



C. L. Brumback

Primary Care Clinics

Health Care District Palm Beach County

BOARD OF DIRECTORS

December 13, 2022

12:45 P.M.

Meeting Location

1515 N. Flagler Drive, Suite 101

West Palm Beach, FL 33401

If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.

**BOARD OF DIRECTORS MEETING
AGENDA**

**December 13, 2022
1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401**

Remote Participation Login: <https://tinyurl.com/yda3vnks>

Via Telephone dial-in access (646) 558 8656 / Meeting ID: 550 789 5592 / Password: 946503

1. Call to Order – Melissa Mastrangelo, Chair

- A. Roll Call
- B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents, through collaboration and partnership, in a culturally sensitive environment.

2. Agenda Approval

- A. Additions/Deletions/Substitutions
- B. Motion to Approve Agenda

3. Awards, Introductions and Presentations

- A. 2022 Annual Meeting Awards:
Patient Experience Champion and Employee of the Year
(David Speciale)
- B. Board Member Appreciation
(Dr. Belma Andric)

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

- A. **Staff recommends a MOTION TO APPROVE:**
Board Meeting Minutes of November 29, 2022 [Pages 1-9]

7. Consent Agenda – Motion to Approve Consent Agenda Items

A. ADMINISTRATION

- 7A-1 **RECEIVE AND FILE:**
December 2022 Internet Posting of District Public Meeting
<https://www.hcdpbc.org/resources/public-meetings>

**C. L. Brumback Primary Care Clinics
Board of Directors
Meeting Agenda
December 13, 2022**

(Consent Agenda Cont.)

7A-2 **RECEIVE AND FILE:**
Attendance tracking [Page 10]

7A-3 **Staff Recommends a MOTION TO APPROVE:**
Proposed Schedule for 2023 Board Meetings
(Dr. Belma Andric) [Pages 11-12]

7A-4 **RECEIVE AND FILE:**
HRSA Digest
(Andrea Steele) [Pages 13-22]

B. FINANCE

7B-1 **RECEIVE AND FILE:**
District Clinic Holdings, Inc. Pharmacy Sliding Fee Scale
(Candice Abbott) [Pages 23-25]

7B-2 **Staff recommends a MOTION TO APPROVE:**
District Clinic Holdings, Inc. Financial Report October 2022
(Candice Abbott) [Pages 26-42]

8. Regular Agenda

A. EXECUTIVE

8A-1 **RECEIVE AND FILE:**
Executive Director Informational Update
(Dr. Belma Andric) [Pages 43-62]

B. CREDENTIALING

8B-1 **Staff Recommends a MOTION TO APPROVE:**
Licensed Independent Practitioner Credentialing and Privileging
(Dr. Charmaine Chibar) [Pages 63-64]

C. OPERATIONS

8D-1 **Staff Recommends a MOTION TO APPROVE:**
Operations Report- November 2022
(Marisol Miranda) [Pages 65-69]

9. AVP and Executive Director of Clinic Services Comments

10. Board Member Comments

11. Establishment of Upcoming Meetings

January 25, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

February 22, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

March 29, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

April 26, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

May 24, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

June 28, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

July 26, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

August 23, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

September 27, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

October 25, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

November 28, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

December 13, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

12. Motion to Adjourn

**District Clinic Holdings, Inc.
d.b.a. C.L. Brumback Primary Care Clinics
Board of Directors Meeting
Summary Minutes
11/29/2022**

Present: Mike Smith, Vice-Chair; Julia Bullard, Secretary; Joseph Gibbons, Treasurer; Tammy Jackson-Moore; John Casey Mullen; James Elder; Irene Figueroa; Robert Glass; William Johnson

Excused: Melissa Mastrangelo, Chair

Staff: Darcy Davis; Dr. Belma Andric; Bernabe Icaza; Candice Abbott; Dr. Charmaine Chibar; Alexa Goodwin; David Speciale; Marisol Miranda; Shauniel Brown; Andrea Steele; Lisa Hogans; Heather Bokor; Macson Florvil; Robin Kish; Luis Rodriguez; Daniel Scott; Carolina Fonsinski; Nicole Glasford; Kimbelitha Bush

Minutes Transcribed By: Shannon Wynn

The meeting is scheduled for 12:45 p.m.

Meeting Began at 12:50 p.m.

| AGENDA ITEM | DISCUSSION | ACTION |
|-----------------------------------|--|--|
| 1. Call to Order | Mr. Smith called the meeting to order. | The meeting was called to order at 12:50 p.m. |
| 1A. Roll Call | Roll call was taken. | |
| 1B. Affirmation of Mission | Mr. Smith read the affirmation of mission. | |

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|--|--|--|
| 2. Agenda Approval | | |
| 2A. Additions/Deletions/ Substitutions 2B. Motion to Approve Agenda Items | None. Mr. Smith called for approval of the meeting agenda. | VOTE TAKEN: Ms. Jackson-Moore made a motion to approve the agenda. Mr. John Mullen duly seconded the motion. A vote was called and the motion passed unanimously. |
| 3. Awards, Introductions and Presentations 3A. C.L. Brumback West Palm Beach Clinic Overview | Ms.Kimbelitha Bush presented the West Palm Beach clinic overview to the Board. After the presentation, Dr. Andric thanked Ms. Kim Bush and the West Palm Beach team for their outstanding work. Mr. Smith requested an introduction to the newest member of the Board of Directors Committee, Mr. William Johnson. | No action necessary. |
| 4. Disclosure of Voting Conflict | None. | No action necessary. |
| 5. Public Comment | None. | No action necessary. |

| | | |
|--|---|--|
| 6. Meeting Minutes 6A-1 staff Recommends a MOTION TO APPROVE: Board meeting minutes of October 26, 2022 | There were no changes or comments to the minutes dated October 26, 2022. | VOTE TAKEN: As presented, Ms. Jackson-Moore made a motion to approve the Board meeting minutes of October 26, 2022. Mr. Elder duly seconded the motion. A vote was called, and the motion passed unanimously. |
| 7. Consent Agenda – Motion to Approve Consent Agenda Items | | VOTE TAKEN: Ms. Jackson-Moore motioned to approve the consent agenda. Mr. Elder duly seconded the motion. A vote was called, and the motion passed unanimously. |
| 7A. ADMINISTRATION | | |
| 7A-1. Receive & File: November 2022 Internet Posting of District Public Meeting | The meeting notice was posted. | Receive & File. No further action is necessary. |
| 7A-2. Receive & File: Attendance tracking | Attendance tracking was updated. | Receive & File. No further action is necessary. |
| 7A-3. Recommends a MOTION TO APPROVE: Human Resource Policy and Procedure Updates in FY2022 | In the fiscal year 2022, the Human Resources (HR) department began reviewing existing departmental policies and procedures as an organizational initiative. A sub-committee was created that was comprised of several HR professionals supporting various functions. As a result of this initiative, the following policies listed below were modified and/or created. The updated and approved policy changes can be found in Converge Point (policy management software) or our SharePoint (HCD intranet) site, available to all HCD staff. | VOTE TAKEN: Ms. Jackson-Moore motioned to approve the Human Resource Policy and Procedure Updates in FY2022. Mr. Elder duly seconded the motion. A vote was called, and the motion passed unanimously. |

| | | |
|---|---|--|
| | Policy Name | |
| | | |
| | Attendance Policy and Procedure | |
| | Dress Code Policy and Procedure | |
| | Joint Employment Policy and Procedure | |
| | Sick Time Off Policy and Procedure | |
| | Recruitment and Selection Policy and Procedure | |
| | Bereavement Policy and Procedure | |
| | Internal Employee Communications Policy and Procedure | |
| | Introductory Period for New Employees Policy and Procedure | |
| | Anti-Discrimination and Anti-Harassment Policy and Procedure | |
| | Pre-Employment Screenings Policy and Procedure | |
| | Employee Referral Policy and Procedure | |
| | Professional Development Reimbursement Policy and Procedure | |
| | Employee Rescreening Policy and Procedure | |
| | Learning Management System Policy and Procedure | |
| | Transfers Promotions and Demotions Policy and Procedure | |
| | Learning Program Standard Policy and Procedure | |
| | Telecommuting Procedure | |
| | COVID-19 Vaccination Mandate Procedure | |
| | COVID-19 Vaccination Mandate Policy | |
| | Education Assistance Policy and Procedure | |
| | Performance Management Policy and Procedure | |
| | COVID-19 Policy on Unvaccinated Staff Accommodations and Requirements | |
| The HR sub-committee reviewed existing HR policies, made modifications, and created new HR policies and procedures. As part of our review process, we considered the following reasons to modify and/or create HR policies and procedures: new laws/regulations, new systems/technology, industry best practices, alignment with HCD’s mission/vision/values, HCD’s strategic direction and leadership presence, and/or policy template/grammatical error updates needed. All policy changes and creations were reviewed and approved by the Administrative Policy Committee. | | |

8. REGULAR AGENDA

A. ADMINISTRATION

8A-1. Receive & File:
2022 Targeted Patient Survey, Sliding Fee Scale Discount Program Assessment

In accordance with the Program Requirement Chapter 9 (Sliding Fee Discount Program) of the Health Resources and Services Administration (HRSA), this report presents the results of the 2022 Targeted Patient Survey focusing on the C.L. Brumback Sliding Fee Scale Discount Program Assessment. The purpose of the survey was; to determine if the nominal fee charged to uninsured medical and dental patients was considered “nominal” from the perspective of the patient; to identify any barriers patients are experiencing with the sliding fee scales; and, for those patients who identify that the sliding fee created a barrier to care, where they informed of the opportunity to enroll in a payment plan.

There were 590 surveys completed. Dates of service ranged from July 2021 through July 2022. The rolled-up results show that most patients (78%) agreed with the amount they paid. Most patients confirmed they had not missed an appointment due to the inability to pay. Our area of opportunity is to increase awareness about offering payment plans. Many patients reported they were happy with the services they received. Trends over time reported.

Dr. Andric requested that Ms. Steele provide a trend from the previous years so we can track it.

Dr. Andric also reminded the Board that we have a payment plan and a hardship application that will waive patients' nominal fees if needed.

Receive & File. No further action is necessary.

8A-2. Receive & File:
Summary of Board Member Self-Evaluations

This agenda item presents the Board's annual self-evaluation tally of results from September 2022.

The C. L. Brumback Primary Care Clinics Board completes an annual self-evaluation yearly.

Dr. Andric stated we would invest in training opportunities for the Board members. She also stated that there is a budget for these training opportunities.

Ms. Andrea Steele stated that online Board training could also be looked into.

Receive & File. No further action is necessary.

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| | <p>Dr. Andric stated the Board members could schedule a visit to tour the clinics and asked Mr. Bernabe Icaza to present the legal responsibilities for the Board members at a later meeting.</p> <p>Dr. Andric suggested we subscribe the Board members to the FACHC or NACHC newsletter and provide it under the consent agenda.</p> | |
| B. EXECUTIVE | | |
| 8B-1. Receive & File: Executive Director Informational Update | <p>On Thursday, 11/4/2022, the clinics held their annual meeting at Swank Specialty Produce & Farm in Loxahatchee, FL.</p> <p>Dr. Andric informed the Board that during the annual meeting, we had a national speaker come and talk about homelessness.</p> <p>During the annual clinic meeting, we also recognized the employee of the year and quarter and PX champion.</p> | Receive & File. No further action is necessary. |
| 8C. CREDENTIALING | | |
| 8C-1. Staff Recommends a MOTION TO APPROVE: Licensed Independent Practitioner Credentialing and Privileging | <p>The agenda item represents the licensed independent practitioners recommended for credentialing and privileging by the FQHC Medical Director.</p> <p>The LIPs listed below satisfactorily completed the credentialing and privileges process and met the standards set forth within the approved Credentialing and Privileging Policy. The credentialing and privileging process ensures that all health center practitioners meet specific criteria and standards of professional qualifications. This criterion includes, but is not limited to:</p> <ul style="list-style-type: none"> • Current licensure, registration or certification • Relevant education, training and experience • Current clinical competence • Health fitness, or ability to perform the requested privileges • Malpractice history (NPDB query) • Immunization and PPD status; and • Life support training (BLS) | VOTE TAKEN: Ms. Jackson-Moore motioned to approve the initial credentialing and privileging agenda of Sharon Burrowes and the re-credentialing of Angela Mitchell. Mr. Gibbons duly seconded the motion. A vote was called, and the motion passed unanimously. |

| | <table><tr><th>Last Name</th><th>First Name</th><th>Degree</th><th>Specialty</th><th>Credentialing</th></tr><tr><td>Burrowes</td><td>Sharon</td><td>APRN</td><td>Nurse Practitioner</td><td>Initial Credentialing</td></tr><tr><td>Mitchell</td><td>Angela</td><td>LCSW</td><td>Licensed Clinical Social Worker</td><td>Recredentialing</td></tr></table> <p>Primary source and secondary source verifications were performed for credentialing and privileging elements in accordance with state, federal and HRSA requirements. A Nationally accredited Credentials Verification Organization (CVO) was utilized to verify the elements requiring primary source verification.</p> <p>The C.L. Brumback Primary Care Clinics utilized internal Credentialing staff and the FQHC Medical Director to support the credentialing and privileging process.</p> <p>Sharon Burrowes, APRN, joined the West Palm Beach Clinic in 2022 as a Nurse Practitioner. She attended the Rutgers University of New Jersey. Ms. Burrowes is certified as a Psychiatric-Mental Health Nurse Practitioner by The American Nurses Credentialing Center. She has been in practice for four years.</p> <p>Angela Mitchell, LCSW, joined the Mangonia Park Clinic in 2020 as a Licensed Clinical Social Worker. She attended Florida International University. Ms. Mitchell has been in practice for nineteen years.</p> | Last Name | First Name | Degree | Specialty | Credentialing | Burrowes | Sharon | APRN | Nurse Practitioner | Initial Credentialing | Mitchell | Angela | LCSW | Licensed Clinical Social Worker | Recredentialing | |
|--|---|---|---------------------------------|-----------------------|-----------|---------------|----------|--------|------|--------------------|-----------------------|----------|--------|------|---------------------------------|-----------------|--|
| Last Name | First Name | Degree | Specialty | Credentialing | | | | | | | | | | | | | |
| Burrowes | Sharon | APRN | Nurse Practitioner | Initial Credentialing | | | | | | | | | | | | | |
| Mitchell | Angela | LCSW | Licensed Clinical Social Worker | Recredentialing | | | | | | | | | | | | | |
| 8D. QUALITY | | | | | | | | | | | | | | | | | |
| 8D-1. Staff Recommends a MOTION TO APPROVE: Quality Report | <p>This agenda item presents the updated Quality Improvement & Quality Updates:</p> <ul style="list-style-type: none">• Quality Council Meeting Minutes November 2022• UDS Report – YTD• Provider Productivity – October 2022 <p><u>PATIENT SAFETY & ADVERSE EVENTS</u> Patient safety and risk, including adverse events, peer review and chart review, are brought to the board "under separate cover" on a quarterly basis.</p> <p><u>PATIENT SATISFACTION AND GRIEVANCES</u> Patient relations are to be presented as a separate agenda item.</p> | <p>VOTE TAKEN: Ms. Jackson-Moore made a motion to approve the Quality Reports- as presented. Mr. Elder duly seconded the motion. A vote was called, and the motion passed unanimously.</p> | | | | | | | | | | | | | | | |

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| | <p><u>QUALITY ASSURANCE & IMPROVEMENT</u> HPV Cancer Prevention: We have partnered with the American Cancer Society on a new HPV Quality Improvement (QI) Project. The project is focused on our pediatric patients ages 9-13y. This project aims to increase HPV vaccination rates in this population to reduce the burden of HPV cancers in our community.</p> <p><u>UTILIZATION OF HEALTH CENTER SERVICES</u> Individual monthly provider productivity is stratified by the clinic.</p> <p>Ms. Jackson-Moore asked Dr. Chibar how are the parents responding to the request to vaccinate their 9-13-year-old children from HPV</p> <p>Dr. Chibar stated the HPV vaccine is being presented to the parent as a cancer preventative than an STD.</p> <p>Ms. Jackson-Moore requested that we have an outreach to the community to educate them about HPV and the benefits of being vaccinated.</p> <p>Dr. Andric stated that we could add an HPV education video to the clinic waiting room and HPV brochures are available to the patients.</p> <p>Ms. Jackson-Moore asked Dr. Chibar to explain the breakdown of the HPV dosing.</p> <p>Children ages 9-14 only require two doses of the HPV vaccine. Children 15 and older require three doses of the HPV vaccine.</p> <p>The younger the children, the better their immunity; therefore will only need two doses as to 3 doses in the older children.</p> | |
| 8E. OPERATIONS | | |
| 8E-1. Staff Recommends a MOTION TO APPROVE: Operations Reports- October 2022 | This agenda item provides the following operations reports for October 2022: Clinic Productivity, Payor Mix and Demographics | VOTE TAKEN: Mr. Joseph Gibbons made a motion to approve the Operations Reports- October 2022 as presented. Ms. Bullard duly |

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| | <p>In October, the clinics had 12,206 visits which were 2,187 more than the month prior and 1,396 more than in September of 2021. 41% of patients were adults in Primary Care, 23% in Dental and 15% in Pediatrics. The Lantana Clinic had the highest volume, with 1,921 visits, followed by Mangonia, with 1,751 visits.</p> <p>Our payer mix for October was 53% uninsured, which was 1% less than the previous month. 4% of patients were Managed Care and 4% were Medicaid.</p> <p>60% of patients were female. 49% of patients reported as White and 41% as Black. Of those patients, 42% reported as Hispanic. 5.7% of patients were agricultural workers. Our average homeless population was 24.4%. 46% of patients were reported as English speaking, 34% Spanish speaking, and 20% Creole speaking. 91% of patients have consistently reported as straight.</p> | seconded the motion. A vote was called, and the motion passed unanimously. |
| 9. AVP and Executive Director of Clinic Services Comments | <p>Dr. Andric stated the Delray clinic will be moving by April 2023.</p> <p>The Lantana clinic lease has been signed.</p> <p>Roosevelt clinic is in the hands of the school district.</p> <p>The Jupiter clinic is pending renovations.</p> | No action necessary. |
| 10. Board Member Comments | None. | No action necessary. |
| 11. Establishment of Upcoming Meetings | <p><u>December 13, 2022 (HCD Board Room)</u></p> <p>12:45 p.m. Board of Directors</p> | No action necessary. |
| 12. Motion to Adjourn | <p>Mr. Smith motioned to adjourn the public meeting immediately following the conclusion of the closed meeting.</p> <p>There being no further business, the meeting was adjourned at 2:31 p.m.</p> | VOTE TAKEN: Mr. Joseph Gibbons made a motion to adjourn. Ms. Bullard duly seconded the motion. A vote was called, and the motion passed unanimously. |

Minutes Submitted by: _____
Signature Date

C. L. Brumback Primary Care Clinics

Board of Directors

Attendance Tracking

| | 1/26/22 | 2/23/22 | 3/30/22 | 4/27/22 | 5/25/22 | 6/29/22 | 7/27/22 | 8/24/22 | 10/05/22 | 10/26/22 | 11/29/22 | 12/13/22 |
|---------------------|-------------|-------------|-------------|-------------|-------------|---------|---------|---------|-------------|-------------|----------|----------|
| Mike Smith | X | X | X | X | X | X | X | X | E | X | X | |
| Melissa Mastrangelo | X | X (ZOOM) | E | X (ZOOM) | X | X | X | E | X (ZOOM) | X (ZOOM) | E | |
| Julia Bullard | X | X | X | X | E | E | X | X | X | X | X | |
| Joseph Gibbons | X | X | X | X | E | X | E | X | X | X | X | |
| John Casey Mullen | X | X | X | X | X | X | E | X | X | X | X | |
| James Elder | X | X | X | X | X | E | X | X | X | X | X | |
| Irene Figueroa | X | X | X | A | X | X | X | X | X | X | X | |
| Tammy Jackson-Moore | X | X | X | X | E | X | X | E | X | E | X | |
| Robert Glass | X (ZOOM) | X (ZOOM) | X (ZOOM) | X | X (ZOOM) | X | X | E | X | X | X | |
| William Johnson | - | - | - | - | - | - | - | - | - | - | X | |

X= Present

C= Cancel

E= Excused

A= Absent

DISTRICT CLINIC HOLDINGS, INC.
BOARD OF DIRECTORS
December 13, 2022

1. Description: Proposed Schedule for 2023 Board Meetings

2. Summary:

This agenda item provides the Board with the proposed schedule for board meetings in 2023. The meetings are scheduled for the last Wednesday of every month, except for holidays.

3. Substantive Analysis:

Please also note that the November Board meeting will take place on the last Tuesday of the month (11/28/2023), and the December Board meeting will take place on the second Wednesday of the month (12/13/2023).

January 25, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

February 22, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

March 29, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

April 26, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

May 24, 2023 (HCD Board Room)

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June 28, 2023 (HCD Board Room)

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12:45 p.m. Board of Directors

September 27, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

October 25, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

DISTRICT CLINIC HOLDINGS, INC.
BOARD OF DIRECTORS
December 13, 2022

November 28, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

December 13, 2023 (HCD Board Room)

12:45 p.m. Board of Directors

4. Fiscal Analysis & Economic Impact Statement:

| | Amount | Budget |
|----------------------|--------|---|
| Capital Requirements | N/A | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Annual Net Revenue | N/A | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Annual Expenditures | N/A | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

Candice Abbott
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

Committee Name

N/A

Date Approved

6. Recommendation:

Staff recommends the Board approve the Schedule for 2023 Board Meetings.

Approved for Legal sufficiency:



Bernabe Icaza
VP & General Counsel



Dr. Belma Andric
VP, CMO & Executive Director Clinical Services

DISTRICT CLINIC HOLDINGS, INC.
BOARD OF DIRECTORS
December 13, 2022

1. Description: HRSA Digest

2. Summary:

Per the request of the clinic board, we will include the latest HRSA Digest as available.

3. Substantive Analysis:

The December HRSA Digest highlights training and technical assistance, COVID-19 update, workforce considerations and oral health updates.

4. Fiscal Analysis & Economic Impact Statement:

| | Amount | Budget |
|----------------------|--------|---|
| Capital Requirements | | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Annual Net Revenue | | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Annual Expenditures | | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

Candice Abbott
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

Committee Name

Date Approved

6. Recommendation:

Staff recommends Board receive and file the Executive Director Informational Update.

Approved for Legal sufficiency:



Bernabe Icaza
VP & General Counsel

DISTRICT CLINIC HOLDINGS, INC.
BOARD OF DIRECTORS
December 13, 2022

A handwritten signature in black ink, reading "Andrea M. Steele", is displayed within a light gray rectangular box.

Andrea Steele
AVP, Corporate Quality



Primary Health Care Digest

December 6, 2022

TWM Wrap-Up

If you missed last week's Today with Macrae (TWM) session, [watch the recording](#). As a reminder, we post the slides and recordings for recent TWM sessions on our [Engaging with BPHC webpage](#).

Acting Associate Administrator Tonya Bowers shared important updates and two health centers participated in a roundtable discussion on integrating Community Health Workers into the continuum of HIV care. Related resources:



- Resources to inform health center work around HIV: [HIV, Hepatitis, and Health Centers](#) and [Ending the HIV Epidemic - Primary Care HIV Prevention \(PCHP\): Training and Technical Assistance Resources for PCHP Awardees](#).
- PCHP progress reports for fiscal years (FY) 2021 **AND 2022** are due on Sunday, January 15, 2023; see more on the [technical assistance \(TA\) webpage for award recipients](#).

Other resources we mentioned:

- [Health Center Workforce Well-being Initiative webpage](#)
- [November 22 Expanding COVID-19 Vaccination \(ECV\) funding bulletin](#)

The next Today with Macrae webcast is 3:00-4:00 p.m. ET on Tuesday, January 24, 2023.

Upcoming Changes for Health Center COVID-19 Survey

Beginning with the December 16 Health Center COVID-19 Survey, we are adding another follow-up to the question about whether your health center used mobile vans or hosted vaccination clinics. In addition to asking how many clinics you hosted, we'll ask how many were hosted in collaboration with a community- or faith-based organization. We will update the [Survey User Guide](#) to include this new question by noon on Friday, December 16.



The December 30 survey will have a schedule change: You will have one additional day to respond. Your responses will be due by 11:59 p.m. *your local time* on Wednesday, January 4, 2023.

Did You Miss It?

Here are some of our most popular items from November Digests:

- [Surgeon General's Framework for Workplace Mental Health and Well-being](#)
- [Serving Veterans in Health Centers](#) from the National Association of Community Health Centers (NACHC), a HRSA-funded National Training and Technical Assistance Partner (NTTAP)
- [Diabetes in Special and Vulnerable Populations: National Learning Series](#), presented by all HRSA-funded NTTAPs
- [Billing Medicare for Telehealth as a Safety-net Provider](#)
- [CMS Outreach and Enrollment webpage](#)

Missed an issue? Catch up in our [online archive](#).

 Jump To: [COVID-19](#) | [Behavioral Health](#) | [Workforce](#) | [Oral Health](#) | [Additional Resources](#)

What's New

H8F and L2C American Rescue Plan Awards – Requests for Extensions

If you need additional time to complete your approved American Rescue Plan (ARP) activities, including those related to the ARP-UDS+ supplemental funding*, you must submit an Extension Without Funds (no cost extension) Prior Approval Request through HRSA's [Electronic Handbooks \(EHBs\)](#). Please make these requests beginning around two months ahead of the period of performance end date. Here are the period of performance end dates:

- ARP (H8F)-funded health centers: Friday, March 31, 2023
- ARP (L2C)-funded look-alikes: Friday, June 30, 2023

All extension requests are reviewed on a case-by-case basis and are subject to HRSA approval. If you expect to need such an extension, contact your Grants Management Specialist and Investment Oversight Advisor to discuss the requirements for submitting the request in EHBs.

*Because ARP-UDS+ awards supplement your H8F or L2C ARP award, if your request is approved and your ARP period of performance is extended, you will have until the extended end date to complete your ARP-UDS+ activities.

Training & Technical Assistance



[Visit the training calendar to learn details about or register for events.](#)

Through December 13

Understanding SDOH and Structural Barriers Affecting Diabetes Care

Hosted by several NTTAPs as part of the Diabetes in Special and Vulnerable Populations National Learning Series
Tuesday, December 6
2:00-3:00 p.m. ET
[Registration page](#)

Healthy People, Healthy Hearts: Healthy People 2030 and Cardiovascular Health

Hosted by HHS' Office of Disease Prevention and Health Promotion
Tuesday, December 6
2:30-3:30 p.m. ET
[Registration page](#)

The Joint Commission Health Equity Standards

Hosted by The Joint Commission
Wednesday, December 7
1:00-2:00 p.m. ET

Testing for Prevalent Respiratory Illnesses

CDC held a [telebriefing yesterday](#) (Monday, December 5), sounding the alarm on a post-Thanksgiving rise in influenza-like illnesses. They had previously noted that rates of COVID-19, respiratory syncytial virus (RSV), flu, and other viruses were already at or approaching high levels. They emphasized the importance of vaccination, but testing is also important to ensure people can protect those around them.



HRSA recently added a new product to what is available through the HRSA COVID-19 Testing Supply Program. Cepheid multiplex POC cartridges ([Xpert® Xpress](#)) are now available to order through the HRSA COVID-19 Testing Supply Program. These POC cartridges will test for COVID-19, flu, and RSV.

If you are not participating in the program and would like to begin ordering at-home self-test kits or testing supplies, submit a request through the [BPHC Contact Form](#) so that we can assist you.

HRSA is not offering the Cepheid analyzers ([GeneXpert®](#)) that use these multiplex cartridges. HRSA-funded health centers can use H80 and ARP (H8F) grant funds to purchase those analyzers.

To support community needs, your health center may consider expanding office hours and adjusting telehealth protocols to increase your capacity. Submit any questions regarding a health center's scope of service via the [BPHC Contact Form](#). [Program Assistance Letter 2020-01](#) (PDF) highlights issues to consider when using telehealth to increase access for health center patients.

Health Centers and the National Practitioner Data Bank Overview

The National Practitioner Data Bank (NPDB) is a resource that supports health centers' commitment to providing quality care and protecting patient safety. HRSA presenters at an upcoming webinar will explore NPDB's function, basic querying, and reporting procedures. They will also provide a brief walk-through of the NPDB attestation process. Per the Health Center Program Compliance Manual, health centers are required to query the NPDB during credentialing.

Wednesday, December 14

2:00-3:00 p.m. ET

[Join the day of the session](#)

If you prefer to join by phone: 833-568-8864

Webinar ID: 160 387 6638

The Joint Commission Health Equity Standards

Effective Sunday, January 1, 2023, new and revised requirements to reduce health care disparities will apply to organizations in The Joint Commission's ambulatory health care, behavioral health care and human services, critical access hospital, and hospital accreditation programs. Learn more from the Joint Commission:

Wednesday, December 7

1:00-2:00 p.m. ET

[Registration page](#)

Subscribe key: TJCEd

Using MLP to Address Legal Needs Among Racial and Ethnic Minorities Living with HIV

Hosted by the National Center for Medical-Legal Partnership, a HRSA-funded NTTAP
Wednesday, December 7

1:00-2:30 p.m. ET

[Registration page](#)

How Health Centers Can Take Action to Prevent Type 2 Diabetes

Hosted by NCFH, a HRSA-funded NTTAP
Wednesday, December 7

2:00-3:00 p.m. ET

[Registration page](#)

Health Center Outreach and Enrollment 10th Open Enrollment Period – Finishing Strong and Laying the Groundwork for the Future

Hosted by NACHC, a HRSA-funded NTTAP
Wednesday, December 7

2:00-3:00 p.m. ET

[Registration page](#)

Enhancing the Role of the Medical Assistant and Nurse through Implementation of Care Management to Improve Chronic Conditions

Hosted by Community Health Center, Inc., a HRSA-funded NTTAP

Wednesday, December 7

2:00-3:00 p.m. ET

[Registration page](#)

Decision Tree for Financing a Health Center Facility

Hosted by Capital Link, a HRSA-funded NTTAP

Wednesday, December 7

4:00-5:00 p.m. ET

[Registration page](#)

Million Hearts SMBP Forum Quarterly Meeting: SMBP for Pregnant and Postpartum Women

Co-hosted by CDC and NACHC (with CDC funding)

Thursday, December 8

1:00-2:00 p.m. ET

[Registration page](#)

Building Value and ROI in Housing and Health Partnerships

Hosted by NCHPH, a HRSA-funded NTTAP

Thursday, December 8

[Registration page](#)
Subscribe key: TJCEd

New Research: Ensuring Equitable Care in Diabetes Management Among Patients of HRSA-Funded Health Centers in the U.S.

