



C. L. Brumback

Primary Care Clinics

Health Care District Palm Beach County

FINANCE COMMITTEE

February 26, 2020

12:15 P.M.

Meeting Location

1515 N. Flagler Drive, Suite 101

West Palm Beach, FL 33401

If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.

**FINANCE COMMITTEE MEETING
AGENDA
February 26, 2020
1515 N. Flagler Drive
West Palm Beach, FL 33401**

- 1. Call to Order**
 - A. Roll Call
- 2. Agenda Approval**
 - A. Additions/Deletions/Substitutions
 - B. Motion to Approve Agenda
- 3. Awards, Introductions and Presentations**
- 4. Disclosure of Voting Conflict**
- 5. Public Comment**
- 6. Meeting Minutes**
 - 6A-1 **Staff recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of January 29, 2020. [Pages 1-5]
- 7. Consent Agenda – Motion to Approve Consent Agenda Items**
 - A. **ADMINISTRATION**
 - 7A-1 **RECEIVE AND FILE:**
February 2020 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>
 - 7A-2 **RECEIVE AND FILE:**
Attendance Tracking. [Page 6]
- 8. Regular Agenda**
 - A. **FINANCE**
 - 8A-1 **RECEIVE AND FILE:**
C. L. Brumback Primary Care Clinics Financial Report December 2019.
(Joel Snook) [Pages 7-24]

9. VP and Executive Director of Clinic Services Comments
10. Board Member Comments
11. Establishment of Upcoming Meetings

March 25, 2020 (HCD Board Room)

12:15pm Finance Committee

April 29, 2020 (HCD Board Room)

12:15pm Finance Committee

May 27, 2020 (HCD Board Room)

12:15pm Finance Committee

June 24, 2020 (HCD Board Room)

12:15pm Finance Committee

July 29, 2020 (HCD Board Room)

12:15pm Finance Committee

August 26, 2020 (HCD Board Room)

12:15pm Finance Committee

September 30, 2020 (HCD Board Room)

12:15pm Finance Committee

October 28, 2020 (HCD Board Room)

12:15pm Finance Committee

November 25, 2020 (HCD Board Room)

12:15pm Finance Committee

December 16, 2020 (HCD Board Room)

12:15pm Finance Committee

12. Motion to Adjourn

**DISTRICT CLINIC HOLDINGS, INC.
d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS
BOARD OF DIRECTORS FINANCE COMMITTEE
MEETING MINUTES
January 29, 2020
1515 N. Flagler Drive
West Palm Beach, FL 33401**

1. Call to Order

Mr. Elder called the meeting to order at 12:15 p.m.

A. Roll Call

Committee members present: James Elder, Gary Butler, Michael Smith
Committee members excused:

Staff present included: Dr. Belma Andric, VP & Executive Director of Clinic Services; Valerie Shahriari, General Counsel; Joel Snook, VP & Chief Financial Officer

Recording/transcribing Secretary: Jonathan Dominique

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents, through collaboration and partnership, in a culturally sensitive environment.

2. Agenda Approval

A. Additions/Deletions/Substitutions

None

B. Motion to Approve Agenda

CONCLUSION/ACTION: Mr. Butler made a motion to approve the agenda as presented/amended. The motion was duly seconded by Mr. Smith. A vote was called, and the motion passed unanimously.

3. Awards and Presentations

None.

4. Disclosure of Voting Conflict

None.

5. Public Comment

None.

6. Meeting Minutes

6A-1 **Staff recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of November 27, 2019.

CONCLUSION/ACTION: Mr. Butler made a motion to approve the Meeting Minutes of November 27, 2019. The motion was duly seconded by Mr. Smith. A vote was called, and the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Mr. Smith made a motion to approve the Consent Agenda items. The motion was duly seconded by Mr. Butler. A vote was called, and the motion passed unanimously.

A. ADMINISTRATION

7A-1 **RECEIVE AND FILE:**
January 2020 Internet Posting of District Public Meeting
<http://www.hcdpbc.org-Resources-Public Meetings>

7A-2 **RECEIVE AND FILE:**
Attendance Tracking

8. Regular Agenda

A. FINANCE

8A-1 **Staff recommends a MOTION TO APPROVE:**
C.L. Brumback Primary Care Clinics Charge Master Analysis

Mr. Joel Snook, CFO, presented the Charge Master changes and included the volumes at the finance committee's request. Mr. Snook stated the intention of using the 50th percentile as the standard for the clinic's rates. Explained that the reason for some of the increases in cost for some procedures, was that it had been so long since the charge master was updated. Mr. Butler asked about the charge master as it relates to self-pay patients. Mr. Snook informed Mr. Butler that the self-pay patients wouldn't be affected at all. The persons that will directly be affected are those who are well insured; as they would have to pay more out of pocket. Mr. Butler asked about how this could have an effect on bad debt. Mr. Snook informed Mr. Butler that there should be no difference in the ratio of revenue

to bad debt as revenue would go up in concert with the bad debt. Mr. Smith addressed the fee schedule and suggested that our fee schedule should match what our community charges in relations to Medicare. Mr. Snook points out that the clinics conduct a financial review of all persons who are unable to pay full charges, and offer payment plans as an option. Mr. Smith explains that Medicare sets the national standard for most fee schedules, whether private practice, or hospital; everyone looks to Medicare for their fee schedule. Mr. Smith goes on to suggest a policy where the clinics use Medicare's prices as the standard. This can be done at 100% or at some other percentage. This way there would be no need to constantly have to vote on the charge master updates. Mr. Butler points out that although there are a large amount of practices that do this, most of their patients are Medicare patients. This is not the case with our patients. Mr. Snook explains to Mr. Smith that it is required that we conduct a market analysis every so often. Mr. Smith asks why it was chosen to set charges to the 50th percentile and not another percentile. Mr. Snook states that charging at the 50th percentile is already a big jump and covers what the clinics need.

CONCLUSION/ACTION: Mr. Butler made a motion to approve the Changes to the Charge Master. The motion was duly seconded by Mr. Smith. A vote was called, and the motion passed unanimously.

8A-2 **RECEIVE AND FILE:**

C.L. Brumback Primary Care Clinics Finance Report: November

Mr. Joel Snook, VP & Chief Financial Officer, presented the following financial report for the month of November:

The November statements represent the financial performance for the second month of the 2020 fiscal year for C.L. Brumback. Total revenue is favorable to budget by \$154k due to an increase in actual visits of 22,899 versus projected visits of 20,755 or 10.3%. Expenses before depreciation are over budget by \$205k or 4.8% mostly due to salaries, wages and benefits (\$117k), purchases services of (\$50k), repair and maintenance (\$20k), and lease and rental (\$25k). Volumes for medical and dental are better than budget by 2,144 or 10.3% year to date.

Within the medical clinics, revenue is ahead of budget by \$206k YTD, this is primarily attributed to higher than expected visits to budget of 2,338 or 14.9%. Positive variance in other revenue is a result of bonus incentive revenue of \$19k. Expenses in the medical clinics are (\$271k) over budget. This negative variance is attributable to higher than expected salaries, wages and benefits expenses. Purchased services has a negative variance of (\$43k) primarily due to higher collection fees from Athena and increased fees from security services. Repairs and maintenance is unfavorable by (\$24k) due to higher than anticipated repairs and software maintenance costs.

On the Comparative Statement of Net Position, due from other governments increased to \$1.2M as result of LIP anticipated payment of approximately \$1.1M from AHCA State Fiscal Year 2019-2020. The District subsidy year to date for the clinic is \$3.4M.

Mr. Butler asks if our bad debt has gone down. Mr. Snook informs Mr. Butler that the revenue cycle department has been restructured over the last four months. In the same four months this time last year there were collections of \$600,000. During the same four months this year we have collected \$1.7 Million more. Mr. Butler asks if this is a function of changing revenue cycle, or if this is due to identifying more for charity care. Mr. Snook informs Mr. Butler that the changes in revenue cycle has led to an increase in identifying charity care. Dr. Andric also pointed out that there were changes also made in the clinic's Athena set up, which has led to better capturing of data.

