



C. L. Brumback

Primary Care Clinics

Health Care District Palm Beach County

FINANCE COMMITTEE

December 13, 2022

12:15 P.M.

Meeting Location

**1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401**

If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.

**FINANCE COMMITTEE MEETING
AGENDA
December 13, 2022
12:15 P.M.
1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401**

Remote Participation Login: <https://tinyurl.com/yda3vnks>

Via Telephone dial-in access (646) 558 8656 / Meeting ID: 550 789 5592 / Password: 946503

1. Call to Order

A. Roll Call

2. Agenda Approval

A. Additions/Deletions/Substitutions

B. Motion to Approve Agenda

3. Awards, Introductions and Presentations

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

A. **Staff recommends a MOTION TO APPROVE:**

Finance Committee Meeting Minutes of August 24, 2022. [Pages 1-4]

7. Consent Agenda – Motion to Approve Consent Agenda Items

A. **ADMINISTRATION**

7A-1 **RECEIVE AND FILE:**

December Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>

7A-2 **RECEIVE AND FILE:**

Attendance Tracking. [Page 5]

7A-3 **Staff recommends a MOTION TO APPROVE:**

Proposed Schedule for 2023 Finance Committee Meetings [Page 6-7]

8. Regular Agenda

A. **FINANCE**

8A-1 **RECEIVE AND FILE:**

District Clinic Holdings, Inc. Pharmacy Sliding Fee Scale
(Candice Abbott) [Pages 8-10]

8A-2 **Staff recommends a MOTION TO APPROVE:**

District Clinic Holdings, Inc. Financial Report October 2022
(Candice Abbott) [Pages 11-27]

9. AVP and Executive Director of Clinic Services Comments

10. Board Member Comments

11. Establishment of Upcoming Meetings

February 22, 2023 (HCD Board Room)

12:15 p.m. Finance Committee

May 24, 2023 (HCD Board Room)

12:15 p.m. Finance Committee

August 23, 2023 (HCD Board Room)

12:15 p.m. Finance Committee

November 28, 2023 (HCD Board Room)

12:15 p.m. Finance Committee

12. Motion to Adjourn

**DISTRICT CLINIC HOLDINGS, INC.
d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS
BOARD OF DIRECTORS FINANCE COMMITTEE
MEETING MINUTES
August 24, 2022
Zoom Webinar Meeting**

1. Call to Order

Mr. Smith called the meeting to order at 12:21 p.m.

A. Roll Call

Committee members present: Mike Smith, Joseph Gibbons
Excused members: Tammy Jackson-Moore

Staff present included: Hyla Fritsch; Dr. Belma Andric; Bernabe Icaza; Shannon Wynn; Candice Abbott, Jessica Cafarelli; Jonathan Dominique; Hina Patel; Jodi Greenblatt; Beatrice Bittar.

Recording/transcribing Secretary: Shannon Wynn

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents through collaboration and partnership in a culturally sensitive environment.

2. Agenda Approval

A. Additions/Deletions/Substitutions

None.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Mr. Gibbons made a motion to approve the agenda as presented/amended. The motion was duly seconded by Mr. Mike Smith. A vote was called, and the motion passed unanimously.

3. Awards and Presentations

None.

4. Disclosure of Voting Conflict

None.

5. Public Comment

None.

6. Meeting Minutes

- 6A. **Staff recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of February 23, 2022.

CONCLUSION/ACTION: Mr. Joseph Gibbons made a motion to approve the February 2022 minutes as presented/amended. The motion was duly seconded by Mr. Mike Smith. A vote was called, and the motion passed unanimously.

- 6B. **Staff recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of May 25, 2022.

CONCLUSION/ACTION: Mr. Joseph Gibbons made a motion to approve the May 2022 minutes as presented/amended. The motion was duly seconded by Mr. Mike Smith. A vote was called, and the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Mr. Joseph Gibbons made a motion to approve the Consent Agenda as presented/amended. The motion was duly seconded by Mr. Mike Smith. A vote was called, and the motion passed unanimously

A. ADMINISTRATION

- 7A-1 **RECEIVE AND FILE:**
August 2022 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>

- 7A-2 **RECEIVE AND FILE:**
Attendance Tracking

- 7A-3 **Staff recommends a MOTION TO APPROVE:**
District Clinic Holdings, Inc. Financial Report March 2022 YTD

CONCLUSION/ACTION: Mr. Joseph Gibbons motioned to approve the District Clinic Holdings, Inc. Financial Report for March 2022. The motion was duly seconded by Mr. Mike Smith. A vote was called, and the motion passed unanimously.

8. Regular Agenda

A. FINANCE

- 8A-1 **Staff recommends a MOTION TO APPROVE:**

District Clinic Holdings, Inc. Financial Report June 2022 YTD

The June financial statements represent the financial performance through the ninth month of the 2022 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, due from other governments increased by \$297k as a result of revenue recognition for grants and other funding programs.

On the Statement of Revenues and Expenses, net patient revenue YTD was unfavorable to budget by (\$307k). An increase in actual charity care recognized compared to budgeted charity care contributes to this unfavorable variance. Gross patient revenue YTD was favorable to budget by \$2.9M. Total YTD revenue was unfavorable to budget by (\$126k), partially due to a timing difference in grant funds recognized. Operational expenses before depreciation were favorable to budget by \$3.9M due mostly to positive variances in salaries, wages, and benefits of \$2.0M, purchased services of \$256k, medical supplies of \$194k, medical services of \$132k, drugs of \$362k, lease and rental of \$667k, and other expense of \$126k. Total YTD net margin was (\$7.9M) compared to the budgeted loss of (\$12.4M) resulting in a favorable variance of \$4.5M or (36.6%).

Net patient revenue YTD for the Medical clinics was unfavorable to budget by (\$707k). The Medical Clinic YTD gross patient revenue was unfavorable to budget by (\$1.8M). The Medical clinic's total YTD revenue was unfavorable to budget by (\$346k). These unfavorable variances resulted from lower net patient revenue than budgeted and a timing difference in revenue recognition for grant funds. Total operating expenses of \$17.6M were favorable to budget of \$21.4M by \$3.8M or 17.7%. The positive variance is mostly due to salaries, wages, and benefits of \$1.9M, purchased services of \$225k, medical supplies of \$238k, medical services of \$132k, drugs of \$362k, repair and maintenance of \$144k, lease and rental of \$619k, and other expense of \$110k. Unanticipated staffing shortages and expense timing are driving these favorable variances. Total YTD net margin was favorable to budget by \$4.1M or (36.1%).

Net patient revenue YTD for the Dental clinics was favorable to budget by \$367k. The Dental clinic's total YTD gross patient revenue was favorable to budget by \$4.7M. An increase in unanticipated patient volume resulted in higher gross revenue, however, increased charity care and contractual allowances unfavorably impacted net patient revenue results. Total YTD operating expenses of \$3.2M were favorable to budget by \$80k. Total YTD net margin was (\$605k) compared to a budgeted loss of (\$993k) for a favorable variance of \$389k or (39.1%).

CONCLUSION/ACTION: Mr. Joseph Gibbons motioned to approve the District Clinic Holdings, Inc. Financial Report for June 2022 YTD. The motion was duly seconded by Mr. Mike Smith. A vote was called, and the motion passed unanimously.

9. V.P. and Executive Director of Clinic Services Comments

None.

10. Board Member Comments

None.

11. Establishment of Upcoming Meetings

November 29, 2022 (HCD Board Room)
12:15 p.m. Finance Committee

12. Motion to Adjourn

CONCLUSION/ACTION: Mr. Gibbons made a motion to adjourn. The motion was duly seconded by Mr. Mike Smith. A vote was called, and the motion passed unanimously.

There being no further business, the meeting was adjourned at 12:38 p.m.

