



C. L. Brumback

**Primary Care Clinics**

Health Care District Palm Beach County

# **BOARD OF DIRECTORS**

**December 13, 2022**

**12:45 P.M.**

## **Meeting Location**

**1515 N. Flagler Drive, Suite 101**

**West Palm Beach, FL 33401**

*If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.*

**BOARD OF DIRECTORS MEETING  
AGENDA**

**December 13, 2022  
1515 N. Flagler Drive, Suite 101  
West Palm Beach, FL 33401**

Remote Participation Login: <https://tinyurl.com/yda3vnks>

Via Telephone dial-in access (646) 558 8656 / Meeting ID: 550 789 5592 / Password: 946503

- 1. Call to Order – Melissa Mastrangelo, Chair**
  - A. Roll Call
  - B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents, through collaboration and partnership, in a culturally sensitive environment.
- 2. Agenda Approval**
  - A. Additions/Deletions/Substitutions
  - B. Motion to Approve Agenda
- 3. Awards, Introductions and Presentations**
  - A. 2022 Annual Meeting Awards:  
Patient Experience Champion and Employee of the Year  
(David Speciale)
  - B. Board Member Appreciation  
(Dr. Belma Andric)
- 4. Disclosure of Voting Conflict**
- 5. Public Comment**
- 6. Meeting Minutes**
  - A. **Staff recommends a MOTION TO APPROVE:**  
Board Meeting Minutes of November 29, 2022 [Pages 1-9]
- 7. Consent Agenda – Motion to Approve Consent Agenda Items**
  - A. **ADMINISTRATION**
    - 7A-1 **RECEIVE AND FILE:**  
December 2022 Internet Posting of District Public Meeting  
<https://www.hcdpbc.org/resources/public-meetings>

(Consent Agenda Cont.)

7A-2 **RECEIVE AND FILE:**  
Attendance tracking [Page 10]

7A-3 **Staff Recommends a MOTION TO APPROVE:**  
Proposed Schedule for 2023 Board Meetings  
(Dr. Belma Andric) [Pages 11-12]

7A-4 **RECEIVE AND FILE:**  
HRSA Digest  
(Andrea Steele) [Pages 13-22]

**B. FINANCE**

7B-1 **RECEIVE AND FILE:**  
District Clinic Holdings, Inc. Pharmacy Sliding Fee Scale  
(Candice Abbott) [Pages 23-25]

7B-2 **Staff recommends a MOTION TO APPROVE:**  
District Clinic Holdings, Inc. Financial Report October 2022  
(Candice Abbott) [Pages 26-42]

**8. Regular Agenda**

**A. EXECUTIVE**

8A-1 **RECEIVE AND FILE:**  
Executive Director Informational Update  
(Dr. Belma Andric) [Pages 43-62]

**B. CREDENTIALING**

8B-1 **Staff Recommends a MOTION TO APPROVE:**  
Licensed Independent Practitioner Credentialing and Privileging  
(Dr. Charmaine Chibar) [Pages 63-64]

**C. OPERATIONS**

8D-1 **Staff Recommends a MOTION TO APPROVE:**  
Operations Report- November 2022  
(Marisol Miranda) [Pages 65-69]

**9. AVP and Executive Director of Clinic Services Comments**

**10. Board Member Comments**

**11. Establishment of Upcoming Meetings**

**January 25, 2023 (HCD Board Room)**

12:45 p.m. Board of Directors

**February 22, 2023 (HCD Board Room)**

12:45 p.m. Board of Directors

**March 29, 2023 (HCD Board Room)**

12:45 p.m. Board of Directors

**April 26, 2023 (HCD Board Room)**

12:45 p.m. Board of Directors

**May 24, 2023 (HCD Board Room)**

12:45 p.m. Board of Directors

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12:45 p.m. Board of Directors

**October 25, 2023 (HCD Board Room)**

12:45 p.m. Board of Directors

**November 28, 2023 (HCD Board Room)**

12:45 p.m. Board of Directors

**December 13, 2023 (HCD Board Room)**

12:45 p.m. Board of Directors

**12. Motion to Adjourn**

**District Clinic Holdings, Inc.  
d.b.a. C.L. Brumback Primary Care Clinics  
Board of Directors Meeting  
Summary Minutes  
11/29/2022**

**Present:** Mike Smith, Vice-Chair; Julia Bullard, Secretary; Joseph Gibbons, Treasurer; Tammy Jackson-Moore; John Casey Mullen; James Elder; Irene Figueroa; Robert Glass; William Johnson

**Excused:** Melissa Mastrangelo, Chair

**Staff:** Darcy Davis; Dr. Belma Andric; Bernabe Icaza; Candice Abbott; Dr. Charmaine Chibar; Alexa Goodwin; David Speciale; Marisol Miranda; Shauniel Brown; Andrea Steele; Lisa Hogans; Heather Bokor; Macson Florvil; Robin Kish; Luis Rodriguez; Daniel Scott; Carolina Fonsinski; Nicole Glasford; Kimbelitha Bush

**Minutes Transcribed By:** Shannon Wynn

**The meeting is scheduled for** 12:45 p.m.

**Meeting Began at** 12:50 p.m.

AGENDA ITEM	DISCUSSION	ACTION
<b>1. Call to Order</b>  <b>1A. Roll Call</b>  <b>1B. Affirmation of Mission</b>	Mr. Smith called the meeting to order.  Roll call was taken.  Mr. Smith read the affirmation of mission.	<b>The meeting was called to order at 12:50 p.m.</b>

<b>2. Agenda Approval</b>		
<b>2A. Additions/Deletions/ Substitutions</b>  <b>2B. Motion to Approve Agenda Items</b>	None.  Mr. Smith called for approval of the meeting agenda.	<b>VOTE TAKEN: Ms. Jackson-Moore made a motion to approve the agenda. Mr. John Mullen duly seconded the motion. A vote was called and the motion passed unanimously.</b>
<b>3. Awards, Introductions and Presentations</b>  3A. C.L. Brumback West Palm Beach Clinic Overview	Ms.Kimbelitha Bush presented the West Palm Beach clinic overview to the Board.  After the presentation, Dr. Andric thanked Ms. Kim Bush and the West Palm Beach team for their outstanding work.  Mr. Smith requested an introduction to the newest member of the Board of Directors Committee, Mr. William Johnson.	<b>No action necessary.</b>
<b>4. Disclosure of Voting Conflict</b>	None.	<b>No action necessary.</b>
<b>5. Public Comment</b>	None.	<b>No action necessary.</b>

<p><b>6. Meeting Minutes</b></p> <p><b>6A-1 staff</b>  <b>Recommends a</b>  <b>MOTION TO APPROVE:</b>  Board meeting minutes of  October 26, 2022</p>	<p>There were no changes or comments to the minutes dated October 26, 2022.</p>	<p><b>VOTE TAKEN:</b> As presented, Ms. Jackson-Moore made a motion to approve the Board meeting minutes of October 26, 2022. Mr. Elder duly seconded the motion. A vote was called, and the motion passed unanimously.</p>
<p><b>7. Consent Agenda – Motion to Approve Consent Agenda Items</b></p>		<p><b>VOTE TAKEN:</b> Ms. Jackson-Moore motioned to approve the consent agenda. Mr. Elder duly seconded the motion. A vote was called, and the motion passed unanimously.</p>
<p><b>7A. ADMINISTRATION</b></p>		
<p><b>7A-1. Receive &amp; File:</b>  November 2022 Internet  Posting of District Public  Meeting</p>	<p>The meeting notice was posted.</p>	<p><b>Receive &amp; File. No further action is necessary.</b></p>
<p><b>7A-2. Receive &amp; File:</b>  Attendance tracking</p>	<p>Attendance tracking was updated.</p>	<p><b>Receive &amp; File. No further action is necessary.</b></p>
<p><b>7A-3. Recommends a</b>  <b>MOTION TO APPROVE:</b>  Human Resource Policy  and Procedure Updates  in FY2022</p>	<p>In the fiscal year 2022, the Human Resources (HR) department began reviewing existing departmental policies and procedures as an organizational initiative. A sub-committee was created that was comprised of several HR professionals supporting various functions. As a result of this initiative, the following policies listed below were modified and/or created. The updated and approved policy changes can be found in Converge Point (policy management software) or our SharePoint (HCD intranet) site, available to all HCD staff.</p>	<p><b>VOTE TAKEN:</b> Ms. Jackson-Moore motioned to approve the Human Resource Policy and Procedure Updates in FY2022. Mr. Elder duly seconded the motion. A vote was called, and the motion passed unanimously.</p>

Policy Name
Attendance Policy and Procedure
Dress Code Policy and Procedure
Joint Employment Policy and Procedure
Sick Time Off Policy and Procedure
Recruitment and Selection Policy and Procedure
Bereavement Policy and Procedure
Internal Employee Communications Policy and Procedure
Introductory Period for New Employees Policy and Procedure
Anti-Discrimination and Anti-Harassment Policy and Procedure
Pre-Employment Screenings Policy and Procedure
Employee Referral Policy and Procedure
Professional Development Reimbursement Policy and Procedure
Employee Rescreening Policy and Procedure
Learning Management System Policy and Procedure
Transfers Promotions and Demotions Policy and Procedure
Learning Program Standard Policy and Procedure
Telecommuting Procedure
COVID-19 Vaccination Mandate Procedure
COVID-19 Vaccination Mandate Policy
Education Assistance Policy and Procedure
Performance Management Policy and Procedure
COVID-19 Policy on Unvaccinated Staff Accommodations and Requirements

The HR sub-committee reviewed existing HR policies, made modifications, and created new HR policies and procedures. As part of our review process, we considered the following reasons to modify and/or create HR policies and procedures: new laws/regulations, new systems/technology, industry best practices, alignment with HCD's mission/vision/values, HCD's strategic direction and leadership presence, and/or policy template/grammatical error updates needed. All policy changes and creations were reviewed and approved by the Administrative Policy Committee.



<b>8. REGULAR AGENDA</b>		
<b>A. ADMINISTRATION</b>		
<p><b>8A-1. Receive &amp; File:</b> 2022 Targeted Patient Survey, Sliding Fee Scale Discount Program Assessment</p>	<p>In accordance with the Program Requirement Chapter 9 (Sliding Fee Discount Program) of the Health Resources and Services Administration (HRSA), this report presents the results of the 2022 Targeted Patient Survey focusing on the C.L. Brumback Sliding Fee Scale Discount Program Assessment. The purpose of the survey was; to determine if the nominal fee charged to uninsured medical and dental patients was considered “nominal” from the perspective of the patient; to identify any barriers patients are experiencing with the sliding fee scales; and, for those patients who identify that the sliding fee created a barrier to care, where they informed of the opportunity to enroll in a payment plan.</p> <p>There were 590 surveys completed. Dates of service ranged from July 2021 through July 2022. The rolled-up results show that most patients (78%) agreed with the amount they paid. Most patients confirmed they had not missed an appointment due to the inability to pay. Our area of opportunity is to increase awareness about offering payment plans. Many patients reported they were happy with the services they received. Trends over time reported.</p> <p>Dr. Andric requested that Ms. Steele provide a trend from the previous years so we can track it.</p> <p>Dr. Andric also reminded the Board that we have a payment plan and a hardship application that will waive patients' nominal fees if needed.</p>	<p><b>Receive &amp; File. No further action is necessary.</b></p>
<p><b>8A-2. Receive &amp; File:</b> Summary of Board Member Self-Evaluations</p>	<p>This agenda item presents the Board’s annual self-evaluation tally of results from September 2022.</p> <p>The C. L. Brumback Primary Care Clinics Board completes an annual self-evaluation yearly.</p> <p>Dr. Andric stated we would invest in training opportunities for the Board members. She also stated that there is a budget for these training opportunities.</p> <p>Ms. Andrea Steele stated that online Board training could also be looked into.</p>	<p><b>Receive &amp; File. No further action is necessary.</b></p>

	<p>Dr. Andric stated the Board members could schedule a visit to tour the clinics and asked Mr. Bernabe Icaza to present the legal responsibilities for the Board members at a later meeting.</p> <p>Dr. Andric suggested we subscribe the Board members to the FACHC or NACHC newsletter and provide it under the consent agenda.</p>	
<b>B. EXECUTIVE</b>		
<b>8B-1. Receive &amp; File:</b> Executive Director Informational Update	<p>On Thursday, 11/4/2022, the clinics held their annual meeting at Swank Specialty Produce &amp; Farm in Loxahatchee, FL.</p> <p>Dr. Andric informed the Board that during the annual meeting, we had a national speaker come and talk about homelessness.</p> <p>During the annual clinic meeting, we also recognized the employee of the year and quarter and PX champion.</p>	<b>Receive &amp; File. No further action is necessary.</b>
<b>8C. CREDENTIALING</b>		
<b>8C-1. Staff Recommends a MOTION TO APPROVE:</b> Licensed Independent Practitioner Credentialing and Privileging	<p>The agenda item represents the licensed independent practitioners recommended for credentialing and privileging by the FQHC Medical Director.</p> <p>The LIPs listed below satisfactorily completed the credentialing and privileges process and met the standards set forth within the approved Credentialing and Privileging Policy. The credentialing and privileging process ensures that all health center practitioners meet specific criteria and standards of professional qualifications. This criterion includes, but is not limited to:</p> <ul style="list-style-type: none"> <li>• Current licensure, registration or certification</li> <li>• Relevant education, training and experience</li> <li>• Current clinical competence</li> <li>• Health fitness, or ability to perform the requested privileges</li> <li>• Malpractice history (NPDB query)</li> <li>• Immunization and PPD status; and</li> <li>• Life support training (BLS)</li> </ul>	<b>VOTE TAKEN: Ms. Jackson-Moore motioned to approve the initial credentialing and privileging agenda of Sharon Burrowes and the re-credentialing of Angela Mitchell. Mr. Gibbons duly seconded the motion. A vote was called, and the motion passed unanimously.</b>

Last Name	First Name	Degree	Specialty	Credentialing
Burrowes	Sharon	APRN	Nurse Practitioner	Initial Credentialing
Mitchell	Angela	LCSW	Licensed Clinical Social Worker	Recredentialing

Primary source and secondary source verifications were performed for credentialing and privileging elements in accordance with state, federal and HRSA requirements. A Nationally accredited Credentials Verification Organization (CVO) was utilized to verify the elements requiring primary source verification.

The C.L. Brumback Primary Care Clinics utilized internal Credentialing staff and the FQHC Medical Director to support the credentialing and privileging process.

Sharon Burrowes, APRN, joined the West Palm Beach Clinic in 2022 as a Nurse Practitioner. She attended the Rutgers University of New Jersey. Ms. Burrowes is certified as a Psychiatric-Mental Health Nurse Practitioner by The American Nurses Credentialing Center. She has been in practice for four years.

Angela Mitchell, LCSW, joined the Mangonia Park Clinic in 2020 as a Licensed Clinical Social Worker. She attended Florida International University. Ms. Mitchell has been in practice for nineteen years.

**8D. QUALITY**

**8D-1. Staff Recommends a MOTION TO APPROVE:**  
Quality Report

This agenda item presents the updated Quality Improvement & Quality Updates:

- Quality Council Meeting Minutes November 2022
- UDS Report – YTD
- Provider Productivity – October 2022

PATIENT SAFETY & ADVERSE EVENTS

Patient safety and risk, including adverse events, peer review and chart review, are brought to the board "under separate cover" on a quarterly basis.

PATIENT SATISFACTION AND GRIEVANCES

Patient relations are to be presented as a separate agenda item.

**VOTE TAKEN: Ms. Jackson-Moore made a motion to approve the Quality Reports- as presented. Mr. Elder duly seconded the motion. A vote was called, and the motion passed unanimously.**

	<p><u>QUALITY ASSURANCE &amp; IMPROVEMENT</u>  HPV Cancer Prevention: We have partnered with the American Cancer Society on a new HPV Quality Improvement (QI) Project. The project is focused on our pediatric patients ages 9-13y. This project aims to increase HPV vaccination rates in this population to reduce the burden of HPV cancers in our community.</p> <p><u>UTILIZATION OF HEALTH CENTER SERVICES</u>  Individual monthly provider productivity is stratified by the clinic.</p> <p>Ms. Jackson-Moore asked Dr. Chibar how are the parents responding to the request to vaccinate their 9-13-year-old children from HPV</p> <p>Dr. Chibar stated the HPV vaccine is being presented to the parent as a cancer preventative than an STD.</p> <p>Ms. Jackson-Moore requested that we have an outreach to the community to educate them about HPV and the benefits of being vaccinated.</p> <p>Dr. Andric stated that we could add an HPV education video to the clinic waiting room and HPV brochures are available to the patients.</p> <p>Ms. Jackson-Moore asked Dr. Chibar to explain the breakdown of the HPV dosing.</p> <p>Children ages 9-14 only require two doses of the HPV vaccine.  Children 15 and older require three doses of the HPV vaccine.</p> <p>The younger the children, the better their immunity; therefore will only need two doses as to 3 doses in the older children.</p>	
<b>8E. OPERATIONS</b>		
<b>8E-1. Staff Recommends a MOTION TO APPROVE:</b> Operations Reports- October 2022	This agenda item provides the following operations reports for October 2022: Clinic Productivity, Payor Mix and Demographics	<b>VOTE TAKEN: Mr. Joseph Gibbons made a motion to approve the Operations Reports- October 2022 as presented. Ms. Bullard duly</b>

	<p>In October, the clinics had 12,206 visits which were 2,187 more than the month prior and 1,396 more than in September of 2021. 41% of patients were adults in Primary Care, 23% in Dental and 15% in Pediatrics. The Lantana Clinic had the highest volume, with 1,921 visits, followed by Mangonia, with 1,751 visits.</p> <p>Our payer mix for October was 53% uninsured, which was 1% less than the previous month. 4% of patients were Managed Care and 4% were Medicaid.</p> <p>60% of patients were female. 49% of patients reported as White and 41% as Black. Of those patients, 42% reported as Hispanic. 5.7% of patients were agricultural workers. Our average homeless population was 24.4%. 46% of patients were reported as English speaking, 34% Spanish speaking, and 20% Creole speaking. 91% of patients have consistently reported as straight.</p>	<b>seconded the motion. A vote was called, and the motion passed unanimously.</b>
<b>9. AVP and Executive Director of Clinic Services Comments</b>	<p>Dr. Andric stated the Delray clinic will be moving by April 2023. The Lantana clinic lease has been signed. Roosevelt clinic is in the hands of the school district. The Jupiter clinic is pending renovations.</p>	<b>No action necessary.</b>
<b>10. Board Member Comments</b>	None.	<b>No action necessary.</b>
<b>11. Establishment of Upcoming Meetings</b>	<p style="text-align: center;"><b><u>December 13, 2022 (HCD Board Room)</u></b> 12:45 p.m. Board of Directors</p>	<b>No action necessary.</b>
<b>12. Motion to Adjourn</b>	<p>Mr. Smith motioned to adjourn the public meeting immediately following the conclusion of the closed meeting.</p> <p>There being no further business, the meeting was adjourned at 2:31 p.m.</p>	<b>VOTE TAKEN: Mr. Joseph Gibbons made a motion to adjourn. Ms. Bullard duly seconded the motion. A vote was called, and the motion passed unanimously.</b>

Minutes Submitted by: \_\_\_\_\_  
Signature
Date

**C. L. Brumback Primary Care Clinics**

**Board of Directors**

**Attendance Tracking**

	1/26/22	2/23/22	3/30/22	4/27/22	5/25/22	6/29/22	7/27/22	8/24/22	10/05/22	10/26/22	11/29/22	12/13/22
Mike Smith	X	X	X	X	X	X	X	X	E	X	X	
Melissa Mastrangelo	X	X (ZOOM)	E	X (ZOOM)	X	X	X	E	X (ZOOM)	X (ZOOM)	E	
Julia Bullard	X	X	X	X	E	E	X	X	X	X	X	
Joseph Gibbons	X	X	X	X	E	X	E	X	X	X	X	
John Casey Mullen	X	X	X	X	X	X	E	X	X	X	X	
James Elder	X	X	X	X	X	E	X	X	X	X	X	
Irene Figueroa	X	X	X	A	X	X	X	X	X	X	X	
Tammy Jackson-Moore	X	X	X	X	E	X	X	E	X	E	X	
Robert Glass	X (ZOOM)	X (ZOOM)	X (ZOOM)	X	X (ZOOM)	X	X	E	X	X	X	
William Johnson	-	-	-	-	-	-	-	-	-	-	X	

**X= Present**

**C= Cancel**

**E= Excused**

**A= Absent**

**DISTRICT CLINIC HOLDINGS, INC.**  
**BOARD OF DIRECTORS**  
**December 13, 2022**

**1. Description: Proposed Schedule for 2023 Board Meetings**

**2. Summary:**

This agenda item provides the Board with the proposed schedule for board meetings in 2023. The meetings are scheduled for the last Wednesday of every month, except for holidays.

**3. Substantive Analysis:**

Please also note that the November Board meeting will take place on the last Tuesday of the month (11/28/2023), and the December Board meeting will take place on the second Wednesday of the month (12/13/2023).

**January 25, 2023 (HCD Board Room)**

12:45 p.m. Board of Directors

**February 22, 2023 (HCD Board Room)**

12:45 p.m. Board of Directors

**March 29, 2023 (HCD Board Room)**

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**DISTRICT CLINIC HOLDINGS, INC.  
BOARD OF DIRECTORS  
December 13, 2022**

**November 28, 2023 (HCD Board Room)**

12:45 p.m. Board of Directors

**December 13, 2023 (HCD Board Room)**

12:45 p.m. Board of Directors

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

\_\_\_\_\_  
N/A  
Candice Abbott  
VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

\_\_\_\_\_  
N/A  
Committee Name

\_\_\_\_\_  
N/A  
Date Approved

**6. Recommendation:**

Staff recommends the Board approve the Schedule for 2023 Board Meetings.

Approved for Legal sufficiency:

*Bernabe Icaza*  
\_\_\_\_\_  
Bernabe Icaza  
VP & General Counsel

*Belma Andric*  
\_\_\_\_\_  
Dr. Belma Andric  
VP, CMO & Executive Director Clinical Services



**DISTRICT CLINIC HOLDINGS, INC.**  
**BOARD OF DIRECTORS**  
**December 13, 2022**

**1. Description: HRSA Digest**

**2. Summary:**

Per the request of the clinic board, we will include the latest HRSA Digest as available.

**3. Substantive Analysis:**

The December HRSA Digest highlights training and technical assistance, COVID-19 update, workforce considerations and oral health updates.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

\_\_\_\_\_  
 Candice Abbott  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

N/A

\_\_\_\_\_  
 Committee Name

\_\_\_\_\_  
 Date Approved

**6. Recommendation:**

Staff recommends Board receive and file the Executive Director Informational Update.

Approved for Legal sufficiency:

*Bernabe Icaza*

\_\_\_\_\_  
 Bernabe Icaza  
 VP & General Counsel

**DISTRICT CLINIC HOLDINGS, INC.**  
**BOARD OF DIRECTORS**  
**December 13, 2022**

A handwritten signature in black ink that reads "Andrea M. Steele". The signature is written in a cursive style and is contained within a light gray rectangular box.

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Andrea Steele  
AVP, Corporate Quality



## Primary Health Care Digest

**December 6, 2022**

### **TWM Wrap-Up**

If you missed last week's Today with Macrae (TWM) session, [watch the recording](#). As a reminder, we post the slides and recordings for recent TWM sessions on our [Engaging with BPHC webpage](#).

Acting Associate Administrator Tonya Bowers shared important updates and two health centers participated in a roundtable discussion on integrating Community Health Workers into the continuum of HIV care. Related resources:



- Resources to inform health center work around HIV: [HIV, Hepatitis, and Health Centers](#) and [Ending the HIV Epidemic - Primary Care HIV Prevention \(PCHP\): Training and Technical Assistance Resources for PCHP Awardees](#).
- PCHP progress reports for fiscal years (FY) 2021 **AND 2022** are due on Sunday, January 15, 2023; see more on the [technical assistance \(TA\) webpage for award recipients](#).

Other resources we mentioned:

- [Health Center Workforce Well-being Initiative webpage](#)
- [November 22 Expanding COVID-19 Vaccination \(ECV\) funding bulletin](#)

The next Today with Macrae webcast is 3:00-4:00 p.m. ET on Tuesday, January 24, 2023.

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### **Upcoming Changes for Health Center COVID-19 Survey**

Beginning with the December 16 Health Center COVID-19 Survey, we are adding another follow-up to the question about whether your health center used mobile vans or hosted vaccination clinics. In addition to asking how many clinics you hosted, we'll ask how many were hosted in collaboration with a community- or faith-based organization. We will update the [Survey User Guide](#) to include this new question by noon on Friday, December 16.



The December 30 survey will have a schedule change: You will have one additional day to respond. Your responses will be due by 11:59 p.m. *your local time* on Wednesday, January 4, 2023.

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### Did You Miss It?

Here are some of our most popular items from November Digests:

- [Surgeon General's Framework for Workplace Mental Health and Well-being](#)
- [Serving Veterans in Health Centers](#) from the National Association of Community Health Centers (NACHC), a HRSA-funded National Training and Technical Assistance Partner (NTTAP)
- [Diabetes in Special and Vulnerable Populations: National Learning Series](#), presented by all HRSA-funded NTTAPs
- [Billing Medicare for Telehealth as a Safety-net Provider](#)
- [CMS Outreach and Enrollment webpage](#)

Missed an issue? Catch up in our [online archive](#).

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 Jump To: [COVID-19](#) | [Behavioral Health](#) | [Workforce](#) | [Oral Health](#) | [Additional Resources](#)

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## What's New

### H8F and L2C American Rescue Plan Awards – Requests for Extensions

If you need additional time to complete your approved American Rescue Plan (ARP) activities, including those related to the ARP-UDS+ supplemental funding\*, you must submit an Extension Without Funds (no cost extension) Prior Approval Request through HRSA's [Electronic Handbooks \(EHBs\)](#). Please make these requests beginning around two months ahead of the period of performance end date. Here are the period of performance end dates:

- ARP (H8F)-funded health centers: Friday, March 31, 2023
- ARP (L2C)-funded look-alikes: Friday, June 30, 2023

All extension requests are reviewed on a case-by-case basis and are subject to HRSA approval. If you expect to need such an extension, contact your Grants Management Specialist and Investment Oversight Advisor to discuss the requirements for submitting the request in EHBs.

\*Because ARP-UDS+ awards supplement your H8F or L2C ARP award, if your request is approved and your ARP period of performance is extended, you will have until the extended end date to complete your ARP-UDS+ activities.

## Training & Technical Assistance



[Visit the training calendar to learn details about or register for events.](#)

### Through December 13

#### Understanding SDOH and Structural Barriers Affecting Diabetes Care

Hosted by several NTTAPs as part of the Diabetes in Special and Vulnerable Populations National Learning Series  
Tuesday, December 6  
2:00-3:00 p.m. ET  
[Registration page](#)

#### Healthy People, Healthy Hearts: Healthy People 2030 and Cardiovascular Health

Hosted by HHS' Office of Disease Prevention and Health Promotion  
Tuesday, December 6  
2:30-3:30 p.m. ET  
[Registration page](#)

#### The Joint Commission Health Equity Standards

Hosted by The Joint Commission  
Wednesday, December 7  
1:00-2:00 p.m. ET

## Testing for Prevalent Respiratory Illnesses

CDC held a [telebriefing yesterday](#) (Monday, December 5), sounding the alarm on a post-Thanksgiving rise in influenza-like illnesses. They had previously noted that rates of COVID-19, respiratory syncytial virus (RSV), flu, and other viruses were already at or approaching high levels. They emphasized the importance of vaccination, but testing is also important to ensure people can protect those around them.



HRSA recently added a new product to what is available through the HRSA COVID-19 Testing Supply Program. Cepheid multiplex POC cartridges ([Xpert® Xpress](#)) are now available to order through the HRSA COVID-19 Testing Supply Program. These POC cartridges will test for COVID-19, flu, and RSV.

If you are not participating in the program and would like to begin ordering at-home self-test kits or testing supplies, submit a request through the [BPHC Contact Form](#) so that we can assist you.

HRSA is not offering the Cepheid analyzers ([GeneXpert®](#)) that use these multiplex cartridges. HRSA-funded health centers can use H80 and ARP (H8F) grant funds to purchase those analyzers.

**To support community needs, your health center may consider expanding office hours and adjusting telehealth protocols to increase your capacity.** Submit any questions regarding a health center's scope of service via the [BPHC Contact Form](#). [Program Assistance Letter 2020-01](#) (PDF) highlights issues to consider when using telehealth to increase access for health center patients.

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## Health Centers and the National Practitioner Data Bank Overview

The National Practitioner Data Bank (NPDB) is a resource that supports health centers' commitment to providing quality care and protecting patient safety. HRSA presenters at an upcoming webinar will explore NPDB's function, basic querying, and reporting procedures. They will also provide a brief walk-through of the NPDB attestation process. Per the Health Center Program Compliance Manual, health centers are required to query the NPDB during credentialing.

