

FINANCE COMMITTEE November 28, 2018 12:15 P.M.

Meeting Location 1515 N. Flagler Drive, Suite 101 West Palm Beach, FL 33401

If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.



FINANCE COMMITTEE MEETING AGENDA November 28, 2018 1515 N. Flagler Drive West Palm Beach, FL 33401

-			_		
20	Call	40	1	-	-
1.	Call	u	ι,	r u	EI.

- A. Roll Call
- 2. Agenda Approval
 - A. Additions/Deletions/Substitutions
 - B. Motion to Approve Agenda
- 3. Awards, Introductions and Presentations
- 4. Disclosure of Voting Conflict
- 5. Public Comment
- 6. Meeting Minutes
 - A. Staff recommends a MOTION TO APPROVE:
 Finance Committee Meeting Minutes of October 24, 2018. [Pages 1-6]
- 7. Consent Agenda Motion to Approve Consent Agenda Items
 - A. <u>ADMINISTRATION</u>
 - 7A-1 **RECEIVE AND FILE:**

November 2018 Internet Posting of District Public Meeting. http://www.hcdpbc.org/index.aspx?recordid=2597&page=15

7A-2 RECEIVE AND FILE:

Attendance Tracking. [Page 7]

7A-3 **RECEIVE AND FILE:**

Proposed Schedule for 2019 Finance Committee Meetings. (Belma Andric) [Page 8-10]

C. L. Brumback Primay Care Clinics Finance Committee Meeting Agenda November 28, 2018

8. Regular Agenda

A. **FINANCE**

8A-1 RECEIVE AND FILE:

C.L. Brumback Primary Care Clinics Finance Report September 2018. (Dawn Richards) [Page 11-29]

8A-2 **RECEIVE AND FILE:**

C.L. Brumback Primary Care Clinics Finance Report October 2018. (Dawn Richards) [Under Separate Cover]

9. VP and Executive Director of Clinic Services Comments

10. Board Member Comments

11. Establishment of Upcoming Meetings

December 12, 2018 (HCD Board Room) - Cancelled

12:15pm Finance Committee

12. Motion to Adjourn



DISTRICT CLINIC HOLDINGS, INC. d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS BOARD OF DIRECTORS FINANCE COMMITTEE MEETING MINUTES October 24, 2018 1515 N. Flagler Drive West Palm Beach, FL 33401

1. Call to Order

Mr. Kendle called the meeting to order at 12:17 p.m.

A. Roll Call

Committee members present: David Kendle, Chairperson; Vice Chairperson, James Elder, Bessie Brown; Joan Roude, Joseph Morel

Excused: Frances Navarro

Staff present included: Dr. Belma Andric, VP & Executive Director of Clinic Services; Dawn Richards, Chief Financial Officer and Valerie Shahriari, General Counsel; Mina Bayik, Director of Finance

Recording/transcribing Secretary: Marguerite Lynch

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents, through collaboration and partnership, in a culturally sensitive environment.

2. Agenda Approval

A. Additions/Deletions/Substitutions

None.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Ms. Roude made a motion to approve the agenda as presented/amended. The motion was duly seconded by Mr. Elder. A vote was called, and the motion passed unanimously.

3. Awards and Presentations

A. None.

District Clinic Holdings, Inc. d.b.a. C.L. Brumback Primary Care Clinics Board of Directors Finance Committee Meeting Minutes October 24, 2018 Page 2 of 6

4. Disclosure of Voting Conflict

None.

5. Public Comment

6. Meeting Minutes

A. Staff Recommends a MOTION TO APPROVE:

C.L. Brumback Primary Care Clinics Finance Committee Minutes of September 26, 2018.

CONCLUSION/ACTION: Mr. Elder made a motion to approve the C.L. Brumback Primary Care Clinics Finance Committee minutes of September 26, 2018 as presented. The motion was duly seconded by Ms. Brown. A vote was called, and the motion passed unanimously.

7. Consent Agenda - Motion to Approve Consent Agenda Items

A. ADMINISTRATION

7A-1 RECEIVE AND FILE:

October Internet Posting of District Public Meeting https://www.hcdpbc.org/EventViewTrainingDetails.aspx?Bck=Y&EventID=230&m=0|0&DisplayType=C

7A-2 RECEIVE AND FILE:

Attendance Tracking

CONCLUSION/ACTION: Mr. Elder made a motion to approve the Consent Agenda items. The motion was duly seconded by Ms. Brown. A vote was called, and the motion passed unanimously.

8. Regular Agenda

Reports

A. FINANCE

8A-1 Staff Recommends a MOTION TO APPROVE:

Management has provided the fiscal year 2019 proposed budget and supporting schedules for the Finance Committee review. The 2019 budget includes total expenditures and capital of \$31,296,081 with District support of \$13,050,000.

District Clinic Holdings, Inc. d.b.a. C.L. Brumback Primary Care Clinics Board of Directors Finance Committee Meeting Minutes October 24, 2018 Page 3 of 6

The 2019 Proposed Budget was presented by Director of Finance, Mina Bayik and reviewed in detail. Fiscal analysis and economic impact include Capital Requirements: \$1,221,688; Annual Net Revenue: \$18,017,381; Annual Expenditures: \$30,074,393.

Highlights include:

20	019 Strategic Initiatives	Revenue	Expense	Capital	FTEs
1.	LMC/PCC Move Clinics to Hos	spital		\$1.2m*	
2.	PCC Mobile Health Clinic	\$225k	\$474k*	61 6 577. 1	4.0**
3.	PCC MAT Program	\$465k	\$1,046k*		10.0**

^{*} Grant offsets a portion of expenditure

Strategic initiative 1: Moving the medical and dental clinics into the Lakeside Medical Center in Belle Glade will result in a cost savings of \$150,000 annually. Strategic initiative 2: Mobile Van started operation in August 2018. 2019 will be a full year of operations with a significant cost increase to the budget. Strategic initiative 3: Medication Assisted Treatment (MAT) will be moving into a larger space in West Palm Beach and add 4.5 FTE. Some of this expense will be funded by a substance abuse grant.

The 2019 budget will realize four significant areas of change:

Net Change in Clinics	(5,712,411)
Addition of Low Income Pool Funding	690,049
Reimbursement from HCD of mental health visits	154,657
Shift of lab payments from HCD to Clinics	(750,000)
Loss of HCD medical and dental payments	(5,807,117)

HCD will no longer be subsiding the medical/dental visits for the District Cares patients. The effect is to the bottom-line of income from District Cares. In the past it was \$60.00 for medical and \$100 per visit for dental. Now HCD will no longer pay by visit and they will do a lump sum transfer at the end of the month.

Summary of volumes for 2019 are projecting an increase of 6.6% for medical and 12% in dental. Total projection is 146,248. This is an overall increase of 7.8%.

