



C. L. Brumback

Primary Care Clinics

Health Care District Palm Beach County

FINANCE COMMITTEE

November 28, 2023

12:00 P.M.

Meeting Location

1515 N. Flagler Drive, Suite 101

West Palm Beach, FL 33401

If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.



**FINANCE COMMITTEE MEETING
AGENDA
November 28, 2023
12:00 P.M.
1515 N. Flagler Drive, Suite 101
West Palm Beach, FL 33401**

Remote Participation Login: <https://tinyurl.com/yda3vnks>

Via Telephone dial-in access (646) 558 8656 / Meeting ID: 550 789 5592 / Password: 946503

1. Call to Order

A. Roll Call

2. Agenda Approval

A. Additions/Deletions/Substitutions

B. Motion to Approve Agenda

3. Awards, Introductions and Presentations

None.

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

A. **Staff recommends a MOTION TO APPROVE:**

Finance Committee Meeting Minutes of August 23, 2023. [Pages 1-3]

7. Consent Agenda – Motion to Approve Consent Agenda Items

A. **ADMINISTRATION**

7A-1 **RECEIVE AND FILE:**

November 2023 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>

7A-2 **RECEIVE AND FILE:**

Attendance Tracking. [Page 4]

7A-3 **RECEIVE AND FILE:**

Proposed Schedule for 2024 Finance Committee Meetings [Page 5-6]

C. L. Brumback Primary Care Clinics
Finance Committee
Meeting Agenda
August 23, 2023

8. Regular Agenda

A. **FINANCE**

8A-1 **RECEIVE AND FILE:**

District Clinic Holdings, Inc. Financial Report September 2023
(Jessica Cafarelli) [Pages 7-23]

9. AVP and Executive Director of FQHC and Pharmacy Services Comments

10. Board Member Comments

11. Establishment of Upcoming Meetings

February 28, 2024 (HCD Board Room)

12:00 p.m. Finance Committee

May 22, 2024 (HCD Board Room)

12:00 p.m. Finance Committee

August 28, 2024 (HCD Board Room)

12:00 p.m. Finance Committee

November 20, 2024 (HCD Board Room)

12:00 p.m. Finance Committee

12. Motion to Adjourn



**DISTRICT CLINIC HOLDINGS, INC.
d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS
BOARD OF DIRECTORS FINANCE COMMITTEE
MEETING MINUTES
AUGUST 23, 2023**

1. Call to Order

Mr. Smith called the meeting to order at 12:02pm.

A. Roll Call

Members present: Mike Smith, Joseph Gibbons, William Johnson

Staff/Public present included: Darcy Davis; Dr. Belma Andric; Bernabe Icaza; Candice Abbott; Jessica Cafarelli; Alexa Goodwin; Marisol Miranda; Shauniel Brown; Andrea Steele; Macson Florvil; Annmarie Hankins; Jesenia Montalvo; Heather Bokor; Christine Ferguson; Anil Harris (RSM); Kirk Cornack (RSM)

Recording/transcribing Secretary: Gina Kenyon

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents through collaboration and partnership in a culturally sensitive environment.

2. Agenda Approval

A. Additions/Deletions/Substitutions

None.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Mr. Gibbons made a motion to approve the agenda as presented/amended. The motion was duly seconded by Mr. Johnson. A vote was called, and the motion passed unanimously.

3. Awards and Presentations

A. Fiscal Year 2024 Budget Overview
(Jessica Cafarelli & Candice Abbott)

In regards to budgeting for clinic visit rations, Joe Gibbons asked if there are any visit requirements in FQHCs. Ms. Abbott stated her and Dr. Andric are going to NACHC next week to network and see what other FQHC's best practices are for provider benchmarking.

District Clinic Holdings, Inc.
d.b.a. C.L. Brumback Primary Care Clinics
Board of Directors Finance Committee
Meeting Minutes
August 23, 2023

Our nurses not only support providers, they have their own encounter visits as well. These visits are counted in our visit counts and some of them are billable visits. We bill what we can but make sure the patient gets the care they need.

Mr. Smith asked, based on volume, if we could hire a mid level provider to provide the service to be able to bill and get paid the higher amount? Ms. Abbott stated she would be happy to look into this.

4. Disclosure of Voting Conflict

None.

5. Public Comment

None.

6. Meeting Minutes

- 6A. **Staff recommends a MOTION TO APPROVE:**
Finance Committee Meeting Minutes of May 24, 2023.

CONCLUSION/ACTION: Mr. Smith made a motion to approve the May 24, 2023, minutes as presented/amended. The motion was duly seconded by Mr. Johnson. A vote was called, and the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Mr. Gibbons made a motion to approve the Consent Agenda as presented/amended. The motion was duly seconded by Mr. Johnson. A vote was called, and the motion passed unanimously.

A. **ADMINISTRATION**

- 7A-1 **RECEIVE AND FILE:**
August 2023 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>

- 7A-2 **RECEIVE AND FILE:**
Attendance Tracking

8. Regular Agenda

A. **FINANCE**

- 8A-1 **Staff recommends a MOTION TO APPROVE:**
District Clinic Holdings, Inc. Financial Report June 2023
(Jessica Cafarelli)

District Clinic Holdings, Inc.
d.b.a. C.L. Brumback Primary Care Clinics
Board of Directors Finance Committee
Meeting Minutes
August 23, 2023

The June 2023 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

Mr. Smith had a question regarding Gross Patient Revenue being up over \$2 million from last year. Ms. Abbott reminded the Board that 50% of our patient volume in the clinics are self pay. We do not do collections. We send out 3 patient statements and then a letter. We don't pursue the balance and it does not get turned over to a collection agency.

Dr. Andric discussed the sliding fee scale. Ms. Abbott explained how we train our call centers to get the patients in as soon as possible.

Mr. Smith asked about the wide range of expenses per visit per clinic and the lack of consistency. Ms. Abbott stated that Mangonia is mostly substance abuse disorders. Patients see a Primary Care Provider along with Psychiatric integrated into their visits which inflates the expense. Staff is working to get insurance companies to get our Providers in their networks for Behavioral Health. We have gotten three in the last year with about six more to go. It is a slow process.

Mr. Smith asked about the Mobile Clinics. Marisol stated that we currently have the Warrior Mobile Clinic that is in partnership between two schools and the Hero Mobile Clinic still continues to go out to some of the homeless resource centers as well.

CONCLUSION/ACTION: Mr. Gibbons made a motion to approve the District Clinic Holdings, Inc. Financial Report June 2023 as presented/amended. The motion was duly seconded by Mr. Johnson. A vote was called, and the motion passed unanimously.

9. AVP and Executive Director of Clinic Services Comments

None.

10. Board Member Comments

None.

11. Establishment of Upcoming Meetings

November 28, 2023 (HCD Board Room)

12:00 p.m. Finance Committee

12. Motion to Adjourn

CONCLUSION/ACTION: Mr. Gibbons made a motion to adjourn. The motion was duly seconded by Mr. Johnson. A vote was called, and the motion passed unanimously.

There being no further business, the meeting was adjourned at 12:40 p.m.

DCHI Finance Committee Chair

Date

**C. L. Brumback Primary Care Clinics
Finance Committee**

Attendance Tracking

	5/25/2022	8/24/2022	12/13/2022	2/22/2023	5/24/2023	08/23/2023	11/28/2023
Mike Smith	X	X	X	X	X	X	
Tammy Jackson-Moore	E	E	A	E	E	E	
Joseph Gibbons	E	X	X	X	X	X	
William Johnson	N/A	N/A	N/A	N/A	N/A	X	

X= Present

E= Excused

A= Absent

**DISTRICT CLINIC HOLDINGS, INC.
FINANCE COMMITTEE
NOVEMBER 28, 2023**

1. Description: Proposed Schedule for 2024 Meetings

2. Summary:

This agenda item provides the Finance Committee with the proposed meeting schedule for 2024. The meetings are scheduled quarterly, on the last Wednesday of the month, with some exceptions for holidays.

3. Substantive Analysis:

February 28, 2024 (HCD Board Room)

12:00 p.m. Finance Committee

May 22, 2024 (HCD Board Room)

12:00 p.m. Finance Committee

August 28, 2024 (HCD Board Room)

12:00 p.m. Finance Committee

November 20, 2024 (HCD Board Room)

12:00 p.m. Finance Committee

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A		Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

Jessica Cafarelli

CA6A21FF2E09851
Jessica Cafarelli
Interim VP & Chief Financial Officer

**DISTRICT CLINIC HOLDINGS, INC.
FINANCE COMMITTEE
NOVEMBER 28, 2023**

5. Recommendation:

Staff recommends the Finance Committee Receive and File the Schedule for 2024 Finance Committee Meetings.

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza

0CF6F7DB6706434.Bernabe Icaza
SVP & General Counsel

DocuSigned by:
Candice Abbott

F637D200DB52437.Candice Abbott
SVP & Chief Operating Officer
Executive Director of FQHC Services

**CL BRUMBACK PRIMARY CARE CLINICS
FINANCE COMMITTEE
November 28, 2023**

1. Description: District Clinic Holdings, Inc. Financial Report September 2023

2. Summary:

The September 2023 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for District Clinic Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget
Capital Requirements	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Net Operating Impact	N/A	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval.

Reviewed for financial accuracy and compliance with purchasing procedure:

DocuSigned by:

 CA6A21FF2E10461ca Cafarelli
 Interim VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

N/A

 Date

**CL BRUMBACK PRIMARY CARE CLINICS
FINANCE COMMITTEE
November 28, 2023**

6. Recommendation:

Staff recommends that the Finance Committee submits the District Clinic Holdings, Inc. September 2023 YTD financial statements to the Board for approval.