DCHI Finance Committee Chair

Date

**C. L. Brumback Primary Care Clinics
Finance Committee**

Attendance Tracking

	2/23/2022	5/25/2022	8/24/2022	12/13/2022
Mike Smith	X	X	X	
Tammy Jackson-Moore	X	E	E	
Joseph Gibbons	X	E	X	

X= Present

C= Cancel

E= Excused

A= Absent

DISTRICT CLINIC HOLDINGS, INC.
FINANCE COMMITTEE
December 13, 2022

1. Description: Proposed Schedule for 2023 Meetings

2. Summary:

This agenda item provides the Finance Committee with the proposed meeting schedule for 2023. The meetings are scheduled quarterly, on the last Wednesday of the month, with some exceptions for holidays.

3. Substantive Analysis:

Please also note that the November Finance Committee meeting will take place on the last Tuesday of the month (11/28/2023).

February 22, 2023 (HCD Board Room)

12:15 p.m. Finance Committee

May 24, 2023 (HCD Board Room)

12:15 p.m. Finance Committee

August 23, 2023 (HCD Board Room)

12:15 p.m. Finance Committee

November 28, 2023 (HCD Board Room)

12:15 p.m. Finance Committee

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

Candice Abbott
VP & Chief Financial Officer

DISTRICT CLINIC HOLDINGS, INC.
FINANCE COMMITTEE
December 13, 2022

5. Reviewed/Approved by Committee:

<u>N/A</u>	<u>N/A</u>
Committee Name	Date Approved

6. Recommendation:

Staff recommends that the Finance Committee approve the schedule for 2023 Finance Committee meetings.

Approved for Legal sufficiency:

 _____ Bernabe Icaza VP & General Counsel	 _____ Dr. Belma Andric VP, CMO & Executive Director Clinical Services
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DISTRICT CLINIC HOLDINGS, INC.
FINANCE COMMITTEE
December 13, 2022

1. Description: District Clinic Holdings, Inc. Pharmacy Sliding Fee Scale

2. Summary:

The Pharmacy Sliding Fee scale for the District Clinic Holdings, Inc. is presented for Board review.

3. Substantive Analysis:

Management has provided the Sliding Fee scale for Pharmacies to provide reasonable pharmacy fees to uninsured or underinsured patients in the CL Brumback Clinics.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

Candice Abbott
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

Committee Name

Date

6. Recommendation:

Staff recommends the Board receive and file the District Clinic Holdings, Inc. Pharmacy Sliding Fee Scale.

DISTRICT CLINIC HOLDINGS, INC.
FINANCE COMMITTEE
December 13, 2022

Approved for Legal sufficiency:



Bernabe Icaza
VP & General Counsel



Candice Abbott
VP & Chief Financial Officer



Dr. Belma Andric
VP, CMO & Executive Director Clinical Services

**C. L. Brumback Primary Care Clinic
2022 SLIDING FEE SCALE - PHARMACY**

Family Size	≤ 100%	>100% to 150%	>150% to 175%	>175% to 200%	Over 200%
1	\$13,590.00	\$13,590.01 - \$20,385.00	\$20,385.01 - \$23,782.50	\$23,782.51 - \$27,180.00	\$27,180.01
2	\$18,310.00	\$18,310.01 - \$27,465.00	\$27,465.01 - \$32,042.50	\$32,042.51 - \$36,620.00	\$36,620.01
3	\$23,030.00	\$23,030.01 - \$34,545.00	\$34,545.01 - \$40,302.50	\$40,302.51 - \$46,060.00	\$46,060.01
4	\$27,750.00	\$27,750.01 - \$41,625.00	\$41,625.01 - \$48,562.50	\$48,562.51 - \$55,500.00	\$55,500.01
5	\$32,470.00	\$32,470.01 - \$48,705.00	\$48,705.01 - \$56,822.50	\$56,822.51 - \$64,940.00	\$64,940.01
6	\$37,190.00	\$37,190.01 - \$55,785.00	\$55,785.01 - \$65,082.50	\$65,082.51 - \$74,380.00	\$74,380.01
7	\$41,910.00	\$41,910.01 - \$62,865.00	\$62,865.01 - \$73,342.50	\$73,342.51 - \$83,820.00	\$83,820.01
8	\$46,630.00	\$46,630.01 - \$69,945.00	\$69,945.01 - \$81,602.50	\$81,602.51 - \$93,260.00	\$93,260.01
For families/households with more than 8 persons, add \$4,720 for each additional person					

Federal Poverty Level	Price (Note: This is not a dispensing or administrative fee)
100% or below	\$1 copay per prescription (max \$10 per calendar month)
Between 100% to 150%	\$2 copay per prescription (max \$20 per calendar month)
Between 150% to 175%	\$3 copay per prescription (max \$30 per calendar month)
Between 175% to 200%	\$4 copay per prescription (max \$40 per calendar month)
Over 200%	Wholesale Acquisition Cost (WAC)

Based on 2022 Federal Poverty Guidelines published in the Federal Register- January 21, 2022

DISTRICT CLINIC HOLDINGS, INC.
FINANCE COMMITTEE
December 13, 2022

1. Description: District Clinic Holdings, Inc. Financial Report October 2022

2. Summary:

The October 2022 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review and approval.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for District Clinic Holdings, Inc. Additional Management discussion and analysis are incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

Candice Abbott
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:


N/A
Committee Name

Date

6. Recommendation:

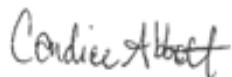
Staff recommends the Finance Committee approve the October 2022 District Clinic Holdings, Inc. financial statements.

Approved for Legal sufficiency:



Bernabe Icaza
VP & General Counsel

DISTRICT CLINIC HOLDINGS, INC.
FINANCE COMMITTEE
December 13, 2022



Candice Abbott
VP & Chief Financial Officer



Dr. Belma Andric
VP, CMO & Executive Director Clinical Services

MEMO

To: Finance Committee
From: Candice Abbott
Chief Financial Officer
Date: December 13, 2022

Subject: Management Discussion and Analysis as of October 2022 C.L. Brumback Primary Care Clinic Financial Statements.

The October financial statements represent the financial performance through the first month of the 2023 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, cash decreased \$2.2M as a result of normal operations, and the shortfall will be subsidized in the upcoming months. Due from Other Governments increased \$1.0M as a result of grant and LIP revenue recognition.

On the Statement of Revenues and Expenses, net patient revenue YTD was unfavorable to budget by (\$17k) or (2.0%). Gross patient revenue YTD was unfavorable to budget by \$212k. Total YTD revenue was unfavorable to budget by (\$314k), which was partially due to a timing difference in PRF and grant funds recognized. Operational expenses before depreciation were favorable to budget by \$518k due mostly to positive variances in salaries, wages, and benefits of \$261k, purchased services of \$50k, medical supplies of \$67k, and lease and rental of \$58k. Total YTD net margin was (\$1.4M) compared to the budgeted loss of (\$2.0M) resulting in a favorable variance of \$531k or (27.0%).

Net patient revenue YTD for the Medical clinics was marginally unfavorable to budget by (\$24k). The Medical clinics YTD gross patient revenue was unfavorable to budget by (\$310k). The Medical clinics total YTD revenue was unfavorable to budget by (\$300k). These unfavorable variances resulted from lower net patient revenue than budgeted, and a timing difference of revenue recognition for PRF and grant funds. Total operating expenses of \$2.1M were favorable to budget of \$2.6M by \$470k or 18.0%. The positive variance is mostly due to salaries, wages, and benefits of \$250k, medical supplies of \$63k, and lease and rental of \$53k. Staffing shortages as well as expense timing are driving these favorable variances. Total YTD net margin was favorable to budget by \$447k or (25.9%).

Net patient revenue YTD for the Dental clinics was closely in line with budget for a slightly unfavorable variance of \$9k or (4.5%). The Dental clinics total YTD gross patient revenue was favorable to budget by \$54k. An increase in patient volume resulted in higher gross revenue, however, increased charity care and contractual allowances unfavorably impacted net patient revenue results. Total YTD operating expenses of \$409k were favorable to budget by \$49k. Total YTD net margin was (\$176k) compared to a budgeted loss of (\$244k) for a favorable variance of \$68k or (27.9%).