Wednesday, December 14

2:00-3:00 p.m. ET

[Join the day of the session](#)

If you prefer to join by phone: 833-568-8864

Webinar ID: 160 387 6638

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## The Joint Commission Health Equity Standards

Effective Sunday, January 1, 2023, new and revised requirements to reduce health care disparities will apply to organizations in The Joint Commission's ambulatory health care, behavioral health care and human services, critical access hospital, and hospital accreditation programs. Learn more from the Joint Commission:

Wednesday, December 7

1:00-2:00 p.m. ET

[Registration page](#)

Subscribe key: TJCEd

## Using MLP to Address Legal Needs Among Racial and Ethnic Minorities Living with HIV

Hosted by the National Center for Medical-Legal Partnership, a HRSA-funded NTTAP  
Wednesday, December 7

1:00-2:30 p.m. ET

[Registration page](#)

## How Health Centers Can Take Action to Prevent Type 2 Diabetes

Hosted by NCFH, a HRSA-funded NTTAP  
Wednesday, December 7

2:00-3:00 p.m. ET

[Registration page](#)

## Health Center Outreach and Enrollment 10th Open Enrollment Period – Finishing Strong and Laying the Groundwork for the Future

Hosted by NACHC, a HRSA-funded NTTAP  
Wednesday, December 7

2:00-3:00 p.m. ET

[Registration page](#)

## Enhancing the Role of the Medical Assistant and Nurse through Implementation of Care Management to Improve Chronic Conditions

Hosted by Community Health Center, Inc., a HRSA-funded NTTAP

Wednesday, December 7

2:00-3:00 p.m. ET

[Registration page](#)

## Decision Tree for Financing a Health Center Facility

Hosted by Capital Link, a HRSA-funded NTTAP

Wednesday, December 7

4:00-5:00 p.m. ET

[Registration page](#)

## Million Hearts SMBP Forum Quarterly Meeting: SMBP for Pregnant and Postpartum Women

Co-hosted by CDC and NACHC (with CDC funding)

Thursday, December 8

1:00-2:00 p.m. ET

[Registration page](#)

## Building Value and ROI in Housing and Health Partnerships

Hosted by NCHPH, a HRSA-funded NTTAP

Thursday, December 8

[Registration page](#)  
Subscribe key: TJCEd

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### **New Research: Ensuring Equitable Care in Diabetes Management Among Patients of HRSA-Funded Health Centers in the U.S.**

This new HRSA-funded study shows that health centers provide equitable diabetes care, including HbA1c testing and eye exams, and advance racial/ethnic parity in diabetes-specific outcomes. Researchers also identified opportunities to further advance health equity by improving foot exams, individual treatment plans, and cholesterol checks for racial and ethnic minority patients. Findings suggest how health centers can better leverage health education and cultural competency to promote these diabetes management services to diverse patient populations. To read the published article, and other articles about quality care delivered by health centers, visit [BPHC's Health Center Library](#).

---

### **HRSA's November Roundup**

In November, HRSA supported the #VaxUpAmerica Family Tour, announced a new COVID-19 vaccine initiative, celebrated Rural Health Day, congratulated Associate Administrator Jim Macrae on receiving the 2022 Presidential Rank Award, and highlighted innovative approaches to expanding care to people with HIV. [Read more](#).

---

### **Addressing Health-Related Social Needs and SDOH in Medicaid**

CMS speakers will review policy avenues to address unmet health-related social needs and social determinants of health (SDOH) for individuals enrolled in Medicaid.

Monday, December 12  
1:00-2:00 p.m. ET  
[Join the day of the session](#)

---

### **Calendar Year 2023 Medicare Physician Fee Schedule Final Rule**

CMS has issued a [final rule](#) that includes updates and policy changes for Medicare payments under the Physician Fee Schedule (PFS), and other Medicare Part B issues, effective on or after Sunday, January 1, 2023. The calendar year 2023 PFS final rule is one of several rules that reflect a broader Administration-wide strategy to create a more equitable health care system that results in better accessibility, quality, affordability, and innovation.

---

### **HHS Proposes New Protections to Increase Care Coordination and Confidentiality for Patients with Substance Use Challenges**

HHS, through the Office for Civil Rights and SAMHSA, announced proposed changes to the Confidentiality of Substance Use Disorder Patient Records under 42 CFR part 2 ("Part 2"), which protects patient privacy and records concerning treatment related to substance use challenges from unauthorized disclosures. Specifically, the proposed rule increases coordination among providers in treatment for substance use challenges and increases protections for patients

1:00-2:00 p.m. ET  
[Registration page](#)

### **Intersectional Identities of Health Center Workforce and Patients**

Hosted by several NTTAPs as part of the Diabetes in Special and Vulnerable Populations National Learning Series  
Thursday, December 8  
2:00-3:00 p.m. ET  
[Registration page](#)

### **UDS Mapper Advanced Topic Webinar: Using the UDS Mapper for Service Area Mapping**

Friday, December 9  
2:00-3:00 p.m. ET  
[Registration page](#)

### **Addressing Health-Related Social Needs and SDOH in Medicaid**

Hosted by CMS  
Monday, December 12  
1:00-2:00 p.m. ET  
[Join the day of the session](#)

### **HIV Prevention: Combating PrEP Implementation Challenges**

Hosted by Community Health Center, Inc., a HRSA-funded NTTAP  
Monday, December 12  
1:00-2:00 p.m. ET  
[Registration page](#)

### **PCMH Office Hours: Care Management within PCMH**

Hosted by the National Committee for Quality Assurance  
Monday, December 12  
2:00-3:00 p.m. ET  
[Registration page](#)

### **Integrated Care for Patients Who Consume Cannabis**

Tuesday, December 13  
11:00 a.m.-noon ET  
[Registration page](#)  
**\*\*1.0 CE available\*\***

### **COVID-19 Response Program Office Hours**

Tuesday, December 13  
1:00-2:00 p.m. ET  
[Registration page](#)

### **Emergency Preparedness for Diabetes Management**

Hosted by several NTTAPs as part of the Diabetes in Special and Vulnerable

concerning records disclosure to avoid discrimination in treatment. Read the [press release](#).

See the [Federal Register Notice](#) to submit comments on the proposed changes.

---

### Do Your Patients Need Help with Their Energy Bills or Broadband Access?

- The [Low Income Home Energy Assistance Program](#) helps keep families safe and healthy through initiatives that assist families with energy costs.
- The Federal Communications Commission will make \$70 million available to governmental and non-governmental entities to increase participation in the [Affordable Connectivity Program](#), an ongoing program that provides qualifying low-income households with discounts on broadband service and connected devices. Visit the [ACP Outreach Grant Program webpage](#) to learn more or apply by 11:59 p.m. ET on Monday, January 9, 2023.

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### Be Part of a New Cancer Screening Research Network

NIH's National Cancer Institute (NCI) is establishing a new Cancer Screening Research Network to conduct cancer screening trials and studies to evaluate emerging technologies and strategies for the purpose of cancer screening. NCI invites health centers to consider applying to be an ACCESS hub – an organization or group of organizations that will recruit participants.

Access information about the grants and upcoming pre-application webinars on [NCI's webpage](#). You may [email questions](#) by 11:59 p.m. ET the Wednesday before each webinar.

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## COVID-19

### Winter 2022-23 Update: Respiratory Disease Prevention

The National Center for Health in Public Housing (NCHPH), in collaboration with HUD, hosts this webinar on addressing COVID-19, flu, and RSV through treatment, prevention, and partnerships between health centers, public housing agencies, and other community-based organizations. This webinar will feature speakers from CDC, the Administration for Children and Families (ACF), HUD, a health center, and a public housing agency. They'll address challenges and share resources and promising practices for addressing current outbreaks and preparing for the next emergency.

Wednesday, December 14  
1:00-2:00 p.m. ET  
[Registration page](#)

NCHPH is a HRSA-funded NTTAP.

Populations National Learning Series  
Tuesday, December 13  
2:00-3:00 p.m. ET  
[Registration page](#)

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### Upcoming

#### Cherokee Health Integrating Primary Care and Behavioral Health Academy

Wednesday, December 14,  
and Thursday, December 15  
10:00 a.m.-4:00 p.m. ET  
[Registration page](#)  
**\*\*12 CE available\*\***

#### Winter 2022-23 Update: Respiratory Disease Prevention

Co-hosted by HUD and NCHPH, a HRSA-funded NTTAP  
Wednesday, December 14  
1:00-2:00 p.m. ET  
[Registration page](#)

#### Health Centers and the NPDB Overview

Wednesday, December 14  
2:00-3:00 p.m. ET  
[Join the day of the session](#)  
If you prefer to join by phone: 833-568-8864  
Webinar ID: 160 387 6638

#### Coping with Stress and Compassion Fatigue in Health Center Settings

Hosted by NCHPH, a HRSA-funded NTTAP  
Wednesday, December 14  
2:00-3:00 p.m. ET  
[Registration page](#)

#### Community Inclusion and Cultural Humility in Diabetes Prevention

Hosted by NNCC, a HRSA-funded NTTAP  
Wednesday, December 14  
2:00-3:00 p.m. ET  
[Registration page](#)

#### Culturally Appropriate Healthy Eating Educational Tool for Asian Americans: Filipino/a/x and Hmong Editions

Hosted by AACHPO and MHP Salud, both HRSA-funded NTTAPs  
Wednesday, December 14  
3:00-4:00 p.m. ET  
[Registration page](#)

#### Environmental Impacts on Diabetes Access to Care

Hosted by several NTTAPs as part of the

### **FDA Rescinds Emergency Use Authorization for Bebtelovimab**

Last week, the FDA announced that bebtelovimab is not authorized for emergency use in any U.S. region at this time because it is not expected to neutralize Omicron subvariants BQ.1 and BQ.1.1 of COVID-19. [See the FDA statement.](#)

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### **CDC Research Reinforces Messaging about Vaccination and Therapeutic Treatment**

Recent CDC reports support the approach that health centers are taking to lessen COVID-19's impact in their communities:

- [One study](#) shows the effectiveness of updated vaccines over previous versions.
- Two studies spotlight the use of Paxlovid: the [first](#) shows its effectiveness at reducing hospitalization rates; the [second](#) shows lower rates of Paxlovid treatment among Black and Hispanic patients when compared to white and non-Hispanic patients.

As a reminder, HRSA-supported health centers may receive a direct allocations of the COVID-19 oral antivirals Paxlovid and Lagevrio (molnupiravir) through the [HRSA Health Center COVID-19 Therapeutics Program](#). Use the [BPHC Contact Form](#) to share your interest.

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## **Behavioral Health**

### **Integrated Care for Patients Who Consume Cannabis**

Under state-level policy changes, recreational use of cannabis has increased across the U.S., bringing increases in marketing, product type, potency, and availability. These factors, combined with lowered perception of risk for cannabis use, warrant increased understanding of approaches for cannabis use risk identification and new motivational intervention techniques to effectively engage with and treat patients.

This TA session will include an overview of cannabis research. Speakers will also introduce using the Screening, Brief Intervention, and Referral to Treatment (SBIRT) approach with new clinical tools that screen for cannabis use to advance behavioral health integration and clinical practice.

Tuesday, December 13  
11:00 a.m.-noon ET  
[Registration page](#)  
**\*\*1.0 CE available\*\***

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## **Workforce**

### **Due Next Week: Teaching Health Center Planning and Development**

HRSA released the FY 2023 [Teaching Health Center Planning and Development](#) notice of funding opportunity (HRSA-23-015). HRSA will make approximately \$23.5 million available for up to 47 recipients through this opportunity.

Diabetes in Special and Vulnerable Populations National Learning Series  
Thursday, December 15  
2:00-3:00 p.m. ET  
[Registration page](#)

### **ACU's STAR<sup>2</sup> Center Workforce Professional Development Series**

Hosted by the Association of Clinicians for the Underserved's (ACU) STAR<sup>2</sup> Center; ACU is a HRSA-funded NTTAP  
Thursday, December 15  
2:00-3:00 p.m. ET  
[Registration page](#)

### **Screening for Broadband Access and Digital Health Literacy in Public Housing Patients**

Hosted by NCHPH, a HRSA-funded NTTAP  
Thursday, December 15  
2:00-3:00 p.m. ET  
[Registration page](#)

### **Strategic Planning: Preparing in Times of Uncertainty**

Hosted by Capital Link, a HRSA-funded NTTAP  
Thursday, December 15  
2:30-3:30 p.m. ET  
[Registration page](#)

### **Anxiety and Depression: Screening and Intervention within an Integrated Care Setting**

Wednesday, December 21  
1:00-1:30 p.m. ET  
[Registration page](#)  
**\*\*0.5 CE available\*\***

*Webinars are hosted by HRSA unless otherwise noted.*



Interested health centers are highly encouraged to apply. See our [November 18 bulletin](#) and apply by 11:59 p.m. ET next Monday, December 12.

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Several HRSA-funded NTTAPs have learning collaboratives:

- **Screening for SDOH**

Join the Farmworker Health Network (FHN) for its third and final learning collaborative aimed at increasing the number of health centers that screen for SDOH factors. Participants will focus on SDOH screening (specifically, climate change impact and emergency preparedness) in migratory and seasonal agricultural workers to improve health outcomes. They especially encourage clinical supervisors and coordinators, medical assistants, patient navigators, Community Health Workers, and front office workers to join. Visit the [registration page](#) for dates and times.

FHN comprises Farmworker Justice, the Migrant Clinicians Network, Health Outreach Partners, MHP Salud, and the National Center for Farmworker Health (NCFH).

- **Uniform Data System Sealant**

The National Network for Oral Health Access (NNOHA) is accepting applications for its Sealant Learning Communities Collaborative. This virtual opportunity will help health centers improve their Uniform Data System (UDS) Sealants Measure. Visit the [registration page](#) to apply by 8:00 p.m. ET on Friday, December 16.

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## Oral Health

### UDS Sealant Learning Collaborative

[See the announcement above.](#)

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## Additional Resources

### Equitable Diabetes Prevention: Keys to Success from a Pacific Islander Community

Listen to, or read the transcript of, the second episode in the National Nurse-led Care Consortium's (NNCC) [podcast series](#).

The episode features Jen Lee, the deputy director of the Association of Asian Pacific Community Health Organizations (AAPCHO), and Cecilia Sigrah, operations manager, coordinator, and lifestyle coach for the Kosrae Community Health Center in the Federated States in Micronesia. They discuss equitable diabetes prevention services for Pacific Islanders, the rollout of their Pacific Islander Diabetes Prevention Program, and the outcomes of providing a tailored prevention program to the communities they serve.

NNCC and AAPCHO are both HRSA-funded NTTAPs.

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### Culturally Appropriate Healthy Eating Educational Tool for Asian Americans: Filipino/a/x and Hmong Editions

Culturally relevant My Healthy Plate educational resources can support diabetes prevention across a patient's lifespan. Speakers will elaborate on this point and present four culturally relevant My Healthy Plate brochures that include the cultural traditions and dietary preferences of Filipino/a/x and Hmong migratory and seasonal agricultural worker communities. They'll discuss best practices and examples of patient educational resources, including the benefits of using these tools in Community Health Worker-led programs.

Wednesday, December 14  
3:00-4:00 p.m. ET  
[Registration page](#)

Hosted by AAPCHO and MHP Salud.

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***Do you forward the Digest to others?***

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**DISTRICT CLINIC HOLDINGS, INC.**  
**BOARD OF DIRECTORS**  
**December 13, 2022**

**1. Description: District Clinic Holdings, Inc. Pharmacy Sliding Fee Scale**

**2. Summary:**

The Pharmacy Sliding Fee scale for the District Clinic Holdings, Inc. is presented for Board review.

**3. Substantive Analysis:**

Management has provided the Sliding Fee scale for Pharmacies to provide reasonable pharmacy fees to uninsured or underinsured patients in the CL Brumback Clinics.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Current FY Amounts</b>	<b>Total Amounts (Current + Future)</b>	<b>Budget</b>
Capital Requirements	<b>N/A</b>	<b>N/A</b>	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	<b>N/A</b>	<b>N/A</b>	Yes <input type="checkbox"/> No <input type="checkbox"/>

\*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

\_\_\_\_\_  
 Candice Abbott  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

N/A

\_\_\_\_\_  
 Committee Name

\_\_\_\_\_  
 Date

**6. Recommendation:**

Staff recommends the Board receive and file the District Clinic Holdings, Inc. Pharmacy Sliding Fee Scale.

Approved for Legal sufficiency:

*Bernabe Icaza*

\_\_\_\_\_  
 Bernabe Icaza  
 VP & General Counsel

**DISTRICT CLINIC HOLDINGS, INC.**  
**BOARD OF DIRECTORS**  
**December 13, 2022**



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Candice Abbott  
VP & Chief Financial Officer



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Dr. Belma Andric  
VP, CMO & Executive Director Clinical Service

**C. L. Brumback Primary Care Clinic  
 2022 SLIDING FEE SCALE - PHARMACY**

Family Size	≤ 100%	>100% to 150%	>150% to 175%	>175% to 200%	Over 200%
<b>1</b>	\$13,590.00	\$13,590.01 - \$20,385.00	\$20,385.01 - \$23,782.50	\$23,782.51 - \$27,180.00	\$27,180.01
<b>2</b>	\$18,310.00	\$18,310.01 - \$27,465.00	\$27,465.01 - \$32,042.50	\$32,042.51 - \$36,620.00	\$36,620.01
<b>3</b>	\$23,030.00	\$23,030.01 - \$34,545.00	\$34,545.01 - \$40,302.50	\$40,302.51 - \$46,060.00	\$46,060.01
<b>4</b>	\$27,750.00	\$27,750.01 - \$41,625.00	\$41,625.01 - \$48,562.50	\$48,562.51 - \$55,500.00	\$55,500.01
<b>5</b>	\$32,470.00	\$32,470.01 - \$48,705.00	\$48,705.01 - \$56,822.50	\$56,822.51 - \$64,940.00	\$64,940.01
<b>6</b>	\$37,190.00	\$37,190.01 - \$55,785.00	\$55,785.01 - \$65,082.50	\$65,082.51 - \$74,380.00	\$74,380.01
<b>7</b>	\$41,910.00	\$41,910.01 - \$62,865.00	\$62,865.01 - \$73,342.50	\$73,342.51 - \$83,820.00	\$83,820.01
<b>8</b>	\$46,630.00	\$46,630.01 - \$69,945.00	\$69,945.01 - \$81,602.50	\$81,602.51 - \$93,260.00	\$93,260.01
For families/households with more than 8 persons, add \$4,720 for each additional person					

Federal Poverty Level	Price (Note: This is <b>not</b> a dispensing or administrative fee)
100% or below	\$1 copay per prescription (max \$10 per calendar month)
Between 100% to 150%	\$2 copay per prescription (max \$20 per calendar month)
Between 150% to 175%	\$3 copay per prescription (max \$30 per calendar month)
Between 175% to 200%	\$4 copay per prescription (max \$40 per calendar month)
Over 200%	Wholesale Acquisition Cost (WAC)

Based on 2022 Federal Poverty Guidelines published in the Federal Register- January 21, 2022

**DISTRICT CLINIC HOLDINGS, INC.**  
**BOARD OF DIRECTORS**  
**December 13, 2022**

**1. Description:** District Clinic Holdings, Inc. Financial Report October 2022

**2. Summary:**

The October 2022 financial statements for the District Clinic Holdings, Inc. are presented for Board review and approval.

**3. Substantive Analysis:**

Management has provided the income statements and key statistical information for District Clinic Holdings, Inc. Additional Management discussion and analysis are incorporated into the financial statement presentation.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Current FY Amounts</b>	<b>Total Amounts (Current + Future)</b>	<b>Budget</b>
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

\*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

\_\_\_\_\_  
 Candice Abbott  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

DCHI Finance Committee

\_\_\_\_\_  
 Committee Name

12/13/2022

\_\_\_\_\_  
 Date

**6. Recommendation:**

Staff recommends the Board approve the October 2022 District Clinic Holdings, Inc. financial statements.

Approved for Legal sufficiency:

*Bernabe Icaza*

\_\_\_\_\_  
 Bernabe Icaza  
 VP & General Counsel

**DISTRICT CLINIC HOLDINGS, INC.**  
**BOARD OF DIRECTORS**  
**December 13, 2022**



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Candice Abbott  
VP & Chief Financial Officer



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Dr. Belma Andric  
Executive Director of Clinic and Pharmacy  
Services

## MEMO

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To: Finance Committee  
From: Candice Abbott  
Chief Financial Officer  
Date: December 13, 2022

Subject: Management Discussion and Analysis as of October 2022 C.L. Brumback Primary Care Clinic Financial Statements.

The October financial statements represent the financial performance through the first month of the 2023 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, cash decreased \$2.2M as a result of normal operations, and the shortfall will be subsidized in the upcoming months. Due from Other Governments increased \$1.0M as a result of grant and LIP revenue recognition.

On the Statement of Revenues and Expenses, net patient revenue YTD was unfavorable to budget by (\$17k) or (2.0%). Gross patient revenue YTD was unfavorable to budget by \$212k. Total YTD revenue was unfavorable to budget by (\$314k), which was partially due to a timing difference in PRF and grant funds recognized. Operational expenses before depreciation were favorable to budget by \$518k due mostly to positive variances in salaries, wages, and benefits of \$261k, purchased services of \$50k, medical supplies of \$67k, and lease and rental of \$58k. Total YTD net margin was (\$1.4M) compared to the budgeted loss of (\$2.0M) resulting in a favorable variance of \$531k or (27.0%).

Net patient revenue YTD for the Medical clinics was marginally unfavorable to budget by (\$24k). The Medical clinics YTD gross patient revenue was unfavorable to budget by (\$310k). The Medical clinics total YTD revenue was unfavorable to budget by (\$300k). These unfavorable variances resulted from lower net patient revenue than budgeted, and a timing difference of revenue recognition for PRF and grant funds. Total operating expenses of \$2.1M were favorable to budget of \$2.6M by \$470k or 18.0%. The positive variance is mostly due to salaries, wages, and benefits of \$250k, medical supplies of \$63k, and lease and rental of \$53k. Staffing shortages as well as expense timing are driving these favorable variances. Total YTD net margin was favorable to budget by \$447k or (25.9%).

Net patient revenue YTD for the Dental clinics was closely in line with budget for a slightly unfavorable variance of \$9k or (4.5%). The Dental clinics total YTD gross patient revenue was favorable to budget by \$54k. An increase in patient volume resulted in higher gross revenue, however, increased charity care and contractual allowances unfavorably impacted net patient revenue results. Total YTD operating expenses of \$409k were favorable to budget by \$49k. Total YTD net margin was (\$176k) compared to a budgeted loss of (\$244k) for a favorable variance of \$68k or (27.9%).



**DISTRICT CLINIC HOLDINGS, INC.**  
**COMPARATIVE STATEMENT OF NET POSITION**

	<u>Oct 31, 2022</u>	<u>Sep 30, 2022</u>	<u>Increase (Decrease)</u>
<b>Assets</b>			
Cash and Cash Equivalents	(4,030,240)	(1,841,941)	\$ (2,188,300)
Accounts Receivable, net	2,093,125	1,973,903	119,222
Due from Other Governments	2,835,206	1,802,934	1,032,272
Other Current Assets	170,207	291,074	(120,867)
Net Investment in Capital Assets	2,506,388	2,532,870	(26,482)
<b>Total Assets</b>	<u>\$ 3,574,686</u>	<u>\$ 4,758,841</u>	<u>\$ (1,184,155)</u>
<b>Liabilities</b>			
Accounts Payable	227,954	462,585	(234,631)
Deferred Revenue	774,159	786,636	(12,477)
Other Current Liabilities	2,422,135	1,889,828	532,307
Non-Current Liabilities	1,346,593	1,321,634	24,960
<b>Total Liabilities</b>	<u>4,770,842</u>	<u>4,460,683</u>	<u>310,159</u>
<b>Deferred Inflows of Resources</b>			
Deferred Inflows- Other Post Employment Benefits	<u>\$ 2,177</u>	<u>\$ 2,177</u>	<u>\$ -</u>
<b>Net Position</b>			
Net Investment in Capital Assets	2,506,388	2,532,870	(26,482)
Unrestricted	(3,704,721)	(2,236,890)	(1,467,831)
<b>Total Net Position</b>	<u>(1,198,333)</u>	<u>295,981</u>	<u>(1,494,313)</u>
<b>Total Liabilities, Deferred Inflows of Resources and Net Position</b>	<u>\$ 3,574,686</u>	<u>\$ 4,758,841</u>	<u>\$ (1,184,155)</u>

**Note:** Amounts may not foot due to rounding.



# District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
25,462	33,250	7,788	23.4%	31,642	6,181	19.5%	25,462	33,250	7,788	23.4%	31,642	6,181	19.5%
<i>Overhead Allocations:</i>													
11,692	10,722	(970)	(9.0%)	5,725	(5,967)	(104.2%)	11,692	10,722	(970)	(9.0%)	5,725	(5,967)	(104.2%)
63,371	109,939	46,568	42.4%	139,350	75,979	54.5%	63,371	109,939	46,568	42.4%	139,350	75,979	54.5%
2,627	6,555	3,928	59.9%	283	(2,344)	(828.6%)	2,627	6,555	3,928	59.9%	283	(2,344)	(828.6%)
30,821	32,746	1,925	5.9%	28,190	(2,631)	(9.3%)	30,821	32,746	1,925	5.9%	28,190	(2,631)	(9.3%)
46,107	41,477	(4,631)	(11.2%)	39,803	(6,304)	(15.8%)	46,107	41,477	(4,631)	(11.2%)	39,803	(6,304)	(15.8%)
76,105	99,947	23,842	23.9%	47,430	(28,675)	(60.5%)	76,105	99,947	23,842	23.9%	47,430	(28,675)	(60.5%)
3,344	27,766	24,422	88.0%	7,774	4,430	57.0%	3,344	27,766	24,422	88.0%	7,774	4,430	57.0%
4,206	4,171	(35)	(0.8%)	3,029	(1,177)	(38.9%)	4,206	4,171	(35)	(0.8%)	3,029	(1,177)	(38.9%)
6,347	11,059	4,712	42.6%	5,937	(410)	(6.9%)	6,347	11,059	4,712	42.6%	5,937	(410)	(6.9%)
2,482	4,143	1,661	40.1%	-	(2,482)	0.0%	2,482	4,143	1,661	40.1%	-	(2,482)	0.0%
35,658	46,251	10,593	22.9%	72,556	36,898	50.9%	35,658	46,251	10,593	22.9%	72,556	36,898	50.9%
9,905	16,858	6,953	41.2%	8,357	(1,548)	(18.5%)	9,905	16,858	6,953	41.2%	8,357	(1,548)	(18.5%)
81,636	237,695	156,059	65.7%	57,793	(23,843)	(41.3%)	81,636	237,695	156,059	65.7%	57,793	(23,843)	(41.3%)
39,124	57,288	18,164	31.7%	53,294	14,170	26.6%	39,124	57,288	18,164	31.7%	53,294	14,170	26.6%
6,253	5,383	(870)	(16.2%)	-	(6,253)	0.0%	6,253	5,383	(870)	(16.2%)	-	(6,253)	0.0%
24,232	33,245	9,013	27.1%	33,898	9,666	28.5%	24,232	33,245	9,013	27.1%	33,898	9,666	28.5%
10,421	16,960	6,539	38.6%	7,665	(2,756)	(36.0%)	10,421	16,960	6,539	38.6%	7,665	(2,756)	(36.0%)
10,834	4,750	(6,084)	(128.1%)	8,010	(2,824)	(35.3%)	10,834	4,750	(6,084)	(128.1%)	8,010	(2,824)	(35.3%)
8,434	8,052	(382)	(4.7%)	7,261	(1,173)	(16.2%)	8,434	8,052	(382)	(4.7%)	7,261	(1,173)	(16.2%)
6,591	6,503	(88)	(1.3%)	12,411	5,820	46.9%	6,591	6,503	(88)	(1.3%)	12,411	5,820	46.9%
8,351	10,156	1,805	17.8%	-	(8,351)	0.0%	8,351	10,156	1,805	17.8%	-	(8,351)	0.0%
21,345	21,541	196	0.9%	-	(21,345)	0.0%	21,345	21,541	196	0.9%	-	(21,345)	0.0%
25,999	41,476	15,477	37.3%	-	(25,999)	0.0%	25,999	41,476	15,477	37.3%	-	(25,999)	0.0%
535,885	854,683	318,798	37.3%	538,765	2,880	0.5%	535,885	854,683	318,798	37.3%	538,765	2,880	0.5%
<b>3,106,403</b>	<b>3,951,367</b>	<b>844,964</b>	<b>21.4%</b>	<b>3,003,866</b>	<b>(102,537)</b>	<b>(3.4%)</b>	<b>3,106,403</b>	<b>3,951,367</b>	<b>844,964</b>	<b>21.4%</b>	<b>3,003,866</b>	<b>(102,537)</b>	<b>(3.4%)</b>
<b>\$ (1,437,791)</b>	<b>\$ (1,968,968)</b>	<b>\$ 531,176</b>	<b>(27.0%)</b>	<b>\$ (973,659)</b>	<b>\$ (464,132)</b>	<b>47.7%</b>	<b>\$ (1,437,791)</b>	<b>\$ (1,968,968)</b>	<b>\$ 531,176</b>	<b>(27.0%)</b>	<b>\$ (973,659)</b>	<b>\$ (464,132)</b>	<b>47.7%</b>
36,782	153,690	116,908	76.1%	100,000	63,218	63.2%	36,782	153,690	116,908	76.1%	100,000	63,218	63.2%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>