Ms. Roude ask what is the fluctuation in volumes. Dr. Andric advised that we over budgeted last year and then right sized in mid-2018. Staff have moved

^{**} FTEs are offset by closure of Jerome Golden and/or grant funding

District Clinic Holdings, Inc. d.b.a. C.L. Brumback Primary Care Clinics Board of Directors Finance Committee Meeting Minutes October 24, 2018 Page 4 of 6

based on patient need. Currently physicians are expected to see 18 patients per day and ARNPs are 16 patients per day. Lantana dental has budgeted an increased volume due to increased hours for access and additional providers.

2019 Proposed Expenditures expect a 12% increase from 2018.

Total Operating Expenses 2018	\$22,641,673
Total Operating Expenses 2019	\$25,263,693
Total Increase	\$ 2,622,020

Highlights of the 2019 expenditures include:

	Increase/
	(Decrease)
Laboratory costs transferred from HCD	\$750,000
Salaries – MAT and Mobile Van	\$678,070
MAT Program operating expenses (net of SWB)	\$314,025
Mobile van operating expenses (net of SWB)	\$185,800
Salaries – merit increases (3%)	\$428,715
Health insurance premium Increase	\$360,200
Salaries – vacancies	\$388,620
Minor equipment (Beds, Lights, Stands, Monitors)	\$141,955
Professional Fees - Athena billing and FW Health	\$237,150
Training and education	\$36,205
Answering services	\$21,175
Reduced contract physician expense	(\$15,355)
Other reductions (Travel, Mileage, Supplies)	(\$102,855)
Lease and rents (Belle Glade and Clinic Admin)	(\$139,705)
Reduced software expense (Allscripts)	(\$300,980)
Reduction of expense for Jerome Golden	(\$361,000)
Total Net Increase	\$2,622,020

Proposed Capital funding for 2019

 Belle Glade Medical & Dental Clinic move will partially be covered by Delta Dental grant and HRSA grant funding. Overall funding \$1,208,490. There is an owner's rep and construction manager, who will be assisting in making sure this project is completed by April 2019. Dr. Andric and Terry Megiveron will partner will other District business units to make sure this is completed successfully and on time. District Clinic Holdings, Inc. d.b.a. C.L. Brumback Primary Care Clinics Board of Directors Finance Committee Meeting Minutes October 24, 2018 Page 5 of 6

2. Lantana Dental Clinic will be purchasing new dental equipment for a project cost of \$13,198.

2019 FTE review

The overall 241.70 FTEs budgeted for the clinics realizes no change from the 2018 amended budget. Staffing was shifted from less volume locations to busier locations.

The MAT program expansion at JFK North is awaiting a final lease contract from JFK. There is a \$150,000 one-time grant funding for renovations. Lawyers are working on a daily basis to finalize this. Cost of renovation to be able to draw the money from HRSA is the hold up. Anticipate opening in January. We have hired an ARNP who specializes in psychiatry, mental health counseling and primary care. The current MAT team in Lantana will move to the JFK location.

Ms. Brown thanked Mina Bayik for her presentation and would like a copy of the presentation sent to all board members.

CONCLUSION/ACTION: Ms. Roude made a motion to approve the 2019 Fiscal Year Budget as presented. The motion was duly seconded by Mr. Elder. A vote was called, and the motion passed unanimously.

9. VP and Executive Director of Clinic Services Comments

None.

- 10. Board Member Comments
- 11. Establishment of Upcoming Meetings

November 28, 2018 (HCD Board Room)

12 p.m., Finance Committee

December 12, 2018 (HCD Board Room)

12 p.m., Finance Committee

12. Motion to Adjourn

Mr. Elder made a motion to adjourn. The motion was duly seconded by Ms. Brown. A vote was called, and the motion passed unanimously.

District Clinic Holdings, Inc. d.b.a. C.L. Brumback Primary Care Clinics Board of Directors Finance Committee Meeting Minutes October 24, 2018 Page 6 of 6

I here being no further business, the meeting	was adjourned at 12.41 p.m.
DCHI Finance Committee Chair	 Date

C. L. Brumback Primary Care Clinics Finance Committee

Attendance Tracking

	1/24/18	2/28/18	3/27/18	4/25/2018	5/23/18	6/27/18	7/25/18	8/22/18	9/26/18	10/24/18	11/28/18	12/12/18
David Kendle	Х	х	Х	х	х	С	Х	х	Х	х		
James Elder	Х	х	Х	Х	Х	С	Х	х	Х	х		
Bessie Brown	х	х	х	х	х	С	Х	E	х	х		
Frances Navarro	х	х	Х	X	Х	С	Х	х	Х	E		
Joan Roude							Х	Х	Ε	Х		

X= Present

C= Cancel

E= Excused

A= Absent

DISTRICT CLINIC HOLDINGS, INC. FINANCE COMMITTEE November 28, 2018

1. Description: Proposed Schedule for 2019 Finance Committee Meetings

2. Summary:

This agenda item provides the Board with the proposed schedule for 2019 Finance Committee Meetings. The meetings have been scheduled for the last Wednesday of every month.

3. Substantive Analysis:

We would like to propose Strategic Planning in March on a Saturday morning. HRSA requires this every three years.

Please also note that the last meeting of the year will be held on the Third Wednesday of the month due to the holidays

January 30, 2019

• 12:15PM, District Clinic Holdings, Inc. Finance Committee Meeting

February 27, 2019

• 12:15PM, District Clinic Holdings, Inc. Finance Committee Meeting

March 9, 2019

• 9:00AM, District Clinic Holdings, Inc. Board Strategic Planning

April 24, 2019

• 12:15PM, District Clinic Holdings, Inc. Finance Committee Meeting

May 29, 2019

• 12:15PM, District Clinic Holdings, Inc. Finance Committee Meeting

June 26, 2019

12:15PM, District Clinic Holdings, Inc. Finance Committee Meeting

July 31, 2019

12:15PM, District Clinic Holdings, Inc. Finance Committee Meeting

DISTRICT CLINIC HOLDINGS, INC. FINANCE COMMITTEE November 28, 2018

August 28, 2019

12:15PM, District Clinic Holdings, Inc. Finance Committee Meeting

September 25, 2019

• 12:15PM, District Clinic Holdings, Inc. Finance Committee Meeting

October 30, 2019

• 12:15PM, District Clinic Holdings, Inc. Finance Committee Meeting

November 27, 2019

• 12:15PM, District Clinic Holdings, Inc. Finance Committee Meeting

December 18, 2019

• 12:15PM, District Clinic Holdings, Inc. Finance Committee Meeting

4. Fiscal Analysis & Economic Impact Statement:

58	Amount	Budget
Capital Requirements	N/A	Yes No
Annual Net Revenue	N/A	Yes No
Annual Expenditures	N/A	Yes No

Reviewed for financial accuracy and compliance with purchasing procedure:

N/A	
Dawn Richa	ards
VP & Chief Financi	al Officer

DISTRICT CLINIC HOLDINGS, INC. FINANCE COMMITTEE November 28, 2018

5.	Reviewed	Approved	bv	Committee:
			~ ,	Committeece

N/A	N/A	
Committee Name	Date Approved	-

6. Recommendation:

Staff recommends the Finance Committee receive and file the schedule for 2019 Finance Committee Meetings.