This new HRSA-funded study shows that health centers provide equitable diabetes care, including HbA1c testing and eye exams, and advance racial/ethnic parity in diabetes-specific outcomes. Researchers also identified opportunities to further advance health equity by improving foot exams, individual treatment plans, and cholesterol checks for racial and ethnic minority patients. Findings suggest how health centers can better leverage health education and cultural competency to promote these diabetes management services to diverse patient populations. To read the published article, and other articles about quality care delivered by health centers, visit [BPHC's Health Center Library](#).

HRSA's November Roundup

In November, HRSA supported the #VaxUpAmerica Family Tour, announced a new COVID-19 vaccine initiative, celebrated Rural Health Day, congratulated Associate Administrator Jim Macrae on receiving the 2022 Presidential Rank Award, and highlighted innovative approaches to expanding care to people with HIV. [Read more](#).

Addressing Health-Related Social Needs and SDOH in Medicaid

CMS speakers will review policy avenues to address unmet health-related social needs and social determinants of health (SDOH) for individuals enrolled in Medicaid.

Monday, December 12
1:00-2:00 p.m. ET
[Join the day of the session](#)

Calendar Year 2023 Medicare Physician Fee Schedule Final Rule

CMS has issued a [final rule](#) that includes updates and policy changes for Medicare payments under the Physician Fee Schedule (PFS), and other Medicare Part B issues, effective on or after Sunday, January 1, 2023. The calendar year 2023 PFS final rule is one of several rules that reflect a broader Administration-wide strategy to create a more equitable health care system that results in better accessibility, quality, affordability, and innovation.

HHS Proposes New Protections to Increase Care Coordination and Confidentiality for Patients with Substance Use Challenges

HHS, through the Office for Civil Rights and SAMHSA, announced proposed changes to the Confidentiality of Substance Use Disorder Patient Records under 42 CFR part 2 ("Part 2"), which protects patient privacy and records concerning treatment related to substance use challenges from unauthorized disclosures. Specifically, the proposed rule increases coordination among providers in treatment for substance use challenges and increases protections for patients

1:00-2:00 p.m. ET
[Registration page](#)

Intersectional Identities of Health Center Workforce and Patients

Hosted by several NTTAPs as part of the Diabetes in Special and Vulnerable Populations National Learning Series
Thursday, December 8
2:00-3:00 p.m. ET
[Registration page](#)

UDS Mapper Advanced Topic Webinar: Using the UDS Mapper for Service Area Mapping

Friday, December 9
2:00-3:00 p.m. ET
[Registration page](#)

Addressing Health-Related Social Needs and SDOH in Medicaid

Hosted by CMS
Monday, December 12
1:00-2:00 p.m. ET
[Join the day of the session](#)

HIV Prevention: Combating PrEP Implementation Challenges

Hosted by Community Health Center, Inc., a HRSA-funded NTTAP
Monday, December 12
1:00-2:00 p.m. ET
[Registration page](#)

PCMH Office Hours: Care Management within PCMH

Hosted by the National Committee for Quality Assurance
Monday, December 12
2:00-3:00 p.m. ET
[Registration page](#)

Integrated Care for Patients Who Consume Cannabis

Tuesday, December 13
11:00 a.m.-noon ET
[Registration page](#)
****1.0 CE available****

COVID-19 Response Program Office Hours

Tuesday, December 13
1:00-2:00 p.m. ET
[Registration page](#)

Emergency Preparedness for Diabetes Management

Hosted by several NTTAPs as part of the Diabetes in Special and Vulnerable

concerning records disclosure to avoid discrimination in treatment. Read the [press release](#).

See the [Federal Register Notice](#) to submit comments on the proposed changes.

Do Your Patients Need Help with Their Energy Bills or Broadband Access?

- The [Low Income Home Energy Assistance Program](#) helps keep families safe and healthy through initiatives that assist families with energy costs.
- The Federal Communications Commission will make \$70 million available to governmental and non-governmental entities to increase participation in the [Affordable Connectivity Program](#), an ongoing program that provides qualifying low-income households with discounts on broadband service and connected devices. Visit the [ACP Outreach Grant Program webpage](#) to learn more or apply by 11:59 p.m. ET on Monday, January 9, 2023.

Be Part of a New Cancer Screening Research Network

NIH's National Cancer Institute (NCI) is establishing a new Cancer Screening Research Network to conduct cancer screening trials and studies to evaluate emerging technologies and strategies for the purpose of cancer screening. NCI invites health centers to consider applying to be an ACCESS hub – an organization or group of organizations that will recruit participants.

Access information about the grants and upcoming pre-application webinars on [NCI's webpage](#). You may [email questions](#) by 11:59 p.m. ET the Wednesday before each webinar.

COVID-19

Winter 2022-23 Update: Respiratory Disease Prevention

The National Center for Health in Public Housing (NCHPH), in collaboration with HUD, hosts this webinar on addressing COVID-19, flu, and RSV through treatment, prevention, and partnerships between health centers, public housing agencies, and other community-based organizations. This webinar will feature speakers from CDC, the Administration for Children and Families (ACF), HUD, a health center, and a public housing agency. They'll address challenges and share resources and promising practices for addressing current outbreaks and preparing for the next emergency.

Wednesday, December 14
1:00-2:00 p.m. ET
[Registration page](#)

NCHPH is a HRSA-funded NTTAP.

Populations National Learning Series
Tuesday, December 13
2:00-3:00 p.m. ET
[Registration page](#)

Upcoming

Cherokee Health Integrating Primary Care and Behavioral Health Academy

Wednesday, December 14,
and Thursday, December 15
10:00 a.m.-4:00 p.m. ET
[Registration page](#)

****12 CE available****

Winter 2022-23 Update: Respiratory Disease Prevention

Co-hosted by HUD and NCHPH, a HRSA-funded NTTAP
Wednesday, December 14
1:00-2:00 p.m. ET
[Registration page](#)

Health Centers and the NPDB Overview

Wednesday, December 14
2:00-3:00 p.m. ET
[Join the day of the session](#)
If you prefer to join by phone: 833-568-8864
Webinar ID: 160 387 6638

Coping with Stress and Compassion Fatigue in Health Center Settings

Hosted by NCHPH, a HRSA-funded NTTAP
Wednesday, December 14
2:00-3:00 p.m. ET
[Registration page](#)

Community Inclusion and Cultural Humility in Diabetes Prevention

Hosted by NNCC, a HRSA-funded NTTAP
Wednesday, December 14
2:00-3:00 p.m. ET
[Registration page](#)

Culturally Appropriate Healthy Eating Educational Tool for Asian Americans: Filipino/a/x and Hmong Editions

Hosted by AACHPO and MHP Salud, both HRSA-funded NTTAPs
Wednesday, December 14
3:00-4:00 p.m. ET
[Registration page](#)

Environmental Impacts on Diabetes Access to Care

Hosted by several NTTAPs as part of the

FDA Rescinds Emergency Use Authorization for Bebtelovimab

Last week, the FDA announced that bebtelovimab is not authorized for emergency use in any U.S. region at this time because it is not expected to neutralize Omicron subvariants BQ.1 and BQ.1.1 of COVID-19. [See the FDA statement.](#)

CDC Research Reinforces Messaging about Vaccination and Therapeutic Treatment

Recent CDC reports support the approach that health centers are taking to lessen COVID-19's impact in their communities:

- [One study](#) shows the effectiveness of updated vaccines over previous versions.
- Two studies spotlight the use of Paxlovid: the [first](#) shows its effectiveness at reducing hospitalization rates; the [second](#) shows lower rates of Paxlovid treatment among Black and Hispanic patients when compared to white and non-Hispanic patients.

As a reminder, HRSA-supported health centers may receive a direct allocations of the COVID-19 oral antivirals Paxlovid and Lagevrio (molnupiravir) through the [HRSA Health Center COVID-19 Therapeutics Program](#). Use the [BPHC Contact Form](#) to share your interest.

Behavioral Health

Integrated Care for Patients Who Consume Cannabis

Under state-level policy changes, recreational use of cannabis has increased across the U.S., bringing increases in marketing, product type, potency, and availability. These factors, combined with lowered perception of risk for cannabis use, warrant increased understanding of approaches for cannabis use risk identification and new motivational intervention techniques to effectively engage with and treat patients.

This TA session will include an overview of cannabis research. Speakers will also introduce using the Screening, Brief Intervention, and Referral to Treatment (SBIRT) approach with new clinical tools that screen for cannabis use to advance behavioral health integration and clinical practice.

Tuesday, December 13
11:00 a.m.-noon ET
[Registration page](#)
****1.0 CE available****

Workforce

Due Next Week: Teaching Health Center Planning and Development

HRSA released the FY 2023 [Teaching Health Center Planning and Development](#) notice of funding opportunity (HRSA-23-015). HRSA will make approximately \$23.5 million available for up to 47 recipients through this opportunity.

Diabetes in Special and Vulnerable Populations National Learning Series
Thursday, December 15
2:00-3:00 p.m. ET
[Registration page](#)

ACU's STAR² Center Workforce Professional Development Series

Hosted by the Association of Clinicians for the Underserved's (ACU) STAR² Center; ACU is a HRSA-funded NTTAP
Thursday, December 15
2:00-3:00 p.m. ET
[Registration page](#)

Screening for Broadband Access and Digital Health Literacy in Public Housing Patients

Hosted by NCHPH, a HRSA-funded NTTAP
Thursday, December 15
2:00-3:00 p.m. ET
[Registration page](#)

Strategic Planning: Preparing in Times of Uncertainty

Hosted by Capital Link, a HRSA-funded NTTAP
Thursday, December 15
2:30-3:30 p.m. ET
[Registration page](#)

Anxiety and Depression: Screening and Intervention within an Integrated Care Setting

Wednesday, December 21
1:00-1:30 p.m. ET
[Registration page](#)
****0.5 CE available****

Webinars are hosted by HRSA unless otherwise noted.

Interested health centers are highly encouraged to apply. See our [November 18 bulletin](#) and apply by 11:59 p.m. ET next Monday, December 12.

Several HRSA-funded NTTAPs have learning collaboratives:

- **Screening for SDOH**

Join the Farmworker Health Network (FHN) for its third and final learning collaborative aimed at increasing the number of health centers that screen for SDOH factors. Participants will focus on SDOH screening (specifically, climate change impact and emergency preparedness) in migratory and seasonal agricultural workers to improve health outcomes. They especially encourage clinical supervisors and coordinators, medical assistants, patient navigators, Community Health Workers, and front office workers to join. Visit the [registration page](#) for dates and times.

FHN comprises Farmworker Justice, the Migrant Clinicians Network, Health Outreach Partners, MHP Salud, and the National Center for Farmworker Health (NCFH).

- **Uniform Data System Sealant**

The National Network for Oral Health Access (NNOHA) is accepting applications for its Sealant Learning Communities Collaborative. This virtual opportunity will help health centers improve their Uniform Data System (UDS) Sealants Measure. Visit the [registration page](#) to apply by 8:00 p.m. ET on Friday, December 16.

Oral Health

UDS Sealant Learning Collaborative

[See the announcement above.](#)

Additional Resources

Equitable Diabetes Prevention: Keys to Success from a Pacific Islander Community

Listen to, or read the transcript of, the second episode in the National Nurse-led Care Consortium's (NNCC) [podcast series](#).

The episode features Jen Lee, the deputy director of the Association of Asian Pacific Community Health Organizations (AAPCHO), and Cecilia Sigrah, operations manager, coordinator, and lifestyle coach for the Kosrae Community Health Center in the Federated States in Micronesia. They discuss equitable diabetes prevention services for Pacific Islanders, the rollout of their Pacific Islander Diabetes Prevention Program, and the outcomes of providing a tailored prevention program to the communities they serve.

NNCC and AAPCHO are both HRSA-funded NTTAPs.

Culturally Appropriate Healthy Eating Educational Tool for Asian Americans: Filipino/a/x and Hmong Editions

Culturally relevant My Healthy Plate educational resources can support diabetes prevention across a patient's lifespan. Speakers will elaborate on this point and present four culturally relevant My Healthy Plate brochures that include the cultural traditions and dietary preferences of Filipino/a/x and Hmong migratory and seasonal agricultural worker communities. They'll discuss best practices and examples of patient educational resources, including the benefits of using these tools in Community Health Worker-led programs.

Wednesday, December 14

3:00-4:00 p.m. ET

[Registration page](#)

Hosted by AAPCHO and MHP Salud.

In case you missed it:

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DISTRICT CLINIC HOLDINGS, INC.
BOARD OF DIRECTORS
December 13, 2022

1. Description: District Clinic Holdings, Inc. Pharmacy Sliding Fee Scale

2. Summary:

The Pharmacy Sliding Fee scale for the District Clinic Holdings, Inc. is presented for Board review.

3. Substantive Analysis:

Management has provided the Sliding Fee scale for Pharmacies to provide reasonable pharmacy fees to uninsured or underinsured patients in the CL Brumback Clinics.

4. Fiscal Analysis & Economic Impact Statement:

| | Current FY Amounts | Total Amounts (Current + Future) | Budget |
|----------------------|-------------------------------|---|--|
| Capital Requirements | N/A | N/A | Yes <input type="checkbox"/> No <input type="checkbox"/> |
| Net Operating Impact | N/A | N/A | Yes <input type="checkbox"/> No <input type="checkbox"/> |

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

Candice Abbott
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A


Committee Name

Date

6. Recommendation:

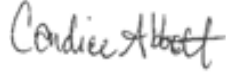
Staff recommends the Board receive and file the District Clinic Holdings, Inc. Pharmacy Sliding Fee Scale.

Approved for Legal sufficiency:



Bernabe Icaza
VP & General Counsel

DISTRICT CLINIC HOLDINGS, INC.
BOARD OF DIRECTORS
December 13, 2022



Candice Abbott
VP & Chief Financial Officer



Dr. Belma Andric
VP, CMO & Executive Director Clinical Service

**C. L. Brumback Primary Care Clinic
2022 SLIDING FEE SCALE - PHARMACY**

| Family Size | ≤ 100% | >100% to 150% | >150% to 175% | >175% to 200% | Over 200% |
|--|-------------|---------------------------|---------------------------|---------------------------|-------------|
| 1 | \$13,590.00 | \$13,590.01 - \$20,385.00 | \$20,385.01 - \$23,782.50 | \$23,782.51 - \$27,180.00 | \$27,180.01 |
| 2 | \$18,310.00 | \$18,310.01 - \$27,465.00 | \$27,465.01 - \$32,042.50 | \$32,042.51 - \$36,620.00 | \$36,620.01 |
| 3 | \$23,030.00 | \$23,030.01 - \$34,545.00 | \$34,545.01 - \$40,302.50 | \$40,302.51 - \$46,060.00 | \$46,060.01 |
| 4 | \$27,750.00 | \$27,750.01 - \$41,625.00 | \$41,625.01 - \$48,562.50 | \$48,562.51 - \$55,500.00 | \$55,500.01 |
| 5 | \$32,470.00 | \$32,470.01 - \$48,705.00 | \$48,705.01 - \$56,822.50 | \$56,822.51 - \$64,940.00 | \$64,940.01 |
| 6 | \$37,190.00 | \$37,190.01 - \$55,785.00 | \$55,785.01 - \$65,082.50 | \$65,082.51 - \$74,380.00 | \$74,380.01 |
| 7 | \$41,910.00 | \$41,910.01 - \$62,865.00 | \$62,865.01 - \$73,342.50 | \$73,342.51 - \$83,820.00 | \$83,820.01 |
| 8 | \$46,630.00 | \$46,630.01 - \$69,945.00 | \$69,945.01 - \$81,602.50 | \$81,602.51 - \$93,260.00 | \$93,260.01 |
| For families/households with more than 8 persons, add \$4,720 for each additional person | | | | | |

| Federal Poverty Level | Price (Note: This is not a dispensing or administrative fee) |
|-----------------------|---|
| 100% or below | \$1 copay per prescription (max \$10 per calendar month) |
| Between 100% to 150% | \$2 copay per prescription (max \$20 per calendar month) |
| Between 150% to 175% | \$3 copay per prescription (max \$30 per calendar month) |
| Between 175% to 200% | \$4 copay per prescription (max \$40 per calendar month) |
| Over 200% | Wholesale Acquisition Cost (WAC) |

Based on 2022 Federal Poverty Guidelines published in the Federal Register- January 21, 2022

DISTRICT CLINIC HOLDINGS, INC.
BOARD OF DIRECTORS
December 13, 2022

1. Description: District Clinic Holdings, Inc. Financial Report October 2022

2. Summary:

The October 2022 financial statements for the District Clinic Holdings, Inc. are presented for Board review and approval.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for District Clinic Holdings, Inc. Additional Management discussion and analysis are incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

| | Current FY Amounts | Total Amounts (Current + Future) | Budget |
|----------------------|-------------------------------|---|--|
| Capital Requirements | N/A | N/A | Yes <input type="checkbox"/> No <input type="checkbox"/> |
| Net Operating Impact | N/A | N/A | Yes <input type="checkbox"/> No <input type="checkbox"/> |

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

Candice Abbott
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

DCHI Finance Committee

Committee Name

12/13/2022

Date

6. Recommendation:

Staff recommends the Board approve the October 2022 District Clinic Holdings, Inc. financial statements.

Approved for Legal sufficiency:



Bernabe Icaza
VP & General Counsel

DISTRICT CLINIC HOLDINGS, INC.
BOARD OF DIRECTORS
December 13, 2022



Candice Abbott
VP & Chief Financial Officer



Dr. Belma Andric
Executive Director of Clinic and Pharmacy
Services

MEMO

To: Finance Committee
From: Candice Abbott
Chief Financial Officer
Date: December 13, 2022

Subject: Management Discussion and Analysis as of October 2022 C.L. Brumback Primary Care Clinic Financial Statements.

The October financial statements represent the financial performance through the first month of the 2023 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, cash decreased \$2.2M as a result of normal operations, and the shortfall will be subsidized in the upcoming months. Due from Other Governments increased \$1.0M as a result of grant and LIP revenue recognition.

On the Statement of Revenues and Expenses, net patient revenue YTD was unfavorable to budget by (\$17k) or (2.0%). Gross patient revenue YTD was unfavorable to budget by \$212k. Total YTD revenue was unfavorable to budget by (\$314k), which was partially due to a timing difference in PRF and grant funds recognized. Operational expenses before depreciation were favorable to budget by \$518k due mostly to positive variances in salaries, wages, and benefits of \$261k, purchased services of \$50k, medical supplies of \$67k, and lease and rental of \$58k. Total YTD net margin was (\$1.4M) compared to the budgeted loss of (\$2.0M) resulting in a favorable variance of \$531k or (27.0%).

Net patient revenue YTD for the Medical clinics was marginally unfavorable to budget by (\$24k). The Medical clinics YTD gross patient revenue was unfavorable to budget by (\$310k). The Medical clinics total YTD revenue was unfavorable to budget by (\$300k). These unfavorable variances resulted from lower net patient revenue than budgeted, and a timing difference of revenue recognition for PRF and grant funds. Total operating expenses of \$2.1M were favorable to budget of \$2.6M by \$470k or 18.0%. The positive variance is mostly due to salaries, wages, and benefits of \$250k, medical supplies of \$63k, and lease and rental of \$53k. Staffing shortages as well as expense timing are driving these favorable variances. Total YTD net margin was favorable to budget by \$447k or (25.9%).

Net patient revenue YTD for the Dental clinics was closely in line with budget for a slightly unfavorable variance of \$9k or (4.5%). The Dental clinics total YTD gross patient revenue was favorable to budget by \$54k. An increase in patient volume resulted in higher gross revenue, however, increased charity care and contractual allowances unfavorably impacted net patient revenue results. Total YTD operating expenses of \$409k were favorable to budget by \$49k. Total YTD net margin was (\$176k) compared to a budgeted loss of (\$244k) for a favorable variance of \$68k or (27.9%).

DISTRICT CLINIC HOLDINGS, INC.
COMPARATIVE STATEMENT OF NET POSITION

| | <u>Oct 31, 2022</u> | <u>Sep 30, 2022</u> | <u>Increase (Decrease)</u> |
|--|----------------------------|----------------------------|--------------------------------|
| Assets | | | |
| Cash and Cash Equivalents | (4,030,240) | (1,841,941) | \$ (2,188,300) |
| Accounts Receivable, net | 2,093,125 | 1,973,903 | 119,222 |
| Due from Other Governments | 2,835,206 | 1,802,934 | 1,032,272 |
| Other Current Assets | 170,207 | 291,074 | (120,867) |
| Net Investment in Capital Assets | 2,506,388 | 2,532,870 | (26,482) |
| Total Assets | <u><u>\$ 3,574,686</u></u> | <u><u>\$ 4,758,841</u></u> | <u><u>\$ (1,184,155)</u></u> |
| Liabilities | | | |
| Accounts Payable | 227,954 | 462,585 | (234,631) |
| Deferred Revenue | 774,159 | 786,636 | (12,477) |
| Other Current Liabilities | 2,422,135 | 1,889,828 | 532,307 |
| Non-Current Liabilities | 1,346,593 | 1,321,634 | 24,960 |
| Total Liabilities | <u><u>4,770,842</u></u> | <u><u>4,460,683</u></u> | <u><u>310,159</u></u> |
| Deferred Inflows of Resources | | | |
| Deferred Inflows- Other Post Employment Benefits | <u><u>\$ 2,177</u></u> | <u><u>\$ 2,177</u></u> | <u><u>\$ -</u></u> |
| Net Position | | | |
| Net Investment in Capital Assets | 2,506,388 | 2,532,870 | (26,482) |
| Unrestricted | (3,704,721) | (2,236,890) | (1,467,831) |
| Total Net Position | <u><u>(1,198,333)</u></u> | <u><u>295,981</u></u> | <u><u>(1,494,313)</u></u> |
| Total Liabilities, Deferred Inflows of Resources and Net Position | <u><u>\$ 3,574,686</u></u> | <u><u>\$ 4,758,841</u></u> | <u><u>\$ (1,184,155)</u></u> |

Note: Amounts may not foot due to rounding.

District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

| Current Month | | | | | | | Fiscal Year To Date | | | | | | | |
|-------------------------------------|-------------|-----------|---------|------------|-------------|------------|----------------------------------|-----------|-------------|-----------|---------|------------|-------------|------------|
| Actual | Budget | Variance | % | Prior Year | Variance | % | | Actual | Budget | Variance | % | Prior Year | Variance | % |
| 1,895,746 | 2,107,350 | (211,604) | (10.0%) | 2,112,033 | (216,288) | (10.2%) | Gross Patient Revenue | 1,895,746 | 2,107,350 | (211,604) | (10.0%) | 2,112,033 | (216,288) | (10.2%) |
| 416,333 | 548,028 | 131,695 | 24.0% | 1,691,626 | 1,275,293 | 75.4% | Contractual Allowances | 416,333 | 548,028 | 131,695 | 24.0% | 1,691,626 | 1,275,293 | 75.4% |
| 1,080,772 | 893,375 | (187,397) | (21.0%) | 36,418 | (1,044,354) | (2,867.7%) | Charity Care | 1,080,772 | 893,375 | (187,397) | (21.0%) | 36,418 | (1,044,354) | (2,867.7%) |
| 49,730 | 301,625 | 251,895 | 83.5% | (155,607) | (205,337) | 132.0% | Bad Debt | 49,730 | 301,625 | 251,895 | 83.5% | (155,607) | (205,337) | 132.0% |
| 1,546,835 | 1,743,028 | 196,193 | 11.3% | 1,572,437 | 25,601 | 1.6% | Total Contractuals and Bad Debts | 1,546,835 | 1,743,028 | 196,193 | 11.3% | 1,572,437 | 25,601 | 1.6% |
| 474,943 | 476,694 | (1,751) | (0.4%) | 444,688 | 30,255 | 6.8% | Other Patient Revenue | 474,943 | 476,694 | (1,751) | (0.4%) | 444,688 | 30,255 | 6.8% |
| 823,853 | 841,016 | (17,163) | (2.0%) | 984,285 | (160,432) | (16.3%) | Net Patient Revenue | 823,853 | 841,016 | (17,163) | (2.0%) | 984,285 | (160,432) | (16.3%) |
| 43.46% | 39.91% | | | 46.60% | | | Collection % | 43.46% | 39.91% | | | 46.60% | | |
| 831,658 | 1,011,875 | (180,217) | (17.8%) | 1,044,836 | (213,178) | (20.4%) | Grant Funds | 831,658 | 1,011,875 | (180,217) | (17.8%) | 1,044,836 | (213,178) | (20.4%) |
| 12,477 | 127,048 | (114,571) | (90.2%) | - | 12,477 | 0.0% | Other Financial Assistance | 12,477 | 127,048 | (114,571) | (90.2%) | - | 12,477 | 0.0% |
| 624 | 2,460 | (1,836) | (74.7%) | 1,087 | (463) | (42.6%) | Other Revenue | 624 | 2,460 | (1,836) | (74.7%) | 1,087 | (463) | (42.6%) |
| 844,758 | 1,141,383 | (296,625) | (26.0%) | 1,045,922 | (201,164) | (19.2%) | Total Other Revenues | 844,758 | 1,141,383 | (296,625) | (26.0%) | 1,045,922 | (201,164) | (19.2%) |
| 1,668,611 | 1,982,399 | (313,788) | (15.8%) | 2,030,207 | (361,595) | (17.8%) | Total Revenues | 1,668,611 | 1,982,399 | (313,788) | (15.8%) | 2,030,207 | (361,595) | (17.8%) |
| Direct Operational Expenses: | | | | | | | | | | | | | | |
| 1,713,850 | 1,918,110 | 204,259 | 10.6% | 1,630,191 | (83,660) | (5.1%) | Salaries and Wages | 1,713,850 | 1,918,110 | 204,259 | 10.6% | 1,630,191 | (83,660) | (5.1%) |
| 427,827 | 484,176 | 56,349 | 11.6% | 415,815 | (12,012) | (2.9%) | Benefits | 427,827 | 484,176 | 56,349 | 11.6% | 415,815 | (12,012) | (2.9%) |
| 13,764 | 63,786 | 50,022 | 78.4% | 48,976 | 35,212 | 71.9% | Purchased Services | 13,764 | 63,786 | 50,022 | 78.4% | 48,976 | 35,212 | 71.9% |
| 35,872 | 103,083 | 67,210 | 65.2% | 32,524 | (3,349) | (10.3%) | Medical Supplies | 35,872 | 103,083 | 67,210 | 65.2% | 32,524 | (3,349) | (10.3%) |
| 12,383 | 59,966 | 47,583 | 79.3% | 13,026 | 643 | 4.9% | Other Supplies | 12,383 | 59,966 | 47,583 | 79.3% | 13,026 | 643 | 4.9% |
| 55,581 | 75,160 | 19,579 | 26.1% | 39,783 | (15,798) | (39.7%) | Medical Services | 55,581 | 75,160 | 19,579 | 26.1% | 39,783 | (15,798) | (39.7%) |
| 37,475 | 48,958 | 11,483 | 23.5% | 50,990 | 13,515 | 26.5% | Drugs | 37,475 | 48,958 | 11,483 | 23.5% | 50,990 | 13,515 | 26.5% |
| 10,726 | 53,684 | 42,958 | 80.0% | 44,211 | 33,484 | 75.7% | Repairs & Maintenance | 10,726 | 53,684 | 42,958 | 80.0% | 44,211 | 33,484 | 75.7% |
| 107,496 | 165,334 | 57,838 | 35.0% | 106,427 | (1,069) | (1.0%) | Lease & Rental | 107,496 | 165,334 | 57,838 | 35.0% | 106,427 | (1,069) | (1.0%) |
| 8,438 | 11,521 | 3,083 | 26.8% | 7,937 | (501) | (6.3%) | Utilities | 8,438 | 11,521 | 3,083 | 26.8% | 7,937 | (501) | (6.3%) |
| 115,489 | 75,575 | (39,914) | (52.8%) | 39,553 | (75,936) | (192.0%) | Other Expense | 115,489 | 75,575 | (39,914) | (52.8%) | 39,553 | (75,936) | (192.0%) |
| 6,154 | 4,082 | (2,072) | (50.7%) | 4,026 | (2,128) | (52.9%) | Insurance | 6,154 | 4,082 | (2,072) | (50.7%) | 4,026 | (2,128) | (52.9%) |
| 2,545,056 | 3,063,434 | 518,377 | 16.9% | 2,433,459 | (111,598) | (4.6%) | Total Operational Expenses | 2,545,056 | 3,063,434 | 518,377 | 16.9% | 2,433,459 | (111,598) | (4.6%) |
| Net Performance before Depreciation | | | | | | | | | | | | | | |
| (876,445) | (1,081,035) | 204,590 | (18.9%) | (403,252) | (473,193) | 117.3% | & Overhead Allocations | (876,445) | (1,081,035) | 204,590 | (18.9%) | (403,252) | (473,193) | 117.3% |

