



C. L. Brumback

Primary Care Clinics

Health Care District Palm Beach County

FINANCE COMMITTEE

February 24, 2021

11:30 A.M.

Meeting Location

1515 N. Flagler Drive, Suite 101

West Palm Beach, FL 33401

If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.

**FINANCE COMMITTEE MEETING
AGENDA
February 24, 2021
11:30 AM
1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401**

Remote Participation Login: <https://tinyurl.com/yda3vnks>

or

DIAL +1 (646) 558 8656; Meeting ID: 550 789 5592; Access number: 946503

1. **Call to Order**
 - A. Roll Call
2. **Agenda Approval**
 - A. Additions/Deletions/Substitutions
 - B. Motion to Approve Agenda
3. **Awards, Introductions and Presentations**
4. **Disclosure of Voting Conflict**
5. **Public Comment**
6. **Meeting Minutes**
 - 6A-1 **Staff recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of January 27, 2021. [Pages 1-6]
7. **Consent Agenda – Motion to Approve Consent Agenda Items**
 - A. **ADMINISTRATION**
 - 7A-1 **RECEIVE AND FILE:**
February 2021 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>
 - 7A-2 **RECEIVE AND FILE:**
Attendance Tracking. [Page 7]

8. Regular Agenda

A. **FINANCE**

8A-1 **Staff recommends a MOTION TO APPROVE:**

C. L. Brumback Primary Care Clinics Financial Report January 2021.
(Tony Colby) [Pages 8-25]

9. AVP and Executive Director of Clinic Services Comments

10. Board Member Comments

11. Establishment of Upcoming Meetings

March 31, 2021 (HCD Board Room)

12:15pm Finance Committee

April 28, 2021 (HCD Board Room)

12:15pm Finance Committee

May 26, 2021 (HCD Board Room)

12:15pm Finance Committee

June 30, 2021 (HCD Board Room)

12:15pm Finance Committee

July 28, 2021 (HCD Board Room)

12:15pm Finance Committee

August 25, 2021 (HCD Board Room)

12:15pm Finance Committee

September 29, 2021 (HCD Board Room)

12:15pm Finance Committee

October 27, 2021 (HCD Board Room)

12:15pm Finance Committee

November 30, 2021 (HCD Board Room)

12:15pm Finance Committee

December 14, 2021 (HCD Board Room)

12:15pm Finance Committee

12. Motion to Adjourn

*District Clinic Holdings, Inc. welcomes public comment during its regular monthly meetings. This month, public comment should be emailed to swynn@hcdpbc.org or submitted via phone (561) 829-1211 prior to Noon on The Scheduled Meeting Date. All comments received during this time frame will be read aloud and included in the official meeting record.

Any person(s) not adhering to the Board's guidelines or who make comments which could be perceived as slanderous or disruptive may be barred from making future comments before the Board.

**DISTRICT CLINIC HOLDINGS, INC.
d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS
BOARD OF DIRECTORS FINANCE COMMITTEE
MEETING MINUTES
January 27th, 2021
Zoom Webinar Meeting**

1. Call to Order

Mr. Smith called the meeting to order at 12:17 p.m.

A. Roll Call

Committee members present: Mike Smith, James Elder, Tammy Jackson-Moore

Staff present included: Darcy Davis, Belma Andric, Hyla Fritsch, Tony Colby, Heidi Bromley, Shannon Wynn, Donald Moniger, Valerie Shahriari, Thomas Cleare, Mina Bayik, Jessenia Bruno, Hector Sanchez, Jonathan Dominique, Nicole Glasford, June Shipek, Shauniel Brown, Robin Kish, Alexa Goodwin, Rosella Weymer

Recording/transcribing Secretary: Shannon Wynn

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents, through collaboration and partnership, in a culturally sensitive environment.

2. Agenda Approval

A. Additions/Deletions/Substitutions

None.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Mr. Smith made a motion to approve the agenda as presented/amended. The motion was duly seconded by Ms. Jackson-Moore. A vote was called, and the motion passed unanimously.

3. Awards and Presentations

None.

4. Disclosure of Voting Conflict

None.

5. Public Comment

None.

6. Meeting Minutes

6A-1 **Staff recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of December 16, 2020.

CONCLUSION/ACTION: Mr. Elder made a motion to approve the Meeting Minutes of December 16, 2020. The motion was duly seconded by Ms. Jackson-Moore. A vote was called, and the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Ms. Jackson-Moore made a motion to approve the Consent Agenda items. The motion was duly seconded by Mr. Elder. A vote was called, and the motion passed unanimously.

A. ADMINISTRATION

7A-1 **RECEIVE AND FILE:**
January 2021 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>

7A-2 **RECEIVE AND FILE:**
Attendance Tracking

8. Regular Agenda

A. FINANCE

8A-1 **Staff recommends a MOTION TO APPROVE:**

The December statements represent the financial performance for the first quarter of 2021 fiscal year for C.L. Brumback Primary Care Clinics. Total YTD revenue was unfavorable to budget by (\$2.0M) due primarily to timing of COVID-19 stimulus funds. Net patient revenue YTD was favorable to budget by \$5.9k. Expenses before depreciation were under budget by \$642k or 9.2% due mostly to positive variances in salaries and wages \$264k, medical supplies \$240k and other supplies \$64k. Total YTD net margin was (\$5.4M) compared to budget of (\$4.3M) resulting in an unfavorable variance of (\$1.0M) or 23.3%.

The Medical clinics total YTD revenue was unfavorable to budget by \$2.1M, this unfavorable variance resulted from the timing of COVID-19 related grant funding. Gross patient revenue was over budget by \$1.5M or 56.1%, this resulted from the Clinic efforts to respond to the pandemic offering telemedicine visits in addition to office visits. Clinic staff continue to providing countywide COVID-19 testing. Total operating expenses of \$5.3M were favorable to budget of \$6.0M by \$634k or 10.6%. This positive variance is mostly related to salaries and wages \$277k, medical supplies \$229k, other supplies \$42k, and other expense \$38k. Medical supplies, other supplies and other expense are favorable to budget due to the usage timing and supplies purchases. Total YTD net margin was (\$4.7M) compared to budget of (\$3.5M) resulting in an unfavorable variance of (\$1.2M) or 33.9%

The Dental clinics gross patient revenue was favorable to budget by \$104k or 13.0%. Total revenue of \$597k was over budget of \$483k by \$114k or 23.5% due to unanticipated funds received from HRSA. Total operating expenses of \$1.0M were favorable to budget by \$8k or 0.8%. Total YTD net margin was (\$687k) compared to budget of (\$856k) resulting in a favorable variance of \$169k or (19.7%).

As of fiscal YTD December 2020, the Clinics has recognized \$589k in COVID-19 grants to make up for lost revenue related to the pandemic and to prevent, prepare, respond with increase healthcare capacity and staffing levels for COVID-19.

On the Comparative Statement of Net Position, due from other governments increased by \$958k to \$2.4M, this balance is due mainly from Health Resources and Service Administration (HRSA). The District subsidy YTD for the Medical and Dental clinics are \$4.6M, and \$693k respectively for a combined subsidy of \$5.3M.

Mr. Smith asked about gross patient revenue being down 13% with no fee increase as he believes The District is recovering well because of the closures due to COVID-19. The contractual allowance is up – last year was 18% now 28 % Mr. Smith asked, do we have any reason why contractual is up from last year?

Mr. Colby informed the Board that the District was still inquiring about this.

Mr. Smith inquired about the Blue Cross incentive payment- The Board was informed that it was other revenue.

Mr. Smith inquired about the Dental Clinics revenue being over budget and HRSA overage funds- Why was this considered unexpected?

Ms. Bruno responded to Mr. Smith that The District received Covid-19 Provider relief funding.

Mr. Smith asked if we apply for funds or does HRSA just give out?

Dr. Belma Andric answered that we apply for grant funds and sometimes they are just given.

Ms. Jackson-Moore questioned if we have received all of our Cares Dollars or are we still awaiting?

Mr. Colby informed we are still receiving Cares Dollars.

Mr. Smith wanted to know and compare overhead allocations from last year to this year. Mr. Smith states this year is under budget yet way over budget compared to last year.

Ms. Bayik explained the overhead allocation is based on the % of clinic budget relative to the Districts budgets. There was an increase in expenses compared to last year.

Mr. Smith questioned why the Lewis Center's total operation expenses per visit is cost so low.

Ms. Bayik informed the Board that the Lewis center is mainly Mental Health and doesn't require other medical equipment like a routine office visit. Dr. Fritsch also informed the Board that we don't pay rent at the Lewis Center.

CONCLUSION/ACTION: Ms. Jackson-Moore made a motion to approve the finance report as presented/amended. The motion was duly seconded by Mr. Elder. A vote was called, and the motion passed unanimously.

9. VP and Executive Director of Clinic Services Comments

Dr. Fritsch asked the Board to consider changing the meeting time for February from 12:15pm to 11:30am for HRSA. The Board members approved of this with a follow up email.

10. Board Member Comments

Mr. Elder commented about the uncertainties of the Covid-19 pandemic and how the District is handling it.

Ms. Davis replied that we have been very reactive and working with the County. All the vaccinations require a lot of people to run. We as a District will work diligently.

11. Establishment of Upcoming Meetings

February 24, 2021 (HCD Board Room)

11:30am Finance Committee

March 31, 2021 (HCD Board Room)

12:15pm Finance Committee

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12:15pm Finance Committee

December 14, 2021 (HCD Board Room)

12:15pm Finance Committee

12. Motion to Adjourn

Ms. Jackson-Moore made a motion to adjourn. The motion was duly seconded by Mr. Elder. A vote was called, and the motion passed unanimously.

