



**COMMUNITY HEALTH CENTERS FINANCE COMMITTEE
MEETING AGENDA
December 17, 2025 at 12:00PM
4801 S. Congress Ave
Lake Worth Beach, FL 33461**

Remote Participation Link:

<https://zoom.us/j/5507895592?pwd=REZ4TWtYUXowQWNpWTBaVXRzZldDQT09>

Telephone Dial-in Access: (646) 558-8656 / Meeting ID: 550 789 5592 / Password: 946503

1. Call to Order

A. Roll Call

2. Agenda Approval

A. Additions/Deletions/Substitutions

B. MOTION TO APPROVE: Agenda

3. Awards, Introductions and Presentations

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

A. MOTION TO APPROVE:

Finance Committee Meeting Minutes of September 24, 2025 [Pages 1-3]

7. Consent Agenda – MOTION TO APPROVE:

A. ADMINISTRATION

7A-1 RECEIVE AND FILE:

December 2025 Internet Posting of District Public Meeting

<https://www.hcdpbc.org/resources/public-meetings>

7A-2 **RECEIVE AND FILE:**
Attendance Tracking [Page 4]

7A-3 **RECEIVE AND FILE:**
Finance Committee Meeting Schedule for 2026 [Pages 5-6]

8. Regular Agenda

A. **FINANCE**

8A-1 **RECEIVE AND FILE:**
Community Health Centers Financial Report October 2025
(Jessica Cafarelli) [Pages 7-25]

9. Executive Director of FQHC Services Comments

10. Board Member Comments

11. Establishment of Upcoming Meetings

March 25, 2026 (Atlantis Community Health Center)

12:00 p.m. Finance Committee

June 24, 2026 (Atlantis Community Health Center)

12:00 p.m. Finance Committee

September 23, 2026 (Atlantis Community Health Center)

12:00 p.m. Finance Committee

December 16, 2026 (Atlantis Community Health Center)

12:00 p.m. Finance Committee

12. Motion to Adjourn



**COMMUNITY HEALTH CENTERS
FINANCE COMMITTEE MEETING MINUTES
September 24, 2025 at 12:00PM
1515 N Flagler Dr.
West Palm Beach, FL 33401**

1. Call to Order – Michael Smith

A. Roll Call

Finance Committee Members present: Michael Smith, Joseph Gibbons and William Johnson.

Staff present (in person/virtual):

Darcy Davis, President & CEO; Dr. Joshua Adametz, AVP & Executive Director Community Health Center; Jessica Cafarelli, VP & Chief Financial Officer; Bernabe Icaza, SVP & General Counsel; Dr. Ana Ferwerda, CHC Medical Director; Dr. Belma Andric, EVP & Chief Medical Officer; Heather Bokor, VP & Chief Compliance & Privacy Officer; Regina All, SVP & Chief Nursing Officer; Geoffrey Washburn, VP & Chief Human Resource Officer; Angela Santos and Steven Sadiku

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents, through collaboration and partnership, in a culturally sensitive environment.

2. Agenda Approval

A. Additions/Deletions/Substitutions

B. Motion to Approve Agenda

CONCLUSION/ACTION: Joseph Gibbons made a motion to approve the agenda. The motion was duly seconded by William Johnson. There being no opposition, the motion passed unanimously.

3. Awards, Introductions and Presentations

The Community Health Center FY26 Budget presentation was presented by Ms. Jessica Cafarelli.

4. Disclosure of Voting Conflict



Health Care District
OF PALM BEACH COUNTY
WE CARE FOR ALL

5. Public Comment

6. Meeting Minutes

- A. **Staff Recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of June 25, 2025.

CONCLUSION/ACTION: Joseph Gibbons made a motion to approve the Finance Committee Meeting Minutes of June 25, 2025. The motion was duly seconded by William Johnson. There being no opposition, the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Joseph Gibbons made a motion to approve the Consent Agenda. The motion was duly seconded by William Johnson. There being no opposition, the motion passed unanimously.

HEALTH CARE DISTRICT

A. ADMINISTRATION

- 7A-1 **RECEIVE AND FILE:**
September 2025 Internet Posting of District Public Meeting
<https://www.hcdpbc.org/resources/public-meetings>

- 7A-2 **RECEIVE AND FILE:**
Finance Committee Attendance

8. Regular Agenda

A. FINANCE

- 8A-1 **RECEIVE AND FILE:**
District Clinic Holdings, Inc. Financial Report July 2025

Ms. Cafarelli discussed the July 2025 Financial Report to the Finance Committee.

CONCLUSION/ACTION: William Johnson made a motion to approve the Consent Agenda. The motion was duly seconded by Joseph Gibbons. There being no opposition, the motion passed unanimously.



Health Care District
OF PALM BEACH COUNTY
WE CARE FOR ALL

**9. Dr. Joshua Adametz, AVP & Executive Director Community Health Center
Comments**

10. Finance Committee Member Comments

Mr. William Johnson stated that he will not be attending the Community Health Centers Finance Committee Meeting on December 17, 2025.

11. Establishment of Upcoming Meetings

December 17, 2025, at 12:00PM (Atlantis Community Health Center)

12. Motion to Adjourn

There being no further business, the meeting was adjourned.

CHC Finance Committee Chair

Date



**Community Health Centers
Finance Committee
Attendance Tracking**

	02/28/24	06/26/24	08/28/24	11/20/24	06/25/25	9/24/25
Mike Smith	X	X	X	X	X	X
Joseph Gibbons	X	E	X	E	X	X
William Johnson	X	X	X	X	X	X

X= Present

A= Absent

E= Excused



**COMMUNITY HEALTH CENTERS FINANCE COMMITTEE
December 17, 2025**

1. Description: Finance Committee Meeting Schedule for 2026

2. Summary:

This agenda item provides the Committee with the meeting schedule for 2026.

3. Substantive Analysis:

March 25, 2026 (Atlantis Community Health Center)

12:00 p.m. Finance Committee

June 24, 2026 (Atlantis Community Health Center)

12:00 p.m. Finance Committee

September 23, 2026 (Atlantis Community Health Center)

12:00 p.m. Finance Committee

December 16, 2026 (Atlantis Community Health Center)

12:00 p.m. Finance Committee

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

Signed by:


 CA6A21FF2E90481
 Jessica Cafarelli
 VP & Chief Financial Officer




COMMUNITY HEALTH CENTERS FINANCE COMMITTEE
December 17, 2025

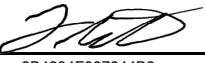
5. Recommendation:

Staff recommends the Finance Committee Receive and File the meeting schedule for 2026.

Approved for Legal sufficiency:

Signed by:


0CF6F7DB670B Bernabe Icaza
SVP & General Counsel

Signed by:


2B4P34F987844B3
Joshua Adametz, DMD, MPH, MA
AVP & Executive Director of
Community Health Centers



COMMUNITY HEALTH CENTERS FINANCE COMMITTEE December 17, 2025

1. Description: Community Health Centers' Financial Report October 2025

2. Summary:

The October 2025 financial statements for the Community Health Centers are presented for the Finance Committee.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for Community Health Centers. Additional Management discussion and analysis is incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget	
Capital Requirements	N/A		Yes <input type="checkbox"/>	No <input type="checkbox"/>
Net Operating Impact	N/A		Yes <input type="checkbox"/>	No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

Signed by:


 CA6A21FF2E08481 Jessica Cafarelli
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date Approved

6. Recommendation:

Staff recommends that the Finance Committee review the Community Health Centers' October 2025 YTD financial statements and forward to the Board for Approval.

Signed by:



 0CF6F7DB670620 Bernabe Icaza
 SVP & General Counsel



COMMUNITY HEALTH CENTERS FINANCE COMMITTEE
December 17, 2025

Signed by:


CA6A21FF2E92481
Jessica Cafarelli
VP & Chief Financial Officer

Signed by:


3B422457087844B2
Joshua Admetz, DMD, MPH, MA
AVP & Executive Director of Community
Health Centers



MEMO

To: Finance Committee
From: Jessica Cafarelli
VP, Chief Financial Officer
Date: December 17, 2025

Subject: Management Discussion and Analysis as of October 2025 Community Health Centers Financial Statements.

