-	21,041
Comm Engage Plan	6,756	6,116	6,940	6,621	-	-	-	-	-	-	-	-	26,433
IT Operations	50,805	70,691	70,850	96,616	-	-	-	-	-	-	-	-	288,962
IT Security	7,989	5,317	9,366	7,739	-	-	-	-	-	-	-	-	30,411
IT Applications	23,045	40,862	27,197	44,176	-	-	-	-	-	-	-	-	135,279
Security Services	42,428	41,825	46,136	46,399	-	-	-	-	-	-	-	-	176,788
IT EPIC	48,185	53,582	65,588	81,914	-	-	-	-	-	-	-	-	249,269
Finance	29,725	28,440	28,580	29,666	-	-	-	-	-	-	-	-	116,410
Public Relations	11,466	8,342	3,617	5,257	-	-	-	-	-	-	-	-	28,681
Information Technology	9,827	8,743	9,357	10,810	-	-	-	-	-	-	-	-	38,737
Corporate Quality	5,104	7,241	4,957	5,242	-	-	-	-	-	-	-	-	22,544
Project MGMT Office	7,800	8,679	9,051	9,313	-	-	-	-	-	-	-	-	34,843
Managed Care Contract	1,205	1,157	1,243	1,204	-	-	-	-	-	-	-	-	4,809
Total Overhead Allocations	568,646	572,859	643,078	686,500	-	-	-	-	-	-	-	-	2,471,082
<b>Total Expenses</b>	<b>2,977,227</b>	<b>2,515,202</b>	<b>2,724,824</b>	<b>3,029,159</b>	-	-	-	-	-	-	-	-	<b>11,246,412</b>
<b>Net Margin</b>	<b>\$ (2,063,020)</b>	<b>\$ (1,961,457)</b>	<b>\$ (1,310,997)</b>	<b>\$ 192,040</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (5,143,434)</b>
<b>Capital</b>	-	13,568	3,078	(16,646)	-	-	-	-	-	-	-	-	-
<b>Capital Contributions</b>	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>General Fund Support/ Transfer In</b>	<b>2,042,025</b>	-	<b>3,228,001</b>	-	-	-	-	-	-	-	-	-	<b>\$ 5,270,026</b>

### Primary Care Clinics - Medical Statement of Revenues and Expenses by Location

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Van 1	Mobile Van Scout	Mobile Van Hero	Total
<b>Gross Patient Revenue</b>	-	697,418	1,058,880	666,015	412,225	530,325	729,175	341,937	533,774	288,859	4,543	-	-	5,263,150.65
Contractual Allowances	-	223,197	315,595	142,940	89,872	64,815	194,951	88,822	201,450	39,454	(7,497)	-	-	1,353,599
Charity Care	-	210,114	317,552	239,552	118,037	257,245	321,256	102,593	109,616	108,564	3,454	-	-	1,787,981
Bad Debt	-	158,001	155,564	123,753	87,046	171,877	54,385	44,283	35,772	136,084	13,364	-	-	980,128
Total Contractual Allowances and Bad Debt	-	591,312	788,711	506,245	294,954	493,937	570,592	235,697	346,838	284,102	9,320	-	-	4,121,708
Other Patient Revenue	-	218,030	243,132	166,138	84,640	133,784	132,924	80,126	78,808	92,724	35,230	-	-	1,265,536
<b>Net Patient Revenue</b>	-	<b>324,136</b>	<b>513,301</b>	<b>325,907</b>	<b>201,911</b>	<b>170,172</b>	<b>291,507</b>	<b>186,367</b>	<b>265,744</b>	<b>97,481</b>	<b>30,453</b>	-	-	<b>2,406,979</b>
Collection %	0.00%	46.48%	48.48%	48.93%	48.98%	32.09%	39.98%	54.50%	49.79%	33.75%	670.29%	0.00%	0.00%	45.73%
Grant Funds	210,341	206,845	605,450	97,229	197,300	35,999	124,722	78,462	60,924	105,014	79,273	141,459	35,217	1,978,236
Other Financial Assistance	30,405	42,397	31,713	223	26,134	932	2,562	7,991	2,377	56	23,668	203,776	5,395	377,627
Other Revenue	4,743	2,369	766	2,006	2,651	58	1,293	519	1,099	13	-	15	-	15,531
Total Other Revenues	245,488	251,611	637,928	99,457	226,085	36,989	128,577	86,972	64,400	105,083	102,940	345,250	40,612	2,371,393
<b>Total Revenues</b>	<b>245,488</b>	<b>575,747</b>	<b>1,151,229</b>	<b>425,365</b>	<b>427,996</b>	<b>207,161</b>	<b>420,084</b>	<b>273,339</b>	<b>330,144</b>	<b>202,564</b>	<b>133,393</b>	<b>345,250</b>	<b>40,612</b>	<b>4,778,372</b>
<i>Direct Operational Expenses:</i>														
Salaries and Wages	1,081,691	582,381	710,601	399,372	324,169	128,664	555,080	212,126	228,725	318,780	91,520	19,748	6,486	4,659,344
Benefits	278,773	166,846	197,845	113,508	95,757	38,548	168,686	57,366	66,968	89,605	32,974	4,039	1,581	1,312,499
Purchased Services	32,007	17,690	39,524	14,813	17,103	6,624	21,906	11,250	14,479	9,134	1,207	1,207	1,207	188,150
Medical Supplies	45,625	13,272	12,229	7,773	7,672	17,183	10,087	5,312	4,581	14,289	1,340	1,164	327	140,854
Other Supplies	16,859	485	703	635	1,858	1,463	804	392	590	152	655	1,689	1,471	27,756
Medical Services	1,100	22,792	76,517	28,282	18,642	8,614	48,960	13,983	23,073	7,770	-	-	-	249,733
Drugs	-	123,982	82,730	35,457	20,426	-	3,420	1,186	4,004	432	135	-	-	271,772
Repairs & Maintenance	-	1,111	1,236	1,599	2,315	917	2,585	1,111	2,719	1,834	1,497	1,875	493	19,293
Lease & Rental	-	42,973	60,083	29,637	27,532	110	78,229	26,686	39,192	15,719	20	20	20	320,221
Utilities	-	1,362	383	383	6,795	765	4,444	2,465	2,534	1,521	-	-	-	21,632
Other Expense	47,453	4,073	11,589	2,811	2,150	2,380	4,646	1,574	3,745	4,267	1,526	3,295	620	90,130
Insurance	-	2,149	1,640	1,633	910	-	1,086	572	664	296	2,453	1,649	1,758	14,810
Total Operational Expenses	1,503,508	979,119	1,196,059	635,904	525,329	205,268	899,934	334,023	391,274	463,800	133,329	34,687	13,962	7,316,195
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(1,258,020)</b>	<b>(403,373)</b>	<b>(44,830)</b>	<b>(210,539)</b>	<b>(97,333)</b>	<b>1,893</b>	<b>(479,850)</b>	<b>(60,684)</b>	<b>(61,130)</b>	<b>(261,235)</b>	<b>65</b>	<b>310,563</b>	<b>26,649</b>	<b>(2,537,822)</b>
Depreciation	2,279	4,803	4,971	599	22,915	109	1,481	914	1,598	614	25,000	4,628	27,842	97,754
<i>Overhead Allocations:</i>														
Risk Mgt	1,264	704	1,218	527	429	192	768	270	336	459	138	95	97	6,496
Rev Cycle	-	88,318	152,917	66,161	53,892	24,074	96,443	33,865	42,205	57,576	17,286	11,915	12,132	656,785
Internal Audit	1,186	660	1,143	494	403	180	721	253	315	430	129	89	91	6,095
Home Office Facilities	66,273	-	-	-	-	-	-	-	-	-	-	-	-	66,273
Administration	22,837	12,706	22,000	9,518	7,753	3,463	13,875	4,872	6,072	8,283	2,487	1,714	1,745	117,326
Human Resources	46,782	21,765	24,863	13,942	11,618	5,422	19,441	6,196	7,745	12,470	3,098	2,324	2,324	177,990
Legal	9,669	5,379	9,314	4,030	3,283	1,466	5,874	2,063	2,571	3,507	1,053	726	739	49,674
Records	5,041	2,805	4,856	2,101	1,711	765	3,063	1,075	1,340	1,828	549	378	385	25,899
Compliance	3,513	1,955	3,384	1,464	1,193	533	2,135	750	934	1,274	383	264	269	18,049
Comm Engage Plan	4,413	2,456	4,252	1,840	1,498	669	2,682	942	1,173	1,601	481	331	337	22,675
IT Operations	48,247	26,844	46,479	20,109	16,381	7,317	29,314	10,293	12,828	17,500	5,254	3,622	3,688	247,876
IT Security	5,078	2,825	4,892	2,116	1,724	770	3,085	1,083	1,350	1,842	553	381	388	26,087
IT Applications	22,587	12,567	21,759	9,414	7,669	3,426	13,723	4,819	6,006	8,193	2,460	1,695	1,726	116,044
Security Services	6,945	19,282	33,386	14,445	11,766	5,256	21,056	7,394	9,215	12,570	3,774	2,601	2,649	150,340
IT EPIC	41,620	23,157	40,094	17,347	14,130	6,312	25,287	8,879	11,066	15,096	4,532	3,124	3,181	213,827
Finance	19,437	10,814	18,724	8,101	6,599	2,948	11,809	4,147	5,168	7,050	2,117	1,459	1,486	99,858
Public Relations	4,789	2,664	4,613	1,996	1,626	726	2,910	1,022	1,273	1,737	522	359	366	24,603
Information Technology	6,468	3,599	6,231	2,696	2,196	981	3,930	1,380	1,720	2,346	704	485	494	33,229
Budget & Decision Support	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Quality	3,764	2,094	3,626	1,569	1,278	571	2,287	803	1,001	1,365	410	283	288	19,339
Project MGMT Office	5,818	3,237	5,604	2,425	1,975	882	3,535	1,241	1,547	2,110	634	437	445	29,889
Managed Care Contract	-	546	945	409	333	149	596	209	261	356	107	74	75	4,060
Total Overhead Allocations	325,730	244,376	410,302	180,704	147,458	66,103	262,533	91,557	114,127	157,594	46,668	32,356	32,904	2,112,413
<b>Total Expenses</b>	<b>1,831,518</b>	<b>1,228,299</b>	<b>1,611,332</b>	<b>817,207</b>	<b>695,702</b>	<b>271,479</b>	<b>1,163,948</b>	<b>426,493</b>	<b>506,999</b>	<b>622,008</b>	<b>204,997</b>	<b>71,671</b>	<b>74,708</b>	<b>9,526,362</b>
<b>Net Margin</b>	<b>\$ (1,586,030)</b>	<b>\$ (652,552)</b>	<b>\$ (460,103)</b>	<b>\$ (391,842)</b>	<b>\$ (267,706)</b>	<b>\$ (64,318)</b>	<b>\$ (743,864)</b>	<b>\$ (153,155)</b>	<b>\$ (176,855)</b>	<b>\$ (419,443)</b>	<b>\$ (71,603)</b>	<b>\$ 273,579</b>	<b>\$ (34,096)</b>	<b>\$ (4,747,990)</b>
<b>Capital</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>General Fund Support/ Transfer In</b>	<b>\$ 4,576,903</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,576,903</b>

### Primary Care Clinics- Medical Statement of Revenue and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
1,105,247	928,329	176,918	19.1%	1,659,040	(553,792)	(33.4%)	Gross Patient Revenue	5,263,151	3,591,197	1,671,954	46.6%	6,427,787	(1,164,636)	(18.1%)	
230,881	173,293	(57,588)	(33.2%)	313,021	82,140	26.2%	Contractual Allowances	1,353,599	668,623	(684,976)	(102.4%)	1,238,023	(115,575)	(9.3%)	
364,667	316,186	(48,481)	(15.3%)	536,557	171,891	32.0%	Charity Care	1,787,981	1,222,777	(565,204)	(46.2%)	2,185,995	398,013	18.2%	
286,961	151,954	(135,007)	(88.8%)	335,307	48,345	14.4%	Bad Debt	980,128	590,711	(389,417)	(65.9%)	1,135,227	155,099	13.7%	
882,509	641,433	(241,076)	(37.6%)	1,184,885	302,376	25.5%	Total Contractuals and Bad Debts	4,121,708	2,482,111	(1,639,597)	(66.1%)	4,559,245	437,538	9.6%	
498,709	267,636	231,073	86.3%	152,413	346,296	227.2%	Other Patient Revenue	1,265,536	1,031,950	233,586	22.6%	917,671	347,865	37.9%	
<b>721,447</b>	<b>554,532</b>	<b>166,915</b>	<b>30.1%</b>	<b>626,568</b>	<b>94,879</b>	<b>15.1%</b>	<b>Net Patient Revenue</b>	<b>2,406,979</b>	<b>2,141,036</b>	<b>265,943</b>	<b>12.4%</b>	<b>2,786,212</b>	<b>(379,233)</b>	<b>(13.6%)</b>	
65.27%	59.73%			37.77%			Collection %	45.73%	59.62%			43.35%			
1,771,147	993,404	777,743	78.3%	310,734	1,460,413	470.0%	Grant Funds	1,978,236	1,171,739	806,497	68.8%	440,625	1,537,611	349.0%	
-	540,467	(540,467)	(100.0%)	-	-	0.0%	Other Financial Assistance	377,627	3,028,699	(2,651,072)	(87.5%)	-	377,627	0.0%	
809	45,034	(44,226)	(98.2%)	1,641	(832)	(50.7%)	Other Revenue	15,531	180,136	(164,605)	(91.4%)	32,475	(16,944)	(52.2%)	
1,771,956	1,578,905	193,051	12.2%	312,375	1,459,581	467.3%	Total Other Revenues	2,371,393	4,380,574	(2,009,181)	(45.9%)	473,099	1,898,294	401.2%	
<b>2,493,403</b>	<b>2,133,437</b>	<b>359,966</b>	<b>16.9%</b>	<b>938,943</b>	<b>1,554,460</b>	<b>165.6%</b>	<b>Total Revenues</b>	<b>4,778,372</b>	<b>6,521,610</b>	<b>(1,743,238)</b>	<b>(26.7%)</b>	<b>3,259,312</b>	<b>1,519,061</b>	<b>46.6%</b>	
<i>Direct Operational Expenses:</i>															
1,245,520	1,179,875	(65,645)	(5.6%)	972,109	(273,411)	(28.1%)	Salaries and Wages	4,659,344	4,885,559	226,215	4.6%	4,498,231	(161,113)	(3.6%)	
343,987	323,366	(20,621)	(6.4%)	292,680	(51,307)	(17.5%)	Benefits	1,312,499	1,312,781	282	0.0%	1,220,275	(92,224)	(7.6%)	
69,667	50,676	(18,991)	(37.5%)	112,145	42,478	37.9%	Purchased Services	188,150	191,362	3,212	1.7%	307,184	119,034	38.8%	
77,854	101,890	24,036	23.6%	17,465	(60,389)	(345.8%)	Medical Supplies	140,854	393,752	252,898	64.2%	97,127	(43,728)	(45.0%)	
12,416	19,093	6,677	35.0%	13,945	1,529	11.0%	Other Supplies	27,756	76,372	48,616	63.7%	38,674	10,918	28.2%	
45,535	78,372	32,837	41.9%	61,772	16,238	26.3%	Medical Services	249,733	302,874	53,141	17.5%	227,179	(22,554)	(9.9%)	
55,947	56,541	594	1.1%	79,783	23,836	29.9%	Drugs	271,772	218,497	(53,275)	(24.4%)	337,033	65,261	19.4%	
6,209	7,308	1,099	15.0%	15,943	9,733	61.1%	Repairs & Maintenance	19,293	29,232	9,939	34.0%	72,378	53,084	73.3%	
86,387	91,793	5,406	5.9%	77,128	(9,260)	(12.0%)	Lease & Rental	320,221	350,480	30,259	8.6%	357,902	37,681	10.5%	
6,262	6,008	(254)	(4.2%)	3,816	(2,447)	(64.1%)	Utilities	21,632	24,032	2,400	10.0%	19,531	(2,101)	(10.8%)	
27,231	33,480	6,249	18.7%	38,670	11,439	29.6%	Other Expense	90,130	134,170	44,040	32.8%	121,783	31,653	26.0%	
4,609	4,293	(316)	(7.4%)	2,346	(2,263)	(96.5%)	Insurance	14,810	17,172	2,362	13.8%	9,384	(5,426)	(57.8%)	
1,981,624	1,952,695	(28,929)	(1.5%)	1,687,802	(293,822)	(17.4%)	Total Operational Expenses	7,316,195	7,936,283	620,088	7.8%	7,306,680	(9,514)	(0.1%)	
<b>511,779</b>	<b>180,742</b>	<b>331,037</b>	<b>183.2%</b>	<b>(748,859)</b>	<b>1,260,638</b>	<b>(168.3%)</b>	<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(2,537,822)</b>	<b>(1,414,673)</b>	<b>(1,123,149)</b>	<b>79.4%</b>	<b>(4,047,369)</b>	<b>1,509,546</b>	<b>(37.3%)</b>	