There being no further business, the meeting was adjourned at 12:42 p.m.

DCHI Finance Committee Chair

Date

**C. L. Brumback Primary Care Clinics
Finance Committee**

Attendance Tracking

	1/27/21	2/24/21	3/31/21	4/28/21	5/26/21	6/30/21	7/28/21	8/25/21	9/29/21	10/27/21	11/30/21	12/15/21
James Elder	X											
Michael Smith	X											
Tammy Jackson-Moore	X											

X= Present

C= Cancel

E= Excused

A= Absent

**DISTRICT CLINIC HOLDINGS, INC
FINANCE COMMITTEE
February 24, 2021**

1. Description: District Clinic Holdings, Inc. Financial Report January 2021

2. Summary:

The January 2021 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

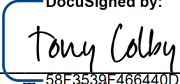
3. Substantive Analysis:

Management has provided the income statements and key statistical information for District Clinics Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statements presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 Tony Colby
 Interim VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

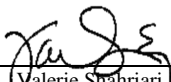
 Date Reviewed/Approved

DISTRICT CLINIC HOLDINGS, INC
FINANCE COMMITTEE
February 24, 2021

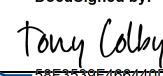
6. Recommendation:

Staff recommends that the Finance Committee approve the District Clinic Holdings, Inc. January 2021 YTD financial statements.


Approved for Legal sufficiency:



(Valerie Shahriari)
VP & General Counsel

DocuSigned by:


58F3539F466440D...
Tony Colby
Interim VP & Chief Financial Officer



Dr. Hyla Fritsch
Executive Director of Clinic and Pharmacy
Services



MEMO

To: Finance Committee
From: Tony Colby
Interim VP & Chief Financial Officer
Date: February 12, 2021

Subject: Management Discussion and Analysis as of January 2021 C.L. Brumback Primary Care Clinic Financial Statements.

The January statements represent the financial performance through the fourth month of 2021 fiscal year for C.L. Brumback Primary Care Clinics. Total YTD revenue was unfavorable to budget by (\$1.3M) due primarily to timing of COVID-19 stimulus funds. Net patient revenue YTD was favorable to budget by \$252k. Expenses before depreciation were under budget by \$624k or 6.7% due mostly to positive variances in medical supplies \$270k, salaries and wages \$192k, and other supplies \$78k. Total YTD net margin was (\$5.1M) compared to budget of (\$4.9M) resulting in an unfavorable variance of (\$283k) or 5.8%.

The Medical clinics total YTD revenue was unfavorable to budget by (\$1.7M). This unfavorable variance resulted from the timing of COVID-19 related stimulus funding. Gross patient revenue was over budget by \$1.7M or 46.6%, which resulted from the Clinic efforts to respond to the pandemic offering telemedicine visits in addition to office visits. Clinic staff continue to provide countywide COVID-19 testing. Total operating expenses of \$7.3M were favorable to budget of \$7.9M by \$620k or 7.8%. This positive variance is mostly related to medical supplies \$253k, salaries and wages \$226k, medical services \$53k, and other supplies \$49k. Medical supplies, other supplies and other expense are favorable to budget due to the usage timing and supplies purchases. Total YTD net margin was (\$4.7M) compared to budget of (\$3.9M) resulting in an unfavorable variance of (\$818k) or 20.8%

The Dental clinics gross patient revenue was favorable to budget by \$55k or 5.2%. Total revenue of \$1.3M was over budget of \$844k by \$480k or 56.9% due to unanticipated funds received from HRSA. Total operating expenses of \$1.3M were favorable to budget by \$4k or 0.3%. Total YTD net margin was (\$395k) compared to a budget loss of (\$930k) for a favorable variance of \$534k or 57.5%.

On the Comparative Statement of Net Position, due from other governments increased by \$1.7k to \$4.0M. This balance is due mainly from Health Resources and Service Administration (HRSA). The District subsidy YTD for the Medical and Dental clinics are \$4.6M, and \$693k respectively for a combined subsidy of \$5.3M.

DISTRICT CLINIC HOLDINGS, INC.
COMPARATIVE STATEMENT OF NET POSITION

	<u>Jan 31, 2021</u>	<u>Dec 31, 2020</u>	<u>Increase (Decrease)</u>
Assets			
Cash and Cash Equivalents	(4,702,044)	(2,591,509)	\$ (2,110,534)
Restricted Cash	221,426	-	221,426
Accounts Receivable, net	2,480,524	2,012,304	468,220
Due From Other Funds	-	-	-
Due from Other Governments	4,043,249	2,387,958	1,655,291
Other Current Assets	63,936	89,880	(25,944)
Net Investment in Capital Assets	2,948,617	2,963,867	(15,250)
Total Assets	<u>\$ 5,055,709</u>	<u>\$ 4,862,500</u>	<u>\$ 193,209</u>
Liabilities			
Accounts Payable	163,580	163,202	379
Due To Other Governments	-	-	-
Deferred Revenue	649,044	649,044	-
Other Current Liabilities	1,340,078	1,516,300	(176,222)
Non-Current Liabilities	1,561,087	1,622,147	(61,060)
Total Liabilities	<u>3,713,788</u>	<u>3,950,691</u>	<u>(236,903)</u>
Deferred Inflows of Resources			
Deferred Inflows- Other Post Employment Benefits	<u>\$ 474</u>	<u>\$ 474</u>	<u>\$ -</u>
Net Position			
Net Investment in Capital Assets	2,948,617	2,963,867	(15,250)
Unrestricted	(1,607,171)	(2,052,533)	445,362
Total Net Position	<u>1,341,446</u>	<u>911,334</u>	<u>430,112</u>
Total Liabilities, Deferred Inflows of Resources and Net Position	<u>\$ 5,055,709</u>	<u>\$ 4,862,500</u>	<u>\$ 193,209</u>

Note: Amounts may not foot due to rounding.

District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
1,321,289	1,193,479	127,810	10.7%	2,006,755	(685,465)	(34.2%)	6,384,041	4,656,745	1,727,296	37.1%	7,810,806	(1,426,765)	(18.3%)
303,580 Contractual Allowances							1,738,138 Contractual Allowances						
434,796 Charity Care							2,343,983 Charity Care						
338,348 Bad Debt							1,065,520 Bad Debt						
1,076,724 Total Contractuals and Bad Debts							5,147,642 Total Contractuals and Bad Debts						
704,172 Other Patient Revenue							1,756,126 Other Patient Revenue						
948,737 Net Patient Revenue							2,992,525 Net Patient Revenue						
71.80% Collection %							46.88% Collection %						
2,271,653 Grant Funds							2,506,033 Grant Funds						
- Other Financial Assistance							588,890 Other Financial Assistance						
809 Other Revenue							15,531 Other Revenue						
2,272,462 Total Other Revenues							3,110,453 Total Other Revenues						
3,221,199 Total Revenues							6,102,978 Total Revenues						
<i>Direct Operational Expenses:</i>													
1,482,538 Salaries and Wages							5,583,259 Salaries and Wages						
407,085 Benefits							1,564,732 Benefits						
71,484 Purchased Services							199,724 Purchased Services						
84,529 Medical Supplies							174,770 Medical Supplies						
12,332 Other Supplies							28,194 Other Supplies						
45,535 Medical Services							249,733 Medical Services						
55,947 Drugs							271,772 Drugs						
7,491 Repairs & Maintenance							21,981 Repairs & Maintenance						
102,475 Lease & Rental							409,831 Lease & Rental						
6,515 Utilities							29,297 Utilities						
30,184 Other Expense							100,173 Other Expense						
4,649 Insurance							14,973 Insurance						
2,310,763 Total Operational Expenses							8,648,438 Total Operational Expenses						
910,436 Net Performance before Depreciation & Overhead Allocations							(2,545,460) Net Performance before Depreciation & Overhead Allocations						