Approved for Legal sufficiency:

DocuSigned by:
Bernabe Icaza
0CF6F7DB6706433 Bernabe Icaza
SVP & General Counsel

DocuSigned by:
Jessica Cafarelli
CA6A21FF2E09481 Jessica Cafarelli
Interim VP & Chief Financial Officer

DocuSigned by:
Candice Abbott
F637D209DB652427 Candice Abbott
SVP & Chief Operating Officer
Executive Director of FQHC Services



MEMO

To: Finance Committee
From: Jessica Cafarelli
Interim VP, Chief Financial Officer
Date: November 28, 2023

Subject: Management Discussion and Analysis as of September 2023 C.L. Brumback Primary Care Clinic Financial Statements.

The September financial statements represent the financial performance through the twelfth month of the 2023 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, cash increased \$2.4M as a result of normal operations and subsidy funding. Due from Other Governments increased \$482k as a result of grant recognition.

On the Statement of Revenues and Expenses, net patient revenue YTD was favorable to budget by \$535k or 5.4% primarily due to increased patient visits. Increase patient visit also contributed to Gross patient revenue YTD being favorable to budget by \$6.0M. Total YTD revenues were favorable to budget by \$1.7M. This was mostly due to favorable timing difference in Grants, PRF and other revenue recognized. Operational expenses before depreciation were favorable to budget by \$3.5M due mostly to positive variances in salaries, wages, and benefits of \$2.3M, purchased services of \$362k, other supplies of \$283k, medical services of \$119k, repairs and maintenance \$196k, and lease and rental of \$481k. Total YTD net margin was a loss of (\$18.9M) compared to the budgeted loss of (\$26.4M) resulting in a favorable variance of \$7.5M or (28.3%).

Net patient revenue YTD for the Medical clinics was favorable to budget by \$813k. The Medical clinics YTD gross patient revenue was favorable to budget by \$3.3M, this is related to increased patient volumes. The Medical clinics total YTD revenue was favorable to budget by \$1.5M. Total operating expenses of \$28.8M were favorable to the budget of \$31.3M by \$3.5M or 11.2%. The positive variance is mostly due to salaries, wages, and benefits of \$2.6M, purchased services of \$317k, other supplies of \$214k, repairs and maintenance \$247k, and lease and rental of \$432k. Past staffing challenges as well as expense timing are driving these favorable YTD variances. Total YTD net margin was favorable to budget by \$7.0M or (29.8%).

Net patient revenue YTD for the Dental clinics was unfavorable to budget by (\$487k) or (17.8%). The Dental clinics total YTD gross patient revenue was favorable to budget by \$1.6M. Payer mix shift negatively impacted net patient revenue results. Total YTD operating expenses of \$5.5M were unfavorable to budget by (\$44k). Total YTD net margin was favorable to budget by \$271k or (9.4%).

District Clinic Holdings, Inc.
Comparative Statement of Net Position

	<u>September 30, 2023</u>	<u>August 31, 2023</u>	<u>Increase (Decrease)</u>
Assets			
Cash and Cash Equivalents	\$ 16,196,108	\$ 13,821,067	\$ 2,375,041
Accounts Receivable, net	2,450,514	3,162,945	(712,431)
Due From Other Governments	1,860,367	1,378,001	482,366
Other Current Assets	280,535	290,077	(9,542)
Net Investment in Capital Assets	3,439,158	2,690,308	748,851
Right Of Use Assets	3,239,214	3,239,214	0
Total Assets	<u>\$ 27,465,895</u>	<u>\$ 24,581,611</u>	<u>\$ 2,884,285</u>
Liabilities			
Accounts Payable	595,437	421,829	173,608
Deferred Revenue-	3,070	12,672	(9,602)
Accrued Interest	43,109	43,109	0
Other Current Liabilities	1,965,852	1,796,991	168,860
Lease Liability	3,475,476	3,475,476	0
Non-Current Liabilities	1,148,766	1,147,933	833
Total Liabilities	<u>7,231,709</u>	<u>6,898,010</u>	<u>333,699</u>
Deferred Inflows of Resources			
Deferred Inflows	<u>\$ 33,656</u>	<u>\$ 33,656</u>	<u>\$ 0</u>
Net Position			
Net Investment in Capital Assets	3,439,158	2,690,308	748,851
Unrestricted	16,761,372	14,959,637	1,801,735
Total Net Position	<u>20,200,530</u>	<u>17,649,945</u>	<u>2,550,585</u>
Total Liabilities, Deferred Inflows of Resources and Net Position	<u>\$ 27,465,895</u>	<u>\$ 24,581,611</u>	<u>\$ 2,884,285</u>

Note: Amounts may not foot due to rounding.

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
\$ 2,590,668	\$ 1,872,429	\$ 718,239	38.4%	\$ 2,018,274	\$ 572,395	28.4%	Gross Patient Revenue	\$ 31,340,191	\$ 25,298,438	\$ 6,041,753	23.9%	\$ 25,781,236	\$ 5,558,955	21.6%
776,093	487,297	288,796	59.3%	(37,035)	813,128	(2,195.6%)	Contractual Allowance	10,196,539	6,584,939	3,611,600	54.8%	5,117,969	5,078,569	99.2%
845,439	798,490	46,949	5.9%	705,669	139,770	19.8%	Charity Care	11,740,244	10,802,592	937,652	8.7%	10,884,100	856,144	7.9%
612,000	265,349	346,651	130.6%	760,277	(148,277)	(19.5%)	Bad Debt	4,126,378	3,577,313	549,065	15.3%	4,737,912	(611,534)	(12.9%)
2,233,532	1,551,136	682,396	44.0%	1,428,911	804,620	56.3%	Total Contractuals and Bad Debt	26,063,160	20,964,844	5,098,316	24.3%	20,739,981	5,323,179	25.7%
978,232	415,120	563,112	135.7%	1,058,587	(80,355)	(7.6%)	Other Patient Revenue	5,175,703	5,583,700	(407,997)	(7.3%)	5,362,824	(187,121)	(3.5%)
1,335,368	736,413	598,955	81.3%	1,647,949	(312,581)	(19.0%)	Net Patient Service Revenue	10,452,735	9,917,294	535,441	5.4%	10,404,079	48,656	0.5%
51.55%	39.33%			81.65%			Collection %	33.35%	39.20%		40.36%			
1,427,421	1,147,946	279,475	24.3%	1,387,041	40,380	2.9%	Grants	11,196,576	10,666,516	530,060	5.0%	14,966,470	(3,769,895)	(25.2%)
1,246	-	1,246	-	-	1,246	-	Interest Earnings	2,063	-	2,063	-	2,063	-	
-	-	-	-	12,772	(12,772)	-	Other Financial Assistance	738,416	381,143	357,273	93.7%	896,780	(158,364)	(17.7%)
(651,494)	2,455	(653,949)	(26,637.4%)	111,233	(762,726)	(685.7%)	Other Revenue	267,268	29,515	237,753	805.5%	114,950	152,318	132.5%
\$ 2,112,542	\$ 1,886,814	\$ 225,728	12.0%	\$ 3,158,995	\$ (1,046,453)	(33.1%)	Total Revenues	\$ 22,657,058	\$ 20,994,468	\$ 1,662,590	7.9%	\$ 26,382,280	\$ (3,725,222)	(14.1%)
Direct Operating Expenses:							Direct Operating Expenses:							
2,546,491	1,856,774	(689,716)	(37.1%)	1,711,473	(835,017)	(48.8%)	Salaries and Wages	21,023,171	23,017,409	1,994,238	8.7%	17,819,106	(3,204,065)	(18.0%)
543,105	484,199	(58,907)	(12.2%)	344,355	(198,750)	(57.7%)	Benefits	5,477,739	5,810,130	332,392	5.7%	4,855,724	(622,014)	(12.8%)
28,646	63,789	35,143	55.1%	30,064	1,418	4.7%	Purchased Services	403,320	765,437	362,117	47.3%	651,995	248,674	38.1%
361,007	103,088	(257,919)	(250.2%)	33,951	(327,056)	(963.3%)	Medical Supplies	1,240,342	1,237,000	(3,342)	(0.3%)	689,522	(550,820)	(79.9%)
29,792	59,974	30,181	50.3%	6,232	(23,560)	(378.0%)	Other Supplies	436,417	719,603	283,185	39.4%	368,388	(68,029)	(18.5%)
60,938	75,163	14,225	18.9%	16,794	(44,145)	(262.9%)	Medical Services	782,428	901,920	119,492	13.2%	541,263	(241,165)	(44.6%)
81,266	48,961	(32,306)	(66.0%)	57,506	(23,760)	(41.3%)	Drugs	555,006	587,500	32,494	5.5%	552,776	(2,230)	(0.4%)
37,568	53,687	16,119	30.0%	(68,142)	(105,710)	155.1%	Repairs and Maintenance	447,933	644,210	196,277	30.5%	322,381	(125,552)	(38.9%)
172,764	165,341	(7,423)	(4.5%)	(342,740)	(515,504)	150.4%	Lease and Rental	1,502,825	1,984,011	481,186	24.3%	799,250	(703,575)	(88.0%)
10,745	11,522	777	6.7%	10,677	(68)	(0.6%)	Utilities	92,459	138,259	45,800	33.1%	92,546	87	0.1%
180,763	75,580	(105,184)	(139.2%)	(3,909)	(184,673)	4,724.3%	Other Expense	1,273,972	906,915	(367,057)	(40.5%)	488,498	(785,474)	(160.8%)
-	-	-	-	107,297	107,297	-	Interest Expense	-	-	-	-	107,297	107,297	-
4,947	4,083	(865)	(21.2%)	4,622	(325)	(7.0%)	Insurance	63,853	48,990	(14,863)	(30.3%)	56,082	(7,772)	(13.9%)
4,058,033	3,002,160	(1,055,874)	(35.2%)	1,908,180	(2,149,853)	(112.7%)	Total Operating Expenses	33,299,465	36,761,384	3,461,918	9.4%	27,344,828	(5,954,637)	(21.8%)
\$ (1,945,492)	\$ (1,115,346)	\$ (830,146)	74.4%	\$ 1,250,815	\$ (3,196,307)	(255.5%)	Net Performance before Depreciation & Overhead Allocations	\$ (10,642,407)	\$ (15,766,916)	\$ 5,124,508	(32.5%)	\$ (962,548)	\$ (9,679,859)	1,005.6%
29,546	33,251	3,705	11.1%	497,398	467,852	94.1%	Depreciation	322,283	399,000	76,717	19.2%	838,858	516,575	61.6%
Overhead Allocations:							Overhead Allocations:							
11,677	10,723	(954)	(8.9%)	-	(11,677)	-	Risk Management	117,684	128,667	10,983	8.5%	67,426	(50,258)	(74.5%)
91,047	109,944	18,897	17.2%	145,118	54,071	37.3%	Revenue Cycle	978,185	1,319,268	341,083	25.9%	1,892,720	914,535	48.3%
2,688	6,556	3,868	59.0%	1,754	(934)	(53.2%)	Internal Audit	27,881	78,663	50,782	64.6%	20,050	(7,831)	(39.1%)
33,322	32,748	(574)	(1.8%)	31,710	(1,612)	(5.1%)	Home Office Facilities	377,302	392,956	15,654	4.0%	342,943	(34,359)	(10.0%)
-	41,478	41,478	-	29,633	29,633	-	Administration	497,720	497,719	(1)	-	506,454	8,734	1.7%
83,679	99,952	16,273	16.3%	54,411	(29,268)	(53.8%)	Human Resources	836,439	1,199,372	362,933	30.3%	628,888	(207,551)	(33.0%)
23,784	27,767	3,983	14.3%	20,540	(3,244)	(15.8%)	Legal	214,010	333,190	119,180	35.8%	213,870	(140)	(0.1%)
4,373	4,171	(202)	(4.8%)	3,135	(1,238)	(39.5%)	Records	42,335	50,052	7,717	15.4%	37,630	(4,705)	(12.5%)
8,890	11,059	2,169	19.6%	6,482	(2,408)	(37.1%)	Compliance	85,489	132,708	47,219	35.6%	72,957	(12,532)	(17.2%)
-	-	-	-	10,154	10,154	-	Clinical Labor Pool Alloc	-	-	-	-	99,079	99,079	-
39,716	46,254	6,538	14.1%	52,545	12,829	24.4%	IT Operations	461,419	555,019	93,600	16.9%	925,583	464,164	50.1%
6,101	16,859	10,758	63.8%	17,467	11,366	65.1%	IT Security	202,296	202,298	2	-	146,581	(55,715)	(38.0%)
29,928	33,247	3,319	10.0%	25,610	(4,318)	(16.9%)	Finance	339,102	398,946	59,844	15.0%	366,292	27,190	7.4%
16,129	16,961	832	4.9%	5,329	(10,800)	(202.7%)	Corporate Communications	139,923	203,522	63,599	31.2%	70,921	(69,002)	(97.3%)