Approved for Legal sufficiency:

Valenje Shahriari VP & General Counsel

Belma Andric, MD, MPH
CMO, VP & Executive Director of Clinical
Services

DISTRICT CLINIC HOLDINGS, INC. BOARD OF DIRECTORS November 28, 2018

1. Description: C. L. Brumback Primary Care Clinics Financial Report September 2018

2. Summary:

The YTD September 2018 financial statements for the C.L. Brumback Primary Care Clinics are presented for your information.

3. Substantive Analysis:

Management has provided the income statements for C.L. Brumback Primary Care Clinics. Additional Management discussion and analysis is incorporated into the financial statements presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes No
Annual Net Revenue	N/A	Yes No
Annual Expenditures	N/A	Yes No

Reviewed for financial accuracy and compliance with purchasing procedure:

Dawn Richards
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A	
Committee Name	Date Approved

DISTRICT CLINIC HOLDINGS, INC. **BOARD OF DIRECTORS** November 28, 2018

6. Recommendation:

Staff recommends the Board receive and file the September 2018 financials.

Approved for Legal sufficiency:

Valene Shahmari VP & General Counsel

VP & Chief Financial Officer

Dr. Belma Andric

Chief Medical Officer, VP & Executive Director

of Clinic Services



MEMO

To: Finance Committee

From: Dawn L. Richards

Chief Financial Officer

Date: November 16, 2018

Subject: Management Discussion and Analysis of YTD September 2018 C.L. Brumback Primary Care Clinic

Financial Statements (Unaudited)

The September statements represent the financial performance for the twelve months of the 2018 fiscal year for C.L. Brumback. Included below are year-to-date (YTD) explanations of volume, revenue and expense variances.

Summary

YTD Clinic volumes (medical, dental, and suboxone combined), are below budget by 16,552 visits or 11.1%. Suboxone clinic visits YTD of 3,763 were below budget of 15,392 by 11,629 or 75.6% due to unanticipated changes to the MAT strategy. All other medical clinics combined (net of suboxone) were above budgeted volume by 2,135 visits or 2.2%. Mobile van visits YTD of 416 were below budget of 2,070 by 1,654 or 79.9%. Total revenues, year to date, are over budget by \$2.0M or 8.7% due to volume variance in medical clinics, including unbudgeted LIP payment and incentive payments. Total operating expenses are under budget by \$1.8M or 7.4% due to delayed strategy implementations. Net operating margin is a loss of \$2.3M compared to a budgeted loss of \$6.9M. YTD the Health Care District has subsidized the Primary Care Clinics with \$2.4M.

Volume Analysis

Total medical clinic visits YTD in all adult and pediatric clinics of 101,579 were below budget of 111,073 by 9,494 or 8.5% but are over prior year of 86,878 by 14,701 or 16.9%. Dental visits YTD of 30,411 were under budget of 37,469 by 7,058 or 18.8% and below prior year of 33,445 by 3,034 or 9.1%. Suboxone clinic visits YTD of 3,763 were below budget of 15,392 by 11,629 or 75.6% due to unanticipated changes to the MAT strategy. Medical visits (net of suboxone) YTD of 97,816 were above budget of 95,681 by 2,135 or 2.2% and above prior year of 85,812 by 12,004 or 14.0%.

Net Revenue

Clinic net patient revenue YTD of \$15.3M exceeded budget of \$13.7M by \$1.6M or 11.4% and above prior year of \$12.3M by \$3.0M or 24.4%. Clinics received an unbudgeted LIP payment of \$2.2M. Other revenue exceeded budget by \$1.7M due to EHR incentives.



Grant revenue YTD of \$7.3M was below budget of \$8.6M by \$1.3M or 15.5% and above prior year of \$6.7M by \$645k or 9.7%. Due to the delayed relocation of the Belle Glade clinic to Lakeside Medical Center, the clinics were unable to recognize HRSA grant funding for construction at the site.

Expenses

Clinic operating expenses YTD of \$23.2M were under budget of \$25.0M by \$1.8M or 7.4% and above prior year of \$20.0M by \$3.2M or 16.3%. Most of this positive variance related to salaries (\$1.0M), repair and maintenance (\$675k), benefits (\$246k), drugs (\$137k), and medical supplies (\$95k). These are mainly due to unimplemented strategies in West Boca Dental, Lake Worth Dental and Lantana (Suboxone). Drugs are under budget due to use of the District in house pharmacy and 340B medications. Purchased services exceeded the budget by \$306k due to the Athena clinic EHR implementation.

DISTRICT CLINIC HOLDINGS, INC. COMPARATIVE STATEMENT OF NET POSITION

			Increase
	Sep 30, 2018	Aug 31, 2018	(Decrease)
Assets			
Cash and Cash Equivalents	764,351	1,454,249	\$ (689,897)
Accounts Receivable, net	841,891	1,329,873	(487,982)
Due From Other Funds	bi ≡ i	.	ot
Due from Other Governments	2,057,948	1,676,060	381,888
Other Current Assets	244,047	312,219	(68,172)
Net Investment in Capital Assets	663,074	755,881	(92,807)
Total Assets	\$ 4,571,311	\$ 5,528,282	\$ (956,971)
Liabilities			
Accounts Payable	320,744	170,790	149,954
Due To Other Governments	52.5 959	28 50	7.
Deferred Revenue	98,769		98,769
Other Current Liabilities	879,309	861,824	17,485
Non-Current Liabilities	728,163	729,254	(1,091)
Total Liabilities	2,026,985	1,761,869	265,117
Net Position			
Net Investment in Capital Assets	663,074	755,881	(92,807)
Unrestricted	1,881,252	3,010,532	(1,129,280)
Total Net Position	2,544,326	3,766,414	(1,222,087)
Total Liabilities and Net Position	\$ 4,571,311	\$ 5,528,282	\$ (956,971)

Note: Amounts may not foot due to rounding.

District Clinics Holdings, Inc. Statement of Revenues and Expenses FOR THE TWELVE MONTHS ENDED SEPTEMBER 30, 2018