DISTRICT CLINIC HOLDINGS, INC.
COMPARATIVE STATEMENT OF NET POSITION

	<u>Oct 31, 2022</u>	<u>Sep 30, 2022</u>	<u>Increase (Decrease)</u>
Assets			
Cash and Cash Equivalents	(4,030,240)	(1,841,941)	\$ (2,188,300)
Accounts Receivable, net	2,093,125	1,973,903	119,222
Due from Other Governments	2,835,206	1,802,934	1,032,272
Other Current Assets	170,207	291,074	(120,867)
Net Investment in Capital Assets	2,506,388	2,532,870	(26,482)
Total Assets	<u><u>\$ 3,574,686</u></u>	<u><u>\$ 4,758,841</u></u>	<u><u>\$ (1,184,155)</u></u>
Liabilities			
Accounts Payable	227,954	462,585	(234,631)
Deferred Revenue	774,159	786,636	(12,477)
Other Current Liabilities	2,422,135	1,889,828	532,307
Non-Current Liabilities	1,346,593	1,321,634	24,960
Total Liabilities	<u><u>4,770,842</u></u>	<u><u>4,460,683</u></u>	<u><u>310,159</u></u>
Deferred Inflows of Resources			
Deferred Inflows- Other Post Employment Benefits	<u><u>\$ 2,177</u></u>	<u><u>\$ 2,177</u></u>	<u><u>\$ -</u></u>
Net Position			
Net Investment in Capital Assets	2,506,388	2,532,870	(26,482)
Unrestricted	(3,704,721)	(2,236,890)	(1,467,831)
Total Net Position	<u><u>(1,198,333)</u></u>	<u><u>295,981</u></u>	<u><u>(1,494,313)</u></u>
Total Liabilities, Deferred Inflows of Resources and Net Position	<u><u>\$ 3,574,686</u></u>	<u><u>\$ 4,758,841</u></u>	<u><u>\$ (1,184,155)</u></u>

Note: Amounts may not foot due to rounding.

District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
1,895,746	2,107,350	(211,604)	(10.0%)	2,112,033	(216,288)	(10.2%)	Gross Patient Revenue	1,895,746	2,107,350	(211,604)	(10.0%)	2,112,033	(216,288)	(10.2%)
416,333	548,028	131,695	24.0%	1,691,626	1,275,293	75.4%	Contractual Allowances	416,333	548,028	131,695	24.0%	1,691,626	1,275,293	75.4%
1,080,772	893,375	(187,397)	(21.0%)	36,418	(1,044,354)	(2,867.7%)	Charity Care	1,080,772	893,375	(187,397)	(21.0%)	36,418	(1,044,354)	(2,867.7%)
49,730	301,625	251,895	83.5%	(155,607)	(205,337)	132.0%	Bad Debt	49,730	301,625	251,895	83.5%	(155,607)	(205,337)	132.0%
1,546,835	1,743,028	196,193	11.3%	1,572,437	25,601	1.6%	Total Contractuals and Bad Debts	1,546,835	1,743,028	196,193	11.3%	1,572,437	25,601	1.6%
474,943	476,694	(1,751)	(0.4%)	444,688	30,255	6.8%	Other Patient Revenue	474,943	476,694	(1,751)	(0.4%)	444,688	30,255	6.8%
823,853	841,016	(17,163)	(2.0%)	984,285	(160,432)	(16.3%)	Net Patient Revenue	823,853	841,016	(17,163)	(2.0%)	984,285	(160,432)	(16.3%)
43.46%	39.91%			46.60%			Collection %	43.46%	39.91%			46.60%		
831,658	1,011,875	(180,217)	(17.8%)	1,044,836	(213,178)	(20.4%)	Grant Funds	831,658	1,011,875	(180,217)	(17.8%)	1,044,836	(213,178)	(20.4%)
12,477	127,048	(114,571)	(90.2%)	-	12,477	0.0%	Other Financial Assistance	12,477	127,048	(114,571)	(90.2%)	-	12,477	0.0%
624	2,460	(1,836)	(74.7%)	1,087	(463)	(42.6%)	Other Revenue	624	2,460	(1,836)	(74.7%)	1,087	(463)	(42.6%)
844,758	1,141,383	(296,625)	(26.0%)	1,045,922	(201,164)	(19.2%)	Total Other Revenues	844,758	1,141,383	(296,625)	(26.0%)	1,045,922	(201,164)	(19.2%)
1,668,611	1,982,399	(313,788)	(15.8%)	2,030,207	(361,595)	(17.8%)	Total Revenues	1,668,611	1,982,399	(313,788)	(15.8%)	2,030,207	(361,595)	(17.8%)
Direct Operational Expenses:														
1,713,850	1,918,110	204,259	10.6%	1,630,191	(83,660)	(5.1%)	Salaries and Wages	1,713,850	1,918,110	204,259	10.6%	1,630,191	(83,660)	(5.1%)
427,827	484,176	56,349	11.6%	415,815	(12,012)	(2.9%)	Benefits	427,827	484,176	56,349	11.6%	415,815	(12,012)	(2.9%)
13,764	63,786	50,022	78.4%	48,976	35,212	71.9%	Purchased Services	13,764	63,786	50,022	78.4%	48,976	35,212	71.9%
35,872	103,083	67,210	65.2%	32,524	(3,349)	(10.3%)	Medical Supplies	35,872	103,083	67,210	65.2%	32,524	(3,349)	(10.3%)
12,383	59,966	47,583	79.3%	13,026	643	4.9%	Other Supplies	12,383	59,966	47,583	79.3%	13,026	643	4.9%
55,581	75,160	19,579	26.1%	39,783	(15,798)	(39.7%)	Medical Services	55,581	75,160	19,579	26.1%	39,783	(15,798)	(39.7%)
37,475	48,958	11,483	23.5%	50,990	13,515	26.5%	Drugs	37,475	48,958	11,483	23.5%	50,990	13,515	26.5%
10,726	53,684	42,958	80.0%	44,211	33,484	75.7%	Repairs & Maintenance	10,726	53,684	42,958	80.0%	44,211	33,484	75.7%
107,496	165,334	57,838	35.0%	106,427	(1,069)	(1.0%)	Lease & Rental	107,496	165,334	57,838	35.0%	106,427	(1,069)	(1.0%)
8,438	11,521	3,083	26.8%	7,937	(501)	(6.3%)	Utilities	8,438	11,521	3,083	26.8%	7,937	(501)	(6.3%)
115,489	75,575	(39,914)	(52.8%)	39,553	(75,936)	(192.0%)	Other Expense	115,489	75,575	(39,914)	(52.8%)	39,553	(75,936)	(192.0%)
6,154	4,082	(2,072)	(50.7%)	4,026	(2,128)	(52.9%)	Insurance	6,154	4,082	(2,072)	(50.7%)	4,026	(2,128)	(52.9%)
2,545,056	3,063,434	518,377	16.9%	2,433,459	(111,598)	(4.6%)	Total Operational Expenses	2,545,056	3,063,434	518,377	16.9%	2,433,459	(111,598)	(4.6%)
Net Performance before Depreciation														
(876,445)	(1,081,035)	204,590	(18.9%)	(403,252)	(473,193)	117.3%	& Overhead Allocations	(876,445)	(1,081,035)	204,590	(18.9%)	(403,252)	(473,193)	117.3%