### Primary Care Clinics- Medical Statement of Revenue and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
24,438	12,917	(11,521)	(89.2%)	14,197	(10,241)	(72.1%)	Depreciation	97,754	51,668	(46,086)	(89.2%)	51,695	(46,059)	(89.1%)
<i>Overhead Allocations:</i>														
1,629	2,464	835	33.9%	1,599	(30)	(1.9%)	Risk Mgt	6,496	9,855	3,358	34.1%	6,288	(209)	(3.3%)
161,938	174,743	12,805	7.3%	221,379	59,440	26.9%	Rev Cycle	656,785	698,973	42,188	6.0%	397,755	(259,030)	(65.1%)
1,887	3,301	1,414	42.8%	4,329	2,442	56.4%	Internal Audit	6,095	13,202	7,107	53.8%	18,884	12,789	67.7%
16,431	17,713	1,282	7.2%	15,375	(1,056)	(6.9%)	Home Office Facilities	66,273	70,853	4,580	6.5%	67,380	1,107	1.6%
42,581	28,478	(14,103)	(49.5%)	28,693	(13,889)	(48.4%)	Administration	117,326	113,912	(3,414)	(3.0%)	113,835	(3,491)	(3.1%)
41,875	40,768	(1,106)	(2.7%)	32,207	(9,667)	(30.0%)	Human Resources	177,990	163,074	(14,917)	(9.1%)	147,068	(30,922)	(21.0%)
11,873	14,775	2,902	19.6%	11,451	(422)	(3.7%)	Legal	49,674	59,100	9,426	15.9%	49,961	287	0.6%
6,414	6,897	482	7.0%	4,350	(2,064)	(47.5%)	Records	25,899	27,588	1,689	6.1%	21,489	(4,410)	(20.5%)
6,877	5,901	(976)	(16.5%)	12,896	6,019	46.7%	Compliance	18,049	23,604	5,554	23.5%	30,537	12,488	40.9%
5,679	6,005	325	5.4%	-	(5,679)	0.0%	Comm Engage Plan	22,675	24,018	1,343	5.6%	-	(22,675)	0.0%
82,878	71,027	(11,852)	(16.7%)	-	(82,878)	0.0%	IT Operations	247,876	284,107	36,231	12.8%	-	(247,876)	0.0%
6,638	7,237	599	8.3%	-	(6,638)	0.0%	IT Security	26,087	28,949	2,862	9.9%	-	(26,087)	0.0%
37,894	34,638	(3,256)	(9.4%)	-	(37,894)	0.0%	IT Applications	116,044	138,554	22,510	16.2%	-	(116,044)	0.0%
39,458	40,184	726	1.8%	-	(39,458)	0.0%	Security Services	150,340	160,736	10,396	6.5%	-	(150,340)	0.0%
70,267	104,156	33,889	32.5%	-	(70,267)	0.0%	IT EPIC	213,827	416,624	202,797	48.7%	-	(213,827)	0.0%
25,448	27,135	1,687	6.2%	38,361	12,913	33.7%	Finance	99,858	108,539	8,681	8.0%	112,174	12,316	11.0%
4,509	8,618	4,109	47.7%	9,314	4,805	51.6%	Public Relations	24,603	34,473	9,870	28.6%	38,965	14,362	36.9%
9,273	7,115	(2,158)	(30.3%)	79,925	70,653	88.4%	Information Technology	33,229	28,460	(4,769)	(16.8%)	275,130	241,901	87.9%
4,497	4,080	(417)	(10.2%)	2,007	(2,490)	(124.0%)	Corporate Quality	19,339	16,320	(3,018)	(18.5%)	7,853	(11,485)	(146.2%)
7,989	9,628	1,639	17.0%	7,849	(140)	(1.8%)	Project MGMT Office	29,889	38,512	8,623	22.4%	21,597	(8,292)	(38.4%)
1,016	1,122	105	9.4%	1,655	639	38.6%	Managed Care Contract	4,060	4,486	426	9.5%	9,500	5,440	57.3%
587,052	615,984	28,932	4.7%	471,390	(115,662)	(24.5%)	Total Overhead Allocations	2,112,413	2,463,937	351,524	14.3%	1,318,418	(793,995)	(60.2%)
2,593,114	2,581,596	(11,518)	(0.4%)	2,173,389	(419,726)	(19.3%)	Total Expenses	9,526,362	10,451,888	925,526	8.9%	8,676,793	(849,569)	(9.8%)
\$ (99,711)	\$ (448,159)	\$ 348,448	(77.8%)	\$ (1,234,446)	\$ 1,134,735	(91.9%)	Net Margin	\$ (4,747,990)	\$ (3,930,278)	\$ (817,712)	20.8%	\$ (5,417,482)	\$ 669,492	(12.4%)
-	64,125	64,125	100.0%	9,207	9,207	100.0%	Capital	-	595,710	595,710	100.0%	9,207	9,207	100.0%
-	-	-	0.0%	-	-	0.0%	Capital Contributions	-	-	-	0.0%	-	-	0.0%
\$ -	\$ 510,000	\$ 510,000	100.0%	\$ 1,540,074	\$ 1,540,074	100.0%	General Fund Support/ Transfer In	\$ 4,576,903	\$ 4,570,000	\$ (6,903)	(0.2%)	\$ 5,365,786	\$ 788,883	14.7%

## Primary Care Clinics- Dental Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
216,042	265,150	(49,108)	(18.5%)	347,715	(131,673)	(37.9%)	Gross Patient Revenue	1,120,890	1,065,548	55,342	5.2%	1,383,019	(262,129)	(19.0%)
72,700	43,385	(29,315)	(67.6%)	50,637	(22,062)	(43.6%)	Contractual Allowances	384,540	174,133	(210,407)	(120.8%)	187,697	(196,842)	(104.9%)
70,130	152,343	82,213	54.0%	191,324	121,195	63.3%	Charity Care	556,002	612,980	56,978	9.3%	796,988	240,986	30.2%
51,386	16,959	(34,427)	(203.0%)	7,976	(43,411)	(544.3%)	Bad Debt	85,393	67,606	(17,787)	(26.3%)	49,675	(35,718)	(71.9%)
194,216	212,687	18,471	8.7%	249,937	55,721	22.3%	Total Contractuals and Bad Debts	1,025,934	854,719	(171,215)	(20.0%)	1,034,360	8,426	0.8%
205,463	95,979	109,484	114.1%	38,520	166,943	433.4%	Other Patient Revenue	490,589	389,005	101,584	26.1%	386,268	104,321	27.0%
<b>227,290</b>	<b>148,442</b>	<b>78,848</b>	<b>53.1%</b>	<b>136,298</b>	<b>90,992</b>	<b>66.8%</b>	<b>Net Patient Revenue</b>	<b>585,546</b>	<b>599,834</b>	<b>(14,288)</b>	<b>(2.4%)</b>	<b>734,927</b>	<b>(149,381)</b>	<b>(20.3%)</b>
105.21%	55.98%			39.20%			Collection %	52.24%	56.29%		53.14%			
500,506	212,603	287,903	135.4%	72,407	428,100	591.2%	Grant Funds	527,797	244,378	283,419	116.0%	72,407	455,391	628.9%
-	-	-	0.0%	-	-	0.0%	Other Financial Assistance	211,263	-	211,263	0.0%	-	211,263	0.0%
-	-	-	0.0%	-	-	0.0%	Other Revenue	-	-	-	0.0%	-	-	0.0%
500,506	212,603	287,903	135.4%	72,407	428,100	591.2%	Total Other Revenues	739,060	244,378	494,682	202.4%	72,407	666,654	920.7%
<b>727,796</b>	<b>361,045</b>	<b>366,751</b>	<b>101.6%</b>	<b>208,705</b>	<b>519,091</b>	<b>248.7%</b>	<b>Total Revenues</b>	<b>1,324,606</b>	<b>844,212</b>	<b>480,394</b>	<b>56.9%</b>	<b>807,333</b>	<b>517,272</b>	<b>64.1%</b>
<i>Direct Operational Expenses:</i>														
237,018	214,697	(22,321)	(10.4%)	232,503	(4,515)	(1.9%)	Salaries and Wages	923,915	889,232	(34,683)	(3.9%)	952,369	28,454	3.0%
63,098	55,369	(7,729)	(14.0%)	62,249	(849)	(1.4%)	Benefits	252,233	225,270	(26,963)	(12.0%)	258,595	6,362	2.5%
1,817	3,142	1,325	42.2%	12,870	11,053	85.9%	Purchased Services	11,574	12,549	975	7.8%	42,707	31,134	72.9%
6,675	12,565	5,890	46.9%	14,740	8,065	54.7%	Medical Supplies	33,916	50,541	16,625	32.9%	48,883	14,968	30.6%
(85)	7,425	7,510	101.1%	1,142	1,226	107.4%	Other Supplies	437	29,800	29,363	98.5%	5,195	4,758	91.6%
-	-	-	0.0%	-	-	0.0%	Medical Services	-	-	-	0.0%	-	-	0.0%
-	64	64	100.0%	22	22	100.0%	Drugs	-	256	256	100.0%	22	22	100.0%
1,282	2,321	1,039	44.8%	3,187	1,905	59.8%	Repairs & Maintenance	2,688	9,284	6,596	71.0%	14,786	12,098	81.8%
16,088	22,779	6,691	29.4%	25,185	9,097	36.1%	Lease & Rental	89,610	91,116	1,506	1.7%	103,365	13,755	13.3%
252	1,333	1,081	81.1%	1,126	874	77.6%	Utilities	7,665	5,332	(2,333)	(43.8%)	3,874	(3,791)	(97.9%)
2,953	5,493	2,540	46.2%	5,079	2,126	41.9%	Other Expense	10,044	22,977	12,933	56.3%	12,293	2,249	18.3%
41	41	0	0.9%	31	(10)	(31.2%)	Insurance	162	164	2	0.9%	124	(39)	(31.2%)
329,139	325,229	(3,910)	(1.2%)	358,135	28,996	8.1%	Total Operational Expenses	1,332,244	1,336,521	4,277	0.3%	1,442,214	109,970	7.6%
<b>Net Performance before</b>														
<b>398,657</b>	<b>35,816</b>	<b>362,841</b>	<b>1,013.1%</b>	<b>(149,430)</b>	<b>548,087</b>	<b>(366.8%)</b>	<b>Depreciation &amp; Overhead Allocations</b>	<b>(7,638)</b>	<b>(492,309)</b>	<b>484,671</b>	<b>(98.4%)</b>	<b>(634,881)</b>	<b>627,243</b>	<b>(98.8%)</b>