District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
31,896	17,334	(14,562)	(84.0%)	19,329	(12,567)	(65.0%)	Depreciation	126,891	69,336	(57,555)	(83.0%)	69,145	(57,747)	(83.5%)
<i>Overhead Allocations:</i>														
1,899	2,875	976	34.0%	1,944	46	2.3%	Risk Mgt	7,573	11,500	3,926	34.1%	7,646	73	0.9%
191,807	206,967	15,160	7.3%	272,531	80,724	29.6%	Rev Cycle	777,926	827,869	49,942	6.0%	489,662	(288,264)	(58.9%)
2,200	3,852	1,652	42.9%	5,263	3,064	58.2%	Internal Audit	7,105	15,406	8,301	53.9%	22,962	15,857	69.1%
18,248	19,768	1,521	7.7%	17,204	(1,044)	(6.1%)	Home Office Facilities	73,601	79,074	5,473	6.9%	75,392	1,791	2.4%
49,639	33,232	(16,407)	(49.4%)	34,890	(14,749)	(42.3%)	Administration	136,773	132,928	(3,845)	(2.9%)	138,422	1,648	1.2%
48,416	47,193	(1,223)	(2.6%)	39,343	(9,074)	(23.1%)	Human Resources	205,796	188,773	(17,023)	(9.0%)	179,651	(26,145)	(14.6%)
13,841	17,241	3,400	19.7%	13,924	83	0.6%	Legal	57,907	68,965	11,058	16.0%	60,752	2,844	4.7%
7,478	8,048	571	7.1%	5,290	(2,188)	(41.4%)	Records	30,192	32,193	2,001	6.2%	26,130	(4,062)	(15.5%)
8,017	6,886	(1,131)	(16.4%)	15,681	7,664	48.9%	Compliance	21,041	27,544	6,503	23.6%	37,133	16,092	43.3%
6,621	7,007	386	5.5%	-	(6,621)	0.0%	Comm Engage Plan	26,433	28,028	1,595	5.7%	-	(26,433)	0.0%
96,616	82,884	(13,732)	(16.6%)	-	(96,616)	0.0%	IT Operations	288,962	331,534	42,572	12.8%	-	(288,962)	0.0%
7,739	8,445	707	8.4%	-	(7,739)	0.0%	IT Security	30,411	33,781	3,370	10.0%	-	(30,411)	0.0%
44,176	40,421	(3,755)	(9.3%)	-	(44,176)	0.0%	IT Applications	135,279	161,683	26,405	16.3%	-	(135,279)	0.0%
46,399	47,251	852	1.8%	-	(46,399)	0.0%	Security Services	176,788	189,005	12,217	6.5%	-	(176,788)	0.0%
81,914	121,543	39,629	32.6%	-	(81,914)	0.0%	IT EPIC	249,269	486,173	236,904	48.7%	-	(249,269)	0.0%
29,666	31,665	1,999	6.3%	46,646	16,980	36.4%	Finance	116,410	126,658	10,248	8.1%	136,402	19,992	14.7%
5,257	10,057	4,800	47.7%	11,326	6,069	53.6%	Public Relations	28,681	40,228	11,546	28.7%	47,381	18,699	39.5%
10,810	8,303	(2,507)	(30.2%)	97,188	86,378	88.9%	Information Technology	38,737	33,211	(5,526)	(16.6%)	334,553	295,816	88.4%
5,242	4,761	(481)	(10.1%)	2,441	(2,802)	(114.8%)	Corporate Quality	22,544	19,045	(3,500)	(18.4%)	9,550	(12,994)	(136.1%)
9,313	11,235	1,922	17.1%	9,544	230	2.4%	Project MGMT Office	34,843	44,941	10,098	22.5%	26,262	(8,581)	(32.7%)
1,204	1,328	125	9.4%	2,038	834	40.9%	Managed Care Contract	4,809	5,313	505	9.5%	11,695	6,887	58.9%
686,500	720,963	34,463	4.8%	575,252	(111,248)	(19.3%)	Total Overhead Allocations	2,471,082	2,883,853	412,770	14.3%	1,603,593	(867,490)	(54.1%)
3,029,159	3,016,221	(12,938)	(0.4%)	2,640,518	(388,642)	(14.7%)	Total Expenses	11,246,412	12,225,993	979,581	8.0%	10,421,632	(824,780)	(7.9%)
\$ 192,040	\$ (521,739)	\$ 713,779	(136.8%)	\$ (1,492,870)	\$ 1,684,910	(112.9%)	Net Margin	\$ (5,143,434)	\$ (4,860,171)	\$ (283,263)	5.8%	\$ (6,354,987)	\$ 1,211,553	(19.1%)
(16,646)	64,125	80,771	126.0%	21,988	38,634	175.7%	Capital	-	595,710	595,710	100.0%	21,988	21,988	100.0%
\$ -	\$ 581,000	\$ 581,000	100.0%	\$ 1,495,529	\$ 1,495,529	100.0%	General Fund Support/ Transfer In	\$ 5,270,026	\$ 5,487,000	\$ 216,974	4.0%	\$ 6,307,830	\$ 1,037,804	16.5%

District Clinics Holdings, Inc. Statement of Revenues and Expenses by Month

	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Year to Date
Gross Patient Revenue	1,842,091	1,535,619	1,685,042	1,321,289	-	-	-	-	-	-	-	-	6,384,041
Contractual Allowances	509,972	470,624	453,962	303,580	-	-	-	-	-	-	-	-	1,738,138
Charity Care	158,009	-	1,751,178	434,796	-	-	-	-	-	-	-	-	2,343,983
Bad Debt	788,060	799,873	(860,761)	338,348	-	-	-	-	-	-	-	-	1,065,520
Other Patient Revenue	414,367	286,936	350,651	704,172	-	-	-	-	-	-	-	-	1,756,126
Net Patient Revenue	800,416	552,056	691,315	948,737	-	-	-	-	-	-	-	-	2,992,525
Collections %	43.45%	35.95%	41.03%	71.80%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	46.88%
Grant Funds	104,059	-	130,321	2,271,653	-	-	-	-	-	-	-	-	2,506,033
Other Financial Assistance	-	-	588,890	-	-	-	-	-	-	-	-	-	588,890
Other Revenue	9,732	1,689	3,302	809	-	-	-	-	-	-	-	-	15,531
Total Other Revenues	113,791	1,689	722,512	2,272,462	-	-	-	-	-	-	-	-	3,110,453
Total Revenues	914,207	553,745	1,413,827	3,221,199	-	-	-	-	-	-	-	-	6,102,978
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,612,557	1,177,306	1,310,859	1,482,538	-	-	-	-	-	-	-	-	5,583,259
Benefits	394,482	358,883	404,282	407,085	-	-	-	-	-	-	-	-	1,564,732
Purchased Services	35,150	59,503	33,586	71,484	-	-	-	-	-	-	-	-	199,724
Medical Supplies	19,841	24,253	46,148	84,529	-	-	-	-	-	-	-	-	174,770
Other Supplies	2,686	4,538	8,638	12,332	-	-	-	-	-	-	-	-	28,194
Medical Services	92,709	55,338	56,152	45,535	-	-	-	-	-	-	-	-	249,733
Drugs	82,365	73,242	60,219	55,947	-	-	-	-	-	-	-	-	271,772
Repairs & Maintenance	6,725	4,061	3,703	7,491	-	-	-	-	-	-	-	-	21,981
Lease & Rental	105,605	104,935	96,815	102,475	-	-	-	-	-	-	-	-	409,831
Utilities	5,024	10,320	7,438	6,515	-	-	-	-	-	-	-	-	29,297
Other Expense	26,726	23,914	19,350	30,184	-	-	-	-	-	-	-	-	100,173
Insurance	3,716	3,716	2,892	4,649	-	-	-	-	-	-	-	-	14,973
Total Operational Expenses	2,387,586	1,900,008	2,050,081	2,310,763	-	-	-	-	-	-	-	-	8,648,438
Net Performance before Depreciation & Overhead Allocations	(1,473,379)	(1,346,263)	(636,254)	910,436	-	-	-	-	-	-	-	-	(2,545,460)
Depreciation	20,995	42,335	31,665	31,896	-	-	-	-	-	-	-	-	126,891
<i>Overhead Allocations:</i>													
Risk Mgt	2,012	1,749	1,914	1,899	-	-	-	-	-	-	-	-	7,573
Rev Cycle	215,318	177,247	193,553	191,807	-	-	-	-	-	-	-	-	777,926
Internal Audit	261	2,616	2,029	2,200	-	-	-	-	-	-	-	-	7,105
Home Office Facilities	17,338	17,140	20,876	18,248	-	-	-	-	-	-	-	-	73,601
Administration	23,989	26,119	37,026	49,639	-	-	-	-	-	-	-	-	136,773
Human Resources	42,681	36,896	77,803	48,416	-	-	-	-	-	-	-	-	205,796
Legal	10,774	17,493	15,799	13,841	-	-	-	-	-	-	-	-	57,907
Records	7,126	7,518	8,070	7,478	-	-	-	-	-	-	-	-	30,192
Compliance	4,813	5,086	3,125	8,017	-	-	-	-	-	-	-	-	21,041
Comm Engage Plan	6,756	6,116	6,940	6,621	-	-	-	-	-	-	-	-	26,433
IT Operations	50,805	70,691	70,850	96,616	-	-	-	-	-	-	-	-	288,962
IT Security	7,989	5,317	9,366	7,739	-	-	-	-	-	-	-	-	30,411
IT Applications	23,045	40,862	27,197	44,176	-	-	-	-	-	-	-	-	135,279
Security Services	42,428	41,825	46,136	46,399	-	-	-	-	-	-	-	-	176,788
IT EPIC	48,185	53,582	65,588	81,914	-	-	-	-	-	-	-	-	249,269
Finance	29,725	28,440	28,580	29,666	-	-	-	-	-	-	-	-	116,410
Public Relations	11,466	8,342	3,617	5,257	-	-	-	-	-	-	-	-	28,681
Information Technology	9,827	8,743	9,357	10,810	-	-	-	-	-	-	-	-	38,737
Corporate Quality	5,104	7,241	4,957	5,242	-	-	-	-	-	-	-	-	22,544
Project MGMT Office	7,800	8,679	9,051	9,313	-	-	-	-	-	-	-	-	34,843
Managed Care Contract	1,205	1,157	1,243	1,204	-	-	-	-	-	-	-	-	4,809
Total Overhead Allocations	568,646	572,859	643,078	686,500	-	-	-	-	-	-	-	-	2,471,082
Total Expenses	2,977,227	2,515,202	2,724,824	3,029,159	-	-	-	-	-	-	-	-	11,246,412
Net Margin	\$ (2,063,020)	\$ (1,961,457)	\$ (1,310,997)	\$ 192,040	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (5,143,434)
Capital	-	13,568	3,078	(16,646)	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	2,042,025	-	3,228,001	-	-	-	-	-	-	-	-	-	\$ 5,270,026

District Clinics Holdings, Inc.- Medical Statement of Revenues and Expenses by Location