District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
25,462	33,250	7,788	23.4%	31,642	6,181	19.5%	Depreciation
<i>Overhead Allocations:</i>							
11,692	10,722	(970)	(9.0%)	5,725	(5,967)	(104.2%)	Risk Mgt
63,371	109,939	46,568	42.4%	139,350	75,979	54.5%	Rev Cycle
2,627	6,555	3,928	59.9%	283	(2,344)	(828.6%)	Internal Audit
30,821	32,746	1,925	5.9%	28,190	(2,631)	(9.3%)	Home Office Facilities
46,107	41,477	(4,631)	(11.2%)	39,803	(6,304)	(15.8%)	Administration
76,105	99,947	23,842	23.9%	47,430	(28,675)	(60.5%)	Human Resources
3,344	27,766	24,422	88.0%	7,774	4,430	57.0%	Legal
4,206	4,171	(35)	(0.8%)	3,029	(1,177)	(38.9%)	Records
6,347	11,059	4,712	42.6%	5,937	(410)	(6.9%)	Compliance
2,482	4,143	1,661	40.1%	-	(2,482)	0.0%	Reimburse
35,658	46,251	10,593	22.9%	72,556	36,898	50.9%	IT Operations
9,905	16,858	6,953	41.2%	8,357	(1,548)	(18.5%)	IT Security
81,636	237,695	156,059	65.7%	57,793	(23,843)	(41.3%)	IT Applications
39,124	57,288	18,164	31.7%	53,294	14,170	26.6%	Security Services
6,253	5,383	(870)	(16.2%)	-	(6,253)	0.0%	Supply Chain
24,232	33,245	9,013	27.1%	33,898	9,666	28.5%	Finance
10,421	16,960	6,539	38.6%	7,665	(2,756)	(36.0%)	Public Relations
10,834	4,750	(6,084)	(128.1%)	8,010	(2,824)	(35.3%)	Information Technology
8,434	8,052	(382)	(4.7%)	7,261	(1,173)	(16.2%)	Corporate Quality
6,591	6,503	(88)	(1.3%)	12,411	5,820	46.9%	Project MGMT Office
8,351	10,156	1,805	17.8%	-	(8,351)	0.0%	HIM
21,345	21,541	196	0.9%	-	(21,345)	0.0%	Coding
25,999	41,476	15,477	37.3%	-	(25,999)	0.0%	IT Service Center
535,885	854,683	318,798	37.3%	538,765	2,880	0.5%	Total Overhead Allocations
3,106,403	3,951,367	844,964	21.4%	3,003,866	(102,537)	(3.4%)	Total Expenses
\$ (1,437,791)	\$ (1,968,968)	\$ 531,176	(27.0%)	\$ (973,659)	\$ (464,132)	47.7%	Net Margin
36,782	153,690	116,908	76.1%	100,000	63,218	63.2%	Capital
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	General Fund Support/ Transfer In

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
25,462	33,250	7,788	23.4%	31,642	6,181	19.5%	
11,692	10,722	(970)	(9.0%)	5,725	(5,967)	(104.2%)	
63,371	109,939	46,568	42.4%	139,350	75,979	54.5%	
2,627	6,555	3,928	59.9%	283	(2,344)	(828.6%)	
30,821	32,746	1,925	5.9%	28,190	(2,631)	(9.3%)	
46,107	41,477	(4,631)	(11.2%)	39,803	(6,304)	(15.8%)	
76,105	99,947	23,842	23.9%	47,430	(28,675)	(60.5%)	
3,344	27,766	24,422	88.0%	7,774	4,430	57.0%	
4,206	4,171	(35)	(0.8%)	3,029	(1,177)	(38.9%)	
6,347	11,059	4,712	42.6%	5,937	(410)	(6.9%)	
2,482	4,143	1,661	40.1%	-	(2,482)	0.0%	
35,658	46,251	10,593	22.9%	72,556	36,898	50.9%	
9,905	16,858	6,953	41.2%	8,357	(1,548)	(18.5%)	
81,636	237,695	156,059	65.7%	57,793	(23,843)	(41.3%)	
39,124	57,288	18,164	31.7%	53,294	14,170	26.6%	
6,253	5,383	(870)	(16.2%)	-	(6,253)	0.0%	
24,232	33,245	9,013	27.1%	33,898	9,666	28.5%	
10,421	16,960	6,539	38.6%	7,665	(2,756)	(36.0%)	
10,834	4,750	(6,084)	(128.1%)	8,010	(2,824)	(35.3%)	
8,434	8,052	(382)	(4.7%)	7,261	(1,173)	(16.2%)	
6,591	6,503	(88)	(1.3%)	12,411	5,820	46.9%	
8,351	10,156	1,805	17.8%	-	(8,351)	0.0%	
21,345	21,541	196	0.9%	-	(21,345)	0.0%	
25,999	41,476	15,477	37.3%	-	(25,999)	0.0%	
535,885	854,683	318,798	37.3%	538,765	2,880	0.5%	
3,106,403	3,951,367	844,964	21.4%	3,003,866	(102,537)	(3.4%)	
\$ (1,437,791)	\$ (1,968,968)	\$ 531,176	(27.0%)	\$ (973,659)	\$ (464,132)	47.7%	
36,782	153,690	116,908	76.1%	100,000	63,218	63.2%	
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	

District Clinics Holdings, Inc. Statement of Revenues and Expenses by Month

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Year to Date
Gross Patient Revenue	1,895,746	-	-	-	-	-	-	-	-	-	-	-	1,895,746
Contractual Allowances	416,333	-	-	-	-	-	-	-	-	-	-	-	416,333
Charity Care	1,080,772	-	-	-	-	-	-	-	-	-	-	-	1,080,772
Bad Debt	49,730	-	-	-	-	-	-	-	-	-	-	-	49,730
Other Patient Revenue	474,943	-	-	-	-	-	-	-	-	-	-	-	474,943
Net Patient Revenue	823,853	-	-	-	-	-	-	-	-	-	-	-	823,853
Collections %	43.46%												43.46%
Grant Funds	831,658	-	-	-	-	-	-	-	-	-	-	-	831,658
Other Financial Assistance	12,477	-	-	-	-	-	-	-	-	-	-	-	12,477
Other Revenue	624	-	-	-	-	-	-	-	-	-	-	-	624
Total Other Revenues	844,758	-	-	-	-	-	-	-	-	-	-	-	844,758
Total Revenues	1,668,611	-	-	-	-	-	-	-	-	-	-	-	1,668,611
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,713,850	-	-	-	-	-	-	-	-	-	-	-	1,713,850
Benefits	427,827	-	-	-	-	-	-	-	-	-	-	-	427,827
Purchased Services	13,764	-	-	-	-	-	-	-	-	-	-	-	13,764
Medical Supplies	35,872	-	-	-	-	-	-	-	-	-	-	-	35,872
Other Supplies	12,383	-	-	-	-	-	-	-	-	-	-	-	12,383
Medical Services	55,581	-	-	-	-	-	-	-	-	-	-	-	55,581
Drugs	37,475	-	-	-	-	-	-	-	-	-	-	-	37,475
Repairs & Maintenance	10,726	-	-	-	-	-	-	-	-	-	-	-	10,726
Lease & Rental	107,496	-	-	-	-	-	-	-	-	-	-	-	107,496
Utilities	8,438	-	-	-	-	-	-	-	-	-	-	-	8,438
Other Expense	115,489	-	-	-	-	-	-	-	-	-	-	-	115,489
Insurance	6,154	-	-	-	-	-	-	-	-	-	-	-	6,154
Total Operational Expenses	2,545,056	-	-	-	-	-	-	-	-	-	-	-	2,545,056
Net Performance before Depreciation & Overhead Allocations	(876,445)	-	-	-	-	-	-	-	-	-	-	-	(876,445)
Depreciation	25,462	-	-	-	-	-	-	-	-	-	-	-	25,462
<i>Overhead Allocations:</i>													
Risk Mgt	11,692	-	-	-	-	-	-	-	-	-	-	-	11,692
Rev Cycle	63,371	-	-	-	-	-	-	-	-	-	-	-	63,371
Internal Audit	2,627	-	-	-	-	-	-	-	-	-	-	-	2,627
Home Office Facilities	30,821	-	-	-	-	-	-	-	-	-	-	-	30,821
Administration	46,107	-	-	-	-	-	-	-	-	-	-	-	46,107
Human Resources	76,105	-	-	-	-	-	-	-	-	-	-	-	76,105
Legal	3,344	-	-	-	-	-	-	-	-	-	-	-	3,344
Records	4,206	-	-	-	-	-	-	-	-	-	-	-	4,206
Compliance	6,347	-	-	-	-	-	-	-	-	-	-	-	6,347
Reimburse	2,482	-	-	-	-	-	-	-	-	-	-	-	2,482
IT Operations	35,658	-	-	-	-	-	-	-	-	-	-	-	35,658
IT Security	9,905	-	-	-	-	-	-	-	-	-	-	-	9,905
IT Applications	81,636	-	-	-	-	-	-	-	-	-	-	-	81,636
Security Services	39,124	-	-	-	-	-	-	-	-	-	-	-	39,124
Supply Chain	6,253	-	-	-	-	-	-	-	-	-	-	-	6,253
Finance	24,232	-	-	-	-	-	-	-	-	-	-	-	24,232
Public Relations	10,421	-	-	-	-	-	-	-	-	-	-	-	10,421
Information Technology	10,834	-	-	-	-	-	-	-	-	-	-	-	10,834
Corporate Quality	8,434	-	-	-	-	-	-	-	-	-	-	-	8,434
Project MGMT Office	6,591	-	-	-	-	-	-	-	-	-	-	-	6,591
HIM	8,351	-	-	-	-	-	-	-	-	-	-	-	8,351
Coding	21,345	-	-	-	-	-	-	-	-	-	-	-	21,345
IT Service Center	25,999	-	-	-	-	-	-	-	-	-	-	-	25,999
Total Overhead Allocations	535,885	-	-	-	-	-	-	-	-	-	-	-	535,885
Total Expenses	3,106,403	-	-	-	-	-	-	-	-	-	-	-	3,106,403
Net Margin	\$ (1,437,791)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,437,791)
Capital	36,782	-	-	-	-	-	-	-	-	-	-	-	36,782
General Fund Support/ Transfer In	-	-	-	-	-	-	-	-	-	-	-	\$ -	-