## Primary Care Clinics- Dental Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
7,458	4,417	(3,041)	(68.8%)	5,132	(2,326)	(45.3%)	Depreciation	29,137	17,668	(11,469)	(64.9%)	17,449	(11,687)	(67.0%)
<i>Overhead Allocations:</i>														
270	411	141	34.4%	345	75	21.8%	Risk Mgt	1,077	1,645	568	34.5%	1,358	281	20.7%
29,869	32,224	2,355	7.3%	51,152	21,284	41.6%	Rev Cycle	121,141	128,895	7,754	6.0%	91,907	(29,234)	(31.8%)
313	551	238	43.2%	935	622	66.5%	Internal Audit	1,010	2,204	1,194	54.2%	4,079	3,068	75.2%
1,817	2,055	238	11.6%	1,828	12	0.6%	Home Office Facilities	7,328	8,221	893	10.9%	8,013	684	8.5%
7,058	4,754	(2,304)	(48.5%)	6,197	(861)	(13.9%)	Administration	19,447	19,016	(431)	(2.3%)	24,586	5,139	20.9%
6,542	6,425	(117)	(1.8%)	7,136	594	8.3%	Human Resources	27,806	25,700	(2,107)	(8.2%)	32,583	4,777	14.7%
1,968	2,466	498	20.2%	2,473	505	20.4%	Legal	8,234	9,866	1,632	16.5%	10,791	2,557	23.7%
1,063	1,151	88	7.7%	940	(124)	(13.2%)	Records	4,293	4,605	312	6.8%	4,641	348	7.5%
1,140	985	(155)	(15.7%)	2,785	1,645	59.1%	Compliance	2,992	3,940	949	24.1%	6,596	3,604	54.6%
941	1,002	61	6.1%	-	(941)	0.0%	Comm Engage Plan	3,758	4,010	251	6.3%	-	(3,758)	0.0%
13,737	11,857	(1,881)	(15.9%)	-	(13,737)	0.0%	IT Operations	41,086	47,428	6,341	13.4%	-	(41,086)	0.0%
1,100	1,208	108	8.9%	-	(1,100)	0.0%	IT Security	4,324	4,833	509	10.5%	-	(4,324)	0.0%
6,281	5,782	(499)	(8.6%)	-	(6,281)	0.0%	IT Applications	19,235	23,130	3,895	16.8%	-	(19,235)	0.0%
6,942	7,067	126	1.8%	-	(6,942)	0.0%	Security Services	26,449	28,269	1,821	6.4%	-	(26,449)	0.0%
11,647	17,387	5,740	33.0%	-	(11,647)	0.0%	IT EPIC	35,443	69,549	34,107	49.0%	-	(35,443)	0.0%
4,218	4,530	312	6.9%	8,285	4,067	49.1%	Finance	16,552	18,119	1,567	8.6%	24,228	7,676	31.7%
747	1,439	691	48.0%	2,012	1,264	62.8%	Public Relations	4,078	5,755	1,677	29.1%	8,416	4,338	51.5%
1,537	1,188	(349)	(29.4%)	17,262	15,725	91.1%	Information Technology	5,508	4,751	(757)	(15.9%)	59,423	53,915	90.7%
745	681	(64)	(9.4%)	434	(312)	(71.9%)	Corporate Quality	3,205	2,724	(481)	(17.7%)	1,696	(1,509)	(89.0%)
1,324	1,607	283	17.6%	1,695	371	21.9%	Project MGMT Office	4,954	6,429	1,475	22.9%	4,665	(290)	(6.2%)
187	207	19	9.4%	382	195	51.0%	Managed Care Contract	749	827	78	9.5%	2,195	1,446	65.9%
99,448	104,979	5,531	5.3%	103,862	4,414	4.3%	Total Overhead Allocations	358,670	419,916	61,246	14.6%	285,175	(73,494)	(25.8%)
436,045	434,625	(1,420)	(0.3%)	467,129	31,084	6.7%	Total Expenses	1,720,050	1,774,105	54,055	3.0%	1,744,839	24,788	1.4%
\$ 291,751	\$ (73,580)	\$ 365,331	(496.5%)	\$ (258,424)	\$ 550,175	(212.9%)	Net Margin	\$ (395,444)	\$ (929,893)	\$ 534,449	(57.5%)	\$ (937,505)	\$ 542,061	(57.8%)
(16,646)	-	16,646	0.0%	12,780	29,427	230.2%	Capital	-	-	-	0.0%	12,780	12,780	100.0%
-	-	-	0.0%	-	-	0.0%	Capital Contributions	-	-	-	0.0%	-	-	0.0%
\$ -	\$ 71,000	\$ 71,000	100.0%	\$ -	\$ -	0.0%	General Fund Support/ Transfer In	\$ 693,123	\$ 917,000	\$ 223,877	24.4%	\$ -	\$ (693,123)	0.0%

**Primary Care Clinics- Dental Statement of Revenues and Expenses by Location**

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
<b>Gross Patient Revenue</b>	-	499,123	621,365	28	374	1,120,890
Contractual Allowances	-	126,810	256,359	832	539	384,540
Charity Care	-	310,723	244,715	145	418	556,002
Bad Debt	-	17,064	66,333	1,160	835	85,393
Total Contractual Allowances and Bad Debt	-	454,597	567,407	2,137	1,792	1,025,934
Other Patient Revenue	-	252,189	99,151	51,055	88,194	490,589
<b>Net Patient Revenue</b>	-	296,715	153,108	48,946	86,776	585,546
Collection %	-	59.45%	24.64%	0.00%	0.00%	52.24%
Grant Funds	62,985	156,056	80,414	161,172	67,171	527,797
Other Financial Assistance	26,170	62,797	17,576	74,217	30,503	211,263
Other Revenue	-	-	-	-	-	-
Total Other Revenues	89,155	218,853	97,989	235,389	97,674	739,060
<b>Total Revenues</b>	<b>89,155</b>	<b>515,568</b>	<b>251,098</b>	<b>284,334</b>	<b>184,451</b>	<b>1,324,606</b>
<i>Direct Operational Expenses:</i>						
Salaries and Wages	135,790	320,700	163,364	209,007	95,053	923,915
Benefits	32,029	90,974	45,700	54,992	28,539	252,233
Purchased Services	-	2,591	4,149	2,054	2,779	11,574
Medical Supplies	-	15,155	16,748	429	1,584	33,916
Other Supplies	73	146	204	-	14	437
Drugs	-	-	-	-	-	-
Repairs & Maintenance	-	760	769	184	975	2,688
Lease & Rental	-	36,767	21,733	20,400	10,710	89,610
Utilities	-	1,726	1,726	747	3,466	7,665
Other Expense	-	2,264	3,159	4,197	424	10,044
Insurance	-	-	-	-	162	162
Total Operational Expenses	167,892	471,083	257,553	292,010	143,707	1,332,244
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(78,737)</b>	<b>44,486</b>	<b>(6,455)</b>	<b>(7,675)</b>	<b>40,744</b>	<b>(7,638)</b>
Depreciation	-	7,787	3,653	3,327	14,370	29,137
<i>Overhead Allocations:</i>						
Risk Mgt	112	378	240	234	113	1,077
Rev Cycle	-	47,501	30,126	29,323	14,191	121,141
Internal Audit	105	355	225	219	106	1,010
Home Office Facilities	7,328	-	-	-	-	7,328
Administration	2,019	6,834	4,334	4,219	2,042	19,447
Human Resources	2,324	10,379	5,809	6,971	2,324	27,806
Legal	855	2,893	1,835	1,786	864	8,234
Records	446	1,509	957	931	451	4,293
Compliance	311	1,051	667	649	314	2,992
Comm Engage Plan	390	1,321	838	815	395	3,758
IT Operations	4,266	14,438	9,157	8,913	4,313	41,086
IT Security	449	1,519	964	938	454	4,324
IT Applications	1,997	6,759	4,287	4,172	2,019	19,235
Security Services	-	10,371	6,577	6,402	3,098	26,449
IT EPIC	3,680	12,455	7,899	7,688	3,721	35,443
Finance	1,719	5,816	3,689	3,591	1,738	16,552
Public Relations	423	1,433	909	885	428	4,078
Information Technology	572	1,935	1,228	1,195	578	5,508
Corporate Quality	333	1,126	714	695	337	3,205
Project MGMT Office	514	1,741	1,104	1,075	520	4,954
Managed Care Contract	-	294	186	181	88	749
Total Overhead Allocations	27,842	130,109	81,744	80,882	38,093	358,670
<b>Total Expenses</b>	<b>195,734</b>	<b>608,979</b>	<b>342,949</b>	<b>376,218</b>	<b>196,170</b>	<b>1,720,050</b>
<b>Net Margin</b>	<b>\$ (106,579)</b>	<b>\$ (93,411)</b>	<b>\$ (91,851)</b>	<b>\$ (91,884)</b>	<b>\$ (11,719)</b>	<b>\$ (395,444)</b>
<b>Capital</b>	-	-	-	-	-	-
<b>Capital Contributions</b>	-	-	-	-	-	-
<b>General Fund Support/ Transfer In</b>	<b>\$ 693,123</b>	<b>53</b>	-	-	-	<b>693,123</b>





Clinic Visits - Adults and Pediatrics	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Current Year	Current YTD	%Var to	Prior Year
													Total	Budget	Budget	Total
West Palm Beach	1,227	929	1,068	836									4,060	2,145	89.3%	6,851
Delray	1,061	883	989	776									3,709	2,382	55.7%	4,556
Lantana	1,738	1,282	1,379	1,374									5,773	6,092	(5.2%)	6,939
Belle Glade	616	395	661	451									2,123	1,651	28.6%	3,455
Lewis Center	786	695	807	662									2,950	616	378.9%	996
Lake Worth & Women's Health Care	1,153	979	958	907									3,997	2,551	56.7%	5,272
Jupiter Clinic	602	407	468	450									1,927	1,378	39.8%	2,017
West Boca & Women's Health Care	786	679	730	641									2,836	1,410	101.1%	3,204
Mobile Van	16	-	-	1									17	52	(67.3%)	532
Mobile 2 Clinic	-	-	-	-									-	52	(100.0%)	
Mobile 3 Hero	-	-	-	-									-	52	(100.0%)	
Mangonia Park	259	203	198	224									884	331		205
Mangonia Park-Substance	-	-	-	-									-	439	(100.0%)	1,874
<b>Total Clinic Visits</b>	<b>8244</b>	<b>6,452</b>	<b>7,258</b>	<b>6,322</b>	-	-	-	-	-	-	-	-	<b>28,276</b>	<b>19,151</b>	<b>47.6%</b>	<b>35,901</b>
<b>Dental Visits</b>																
West Palm Beach	467	334	427	172									1,400	1,672	(16.3%)	3,444
Lantana	447	358	473	466									1,744	2,386	(26.9%)	2,314
Delray	-	-	-	-									-	1,201	(100.0%)	2,369
Belle Glade	-	-	-	2									2	622	(99.7%)	1,330
<b>Total Dental Visits</b>	<b>914</b>	<b>692</b>	<b>900</b>	<b>640</b>	-	-	-	-	-	-	-	-	<b>3,146</b>	<b>5,881</b>	<b>(46.5%)</b>	<b>9,457</b>
<b>Total Medical and Dental Visits</b>	<b>9158</b>	<b>7,144</b>	<b>8,158</b>	<b>6,962</b>	-	-	-	-	-	-	-	-	<b>31,422</b>	<b>25,032</b>	<b>25.5%</b>	<b>45,358</b>
<b>Key Ratios</b>																
Collection Ratio														14%		
Bad debt write off as a percentage of total billing														0%		
Collections per visit													4,471			
Charges Per Visit													170			
Percentage of A/R less than 120 days													64%			
Days in AR													69			
<b>Mental Health Counselors (non-billable)</b>																
West Palm Beach	-	2	-	1									3	235	(98.7%)	614
Delray	60	41	22	1									124	241	(48.5%)	334
Lantana	-	36	2	-									38	859	(95.6%)	2,248
Belle Glade	26	18	41	21									106	108	(1.9%)	434
Mangonia Park	458	205	225	214									1,102	377	192.3%	890
Lewis Center	308	381	544	678									1,911	329	480.9%	806
Lake Worth	12	-	1	-									13	263	(95.1%)	705
Jupiter	-	-	-	-									-	-	0.0%	-
West Boca	-	-	-	-									-	-	0.0%	5
Mobile Van	-	-	-	-									-	126	(100.0%)	288
<b>Total Mental Health Screenings</b>	<b>864</b>	<b>683</b>	<b>835</b>	<b>915</b>	-	-	-	-	-	-	-	-	<b>3,297</b>	<b>2,538</b>	<b>29.9%</b>	<b>6,324</b>



# **SUPPLEMENTAL INFORMATION**

## **MEDICAID MATCH FUND**

# Medicaid Match Statement of Revenues and Expenditures

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month									Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%			Actual	Budget	Variance	%	Prior Year	Variance	%
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%			\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%
491,667	491,666	1	0.0%	491,667	-	0.0%			1,966,667	1,966,664	3	0.0%	1,966,667	-	0.0%
8	107	(99)	(92.8%)	162	(154)	(95.3%)			11	428	(417)	(97.4%)	812	(801)	(98.6%)
<b>491,674</b>	<b>491,773</b>	<b>(99)</b>	<b>(0.0%)</b>	<b>491,829</b>	<b>(154)</b>	<b>(0.0%)</b>	<b>Total Revenue</b>		<b>1,966,678</b>	<b>1,967,092</b>	<b>(414)</b>	<b>(0.0%)</b>	<b>1,967,478</b>	<b>(801)</b>	<b>(0.0%)</b>
<i>Direct Operational Expenses:</i>															
-	-	-	0.0%	-	-	0.0%	Salaries and Wages		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Benefits		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Purchased Services		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Medical Supplies		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Other Supplies		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Contracted Physician Expense		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Medical Services		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Drugs		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Repairs & Maintenance		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Lease & Rental		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Utilities		-	-	-	0.0%	-	-	0.0%
1,449,573	1,449,573	(0)	(0.0%)	1,417,231	(32,343)	(2.3%)	Other Expense		5,798,294	5,798,292	(2)	(0.0%)	5,668,924	(129,370)	(2.3%)
-	-	-	0.0%	-	-	0.0%	Insurance		-	-	-	0.0%	-	-	0.0%
1,449,573	1,449,573	(0)	(0.0%)	1,417,231	(32,343)	(2.3%)	<b>Total Operational Expenses</b>		5,798,294	5,798,292	(2)	(0.0%)	5,668,924	(129,370)	(2.3%)
<b>Net Performance before Overhead</b>															
<b>(957,899)</b>	<b>(957,800)</b>	<b>(99)</b>	<b>0.0%</b>	<b>(925,402)</b>	<b>(32,497)</b>	<b>3.5%</b>	<b>Allocations</b>		<b>(3,831,616)</b>	<b>(3,831,200)</b>	<b>(416)</b>	<b>0.0%</b>	<b>(3,701,445)</b>	<b>(130,171)</b>	<b>3.5%</b>
<i>Overhead Allocations:</i>															
-	-	-	0.0%	-	-	0.0%	Risk Mgt		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Rev Cycle		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Internal Audit		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Legislative Affairs		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Administration		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Human Resources		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Legal		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Records		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Compliance		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Finance		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Communications		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Information Technology		-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	<b>Total Overhead Allocations</b>		-	-	-	0.0%	-	-	0.0%
<b>1,449,573</b>	<b>1,449,573</b>	<b>(0)</b>	<b>(0.0%)</b>	<b>1,417,231</b>	<b>(32,343)</b>	<b>(2.3%)</b>	<b>Total Expenses</b>		<b>5,798,294</b>	<b>5,798,292</b>	<b>(2)</b>	<b>(0.0%)</b>	<b>5,668,924</b>	<b>(129,370)</b>	<b>(2.3%)</b>
<b>(957,899)</b>	<b>(957,800)</b>	<b>(99)</b>	<b>0.0%</b>	<b>(925,402)</b>	<b>(32,497)</b>	<b>3.5%</b>	<b>Net Margin</b>		<b>(3,831,616)</b>	<b>(3,831,200)</b>	<b>(416)</b>	<b>0.0%</b>	<b>(3,701,445)</b>	<b>(130,171)</b>	<b>(3.5%)</b>
957,899	957,800	99	0.0%	925,402	32,497	3.5%	General Fund Support		3,831,616	3,831,200	416	0.0%	3,701,445	130,171	3.5%
<b>\$ 957,899</b>	<b>\$ 957,800</b>	<b>\$ 99</b>	<b>0.0%</b>	<b>\$ 925,402</b>	<b>32,497</b>	<b>3.5%</b>	<b>Total Transfers In</b>		<b>\$ 3,831,616</b>	<b>\$ 3,831,200</b>	<b>\$ 416</b>	<b>0.0%</b>	<b>\$ 3,701,445</b>	<b>\$ 130,171</b>	<b>3.5%</b>