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Van 1	Mobile Van Scout	Mobile Van Hero	Total
Gross Patient Revenue	-	697,418	1,058,880	666,015	412,225	530,325	729,175	341,937	533,774	288,859	4,543	-	-	5,263,150.65
Contractual Allowances	-	223,197	315,595	142,940	89,872	64,815	194,951	88,822	201,450	39,454	(7,497)	-	-	1,353,599
Charity Care	-	210,114	317,552	239,552	118,037	257,245	321,256	102,593	109,616	108,564	3,454	-	-	1,787,981
Bad Debt	-	158,001	155,564	123,753	87,046	171,877	54,385	44,283	35,772	136,084	13,364	-	-	980,128
Total Contractual Allowances and Bad Debt	-	591,312	788,711	506,245	294,954	493,937	570,592	235,697	346,838	284,102	9,320	-	-	4,121,708
Other Patient Revenue	-	218,030	243,132	166,138	84,640	133,784	132,924	80,126	78,808	92,724	35,230	-	-	1,265,536
Net Patient Revenue	-	324,136	513,301	325,907	201,911	170,172	291,507	186,367	265,744	97,481	30,453	-	-	2,406,979
Collection %	0.00%	46.48%	48.48%	48.93%	48.98%	32.09%	39.98%	54.50%	49.79%	33.75%	670.29%	0.00%	0.00%	45.73%
Grant Funds	209,905	206,845	605,450	97,229	197,300	35,999	124,722	78,462	60,924	105,014	79,273	141,459	35,217	1,977,799
Other Financial Assistance	30,405	42,397	31,713	223	26,134	932	2,562	7,991	2,377	56	23,668	203,776	5,395	377,627
Other Revenue	4,743	2,369	766	2,006	2,651	58	1,293	519	1,099	13	-	15	-	15,531
Total Other Revenues	245,052	251,611	637,928	99,457	226,085	36,989	128,577	86,972	64,400	105,083	102,940	345,250	40,612	2,370,957
Total Revenues	245,052	575,747	1,151,229	425,365	427,996	207,161	420,084	273,339	330,144	202,564	133,393	345,250	40,612	4,777,936
<i>Direct Operational Expenses:</i>														
Salaries and Wages	1,081,691	582,381	710,601	399,372	324,169	128,664	555,080	212,126	228,725	318,780	91,520	19,748	6,486	4,659,344
Benefits	278,773	166,846	197,845	113,508	95,757	38,548	168,686	57,366	66,968	89,605	32,974	4,039	1,581	1,312,499
Purchased Services	32,007	17,690	39,524	14,813	17,103	6,624	21,906	11,250	14,479	9,134	1,207	1,207	1,207	188,150
Medical Supplies	45,625	13,272	12,229	7,773	7,672	17,183	10,087	5,312	4,581	14,289	1,340	1,164	327	140,854
Other Supplies	16,859	485	703	635	1,858	1,463	804	392	590	152	655	1,689	1,471	27,756
Medical Services	1,100	22,792	76,517	28,282	18,642	8,614	48,960	13,983	23,073	7,770	-	-	-	249,733
Drugs	-	123,982	82,730	35,457	20,426	-	3,420	1,186	4,004	432	135	-	-	271,772
Repairs & Maintenance	-	1,111	1,236	1,599	2,315	917	2,585	1,111	2,719	1,834	1,497	1,875	493	19,293
Lease & Rental	-	42,973	60,083	29,637	27,532	110	78,229	26,686	39,192	15,719	20	20	20	320,221
Utilities	-	1,362	1,362	383	6,795	765	4,444	2,465	2,534	1,521	-	-	-	21,632
Other Expense	47,453	4,073	11,589	2,811	2,150	2,380	4,646	1,574	3,745	4,267	1,526	3,295	620	90,130
Insurance	-	2,149	1,640	1,633	910	-	1,086	572	664	296	2,453	1,649	1,758	14,810
Total Operational Expenses	1,503,508	979,119	1,196,059	635,904	525,329	205,268	899,934	334,023	391,274	463,800	133,329	34,687	13,962	7,316,195
Net Performance before Depreciation & Overhead Allocations	(1,258,456)	(403,373)	(44,830)	(210,539)	(97,333)	1,893	(479,850)	(60,684)	(61,130)	(261,235)	65	310,563	26,649	(2,538,258)
Depreciation	2,279	4,803	4,971	599	22,915	109	1,481	914	1,598	614	25,000	4,628	27,842	97,754
<i>Overhead Allocations:</i>														
Risk Mgt	1,264	704	1,218	527	429	192	768	270	336	459	138	95	97	6,496
Rev Cycle	-	88,318	152,917	66,161	53,892	24,074	96,443	33,865	42,205	57,576	17,286	11,915	12,132	656,785
Internal Audit	1,186	660	1,143	494	403	180	721	253	315	430	129	89	91	6,095
Home Office Facilities	66,273	-	-	-	-	-	-	-	-	-	-	-	-	66,273
Administration	22,837	12,706	22,000	9,518	7,753	3,463	13,875	4,872	6,072	8,283	2,487	1,714	1,745	117,326
Human Resources	46,782	21,765	24,863	13,942	11,618	5,422	19,441	6,196	7,745	12,470	3,098	2,324	2,324	177,990
Legal	9,669	5,379	9,314	4,030	3,283	1,466	5,874	2,063	2,571	3,507	1,053	726	739	49,674
Records	5,041	2,805	4,856	2,101	1,711	765	3,063	1,075	1,340	1,828	549	378	385	25,899
Compliance	3,513	1,955	3,384	1,464	1,193	533	2,135	750	934	1,274	383	264	269	18,049
Comm Engage Plan	4,413	2,456	4,252	1,840	1,498	669	2,682	942	1,173	1,601	481	331	337	22,675
IT Operations	48,247	26,844	46,479	20,109	16,381	7,317	29,314	10,293	12,828	17,500	5,254	3,622	3,688	247,876
IT Security	5,078	2,825	4,892	2,116	1,724	770	3,085	1,083	1,350	1,842	553	381	388	26,087
IT Applications	22,587	12,567	21,759	9,414	7,669	3,426	13,723	4,819	6,006	8,193	2,460	1,695	1,726	116,044
Security Services	6,945	19,282	33,386	14,445	11,766	5,256	21,056	7,394	9,215	12,570	3,774	2,601	2,649	150,340
IT EPIC	41,620	23,157	40,094	17,347	14,130	6,312	25,287	8,879	11,066	15,096	4,532	3,124	3,181	213,827
Finance	19,437	10,814	18,724	8,101	6,599	2,948	11,809	4,147	5,168	7,050	2,117	1,459	1,486	99,858
Public Relations	4,789	2,664	4,613	1,996	1,626	726	2,910	1,022	1,273	1,737	522	359	366	24,603
Information Technology	6,468	3,599	6,231	2,696	2,196	981	3,930	1,380	1,720	2,346	704	485	494	33,229
Budget & Decision Support	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Quality	3,764	2,094	3,626	1,569	1,278	571	2,287	803	1,001	1,365	410	283	288	19,339
Project MGMT Office	5,818	3,237	5,604	2,425	1,975	882	3,535	1,241	1,547	2,110	634	437	445	29,889
Managed Care Contract	-	546	945	409	333	149	596	209	261	356	107	74	75	4,060
Total Overhead Allocations	325,730	244,376	410,302	180,704	147,458	66,103	262,533	91,557	114,127	157,594	46,668	32,356	32,904	2,112,413
Total Expenses	1,831,518	1,228,299	1,611,332	817,207	695,702	271,479	1,163,948	426,493	506,999	622,008	204,997	71,671	74,708	9,526,362
Net Margin	\$ (1,586,466)	\$ (652,552)	\$ (460,103)	\$ (391,842)	\$ (267,706)	\$ (64,318)	\$ (743,864)	\$ (153,155)	\$ (176,855)	\$ (419,443)	\$ (71,603)	\$ 273,579	\$ (34,096)	\$ (4,748,426)
Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ 4,576,903	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,576,903