CONCLUSION/ACTION: Receive & File. No further action necessary.

9. VP and Executive Director of Clinic Services Comments

None.

10. Board Member Comments

None.

11. Establishment of Upcoming Meetings

February 26, 2020 (HCD Board Room)

12:15pm Finance Committee

March 25, 2020 (HCD Board Room)

12:15pm Finance Committee

April 29, 2020 (HCD Board Room)

12:15pm Finance Committee

May 27, 2020 (HCD Board Room)

12:15pm Finance Committee

June 24, 2020 (HCD Board Room)

12:15pm Finance Committee

July 29, 2020 (HCD Board Room)

12:15pm Finance Committee

August 26, 2020 (HCD Board Room)

12:15pm Finance Committee

September 30, 2020 (HCD Board Room)

12:15pm Finance Committee

October 28, 2020 (HCD Board Room)

12:15pm Finance Committee

November 25, 2020 (HCD Board Room)

12:15pm Finance Committee

December 16, 2020 (HCD Board Room)

12:15pm Finance Committee

12. Motion to Adjourn

Mr. Butler made a motion to adjourn. The motion was duly seconded by Mr. Smith. A vote was called, and the motion passed unanimously.

There being no further business, the meeting was adjourned at 12:49 p.m.

DCHI Finance Committee Chair

Date

**C. L. Brumback Primary Care Clinics
Finance Committee**

Attendance Tracking

	1/29/20	2/26/20	3/25/20	4/29/20	5/27/20	6/24/20	7/29/20	8/26/20	9/30/20	10/28/20	11/25/20	12/16/20
James Elder	X											
Michael Smith	X											
Gary Butler	X											

X= Present

C= Cancel

E= Excused

A= Absent

DISTRICT CLINIC HOLDINGS, INC
FINANCE COMMITTEE
February 26, 2020

1. Description: District Clinic Holdings, Inc. Financial Report December 2019

2. Summary:

The Year To Date December 2019 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

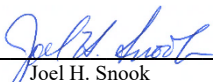
3. Substantive Analysis:

Management has provided the income statements and key statistical information for District Clinics Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statements presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:



 Joel H. Snook
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

 Date Reviewed/Approved

DISTRICT CLINIC HOLDINGS, INC
FINANCE COMMITTEE
February 26, 2020

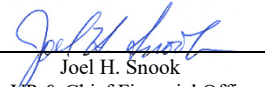
6. Recommendation:

Staff recommends that the Finance Committee receive and file the District Clinic Holdings, Inc. December 2019 YTD financial statements.


Approved for Legal sufficiency:



Valerie Shahmiri
VP & General Counsel



Joel H. Snook
VP & Chief Financial Officer



Dr. Belma Andric
Chief Medical Officer, VP & Executive Director
of Clinic Services

MEMO

To: Finance Committee

From: Joel H. Snook
VP & Chief Financial Officer

Date: 1/17/2020

Subject: Management Discussion and Analysis of December 2019 C.L. Brumback Primary Care Clinics
Financial Statements

The December statements represent the financial performance for the third month of the 2020 fiscal year for C.L. Brumback Primary Care Clinics. Total revenue is favorable to budget by \$258k due to an increase in actual visits of 33,756 versus projected visits of 30,714 or 9.9%. Expenses before depreciation are over budget by (\$249k) or (3.9%) mostly due to salaries, wages and benefits (\$181k), purchases services of (\$27k), repair and maintenance (\$26k), and lease and rental (\$40k).

Within the medical clinics, revenue is ahead of budget by \$356k YTD. This favorable variance is mostly a result of higher than expected visits to budget of 3,401 or 14.6%. Positive variance in other revenue is a result of bonus incentive revenue of \$19k. Total operating expenses of \$5.6M are unfavorable to budget of \$5.3M by (\$321k) or (6.1%). This negative variance is attributable to higher than expected salaries, wages and benefits expenses (\$215k). Purchased services has a negative variance of (\$21k); primarily due to higher collection fees from Athena. Repairs and maintenance is unfavorable by (\$32k) due to higher than anticipated repairs and software maintenance costs. Lease and rental is unfavorable to budget by (\$39k) due to delayed relocation of the Belle Glade clinic.

The dental clinics gross revenue is in line with budget, resulting in a slightly unfavorable variance of (\$7k) or (0.7%). Patient volume YTD of 7,098 was under budget by (359) or (4.8%). Total revenue of \$599k is under budget of \$696k by (\$97k) or (14.0%). YTD revenue is unfavorable to budget due to increased charity care of (\$33k), as well as reduction patient volume compared to budget. Total operating expenses of \$1.1M are favorable to budget by \$71k due mainly to salaries, wages, benefits, and medical supplies of \$33k, and \$32k respectively.

On the Comparative Statement of Net Position, due from other governments increased to \$1.4M as result of LIP anticipated payment of approximately \$1.3M from AHCA State Fiscal Year 2019-2020. The District subsidy year to date for the clinics is \$4.8M.

DISTRICT CLINIC HOLDINGS, INC.
COMPARATIVE STATEMENT OF NET POSITION

	<u>Dec 31, 2019</u>	<u>Nov 30, 2019</u>	<u>Increase (Decrease)</u>
Assets			
Cash and Cash Equivalents	48,167	346,839	\$ (298,673)
Accounts Receivable, net	1,728,713	1,631,447	97,266
Due From Other Funds	-	-	-
Due from Other Governments	1,365,468	1,174,028	191,440
Other Current Assets	86,282	137,243	(50,960)
Net Investment in Capital Assets	2,126,343	1,920,009	206,335
Total Assets	<u>\$ 5,354,973</u>	<u>\$ 5,209,566</u>	<u>\$ 145,407</u>
Liabilities			
Accounts Payable	226,961	459,032	(232,071)
Due To Other Governments	-	-	-
Deferred Revenue	46,406	46,406	-
Other Current Liabilities	2,094,209	1,595,688	498,521
Non-Current Liabilities	800,884	800,884	-
Total Liabilities	<u>3,168,460</u>	<u>2,902,010</u>	<u>266,450</u>
Deferred Inflows of Resources			
Deferred Inflows- Other Post Employment Benefits	<u>\$ 543</u>	<u>\$ 543</u>	<u>\$ -</u>
Net Position			
Net Investment in Capital Assets	2,126,343	1,920,009	206,335
Unrestricted	59,627	387,005	(327,378)
Total Net Position	<u>2,185,970</u>	<u>2,307,014</u>	<u>(121,043)</u>
Total Liabilities, Deferred Inflows of Resources and Net Position	<u>\$ 5,354,973</u>	<u>\$ 5,209,566</u>	<u>\$ 145,407</u>

Note: Amounts may not foot due to rounding.

District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE THIRD MONTH ENDED DECEMBER 31, 2019