### Medicaid Match Statement of Revenues and Expenditures by Month

	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Year to Date
Patient Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PBC Interlocal	491,667	491,667	491,667	491,667	-	-	-	-	-	-	-	-	1,966,667
Other revenue	3	1	-	8	-	-	-	-	-	-	-	-	11
<b>Total Revenue</b>	<b>491,669</b>	<b>491,668</b>	<b>491,667</b>	<b>491,674</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,966,678</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	-	-	-	-	-	-	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted Physician Expense	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Drugs	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-
Lease & Rental	-	-	-	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Expense	1,449,573	1,449,573	1,449,573	1,449,573	-	-	-	-	-	-	-	-	5,798,294
Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Operational Expenses</b>	<b>1,449,573</b>	<b>1,449,573</b>	<b>1,449,573</b>	<b>1,449,573</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,798,294</b>
<b>Net Performance before Overhead Allocations</b>	<b>(957,904)</b>	<b>(957,906)</b>	<b>(957,907)</b>	<b>(957,899)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3,831,616)</b>
<i>Overhead Allocations:</i>													
Risk Mgt	-	-	-	-	-	-	-	-	-	-	-	-	-
Rev Cycle	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Audit**	-	-	-	-	-	-	-	-	-	-	-	-	-
Legislative Affairs	-	-	-	-	-	-	-	-	-	-	-	-	-
Administration**	-	-	-	-	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-	-	-	-	-	-	-
Records	-	-	-	-	-	-	-	-	-	-	-	-	-
Compliance**	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-	-	-	-	-
Communications	-	-	-	-	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Overhead Allocations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenses</b>	<b>1,449,573</b>	<b>1,449,573</b>	<b>1,449,573</b>	<b>1,449,573</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,798,294</b>
<b>Net Margin</b>	<b>(957,904)</b>	<b>(957,906)</b>	<b>(957,907)</b>	<b>(957,899)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3,831,616)</b>
General Fund Support	957,904	957,906	957,907	957,899	-	-	-	-	-	-	-	-	3,831,616
<b>Total Transfers In</b>	<b>\$ 957,904</b>	<b>\$ 957,906</b>	<b>\$ 957,907</b>	<b>\$ 957,899</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,831,616</b>

## HEALTH CARE DISTRICT BOARD

### March 11, 2021

#### 1. **Description: Medical Staff Appointment(s) for Lakeside Medical Center**

#### 2. **Summary:**

The agenda item represents the practitioner(s) recommended for Medical Staff appointment by the Medical Executive Committee of Lakeside Medical Center.

#### 3. **Substantive Analysis:**

The practitioner(s) listed below satisfactorily completed the credentialing and privileging process and met the standards set forth within the approved Medical Staff Bylaws. The credentialing and privileging process ensures that all Medical Staff meet specific criteria and standards of professional qualifications; this criterion includes, but is not limited to:

- Current licensure
- Relevant education, training and experience
- Current clinical and professional competence
- Health fitness and ability to perform requested privileges
- Malpractice history and liability insurance coverage
- Immunization status; and
- Applicable life support training

Last Name	First Name	Degree	Specialty	Appointment	Privileges
Chan	Roxanne	MD	Radiology	Initial Appointment	Provisional
Crandall	Blane	MD	Obstetrics & Gynecology	Initial Appointment	Provisional
Magliore	Christ-Ann	MD	Obstetrics & Gynecology	Initial Appointment	Provisional
Castaneda	Jose	MD	Obstetrics & Gynecology	Initial Appointment	Provisional
Karkatselos	Stela	APRN	Nurse Practitioner	Initial Appointment	Provisional Allied Health
Bashir	Atif	MD	Internal Medicine	Reappointment	Active
Bhattarai	Manoj	MD	Internal Medicine	Reappointment	Active
Bohorquez	David	DO	Emergency Medicine	Reappointment	Active
Bui	Trinh	DO	Emergency Medicine	Reappointment	Active
Caravello	John	MD	Obstetrics & Gynecology	Reappointment	Active
Casanova	Manuel	MD	Anesthesiology	Reappointment	Active
Collins	Glenn	MD	Obstetrics & Gynecology	Reappointment	Active
DeVarona	Michael	DO	Emergency Medicine	Reappointment	Active
Giroux	Richard	DO	Emergency Medicine	Reappointment	Active
Harberger	Seneca	MD	Internal Medicine	Reappointment	Active

## HEALTH CARE DISTRICT BOARD

### March 11, 2021

Mondro	Sandra	MD	Radiology	Reappointment	Active
Ortiz	Jose	MD	Anesthesiology	Reappointment	Active
Padron	Daniel	DO	Emergency Medicine	Reappointment	Active
Pandit	Sunila	MD	Internal Medicine	Reappointment	Active
Perezalonso	Luis	MD	Emergency Medicine	Reappointment	Active
Powell	Richard	MD	Emergency Medicine	Reappointment	Active
Santiago	Juan	MD	Anesthesiology	Reappointment	Active
Schepke	Kenneth	MD	Emergency Medicine	Reappointment	Active
Sergeyev	Pavel	MD	Radiology	Reappointment	Active
Umoren	Inemesit	MD	Internal Medicine	Reappointment	Active
Villegas	Juan	MD	Emergency Medicine	Reappointment	Active
White	Jeremy	DO	Emergency Medicine	Reappointment	Active
Vassor	Raphael	PA	Physician Assistant	Reappointment	Allied Health Professional

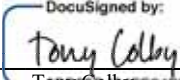
Primary source and secondary source verifications were performed for credentialing and privileging elements in accordance with regulatory requirements. A nationally accredited Credentials Verification Organization (CVO) was utilized to verify the elements requiring primary source verification.

Lakeside Medical Center utilized internal Credentialing staff and the Medical Executive Committee to support the credentialing and privileging process. The Medical Executive Committee is comprised of a multi-specialty panel of practitioners with current privileges at Lakeside Medical Center.

#### 4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

  
 Tony Colby  
 Interim VP & Chief Financial Officer

**HEALTH CARE DISTRICT BOARD**  
**March 11, 2021**

**5. Reviewed/Approved by Committee:**

Lakeside Medical Center  
Medical Executive Committee

\_\_\_\_\_  
Committee Name

November 12, 2019 and  
December 2, 2019

\_\_\_\_\_  
Date Approved

**6. Recommendation:**

Staff recommends the Board approve the Medical Staff Appointment(s) for Lakeside Medical Center.

Approved for Legal sufficiency:

DocuSigned by:  
*Valerie Shalunian*

\_\_\_\_\_  
Valerie Shalunian, M7F...  
VP & General Counsel

DocuSigned by:  
*Belma Andric*

\_\_\_\_\_  
Belma Andric, MD, MPH  
Chief Medical Officer

DocuSigned by:  
*Darcy Davis*

\_\_\_\_\_  
Darcy Davis, E4D9...  
Chief Executive Officer

**HEALTH CARE DISTRICT BOARD****March 11, 2021****1. Description: Recredentialing and Privileging of Healey Center Practitioner****2. Summary:**

The below practitioner is recommended for approval by the Healey Center Medical Director:

Last Name	First Name	Credentials	Specialty
Andric	Belma	MD	Preventive Medicine

**3. Substantive Analysis:**

The practitioner has satisfactorily completed the recredentialing and privileging process. The credentialing and privileging process ensures that all facility practitioners meet specific criteria and standards of professional qualifications. This criterion includes, but is not limited to:

- Current licensure
- Relevant education, training and experience
- Current clinical competence
- Health fitness, or ability to perform the requested privileges
- Malpractice history (NPDB query)

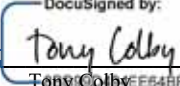
Primary source and secondary source verifications were performed for credentialing and privileging elements in accordance with state and federal requirements. A nationally accredited Credentials Verification Organization (CVO) was utilized to verify the elements requiring primary source verification.

The Healey Center utilized internal Credentialing staff and the Medical Director to support the credentialing and privileging process.

**4. Fiscal Analysis & Economic Impact Statement:**

	Amount	Budget
Capital Requirements		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 Tony Colby  
 Interim VP & Chief Financial Officer



**HEALTH CARE DISTRICT BOARD**  
**March 11, 2021**

**5. Reviewed/Approved by Committee:**

\_\_\_\_\_  
N/A  
Committee Name

\_\_\_\_\_  
N/A  
Date Approved

**6. Recommendation:**

As a result of this comprehensive review, staff recommends the Board approve the recredentialing and privileging of the Healey Center practitioner.

Approved for Legal sufficiency:

DocuSigned by:  
*Valerie Shalviani*  
\_\_\_\_\_  
Valerie Shalviani  
VP & General Counsel

*Andrea Steele*  
\_\_\_\_\_  
Andrea Steele  
Executive Director of Corporate Quality

DocuSigned by:  
*Darcy Davis*  
\_\_\_\_\_  
Darcy Davis  
Chief Executive Officer

**HEALTH CARE DISTRICT BOARD**  
**March 11, 2021**

**1. Description: Legal Settlement**

**2. Summary:**

This item presents a proposed settlement related to a general liability matter for a visitor at Lakeside Medical Center.

**3. Substantive Analysis:**


Approval was provided by the Health Care District Board during a closed risk session on December 8, 2020. After much negotiation, mediation and consideration of the facts, the District proposes a settlement of the following:

- The gross amount of \$85,000 payable to the Plaintiff's Attorney

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 Tony Colby  
 Interim VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

\_\_\_\_\_  
 N/A  
 Committee Name

\_\_\_\_\_  
 N/A  
 Date

**6. Recommendation:**

Staff recommends the Board approve the Legal Settlement.

**HEALTH CARE DISTRICT BOARD**  
**March 11, 2021**

Approved for Legal sufficiency:

DocuSigned by:  
*Valerie Skalarian*  
\_\_\_\_\_  
Valerie Skalarian  
VP & General Counsel

DocuSigned by:  
*Darcy Davis*  
\_\_\_\_\_  
Darcy Davis  
Chief Executive Officer

## HEALTH CARE DISTRICT BOARD MEETING March 11, 2021

**1. Amendment to the Health Care District Bylaws**

**2. Summary:**

This item presents a proposed amendment to the Health Care District Bylaws.

**3. Substantive Analysis:**

The Bylaws were last updated on May 12, 2020. The District proposes amending the bylaws in Section 4.10, by removing the following language: No more than two (2) Board members may participate in a Board meeting by telephone or electronic communication. Attached for your review is the following document:

- Updated version of the bylaws showing the proposed amendment.

**4. Fiscal Analysis & Economic Impact Statement:**

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

  
 \_\_\_\_\_  
 Tony Colby  
 Interim VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

\_\_\_\_\_  
 N/A  
 Committee Name

\_\_\_\_\_  
 N/A  
 Date Approved

**6. Recommendation:**

Staff recommends the Board approve the amendment to the Health Care District Bylaws.

# HEALTH CARE DISTRICT BOARD MEETING March 11, 2021

Approved for Legal sufficiency:

DocuSigned by:  
*Valerie Shalviani*  
\_\_\_\_\_  
Valerie Shalviani 47F...  
VP & General Counsel

DocuSigned by:  
*Darcy Davis*  
\_\_\_\_\_  
Darcy Davis E4D9...  
Chief Executive Officer



# Bylaws of The Health Care District of Palm Beach County

| Version Dated: March 11, 2021~~June 9, 2020~~

**BYLAWS  
OF THE  
HEALTH CARE DISTRICT  
OF PALM BEACH COUNTY**

	<b><u>Table of Contents</u></b>	<b><u>Page</u></b>
<b>Section 1</b>	<b>Statutory Authority</b>	<b>1</b>
<b>Section 2</b>	<b>Governing Board</b>	<b>1</b>
<b>Section 3</b>	<b>Officers</b>	<b>4</b>
<b>Section 4</b>	<b>Meetings</b>	<b>5</b>
<b>Section 5</b>	<b>Conflicts of Interest</b>	<b>7</b>
<b>Section 6</b>	<b>Chief Executive Officer</b>	<b>8</b>
<b>Section 7</b>	<b>Committees</b>	<b>8</b>
<b>Section 8</b>	<b>Subsidiary Boards</b>	<b>10</b>
<b>Section 9</b>	<b>Subsidiary and Affiliated Entities</b>	<b>10</b>
<b>Section 10</b>	<b>Miscellaneous</b>	<b>11</b>

# BYLAWS OF THE HEALTH CARE DISTRICT PALM BEACH COUNTY

## Section 1 – Statutory Authority, Purpose, Mission and Vision

- 1.1 **Statutory Authority.** These Amended and Restated Bylaws of the Health Care District of Palm Beach County (the “District”) have been adopted as the Bylaws of the District (the “Bylaws”) by the District’s governing board pursuant to the authority conferred upon the governing board by the Florida Legislature in 1987 (Chapter 87-450, Laws of Florida), as amended and codified by Chapters 88-460, 91-344, 92-340, 93-382, 96-509, 2000-489 and 2003-326 Laws of Florida (the “Health Care Act”).
- 1.2 **Health Care District of Palm Beach County.** The term “District,” as used in these Bylaws, means the Health Care District of Palm Beach County and all affiliated entities.
- 1.3 **Purpose.** The purpose of the District as set forth in the Health Care Act is to be a source of funding for indigent and medically needy residents of Palm Beach County and to maximize the health and well-being of Palm Beach County residents by providing comprehensive planning, funding and coordination of health care services.
- 1.3 **Mission.** The mission of the District is to be the health care safety net for Palm Beach County.
- 1.4 **Vision.** The vision of the District is to meet changes in health care to keep the District’s community healthy.

## Section 2 – Governing Board and Board Members

- 2.1 **Governing Board.** The District’s Governing Board shall be known as the Board of the Health Care District of Palm Beach County (“Board”).
- 2.2 **Qualifications.** As set forth in the Health Care Act, a Board member or the spouse of a Board member may not, at the time of appointment or for 1 year prior to appointment or during the term of the District Board member:
  - a. Have any financial interest, other than ownership of shares in a mutual fund, pension plan, or profit-sharing plan, in any entity which, either directly or indirectly, receives funds from the District.
  - b. Be employed, retained by, or engaged in any activity with any entity which, either directly or indirectly, receives funds from the District, except for the director of the Palm Beach County Public Health Department.