The October financial statements represent the financial performance through the first month of the 2026 fiscal year for the Community Health Centers. On the Comparative Statement of Net Position, total assets increased \$1.1M. Cash increased \$953k as a result of normal business operations related to medical claims payments.

On the Statement of Revenues and Expenses, net patient revenue YTD was favorable to budget by \$138k or 12.6%. Gross patient revenue YTD was favorable to budget by \$159k. Total YTD revenues were favorable to budget by \$3k or .2%. YTD grant revenue is unfavorable to budget by (\$114k). Operational expenses before depreciation were favorable to budget by \$711k due to timing differences in expenses and staffing. Positive variances YTD in salaries, wages, and benefits were \$296k. YTD net margin was a loss of (\$2.3M) compared to the budgeted loss of (\$3.0M) resulting in a favorable variance of \$723k or (23.9%). YTD, the District has transferred in \$0 to subsidize clinic operations.

Net patient revenue YTD for the Medical clinics was favorable to budget by \$120k. The Medical clinics YTD gross patient revenue was unfavorable to budget by (\$49k). The Medical clinics total YTD revenue was unfavorable to budget by (\$6k). Grant revenue recognition had a negative impact on overall revenue of (\$105k). Total operating expenses of \$2.3M were favorable to budget of \$2.9M by \$667k or 22.8%. The positive variance is mostly due to salaries, wages, and benefits of \$247k, and purchased services of \$159k. Timing differences in expenses and staffing are driving these favorable YTD variances. YTD net margin was a loss of (\$1.7M) compared to the budgeted loss of (\$2.3M) resulting in a favorable variance of \$669k or (28.6%).

Net patient revenue YTD for the Dental clinics was favorable to budget by \$15k. The Dental clinics total YTD gross patient revenue was favorable to budget by \$78k, with a 9.1% increase in dental visits compared to budget impacting this favorable result. Total YTD operating expenses of \$492k were unfavorable to budget by (\$43k), with salaries accounting for (\$34k) of this unfavorable variance. Total YTD net margin was unfavorable to budget by (\$54k) or 23.4%.

Net patient revenue YTD for the Behavioral Health clinics was favorable to budget by \$3k. The Behavioral Health clinics total YTD gross patient revenue was favorable to budget by \$130k. Total YTD operating expenses of \$367k were favorable to budget by \$86k, with salaries and benefits accounting for \$83k of this favorable variance. Total YTD net margin was favorable to budget by \$107k or (23.7%).

**Community Health Centers
Comparative Statement of Net Position**

	<u>October 31, 2025</u>	<u>September 30, 2025</u>	<u>Increase (Decrease)</u>
Assets			
Cash and Cash Equivalents	\$ 2,444,223	\$ 1,490,959	\$ 953,265
Accounts Receivable, net	1,884,808	1,769,791	115,017
Due From Other Governments	2,384,742	2,059,464	325,278
Other Current Assets	286,773	374,777	(88,003)
Net Investment in Capital Assets	5,243,838	5,316,411	(72,573)
Right Of Use Assets	8,000,589	8,105,098	(104,509)
Total Assets	\$ 20,244,974	\$ 19,116,500	\$ 1,128,474
Liabilities			
Accounts Payable	468,171	625,729	(157,558)
Deferred Revenue-	1,670	2,503	(833)
Accrued Interest	40,192	39,654	538
Other Current Liabilities	3,727,256	3,506,247	221,009
Lease Liability	7,464,279	7,547,449	(83,169)
Non-Current Liabilities	1,357,266	1,292,815	64,451
Total Liabilities	13,058,833	13,014,397	44,436
Deferred Inflows of Resources			
Deferred Inflows	\$ 59,187	\$ 59,187	\$ 0
Net Position			
Net Investment in Capital Assets	5,243,838	5,316,411	(72,573)
Unrestricted	1,883,115	726,504	1,156,611
Total Net Position	7,126,954	6,042,915	1,084,038
Total Liabilities, Deferred Inflows of Resources and Net Position	\$ 20,244,974	\$ 19,116,500	\$ 1,128,474

Note: Amounts may not foot due to rounding.

Primary Care Clinics Statement of Revenues and Expenses
For The First Month Ended October 31, 2025

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	Current Month			Fiscal Year To Date			
	Actual	Budget	Variance	%	Prior Year	Variance	%
Gross Patient Revenue	\$ 3,674,429	\$ 3,515,032	\$ 159,397	4.5%	\$ 3,463,909	\$ 210,520	6.1%
Contractual Allowance	1,271,078	1,195,157	75,921	6.4%	1,230,872	40,207	3.3%
Charity Care	1,387,151	1,217,602	169,549	13.9%	1,196,335	190,816	16.0%
Bad Debt	399,136	572,337	(173,201)	(30.3%)	704,322	(305,186)	(43.3%)
Total Contractuals and Bad Debt	3,057,365	2,985,096	72,269	2.4%	3,131,528	(74,163)	(2.4%)
Other Patient Revenue	614,253	563,123	51,130	9.1%	561,333	52,921	9.4%
Net Patient Service Revenue	1,231,317	1,093,059	138,258	12.6%	893,713	337,604	37.8%
Collection %	33.51%	31.10%	25.80%		25.80%		
Grants	615,490	729,464	(113,973)	(15.6%)	514,544	100,947	19.6%
Other Revenue	1,819	23,319	(21,500)	(92.2%)	25,544	(23,725)	(92.9%)
Total Revenues	\$ 1,848,627	\$ 1,845,842	\$ 2,785	0.2%	\$ 1,433,801	\$ 414,825	28.9%
Direct Operating Expenses:							
Salaries and Wages	2,206,581	2,373,311	166,731	7.0%	1,777,415	(429,166)	(24.1%)
Benefits	525,257	654,524	129,267	19.7%	432,027	(83,230)	(21.6%)
Purchased Services	20,735	179,288	158,553	88.4%	12,929	(7,805)	(60.4%)
Medical Supplies	65,956	82,609	16,652	20.2%	68,475	2,519	3.7%
Other Supplies	14,948	28,798	13,850	48.1%	6,167	(8,781)	(142.4%)
Contracted Physician Expense	10,900	-	(10,900)	-	-	(10,900)	-
Medical Services	5,520	26,340	20,820	79.0%	103,925	98,405	94.7%
Drugs	20,340	71,442	51,102	71.5%	61,289	40,949	66.8%
Repairs and Maintenance	58,055	179,694	121,639	67.7%	52,025	(6,030)	(11.6%)
Lease and Rental	90,606	103,595	12,989	12.5%	180,498	89,892	49.8%
Utilities	12,433	15,366	2,933	19.1%	3,195	(9,238)	(289.1%)
Other Expense	47,616	72,929	25,313	34.7%	44,142	(3,474)	(7.9%)
Interest Expense	33,789	30,716	(3,073)	(10.0%)	16,511	(17,279)	(104.7%)
Principal Expenditure	-	-	1,606	-	1,606	1,606	-
Insurance	4,495	9,261	4,765	51.5%	6,635	2,140	32.3%
Total Operating Expenses	3,117,231	3,827,872	710,641	18.6%	2,766,839	(350,392)	(12.7%)
Net Performance before Depreciation & Overhead Allocations	\$ (1,268,604)	\$ (1,982,030)	\$ 713,426	(36.0%)	\$ (1,333,038)	\$ 64,433	(4.8%)
Depreciation	177,082	150,727	(26,355)	(17.5%)	87,165	(89,917)	(103.2%)
Overhead Allocations:							
OH Risk Management	6,041	5,360	(681)	(12.7%)	12,674	6,633	52.3%
OH Revenue Cycle	149,523	127,819	(21,704)	(17.0%)	76,173	(73,350)	(96.3%)
OH Internal Audit	1,732	3,310	1,578	47.7%	3,844	2,112	54.9%
Home Office Facilities	24,021	14,453	(9,568)	(66.2%)	28,469	4,448	15.6%
OH Administration	10,690	17,164	6,474	37.7%	19,054	8,364	43.9%
OH Human Resources	65,020	91,217	26,197	28.7%	122,937	57,917	47.1%
Legal	21,796	31,858	10,062	31.6%	55,244	33,448	60.5%
Records	3,206	4,120	914	22.2%	4,254	1,048	24.6%
OH Compliance	12,840	15,163	2,323	15.3%	14,592	1,752	12.0%
IT Operations	3,277	-	(3,277)	-	22,627	19,350	85.5%
IT Security	12	-	(12)	-	17,664	17,664	99.9%
OH Finance	33,504	41,694	8,190	19.6%	48,235	14,731	30.5%
Corporate Communications	11,137	17,186	6,049	35.2%	16,284	5,147	31.6%
OH Information Technology	308,812	346,653	37,841	10.9%	24,675	(284,137)	(1,151.5%)
Total	\$ (1,268,604)	\$ (1,982,030)	\$ 713,426	(36.0%)	\$ (1,333,038)	\$ 64,433	(4.8%)