		Cur	rent Month				Fiscal Year To Date								
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%		
1,686,293	1,937,631	(251,337)	(13.0%)	1,134,503	551,790	48.6% Gross Patient Revenue	22,427,858	22,915,606	(488,748)	(2.1%)	18,878,041	3,549,816	18.8%		
711,444	561,663	(149,781)	(26.7%)	243,847	(467,597)	(191.8%) Contractual Allowances	9,844,789	6,589,849	(3,254,940)	(49.4%)	7,400,075	(2,444,714)	(33.0%)		
412,318	189,162	(223,155)	(118.0%)	240,863	(171,455)	(71.2%) Charity Care	4,444,727	2,125,825	(2,318,902)	(109 1%)	3,884,041	(560,685)	(14.4%)		
120,750	35,429	(85,321)	(240.8%)	371,575	250,824	67.5% Bad Debt	2,296,913	451,371	(1,845,543)	(408.9%)	1,450,970	(845,943)	(58.3%)		
1,244,512	786,254	(458,258)	(58.3%)	856,284	(388,227)	(45.3%) Total Contractuals and Bad Debts	16,586,429	9,167,045	(7,419,384)	(80.9%)	12,735,086	(3,851,343)	(30.2%)		
\$ 346,880	\$ - !	346,880	0.0%	\$ 361,035 5	(14,155)	\$ (0) Other Patient Revenue	\$ 9,480,710	\$ - :	\$ 9,480,710	0.0%	\$ 6,176,537	\$ 3,304,173 \$	1		
788,662	1,151,377	(362,715)	(31.5%)	639,254	149,408	23.4% Net Patient Revenue	15,322,138	13,749,561	1,572,578	11.4%	12,319,492	3,002,646	24.4%		
46.77%	59.42%			56.35%		Collection %	68.32%	60.00%			65.26%				
299,019	749,012	(449,994)	(60.1%)	589,038	(290,019)	(49.2%) Grant Funds	7,310,918	8,648,515	(1,337,597)	(15.5%)	6,665,844	645,074	9.7%		
13,578	16,225	(2,647)	(16.3%)	1,878	11,700	622.9% Other Revenue	1,929,420	194,700	1,734,720	891.0%	693,492	1,235,928	178.2%		
312,597	765,237	(452,641)	(59.2%)	590,916	(278,319)	(47.1%) Total Other Revenues	9,240,338	8,843,215	397,123	4.5%	7,359,336	1,881,002	25.6%		
1,101,259	1,916,614	(815,355)	(42.5%)	1,230,170	(128,912)	(10.5%) Total Revenues	24,562,477	22,592,776	1,969,701	8.7%	19,678,828	4,883,649	24.8%		
						Direct Operational Expenses:									
1,110,064	1,245,795	135,730	10.9%	1,091,466	(18,598)	(1.7%) Salaries and Wages	14,600,308	15,647,843	1.047,534	6.7%	12,454,862	(2,145,446)	(17.2%)		
312,415	353,494	41.079	11.6%	307,424	(4.991)	(1.6%) Benefits	3,966,692	4,213,050	246,358	5.8%	3,415,369	(551,323)	(16.1%)		
130,280	59,582	(70,698)	(118.7%)	71,525	(58,755)	(82.1%) Purchased Services	1,001,218	694,533	(306,685)	(44.2%)	648,779	(352,439)	(54.3%)		
58,368	58,641	273	0.5%	51,979	(6,390)	(12.3%) Medical Supplies	489,562	584,201	94,639	16.2%	382,918	(106,644)	(27.9%)		
79,964	16,276	(63,689)	(391.3%)	28,651	(51,314)	(179.1%) Other Supplies	218,830	166,175	(52,655)	(31.7%)	328,060	109,230	33.3%		
	i.	-	0.0%	21,645	21,645	100.0% Contracted Physician Expense	15,355		(15,355)	0.0%	49,534	34,179	69.0%		
5	925		0.0%	850		0.0% Medical Services		=	95 VA 97	0.0%			0.0%		
64,349	56,299	(8,051)	(14.3%)	84,581	20,231	23.9% Drugs	527,296	664,512	137,216	20.6%	547,665	20,370	3.7%		
103,251	108,467	5,216	4.8%	66,509	(36,742)	(55.2%) Repairs & Maintenance	586,669	1,261,398	674,729	53.5%	510,492	(76,177)	(14.9%)		
77,924	115,600	37,676	32.6%	209,369	131,445	62.8% Lease & Rental	1,358,420	1,374,592	16,172	1.2%	1,341,235	(17,186)	(1.3%)		
6,586	8,025	1,439	17.9%	4,492	(2,094)	(46.6%) Utilities	73,840	91,030	17,190	18.9%	42,433	(31,407)	(74.0%)		
39,517	21,890	(17,627)	(80.5%)	(10,509)	(50,026)	476.0% Other Expense	296,902	275,350	(21,552)	(7.8%)	171,274	(125,628)	(73.3%)		
1,883	2,690	807	30.0%	1,778	(105)	(5.9%) Insurance	22,163	27,954	5,791	20.7%	21,672	(491)	(2.3%)		
1,984,602	2,046,758	62,155	3.0%	1,928,908	(55,694)	(2.9%) Total Operational Expenses	23,157,257	25,000,638	1,843,381	7.4%	19,914,294	(3,242,963)	(16.3%)		