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
-	4,750	4,750	-	12,295	12,295	-	Information Technology	60,595	56,999	(3,596)	(6.3%)	123,012	62,417	50.7%	
99,344	237,706	138,362	58.2%	88,185	(11,159)	(12.7%)	IT Applications	2,050,016	2,852,349	802,333	28.1%	602,861	(1,447,155)	(240.0%)	
-	-	-	-	23,053	23,053	-	IT EPIC	-	-	-	-	2,055,836	2,055,836	-	
53,857	41,478	(12,379)	(29.8%)	-	(53,857)	-	IT Service Center	442,735	497,716	54,981	11.0%	-	(442,735)	-	
-	6,504	6,504	-	9,226	9,226	-	Performance Excellence	77,609	78,040	431	0.6%	135,626	58,017	42.8%	
4,193	8,052	3,859	47.9%	7,634	3,441	45.1%	Corporate Quality	91,192	96,620	5,428	5.6%	91,588	396	0.4%	
36,449	57,290	20,841	36.4%	86,093	49,644	57.7%	Security Services	486,621	687,455	200,834	29.2%	667,653	181,032	27.1%	
-	5,384	5,384	-	-	-	-	Supply Chain	70,603	64,601	(6,002)	(9.3%)	-	(70,603)	-	
-	10,157	10,157	-	-	-	-	HIM Department	121,464	121,878	414	0.3%	-	(121,464)	-	
15,496	21,542	6,046	28.1%	-	(15,496)	-	Coding	226,355	258,490	32,135	12.4%	-	(226,355)	-	
3,472	4,143	671	16.2%	-	(3,472)	-	Reimbursement	27,964	49,711	21,747	43.7%	-	(27,964)	-	
564,145	854,724	290,579	34.0%	630,377	66,232	10.5%	Total Overhead Allocations-	7,974,939	10,256,239	2,281,300	22.2%	9,067,969	1,093,030	12.1%	
4,651,725	3,890,136	(761,589)	(19.6%)	3,035,954	(1,615,770)	(53.2%)	Total Expenses	41,596,687	47,416,623	5,819,935	12.3%	37,251,655	(4,345,032)	(11.7%)	
\$ (2,539,183)	\$ (2,003,322)	\$ (535,861)	26.7%	\$ 123,041	\$ (2,662,224)	(2,163.7%)	Net Margin	\$ (18,939,629)	\$ (26,422,155)	\$ 7,482,525	(28.3%)	\$ (10,869,376)	\$ (8,070,254)	74.2%	
-	153,697	153,697	-	(167,432)	(167,432)	-	Capital	-	1,844,284	1,844,284	100.0%	(151,804)	(151,804)	100.0%	
548,114	-	548,114	-	-	548,114	-	Capital Contributions.	680,953	-	680,953	-	-	680,953	-	
-	\$ 6,625,000	\$ (6,625,000)	-	\$ 3,865,391	\$ 3,865,391	-	Transfer In/(Out)	\$ 14,099,698	\$ 26,500,000	\$ (12,400,302)	(46.8%)	\$ 11,790,007	\$ (2,309,692)	(19.6%)	