Primary Care Clinics Statement of Revenues and Expenses
For The First Month Ended October 31, 2025

	Current Month				Fiscal Year To Date			
	Actual	Budget	Variance	%	Actual	Budget	Variance	%
	484	-	(484)	99.8%	484	-	(484)	99.8%
IT Applications	331	-	(331)	99.4%	331	-	(331)	99.4%
IT Service Center	32,488	40,482	7,994	(47.2%)	32,488	40,482	7,994	(47.2%)
Corporate Quality	10,722	24,983	14,261	82.4%	10,722	24,983	14,261	82.4%
OH Security Services	15,316	24,009	8,693	31.1%	15,316	24,009	8,693	31.1%
OH Supply Chain	24,537	8,342	(16,195)	(92.7%)	24,537	8,342	(16,195)	(92.7%)
HIM Department	47,960	747	(47,213)	(93.8%)	47,960	747	(47,213)	(93.8%)
OH Coding	1,312	1,448	136	(37.7%)	1,312	1,448	136	(37.7%)
OH Reimbursement	-	-	-	-	-	-	-	-
OH Clinical Labor Pool	37,128	43,897	6,769	(27.7%)	37,128	43,897	6,769	(27.7%)
Clinical Services Admin	18,804	6,959	(11,845)	24.3%	18,804	6,959	(11,845)	24.3%
Support Services Allocation	3,401	3,404	3	4.6%	3,401	3,404	3	4.6%
OH Mail Room	544	2,177	1,633	-	544	2,177	1,633	-
OH Patient Experience	4,548	6,570	2,022	1.5%	4,548	6,570	2,022	1.5%
OH External Affairs	11,140	12,058	918	-	11,140	12,058	918	-
OH Strategic Initiatives and Projects	1	4,730	4,729	-	1	4,730	4,729	-
OH Employee Health	860,327	895,803	35,476	4.0%	860,327	895,803	35,476	4.0%
Total Overhead Allocations-	4,154,640	4,874,402	719,762	(7.6%)	4,154,640	4,874,402	719,762	(7.6%)
Total Expenses	\$ (2,306,013)	\$ (3,028,560)	\$ 722,547	(23.9%)	\$ (2,306,013)	\$ (3,028,560)	\$ 722,547	(23.9%)
Net Margin	-	26,641	(26,641)	-	-	26,641	(26,641)	-
Capital Contributions,	-	\$ 2,963,340	\$ (2,963,340)	-	-	\$ 2,963,340	\$ (2,963,340)	-
Transfer In/(Out)	-	-	-	-	-	-	-	-

Statement of Revenues and Expenses by Month

	Oct-25	Year to Date
Gross Patient Revenue	\$ 3,674,429	\$ 3,674,429
Contractual Allowance	1,271,078	1,271,078
Charity Care	1,387,151	1,387,151
Bad Debt	399,136	399,136
Total Contractuals and Bad Debt	3,057,365	3,057,365
Other Patient Revenue	614,253	614,253
Net Patient Service Revenue	1,231,317	1,231,317
Collection %	33.51%	33.51%
Non-Operating Revenues		
Grants	615,490	615,490
Other Revenue	1,819	1,819
Total Other Revenues	\$ 617,309	\$ 617,309
Total Non-Operating Revenues	\$ 1,848,627	\$ 1,848,627
Direct Operating Expenses:		
Salaries and Wages	2,206,581	2,206,581
Benefits	525,257	525,257
Purchased Services	20,735	20,735
Medical Supplies	65,956	65,956
Other Supplies	14,948	14,948
Contracted Physician Expense	10,900	10,900
Medical Services	5,520	5,520
Drugs	20,340	20,340
Repairs and Maintenance	58,055	58,055

Statement of Revenues and Expenses by Month

	Oct-25	Year to Date
Lease and Rental	90,606	90,606
Utilities	12,433	12,433
Other Expense	47,616	47,616
Interest Expense	33,789	33,789
Insurance	4,495	4,495
Total Operating Expenses	3,117,231	3,117,231

Net Performance before Depreciation & Overhead Allocations **\$ (1,268,604)** **\$ (1,268,604)**

Depreciation	177,082	177,082
<i>Overhead Allocations:</i>		
OH Risk Management	6,041	6,041
OH Revenue Cycle	149,523	149,523
OH Internal Audit	1,732	1,732
Home Office Facilities	24,021	24,021
OH Administration	10,690	10,690
OH Human Resources	65,020	65,020
Legal	21,796	21,796
Records	3,206	3,206
OH Compliance	12,840	12,840
IT Operations	3,277	3,277
IT Security	12	12
OH Finance	33,504	33,504
Corporate Communications	11,137	11,137
OH Information Technology	308,812	308,812

Statement of Revenues and Expenses by Month

	Oct-25	Year to Date
IT Applications	484	484
IT Service Center	331	331
Corporate Quality	32,488	32,488
OH Security Services	10,722	10,722
OH Supply Chain	15,316	15,316
HIM Department	24,537	24,537
OH Coding	47,960	47,960
OH Reimbursement	1,312	1,312
Clinical Services Admin	37,128	37,128
Support Services Allocation	18,804	18,804
OH Mail Room	3,401	3,401
OH Patient Experience	544	544
OH External Affairs	4,548	4,548
OH Strategic Initiatives and Projects	11,140	11,140
OH Employee Health	1	1
Total Overhead Allocations	860,327	860,327
Total Expenses	4,154,640	4,154,640
Net Margin	\$ (2,306,013)	\$ (2,306,013)

Primary Care Clinics - Medical Statement of Revenues and Expenses by Location (YTD)
For The First Month Ended October 31, 2025