						Net Performance before Depreciation	วก								
(883,344)	(130,144)	(753,200)	578.7%	(698,738)	(184,606)	26.4% & Overhead Allocations	1,405,220	(2,407,862)	3,813,082	(158.4%)	(235,466)	1,640,686	(696.8%)		

District Clinics Holdings, Inc. Statement of Revenues and Expenses FOR THE TWELVE MONTHS ENDED SEPTEMBER 30, 2018

		Curre	nt Month						Fiscal '	Year To Da	te		
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
17,256	26,945	9,688	36.0%	17,505	249	1.4% Depreciation	206,940	323,334	116,394	36.0%	198,076	(8,864)	(4.5%)
						Overhead Allocations:							
9,810	12,733	2,922	23.0%	14,327	4,517	31.5% Risk Mgt	120,273	148.144	27,871	18.8%	81,492	(38,781)	(47.6%)
64,150	56,115	(8,035)	(14.3%)	26,153	(37,996)	(145.3%) Rev Cycle	534,139	650,261	116,122	17.9%	229,390	(304,749)	(132.9%
5,528	5,384	(144)	(2.7%)	3,821	(1,706)	(44.7%) Internal Audit	40,581	62,643	22,062	35.2%	56,757	16.177	28.59
16,675	32,462	15,788	48.6%	-	(16,675)	0.0% Palm Springs Facility	275,668	389,548	113,880	29.2%	-	(275,668)	0.0%
	8		0.0%			0.0% Legislative Affairs				0.0%			0.0%
22,093	26,224	4,131	15.8%	19,806	(2,287)	(11.5%) Administration	292,779	305,109	12,330	4.0%	239,527	(53,252)	(22.2%)
26,729	34,408	7,680	22.3%	19,260	(7,469)	(38.8%) Human Resources	350,624	391,638	41,014	10.5%	283,865	(66,759)	(23.5%)
24,589	13,293	(11,296)	(85.0%)	13,446	(11,143)	(82.9%) Legal	141,861	154,659	12,799	8.3%	104,176	(37,684)	(36.2%)
(4,745)	6,168	10,914	176.9%	(3,943)	802	(20.4%) Records	68,534	71,767	3,233	4.5%	29,154	(39,380)	(135.1%)
4,311	8,570	4,259	49.7%	8,354	4,044	48.4% Compliance	69,997	99,709	29,712	29.8%	52,560	(17,437)	(33.2%
(2,788)	1,509	4,296	284.8%		2,788	0.0% Planning/Research	15,464	17,551	2,087	11.9%	-	(15,464)	0.0%
28,382	28,771	389	1.4%	22,294	(6,088)	(27.3%) Finance	327,857	334,740	6,884	2.1%	238,940	(88,917)	(37.2%)
	8		0.0%		25A	0.0% Communications			(1. m .)	0.0%	**************************************		0.0%
10,985	19,277	8,293	43.0%	4,952	(6,033)	(121.8%) Public Relations	94,244	224,284	130,040	58.0%	77,017	(17,226)	(22.4%)
122,873	93,555	(29,317)	(31,3%)	111,080	(11,792)	(10.6%) Information Technology	1,012,243	1,088,490	76,248	7.0%	795,052	(217,190)	(27.3%
	3,602	3,602	100.0%	3,134	3,134	100.0% Budget & Decision Support	13,118	41,904	28,786	68.7%	40,720	27,602	67.8%
(5,144)	3,035	8,178	269.5%	+	5,144	0.0% Corporate Quality	33,706	35,308	1,603	4.5%		(33,706)	0.0%
(1,958)	10,950	12,908	117.9%	2	1,958	0.0% Managed Care Contract	57,922	126,885	68,963	\$4.4%		(57,922)	0.0%
321,487	356,055	34,568	9.7%	242,685	(78,803)	(32.5%) Total Overhead Allocations	3,449,008	4,142,641	693,634	16.7%	2,228,651	(1,220,357)	(54.8%)
2,323,346	2,429,757	106,411	4.4%	2,189,098	(134,248)	(6.1%) Total Expenses	26,813,204	29,466,613	2,653,409	9.0%	22,341,021	(4,472,184)	(20.0%)
(1,222,088) \$	(513,144) \$	(708,944)	138.2% \$	(958,928) \$	(263,160)	27.4% Net Margin	\$ (2.250.728)	\$ (6,873,837) \$	4,623,109	(67.2%)	\$ (2,662,193)	VIDE TOUCH PARTIES	(15.5%
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,-		(,) +	,===,===,		+ (2,230,720)	* (2,0,2,02) 3	7,023,203	(07.3/6)	~ (E,002,133)	^ 4TT'403	(13.3%)
	\$2,700	52,700	100.0%			0.0% Capital		3,026,096	3,026,096	100.0%	Ŧ	7	0.0%
- \$	800,000 \$	800,000	100.0% \$	3,300,000 S	3,300,000	100.0% General Fund Support/ Transfer In	\$ 2,370,000	\$ 9,600,000 \$	7 230 000	75 3%	\$ 3,300,000	\$ 930,000	28.2%