- c. Serve on the board of directors or board of trustees of any entity, which either directly or indirectly, receives funds from the District.

2.3 **General Powers.** Consistent with the purpose set forth herein, the Board is vested with the authority to provide for the comprehensive planning, funding and coordination of health care services for the residents of Palm Beach County. For that purpose, the Board shall have and may utilize all enumerated general powers as set forth in the Health Care Act.

2.4 **Role.** The Board's general powers and responsibilities as set forth in the Health Care Act and herein shall be exercised as a whole body and not through the actions of any one member. The Board shall rely on the Chief Executive Officer to manage the District's daily operations and the Board shall not interfere with said management. For the purposes of information and inquiry, individual Board members may directly ask questions or request information from District officers.

2.5 **Responsibilities.** The governance and business of the District is conducted by the Board with due attention to the District's purpose, mission and vision. Responsibilities of the Board include, but are not necessarily limited to:

- a. Plan, set policy and oversee the provision of health care services, programs and facilities with and without other public and/or private health care providers for all residents and users in Palm Beach County;
- b. Oversee and approve agreements, leases, contracts, deeds, notes and other instruments for the acquisition, establishment, construction, operations and/or maintenance of such health care services, programs and facilities as shall be necessary for the health care needs of the residents and users in Palm Beach County;
- d. Accountable for monitoring and oversight of the quality of all health care services provide by the District;
- e. Oversee the compliance and ethics program and review matters related to compliance with federal and state laws and federal health care program requirements;
- d. Oversee the engagement of professional service providers and consultants as may be necessary in its judgment to assist the Board in accomplishing the District's mission;
- e. Annually determine and approve a District budget and millage in accordance with Florida law and the Health Care Act;
- f. Promulgate and adopt general policies for the operation of the District;
- g. Review and approve the mission and vision statement of the District;

- h. Approve and oversee the District's strategic plan and maintain strategic oversight of implementation;
- i. Serve on or act as the Board of Directors for any subsidiary or affiliated entity established by the District;
- j. Establish and support affiliate entities to assist the District in fulfilling its mission;
- k. Review the bylaws, charters or policies of any subsidiary entity subject to Board approval;
- l. Appoint and/or remove and credential medical staff members and grant, limit or deny specific clinical privileges upon recommendations from the appropriate committee;
- m. Retain fiduciary responsibility and authority for all aspects of operations of its subsidiary entities including approving the budgets for each;
- n. Address such other responsibilities as may be contemplated and/or determined by the Health Care Act, applicable law and/or the Board.

All of the foregoing responsibilities are hereby found and declared to be a public purpose and necessary for the preservation of the public health, for the public good, and for the welfare of the residents of Palm Beach County.

2.6 ***Fiduciary Duties.*** The Board shall exercise all of its powers and responsibilities as set forth in applicable law, the Health Care Act and these Bylaws with the following fiduciary duties:

- a. Care: which refers to the obligation of Board members to exercise proper diligence of care in their decision making process;
- b. Loyalty: which requires Board members to discharge their obligations unselfishly, in a manner designed to benefit only the organization and not the Board member personally; and
- c. Obedience: which requires that Board members be faithful to the underlying purpose, mission and goals of the District as set forth in the Health Care Act, these Bylaws and District policies.

2.7 ***Compensation; Reimbursement of Expenses.*** No Board member shall be entitled to receive from the District compensation for service on the Board or any committee of the Board. Members of the Board shall be entitled to receive from the District reimbursement for the actual expenses, including travel expenses, incurred by such member consistent with District policies and procedures.

### Section 3 – Officers

- 3.1 **Officers.** The Board Officers shall consist of a Chair, Vice Chair, and Secretary. The Board Officers shall be elected at the annual meeting and shall hold office for a one (1) year term. Officers may not hold the same office for more than three (3) full terms. Vacancy in office shall be filled by special Board election as soon as reasonably possible. Any Board Officer can be recalled from office by a vote of four (4) members of the Board.
- 3.2 **Chair.** Recognizing the Chair’s responsibility to maintain the integrity of corporate governance, the Board Chair has primary responsibility to:
- a. Preside over and conduct all meetings of the Board;
  - b. Set a high standard of Board conduct by modeling rules of conduct as set forth in these Bylaws;
  - c. Serve as an ex-officio member of all committees of the Board;
  - d. Establish ad hoc committees, the term of which may not exceed the term of the Chair;
  - e. Propose mission based goals;
  - f. Build cohesion among and between the Board and Chief Executive Officer and to apportion responsibilities;
  - g. Encourage effective Board self-evaluation;
  - h. Facilitate the Chief Executive Officer’s performance evaluation and compensation process;
  - i. Represent and execute the will of the majority of the Board; and
  - j. Perform all of the duties usually pertaining to the office of Chair.
- 3.3 **Vice-Chair.** The Vice Chair shall assume the duties of the Chair in the absence of the Chair.
- 3.4 **Secretary.** The Secretary of the Board shall:
- a. Ensure that the minutes of the meeting are accurate;
  - b. Assume the duties of the Chair in the absence of the Chair and Vice Chair;
  - c. Certify, by signature, upon receipt and approval by the Board of meeting

minutes;

- d. Certify other official papers of the Board as required; and
- e. Perform all other duties usually pertaining to the office of Secretary.

#### **Section 4 - Meetings**

- 4.1 **Meetings.** The Meetings of the Board shall be the Annual, Regular and Special meetings. The Board may also conduct joint meetings with its subsidiary and affiliated boards and entities and standing committees. All meetings or portions thereof shall be open to the public unless otherwise provided for by law.
- 4.2 **Annual Meeting.** The Regular Board meeting in September of each year shall constitute the annual meeting of the Board. Officers of the Board shall be elected and the newly elected Officers shall take office at the next Regular meeting. The Chief Executive Officer may cancel and/or reschedule the Annual meeting, upon proper notice to Board members and the public, if it is determined that a quorum will not be present or for other reasons in consultation with the Chair.
- 4.3 **Regular Meetings.** Regular meetings of the Board shall be conducted quarterly. Public notice of each meeting and the date, time and location of same shall be made as required by law. The Chief Executive Officer may cancel and/or reschedule a Regular meeting, upon proper notice to Board members and the public, if it is determined that a quorum will not be present or for other reasons in consultation with the Chair.
- 4.4 **Special Meetings.** The Board may convene Special Meetings. Such Special Meetings shall include but not be limited to:
  - a. **Emergency Meetings.** If a bona fide emergency situation exists, an Emergency meeting of the Board may be called by the Chair, Vice Chair or Chief Executive Officer. An Emergency meeting shall be noticed as time reasonably permits under the situation. All actions taken at an Emergency meeting shall be ratified by the Board at the next Regular meeting. The annual budget and millage shall not be approved at an Emergency meeting.
  - b. **Attorney-Client Meetings.** The Board may conduct closed Attorney-Client meetings pursuant to section 286.011, Florida Statutes, which includes, but is not limited to, to discuss pending litigation when the District and/or one or more of its subsidiary entities is presently a party before a court or administrative agency. The Attorney-Client meeting must be requested in a public meeting of the Board, publicly noticed and conducted consistent with the requirements of section 286.011, Florida Statutes. The Attorney-Client meeting may be combined with other meetings of the Board or held separately. No official business shall be transacted at the Attorney-Client meetings.

- c. **Workshop Meetings.** The Chair, Vice Chair or Chief Executive Officer may call for a Workshop meeting. Public notice of each Workshop meeting shall be given as required by law. No official business shall be transacted at the Workshop meetings.
  - d. **Risk Management Meetings.** At the request of the Chair, Vice Chair or Chief Executive Officer, the Board may conduct closed Risk Management meetings as authorized by law to evaluate claims or offers to compromise claims made against the District and/or one or more of its subsidiary entities. Public notice of each Risk Management meeting shall be given as required by law. No official Board business shall be transacted at the Risk Management meetings.
  - e. **Other Special Meetings.** The Chair, Vice Chair or Chief Executive Officer may call such other Special meetings authorized by and in a manner consistent with law.
- 4.5 **Attendance.** Regular attendance shall be expected for all Board members. If a member misses more than twenty-five percent (25%) of the Regular Board meetings during a twelve (12) month period, the Chair shall advise the appropriate appointing authority.
- 4.6 **Quorum and Procedure.** The presence of a majority of the appointed members of the Board shall be necessary at any meeting to constitute a quorum or to transact business. A quorum is not required for any Special meeting where official business is not to be transacted.
- The Board shall promulgate rules of order for the conduct of all Board meetings. All procedural matters not addressed in said rules of order, or by these Bylaws, shall be governed by the latest edition of “Roberts Rules of Order.”
- 4.7 **Voting.** Actions of the Board require a simple majority of the members present at a given meeting. Each Board member shall have one vote. Except as provided herein for attendance and voting by telephonic or electronic communication, members must be present to vote at a meeting and members may not vote by secret ballot or by proxy or designee. Unless otherwise required by law, matters requiring an affirmative vote of at least four (4) Board members include:
- a. Revisions and/or modification to these Bylaws;
  - b. Engagement or termination of the Chief Executive Officer; and,
  - c. Issuance of General Obligation and/or Revenue Bonds.
- 4.8 **Meeting Minutes.** Minutes of each meeting shall be accurately taken, preserved, and provided to members timely at a regular meeting.
- 4.9 **Agenda and Order of Business for Meetings.** There shall be an agenda for every meeting of the Board. However, the Board is not prohibited from discussing and/or taking action

on an item or matter not specified in the agenda. If an item is added to the agenda after public comment has occurred, public comment should be allowed for the added item if the Board is to take official action on the item and public comment has not previously occurred on the item.

4.10 *Attendance and Voting by Telephonic or Electronic Communication.* If a quorum of the Board is physically present at a Board meeting and at the time of a Board vote, other members of the Board may participate and vote by telephonic or electronic communication provided that such members are:

- a. Physically outside the boarders of Palm Beach County; or
- b. Unable to attend the meeting due to illness of the Board member; or
- c. Unable to attend the meeting due to some unforeseen circumstance beyond the Board member's control.

If a quorum is not required for any Special meeting where official business is not to be transacted, a Board member may participate by telephonic or electronic communication without a quorum being physically present at the Special meeting.

The District shall ensure that any telephonic or electronic communication utilized to permit board members to participate and/or vote in a Board meeting is properly amplified or displayed so that all attending the meeting can hear and/or see the board member's comments and/or vote and so that the board member can hear and/or see all other board members' comments and/or votes and the comments of other participants in the meeting.

~~No more than two (2) Board members may participate in a Board meeting by telephonic or electronic communication.~~

No Board member may participate by telephonic or electronic communication in the statutorily required public hearings for the adoption of the annual budget or the setting of the annual millage rate.

Notwithstanding the above, if an Executive Order, Florida Statute, or Attorney General opinion permits the ability to meet remotely due to a public emergency, the above requirements shall not be applicable.

### **Section 5 - Conflicts of Interest**

5.1 *General.* Board members shall not enter into contracts or agreements that would be or give the appearance of being a conflict of interest.

5.2 *Conflict of Interest.* Members of the Board are subject to Florida law pertaining to avoidance of conflicts of interest in holding public office, including but not limited to, Part III of Chapter 112, Florida Statutes, the Code of Ethics for Public Officers and Employees,

as well as any and all other applicable standards as set forth by applicable regulatory and accreditation agencies.

- 5.3 ***Prohibited Financial Interests.*** No Board member, administrator, employee or representative of the District, nor any person, organization or agency shall, directly or indirectly, be paid or receive any commission, bonus, kickback, rebate or gratuity or engage in any fee-splitting arrangement in any form whatsoever for the referral of any patient to the District.

### **Section 6 - Chief Executive Officer**

- 6.1 ***Chief Executive Officer.*** The Board shall select, appoint and employ a competent Chief Executive Officer. The authority and duties of the Chief Executive Officer shall be:
- a. Achieving those goals and objectives, and implementing policies and programs established by the Board;
  - b. Ensuring that a comprehensive plan for the efficient delivery of health care services in Palm Beach County is developed and implemented;
  - c. Establish a corporate office in Palm Beach County, Florida, and take such measures as are necessary to establish and assure the efficient operation of such facilities;
  - d. Prepare and submit an annual budget and proposed millage;
  - e. Select, appoint, employ, discipline and discharge all employees authorized by the budget; provided that, the foregoing shall not restrain those employees who owe a fiduciary duty to the Board;
  - f. Supervise all business activities of the District and serve as the Chief Executive Officer or executive director of any District subsidiary entity as set forth in the entity's bylaws;
  - g. Attend meetings of the Board and its committees;
  - h. Make purchases and resolve legal claims as set forth by policy; and
  - i. Perform any and all other duties that may be necessary to serve the best interests of the District.

### **Section 7 – Committees**

- 7.1 ***Committees.*** The Board and/or Chair may designate standing or ad hoc committees necessary to promote oversight of District operations. Except as stated herein, District committees shall be advisory only and shall have no power or authority to act on behalf of the Board or of the District.

7.2 **Standing Committees.** Standing committees shall have the power to act only as stated in these Bylaws, the committee’s Board approved charter or bylaws or as conferred by the Board. The standing committees of the Board are:

- a. **Finance and Audit.** The Finance and Audit committee is responsible for reviewing the short, intermediate, and long range financial plans of the District, which includes reviewing the District’s financial statements, the proposed annual budget, amendments to the annual budget, investments, grant compliance, insurance, building construction contracts and leases, revenue cycle oversight, physician compensation and benefits (FMV reports) and employee compensation and benefits. The Finance and Audit committee also reviews competitive purchasing solicitations which are anticipated to exceed \$100,000 in anticipated cost to the District. The Finance and Audit committee is also responsible for the oversight of the internal audit function and the external financial audit.
- b. **Quality, Patient Safety and Compliance.** The Quality, Patient Safety and Compliance committee shall assist the Board with accountability for monitoring and oversight of the quality, patient safety, compliance and privacy program, corporate ethics and risk management activities of the District and its affiliated entities and promote an organizational “Culture of Quality”. This includes assisting in the oversight of provider credentialing and peer review.