Primary Care Clinics Statement of Revenues and Expenses by Month
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	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Year to Date
Gross Patient Revenue	\$ 2,421,964	\$ 2,173,673	\$ 2,534,826	\$ 2,394,233	\$ 2,436,124	\$ 2,859,432	\$ 2,815,106	\$ 2,801,109	\$ 2,918,227	\$ 2,553,603	\$ 2,841,225	\$ 2,590,668	\$ 31,340,191
Contractual Allowance	942,552	616,457	797,366	764,288	728,571	1,015,151	998,014	670,258	1,344,583	736,918	806,290	776,093	10,196,539
Charity Care	1,080,772	818,987	996,143	1,145,797	998,209	1,031,223	979,676	933,548	1,027,081	1,060,385	822,983	845,439	11,740,244
Bad Debt	49,730	353,288	285,914	95,985	279,913	332,230	527,608	628,944	(62,168)	312,029	710,907	612,000	4,126,378
Total Contractuals and Bad Debt	2,073,054	1,788,732	2,079,423	2,006,069	2,006,694	2,378,604	2,505,297	2,232,750	2,309,496	2,109,331	2,340,179	2,233,532	26,063,160
Other Patient Revenue	474,943	474,943	87,703	345,863	345,863	345,863	224,901	205,785	205,785	1,120,503	365,321	978,232	5,175,703
Net Patient Service Revenue	823,853	859,885	543,106	734,027	775,294	826,691	534,711	774,144	814,516	1,564,774	866,367	1,335,368	10,452,735
Collection %	34.02%	39.56%	21.43%	30.66%	31.82%	28.91%	18.99%	27.64%	27.91%	61.28%	30.49%	51.55%	33.35%
Non-Operating Revenues													
Grants	831,658	951,673	1,163,225	937,662	1,277,476	1,004,344	730,315	650,205	733,140	724,102	765,354	1,427,421	11,196,576
Interest Earnings	-	-	-	-	-	-	-	-	-	-	818	1,246	2,063
Other Financial Assistance	12,477	51,355	674,585	-	-	-	-	-	-	-	-	-	738,416
Other Revenue	624	29,490	1,042	1,648	18,706	193,647	101,773	51,117	358,355	155,255	7,104	(651,494)	267,268
Total Other Revenues	\$ 844,758	\$ 1,032,517	\$ 1,838,851	\$ 939,311	\$ 1,296,183	\$ 1,197,991	\$ 832,088	\$ 701,322	\$ 1,091,495	\$ 879,358	\$ 773,276	\$ 777,173	\$ 12,204,323
Total Non-Operating Revenues	\$ 1,668,611	\$ 1,892,402	\$ 2,381,957	\$ 1,673,338	\$ 2,071,476	\$ 2,024,682	\$ 1,366,799	\$ 1,475,466	\$ 1,906,011	\$ 2,444,132	\$ 1,639,642	\$ 2,112,542	\$ 22,657,058
Direct Operating Expenses:													
Salaries and Wages	1,713,850	1,402,443	1,788,664	1,498,332	1,674,786	1,997,115	1,543,212	1,709,521	1,629,444	1,721,522	1,797,791	2,546,491	21,023,171
Benefits	427,827	405,732	406,022	459,199	430,679	495,969	415,751	473,236	467,424	485,386	467,410	543,105	5,477,739
Purchased Services	13,764	60,480	10,119	24,018	29,210	11,762	40,767	39,476	69,048	39,233	36,797	28,646	403,320
Medical Supplies	35,872	230,443	141,439	60,778	25,067	29,192	30,198	90,290	101,849	42,487	91,719	361,007	1,240,342
Other Supplies	12,383	6,147	10,233	39,697	20,076	8,453	19,539	60,902	38,796	24,217	166,181	29,792	436,417
Medical Services	55,581	60,482	61,270	56,783	59,594	57,974	65,942	67,793	80,827	83,687	71,557	60,938	782,428
Drugs	37,475	49,341	45,922	45,378	44,505	37,090	43,958	39,990	45,397	39,232	45,452	81,266	555,006
Repairs and Maintenance	10,726	11,441	47,732	37,415	40,271	30,847	36,409	53,140	55,077	40,887	46,419	37,568	447,933
Lease and Rental	107,496	87,434	114,395	115,290	117,771	96,132	162,213	104,899	124,493	122,080	177,859	172,764	1,502,825
Utilities	8,438	8,881	8,149	9,620	3,675	5,106	7,585	7,587	7,462	7,709	7,501	10,745	92,459
Other Expense	115,489	74,228	262,113	(53,654)	65,834	23,262	24,383	263,662	51,877	111,223	154,792	180,763	1,273,972
Insurance	6,154	4,622	4,622	4,622	4,622	4,622	4,622	4,622	8,759	6,691	4,947	4,947	63,853
Total Operating Expenses	2,545,056	2,401,675	2,900,679	2,297,479	2,516,089	2,797,523	2,394,579	2,915,118	2,680,453	2,724,354	3,068,426	4,058,033	33,299,465
Net Performance before Depreciation & Overhead Allocations	\$ (876,445)	\$ (509,273)	\$ (518,722)	\$ (624,141)	\$ (444,613)	\$ (772,841)	\$ (1,027,780)	\$ (1,439,653)	\$ (774,442)	\$ (280,223)	\$ (1,428,783)	\$ (1,945,492)	\$ (10,642,407)
Depreciation	25,462	25,462	26,045	25,656	26,428	26,619	26,619	26,909	26,989	27,002	29,546	29,546	322,283
<i>Overhead Allocations:</i>													
Risk Management	11,692	7,282	9,397	9,332	9,963	8,896	9,668	9,501	9,779	9,977	10,520	11,677	117,684
Revenue Cycle	63,371	103,816	86,659	73,183	62,585	90,867	75,286	92,509	74,884	82,399	81,579	91,047	978,185
Internal Audit	2,627	1,796	1,779	1,955	1,585	1,641	2,516	2,818	2,739	2,503	3,234	2,688	27,881
Home Office Facilities	30,821	31,492	32,824	20,328	24,166	35,671	34,187	36,362	34,251	34,755	29,123	33,322	377,302
Administration	46,107	48,941	49,005	49,055	34,089	42,379	39,583	45,523	51,018	69,603	22,417	-	497,720
Human Resources	76,105	96,165	80,652	41,032	63,880	76,821	55,879	65,960	69,724	57,374	69,168	83,679	836,439
Legal	3,344	12,867	12,360	14,912	35,905	18,361	21,522	15,153	16,039	12,136	27,627	23,784	214,010
Records	4,206	2,926	3,073	3,403	3,291	3,419	3,266	3,189	4,261	3,208	3,720	4,373	42,335
Compliance	6,347	6,648	6,675	6,995	7,114	6,714	7,962	7,546	6,834	6,194	7,570	8,890	85,489
IT Operations	35,658	44,142	42,594	37,089	32,670	40,660	34,452	41,326	39,156	35,730	38,226	39,716	461,419
IT Security	9,905	21,768	16,176	14,289	25,121	14,449	14,135	38,992	12,103	13,451	15,806	6,101	202,296

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Year to Date
Finance	24,232	19,591	27,494	20,102	25,315	27,713	28,566	41,493	33,431	30,570	30,667	29,928	339,102
Corporate Communications	10,421	9,413	10,833	11,419	12,679	15,613	10,308	8,955	10,993	10,184	12,976	16,129	139,923
Information Technology	10,834	10,976	13,078	12,123	3,404	10,180	-	-	-	-	-	-	60,595
IT Applications	81,636	278,939	162,379	216,444	192,470	176,106	87,647	116,519	250,681	219,039	168,812	99,344	2,050,016
IT Service Center	25,999	28,022	25,841	25,533	26,762	39,926	52,726	32,303	36,224	62,685	32,857	53,857	442,735
Performance Excellence	6,591	12,194	12,071	14,647	15,321	16,785	-	-	-	-	-	-	77,609
Corporate Quality	8,434	7,268	7,766	7,118	7,006	9,852	9,489	9,566	10,909	5,663	3,928	4,193	91,192
Security Services	39,124	39,146	42,649	38,519	36,544	39,645	35,851	35,916	44,003	61,817	36,958	36,449	486,621
Supply Chain	6,253	5,354	6,385	6,747	4,243	6,959	5,574	6,231	11,356	5,676	5,825	-	70,603
HIM Department	8,351	19,826	19,536	12,608	20,538	10,117	10,316	9,955	10,217	-	-	-	121,464
Coding	21,345	13,076	24,947	17,566	21,638	20,338	19,289	18,037	16,745	16,745	21,133	15,496	226,355
Reimbursement	2,482	1,671	4,032	1,238	1,989	2,109	2,020	2,081	2,206	2,598	2,066	3,472	27,964
Total Overhead Allocations	535,885	823,319	698,205	655,637	668,278	715,221	560,242	639,935	747,553	742,307	624,212	564,145	7,974,939
Total Expenses	3,106,403	3,250,455	3,624,929	2,978,772	3,210,795	3,539,363	2,981,440	3,581,963	3,454,995	3,493,664	3,722,184	4,651,725	41,596,687
Net Margin	\$ (1,437,791)	\$ (1,358,053)	\$ (1,242,972)	\$ (1,305,434)	\$ (1,139,319)	\$ (1,514,681)	\$ (1,614,641)	\$ (2,106,497)	\$ (1,548,984)	\$ (1,049,532)	\$ (2,082,541)	\$ (2,539,183)	\$ (18,939,629)
Capital	36,782	-	53,251	(90,033)	-	-	-	-	-	-	-	-	-
Capital Contributions	-	-	-	-	-	-	10,923	14,609	107,308	-	-	548,114	680,953
General Fund Support/Transfer In	-	-	\$4,128,850	-	-	\$3,713,730	-	-	\$6,257,118	-	-	-	\$14,099,698