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 1,899,323	\$ 1,740,232	\$ 159,091	9.1%	\$ 2,006,898	\$ (107,575)	(5.4%)	Outpatient Revenue	\$ 5,804,051	\$ 5,350,980	\$ 453,071	8.5%	\$ 5,445,259	\$ 358,791	6.6%	
1,899,323	1,740,232	159,091	9.1%	2,006,898	(107,575)	(5.4%)	Gross Patient Revenue	5,804,051	5,350,980	453,071	8.5%	5,445,259	358,791	6.6%	
271,867	290,610	18,743	6.4%	955,352	683,485	71.5%	Contractual Allowances	1,062,062	884,247	(177,815)	(20.1%)	2,109,040	1,046,977	49.6%	
715,762	716,377	615	0.1%	411,855	(303,906)	(73.8%)	Charity Care	2,255,101	2,203,284	(51,817)	(2.4%)	1,304,575	(950,526)	(72.9%)	
306,448	295,608	(10,840)	(3.7%)	187,946	(118,501)	(63.1%)	Bad Debt	841,620	922,492	80,872	8.8%	533,590	(308,030)	(57.7%)	
1,294,076	1,302,595	8,519	0.7%	1,555,153	261,077	16.8%	Total Contractuals and Bad Debts	4,158,784	4,010,023	(148,761)	(3.7%)	3,947,205	(211,579)	(5.4%)	
341,366	380,319	(38,953)	(10.2%)	346,606	(5,240)	(1.5%)	Other Patient Revenue	1,113,006	1,140,957	(27,951)	(2.4%)	992,787	120,219	12%	
946,612	817,956	128,656	15.7%	798,350	148,262	18.6%	Net Patient Revenue	2,758,273	2,481,914	276,359	11.1%	2,490,841	267,432	10.7%	
49.84%	47.00%			39.78%			Collection %	47.52%	46.38%			45.74%			
28,234	57,154	(28,920)	(50.6%)	690,034	(661,800)	(95.9%)	Grant Funds	129,890	171,462	(41,572)	(24.2%)	1,871,266	(1,741,375)	(93.1%)	
6,897	2,442	4,455	182.4%	24,768	(17,871)	(72.2%)	Other Revenue	30,834	7,326	23,508	320.9%	38,234	(7,400)	(19.4%)	
35,130	59,596	(24,466)	(41.1%)	714,802	(679,671)	(95.1%)	Total Other Revenues	160,724	178,788	(18,064)	(10.1%)	1,909,499	(1,748,775)	(91.6%)	
981,742	877,552	104,190	11.9%	1,513,151	(531,409)	(35.1%)	Total Revenues	2,918,997	2,660,702	258,295	9.7%	4,400,340	(1,481,343)	(33.7%)	
<i>Direct Operational Expenses:</i>															
1,427,860	1,360,118	(67,742)	(5.0%)	1,317,029	(110,831)	(8.4%)	Salaries and Wages	4,245,988	4,080,340	(165,648)	(4.1%)	3,894,897	(351,091)	(9.0%)	
365,616	369,399	3,783	1.0%	314,881	(50,735)	(16.1%)	Benefits	1,123,941	1,108,192	(15,749)	(1.4%)	976,571	(147,370)	(15.1%)	
43,837	65,753	21,916	33.3%	50,770	6,933	13.7%	Purchased Services	224,876	197,259	(27,617)	(14.0%)	184,412	(40,464)	(21.9%)	
33,103	36,001	2,898	8.0%	14,573	(18,530)	(127.2%)	Medical Supplies	113,805	108,003	(5,802)	(5.4%)	83,706	(30,099)	(36.0%)	
1,026	19,686	18,660	94.8%	2,672	1,646	61.6%	Other Supplies	28,782	59,058	30,276	51.3%	40,767	11,985	29.4%	
-	-	-	0.0%	-	-	0.0%	Contracted Physician Expense	-	-	-	0.0%	-	-	0.0%	
53,733	60,707	6,974	11.5%	19,144	(34,589)	(180.7%)	Medical Services	165,407	184,589	19,182	10.4%	77,492	(87,915)	(113.5%)	
85,786	78,781	(7,005)	(8.9%)	36,129	(49,658)	(137.4%)	Drugs	257,250	241,718	(15,532)	(6.4%)	121,217	(136,033)	(112.2%)	
19,935	13,887	(6,048)	(43.6%)	32,150	12,215	38.0%	Repairs & Maintenance	68,034	41,661	(26,373)	(63.3%)	98,587	30,553	31.0%	
121,087	106,377	(14,710)	(13.8%)	104,526	(16,562)	(15.8%)	Lease & Rental	358,954	319,131	(39,823)	(12.5%)	318,291	(40,663)	(12.8%)	
4,724	6,682	1,958	29.3%	5,313	589	11.1%	Utilities	18,463	20,046	1,583	7.9%	16,439	(2,024)	(12.3%)	
33,567	28,941	(4,626)	(16.0%)	24,682	(8,886)	(36.0%)	Other Expense	90,327	86,823	(3,504)	(4.0%)	39,632	(50,695)	(127.9%)	
2,377	2,236	(141)	(6.3%)	2,170	(207)	(9.5%)	Insurance	7,131	6,708	(423)	(6.3%)	6,764	(366)	(5.4%)	
2,192,652	2,148,568	(44,084)	(2.1%)	1,924,039	(268,614)	(14.0%)	Total Operational Expenses	6,702,958	6,453,528	(249,430)	(3.9%)	5,858,775	(844,183)	(14.4%)	
Net Performance before Depreciation &															
(1,210,910)	(1,271,016)	60,106	(4.7%)	(410,887)	(800,023)	194.7%	Overhead Allocations	(3,783,960)	(3,792,826)	8,866	(0.2%)	(1,458,434)	(2,325,526)	159.5%	

District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE THIRD MONTH ENDED DECEMBER 31, 2019

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
26,292	13,280	(13,012)	(98.0%)	5,158	(21,134)	(409.7%)	Depreciation	49,816	39,840	(9,976)	(25.0%)	39,671	(10,145)	(25.6%)
<i>Overhead Allocations:</i>														
1,990	2,255	265	11.8%	8,246	6,257	75.9%	Risk Mgt	5,702	6,764	1,063	15.7%	33,660	27,958	83.1%
69,757	96,913	27,155	28.0%	124,187	54,430	43.8%	Rev Cycle	217,131	290,738	73,607	25.3%	309,150	92,019	29.8%
5,435	5,506	71	1.3%	5,120	(315)	(6.2%)	Internal Audit	17,699	16,519	(1,180)	(7.1%)	15,360	(2,339)	(15.2%)
20,918	21,420	503	2.3%	16,141	(4,777)	(29.6%)	Home Office Facilities	58,188	64,261	6,072	9.4%	49,442	(8,746)	(17.7%)
37,093	36,548	(546)	(1.5%)	21,164	(15,929)	(75.3%)	Administration	103,532	109,643	6,111	5.6%	72,262	(31,270)	(43.3%)
66,995	40,465	(26,529)	(65.6%)	34,863	(32,131)	(92.2%)	Human Resources	140,309	121,395	(18,913)	(15.6%)	102,615	(37,694)	(36.7%)
19,536	18,543	(993)	(5.4%)	8,094	(11,442)	(141.4%)	Legal	46,827	55,629	8,801	15.8%	26,465	(20,362)	(76.9%)
7,687	8,410	723	8.6%	6,067	(1,620)	(26.7%)	Records	20,840	25,230	4,390	17.4%	19,039	(1,802)	(9.5%)
11,403	11,534	131	1.1%	3,605	(7,798)	(216.3%)	Compliance	21,452	34,602	13,150	38.0%	16,578	(4,874)	(29.4%)
-	-	-	0.0%	1,209	1,209	100.0%	Planning/Research	-	-	-	0.0%	3,830	3,830	100.0%
28,393	31,318	2,925	9.3%	22,630	(5,763)	(25.5%)	Finance	89,756	93,953	4,198	4.5%	79,601	(10,155)	(12.8%)
11,021	11,356	335	3.0%	8,336	(2,685)	(32.2%)	Public Relations	36,055	34,069	(1,986)	(5.8%)	21,179	(14,876)	(70.2%)
94,710	109,427	14,718	13.4%	97,329	2,620	2.7%	Information Technology	237,365	328,282	90,917	27.7%	246,981	9,616	3.9%
2,876	1,447	(1,429)	(98.7%)	2,150	(726)	(33.7%)	Corporate Quality	7,109	4,342	(2,767)	(63.7%)	9,900	2,791	28.2%
6,754	4,999	(1,755)	(35.1%)	-	(6,754)	0.0%	Project MGMT Office	16,718	14,996	(1,722)	(11.5%)	-	(16,718)	0.0%
2,822	3,755	933	24.9%	3,039	217	7.1%	Managed Care Contract	9,658	11,266	1,608	14.3%	10,479	821	7.8%
387,389	403,897	16,508	4.1%	362,180	(25,209)	(7.0%)	Total Overhead Allocations	1,028,341	1,211,690	183,349	15.1%	1,016,541	(11,800)	(1.2%)
2,606,333	2,565,745	(40,589)	(1.6%)	2,291,377	(314,956)	(13.7%)	Total Expenses	7,781,114	7,705,058	(76,056)	(1.0%)	6,914,987	(866,128)	(12.5%)
\$ (1,624,591)	\$ (1,688,193)	\$ 63,602	(3.8%)	\$ (778,226)	\$ (846,365)	108.8%	Net Margin	\$ (4,862,117)	\$ (5,044,356)	\$ 182,239	(3.6%)	\$ (2,514,646)	\$ (2,347,471)	93.4%
(81,965)	3,988	85,953	2,155.3%	(13,581)	68,384	(503.5%)	Capital	-	11,964	11,964	100.0%	(13,581)	(13,581)	100.0%
\$ 1,421,583	\$ 1,681,071	\$ 259,488	15.4%	\$ 930,086	\$ (491,497)	(52.8%)	General Fund Support/ Transfer In	\$ 4,812,301	\$ 5,022,991	\$ 210,690	4.2%	\$ 2,627,860	\$ (2,184,441)	(83.1%)