7.3 **Ad Hoc Committees.** The Board or Chair may designate ad hoc committees as necessary to assist with short term decisions facing the organization. The ad hoc committees may include, but are not limited to:

- a. **Governance and Board Development Committee.** The Governance and Board Development committee may review and recommend revisions to the Bylaws as appropriate, and to recommend the enactment of policies responsive to decisions made by the Board which have a significant and on-going impact on the operations of the District.
- b. **Chief Executive Evaluation and Compensation.** The Chief Executive Officer Evaluation and Compensation committee may be responsible for performing an annual performance evaluation of the Chief Executive Officer and recommending to the Board a base pay, incentives and benefits package for the Chief Executive Officer.
- c. **Nominating Committee.** The Nominating Committee may be responsible for identifying qualified individuals to serve on subsidiary boards and committees.

7.4 **General Composition.** A minimum of two (2) Board members shall be appointed to each standing committee of the Board, one of which will chair the committee. The remainder of the standing committee shall have at least five (5) but no more than nine (9) members. The District Board shall appoint standing committee members to a four (4) year term, commencing on the date of appointment, with standing committee membership limited to



two (2) full terms unless otherwise recommended by the standing committee and approved by the Board. The compositions of each standing committee shall be regularly reviewed to ensure that each member meets the requirements set forth by the Board for that respective committee. Membership on ad hoc committees shall be established by the Board or the Chair.

- 7.5 **Attendance.** Regular attendance shall be expected for all committee members. If a member misses more than twenty-five percent (25%) of the regular committee meetings during a twelve (12) month period, the committee shall advise the Board which may remove the committee member and appoint a new member.
- 7.6 **Standing Committee Charters.** Each standing committee shall create a written charter detailing the standing committee's responsibilities as summarized in these bylaws and addressing all matters related to the administration of the standing committee. Each standing committee shall have the authority to amend its charter from time to time with each approved charter being provided to the Board for informational purposes.

### **Section 8 – Subsidiary Boards**

- 8.1 **Subsidiary Boards.** The Board may create subsidiary boards to assist the District in fulfilling its mission. The Board shall appoint board members to the subsidiary boards as set forth in each subsidiary board's bylaws. Except as approved by the Board, District subsidiary boards shall be advisory only and shall have no power or authority to act on behalf of the Board or of the District.
- 8.2 **General Composition and Attendance.** The general composition and attendance requirements for the District's subsidiary boards shall be set forth in the subsidiary board's bylaws or charters.
- 8.3 **Existing Subsidiary Boards.** The existing subsidiary board is Lakeside Health Advisory. Lakeside Health Advisory Board shall review and monitor the District's delivery of health care services in the Glades community; serve as health care advocates for the Glades community; and, make recommendations regarding the services provided at Lakeside Medical Center and recommendations for health care initiatives in the Glades community.

### **Section 9 – Subsidiary and Affiliated Entities**

- 9.1 **Subsidiary and Affiliated Entities.** The Board may create subsidiary and affiliated entities to assist the District in fulfilling its mission. The Board shall appoint board members to the subsidiary and affiliated entities as set forth in each entity's bylaws.
- 9.2 **General Composition and Attendance.** The general composition and attendance requirements for the District's subsidiary and affiliated entities shall be set forth in the entities' bylaws.
- 9.3 **Existing Subsidiary and Affiliated Entities.** The existing subsidiary and affiliated entities

are:

- a. ***District Clinic Holdings.*** District Clinic Holdings, Inc., is an affiliate entity of the District. District Clinic Holdings is responsible for the governance, management and oversight of the C.L. Brumback Primary & Dental Care clinics including, without limitation, credentialing of all clinic providers. The District Clinic Holdings’ board is vested with all power and authority as directed by federal and state regulations with regards to its responsibilities.
- b. ***Good Health Foundation.*** The Good Health Foundation, Inc., is a subsidiary entity of the District. The Good Health Foundation is responsible for the governance, management and oversight of donations to support the District’s mission. The Good Health Foundation’s board is vested with all power and authority consistent with general law with regards to its responsibilities.

**Section 10 - Miscellaneous**

- 10.1 ***Amendments.*** These Bylaws may be amended, repealed, or changed at any Regular or Special meeting of the Board by the affirmative vote of four (4) members of the Board, provided that notice containing the general effect and intent of the proposed amendments has been given to all members of the Board at least ten (10) days prior to such meeting, which notice may be waived by vote to approve an amendment, repeal or change to these Bylaws.
- 10.2 ***Subject to Law and Health Care Act.*** All powers, authority and responsibilities provided for in these Bylaws, whether or not explicitly so qualified, are qualified by the provisions of the Health Care Act and applicable laws.
- 10.3 ***Construction.*** These Bylaws shall be construed to conform with, and when necessary, shall be amended to conform to the provisions of the Health Care Act.

**CERTIFICATE**

This is to certify that I am the Secretary of the Board of the Health Care District of Palm Beach County and the foregoing Amended and Restated Bylaws were duly adopted by said District Board at a meeting held on the 9th day of June, 2020.

By: \_\_\_\_\_  
Sean O’Bannon  
Secretary

**HEALTH CARE DISTRICT BOARD****March 11, 2021****1. Description: Amendment to 1515 N. Flagler Drive Lease Agreement****2. Summary:**

This agenda item presents an Amendment to the 1515 N. Flagler Drive Lease Agreement to lease temporary space for prep-work and storage related to the District's COVID-19 vaccination efforts.

**3. Substantive Analysis:**

The COVID-19 vaccination efforts include the need for expanded space to store and prepare for vaccinations each day. The increase demand on space includes freezers required to store and transport the vaccine. Accompanying the vaccine are numerous boxes of syringes, gloves, masks, face shields, sanitizing and alcohol wipes, vaccine trays and alcohol pads as well as the Pfizer and Moderna information packets, stickers, and many other items needed to operate the vaccination sites. The additional space provides a location to prep for each day in an organized and efficient way to ensure the vaccination sites are prepared.

Staff identified a space on the 8<sup>th</sup> floor at the Home Office that allows for these items to be stored in close proximity so the Materials Management and Clinic Teams that handle the logistics and site operations can complete their work in the most cost-effective and efficient manner.

Amendment Terms

- Suite 810 at 1515 N. Flagler Drive
- 2,238 square feet
- Temporary 6 month lease with option for 1 additional six month period
- Base Rent: \$26.00 per square foot per year (\$4,849/month)
- Estimated Operating Expenses: \$13.73 per square foot per year (\$2,560.65/month)

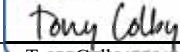
**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	\$44,457.90 (6 months)	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

# HEALTH CARE DISTRICT BOARD

## March 11, 2021

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
\_\_\_\_\_  
Tony Colby  
Interim VP & Chief Financial Officer

### 5. Reviewed/Approved by Committee:

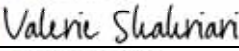
Finance & Audit Committee  
\_\_\_\_\_  
Committee Name

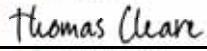
March 10, 2021  
\_\_\_\_\_  
Date

### 6. Recommendation:

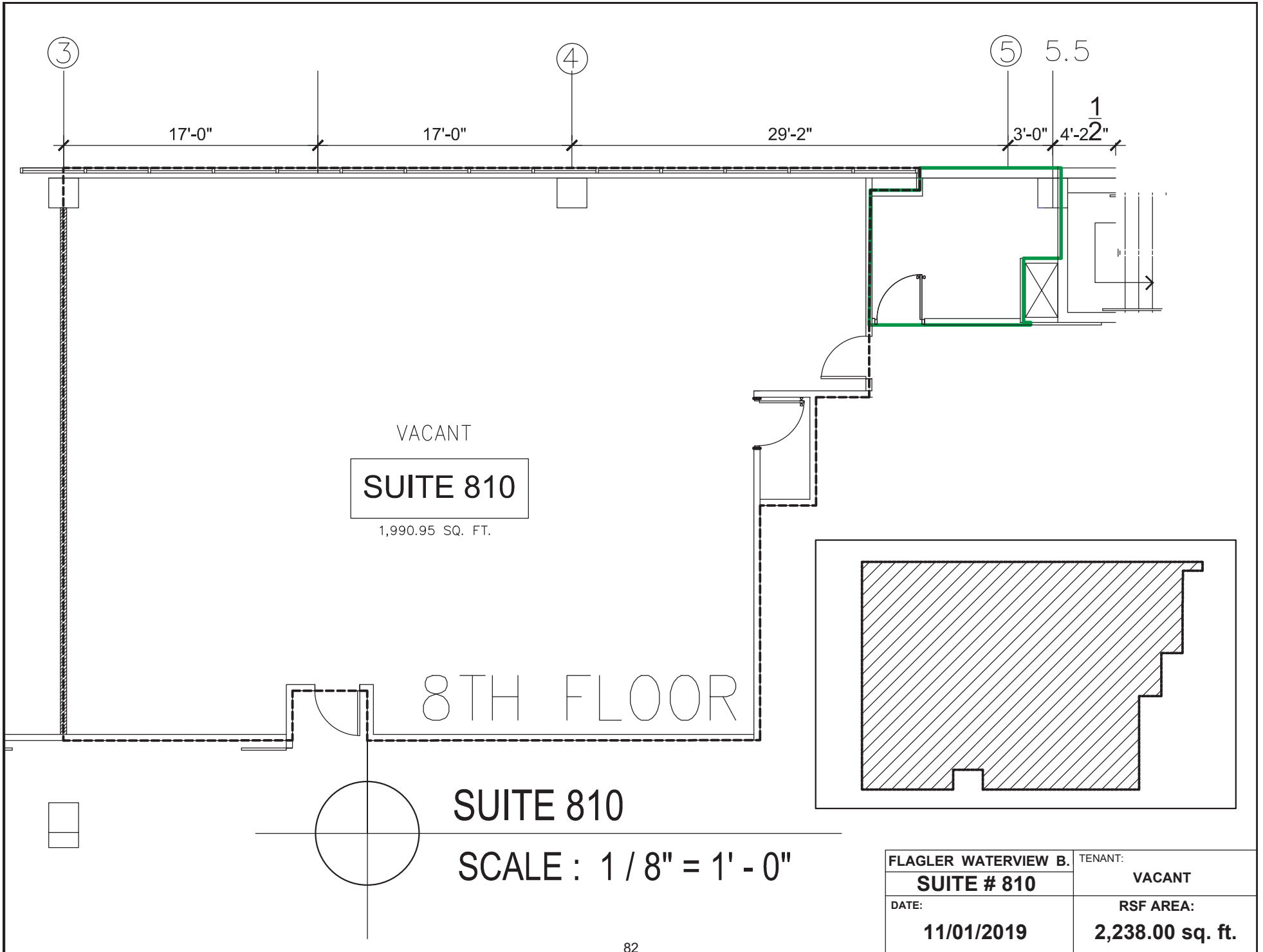
Staff recommends the Board approve the Amendment to 1515 N. Flagler Drive Lease Agreement to Lease Suite 810.

Approved for Legal sufficiency:

DocuSigned by:  
  
\_\_\_\_\_  
Valerie Shalunian  
VP & General Counsel

DocuSigned by:  
  
\_\_\_\_\_  
Thomas W. Cleare  
AVP, Communications, Community Engagement  
and Corporate Security

DocuSigned by:  
  
\_\_\_\_\_  
Darcy Davis  
Chief Executive Officer



## HEALTH CARE DISTRICT BOARD

March 11, 2021

### 1. Description: Internal Audit Update

### 2. Summary:

The agenda for the Internal Audit Update will include the results of the Health Care District of Palm Beach County (HCD) FY 2021 Risk Assessment; the Internal Audit Work Plan for the remaining FY 2021; a summary of Management Deliverables from Internal Audit which included a Supply Chain Review and an Entity Level Control Assessment. Additionally, Internal Audit will provide a status update on the prior high risk open Internal Audit Action plans reported at the December 8, 2020 meeting, and an Internal Control Committee update.

### 3. Substantive Analysis:

Included is an overview of the process that was utilized for the FY 2021 HCD Risk Assessment, which included a survey to 46 members of governance and leadership, and interviews on Entity Level Controls and Key Business Risks with key leaders. There was a 74% response rate to the survey, and the results were shared with a heat map, showing that there were no high risks noted, a few low significant risks, and the majority of risks falling into the categories of Moderate and Slight. The results of the HCD risk assessment are compared to other healthcare entities, and an internal audit work plan will be shared that addresses risks identified from the assessment.

Included in the presentation are some deliverables that were recently provided to management including a Supply Chain review and an Entity Level Control Assessment.

The status of high-risk open audit plans from Crowe audits is also presented, which includes closed items as well as items that will be resolved as they are included in the Epic implementation.

Lastly, an update on the activities of the Internal Control Committee that was recently formed will be provided.

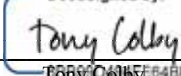
### 4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget	
Capital Requirements	N/A	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/>	No <input type="checkbox"/>

# HEALTH CARE DISTRICT BOARD

## March 11, 2021

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 Tony Colby  
 Interim VP & Chief Financial Officer

### 5. Reviewed/Approved by Committee:

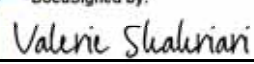
Finance and Audit Committee  
 Committee Name

3/10/21  
 Date

### 6. Recommendation:

Staff recommends the Board receive and file the Internal Audit Update.

Approved for Legal sufficiency:

DocuSigned by:  
  
 Valerie Skalviani  
 VP & General Counsel

DocuSigned by:  
  
 Betsy Bitar  
 Senior Internal Auditor

DocuSigned by:  
  
 Darcy Davis  
 Chief Executive Officer

The logo features a stylized white cross with horizontal lines, set within a blue circle. The background of the slide consists of several blue diagonal stripes radiating from the left side.

# Health Care District of Palm Beach County

*Dedicated to the health of our community*

**Finance and Audit Committee**

**March 11, 2021**

**Internal Audit Update**



# AGENDA

- Results of Internal Audit Risk Assessment
- Work Plan for remaining FY21
- Management Deliverables:
  - Supply Chain Review
  - Entity Level Control Assessment
- Status of Prior High Risk Internal Audit Action plans
- Internal Control Committee update

# Results of 2021 HCD Risk Assessment (Draft)

- Risk Register from prior risk assessments revamped
- Added additional industry specific and emerging risks
- Survey including 104 risks to 46 leaders and board chairs - 74% response!
- Is the area still a risk? Are there additional risks?
- Interviews with various leaders on Entity Level and Key Risks
- Score inherent risk on Likelihood and Impact



## Risk Measurement:

A process to determine the **likelihood** of an opportunity or threat occurring and the potential **impact** of such an event on the District. The result of risk measurement leads to the prioritization of potential risks based on impact and likelihood of occurrence.

- **Likelihood:** how probable it is that an event will occur. The more likely or severe an event, the greater the risk.
- **Impact:** an estimate of the opportunity or threat (financial, legal/regulatory or reputational) that could be caused by an event. For example, a cyberbreach could have a catastrophic impact.