District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
1,105,247	928,329	176,918	19.1%	1,659,040	(553,792)	(33.4%)	5,263,151	3,591,197	1,671,954	46.6%	6,427,787	(1,164,636)	(18.1%)
230,881	173,293	(57,588)	(33.2%)	313,021	82,140	26.2%	1,353,599	668,623	(684,976)	(102.4%)	1,238,023	(115,575)	(9.3%)
364,667	316,186	(48,481)	(15.3%)	536,557	171,891	32.0%	1,787,981	1,222,777	(565,204)	(46.2%)	2,185,995	398,013	18.2%
286,961	151,954	(135,007)	(88.8%)	335,307	48,345	14.4%	980,128	590,711	(389,417)	(65.9%)	1,135,227	155,099	13.7%
882,509	641,433	(241,076)	(37.6%)	1,184,885	302,376	25.5%	4,121,708	2,482,111	(1,639,597)	(66.1%)	4,559,245	437,538	9.6%
498,709	267,636	231,073	86.3%	152,413	346,296	227.2%	1,265,536	1,031,950	233,586	22.6%	917,671	347,865	37.9%
721,447	554,532	166,915	30.1%	626,568	94,879	15.1%	2,406,979	2,141,036	265,943	12.4%	2,786,212	(379,233)	(13.6%)
65.27%	59.73%			37.77%			45.73%	59.62%		43.35%			
1,771,147	993,404	777,743	78.3%	310,734	1,460,413	470.0%	1,978,236	1,171,739	806,497	68.8%	440,625	1,537,611	349.0%
-	540,467	(540,467)	(100.0%)	-	-	0.0%	377,627	3,028,699	(2,651,072)	(87.5%)	-	377,627	0.0%
809	45,034	(44,226)	(98.2%)	1,641	(832)	(50.7%)	15,531	180,136	(164,605)	(91.4%)	32,475	(16,944)	(52.2%)
1,771,956	1,578,905	193,051	12.2%	312,375	1,459,581	467.3%	2,371,393	4,380,574	(2,009,181)	(45.9%)	473,099	1,898,294	401.2%
2,493,403	2,133,437	359,966	16.9%	938,943	1,554,460	165.6%	4,778,372	6,521,610	(1,743,238)	(26.7%)	3,259,312	1,519,061	46.6%
<i>Direct Operational Expenses:</i>													
1,245,520	1,179,875	(65,645)	(5.6%)	972,109	(273,411)	(28.1%)	4,659,344	4,885,559	226,215	4.6%	4,498,231	(161,113)	(3.6%)
343,987	323,366	(20,621)	(6.4%)	292,680	(51,307)	(17.5%)	1,312,499	1,312,781	282	0.0%	1,220,275	(92,224)	(7.6%)
69,667	50,676	(18,991)	(37.5%)	112,145	42,478	37.9%	188,150	191,362	3,212	1.7%	307,184	119,034	38.8%
77,854	101,890	24,036	23.6%	17,465	(60,389)	(345.8%)	140,854	393,752	252,898	64.2%	97,127	(43,728)	(45.0%)
12,416	19,093	6,677	35.0%	13,945	1,529	11.0%	27,756	76,372	48,616	63.7%	38,674	10,918	28.2%
45,535	78,372	32,837	41.9%	61,772	16,238	26.3%	249,733	302,874	53,141	17.5%	227,179	(22,554)	(9.9%)
55,947	56,541	594	1.1%	79,783	23,836	29.9%	271,772	218,497	(53,275)	(24.4%)	337,033	65,261	19.4%
6,209	7,308	1,099	15.0%	15,943	9,733	61.1%	19,293	29,232	9,939	34.0%	72,378	53,084	73.3%
86,387	91,793	5,406	5.9%	77,128	(9,260)	(12.0%)	320,221	350,480	30,259	8.6%	357,902	37,681	10.5%
6,262	6,008	(254)	(4.2%)	3,816	(2,447)	(64.1%)	21,632	24,032	2,400	10.0%	19,531	(2,101)	(10.8%)
27,231	33,480	6,249	18.7%	38,670	11,439	29.6%	90,130	134,170	44,040	32.8%	121,783	31,653	26.0%
4,609	4,293	(316)	(7.4%)	2,346	(2,263)	(96.5%)	14,810	17,172	2,362	13.8%	9,384	(5,426)	(57.8%)
1,981,624	1,952,695	(28,929)	(1.5%)	1,687,802	(293,822)	(17.4%)	7,316,195	7,936,283	620,088	7.8%	7,306,680	(9,514)	(0.1%)
Net Performance before Depreciation & Overhead Allocations													
511,779	180,742	331,037	183.2%	(748,859)	1,260,638	(168.3%)	(2,537,822)	(1,414,673)	(1,123,149)	79.4%	(4,047,369)	1,509,546	(37.3%)

District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
24,438	12,917	(11,521)	(89.2%)	14,197	(10,241)	(72.1%)	97,754	51,668	(46,086)	(89.2%)	51,695	(46,059)	(89.1%)
<i>Overhead Allocations:</i>													
1,629	2,464	835	33.9%	1,599	(30)	(1.9%)	6,496	9,855	3,358	34.1%	6,288	(209)	(3.3%)
161,938	174,743	12,805	7.3%	221,379	59,440	26.9%	656,785	698,973	42,188	6.0%	397,755	(259,030)	(65.1%)
1,887	3,301	1,414	42.8%	4,329	2,442	56.4%	6,095	13,202	7,107	53.8%	18,884	12,789	67.7%
16,431	17,713	1,282	7.2%	15,375	(1,056)	(6.9%)	66,273	70,853	4,580	6.5%	67,380	1,107	1.6%
42,581	28,478	(14,103)	(49.5%)	28,693	(13,889)	(48.4%)	117,326	113,912	(3,414)	(3.0%)	113,835	(3,491)	(3.1%)
41,875	40,768	(1,106)	(2.7%)	32,207	(9,667)	(30.0%)	177,990	163,074	(14,917)	(9.1%)	147,068	(30,922)	(21.0%)
11,873	14,775	2,902	19.6%	11,451	(422)	(3.7%)	49,674	59,100	9,426	15.9%	49,961	287	0.6%
6,414	6,897	482	7.0%	4,350	(2,064)	(47.5%)	25,899	27,588	1,689	6.1%	21,489	(4,410)	(20.5%)
6,877	5,901	(976)	(16.5%)	12,896	6,019	46.7%	18,049	23,604	5,554	23.5%	30,537	12,488	40.9%
5,679	6,005	325	5.4%	-	(5,679)	0.0%	22,675	24,018	1,343	5.6%	-	(22,675)	0.0%
82,878	71,027	(11,852)	(16.7%)	-	(82,878)	0.0%	247,876	284,107	36,231	12.8%	-	(247,876)	0.0%
6,638	7,237	599	8.3%	-	(6,638)	0.0%	26,087	28,949	2,862	9.9%	-	(26,087)	0.0%
37,894	34,638	(3,256)	(9.4%)	-	(37,894)	0.0%	116,044	138,554	22,510	16.2%	-	(116,044)	0.0%
39,458	40,184	726	1.8%	-	(39,458)	0.0%	150,340	160,736	10,396	6.5%	-	(150,340)	0.0%
70,267	104,156	33,889	32.5%	-	(70,267)	0.0%	213,827	416,624	202,797	48.7%	-	(213,827)	0.0%
25,448	27,135	1,687	6.2%	38,361	12,913	33.7%	99,858	108,539	8,681	8.0%	112,174	12,316	11.0%
4,509	8,618	4,109	47.7%	9,314	4,805	51.6%	24,603	34,473	9,870	28.6%	38,965	14,362	36.9%
9,273	7,115	(2,158)	(30.3%)	79,925	70,653	88.4%	33,229	28,460	(4,769)	(16.8%)	275,130	241,901	87.9%
4,497	4,080	(417)	(10.2%)	2,007	(2,490)	(124.0%)	19,339	16,320	(3,018)	(18.5%)	7,853	(11,485)	(146.2%)
7,989	9,628	1,639	17.0%	7,849	(140)	(1.8%)	29,889	38,512	8,623	22.4%	21,597	(8,292)	(38.4%)
1,016	1,122	105	9.4%	1,655	639	38.6%	4,060	4,486	426	9.5%	9,500	5,440	57.3%
587,052	615,984	28,932	4.7%	471,390	(115,662)	(24.5%)	2,112,413	2,463,937	351,524	14.3%	1,318,418	(793,995)	(60.2%)
2,593,114	2,581,596	(11,518)	(0.4%)	2,173,389	(419,726)	(19.3%)	9,526,362	10,451,888	925,526	8.9%	8,676,793	(849,569)	(9.8%)
\$ (99,711)	\$ (448,159)	\$ 348,448	(77.8%)	\$ (1,234,446)	\$ 1,134,735	(91.9%)	\$ (4,747,990)	\$ (3,930,278)	\$ (817,712)	20.8%	\$ (5,417,482)	\$ 669,492	(12.4%)
-	64,125	64,125	100.0%	9,207	9,207	100.0%	-	595,710	595,710	100.0%	9,207	9,207	100.0%
-	-	-	0.0%	-	-	0.0%	-	-	-	-	-	-	-
\$ -	\$ 510,000	\$ 510,000	100.0%	\$ 1,540,074	\$ 1,540,074	100.0%	\$ 4,576,903	\$ 4,570,000	\$ (6,903)	(0.2%)	\$ 5,365,786	\$ 788,883	14.7%

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses by Location

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
Gross Patient Revenue	-	499,123	621,365	28	374	1,120,890
Contractual Allowances	-	126,810	256,359	832	539	384,540
Charity Care	-	310,723	244,715	145	418	556,002
Bad Debt	-	17,064	66,333	1,160	835	85,393
Total Contractual Allowances and Bad Debt	-	454,597	567,407	2,137	1,792	1,025,934
Other Patient Revenue	-	252,189	99,151	51,055	88,194	490,589
Net Patient Revenue	-	296,715	153,108	48,946	86,776	585,546
Collection %	-	59.45%	24.64%	0.00%	0.00%	52.24%
Grant Funds	62,985	156,056	80,414	161,172	67,171	527,797
Other Financial Assistance	26,170	62,797	17,576	74,217	30,503	211,263
Other Revenue	-	-	-	-	-	-
Total Other Revenues	89,155	218,853	97,989	235,389	97,674	739,060
Total Revenues	89,155	515,568	251,098	284,334	184,451	1,324,606
<i>Direct Operational Expenses:</i>						
Salaries and Wages	135,790	320,700	163,364	209,007	95,053	923,915
Benefits	32,029	90,974	45,700	54,992	28,539	252,233
Purchased Services	-	2,591	4,149	2,054	2,779	11,574
Medical Supplies	-	15,155	16,748	429	1,584	33,916
Other Supplies	73	146	204	-	14	437
Drugs	-	-	-	-	-	-
Repairs & Maintenance	-	760	769	184	975	2,688
Lease & Rental	-	36,767	21,733	20,400	10,710	89,610
Utilities	-	1,726	1,726	747	3,466	7,665
Other Expense	-	2,264	3,159	4,197	424	10,044
Insurance	-	-	-	-	162	162
Total Operational Expenses	167,892	471,083	257,553	292,010	143,707	1,332,244
Net Performance before Depreciation & Overhead Allocations	(78,737)	44,486	(6,455)	(7,675)	40,744	(7,638)
Depreciation	-	7,787	3,653	3,327	14,370	29,137
<i>Overhead Allocations:</i>						
Risk Mgt	112	378	240	234	113	1,077
Rev Cycle	-	47,501	30,126	29,323	14,191	121,141
Internal Audit	105	355	225	219	106	1,010
Home Office Facilities	7,328	-	-	-	-	7,328
Administration	2,019	6,834	4,334	4,219	2,042	19,447
Human Resources	2,324	10,379	5,809	6,971	2,324	27,806
Legal	855	2,893	1,835	1,786	864	8,234
Records	446	1,509	957	931	451	4,293
Compliance	311	1,051	667	649	314	2,992
Comm Engage Plan	390	1,321	838	815	395	3,758
IT Operations	4,266	14,438	9,157	8,913	4,313	41,086
IT Security	449	1,519	964	938	454	4,324
IT Applications	1,997	6,759	4,287	4,172	2,019	19,235
Security Services	-	10,371	6,577	6,402	3,098	26,449
IT EPIC	3,680	12,455	7,899	7,688	3,721	35,443
Finance	1,719	5,816	3,689	3,591	1,738	16,552
Public Relations	423	1,433	909	885	428	4,078
Information Technology	572	1,935	1,228	1,195	578	5,508
Corporate Quality	333	1,126	714	695	337	3,205
Project MGMT Office	514	1,741	1,104	1,075	520	4,954
Managed Care Contract	-	294	186	181	88	749
Total Overhead Allocations	27,842	130,109	81,744	80,882	38,093	358,670
Total Expenses	195,734	608,979	342,949	376,218	196,170	1,720,050
Net Margin	\$ (106,579)	\$ (93,411)	\$ (91,851)	\$ (91,884)	\$ (11,719)	\$ (395,444)
Capital	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ 693,123	-	-	-	-	693,123