District Clinics Holdings, Inc. Statement of Revenues and Expenses by Month

Gross Patient Revenue		Oct-17 1.932.348	Nov-17 1,614,292	Dec-17 1,726,128	Jan-18 1,887,183	Feb-18 1,901,243	Mar-18 2,169,234	Apr-18 1,858,934	May-18 1,729,846	Jun-18 1,801,509	Jul-18 2,072,740	Aug-18 2,048,106	Sep-18 1,686,293	Year to Date 22,427,858
		The State of the S												
Contractual Allowances Charity Care		787,418 311,552	59,317 (253,490)	337,720 167,151	278,529 218,711	555,200 2,463	399,431 65,773	2,339,528 2,052,688	828,230 259,306	529,647	2,256,497	761,828 408,156	711,444	9,844,789
Bad Debt		213,806	165,082	190,754	153,100	156,052	249,996	17,792	239,306	353,313 248,396	446,784 106,526	408,136 6\$1,797	412,318 120,750	4,444,727 2,296,913
Other Patient Revenue	\$	580,915 \$	(580,915) \$	- \$	153,027 \$	21,861 \$	21,861 \$	3,783,586 \$	1,790,782 \$	649,599 \$	2,008,457 \$	704,658 \$	346,880 \$	9,480,710
Net Patient Revenue		1,200,487	1,062,467	1,030,503	1,389,870	1,209,390	1,475,895	1,232,511	2,410,230	1,319,752	1,271,389	226.326	441,782	15,322,138
Collections %		62.13%	65.82%	59.70%	73.65%	63.61%	68.04%	66.30%	139.33%	73.26%	61.34%	11.05%	26.20%	68.32%
Grant Funds		581,399	570,025	610,755	694,423	646,404	601,484	633,222	706,398	590,251	586,159	702 200	200.040	7340840
Other Revenue		2,856	1,864	109,616	3,012	2,486	43,940	4,062	64,999	3,771	4,339	791,380 1,674,896	299,019 13,578	7,310,918 1,929,420
Total Other Revenues		584,2\$\$	571,889	720,371	697,436	648,890	645,424	637,284	771,396	594,022	590,499	2,466,276	312,597	9,240,338
Total Revenues	/	1,784,741	1,634,356	1,750,874	2,087,305	1,858,280	2,121,319	1,869,795	3,181,626	1,913,774	1,861,888	2,692,602	754,378	24,562,477
Direct Operational Expenses:													179	
Salaries and Wages		1,216,848	1,147,815	1,156,021	1,157,040	1,203,702	1,316,763	1,241,980	1,415,855	1,174,280	1,165,687	1,294,254	1,110,064	14,600,308
Benefits		302,737	307,341	306,130	339,069	334,301	350,911	339,579	357,361	345,001	328,226	343,621	312,415	3,966,692
Purchased Services		36,818	31,240	55,668	56,008	40,481	92,475	101,864	53,008	102,800	203,204	97,371	130,280	1,001,218
Medical Supplies		25,047	34,241	41,871	45,383	65,137	41,037	40,647	35,160	36,607	33,213	32,851	\$8,368	489,562
Other Supplies		5,129	8,001	5,444	8,044	14,369	10,848	12,495	44,476	16,237	7,092	6,730	79,964	218,830
Contracted Physician Expense		12,703	2,652						/4		*		+	15,355
Medical Services			A CONTRACTOR		4	4	4			-		7 = 1	-	
Drugs		39,087	60,113	48,821	50,181	48,344	\$2,837	42,549	40,454	26,793	26,987	26,779	64,349	527,296
Repairs & Maintenance		28,999	49,299	58,740	12,935	48,891	41,387	21,609	92,624	23,703	38,120	67,112	103,251	\$86,669
Lease & Rental		111,395	109,108	90,150	129,097	117,865	127,337	165,851	122,460	95,932	106,145	105,159	77,924	1,358,420
Utilities		2,097	8,470	8,236	5,588	5,756	4,661	6,556	9,388	5,547	4,134	6,822	6,586	73,840
Other Expense		29,001	31,159	9,617	20,430	22,501	28,627	29,722	11,680	21,355	33,817	19,476	39,517	296,902
Insurance	•	1,778	1,778	1,416	1,417	1,417	1,417	1,417	1,883	2,417	2,404	2,938	1,883	22,163
Total Operational Expenses		1,811,638	1,791,217	1,782,114	1,825,192	1,902,763	2,068,299	2,004,269	2,184,349	1,850,671	1,949,029	2,003,113	1,984,602	23,157,257
Net Performance before Depreciation &														
Overhead Allocations		(26,897)	(156,860)	(31,240)	262,113	(44,484)	53,020	(134,474)	997,277	63,204	(87,141)	689,489	(1,230,224)	1,405,220
Depreciation		17,505	15,479	16,992	16,992	16,992	16,992	17,540	16,972	16,722	15,335	21,163	17,256	206,940
Overhead Allocations:														
Risk Mgt		7,453	8,836	13,641	8,777	9,774	10,231	8,967	9,838	13,092	9,732	10,122	9,810	120,273
Rev Cycle		48,556	47,099	34,355	59,652	49,552	37,122	48,655	16,506	35,835	52,339	40,319	64,150	\$34,139
Internal Audit		5			580	1,967	5,809	5,377	5,377	5,328	5,328	5,281	5,528	40,581
Palm Springs Facility		20,677	21,156	20,813	20,281	41,731	15,176	27,667	36,418	19,871	17,709	17,494	16,675	275,668
Legislative Affairs		1000	721700000	san parking a			A CONTRACTOR	1000000000	¥	7	-	-	# CONTRACTOR	
Administration		25,875	24,692	26,547	27,033	30,666	20,796	27,963	17,828	22,096	23,099	24,090	22,093	292,779
Human Resources		29,597	13,464	33,802	21,072	21,563	28,368	49,058	34,524	29,915	29,178	33,355	26,729	350,624
Legal Records		5,569 4,860	7,477 4,152	13,345 3,963	8,693 4,751	13,576 10,058	9,757 6,632	8,811 9,240	14,375 10,701	12,734 5,944	13,811 6,255	9,124 6,722	24,589	141,861
Compliance		5,184	6,493	6,603	8,310	6,895	7,066	1,786	5,303	5,513	6,255	6,722	(4,745) 4,311	68,534 69,997
Planning/Research		1,666	1,204	1,163	1,248	1,111	1,207	5,733	1,250	1,093	1,225	1.353	(2,788)	15,464
Finance		26,706	21,729	22,431	24,720	24,201	43,417	29,974	30,126	24,580	25,476	26,114	28,382	327,857
Communications		50050000	120.000	55655	38								-	32.,00.
Public Relations		5,778	7,688	7,362	5,198	13,328	3.213	6,360	8.045	7,531	8,785	9,972	10,985	94,244
Information Technology		68,942	137,669	80,805	37,467	76,905	67,776	75,088	110,642	65,435	74,684	93,958	122,873	1,012,243
Budget & Decision Support		2,141	2,508	2,397	2,616	84	(231)	3,602		-	-		*	13,118
Corporate Quality		4,089	3,976	1,372	3,565	2,776	4,069	3,662	3,945	3,675	3,762	3,957	(5,144)	33,706
Managed Care Contract		4,449	4,604	4,302	5,502	15,408	(1,070)	5,381	7,962	2,006	7,586	3,751	(1,958)	57,922
Total Overhead Allocations		261,549	312,747	272,899	239,466	319,593	259,338	317,325	312,840	254,648	285,225	291,890	321,487	3,449,008
Total Expenses		2,090,692	2,120,442	2,072,005	2,081,650	2,239,348	2,344,629	2,339,134	2,514,161	2,122,041	2,249,589	2,316,167	2,323,346	26,813,204
Net Margin	\$	(305,951) \$	(486,086) \$	(321,131) \$	5,655 \$	(381,068) \$	(223,310) \$	(469,339) \$	667,465 \$	(208,267) \$	(387,701) \$	376,436 \$	(1,568,968) \$	(2,250,728)
Capital		-	10,221	(10,221)		A.	72	40,825	(40,825)		-9.		4	197
General Fund Support/ Transfer In		31.13 M	4.7	0141	2	125	2,000,000	70,000	100,000		200,000	4	- s	2,370,000
								4.50						