INHERENT RISK		
Score	LIKELIHOOD	IMPACT
5	High risk of occurrence. Likely to occur in next 12 months. Highly complex process with numerous hand-offs. Relies on extensive specialized skills.	<b>Financial:</b> Real possibility of loss of \$1 million or greater. <b>Legal/Regulatory:</b> Criminal conviction and/or exclusion of hospital or System probable. Fines, penalties and/or legal exposure in excess of 1% net revenue. CIA certain. <b>Reputational:</b> Extensive and prolonged negative press coverage. Significant sponsor/board questions of management. Extensive patient, physician, and/or constituent fallout.
4	Significant risk; likelihood of occurrence in up to 50% of facilities; complex and/or manual process	<b>Financial:</b> Real possibility of loss between \$500,000 and \$999,999. <b>Legal/Regulatory:</b> Civil fines and/or penalties up to \$1,000,000 probable. Loss of business unit licensure/accreditation. Exclusion possible. CIA probable. <b>Reputational:</b> Significant negative press coverage. Significant patient, physician, and/or constituent fallout.
3	Moderate risk of occurrence within next 12 months; isolated to single facility	<b>Financial:</b> Real possibility of loss between \$100,000 and \$499,999. <b>Legal/Regulatory:</b> Civil fines and/or penalties up to \$1,000,000 probable. Modest risk of exclusion. CIA possible. <b>Reputational:</b> Moderate reputational risk. Probable bad press. Probable modest physician, patient and/or constituent fallout.
2	Slight risk, historical industry experience shows some likelihood; however, not experienced in organization to date; simple well understood process.	<b>Financial:</b> Possibility of loss between \$50,000 and \$99,999. <b>Legal/Regulatory:</b> Civil fines and/or penalties up to \$100,000 possible, but little risk of exclusion, CIA, or loss of accreditation/licensure. <b>Reputational:</b> Slight reputational risk. Possible bad press but no significant patient, physician, constituent consequences.
1	Low risk, unlikely to occur. Historical and industry experience show low likelihood of occurrence.	<b>Financial:</b> Very remote chance the loss would exceed \$50,000. <b>Legal/Regulatory:</b> Limited liabilities or regulatory impact. <b>Reputational:</b> Little or no reputational risk at either System or entity level. Bad press very unlikely.

# Results of 2021 HCD Risk Assessment (Draft)

The Health Care Industry has recently seen the highest risks in areas such as Revenue Cycle and Cybersecurity

A PwC survey entitled “Top health industry issues of 2021: Will a shocked system emerge stronger?” determined that the top six big challenges ahead in 2021:

- Rightsizing after the telehealth explosion– HCD Telehealth in place pre-Covid
- Adjusting to changing clinical trials– N/A HCD
- Encouraging digital relationships to ease physician burdens– Epic underway
- Forecasting for an uncertain 2021- Applicable: Strategic Planning beginning
- Reshaping health portfolios for growth- Applicable: Strategic Planning beginning
- Building a resilient and responsive supply chain for long-term health- Supply Chain is under review

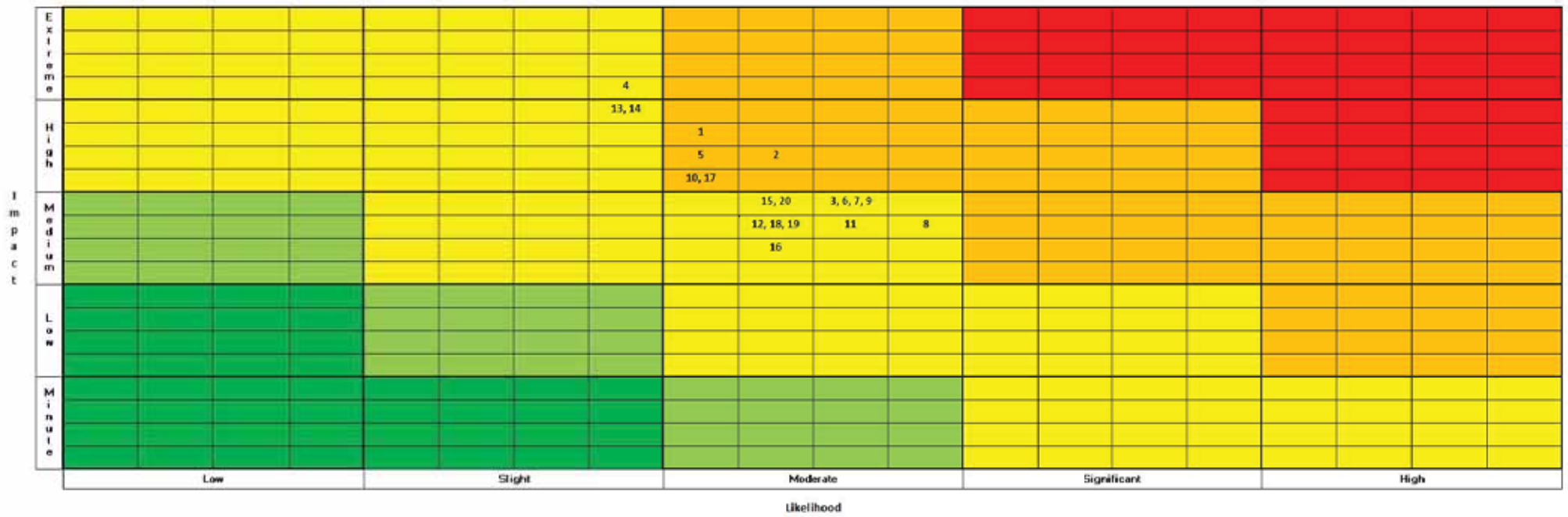
# Results of 2021 HCD Risk Assessment (Draft)

The Health Care District risk assessment showed that the highest risk score for Likelihood times Impact was 8.44 (with 25 as highest possible)

- All risks fell below the Highest Significance (Red), and only a few fell in the lowest quadrant of Significant (Orange)
- Most risks were rated as Moderate (Yellow) and Slight (Green)
- The following heat map plots the Top 20 risks



# Heat Map Top 20 Risks



# Top 20 Risks Identified and Plan to Address

						Internal Audit Workplan	Compliance Workplan	ICC	Other Management Initiative	Comment
	<b>Risk Title</b>		<b>L</b>	<b>I</b>	<b>Score</b>					
1	Case Management / Discharge Planning	Operational	2.25	3.75	8.44				X	Lakeside has developed referral loop process, and is continuously monitoring.
2	IT Project Management	Operational	2.29	3.43	7.84				X	EPMO has developed a project management process.
3	Compliance Program Effectiveness	Compliance/Regulatory	2.67	2.92	7.78		X			Compliance Program Effectiveness Review in process.
4	IT Governance	Operational	1.86	4.14	7.69				X	CIO will be assessing.
5	IT Business / Clinical Systems	Operational	2.20	3.40	7.48	X				Testing for Epic.
6	Sentinel Events	Compliance/Regulatory	2.60	2.80	7.28		X			
7	Disaster Preparedness / Emergency Management Plans	Operational	2.54	2.85	7.22				X	System Director of Security is assessing with management team.
8	Change Management	Strategic	2.75	2.63	7.22	X		X		This was noted in Entity Level assessment as well as comments in survey.
9	Privacy - Patient Health Information	Compliance/Regulatory	2.56	2.69	6.89		X			
10	IT Availability & Recovery	Operational	2.17	3.17	6.86				X	

# Top 20 Risks Identified and Plan to Address

						Internal Audit Workplan	Compliance Workplan	ICC	Other Management Initiative	Comment
	<b>Risk Title</b>		<b>L</b>	<b>I</b>	<b>Score</b>					
11	Patient Satisfaction	Operational	2.56	2.67	6.81				X	Gallop survey in 2021.
12	Business Continuity Plans	Operational	2.45	2.73	6.69	X				Business Continuity Plans in need of refreshment.
13	Telehealth Controls	Operational	1.67	4.00	6.67				X	
14	Care Delivery	Operational	1.71	3.86	6.61				X	
15	Clinical Documentation & Coding of Services	Financial	2.33	2.83	6.61	X	X			This will be managed in conjunction with Compliance and ICC.
16	Grant Management	Operational	2.00	3.13	6.25				X	CARES Act review in process.
17	Trauma Agency Controls	Compliance/ Regulatory	2.50	2.50	6.25				X	
18	Supply Chain Disruptions & Shortages	Operational	2.44	2.56	6.25				X	Supply Chain review was performed in 2021, management is assessing structure.
19	Standardization - Clinical	Strategic	2.40	2.60	6.24				X	
20	Accreditation	Operational	2.31	2.69	6.21				X	



# Internal Audit Work Plan for Remaining FY21

Internal Audit	Rationale	Description	Cherry Bekaert Hours	In House IA Y/N
<b>Epic Testing</b>	Top 20 Risk Assessment survey	Will work with Epic team to determine timing of Epic testing, and will co-source with In-House IA	30	Y
<b>Change Management</b>	Top 20 Risk Assessment survey	Will provide guidance to management to develop best practices, in-house IA will assist in implementation	20	Y
<b>Business Continuity Plans</b>	Top 20 Risk Assessment survey	Will assist management in development of process , will co-source with In-House IA	55	Y
<b>Clinical Documentation &amp; Coding of Services</b>	Top 20 Risk Assessment survey	Will work with In-House IA and Compliance to determine a plan for ongoing auditing and monitoring of Clinical Documentation and Coding utilizing data driven approach, and will determine resources to implement	10	Y
<b>Vendor Risk and Vendor Management</b>	Comments from management	Will work with In-House IA and ICC to further develop and implement a Vendor Risk and Vendor Management process.	55	Y
<b>340 B Effectiveness</b>	Comments from management	In-House IA will do mock audit		Y
<b>Conflict of Interest Policy and Process Review</b>	Comments from management	In-House IA is reviewing		Y
<b>Policy Process review</b>	Comments from management	In-House IA will review process		Y
	<b>Total hours</b>		<b>170*</b>	

\*FY statement of work included 457 hours, with 250 remaining. However, these projects will utilize higher level resource

# Management Deliverables: Supply Chain Review

Cherry Bekaert met with the following management throughout December and January 2021:

- District Purchasing lead in Finance
- Lakeside Medical Center (“Lakeside”)
  - Supply warehouse
  - Operating room
  - Pharmacy
- Edward J. Healey Rehabilitation and Nursing Center (“Healey”)
- C. L. Brumback Primary Care Clinics, Corporate Materials Management for Clinics (“Clinics”)

Controls reviewed were determined to be in place as follows:



# Management Deliverables: Supply Chain Review

	Lakeside Medical Center					Edward J. Healey Rehabilitation and Nursing Center	Primary Care Clinics*
	Materials Management	Hospital Supplies	Operating Room	Pharmacy			
<b>Budget management</b>	Formal	Formal	Formal	Formal	Formal	Formal	Formal
<b>Vendor Selection</b>							
Vendor selection / competitive bid process	Formal	Formal	Formal	Formal	Formal	Formal	Formal
Vendor setup/onboarding	Formal	Formal	Formal	Formal	Formal	Formal	Formal
Contract management	Formal	Formal	Formal	Formal	Formal	Formal	Formal
<b>Purchasing</b>	Formal	Formal	Formal	Formal	Formal	Formal	Formal
<b>Receiving</b>	Formal	Formal	Formal	Formal	Formal	Formal	Formal
<b>Three-way match</b>	Formal	Formal	Formal	Formal	Formal	Formal	Formal
<b>Warehousing</b>							
Cycle counts / physical counts	N/A	Formal	Formal	Formal	Formal	Formal	Formal
Physical security of inventory	N/A	Formal	Formal	Formal	Formal	Formal	Formal
Replenishment	N/A	Functional	Functional	Functional	Formal	Functional	Functional
Transferring items from whse to nurse stations	N/A	Functional	Functional	Functional	N/A	N/A	N/A
Purchasing/handling/reporting of controlled substances**	N/A	N/A	N/A	Formal	N/A	Formal	Formal
<b>Risk Management / Supply Chain Resiliency</b>	Functional	Functional	Functional	Functional	Functional	Functional	Functional

# Management Deliverables: Supply Chain Review

The review determined opportunities that were structural as the process is decentralized. Centralizing key processes could provide benefits such as:

- Potential decrease in administrative costs due to removal of overlapping responsibilities
- Monitoring and testing of supply chain resiliency can be enhanced due to standardization and centralization
- Increased standardization of process and consistent execution of strategy around supplier selection, prompt payment discounts, volume discounts, and other incentives to which the District could be eligible

Additionally recommendations were noted regarding planning for the unexpected – due to issues across the nation with shortages at the beginning of the pandemic:

- Supplier diversification, the maintenance of appropriate inventory levels of critical materials and equipment to address a recurrence of the coronavirus or other future pandemics.

## Management Deliverable: Entity Level Control Assessment

As part of the Risk Assessment Interviews, In-House Internal Audit and Cherry Bekaert interviewed key leaders on the COSO Entity Level model.

17 Principles related to the face of the COSO cube with sample questions like:

- Is there a Statement of Ethics and Code of Conduct?
- Are Conflict of Interest Disclosures collected and are conflicts reviewed?
- Does Finance and Audit Committee meet with management to provide oversight?
- Is there an employee handbook / code of conduct?
- Is there a whistleblower hotline?

## Results were shared with CEO:

- 1) Will provide baseline for internal audit permanent files
- 2) Information used to gain an understanding of the organization, and inform our risk assessment
- 3) Helps to guide internal audit, and internal control committee work plans.



# Status of Prior High Risk Internal Audit Action plans

## Status of Crowe Internal Audit High Risk Action Plans

Audit Name	Audit Plan Reference	Action Plan Name	Status
Medical Device Security Assessment	2019-07	Network Segmentation	Closed: The Lakeside Medical Center Network Segmentation was completed on Mach 10, 2020.
Construction Build Out - Clinic at LMC	2020-03	Construction Management Policies and Procedures	Closed: PMO Policies were modified to include Construction Management Policies and Procedures in March 2020.
Billing and Collections-Clinics	2020-04	Analyze Impact to the District for Claims Billed Under Medicare Part B	Closed: Validated that no Medicare Part B claims were paid in Athena. Process is documented.
Billing and Collections-Clinics	2020-04	Implement Procedures to Communicate Changes to Contract Terms and Fee Schedules	Written procedures to support process and controls for changes to contract terms and fee schedules are being developed in Epic.
Billing and Collections-Clinics	2020-04	Develop Procedures to Load Current Fee Schedules into Athena	Contract Management is being built into the Epic system in Phase 1 of the go-live.
Billing and Collections-Clinics	2020-04	Develop Procedures and Controls to Monitor Variances Between Expected and Actual Payments	Contract Management is being built into the Epic system in Phase 1 of the go-live.
Billing and Collections-Clinics	2020-04	Analyze Impact to the District for Claims Billed Under Medicare Part B	Epic build will ensure that no billing of Clinic claims under Medicare Part B is occurring.
Lakeside Medical Center Focused Facility Coding Compliance Audit	2019-09	Ongoing Monitoring and Education	The facility E/M codes are going to be built into the Epic system. Ongoing monitoring and education will be provided.