District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

| Current Month | | | | | | | |
|------------------------------|-----------------------|-------------------|----------------|---------------------|---------------------|---------------|--|
| Actual | Budget | Variance | % | Prior Year | Variance | % | |
| 25,462 | 33,250 | 7,788 | 23.4% | 31,642 | 6,181 | 19.5% | Depreciation |
| <i>Overhead Allocations:</i> | | | | | | | |
| 11,692 | 10,722 | (970) | (9.0%) | 5,725 | (5,967) | (104.2%) | Risk Mgt |
| 63,371 | 109,939 | 46,568 | 42.4% | 139,350 | 75,979 | 54.5% | Rev Cycle |
| 2,627 | 6,555 | 3,928 | 59.9% | 283 | (2,344) | (828.6%) | Internal Audit |
| 30,821 | 32,746 | 1,925 | 5.9% | 28,190 | (2,631) | (9.3%) | Home Office Facilities |
| 46,107 | 41,477 | (4,631) | (11.2%) | 39,803 | (6,304) | (15.8%) | Administration |
| 76,105 | 99,947 | 23,842 | 23.9% | 47,430 | (28,675) | (60.5%) | Human Resources |
| 3,344 | 27,766 | 24,422 | 88.0% | 7,774 | 4,430 | 57.0% | Legal |
| 4,206 | 4,171 | (35) | (0.8%) | 3,029 | (1,177) | (38.9%) | Records |
| 6,347 | 11,059 | 4,712 | 42.6% | 5,937 | (410) | (6.9%) | Compliance |
| 2,482 | 4,143 | 1,661 | 40.1% | - | (2,482) | 0.0% | Reimburse |
| 35,658 | 46,251 | 10,593 | 22.9% | 72,556 | 36,898 | 50.9% | IT Operations |
| 9,905 | 16,858 | 6,953 | 41.2% | 8,357 | (1,548) | (18.5%) | IT Security |
| 81,636 | 237,695 | 156,059 | 65.7% | 57,793 | (23,843) | (41.3%) | IT Applications |
| 39,124 | 57,288 | 18,164 | 31.7% | 53,294 | 14,170 | 26.6% | Security Services |
| 6,253 | 5,383 | (870) | (16.2%) | - | (6,253) | 0.0% | Supply Chain |
| 24,232 | 33,245 | 9,013 | 27.1% | 33,898 | 9,666 | 28.5% | Finance |
| 10,421 | 16,960 | 6,539 | 38.6% | 7,665 | (2,756) | (36.0%) | Public Relations |
| 10,834 | 4,750 | (6,084) | (128.1%) | 8,010 | (2,824) | (35.3%) | Information Technology |
| 8,434 | 8,052 | (382) | (4.7%) | 7,261 | (1,173) | (16.2%) | Corporate Quality |
| 6,591 | 6,503 | (88) | (1.3%) | 12,411 | 5,820 | 46.9% | Project MGMT Office |
| 8,351 | 10,156 | 1,805 | 17.8% | - | (8,351) | 0.0% | HIM |
| 21,345 | 21,541 | 196 | 0.9% | - | (21,345) | 0.0% | Coding |
| 25,999 | 41,476 | 15,477 | 37.3% | - | (25,999) | 0.0% | IT Service Center |
| 535,885 | 854,683 | 318,798 | 37.3% | 538,765 | 2,880 | 0.5% | Total Overhead Allocations |
| 3,106,403 | 3,951,367 | 844,964 | 21.4% | 3,003,866 | (102,537) | (3.4%) | Total Expenses |
| \$ (1,437,791) | \$ (1,968,968) | \$ 531,176 | (27.0%) | \$ (973,659) | \$ (464,132) | 47.7% | Net Margin |
| 36,782 | 153,690 | 116,908 | 76.1% | 100,000 | 63,218 | 63.2% | Capital |
| \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | 0.0% | General Fund Support/ Transfer In |

| Fiscal Year To Date | | | | | | | |
|-----------------------|-----------------------|-------------------|----------------|---------------------|---------------------|---------------|--|
| Actual | Budget | Variance | % | Prior Year | Variance | % | |
| 25,462 | 33,250 | 7,788 | 23.4% | 31,642 | 6,181 | 19.5% | |
| 11,692 | 10,722 | (970) | (9.0%) | 5,725 | (5,967) | (104.2%) | |
| 63,371 | 109,939 | 46,568 | 42.4% | 139,350 | 75,979 | 54.5% | |
| 2,627 | 6,555 | 3,928 | 59.9% | 283 | (2,344) | (828.6%) | |
| 30,821 | 32,746 | 1,925 | 5.9% | 28,190 | (2,631) | (9.3%) | |
| 46,107 | 41,477 | (4,631) | (11.2%) | 39,803 | (6,304) | (15.8%) | |
| 76,105 | 99,947 | 23,842 | 23.9% | 47,430 | (28,675) | (60.5%) | |
| 3,344 | 27,766 | 24,422 | 88.0% | 7,774 | 4,430 | 57.0% | |
| 4,206 | 4,171 | (35) | (0.8%) | 3,029 | (1,177) | (38.9%) | |
| 6,347 | 11,059 | 4,712 | 42.6% | 5,937 | (410) | (6.9%) | |
| 2,482 | 4,143 | 1,661 | 40.1% | - | (2,482) | 0.0% | |
| 35,658 | 46,251 | 10,593 | 22.9% | 72,556 | 36,898 | 50.9% | |
| 9,905 | 16,858 | 6,953 | 41.2% | 8,357 | (1,548) | (18.5%) | |
| 81,636 | 237,695 | 156,059 | 65.7% | 57,793 | (23,843) | (41.3%) | |
| 39,124 | 57,288 | 18,164 | 31.7% | 53,294 | 14,170 | 26.6% | |
| 6,253 | 5,383 | (870) | (16.2%) | - | (6,253) | 0.0% | |
| 24,232 | 33,245 | 9,013 | 27.1% | 33,898 | 9,666 | 28.5% | |
| 10,421 | 16,960 | 6,539 | 38.6% | 7,665 | (2,756) | (36.0%) | |
| 10,834 | 4,750 | (6,084) | (128.1%) | 8,010 | (2,824) | (35.3%) | |
| 8,434 | 8,052 | (382) | (4.7%) | 7,261 | (1,173) | (16.2%) | |
| 6,591 | 6,503 | (88) | (1.3%) | 12,411 | 5,820 | 46.9% | |
| 8,351 | 10,156 | 1,805 | 17.8% | - | (8,351) | 0.0% | |
| 21,345 | 21,541 | 196 | 0.9% | - | (21,345) | 0.0% | |
| 25,999 | 41,476 | 15,477 | 37.3% | - | (25,999) | 0.0% | |
| 535,885 | 854,683 | 318,798 | 37.3% | 538,765 | 2,880 | 0.5% | |
| 3,106,403 | 3,951,367 | 844,964 | 21.4% | 3,003,866 | (102,537) | (3.4%) | |
| \$ (1,437,791) | \$ (1,968,968) | \$ 531,176 | (27.0%) | \$ (973,659) | \$ (464,132) | 47.7% | |
| 36,782 | 153,690 | 116,908 | 76.1% | 100,000 | 63,218 | 63.2% | |
| \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | 0.0% | |

District Clinics Holdings, Inc. Statement of Revenues and Expenses by Month

| | Oct-22 | Nov-22 | Dec-22 | Jan-23 | Feb-23 | Mar-23 | Apr-23 | May-23 | Jun-23 | Jul-23 | Aug-23 | Sep-23 | Year to Date |
|---|-----------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-----------------------|
| Gross Patient Revenue | 1,895,746 | - | - | - | - | - | - | - | - | - | - | - | 1,895,746 |
| Contractual Allowances | 416,333 | - | - | - | - | - | - | - | - | - | - | - | 416,333 |
| Charity Care | 1,080,772 | - | - | - | - | - | - | - | - | - | - | - | 1,080,772 |
| Bad Debt | 49,730 | - | - | - | - | - | - | - | - | - | - | - | 49,730 |
| Other Patient Revenue | 474,943 | - | - | - | - | - | - | - | - | - | - | - | 474,943 |
| Net Patient Revenue | 823,853 | - | - | - | - | - | - | - | - | - | - | - | 823,853 |
| Collections % | 43.46% | | | | | | | | | | | | 43.46% |
| Grant Funds | 831,658 | - | - | - | - | - | - | - | - | - | - | - | 831,658 |
| Other Financial Assistance | 12,477 | - | - | - | - | - | - | - | - | - | - | - | 12,477 |
| Other Revenue | 624 | - | - | - | - | - | - | - | - | - | - | - | 624 |
| Total Other Revenues | 844,758 | - | - | - | - | - | - | - | - | - | - | - | 844,758 |
| Total Revenues | 1,668,611 | - | - | - | - | - | - | - | - | - | - | - | 1,668,611 |
| <i>Direct Operational Expenses:</i> | | | | | | | | | | | | | |
| Salaries and Wages | 1,713,850 | - | - | - | - | - | - | - | - | - | - | - | 1,713,850 |
| Benefits | 427,827 | - | - | - | - | - | - | - | - | - | - | - | 427,827 |
| Purchased Services | 13,764 | - | - | - | - | - | - | - | - | - | - | - | 13,764 |
| Medical Supplies | 35,872 | - | - | - | - | - | - | - | - | - | - | - | 35,872 |
| Other Supplies | 12,383 | - | - | - | - | - | - | - | - | - | - | - | 12,383 |
| Medical Services | 55,581 | - | - | - | - | - | - | - | - | - | - | - | 55,581 |
| Drugs | 37,475 | - | - | - | - | - | - | - | - | - | - | - | 37,475 |
| Repairs & Maintenance | 10,726 | - | - | - | - | - | - | - | - | - | - | - | 10,726 |
| Lease & Rental | 107,496 | - | - | - | - | - | - | - | - | - | - | - | 107,496 |
| Utilities | 8,438 | - | - | - | - | - | - | - | - | - | - | - | 8,438 |
| Other Expense | 115,489 | - | - | - | - | - | - | - | - | - | - | - | 115,489 |
| Insurance | 6,154 | - | - | - | - | - | - | - | - | - | - | - | 6,154 |
| Total Operational Expenses | 2,545,056 | - | - | - | - | - | - | - | - | - | - | - | 2,545,056 |
| Net Performance before Depreciation & Overhead Allocations | (876,445) | - | - | - | - | - | - | - | - | - | - | - | (876,445) |
| Depreciation | 25,462 | - | - | - | - | - | - | - | - | - | - | - | 25,462 |
| <i>Overhead Allocations:</i> | | | | | | | | | | | | | |
| Risk Mgt | 11,692 | - | - | - | - | - | - | - | - | - | - | - | 11,692 |
| Rev Cycle | 63,371 | - | - | - | - | - | - | - | - | - | - | - | 63,371 |
| Internal Audit | 2,627 | - | - | - | - | - | - | - | - | - | - | - | 2,627 |
| Home Office Facilities | 30,821 | - | - | - | - | - | - | - | - | - | - | - | 30,821 |
| Administration | 46,107 | - | - | - | - | - | - | - | - | - | - | - | 46,107 |
| Human Resources | 76,105 | - | - | - | - | - | - | - | - | - | - | - | 76,105 |
| Legal | 3,344 | - | - | - | - | - | - | - | - | - | - | - | 3,344 |
| Records | 4,206 | - | - | - | - | - | - | - | - | - | - | - | 4,206 |
| Compliance | 6,347 | - | - | - | - | - | - | - | - | - | - | - | 6,347 |
| Reimburse | 2,482 | - | - | - | - | - | - | - | - | - | - | - | 2,482 |
| IT Operations | 35,658 | - | - | - | - | - | - | - | - | - | - | - | 35,658 |
| IT Security | 9,905 | - | - | - | - | - | - | - | - | - | - | - | 9,905 |
| IT Applications | 81,636 | - | - | - | - | - | - | - | - | - | - | - | 81,636 |
| Security Services | 39,124 | - | - | - | - | - | - | - | - | - | - | - | 39,124 |
| Supply Chain | 6,253 | - | - | - | - | - | - | - | - | - | - | - | 6,253 |
| Finance | 24,232 | - | - | - | - | - | - | - | - | - | - | - | 24,232 |
| Public Relations | 10,421 | - | - | - | - | - | - | - | - | - | - | - | 10,421 |
| Information Technology | 10,834 | - | - | - | - | - | - | - | - | - | - | - | 10,834 |
| Corporate Quality | 8,434 | - | - | - | - | - | - | - | - | - | - | - | 8,434 |
| Project MGMT Office | 6,591 | - | - | - | - | - | - | - | - | - | - | - | 6,591 |
| HIM | 8,351 | - | - | - | - | - | - | - | - | - | - | - | 8,351 |
| Coding | 21,345 | - | - | - | - | - | - | - | - | - | - | - | 21,345 |
| IT Service Center | 25,999 | - | - | - | - | - | - | - | - | - | - | - | 25,999 |
| Total Overhead Allocations | 535,885 | - | - | - | - | - | - | - | - | - | - | - | 535,885 |
| Total Expenses | 3,106,403 | - | - | - | - | - | - | - | - | - | - | - | 3,106,403 |
| Net Margin | \$ (1,437,791) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ (1,437,791) |
| Capital | 36,782 | - | - | - | - | - | - | - | - | - | - | - | 36,782 |
| General Fund Support/ Transfer In | - | - | - | - | - | - | - | - | - | - | - | - | \$ - |

District Clinics Holdings, Inc.- Medical Statement of Revenues and Expenses by Location

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

| | Clinic Administration | West Palm Beach Clinic | Lantana Clinic | Delray Clinic | Belle Glade Clinic | Lewis Center | Lake Worth Clinic | Jupiter Clinic | West Boca Clinic | Subxone Clinic | Mobile Warrior | Mobile Van Scout | Mobile Van Hero | Total |
|---|--------------------------|---------------------------|--------------------|-------------------|-----------------------|--------------------|----------------------|--------------------|---------------------|--------------------|-------------------|---------------------|--------------------|-----------------------|
| Gross Patient Revenue | - | 222,631 | 330,145 | 126,115 | 97,591 | (17,512) | 128,354 | 49,474 | 34,850 | 86,689 | (1,591) | - | (1,585) | 1,052,999 |
| Contractual Allowances | - | 25,013 | 10,581 | 20,243 | 15,686 | 526 | 12,671 | 18,572 | 24,410 | 13,207 | 32 | - | 100 | 141,028 |
| Charity Care | - | 109,696 | 193,062 | 60,038 | 58,053 | 2,147 | 115,028 | 21,683 | 23,099 | 23,848 | - | - | - | 606,654 |
| Bad Debt | - | 55 | 29,733 | (5,171) | 6,676 | 15,277 | (28,042) | 6,185 | (7,422) | 8,865 | (1,149) | - | (1,503) | 28,298 |
| Total Contractual Allowances and Bad Debt | - | 134,764 | 233,377 | 75,110 | 80,415 | 17,949 | 99,656 | 46,440 | 40,086 | 45,919 | (1,117) | - | (1,403) | 775,980 |
| Other Patient Revenue | - | 71,369 | 81,140 | 34,953 | 30,261 | 5,036 | 47,350 | 21,800 | 24,409 | 11,395 | 2,923 | - | 31 | 334,637 |
| Net Patient Revenue | - | 159,236 | 177,908 | 85,957 | 47,438 | (30,426) | 76,047 | 24,834 | 19,173 | 52,165 | 2,449 | - | (151) | 611,655 |
| Collection % | 0.00% | 71.52% | 53.89% | 68.16% | 48.61% | 0.00% | 59.25% | 50.20% | 55.01% | 0.00% | -153.91% | 0.00% | 0.00% | 58.09% |
| Grant Funds | 128,077 | 114,589 | 93,455 | 42,021 | 47,949 | 3,666 | 96,179 | 30,563 | 31,409 | 107,022 | 3,792 | - | 5,173 | 703,896 |
| Other Financial Assistance | - | 8,880 | 2,664 | 933 | - | - | - | - | - | - | - | - | - | 12,477 |
| Other Revenue | 34 | 70 | 20 | - | 509 | - | - | - | - | - | - | - | - | 633 |
| Total Other Revenues | 128,111 | 123,539 | 96,139 | 42,954 | 48,459 | 3,666 | 96,179 | 30,563 | 31,409 | 107,022 | 3,792 | - | 5,173 | 717,006 |
| Total Revenues | 128,111 | 282,775 | 274,047 | 128,912 | 95,897 | (26,760) | 172,226 | 55,397 | 50,582 | 159,187 | 6,241 | - | 5,022 | 1,328,661 |
| <i>Direct Operational Expenses:</i> | | | | | | | | | | | | | | |
| Salaries and Wages | 350,848 | 183,746 | 196,065 | 89,247 | 92,294 | 4,862 | 199,069 | 61,515 | 62,594 | 171,818 | 1,139 | - | 11,756 | 1,424,955 |
| Benefits | 89,758 | 36,133 | 51,656 | 25,768 | 24,324 | 863 | 47,367 | 13,927 | 14,856 | 48,576 | 128 | - | 3,510 | 356,864 |
| Purchased Services | 790 | 62 | 31 | 62 | 2,423 | 357 | 4,349 | 732 | 1,666 | 2,197 | - | - | - | 12,668 |
| Medical Supplies | - | 10,632 | 4,801 | 1,366 | 637 | 14 | 1,414 | - | 1,121 | 178 | - | - | - | 20,163 |
| Other Supplies | 443 | 197 | 460 | 865 | 847 | 35 | 486 | 622 | 312 | 7,566 | - | - | 188 | 12,022 |
| Medical Services | - | 7,214 | 8,626 | 5,537 | 7,764 | 247 | 19,259 | 1,953 | 1,159 | 3,660 | - | - | - | 55,581 |
| Drugs | - | 8,344 | 10,638 | 4,302 | 4,233 | - | 166 | 51 | - | 9,740 | - | - | - | 37,475 |
| Repairs & Maintenance | - | 236 | 236 | 788 | 3,370 | 194 | 331 | 236 | 255 | 773 | 126 | 2,112 | 45 | 8,701 |
| Lease & Rental | - | 10,733 | 12,838 | 7,392 | 7,280 | - | 21,818 | 7,024 | 13,753 | 4,085 | - | - | - | 84,934 |
| Utilities | - | 376 | 371 | 104 | 2,070 | 208 | 1,426 | 750 | 628 | 698 | - | - | - | 6,657 |
| Other Expense | 86,774 | 4,183 | 514 | 793 | 1,714 | 121 | 3,169 | 3,959 | 5,150 | 2,953 | 102 | 62 | 62 | 109,595 |
| Insurance | - | 303 | 394 | 214 | 202 | 97 | 143 | 54 | 87 | 1,604 | 993 | 993 | 993 | 6,077 |
| Total Operational Expenses | 528,612 | 262,159 | 286,632 | 136,438 | 147,158 | 6,998 | 298,999 | 90,823 | 101,580 | 253,848 | 2,488 | 3,167 | 16,555 | 2,135,692 |
| Net Performance before Depreciation & Overhead Allocations | (400,501) | 20,616 | (12,585) | (7,527) | (51,261) | (33,758) | (126,773) | (35,426) | (50,998) | (94,660) | 3,753 | (3,167) | (11,533) | (807,031) |
| Depreciation | - | 1,139 | 1,090 | 17 | 5,953 | 27 | 419 | 164 | 167 | 925 | - | 1,157 | 6,961 | 18,017 |
| <i>Overhead Allocations:</i> | | | | | | | | | | | | | | |
| Risk Managment Allocation | 9,870 | - | - | - | - | - | - | - | - | - | - | - | - | 9,870 |
| Internal Audit Allocation | 2,218 | - | - | - | - | - | - | - | - | - | - | - | - | 2,218 |
| Administration Allocation | 38,923 | - | - | - | - | - | - | - | - | - | - | - | - | 38,923 |
| Legal Allocation | 2,823 | - | - | - | - | - | - | - | - | - | - | - | - | 2,823 |
| Records Allocation | 3,551 | - | - | - | - | - | - | - | - | - | - | - | - | 3,551 |
| Compliance Allocation | 5,358 | - | - | - | - | - | - | - | - | - | - | - | - | 5,358 |
| Project Management Allocation | 5,564 | - | - | - | - | - | - | - | - | - | - | - | - | 5,564 |
| Finance Allocation | 20,457 | - | - | - | - | - | - | - | - | - | - | - | - | 20,457 |
| IT Allocation | 9,146 | - | - | - | - | - | - | - | - | - | - | - | - | 9,146 |
| Corporate Communications Allocation | 8,797 | - | - | - | - | - | - | - | - | - | - | - | - | 8,797 |
| Supply Chain Alloc | 5,279 | - | - | - | - | - | - | - | - | - | - | - | - | 5,279 |
| IT Operations Allocation | 30,102 | - | - | - | - | - | - | - | - | - | - | - | - | 30,102 |
| IT Security Allocation | 8,362 | - | - | - | - | - | - | - | - | - | - | - | - | 8,362 |
| Corporate Quality Allocation | 7,120 | - | - | - | - | - | - | - | - | - | - | - | - | 7,120 |
| Reimburse Alloc | 2,095 | - | - | - | - | - | - | - | - | - | - | - | - | 2,095 |
| IT Service Center Allocation | 21,948 | - | - | - | - | - | - | - | - | - | - | - | - | 21,948 |
| HIM Allocation | 7,050 | - | - | - | - | - | - | - | - | - | - | - | - | 7,050 |
| Coding Allocation | 18,019 | - | - | - | - | - | - | - | - | - | - | - | - | 18,019 |
| IT Applications Allocation | 68,917 | - | - | - | - | - | - | - | - | - | - | - | - | 68,917 |
| Human Resources Allocation | 64,997 | - | - | - | - | - | - | - | - | - | - | - | - | 64,997 |
| Security Services Allocation | 32,293 | - | - | - | - | - | - | - | - | - | - | - | - | 32,293 |
| Facilities Allocation | 26,953 | - | - | - | - | - | - | - | - | - | - | - | - | 26,953 |
| Revenue Cycle Allocation | 52,392 | - | - | - | - | - | - | - | - | - | - | - | - | 52,392 |
| Total Overhead Allocations | 452,234 | - | - | - | - | - | - | - | - | - | - | - | - | 452,234 |
| Total Expenses | 980,846 | 263,298 | 287,721 | 136,455 | 153,111 | 7,025 | 299,418 | 90,987 | 101,747 | 254,772 | 2,488 | 4,324 | 23,515 | 2,605,944 |
| Net Margin | \$ (852,735) | \$ 19,477 | \$ (13,675) | \$ (7,544) | \$ (57,214) | \$ (33,785) | \$ (127,192) | \$ (35,590) | \$ (51,165) | \$ (95,585) | \$ 3,753 | \$ (4,324) | \$ (18,494) | \$ (1,277,283) |
| Capital | - | 23,881 | - | - | - | - | - | - | - | - | - | - | - | 23,881 |
| General Fund Support/ Transfer In | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

34

District Clinics Holdings, Inc.- Medical Statement of Revenue and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

| Actual | Budget | Current Month | | Prior Year | Variance | % | |
|------------------------------|----------------|---------------|----------|----------------|------------|----------|-----------------------------------|
| | | Variance | % | | | | |
| 18,017 | 27,500 | 9,483 | 34.5% | 24,070 | 6,053 | 25.1% | Depreciation |
| <i>Overhead Allocations:</i> | | | | | | | |
| 9,870 | 9,052 | (818) | (9.0%) | 4,921 | (4,949) | (100.6%) | Risk Mgt |
| 52,392 | 90,891 | 38,499 | 42.4% | 118,713 | 66,321 | 55.9% | Rev Cycle |
| 2,218 | 5,534 | 3,316 | 59.9% | 243 | (1,975) | (812.1%) | Internal Audit |
| 26,953 | 28,637 | 1,684 | 5.9% | 25,493 | (1,460) | (5.7%) | Home Office Facilities |
| 38,923 | 35,014 | (3,909) | (11.2%) | 34,212 | (4,711) | (13.8%) | Administration |
| 64,997 | 85,359 | 20,362 | 23.9% | 40,606 | (24,391) | (60.1%) | Human Resources |
| 2,823 | 23,440 | 20,617 | 88.0% | 6,682 | 3,859 | 57.8% | Legal |
| 3,551 | 3,521 | (30) | (0.8%) | 2,603 | (948) | (36.4%) | Records |
| 5,358 | 9,336 | 3,978 | 42.6% | 5,103 | (255) | (5.0%) | Compliance |
| 2,095 | 3,497 | 1,402 | 40.1% | - | (2,095) | 0.0% | Reimburse |
| 30,102 | 39,045 | 8,943 | 22.9% | 62,363 | 32,261 | 51.7% | IT Operations |
| 8,362 | 14,231 | 5,869 | 41.2% | 7,183 | (1,179) | (16.4%) | IT Security |
| 68,917 | 200,661 | 131,744 | 65.7% | 49,674 | (19,243) | (38.7%) | IT Applications |
| 32,293 | 47,286 | 14,993 | 31.7% | 45,363 | 13,070 | 28.8% | Security Services |
| 5,279 | 4,545 | (734) | (16.2%) | - | (5,279) | 0.0% | Supply Chain |
| 20,457 | 28,066 | 7,609 | 27.1% | 29,136 | 8,679 | 29.8% | Finance |
| 8,797 | 14,318 | 5,521 | 38.6% | 6,588 | (2,209) | (33.5%) | Public Relations |
| 9,146 | 4,010 | (5,136) | (128.1%) | 6,885 | (2,261) | (32.8%) | Information Technology |
| 7,120 | 6,797 | (323) | (4.8%) | 6,241 | (879) | (14.1%) | Corporate Quality |
| 5,564 | 5,490 | (74) | (1.3%) | 10,667 | 5,103 | 47.8% | Project MGMT Office |
| 7,050 | 8,574 | 1,524 | 17.8% | - | (7,050) | 0.0% | HIM |
| 18,019 | 18,185 | 166 | 0.9% | - | (18,019) | 0.0% | Coding |
| 21,948 | 35,014 | 13,066 | 37.3% | - | (21,948) | 0.0% | IT Service Center |
| 452,234 | 720,501 | 268,267 | 37.2% | 462,678 | 10,444 | 2.3% | Total Overhead Allocations |
| 2,605,944 | 3,353,230 | 747,287 | 22.3% | 2,550,554 | (55,389) | (2.2%) | Total Expenses |
| \$ (1,277,283) | \$ (1,724,544) | \$ 447,262 | (25.9%) | \$ (1,731,098) | \$ 453,816 | (26.2%) | Net Margin |
| 23,881 | 116,559 | 92,678 | 79.5% | 100,000 | 76,119 | 76.1% | Capital |
| \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | 0.0% | General Fund Support/ Transfer In |

| Actual | Budget | Fiscal Year To Date | | Prior Year | Variance | % | |
|----------------|----------------|---------------------|----------|----------------|------------|----------|--|
| | | Variance | % | | | | |
| 18,017 | 27,500 | 9,483 | 34.5% | 24,070 | 6,053 | 25.1% | |
| 9,870 | 9,052 | (818) | (9.0%) | 4,921 | (4,949) | (100.6%) | |
| 52,392 | 90,891 | 38,499 | 42.4% | 118,713 | 66,321 | 55.9% | |
| 2,218 | 5,534 | 3,316 | 59.9% | 243 | (1,975) | (812.1%) | |
| 26,953 | 28,637 | 1,684 | 5.9% | 25,493 | (1,460) | (5.7%) | |
| 38,923 | 35,014 | (3,909) | (11.2%) | 34,212 | (4,711) | (13.8%) | |
| 64,997 | 85,359 | 20,362 | 23.9% | 40,606 | (24,391) | (60.1%) | |
| 2,823 | 23,440 | 20,617 | 88.0% | 6,682 | 3,859 | 57.8% | |
| 3,551 | 3,521 | (30) | (0.8%) | 2,603 | (948) | (36.4%) | |
| 5,358 | 9,336 | 3,978 | 42.6% | 5,103 | (255) | (5.0%) | |
| 2,095 | 3,497 | 1,402 | 40.1% | - | (2,095) | 0.0% | |
| 30,102 | 39,045 | 8,943 | 22.9% | 62,363 | 32,261 | 51.7% | |
| 8,362 | 14,231 | 5,869 | 41.2% | 7,183 | (1,179) | (16.4%) | |
| 68,917 | 200,661 | 131,744 | 65.7% | 49,674 | (19,243) | (38.7%) | |
| 32,293 | 47,286 | 14,993 | 31.7% | 45,363 | 13,070 | 28.8% | |
| 5,279 | 4,545 | (734) | (16.2%) | - | (5,279) | 0.0% | |
| 20,457 | 28,066 | 7,609 | 27.1% | 29,136 | 8,679 | 29.8% | |
| 8,797 | 14,318 | 5,521 | 38.6% | 6,588 | (2,209) | (33.5%) | |
| 9,146 | 4,010 | (5,136) | (128.1%) | 6,885 | (2,261) | (32.8%) | |
| 7,120 | 6,797 | (323) | (4.8%) | 6,241 | (879) | (14.1%) | |
| 5,564 | 5,490 | (74) | (1.3%) | 10,667 | 5,103 | 47.8% | |
| 7,050 | 8,574 | 1,524 | 17.8% | - | (7,050) | 0.0% | |
| 18,019 | 18,185 | 166 | 0.9% | - | (18,019) | 0.0% | |
| 21,948 | 35,014 | 13,066 | 37.3% | - | (21,948) | 0.0% | |
| 452,234 | 720,501 | 268,267 | 37.2% | 462,678 | 10,444 | 2.3% | |
| 2,605,944 | 3,353,230 | 747,287 | 22.3% | 2,550,554 | (55,389) | (2.2%) | |
| \$ (1,277,283) | \$ (1,724,544) | \$ 447,262 | (25.9%) | \$ (1,731,098) | \$ 453,816 | (26.2%) | |
| 23,881 | 116,559 | 92,678 | 79.5% | 100,000 | 76,119 | 76.1% | |
| \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | 0.0% | |