## District Clinics Holdings, Inc. Statement of Revenues and Expenses by Month

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Year to Date
<b>Gross Patient Revenue</b>	<b>1,895,746</b>	-	-	-	-	-	-	-	-	-	-	-	<b>1,895,746</b>
Contractual Allowances	416,333	-	-	-	-	-	-	-	-	-	-	-	416,333
Charity Care	1,080,772	-	-	-	-	-	-	-	-	-	-	-	1,080,772
Bad Debt	49,730	-	-	-	-	-	-	-	-	-	-	-	49,730
Other Patient Revenue	474,943	-	-	-	-	-	-	-	-	-	-	-	474,943
<b>Net Patient Revenue</b>	<b>823,853</b>	-	-	-	-	-	-	-	-	-	-	-	<b>823,853</b>
Collections %	43.46%	-	-	-	-	-	-	-	-	-	-	-	43.46%
Grant Funds	831,658	-	-	-	-	-	-	-	-	-	-	-	831,658
Other Financial Assistance	12,477	-	-	-	-	-	-	-	-	-	-	-	12,477
Other Revenue	624	-	-	-	-	-	-	-	-	-	-	-	624
<b>Total Other Revenues</b>	<b>844,758</b>	-	-	-	-	-	-	-	-	-	-	-	<b>844,758</b>
<b>Total Revenues</b>	<b>1,668,611</b>	-	-	-	-	-	-	-	-	-	-	-	<b>1,668,611</b>
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,713,850	-	-	-	-	-	-	-	-	-	-	-	1,713,850
Benefits	427,827	-	-	-	-	-	-	-	-	-	-	-	427,827
Purchased Services	13,764	-	-	-	-	-	-	-	-	-	-	-	13,764
Medical Supplies	35,872	-	-	-	-	-	-	-	-	-	-	-	35,872
Other Supplies	12,383	-	-	-	-	-	-	-	-	-	-	-	12,383
Medical Services	55,581	-	-	-	-	-	-	-	-	-	-	-	55,581
Drugs	37,475	-	-	-	-	-	-	-	-	-	-	-	37,475
Repairs & Maintenance	10,726	-	-	-	-	-	-	-	-	-	-	-	10,726
Lease & Rental	107,496	-	-	-	-	-	-	-	-	-	-	-	107,496
Utilities	8,438	-	-	-	-	-	-	-	-	-	-	-	8,438
Other Expense	115,489	-	-	-	-	-	-	-	-	-	-	-	115,489
Insurance	6,154	-	-	-	-	-	-	-	-	-	-	-	6,154
<b>Total Operational Expenses</b>	<b>2,545,056</b>	-	-	-	-	-	-	-	-	-	-	-	<b>2,545,056</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(876,445)</b>	-	-	-	-	-	-	-	-	-	-	-	<b>(876,445)</b>
Depreciation	25,462	-	-	-	-	-	-	-	-	-	-	-	25,462
<i>Overhead Allocations:</i>													
Risk Mgt	11,692	-	-	-	-	-	-	-	-	-	-	-	11,692
Rev Cycle	63,371	-	-	-	-	-	-	-	-	-	-	-	63,371
Internal Audit	2,627	-	-	-	-	-	-	-	-	-	-	-	2,627
Home Office Facilities	30,821	-	-	-	-	-	-	-	-	-	-	-	30,821
Administration	46,107	-	-	-	-	-	-	-	-	-	-	-	46,107
Human Resources	76,105	-	-	-	-	-	-	-	-	-	-	-	76,105
Legal	3,344	-	-	-	-	-	-	-	-	-	-	-	3,344
Records	4,206	-	-	-	-	-	-	-	-	-	-	-	4,206
Compliance	6,347	-	-	-	-	-	-	-	-	-	-	-	6,347
Reimburse	2,482	-	-	-	-	-	-	-	-	-	-	-	2,482
IT Operations	35,658	-	-	-	-	-	-	-	-	-	-	-	35,658
IT Security	9,905	-	-	-	-	-	-	-	-	-	-	-	9,905
IT Applications	81,636	-	-	-	-	-	-	-	-	-	-	-	81,636
Security Services	39,124	-	-	-	-	-	-	-	-	-	-	-	39,124
Supply Chain	6,253	-	-	-	-	-	-	-	-	-	-	-	6,253
Finance	24,232	-	-	-	-	-	-	-	-	-	-	-	24,232
Public Relations	10,421	-	-	-	-	-	-	-	-	-	-	-	10,421
Information Technology	10,834	-	-	-	-	-	-	-	-	-	-	-	10,834
Corporate Quality	8,434	-	-	-	-	-	-	-	-	-	-	-	8,434
Project MGMT Office	6,591	-	-	-	-	-	-	-	-	-	-	-	6,591
HIM	8,351	-	-	-	-	-	-	-	-	-	-	-	8,351
Coding	21,345	-	-	-	-	-	-	-	-	-	-	-	21,345
IT Service Center	25,999	-	-	-	-	-	-	-	-	-	-	-	25,999
<b>Total Overhead Allocations</b>	<b>535,885</b>	-	-	-	-	-	-	-	-	-	-	-	<b>535,885</b>
<b>Total Expenses</b>	<b>3,106,403</b>	-	-	-	-	-	-	-	-	-	-	-	<b>3,106,403</b>
<b>Net Margin</b>	<b>\$ (1,437,791)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,437,791)</b>
Capital	36,782	-	-	-	-	-	-	-	-	-	-	-	36,782
General Fund Support/ Transfer In	-	-	-	-	-	-	-	-	-	-	-	-	-

# District Clinics Holdings, Inc.- Medical Statement of Revenues and Expenses by Location

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Total
<b>Gross Patient Revenue</b>	-	222,631	330,145	126,115	97,591	(17,512)	128,354	49,474	34,850	86,689	(1,591)	-	(1,585)	<b>1,052,999</b>
Contractual Allowances	-	25,013	10,581	20,243	15,686	526	12,671	18,572	24,410	13,207	32	-	100	141,028
Charity Care	-	109,696	193,062	60,038	58,053	2,147	115,028	21,683	23,099	23,848	-	-	-	606,654
Bad Debt	-	55	29,733	(5,171)	6,676	15,277	(28,042)	6,185	(7,422)	8,865	(1,149)	-	(1,503)	28,298
Total Contractual Allowances and Bad Debt	-	134,764	233,377	75,110	80,415	17,949	99,656	46,440	40,086	45,919	(1,117)	-	(1,403)	775,980
Other Patient Revenue	-	71,369	81,140	34,953	30,261	5,036	47,350	21,800	24,409	11,395	2,923	-	31	334,637
<b>Net Patient Revenue</b>	-	<b>159,236</b>	<b>177,908</b>	<b>85,957</b>	<b>47,438</b>	<b>(30,426)</b>	<b>76,047</b>	<b>24,834</b>	<b>19,173</b>	<b>52,165</b>	<b>2,449</b>	-	<b>(151)</b>	<b>611,655</b>
Collection %	0.00%	71.52%	53.89%	68.16%	48.61%	0.00%	59.25%	50.20%	55.01%	0.00%	-153.91%	0.00%	0.00%	58.09%
Grant Funds	128,077	114,589	93,455	42,021	47,949	3,666	96,179	30,563	31,409	107,022	3,792	-	5,173	703,896
Other Financial Assistance	-	8,880	2,664	933	-	-	-	-	-	-	-	-	-	12,477
Other Revenue	34	70	20	-	509	-	-	-	-	-	-	-	-	633
Total Other Revenues	128,111	123,539	96,139	42,954	48,459	3,666	96,179	30,563	31,409	107,022	3,792	-	5,173	717,006
<b>Total Revenues</b>	<b>128,111</b>	<b>282,775</b>	<b>274,047</b>	<b>128,912</b>	<b>95,897</b>	<b>(26,760)</b>	<b>172,226</b>	<b>55,397</b>	<b>50,582</b>	<b>159,187</b>	<b>6,241</b>	-	<b>5,022</b>	<b>1,328,661</b>
<i>Direct Operational Expenses:</i>														
Salaries and Wages	350,848	183,746	196,065	89,247	92,294	4,862	199,069	61,515	62,594	171,818	1,139	-	11,756	1,424,955
Benefits	89,758	36,133	51,656	25,768	24,324	863	47,367	13,927	14,856	48,576	128	-	3,510	356,864
Purchased Services	790	62	31	62	2,423	357	4,349	732	1,666	2,197	-	-	-	12,666
Medical Supplies	-	10,632	4,801	1,366	637	14	1,414	-	1,121	178	-	-	-	20,163
Other Supplies	443	197	460	865	847	35	486	622	312	7,566	-	-	188	12,022
Medical Services	-	7,214	8,626	5,537	7,764	247	19,259	1,953	1,159	3,660	-	-	-	55,581
Drugs	-	8,344	10,638	4,302	4,233	-	166	51	-	9,740	-	-	-	37,475
Repairs & Maintenance	-	236	236	788	3,370	194	331	236	255	773	126	2,112	45	8,701
Lease & Rental	-	10,733	12,838	7,392	7,280	-	21,818	7,024	13,753	4,085	-	-	-	84,934
Utilities	-	376	371	104	2,070	208	1,426	750	628	698	-	-	-	6,657
Other Expense	86,774	4,183	514	793	1,714	121	3,169	3,959	5,150	2,953	102	62	62	109,595
Insurance	-	303	394	214	202	97	143	54	87	1,604	993	993	993	6,077
Total Operational Expenses	528,612	262,159	286,632	136,438	147,158	6,998	298,999	90,823	101,580	253,848	2,488	3,167	16,555	2,135,692
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(400,501)</b>	<b>20,616</b>	<b>(12,585)</b>	<b>(7,527)</b>	<b>(51,261)</b>	<b>(33,758)</b>	<b>(126,773)</b>	<b>(35,426)</b>	<b>(50,998)</b>	<b>(94,660)</b>	<b>3,753</b>	<b>(3,167)</b>	<b>(11,533)</b>	<b>(807,031)</b>
Depreciation	-	1,139	1,090	17	5,953	27	419	164	167	925	-	1,157	6,961	18,017
<i>Overhead Allocations:</i>														
Risk Management Allocation	9,870	-	-	-	-	-	-	-	-	-	-	-	-	9,870
Internal Audit Allocation	2,218	-	-	-	-	-	-	-	-	-	-	-	-	2,218
Administration Allocation	38,923	-	-	-	-	-	-	-	-	-	-	-	-	38,923
Legal Allocation	2,823	-	-	-	-	-	-	-	-	-	-	-	-	2,823
Records Allocation	3,551	-	-	-	-	-	-	-	-	-	-	-	-	3,551
Compliance Allocation	5,358	-	-	-	-	-	-	-	-	-	-	-	-	5,358
Project Management Allocation	5,564	-	-	-	-	-	-	-	-	-	-	-	-	5,564
Finance Allocation	20,457	-	-	-	-	-	-	-	-	-	-	-	-	20,457
IT Allocation	9,146	-	-	-	-	-	-	-	-	-	-	-	-	9,146
Corporate Communications Allocation	8,797	-	-	-	-	-	-	-	-	-	-	-	-	8,797
Supply Chain Alloc	5,279	-	-	-	-	-	-	-	-	-	-	-	-	5,279
IT Operations Allocation	30,102	-	-	-	-	-	-	-	-	-	-	-	-	30,102
IT Security Allocation	8,362	-	-	-	-	-	-	-	-	-	-	-	-	8,362
Corporate Quality Allocation	7,120	-	-	-	-	-	-	-	-	-	-	-	-	7,120
Reimburse Alloc	2,095	-	-	-	-	-	-	-	-	-	-	-	-	2,095
IT Service Center Allocation	21,948	-	-	-	-	-	-	-	-	-	-	-	-	21,948
HIM Allocation	7,050	-	-	-	-	-	-	-	-	-	-	-	-	7,050
Coding Allocation	18,019	-	-	-	-	-	-	-	-	-	-	-	-	18,019
IT Applications Allocation	68,917	-	-	-	-	-	-	-	-	-	-	-	-	68,917
Human Resources Allocation	64,997	-	-	-	-	-	-	-	-	-	-	-	-	64,997
Security Services Allocation	32,293	-	-	-	-	-	-	-	-	-	-	-	-	32,293
Facilities Allocation	26,953	-	-	-	-	-	-	-	-	-	-	-	-	26,953
Revenue Cycle Allocation	52,392	-	-	-	-	-	-	-	-	-	-	-	-	52,392
Total Overhead Allocations	452,234	-	-	-	-	-	-	-	-	-	-	-	-	452,234
<b>Total Expenses</b>	<b>980,846</b>	<b>263,298</b>	<b>287,721</b>	<b>136,455</b>	<b>153,111</b>	<b>7,025</b>	<b>299,418</b>	<b>90,987</b>	<b>101,747</b>	<b>254,772</b>	<b>2,488</b>	<b>4,324</b>	<b>23,515</b>	<b>2,605,944</b>
<b>Net Margin</b>	<b>\$ (852,735)</b>	<b>\$ 19,477</b>	<b>\$ (13,675)</b>	<b>\$ (7,544)</b>	<b>\$ (57,214)</b>	<b>\$ (33,785)</b>	<b>\$ (127,192)</b>	<b>\$ (35,590)</b>	<b>\$ (51,165)</b>	<b>\$ (95,585)</b>	<b>\$ 3,753</b>	<b>\$ (4,324)</b>	<b>\$ (18,494)</b>	<b>\$ (1,277,283)</b>
Capital	-	23,881	-	-	-	-	-	-	-	-	-	-	-	23,881
General Fund Support/ Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



# District Clinics Holdings, Inc.- Medical Statement of Revenue and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
18,017	27,500	9,483	34.5%	24,070	6,053	25.1%	18,017	27,500	9,483	34.5%	24,070	6,053	25.1%
<i>Overhead Allocations:</i>													
9,870	9,052	(818)	(9.0%)	4,921	(4,949)	(100.6%)	9,870	9,052	(818)	(9.0%)	4,921	(4,949)	(100.6%)
52,392	90,891	38,499	42.4%	118,713	66,321	55.9%	52,392	90,891	38,499	42.4%	118,713	66,321	55.9%
2,218	5,534	3,316	59.9%	243	(1,975)	(812.1%)	2,218	5,534	3,316	59.9%	243	(1,975)	(812.1%)
26,953	28,637	1,684	5.9%	25,493	(1,460)	(5.7%)	26,953	28,637	1,684	5.9%	25,493	(1,460)	(5.7%)
38,923	35,014	(3,909)	(11.2%)	34,212	(4,711)	(13.8%)	38,923	35,014	(3,909)	(11.2%)	34,212	(4,711)	(13.8%)
64,997	85,359	20,362	23.9%	40,606	(24,391)	(60.1%)	64,997	85,359	20,362	23.9%	40,606	(24,391)	(60.1%)
2,823	23,440	20,617	88.0%	6,682	3,859	57.8%	2,823	23,440	20,617	88.0%	6,682	3,859	57.8%
3,551	3,521	(30)	(0.8%)	2,603	(948)	(36.4%)	3,551	3,521	(30)	(0.8%)	2,603	(948)	(36.4%)
5,358	9,336	3,978	42.6%	5,103	(255)	(5.0%)	5,358	9,336	3,978	42.6%	5,103	(255)	(5.0%)
2,095	3,497	1,402	40.1%	-	(2,095)	0.0%	2,095	3,497	1,402	40.1%	-	(2,095)	0.0%
30,102	39,045	8,943	22.9%	62,363	32,261	51.7%	30,102	39,045	8,943	22.9%	62,363	32,261	51.7%
8,362	14,231	5,869	41.2%	7,183	(1,179)	(16.4%)	8,362	14,231	5,869	41.2%	7,183	(1,179)	(16.4%)
68,917	200,661	131,744	65.7%	49,674	(19,243)	(38.7%)	68,917	200,661	131,744	65.7%	49,674	(19,243)	(38.7%)
32,293	47,286	14,993	31.7%	45,363	13,070	28.8%	32,293	47,286	14,993	31.7%	45,363	13,070	28.8%
5,279	4,545	(734)	(16.2%)	-	(5,279)	0.0%	5,279	4,545	(734)	(16.2%)	-	(5,279)	0.0%
20,457	28,066	7,609	27.1%	29,136	8,679	29.8%	20,457	28,066	7,609	27.1%	29,136	8,679	29.8%
8,797	14,318	5,521	38.6%	6,588	(2,209)	(33.5%)	8,797	14,318	5,521	38.6%	6,588	(2,209)	(33.5%)
9,146	4,010	(5,136)	(128.1%)	6,885	(2,261)	(32.8%)	9,146	4,010	(5,136)	(128.1%)	6,885	(2,261)	(32.8%)
7,120	6,797	(323)	(4.8%)	6,241	(879)	(14.1%)	7,120	6,797	(323)	(4.8%)	6,241	(879)	(14.1%)
5,564	5,490	(74)	(1.3%)	10,667	5,103	47.8%	5,564	5,490	(74)	(1.3%)	10,667	5,103	47.8%
7,050	8,574	1,524	17.8%	-	(7,050)	0.0%	7,050	8,574	1,524	17.8%	-	(7,050)	0.0%
18,019	18,185	166	0.9%	-	(18,019)	0.0%	18,019	18,185	166	0.9%	-	(18,019)	0.0%
21,948	35,014	13,066	37.3%	-	(21,948)	0.0%	21,948	35,014	13,066	37.3%	-	(21,948)	0.0%
452,234	720,501	268,267	37.2%	462,678	10,444	2.3%	452,234	720,501	268,267	37.2%	462,678	10,444	2.3%
<b>2,605,944</b>	<b>3,353,230</b>	<b>747,287</b>	<b>22.3%</b>	<b>2,550,554</b>	<b>(55,389)</b>	<b>(2.2%)</b>	<b>2,605,944</b>	<b>3,353,230</b>	<b>747,287</b>	<b>22.3%</b>	<b>2,550,554</b>	<b>(55,389)</b>	<b>(2.2%)</b>
<b>\$ (1,277,283)</b>	<b>\$ (1,724,544)</b>	<b>\$ 447,262</b>	<b>(25.9%)</b>	<b>\$ (1,731,098)</b>	<b>\$ 453,816</b>	<b>(26.2%)</b>	<b>\$ (1,277,283)</b>	<b>\$ (1,724,544)</b>	<b>\$ 447,262</b>	<b>(25.9%)</b>	<b>\$ (1,731,098)</b>	<b>\$ 453,816</b>	<b>(26.2%)</b>
23,881	116,559	92,678	79.5%	100,000	76,119	76.1%	23,881	116,559	92,678	79.5%	100,000	76,119	76.1%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>

## District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses by Location

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
<b>Gross Patient Revenue</b>	-	308,695	227,249	157,456	104,614	798,680
Contractual Allowances	-	81,456	96,377	44,849	58,990	281,672
Charity Care	-	197,790	110,414	104,963	42,407	456,241
Bad Debt	-	14,454	(2,522)	(14,689)	4,253	1,233
<b>Total Contractual Allowances and Bad Debt</b>	-	293,700	204,268	135,123	105,650	739,145
Other Patient Revenue	-	48,473	36,381	26,899	25,311	137,064
<b>Net Patient Revenue</b>	-	63,468	59,362	49,232	24,276	196,599
Collection %	-	20.56%	26.12%	31.27%	23.20%	24.62%
Grant Funds	13,511	49,313	31,328	19,326	14,284	127,762
Other Financial Assistance	-	-	-	-	-	-
Other Revenue	-	-	(9)	-	-	(9)
<b>Total Other Revenues</b>	13,511	49,313	31,319	19,326	14,284	127,753
<b>Total Revenues</b>	<b>13,511</b>	<b>112,781</b>	<b>90,680</b>	<b>68,558</b>	<b>38,560</b>	<b>324,351</b>
<i>Direct Operational Expenses:</i>						
Salaries and Wages	28,040	111,657	71,791	49,764	27,645	288,896
Benefits	7,643	23,305	17,093	14,354	8,567	70,962
Purchased Services	-	62	31	681	323	1,096
Medical Supplies	-	6,980	3,878	2,429	2,423	15,709
Other Supplies	-	-	46	251	64	361
Repairs & Maintenance	-	491	45	752	737	2,025
Lease & Rental	-	9,192	5,448	5,085	2,837	22,562
Utilities	-	376	371	104	930	1,782
Other Expense	1,681	1,171	799	1,180	1,063	5,894
Insurance	-	-	-	-	77	77
<b>Total Operational Expenses</b>	<b>37,364</b>	<b>153,234</b>	<b>99,501</b>	<b>74,599</b>	<b>44,666</b>	<b>409,364</b>
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	<b>(23,853)</b>	<b>(40,452)</b>	<b>(8,821)</b>	<b>(6,041)</b>	<b>(6,107)</b>	<b>(85,012)</b>
Depreciation	-	2,669	953	804	3,019	7,444
<i>Overhead Allocations:</i>						
Risk Management Allocation	1,822	-	-	-	-	-
Internal Audit Allocation	409	-	-	-	-	-
Administration Allocation	7,184	-	-	-	-	-
Legal Allocation	521	-	-	-	-	-
Records Allocation	655	-	-	-	-	-
Compliance Allocation	989	-	-	-	-	-
Project Management Allocation	1,027	-	-	-	-	-
Finance Allocation	3,775	-	-	-	-	-
IT Allocation	1,688	-	-	-	-	-
Corporate Communications Allocation	1,624	-	-	-	-	-
Supply Chain Alloc	974	-	-	-	-	-
IT Operations Allocation	5,556	-	-	-	-	-
IT Security Allocation	1,543	-	-	-	-	-
Corporate Quality Allocation	1,314	-	-	-	-	-
Reimburse Alloc	387	-	-	-	-	-
IT Service Center Allocation	4,051	-	-	-	-	-
HIM Allocation	1,301	-	-	-	-	-
Coding Allocation	3,326	-	-	-	-	-
IT Applications Allocation	12,719	-	-	-	-	-
Human Resources Allocation	11,108	-	-	-	-	-
Security Services Allocation	6,831	-	-	-	-	-
Facilities Allocation	3,868	-	-	-	-	-
Revenue Cycle Allocation	10,979	-	-	-	-	-
<b>Total Overhead Allocations</b>	<b>83,651</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenses</b>	<b>121,015</b>	<b>155,903</b>	<b>100,454</b>	<b>75,402</b>	<b>47,685</b>	<b>500,459</b>
<b>Net Margin</b>	<b>\$ (107,504)</b>	<b>\$ (43,122)</b>	<b>\$ (9,773)</b>	<b>\$ (6,845)</b>	<b>\$ (9,125)</b>	<b>\$ (176,108)</b>
<b>Capital</b>	<b>-</b>	<b>12,901</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,901</b>
<b>General Fund Support/ Transfer In</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
<b>798,680</b>	<b>744,631</b>	<b>54,049</b>	<b>7.3%</b>	<b>796,033</b>	<b>2,647</b>	<b>0.3%</b>	<b>798,680</b>	<b>744,631</b>	<b>54,049</b>	<b>7.3%</b>	<b>796,033</b>	<b>2,647</b>	<b>0.3%</b>
281,672	196,688	(84,984)	(43.2%)	683,605	401,934	58.8%	281,672	196,688	(84,984)	(43.2%)	683,605	401,934	58.8%
456,241	355,363	(100,878)	(28.4%)	35,362	(420,879)	(1,190.2%)	456,241	355,363	(100,878)	(28.4%)	35,362	(420,879)	(1,190.2%)
1,233	84,300	83,067	98.5%	(32,876)	(34,109)	103.8%	1,233	84,300	83,067	98.5%	(32,876)	(34,109)	103.8%
739,145	636,351	(102,794)	(16.2%)	686,091	(53,054)	(7.7%)	739,145	636,351	(102,794)	(16.2%)	686,091	(53,054)	(7.7%)
137,064	97,559	39,505	40.5%	143,182	(6,118)	(4.3%)	137,064	97,559	39,505	40.5%	143,182	(6,118)	(4.3%)
<b>196,599</b>	<b>205,839</b>	<b>(9,240)</b>	<b>(4.5%)</b>	<b>253,124</b>	<b>(56,525)</b>	<b>(22.3%)</b>	<b>196,599</b>	<b>205,839</b>	<b>(9,240)</b>	<b>(4.5%)</b>	<b>253,124</b>	<b>(56,525)</b>	<b>(22.3%)</b>
24.62%	27.64%			31.80%			24.62%	27.64%			31.80%		
127,762	147,874	(20,112)	(13.6%)	169,207	(41,445)	(24.5%)	127,762	147,874	(20,112)	(13.6%)	169,207	(41,445)	(24.5%)
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
(9)	-	(9)	0.0%	-	(9)	0.0%	(9)	-	(9)	0.0%	-	(9)	0.0%
127,753	147,874	(20,121)	(13.6%)	169,207	(41,454)	(24.5%)	127,753	147,874	(20,121)	(13.6%)	169,207	(41,454)	(24.5%)
<b>324,351</b>	<b>353,713</b>	<b>(29,362)</b>	<b>(8.3%)</b>	<b>422,331</b>	<b>(97,980)</b>	<b>(23.2%)</b>	<b>324,351</b>	<b>353,713</b>	<b>(29,362)</b>	<b>(8.3%)</b>	<b>422,331</b>	<b>(97,980)</b>	<b>(23.2%)</b>
<i>Direct Operational Expenses:</i>													
288,896	297,049	8,153	2.7%	254,807	(34,088)	(13.4%)	288,896	297,049	8,153	2.7%	254,807	(34,088)	(13.4%)
70,962	73,091	2,129	2.9%	64,902	(6,060)	(9.3%)	70,962	73,091	2,129	2.9%	64,902	(6,060)	(9.3%)
1,096	6,290	5,194	82.6%	2,412	1,316	54.6%	1,096	6,290	5,194	82.6%	2,412	1,316	54.6%
15,709	19,437	3,728	19.2%	15,923	214	1.3%	15,709	19,437	3,728	19.2%	15,923	214	1.3%
361	9,009	8,648	96.0%	3,485	3,124	89.6%	361	9,009	8,648	96.0%	3,485	3,124	89.6%
-	15,660	15,660	47,454.5%	-	-	0.0%	-	15,660	15,660	100.0%	-	-	0.0%
2,025	2,069	44	2.1%	5,518	3,493	63.3%	2,025	2,069	44	2.1%	5,518	3,493	63.3%
22,562	27,868	5,306	19.0%	17,465	(5,097)	(29.2%)	22,562	27,868	5,306	19.0%	17,465	(5,097)	(29.2%)
1,782	2,503	722	28.8%	1,601	(180)	(11.3%)	1,782	2,503	722	28.8%	1,601	(180)	(11.3%)
5,894	5,138	(756)	(14.7%)	3,449	(2,444)	(70.9%)	5,894	5,138	(756)	(14.7%)	3,449	(2,444)	(70.9%)
77	90	13	14.2%	88	10	11.9%	77	90	13	14.2%	88	10	11.9%
409,364	458,205	48,841	10.7%	369,652	(39,712)	(10.7%)	409,364	458,205	48,841	10.7%	369,652	(39,712)	(10.7%)
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>													
<b>(85,012)</b>	<b>(104,492)</b>	<b>19,479</b>	<b>(18.6%)</b>	<b>52,679</b>	<b>(137,691)</b>	<b>(261.4%)</b>	<b>(85,012)</b>	<b>(104,492)</b>	<b>19,479</b>	<b>(18.6%)</b>	<b>52,679</b>	<b>(137,691)</b>	<b>(261.4%)</b>

# District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
7,444	5,750	(1,694)	(29.5%)	7,572	128	1.7%	7,444	5,750	(1,694)	(29.5%)	7,572	128	1.7%
<i>Overhead Allocations:</i>													
1,822	1,671	(151)	(9.1%)	804	(1,018)	(126.5%)	1,822	1,671	(151)	(9.1%)	804	(1,018)	(126.5%)
10,979	19,047	8,068	42.4%	20,637	9,658	46.8%	10,979	19,047	8,068	42.4%	20,637	9,658	46.8%
409	1,021	612	60.0%	40	(369)	(929.4%)	409	1,021	612	60.0%	40	(369)	(929.4%)
3,868	4,110	242	5.9%	2,697	(1,171)	(43.4%)	3,868	4,110	242	5.9%	2,697	(1,171)	(43.4%)
7,184	6,462	(722)	(11.2%)	5,591	(1,593)	(28.5%)	7,184	6,462	(722)	(11.2%)	5,591	(1,593)	(28.5%)
11,108	14,588	3,480	23.9%	6,825	(4,283)	(62.8%)	11,108	14,588	3,480	23.9%	6,825	(4,283)	(62.8%)
521	4,326	3,805	88.0%	1,092	571	52.3%	521	4,326	3,805	88.0%	1,092	571	52.3%
655	650	(5)	(0.8%)	425	(230)	(54.0%)	655	650	(5)	(0.8%)	425	(230)	(54.0%)
989	1,723	734	42.6%	834	(155)	(18.6%)	989	1,723	734	42.6%	834	(155)	(18.6%)
387	645	258	40.0%	-	(387)	0.0%	387	645	258	40.0%	-	(387)	0.0%
5,556	7,206	1,650	22.9%	10,192	4,636	45.5%	5,556	7,206	1,650	22.9%	10,192	4,636	45.5%
1,543	2,627	1,084	41.3%	1,174	(369)	(31.4%)	1,543	2,627	1,084	41.3%	1,174	(369)	(31.4%)
12,719	37,034	24,315	65.7%	8,118	(4,601)	(56.7%)	12,719	37,034	24,315	65.7%	8,118	(4,601)	(56.7%)
6,831	10,002	3,171	31.7%	7,930	1,099	13.9%	6,831	10,002	3,171	31.7%	7,930	1,099	13.9%
974	839	(135)	(16.1%)	-	(974)	0.0%	974	839	(135)	(16.1%)	-	(974)	0.0%
3,775	5,180	1,405	27.1%	4,762	987	20.7%	3,775	5,180	1,405	27.1%	4,762	987	20.7%
1,624	2,642	1,018	38.5%	1,077	(547)	(50.8%)	1,624	2,642	1,018	38.5%	1,077	(547)	(50.8%)
1,688	740	(948)	(128.1%)	1,125	(563)	(50.0%)	1,688	740	(948)	(128.1%)	1,125	(563)	(50.0%)
1,314	1,255	(59)	(4.7%)	1,020	(294)	(28.8%)	1,314	1,255	(59)	(4.7%)	1,020	(294)	(28.8%)
1,027	1,013	(14)	(1.4%)	1,743	716	41.1%	1,027	1,013	(14)	(1.4%)	1,743	716	41.1%
1,301	1,582	281	17.8%	-	(1,301)	0.0%	1,301	1,582	281	17.8%	-	(1,301)	0.0%
3,326	3,356	30	0.9%	-	(3,326)	0.0%	3,326	3,356	30	0.9%	-	(3,326)	0.0%
4,051	6,462	2,411	37.3%	-	(4,051)	0.0%	4,051	6,462	2,411	37.3%	-	(4,051)	0.0%
83,651	134,182	50,531	37.7%	76,087	(7,564)	(9.9%)	83,651	134,182	50,531	37.7%	76,087	(7,564)	(9.9%)
<b>500,459</b>	<b>598,136</b>	<b>97,677</b>	<b>16.3%</b>	<b>453,311</b>	<b>(47,148)</b>	<b>(10.4%)</b>	<b>500,459</b>	<b>598,136</b>	<b>97,677</b>	<b>16.3%</b>	<b>453,311</b>	<b>(47,148)</b>	<b>(10.4%)</b>
<b>\$ (176,108)</b>	<b>\$ (244,423)</b>	<b>\$ 68,316</b>	<b>(27.9%)</b>	<b>\$ (30,980)</b>	<b>\$ (145,127)</b>	<b>468.5%</b>	<b>\$ (176,108)</b>	<b>\$ (244,423)</b>	<b>\$ 68,316</b>	<b>(27.9%)</b>	<b>\$ (30,980)</b>	<b>\$ (145,127)</b>	<b>468.5%</b>
12,901	37,130	24,230	65.3%	-	(12,901)	0.0%	12,901	37,130	24,230	65.3%	-	(12,901)	0.0%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>