District Clinics Holdings, Inc. Statement of Revenues and Expenses by Month

	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Year to Date
Gross Patient Revenue	2,170,266	1,734,463	1,899,323	-	-	-	-	-	-	-	-	-	5,804,051
Contractual Allowances	453,586	336,609	271,867	-	-	-	-	-	-	-	-	-	1,062,062
Charity Care	811,861	727,479	715,762	-	-	-	-	-	-	-	-	-	2,255,101
Bad Debt	341,494	193,678	306,448	-	-	-	-	-	-	-	-	-	841,620
Other Patient Revenue	385,820	385,820	341,366	-	-	-	-	-	-	-	-	-	1,113,006
Net Patient Revenue	949,144	862,516	946,612	-	-	-	-	-	-	-	-	-	2,758,273
Collections %	43.73%	49.73%	49.84%										47.52%
Grant Funds	53,241	48,416	28,234	-	-	-	-	-	-	-	-	-	129,890
Other Revenue	21,291	2,647	6,897	-	-	-	-	-	-	-	-	-	30,834
Total Other Revenues	74,531	51,063	35,130	-	-	-	-	-	-	-	-	-	160,724
Total Revenues	1,023,676	913,579	981,742	-	-	-	-	-	-	-	-	-	2,918,997
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,489,724	1,328,404	1,427,860	-	-	-	-	-	-	-	-	-	4,245,988
Benefits	380,176	378,148	365,616	-	-	-	-	-	-	-	-	-	1,123,941
Purchased Services	101,033	80,005	43,837	-	-	-	-	-	-	-	-	-	224,876
Medical Supplies	15,280	65,422	33,103	-	-	-	-	-	-	-	-	-	113,805
Other Supplies	8,043	19,713	1,026	-	-	-	-	-	-	-	-	-	28,782
Contracted Physician Expense	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Services	67,974	43,699	53,733	-	-	-	-	-	-	-	-	-	165,407
Drugs	65,352	106,112	85,786	-	-	-	-	-	-	-	-	-	257,250
Repairs & Maintenance	36,932	11,167	19,935	-	-	-	-	-	-	-	-	-	68,034
Lease & Rental	117,472	120,395	121,087	-	-	-	-	-	-	-	-	-	358,954
Utilities	6,959	6,781	4,724	-	-	-	-	-	-	-	-	-	18,463
Other Expense	19,578	37,182	33,567	-	-	-	-	-	-	-	-	-	90,327
Insurance	2,377	2,377	2,377	-	-	-	-	-	-	-	-	-	7,131
Total Operational Expenses	2,310,900	2,199,405	2,192,652	-	-	-	-	-	-	-	-	-	6,702,958
Net Performance before Depreciation & Overhead Allocations	(1,287,225)	(1,285,826)	(1,210,910)	-	-	-	-	-	-	-	-	-	(3,783,960)
Depreciation	13,167	10,357	26,292	-	-	-	-	-	-	-	-	-	49,816
<i>Overhead Allocations:</i>													
Risk Mgt	1,623	2,089	1,990	-	-	-	-	-	-	-	-	-	5,702
Rev Cycle	62,997	84,377	69,757	-	-	-	-	-	-	-	-	-	217,131
Internal Audit	5,281	6,983	5,435	-	-	-	-	-	-	-	-	-	17,699
Home Office Facilities	18,086	19,184	20,918	-	-	-	-	-	-	-	-	-	58,188
Administration	28,448	37,990	37,093	-	-	-	-	-	-	-	-	-	103,532
Human Resources	35,210	38,104	66,995	-	-	-	-	-	-	-	-	-	140,309
Legal	11,308	15,984	19,536	-	-	-	-	-	-	-	-	-	46,827
Records	6,516	6,638	7,687	-	-	-	-	-	-	-	-	-	20,840
Compliance	3,902	6,147	11,403	-	-	-	-	-	-	-	-	-	21,452
Planning/Research	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance	27,070	34,293	28,393	-	-	-	-	-	-	-	-	-	89,756
Public Relations	9,057	15,976	11,021	-	-	-	-	-	-	-	-	-	36,055
Information Technology	80,822	61,834	94,710	-	-	-	-	-	-	-	-	-	237,365
Corporate Quality	1,964	2,269	2,876	-	-	-	-	-	-	-	-	-	7,109
Project MGMT Office	4,280	5,685	6,754	-	-	-	-	-	-	-	-	-	16,718
Managed Care Contract	3,150	3,685	2,822	-	-	-	-	-	-	-	-	-	9,658
Total Overhead Allocations	299,713	341,238	387,389	-	-	-	-	-	-	-	-	-	1,028,341
Total Expenses	2,623,781	2,551,001	2,606,333	-	-	-	-	-	-	-	-	-	7,781,114
Net Margin	\$ (1,600,105)	\$ (1,637,421)	\$ (1,624,591)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (4,862,117)
Capital	-	81,965	(81,965)	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	1,726,629	1,664,089	1,421,583	-	-	-	-	-	-	-	-	-	\$ 4,812,301

District Clinics Holdings, Inc.- Medical Statement of Revenues and Expenses by Location