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses by Location

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

| | Dental Clinic Administration | West Palm Beach Dental Clinic | Lantana Dental Clinic | Delray Dental Clinic | Belle Glade Dental Clinic | Total |
|---|---------------------------------|----------------------------------|--------------------------|-------------------------|------------------------------|---------------------|
| Gross Patient Revenue | - | 308,695 | 227,249 | 157,456 | 104,614 | 798,680 |
| Contractual Allowances | - | 81,456 | 96,377 | 44,849 | 58,990 | 281,672 |
| Charity Care | - | 197,790 | 110,414 | 104,963 | 42,407 | 456,241 |
| Bad Debt | - | 14,454 | (2,522) | (14,689) | 4,253 | 1,233 |
| Total Contractual Allowances and Bad Debt | - | 293,700 | 204,268 | 135,123 | 105,650 | 739,145 |
| Other Patient Revenue | - | 48,473 | 36,381 | 26,899 | 25,311 | 137,064 |
| Net Patient Revenue | - | 63,468 | 59,362 | 49,232 | 24,276 | 196,599 |
| Collection % | - | 20.56% | 26.12% | 31.27% | 23.20% | 24.62% |
| Grant Funds | 13,511 | 49,313 | 31,328 | 19,326 | 14,284 | 127,762 |
| Other Financial Assistance | - | - | - | - | - | - |
| Other Revenue | - | - | (9) | - | - | (9) |
| Total Other Revenues | 13,511 | 49,313 | 31,319 | 19,326 | 14,284 | 127,753 |
| Total Revenues | 13,511 | 112,781 | 90,680 | 68,558 | 38,560 | 324,351 |
| <i>Direct Operational Expenses:</i> | | | | | | |
| Salaries and Wages | 28,040 | 111,657 | 71,791 | 49,764 | 27,645 | 288,896 |
| Benefits | 7,643 | 23,305 | 17,093 | 14,354 | 8,567 | 70,962 |
| Purchased Services | - | 62 | 31 | 681 | 323 | 1,096 |
| Medical Supplies | - | 6,980 | 3,878 | 2,429 | 2,423 | 15,709 |
| Other Supplies | - | - | 46 | 251 | 64 | 361 |
| Repairs & Maintenance | - | 491 | 45 | 752 | 737 | 2,025 |
| Lease & Rental | - | 9,192 | 5,448 | 5,085 | 2,837 | 22,562 |
| Utilities | - | 376 | 371 | 104 | 930 | 1,782 |
| Other Expense | 1,681 | 1,171 | 799 | 1,180 | 1,063 | 5,894 |
| Insurance | - | - | - | - | 77 | 77 |
| Total Operational Expenses | 37,364 | 153,234 | 99,501 | 74,599 | 44,666 | 409,364 |
| Net Performance before Depreciation & Overhead Allocations | (23,853) | (40,452) | (8,821) | (6,041) | (6,107) | (85,012) |
| Depreciation | - | 2,669 | 953 | 804 | 3,019 | 7,444 |
| <i>Overhead Allocations:</i> | | | | | | |
| Risk Management Allocation | 1,822 | - | - | - | - | - |
| Internal Audit Allocation | 409 | - | - | - | - | - |
| Administration Allocation | 7,184 | - | - | - | - | - |
| Legal Allocation | 521 | - | - | - | - | - |
| Records Allocation | 655 | - | - | - | - | - |
| Compliance Allocation | 989 | - | - | - | - | - |
| Project Management Allocation | 1,027 | - | - | - | - | - |
| Finance Allocation | 3,775 | - | - | - | - | - |
| IT Allocation | 1,688 | - | - | - | - | - |
| Corporate Communications Allocation | 1,624 | - | - | - | - | - |
| Supply Chain Alloc | 974 | - | - | - | - | - |
| IT Operations Allocation | 5,556 | - | - | - | - | - |
| IT Security Allocation | 1,543 | - | - | - | - | - |
| Corporate Quality Allocation | 1,314 | - | - | - | - | - |
| Reimburse Alloc | 387 | - | - | - | - | - |
| IT Service Center Allocation | 4,051 | - | - | - | - | - |
| HIM Allocation | 1,301 | - | - | - | - | - |
| Coding Allocation | 3,326 | - | - | - | - | - |
| IT Applications Allocation | 12,719 | - | - | - | - | - |
| Human Resources Allocation | 11,108 | - | - | - | - | - |
| Security Services Allocation | 6,831 | - | - | - | - | - |
| Facilities Allocation | 3,868 | - | - | - | - | - |
| Revenue Cycle Allocation | 10,979 | - | - | - | - | - |
| Total Overhead Allocations | 83,651 | - | - | - | - | - |
| Total Expenses | 121,015 | 155,903 | 100,454 | 75,402 | 47,685 | 500,459 |
| Net Margin | \$ (107,504) | \$ (43,122) | \$ (9,773) | \$ (6,845) | \$ (9,125) | \$ (176,108) |
| Capital | - | 12,901 | - | - | - | 12,901 |
| General Fund Support/ Transfer In | \$ - | - | - | - | - | - |

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

| Current Month | | | | | | | Fiscal Year To Date | | | | | | |
|--|-----------|-----------|-----------|------------|-----------|------------|---------------------|-----------|-----------|---------|------------|-----------|------------|
| Actual | Budget | Variance | % | Prior Year | Variance | % | Actual | Budget | Variance | % | Prior Year | Variance | % |
| 798,680 | 744,631 | 54,049 | 7.3% | 796,033 | 2,647 | 0.3% | 798,680 | 744,631 | 54,049 | 7.3% | 796,033 | 2,647 | 0.3% |
| 281,672 | 196,688 | (84,984) | (43.2%) | 683,605 | 401,934 | 58.8% | 281,672 | 196,688 | (84,984) | (43.2%) | 683,605 | 401,934 | 58.8% |
| 456,241 | 355,363 | (100,878) | (28.4%) | 35,362 | (420,879) | (1,190.2%) | 456,241 | 355,363 | (100,878) | (28.4%) | 35,362 | (420,879) | (1,190.2%) |
| 1,233 | 84,300 | 83,067 | 98.5% | (32,876) | (34,109) | 103.8% | 1,233 | 84,300 | 83,067 | 98.5% | (32,876) | (34,109) | 103.8% |
| 739,145 | 636,351 | (102,794) | (16.2%) | 686,091 | (53,054) | (7.7%) | 739,145 | 636,351 | (102,794) | (16.2%) | 686,091 | (53,054) | (7.7%) |
| 137,064 | 97,559 | 39,505 | 40.5% | 143,182 | (6,118) | (4.3%) | 137,064 | 97,559 | 39,505 | 40.5% | 143,182 | (6,118) | (4.3%) |
| 196,599 | 205,839 | (9,240) | (4.5%) | 253,124 | (56,525) | (22.3%) | 196,599 | 205,839 | (9,240) | (4.5%) | 253,124 | (56,525) | (22.3%) |
| 24.62% | 27.64% | | | 31.80% | | | 24.62% | 27.64% | | | 31.80% | | |
| 127,762 | 147,874 | (20,112) | (13.6%) | 169,207 | (41,445) | (24.5%) | 127,762 | 147,874 | (20,112) | (13.6%) | 169,207 | (41,445) | (24.5%) |
| - | - | - | 0.0% | - | - | 0.0% | - | - | - | 0.0% | - | - | 0.0% |
| (9) | - | (9) | 0.0% | - | (9) | 0.0% | (9) | - | (9) | 0.0% | - | (9) | 0.0% |
| 127,753 | 147,874 | (20,121) | (13.6%) | 169,207 | (41,454) | (24.5%) | 127,753 | 147,874 | (20,121) | (13.6%) | 169,207 | (41,454) | (24.5%) |
| 324,351 | 353,713 | (29,362) | (8.3%) | 422,331 | (97,980) | (23.2%) | 324,351 | 353,713 | (29,362) | (8.3%) | 422,331 | (97,980) | (23.2%) |
| <i>Direct Operational Expenses:</i> | | | | | | | | | | | | | |
| 288,896 | 297,049 | 8,153 | 2.7% | 254,807 | (34,088) | (13.4%) | 288,896 | 297,049 | 8,153 | 2.7% | 254,807 | (34,088) | (13.4%) |
| 70,962 | 73,091 | 2,129 | 2.9% | 64,902 | (6,060) | (9.3%) | 70,962 | 73,091 | 2,129 | 2.9% | 64,902 | (6,060) | (9.3%) |
| 1,096 | 6,290 | 5,194 | 82.6% | 2,412 | 1,316 | 54.6% | 1,096 | 6,290 | 5,194 | 82.6% | 2,412 | 1,316 | 54.6% |
| 15,709 | 19,437 | 3,728 | 19.2% | 15,923 | 214 | 1.3% | 15,709 | 19,437 | 3,728 | 19.2% | 15,923 | 214 | 1.3% |
| 361 | 9,009 | 8,648 | 96.0% | 3,485 | 3,124 | 89.6% | 361 | 9,009 | 8,648 | 96.0% | 3,485 | 3,124 | 89.6% |
| - | 15,660 | 15,660 | 47,454.5% | - | - | 0.0% | - | 15,660 | 15,660 | 100.0% | - | - | 0.0% |
| 2,025 | 2,069 | 44 | 2.1% | 5,518 | 3,493 | 63.3% | 2,025 | 2,069 | 44 | 2.1% | 5,518 | 3,493 | 63.3% |
| 22,562 | 27,868 | 5,306 | 19.0% | 17,465 | (5,097) | (29.2%) | 22,562 | 27,868 | 5,306 | 19.0% | 17,465 | (5,097) | (29.2%) |
| 1,782 | 2,503 | 722 | 28.8% | 1,601 | (180) | (11.3%) | 1,782 | 2,503 | 722 | 28.8% | 1,601 | (180) | (11.3%) |
| 5,894 | 5,138 | (756) | (14.7%) | 3,449 | (2,444) | (70.9%) | 5,894 | 5,138 | (756) | (14.7%) | 3,449 | (2,444) | (70.9%) |
| 77 | 90 | 13 | 14.2% | 88 | 10 | 11.9% | 77 | 90 | 13 | 14.2% | 88 | 10 | 11.9% |
| 409,364 | 458,205 | 48,841 | 10.7% | 369,652 | (39,712) | (10.7%) | 409,364 | 458,205 | 48,841 | 10.7% | 369,652 | (39,712) | (10.7%) |
| Net Performance before | | | | | | | | | | | | | |
| (85,012) | (104,492) | 19,479 | (18.6%) | 52,679 | (137,691) | (261.4%) | (85,012) | (104,492) | 19,479 | (18.6%) | 52,679 | (137,691) | (261.4%) |
| Depreciation & Overhead Allocations | | | | | | | | | | | | | |

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

38

Primary Care Clinics- Behavioral Health Statement of Revenues and Expenses by Location

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

| | Portable Behavioral Health | West Palm Beach Behavioral Health | Lantana Behavioral Health | Delray Behavioral Health | Belle Glade Behavioral Health | Lewis Center Behavioral Health | West Boca Behavioral Health | Mangonia Behavioral Health | Total |
|---|-------------------------------|--------------------------------------|------------------------------|-----------------------------|----------------------------------|-----------------------------------|--------------------------------|-------------------------------|------------------|
| Gross Patient Revenue | - | (10) | - | - | (784) | (14,373) | - | 59,234 | 44,067 |
| Contractual Allowances | - | 12 | - | - | 914 | 14,896 | - | (22,189) | (6,367) |
| Charity Care | - | - | - | - | 31 | 1,458 | - | 16,389 | 17,878 |
| Bad Debt | - | 234 | - | 41 | 247 | 30,470 | - | (10,793) | 20,199 |
| Total Contractual Allowances and Bad Debt | - | 246 | - | 41 | 1,191 | 46,824 | - | (16,593) | 31,710 |
| Other Patient Revenue | - | - | - | - | 31 | - | - | 3,211 | 3,242 |
| Net Patient Revenue | - | (256) | - | (41) | (1,944) | (61,198) | - | 79,038 | 15,599 |
| Collection % | - | 2557.20% | 0.00% | 0.00% | 248.01% | 425.77% | 0.00% | 133.43% | 35.40% |
| Grant Funds | - | - | - | - | - | - | - | - | - |
| Other Financial Assistance | - | - | - | - | - | - | - | - | - |
| Other Revenue | - | - | - | - | - | - | - | - | - |
| Total Other Revenues | - | - | - | - | - | - | - | - | - |
| Total Revenues | - | (256) | - | (41) | (1,944) | (61,198) | - | 79,038 | 15,599 |
| <i>Direct Operational Expenses:</i> | | | | | | | | | |
| Salaries and Wages | - | - | - | - | - | - | - | - | - |
| Benefits | - | - | - | - | - | - | - | - | - |
| Purchased Services | - | - | - | - | - | - | - | - | - |
| Medical Supplies | - | - | - | - | - | - | - | - | - |
| Other Supplies | - | - | - | - | - | - | - | - | - |
| Repairs & Maintenance | - | - | - | - | - | - | - | - | - |
| Lease & Rental | - | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - | - |
| Other Expense | - | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - | - |
| Total Operational Expenses | - | - | - | - | - | - | - | - | - |
| Net Performance before Depreciation & Overhead Allocations | - | (256) | - | (41) | (1,944) | (61,198) | - | 79,038 | 15,599 |
| Depreciation | - | - | - | - | - | - | - | - | - |
| <i>Overhead Allocations:</i> | | | | | | | | | |
| Risk Mgt | - | - | - | - | - | - | - | - | - |
| Rev Cycle | - | - | - | - | - | - | - | - | - |
| Internal Audit | - | - | - | - | - | - | - | - | - |
| Home Office Facilities | - | - | - | - | - | - | - | - | - |
| Administration | - | - | - | - | - | - | - | - | - |
| Human Resources | - | - | - | - | - | - | - | - | - |
| Legal | - | - | - | - | - | - | - | - | - |
| Records | - | - | - | - | - | - | - | - | - |
| Compliance | - | - | - | - | - | - | - | - | - |
| Comm Engage Plan | - | - | - | - | - | - | - | - | - |
| IT Operations | - | - | - | - | - | - | - | - | - |
| IT Security | - | - | - | - | - | - | - | - | - |
| IT Applications | - | - | - | - | - | - | - | - | - |
| Security Services | - | - | - | - | - | - | - | - | - |
| IT EPIC | - | - | - | - | - | - | - | - | - |
| Finance | - | - | - | - | - | - | - | - | - |
| Public Relations | - | - | - | - | - | - | - | - | - |
| Information Technology | - | - | - | - | - | - | - | - | - |
| Corporate Quality | - | - | - | - | - | - | - | - | - |
| Project MGMT Office | - | - | - | - | - | - | - | - | - |
| Total Overhead Allocations | - | - | - | - | - | - | - | - | - |
| Total Expenses | - | - | - | - | - | - | - | - | - |
| Net Margin | \$ - | \$ (256) | \$ - | \$ (41) | \$ (1,944) | \$ (61,198) | \$ - | \$ 79,038 | \$ 15,599 |
| Capital | - | - | - | - | - | - | - | - | - |
| General Fund Support/ Transfer In | \$ - | - | - | 39 | - | - | - | - | - |

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

40

Primary Care Clinics- Behavioral Health Statement of Revenues and Expenses

FOR THE FIRST MONTH ENDED OCTOBER 31, 2022

| Current Month | | | | | | | Fiscal Year To Date | | | | | | |
|---------------|--------|-----------|------|------------|-----------|--|---------------------|--------|-----------|------|------------|-----------|------|
| Actual | Budget | Variance | % | Prior Year | Variance | % | Actual | Budget | Variance | % | Prior Year | Variance | % |
| - | - | - | 0.0% | - | - | 0.0% | - | - | - | 0.0% | - | - | 0.0% |
| | | | | | | Depreciation | | | | | | | |
| | | | | | | <i>Overhead Allocations:</i> | | | | | | | |
| - | - | - | 0.0% | - | - | 0.0% Risk Mgt | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Rev Cycle | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Internal Audit | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Home Office Facilities | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Administration | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Human Resources | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Legal | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Records | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Compliance | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Comm Engage Plan | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% IT Operations | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% IT Security | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% IT Applications | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Security Services | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% IT EPIC | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Finance | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Public Relations | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Information Technology | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Corporate Quality | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Project MGMT Office | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Managed Care Contract | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Total Overhead Allocations | - | - | - | 0.0% | - | - | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Total Expenses | - | - | - | 0.0% | - | - | 0.0% |
| \$ 15,599 | \$ - | \$ 15,599 | 0.0% | \$ - | \$ 15,599 | 0.0% Net Margin | \$ 15,599 | \$ - | \$ 15,599 | 0.0% | \$ - | \$ 15,599 | 0.0% |
| - | - | - | 0.0% | - | - | 0.0% Capital | - | - | - | 0.0% | - | - | 0.0% |
| \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | 0.0% General Fund Support/ Transfer In | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | 0.0% |

District Clinics Holdings, Inc.

| | Oct-22 | Nov-22 | Dec-22 | Jan-23 | Feb-23 | Mar-23 | Apr-23 | May-23 | Jun-23 | Jul-23 | Aug-23 | Sep-23 | Current Year Total | Current YTD Budget | %Var to Budget | Prior Year Total |
|--|---------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------------------|-----------------------|-------------------|---------------------|
| Clinic Visits - Adults and Pediatrics | | | | | | | | | | | | | | | | |
| West Palm Beach | 1,597 | | | | | | | | | | | | 1,597 | 1,577 | 1.3% | 1,394 |
| Delray | 832 | | | | | | | | | | | | 832 | 477 | 74.4% | 477 |
| Lantana | 2,017 | | | | | | | | | | | | 2,017 | 1,821 | 10.8% | 1,821 |
| Belle Glade & Women's Health Care | 920 | | | | | | | | | | | | 920 | 691 | 33.1% | 691 |
| Lewis Center | 57 | | | | | | | | | | | | 57 | 488 | (88.3%) | 488 |
| Lake Worth & Women's Health Care | 1,408 | | | | | | | | | | | | 1,408 | 1,334 | 5.5% | 1,334 |
| Jupiter | 518 | | | | | | | | | | | | 518 | 447 | 15.9% | 447 |
| West Boca & Women's Health Care | 350 | | | | | | | | | | | | 350 | 407 | (14.0%) | 407 |
| St Ann Place | - | | | | | | | | | | | | - | 20 | (100.0%) | - |
| Cib Mob 1 Warrior | - | | | | | | | | | | | | - | 18 | (100.0%) | 558 |
| Cib Mob 2 Scout | - | | | | | | | | | | | | - | - | #DIV/0! | 416 |
| Cib Mob 3 Hero | 51 | | | | | | | | | | | | 51 | 50 | 2.0% | 178 |
| Mangonia Park | 923 | | | | | | | | | | | | 923 | 128 | 621.1% | 128 |
| Total Clinic Visits | 8,673 | - | - | - | - | - | - | - | - | - | - | - | 8,673 | 7,458 | 16.3% | 8,439 |
| Dental Visits | | | | | | | | | | | | | | | | |
| West Palm Beach | 1,101 | | | | | | | | | | | | 1,101 | 736 | 49.6% | 736 |
| Lantana | 769 | | | | | | | | | | | | 769 | 708 | 8.6% | 708 |
| Delray | 536 | | | | | | | | | | | | 536 | 439 | 22.1% | 439 |
| Belle Glade | 369 | | | | | | | | | | | | 369 | 338 | 9.2% | 338 |
| Lake Worth | - | | | | | | | | | | | | - | - | #DIV/0! | - |
| West Boca | - | | | | | | | | | | | | - | - | #DIV/0! | - |
| Total Dental Visits | 2,775 | - | - | - | - | - | - | - | - | - | - | - | 2,775 | 2,221 | 24.9% | 2,221 |
| Total Medical and Dental Visits | 11,448 | - | - | - | - | - | - | - | - | - | - | - | 11,448 | 9,679 | 18.3% | 10,660 |
| Mental Health Counselors (non-billable) | | | | | | | | | | | | | | | | |
| West Palm Beach | 169 | | | | | | | | | | | | 169 | 103 | 64.1% | 103 |
| Delray | 158 | | | | | | | | | | | | 158 | 69 | 129.0% | 69 |
| Lantana | 80 | | | | | | | | | | | | 80 | 82 | (2.4%) | 82 |
| Belle Glade | 148 | | | | | | | | | | | | 148 | 71 | 108.5% | 71 |
| Mangonia Park | 860 | | | | | | | | | | | | 860 | 511 | 68.3% | 511 |
| Lewis Center | - | | | | | | | | | | | | - | 10 | (100.0%) | 866 |
| Lake Worth | 174 | | | | | | | | | | | | 174 | 179 | (2.8%) | 179 |
| Jupiter | - | | | | | | | | | | | | - | - | #DIV/0! | - |
| West Boca | - | | | | | | | | | | | | - | - | #DIV/0! | - |
| Mobile Van | - | | | | | | | | | | | | - | - | #DIV/0! | - |
| Total Mental Health Screenings | 1,589 | - | - | - | - | - | - | - | - | - | - | - | 1,589 | 1,025 | 55.0% | 1,881 |
| GRAND TOTAL | 13,037 | - | - | - | - | - | - | - | - | - | - | - | 13,037 | | | 12,541 |

DISTRICT CLINIC HOLDINGS, INC.
BOARD OF DIRECTORS
December 13, 2022

1. Description: Executive Director Informational Update

2. Summary:

The Primary Care Clinics created dashboards to benchmark themselves against the State of Florida and the Nation.

3. Substantive Analysis:

UDS Benchmarking Dashboards

Monica Georgelis, a Senior Business Intelligence Developer, created these UDS dashboards from the publicly available UDS data for the past five years.

4. Fiscal Analysis & Economic Impact Statement:

| | Amount | Budget |
|----------------------|--------|---|
| Capital Requirements | | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Annual Net Revenue | | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Annual Expenditures | | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

Candice Abbott
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

Committee Name

Date Approved

6. Recommendation:

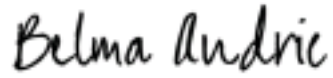
Staff recommends Board receive and file the Executive Director Informational Update.

Approved for Legal sufficiency:



Bernabe Icaza
VP & General Counsel

DISTRICT CLINIC HOLDINGS, INC.
BOARD OF DIRECTORS
December 13, 2022



Dr. Belma Andric
VP, CMO & Executive Director Clinical Services

UDS NATIONAL AWARDEES PAST 5 YEARS

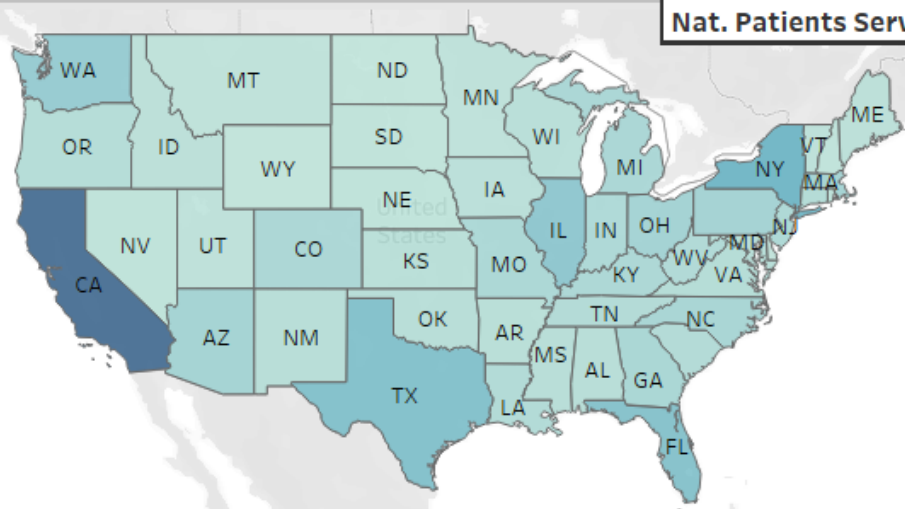
Select year to filter data

2017 2018 2019 2020 **2021**

NATIONAL PATIENT VOLUME BY STATE

30M

Nat. Patients Served



© 2022 Mapbox © OpenStreetMap Mexico

Florida Ranked 4 on patients served

| | 2021 |
|----------------|------|
| California | 5M |
| New York | 2M |
| Texas | 2M |
| Florida | 2M |
| Illinois | 1M |
| Washington | 1M |
| Ohio | 1M |
| Pennsylvania | 1M |
| Arizona | 1M |
| Massachusetts | 1M |
| North Carolina | 1M |
| Georgia | 1M |
| Michigan | 1M |
| Colorado | 1M |
| Missouri | 1M |
| Kentucky | 1M |

FLORIDA PATIENT VOLUME BY CITY

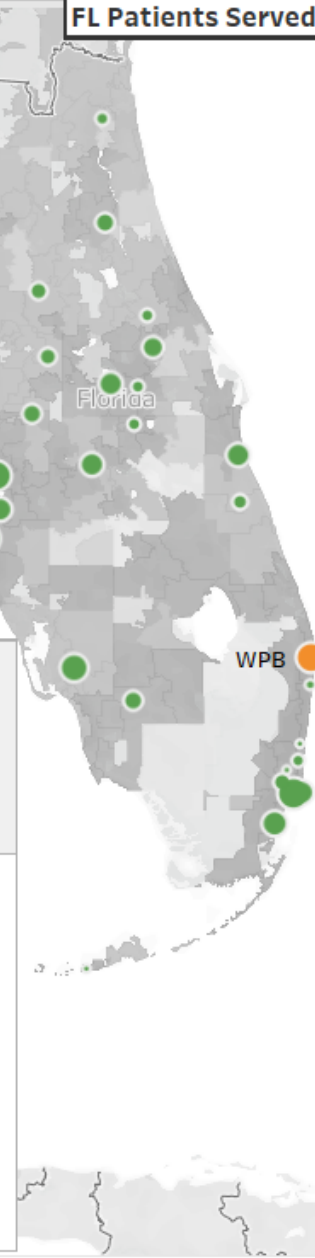
2M

FL Patients Served

*Map grey scale represents population

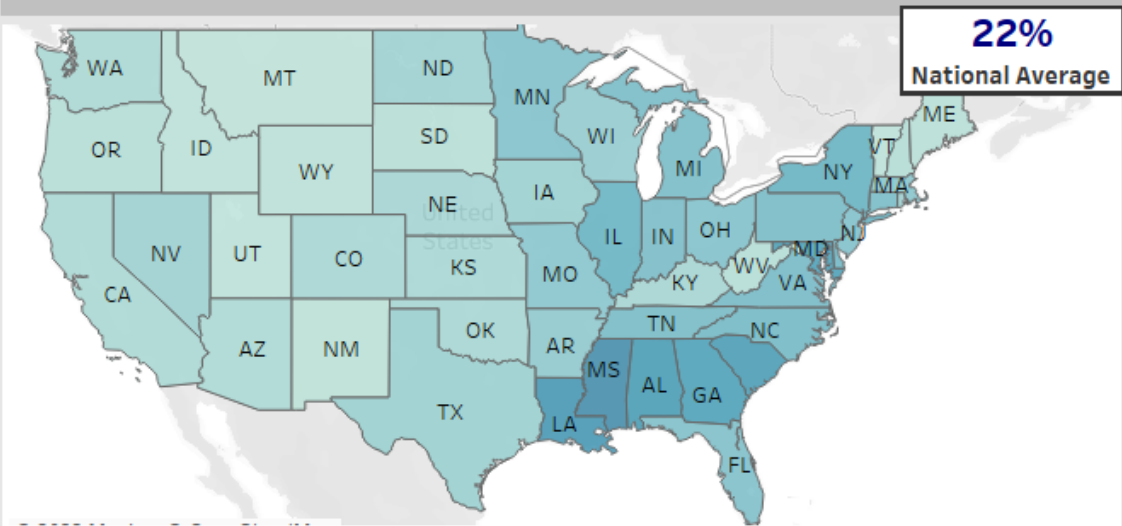
HCD Ranked 21
in the state of Florida
on patients served

| Health Center Name | City | 2021 |
|---|------------------|------|
| MCR HEALTH, INC. | PALMETTO | 166K |
| TAMPA FAMILY HEALTH CENTERS, INC. | TAMPA | 116K |
| FAMILY HEALTH CENTERS OF SW FLORID.. | FORT MYERS | 94K |
| COMMUNITY HEALTH OF SOUTH FLORIDA.. | CUTLER BAY | 75K |
| CENTRAL FLORIDA HEALTH CARE, INC. | WINTER HAVEN | 64K |
| SUNCOAST COMMUNITY HEALTH CENTER.. | RUSKIN | 64K |
| COMMUNITY HEALTH CENTERS, INC. | WINTER GARDEN | 63K |
| TRENTON MEDICAL CENTER, INC. DBA PA.. | HIGH SPRINGS | 62K |
| COMMUNITY HEALTH CENTERS OF PINEL.. | SAINT PETERSBURG | 62K |
| MIAMI BEACH COMMUNITY HEALTH CENT.. | MIAMI BEACH | 59K |
| THE BREVARD HEALTH ALLIANCE, INC. | MELBOURNE | 58K |
| FLORIDA COMMUNITY HEALTH CENTER I.. | WEST PALM BEACH | 55K |
| ESCAMBIA COMMUNITY CLINICS, INC. | PENSACOLA | 55K |
| CENTRAL FLORIDA FAMILY HEALTH CENT.. | SANFORD | 50K |
| PANCARE OF FLORIDA, INC. D.B.A. CHC-B.. | PANAMA CITY | 45K |
| COLLIER HEALTH SERVICES | IMMOKALEE | 42K |
| LEONE TRICE COMMUNITY HEALTH CENT | ... | ... |