	Clinic Administration	Belle Glade Medical Clinic	Delray Medical Clinic	Lantana Medical Clinic	Mangonia Park Medical Clinic	West Palm Beach Medical Clinic	Jupiter Medical Clinic	Lake Worth Medical Clinic	Lewis Center Medical Clinic	West Boca Medical Clinic	St Ann Place Medical Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Atlantis Medical Clinic	Port Medical Clinic	Total
Gross Patient Revenue	\$ 7,546	\$ 1,808,740	\$ 1,822,375	\$ 4,791,180	\$ 1,242,274	\$ 3,204,304	\$ 1,223,802	\$ 3,638,299	\$ 71,022	\$ 737,430	\$ 19,134	\$ 13,094	\$ 1,789	\$ 131,937		\$ 27,781	\$ 18,740,707
Contractual Allowance	-	446,689	565,034	(129,474)	645,382	877,742	251,843	1,624,325	103,839	425,270	16,303	4,131	930	31,715		(999)	4,862,730
Charity Care	-	589,121	648,160	2,011,888	211,156	1,142,264	408,082	1,481,531	20,873	233,145	2,734	11,440	278	15,700		20,059	6,796,430
Bad Debt	-	212,223	215,020	749,411	421,899	382,660	160,960	288,890	56,574	47,331	9,659	(389)	19	20,063		4,434	2,568,755
Total Contractual Allowances and Bad Debt	-	1,248,033	1,428,214	2,631,825	1,278,438	2,402,666	820,885	3,394,746	181,287	705,747	28,696	15,182	1,227	67,478		23,494	14,227,915
Other Patient Revenue	-	310,748	343,527	862,254	125,248	806,237	193,413	489,932	49,365	223,283	7,895	28,435	-	13,479	31,419	-	3,485,236
Net Patient Revenue	7,546	871,455	737,689	3,021,610	89,084	1,607,875	596,330	733,486	(60,900)	254,966	(1,667)	26,347	562	77,939	31,419	4,287	7,998,027
Collection %	100.00%	48.18%	40.48%	63.07%	7.17%	50.18%	48.73%	20.16%	(85.75%)	34.58%	(8.71%)	201.21%	31.42%	59.07%	-	15.43%	42.68%
Grants	2,167,190	782,054	624,046	1,394,472	1,333,438	1,238,744	336,435	984,843	34,861	363,688	27,931	43,147	68	77,771	3,182	-	9,411,870
Interest Earnings	2,063	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,063
Other Financial Assistance	120,959	66,464	60,718	119,301	50,531	105,464	19,969	66,551	10,885	19,710	4,445	2,000	2,067	-	-	-	649,065
Other Revenue	139,968	5,772	-	160	-	70	-	-	-	21	-	-	-	-	-	-	145,991
Total Other Revenues	2,430,180	854,290	684,764	1,513,933	1,383,968	1,344,278	356,405	1,051,394	45,746	383,419	32,376	45,147	2,135	77,771	3,182	-	10,208,989
Total Revenues	\$ 2,437,726	\$ 1,725,744	\$ 1,422,453	\$ 4,535,543	\$ 1,473,052	\$ 2,952,153	\$ 952,735	\$ 1,784,880	\$ (15,154)	\$ 638,385	\$ 30,709	\$ 71,494	\$ 2,697	\$ 155,710	\$ 34,601	\$ 4,287	\$ 18,207,016
Direct Operational Expenses:																	
Salaries and Wages	4,393,240	1,198,273	1,169,469	2,666,402	2,101,931	2,067,654	659,215	1,940,791	73,221	732,903	67,023	59,750	-	146,258	-	-	17,276,129
Benefits	1,161,340	336,146	336,274	710,281	589,352	454,654	169,092	496,300	14,703	156,675	18,265	21,017	-	42,200	-	-	4,506,302
Purchased Services	235,631	23,669	29,662	9,064	12,414	2,017	8,960	28,450	1,397	21,313	-	-	-	-	-	-	372,576
Medical Supplies	-	102,096	118,589	156,366	114,453	238,323	55,610	96,005	19,548	55,875	6,446	2,489	426	589	-	-	966,813
Other Supplies	202,643	24,072	42,859	11,026	22,653	16,275	23,146	36,510	3,559	3,719	-	4,256	1,058	2,851	3,182	-	397,809
Medical Services	-	100,894	75,345	125,946	51,238	106,337	61,731	220,938	2,335	36,682	983	-	-	-	-	-	782,428
Drugs	-	54,915	99,494	149,648	110,874	129,379	1,290	1,750	(500)	6,978	-	-	-	33	-	-	553,861
Repairs and Maintenance	216,060	29,291	26,275	3,030	13,071	26,781	3,317	19,719	2,302	3,816	1,417	5,820	2,959	18,372	-	-	372,229
Lease and Rental	-	87,778	140,427	155,420	117,349	129,324	102,272	329,274	200	150,044	160	110	50	110	5,169	-	1,217,688
Utilities	-	24,066	1,453	2,478	10,702	2,497	7,961	14,523	2,179	7,898	1,327	-	-	-	-	-	75,082
Other Expense	446,714	179,133	85,934	72,963	53,175	99,718	39,544	148,791	9,122	27,075	5,120	3,466	422	1,791	287	-	1,173,255
Insurance	-	4,635	3,066	6,818	2,444	5,542	1,278	3,412	934	1,302	-	11,237	11,084	11,285	-	-	63,039
Total Operating Expenses	6,655,628	2,164,968	2,128,845	4,069,442	3,199,656	3,278,503	1,133,416	3,336,461	128,999	1,204,279	100,741	108,143	16,001	223,490	8,639	-	27,757,211
Net Performance before Depreciation & Overhead Allocations	(4,217,902)	(439,223)	(706,393)	466,101	(1,726,604)	(326,350)	(180,681)	(1,551,582)	(144,153)	(565,893)	(70,031)	(36,650)	(13,304)	(67,780)	25,963	4,287	(9,550,195)
Depreciation	5,209	83,520	1,149	13,068	21,776	15,923	1,865	4,993	217	8,702	-	-	13,884	83,526	-	-	253,832
Overhead Allocations:																	
Risk Management	99,349	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	99,349
Revenue Cycle	808,710	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	808,710
Internal Audit	23,536	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	23,536
Home Office Facilities	329,952	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	329,952
Administration	420,173	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	420,173
Human Resources	714,352	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	714,352
Legal	180,666	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	180,666
Records	35,738	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35,738
Compliance	72,169	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	72,169
IT Operations	389,526	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	389,526
IT Security	170,777	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	170,777
Finance	286,268	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	286,268
Corporate Communications	118,121	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	118,121
Information Technology	51,154	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	51,154
IT Applications	1,730,615	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,730,615
IT Service Center	373,754	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	373,754
Performance Excellence	65,517	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	65,517
Corporate Quality	76,985	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	76,985
Security Services	401,659	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	401,659
Supply Chain	59,604	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	59,604
HIM Department	102,540	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	102,540
Coding	191,088	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	191,088
Reimbursement	23,606	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	23,606
Total Overhead Allocations	6,725,859	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,725,859
Total Expenses	13,386,696	2,248,487	2,129,995	4,082,510	3,221,432	3,294,425	1,135,281	3,341,454	129,216	1,212,981	100,741	108,143	29,885	307,017	8,639	-	34,736,901
Net Margin	\$ (10,948,970)	\$ (522,743)	\$ (707,542)	\$ 453,033	\$ (1,748,380)	\$ (342,273)	\$ (182,546)	\$ (1,556,574)	\$ (144,370)	\$ (574,595)	\$ (70,031)	\$ (36,650)	\$ (27,188)	\$ (151,307)	\$ 25,963	\$ 4,287	\$ (16,529,885)
Capital																	
Transfer In/(Out)	\$ 13,375,018	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$ 13,375,018

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,658,657	\$ 1,153,618	\$ 505,039	43.8%	\$ 1,203,475	\$ 455,182	37.8%	\$ 18,740,707	\$ 15,415,750	\$ 3,324,957	21.6%	\$ 15,340,086	\$ 3,400,621	22.2%
(2,659,886)	297,431	(2,957,317)	(994.3%)	(379,126)	(2,280,760)	601.6%	4,862,730	3,974,512	888,218	22.3%	1,771,524	3,091,206	174.5%
318,108	455,449	(137,341)	(30.2%)	404,268	(86,160)	(21.3%)	6,796,430	6,086,245	710,185	11.7%	5,917,247	879,184	14.9%
337,859	183,972	153,887	83.6%	730,008	(392,149)	(53.7%)	2,568,755	2,458,485	110,270	4.5%	3,161,171	(592,416)	(18.7%)
(2,003,919)	936,852	(2,940,771)	(313.9%)	755,149	(2,759,068)	(365.4%)	14,227,915	12,519,242	1,708,673	13.6%	10,849,941	3,377,974	31.1%
682,109	320,944	361,165	112.5%	759,554	(77,445)	(10.2%)	3,485,236	4,288,918	(803,682)	(18.7%)	3,809,165	(323,930)	(8.5%)
4,344,685	537,710	3,806,975	708.0%	1,207,880	3,136,804	259.7%	7,998,027	7,185,426	812,601	11.3%	8,299,310	(301,283)	(3.6%)
261.94%	46.61%			100.37%			42.68%	46.61%		54.10%			
1,211,296	1,036,569	174,727	16.9%	1,280,350	(69,054)	(5.4%)	9,411,870	9,110,930	300,940	3.3%	12,958,127	(3,546,257)	(27.4%)
1,246	-	1,246	-	-	1,246	-	2,063	-	2,063	-	-	2,063	-
-	-	-	-	12,772	(12,772)	-	649,065	381,143	267,922	70.3%	782,319	(133,253)	(17.0%)
(651,844)	2,455	(654,299)	(26,651.7%)	109,333	(761,177)	(696.2%)	145,991	29,515	116,476	394.6%	112,850	33,141	29.4%
\$ 4,905,383	\$ 1,576,734	\$ 3,328,649	211.1%	\$ 2,610,335	\$ 2,295,048	87.9%	\$ 18,207,016	\$ 16,707,014	\$ 1,500,002	9.0%	\$ 22,152,606	\$ (3,945,590)	(17.8%)
Direct Operating Expenses:							Direct Operating Expenses:						
2,094,066	1,570,212	(523,854)	(33.4%)	1,406,934	(687,132)	(48.9%)	17,276,129	19,452,810	2,176,681	11.2%	14,958,482	(2,317,647)	(15.5%)
446,734	411,104	(35,629)	(8.7%)	284,188	(162,545)	(57.2%)	4,506,302	4,933,035	426,733	8.7%	4,066,243	(440,059)	(10.8%)
25,192	57,499	32,306	56.2%	29,603	4,410	14.9%	372,576	689,957	317,381	46.0%	633,380	260,804	41.2%
325,000	83,650	(241,351)	(288.5%)	31,789	(293,211)	(922.4%)	966,813	1,003,750	36,937	3.7%	491,792	(475,021)	(96.6%)
26,938	50,964	24,027	47.1%	2,303	(24,634)	(1,069.6%)	397,809	611,493	213,683	34.9%	314,952	(82,858)	(26.3%)
60,938	59,503	(1,436)	(2.4%)	16,794	(44,145)	(262.9%)	782,428	714,000	(68,428)	(9.6%)	541,263	(241,165)	(44.6%)
81,165	48,961	(32,204)	(65.8%)	57,506	(23,658)	(41.1%)	553,861	587,500	33,639	5.7%	552,776	(1,085)	(0.2%)
35,565	51,618	16,053	31.1%	(69,036)	(104,601)	(151.5%)	372,229	619,385	247,156	39.9%	299,733	(72,497)	(24.2%)
146,956	137,472	(9,484)	(6.9%)	(365,260)	(512,216)	(140.2%)	1,217,688	1,649,591	431,903	26.2%	524,235	(693,452)	(132.3%)
9,091	9,019	(72)	(0.8%)	7,733	(1,358)	(17.6%)	75,082	108,219	33,137	30.6%	71,430	(3,652)	(5.1%)
167,368	70,441	(96,927)	(137.6%)	(8,909)	(176,277)	(1,978.6%)	1,173,255	845,255	(328,000)	(38.8%)	460,625	(712,631)	(154.7%)
-	-	-	-	107,297	107,297	-	-	-	-	-	107,297	107,297	-
4,902	3,993	(909)	(22.8%)	4,545	(357)	(7.9%)	63,039	47,910	(15,129)	(31.6%)	55,030	(8,009)	(14.6%)
3,423,914	2,554,434	(869,481)	(34.0%)	1,505,486	(1,918,429)	(127.4%)	27,757,211	31,262,905	3,505,694	11.2%	23,077,238	(4,679,973)	(20.3%)
\$ 1,481,469	\$ (977,700)	\$ 2,459,168	(251.5%)	\$ 1,104,849	\$ 376,619	34.1%	\$ (9,550,195)	\$ (14,555,891)	\$ 5,005,696	(34.4%)	\$ (924,632)	\$ (8,625,563)	932.9%
22,411	27,501	5,090	18.5%	489,955	467,543	95.4%	253,832	330,000	76,168	23.1%	749,115	495,283	66.1%
Overhead Allocations:							Overhead Allocations:						
9,858	9,052	(806)	(8.9%)	-	(9,858)	-	99,349	108,620	9,271	8.5%	57,954	(41,395)	(71.4%)
75,273	90,896	15,623	17.2%	123,627	48,354	39.1%	808,710	1,090,698	281,988	25.9%	1,612,422	803,712	49.8%
2,269	5,534	3,265	59.0%	1,507	(762)	(50.6%)	23,536	66,407	42,871	64.6%	17,234	(6,302)	(36.6%)
29,140	28,638	(502)	(1.8%)	28,676	(464)	(1.6%)	329,952	343,641	13,689	4.0%	310,133	(19,819)	(6.4%)
-	35,016	35,016	-	25,471	25,471	-	420,173	420,172	(1)	-	435,310	15,137	3.5%
71,465	85,363	13,898	16.3%	46,582	(24,883)	(53.4%)	714,352	1,024,311	309,959	30.3%	538,397	(175,955)	(32.7%)
20,078	23,441	3,363	14.3%	17,655	(2,423)	(13.7%)	180,666	281,278	100,612	35.8%	183,827	3,161	1.7%
3,692	3,521	(171)	(4.9%)	2,694	(998)	(37.0%)	35,738	42,254	6,516	15.4%	32,344	(3,394)	(10.5%)
7,505	9,336	1,831	19.6%	5,571	(1,934)	(34.7%)	72,169	112,032	39,863	35.6%	62,708	(9,461)	(15.1%)
-	-	-	-	8,728	8,728	-	-	-	-	-	85,161	85,161	-
33,528	39,047	5,519	14.1%	45,163	11,635	25.8%	389,526	468,545	79,019	16.9%	795,562	406,036	51.0%
5,150	14,232	9,082	63.8%	15,014	9,864	65.7%	170,777	170,779	2	-	125,990	(44,787)	(35.5%)
25,265	28,067	2,802	10.0%	22,013	(3,252)	(14.8%)	286,268	336,789	50,521	15.0%	314,837	28,569	9.1%
13,616	14,318	702	4.9%	4,580	(9,036)	(197.3%)	118,121	171,812	53,691	31.2%	60,958	(57,163)	(93.8%)