FOR THE THIRD MONTH ENDED DECEMBER 31, 2019

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Van	Total
Gross Patient Revenue	-	897,800	1,040,426	598,990	468,057	71,628	657,432	274,980	397,919	147,371	214,144	4,768,747
Contractual Allowances	-	176,525	197,957	119,386	123,666	17,921	111,587	54,247	105,823	854	17,038	925,002
Charity Care	-	343,794	392,546	128,249	125,770	20,044	283,516	94,062	98,957	53,975	108,526	1,649,438
Bad Debt	-	118,496	198,210	169,172	112,094	25,710	62,480	20,376	26,340	2,498	64,544	799,921
Total Contractual Allowances and Bad Debt	-	638,815	788,713	416,807	361,530	63,674	457,582	168,685	231,120	57,327	190,108	3,374,360
Other Patient Revenue	-	177,872	178,260	79,636	57,339	38,784	98,886	32,438	49,132	26,472	26,438	765,258
Net Patient Revenue	-	436,857	429,974	261,820	163,867	46,738	298,736	138,733	215,931	116,516	50,474	2,159,644
Collection %	0.00%	48.66%	41.33%	43.71%	35.01%	65.25%	45.44%	50.45%	54.27%	79.06%	23.57%	45.29%
Grant Funds	16,162	-	-	-	28,541	-	-	-	-	60,193	24,995	129,890
Other Revenue	3,892	6,261	7,743	3,107	3,793	538	2,500	1,097	1,475	274	154	30,834
Total Other Revenues	20,053	6,261	7,743	3,107	32,334	538	2,500	1,097	1,475	60,467	25,150	160,724
Total Revenues	20,053	443,118	437,717	264,926	196,201	47,275	301,236	139,830	217,405	176,983	75,624	2,320,369
<i>Direct Operational Expenses:</i>												
Salaries and Wages	689,976	500,281	471,930	394,847	286,361	108,257	406,281	176,544	234,647	180,982	76,014	3,526,122
Benefits	163,080	129,285	127,284	113,617	75,819	25,388	116,083	48,616	54,184	47,062	27,176	927,594
Purchased Services	10,300	25,910	22,929	21,108	21,891	2,418	33,891	16,534	21,185	15,537	3,335	195,039
Medical Supplies	-	16,920	22,140	5,095	8,025	758	6,450	1,963	2,199	15,775	336	79,662
Other Supplies	945	2,490	6,660	2,926	5,644	162	1,407	(674)	756	3,142	1,270	24,729
Contracted Physician Expense	-	-	-	-	-	-	-	-	-	-	-	-
Medical Services	-	29,137	17,182	22,897	27,657	3,551	31,226	5,220	28,537	-	-	165,407
Drugs	-	90,900	69,156	43,019	22,450	126	10,296	8,945	3,503	8,817	39	257,250
Repairs & Maintenance	-	9,699	6,880	6,659	9,304	2,131	8,951	1,745	4,061	2,237	4,768	56,435
Lease & Rental	-	34,400	39,679	23,105	62,598	1,008	60,284	20,167	29,438	10,096	-	280,775
Utilities	-	378	2,385	472	4,324	756	3,855	1,960	1,585	-	-	15,716
Other Expense	54,081	2,033	4,410	2,220	5,191	1,071	6,534	581	2,642	2,902	1,449	83,113
Insurance	-	1,394	949	1,269	413	-	668	45	40	-	2,258	7,038
Total Operational Expenses	918,382	842,828	791,584	637,234	529,678	145,627	685,927	281,647	382,776	286,550	116,646	5,618,879
Net Performance before Depreciation & Overhead Allocations	(898,329)	(399,709)	(353,867)	(372,308)	(333,478)	(98,352)	(384,691)	(141,817)	(165,370)	(109,567)	(41,022)	(3,298,510)
Depreciation	2,155	1,443	1,179	449	9,416	322	1,418	1,084	1,199	83	18,750	37,498
<i>Overhead Allocations:</i>												
Risk Mgt	631	672	690	511	406	122	717	245	354	246	96	4,689
Rev Cycle	-	29,205	29,995	22,188	17,638	5,297	31,162	10,634	15,374	10,694	4,189	176,377
Internal Audit	1,958	2,086	2,142	1,585	1,260	378	2,226	760	1,098	764	299	14,555
Home Office Facilities	52,004	-	-	-	-	-	-	-	-	-	-	52,004
Administration	11,451	12,202	12,532	9,270	7,369	2,213	13,020	4,443	6,424	4,468	1,750	85,143
Human Resources	12,897	18,424	17,906	13,818	9,788	2,303	17,272	5,757	8,060	6,333	2,303	114,861
Legal	5,179	5,519	5,668	4,193	3,333	1,001	5,889	2,009	2,905	2,021	792	38,510
Records	2,305	2,456	2,523	1,866	1,483	446	2,621	894	1,293	899	352	17,139
Compliance	2,373	2,528	2,597	1,921	1,527	459	2,698	921	1,331	926	363	17,642
Planning/Research	-	-	-	-	-	-	-	-	-	-	-	-
Finance	9,927	10,579	10,865	8,037	6,389	1,919	11,287	3,852	5,569	3,874	1,517	73,814
Public Relations	3,988	4,249	4,364	3,228	2,566	771	4,534	1,547	2,237	1,556	609	29,651
Information Technology	26,252	27,976	28,733	21,254	16,896	5,074	29,850	10,186	14,727	10,244	4,013	195,205
Budget & Decision Support	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Quality	786	838	861	637	506	152	894	305	441	307	120	5,846
Project MGMT Office	1,849	1,970	2,024	1,497	1,190	357	2,102	717	1,037	722	283	13,749
Managed Care Contract	-	1,299	1,334	987	785	236	1,386	473	684	476	186	7,845
Total Overhead Allocations	131,598	120,005	122,234	90,991	71,136	20,728	125,657	42,742	61,535	43,530	16,872	847,028
Total Expenses	1,052,135	964,276	914,998	728,674	610,230	166,677	813,002	325,474	445,509	330,163	152,268	6,503,405
Net Margin	\$ (1,032,082)	\$ (521,157)	\$ (477,281)	\$ (463,748)	\$ (414,029)	\$ (119,401)	\$ (511,766)	\$ (185,644)	\$ (228,103)	\$ (153,180)	\$ (76,644)	\$ (4,183,036)
Capital	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ 3,825,712	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,825,712

District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses

FOR THE THIRD MONTH ENDED DECEMBER 31, 2019

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
18,790	9,840	(8,950)	(91.0%)	9,900	(8,890)	(89.8%)	37,498	29,520	(7,978)	(27.0%)	29,268	(8,230)	(28.1%)
<i>Overhead Allocations:</i>													
1,636	1,854	218	11.8%	6,630	4,993	75.3%	4,689	5,563	874	15.7%	27,060	22,371	82.7%
56,664	78,723	22,058	28.0%	98,452	41,788	42.4%	176,377	236,168	59,792	25.3%	245,086	68,709	28.0%
4,470	4,528	59	1.3%	4,116	(354)	(8.6%)	14,555	13,585	(970)	(7.1%)	12,348	(2,207)	(17.9%)
18,694	19,144	449	2.3%	14,360	(4,335)	(30.2%)	52,004	57,431	5,427	9.4%	43,986	(8,018)	(18.2%)
30,505	30,056	(449)	(1.5%)	17,014	(13,491)	(79.3%)	85,143	90,168	5,026	5.6%	58,094	(27,049)	(46.6%)
54,844	33,126	(21,718)	(65.6%)	27,940	(26,904)	(96.3%)	114,861	99,378	(15,483)	(15.6%)	82,236	(32,625)	(39.7%)
16,066	15,249	(817)	(5.4%)	6,507	(9,559)	(146.9%)	38,510	45,748	7,238	15.8%	21,276	(17,234)	(81.0%)
6,322	6,916	595	8.6%	4,877	(1,444)	(29.6%)	17,139	20,749	3,610	17.4%	15,306	(1,833)	(12.0%)
9,378	9,485	108	1.1%	2,898	(6,480)	(223.6%)	17,642	28,456	10,815	38.0%	13,328	(4,314)	(32.4%)
-	-	-	0.0%	972	972	100.0%	-	-	-	0.0%	3,079	3,079	100.0%
23,350	25,755	2,406	9.3%	18,193	(5,157)	(28.3%)	73,814	77,266	3,452	4.5%	63,993	(9,820)	(15.3%)
9,064	9,339	276	3.0%	6,701	(2,362)	(35.3%)	29,651	28,018	(1,633)	(5.8%)	17,026	(12,624)	(74.1%)
77,887	89,991	12,104	13.4%	78,246	359	0.5%	195,205	269,973	74,768	27.7%	198,556	3,351	1.7%
2,365	1,190	(1,175)	(98.7%)	1,729	(637)	(36.8%)	5,846	3,571	(2,276)	(63.7%)	7,959	2,113	26.5%
5,554	4,111	(1,443)	(35.1%)	-	(5,554)	0.0%	13,749	12,333	(1,416)	(11.5%)	-	(13,749)	0.0%
2,292	3,051	758	24.9%	2,409	117	4.8%	7,845	9,152	1,307	14.3%	8,307	462	5.6%
319,091	332,519	13,428	4.0%	291,044	(28,047)	(9.6%)	847,028	997,557	150,529	15.1%	817,641	(29,387)	(3.6%)
2,151,068	2,105,741	(45,327)	(2.2%)	1,881,166	(269,902)	(14.3%)	6,503,405	6,325,056	(178,348)	(2.8%)	5,599,105	(904,300)	(16.2%)
\$ (1,353,551)	\$ (1,458,432)	\$ 104,881	(7.2%)	\$ (681,537)	\$ (672,014)	98.6%	\$ (4,183,036)	\$ (4,360,421)	\$ 177,385	(4.1%)	\$ (2,126,080)	\$ (2,056,956)	96.7%
(81,965)	-	81,965	0.0%	-	81,965	0.0%	-	-	-	0.0%	-	-	0.0%
\$ 854,968	\$ 1,448,762	\$ 593,794	41.0%	\$ 930,086	\$ 75,118	8.1%	\$ 3,825,712	\$ 4,331,411	\$ 505,699	11.7%	\$ 2,627,860	\$ (1,197,852)	(45.6%)