BLACK OR AFRICAN AMERICAN POPULATION SERVED

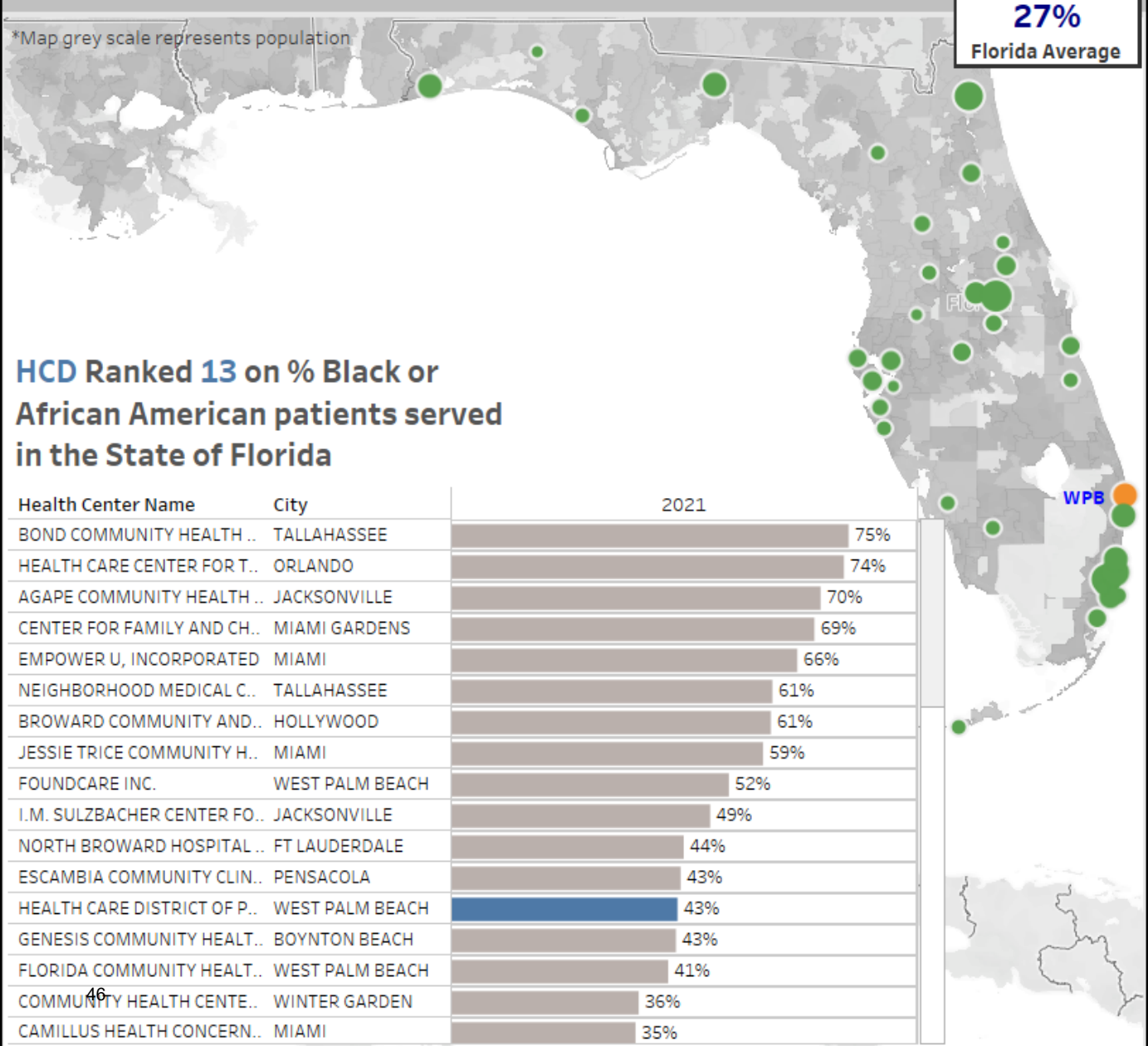
NATIONAL % PATIENTS SERVED IDENTIFIED AS BLACK OR AFRICAN AMERICAN



Florida Ranked 19 on % Black or African American patients served

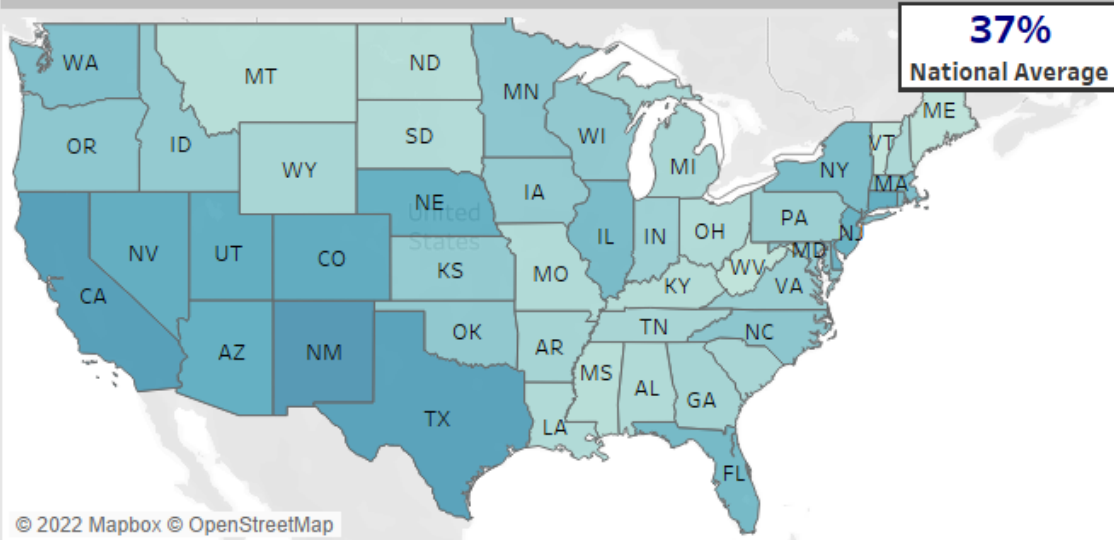
| State | 2021 |
|----------------------|------|
| Virgin Islands | 90% |
| District of Columbia | 67% |
| Mississippi | 63% |
| Louisiana | 56% |
| Alabama | 52% |
| South Carolina | 52% |
| Georgia | 49% |
| Maryland | 49% |
| Illinois | 37% |
| New York | 37% |
| Delaware | 33% |
| North Carolina | 33% |
| Virginia | 31% |
| Tennessee | 31% |
| Pennsylvania | 30% |

FLORIDA % PATIENTS SERVED IDENTIFIED AS BLACK OR AFRICAN AMERICAN



HISPANIC OR LATINO POPULATION SERVED

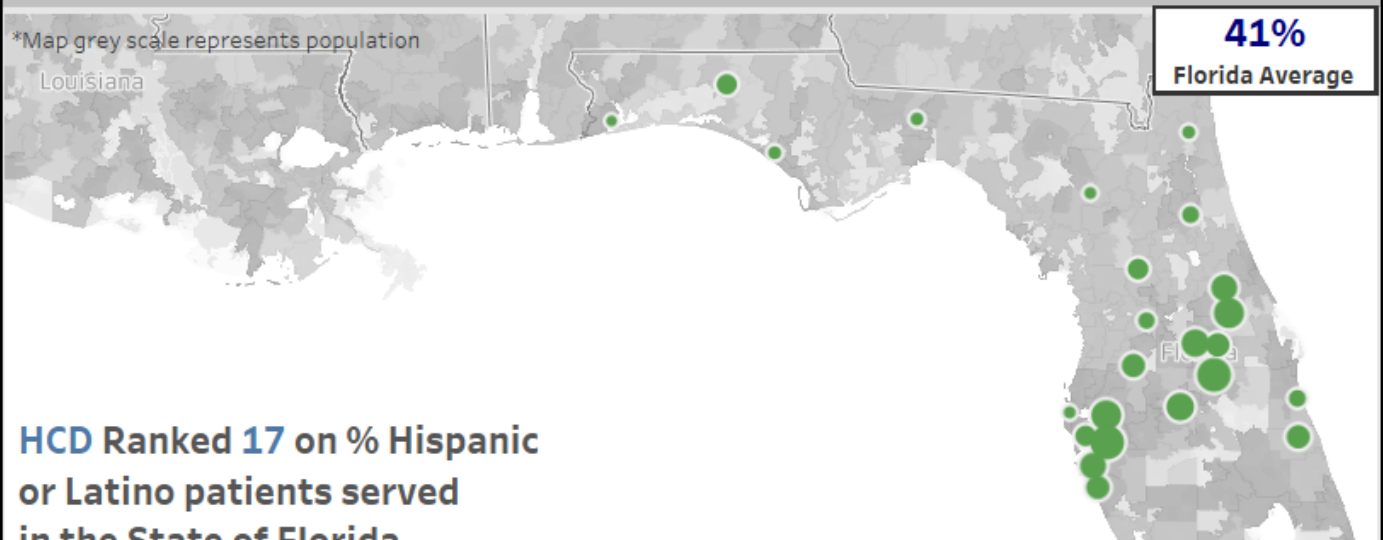
NATIONAL % PATIENTS SERVED IDENTIFIED AS HISPANIC OR LATINO



Florida Ranked 13 on % Hispanic patients served

| State | 2021 |
|--------------|------|
| Puerto Rico | 99% |
| New Mexico | 67% |
| California | 62% |
| Texas | 60% |
| Colorado | 53% |
| Connecticut | 51% |
| Utah | 51% |
| Nevada | 51% |
| Arizona | 49% |
| Nebraska | 49% |
| New Jersey | 47% |
| Delaware | 46% |
| Florida | 41% |
| Rhode Island | 40% |
| Illinois | 39% |
| New York | 38% |

FLORIDA % PATIENTS SERVED IDENTIFIED AS HISPANIC OR LATINO

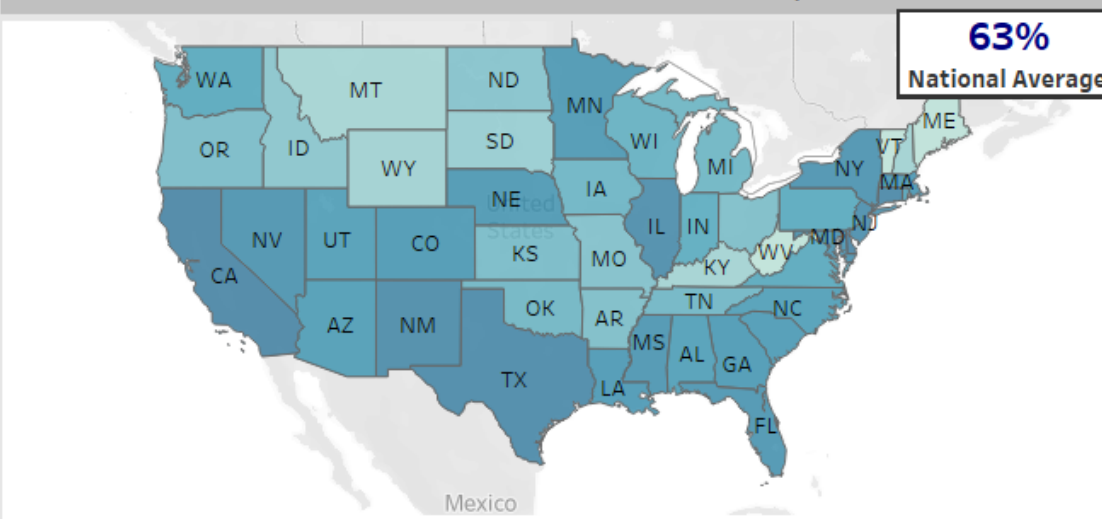


HCD Ranked 17 on % Hispanic or Latino patients served in the State of Florida

| Health Center Name | City | 2021 |
|---------------------------------------|-----------------|------|
| CITRUS HEALTH NETWORK, INC. | HIALEAH | 81% |
| BANYAN COMMUNITY HEALTH CENTER, I.. | MIAMI | 81% |
| PRIMARY CARE MEDICAL SERVICES OF P.. | KISSIMMEE | 72% |
| MIAMI BEACH COMMUNITY HEALTH CEN.. | MIAMI BEACH | 67% |
| SUNCOAST COMMUNITY HEALTH CENTE.. | RUSKIN | 66% |
| COLLIER HEALTH SERVICES | IMMOKALEE | 66% |
| BORINQUEN HEALTH CARE CENTER, INC. | MIAMI | 65% |
| COMMUNITY HEALTH OF SOUTH FLORID.. | CUTLER BAY | 63% |
| CAMILLUS HEALTH CONCERN, INC. | MIAMI | 62% |
| CARE RESOURCE COMMUNITY HEALTH C.. | MIAMI | 58% |
| FAMILY HEALTH CENTERS OF SW FLORID.. | FORT MYERS | 56% |
| CENTRAL FLORIDA FAMILY HEALTH CENT.. | SANFORD | 53% |
| TAMPA FAMILY HEALTH CENTERS, INC. | TAMPA | 52% |
| FLORIDA COMMUNITY HEALTH CENTER I.. | WEST PALM BEACH | 49% |
| CENTRAL FLORIDA HEALTH CARE, INC. | WINTER HAVEN | 45% |
| COMMUNITY HEALTH CENTERS, INC. | WINTER GARDEN | 42% |
| HEALTH CARE DISTRICT OF PALM BEACH .. | WEST PALM BEACH | 40% |

RACIAL AND/OR ETHNIC MINORITY POPULATION SERVED

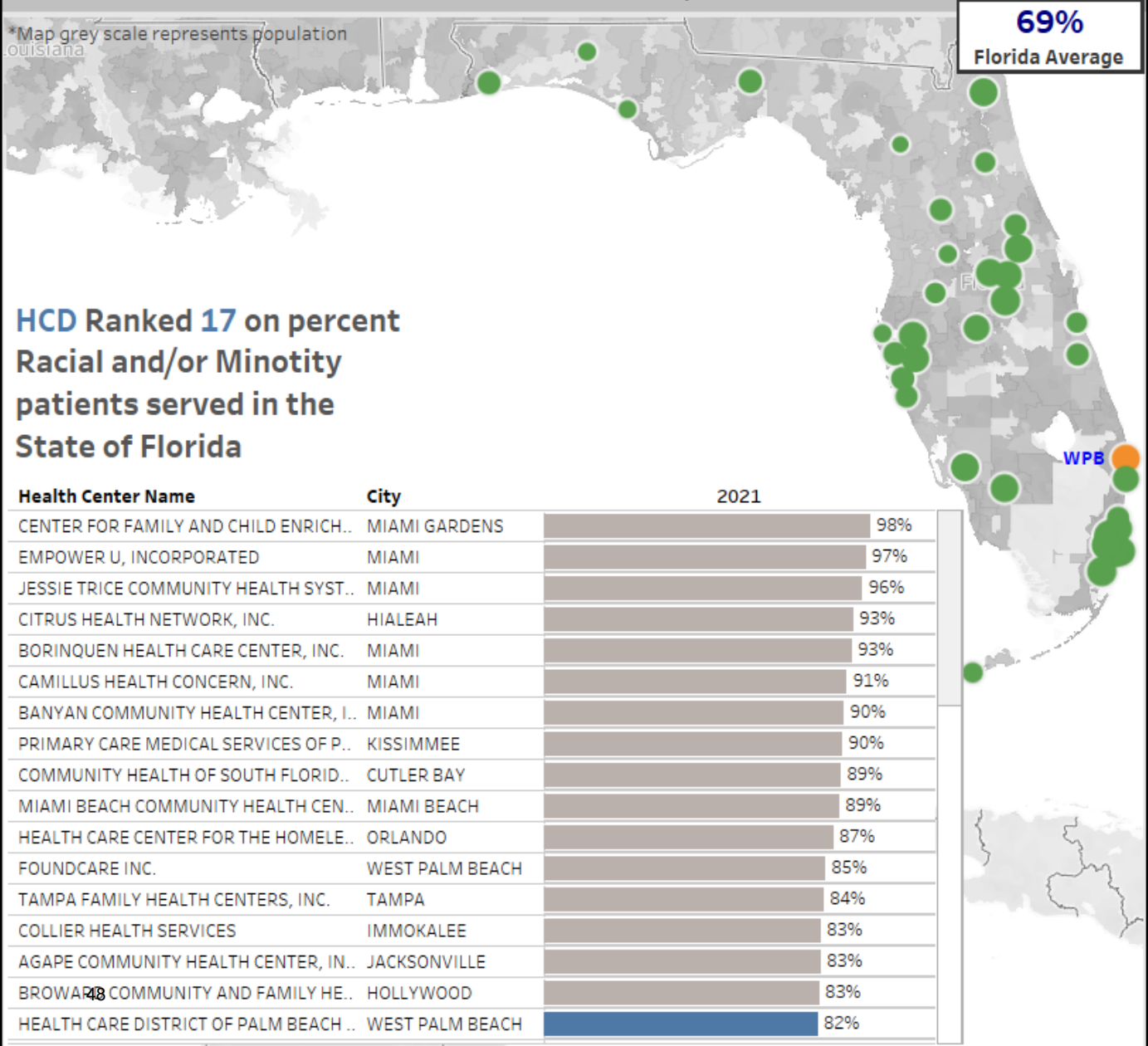
NATIONAL % PATIENTS SERVED IDENTIFIED AS RACIAL AND/OR ETHNIC MINORITY



Florida Ranked 16 on % Minority patients served

| State | 2021 |
|----------------------|------|
| Guam | 99% |
| Puerto Rico | 99% |
| Virgin Islands | 95% |
| District of Columbia | 95% |
| California | 79% |
| Delaware | 79% |
| Hawaii | 79% |
| Connecticut | 78% |
| Texas | 77% |
| New Mexico | 76% |
| Illinois | 75% |
| New Jersey | 73% |
| Nevada | 70% |
| New York | 70% |
| Maryland | 69% |
| Florida | 69% |
| Mississippi | 68% |

FLORIDA % PATIENTS SERVED IDENTIFIED AS RACIAL AND/OR ETHNIC MINORITY



AGE DISTRIBUTION

Sort data by Age group
Adults

Select year to filter data

2017

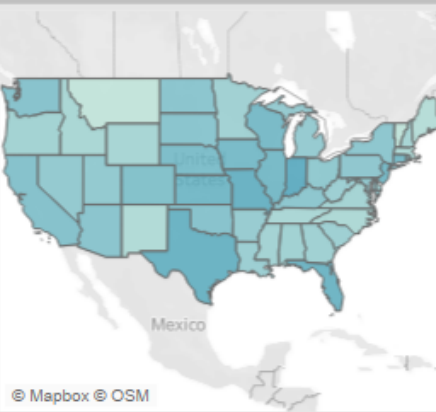
2018

2019

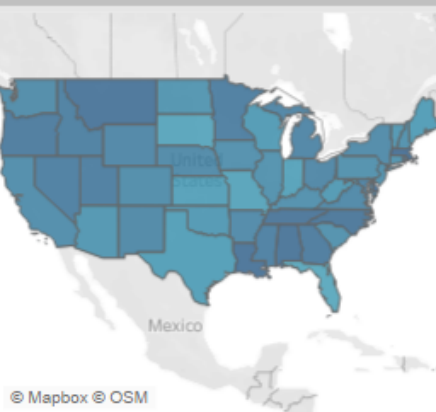
2020

2021

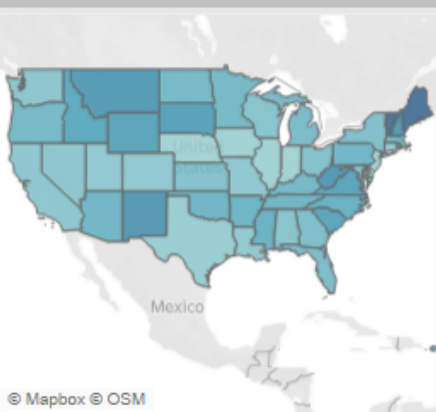
CHILDREN



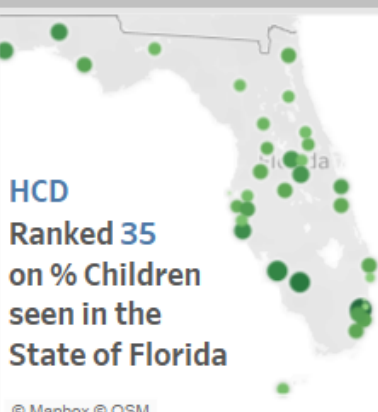
ADULTS



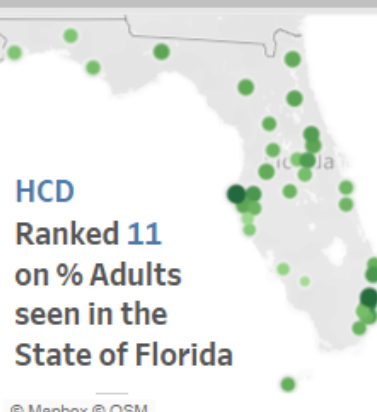
OLDER ADULTS



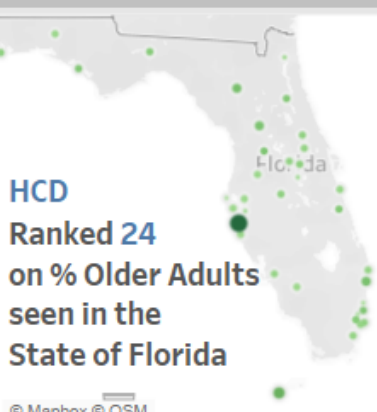
CHILDREN



ADULTS



OLDER ADULTS



| | CHILDREN | ADULTS | OLDER ADULTS | |
|----------------------|-----------------|-----------------|-----------------|----|
| Delaware | <div></div> 24% | <div></div> 67% | <div></div> 9% | |
| Massachusetts | <div></div> 21% | <div></div> 67% | <div></div> 12% | |
| District of Columbia | <div></div> 26% | <div></div> 67% | <div></div> 8% | |
| Louisiana | <div></div> 25% | <div></div> 66% | <div></div> 9% | |
| Alabama | <div></div> 24% | <div></div> 66% | <div></div> 10% | |
| Montana | <div></div> 17% | <div></div> 66% | <div></div> 17% | |
| Tennessee | <div></div> 22% | <div></div> 66% | <div></div> 13% | |
| North Carolina | <div></div> 21% | <div></div> 65% | <div></div> 13% | |
| Georgia | <div></div> 24% | <div></div> 65% | <div></div> 11% | |
| Oregon | <div></div> 23% | <div></div> 64% | <div></div> 12% | |
| Rhode Island | <div></div> 26% | <div></div> 64% | <div></div> 10% | |
| Utah | <div></div> 27% | <div></div> 64% | <div></div> 9% | |
| Minnesota | <div></div> 24% | <div></div> 64% | <div></div> 12% | |
| Nevada | <div></div> 27% | <div></div> 64% | <div></div> 9% | |
| Idaho | <div></div> 22% | <div></div> 64% | <div></div> 15% | |
| Mississippi | <div></div> 23% | <div></div> 63% | <div></div> 13% | |
| Maryland | <div></div> 27% | <div></div> 63% | <div></div> 10% | 49 |
| Puerto Rico | <div></div> 23% | <div></div> 62% | <div></div> 14% | |

| | CHILDREN | ADULTS | OLDER ADULTS | |
|-----------------------------|------------------|-----------------|-----------------|-----------------|
| PINELLAS COUNTY BOARD O.. | CLEARWATER | 0% | <div></div> 99% | <div></div> 1% |
| NORTH BROWARD HOSPITA.. | FT LAUDERDALE | | <div></div> 98% | <div></div> 2% |
| CARE RESOURCE COMMUNI.. | MIAMI | <div></div> 5% | <div></div> 89% | <div></div> 6% |
| CAMILLUS HEALTH CONCER.. | MIAMI | <div></div> 2% | <div></div> 84% | <div></div> 14% |
| NEIGHBORHOOD MEDICAL C.. | TALLAHASSEE | <div></div> 18% | <div></div> 79% | <div></div> 3% |
| BROWARD COMMUNITY AN.. | HOLLYWOOD | <div></div> 9% | <div></div> 79% | <div></div> 12% |
| BANYAN COMMUNITY HEAL.. | MIAMI | <div></div> 15% | <div></div> 73% | <div></div> 12% |
| EMPOWER U, INCORPORATE.. | MIAMI | <div></div> 23% | <div></div> 73% | <div></div> 4% |
| GENESIS COMMUNITY HEAL.. | BOYNTON BEACH | <div></div> 14% | <div></div> 72% | <div></div> 14% |
| TAMPA FAMILY HEALTH CEN.. | TAMPA | <div></div> 23% | <div></div> 72% | <div></div> 5% |
| HEALTH CARE DISTRICT OF P.. | WEST PALM BEACH | <div></div> 23% | <div></div> 70% | <div></div> 7% |
| HEALTH CARE CENTER FOR T.. | ORLANDO | <div></div> 22% | <div></div> 70% | <div></div> 9% |
| MIAMI BEACH COMMUNITY .. | MIAMI BEACH | <div></div> 22% | <div></div> 70% | <div></div> 8% |
| NORTHEAST FLORIDA HEALT.. | DELAND | <div></div> 23% | <div></div> 69% | <div></div> 8% |
| I.M. SULZBACHER CENTER F.. | JACKSONVILLE | <div></div> 27% | <div></div> 68% | <div></div> 5% |
| RURAL HEALTH CARE, INC. | PALATKA | <div></div> 24% | <div></div> 65% | <div></div> 11% |
| CENTRAL FLORIDA FAMILY H.. | SANFORD | <div></div> 30% | <div></div> 63% | <div></div> 7% |
| COMMUNITY HEALTH CENTE.. | SAINT PETERSBURG | <div></div> 32% | <div></div> 63% | <div></div> 5% |

FLORIDA SCREENING AND PREVENTIVE CARE

Select year to filter

2017

2018

2019

2020

2021

HCD Ranked 6 on Breast Cancer Screening in Florida

| Health Center Name | City | 2021 |
|-------------------------|-----------------|------|
| CITRUS HEALTH NETWO.. | HIALEAH | 70% |
| FAMILY HEALTH CENTER.. | FORT MYERS | 65% |
| MIAMI BEACH COMMUN.. | MIAMI BEACH | 64% |
| COLLIER HEALTH SERVIC.. | IMMOKALEE | 64% |
| CARE RESOURCE COMM.. | MIAMI | 63% |
| HEALTH CARE DISTRICT .. | WEST PALM BEACH | 60% |
| NORTH BROWARD HOSP.. | FT LAUDERDALE | 60% |
| BOND COMMUNITY HEA.. | TALLAHASSEE | 58% |
| FOUNDCARE INC. | WEST PALM BEACH | 57% |
| COMMUNITY HEALTH OF.. | CUTLER BAY | 56% |
| CENTRAL FLORIDA HEAL.. | WINTER HAVEN | 56% |
| MCR HEALTH, INC. | PALMETTO | 53% |
| TAMPA FAMILY HEALTH .. | TAMPA | 52% |
| BORINQUEN HEALTH CA.. | MIAMI | 51% |

HCD Ranked 11 on Colorectal Cancer Screening in Florida

| Health Center Name | City | 2021 |
|--------------------------|------------------|------|
| FAMILY HEALTH CENTER.. | FORT MYERS | 71% |
| PRIMARY CARE MEDICAL .. | KISSIMMEE | 70% |
| MIAMI BEACH COMMUNI.. | MIAMI BEACH | 67% |
| CITRUS HEALTH NETWOR.. | HIALEAH | 54% |
| NEIGHBORHOOD MEDICA.. | TALLAHASSEE | 54% |
| BROWARD COMMUNITY .. | HOLLYWOOD | 52% |
| FLORIDA DOH, WALTON C.. | DEFUNIAK SPGS | 51% |
| FLORIDA DEPARTMENT O.. | TALLAHASSEE | 51% |
| BORINQUEN HEALTH CAR.. | MIAMI | 50% |
| COMMUNITY HEALTH CE.. | SAINT PETERSBURG | 49% |
| HEALTH CARE DISTRICT O.. | WEST PALM BEACH | 49% |
| NORTH FLORIDA MEDICA.. | TALLAHASSEE | 48% |
| ESCAMBIA COMMUNITY .. | PENSACOLA | 48% |
| COLLIER HEALTH SERVIC.. | IMMOKALEE | 48% |

HCD Ranked 25 on Cervical Cancer Screening in Florida

| Health Center Name | City | 2021 |
|-------------------------|------------------|------|
| MIAMI BEACH COMMUN.. | MIAMI BEACH | 84% |
| CAMILLUS HEALTH CONC.. | MIAMI | 79% |
| BORINQUEN HEALTH CA.. | MIAMI | 78% |
| COMMUNITY HEALTH CE.. | SAINT PETERSBURG | 76% |
| CITRUS HEALTH NETWO.. | HIALEAH | 73% |
| BROWARD COMMUNITY .. | HOLLYWOOD | 72% |
| COLLIER HEALTH SERVIC.. | IMMOKALEE | 72% |
| CENTER FOR FAMILY AN.. | MIAMI GARDENS | 70% |
| FAMILY HEALTH CENTER.. | FORT MYERS | 70% |
| PRIMARY CARE MEDICA.. | KISSIMMEE | 67% |
| SUNCOAST COMMUNITY.. | RUSKIN | 65% |
| COMMUNITY HEALTH CE.. | WINTER GARDEN | 64% |
| TAMPA FAMILY HEALTH .. | TAMPA | 64% |
| CENTERPLACE HEALTH, I.. | SARASOTA | 63% |

HCD Ranked 12 on Tobacco screening and Cessation in Florida

| Health Center Name | City | 2021 |
|--------------------------|------------------|------|
| PRIMARY CARE MEDICAL .. | KISSIMMEE | 98% |
| COMMUNITY HEALTH CE.. | SAINT PETERSBURG | 98% |
| EMPOWER U, INCORPOR.. | MIAMI | 96% |
| FOUNDCARE INC. | WEST PALM BEACH | 96% |
| MIAMI BEACH COMMUNI.. | MIAMI BEACH | 95% |
| I.M. SULZBACHER CENTE.. | JACKSONVILLE | 95% |
| TRENTON MEDICAL CENT.. | HIGH SPRINGS | 95% |
| FAMILY HEALTH CENTER.. | FORT MYERS | 95% |
| PINELLAS COUNTY BOAR.. | CLEARWATER | 93% |
| FLORIDA DOH, WALTON C.. | DEFUNIAK SPGS | 93% |
| TAMPA FAMILY HEALTH C.. | TAMPA | 93% |
| HEALTH CARE DISTRICT O.. | WEST PALM BEACH | 92% |
| BROWARD COMMUNITY .. | HOLLYWOOD | 92% |
| COMMUNITY HEALTH CE.. | WINTER GARDEN | 91% |

FLORIDA SCREENING AND PREVENTIVE CARE

HCD Ranked 3 on Depression Screening in Florida

| Health Center Name | City | 2021 |
|--------------------------|------------------|------|
| NORTH BROWARD HOSPI.. | FT LAUDERDALE | 100% |
| FLORIDA DEPARTMENT O.. | TALLAHASSEE | 97% |
| HEALTH CARE DISTRICT O.. | WEST PALM BEACH | 96% |
| CARE RESOURCE COMMU.. | MIAMI | 95% |
| COMMUNITY HEALTH CE.. | SAINT PETERSBURG | 94% |
| BROWARD COMMUNITY .. | HOLLYWOOD | 93% |
| PRIMARY CARE MEDICAL .. | KISSIMMEE | 91% |
| BORINQUEN HEALTH CAR.. | MIAMI | 91% |
| MIAMI BEACH COMMUNI.. | MIAMI BEACH | 90% |
| FOUNDCARE INC. | WEST PALM BEACH | 90% |
| RURAL HEALTH CARE, INC. | PALATKA | 87% |
| BANYAN COMMUNITY HE.. | MIAMI | 83% |
| PINELLAS COUNTY BOAR.. | CLEARWATER | 83% |
| TREASURE COAST COMM.. | FELLSMERE | 83% |

HCD Ranked 13 on Depression Remission in Florida

| Health Center Name | City | 2021 |
|--------------------------|-----------------|------|
| CARE RESOURCE COMMU.. | MIAMI | 68% |
| COMMUNITY HEALTH OF .. | CUTLER BAY | 65% |
| MIAMI BEACH COMMUNI.. | MIAMI BEACH | 60% |
| CAMILLUS HEALTH CONC.. | MIAMI | 54% |
| FLORIDA DEPARTMENT O.. | TALLAHASSEE | 50% |
| RURAL HEALTH CARE, INC. | PALATKA | 46% |
| PRIMARY CARE MEDICAL .. | KISSIMMEE | 36% |
| THE BREVARD HEALTH A.. | MELBOURNE | 34% |
| MCR HEALTH, INC. | PALMETTO | 32% |
| BOND COMMUNITY HEAL.. | TALLAHASSEE | 28% |
| PANCARE OF FLORIDA, IN.. | PANAMA CITY | 22% |
| PREMIER COMMUNITY H.. | DADE CITY | 15% |
| HEALTH CARE DISTRICT O.. | WEST PALM BEACH | 14% |
| PROJECT HEALTH INC. | SUMTERVILLE | 14% |