District Clinics Holdings, Inc.- Medical Statement of Revenues and Expenses by Location

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Total
Gross Patient Revenue	-	222,631	330,145	126,115	97,591	(17,512)	128,354	49,474	34,850	86,689	(1,591)	-	(1,585)	1,052,999
Contractual Allowances	-	25,013	10,581	20,243	15,686	526	12,671	18,572	24,410	13,207	32	-	100	141,028
Charity Care	-	109,696	193,062	60,038	58,053	2,147	115,028	21,683	23,099	23,848	-	-	-	606,654
Bad Debt	-	55	29,733	(5,171)	6,676	15,277	(28,042)	6,185	(7,422)	8,865	(1,149)	-	(1,503)	28,298
Total Contractual Allowances and Bad Debt	-	134,764	233,377	75,110	80,415	17,949	99,656	46,440	40,086	45,919	(1,117)	-	(1,403)	775,980
Other Patient Revenue	-	71,369	81,140	34,953	30,261	5,036	47,350	21,800	24,409	11,395	2,923	-	31	334,637
Net Patient Revenue	-	159,236	177,908	85,957	47,438	(30,426)	76,047	24,834	19,173	52,165	2,449	-	(151)	611,655
Collection %	0.00%	71.52%	53.89%	68.16%	48.61%	0.00%	59.25%	50.20%	55.01%	0.00%	-153.91%	0.00%	0.00%	58.09%
Grant Funds	128,077	114,589	93,455	42,021	47,949	3,666	96,179	30,563	31,409	107,022	3,792	-	5,173	703,896
Other Financial Assistance	-	8,880	2,664	933	-	-	-	-	-	-	-	-	-	12,477
Other Revenue	34	70	20	-	509	-	-	-	-	-	-	-	-	633
Total Other Revenues	128,111	123,539	96,139	42,954	48,459	3,666	96,179	30,563	31,409	107,022	3,792	-	5,173	717,006
Total Revenues	128,111	282,775	274,047	128,912	95,897	(26,760)	172,226	55,397	50,582	159,187	6,241	-	5,022	1,328,661
<i>Direct Operational Expenses:</i>														
Salaries and Wages	350,848	183,746	196,065	89,247	92,294	4,862	199,069	61,515	62,594	171,818	1,139	-	11,756	1,424,955
Benefits	89,758	36,133	51,656	25,768	24,324	863	47,367	13,927	14,856	48,576	128	-	3,510	356,864
Purchased Services	790	62	31	62	2,423	357	4,349	732	1,666	2,197	-	-	-	12,668
Medical Supplies	-	10,632	4,801	1,366	637	14	1,414	-	1,121	178	-	-	-	20,163
Other Supplies	443	197	460	865	847	35	486	622	312	7,566	-	-	188	12,022
Medical Services	-	7,214	8,626	5,537	7,764	247	19,259	1,953	1,159	3,660	-	-	-	55,581
Drugs	-	8,344	10,638	4,302	4,233	-	166	51	-	9,740	-	-	-	37,475
Repairs & Maintenance	-	236	236	788	3,370	194	331	236	255	773	126	2,112	45	8,701
Lease & Rental	-	10,733	12,838	7,392	7,280	-	21,818	7,024	13,753	4,085	-	-	-	84,934
Utilities	-	376	371	104	2,070	208	1,426	750	628	698	-	-	-	6,657
Other Expense	86,774	4,183	514	793	1,714	121	3,169	3,959	5,150	2,953	102	62	62	109,595
Insurance	-	303	394	214	202	97	143	54	87	1,604	993	993	993	6,077
Total Operational Expenses	528,612	262,159	286,632	136,438	147,158	6,998	298,999	90,823	101,580	253,848	2,488	3,167	16,555	2,135,692
Net Performance before Depreciation & Overhead Allocations	(400,501)	20,616	(12,585)	(7,527)	(51,261)	(33,758)	(126,773)	(35,426)	(50,998)	(94,660)	3,753	(3,167)	(11,533)	(807,031)
Depreciation	-	1,139	1,090	17	5,953	27	419	164	167	925	-	1,157	6,961	18,017
<i>Overhead Allocations:</i>														
Risk Managment Allocation	9,870	-	-	-	-	-	-	-	-	-	-	-	-	9,870
Internal Audit Allocation	2,218	-	-	-	-	-	-	-	-	-	-	-	-	2,218
Administration Allocation	38,923	-	-	-	-	-	-	-	-	-	-	-	-	38,923
Legal Allocation	2,823	-	-	-	-	-	-	-	-	-	-	-	-	2,823
Records Allocation	3,551	-	-	-	-	-	-	-	-	-	-	-	-	3,551
Compliance Allocation	5,358	-	-	-	-	-	-	-	-	-	-	-	-	5,358
Project Management Allocation	5,564	-	-	-	-	-	-	-	-	-	-	-	-	5,564
Finance Allocation	20,457	-	-	-	-	-	-	-	-	-	-	-	-	20,457
IT Allocation	9,146	-	-	-	-	-	-	-	-	-	-	-	-	9,146
Corporate Communications Allocation	8,797	-	-	-	-	-	-	-	-	-	-	-	-	8,797
Supply Chain Alloc	5,279	-	-	-	-	-	-	-	-	-	-	-	-	5,279
IT Operations Allocation	30,102	-	-	-	-	-	-	-	-	-	-	-	-	30,102
IT Security Allocation	8,362	-	-	-	-	-	-	-	-	-	-	-	-	8,362
Corporate Quality Allocation	7,120	-	-	-	-	-	-	-	-	-	-	-	-	7,120
Reimburse Alloc	2,095	-	-	-	-	-	-	-	-	-	-	-	-	2,095
IT Service Center Allocation	21,948	-	-	-	-	-	-	-	-	-	-	-	-	21,948
HIM Allocation	7,050	-	-	-	-	-	-	-	-	-	-	-	-	7,050
Coding Allocation	18,019	-	-	-	-	-	-	-	-	-	-	-	-	18,019
IT Applications Allocation	68,917	-	-	-	-	-	-	-	-	-	-	-	-	68,917
Human Resources Allocation	64,997	-	-	-	-	-	-	-	-	-	-	-	-	64,997
Security Services Allocation	32,293	-	-	-	-	-	-	-	-	-	-	-	-	32,293
Facilities Allocation	26,953	-	-	-	-	-	-	-	-	-	-	-	-	26,953
Revenue Cycle Allocation	52,392	-	-	-	-	-	-	-	-	-	-	-	-	52,392
Total Overhead Allocations	452,234	-	-	-	-	-	-	-	-	-	-	-	-	452,234
Total Expenses	980,846	263,298	287,721	136,455	153,111	7,025	299,418	90,987	101,747	254,772	2,488	4,324	23,515	2,605,944
Net Margin	\$ (852,735)	\$ 19,477	\$ (13,675)	\$ (7,544)	\$ (57,214)	\$ (33,785)	\$ (127,192)	\$ (35,590)	\$ (51,165)	\$ (95,585)	\$ 3,753	\$ (4,324)	\$ (18,494)	\$ (1,277,283)
Capital	-	23,881	-	-	-	-	-	-	-	-	-	-	-	23,881
General Fund Support/ Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