District Clinics Holdings, Inc.- Medical Statement of Revenues and Expenses by Location FOR THE TWELVE MONTHS ENDED SEPTEMBER 30, 2018

FOR THE TWELVE MONTHS ENDED SEPTEM		Mark Balan		Outure	Belle Clade	lavana Caldan	tanda.	Pares.	Latin Menut		William Maria	Folkowski -	No.4.N.	
	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade . Clinic	Jerome Golden Center	Lewis Center	Rams Clinic	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Van	Total
Gross Patient Revenue	- Administration	3,510,723	3,143,096	3,032,290	1,799,595	419,644	694,269	Canality .	3,257,521	1,064,433	1,513,158	CHIEC	63,674	18,498,402
		200-100-000-000-00				1. uther et 4.000 et 200	10x20x444=04548x524-10							1000 - 1000 100 - 1000 1000 1000 1000 1
Contractual Allowances		1,618,293	1,472,211	1,555,090	924,621	219,129	515,336	495	1,486,314	454,100	495,193		25,264	8,766,046
Charity Care		599,210	571,834	308,983	216,468	44,695	102,164	*****	620,855	122,879	297,786	5	16,880	2,901,754
Bad Debt		380,476	384,699	334,995	239,020	29,429	108,410	(861)	250,660	36,906	130,354	2	15,720	1,909,808
Total Contractual Allowances and Bad Debt	*	2,597,979	2,428,745	2,199,069	1,380,108	293,253	725,910	(366)	2,357,829	613,885	923,333		57,864	13,577,608
Other Patient Revenue	262,331	1,191,009	1,146,716	939,637	617,841	113,542	250,654	. •	1,030,888	246,935	364,080	4	10,140	6,173,774
Net Patient Revenue	262,331	2,103,752	1,861,067	1,772,859	1,037,328	239,933	219,014	366	1,930,581	697,483	953,905	÷	15,950	11,094,568
Collection %	0.00%	59.92%	59.21%	58.47%	57.64%	57.18%	31,55%	0.00%	59.27%	65.53%	63.04%	0.00%	25.05%	59.98%
Grant Funds	789,570	870,722	805,327	796,610	528,139	81,553	178,548		861,206	283,457	434,695	177,266		5,807,094
Other Revenue	77,724	249,262	92,807	189,611	117,497	36,820	45,924	3	358,456	390,012	337,304		-	1,895,420
Total Other Revenues	867,295	1,119,984	898,134	986,221	645,636	118,374	224,471	3	1,219,662	673,470	771,999	177,266	9	7,702,515
Total Revenues	1,129,626	3,223,736	2,759,201	2,759,080	1,682,964	358,306	443,485	369	3,150,243	1,370,952	1,725,904	177,266	15,950	18,797,083
Direct Operational Expenses:														
Salaries and Wages	1,704,003	1,755,941	1,562,595	1,606,879	1,051,966	150,678	425,810	-	1,814,793	655,060	900,931	271,952	43,321	11,943,929
Benefits	376,690	424,124	459,309	494,215	271,053	47,461	112,317		524,204	168,077	244,937	52,941	12,950	3,188,279
Purchased Services	173,169	121,671	76,362	72,392	73,393	39,313	10,626		130,504	51,428	52,083			800,940
Medical Supplies		25,583	67,025	16,942	15,201	1,583	9,015	-	31,983	10,347	8,107	21	543	186,330
Other Supplies	23,368	16,988	37,879	11,138	10,946	2,303	4,156		20,388	6,420	19,463	2,015	13,185	168,247
Contracted Physician Expense		· -	15,355	1.57		-	2							15,355
Drugs		109,615	107,256	102,993	46,631	7,066	3,869	58	95,808	29,079	13,402	-	510	516,286
Repairs & Maintenance	904	89,401	83,588	84,630	64,160	8,650	9,891	465	88,784	23,063	59,257	2,200	74	515,066
Lease & Rental	73,327	136,578	77,459	104,305	166,295	16,677	1,654		186,412	74,351	126,866	7.50 (C)	237	964,162
Utilities	3,816	1,288	3,513	1,053	22,084	1,393	2,111	-	12,046	7,773	8,769			63,847
Other Expense	178,486	5,611	7,537	4,893	13.327	648	4,204	120	12,293	8,138	12,857	312	939	249,246
Insurance	338	5,224	4,261	3,790	1,499	439		106	1,316	310	354	*	3,507	21,143
Total Operational Expenses	2,534,100	2,692,026	2,502,139	2,503,231	1,736,554	276,211	583,652	628	2,918,532	1,034,046	1,447,027	329,420	75,265	18,632,830
Net Performance before Depreciation &														
Overhead Aflocations	(1,404,474)	531,710	257,062	255,848	(53,590)	82,096	(140,167)	{259}	231,711	336,907	278,878	(152,154)	(59,315)	164,253
Depreciation	9,854	5,320	5,242	2,548	2,508	954	3,291	166	12,379	5,126	4,008		12,500	63,896
Overhead Allocations:														
Risk Mgt	12,030	14,575	12,055	12,100	7,256	1,706	1,780	(4)	12,916	5,490	10,791	3,421	234	94,355
Rev Cycle	= 1	73,448	60,735	60,964	36,559	8,597	8,970	0	65,071	27.659	54,369	16.328	1,281	413,981
Internal Audit	4,059	4,876	4,032	4,048	2,427	571	595	357	4,320	1,836	3,610	1,333	127	31,836
Palm Springs Facility	235,978	-			_,	-	-		-				17.6	235,978
Administration	29,074	35,391	29,266	29,376	17,616	4,143	4,322		31,355	13,327	26,197	7,922	547	228,535
Human Resources	20,733	43,864	38,073	37.798	21.099	5.616	5,620	(0)	40.050	15.480	30.952	6,311	1,417	267,014
Legal	14,235	17,186	14,211	14,265	8,555	2,012	2,099		15,226	6,472	12,722	4,221	375	111,578
Records	7,178	8,564	7,081	7,108	4,263	1,002	1,046		7,587	3,225	6,340	2,339	156	55,889
Compliance	7,089	8,578	7,094	7,120	4,270	1.004	1.048	12.0	7,600	3,230	6,350	1.941	133	55,458
Planning/Research	1.485	1,940	1,605	1,611	966	227	237	-	1,719	730	1,436	430	30	12,417
Finance	33,163	40,104	33,163	33.288	19,962	4,694	4,898		35,530	15,102	29,687	9,287	625	259,503
Public Relations	9,517	11,502	9,511	9,547	5,725	1,346	1,405		10,190	4,331	8,514	2,678	231	74,497
Information Technology	101,242	122,759	101.513	101.895	61,104	14,369	14.991	(0)	10,150	46.227	90.871			794,123
Budget & Decision Support	952	1,284	1,062	1,066	639	14,369	14,991	(0)	1,137	46,227	90,871	28,007	2,386	
			3,500,000									189	-	8,068
Corporate Quality	3,531	4,213	3,484	3,497	2,097	493	514	-	3,733	1,587	3,119	1,127	89	27,485
Managed Care Contract		7,965	6,587	6,612	3,965	932	973	# . Jes	7,057	3,000	5,896	1,822	84	44,893
Total Overhead Allocations	480,266	396,249	329,471	330,294	196,504	46,864	48,654	(0)	352,251	148,180	291,806	87,356	7,714	2,715,609
Total Expenses	3,024,219	3,093,595	2,836,851	2,836,073	1,935,566	324,028	635,597	795	3,283,162	1,187,351	1,742,841	416,776	95,479	21,412,335
Net Margin	\$ {1,894,593}	\$ 130,141 \$	(77,651) \$	(76,994) \$	(252,602)	\$ 34,278 \$	(192,112) \$	(425) 5	(132,919) \$	183,601	(16,936) \$	{239,510} \$	(79,529) \$	(2,615,252)
Capital	*		06	je v		9 W	110			- K	-	*	2	•
General Fund Support/ Transfer In	\$ 2,370,000	\$ - \$	- \$	- \$	• :	\$ - \$	- \$	- \$	- \$	- 5	-	a) \$	- \$	2,370,000

District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses FOR THE TWELVE MONTHS ENDED SEPTEMBER 30, 2018