	Chronic Administration	Belle Glade Medical Clinic	Dolray Medical Clinic	Lantana Medical Clinic	Mangonia Park Medical Clinic	West Palm Beach Medical Clinic	Juniper Medical Clinic	Lake Worth Medical Clinic	Lewis Center Medical Clinic	West Boca Medical Clinic	St Ann Place Medical Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Atlantis Medical Clinic	Port Medical Clinic	Total
Gross Patient Revenue	-	\$ 188,333	\$ 202,284	\$ (521)	\$ 282,217	\$ 358,921	\$ 98,778	\$ 179	\$ 19,321	\$ 64,670	\$ 7,108	\$ 31,251	-	\$ 21,023	\$ 707,970	\$ 170	\$ 1,961,703
Contractual Allowance	460	54,627	54,899	(18,589)	82,557	139,655	20,073	(7,144)	11,258	21,663	1,664	5,064	-	10,153	287,931	5,064	674,365
Charity Care	-	49,537	68,463	672	105,145	93,261	35,237	851	5,180	23,699	1,220	13,302	-	5,431	241,600	170	694,157
Bad Debt	-	6,806	19,334	1,543	75,961	38,747	7,894	4,855	2,769	2,455	1,920	8,333	-	5,367	9,431	6	185,321
Total Contractual Allowances and Bad Debt	460	110,970	142,716	(16,183)	273,661	271,662	63,174	(1,437)	19,307	47,928	4,804	26,698	-	20,941	536,963	180	1,503,843
Other Patient Revenue	-	42,733	36,052	-	21,311	84,954	19,953	-	7,281	28,414	1,192	5,102	-	1,036	159,912	43	407,983
Net Patient Revenue	(460)	120,096	95,620	15,661	9,867	172,213	55,557	1,617	7,294	45,157	3,496	9,655	-	1,117	328,919	33	865,843
Collection %	-	63.77%	47.27%	(3,003.50%)	3.76%	47.98%	56.24%	900.85%	37.75%	69.83%	49.19%	30.89%	-	5.31%	46.46%	19.59%	44.14%
Grants	144,597	31,970	37,299	-	17,668	52,140	18,508	-	-	13,810	-	6,079	-	5,610	108,986	-	436,867
Other Revenue	1,296	523	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,819
Total Other Revenues	145,893	32,493	37,299	-	17,668	52,140	18,508	-	-	13,810	-	6,079	-	5,610	108,986	-	438,686
Total Revenues	\$ 145,433	\$ 152,589	\$ 132,919	\$ 15,661	\$ 27,535	\$ 224,353	\$ 74,065	\$ 1,617	\$ 7,294	\$ 58,967	\$ 3,496	\$ 15,734	-	\$ 6,727	\$ 437,905	\$ 33	\$ 1,304,328
Direct Operational Expenses:																	
Salaries and Wages	385,562	121,892	129,894	-	63,136	220,340	138,179	-	2,956	47,789	314	22,239	-	22,628	428,508	-	1,583,536
Benefits	119,776	30,178	36,669	-	17,862	40,003	15,703	-	-	13,681	-	7,289	-	6,294	94,150	-	381,623
Purchased Services	7,038	2,852	4,221	68	300	-	1,090	80	362	2,021	-	-	-	-	290	-	16,321
Medical Supplies	-	2,565	6,641	1,296	2,258	9,203	1,592	1,494	541	462	110	150	-	293	7,720	-	34,345
Other Supplies	215	1,525	1,287	323	1,967	727	714	134	214	344	414	414	100	732	3,042	-	11,758
Medical Services	-	-	-	(3,453)	6,260	(6,451)	-	965	314	314	81	-	-	-	9,494	-	5,520
Drugs	-	1,133	2,073	3,796	5,603	3,400	479	617	68	1,347	34	701	-	3,065	2,795	-	20,340
Repairs and Maintenance	39,971	946	876	383	467	-	362	30	222	5,727	20	40	-	-	1,526	-	51,285
Lease and Rental	-	8,004	7,473	240	5,029	13,970	20	222	20	222	127	10	5	-	26,401	-	67,161
Utilities	-	2,258	5,290	-	482	195	1,190	-	222	686	970	132	-	-	1,387	-	10,124
Other Expense	9,033	1,387	2,010	466	4,672	1,448	371	493	1,535	2,747	371	132	2,200	560	27,349	-	29,194
Interest Expense	823	-	5,630	-	2,541	-	449	873	-	-	-	-	-	-	16,132	-	23,399
Insurance	-	194	251	-	132	499	51	4	28	44	-	777	-	777	928	-	4,461
Total Operating Expenses	562,417	172,934	202,816	6,572	101,015	296,053	151,748	3,965	6,811	75,940	1,675	31,713	6,146	32,793	592,416	-	2,245,016
Net Performance before Depreciation & Overhead Allocations	(416,985)	(20,345)	(69,897)	9,089	(73,480)	(71,701)	(77,683)	(2,348)	484	(16,974)	1,821	(15,979)	(6,146)	(26,065)	(154,511)	33	(940,688)
Depreciation	-	7,961	3,250	-	2,128	1,282	260	-	83	812	83	427	1,219	427	34,693	-	52,625
Overhead Allocations:																	
OH Risk Management	4,416	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,416
OH Revenue Cycle	64,081	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	64,081
OH Internal Audit	1,266	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,266
Home Office Facilities	22,364	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	22,364
OH Administration	7,815	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,815
OH Human Resources	48,419	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	48,419
Legal	15,934	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15,934
Records	2,344	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,344
OH Compliance	9,387	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	9,387
IT Operations	2,396	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,396
IT Security	9	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	9
OH Finance	24,492	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	24,492
Corporate Communications	8,141	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8,141
OH Information Technology	208,903	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	208,903
IT Applications	354	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	354
IT Service Center	242	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	242
Corporate Quality	24,369	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	24,369
OH Security Services	7,862	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,862
OH Supply Chain	11,197	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	11,197
HIM Department	18,875	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	18,875
OH Coding	33,572	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	33,572
OH Reimbursement	959	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	959
Clinical Services Admin	27,850	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	27,850
Support Services Allocation	14,105	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	14,105
OH Mail Room	2,486	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,486
OH Patient Experience	408	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	408
OH External Affairs	3,325	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,325
OH Strategic Initiatives and Projects	8,356	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8,356
OH Employee Health	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1
Total Overhead Allocations	573,928	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	573,928
Total Expenses	1,147,190	180,895	219,765	6,572	109,589	297,335	161,053	15,845	6,894	84,026	1,758	32,140	7,965	33,219	661,902	-	2,965,549
Net Margin	\$ (1,001,757)	\$ (86,846)	\$ (82,054)	\$ 9,089	\$ (82,054)	\$ (72,982)	\$ (86,989)	\$ (14,228)	\$ 400	\$ (25,059)	\$ 1,738	\$ (16,466)	\$ (7,965)	\$ (26,492)	\$ (223,997)	\$ 33	\$ (1,661,221)
Capital Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer In/(Out)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Primary Care Medical Statement of Revenues and Expenses
For The First Month Ended October 31, 2025