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District Clinics Holdings, Inc.- Medical Statement of Revenue and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

Current Month						
Actual	Budget	Variance	%	Prior Year	Variance	%
18,017	27,500	9,483	34.5%	24,070	6,053	25.1% Depreciation
Overhead Allocations:						
9,870	9,052	(818)	(9.0%)	4,921	(4,949)	(100.6%) Risk Mgt
52,392	90,891	38,499	42.4%	118,713	66,321	55.9% Rev Cycle
2,218	5,534	3,316	59.9%	243	(1,975)	(812.1%) Internal Audit
26,953	28,637	1,684	5.9%	25,493	(1,460)	(5.7%) Home Office Facilities
38,923	35,014	(3,909)	(11.2%)	34,212	(4,711)	(13.8%) Administration
64,997	85,359	20,362	23.9%	40,606	(24,391)	(60.1%) Human Resources
2,823	23,440	20,617	88.0%	6,682	3,859	57.8% Legal
3,551	3,521	(30)	(0.8%)	2,603	(948)	(36.4%) Records
5,358	9,336	3,978	42.6%	5,103	(255)	(5.0%) Compliance
2,095	3,497	1,402	40.1%	-	(2,095)	0.0% Reimburse
30,102	39,045	8,943	22.9%	62,363	32,261	51.7% IT Operations
8,362	14,231	5,869	41.2%	7,183	(1,179)	(16.4%) IT Security
68,917	200,661	131,744	65.7%	49,674	(19,243)	(38.7%) IT Applications
32,293	47,286	14,993	31.7%	45,363	13,070	28.8% Security Services
5,279	4,545	(734)	(16.2%)	-	(5,279)	0.0% Supply Chain
20,457	28,066	7,609	27.1%	29,136	8,679	29.8% Finance
8,797	14,318	5,521	38.6%	6,588	(2,209)	(33.5%) Public Relations
9,146	4,010	(5,136)	(128.1%)	6,885	(2,261)	(32.8%) Information Technology
7,120	6,797	(323)	(4.8%)	6,241	(879)	(14.1%) Corporate Quality
5,564	5,490	(74)	(1.3%)	10,667	5,103	47.8% Project MGMT Office
7,050	8,574	1,524	17.8%	-	(7,050)	0.0% HIM
18,019	18,185	166	0.9%	-	(18,019)	0.0% Coding
21,948	35,014	13,066	37.3%	-	(21,948)	0.0% IT Service Center
452,234	720,501	268,267	37.2%	462,678	10,444	2.3% Total Overhead Allocations
2,605,944	3,353,230	747,287	22.3%	2,550,554	(55,389)	(2.2%) Total Expenses
\$ (1,277,283)	\$ (1,724,544)	\$ 447,262	(25.9%)	\$ (1,731,098)	\$ 453,816	(26.2%) Net Margin
23,881	116,559	92,678	79.5%	100,000	76,119	76.1% Capital
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0% General Fund Support/ Transfer In

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
18,017	27,500	9,483	34.5%	24,070	6,053	25.1%	
9,870	9,052	(818)	(9.0%)	4,921	(4,949)	(100.6%)	
52,392	90,891	38,499	42.4%	118,713	66,321	55.9%	
2,218	5,534	3,316	59.9%	243	(1,975)	(812.1%)	
26,953	28,637	1,684	5.9%	25,493	(1,460)	(5.7%)	
38,923	35,014	(3,909)	(11.2%)	34,212	(4,711)	(13.8%)	
64,997	85,359	20,362	23.9%	40,606	(24,391)	(60.1%)	
2,823	23,440	20,617	88.0%	6,682	3,859	57.8%	
3,551	3,521	(30)	(0.8%)	2,603	(948)	(36.4%)	
5,358	9,336	3,978	42.6%	5,103	(255)	(5.0%)	
2,095	3,497	1,402	40.1%	-	(2,095)	0.0%	
30,102	39,045	8,943	22.9%	62,363	32,261	51.7%	
8,362	14,231	5,869	41.2%	7,183	(1,179)	(16.4%)	
68,917	200,661	131,744	65.7%	49,674	(19,243)	(38.7%)	
32,293	47,286	14,993	31.7%	45,363	13,070	28.8%	
5,279	4,545	(734)	(16.2%)	-	(5,279)	0.0%	
20,457	28,066	7,609	27.1%	29,136	8,679	29.8%	
8,797	14,318	5,521	38.6%	6,588	(2,209)	(33.5%)	
9,146	4,010	(5,136)	(128.1%)	6,885	(2,261)	(32.8%)	
7,120	6,797	(323)	(4.8%)	6,241	(879)	(14.1%)	
5,564	5,490	(74)	(1.3%)	10,667	5,103	47.8%	
7,050	8,574	1,524	17.8%	-	(7,050)	0.0%	
18,019	18,185	166	0.9%	-	(18,019)	0.0%	
21,948	35,014	13,066	37.3%	-	(21,948)	0.0%	
452,234	720,501	268,267	37.2%	462,678	10,444	2.3%	
2,605,944	3,353,230	747,287	22.3%	2,550,554	(55,389)	(2.2%)	
\$ (1,277,283)	\$ (1,724,544)	\$ 447,262	(25.9%)	\$ (1,731,098)	\$ 453,816	(26.2%)	
23,881	116,559	92,678	79.5%	100,000	76,119	76.1%	
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses by Location

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
Gross Patient Revenue	-	308,695	227,249	157,456	104,614	798,680
Contractual Allowances	-	81,456	96,377	44,849	58,990	281,672
Charity Care	-	197,790	110,414	104,963	42,407	456,241
Bad Debt	-	14,454	(2,522)	(14,689)	4,253	1,233
Total Contractual Allowances and Bad Debt	-	293,700	204,268	135,123	105,650	739,145
Other Patient Revenue	-	48,473	36,381	26,899	25,311	137,064
Net Patient Revenue	-	63,468	59,362	49,232	24,276	196,599
Collection %	-	20.56%	26.12%	31.27%	23.20%	24.62%
Grant Funds	13,511	49,313	31,328	19,326	14,284	127,762
Other Financial Assistance	-	-	-	-	-	-
Other Revenue	-	-	(9)	-	-	(9)
Total Other Revenues	13,511	49,313	31,319	19,326	14,284	127,753
Total Revenues	13,511	112,781	90,680	68,558	38,560	324,351
<i>Direct Operational Expenses:</i>						
Salaries and Wages	28,040	111,657	71,791	49,764	27,645	288,896
Benefits	7,643	23,305	17,093	14,354	8,567	70,962
Purchased Services	-	62	31	681	323	1,096
Medical Supplies	-	6,980	3,878	2,429	2,423	15,709
Other Supplies	-	-	46	251	64	361
Repairs & Maintenance	-	491	45	752	737	2,025
Lease & Rental	-	9,192	5,448	5,085	2,837	22,562
Utilities	-	376	371	104	930	1,782
Other Expense	1,681	1,171	799	1,180	1,063	5,894
Insurance	-	-	-	-	77	77
Total Operational Expenses	37,364	153,234	99,501	74,599	44,666	409,364
Net Performance before Depreciation & Overhead Allocations	(23,853)	(40,452)	(8,821)	(6,041)	(6,107)	(85,012)
Depreciation	-	2,669	953	804	3,019	7,444
<i>Overhead Allocations:</i>						
Risk Management Allocation	1,822	-	-	-	-	-
Internal Audit Allocation	409	-	-	-	-	-
Administration Allocation	7,184	-	-	-	-	-
Legal Allocation	521	-	-	-	-	-
Records Allocation	655	-	-	-	-	-
Compliance Allocation	989	-	-	-	-	-
Project Management Allocation	1,027	-	-	-	-	-
Finance Allocation	3,775	-	-	-	-	-
IT Allocation	1,688	-	-	-	-	-
Corporate Communications Allocation	1,624	-	-	-	-	-
Supply Chain Alloc	974	-	-	-	-	-
IT Operations Allocation	5,556	-	-	-	-	-
IT Security Allocation	1,543	-	-	-	-	-
Corporate Quality Allocation	1,314	-	-	-	-	-
Reimburse Alloc	387	-	-	-	-	-
IT Service Center Allocation	4,051	-	-	-	-	-
HIM Allocation	1,301	-	-	-	-	-
Coding Allocation	3,326	-	-	-	-	-
IT Applications Allocation	12,719	-	-	-	-	-
Human Resources Allocation	11,108	-	-	-	-	-
Security Services Allocation	6,831	-	-	-	-	-
Facilities Allocation	3,868	-	-	-	-	-
Revenue Cycle Allocation	10,979	-	-	-	-	-
Total Overhead Allocations	83,651	-	-	-	-	-
Total Expenses	121,015	155,903	100,454	75,402	47,685	500,459
Net Margin	\$ (107,504)	\$ (43,122)	\$ (9,773)	\$ (6,845)	\$ (9,125)	\$ (176,108)
Capital	-	12,901	-	-	-	12,901
General Fund Support/ Transfer In	\$ -	-	-	-	-	-