# Internal Control Committee (ICC) Update

ICC met in January and February 2021:

Developed and approved Charter to include following roles:

- ✓ Manage risk assessment
- ✓ Guide co-sourced Internal Audit function with in-house Senior Internal Auditor, and Cherry Bekaert
- ✓ Ensure timely implementation of outstanding audit findings (including financial statement audits and consultant reports).
- ✓ Manage Fraud Risk Assessment

Performed first review of survey results by discussing results and where internal audit could add value

Next steps to include ICC work plan activities including participation in Vendor Risk/Vendor Management, Manager Handbook, Critical Events Required Communications and assistance in Policy Process review as determined in Entity Level Control Review



# Questions?

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**HEALTH CARE DISTRICT BOARD**

**March 11, 2021**

**1. Description: Third Amendment to Agreement Between Health Care District of Palm Beach County and District Clinic Holding, Inc.**

**2. Summary:**

This item presents a proposed amendment to the Co-Applicant Agreement between the Health Care District and District Clinic Holdings, Inc., d/b/a C.L. Brumback Primary Care Clinics.

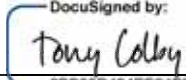
**3. Substantive Analysis:**

This Agreement was last amended on March 12, 2020. District Clinic Holdings, Inc. d/b/a C.L. Brumback Primary Care Clinics, proposes amending the Agreement to replace the following language: Public entity retains authority over the personnel and finance policies and procedures.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 Tony Colby  
 Interim VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

N/A  
 \_\_\_\_\_  
 Committee Name Date

**6. Recommendation:**

Staff recommends the Board Approve the Third Amendment to the Co-Applicant Agreement.

# HEALTH CARE DISTRICT BOARD

## March 11, 2021

Approved for Legal sufficiency:

DocuSigned by:  
*Valerie Shalunian*  
\_\_\_\_\_  
Valerie Shalunian  
VP & General Counsel

DocuSigned by:  
*Belma Andric*  
\_\_\_\_\_  
Belma Andric, MD  
VP & Chief Medical Officer

DocuSigned by:  
*Darcy Davis*  
\_\_\_\_\_  
Darcy Davis  
Chief Executive Officer

**HEALTH CARE DISTRICT BOARD****March 11, 2021****1. Description: Second Amendment to Chief Executive Officer Employment Agreement****2. Summary:**

The existing amendment to the Chief Executive Officer contract runs until March 8, 2021. The second amendment to Darcy's original contract extends for a period of 5 years.

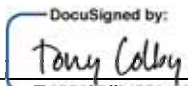
**3. Substantive Analysis:**

For the purpose of continuity of the Health Care District's strategies and practices, along with retaining a high performing Chief Executive Officer, the attached amendment is being offered for approval.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:  
  
 Tony Colby  
 Interim VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

N/A  
 \_\_\_\_\_  
 Committee Name

N/A  
 \_\_\_\_\_  
 Date

**6. Recommendation:**

Staff recommends the Board approve the second amendment to the CEO contract.

**HEALTH CARE DISTRICT BOARD**  
**March 11, 2021**

Approved for Legal sufficiency:

DocuSigned by:  
*Valerie Skalorian*  
Valerie Skalorian  
VP & General Counsel

DocuSigned by:  
*Steven Hurwitz*  
Steven Hurwitz  
Chief Administrative Officer

DocuSigned by:  
*Darcy Davis*  
Darcy Davis  
Chief Executive Officer

## SECOND AMENDMENT TO CHIEF EXECUTIVE OFFICER EMPLOYMENT AGREEMENT

THIS SECOND AMENDMENT TO CHIEF EXECUTIVE OFFICER EMPLOYMENT AGREEMENT (“Second Amendment”) is made and entered into on the 8<sup>th</sup> day of March, 2021 (“Effective Date”), by and between Health Care District of Palm Beach County, an independent special taxing district of the State of Florida subject to the terms of the Palm Beach County Health Care Act (Chapter 2003-326 Laws of Fla.) (“DISTRICT”), and Darcy Davis, (“Executive”), collectively referred to as the (“Parties”).

### RECITALS

**WHEREAS**, the Parties entered into a CHIEF EXECUTIVE OFFICER EMPLOYMENT AGREEMENT (“Agreement”) on or about March 9, 2016 and a First Amendment on or about March 7, 2018; and

**WHEREAS**, the Parties desire to continue their relationship as set forth in the Agreement and believe it to be in their mutual best interest to modify the Agreement in accordance with the terms and conditions set forth below in this Second Amendment; and

**WHEREAS**, Section 10 of the Agreement provides for its amendment upon mutual written agreement of both Parties.

**NOW THEREFORE**, in consideration of the promises and mutual covenants contained in this Second Amendment, and for other good and valuable consideration, the receipt of which the Parties expressly acknowledge, the Parties covenant and agree to the following terms and conditions:

1. **Recitals:** The foregoing recitals are hereby incorporated into this Second Amendment as true and correct.
2. **No Default:** The Parties agree that the Agreement remains in full force and effect, that there are no defaults or disagreements with regard to the terms and conditions set forth in the Agreement.
3. **Amend** Section 2 “Position and Term” to extend term of Agreement to March 9, 2026.
4. **Delete** Section 6.b. “Vehicle Allowance” as any such allowance will be included into the Base Salary as outlined in Section 3.
5. **Agreement Unchanged:** Except as amended herein, all other provisions of the Agreement shall remain unchanged by this Second Amendment.
6. **Controlling Documents:** To the extent that there exists a conflict between this Second Amendment, the First Amendment, and the Agreement, the terms, conditions, covenants, and/or provisions of this Second Amendment shall prevail. Whenever possible, the

provisions of such documents shall be construed in such a manner as to avoid conflicts between the provisions of the various documents.

7. ***Entire agreement:*** The Parties agree that the Agreement and this Second Amendment and First Amendment represent the entire agreement between the parties and supersedes all other negotiations, representations, or agreements, either written or verbal, relating to this Second Amendment. This Second Amendment may be modified and amended only by written instrument executed by the Parties hereto.
8. ***Counterparts:*** This Second Amendment may be executed in two or more counterparts, each of which shall be deemed to be an original, but each of which together shall constitute one and the same instrument.

**[SIGNATURES ON FOLLOWING PAGE]**

**IN WITNESS WHEREOF**, the Parties have caused this Second Amendment to be executed by their respective duly authorized representatives on the date(s) set forth below.

**CHIEF EXECUTIVE OFFICER**

BY: \_\_\_\_\_

Darcy Davis

Date: \_\_\_\_\_

**HEALTH CARE DISTRICT OF PALM BEACH COUNTY**

BY: \_\_\_\_\_

Les Daniels

Chair

Date: \_\_\_\_\_

*APPROVED AS TO FORM AND LEGAL SUFFICIENCY*

BY: \_\_\_\_\_

Valerie Shahriari, Esq.

General Counsel

## HEALTH CARE DISTRICT BOARD

March 11, 2021

**1. Description: Department of Health Subsidy Budget Status Update**

**2. Summary:**

This agenda item presents a subsidy budget update from the Department of Health for the State Fiscal Year 2020-21 Agreement.

**3. Substantive Analysis:**

The Health Care District contracts annually with the Department of Health to support the provision of Preventive Services and Specialty Care Services in Public Health that includes HIV, Epidemiology, Immunizations, Tuberculosis, Sexually Transmitted Diseases, Family Planning, Maternity and GYN. The Health Care District provides a subsidy to support these services.

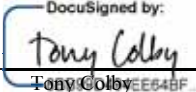
The total subsidy for State Fiscal Year 2020-21 (July 1, 2020 through June 30, 2021) is \$8,507,947. Included with the agenda item is the Florida Health Palm Beach County State Fiscal Year 2020-21 Annual Operating Budget that identifies the support provided by the Health Care District subsidy.

This agenda item provides a July 2020-February 2021 status update on the subsidy budget. As identified on the attached Health Care District Subsidy Report, the budget projection based on the current rate of expenditures anticipate expensing the entire subsidy allocation.

**4. Fiscal Analysis & Economic Impact Statement:**

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

  
 \_\_\_\_\_  
 Tony Colby  
 Interim VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

\_\_\_\_\_  
 N/A  
 Committee Name

\_\_\_\_\_  
 N/A  
 Date



**HEALTH CARE DISTRICT BOARD**  
**March 11, 2021**

**6. Recommendation:**

Staff recommends the Board receive and file the Department of Health Subsidy Budget Status update.

Approved for Legal sufficiency:

DocuSigned by:  
*Valerie Shalviani*  
Valerie Shalviani  
VP & General Counsel

DocuSigned by:  
*Thomas W. Cleare*  
Thomas W. Cleare  
AVP, Communications, Community Engagement  
and Corporate Security

DocuSigned by:  
*Darcy Davis*  
Darcy Davis  
Chief Executive Officer

LTH PALM BEACH COUNTY  
STATE FISCAL YEAR 2020-2021  
ANNUAL OPERATING BUDGET

L5	PROGRAM TITLE	TOTAL DIRECT & NON ADMIN COSTS	TOTAL STATE REVENUE	TOTAL COUNTY/LOCAL REVENUE	HCD FY 20-21 FUNDING REQUEST
101	Immunization	2,035,858	457,940	777,918	800,000
102	Sexually Trans. Dis.	2,197,269	670,318	626,951	900,000
104	Tuberculosis	2,544,773	856,892	687,881	1,000,000
106	Comm. Dis. Surv.	947,366	747,366	-	200,000
109	Hepatitis	107,754	107,754	-	-
111	HIV/AIDS Prevention	1,939,952	1,443,736	496,216	-
112	HIV/AIDS Surveillance	484,105	484,105	-	-
113	HIV/AIDS Patient Care	4,510,526	2,784,624	756,160	969,742
114	ADAP	812,170	747,265	64,905	-
116	Preparedness and Response	512,187	504,187	8,000	-
118	Refugee Health	441,668	441,612	56	-
180	Vital Records	596,474	-	596,474	-
210	Chronic Disease Prevention Pro	145,783	145,783	-	-
211	WIC	5,344,370	5,344,370	-	-
212	Tobacco Use Intervention	326,046	326,046	-	-
213	WIC Breastfeeding Peer Counseling	105,946	105,946	-	-
223	Family Planning	2,958,816	1,334,606	424,210	1,200,000
225	Improved Pregnancy Outcome	5,341,422	1,230,477	1,172,740	2,938,205
227	Healthy Start Prenatal	3,643,236	-	3,643,236	-
229	Comprehensive Child Health	10,978	-	10,978	-
231	Healthy Start Child	2,901,860	-	2,901,860	-
234	School Health	1,228,558	1,212,007	16,551	-
237	Comprehensive Adult Health	658,557	110,000	48,557	500,000
238	Community Health Development & Opioid Project	3,886,516	3,886,516	-	-
240	Dental Health	905,644	761,949	143,695	-
<b>PRIMARY CARE &amp; COMMUNICABLE DISEASE</b>		<b>44,587,834</b>	<b>23,703,499</b>	<b>12,376,388</b>	<b>8,507,947</b>
344	Tattoo Facility Services	87,404	87,404	-	-
345	Community Envir. Health	47,395	-	47,395	-
347	Costal Beach Monitoring	29,540	29,540	-	-
348	Food Hygiene	741,304	311,064	430,240	-
349	Body Piercing Facilities Services	5,808	3,720	2,088	-
350	Lead Monitoring Services	3,947	3,908	39	-
351	Group Care Facility	1,886,957	265,000	1,621,957	-
352	Migrant Labor Camp	281,471	10,250	271,221	-
353	Housing & Pub. Bldg.	11,878	-	11,878	-
354	Mobile Home and Park	79,197	33,800	45,397	-
355	Storage Tank Compliance Services	-	-	-	-
356	SUPER Act Services	12,834	-	12,834	-
357	Limited Use Public Water Systems	138,092	14,560	123,532	-
358	Public Water System	566,393	275,804	290,589	-
359	Private Water System	56,999	-	56,999	-
360	Pools/Bathing Places	641,904	641,904	-	-
361	Onsite Sewage Treatment & Disposal	888,331	332,401	555,930	-
362	Public Sewage	230,181	-	230,181	-
363	Solid Waste Disposal Service	72,735	-	72,735	-
364	Biomedical Waste Services	404,082	256,732	147,350	-
365	Sanitary Nuisance	76,589	-	76,589	-
366	Rabies Surveillance	7,855	-	7,855	-
367	Arbovirus Surveil.	157,886	-	157,886	-
368	Rodent/Arthropod Control	2,532	-	2,532	-
369	Tanning Facility Services	8,736	8,736	-	-
370	Water Pollution	533	-	533	-
371	Indoor Air	1,556,511	20,750	1,535,761	-
372	Radiological Health	26,443	10,000	16,443	-
373	Toxic Substances	151,613	-	151,613	-
399	Environmental Health Surcharge	109,739	109,739	-	-
<b>ENVIRONMENTAL HEALTH</b>		<b>8,284,889</b>	<b>2,415,312</b>	<b>5,869,577</b>	<b>-</b>
<b>ADMINISTRATION</b>		<b>7,212,908</b>	<b>5,341,841</b>	<b>1,871,067</b>	<b>-</b>
<b>TOTAL</b>		<b>60,085,631</b>	<b>31,460,652</b>	<b>20,117,032</b>	<b>8,507,947</b>

Mission:

To protect, promote & improve the health of all people in Florida through integrated state, county & community efforts.



Ron DeSantis  
Governor

Scott A. Rivkees, MD  
State Surgeon General

Vision: To be the Healthiest State in the Nation

Florida Health Palm Beach County  
Health Care District Subsidy Report  
Expenditures July 2020-February 2021

Health Care District Subsidy:           \$8,507,947

Expenditures:

Salaries & Benefits	\$ 4,745,557
Expenses	\$ 223,016
Contracted Services	\$ 150,093

Total Expenditures	<b>\$ 5,118,666</b>
Rate of Expenditures	60.16%

Balance                                       **\$ 3,389,281**

Based on the current rate of expenditures we anticipate spending the entire subsidy allocation.