# Primary Care Clinics- Behavioral Health Statement of Revenues and Expenses by Location

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

	Portable Behavioral Health	West Palm Beach Behavioral Health	Lantana Behavioral Health	Delray Behavioral Health	Belle Glade Behavioral Health	Lewis Center Behavioral Health	West Boca Behavioral Health	Mangonia Behavioral Health	Total
<b>Gross Patient Revenue</b>	-	(10)	-	-	(784)	(14,373)	-	59,234	44,067
Contractual Allowances	-	12	-	-	914	14,896	-	(22,189)	(6,367)
Charity Care	-	-	-	-	31	1,458	-	16,389	17,878
Bad Debt	-	234	-	41	247	30,470	-	(10,793)	20,199
Total Contractual Allowances and Bad Debt	-	246	-	41	1,191	46,824	-	(16,593)	31,710
Other Patient Revenue	-	-	-	-	31	-	-	3,211	3,242
<b>Net Patient Revenue</b>	-	(256)	-	(41)	(1,944)	(61,198)	-	79,038	15,599
Collection %	-	2557.20%	0.00%	0.00%	248.01%	425.77%	0.00%	133.43%	35.40%
Grant Funds	-	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-
Total Other Revenues	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	(256)	-	(41)	(1,944)	(61,198)	-	79,038	15,599
<i>Direct Operational Expenses:</i>									
Salaries and Wages	-	-	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-	-	-	-
Medical Supplies	-	-	-	-	-	-	-	-	-
Other Supplies	-	-	-	-	-	-	-	-	-
Repairs & Maintenance	-	-	-	-	-	-	-	-	-
Lease & Rental	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-
Other Expense	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-
Total Operational Expenses	-	-	-	-	-	-	-	-	-
<b>Net Performance before Depreciation &amp; Overhead Allocations</b>	-	(256)	-	(41)	(1,944)	(61,198)	-	79,038	15,599
Depreciation	-	-	-	-	-	-	-	-	-
<i>Overhead Allocations:</i>									
Risk Mgt	-	-	-	-	-	-	-	-	-
Rev Cycle	-	-	-	-	-	-	-	-	-
Internal Audit	-	-	-	-	-	-	-	-	-
Home Office Facilities	-	-	-	-	-	-	-	-	-
Administration	-	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-	-
Legal	-	-	-	-	-	-	-	-	-
Records	-	-	-	-	-	-	-	-	-
Compliance	-	-	-	-	-	-	-	-	-
Comm Engage Plan	-	-	-	-	-	-	-	-	-
IT Operations	-	-	-	-	-	-	-	-	-
IT Security	-	-	-	-	-	-	-	-	-
IT Applications	-	-	-	-	-	-	-	-	-
Security Services	-	-	-	-	-	-	-	-	-
IT EPIC	-	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	-	-
Public Relations	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-
Corporate Quality	-	-	-	-	-	-	-	-	-
Project MGMT Office	-	-	-	-	-	-	-	-	-
Total Overhead Allocations	-	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	-	-	-	-	-	-	-	-	-
<b>Net Margin</b>	\$ -	\$ (256)	\$ -	\$ (41)	\$ (1,944)	\$ (61,198)	\$ -	\$ 79,038	\$ 15,599
<b>Capital</b>	-	-	-	-	-	-	-	-	-
<b>General Fund Support/ Transfer In</b>	\$ -	-	-	39	-	-	-	-	-

# Primary Care Clinics- Behavioral Health Statement of Revenues and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

## Current Month

Actual	Budget	Variance	%	Prior Year	Variance	%	
44,067	-	44,067	0.0%	-	44,067	0.0%	<b>Gross Patient Revenue</b>
(6,367)	-	6,367	0.0%	-	6,367	0.0%	Contractual Allowances
17,878	-	(17,878)	0.0%	-	(17,878)	0.0%	Charity Care
20,199	-	(20,199)	0.0%	-	(20,199)	0.0%	Bad Debt
31,710	-	(31,710)	0.0%	-	(31,710)	0.0%	Total Contractuals and Bad Debts
3,242	-	3,242	0.0%	-	3,242	0.0%	Other Patient Revenue
15,599	-	15,599	0.0%	-	15,599	0.0%	<b>Net Patient Revenue</b>
35.40%	0.00%			0.00%			Collection %
-	-	-	0.0%	-	-	0.0%	Grant Funds
-	-	-	0.0%	-	-	0.0%	Other Financial Assistance
-	-	-	0.0%	-	-	0.0%	Other Revenue
-	-	-	0.0%	-	-	0.0%	Total Other Revenues
15,599	-	15,599	0.0%	-	15,599	0.0%	<b>Total Revenues</b>

## Fiscal Year To Date

Actual	Budget	Variance	%	Prior Year	Variance	%	
44,067	-	44,067	0.0%	-	44,067	0.0%	<b>Gross Patient Revenue</b>
(6,367)	-	6,367	0.0%	-	6,367	0.0%	Contractual Allowances
17,878	-	(17,878)	0.0%	-	(17,878)	0.0%	Charity Care
20,199	-	(20,199)	0.0%	-	(20,199)	0.0%	Bad Debt
31,710	-	(31,710)	0.0%	-	(31,710)	0.0%	Total Contractuals and Bad Debts
3,242	-	3,242	0.0%	-	3,242	0.0%	Other Patient Revenue
15,599	-	15,599	0.0%	-	15,599	0.0%	<b>Net Patient Revenue</b>
35.40%	0.00%			0.00%			Collection %
-	-	-	0.0%	-	-	0.0%	Grant Funds
-	-	-	0.0%	-	-	0.0%	Other Financial Assistance
-	-	-	0.0%	-	-	0.0%	Other Revenue
-	-	-	0.0%	-	-	0.0%	Total Other Revenues
15,599	-	15,599	0.0%	-	15,599	0.0%	<b>Total Revenues</b>

*Direct Operational Expenses:*

-	-	-	0.0%	-	-	0.0%	Salaries and Wages
-	-	-	0.0%	-	-	0.0%	Benefits
-	-	-	0.0%	-	-	0.0%	Purchased Services
-	-	-	0.0%	-	-	0.0%	Medical Supplies
-	-	-	0.0%	-	-	0.0%	Other Supplies
-	-	-	0.0%	-	-	0.0%	Repairs & Maintenance
-	-	-	0.0%	-	-	0.0%	Lease & Rental
-	-	-	0.0%	-	-	0.0%	Utilities
-	-	-	0.0%	-	-	0.0%	Other Expense
-	-	-	0.0%	-	-	0.0%	Insurance
-	-	-	0.0%	-	-	0.0%	Total Operational Expenses
15,599	-	15,599	0.0%	-	15,599	0.0%	<b>Net Performance before</b>
							<b>Depreciation &amp; Overhead Allocations</b>

# Primary Care Clinics- Behavioral Health Statement of Revenues and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	0.0%	-	-	0.0%	Depreciation	-	-	-	0.0%	-	-	0.0%
							<i>Overhead Allocations:</i>							
-	-	-	0.0%	-	-	0.0%	Risk Mgt	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Rev Cycle	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Internal Audit	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Home Office Facilities	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Administration	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Human Resources	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Legal	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Records	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Compliance	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Comm Engage Plan	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	IT Operations	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	IT Security	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	IT Applications	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Security Services	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	IT EPIC	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Finance	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Public Relations	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Information Technology	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Corporate Quality	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Project MGMT Office	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Managed Care Contract	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Total Overhead Allocations	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	<b>Total Expenses</b>	-	-	-	0.0%	-	-	0.0%
<b>\$ 15,599</b>	<b>\$ -</b>	<b>\$ 15,599</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ 15,599</b>	<b>0.0%</b>	<b>Net Margin</b>	<b>\$ 15,599</b>	<b>\$ -</b>	<b>\$ 15,599</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ 15,599</b>	<b>0.0%</b>
-	-	-	0.0%	-	-	0.0%	<b>Capital</b>	-	-	-	0.0%	-	-	0.0%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>General Fund Support/ Transfer In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>

**District Clinics Holdings, Inc.**

Clinic Visits - Adults and Pediatrics	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
	West Palm Beach	1,597												1,597	1,577	1.3%
Delray	832												832	477	74.4%	477
Lantana	2,017												2,017	1,821	10.8%	1,821
Belle Glade & Women's Health Care	920												920	691	33.1%	691
Lewis Center	57												57	488	(88.3%)	488
Lake Worth & Women's Health Care	1,408												1,408	1,334	5.5%	1,334
Jupiter	518												518	447	15.9%	447
West Boca & Women's Health Care	350												350	407	(14.0%)	407
St Ann Place	-												-	20	(100.0%)	-
Clb Mob 1 Warrior	-												-	18	(100.0%)	658
Clb Mob 2 Scout	-												-	-	#DIV/0!	416
Clb Mob 3 Hero	51												51	50	2.0%	178
Mangonia Park	923												923	128	621.1%	128
<b>Total Clinic Visits</b>	<b>8,673</b>	-	-	-	-	-	-	-	-	-	-	-	<b>8,673</b>	<b>7,458</b>	<b>16.3%</b>	<b>8,439</b>
<b>Dental Visits</b>																
West Palm Beach	1,101												1,101	736	49.6%	736
Lantana	769												769	708	8.6%	708
Delray	536												536	439	22.1%	439
Belle Glade	369												369	338	9.2%	338
Lake Worth	-												-	-	#DIV/0!	-
West Boca	-												-	-	#DIV/0!	-
<b>Total Dental Visits</b>	<b>2,775</b>	-	-	-	-	-	-	-	-	-	-	-	<b>2,775</b>	<b>2,221</b>	<b>24.9%</b>	<b>2,221</b>
<b>Total Medical and Dental Visits</b>	<b>11,448</b>	-	-	-	-	-	-	-	-	-	-	-	<b>11,448</b>	<b>9,679</b>	<b>18.3%</b>	<b>10,660</b>
<b>Mental Health Counselors (non-billable)</b>																
West Palm Beach	169												169	103	64.1%	103
Delray	158												158	69	129.0%	69
Lantana	80												80	82	(2.4%)	82
Belle Glade	148												148	71	108.5%	71
Mangonia Park	860												860	511	68.3%	511
Lewis Center	-												-	10	(100.0%)	866
Lake Worth	174												174	179	(2.8%)	179
Jupiter	-												-	-	#DIV/0!	-
West Boca	-												-	-	#DIV/0!	-
Mobile Van	-												-	-	#DIV/0!	-
<b>Total Mental Health Screenings</b>	<b>1,589</b>	-	-	-	-	-	-	-	-	-	-	-	<b>1,589</b>	<b>1,025</b>	<b>55.0%</b>	<b>1,881</b>
<b>GRAND TOTAL</b>	<b>13,037</b>	-	-	-	-	-	-	-	-	-	-	-	<b>13,037</b>			<b>12,541</b>

**DISTRICT CLINIC HOLDINGS, INC.**  
**BOARD OF DIRECTORS**  
**December 13, 2022**

**1. Description: Executive Director Informational Update**

**2. Summary:**

The Primary Care Clinics created dashboards to benchmark themselves against the State of Florida and the Nation.

**3. Substantive Analysis:**

UDS Benchmarking Dashboards

Monica Georgelis, a Senior Business Intelligence Developer, created these UDS dashboards from the publicly available UDS data for the past five years.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

\_\_\_\_\_  
 Candice Abbott  
 VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

N/A

\_\_\_\_\_  
 Committee Name

\_\_\_\_\_  
 Date Approved

**6. Recommendation:**

Staff recommends Board receive and file the Executive Director Informational Update.

Approved for Legal sufficiency:

*Bernabe Icaza*

\_\_\_\_\_  
 Bernabe Icaza  
 VP & General Counsel

**DISTRICT CLINIC HOLDINGS, INC.**  
**BOARD OF DIRECTORS**  
**December 13, 2022**

*Belma Andric*

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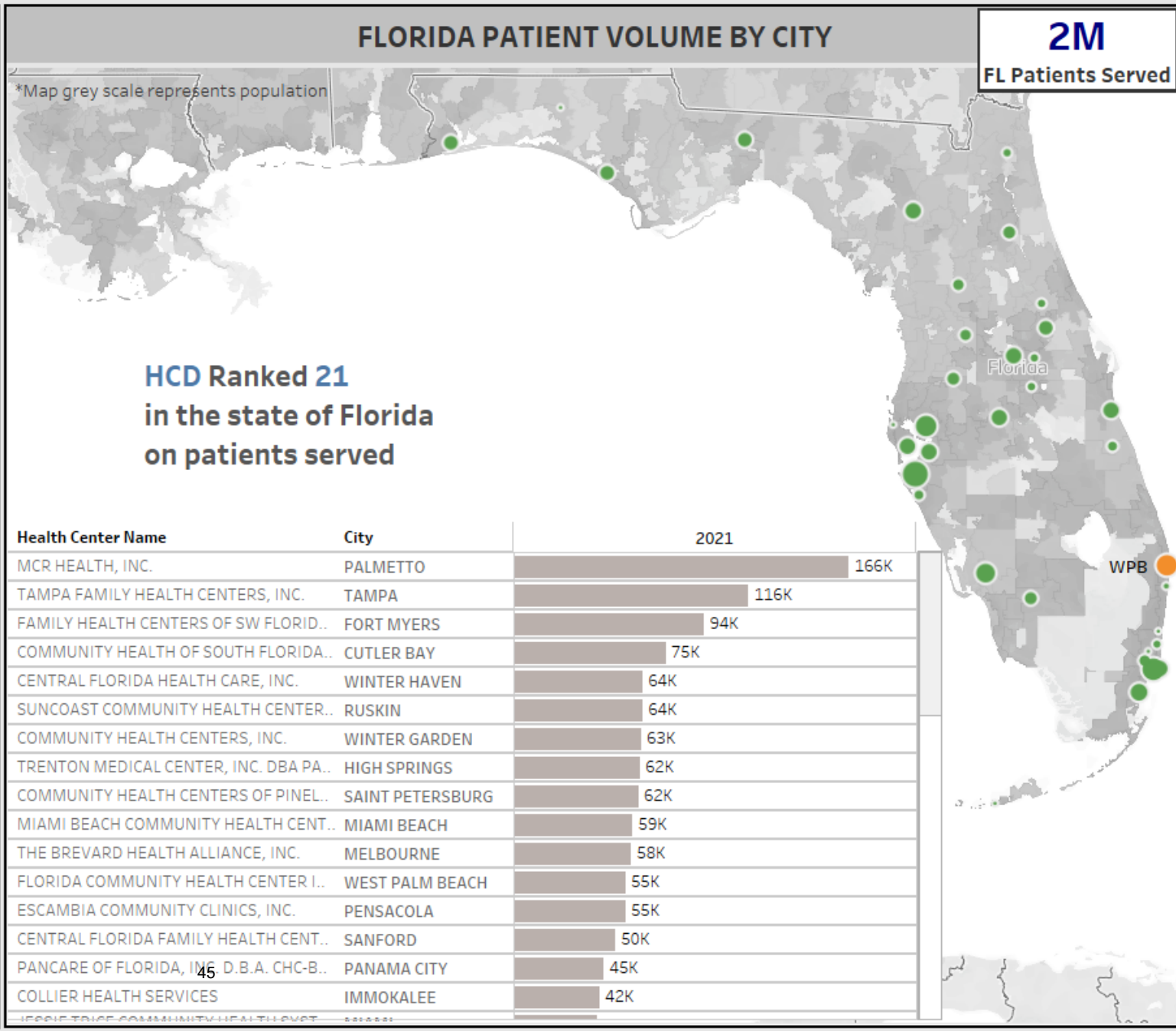
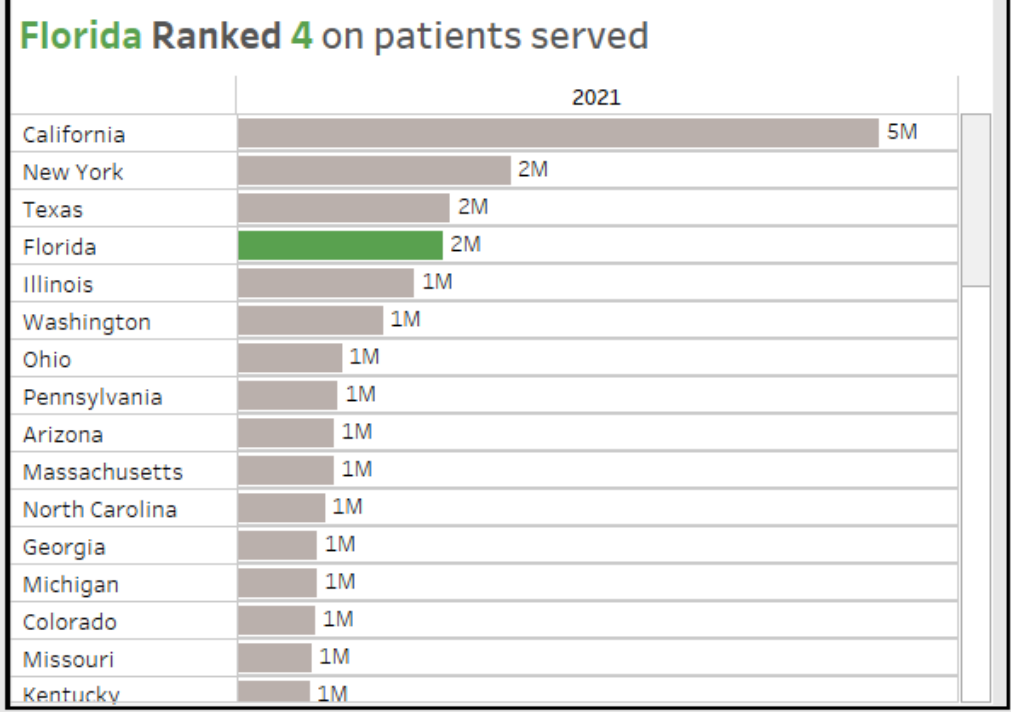
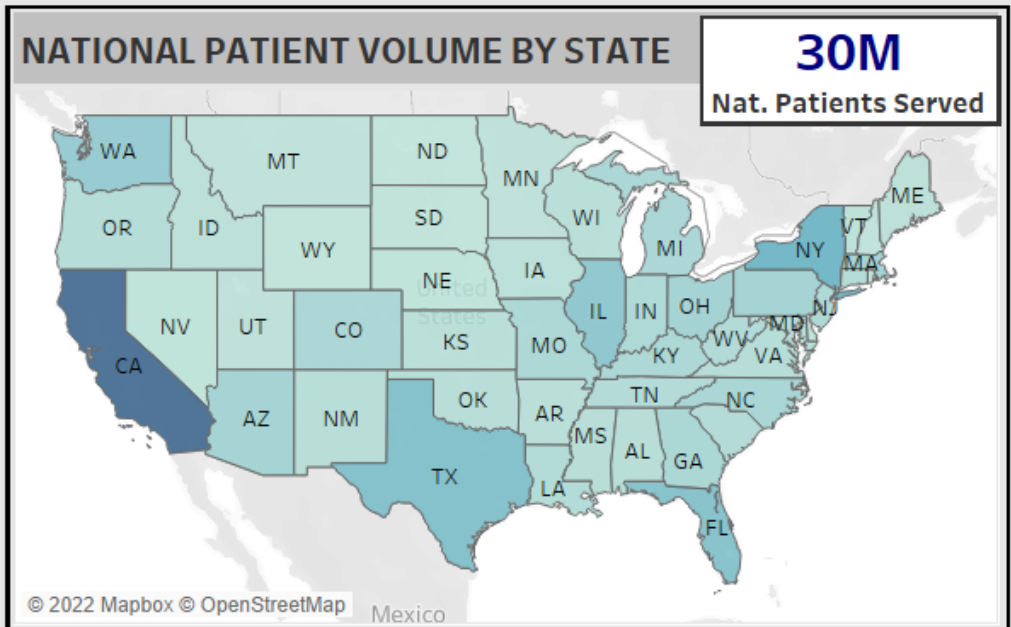
Dr. Belma Andric  
VP, CMO & Executive Director Clinical Services



# UDS NATIONAL AWARDEES PAST 5 YEARS

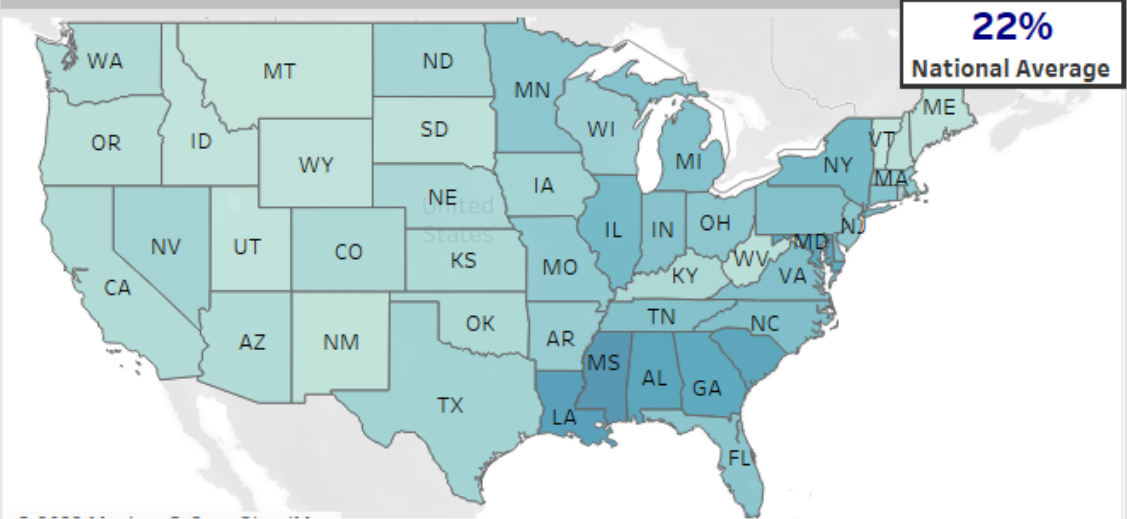
Select year to filter data

- 2017
- 2018
- 2019
- 2020
- 2021**



# BLACK OR AFRICAN AMERICAN POPULATION SERVED

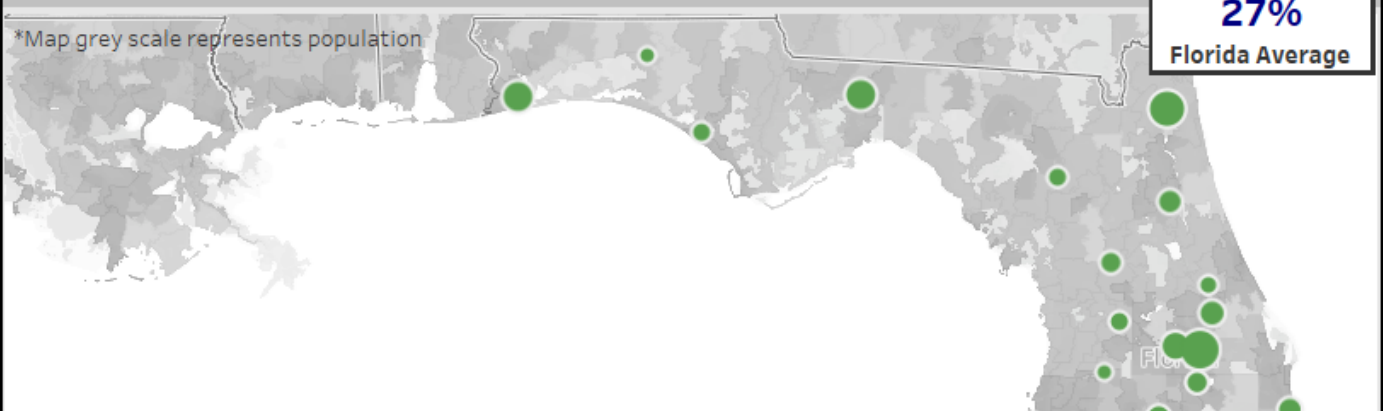
## NATIONAL % PATIENTS SERVED IDENTIFIED AS BLACK OR AFRICAN AMERICAN



**Florida Ranked 19** on % Black or African American patients served

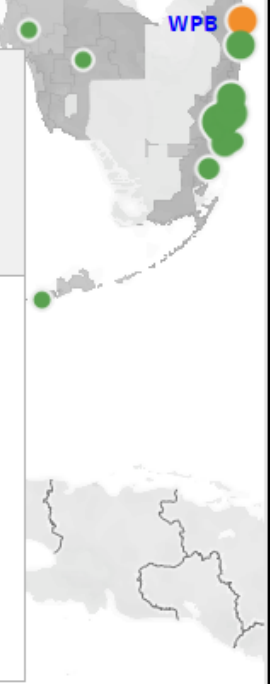
State	2021
Virgin Islands	90%
District of Columbia	67%
Mississippi	63%
Louisiana	56%
Alabama	52%
South Carolina	52%
Georgia	49%
Maryland	49%
Illinois	37%
New York	37%
Delaware	33%
North Carolina	33%
Virginia	31%
Tennessee	31%
Pennsylvania	30%

## FLORIDA % PATIENTS SERVED IDENTIFIED AS BLACK OR AFRICAN AMERICAN



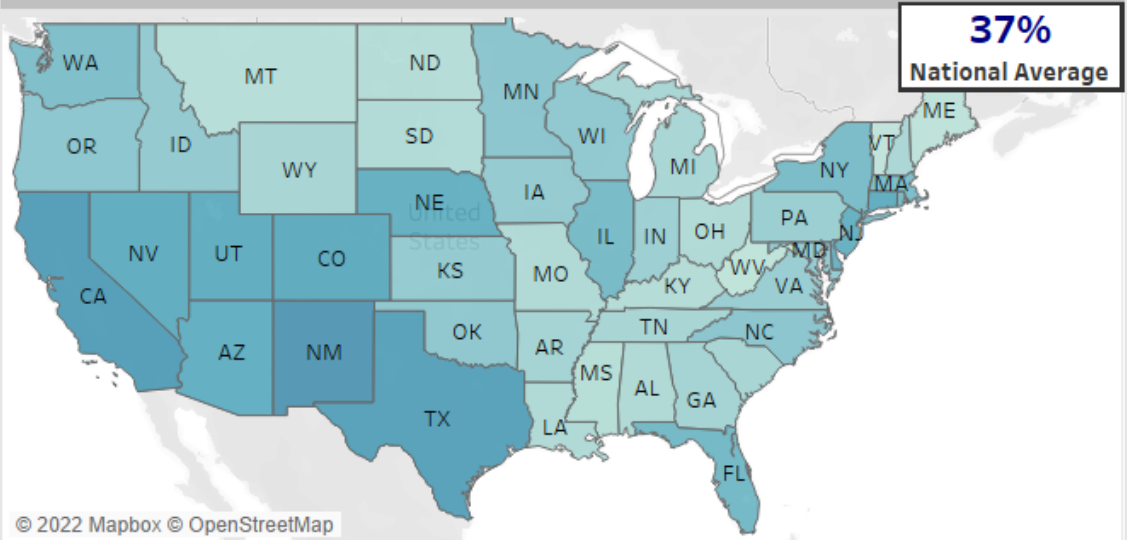
**HCD Ranked 13** on % Black or African American patients served in the State of Florida