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
-	4,010	4,010	-	10,568	10,568	-	Information Technology	51,154	48,118	(3,036)	(6.3%)	105,732	54,578	51.6%	
83,866	200,671	116,805	58.2%	75,797	(8,069)	(10.6%)	IT Applications	1,730,615	2,407,941	677,326	28.1%	518,174	(1,212,441)	(234.0%)	
-	-	-	-	19,815	19,815	-	IT EPIC	-	-	-	-	1,767,044	1,767,044	-	
45,466	35,016	(10,450)	(29.8%)	-	(45,466)	-	IT Service Center	373,754	420,170	46,416	11.0%	-	(373,754)	-	
-	5,490	5,490	-	7,930	7,930	-	Performance Excellence	65,517	65,881	364	0.6%	116,574	51,057	43.8%	
3,540	6,797	3,257	47.9%	6,562	3,022	46.1%	Corporate Quality	76,985	81,566	4,581	5.6%	78,722	1,737	2.2%	
30,085	47,288	17,203	36.4%	73,282	43,197	58.9%	Security Services	401,659	567,431	165,772	29.2%	568,302	166,643	29.3%	
-	4,545	4,545	-	-	-	-	Supply Chain	59,604	54,536	(5,068)	(9.3%)	-	(59,604)	-	
-	8,574	8,574	-	-	-	-	HIM Department	102,540	102,889	349	0.3%	-	(102,540)	-	
13,082	18,185	5,103	28.1%	-	(13,082)	-	Coding	191,088	218,216	27,128	12.4%	-	(191,088)	-	
2,931	3,497	566	16.2%	-	(2,931)	-	Reimbursement	23,606	41,966	18,360	43.7%	-	(23,606)	-	
475,809	720,536	244,727	34.0%	541,237	65,428	12.1%	Total Overhead Allocations-	6,725,859	8,646,052	1,920,193	22.2%	7,787,385	1,061,526	13.6%	
3,922,135	3,302,471	(619,664)	(18.8%)	2,536,677	(1,385,458)	(54.6%)	Total Expenses	34,736,901	40,238,957	5,502,055	13.7%	31,613,738	(3,123,164)	(9.9%)	
\$ 983,248	\$ (1,725,737)	\$ 2,708,985	(157.0%)	\$ 73,658	\$ 909,590	1,234.9%	Net Margin	\$ (16,529,885)	\$ (23,531,943)	\$ 7,002,057	(29.8%)	\$ (9,461,132)	\$ (7,068,753)	74.7%	
-	116,565	116,565	-	(167,432)	(167,432)	-	Capital	-	1,398,717	1,398,717	100.0%	(151,804)	(151,804)	100.0%	
548,114	-	548,114	-	-	548,114	-	Capital Contributions.	585,532	-	585,532	-	-	585,532	-	
-	\$ 5,900,000	\$ (5,900,000)	-	\$ 3,296,240	\$ 3,296,240	-	Transfer In/(Out)	\$ 13,375,018	\$ 23,600,000	\$ (10,224,982)	(43.3%)	\$ 10,615,515	\$ (2,759,503)	(26.0%)	

	Dental Clinic Administration	Belle Glade Dental Clinic	Delray Dental Clinic	Lantana Dental Clinic	West Palm Beach Dental Clinic	Port Dental Clinic	Total
Gross Patient Revenue	-	\$ 1,733,433	\$ 2,324,936	\$ 3,125,523	\$ 4,261,584	\$ 41,058	\$ 11,486,535
Contractual Allowance	-	1,015,470	737,324	1,071,572	2,162,179	1,129	4,987,674
Charity Care	-	510,799	1,121,835	1,173,473	1,879,930	42,650	4,728,688
Bad Debt	-	189,823	233,630	324,579	467,607	(19,769)	1,195,871
Total Contractual Allowances and Bad Debt	-	1,716,093	2,092,789	2,569,623	4,509,717	24,011	10,912,233
Other Patient Revenue	-	293,808	338,722	441,122	596,839	236	1,670,727
Net Patient Revenue	-	311,148	570,869	997,022	348,706	17,284	2,245,029
Collection %	-	17.95%	24.55%	31.90%	8.18%	42.10%	19.54%
Grants	200,978	183,247	386,123	393,888	620,470	-	1,784,706
Other Financial Assistance	20,165	6,474	11,703	27,647	23,361	-	89,351
Other Revenue	121,226	-	-	(9)	60	-	121,277
Total Other Revenues	342,370	189,721	397,826	421,526	643,891	-	1,995,334
Total Revenues	\$ 342,370	\$ 500,870	\$ 968,695	\$ 1,418,548	\$ 992,597	\$ 17,284	\$ 4,240,363
<i>Direct Operational Expenses:</i>							
Salaries and Wages	536,262	370,496	743,533	852,541	1,244,211	-	3,747,043
Benefits	128,403	119,371	196,001	236,714	290,948	-	971,437
Purchased Services	-	10,280	10,861	1,616	7,988	-	30,745
Medical Supplies	-	40,670	63,517	54,265	115,077	-	273,529
Other Supplies	-	5,082	17,716	6,338	9,472	-	38,608
Drugs	-	237	268	325	315	-	1,145
Repairs and Maintenance	-	9,367	20,817	8,913	36,606	-	75,703
Lease and Rental	-	34,048	74,941	65,350	110,798	-	285,137
Utilities	-	9,469	1,373	3,258	3,277	-	17,377
Other Expense	7,771	9,213	21,655	19,811	42,266	-	100,717
Insurance	-	815	-	-	-	-	815
Total Operating Expenses	672,436	609,048	1,150,683	1,249,130	1,860,957	-	5,542,255
Net Performance before Depreciation & Overhead Allocations	(330,066)	(108,178)	(181,988)	169,418	(868,360)	17,284	(1,301,892)
Depreciation	-	20,628	10,817	6,604	30,402	-	68,451
<i>Overhead Allocations:</i>							
Risk Management	18,335	-	-	-	-	-	18,335
Revenue Cycle	169,475	-	-	-	-	-	169,475
Internal Audit	4,345	-	-	-	-	-	4,345
Home Office Facilities	47,350	-	-	-	-	-	47,350
Administration	77,547	-	-	-	-	-	77,547
Human Resources	122,087	-	-	-	-	-	122,087
Legal	33,344	-	-	-	-	-	33,344
Records	6,597	-	-	-	-	-	6,597
Compliance	13,320	-	-	-	-	-	13,320
IT Operations	71,893	-	-	-	-	-	71,893
IT Security	31,519	-	-	-	-	-	31,519
Finance	52,834	-	-	-	-	-	52,834
Corporate Communications	21,802	-	-	-	-	-	21,802
Information Technology	9,441	-	-	-	-	-	9,441
IT Applications	319,401	-	-	-	-	-	319,401
IT Service Center	68,981	-	-	-	-	-	68,981
Performance Excellence	12,092	-	-	-	-	-	12,092
Corporate Quality	14,207	-	-	-	-	-	14,207
Security Services	84,962	-	-	-	-	-	84,962
Supply Chain	10,999	-	-	-	-	-	10,999
HIM Department	18,924	-	-	-	-	-	18,924
Coding	35,267	-	-	-	-	-	35,267
Reimbursement	4,358	-	-	-	-	-	4,358
Total Overhead Allocations	1,249,080	-	-	-	-	-	1,249,080
Total Expenses	1,921,516	629,676	1,161,500	1,255,734	1,891,359	-	6,859,786
Net Margin	\$ (1,579,146)	\$ (128,806)	\$ (192,805)	\$ 162,814	\$ (898,762)	\$ 17,284	\$ (2,619,423)
Capital	-	-	-	-	-	-	-
Transfer In/(Out)	\$ 724,681	18	-	-	-	-	\$ 724,681