DocuSign Envelope ID: F5C87295-3420-4D4C-A523-EB33A95535D4

	Current Month			Fiscal Year To Date			
	Actual	Budget	Variance	%	Prior Year	Variance	%
Gross Patient Revenue	\$ 1,961,703	\$ 2,010,807	\$ (49,104)	(2.4%)	\$ 2,084,480	\$ (122,777)	(5.9%)
Contractual Allowance	674,365	670,019	4,346	0.6%	713,955	(39,589)	(5.5%)
Charity Care	644,157	657,980	(13,823)	(2.1%)	694,855	(50,698)	(7.3%)
Bad Debt	185,321	309,010	(123,689)	(40.0%)	488,204	(302,883)	(62.0%)
Total Contractuals and Bad Debt	1,503,843	1,637,009	(133,166)	(8.1%)	1,897,014	(393,170)	(20.7%)
Other Patient Revenue	407,983	371,942	36,041	9.7%	378,234	29,749	7.9%
Net Patient Service Revenue	865,843	745,740	120,103	16.1%	565,700	300,142	53.1%
Collection %	44.14%	37.09%	27.14%				
Grants	436,667	541,781	(105,114)	(19.4%)	422,772	13,895	3.3%
Other Revenue	1,819	23,070	(21,251)	(92.1%)	25,244	(23,424)	(92.8%)
Total Revenues	\$ 1,304,328	\$ 1,310,591	\$ (6,262)	(0.5%)	\$ 1,013,716	\$ 290,613	28.7%
Direct Operating Expenses:							
Salaries and Wages	1,586,187	1,715,881	(129,694)	7.6%	1,419,998	(166,189)	(11.7%)
Benefits	381,623	499,348	(117,725)	23.6%	346,809	(34,814)	(10.0%)
Purchased Services	18,321	177,056	(158,735)	89.7%	11,963	(6,358)	(53.1%)
Medical Supplies	34,345	51,254	(16,908)	33.0%	37,756	3,411	9.0%
Other Supplies	11,758	24,960	(13,202)	52.9%	5,185	(6,572)	(126.8%)
Contracted Physician Expense	10,900	-	(10,900)	-	-	(10,900)	-
Medical Services	5,520	26,340	(20,820)	79.0%	103,925	98,405	94.7%
Drugs	20,340	70,942	(50,602)	71.3%	61,289	40,949	66.8%
Repairs and Maintenance	51,285	175,399	(124,114)	70.8%	49,541	(1,744)	(3.5%)
Lease and Rental	67,161	77,326	(10,165)	13.1%	143,000	75,839	53.0%
Utilities	10,124	12,232	(2,108)	17.2%	2,286	(7,837)	(342.8%)
Other Expense	27,349	59,532	(32,184)	54.1%	32,576	5,227	16.0%
Interest Expense	29,194	26,292	(2,902)	(11.0%)	14,085	(15,109)	(107.3%)
Principal Expenditure	-	-	-	-	1,606	1,606	-
Insurance	4,461	9,215	(4,754)	51.6%	6,459	1,998	30.9%
Total Operating Expenses	2,258,568	2,925,777	667,209	22.8%	2,236,479	(22,089)	(1.0%)
Net Performance before Depreciation & Overhead Allocations	\$ (954,239)	\$ (1,615,186)	\$ 660,946	(40.9%)	\$ (1,222,763)	\$ 268,524	(22.0%)
Depreciation	146,605	121,828	(24,777)	(20.3%)	73,469	(73,136)	(99.5%)
Overhead Allocations:							
OH Risk Management	4,416	4,021	(395)	(9.8%)	8,536	4,120	48.3%
OH Revenue Cycle	64,081	54,779	(9,302)	(17.0%)	38,087	(25,994)	(68.2%)
OH Internal Audit	1,266	2,483	(1,217)	49.0%	2,589	1,323	51.1%
Home Office Facilities	22,364	13,456	(8,908)	(66.2%)	23,009	645	2.8%
OH Administration	7,815	12,875	(5,060)	39.3%	12,833	5,018	39.1%
OH Human Resources	48,419	67,927	(19,508)	28.7%	80,085	31,666	39.5%
Legal	15,934	23,897	(7,963)	33.3%	37,208	21,274	57.2%
Records	2,344	3,091	(747)	24.2%	2,865	521	18.2%
OH Compliance	9,387	11,374	(1,987)	17.5%	9,828	441	4.5%
IT Operations	2,396	-	(2,396)	-	15,240	12,844	84.3%
IT Security	9	-	(9)	-	11,905	11,896	99.9%
OH Finance	24,492	31,275	(6,783)	21.7%	32,487	7,995	24.6%
Corporate Communications	8,141	12,891	(4,750)	36.8%	10,968	2,827	25.8%
OH Information Technology	208,903	234,501	(25,598)	10.9%	16,619	(192,284)	(1,157.0%)

Primary Care Medical Statement of Revenues and Expenses
For The First Month Ended October 31, 2025

DocuSign Envelope ID: F9C87295-3420-4D4C-A523-EB33A95535D4

	Current Month				Fiscal Year To Date					
	Actual	Budget	Variance	%	Prior Year	Variance	%	Prior Year	Variance	%
IT Applications	354	-	(354)	99.8%	158,725	158,371	99.8%	158,725	158,371	99.8%
IT Service Center	242	-	(242)	99.4%	38,069	37,827	99.4%	38,069	37,827	99.4%
Corporate Quality	24,369	30,366	5,997	(64.0%)	14,862	(9,507)	(64.0%)	14,862	(9,507)	(64.0%)
OH Security Services	7,862	18,321	10,459	81.8%	43,173	35,311	81.8%	43,173	35,311	81.8%
OH Supply Chain	11,197	18,009	6,812	25.2%	14,964	3,767	25.2%	14,964	3,767	25.2%
HIM Department	18,875	6,417	(12,458)	(120.1%)	8,577	(10,298)	(120.1%)	8,577	(10,298)	(120.1%)
OH Coding	33,572	523	(33,049)	(101.5%)	16,664	(16,908)	(101.5%)	16,664	(16,908)	(101.5%)
OH Reimbursement	959	1,086	127	(49.4%)	642	(317)	(49.4%)	642	(317)	(49.4%)
OH Clinical Labor Pool	-	-	-	-	8,814	8,814	-	8,814	8,814	-
Clinical Services Admin	27,850	32,927	5,077	(42.3%)	19,576	(8,274)	(42.3%)	19,576	(8,274)	(42.3%)
Support Services Allocation	14,105	5,220	(8,885)	15.7%	16,740	2,635	15.7%	16,740	2,635	15.7%
OH Mail Room	2,486	2,553	67	(3.5%)	2,402	(84)	(3.5%)	2,402	(84)	(3.5%)
OH Patient Experience	408	1,633	1,225	-	-	(408)	-	-	(408)	-
OH External Affairs	3,325	4,928	1,603	(6.9%)	3,110	(215)	(6.9%)	3,110	(215)	(6.9%)
OH Strategic Initiatives and Projects	8,356	9,045	689	-	-	(8,356)	-	-	(8,356)	-
OH Employee Health	1	3,548	3,547	100.0%	-	(1)	100.0%	-	(1)	100.0%
Total Overhead Allocations-	573,928	607,146	33,218	5.5%	648,577	74,649	11.5%	648,577	74,649	11.5%
Total Expenses	2,979,101	3,654,751	675,650	(0.7%)	2,958,525	(20,576)	(0.7%)	2,958,525	(20,576)	(0.7%)
Net Margin	\$ (1,674,772)	\$ (2,344,160)	\$ 669,388	(25.6%)	\$ (1,944,809)	\$ 270,037	(13.9%)	\$ (1,944,809)	\$ 270,037	(13.9%)
Capital Contributions,	-	20,375	(20,375)	-	-	-	-	-	-	-
Transfer In/(Out)	-	\$ 2,963,340	\$ (2,963,340)	-	-	-	-	-	-	-

Primary Care Clinics - Dental Statement of Revenues and Expenses by Location (YTD)
For The First Month Ended October 31, 2025