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses

FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
216,042	265,150	(49,108)	(18.5%)	347,715	(131,673)	(37.9%)	Gross Patient Revenue	1,120,890	1,065,548	55,342	5.2%	1,383,019	(262,129)	(19.0%)
72,700	43,385	(29,315)	(67.6%)	50,637	(22,062)	(43.6%)	Contractual Allowances	384,540	174,133	(210,407)	(120.8%)	187,697	(196,842)	(104.9%)
70,130	152,343	82,213	54.0%	191,324	121,195	63.3%	Charity Care	556,002	612,980	56,978	9.3%	796,988	240,986	30.2%
51,386	16,959	(34,427)	(203.0%)	7,976	(43,411)	(544.3%)	Bad Debt	85,393	67,606	(17,787)	(26.3%)	49,675	(35,718)	(71.9%)
194,216	212,687	18,471	8.7%	249,937	55,721	22.3%	Total Contractuals and Bad Debts	1,025,934	854,719	(171,215)	(20.0%)	1,034,360	8,426	0.8%
205,463	95,979	109,484	114.1%	38,520	166,943	433.4%	Other Patient Revenue	490,589	389,005	101,584	26.1%	386,268	104,321	27.0%
227,290	148,442	78,848	53.1%	136,298	90,992	66.8%	Net Patient Revenue	585,546	599,834	(14,288)	(2.4%)	734,927	(149,381)	(20.3%)
105.21%	55.98%			39.20%			Collection %	52.24%	56.29%			53.14%		
500,506	212,603	287,903	135.4%	72,407	428,100	591.2%	Grant Funds	527,797	244,378	283,419	116.0%	72,407	455,391	628.9%
-	-	-	0.0%	-	-	0.0%	Other Financial Assistance	211,263	-	211,263	0.0%	-	211,263	0.0%
-	-	-	0.0%	-	-	0.0%	Other Revenue	-	-	-	0.0%	-	-	0.0%
500,506	212,603	287,903	135.4%	72,407	428,100	591.2%	Total Other Revenues	739,060	244,378	494,682	202.4%	72,407	666,654	920.7%
727,796	361,045	366,751	101.6%	208,705	519,091	248.7%	Total Revenues	1,324,606	844,212	480,394	56.9%	807,333	517,272	64.1%
<i>Direct Operational Expenses:</i>														
237,018	214,697	(22,321)	(10.4%)	232,503	(4,515)	(1.9%)	Salaries and Wages	923,915	889,232	(34,683)	(3.9%)	952,369	28,454	3.0%
63,098	55,369	(7,729)	(14.0%)	62,249	(849)	(1.4%)	Benefits	252,233	225,270	(26,963)	(12.0%)	258,595	6,362	2.5%
1,817	3,142	1,325	42.2%	12,870	11,053	85.9%	Purchased Services	11,574	12,549	975	7.8%	42,707	31,134	72.9%
6,675	12,565	5,890	46.9%	14,740	8,065	54.7%	Medical Supplies	33,916	50,541	16,625	32.9%	48,883	14,968	30.6%
(85)	7,425	7,510	101.1%	1,142	1,226	107.4%	Other Supplies	437	29,800	29,363	98.5%	5,195	4,758	91.6%
-	-	-	0.0%	-	-	0.0%	Medical Services	-	-	-	0.0%	-	-	0.0%
-	64	64	100.0%	22	22	100.0%	Drugs	-	256	256	100.0%	22	22	100.0%
1,282	2,321	1,039	44.8%	3,187	1,905	59.8%	Repairs & Maintenance	2,688	9,284	6,596	71.0%	14,786	12,098	81.8%
16,088	22,779	6,691	29.4%	25,185	9,097	36.1%	Lease & Rental	89,610	91,116	1,506	1.7%	103,365	13,755	13.3%
252	1,333	1,081	81.1%	1,126	874	77.6%	Utilities	7,665	5,332	(2,333)	(43.8%)	3,874	(3,791)	(97.9%)
2,953	5,493	2,540	46.2%	5,079	2,126	41.9%	Other Expense	10,044	22,977	12,933	56.3%	12,293	2,249	18.3%
41	41	0	0.9%	31	(10)	(31.2%)	Insurance	162	164	2	0.9%	124	(39)	(31.2%)
329,139	325,229	(3,910)	(1.2%)	358,135	28,996	8.1%	Total Operational Expenses	1,332,244	1,336,521	4,277	0.3%	1,442,214	109,970	7.6%
Net Performance before														
398,657	35,816	362,841	1,013.1%	(149,430)	548,087	(366.8%)	Depreciation & Overhead Allocations	(7,638)	(492,309)	484,671	(98.4%)	(634,881)	627,243	(98.8%)

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses

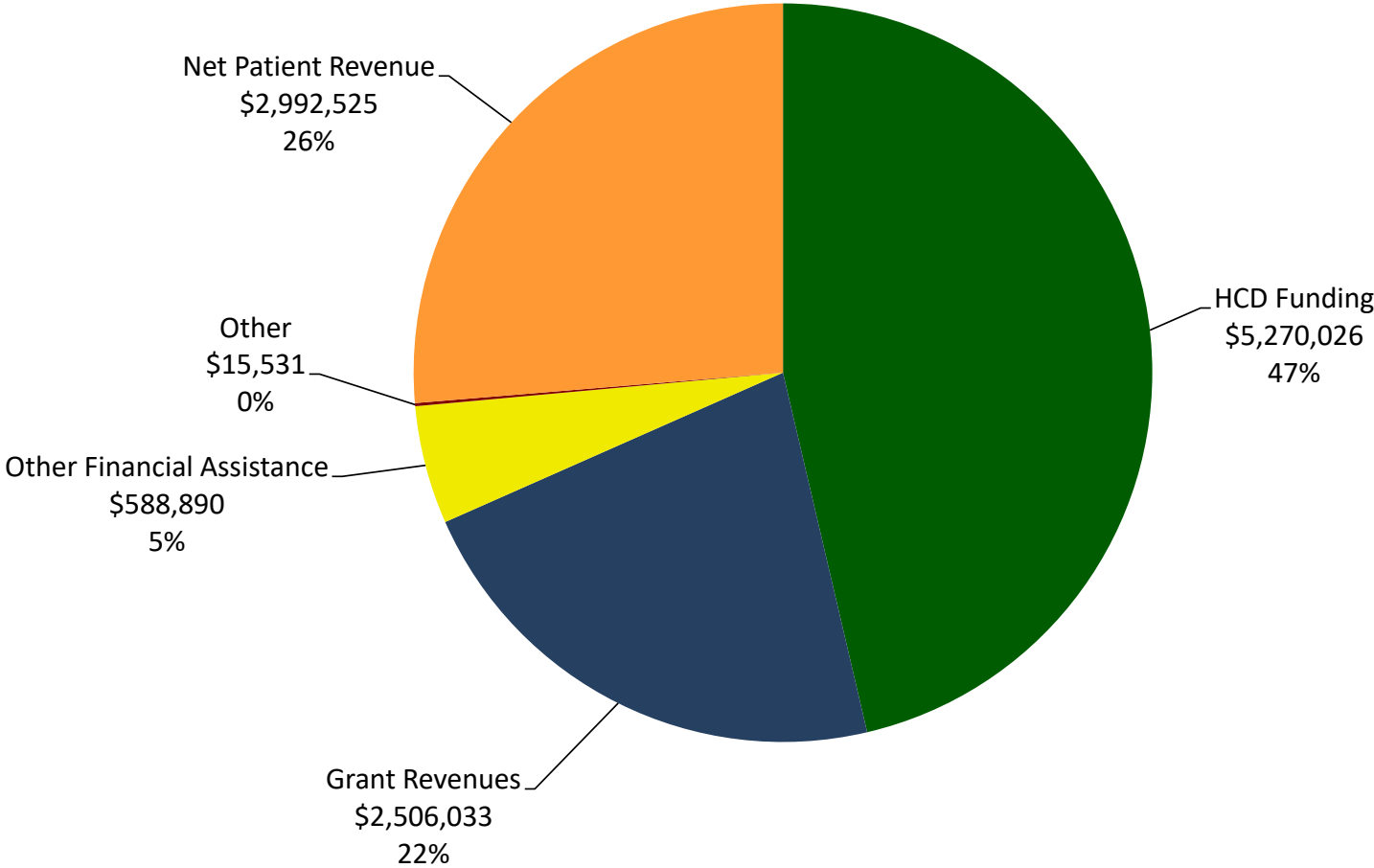
FOR THE FOURTH MONTH ENDED JANUARY 31, 2021