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 831,963	\$ 718,811	\$ 113,152	15.7%	\$ 746,043	\$ 85,920	11.5%	\$ 11,486,535	\$ 9,882,688	\$ 1,603,847	16.2%	\$ 10,126,093	\$ 1,360,441	13.4%
Gross Patient Revenue							Gross Patient Revenue						
3,196,393	189,866	3,006,527	1,583.5%	330,884	2,865,509	866.0%	4,987,674	2,610,427	2,377,247	91.1%	3,103,913	1,883,762	60.7%
498,439	343,041	155,398	45.3%	274,502	223,937	81.6%	4,728,688	4,716,347	12,341	0.3%	4,855,751	(127,063)	(2.6%)
217,217	81,377	135,840	166.9%	52,155	165,062	316.5%	1,195,871	1,118,828	77,043	6.9%	1,204,931	(9,060)	(0.8%)
3,912,049	614,284	3,297,765	536.8%	657,541	3,254,508	495.0%	10,912,233	8,445,602	2,466,631	29.2%	9,164,595	1,747,638	19.1%
293,774	94,176	199,598	211.9%	294,057	(283)	(0.1%)	1,670,727	1,294,782	375,945	29.0%	1,536,809	133,918	8.7%
(2,786,312)	198,703	(2,985,015)	(1,502.2%)	382,559	(3,168,871)	(828.3%)	2,245,029	2,731,868	(486,839)	(17.8%)	2,498,308	(253,279)	(10.1%)
(334.91%)	27.64%			51.28%			19.54%	27.64%		24.67%			
216,125	111,377	104,748	94.0%	106,691	109,433	102.6%	1,784,706	1,555,586	229,120	14.7%	2,008,343	(223,637)	(11.1%)
-	-	-	-	-	-	-	89,351	-	89,351	-	114,462	(25,111)	(21.9%)
350	-	350	-	1,900	(1,550)	(81.6%)	121,277	-	121,277	-	2,100	119,177	5,675.1%
\$ (2,569,837)	\$ 310,080	\$ (2,879,917)	(928.8%)	\$ 491,150	\$ (3,060,987)	(623.2%)	\$ 4,240,363	\$ 4,287,454	\$ (47,091)	(1.1%)	\$ 4,623,213	\$ (382,850)	(8.3%)
Direct Operating Expenses:							Direct Operating Expenses:						
452,425	286,563	(165,862)	(57.9%)	304,540	(147,885)	(48.6%)	3,747,043	3,564,599	(182,444)	(5.1%)	2,860,625	(886,418)	(31.0%)
96,372	73,094	(23,277)	(31.8%)	60,167	(36,205)	(60.2%)	971,437	877,095	(94,342)	(10.8%)	789,481	(181,956)	(23.0%)
3,453	6,290	2,837	45.1%	461	(2,992)	(649.0%)	30,745	75,480	44,735	59.3%	18,615	(12,130)	(65.2%)
36,007	19,438	(16,568)	(85.2%)	2,162	(33,844)	(1,565.4%)	273,529	233,250	(40,279)	(17.3%)	197,730	(75,799)	(38.3%)
2,855	9,010	6,155	68.3%	3,929	1,074	27.3%	38,608	108,110	69,502	64.3%	53,437	14,829	27.8%
-	15,661	15,661	-	-	-	-	-	187,920	187,920	-	-	-	-
102	-	(102)	-	-	(102)	-	1,145	-	(1,145)	-	-	(1,145)	-
2,003	2,069	66	3.2%	894	(1,108)	(123.9%)	75,703	24,825	(50,878)	(204.9%)	22,648	(53,056)	(234.3%)
25,808	27,870	2,062	7.4%	22,520	(3,288)	(14.6%)	285,137	334,420	49,283	14.7%	275,015	(10,123)	(3.7%)
1,655	2,503	849	33.9%	2,944	1,290	43.8%	17,377	30,040	12,663	42.2%	21,116	3,739	17.7%
13,395	5,139	(8,257)	(160.7%)	5,000	(8,396)	(167.9%)	100,717	61,660	(39,057)	(63.3%)	27,873	(72,844)	(261.3%)
45	90	45	50.0%	77	32	41.6%	815	1,080	265	24.5%	1,052	237	22.5%
634,119	447,726	(186,393)	(41.6%)	402,695	(231,425)	(57.5%)	5,542,255	5,498,479	(43,776)	(0.8%)	4,267,591	(1,274,664)	(29.9%)
\$ (3,203,956)	\$ (137,646)	\$ (3,066,310)	2,227.7%	\$ 88,456	\$ (3,292,412)	(3,722.1%)	\$ (1,301,892)	\$ (1,211,025)	\$ (90,867)	7.5%	\$ 355,622	\$ (1,657,514)	(466.1%)
7,135	5,750	(1,385)	(24.1%)	7,443	308	4.1%	68,451	69,000	549	0.8%	89,743	21,292	23.7%
Overhead Allocations:							Overhead Allocations:						
1,819	1,671	(148)	(8.9%)	-	(1,819)	-	18,335	20,047	1,712	8.5%	9,472	(8,863)	(93.6%)
15,774	19,048	3,274	17.2%	21,491	5,717	26.6%	169,475	228,570	59,095	25.9%	280,298	110,823	39.5%
419	1,021	602	59.0%	246	(173)	(70.3%)	4,345	12,256	7,911	64.5%	2,816	(1,529)	(54.3%)
4,182	4,110	(72)	(1.8%)	3,034	(1,148)	(37.8%)	47,350	49,315	1,965	4.0%	32,810	(14,540)	(44.3%)
-	6,463	6,463	-	4,163	4,163	-	77,547	77,547	-	-	71,144	(6,403)	(9.0%)
12,214	14,589	2,375	16.3%	7,829	(4,385)	(56.0%)	122,087	175,061	52,974	30.3%	90,491	(31,596)	(34.9%)
3,706	4,326	620	14.3%	2,885	(821)	(28.5%)	33,344	51,912	18,568	35.8%	30,043	(3,301)	(11.0%)
681	650	(31)	(4.8%)	440	(241)	(54.8%)	6,597	7,798	1,201	15.4%	5,286	(1,311)	(24.8%)
1,385	1,723	338	19.6%	911	(474)	(52.0%)	13,320	20,676	7,356	35.6%	10,249	(3,071)	(30.0%)
-	-	-	-	1,426	1,426	-	-	-	-	-	13,918	13,918	-
6,188	7,206	1,018	14.1%	7,381	1,193	16.2%	71,893	86,474	14,581	16.9%	130,021	58,128	44.7%
951	2,627	1,676	63.8%	2,454	1,503	61.2%	31,519	31,519	-	-	20,591	(10,928)	(53.1%)
4,663	5,180	517	10.0%	3,598	(1,065)	(29.6%)	52,834	62,157	9,323	15.0%	51,455	(1,379)	(2.7%)
2,513	2,643	130	4.9%	749	(1,764)	(235.5%)	21,802	31,710	9,908	31.2%	9,963	(11,839)	(118.8%)
-	740	740	-	1,727	1,727	-	9,441	8,881	(560)	(6.3%)	17,280	7,839	45.4%
15,478	37,036	21,558	58.2%	12,388	(3,090)	(24.9%)	319,401	444,408	125,007	28.1%	84,687	(234,714)	(277.2%)

Current Month								Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%	
-	-	-	-	3,238	3,238	-	IT EPIC	-	-	-	-	288,793	288,793	-	
8,391	6,462	(1,929)	(29.9%)	-	(8,391)	-	IT Service Center	68,981	77,546	8,565	11.0%	-	(68,981)	-	
-	1,013	1,013	-	1,296	1,296	-	Performance Excellence	12,092	12,159	67	0.6%	19,052	6,960	36.5%	
653	1,255	602	48.0%	1,072	419	39.1%	Corporate Quality	14,207	15,054	847	5.6%	12,866	(1,341)	(10.4%)	
6,364	10,002	3,638	36.4%	12,811	6,447	50.3%	Security Services	84,962	120,024	35,062	29.2%	99,351	14,389	14.5%	
-	839	839	-	-	-	-	Supply Chain	10,999	10,065	(934)	(9.3%)	-	(10,999)	-	
-	1,582	1,582	-	-	-	-	HIM Department	18,924	18,989	65	0.3%	-	(18,924)	-	
2,414	3,356	942	28.1%	-	(2,414)	-	Coding	35,267	40,274	5,007	12.4%	-	(35,267)	-	
541	645	104	16.1%	-	(541)	-	Reimbursement	4,358	7,745	3,387	43.7%	-	(4,358)	-	
88,336	134,188	45,852	34.2%	89,140	804	0.9%	Total Overhead Allocations-	1,249,080	1,610,187	361,107	22.4%	1,280,584	31,504	2.5%	
729,590	587,665	(141,925)	(24.2%)	499,278	(230,312)	(46.1%)	Total Expenses	6,859,786	7,177,666	317,880	4.4%	5,637,918	(1,221,868)	(21.7%)	
\$ (3,299,427)	\$ (277,585)	\$ (3,021,842)	1,088.6%	\$ (8,127)	\$ (3,291,300)	40,488.3%	Net Margin	\$ (2,619,423)	\$ (2,890,212)	\$ 270,789	(9.4%)	\$ (1,014,705)	\$ (1,604,718)	158.1%	
-	37,132	37,132	-	-	-	-	Capital	-	445,567	445,567	100.0%	-	-	-	
-	-	-	-	-	-	-	Capital Contributions.	95,421	-	95,421	-	-	95,421	-	
-	\$ 725,000	\$ (725,000)	-	\$ 569,152	\$ 569,152	-	Transfer In/(Out)	\$ 724,681	\$ 2,900,000	\$ (2,175,319)	(75.0%)	\$ 1,174,492	\$ 449,811	38.3%	

d Expenses by Location (YTD)