HCD Ranked 25 on Adult Weight Screening and Follow Up in Florida

| Health Center Name | City | 2021 |
|-------------------------|------------------|------|
| CARE RESOURCE COMMU.. | MIAMI | 98% |
| PINELLAS COUNTY BOAR.. | CLEARWATER | 98% |
| MIAMI BEACH COMMUNI.. | MIAMI BEACH | 98% |
| COMMUNITY HEALTH CE.. | SAINT PETERSBURG | 96% |
| RURAL HEALTH CARE, INC. | PALATKA | 96% |
| TREASURE COAST COMM.. | FELLSMERE | 96% |
| FOUNDCARE INC. | WEST PALM BEACH | 96% |
| CAMILLUS HEALTH CONC.. | MIAMI | 96% |
| FAMILY HEALTH CENTER.. | FORT MYERS | 95% |
| EMPOWER U, INCORPOR.. | MIAMI | 95% |
| BROWARD COMMUNITY .. | HOLLYWOOD | 94% |
| NEIGHBORHOOD MEDICA.. | TALLAHASSEE | 94% |
| NORTH BROWARD HOSPI.. | FT LAUDERDALE | 93% |
| BANYAN COMMUNITY HE.. | MIAMI | 92% |

HCD Ranked 1 HIV Screening in Florida

| Health Center Name | City | 2021 |
|---------------------------|-----------------|------|
| HEALTH CARE DISTRICT O.. | WEST PALM BEACH | 97% |
| CARE RESOURCE COMMU.. | MIAMI | 89% |
| NEIGHBORHOOD MEDICA.. | TALLAHASSEE | 89% |
| MIAMI BEACH COMMUNI.. | MIAMI BEACH | 82% |
| BROWARD COMMUNITY .. | HOLLYWOOD | 81% |
| NORTH BROWARD HOSPI.. | FT LAUDERDALE | 81% |
| CAMILLUS HEALTH CONC.. | MIAMI | 79% |
| CITRUS HEALTH NETWOR.. | HIALEAH | 74% |
| BORINQUEN HEALTH CAR.. | MIAMI | 70% |
| EMPOWER U, INCORPOR.. | MIAMI | 68% |
| FOUNDCARE INC. | WEST PALM BEACH | 68% |
| JESSIE TRICE COMMUNIT.. | MIAMI | 66% |
| 51HEALTH CARE CENTER FO.. | ORLANDO | 66% |
| CENTER FOR FAMILY AN.. | MIAMI GARDENS | 64% |

FLORIDA CHRONIC DISEASE MANAGEMENT

Select year to filter

2017

2018

2019

2020

2021

| HCD Ranked 15 on Hypertension in Florida | | |
|--|---------------|------|
| Health Center Name | City | 2021 |
| NORTH FLORIDA MEDICA.. | TALLAHASSEE | 56% |
| RURAL HEALTH NETWOR.. | KEY WEST | 53% |
| HEALTH CARE CENTER FO.. | ORLANDO | 49% |
| FLORIDA DOH, WALTON C.. | DEFUNIAK SPGS | 48% |
| COMMUNITY HEALTH CE.. | WINTER GARDEN | 45% |
| CAMILLUS HEALTH CONC.. | MIAMI | 44% |
| RURAL HEALTH CARE, INC. | PALATKA | 44% |
| BOND COMMUNITY HEAL.. | TALLAHASSEE | 43% |
| HEART OF FLORIDA HEAL.. | OCALA | 43% |
| ESCAMBIA COMMUNITY .. | PENSACOLA | 42% |
| PINELLAS COUNTY BOAR.. | CLEARWATER | 42% |
| TRENTON MEDICAL CENT.. | HIGH SPRINGS | 40% |
| NORTH BROWARD HOSPI.. | FT LAUDERDALE | 39% |
| CENTRAL FLORIDA HEALT.. | WINTER HAVEN | 38% |

| HCD Ranked 16 on Aspirin Therapy for IVD Patients in Florida | | |
|--|------------------|------|
| Health Center Name | City | 2021 |
| COMMUNITY HEALTH CE.. | SAINT PETERSBURG | 92% |
| BROWARD COMMUNITY .. | HOLLYWOOD | 91% |
| MIAMI BEACH COMMUNI.. | MIAMI BEACH | 91% |
| THE BREVARD HEALTH A.. | MELBOURNE | 90% |
| PINELLAS COUNTY BOAR.. | CLEARWATER | 88% |
| CARE RESOURCE COMMU.. | MIAMI | 87% |
| TAMPA FAMILY HEALTH C.. | TAMPA | 87% |
| CITRUS HEALTH NETWOR.. | HIALEAH | 84% |
| ESCAMBIA COMMUNITY .. | PENSACOLA | 84% |
| COMMUNITY HEALTH CE.. | WINTER GARDEN | 84% |
| HEART OF FLORIDA HEAL.. | OCALA | 84% |
| SUNCOAST COMMUNITY .. | RUSKIN | 84% |
| NEIGHBORHOOD MEDICA.. | TALLAHASSEE | 83% |
| BOND COMMUNITY HEAL.. | TALLAHASSEE | 83% |

| HCD Ranked 4 on Statin Therapy in Florida | | |
|---|------------------|------|
| Health Center Name | City | 2021 |
| THE BREVARD HEALTH A.. | MELBOURNE | 90% |
| PROJECT HEALTH, INC. | SUMTERVILLE | 86% |
| MIAMI BEACH COMMUNI.. | MIAMI BEACH | 86% |
| HEALTH CARE DISTRICT O.. | WEST PALM BEACH | 84% |
| COLLIER HEALTH SERVIC.. | IMMOKALEE | 84% |
| HEALTH CARE CENTER FO.. | ORLANDO | 83% |
| BANYAN COMMUNITY HE.. | MIAMI | 83% |
| PANCARE OF FLORIDA, IN.. | PANAMA CITY | 83% |
| BOND COMMUNITY HEAL.. | TALLAHASSEE | 82% |
| CAMILLUS HEALTH CONC.. | MIAMI | 81% |
| FOUNDCARE INC. | WEST PALM BEACH | 80% |
| CENTRAL FLORIDA HEALT.. | WINTER HAVEN | 80% |
| TAMPA FAMILY HEALTH C.. | TAMPA | 80% |
| COMMUNITY HEALTH CE.. | SAINT PETERSBURG | 79% |

| HCD Ranked 16 on Uncrntolled Diabetes >9% in Florida | | |
|--|------------------|------|
| Health Center Name | City | 2021 |
| CENTER FOR FAMILY AN.. | MIAMI GARDENS | |
| MIAMI BEACH COMMUNI.. | MIAMI BEACH | 15% |
| FLORIDA DEPARTMENT O.. | TALLAHASSEE | 21% |
| COMMUNITY HEALTH CE.. | SAINT PETERSBURG | 22% |
| BORINQUEN HEALTH CAR.. | MIAMI | 24% |
| CARE RESOURCE COMMU.. | MIAMI | 26% |
| FLORIDA DOH, WALTON C.. | DEFUNIAK SPGS | 26% |
| NEIGHBORHOOD MEDICA.. | TALLAHASSEE | 27% |
| FAMILY HEALTH CENTER.. | FORT MYERS | 27% |
| MCR HEALTH, INC. | PALMETTO | 28% |
| TREASURE COAST COMM.. | FELLSMERE | 28% |
| BANYAN COMMUNITY HE.. | MIAMI | 29% |
| 52NORTH FLORIDA MEDICA.. | TALLAHASSEE | 30% |
| CITRUS HEALTH NETWOR.. | HIALEAH | 30% |

FLORIDA MATERNAL CARE AND CHILDREN'S HEALTH

Select year to filter

2017

2018

2019

2020

2021

HCD Ranked 9 on Childhood Immunization in Florida

| Health Center Name | City | 2021 |
|--------------------------|------------------|------|
| I.M. SULZBACHER CENTE.. | JACKSONVILLE | 73% |
| NEIGHBORHOOD MEDICA.. | TALLAHASSEE | 64% |
| COMMUNITY HEALTH CE.. | SAINT PETERSBURG | 58% |
| MIAMI BEACH COMMUNI.. | MIAMI BEACH | 55% |
| FAMILY HEALTH CENTER.. | FORT MYERS | 53% |
| CITRUS HEALTH NETWOR.. | HIALEAH | 52% |
| SUNCOAST COMMUNITY .. | RUSKIN | 50% |
| BORINQUEN HEALTH CAR.. | MIAMI | 46% |
| HEALTH CARE DISTRICT O.. | WEST PALM BEACH | 46% |
| MCR HEALTH, INC. | PALMETTO | 45% |
| COLLIER HEALTH SERVIC.. | IMMOKALEE | 43% |
| TRENTON MEDICAL CENT.. | HIGH SPRINGS | 42% |
| TREASURE COAST COMM.. | FELLSMERE | 40% |
| COMMUNITY HEALTH OF .. | CUTLER BAY | 39% |

HCD Ranked 5 on Adolescent Weight Screening and Follow Up

| Health Center Name | City | 2021 |
|--------------------------|------------------|------|
| EMPOWER U, INCORPOR.. | MIAMI | 97% |
| BORINQUEN HEALTH CAR.. | MIAMI | 97% |
| CAMILLUS HEALTH CONC.. | MIAMI | 97% |
| COMMUNITY HEALTH CE.. | SAINT PETERSBURG | 96% |
| HEALTH CARE DISTRICT O.. | WEST PALM BEACH | 95% |
| MCR HEALTH, INC. | PALMETTO | 95% |
| BANYAN COMMUNITY HE.. | MIAMI | 95% |
| PREMIER COMMUNITY H.. | DADE CITY | 94% |
| CITRUS HEALTH NETWOR.. | HIALEAH | 94% |
| FAMILY HEALTH CENTER.. | FORT MYERS | 93% |
| TREASURE COAST COMM.. | FELLSMERE | 93% |
| FOUNDCARE INC. | WEST PALM BEACH | 92% |
| COMMUNITY HEALTH OF .. | CUTLER BAY | 92% |
| CARE RESOURCE COMMU.. | MIAMI | 91% |

HCD Ranked 10 on Dental Sealants in Florida

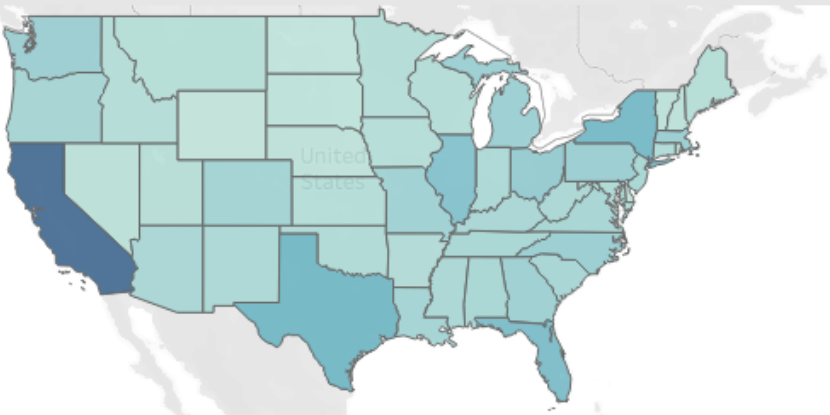
| Health Center Name | City | 2021 |
|--------------------------|------------------|------|
| RURAL HEALTH NETWOR.. | KEY WEST | 100% |
| COMMUNITY HEALTH CE.. | SAINT PETERSBURG | 98% |
| PANCARE OF FLORIDA, IN.. | PANAMA CITY | 96% |
| MIAMI BEACH COMMUNI.. | MIAMI BEACH | 94% |
| PREMIER COMMUNITY H.. | DADE CITY | 94% |
| TRENTON MEDICAL CENT.. | HIGH SPRINGS | 94% |
| CENTERPLACE HEALTH, I.. | SARASOTA | 94% |
| THE BREVARD HEALTH A.. | MELBOURNE | 90% |
| HEALTH CARE CENTER FO.. | ORLANDO | 84% |
| HEALTH CARE DISTRICT O.. | WEST PALM BEACH | 84% |
| MCR HEALTH, INC. | PALMETTO | 82% |
| BORINQUEN HEALTH CAR.. | MIAMI | 82% |
| NEIGHBORHOOD MEDICA.. | TALLAHASSEE | 78% |
| FAMILY HEALTH CENTER.. | FORT MYERS | 71% |

HCD Ranked 30 on Prenatal Care in Florida

| Health Center Name | City | 2021 |
|------------------------|------------------|------|
| TREASURE COAST COMM.. | FELLSMERE | 94% |
| EMPOWER U, INCORPOR.. | MIAMI | 84% |
| PROJECT HEALTH, INC. | SUMTERVILLE | 83% |
| CARE RESOURCE COMMU.. | MIAMI | 82% |
| CITRUS HEALTH NETWOR.. | HIALEAH | 82% |
| MIAMI BEACH COMMUNI.. | MIAMI BEACH | 81% |
| SUNCOAST COMMUNITY .. | RUSKIN | 81% |
| COMMUNITY HEALTH CE.. | SAINT PETERSBURG | 77% |
| TRENTON MEDICAL CENT.. | HIGH SPRINGS | 76% |
| NORTHEAST FLORIDA HE.. | DELAND | 76% |
| ESCAMBIA COMMUNITY .. | PENSACOLA | 76% |
| FLORIDA DEPARTMENT O.. | TALLAHASSEE | 75% |
| 53FOUNDCARE INC. | WEST PALM BEACH | 72% |
| MCR HEALTH, INC. | PALMETTO | 70% |

HEALTH CENTER SERVICE GRANT EXPENDITURES

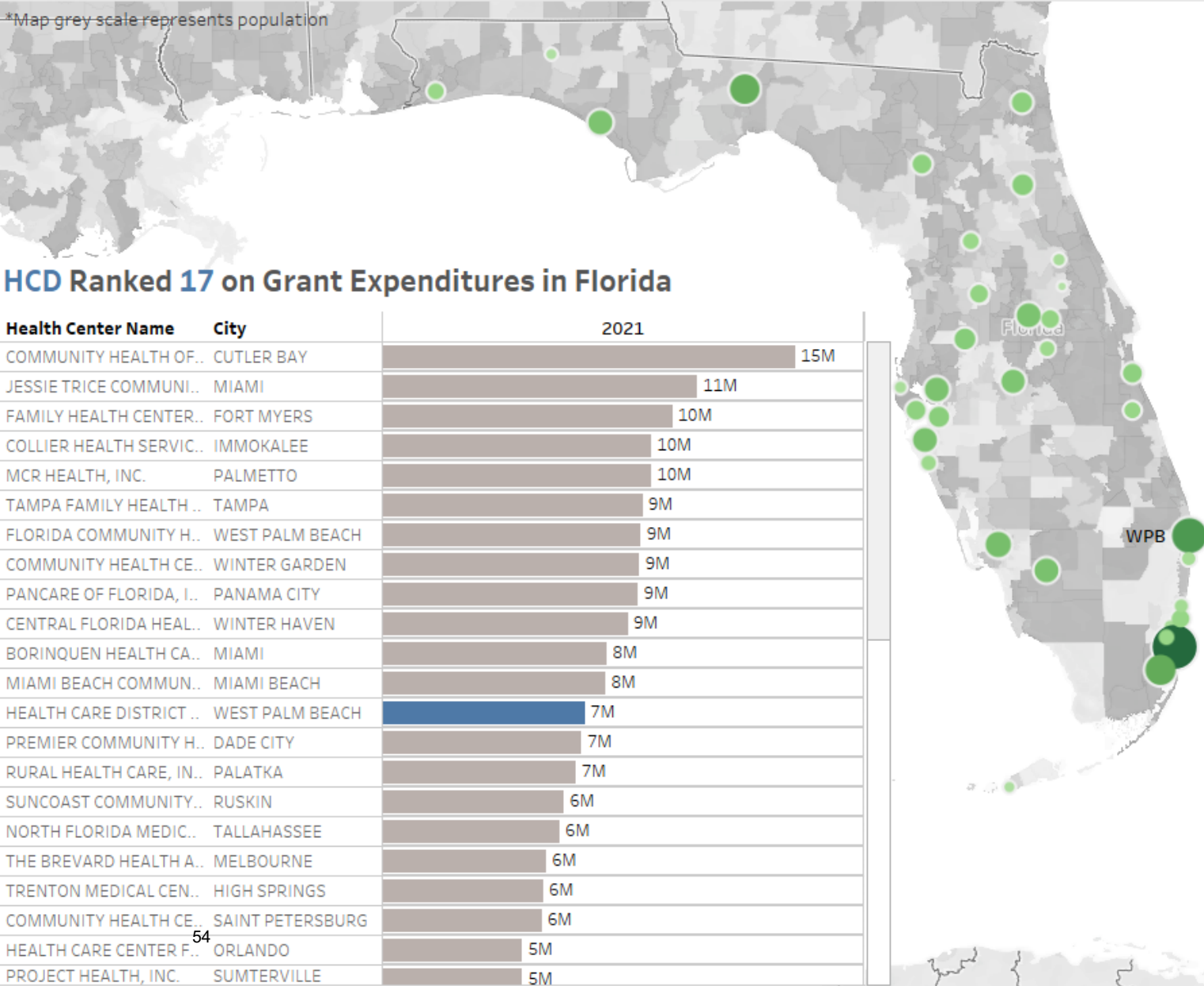
NATIONAL GRANT EXPENDITURES



Florida Ranked 4 on Grant Expenditures

| State | 2021 |
|----------------|------|
| California | 704M |
| Texas | 285M |
| New York | 273M |
| Florida | 249M |
| Illinois | 221M |
| Ohio | 165M |
| North Carolina | 146M |
| Massachusetts | 142M |
| Pennsylvania | 141M |
| Washington | 139M |
| Michigan | 137M |
| Georgia | 129M |
| Missouri | 123M |
| Colorado | 111M |
| Louisiana | 107M |
| Oregon | 99M |
| Puerto Rico | 95M |
| South Carolina | 95M |
| Virginia | 93M |

FLORIDA GRANT EXPENDITURES



TOTAL COST

2017

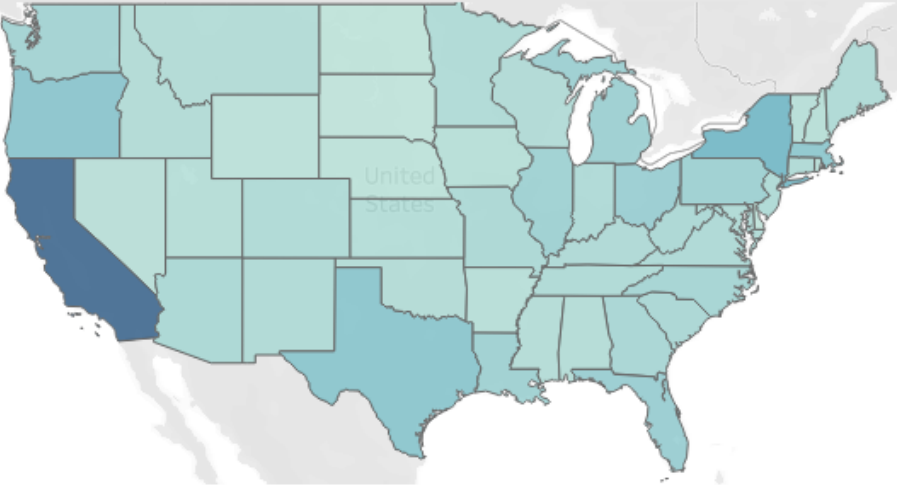
2018

2019

2020

2021

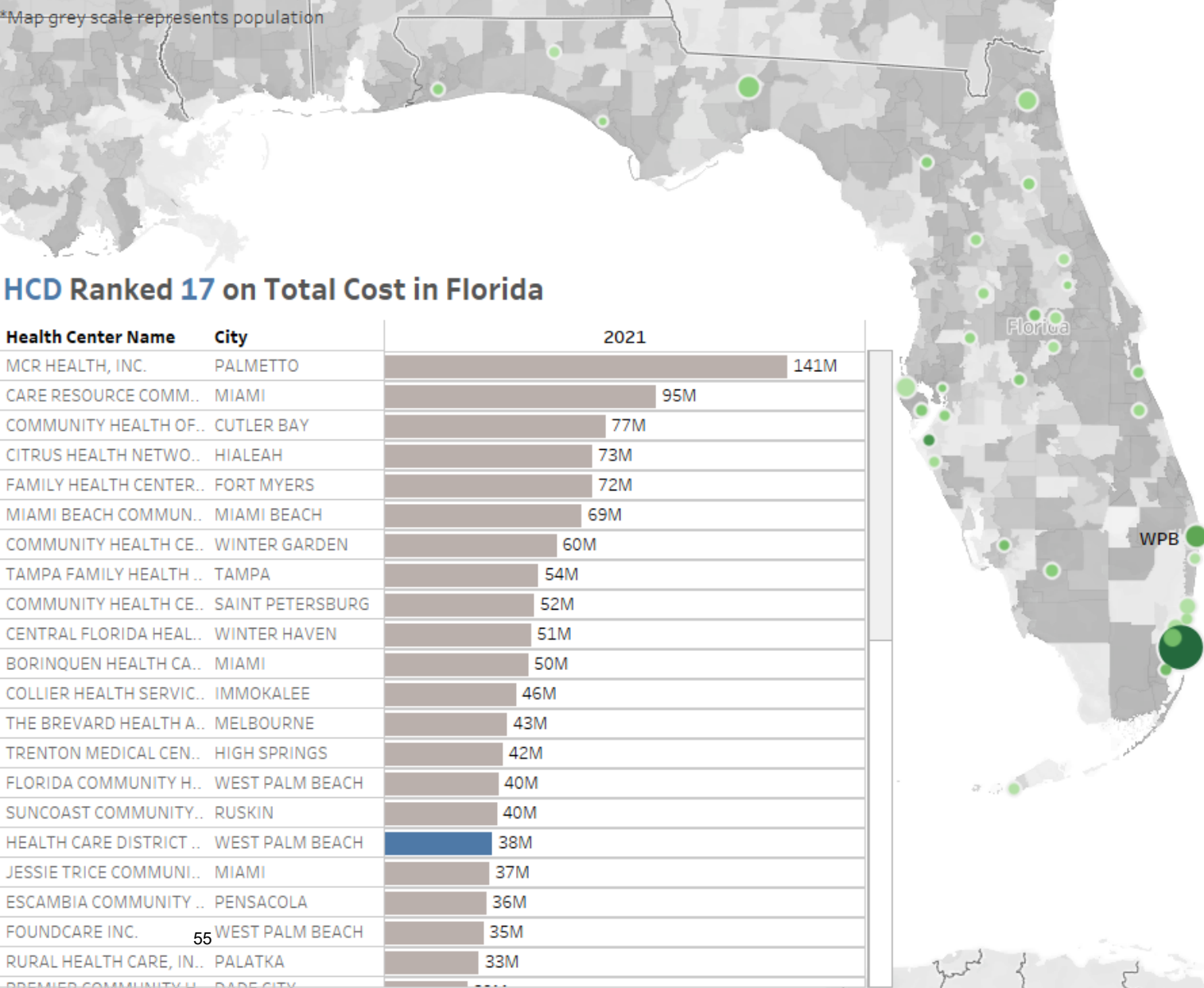
NATIONAL TOTAL COST



Florida Ranked 5 on Total Cost

| State | 2021 |
|----------------|--------|
| California | 7,691M |
| New York | 3,132M |
| Texas | 1,854M |
| Washington | 1,573M |
| Florida | 1,527M |
| Massachusetts | 1,489M |
| Illinois | 1,415M |
| Arizona | 993M |
| Ohio | 861M |
| Pennsylvania | 855M |
| Oregon | 833M |
| Michigan | 767M |
| Colorado | 765M |
| Missouri | 686M |
| North Carolina | 627M |
| South Carolina | 609M |
| Connecticut | 589M |

FLORIDA TOTAL COST



AVERAGE TOTAL COST PER PATIENT

Select year to filter data

2017

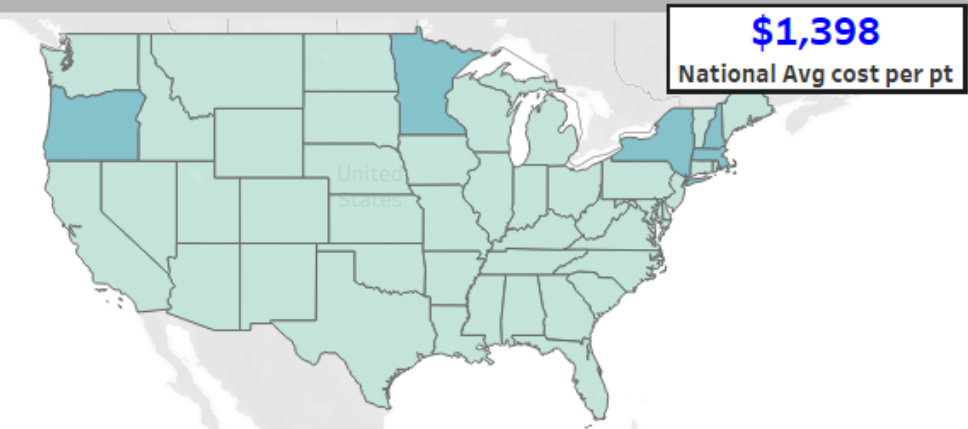
2018

2019

2020

2021

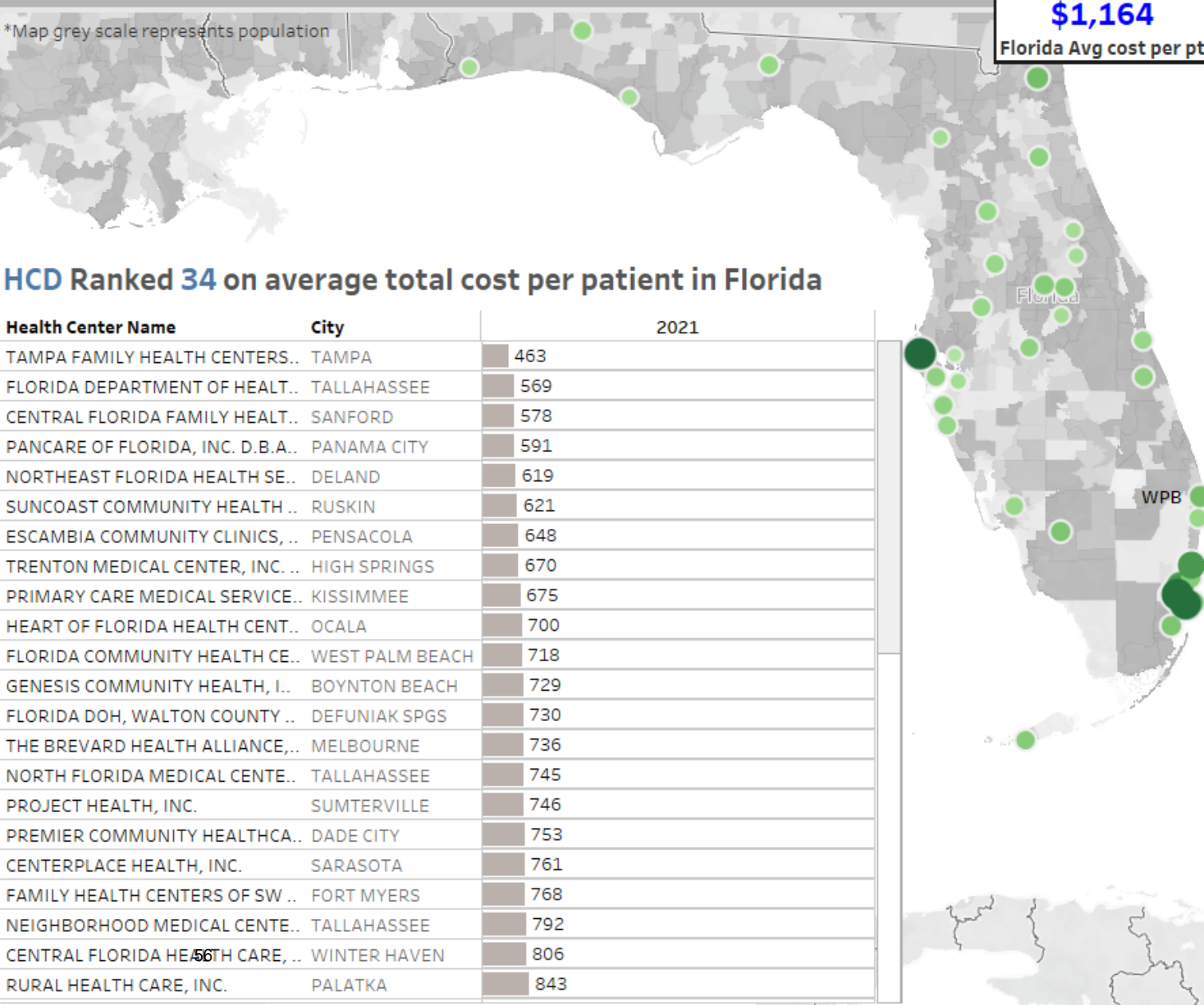
NATIONAL AVERAGE OF TOTAL COST PER PATIENT



Florida Ranked 24 on average total cost per patient

| State | 2021 |
|----------------|-------|
| Guam | 874 |
| Tennessee | 867 |
| Mississippi | 944 |
| New Jersey | 1,022 |
| Indiana | 1,019 |
| South Dakota | 994 |
| North Carolina | 985 |
| Alabama | 1,100 |
| Kansas | 1,012 |
| Georgia | 968 |
| Puerto Rico | 1,055 |
| Ohio | 1,057 |
| Texas | 1,037 |
| Oklahoma | 998 |
| Illinois | 1,089 |
| Virginia | 1,037 |
| West Virginia | 1,063 |
| Kentucky | 1,059 |
| Delaware | 1,051 |