Health Center Name	City	2021
BOND COMMUNITY HEALTH ..	TALLAHASSEE	75%
HEALTH CARE CENTER FOR T..	ORLANDO	74%
AGAPE COMMUNITY HEALTH ..	JACKSONVILLE	70%
CENTER FOR FAMILY AND CH..	MIAMI GARDENS	69%
EMPOWER U, INCORPORATED	MIAMI	66%
NEIGHBORHOOD MEDICAL C..	TALLAHASSEE	61%
BROWARD COMMUNITY AND..	HOLLYWOOD	61%
JESSIE TRICE COMMUNITY H..	MIAMI	59%
FOUNDCARE INC.	WEST PALM BEACH	52%
I.M. SULZBACHER CENTER FO..	JACKSONVILLE	49%
NORTH BROWARD HOSPITAL ..	FT LAUDERDALE	44%
ESCAMBIA COMMUNITY CLIN..	PENSACOLA	43%
HEALTH CARE DISTRICT OF P..	WEST PALM BEACH	43%
GENESIS COMMUNITY HEALT..	BOYNTON BEACH	43%
FLORIDA COMMUNITY HEALT..	WEST PALM BEACH	41%
COMMUNITY HEALTH CENTE..	WINTER GARDEN	36%
CAMILLUS HEALTH CONCERN..	MIAMI	35%



# HISPANIC OR LATINO POPULATION SERVED

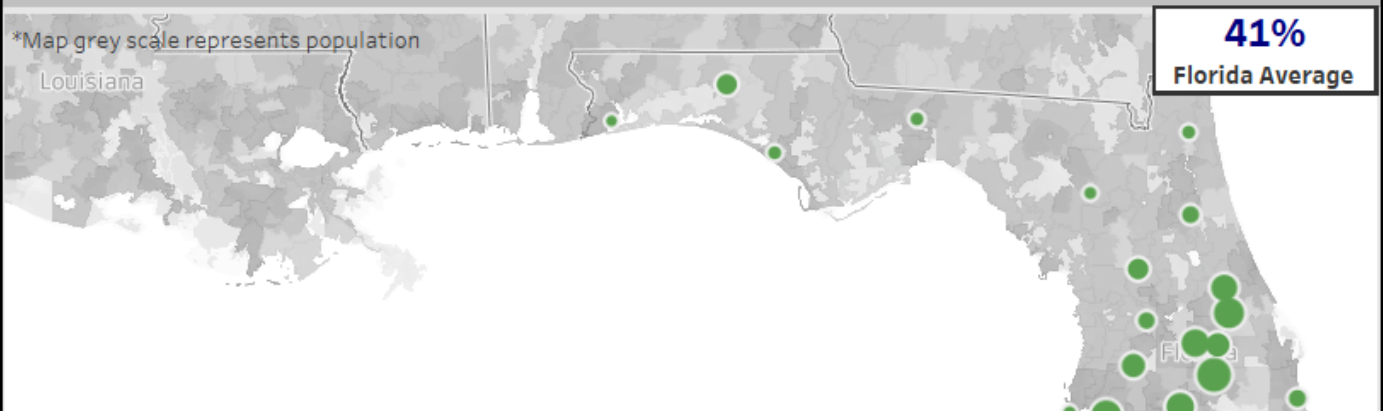
## NATIONAL % PATIENTS SERVED IDENTIFIED AS HISPANIC OR LATINO



## Florida Ranked 13 on % Hispanic patients served

State	2021
Puerto Rico	99%
New Mexico	67%
California	62%
Texas	60%
Colorado	53%
Connecticut	51%
Utah	51%
Nevada	51%
Arizona	49%
Nebraska	49%
New Jersey	47%
Delaware	46%
Florida	41%
Rhode Island	40%
Illinois	39%
New York	38%

## FLORIDA % PATIENTS SERVED IDENTIFIED AS HISPANIC OR LATINO

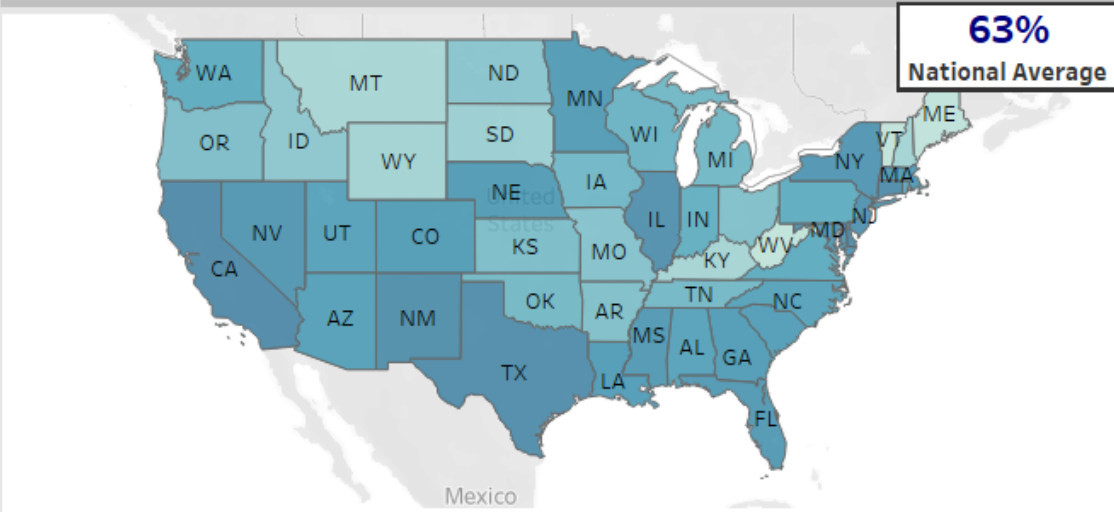


## HCD Ranked 17 on % Hispanic or Latino patients served in the State of Florida

Health Center Name	City	2021
CITRUS HEALTH NETWORK, INC.	HIALEAH	81%
BANYAN COMMUNITY HEALTH CENTER, I..	MIAMI	81%
PRIMARY CARE MEDICAL SERVICES OF P..	KISSIMMEE	72%
MIAMI BEACH COMMUNITY HEALTH CEN..	MIAMI BEACH	67%
SUNCOAST COMMUNITY HEALTH CENTE..	RUSKIN	66%
COLLIER HEALTH SERVICES	IMMOKALEE	66%
BORINQUEN HEALTH CARE CENTER, INC.	MIAMI	65%
COMMUNITY HEALTH OF SOUTH FLORID..	CUTLER BAY	63%
CAMILLUS HEALTH CONCERN, INC.	MIAMI	62%
CARE RESOURCE COMMUNITY HEALTH C..	MIAMI	58%
FAMILY HEALTH CENTERS OF SW FLORID..	FORT MYERS	56%
CENTRAL FLORIDA FAMILY HEALTH CENT..	SANFORD	53%
TAMPA FAMILY HEALTH CENTERS, INC.	TAMPA	52%
FLORIDA COMMUNITY HEALTH CENTER I..	WEST PALM BEACH	49%
CENTRAL FLORIDA HEALTH CARE, INC.	WINTER HAVEN	45%
COMMUNITY HEALTH CENTERS, INC.	WINTER GARDEN	42%
HEALTH CARE DISTRICT OF PALM BEACH ..	WEST PALM BEACH	40%

# RACIAL AND/OR ETHNIC MINORITY POPULATION SERVED

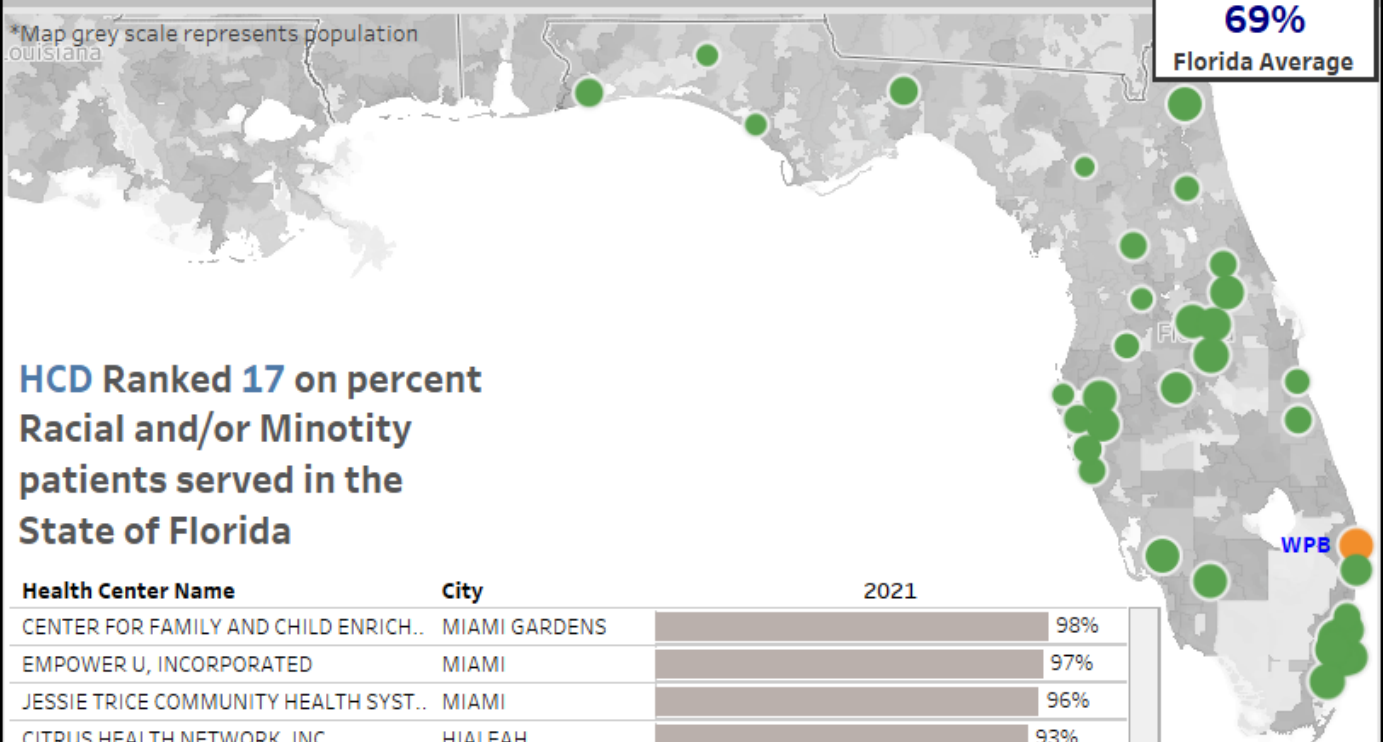
## NATIONAL % PATIENTS SERVED IDENTIFIED AS RACIAL AND/OR ETHNIC MINORITY



**Florida Ranked 16** on % Minority patients served

State	2021
Guam	99%
Puerto Rico	99%
Virgin Islands	95%
District of Columbia	95%
California	79%
Delaware	79%
Hawaii	79%
Connecticut	78%
Texas	77%
New Mexico	76%
Illinois	75%
New Jersey	73%
Nevada	70%
New York	70%
Maryland	69%
<b>Florida</b>	<b>69%</b>
Mississippi	68%

## FLORIDA % PATIENTS SERVED IDENTIFIED AS RACIAL AND/OR ETHNIC MINORITY



**HCD Ranked 17** on percent Racial and/or Minority patients served in the State of Florida

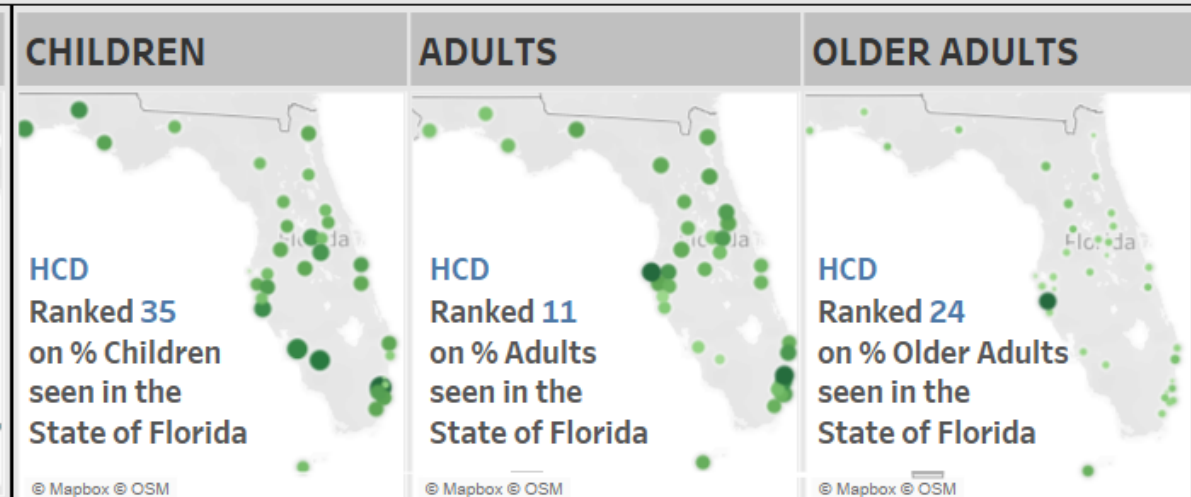
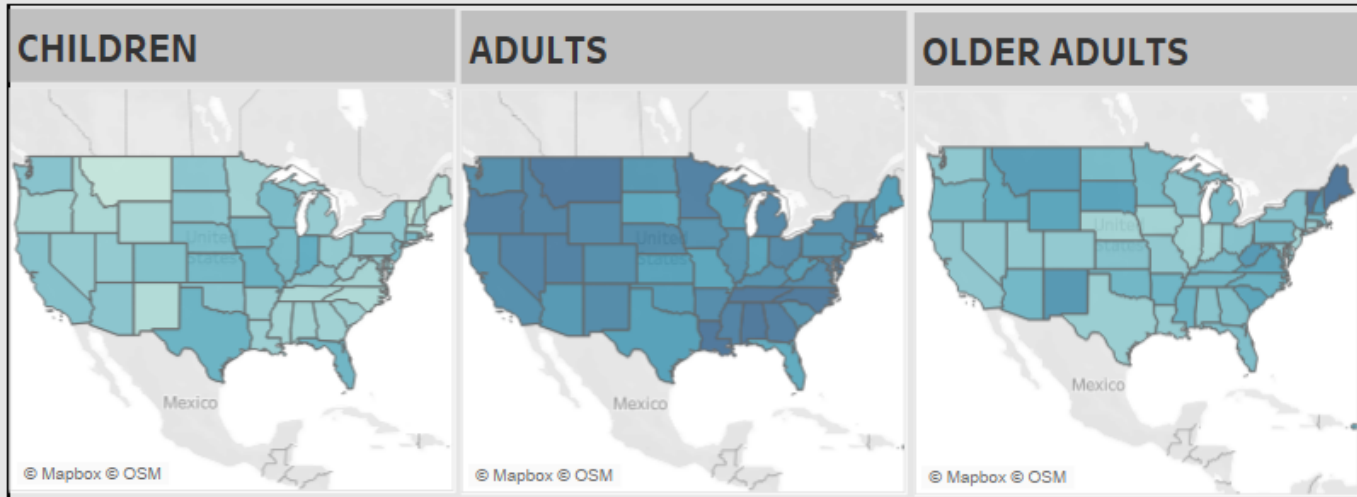
Health Center Name	City	2021
CENTER FOR FAMILY AND CHILD ENRICH..	MIAMI GARDENS	98%
EMPOWER U, INCORPORATED	MIAMI	97%
JESSIE TRICE COMMUNITY HEALTH SYST..	MIAMI	96%
CITRUS HEALTH NETWORK, INC.	HIALEAH	93%
BORINQUEN HEALTH CARE CENTER, INC.	MIAMI	93%
CAMILLUS HEALTH CONCERN, INC.	MIAMI	91%
BANYAN COMMUNITY HEALTH CENTER, I..	MIAMI	90%
PRIMARY CARE MEDICAL SERVICES OF P..	KISSIMMEE	90%
COMMUNITY HEALTH OF SOUTH FLORID..	CUTLER BAY	89%
MIAMI BEACH COMMUNITY HEALTH CEN..	MIAMI BEACH	89%
HEALTH CARE CENTER FOR THE HOMELE..	ORLANDO	87%
FOUNDCARE INC.	WEST PALM BEACH	85%
TAMPA FAMILY HEALTH CENTERS, INC.	TAMPA	84%
COLLIER HEALTH SERVICES	IMMOKALEE	83%
AGAPE COMMUNITY HEALTH CENTER, IN..	JACKSONVILLE	83%
BROWARD COMMUNITY AND FAMILY HE..	HOLLYWOOD	83%
HEALTH CARE DISTRICT OF PALM BEACH ..	WEST PALM BEACH	82%

# AGE DISTRIBUTION

Sort data by Age group  
Adults

Select year to filter data

- 2017
- 2018
- 2019
- 2020
- 2021**



	CHILDREN	ADULTS	OLDER ADULTS
Delaware	24%	67%	9%
Massachusetts	21%	67%	12%
District of Columbia	26%	67%	8%
Louisiana	25%	66%	9%
Alabama	24%	66%	10%
Montana	17%	66%	17%
Tennessee	22%	66%	13%
North Carolina	21%	65%	13%
Georgia	24%	65%	11%
Oregon	23%	64%	12%
Rhode Island	26%	64%	10%
Utah	27%	64%	9%
Minnesota	24%	64%	12%
Nevada	27%	64%	9%
Idaho	22%	64%	15%
Mississippi	23%	63%	13%
Maryland	27%	63%	10%
Puerto Rico	23%	62%	14%

	CHILDREN	ADULTS	OLDER ADULTS
PINELLAS COUNTY BOARD O.. CLEARWATER	0%	99%	1%
NORTH BROWARD HOSPITA.. FT LAUDERDALE		98%	2%
CARE RESOURCE COMMUNI.. MIAMI	5%	89%	6%
CAMILLUS HEALTH CONCER.. MIAMI	2%	84%	14%
NEIGHBORHOOD MEDICAL C.. TALLAHASSEE	18%	79%	3%
BROWARD COMMUNITY AN.. HOLLYWOOD	9%	79%	12%
BANYAN COMMUNITY HEAL.. MIAMI	15%	73%	12%
EMPOWER U, INCORPORATE.. MIAMI	23%	73%	4%
GENESIS COMMUNITY HEAL.. BOYNTON BEACH	14%	72%	14%
TAMPA FAMILY HEALTH CEN.. TAMPA	23%	72%	5%
HEALTH CARE DISTRICT OF P.. WEST PALM BEACH	23%	70%	7%
HEALTH CARE CENTER FOR T.. ORLANDO	22%	70%	9%
MIAMI BEACH COMMUNITY .. MIAMI BEACH	22%	70%	8%
NORTHEAST FLORIDA HEALT.. DELAND	23%	69%	8%
I.M. SULZBACHER CENTER F.. JACKSONVILLE	27%	68%	5%
RURAL HEALTH CARE, INC.. PALATKA	24%	65%	11%
CENTRAL FLORIDA FAMILY H.. SANFORD	30%	63%	7%
COMMUNITY HEALTH CEN.. SAINT PETERSBURG	32%	63%	5%

## FLORIDA SCREENING AND PREVENTIVE CARE

## HCD Ranked 6 on Breast Cancer Screening in Florida

Health Center Name	City	2021
CITRUS HEALTH NETWO..	HIALEAH	70%
FAMILY HEALTH CENTER..	FORT MYERS	65%
MIAMI BEACH COMMUN..	MIAMI BEACH	64%
COLLIER HEALTH SERVIC..	IMMOKALEE	64%
CARE RESOURCE COMM..	MIAMI	63%
HEALTH CARE DISTRICT ..	WEST PALM BEACH	60%
NORTH BROWARD HOSP..	FT LAUDERDALE	60%
BOND COMMUNITY HEA..	TALLAHASSEE	58%
FOUNDCARE INC.	WEST PALM BEACH	57%
COMMUNITY HEALTH OF..	CUTLER BAY	56%
CENTRAL FLORIDA HEAL..	WINTER HAVEN	56%
MCR HEALTH, INC.	PALMETTO	53%
TAMPA FAMILY HEALTH ..	TAMPA	52%
BORINQUEN HEALTH CA..	MIAMI	51%

## HCD Ranked 11 on Colorectal Cancer Screening in Florida

Health Center Name	City	2021
FAMILY HEALTH CENTER..	FORT MYERS	71%
PRIMARY CARE MEDICAL ..	KISSIMMEE	70%
MIAMI BEACH COMMUNI..	MIAMI BEACH	67%
CITRUS HEALTH NETWOR..	HIALEAH	54%
NEIGHBORHOOD MEDICA..	TALLAHASSEE	54%
BROWARD COMMUNITY ..	HOLLYWOOD	52%
FLORIDA DOH, WALTON C..	DEFUNIAK SPGS	51%
FLORIDA DEPARTMENT O..	TALLAHASSEE	51%
BORINQUEN HEALTH CAR..	MIAMI	50%
COMMUNITY HEALTH CE..	SAINT PETERSBURG	49%
HEALTH CARE DISTRICT O..	WEST PALM BEACH	49%
NORTH FLORIDA MEDICA..	TALLAHASSEE	48%
ESCAMBIA COMMUNITY ..	PENSACOLA	48%
COLLIER HEALTH SERVIC..	IMMOKALEE	48%

## HCD Ranked 25 on Cervical Cancer Screening in Florida

Health Center Name	City	2021
MIAMI BEACH COMMUN..	MIAMI BEACH	84%
CAMILLUS HEALTH CONC..	MIAMI	79%
BORINQUEN HEALTH CA..	MIAMI	78%
COMMUNITY HEALTH CE..	SAINT PETERSBURG	76%
CITRUS HEALTH NETWO..	HIALEAH	73%
BROWARD COMMUNITY ..	HOLLYWOOD	72%
COLLIER HEALTH SERVIC..	IMMOKALEE	72%
CENTER FOR FAMILY AN..	MIAMI GARDENS	70%
FAMILY HEALTH CENTER..	FORT MYERS	70%
PRIMARY CARE MEDICA..	KISSIMMEE	67%
SUNCOAST COMMUNITY..	RUSKIN	65%
COMMUNITY HEALTH CE..	WINTER GARDEN	64%
TAMPA FAMILY HEALTH ..	TAMPA	64%
CENTERPLACE HEALTH, I..	SARASOTA	63%

## HCD Ranked 12 on Tobacco screening and Cessation in Florida

Health Center Name	City	2021
PRIMARY CARE MEDICAL ..	KISSIMMEE	98%
COMMUNITY HEALTH CE..	SAINT PETERSBURG	98%
EMPOWER U, INCORPOR..	MIAMI	96%
FOUNDCARE INC.	WEST PALM BEACH	96%
MIAMI BEACH COMMUNI..	MIAMI BEACH	95%
I.M. SULZBACHER CENTE..	JACKSONVILLE	95%
TRENTON MEDICAL CENT..	HIGH SPRINGS	95%
FAMILY HEALTH CENTER..	FORT MYERS	95%
PINELLAS COUNTY BOAR..	CLEARWATER	93%
FLORIDA DOH, WALTON C..	DEFUNIAK SPGS	93%
TAMPA FAMILY HEALTH C..	TAMPA	93%
HEALTH CARE DISTRICT O..	WEST PALM BEACH	92%
BROWARD COMMUNITY ..	HOLLYWOOD	92%
COMMUNITY HEALTH CE..	WINTER GARDEN	91%

## FLORIDA SCREENING AND PREVENTIVE CARE

## HCD Ranked 3 on Depression Screening in Florida

Health Center Name	City	2021
NORTH BROWARD HOSPI..	FT LAUDERDALE	100%
FLORIDA DEPARTMENT O..	TALLAHASSEE	97%
HEALTH CARE DISTRICT O..	WEST PALM BEACH	96%
CARE RESOURCE COMMU..	MIAMI	95%
COMMUNITY HEALTH CE..	SAINT PETERSBURG	94%
BROWARD COMMUNITY ..	HOLLYWOOD	93%
PRIMARY CARE MEDICAL ..	KISSIMMEE	91%
BORINQUEN HEALTH CAR..	MIAMI	91%
MIAMI BEACH COMMUNI..	MIAMI BEACH	90%
FOUNDCARE INC.	WEST PALM BEACH	90%
RURAL HEALTH CARE, INC.	PALATKA	87%
BANYAN COMMUNITY HE..	MIAMI	83%
PINELLAS COUNTY BOAR..	CLEARWATER	83%
TREASURE COAST COMM..	FELLSMERE	82%

## HCD Ranked 13 on Depression Remission in Florida

Health Center Name	City	2021
CARE RESOURCE COMMU..	MIAMI	68%
COMMUNITY HEALTH OF ..	CUTLER BAY	65%
MIAMI BEACH COMMUNI..	MIAMI BEACH	60%
CAMILLUS HEALTH CONC..	MIAMI	54%
FLORIDA DEPARTMENT O..	TALLAHASSEE	50%
RURAL HEALTH CARE, INC.	PALATKA	46%
PRIMARY CARE MEDICAL ..	KISSIMMEE	36%
THE BREVARD HEALTH A..	MELBOURNE	34%
MCR HEALTH, INC.	PALMETTO	32%
BOND COMMUNITY HEAL..	TALLAHASSEE	28%
PANCARE OF FLORIDA, IN..	PANAMA CITY	22%
PREMIER COMMUNITY H..	DADE CITY	15%
HEALTH CARE DISTRICT O..	WEST PALM BEACH	14%
PROJECT HEALTH, INC.	SUMTERVILLE	14%

## HCD Ranked 25 on Adult Weight Screening and Follow Up in Florida

Health Center Name	City	2021
CARE RESOURCE COMMU..	MIAMI	98%
PINELLAS COUNTY BOAR..	CLEARWATER	98%
MIAMI BEACH COMMUNI..	MIAMI BEACH	98%
COMMUNITY HEALTH CE..	SAINT PETERSBURG	96%
RURAL HEALTH CARE, INC.	PALATKA	96%
TREASURE COAST COMM..	FELLSMERE	96%
FOUNDCARE INC.	WEST PALM BEACH	96%
CAMILLUS HEALTH CONC..	MIAMI	96%
FAMILY HEALTH CENTER..	FORT MYERS	95%
EMPOWER U, INCORPOR..	MIAMI	95%
BROWARD COMMUNITY ..	HOLLYWOOD	94%
NEIGHBORHOOD MEDICA..	TALLAHASSEE	94%
NORTH BROWARD HOSPI..	FT LAUDERDALE	93%
BANYAN COMMUNITY HE..	MIAMI	92%

## HCD Ranked 1 HIV Screening in Florida

Health Center Name	City	2021
HEALTH CARE DISTRICT O..	WEST PALM BEACH	97%
CARE RESOURCE COMMU..	MIAMI	89%
NEIGHBORHOOD MEDICA..	TALLAHASSEE	89%
MIAMI BEACH COMMUNI..	MIAMI BEACH	82%
BROWARD COMMUNITY ..	HOLLYWOOD	81%
NORTH BROWARD HOSPI..	FT LAUDERDALE	81%
CAMILLUS HEALTH CONC..	MIAMI	79%
CITRUS HEALTH NETWOR..	HIALEAH	74%
BORINQUEN HEALTH CAR..	MIAMI	70%
EMPOWER U, INCORPOR..	MIAMI	68%
FOUNDCARE INC.	WEST PALM BEACH	68%
JESSIE TRICE COMMUNIT..	MIAMI	66%
51HEALTH CARE CENTER FO..	ORLANDO	66%
CENTER FOR FAMILY AN..	MIAMI GARDENS	64%

## FLORIDA CHRONIC DISEASE MANAGEMENT

## HCD Ranked 15 on Hypertension in Florida

Health Center Name	City	2021
NORTH FLORIDA MEDICA..	TALLAHASSEE	56%
RURAL HEALTH NETWOR..	KEY WEST	53%
HEALTH CARE CENTER FO..	ORLANDO	49%
FLORIDA DOH, WALTON C..	DEFUNIAK SPGS	48%
COMMUNITY HEALTH CE..	WINTER GARDEN	45%
CAMILLUS HEALTH CONC..	MIAMI	44%
RURAL HEALTH CARE, INC.	PALATKA	44%
BOND COMMUNITY HEAL..	TALLAHASSEE	43%
HEART OF FLORIDA HEAL..	OCALA	43%
ESCAMBIA COMMUNITY ..	PENSACOLA	42%
PINELLAS COUNTY BOAR..	CLEARWATER	42%
TRENTON MEDICAL CENT..	HIGH SPRINGS	40%
NORTH BROWARD HOSPI..	FT LAUDERDALE	39%
CENTRAL FLORIDA HEALT..	WINTER HAVEN	39%

## HCD Ranked 4 on Statin Therapy in Florida

Health Center Name	City	2021
THE BREVARD HEALTH A..	MELBOURNE	90%
PROJECT HEALTH, INC.	SUMTERVILLE	86%
MIAMI BEACH COMMUNI..	MIAMI BEACH	86%
HEALTH CARE DISTRICT O..	WEST PALM BEACH	84%
COLLIER HEALTH SERVIC..	IMMOKALEE	84%
HEALTH CARE CENTER FO..	ORLANDO	83%
BANYAN COMMUNITY HE..	MIAMI	83%
PANCARE OF FLORIDA, IN..	PANAMA CITY	83%
BOND COMMUNITY HEAL..	TALLAHASSEE	82%
CAMILLUS HEALTH CONC..	MIAMI	81%
FOUNDCARE INC.	WEST PALM BEACH	80%
CENTRAL FLORIDA HEALT..	WINTER HAVEN	80%
TAMPA FAMILY HEALTH C..	TAMPA	80%
COMMUNITY HEALTH CE..	SAINT PETERSBURG	79%