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
798,680	744,631	54,049	7.3%	796,033	2,647	0.3%	798,680	744,631	54,049	7.3%	796,033	2,647	0.3%
281,672	196,688	(84,984)	(43.2%)	683,605	401,934	58.8%	281,672	196,688	(84,984)	(43.2%)	683,605	401,934	58.8%
456,241	355,363	(100,878)	(28.4%)	35,362	(420,879)	(1,190.2%)	456,241	355,363	(100,878)	(28.4%)	35,362	(420,879)	(1,190.2%)
1,233	84,300	83,067	98.5%	(32,876)	(34,109)	103.8%	1,233	84,300	83,067	98.5%	(32,876)	(34,109)	103.8%
739,145	636,351	(102,794)	(16.2%)	686,091	(53,054)	(7.7%)	739,145	636,351	(102,794)	(16.2%)	686,091	(53,054)	(7.7%)
137,064	97,559	39,505	40.5%	143,182	(6,118)	(4.3%)	137,064	97,559	39,505	40.5%	143,182	(6,118)	(4.3%)
196,599	205,839	(9,240)	(4.5%)	253,124	(56,525)	(22.3%)	196,599	205,839	(9,240)	(4.5%)	253,124	(56,525)	(22.3%)
24.62%	27.64%			31.80%			24.62%	27.64%			31.80%		
127,762	147,874	(20,112)	(13.6%)	169,207	(41,445)	(24.5%)	127,762	147,874	(20,112)	(13.6%)	169,207	(41,445)	(24.5%)
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
(9)	-	(9)	0.0%	-	(9)	0.0%	(9)	-	(9)	0.0%	-	(9)	0.0%
127,753	147,874	(20,121)	(13.6%)	169,207	(41,454)	(24.5%)	127,753	147,874	(20,121)	(13.6%)	169,207	(41,454)	(24.5%)
324,351	353,713	(29,362)	(8.3%)	422,331	(97,980)	(23.2%)	324,351	353,713	(29,362)	(8.3%)	422,331	(97,980)	(23.2%)
Direct Operational Expenses:													
288,896	297,049	8,153	2.7%	254,807	(34,088)	(13.4%)	288,896	297,049	8,153	2.7%	254,807	(34,088)	(13.4%)
70,962	73,091	2,129	2.9%	64,902	(6,060)	(9.3%)	70,962	73,091	2,129	2.9%	64,902	(6,060)	(9.3%)
1,096	6,290	5,194	82.6%	2,412	1,316	54.6%	1,096	6,290	5,194	82.6%	2,412	1,316	54.6%
15,709	19,437	3,728	19.2%	15,923	214	1.3%	15,709	19,437	3,728	19.2%	15,923	214	1.3%
361	9,009	8,648	96.0%	3,485	3,124	89.6%	361	9,009	8,648	96.0%	3,485	3,124	89.6%
-	15,660	15,660	47,454.5%	-	-	0.0%	-	15,660	15,660	100.0%	-	-	0.0%
2,025	2,069	44	2.1%	5,518	3,493	63.3%	2,025	2,069	44	2.1%	5,518	3,493	63.3%
22,562	27,868	5,306	19.0%	17,465	(5,097)	(29.2%)	22,562	27,868	5,306	19.0%	17,465	(5,097)	(29.2%)
1,782	2,503	722	28.8%	1,601	(180)	(11.3%)	1,782	2,503	722	28.8%	1,601	(180)	(11.3%)
5,894	5,138	(756)	(14.7%)	3,449	(2,444)	(70.9%)	5,894	5,138	(756)	(14.7%)	3,449	(2,444)	(70.9%)
77	90	13	14.2%	88	10	11.9%	77	90	13	14.2%	88	10	11.9%
409,364	458,205	48,841	10.7%	369,652	(39,712)	(10.7%)	409,364	458,205	48,841	10.7%	369,652	(39,712)	(10.7%)
Net Performance before													
(85,012)	(104,492)	19,479	(18.6%)	52,679	(137,691)	(261.4%)	(85,012)	(104,492)	19,479	(18.6%)	52,679	(137,691)	(261.4%)
Depreciation & Overhead Allocations													

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
7,444	5,750	(1,694)	(29.5%)	7,572	128	1.7%	7,444	5,750	(1,694)	(29.5%)	7,572	128	1.7%
<i>Overhead Allocations:</i>													
1,822	1,671	(151)	(9.1%)	804	(1,018)	(126.5%)	1,822	1,671	(151)	(9.1%)	804	(1,018)	(126.5%)
10,979	19,047	8,068	42.4%	20,637	9,658	46.8%	10,979	19,047	8,068	42.4%	20,637	9,658	46.8%
409	1,021	612	60.0%	40	(369)	(929.4%)	409	1,021	612	60.0%	40	(369)	(929.4%)
3,868	4,110	242	5.9%	2,697	(1,171)	(43.4%)	3,868	4,110	242	5.9%	2,697	(1,171)	(43.4%)
7,184	6,462	(722)	(11.2%)	5,591	(1,593)	(28.5%)	7,184	6,462	(722)	(11.2%)	5,591	(1,593)	(28.5%)
11,108	14,588	3,480	23.9%	6,825	(4,283)	(62.8%)	11,108	14,588	3,480	23.9%	6,825	(4,283)	(62.8%)
521	4,326	3,805	88.0%	1,092	571	52.3%	521	4,326	3,805	88.0%	1,092	571	52.3%
655	650	(5)	(0.8%)	425	(230)	(54.0%)	655	650	(5)	(0.8%)	425	(230)	(54.0%)
989	1,723	734	42.6%	834	(155)	(18.6%)	989	1,723	734	42.6%	834	(155)	(18.6%)
387	645	258	40.0%	-	(387)	0.0%	387	645	258	40.0%	-	(387)	0.0%
5,556	7,206	1,650	22.9%	10,192	4,636	45.5%	5,556	7,206	1,650	22.9%	10,192	4,636	45.5%
1,543	2,627	1,084	41.3%	1,174	(369)	(31.4%)	1,543	2,627	1,084	41.3%	1,174	(369)	(31.4%)
12,719	37,034	24,315	65.7%	8,118	(4,601)	(56.7%)	12,719	37,034	24,315	65.7%	8,118	(4,601)	(56.7%)
6,831	10,002	3,171	31.7%	7,930	1,099	13.9%	6,831	10,002	3,171	31.7%	7,930	1,099	13.9%
974	839	(135)	(16.1%)	-	(974)	0.0%	974	839	(135)	(16.1%)	-	(974)	0.0%
3,775	5,180	1,405	27.1%	4,762	987	20.7%	3,775	5,180	1,405	27.1%	4,762	987	20.7%
1,624	2,642	1,018	38.5%	1,077	(547)	(50.8%)	1,624	2,642	1,018	38.5%	1,077	(547)	(50.8%)
1,688	740	(948)	(128.1%)	1,125	(563)	(50.0%)	1,688	740	(948)	(128.1%)	1,125	(563)	(50.0%)
1,314	1,255	(59)	(4.7%)	1,020	(294)	(28.8%)	1,314	1,255	(59)	(4.7%)	1,020	(294)	(28.8%)
1,027	1,013	(14)	(1.4%)	1,743	716	41.1%	1,027	1,013	(14)	(1.4%)	1,743	716	41.1%
1,301	1,582	281	17.8%	-	(1,301)	0.0%	1,301	1,582	281	17.8%	-	(1,301)	0.0%
3,326	3,356	30	0.9%	-	(3,326)	0.0%	3,326	3,356	30	0.9%	-	(3,326)	0.0%
4,051	6,462	2,411	37.3%	-	(4,051)	0.0%	4,051	6,462	2,411	37.3%	-	(4,051)	0.0%
83,651	134,182	50,531	37.7%	76,087	(7,564)	(9.9%)	83,651	134,182	50,531	37.7%	76,087	(7,564)	(9.9%)
500,459	598,136	97,677	16.3%	453,311	(47,148)	(10.4%)	500,459	598,136	97,677	16.3%	453,311	(47,148)	(10.4%)
\$ (176,108)	\$ (244,423)	\$ 68,316	(27.9%)	\$ (30,980)	\$ (145,127)	468.5%	\$ (176,108)	\$ (244,423)	\$ 68,316	(27.9%)	\$ (30,980)	\$ (145,127)	468.5%
12,901	37,130	24,230	65.3%	-	(12,901)	0.0%	12,901	37,130	24,230	65.3%	-	(12,901)	0.0%
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%
General Fund Support/ Transfer In													