	Dental Clinic Administration	Belle Glade Dental Clinic	Delray Dental Clinic	Lantana Dental Clinic	West Palm Beach Dental Clinic	Atlantis Dental Clinic	Port Dental Clinic	Total
Gross Patient Revenue	-	\$ 177,802	\$ 328,560	-	\$ 318,216	\$ 302,093	\$ 3,367	\$ 1,130,038
Contractual Allowance	-	71,850	66,669	(436)	67,935	152,307	-	357,315
Charity Care	-	65,661	176,256	(1,425)	178,750	114,676	3,367	537,284
Bad Debt	-	18,612	49,441	3,162	30,466	24,494	20	126,195
Total Contractual Allowances and Bad Debt	-	156,123	291,356	1,301	277,151	291,476	3,387	1,020,794
Other Patient Revenue	-	35,294	41,897	-	61,182	55,900	-	194,272
Net Patient Revenue	-	56,973	79,101	(1,301)	102,247	66,516	(20)	303,516
Collection %	-	32.04%	24.05%	-	32.13%	22.02%	(0.60)%	26.86%
Grants	-	11,606	21,996	-	28,456	22,978	-	85,036
Total Other Revenues	-	11,606	21,996	-	28,456	22,978	-	85,036
Total Revenues	-	\$ 68,579	\$ 101,097	\$ (1,301)	\$ 130,703	\$ 89,494	\$ (20)	\$ 388,552
<i>Direct Operational Expenses:</i>								
Salaries and Wages	-	41,977	79,061	-	115,041	85,645	-	321,723
Benefits	-	12,018	19,017	-	26,017	20,830	-	77,882
Purchased Services	-	356	1,897	-	64	97	-	2,414
Medical Supplies	-	6,864	7,730	3,397	9,001	4,620	-	31,611
Other Supplies	-	15	592	10	805	1,769	-	3,190
Repairs and Maintenance	-	1,258	2,082	278	2,389	763	-	6,770
Lease and Rental	-	3,100	2,874	-	11,964	3,953	-	21,891
Utilities	-	923	562	-	195	629	-	2,309
Other Expense	284	2,902	4,834	1,652	6,804	3,129	-	19,604
Interest Expense	-	-	2,234	-	-	2,361	-	4,595
Insurance	-	34	-	-	-	-	-	34
Total Operating Expenses	284	69,446	120,883	5,336	172,280	123,795	-	492,024
Net Performance before Depreciation & Overhead Allocations	(284)	(667)	(19,786)	(6,637)	(41,577)	(34,301)	(20)	(103,472)
Depreciation	-	1,660	3,334	-	2,507	12,448	-	19,949
<i>Overhead Allocations:</i>								
OH Risk Management	939	-	-	-	-	-	-	939
OH Revenue Cycle	42,721	-	-	-	-	-	-	42,721
OH Internal Audit	269	-	-	-	-	-	-	269
Home Office Facilities	1,657	-	-	-	-	-	-	1,657
OH Administration	1,661	-	-	-	-	-	-	1,661
OH Human Resources	7,924	-	-	-	-	-	-	7,924
Legal	3,387	-	-	-	-	-	-	3,387
Records	488	-	-	-	-	-	-	488
OH Compliance	1,995	-	-	-	-	-	-	1,995
IT Operations	509	-	-	-	-	-	-	509
IT Security	2	-	-	-	-	-	-	2
OH Finance	5,207	-	-	-	-	-	-	5,207
Corporate Communications	1,731	-	-	-	-	-	-	1,731
OH Information Technology	56,590	-	-	-	-	-	-	56,590
IT Applications	75	-	-	-	-	-	-	75
OH Service Center	51	-	-	-	-	-	-	51
Corporate Quality	3,748	-	-	-	-	-	-	3,748
OH Security Services	1,430	-	-	-	-	-	-	1,430
OH Supply Chain	2,380	-	-	-	-	-	-	2,380
HIM Department	5,662	-	-	-	-	-	-	5,662
OH Coding	4,796	-	-	-	-	-	-	4,796
OH Reimbursement	204	-	-	-	-	-	-	204
Clinical Services Admin	4,263	-	-	-	-	-	-	4,263
Support Services Allocation	2,169	-	-	-	-	-	-	2,169
OH Mail Room	529	-	-	-	-	-	-	529
OH Patient Experience	63	-	-	-	-	-	-	63
OH External Affairs	707	-	-	-	-	-	-	707
OH Strategic Initiatives and Projects	1,285	-	-	-	-	-	-	1,285
Total Overhead Allocations	152,472	-	-	-	-	-	-	152,472
Total Expenses	152,756	71,106	129,654	5,336	174,786	141,335	-	674,972
Net Margin	\$ (452,756)	\$ (2,527)	\$ (28,557)	\$ (6,637)	\$ (44,084)	\$ (51,841)	\$ (20)	\$ (286,421)
Capital Contributions	-	-	-	-	-	-	-	-
Transfer In/(Out)	-	-	19	-	-	-	-	-

Primary Care Dental Statement of Revenues and Expenses
 For The First Month Ended October 31, 2025

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	Current Month			Fiscal Year To Date			
	Actual	Budget	Variance	%	Prior Year	Variance	%
	\$ 1,130,038	\$ 1,051,946	\$ 78,092	7.4%	\$ 983,306	\$ 146,732	14.9%
Gross Patient Revenue							
Contractual Allowance	357,315	344,723	12,592	3.7%	363,935	(6,620)	(1.8%)
Charity Care	537,284	452,550	84,734	18.7%	419,126	118,158	28.2%
Bad Debt	126,195	142,380	(16,185)	(11.4%)	127,659	(1,464)	(1.1%)
Total Contractuals and Bad Debt	1,020,794	939,653	81,141	8.6%	910,720	110,074	12.1%
Other Patient Revenue	194,272	175,971	18,301	10.4%	174,519	19,754	11.3%
Net Patient Service Revenue	303,516	288,264	15,252	5.3%	247,105	56,411	22.8%
Collection %	26.86%	27.40%		25.13%			
Grants	85,036	107,410	(22,374)	(20.8%)	73,215	11,821	16.1%
Other Revenue	-	249	(249)	-	301	(301)	-
Total Revenues	\$ 388,552	\$ 395,923	\$ (7,371)	(1.9%)	\$ 320,620	\$ 67,931	21.2%
Direct Operating Expenses:							
Salaries and Wages	321,723	287,605	(34,118)	(11.9%)	273,980	(47,743)	(17.4%)
Benefits	77,882	77,563	(319)	(0.4%)	64,854	(13,028)	(20.1%)
Purchased Services	2,414	2,169	(245)	(11.3%)	967	(1,447)	(149.6%)
Medical Supplies	31,611	30,588	(1,043)	(3.4%)	30,719	(892)	(2.9%)
Other Supplies	3,190	2,126	(1,064)	(50.0%)	982	(2,208)	(224.8%)
Drugs	-	42	42	-	-	-	-
Repairs and Maintenance	6,770	4,295	(2,475)	(57.6%)	2,484	(4,286)	(172.5%)
Lease and Rental	21,891	26,289	(4,378)	16.7%	37,498	15,607	41.6%
Utilities	2,309	3,134	825	26.3%	909	(1,401)	(154.1%)
Other Expense	19,604	10,992	(8,612)	(78.3%)	10,519	(9,085)	(86.4%)
Interest Expense	4,595	4,424	(171)	(3.9%)	2,425	(2,170)	(89.5%)
Insurance	34	46	11	23.9%	176	142	80.7%
Total Operating Expenses	492,024	449,233	(42,791)	(9.5%)	425,513	(66,511)	(15.6%)
Net Performance before Depreciation & Overhead Allocations	\$ (103,472)	\$ (53,310)	\$ (50,162)	94.1%	\$ (104,892)	\$ 1,420	(1.4%)
Depreciation	30,477	28,899	(1,578)	(5.5%)	13,696	(16,781)	(122.5%)
Overhead Allocations:							
OH Risk Management	939	618	(321)	(51.9%)	2,130	1,191	55.9%
OH Revenue Cycle	42,721	36,520	(6,201)	(17.0%)	30,469	(12,252)	(40.2%)
OH Internal Audit	269	382	113	29.6%	646	377	58.4%
Home Office Facilities	1,657	997	(660)	(66.2%)	2,730	1,073	39.3%
OH Administration	1,661	1,980	319	16.1%	3,202	1,541	48.1%
OH Human Resources	7,924	11,117	3,193	28.7%	21,585	13,661	63.3%
Legal	3,387	3,675	288	7.8%	9,283	5,896	63.5%
Records	498	475	(23)	(4.8%)	715	217	30.3%
OH Compliance	1,995	1,749	(246)	(14.1%)	2,452	457	18.6%
IT Operations	509	-	(509)	-	3,802	3,293	86.6%
IT Security	2	-	(2)	-	2,970	2,968	99.9%
OH Finance	5,207	4,810	(397)	(8.3%)	8,105	2,898	35.8%
Corporate Communications	1,731	1,983	252	12.7%	2,736	1,005	36.7%
OH Information Technology	56,590	63,525	6,935	10.9%	4,146	(52,444)	(1,264.9%)
IT Applications	75	-	(75)	-	44,422	44,347	99.8%
IT Service Center	51	-	(51)	-	9,447	9,447	99.5%
Corporate Quality	3,748	4,670	922	19.7%	3,708	(40)	(1.1%)

Primary Care Dental Statement of Revenues and Expenses
 For The First Month Ended October 31, 2025