## HCD Ranked 16 on Aspirin Therapy for IVD Patients in Florida

Health Center Name	City	2021
COMMUNITY HEALTH CE..	SAINT PETERSBURG	92%
BROWARD COMMUNITY ..	HOLLYWOOD	91%
MIAMI BEACH COMMUNI..	MIAMI BEACH	91%
THE BREVARD HEALTH A..	MELBOURNE	90%
PINELLAS COUNTY BOAR..	CLEARWATER	88%
CARE RESOURCE COMMU..	MIAMI	87%
TAMPA FAMILY HEALTH C..	TAMPA	87%
CITRUS HEALTH NETWOR..	HIALEAH	84%
ESCAMBIA COMMUNITY ..	PENSACOLA	84%
COMMUNITY HEALTH CE..	WINTER GARDEN	84%
HEART OF FLORIDA HEAL..	OCALA	84%
SUNCOAST COMMUNITY ..	RUSKIN	84%
NEIGHBORHOOD MEDICA..	TALLAHASSEE	83%
BOND COMMUNITY HEAL..	TALLAHASSEE	83%

## HCD Ranked 16 on Uncontrolled Diabetes &gt;9% in Florida

Health Center Name	City	2021
CENTER FOR FAMILY AN..	MIAMI GARDENS	
MIAMI BEACH COMMUNI..	MIAMI BEACH	15%
FLORIDA DEPARTMENT O..	TALLAHASSEE	21%
COMMUNITY HEALTH CE..	SAINT PETERSBURG	22%
BORINQUEN HEALTH CAR..	MIAMI	24%
CARE RESOURCE COMMU..	MIAMI	26%
FLORIDA DOH, WALTON C..	DEFUNIAK SPGS	26%
NEIGHBORHOOD MEDICA..	TALLAHASSEE	27%
FAMILY HEALTH CENTER..	FORT MYERS	27%
MCR HEALTH, INC.	PALMETTO	28%
TREASURE COAST COMM..	FELLSMERE	28%
BANYAN COMMUNITY HE..	MIAMI	29%
52 NORTH FLORIDA MEDICA..	TALLAHASSEE	30%
CITRUS HEALTH NETWOR..	HIALEAH	30%



## FLORIDA MATERNAL CARE AND CHILDREN'S HEALTH

## HCD Ranked 9 on Childhood Immunization in Florida

Health Center Name	City	2021
I.M. SULZBACHER CENTE..	JACKSONVILLE	73%
NEIGHBORHOOD MEDICA..	TALLAHASSEE	64%
COMMUNITY HEALTH CE..	SAINT PETERSBURG	58%
MIAMI BEACH COMMUNI..	MIAMI BEACH	55%
FAMILY HEALTH CENTER..	FORT MYERS	53%
CITRUS HEALTH NETWOR..	HIALEAH	52%
SUNCOAST COMMUNITY ..	RUSKIN	50%
BORINQUEN HEALTH CAR..	MIAMI	46%
HEALTH CARE DISTRICT O..	WEST PALM BEACH	46%
MCR HEALTH, INC.	PALMETTO	45%
COLLIER HEALTH SERVIC..	IMMOKALEE	43%
TRENTON MEDICAL CENT..	HIGH SPRINGS	42%
TREASURE COAST COMM..	FELLSMERE	40%
COMMUNITY HEALTH OF ..	CUTLER BAY	39%

## HCD Ranked 5 on Adolescent Weight Screening and Follow Up

Health Center Name	City	2021
EMPOWER U, INCORPOR..	MIAMI	97%
BORINQUEN HEALTH CAR..	MIAMI	97%
CAMILLUS HEALTH CONC..	MIAMI	97%
COMMUNITY HEALTH CE..	SAINT PETERSBURG	96%
HEALTH CARE DISTRICT O..	WEST PALM BEACH	95%
MCR HEALTH, INC.	PALMETTO	95%
BANYAN COMMUNITY HE..	MIAMI	95%
PREMIER COMMUNITY H..	DADE CITY	94%
CITRUS HEALTH NETWOR..	HIALEAH	94%
FAMILY HEALTH CENTER..	FORT MYERS	93%
TREASURE COAST COMM..	FELLSMERE	93%
FOUNDCARE INC.	WEST PALM BEACH	92%
COMMUNITY HEALTH OF ..	CUTLER BAY	92%
CARE RESOURCE COMMU..	MIAMI	91%

## HCD Ranked 10 on Dental Sealants in Florida

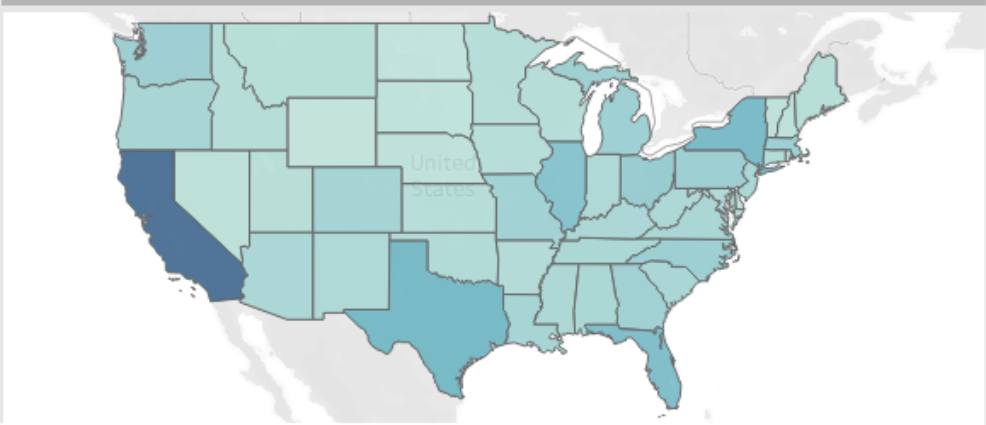
Health Center Name	City	2021
RURAL HEALTH NETWOR..	KEY WEST	100%
COMMUNITY HEALTH CE..	SAINT PETERSBURG	98%
PANCARE OF FLORIDA, IN..	PANAMA CITY	96%
MIAMI BEACH COMMUNI..	MIAMI BEACH	94%
PREMIER COMMUNITY H..	DADE CITY	94%
TRENTON MEDICAL CENT..	HIGH SPRINGS	94%
CENTERPLACE HEALTH, I..	SARASOTA	94%
THE BREVARD HEALTH A..	MELBOURNE	90%
HEALTH CARE CENTER FO..	ORLANDO	84%
HEALTH CARE DISTRICT O..	WEST PALM BEACH	84%
MCR HEALTH, INC.	PALMETTO	82%
BORINQUEN HEALTH CAR..	MIAMI	82%
NEIGHBORHOOD MEDICA..	TALLAHASSEE	78%
FAMILY HEALTH CENTER..	FORT MYERS	71%

## HCD Ranked 30 on Prenatal Care in Florida

Health Center Name	City	2021
TREASURE COAST COMM..	FELLSMERE	94%
EMPOWER U, INCORPOR..	MIAMI	84%
PROJECT HEALTH, INC.	SUMTERVILLE	83%
CARE RESOURCE COMMU..	MIAMI	82%
CITRUS HEALTH NETWOR..	HIALEAH	82%
MIAMI BEACH COMMUNI..	MIAMI BEACH	81%
SUNCOAST COMMUNITY ..	RUSKIN	81%
COMMUNITY HEALTH CE..	SAINT PETERSBURG	77%
TRENTON MEDICAL CENT..	HIGH SPRINGS	76%
NORTHEAST FLORIDA HE..	DELAND	76%
ESCAMBIA COMMUNITY ..	PENSACOLA	76%
FLORIDA DEPARTMENT O..	TALLAHASSEE	75%
FOUNDCARE INC.	WEST PALM BEACH	72%
MCR HEALTH, INC.	PALMETTO	70%

# HEALTH CENTER SERVICE GRANT EXPENDITURES

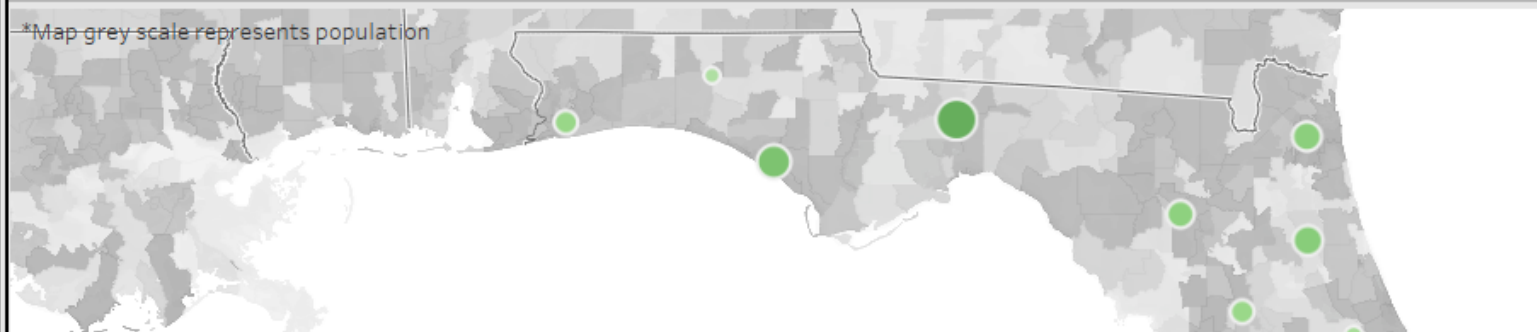
## NATIONAL GRANT EXPENDITURES



### Florida Ranked 4 on Grant Expenditures

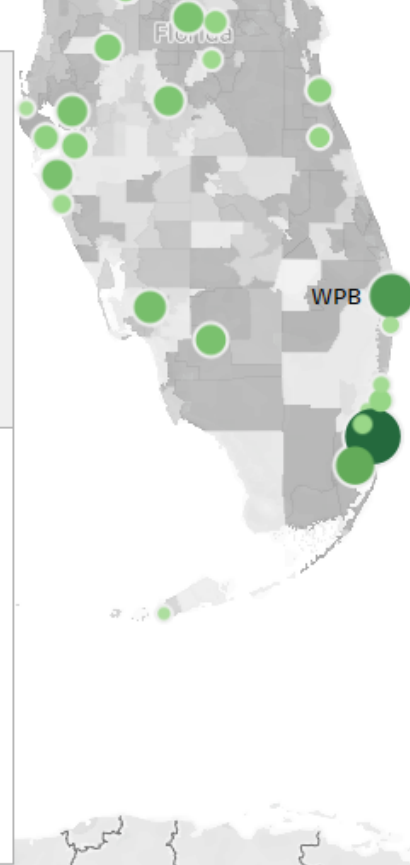
State	2021
California	704M
Texas	285M
New York	273M
<b>Florida</b>	<b>249M</b>
Illinois	221M
Ohio	165M
North Carolina	146M
Massachusetts	142M
Pennsylvania	141M
Washington	139M
Michigan	137M
Georgia	129M
Missouri	123M
Colorado	111M
Louisiana	107M
Oregon	99M
Puerto Rico	95M
South Carolina	95M
Virginia	93M

## FLORIDA GRANT EXPENDITURES



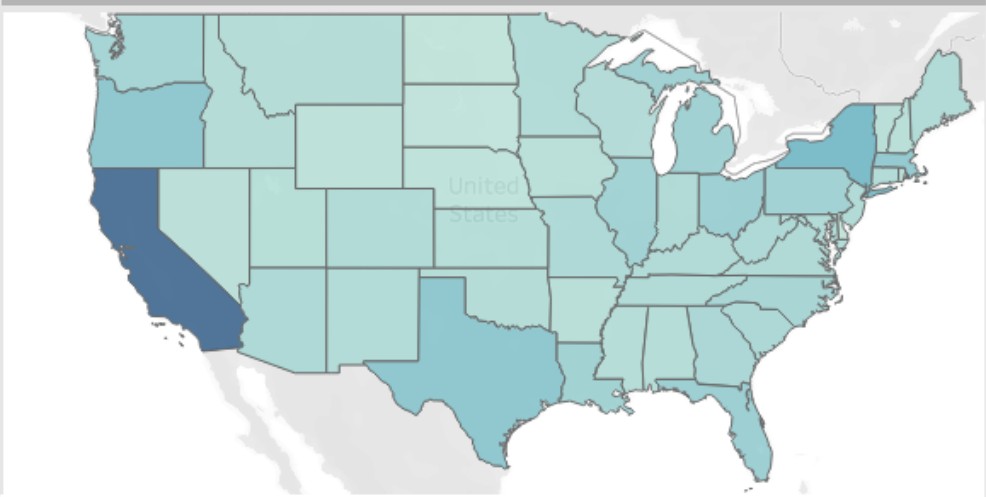
### HCD Ranked 17 on Grant Expenditures in Florida

Health Center Name	City	2021
COMMUNITY HEALTH OF..	CUTLER BAY	15M
JESSIE TRICE COMMUNI..	MIAMI	11M
FAMILY HEALTH CENTER..	FORT MYERS	10M
COLLIER HEALTH SERVIC..	IMMOKALEE	10M
MCR HEALTH, INC.	PALMETTO	10M
TAMPA FAMILY HEALTH ..	TAMPA	9M
FLORIDA COMMUNITY H..	WEST PALM BEACH	9M
COMMUNITY HEALTH CE..	WINTER GARDEN	9M
PANCARE OF FLORIDA, I..	PANAMA CITY	9M
CENTRAL FLORIDA HEAL..	WINTER HAVEN	9M
BORINQUEN HEALTH CA..	MIAMI	8M
MIAMI BEACH COMMUN..	MIAMI BEACH	8M
HEALTH CARE DISTRICT ..	WEST PALM BEACH	7M
PREMIER COMMUNITY H..	DADE CITY	7M
RURAL HEALTH CARE, IN..	PALATKA	7M
SUNCOAST COMMUNITY..	RUSKIN	6M
NORTH FLORIDA MEDIC..	TALLAHASSEE	6M
THE BREVARD HEALTH A..	MELBOURNE	6M
TRENTON MEDICAL CEN..	HIGH SPRINGS	6M
COMMUNITY HEALTH CE..	SAINT PETERSBURG	6M
HEALTH CARE CENTER F..	ORLANDO	5M
PROJECT HEALTH, INC.	SUMTERVILLE	5M



# TOTAL COST

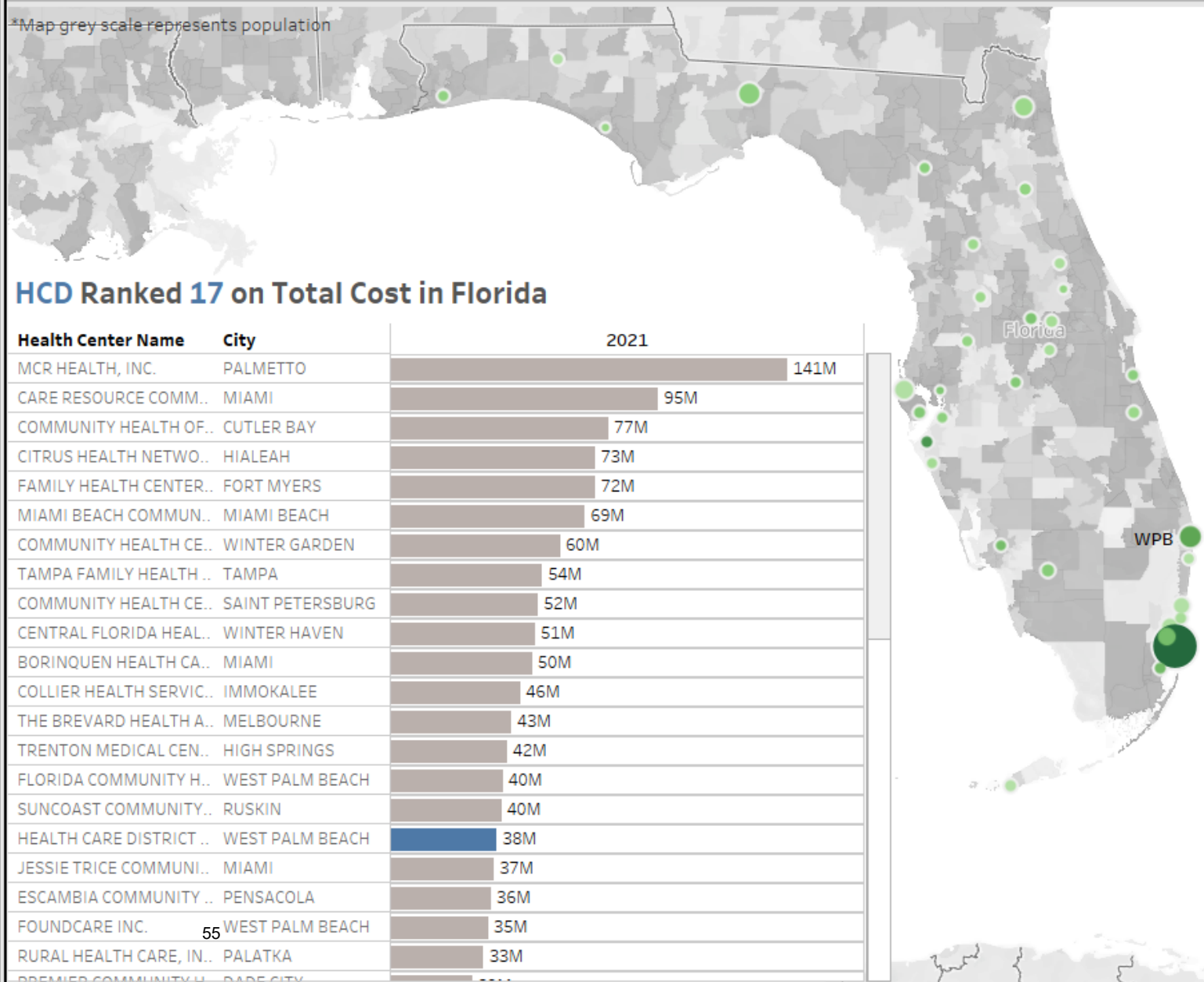
## NATIONAL TOTAL COST



### Florida Ranked 5 on Total Cost

State	2021
California	7,691M
New York	3,132M
Texas	1,854M
Washington	1,573M
<b>Florida</b>	<b>1,527M</b>
Massachusetts	1,489M
Illinois	1,415M
Arizona	993M
Ohio	861M
Pennsylvania	855M
Oregon	833M
Michigan	767M
Colorado	765M
Missouri	686M
North Carolina	627M
South Carolina	609M
Connecticut	589M

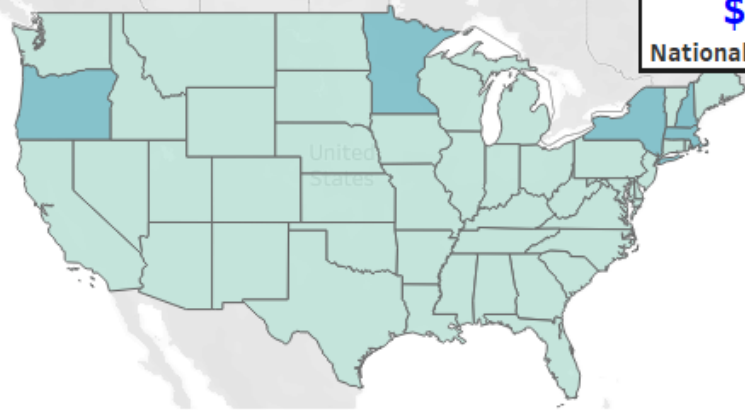
## FLORIDA TOTAL COST



## AVERAGE TOTAL COST PER PATIENT

## NATIONAL AVERAGE OF TOTAL COST PER PATIENT

**\$1,398**  
National Avg cost per pt



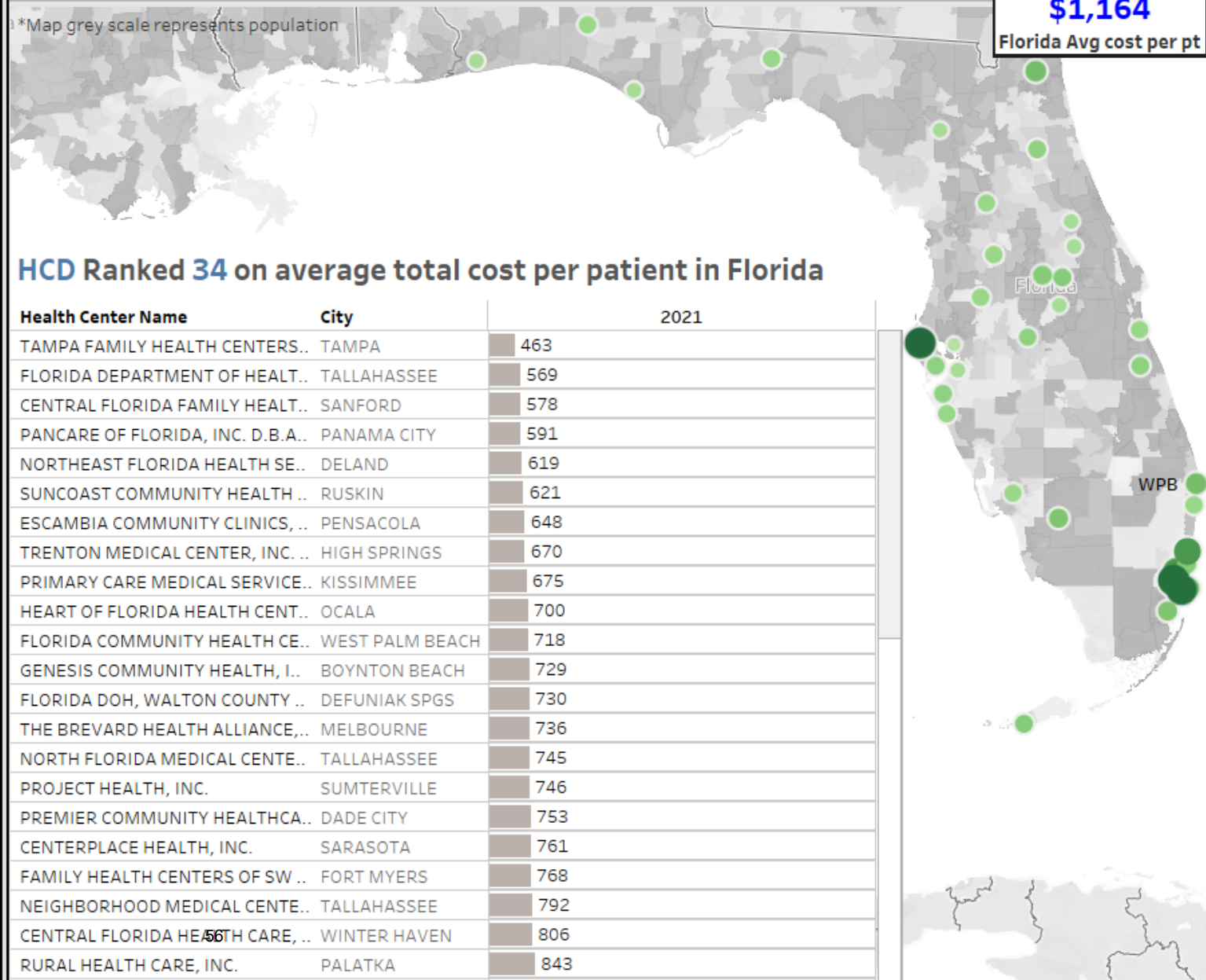
## Florida Ranked 24 on average total cost per patient

State	2021
Guam	874
Tennessee	867
Mississippi	944
New Jersey	1,022
Indiana	1,019
South Dakota	994
North Carolina	985
Alabama	1,100
Kansas	1,012
Georgia	968
Puerto Rico	1,055
Ohio	1,057
Texas	1,037
Oklahoma	998
Illinois	1,089
Virginia	1,037
West Virginia	1,063
Kentucky	1,059
Delaware	1,051

## FLORIDA AVERAGE OF TOTAL COST PER PATIENT

\*Map grey scale represents population

**\$1,164**  
Florida Avg cost per pt



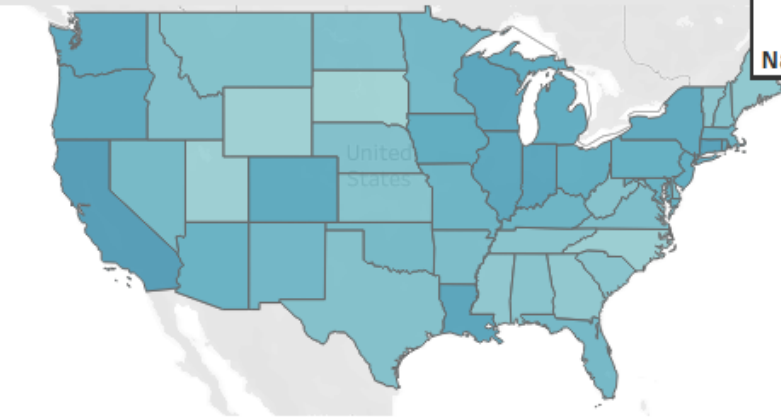
## HCD Ranked 34 on average total cost per patient in Florida

Health Center Name	City	2021
TAMPA FAMILY HEALTH CENTERS..	TAMPA	463
FLORIDA DEPARTMENT OF HEALT..	TALLAHASSEE	569
CENTRAL FLORIDA FAMILY HEALT..	SANFORD	578
PANCARE OF FLORIDA, INC. D.B.A..	PANAMA CITY	591
NORTHEAST FLORIDA HEALTH SE..	DELAND	619
SUNCOAST COMMUNITY HEALTH ..	RUSKIN	621
ESCAMBIA COMMUNITY CLINICS, ..	PENSACOLA	648
TRENTON MEDICAL CENTER, INC. ..	HIGH SPRINGS	670
PRIMARY CARE MEDICAL SERVICE..	KISSIMMEE	675
HEART OF FLORIDA HEALTH CENT..	OCALA	700
FLORIDA COMMUNITY HEALTH CE..	WEST PALM BEACH	718
GENESIS COMMUNITY HEALTH, I..	BOYNTON BEACH	729
FLORIDA DOH, WALTON COUNTY ..	DEFUNIAK SPGS	730
THE BREVARD HEALTH ALLIANCE,..	MELBOURNE	736
NORTH FLORIDA MEDICAL CENTE..	TALLAHASSEE	745
PROJECT HEALTH, INC.	SUMTERVILLE	746
PREMIER COMMUNITY HEALTHCA..	DADE CITY	753
CENTERPLACE HEALTH, INC.	SARASOTA	761
FAMILY HEALTH CENTERS OF SW ..	FORT MYERS	768
NEIGHBORHOOD MEDICAL CENTE..	TALLAHASSEE	792
CENTRAL FLORIDA HEAL <sup>56</sup> TH CARE, ..	WINTER HAVEN	806
RURAL HEALTH CARE, INC.	PALATKA	843

# MEDICAID % PATIENTS SERVED

## NATIONAL % MEDICAID PATIENTS SERVED

**48%**  
National Average

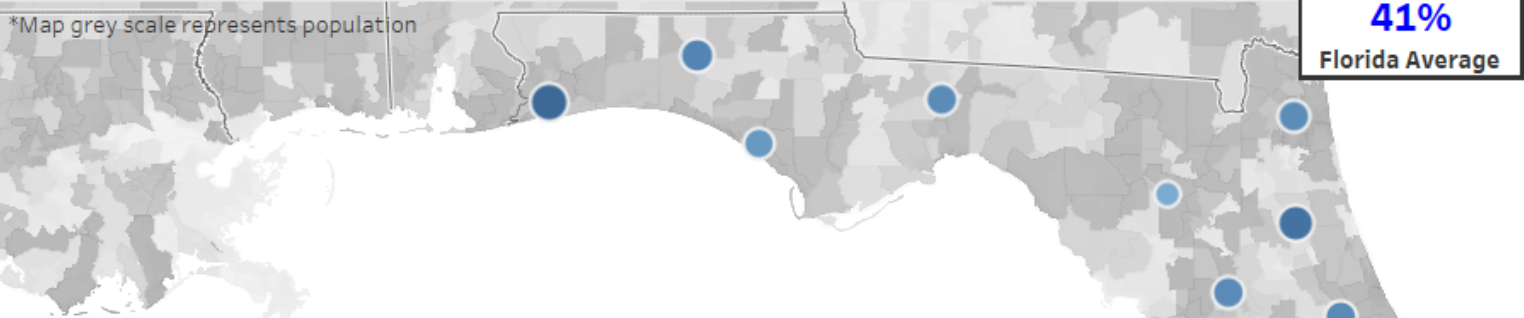


## Florida Ranked 29 on % Medicaid patients served

State	2021
Puerto Rico	66%
California	64%
Connecticut	61%
Indiana	59%
Louisiana	58%
District of Columbia	58%
Wisconsin	58%
Illinois	57%
Washington	56%
Hawaii	55%
Rhode Island	55%
New York	54%
Oregon	54%
Colorado	54%
Virgin Islands	53%
Iowa	53%
Michigan	52%
Ohio	51%
New Jersey	51%