	Belle Glade Behavioral Health	St Ann Place Behavioral Health	Delray Behavioral Health	Lantana Behavioral Health	Mangonia Park Behavioral Health	West Palm Beach Behavioral Health	Jupiter Behavioral Health	Lake Worth Behavioral Health	Lewis Center Behavioral Health	West Boca Behavioral Health	Total
Gross Patient Revenue	\$141	\$336	\$21,855	-	\$1,081,266	\$1,513	-	-	\$7,839	-	\$1,112,950
Contractual Allowance	4,135	(72)	(37,765)	(33)	16,173	1,897	-	-	361,800	-	346,135
Charity Care	665	70	8,258	33	200,966	398	19	-	4,715	-	215,126
Bad Debt	731	(4)	2,275	150	290,360	1,427	64	39	66,690	20	361,751
Total Contractual Allowances and Bad Debt	5,531	(7)	(27,231)	150	507,499	3,723	83	39	433,205	20	923,012
Other Patient Revenue	-	-	-	-	19,459	-	-	-	282	-	19,741
Net Patient Revenue	(5,390)	343	49,086	(150)	593,226	(2,209)	(83)	(39)	(425,085)	(20)	209,679
Collection %	(3,828.16%)	102.04%	224.60%	-	54.86%	(145.98%)	-	-	(5,422.91%)	-	18.84%
Ad Valorem Taxes	-	-	-	-	-	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-	-	-	-	-
Unrealized Gain/(Loss) On Investments	-	-	-	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-	-
Total Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Total Revenues	\$ (5,390)	\$ 343	\$ 49,086	\$ (150)	\$ 593,226	\$ (2,209)	\$ (83)	\$ (39)	\$ (425,085)	\$ (20)	\$ 209,679
<i>Direct Operational Expenses:</i>											
Total Operating Expenses	-	-	-	-	-	-	-	-	-	-	-
Net Performance before Depreciation & Overhead Allocations	(5,390)	343	49,086	(150)	593,226	(2,209)	(83)	(39)	(425,085)	(20)	209,679
Depreciation	-	-	-	-	-	-	-	-	-	-	-
<i>Overhead Allocations:</i>											
Total Overhead Allocations	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	-	-	-	-	-	-	-	-	-	-	-
Net Margin	\$ (5,390)	\$ 343	\$ 49,086	\$ (150)	\$ 593,226	\$ (2,209)	\$ (83)	\$ (39)	\$ (425,085)	\$ (20)	\$ 209,679
Capital	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/Transfer In	-	-	-	-	-	-	-	-	-	-	-

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 100,049	-	\$ 100,049	-	\$ 68,756	\$ 31,293	45.5%	\$ 1,112,950	-	\$ 1,112,950	-	\$ 315,057	\$ 797,893	253.3%
239,585	-	239,585	-	11,207	228,378	2,037.8%	346,135	-	346,135	-	242,533	103,601	42.7%
28,893	-	28,893	-	26,900	1,993	7.4%	215,126	-	215,126	-	111,102	104,023	93.6%
56,924	-	56,924	-	(21,886)	78,809	(360.1%)	361,751	-	361,751	-	371,810	(10,058)	(2.7%)
325,402	-	325,402	-	16,222	309,180	1,905.9%	923,012	-	923,012	-	725,445	197,566	27.2%
2,349	-	2,349	-	4,975	(2,627)	(52.8%)	19,741	-	19,741	-	16,849	2,891	17.2%
(223,004)	-	(223,004)	-	57,510	(280,514)	(487.8%)	209,679	-	209,679	-	(393,539)	603,218	(153.3%)
(222.90%)	-			83.64%			18.84%	-			(124.91%)		
\$ (223,004)	-	\$ (223,004)	-	\$ 57,510	\$ (280,514)	(487.8%)	\$ 209,679	-	\$ 209,679	-	\$ (393,539)	\$ 603,218	(153.3%)
-	-	-	-	-	-	-	-	-	-	-	-	-	-
\$ (223,004)	-	\$ (223,004)	-	\$ 57,510	\$ (280,514)	(487.8%)	\$ 209,679	-	\$ 209,679	-	\$ (393,539)	\$ 603,218	(153.3%)
-	-	-	-	-	-	-	-	-	-	-	-	-	-
\$ (223,004)	-	\$ (223,004)	-	\$ 57,510	\$ (280,514)	(487.8%)	\$ 209,679	-	\$ 209,679	-	\$ (393,539)	\$ 603,218	(153.3%)

Unaudited



District Clinic Holdings, Inc.

	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
Clinic Visits - Adults and Pediatrics																
West Palm Beach	1,446	1,067	1,204	1,395	1,333	1,713	1,438	1,547	1,599	1,423	1,758	1,660	17,583	17,982	(2.2%)	15,786
Delray	729	582	753	689	668	862	887	858	562	785	793	841	9,009	7,149	26.0%	7,149
Lantana	1,894	1,502	1,484	1,628	1,696	1,924	1,772	2,092	1,872	1,717	2,056	1,851	21,488	20,043	7.2%	20,043
Belle Glade & Women's Health Care	796	693	764	837	798	873	734	805	766	731	873	797	9,467	8,620	9.8%	8,620
Lewis Center	5	19	27	5	63	29	14	25	12	24	38	25	286	3,490	(91.8%)	3,490
Lake Worth & Women's Health Care	1,342	948	1,049	1,039	1,057	1,235	1,136	1,225	1,201	1,018	1,293	1,106	13,649	13,455	1.4%	13,455
Jupiter & Women's Health Care	469	406	493	429	381	546	461	558	510	500	556	559	5,868	5,995	(2.1%)	5,995
West Boca & Women's Health Care	321	293	332	334	284	310	345	293	282	326	356	347	3,823	4,257	(10.2%)	4,257
St Ann Place	-	-	-	-	-	17	20	11	6	12	8	17	91	533	(82.9%)	458
Cib Mob 1 Warrior	-	-	-	-	-	-	-	-	-	-	17	19	36	210	(82.9%)	3,239
Cib Mob 2 Scout	-	-	-	-	-	-	-	-	-	-	-	14	14	0.0%	2,745	
Cib Mob 3 Hero	40	37	39	58	63	49	50	41	57	63	37	23	557	600	(7.2%)	5,056
Portable Medical	-	-	-	-	-	-	-	-	-	-	27	87	114	-	#DIV/0!	-
Mangonia Park	897	815	890	811	743	932	769	914	914	947	1,083	949	10,664	5,173	106.1%	5,173
Total Clinic Visits	7,939	6,362	7,035	7,225	7,086	8,490	7,626	8,369	7,781	7,546	8,895	8,295	92,649	87,521	5.9%	95,466
Dental Visits																
West Palm Beach Dental	1,101	824	977	1,209	1,059	1,298	1,272	1,211	1,261	1,133	950	1,086	13,381	10,030	33.4%	10,030
Delray Dental	536	420	540	521	743	796	710	751	437	519	582	506	7,061	5,208	35.6%	5,208
Lantana Dental	769	529	653	753	780	935	899	1,001	1,068	838	856	846	9,927	9,659	2.8%	9,659
Belle Glade Dental	369	270	344	282	299	519	514	496	531	481	564	451	5,120	4,580	11.8%	4,580
Portable Dental	10	17	8	12	7	-	-	34	-	-	11	6	105	-	#DIV/0!	-
Total Dental Visits	2,785	2,060	2,522	2,777	2,888	3,548	3,395	3,493	3,297	2,971	2,963	2,895	35,594	29,477	20.8%	29,477
Total Medical and Dental Visits	10,724	8,422	9,557	10,002	9,974	12,038	11,021	11,862	11,078	10,517	11,858	11,190	128,243	116,998	9.6%	124,943
Mental Health Counselors (non-billable)																
West Palm Beach BH	169	112	177	45	35	90	78	54	76	69	74	43	1,022	1,915	(46.6%)	1,915
Delray BH	157	127	140	141	135	164	146	172	106	207	218	161	1,874	1,689	11.0%	1,689
Lantana BH	80	131	192	158	138	160	129	101	117	141	145	80	1,572	1,825	(13.9%)	1,825
Belle Glade BH	148	58	16	-	13	-	-	-	-	-	-	-	235	1,179	(80.1%)	1,179
Mangonia Park BH	852	776	869	899	771	1,019	891	1,087	1,046	887	998	973	11,068	6,811	62.5%	6,811
Lewis Center BH	-	-	-	-	37	1	-	-	-	-	-	-	38	120	(68.3%)	7,266
Lake Worth BH	174	137	172	227	232	184	137	169	167	141	138	130	2,008	2,156	(6.9%)	2,156
Jupiter BH	-	-	37	44	58	-	-	-	-	-	-	-	139	-	#DIV/0!	-
St Ann Place BH	-	-	-	-	-	98	108	85	120	88	94	86	679	-	#DIV/0!	-
West Boca BH	-	-	-	-	20	48	34	32	73	26	33	30	296	-	#DIV/0!	4
Mobile Van	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#DIV/0!	-
Total Mental Health Screenings	1,580	1,341	1,603	1,514	1,439	1,764	1,523	1,700	1,705	1,559	1,700	1,503	18,931	15,695	20.6%	22,845
GRAND TOTAL	12,304	9,763	11,160	11,516	11,413	13,802	12,544	13,562	12,783	12,076	13,558	12,693	147,174	132,693		147,788