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	Current Month				Fiscal Year To Date					
	Actual	Budget	Variance	%	Prior Year	Variance	%	Prior Year	Variance	%
	1,430	3,331	1,901	57.1%	5,966	4,536	76.0%	5,966	4,536	76.0%
OH Security Services	2,380	2,770	390	14.1%	3,733	1,353	36.2%	3,733	1,353	36.2%
OH Supply Chain	5,662	1,925	(3,737)	(164.6%)	2,140	(3,522)	(164.6%)	2,140	(3,522)	(164.6%)
HIM Department	4,796	75	(4,721)	(15.4%)	4,157	(639)	(15.4%)	4,157	(639)	(15.4%)
OH Coding	204	167	(37)	(22.2%)	160	(44)	(27.5%)	160	(44)	(27.5%)
OH Reimbursement	-	-	-	-	2,199	2,199	-	2,199	2,199	-
OH Clinical Labor Pool	4,283	5,064	781	15.4%	4,884	601	12.3%	4,884	601	12.3%
Clinical Services Admin	2,169	803	(1,366)	(170.1%)	4,176	2,007	48.1%	4,176	2,007	48.1%
Support Services Allocation	529	393	(136)	(34.6%)	599	70	11.7%	599	70	11.7%
OH Mail Room	63	251	188	74.9%	-	(63)	-	-	(63)	-
OH Patient Experience	707	758	51	6.7%	776	69	8.9%	776	69	8.9%
OH External Affairs	1,285	1,391	106	7.6%	-	(1,285)	-	-	(1,285)	-
OH Strategic Initiatives and Projects	-	546	546	-	-	-	-	-	-	-
OH Employee Health	152,472	149,975	(2,497)	(1.7%)	181,389	28,917	15.9%	181,389	28,917	15.9%
Total Overhead Allocations-										
Total Expenses	674,972	628,107	(46,866)	(7.5%)	620,598	(54,375)	(8.8%)	620,598	(54,375)	(8.8%)
Net Margin	\$ (286,421)	\$ (232,184)	\$ (54,237)	23.4%	\$ (299,977)	\$ 13,557	(4.5%)	\$ (299,977)	\$ 13,557	(4.5%)
Capital Contributions.	-	6,267	(6,267)	-	-	-	-	-	-	-

Community Care Clinics - Behavioral Health Statement of Revenues and Expenses by Location (YTD)
For The First Month Ended October 31, 2025

	Belle Glade Behavioral Health	Delray Behavioral Health	Lantana Behavioral Health	Mangonia Park Behavioral Health	Mangonia Pilot Behavioral Health	West Palm Beach Behavioral Health	Lewis Center Behavioral Health	West Boca Behavioral Health	St Ann Place Behavioral Health	Mobile Warrior Behavioral Health	Mobile 3 Hero Behavioral Health	Atlantis Behavioral Health	Co-Responder Unit	Total
Gross Patient Revenue	\$257	\$72,848	-	\$312,703	-	\$846	\$102,502	\$13,370	-	-	\$712	\$79,451	-	\$582,688
Contractual Allowance	(39)	27,143	(895)	145,006	-	(771)	20,797	4,411	-	210	67	45,470	-	239,398
Charity Care	-	28,953	-	120,971	-	132	31,922	6,120	-	-	-	17,611	-	205,710
Bad Debt	(12)	26,936	404	57,967	-	(50)	9,881	(2,130)	-	-	-	(5,376)	-	87,619
Total Contractual Allowances and Bad Debt	(51)	83,032	(492)	321,944	-	(669)	62,600	8,401	-	210	67	57,705	-	532,727
Other Patient Revenue	86	1,856	-	4,230	-	-	2,201	475	-	-	-	3,151	-	11,998
Net Patient Revenue	394	(8,329)	492	(5,012)	-	1,535	42,103	5,444	-	(210)	645	24,897	-	61,959
Collection %	153.65%	(11.43%)	-	(1.60%)	-	181.48%	41.08%	40.72%	-	90.60%	90.60%	31.34%	-	10.63%
Ad Valorem Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants	1,120	9,481	-	21,392	18,264	-	8,426	-	3,020	2,240	2,040	20,269	7,536	93,768
Interest Earnings	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Unrealized Gain/(Loss) On Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Other Revenues	1,120	9,481	-	21,392	18,264	-	8,426	-	3,020	2,240	2,040	20,269	7,536	93,768
Total Revenues	\$ 1,514	\$ 1,152	\$ 492	\$ 16,379	\$ 18,264	\$ 1,535	\$ 50,529	\$ 5,444	\$ 3,020	\$ 2,031	\$ 2,685	\$ 45,166	\$ 7,536	\$ 155,746
Direct Operational Expenses:														
Salaries and Wages	6,191	23,665	-	70,459	62,401	-	29,393	-	10,805	6,981	7,231	53,123	28,442	296,670
Benefits	460	3,780	-	17,318	13,904	-	7,320	-	2,549	1,582	2,308	10,751	6,067	65,738
Lease and Rental	-	-	-	-	1,554	-	-	-	-	-	-	1,554	-	1,554
Other Expense	-	-	-	-	664	-	-	-	-	-	-	-	-	664
Total Operating Expenses	6,650	27,445	-	87,757	78,523	-	36,713	-	13,354	8,262	9,538	63,873	34,509	386,625
Net Performance before Depreciation & Overhead Allocations	(5,136)	(26,293)	492	(71,378)	(60,259)	1,535	13,815	5,444	(10,334)	(6,232)	(6,853)	(18,707)	(26,973)	(210,879)
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Overhead Allocations:														
OH Risk Management	-	-	-	-	686	-	-	-	-	-	-	-	-	686
OH Revenue Cycle	-	-	-	-	42,721	-	-	-	-	-	-	-	-	42,721
OH Internal Audit	-	-	-	-	197	-	-	-	-	-	-	-	-	197
OH Administration	-	-	-	-	1,214	-	-	-	-	-	-	-	-	1,214
OH Human Resources	-	-	-	-	8,677	-	-	-	-	-	-	-	-	8,677
Legal	-	-	-	-	2,475	-	-	-	-	-	-	-	-	2,475
Records	-	-	-	-	364	-	-	-	-	-	-	-	-	364
OH Compliance	-	-	-	-	1,458	-	-	-	-	-	-	-	-	1,458
OH Operations	-	-	-	-	372	-	-	-	-	-	-	-	-	372
IT Security	-	-	-	-	1	-	-	-	-	-	-	-	-	1
OH Finance	-	-	-	-	3,805	-	-	-	-	-	-	-	-	3,805
Corporate Communications	-	-	-	-	1,265	-	-	-	-	-	-	-	-	1,265
OH Information Technology	-	-	-	-	43,319	-	-	-	-	-	-	-	-	43,319
IT Applications	-	-	-	-	55	-	-	-	-	-	-	-	-	55
IT Service Center	-	-	-	-	38	-	-	-	-	-	-	-	-	38
Corporate Quality	-	-	-	-	4,371	-	-	-	-	-	-	-	-	4,371
OH Security Services	-	-	-	-	1,430	-	-	-	-	-	-	-	-	1,430
OH Supply Chain	-	-	-	-	1,739	-	-	-	-	-	-	-	-	1,739
OH Coding	-	-	-	-	9,592	-	-	-	-	-	-	-	-	9,592
OH Reimbursement	-	-	-	-	149	-	-	-	-	-	-	-	-	149
Clinical Services Admin	-	-	-	-	4,995	-	-	-	-	-	-	-	-	4,995
Support Services Allocation	-	-	-	-	2,530	-	-	-	-	-	-	-	-	2,530
OH Mail Room	-	-	-	-	386	-	-	-	-	-	-	-	-	386
OH Patient Experience	-	-	-	-	73	-	-	-	-	-	-	-	-	73
OH External Affairs	-	-	-	-	516	-	-	-	-	-	-	-	-	516
OH Strategic Initiatives and Projects	-	-	-	-	1,499	-	-	-	-	-	-	-	-	1,499
Total Overhead Allocations	-	-	-	-	133,927	-	-	-	-	-	-	-	-	133,927
Total Expenses	6,650	27,445	-	87,757	212,450	-	36,713	-	13,354	8,262	9,538	63,873	34,509	500,552
Net Margin	\$(5,136)	\$(26,293)	\$ 492	\$(71,378)	\$(64,186)	\$ 1,535	\$ 13,815	\$ 5,444	\$(10,334)	\$(6,232)	\$(6,853)	\$(18,707)	\$(26,973)	\$(344,806)
Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/Transfer In	-	-	-	-	-	-	-	-	-	-	-	-	-	-