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses by Location

FOR THE THIRD MONTH ENDED DECEMBER 31, 2019

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
Gross Patient Revenue	-	370,670	284,360	264,746	115,529	1,035,304
Contractual Allowances	-	52,252	36,477	24,601	23,730	137,060
Charity Care	-	217,073	151,065	184,554	52,973	605,664
Bad Debt	-	2,750	35,299	2,176	1,475	41,699
Total Contractual Allowances and Bad Debt	-	272,074	222,842	211,330	78,178	784,423
Other Patient Revenue	-	130,510	84,130	70,020	63,088	347,748
Net Patient Revenue	-	229,106	145,648	123,436	100,439	598,629
Collection %	-	61.81%	51.22%	46.62%	86.94%	57.82%
Grant Funds	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-
Total Other Revenues	-	-	-	-	-	-
Total Revenues	-	229,106	145,648	123,436	100,439	598,629
<i>Direct Operational Expenses:</i>						
Salaries and Wages	69,066	222,616	196,277	147,260	84,647	719,866
Benefits	15,672	57,135	54,831	44,573	24,135	196,346
Purchased Services	-	6,941	5,606	5,568	11,722	29,837
Medical Supplies	-	10,623	9,451	7,287	6,782	34,143
Other Supplies	-	440	287	231	3,096	4,054
Contracted Physician Expense	-	-	-	-	-	-
Medical Services	-	-	-	-	-	-
Drugs	-	-	-	-	-	-
Repairs & Maintenance	-	2,747	2,671	2,426	3,755	11,599
Lease & Rental	-	28,750	16,420	15,405	17,605	78,180
Utilities	-	1,060	629	198	860	2,748
Other Expense	143	1,127	1,920	2,487	1,537	7,214
Insurance	-	-	-	-	93	93
Total Operational Expenses	84,881	331,439	288,092	225,435	154,232	1,084,079
Net Performance before Depreciation & Overhead Allocations	(84,881)	(102,334)	(142,444)	(101,999)	(53,792)	(485,450)
Depreciation	-	1,835	1,853	1,827	6,804	12,318
<i>Overhead Allocations:</i>						
Risk Mgt	75	348	248	217	125	1,013
Rev Cycle	-	15,110	10,759	9,443	5,442	40,754
Internal Audit	233	1,079	768	674	389	3,144
Home Office Facilities	6,184	-	-	-	-	6,184
Administration	1,362	6,313	4,495	3,945	2,274	18,389
Human Resources	1,151	8,060	7,024	6,333	2,879	25,448
Legal	616	2,855	2,033	1,785	1,028	8,317
Records	274	1,271	905	794	458	3,702
Compliance	282	1,308	931	818	471	3,810
Finance	1,180	5,473	3,897	3,420	1,971	15,942
Public Relations	474	2,199	1,565	1,374	792	6,404
Information Technology	3,122	14,474	10,306	9,046	5,213	42,161
Corporate Quality	94	433	309	271	156	1,263
Project MGMT Office	220	1,019	726	637	367	2,969
Managed Care Contract	-	672	479	420	242	1,813
Total Overhead Allocations	15,267	60,615	44,445	39,178	21,808	181,313
Total Expenses	100,148	393,889	334,390	266,439	182,843	1,277,710
Net Margin	\$ (100,148)	\$ (164,784)	\$ (188,742)	\$ (143,003)	\$ (82,404)	\$ (679,081)
Capital	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ 986,589	-	-	-	-	986,589

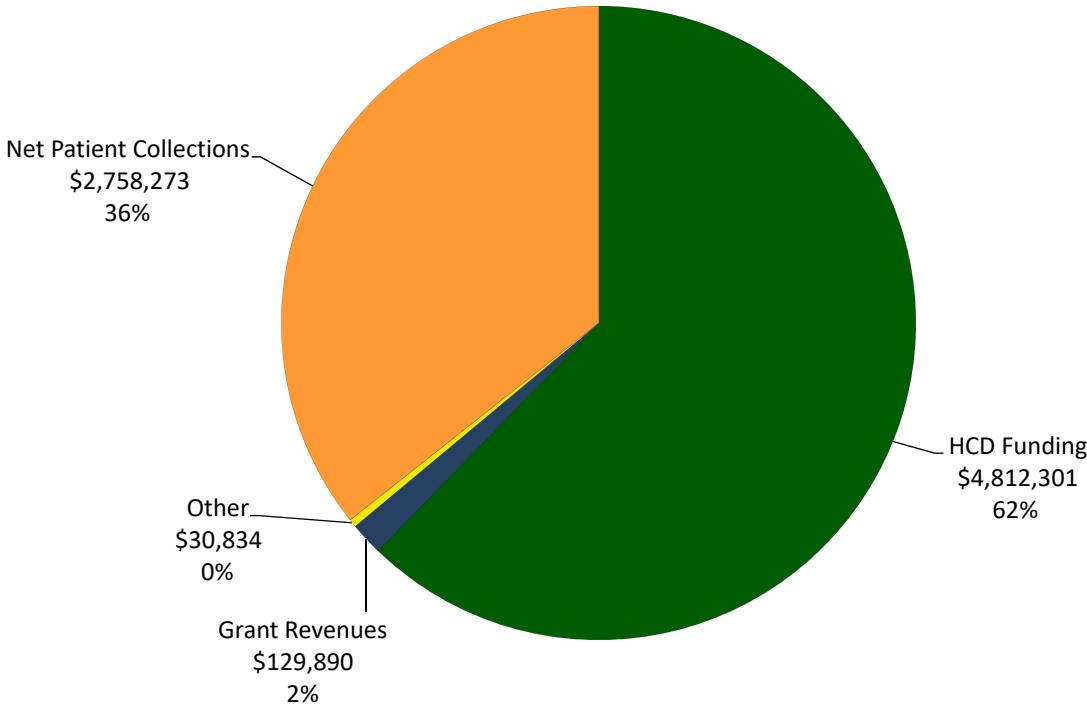
District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses

FOR THE THIRD MONTH ENDED DECEMBER 31, 2019

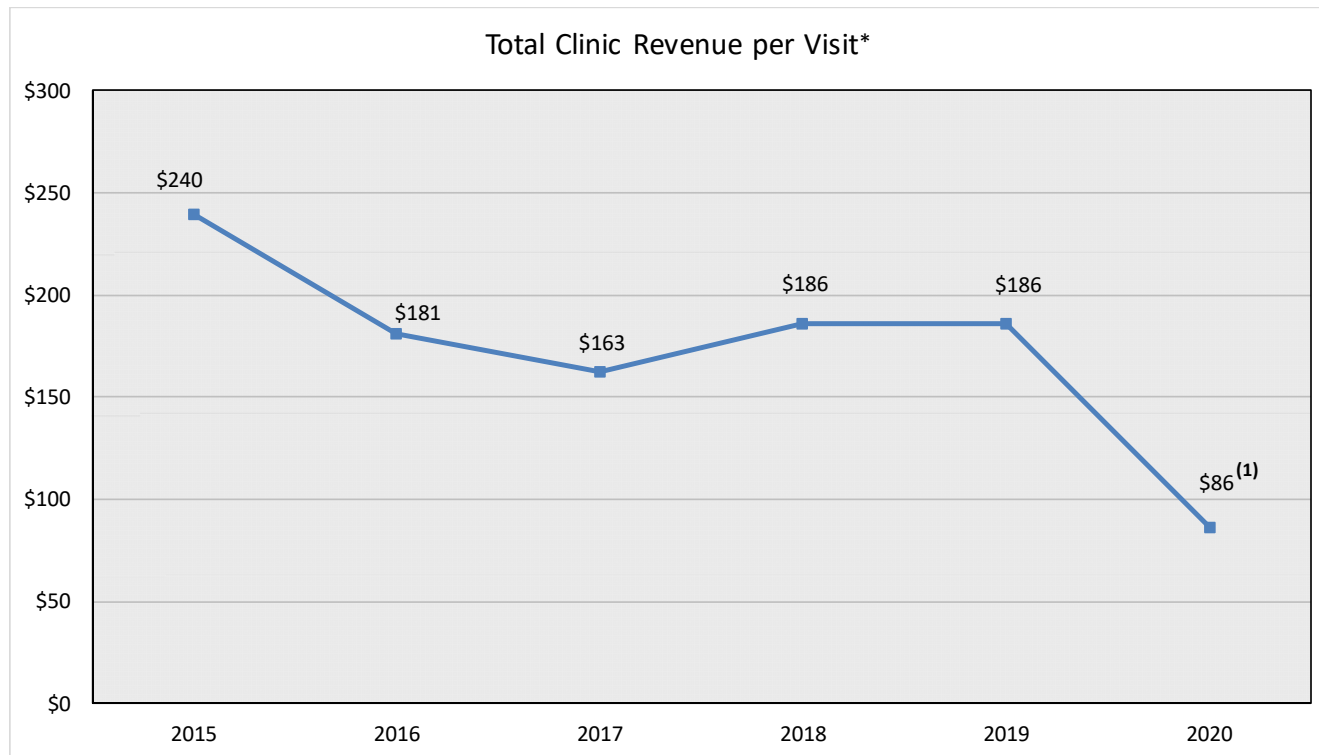
Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
329,729	338,569	(8,840)	(2.6%)	258,136	71,594	27.7%	1,035,304	1,042,244	(6,940)	(0.7%)	925,928	109,377	11.8%
46,815	41,632	(5,183)	(12.4%)	86,347	39,532	45.8%	137,060	127,369	(9,691)	(7.6%)	245,380	108,320	44.1%
179,910	188,200	8,290	4.4%	111,533	(68,378)	(61.3%)	605,664	581,398	(24,266)	(4.2%)	423,742	(181,922)	(42.9%)
20,020	18,713	(1,307)	(7.0%)	(1,208)	(21,228)	1,757.2%	41,699	58,067	16,368	28.2%	14,053	(27,646)	(196.7%)
246,745	248,545	1,800	0.7%	196,671	(50,073)	(25.5%)	784,423	766,834	(17,589)	(2.3%)	683,175	(101,248)	(14.8%)
101,241	135,679	(34,438)	(25.4%)	114,364	(13,123)	(11.5%)	347,748	407,037	(59,289)	(14.6%)	321,292	26,456	8.2%
184,225	225,703	(41,478)	(18.4%)	175,828	8,397	4.8%	598,629	682,447	(83,818)	(12.3%)	564,044	34,584	6.1%
55.87%	66.66%			68.11%			57.82%	65.48%		60.92%			
-	4,540	(4,540)	(100.0%)	137,695	(137,695)	(100.0%)	-	13,620	(13,620)	(100.0%)	363,038	(363,038)	(100.0%)
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	233	(233)	(100.0%)
-	4,540	(4,540)	(100.0%)	137,695	(137,695)	(100.0%)	-	13,620	(13,620)	(100.0%)	363,271	(363,271)	(100.0%)
184,225	230,243	(46,018)	(20.0%)	313,523	(129,297)	(41.2%)	598,629	696,067	(97,438)	(14.0%)	927,316	(328,687)	(35.4%)
<i>Direct Operational Expenses:</i>													
253,873	245,869	(8,004)	(3.3%)	233,047	(20,826)	(8.9%)	719,866	737,601	17,735	2.4%	720,868	1,002	0.1%
64,823	70,646	5,823	8.2%	60,021	(4,803)	(8.0%)	196,346	211,935	15,589	7.4%	194,318	(2,029)	(1.0%)
7,656	7,625	(31)	(0.4%)	9,290	1,634	17.6%	29,837	22,875	(6,962)	(30.4%)	27,872	(1,965)	(7.1%)
17,368	22,084	4,716	21.4%	7,891	(9,477)	(120.1%)	34,143	66,252	32,109	48.5%	44,868	10,725	23.9%
2,988	1,527	(1,461)	(95.7%)	(5,902)	(8,890)	150.6%	4,054	4,581	527	11.5%	17,509	13,455	76.8%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
-	225	225	100.0%	74	74	100.0%	-	675	675	100.0%	614	614	100.0%
4,412	5,652	1,240	21.9%	3,870	(542)	(14.0%)	11,599	16,956	5,357	31.6%	8,731	(2,869)	(32.9%)
26,146	25,778	(368)	(1.4%)	30,259	4,113	13.6%	78,180	77,334	(846)	(1.1%)	84,977	6,797	8.0%
153	2,050	1,897	92.5%	973	820	84.3%	2,748	6,150	3,402	55.3%	2,814	67	2.4%
2,014	3,699	1,685	45.6%	4,227	2,214	52.4%	7,214	11,097	3,883	35.0%	3,804	(3,410)	(89.6%)
31	31	0	0.1%	65	34	52.3%	93	93	0	0.1%	205	112	54.6%
379,465	385,186	5,721	1.5%	343,816	(35,649)	(10.4%)	1,084,079	1,155,549	71,470	6.2%	1,106,578	22,499	2.0%
Net Performance before													
(195,240)	(154,943)	(40,297)	26.0%	(30,293)	(164,947)	544.5%	(485,450)	(459,482)	(25,968)	5.7%	(179,262)	(306,188)	170.8%

Clinic Visits - Adults and Pediatrics	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Current Year	Current YTD	%Var to	Prior Year
													Total	Budget	Budget	Total
West Palm Beach	1,929	1,472	1,653										5,054	4,358	16.0%	4,262
Delray	1,429	957	1,019										3,405	2,500	36.2%	3,651
Lantana	1,752	1,489	1,664										4,905	3,946	24.3%	3,981
Belle Glade	950	746	912										2,608	2,553	2.2%	2,659
Lewis Center	296	213	241										750	676	10.9%	729
Lake Worth & Women's Health Care	1,553	1,161	1,303										4,017	4,219	(4.8%)	3,865
Jupiter Clinic	609	471	417										1,497	1,338	11.9%	1,296
West Boca & Women's Health Care	997	680	745										2,422	1,873	29.3%	2,651
Mobile Van	156	136	132										424	593	(28.5%)	544
Mangonia Park	-	67	58										125			
Mangonia Park-Substance	499	497	455										1,451	1,201	20.8%	872
Total Clinic Visits	10,170	7,889	8,599	-	-	-	-	-	-	-	-	-	26,658	23,257	14.6%	24,510
Dental Visits																
West Palm Beach	975	776	778										2,529	2,360	7.2%	2,344
Lantana	733	570	541										1,844	2,430	(24.1%)	1,629
Delray	628	547	596										1,771	1,685	5.1%	1,644
Belle Glade	360	251	343										954	982	(2.9%)	896
Total Dental Visits	2,696	2,144	2,258	-	-	-	-	-	-	-	-	-	7,098	7,457	(4.8%)	6,513
Total Medical and Dental Visits	12,866	10,033	10,857	-	-	-	-	-	-	-	-	-	33,756	30,714	9.9%	31,023
Mental Health Counselors (non-billable)																
West Palm Beach	178	101	164										443	248	78.6%	327
Delray	139	119	41										299	353	(15.3%)	357
Lantana	611	440	496										1,547	657	135.5%	1,249
Belle Glade	53	95	149										297	65	356.9%	60
Mangonia Park	53	150	296										499	752	(33.6%)	-
Lewis Center	240	173	215										628	570	10.2%	679
Lake Worth	204	146	163										513	426	20.4%	345
Jupiter	-	-	-										-	-	0.0%	-
West Boca	3	1	-										4	-	0.0%	-
Mobile Van	96	71	76										243	235	3.4%	-
Total Mental Health Screenings	1,577	1,296	1,600	-	-	-	-	-	-	-	-	-	4,473	3,306	35.3%	3,017