FLORIDA AVERAGE OF TOTAL COST PER PATIENT

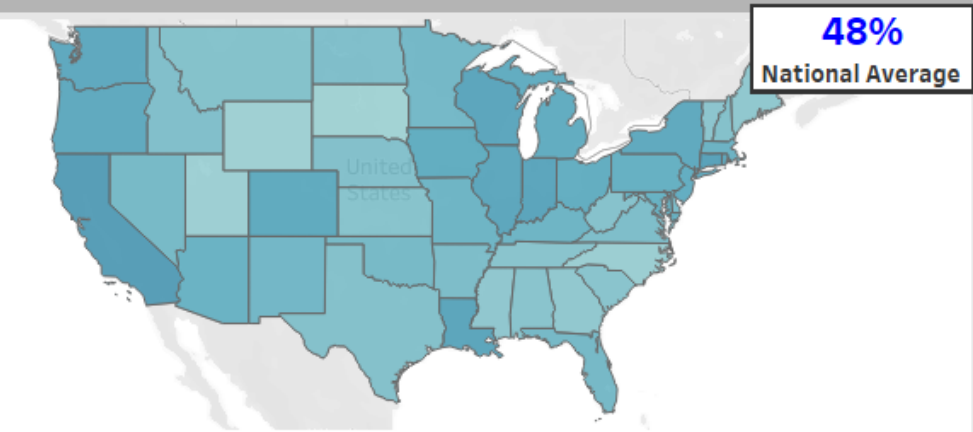


HCD Ranked 34 on average total cost per patient in Florida

| Health Center Name | City | 2021 |
|----------------------------------|-----------------|------|
| TAMPA FAMILY HEALTH CENTERS.. | TAMPA | 463 |
| FLORIDA DEPARTMENT OF HEALT.. | TALLAHASSEE | 569 |
| CENTRAL FLORIDA FAMILY HEALT.. | SANFORD | 578 |
| PANCARE OF FLORIDA, INC. D.B.A.. | PANAMA CITY | 591 |
| NORTHEAST FLORIDA HEALTH SE.. | DELAND | 619 |
| SUNCOAST COMMUNITY HEALTH .. | RUSKIN | 621 |
| ESCAMBIA COMMUNITY CLINICS, .. | PENSACOLA | 648 |
| TRENTON MEDICAL CENTER, INC. .. | HIGH SPRINGS | 670 |
| PRIMARY CARE MEDICAL SERVICE.. | KISSIMMEE | 675 |
| HEART OF FLORIDA HEALTH CENT.. | OCALA | 700 |
| FLORIDA COMMUNITY HEALTH CE.. | WEST PALM BEACH | 718 |
| GENESIS COMMUNITY HEALTH, I.. | BOYNTON BEACH | 729 |
| FLORIDA DOH, WALTON COUNTY .. | DEFUNIAK SPGS | 730 |
| THE BREVARD HEALTH ALLIANCE,.. | MELBOURNE | 736 |
| NORTH FLORIDA MEDICAL CENTE.. | TALLAHASSEE | 745 |
| PROJECT HEALTH, INC. | SUMTERVILLE | 746 |
| PREMIER COMMUNITY HEALTHCA.. | DADE CITY | 753 |
| CENTERPLACE HEALTH, INC. | SARASOTA | 761 |
| FAMILY HEALTH CENTERS OF SW .. | FORT MYERS | 768 |
| NEIGHBORHOOD MEDICAL CENTE.. | TALLAHASSEE | 792 |
| CENTRAL FLORIDA HEALTH CARE, .. | WINTER HAVEN | 806 |
| RURAL HEALTH CARE, INC. | PALATKA | 843 |

MEDICAID % PATIENTS SERVED

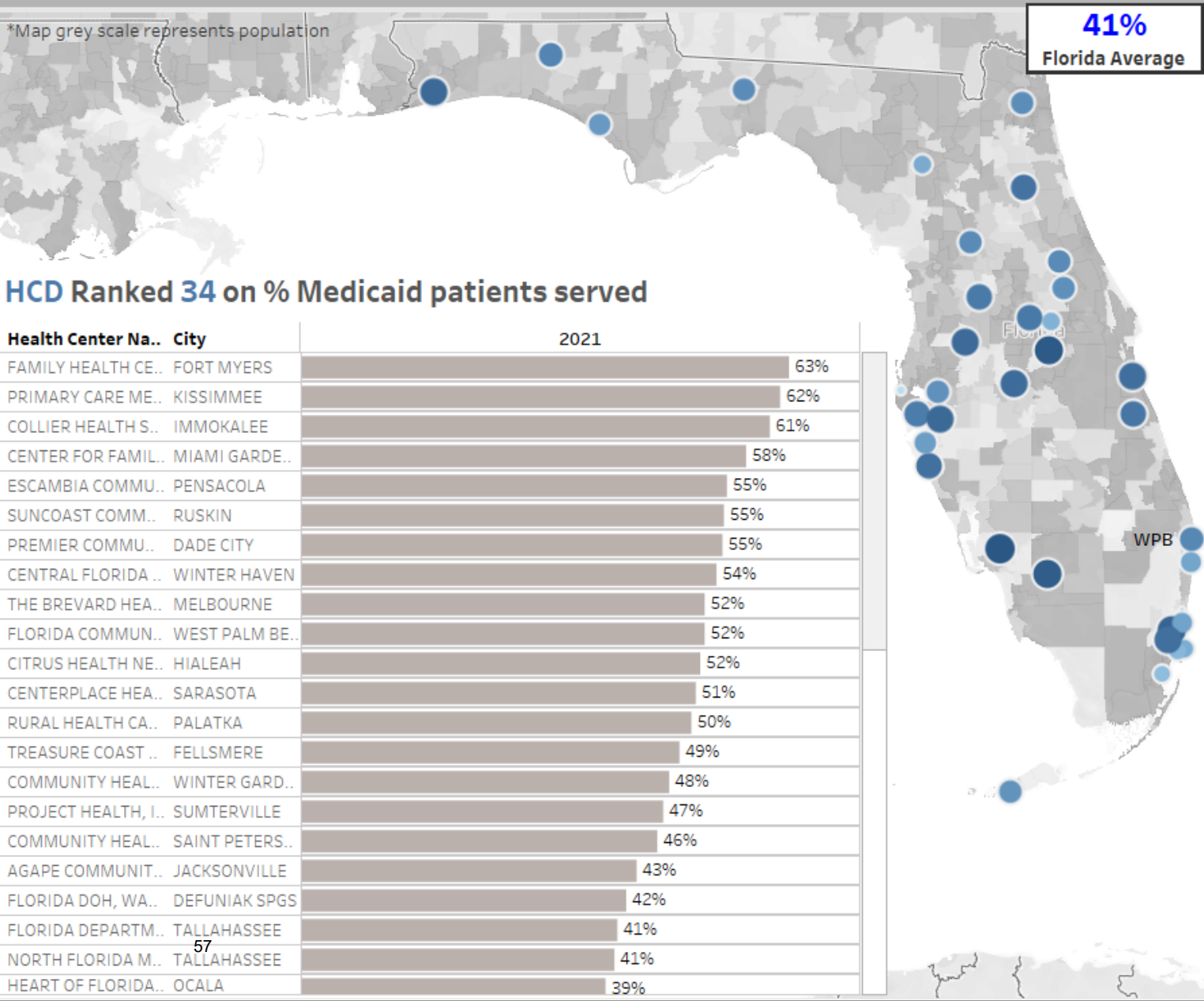
NATIONAL % MEDICAID PATIENTS SERVED



Florida Ranked 29 on % Medicaid patients served

| State | 2021 |
|----------------------|------|
| Puerto Rico | 66% |
| California | 64% |
| Connecticut | 61% |
| Indiana | 59% |
| Louisiana | 58% |
| District of Columbia | 58% |
| Wisconsin | 58% |
| Illinois | 57% |
| Washington | 56% |
| Hawaii | 55% |
| Rhode Island | 55% |
| New York | 54% |
| Oregon | 54% |
| Colorado | 54% |
| Virgin Islands | 53% |
| Iowa | 53% |
| Michigan | 52% |
| Ohio | 51% |
| New Jersey | 51% |

FLORIDA % MEDICAID PATIENTS SERVED



MEDICARE % PATIENTS SERVED

2017

2018

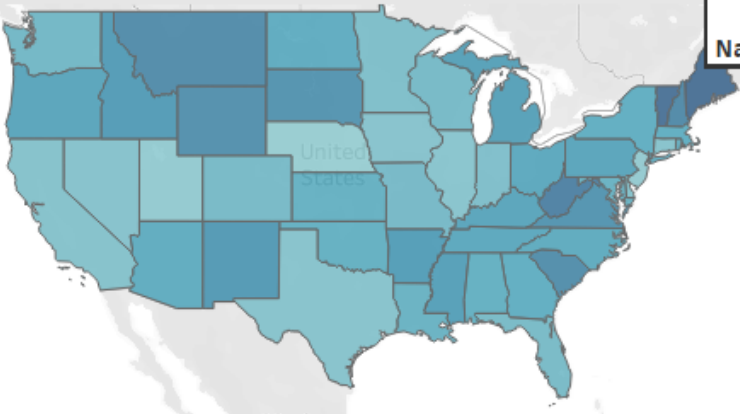
2019

2020

2021

NATIONAL % MEDICARE PATIENTS SERVED

11%
National Average



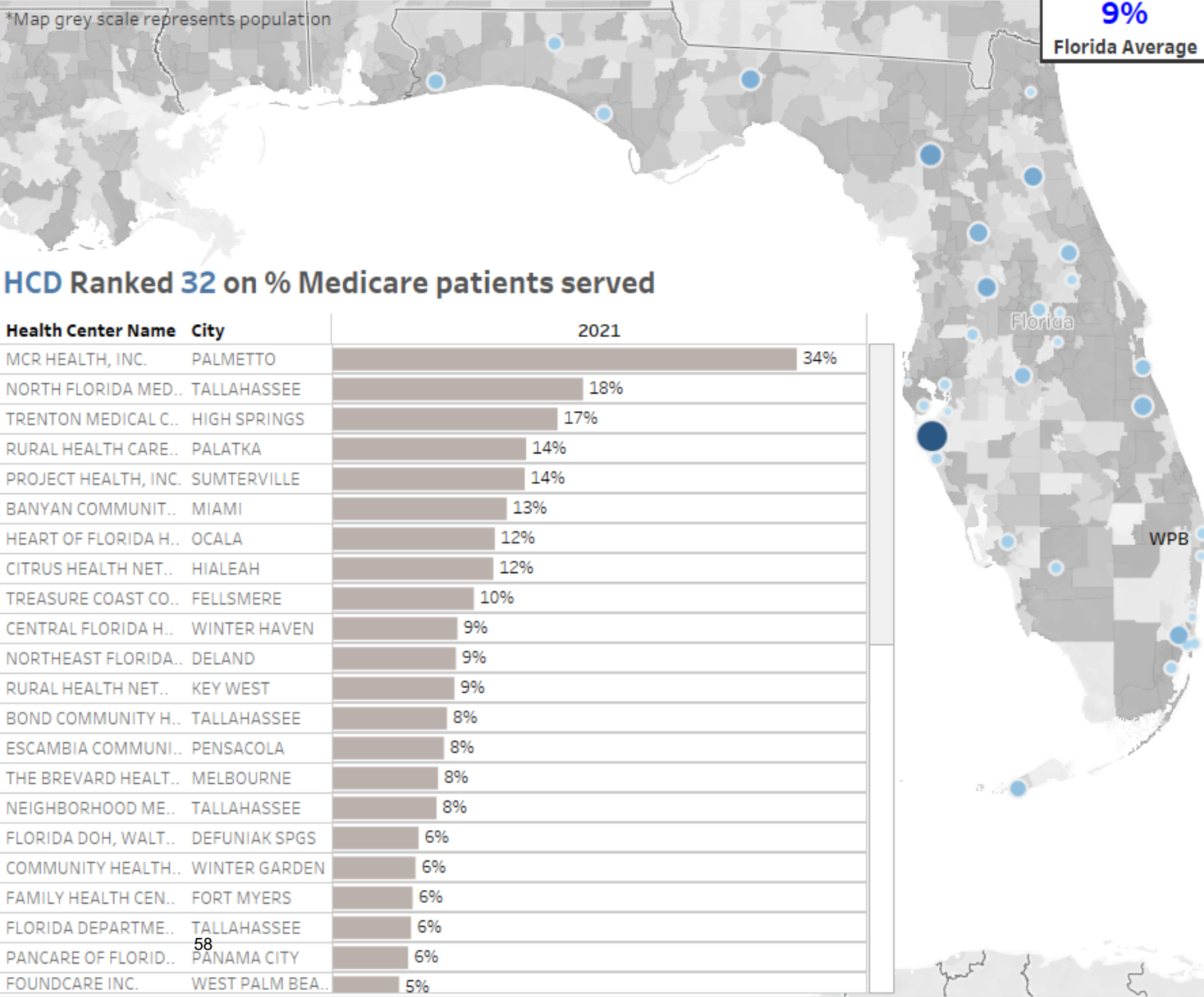
Florida Ranked 40 on % Medicare patients

| State | 2021 |
|----------------|------|
| Maine | 24% |
| Vermont | 23% |
| West Virginia | 20% |
| New Hampshire | 19% |
| Montana | 18% |
| South Carolina | 18% |
| Wyoming | 17% |
| South Dakota | 17% |
| Virginia | 17% |
| New Mexico | 16% |
| Idaho | 15% |
| Arkansas | 15% |
| Mississippi | 14% |
| Michigan | 14% |
| Oregon | 13% |
| Kentucky | 13% |
| Pennsylvania | 13% |
| Ohio | 13% |
| Tennessee | 13% |

FLORIDA % MEDICARE PATIENTS SERVED

*Map grey scale represents population

9%
Florida Average

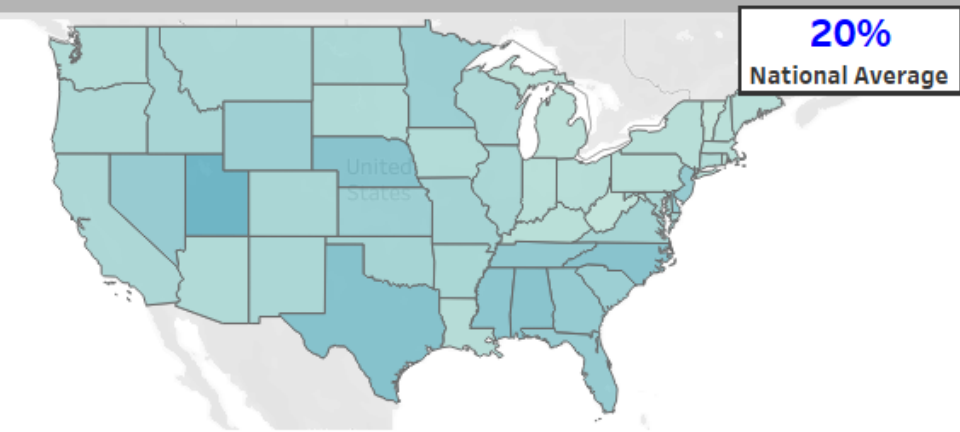


HCD Ranked 32 on % Medicare patients served

| Health Center Name | City | 2021 |
|----------------------|-----------------|------|
| MCR HEALTH, INC. | PALMETTO | 34% |
| NORTH FLORIDA MED.. | TALLAHASSEE | 18% |
| TRENTON MEDICAL C.. | HIGH SPRINGS | 17% |
| RURAL HEALTH CARE.. | PALATKA | 14% |
| PROJECT HEALTH, INC. | SUMTERVILLE | 14% |
| BANYAN COMMUNIT.. | MIAMI | 13% |
| HEART OF FLORIDA H.. | OCALA | 12% |
| CITRUS HEALTH NET.. | HIALEAH | 12% |
| TREASURE COAST CO.. | FELLSMERE | 10% |
| CENTRAL FLORIDA H.. | WINTER HAVEN | 9% |
| NORTHEAST FLORIDA.. | DELAND | 9% |
| RURAL HEALTH NET.. | KEY WEST | 9% |
| BOND COMMUNITY H.. | TALLAHASSEE | 8% |
| ESCAMBIA COMMUNI.. | PENSACOLA | 8% |
| THE BREVARD HEALT.. | MELBOURNE | 8% |
| NEIGHBORHOOD ME.. | TALLAHASSEE | 8% |
| FLORIDA DOH, WALT.. | DEFUNIAK SPGS | 6% |
| COMMUNITY HEALTH.. | WINTER GARDEN | 6% |
| FAMILY HEALTH CEN.. | FORT MYERS | 6% |
| FLORIDA DEPARTME.. | TALLAHASSEE | 6% |
| PANCARE OF FLORID.. | PANAMA CITY | 6% |
| FOUNDCARE INC. | WEST PALM BEA.. | 5% |

UNINSURED % PATIENTS SERVED

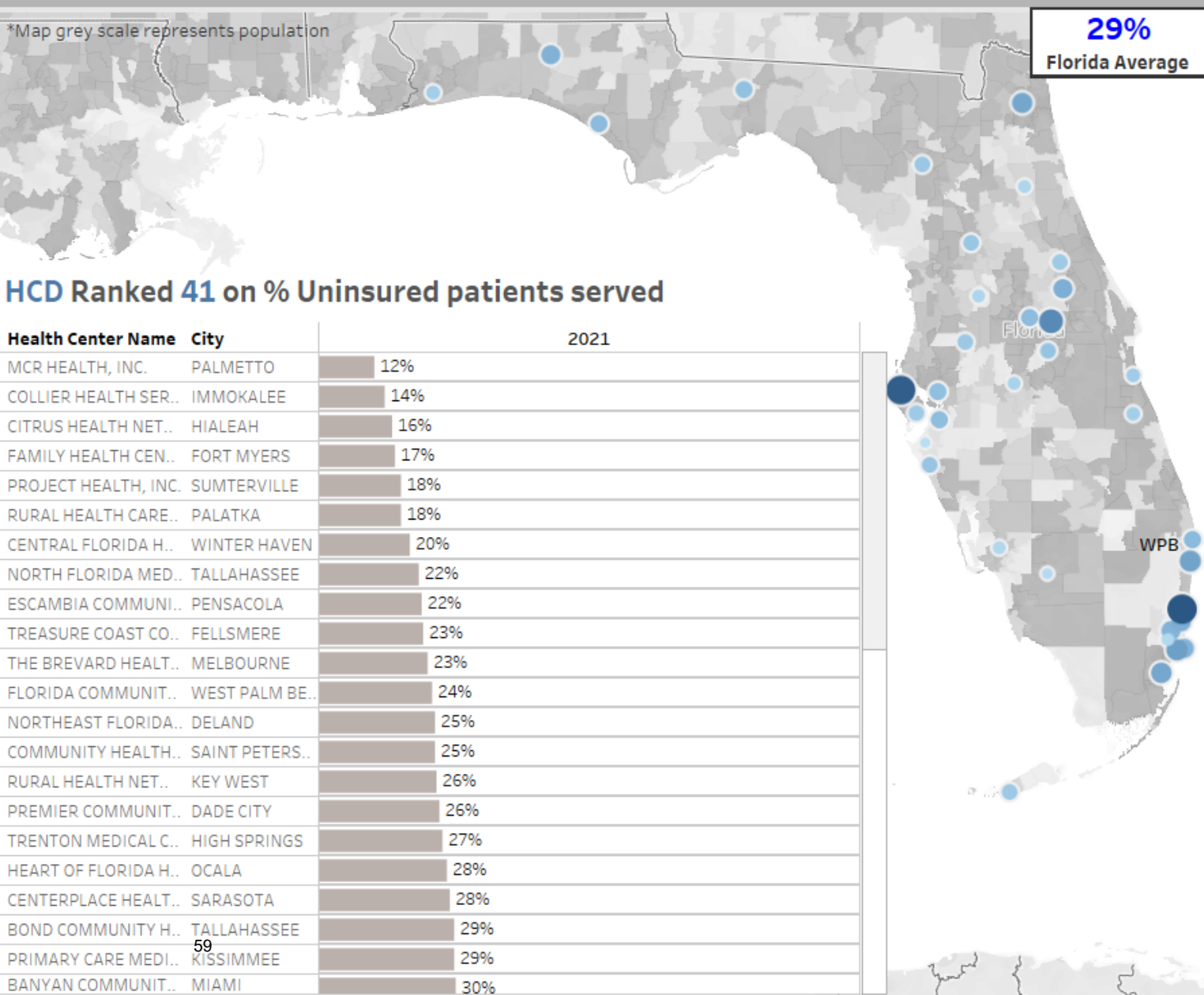
NATIONAL % UNINSURED PATIENTS SERVED



Florida Ranked 45 on % Uninsured patients

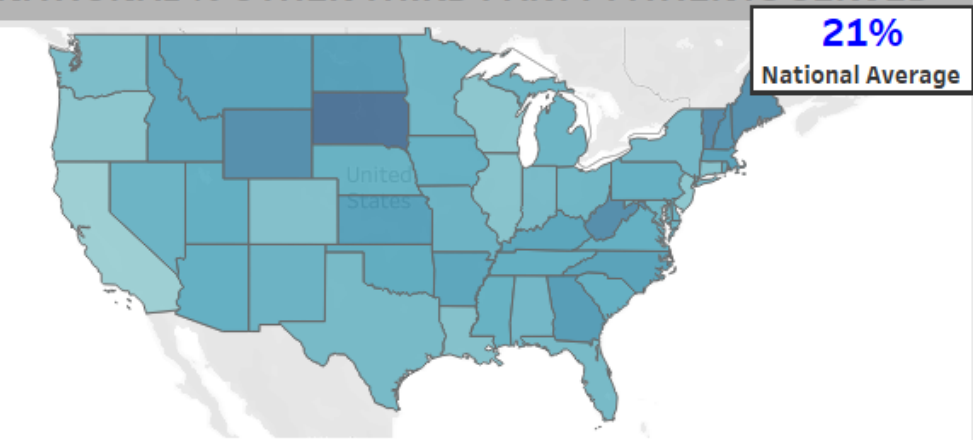
| State | 2021 |
|----------------------|------|
| Vermont | 7% |
| Puerto Rico | 7% |
| West Virginia | 9% |
| Rhode Island | 10% |
| Hawaii | 11% |
| Michigan | 11% |
| New Hampshire | 12% |
| Maine | 12% |
| Massachusetts | 12% |
| District of Columbia | 12% |
| Kentucky | 13% |
| New York | 13% |
| Indiana | 13% |
| Pennsylvania | 13% |
| Ohio | 13% |
| Louisiana | 14% |
| Iowa | 16% |
| Washington | 16% |
| Connecticut | 16% |

FLORIDA % UNINSURED PATIENTS SERVED



OTHER THIRD PARTY % PATIENTS SERVED

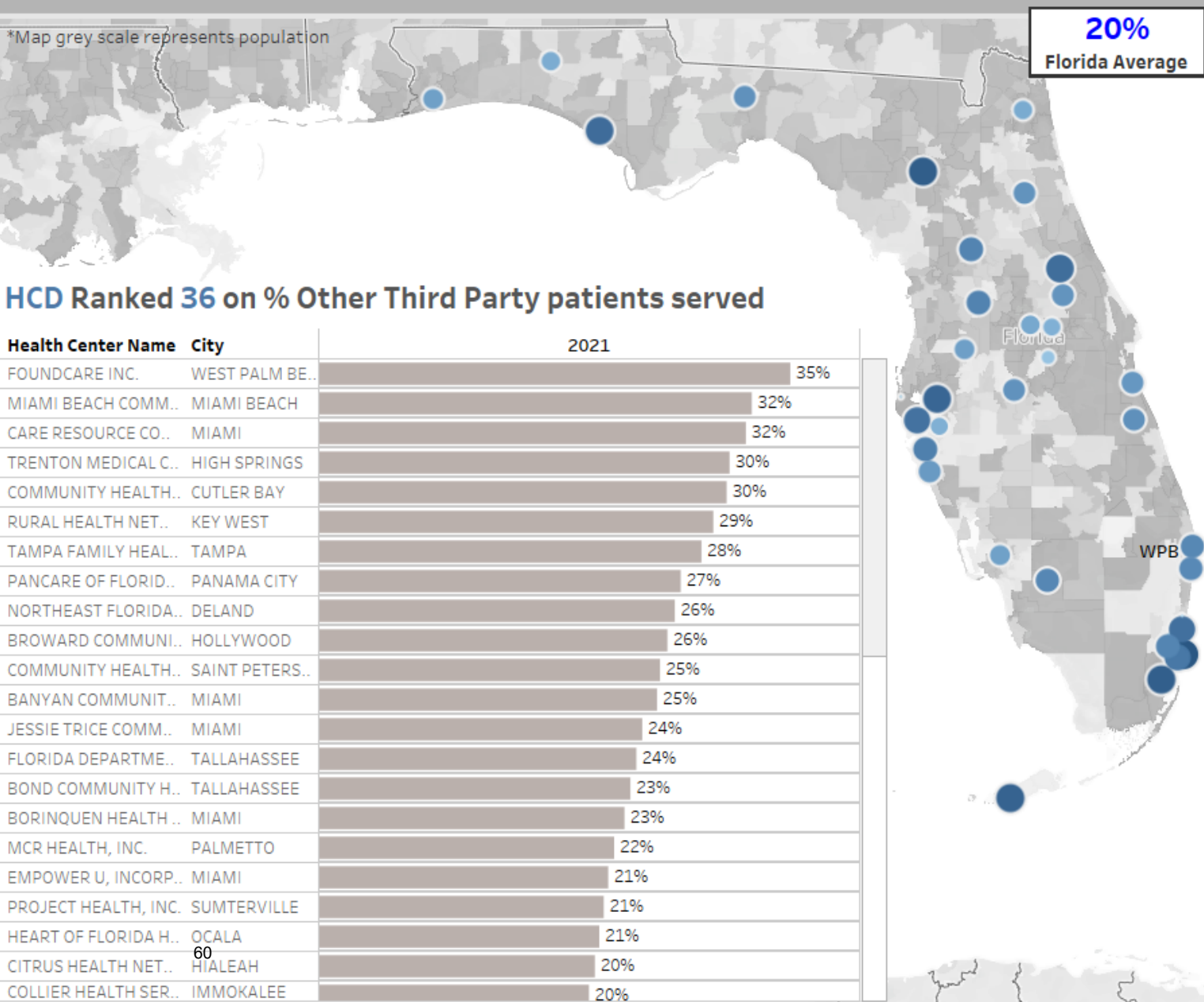
NATIONAL % OTHER THIRD PARTY PATIENTS SERVED



Florida Ranked 41 on % Other Third Party patients

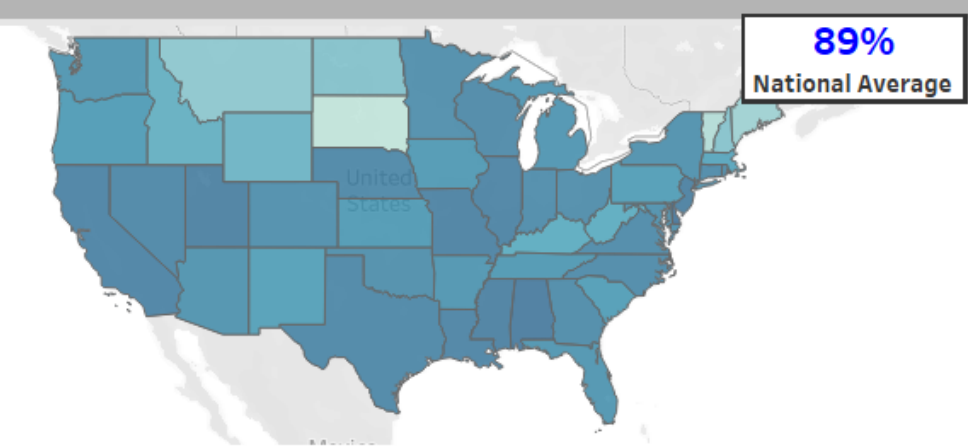
| State | 2021 |
|----------------|------|
| South Dakota | 49% |
| Vermont | 40% |
| West Virginia | 38% |
| Wyoming | 38% |
| Maine | 37% |
| New Hampshire | 35% |
| Alaska | 35% |
| Georgia | 32% |
| North Dakota | 31% |
| Kansas | 31% |
| North Carolina | 30% |
| Montana | 30% |
| Massachusetts | 30% |
| Kentucky | 29% |
| Idaho | 29% |
| Arkansas | 28% |
| Oklahoma | 26% |
| Guam | 26% |
| Tennessee | 25% |

FLORIDA % OTHER THIRD PARTY PATIENTS SERVED



PATIENTS AT OR BELOW 200% OF POVERTY LEVEL

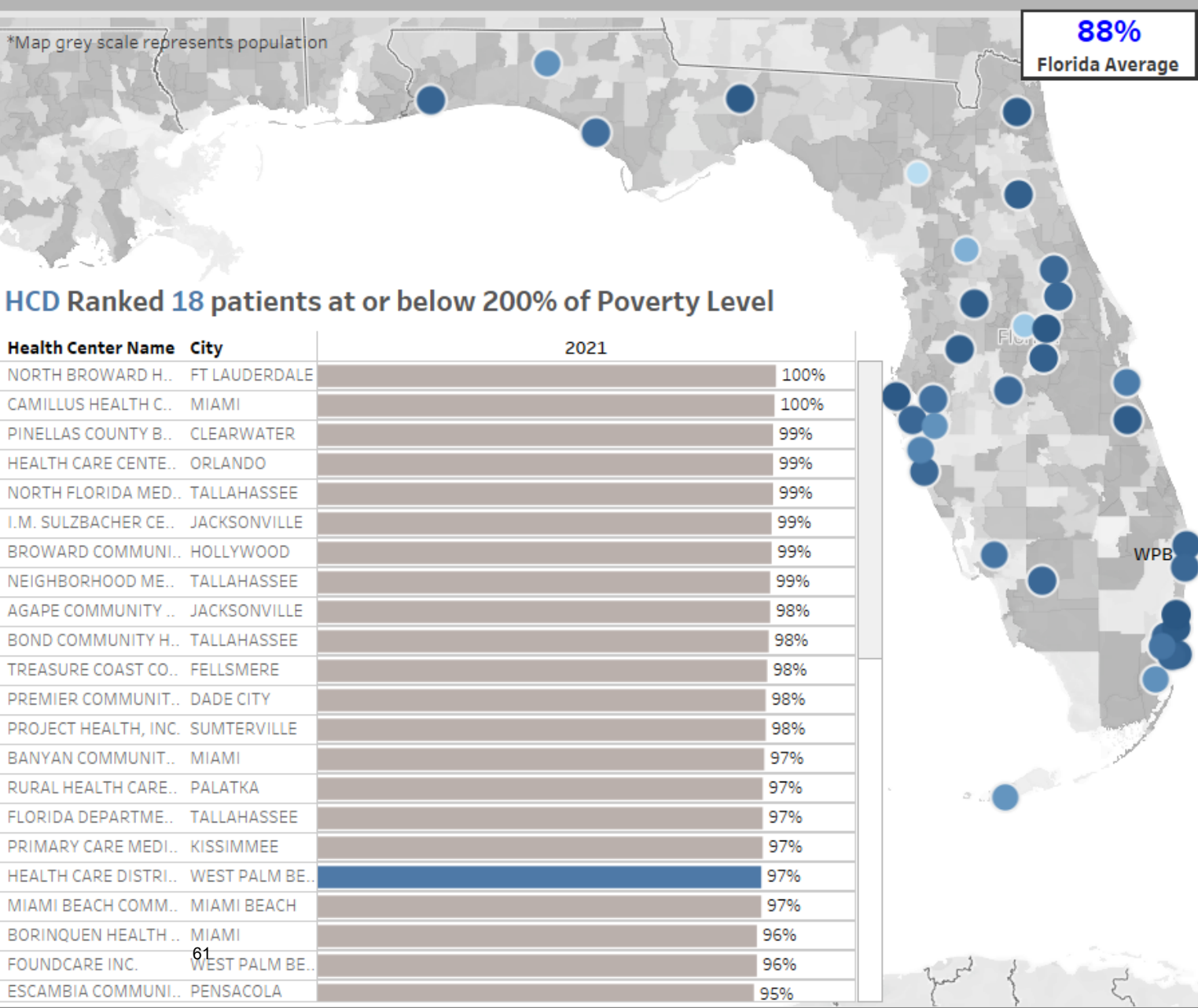
NATIONAL % PATIENTS AT OR BELOW 200% OF POVERTY LEVEL