	Current Month			Fiscal Year To Date			
	Actual	Budget	Variance	%	Prior Year	Variance	%
Gross Patient Revenue	\$ 582,688	\$ 452,279	\$ 130,409	28.8%	\$ 396,123	\$ 186,565	47.1%
Contractual Allowance	239,398	180,415	58,983	32.7%	152,982	86,416	56.5%
Charity Care	205,710	107,072	98,638	92.1%	82,353	123,356	149.8%
Bad Debt	87,619	120,947	(33,328)	(27.6%)	88,459	(840)	(0.9%)
Total Contractuals and Bad Debt	532,727	408,434	124,293	30.4%	323,794	208,933	64.5%
Other Patient Revenue	11,998	15,210	(3,212)	(21.1%)	8,580	3,419	39.8%
Net Patient Service Revenue	61,959	59,055	2,904	4.9%	80,908	(18,950)	(23.4%)
Collection %	10.63%	13.06%		20.43%			
Grants	93,788	80,273	13,515	16.8%	18,557	75,231	405.4%
Total Revenues	\$ 155,746	\$ 139,328	\$ 16,418	11.8%	\$ 99,465	\$ 56,281	56.6%

	Current Month			Fiscal Year To Date			
	Actual	Budget	Variance	%	Prior Year	Variance	%
Direct Operating Expenses:							
Salaries and Wages	298,670	369,825	71,155	19.2%	83,437	(215,233)	(258.0%)
Benefits	65,752	77,613	11,861	15.3%	20,364	(45,388)	(222.9%)
Purchased Services	-	63	63	-	-	-	-
Medical Supplies	-	787	787	-	-	-	-
Other Supplies	-	1,712	1,712	-	-	-	-
Drugs	-	458	458	-	-	-	-
Lease and Rental	1,554	-	(1,554)	-	-	(1,554)	-
Other Expense	664	2,405	1,741	72.4%	1,048	384	36.6%
Total Operating Expenses	366,640	452,863	86,223	19.0%	104,848	(261,791)	(249.7%)

Net Performance before Depreciation & Overhead Allocations							
	Actual	Budget	Variance	%	Prior Year	Variance	%
	\$ (210,893)	\$ (313,535)	\$ 102,642	(32.7%)	\$ (5,383)	\$ (205,510)	3,817.8%
Overhead Allocations:							
OH Risk Management	686	721	35	4.9%	2,008	1,322	65.8%
OH Revenue Cycle	42,721	36,520	(6,201)	(17.0%)	7,617	(35,104)	(460.9%)
OH Internal Audit	197	445	248	55.7%	609	412	67.7%
Home Office Facilities	-	-	-	-	2,730	2,730	-
OH Administration	1,214	2,309	1,095	47.4%	3,019	1,805	59.8%
OH Human Resources	8,677	12,173	3,496	28.7%	21,267	12,590	59.2%
Legal	2,475	4,286	1,811	42.3%	8,753	6,278	71.7%
Records	364	554	190	34.3%	674	310	46.0%
OH Compliance	1,458	2,040	582	28.5%	2,312	854	36.9%
IT Operations	372	-	(372)	-	3,585	3,213	89.6%
IT Security	1	-	(1)	-	2,801	2,800	100.0%
OH Finance	3,805	5,609	1,804	32.2%	7,643	3,838	50.2%
Corporate Communications	1,265	2,312	1,047	45.3%	2,580	1,315	51.0%
OH Information Technology	43,319	48,627	5,308	10.9%	3,910	(39,409)	(1,007.9%)
IT Applications	55	(55)	(55)	99.9%	61,214	61,159	99.9%
IT Service Center	38	-	(38)	99.6%	8,956	8,918	99.6%
Corporate Quality	4,371	5,446	1,075	19.7%	3,496	(875)	(25.0%)
OH Security Services	1,430	3,331	1,901	57.1%	11,932	10,502	88.0%
OH Supply Chain	1,739	3,230	1,491	46.2%	3,520	1,781	50.6%
HIM Department	-	-	-	-	2,018	2,018	-
OH Coding	9,592	149	(9,443)	(6,337.6%)	3,920	(5,672)	(144.7%)
OH Reimbursement	149	195	46	23.6%	151	2	1.3%
OH Clinical Labor Pool	-	-	-	-	2,073	2,073	-
Clinical Services Admin	4,995	5,906	911	15.4%	4,605	(390)	(8.5%)



CHC Medical Visits - Adults and Pediatrics	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total	
Delray Beach	927												927	1,056	(12.2%)	1,056	
Delray Beach- Women's Health Care													-	-	included in budget above		
Belle Glade	837												837	793	5.5%	793	
Belle Glade- Women's Health Care													-	-	included in budget above		
Jupiter	441												441	597	(26.1%)	597	
Jupiter- Women's Health Care													-	-	included in budget above		
West Boca	251												251	276	(9.1%)	276	
West Boca- Women's Health Care													-	-	included in budget above		
Atlantis	2,142												2,142	2,214	(3.3%)	-	
Atlantis- Womens Health Care													1,020	752	included in budget above		
West Palm Beach	1,020												1,220	1,551	(21.3%)	1,551	
Mangonia Park	687												687	677	1.5%	677	
Lewis Center	78												78	40	95.0%	40	
St Ann Place	31												31	20	55.0%	68	
Cib Mob 1 Warrior (Mobile Van)	127												127	30	323.3%	10	
Cib Mob 3 Hero	59												59	84	(29.8%)	84	
Portable Medical	-												-	96	(100.0%)	96	
Cib Mob 2 Scout	-												-	-	0.0%	-	
Lantana (closed Feb 2025)	-												-	-	0.0%	1,730	
Lake Worth & Women's Health Care (closed Feb 2025)	-												-	-	0.0%	1,288	
Total Medical Visits	7,820												7,820	8,186	(4.5%)	8,246	
Dental Visits																	
West Palm Beach Dental	1,069												1,069	1,053	1.5%	1,053	
Delray Dental	1,082												1,082	880	23.0%	734	
Belle Glade Dental	525												525	515	1.8%	515	
Atlantis Dental	808												808	755	7.0%	-	
Portable Dental	9												9	-	-	-	
Lantana Dental (closed Feb 2025)	-												-	-	0.0%	661	
Total Dental Visits	3,493												3,493	3,203	9.1%	2,963	
Total Medical and Dental Visits	11,313												11,313	11,389	(0.7%)	11,209	
Behavioral Health Visits**																	
Atlantis BH	514												514	537	(4.3%)	-	
Mangonia Park BH	1,123												1,123	979	14.7%	979	
Delray BH	450												450	369	22.0%	369	
Lewis Center BH	453												453	250	81.2%	250	
West Palm Beach BH	179												179	20	795.0%	-	
Belle Glade BH	53												53	36	47.2%	2	
St Ann Place BH	5												5	15	(66.7%)	-	
West Boca BH	54												54	20	170.0%	3	
Mob 1 Warrior BH (Mobile Van)	93												93	5	1,760.0%	1	
Mob 3 Hero BH	63												63	20	215.0%	-	
Jupiter BH	-												-	-	0.0%	-	
Mobile Van BH	-												-	-	0.0%	-	
Lake Worth BH (closed Feb 2025)	-												-	-	0.0%	4	
Lantana BH (closed Feb 2025)	-												-	-	0.0%	3	
Total Behavioral Health Visits	2,987												2,987	2,251	32.7%	1,611	
GRAND TOTAL	14,300												14,300	13,640		12,820	

**YTD Visits were adjusted to exclude non billable warm hand over(WHO) encounters.