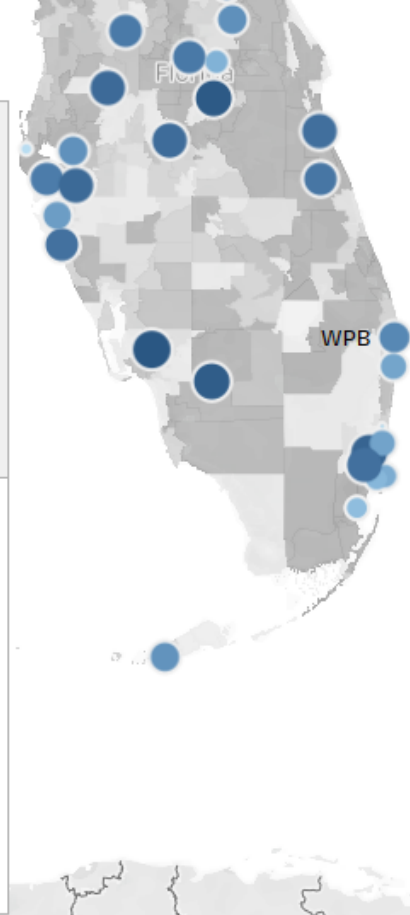
## FLORIDA % MEDICAID PATIENTS SERVED

**41%**  
Florida Average



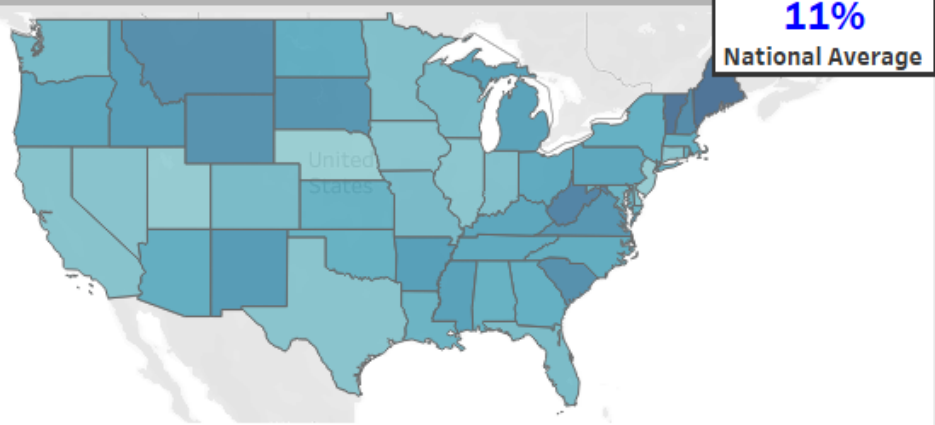
## HCD Ranked 34 on % Medicaid patients served

Health Center Na..	City	2021
FAMILY HEALTH CE..	FORT MYERS	63%
PRIMARY CARE ME..	KISSIMMEE	62%
COLLIER HEALTH S..	IMMOKALEE	61%
CENTER FOR FAMIL..	MIAMI GARDE..	58%
ESCAMBIA COMMU..	PENSACOLA	55%
SUNCOAST COMM..	RUSKIN	55%
PREMIER COMMU..	DADE CITY	55%
CENTRAL FLORIDA ..	WINTER HAVEN	54%
THE BREVARD HEA..	MELBOURNE	52%
FLORIDA COMMUN..	WEST PALM BE..	52%
CITRUS HEALTH NE..	HIALEAH	52%
CENTERPLACE HEA..	SARASOTA	51%
RURAL HEALTH CA..	PALATKA	50%
TREASURE COAST ..	FELLSMERE	49%
COMMUNITY HEAL..	WINTER GARD..	48%
PROJECT HEALTH, I..	SUMTERVILLE	47%
COMMUNITY HEAL..	SAINT PETERS..	46%
AGAPE COMMUNIT..	JACKSONVILLE	43%
FLORIDA DOH, WA..	DEFUNIAK SPGS	42%
FLORIDA DEPARTM..	TALLAHASSEE	41%
NORTH FLORIDA M..	TALLAHASSEE	41%
HEART OF FLORIDA..	OCALA	39%



# MEDICARE % PATIENTS SERVED

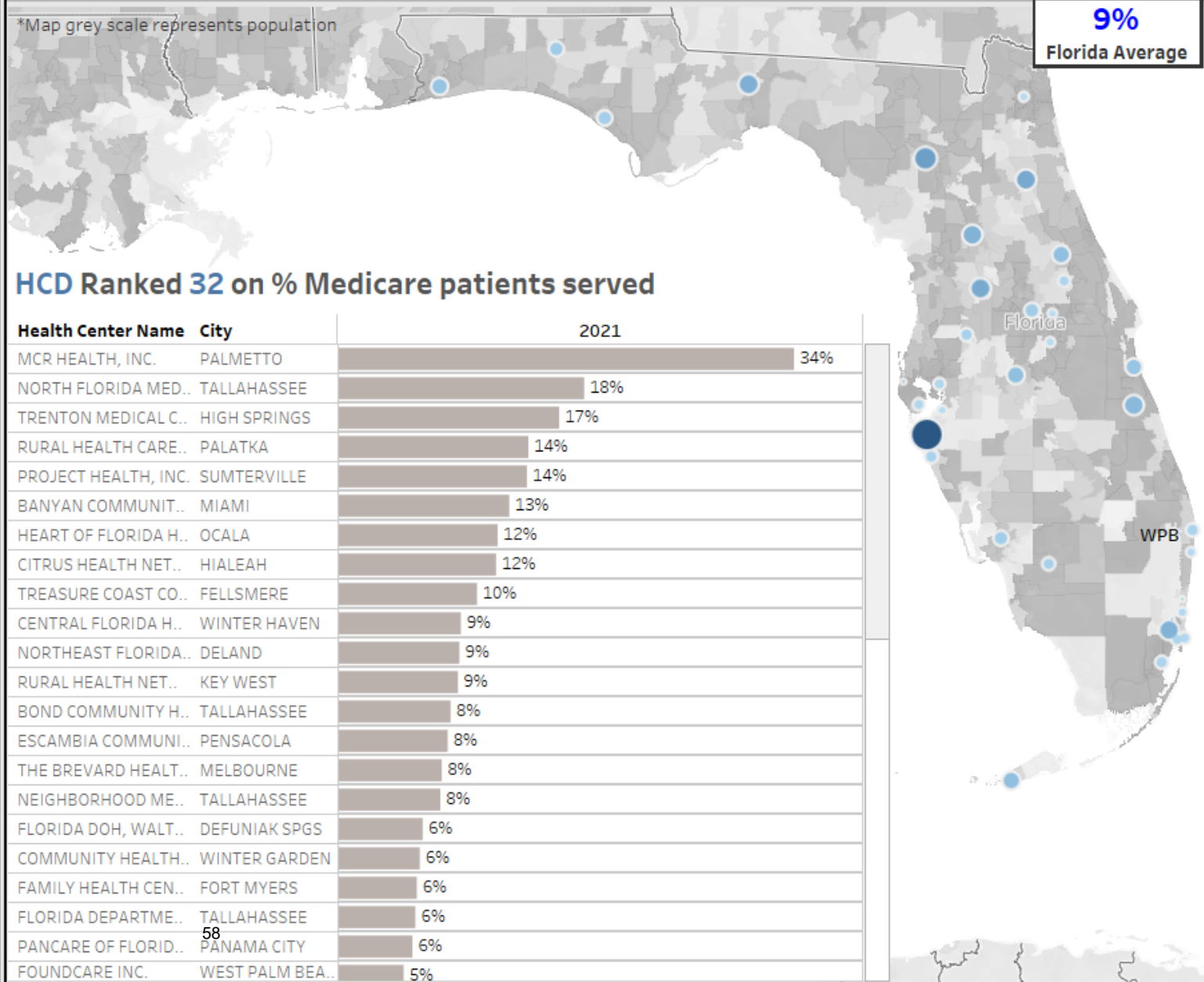
## NATIONAL % MEDICARE PATIENTS SERVED



## Florida Ranked 40 on % Medicare patients

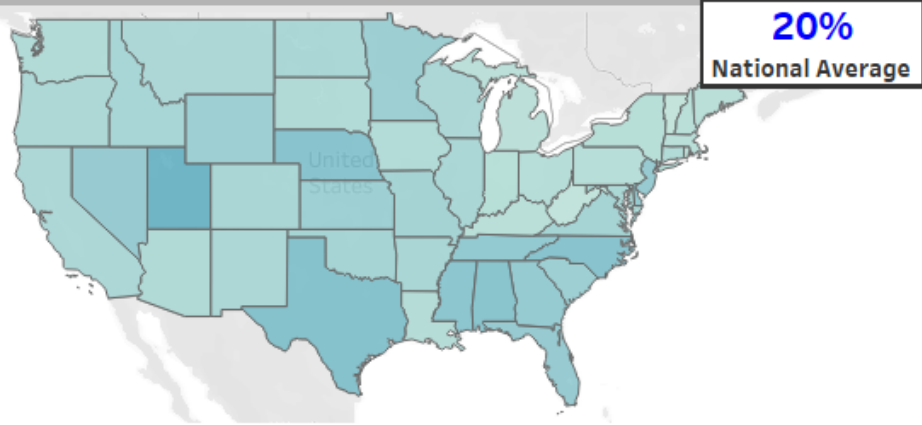
State	2021
Maine	24%
Vermont	23%
West Virginia	20%
New Hampshire	19%
Montana	18%
South Carolina	18%
Wyoming	17%
South Dakota	17%
Virginia	17%
New Mexico	16%
Idaho	15%
Arkansas	15%
Mississippi	14%
Michigan	14%
Oregon	13%
Kentucky	13%
Pennsylvania	13%
Ohio	13%
Tennessee	13%

## FLORIDA % MEDICARE PATIENTS SERVED



# UNINSURED % PATIENTS SERVED

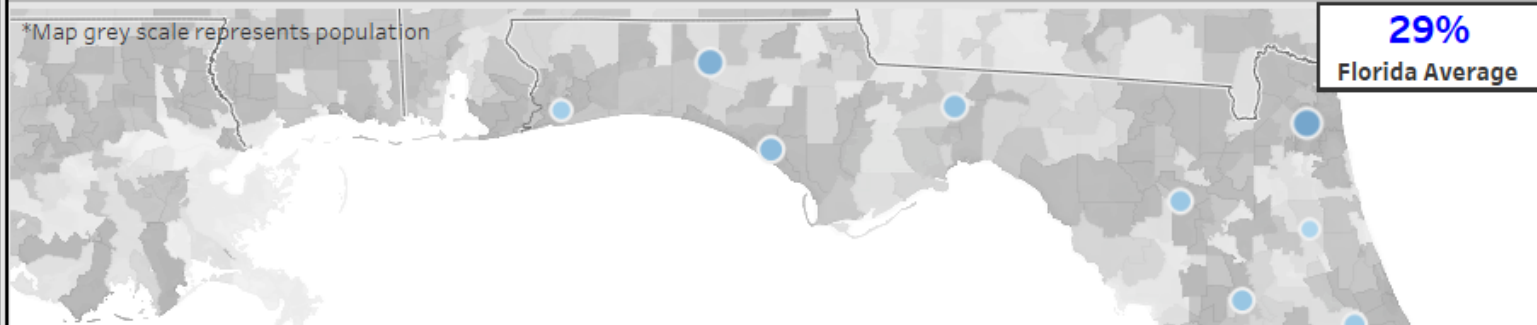
## NATIONAL % UNINSURED PATIENTS SERVED



## Florida Ranked 45 on % Uninsured patients

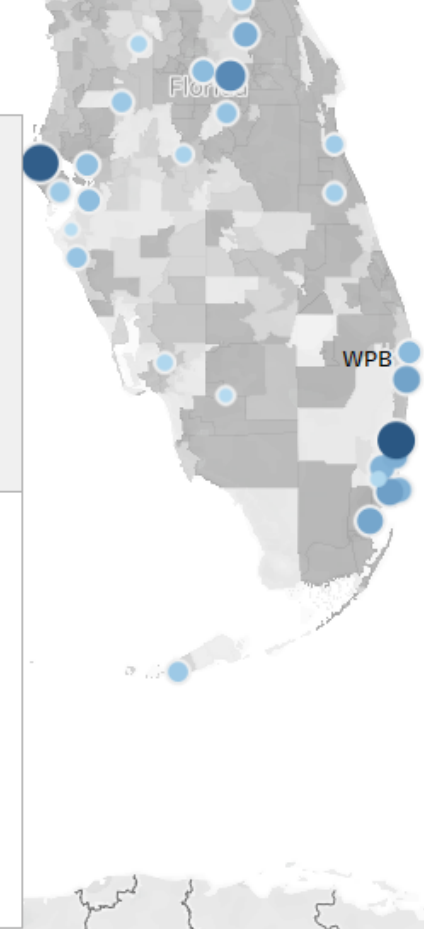
State	2021
Vermont	7%
Puerto Rico	7%
West Virginia	9%
Rhode Island	10%
Hawaii	11%
Michigan	11%
New Hampshire	12%
Maine	12%
Massachusetts	12%
District of Columbia	12%
Kentucky	13%
New York	13%
Indiana	13%
Pennsylvania	13%
Ohio	13%
Louisiana	14%
Iowa	16%
Washington	16%
Connecticut	16%

## FLORIDA % UNINSURED PATIENTS SERVED



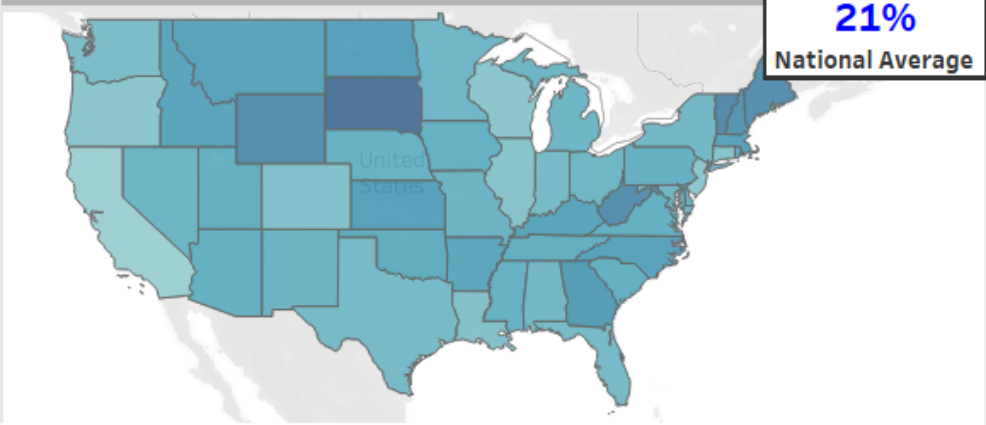
## HCD Ranked 41 on % Uninsured patients served

Health Center Name	City	2021
MCR HEALTH, INC.	PALMETTO	12%
COLLIER HEALTH SER..	IMMOKALEE	14%
CITRUS HEALTH NET..	HIALEAH	16%
FAMILY HEALTH CEN..	FORT MYERS	17%
PROJECT HEALTH, INC.	SUMTERVILLE	18%
RURAL HEALTH CARE..	PALATKA	18%
CENTRAL FLORIDA H..	WINTER HAVEN	20%
NORTH FLORIDA MED..	TALLAHASSEE	22%
ESCAMBIA COMMUNI..	PENSACOLA	22%
TREASURE COAST CO..	FELLSMERE	23%
THE BREVARD HEALT..	MELBOURNE	23%
FLORIDA COMMUNIT..	WEST PALM BE..	24%
NORTHEAST FLORIDA..	DELAND	25%
COMMUNITY HEALTH..	SAINT PETERS..	25%
RURAL HEALTH NET..	KEY WEST	26%
PREMIER COMMUNIT..	DADE CITY	26%
TRENTON MEDICAL C..	HIGH SPRINGS	27%
HEART OF FLORIDA H..	OCALA	28%
CENTERPLACE HEALT..	SARASOTA	28%
BOND COMMUNITY H..	TALLAHASSEE	29%
PRIMARY CARE MEDI..	KISSIMMEE	29%
BANYAN COMMUNIT..	MIAMI	30%



# OTHER THIRD PARTY % PATIENTS SERVED

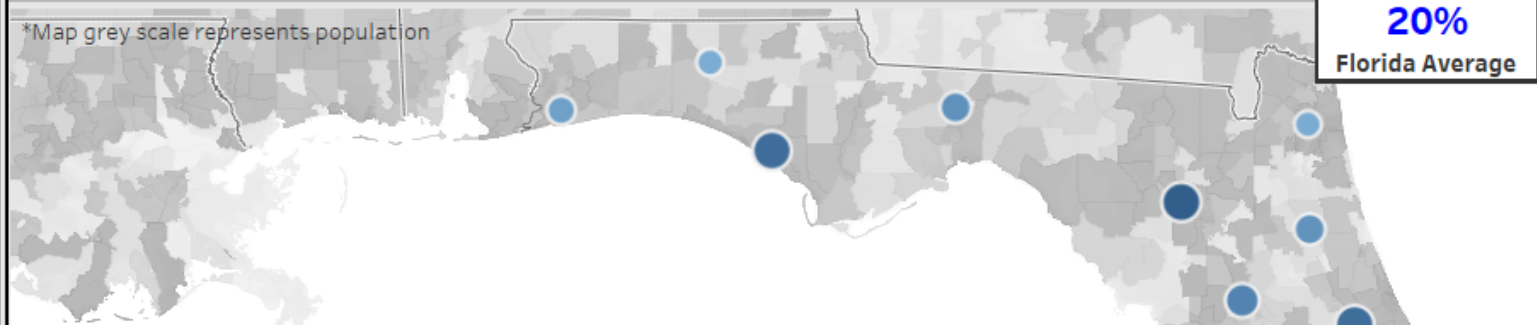
## NATIONAL % OTHER THIRD PARTY PATIENTS SERVED



## Florida Ranked 41 on % Other Third Party patients

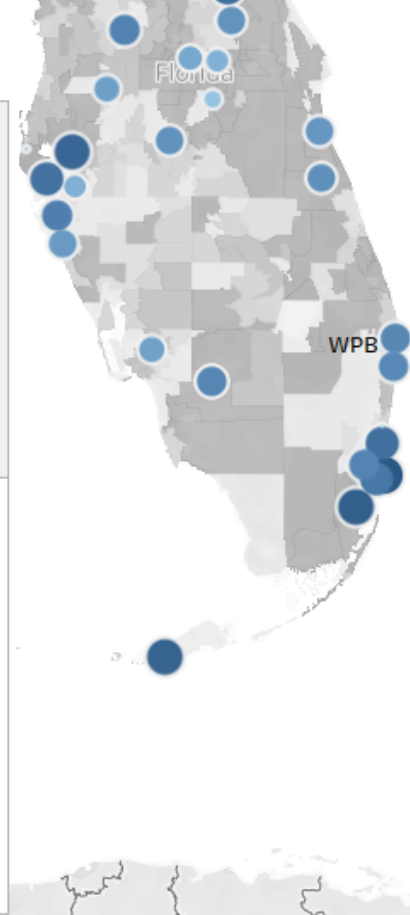
State	2021
South Dakota	49%
Vermont	40%
West Virginia	38%
Wyoming	38%
Maine	37%
New Hampshire	35%
Alaska	35%
Georgia	32%
North Dakota	31%
Kansas	31%
North Carolina	30%
Montana	30%
Massachusetts	30%
Kentucky	29%
Idaho	29%
Arkansas	28%
Oklahoma	26%
Guam	26%
Tennessee	25%

## FLORIDA % OTHER THIRD PARTY PATIENTS SERVED



## HCD Ranked 36 on % Other Third Party patients served

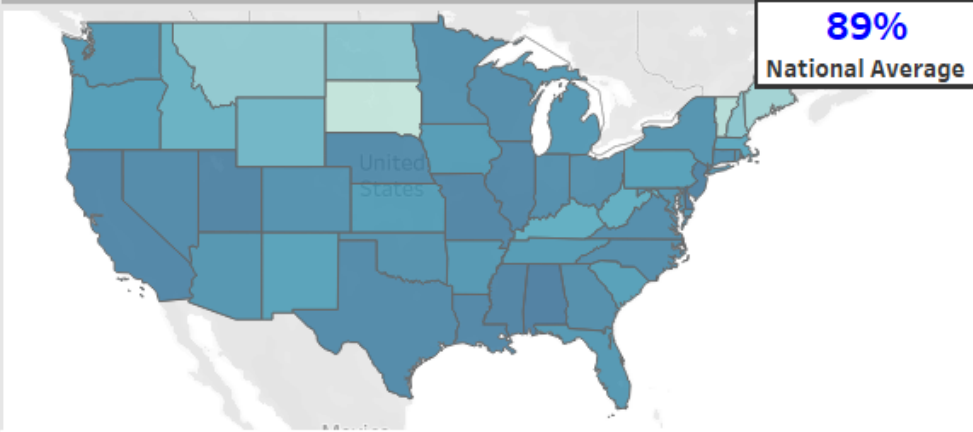
Health Center Name	City	2021
FOUNDCARE INC.	WEST PALM BE..	35%
MIAMI BEACH COMM..	MIAMI BEACH	32%
CARE RESOURCE CO..	MIAMI	32%
TRENTON MEDICAL C..	HIGH SPRINGS	30%
COMMUNITY HEALTH..	CUTLER BAY	30%
RURAL HEALTH NET..	KEY WEST	29%
TAMPA FAMILY HEAL..	TAMPA	28%
PANCARE OF FLORID..	PANAMA CITY	27%
NORTHEAST FLORIDA..	DELAND	26%
BROWARD COMMUNI..	HOLLYWOOD	26%
COMMUNITY HEALTH..	SAINT PETERS..	25%
BANYAN COMMUNIT..	MIAMI	25%
JESSIE TRICE COMM..	MIAMI	24%
FLORIDA DEPARTME..	TALLAHASSEE	24%
BOND COMMUNITY H..	TALLAHASSEE	23%
BORINQUEN HEALTH ..	MIAMI	23%
MCR HEALTH, INC.	PALMETTO	22%
EMPOWER U, INCORP..	MIAMI	21%
PROJECT HEALTH, INC.	SUMTERVILLE	21%
HEART OF FLORIDA H..	OCALA	21%
CITRUS HEALTH NET..	HIALEAH	20%
COLLIER HEALTH SER..	IMMOKALEE	20%





# PATIENTS AT OR BELOW 200% OF POVERTY LEVEL

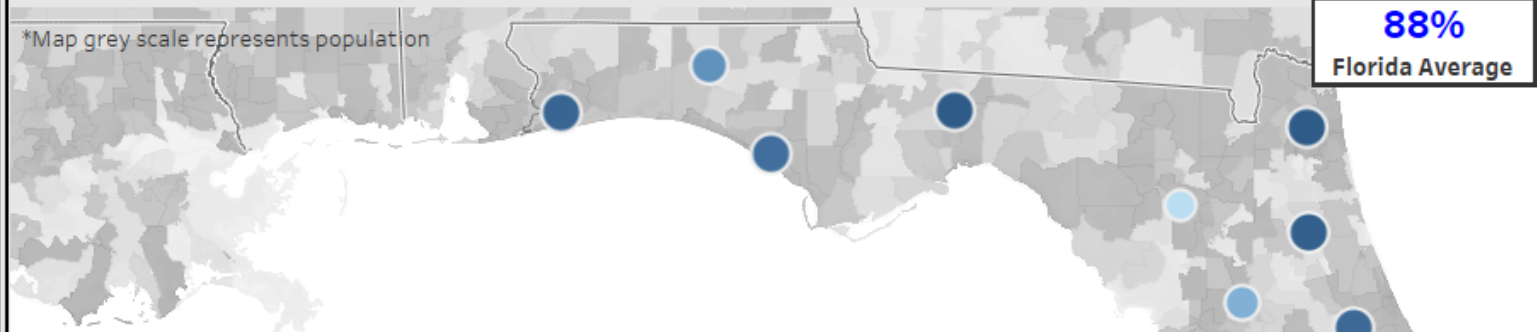
## NATIONAL % PATIENTS AT OR BELOW 200% OF POVERTY LEVEL



**Florida Ranked 32 on % patients at or below 200% of Poverty Level**

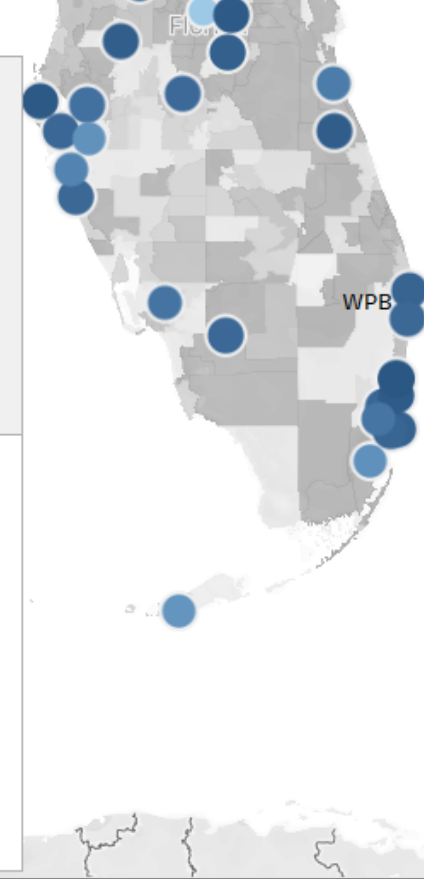
State	2021
Virgin Islands	99%
Guam	98%
Puerto Rico	97%
Delaware	97%
Alabama	95%
New Jersey	94%
Utah	94%
Mississippi	94%
Missouri	94%
Illinois	93%
California	93%
Louisiana	93%
Nevada	92%
Texas	92%
Nebraska	92%
Wisconsin	91%
Virginia	91%
Connecticut	91%

## FLORIDA % PATIENTS AT OR BELOW 200% OF POVERTY LEVEL



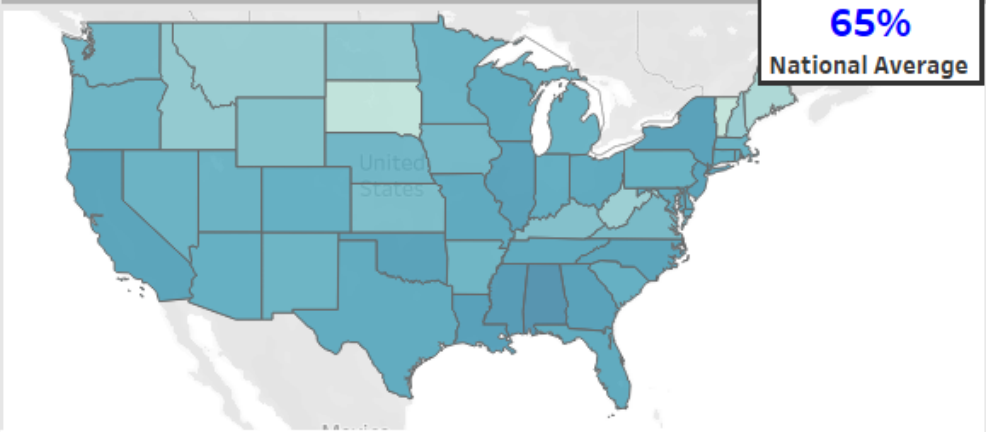
**HCD Ranked 18 patients at or below 200% of Poverty Level**

Health Center Name	City	2021
NORTH BROWARD H..	FT LAUDERDALE	100%
CAMILLUS HEALTH C..	MIAMI	100%
PINELLAS COUNTY B..	CLEARWATER	99%
HEALTH CARE CENTE..	ORLANDO	99%
NORTH FLORIDA MED..	TALLAHASSEE	99%
I.M. SULZBACHER CE..	JACKSONVILLE	99%
BROWARD COMMUNI..	HOLLYWOOD	99%
NEIGHBORHOOD ME..	TALLAHASSEE	99%
AGAPE COMMUNITY ..	JACKSONVILLE	98%
BOND COMMUNITY H..	TALLAHASSEE	98%
TREASURE COAST CO..	FELLSMERE	98%
PREMIER COMMUNIT..	DADE CITY	98%
PROJECT HEALTH, INC.	SUMTERVILLE	98%
BANYAN COMMUNIT..	MIAMI	97%
RURAL HEALTH CARE..	PALATKA	97%
FLORIDA DEPARTME..	TALLAHASSEE	97%
PRIMARY CARE MEDI..	KISSIMMEE	97%
HEALTH CARE DISTRI..	WEST PALM BE..	97%
MIAMI BEACH COMM..	MIAMI BEACH	97%
BORINQUEN HEALTH ..	MIAMI	96%
FOUNDCARE INC.	WEST PALM BE..	96%
ESCAMBIA COMMUNI..	PENSACOLA	95%



# PATIENTS AT OR BELOW 100% OF POVERTY LEVEL

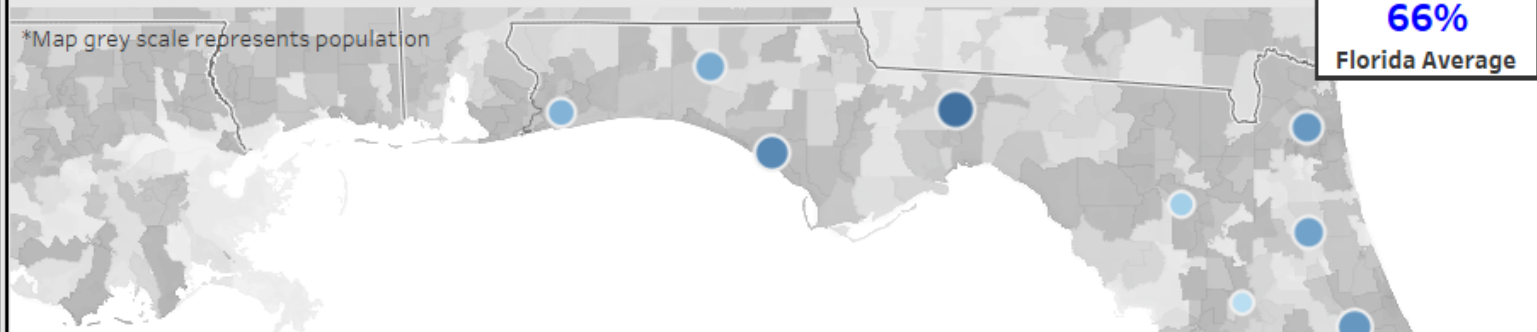
## NATIONAL % PATIENTS AT OR BELOW 100% OF POVERTY LEVEL



**Florida Ranked 21** on % patients at or below 100% of Poverty Level

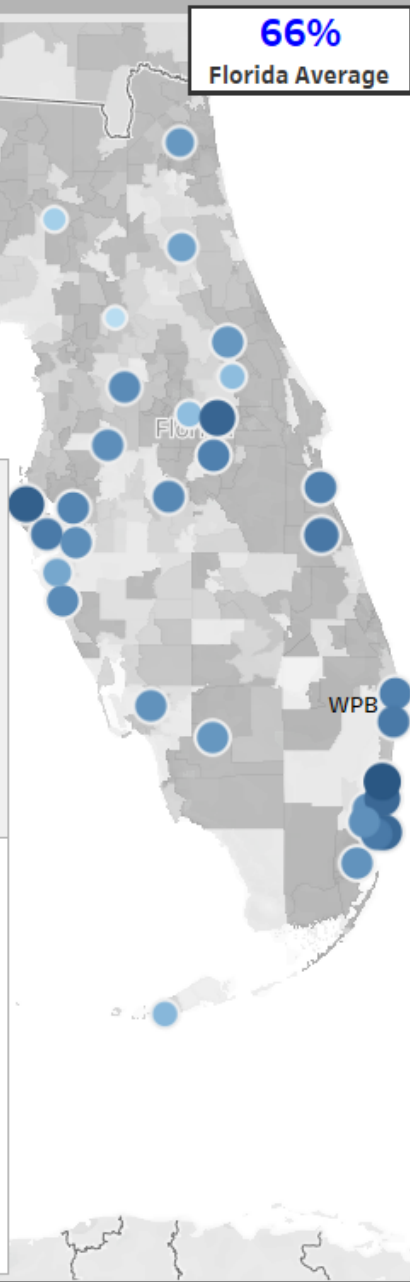
State	2021
Virgin Islands	95%
Guam	88%
Puerto Rico	86%
Alabama	80%
Mississippi	76%
Louisiana	72%
Georgia	72%
Illinois	72%
New York	71%
Oklahoma	71%
New Jersey	71%
North Carolina	70%
California	70%
Hawaii	70%
District of Columbia	68%
Tennessee	67%
Missouri	67%
Ohio	67%

## FLORIDA % PATIENTS AT OR BELOW 100% OF POVERTY LEVEL



### HCD Ranked 13 patients at or below 100% of Poverty Level

Health Center Name	City	2021
NORTH BROWARD H..	FT LAUDERDALE	100%
PINELLAS COUNTY B..	CLEARWATER	95%
CAMILLUS HEALTH C..	MIAMI	94%
HEALTH CARE CENTE..	ORLANDO	92%
MIAMI BEACH COMM..	MIAMI BEACH	91%
BROWARD COMMUNI..	HOLLYWOOD	91%
NEIGHBORHOOD ME..	TALLAHASSEE	89%
I.M. SULZBACHER CE..	JACKSONVILLE	88%
BOND COMMUNITY H..	TALLAHASSEE	88%
FLORIDA DEPARTME..	TALLAHASSEE	87%
JESSIE TRICE COMM..	MIAMI	86%
BANYAN COMMUNIT..	MIAMI	84%
HEALTH CARE DISTRI..	WEST PALM BE..	83%
NORTH FLORIDA MED..	TALLAHASSEE	83%
EMPOWER U, INCORP..	MIAMI	82%
TREASURE COAST CO..	FELLSMERE	82%
GENESIS COMMUNIT..	BOYNTON BEA..	81%
COMMUNITY HEALTH..	SAINT PETERS..	80%
CARE RESOURCE CO..	MIAMI	79%
THE BREVARD HEALT..	MELBOURNE	77%
PRIMARY CARE MEDI..	KISSIMMEE	76%
FOUNDCARE INC.	WEST PALM BE..	76%



**DISTRICT CLINIC HOLDINGS, INC.**  
**BOARD OF DIRECTORS**  
**December 13, 2022**

**1. Description: Licensed Independent Practitioner Credentialing and Privileging**

**2. Summary:**

The agenda item represents the licensed independent practitioners recommended for credentialing and privileging by the FQHC Medical Director.