C. L. Brumback Primary Care Clinics Funding Sources

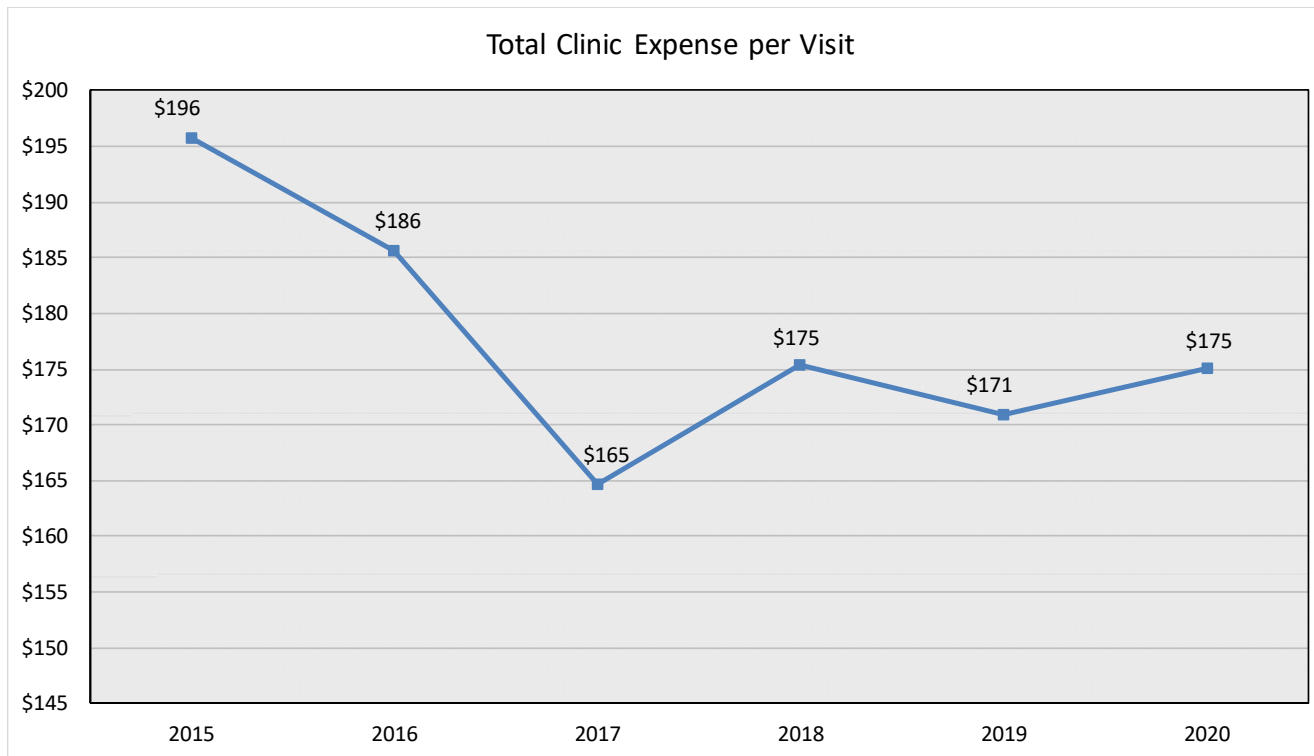


Fiscal YTD December 2020 Total Revenues \$7,731,298



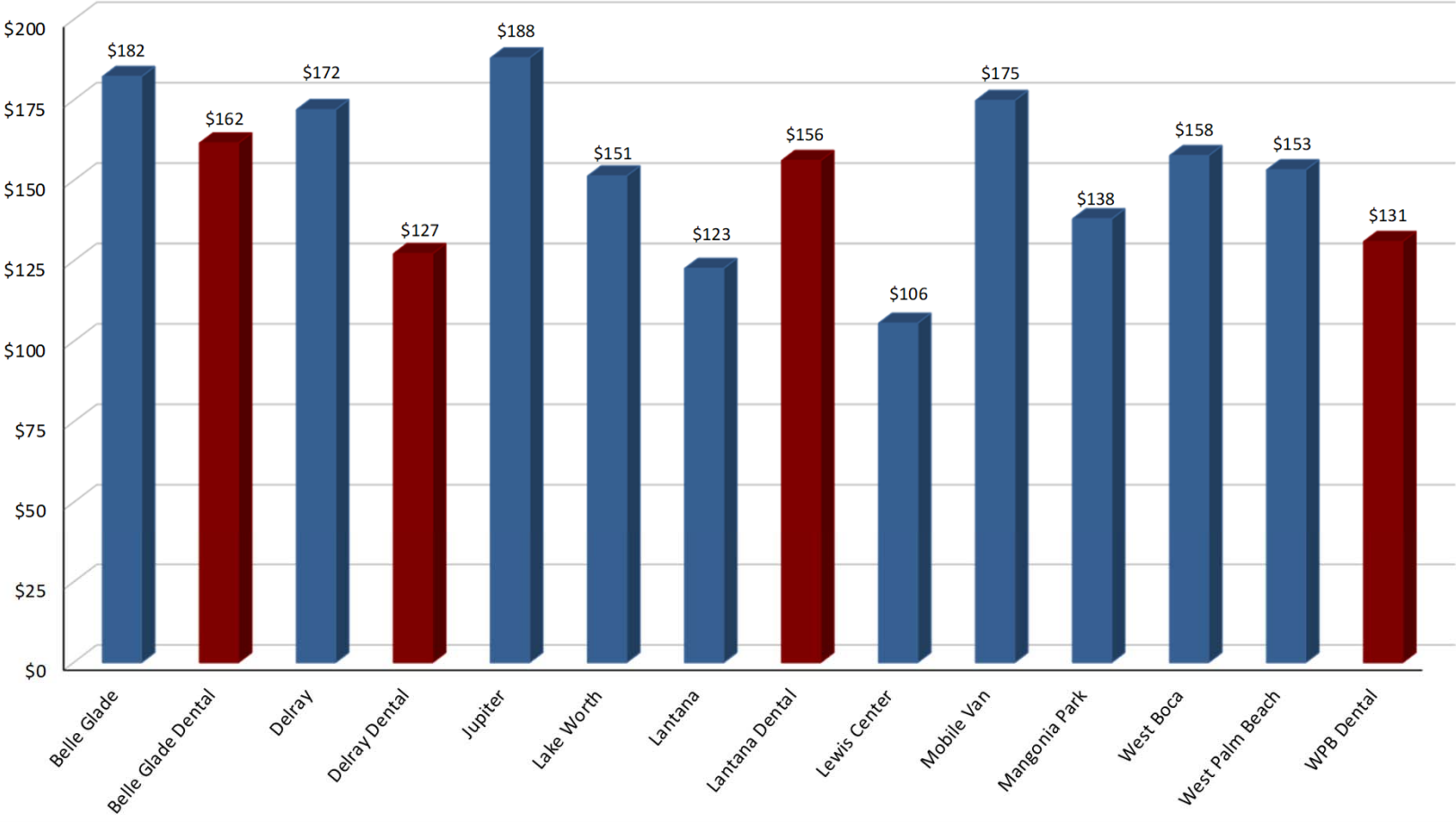
(1) The calendar year 2019 HRSA base grant and the Belle Glade construction grant were fully recognized in FY 2019, resulting in a significant reduction in total clinic revenue per visit in FY 2020.

*Based on total medical and dental visits.



*Based on total medical, dental, and mental health visits.

Total Operating Expenses per Visit by Clinic



*Based on Fiscal Year-to-Date December 2020 total operating expenses.
 ** Visits for the medical clinics include medical and mental health visits.



C. L. Brumback

Primary Care Clinics

Health Care District Palm Beach County