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
7,458	4,417	(3,041)	(68.8%)	5,132	(2,326)	(45.3%)	29,137	17,668	(11,469)	(64.9%)	17,449	(11,687)	(67.0%)
<i>Overhead Allocations:</i>													
270	411	141	34.4%	345	75	21.8%	1,077	1,645	568	34.5%	1,358	281	20.7%
29,869	32,224	2,355	7.3%	51,152	21,284	41.6%	121,141	128,895	7,754	6.0%	91,907	(29,234)	(31.8%)
313	551	238	43.2%	935	622	66.5%	1,010	2,204	1,194	54.2%	4,079	3,068	75.2%
1,817	2,055	238	11.6%	1,828	12	0.6%	7,328	8,221	893	10.9%	8,013	684	8.5%
7,058	4,754	(2,304)	(48.5%)	6,197	(861)	(13.9%)	19,447	19,016	(431)	(2.3%)	24,586	5,139	20.9%
6,542	6,425	(117)	(1.8%)	7,136	594	8.3%	27,806	25,700	(2,107)	(8.2%)	32,583	4,777	14.7%
1,968	2,466	498	20.2%	2,473	505	20.4%	8,234	9,866	1,632	16.5%	10,791	2,557	23.7%
1,063	1,151	88	7.7%	940	(124)	(13.2%)	4,293	4,605	312	6.8%	4,641	348	7.5%
1,140	985	(155)	(15.7%)	2,785	1,645	59.1%	2,992	3,940	949	24.1%	6,596	3,604	54.6%
941	1,002	61	6.1%	-	(941)	0.0%	3,758	4,010	251	6.3%	-	(3,758)	0.0%
13,737	11,857	(1,881)	(15.9%)	-	(13,737)	0.0%	41,086	47,428	6,341	13.4%	-	(41,086)	0.0%
1,100	1,208	108	8.9%	-	(1,100)	0.0%	4,324	4,833	509	10.5%	-	(4,324)	0.0%
6,281	5,782	(499)	(8.6%)	-	(6,281)	0.0%	19,235	23,130	3,895	16.8%	-	(19,235)	0.0%
6,942	7,067	126	1.8%	-	(6,942)	0.0%	26,449	28,269	1,821	6.4%	-	(26,449)	0.0%
11,647	17,387	5,740	33.0%	-	(11,647)	0.0%	35,443	69,549	34,107	49.0%	-	(35,443)	0.0%
4,218	4,530	312	6.9%	8,285	4,067	49.1%	16,552	18,119	1,567	8.6%	24,228	7,676	31.7%
747	1,439	691	48.0%	2,012	1,264	62.8%	4,078	5,755	1,677	29.1%	8,416	4,338	51.5%
1,537	1,188	(349)	(29.4%)	17,262	15,725	91.1%	5,508	4,751	(757)	(15.9%)	59,423	53,915	90.7%
745	681	(64)	(9.4%)	434	(312)	(71.9%)	3,205	2,724	(481)	(17.7%)	1,696	(1,509)	(89.0%)
1,324	1,607	283	17.6%	1,695	371	21.9%	4,954	6,429	1,475	22.9%	4,665	(290)	(6.2%)
187	207	19	9.4%	382	195	51.0%	749	827	78	9.5%	2,195	1,446	65.9%
99,448	104,979	5,531	5.3%	103,862	4,414	4.3%	358,670	419,916	61,246	14.6%	285,175	(73,494)	(25.8%)
436,045	434,625	(1,420)	(0.3%)	467,129	31,084	6.7%	1,720,050	1,774,105	54,055	3.0%	1,744,839	24,788	1.4%
\$ 291,751	\$ (73,580)	\$ 365,331	(496.5%)	\$ (258,424)	\$ 550,175	(212.9%)	\$ (395,444)	\$ (929,893)	\$ 534,449	(57.5%)	\$ (937,505)	\$ 542,061	(57.8%)
(16,646)	-	16,646	0.0%	12,780	29,427	230.2%	-	-	-	0.0%	12,780	12,780	100.0%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
\$ -	\$ 71,000	\$ 71,000	100.0%	\$ -	\$ -	0.0%	\$ 693,123	\$ 917,000	\$ 223,877	24.4%	\$ -	\$ (693,123)	0.0%