**3. Substantive Analysis:**

The LIP listed below satisfactorily completed the credentialing and privileges process and met the standards set forth within the approved Credentialing and Privileging Policy. The credentialing and privileging process ensures that all health center practitioners meet specific criteria and standards of professional qualifications. This criterion includes, but is not limited to:

- Current licensure, registration or certification
- Relevant education, training and experience
- Current clinical competence
- Health fitness, or ability to perform the requested privileges
- Malpractice history (NPDB query)
- Immunization and PPD status; and
- Life support training (BLS)

Last Name	First Name	Degree	Specialty	Credentialing
Brown	Jeremy	LMHC	Licensed Mental Health Counselor	Initial Credentialing

Primary source and secondary source verifications were performed for credentialing and privileging elements in accordance with state, federal and HRSA requirements. A Nationally accredited Credentials Verification Organization (CVO) was utilized to verify the elements requiring primary source verification.

The C.L. Brumback Primary Care Clinics utilized internal Credentialing staff and the FQHC Medical Director to support the credentialing and privileging process.

Jeremy Brown, LMHC, joined the Boca Raton Clinic in 2022 as a Licensed Mental Health Counselor. He attended Lynn University and is a certified Mental Health Counselor by the National Board of Certified Counselors.

**4. Fiscal Analysis & Economic Impact Statement:**

	Amount	Budget
Capital Requirements		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

**DISTRICT CLINIC HOLDINGS, INC.**  
**BOARD OF DIRECTORS**  
**December 13, 2022**

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

\_\_\_\_\_  
Candice Abbott  
VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

N/A

\_\_\_\_\_  
Committee Name

\_\_\_\_\_  
Date Approved

**6. Recommendation:**

Staff recommends the Board approve the Initial Credentialing and privileging of Jeremy Brown, LMHC, Licensed Mental Health Counselor.

Approved for Legal sufficiency:



\_\_\_\_\_  
Bernabe Icaza  
VP & General Counsel



\_\_\_\_\_  
Dr. Charmaine Chibar  
FQHC Medical Director



\_\_\_\_\_  
Dr. Belma Andric  
VP, CMO & Executive Director Clinical Services

**DISTRICT CLINIC HOLDINGS, INC.**  
**BOARD OF DIRECTORS**  
**December 13, 2022**

**1. Description: Operations Reports – November 2022**

**2. Summary:**

This agenda item provides the following operations reports for November 2022:

- Clinic Productivity, Demographics, Payor Mix, No Show & Walk-in report.

**3. Substantive Analysis:**

In November, the clinics had 9,670 visits which was 2,539 visits less than the month prior and 257 visits less than in November of 2021. 41% of patients were from adults Primary Care, 21% from Dental and 14% from Pediatrics. The Mangonia Clinic had the highest volume, with 1,591 visits, followed by Lantana, with 1,571 visits.

Our payer mix for November was 54% uninsured, which was 1% more than the previous month. 40% of patients were Managed Care and 5% were Medicaid.

61% of patients were female. 51% of patients reported as White and 39% as Black or African American. Of those patients, 40% reported as Hispanic. 5.7% of patients were agricultural workers, which is 2% higher than the previous month. Our average homeless population was 24.4% which is 3.7% higher than the previous month. Our largest age group was those between the ages of 30 and 39.

Since July, the no-show rate has consistently ranged from 19% to 21%. Our average no-show rate year to date is 18.45%. Our Tele no-show rate average for the last 12 months is 7%.

The average number of patients who walked in for Medical and Dental was 16% year to date. For November, that was a total of 1,462 patients in Medical and 326 patients in Dental.

**4. Fiscal Analysis & Economic Impact Statement:**

	<b>Amount</b>	<b>Budget</b>
Capital Requirements		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:

**DISTRICT CLINIC HOLDINGS, INC.**  
**BOARD OF DIRECTORS**  
**December 13, 2022**

N/A

\_\_\_\_\_  
Candice Abbott  
VP & Chief Financial Officer

**5. Reviewed/Approved by Committee:**

N/A

\_\_\_\_\_  
Committee Name

\_\_\_\_\_  
Date Approved

**6. Recommendation:**

Staff recommends that the Board approve the Operations Reports for November 2022.

Approved for Legal sufficiency:



\_\_\_\_\_  
Bernabe Icaza  
VP & General Counsel



\_\_\_\_\_  
Marisol Miranda  
Director of Clinic Operations



\_\_\_\_\_  
Dr. Belma Andric  
VP & Chief Medical office

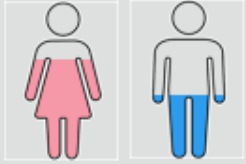
**Unique Patients**  
6,857

**Patient Visits**  
9,670

# Monthly Productivity November 2022



## DEMOGRAPHICS



**Homeless**

28.1%



**Agricultural**

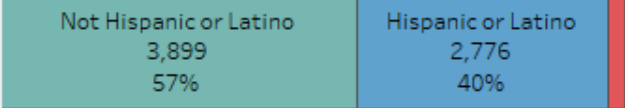
5.9%



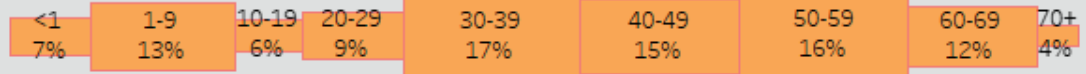
### RACE



### ETHNICITY

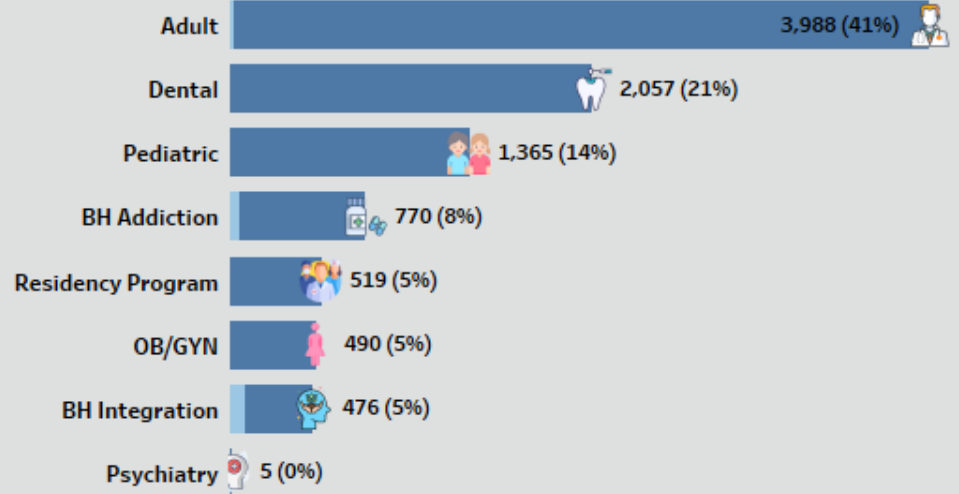


### AGE GROUP

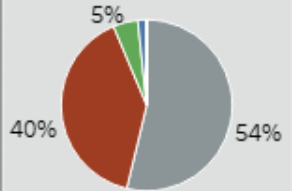


## VISIT TYPE

In Person  
Tele Health



## PAYOR MIX

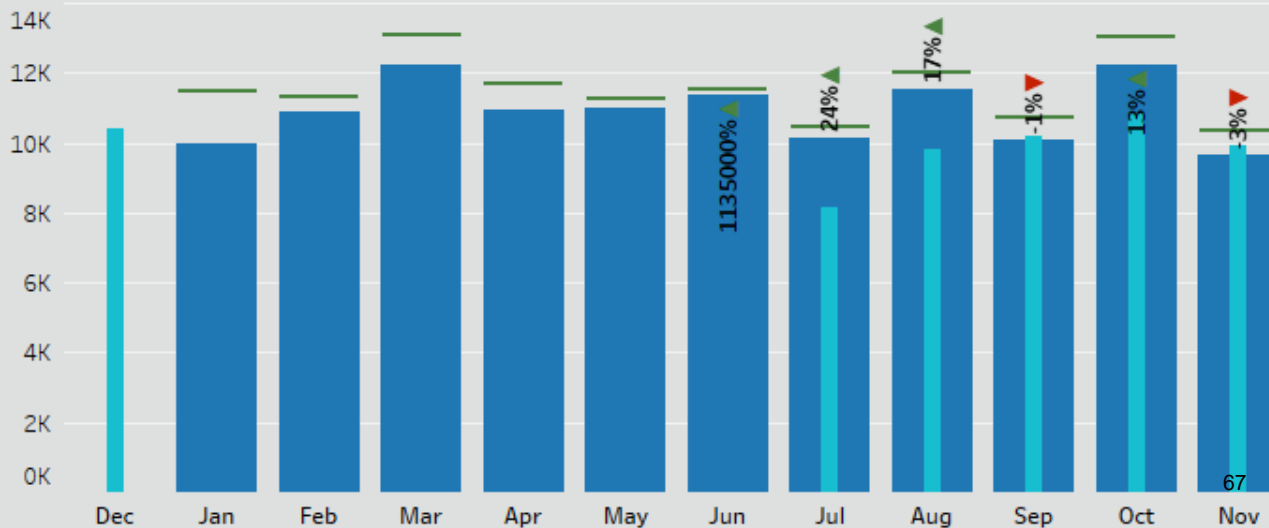


- Self
- Mgd Care
- Mcaid
- Mcare
- Commercial
- Other
- Worker's Comp

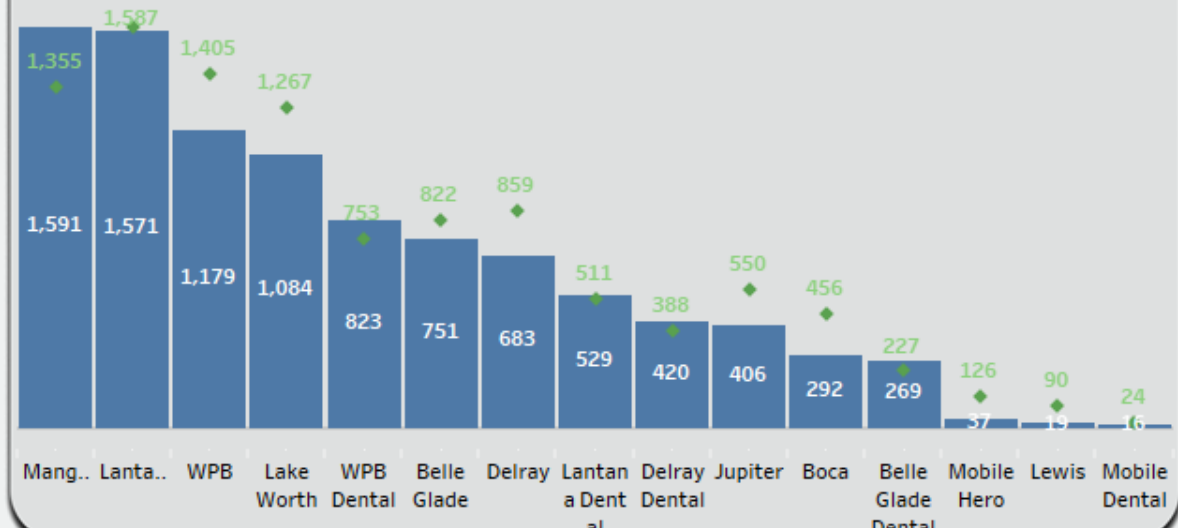
## CLINICS MONTHLY VOLUME

2021 2022

Monthly Target  
Difference from previous year



## VOLUME BY CLINIC



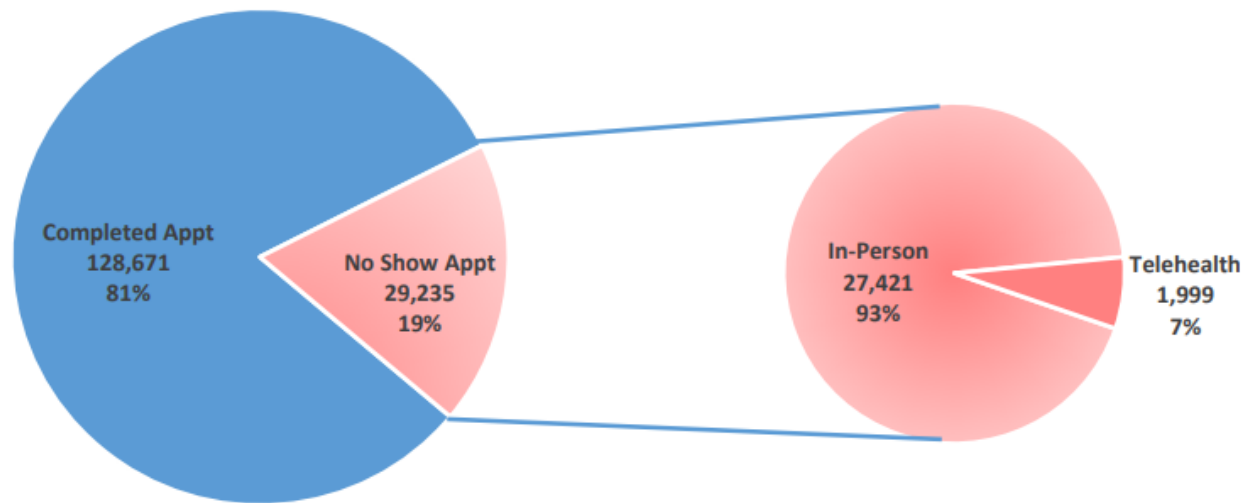
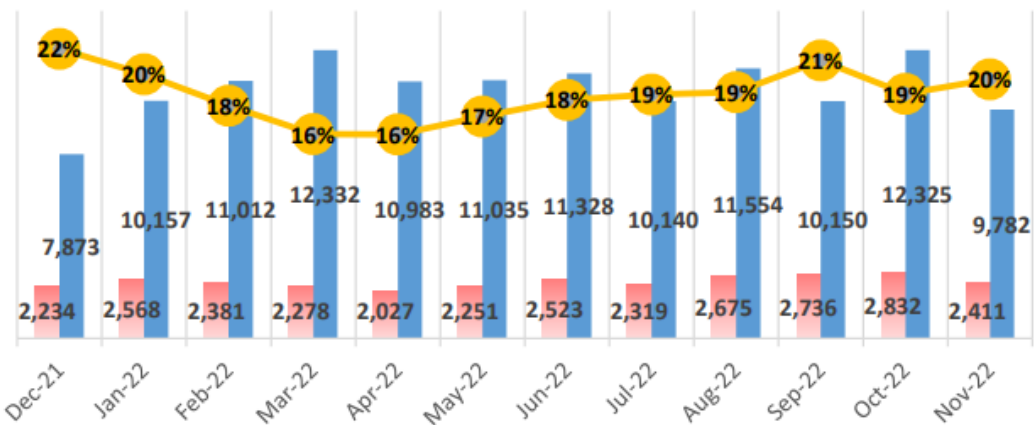
# No Show Appointment Analysis

Dec 2021 – Nov 2022

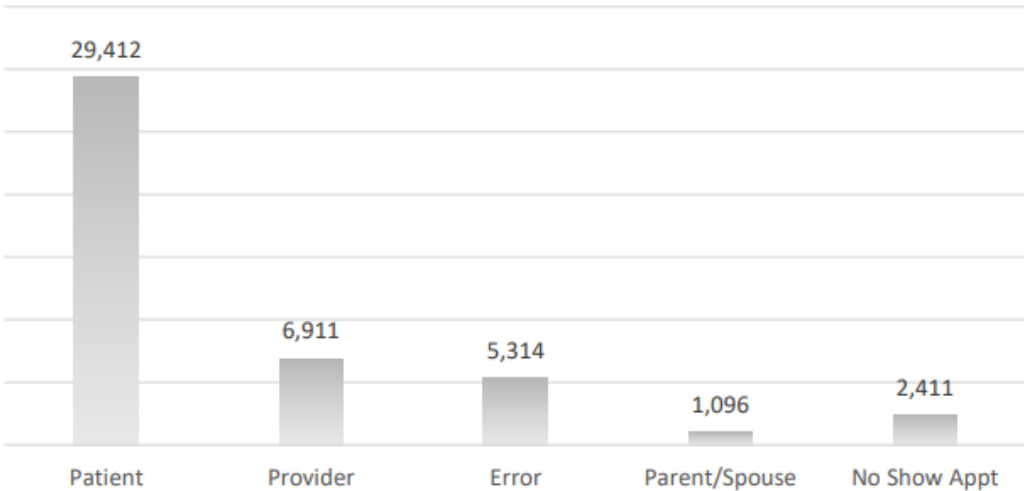
(Medical, Adult Peds, Pediatric Care, Women's Health, Dental, Behavioral Health and Substance Abuse Care)

## No Shows vs Checked in appointments

No Show Appt    Completed Appt    No Show Rate

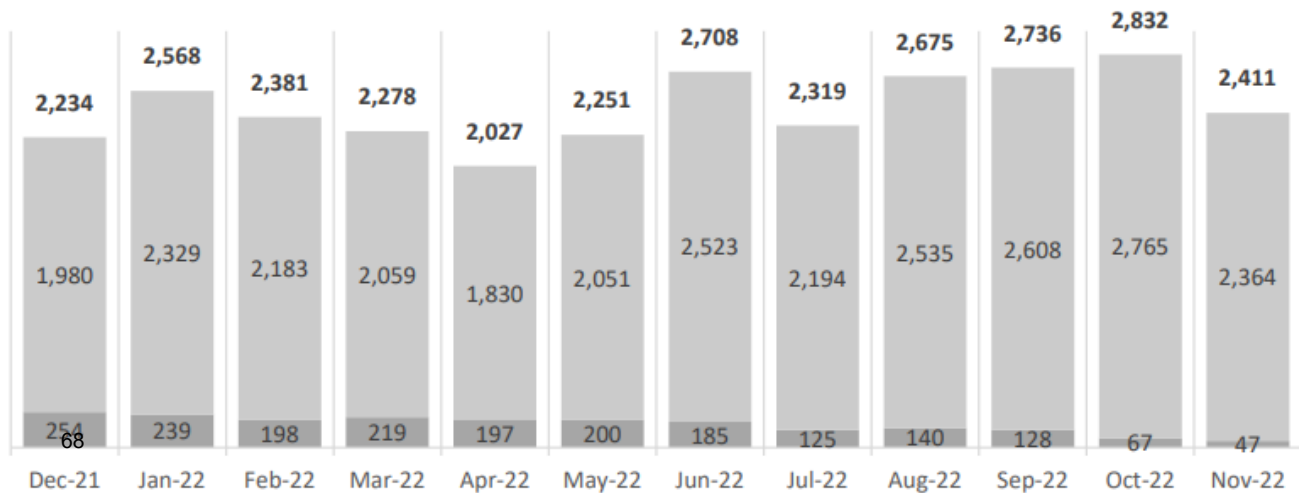


## Top 5 Cancellation Reasons in 2022



## Telehealth vs In-Person No Shows

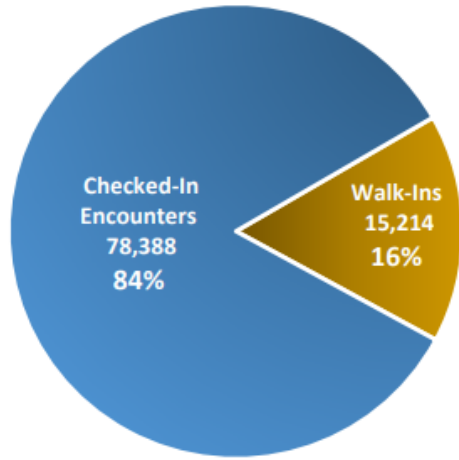
Telehealth    In-Person



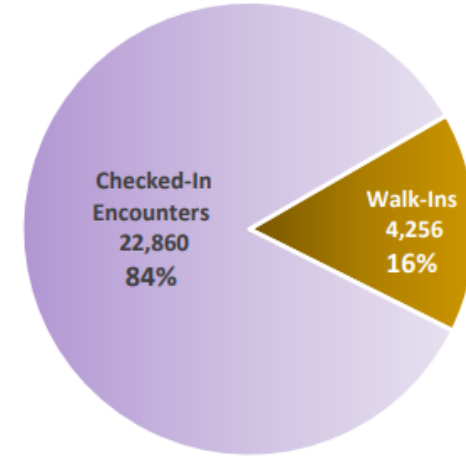


# Number and percentage of Walk-Ins seen during YTD 2022 at C. L. Brumback Primary Care Clinics

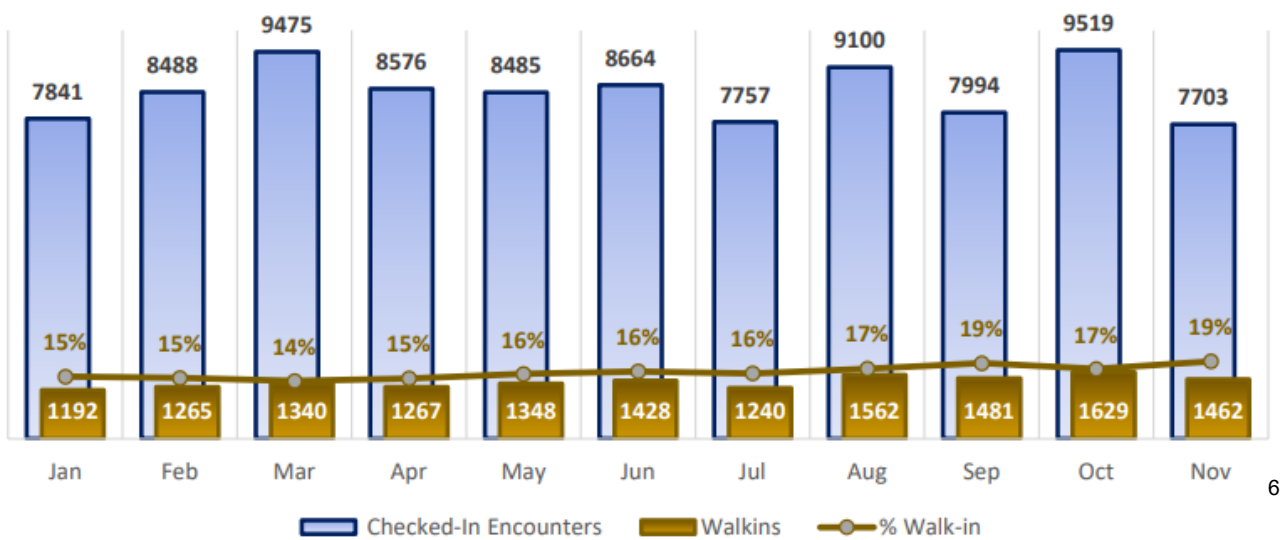
Walk-ins Adult Medical, Pediatric, Women's Health, BH / SA  
2022



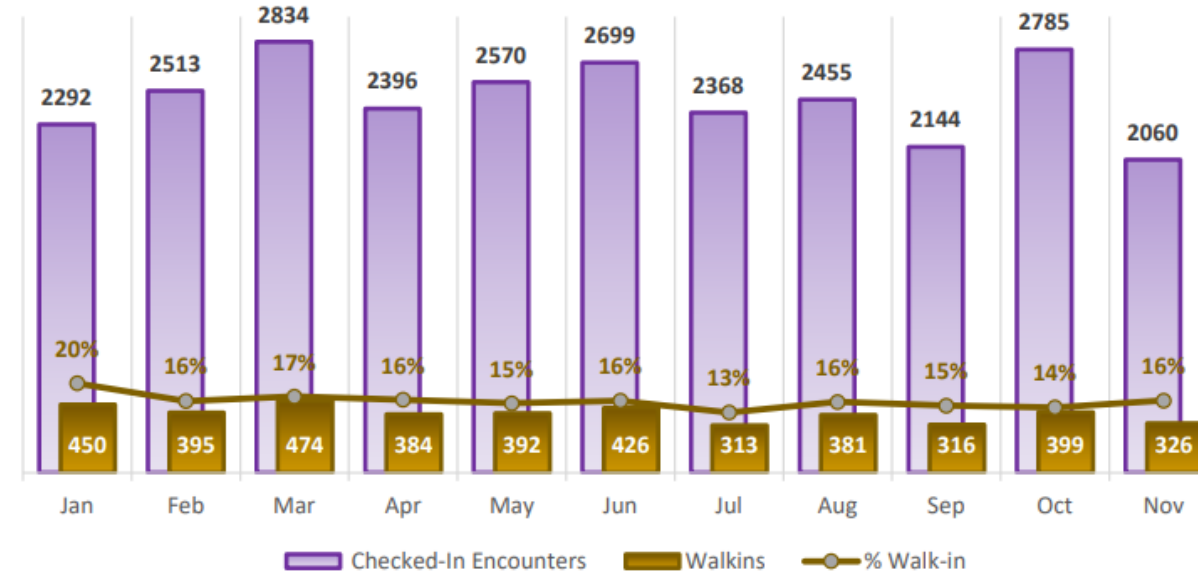
Walk-ins Dental  
2022



Walk-ins Adult Medical, Pediatric, Women's Health, BH / SA by  
Clinic  
2022



Walk-ins Dental  
2022





C. L. Brumback

**Primary Care Clinics**

Health Care District Palm Beach County