Primary Care Clinics- Behavioral Health Statement of Revenues and Expenses by Location

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

	Portable Behavioral Health	West Palm Beach Behavioral Health	Lantana Behavioral Health	Delray Behavioral Health	Belle Glade Behavioral Health	Lewis Center Behavioral Health	West Boca Behavioral Health	Mangonia Behavioral Health	Total
Gross Patient Revenue	-	(10)	-	-	(784)	(14,373)	-	59,234	44,067
Contractual Allowances	-	12	-	-	914	14,896	-	(22,189)	(6,367)
Charity Care	-	-	-	-	31	1,458	-	16,389	17,878
Bad Debt	-	234	-	41	247	30,470	-	(10,793)	20,199
Total Contractual Allowances and Bad Debt	-	246	-	41	1,191	46,824	-	(16,593)	31,710
Other Patient Revenue	-	-	-	-	31	-	-	3,211	3,242
Net Patient Revenue	-	(256)	-	(41)	(1,944)	(61,198)	-	79,038	15,599
Collection %	-	2557.20%	0.00%	0.00%	248.01%	425.77%	0.00%	133.43%	35.40%
Grant Funds	-	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-
Total Other Revenues	-	-	-	-	-	-	-	-	-
Total Revenues	-	(256)	-	(41)	(1,944)	(61,198)	-	79,038	15,599
<i>Direct Operational Expenses:</i>									
Salaries and Wages	-	-	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-	-	-	-
Medical Supplies	-	-	-	-	-	-	-	-	-
Other Supplies	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-
Lease & Rental	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Other Expense	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total Operational Expenses	-	-	-	-	-	-	-	-	-
Net Performance before Depreciation & Overhead Allocations	-	(256)	-	(41)	(1,944)	(61,198)	-	79,038	15,599
Depreciation	-	-	-	-	-	-	-	-	-
<i>Overhead Allocations:</i>									
Risk Mgt	-	-	-	-	-	-	-	-	-
Rev Cycle	-	-	-	-	-	-	-	-	-
Internal Audit	-	-	-	-	-	-	-	-	-
Home Office Facilities	-	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-	-	-
Records	-	-	-	-	-	-	-	-	-
Compliance	-	-	-	-	-	-	-	-	-
Comm Engage Plan	-	-	-	-	-	-	-	-	-
IT Operations	-	-	-	-	-	-	-	-	-
IT Security	-	-	-	-	-	-	-	-	-
IT Applications	-	-	-	-	-	-	-	-	-
Security Services	-	-	-	-	-	-	-	-	-
IT EPIC	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-
Public Relations	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-
Corporate Quality	-	-	-	-	-	-	-	-	-
Project MGMT Office	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	-	-	-	-	-	-	-	-	-
Total Expenses	-	-	-	-	-	-	-	-	-
Net Margin	\$ -	\$ (256)	\$ -	\$ (41)	\$ (1,944)	\$ (61,198)	\$ -	\$ 79,038	\$ 15,599
Capital	-	-	-	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ -	-	-	24	-	-	-	-	-

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

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Primary Care Clinics- Behavioral Health Statement of Revenues and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
						Depreciation							
						<i>Overhead Allocations:</i>							
-	-	-	0.0%	-	-	0.0% Risk Mgt	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Rev Cycle	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Internal Audit	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Home Office Facilities	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Administration	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Human Resources	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Legal	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Records	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Compliance	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Comm Engage Plan	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% IT Operations	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% IT Security	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% IT Applications	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Security Services	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% IT EPIC	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Finance	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Public Relations	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Information Technology	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Corporate Quality	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Project MGMT Office	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Managed Care Contract	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Total Overhead Allocations	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0% Total Expenses	-	-	-	0.0%	-	-	0.0%
\$ 15,599	\$ -	\$ 15,599	0.0%	\$ -	\$ 15,599	0.0% Net Margin	\$ 15,599	\$ -	\$ 15,599	0.0%	\$ -	\$ 15,599	0.0%
-	-	-	0.0%	-	-	0.0% Capital	-	-	-	0.0%	-	-	0.0%
\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0% General Fund Support/ Transfer In	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%

District Clinics Holdings, Inc.

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
Clinic Visits - Adults and Pediatrics																
West Palm Beach	1,597												1,597	1,577	1.3%	1,394
Delray	832												832	477	74.4%	477
Lantana	2,017												2,017	1,821	10.8%	1,821
Belle Glade & Women's Health Care	920												920	691	33.1%	691
Lewis Center	57												57	488	(88.3%)	488
Lake Worth & Women's Health Care	1,408												1,408	1,334	5.5%	1,334
Jupiter	518												518	447	15.9%	447
West Boca & Women's Health Care	350												350	407	(14.0%)	407
St Ann Place	-												-	20	(100.0%)	-
Clb Mob 1 Warrior	-												-	18	(100.0%)	658
Clb Mob 2 Scout	-												-	-	#DIV/0!	416
Clb Mob 3 Hero	51												51	50	2.0%	178
Mangonia Park	923												923	128	621.1%	128
Total Clinic Visits	8,673	-	-	-	-	-	-	-	-	-	-	-	8,673	7,458	16.3%	8,439
Dental Visits																
West Palm Beach	1,101												1,101	736	49.6%	736
Lantana	769												769	708	8.6%	708
Delray	536												536	439	22.1%	439
Belle Glade	369												369	338	9.2%	338
Lake Worth	-												-	-	#DIV/0!	-
West Boca	-												-	-	#DIV/0!	-
Total Dental Visits	2,775	-	-	-	-	-	-	-	-	-	-	-	2,775	2,221	24.9%	2,221
Total Medical and Dental Visits	11,448	-	-	-	-	-	-	-	-	-	-	-	11,448	9,679	18.3%	10,660
Mental Health Counselors (non-billable)																
West Palm Beach	169												169	103	64.1%	103
Delray	158												158	69	129.0%	69
Lantana	80												80	82	(2.4%)	82
Belle Glade	148												148	71	108.5%	71
Mangonia Park	860												860	511	68.3%	511
Lewis Center	-												-	10	(100.0%)	866
Lake Worth	174												174	179	(2.8%)	179
Jupiter	-												-	-	#DIV/0!	-
West Boca	-												-	-	#DIV/0!	-
Mobile Van	-												-	-	#DIV/0!	-
Total Mental Health Screenings	1,589	-	-	-	-	-	-	-	-	-	-	-	1,589	1,025	55.0%	1,881
GRAND TOTAL	13,037	-	-	-	-	-	-	-	-	-	-	-	13,037			12,541