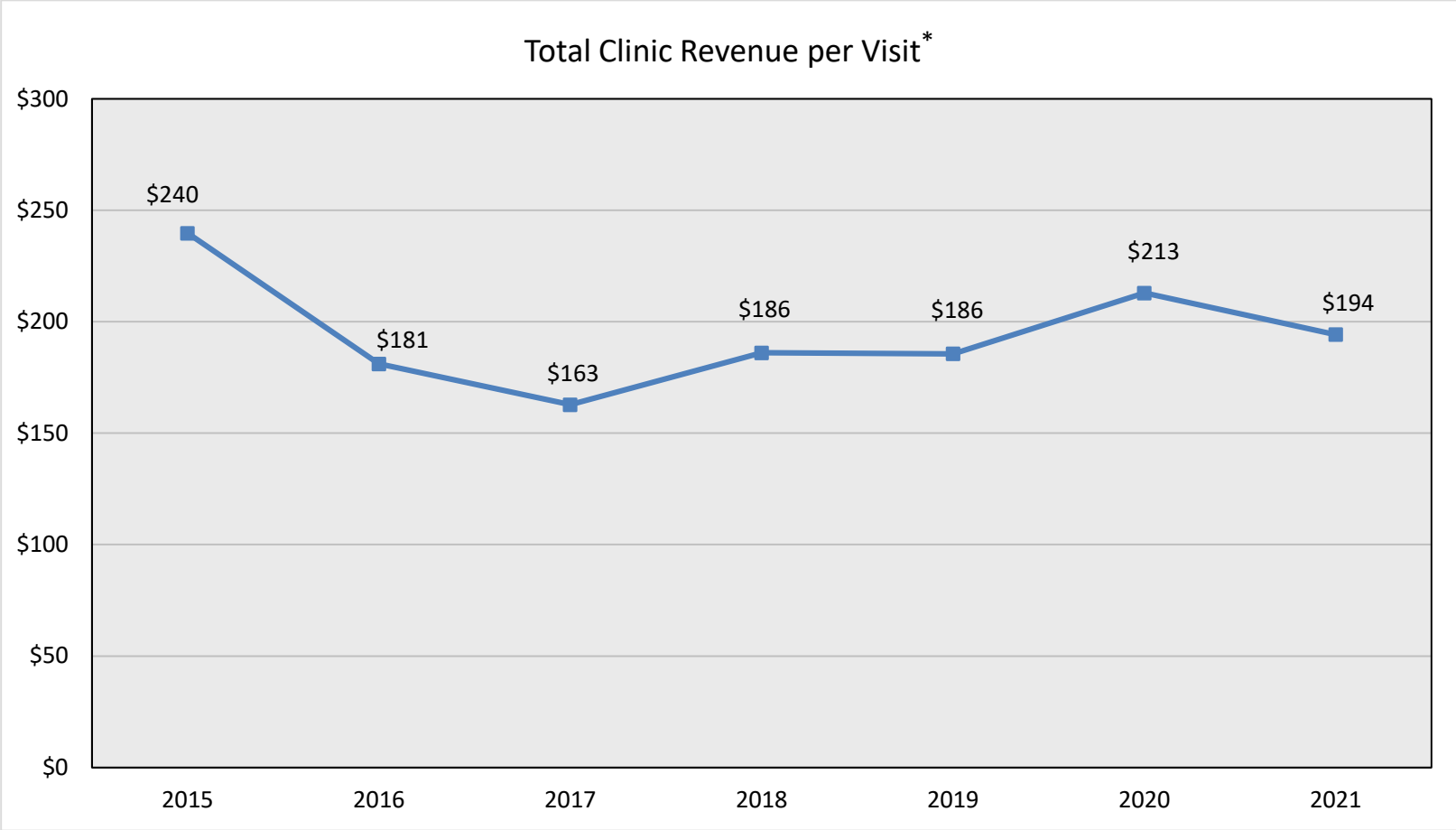


Clinic Visits - Adults and Pediatrics	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Current Year	Current YTD	%Var to	Prior Year
													Total	Budget	Budget	Total
West Palm Beach	1,227	929	1,068	836									4,060	2,145	89.3%	6,851
Delray	1,061	883	989	776									3,709	2,382	55.7%	4,556
Lantana	1,738	1,282	1,379	1,374									5,773	6,092	(5.2%)	6,939
Belle Glade	616	395	661	451									2,123	1,651	28.6%	3,455
Lewis Center	786	695	807	662									2,950	616	378.9%	996
Lake Worth & Women's Health Care	1,153	979	958	907									3,997	2,551	56.7%	5,272
Jupiter Clinic	602	407	468	450									1,927	1,378	39.8%	2,017
West Boca & Women's Health Care	786	679	730	641									2,836	1,410	101.1%	3,204
Mobile Van	16	-	-	1									17	52	(67.3%)	532
Mobile 2 Clinic	-	-	-	-									-	52	(100.0%)	
Mobile 3 Hero	-	-	-	-									-	52	(100.0%)	
Mangonia Park	259	203	198	224									884	331		205
Mangonia Park-Substance	-	-	-	-									-	439	(100.0%)	1,874
Total Clinic Visits	8244	6,452	7,258	6,322	-	-	-	-	-	-	-	-	28,276	18,716	51.1%	35,696
Dental Visits																
West Palm Beach	467	334	427	172									1,400	1,672	(16.3%)	3,444
Lantana	447	358	473	466									1,744	2,386	(26.9%)	2,314
Delray	-	-	-	-									-	1,201	(100.0%)	2,369
Belle Glade	-	-	-	2									2	622	(99.7%)	1,330
Total Dental Visits	914	692	900	640	-	-	-	-	-	-	-	-	3,146	5,881	(46.5%)	9,457
Total Medical and Dental Visits	9158	7,144	8,158	6,962	-	-	-	-	-	-	-	-	31,422	24,597	27.7%	45,153
Key Ratios																
Collection Ratio														14%		
Bad debt write off as a percentage of total billing														0%		
Collections per visit													4,471			
Charges Per Visit													170			
Percentage of A/R less than 120 days													64%			
Days in AR													69			
Mental Health Counselors (non-billable)																
West Palm Beach	-	2	-	1									3	235	(98.7%)	614
Delray	60	41	22	1									124	241	(48.5%)	334
Lantana	-	36	2	-									38	859	(95.6%)	2,248
Belle Glade	26	18	41	21									106	108	(1.9%)	434
Mangonia Park	458	205	225	214									1,102	377	192.3%	890
Lewis Center	308	381	544	678									1,911	329	480.9%	806
Lake Worth	12	-	1	-									13	263	(95.1%)	705
Jupiter	-	-	-	-									-	-	0.0%	-
West Boca	-	-	-	-									-	-	0.0%	5
Mobile Van	-	-	-	-									-	126	(100.0%)	288
Total Mental Health Screenings	864	683	835	915	-	-	-	-	-	-	-	-	3,297	2,538	29.9%	6,324

Primary Care Clinics Funding Sources

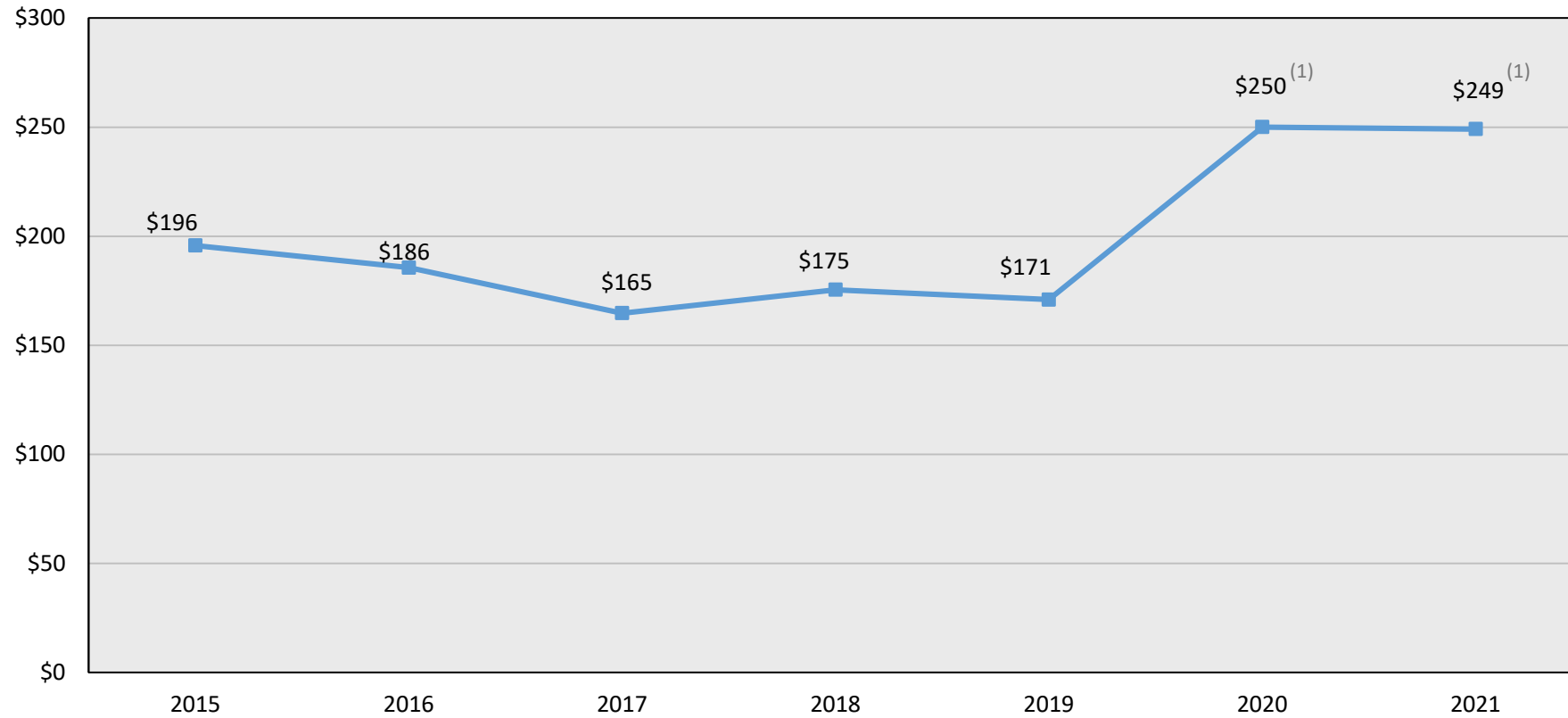


Fiscal YTD January 2021 Total Revenues \$11,373,004



* Based on total medical and dental visits

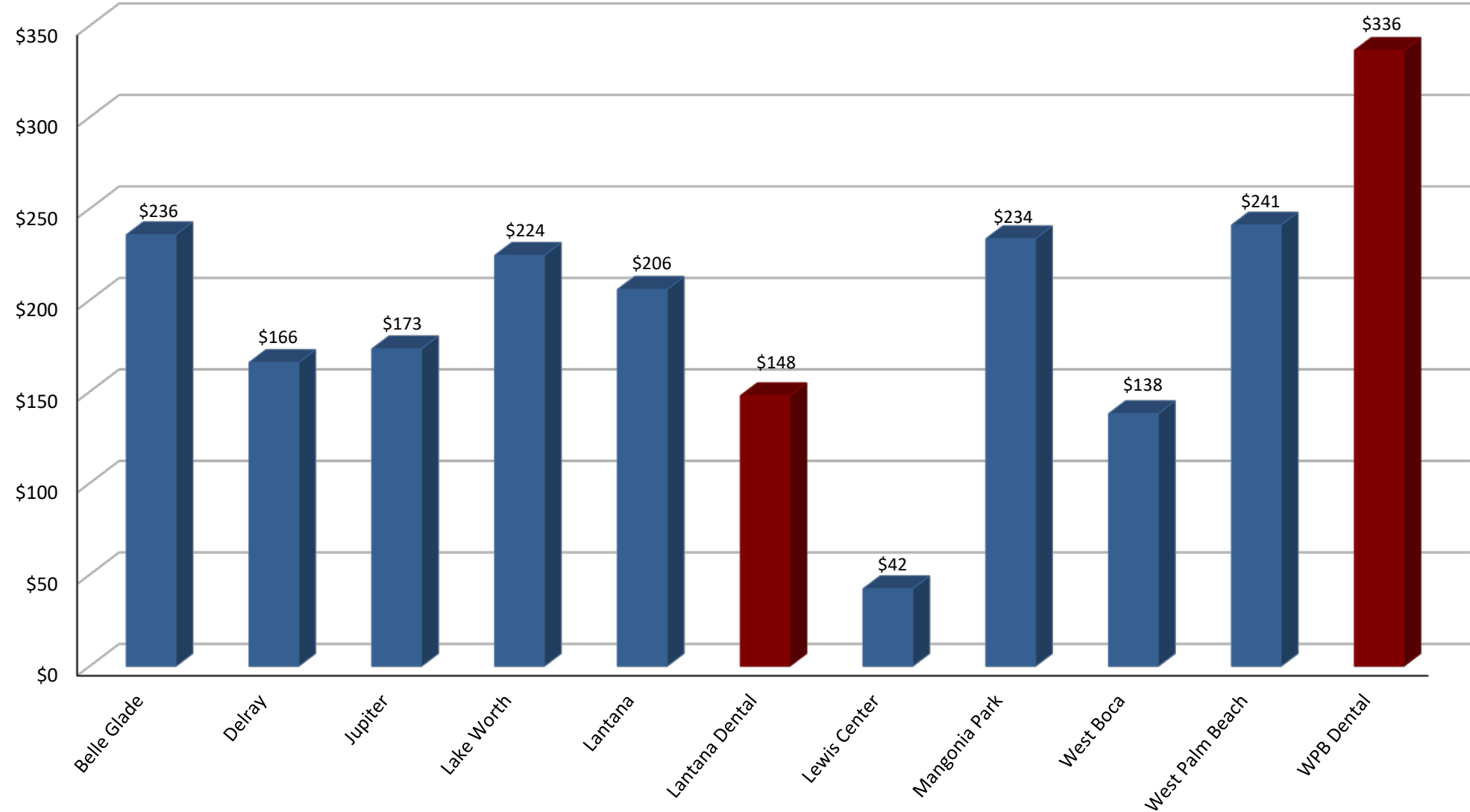
Total Clinic Operating Expense per Visit*



(1) Increase in expense per visit is due to lower visits in fiscal years 2020 and 2021 related to operational changes for Covid-19

* Based on total medical, dental, and mental health visits

Total Operating Expenses per Visit by Clinic



*Based on Fiscal Year-to-Date January 2021 total operating expenses

** Visits for the medical clinics include medical and mental health visits



C. L. Brumback

Primary Care Clinics

Health Care District Palm Beach County