Florida Ranked 32 on % patients at or below 200% of Poverty Level

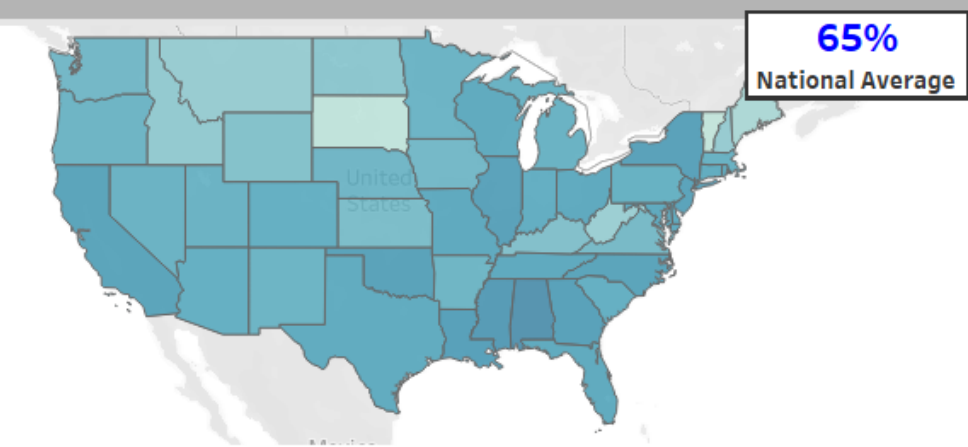
| State | 2021 |
|----------------|------|
| Virgin Islands | 99% |
| Guam | 98% |
| Puerto Rico | 97% |
| Delaware | 97% |
| Alabama | 95% |
| New Jersey | 94% |
| Utah | 94% |
| Mississippi | 94% |
| Missouri | 94% |
| Illinois | 93% |
| California | 93% |
| Louisiana | 93% |
| Nevada | 92% |
| Texas | 92% |
| Nebraska | 92% |
| Wisconsin | 91% |
| Virginia | 91% |
| Connecticut | 91% |

FLORIDA % PATIENTS AT OR BELOW 200% OF POVERTY LEVEL



PATIENTS AT OR BELOW 100% OF POVERTY LEVEL

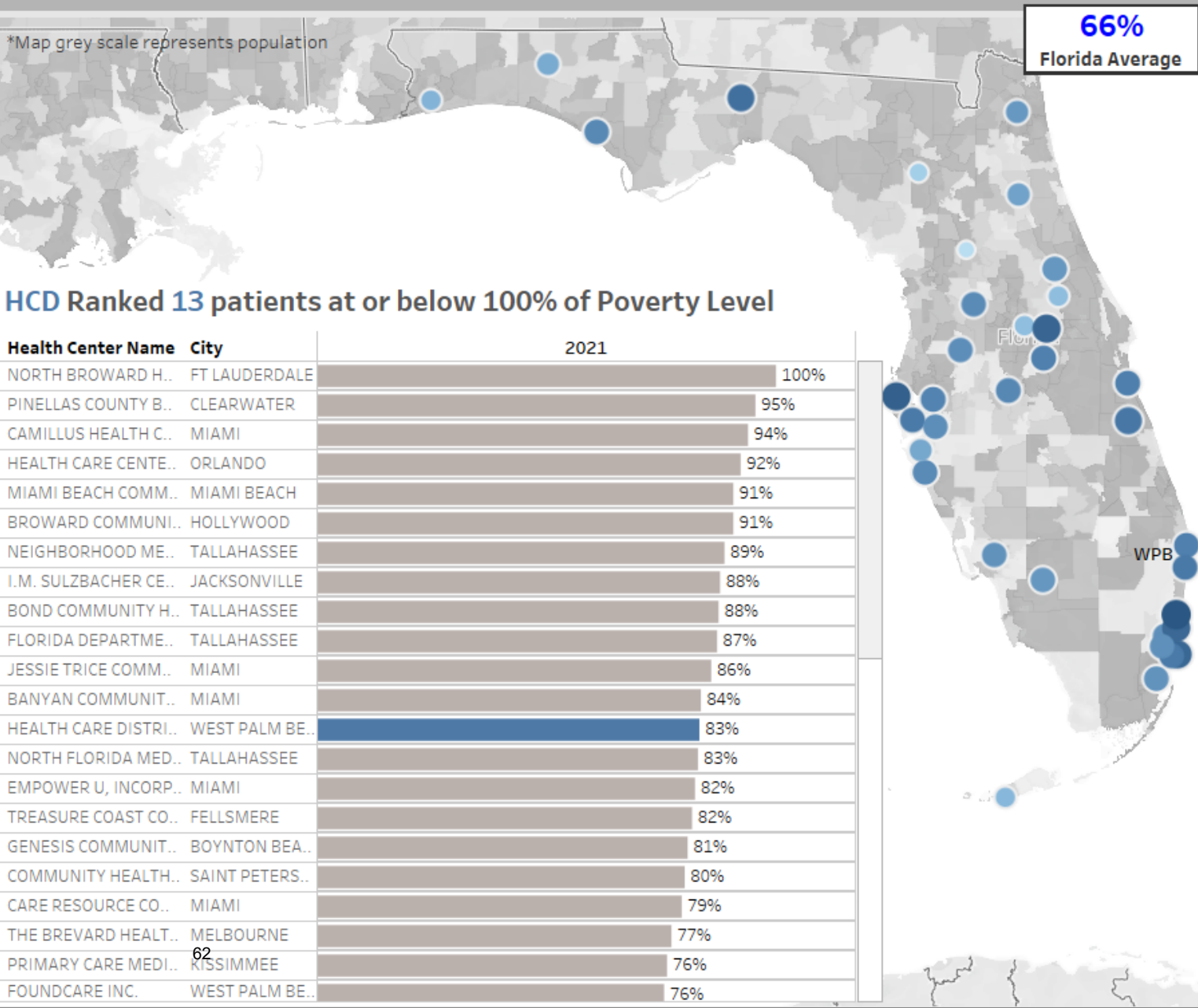
NATIONAL % PATIENTS AT OR BELOW 100% OF POVERTY LEVEL



Florida Ranked 21 on % patients at or below 100% of Poverty Level

| State | 2021 |
|----------------------|------|
| Virgin Islands | 95% |
| Guam | 88% |
| Puerto Rico | 86% |
| Alabama | 80% |
| Mississippi | 76% |
| Louisiana | 72% |
| Georgia | 72% |
| Illinois | 72% |
| New York | 71% |
| Oklahoma | 71% |
| New Jersey | 71% |
| North Carolina | 70% |
| California | 70% |
| Hawaii | 70% |
| District of Columbia | 68% |
| Tennessee | 67% |
| Missouri | 67% |
| Ohio | 67% |

FLORIDA % PATIENTS AT OR BELOW 100% OF POVERTY LEVEL



DISTRICT CLINIC HOLDINGS, INC.
BOARD OF DIRECTORS
December 13, 2022

1. Description: Licensed Independent Practitioner Credentialing and Privileging

2. Summary:

The agenda item represents the licensed independent practitioners recommended for credentialing and privileging by the FQHC Medical Director.

3. Substantive Analysis:

The LIP listed below satisfactorily completed the credentialing and privileges process and met the standards set forth within the approved Credentialing and Privileging Policy. The credentialing and privileging process ensures that all health center practitioners meet specific criteria and standards of professional qualifications. This criterion includes, but is not limited to:

- Current licensure, registration or certification
- Relevant education, training and experience
- Current clinical competence
- Health fitness, or ability to perform the requested privileges
- Malpractice history (NPDB query)
- Immunization and PPD status; and
- Life support training (BLS)

| Last Name | First Name | Degree | Specialty | Credentialing |
|-----------|------------|--------|----------------------------------|-----------------------|
| Brown | Jeremy | LMHC | Licensed Mental Health Counselor | Initial Credentialing |

Primary source and secondary source verifications were performed for credentialing and privileging elements in accordance with state, federal and HRSA requirements. A Nationally accredited Credentials Verification Organization (CVO) was utilized to verify the elements requiring primary source verification.

The C.L. Brumback Primary Care Clinics utilized internal Credentialing staff and the FQHC Medical Director to support the credentialing and privileging process.

Jeremy Brown, LMHC, joined the Boca Raton Clinic in 2022 as a Licensed Mental Health Counselor. He attended Lynn University and is a certified Mental Health Counselor by the National Board of Certified Counselors.

4. Fiscal Analysis & Economic Impact Statement:

| | Amount | Budget |
|----------------------|--------|---|
| Capital Requirements | | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Annual Net Revenue | | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Annual Expenditures | | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |

DISTRICT CLINIC HOLDINGS, INC.
BOARD OF DIRECTORS
December 13, 2022

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A

Candice Abbott
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

Committee Name

Date Approved

6. Recommendation:

Staff recommends the Board approve the Initial Credentialing and privileging of Jeremy Brown, LMHC, Licensed Mental Health Counselor.

Approved for Legal sufficiency:



Bernabe Icaza
VP & General Counsel



Dr. Charmaine Chibar
FQHC Medical Director



Dr. Belma Andric
VP, CMO & Executive Director Clinical Services

DISTRICT CLINIC HOLDINGS, INC.
BOARD OF DIRECTORS
December 13, 2022

1. Description: Operations Reports – November 2022

2. Summary:

This agenda item provides the following operations reports for November 2022:

- Clinic Productivity, Demographics, Payor Mix, No Show & Walk-in report.

3. Substantive Analysis:

In November, the clinics had 9,670 visits which was 2,539 visits less than the month prior and 257 visits less than in November of 2021. 41% of patients were from adults Primary Care, 21% from Dental and 14% from Pediatrics. The Mangonia Clinic had the highest volume, with 1,591 visits, followed by Lantana, with 1,571 visits.

Our payer mix for November was 54% uninsured, which was 1% more than the previous month. 40% of patients were Managed Care and 5% were Medicaid.

61% of patients were female. 51% of patients reported as White and 39% as Black or African American. Of those patients, 40% reported as Hispanic. 5.7% of patients were agricultural workers, which is 2% higher than the previous month. Our average homeless population was 24.4% which is 3.7% higher than the previous month. Our largest age group was those between the ages of 30 and 39.

Since July, the no-show rate has consistently ranged from 19% to 21%. Our average no-show rate year to date is 18.45%. Our Tele no-show rate average for the last 12 months is 7%.

The average number of patients who walked in for Medical and Dental was 16% year to date. For November, that was a total of 1,462 patients in Medical and 326 patients in Dental.

4. Fiscal Analysis & Economic Impact Statement:

| | Amount | Budget |
|----------------------|--------|---|
| Capital Requirements | | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Annual Net Revenue | | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |
| Annual Expenditures | | Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> |

Reviewed for financial accuracy and compliance with purchasing procedure:

DISTRICT CLINIC HOLDINGS, INC.
BOARD OF DIRECTORS
December 13, 2022

N/A

Candice Abbott
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

Committee Name

Date Approved

6. Recommendation:

Staff recommends that the Board approve the Operations Reports for November 2022.

Approved for Legal sufficiency:



Bernabe Icaza
VP & General Counsel



Marisol Miranda
Director of Clinic Operations



Dr. Belma Andric
VP & Chief Medical office

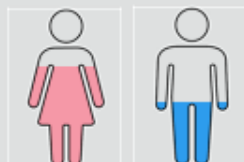


Unique
Patients
6,857

Patient
Visits
9,670

Monthly Productivity November 2022

DEMOGRAPHICS



Homeless
28.1%



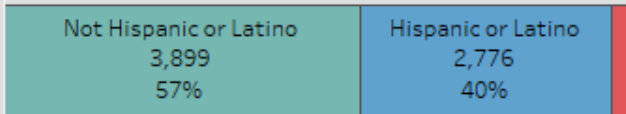
Agricultural
5.9%



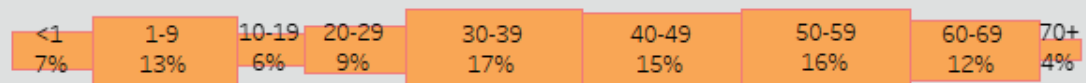
RACE



ETHNICITY

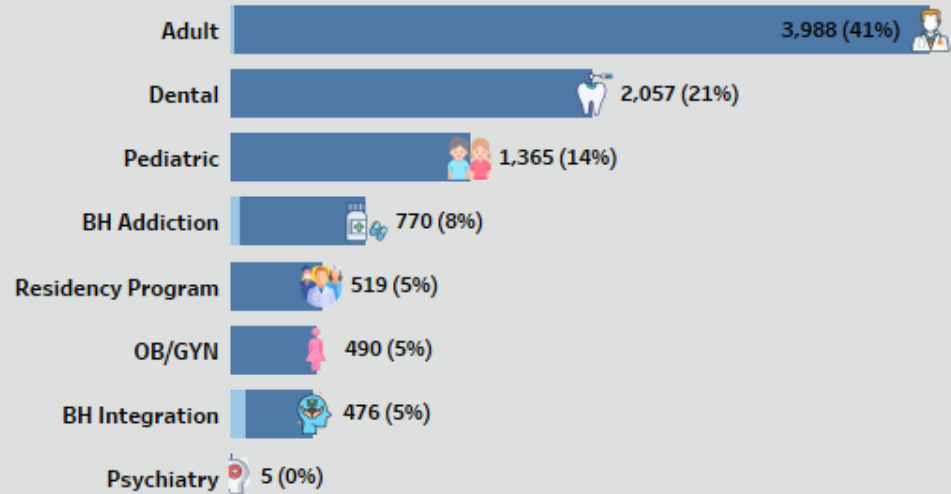


AGE GROUP

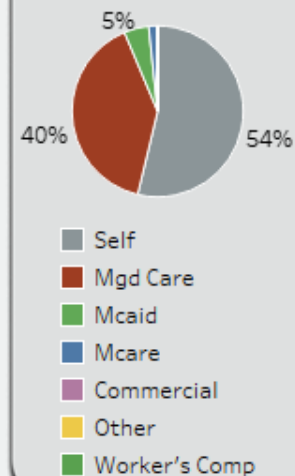


VISIT TYPE

In Person
Tele Health



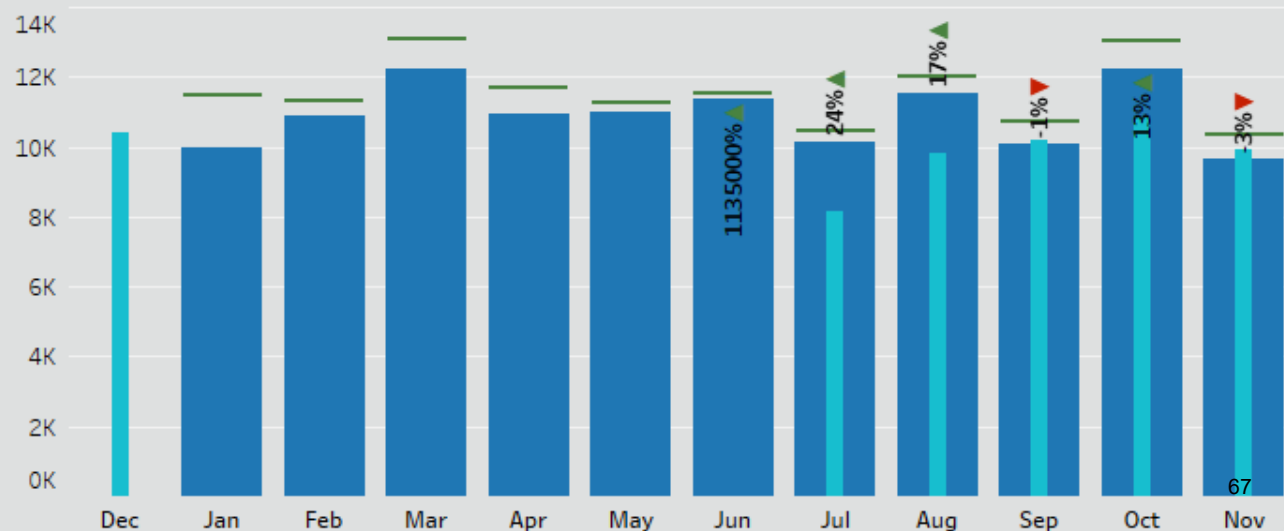
PAYOR MIX



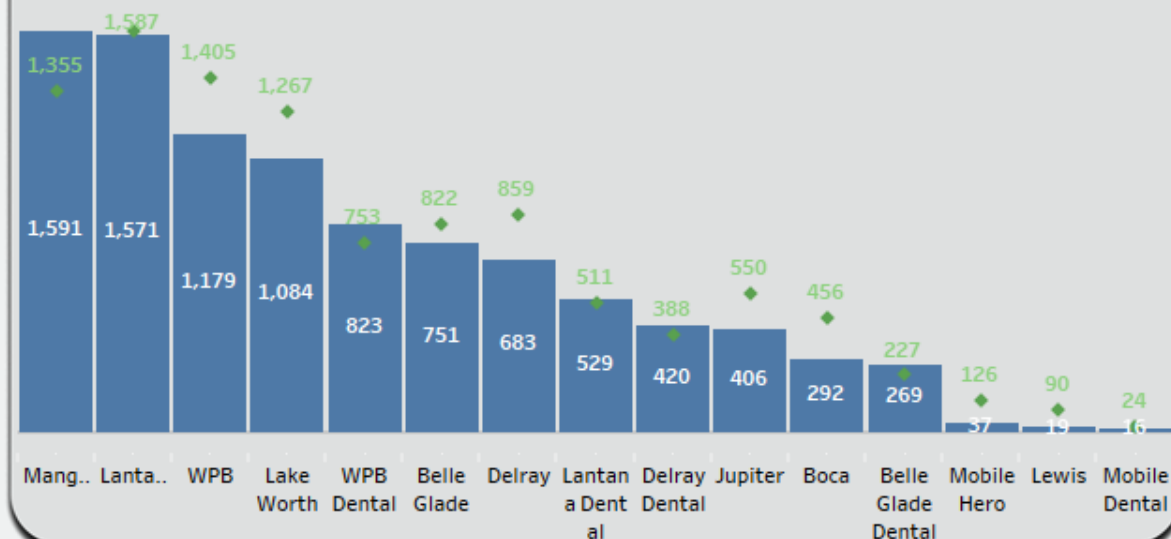
CLINICS MONTHLY VOLUME

2021 2022

Monthly Target
Difference from previous year



VOLUME BY CLINIC



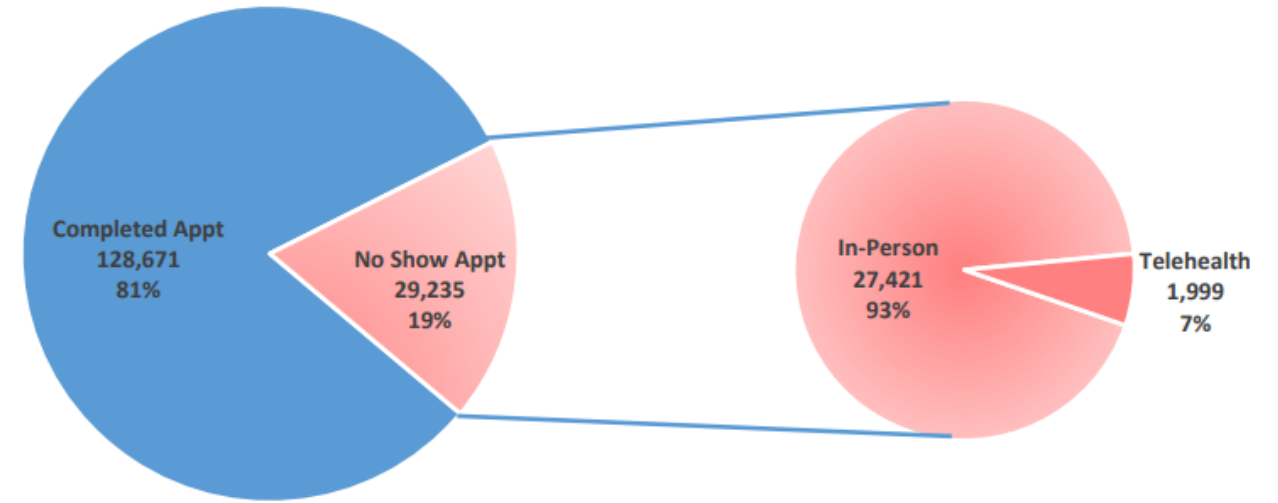
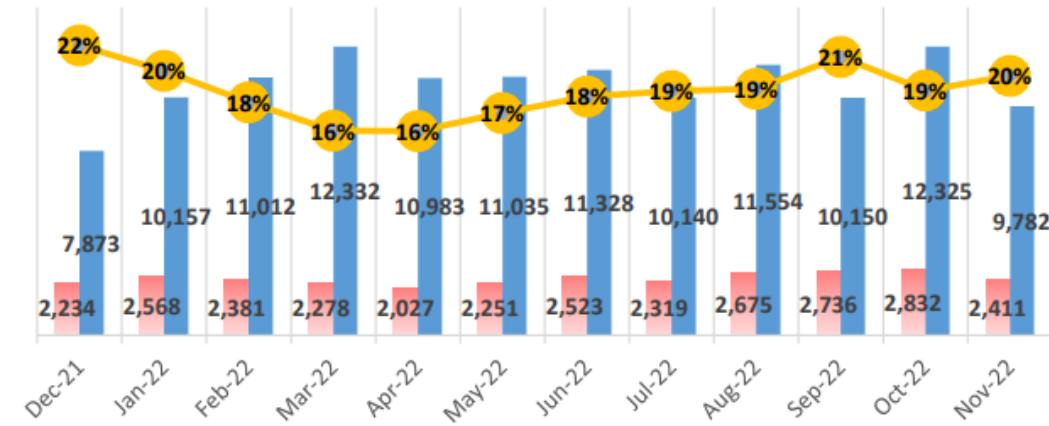
No Show Appointment Analysis

Dec 2021 – Nov 2022

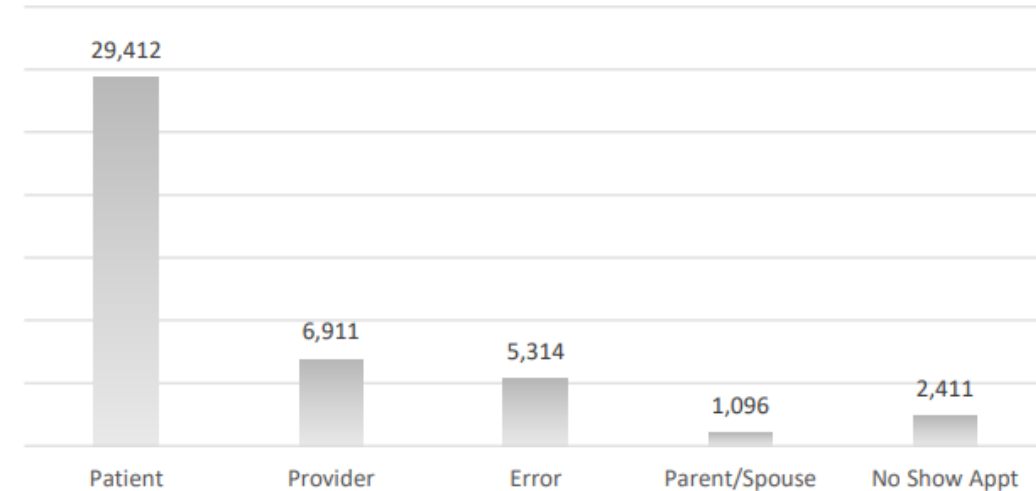
(Medical, Adult Peds, Pediatric Care, Women's Health, Dental, Behavioral Health and Substance Abuse Care)

No Shows vs Checked in appointments

No Show Appt Completed Appt No Show Rate

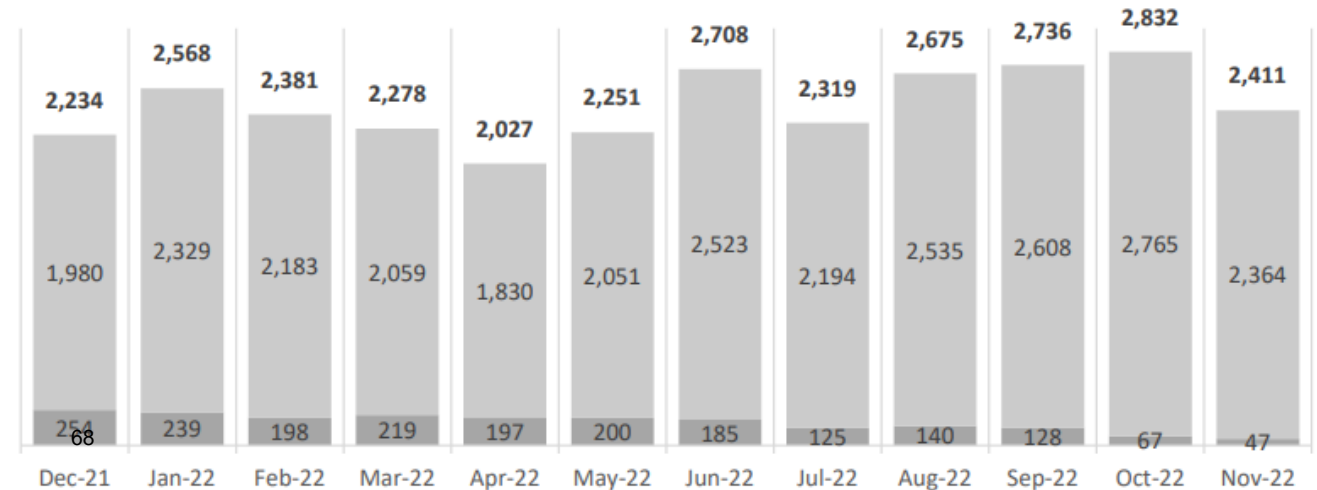


Top 5 Cancellation Reasons in 2022



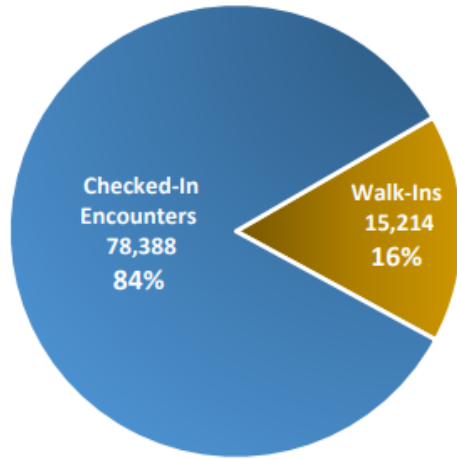
Telehealth vs In-Person No Shows

Telehealth In-Person

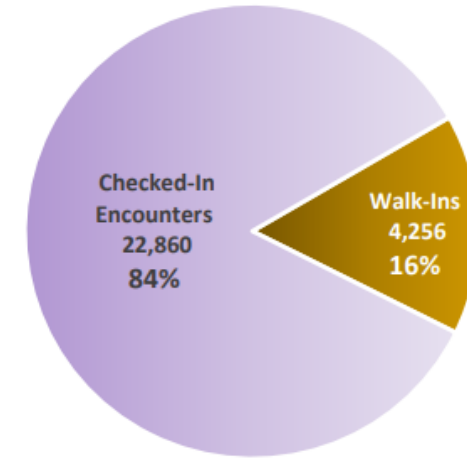


Number and percentage of Walk-Ins seen during YTD 2022 at C. L. Brumback Primary Care Clinics

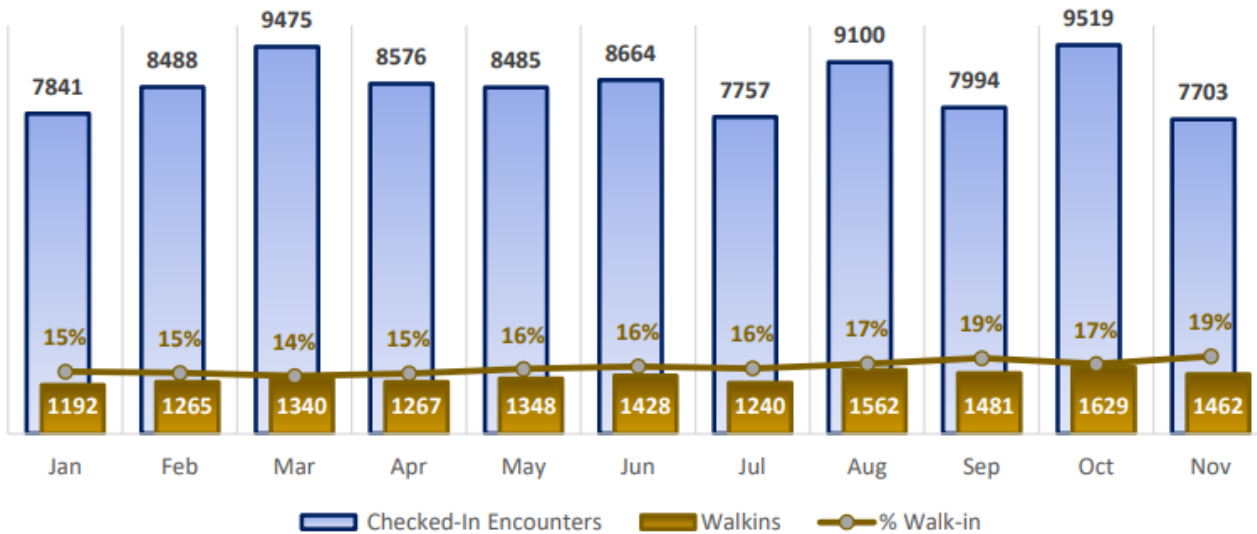
Walk-ins Adult Medical, Pediatric, Women's Health, BH / SA
2022



Walk-ins Dental
2022



Walk-ins Adult Medical, Pediatric, Women's Health, BH / SA by
Clinic
2022



Walk-ins Dental
2022