	Current Month						Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
1,380,050	1,503,910	(123,861)	(8.2%)	883,291	496,759	56.2% Gross Patient Revenue	18,498,402	18,148,548	349,854	1.9%	14,663,031	3,835,371	26.2%	
621,958	508,285	(113,673)	(22.4%)	358,748	(263,210)	(73.4%) Contractual Allowances	8,766,046	6,017,761	(2,748,286)	(45.7%)	6,191,158	(2,574,888)	(41.6%)	
278,070	163,403	(114,666)	(70.2%)	142,800	(135,270)	(94.7%) Charity Care	2,901,754	1,836,780	(1,064,974)	(58.0%)	2,399,077	(502,677)	(21.0%)	
114,951	32,082	(82,869)	(258.3%)	386,451	271,500	70.3% Bad Debt	1,909,808	417,228	(1,492,580)	(357.7%)	1,384,286	(525,522)	(38.0%)	
1,014,979	703,770	(311,209)	(44.2%)	887,999	(126,980)	(14.3%) Total Contractuals and Bad Debts	13,577,608	8,271,768	(5,305,840)	(64.1%)	9,974,521	(3,603,087)	(36.1%)	
196,265	-	196,265 0	.0%	220,035	(23,770)	(0) Other Patient Revenue	6,173,774		6,173,774	0.0%	3,890,237	2,283,537	59%	
561,337	800,141	(238,804)	(29.8%)	215,327	346,009	160.7% Net Patient Revenue	11,094,568	9,876,780	1,217,788	12.3%	8,578,747	2,515,821	29.3%	
40.68%	53.20%			24.38%		Collection %	59.98%	54.42%			58.51%			
181,043	493,281	(312,238)	(63.3%)	473,768	(292,725)	(61.8%) Grant Funds	5,807,094	6,072,369	(265,275)	(4.4%)	5,174,323	632,772	12.2%	
13,578	7,725	5,853	75.8%	1,878	11,700	622.9% Other Revenue	1,895,420	92,700	1,802,720	1,944.7%	693,491	1,201,929	173.3%	
194,621	501,006	(306,385)	(61.2%)	475,646	(281,025)	(59.1%) Total Other Revenues	7,702,515	6,165,069	1,537,445	24.9%	5,867,814	1,834,701	31.3%	
755,957	1,301,146	(\$45,189)	(41.9%)	690,973	64,984	9.4% Total Revenues	18,797,083	16,041,849	2,755,234	17.2%	14,446,561	4,350,522	30.1%	
						Direct Operational Expenses:								
879,061	967,418	88,356	9.1%	881,919	2,857	0.3% Salaries and Wages	11,943,929	12,448,779	504,850	4.1%	9,867,841	(2,076,088)	(21.0%)	
248,700	266,814	18,114	6.8%	243,978	(4,723)	(1.9%) Benefits	3,188,279	3,270,701	82,422	2.5%	2,693,652	(494,627)	(18.4%)	
31,435	47,839	16,404	34.3%	65,159	33,724	51.8% Purchased Services	800,940	572,783	(228,157)	(39.8%)	\$40,028	(260,912)	(48.3%)	
33,986	19,706	(14,280)	(72.5%)	31,102	(2,884)	(9.3%) Medical Supplies	186,330	234,201	47,871	20.4%	162,997	(23,333)	(14.3%)	
59,457	9,713	(49,744)	(512.2%)	22,088	(37,369)	(169.2%) Other Supplies	168,247	115,175	(53,072)	(46.1%)	292,283	124,035	42.4%	
2.5°	3	50	0.0%	21,645	21,645	100.0% Contracted Physician Expense	15,355	-	(15,355)	0.0%	49,534	34,179	69.0%	
•	•	•	0.0%	15	5.	0.0% Medical Services		•		0.0%	· · ·	5.#1	0.0%	
64,317	52,948	(11,369)	(21.5%)	83,475	19,158	23.0% Drugs	516,286	640,012	123,726	19.3%	530,842	14,556	2.7%	
93,329	95,620	2,291	2.4%	52,470	(40,860)	(77.9%) Repairs & Maintenance	515,066	1,134,938	619,872	54.6%	438,168	(76,898)	(17.5%)	
50,400	83,815	33,415	39.9%	182,341	131,941	72.4% Lease & Rental	964,162	1,005,773	41,611	4.1%	1,017,188	53,026	5.2%	
5,721	6,231	510	8.2%	4,492	(1,229)	(27.4%) Utilities	63,847	74,770	10,923	14.6%	42,433	(21,414)	(50.5%)	
32,063	20,583	(11,479)	(55.8%)	(10,578)	(42,640)	403.1% Other Expense	249,246	245,100	(4,146)	(1.7%)	152,591	(96,655)	(63.3%)	
1,808	2,317	509	22.0%	1,670	(138)	(8.3%) Insurance	21,143	23,644	2,501	10.6%	20,356	(787)	(3.9%)	
1,500,277	1,573,003	72,726	4.6%	1,579,759	79,482	5.0% Total Operational Expenses	18,632,830	19,765,876	1,133,046	5.7%	15,807,912	(2,824,918)	(17.9%)	
						Net Performance before								
(744,320)	(271,857)	(472,463)	173.8%	(888,786)	144,467	(16.3%) Depreciation & Overhead	164,253	(3,724,027)	3,888,280	(104.4%)	(1,361,351)	1,525,604	(112.1%)	

District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses FOR THE TWELVE MONTHS ENDED SEPTEMBER 30, 2018

		Curre	ent Month				Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	<u>%</u>	Actual	Budget	Variance	%	Prior Year	Variance	%	
9,764	8,105	(1,659)	(20.5%)	4,999	(4,765)	(95.3%) Depreciation	63,896	97,256	33,360	34.3%	48,699	(15,197)	(31.2%)	
						Overhead Allocations:								
7,696	9,782	2,086	21.3%	11,565	3,868	33.4% Risk Mgt	94,355	116,222	21,867	18.8%	65,419	(28,935)	(44.2%)	
49,719	42,483	(7,236)	(17.0%)	20,850	(28,869)	(138 5%) Rev Cycle	413,981	503,990	90,009	17.9%	181,412	(232,569)	(128.2%)	
4,337	4,137	(200)	(4.8%)	3,370	(966)	(28.7%) Internal Audit	31,836	49,144	17,308	35.2%	45,759	13,923	30.4%	
14,274	27,788	13,515	48.6%		(14,274)	0.0% Palm Springs Facility	235,978	333,462	97,484	29.2%		(235,978)	0.0%	
		-	0.0%	•		0.0% Legislative Affairs	*	¥		0.0%	*	-	0.0%	
17,332	20,148	2,816	14.0%	15,987	(1,345)	(8.4%) Administration	228,535	239,363	10,828	4.5%	191,922	(36,613)	(19.1%)	
20,171	25,138	4,967	19.8%	15,498	(4,674)	(30.2%) Human Resources	267,014	295,559	28,545	9.7%	226,487	(40,527)	(17.9%)	
19,290	10,213	(9,078)	(88.9%)	10,854	(8,437)	(77.7%) Lega!	111,578	121,333	9,755	8.0%	83,318	(28,261)	(33.9%)	
(1,575)	4,739	6,314	133.2%	(2,996)	(1,421)	47.4% Records	55,889	56,303	414	0.7%	23,666	(32,223)	(136.2%)	
3,382	6,584	3,202	48.6%	6,744	3,362	49.9% Compliance	55,458	78,223	22,765	29.1%	42,135	(13,323)	(31.6%)	
922	1,159	236	20.4%		(922)	0.0% Planning/Research	12,417	13,769	1,352	9.8%		(12,417)	0.0%	
22,266	22,104	(162)	(0.7%)	17,996	(4,270)	(23.7%) Finance	259,503	262,610	3,107	1.2%	191,290	(68,213)	(35.7%)	
V.5 (7. *)	(1.9)		0.0%		2000 D	0.0% Communications				0.0%		1*	0.0%	
8,617	14,810	6,193	41.8%	3,997	(4,621)	(115.6%) Public Relations	74,497	175,955	101,458	57.7%	61,738	(12,759)	(20.7%)	
96,395	71,878	(24,518)	(34.1%)	89,663	(6,732)	(7.5%) Information Technology	794,123	853,941	59,818	7.0%	637,307	(156,816)	(24.6%)	
-	2,767	2,767	100.0%	2,529	2,529	100.0% Budget & Decision Support	8,068	32,875	24,807	75.5%	32,589	24,521	75.2%	
(2,993)	2,332	5,325	228.4%		2,993	0.0% Corporate Quality	27,485	27,700	215	0.8%	75207074V	(27,485)	0.0%	
(1,518)	8,290	9,807	118.3%		1,518	0.0% Managed Care Contract	44,893	98,343	\$3,450	54.4%		(44,893)	0.0%	
258,317	274,352	16,035	5.8%	196,056	(62,261)	(31.8%) Total Overhead Allocations	2,715,609	3,258,792	543,183	16.7%	1,783,043	(932,567)	(52.3%)	
1,768,358	1,855,459	87,102	4.7%	1,780,814	12,456	0.7% Total Expenses	21,412,335	23,121,924	1,709,589	7.4%	17,639,654	(3,772,681)	(21.4%)	
\$ (1,012,400) \$	(554,313) \$	(458,087)	82.6%	(1,089,841) \$	77,441	(7.1%) Net Margin	\$ (2,615,252)	\$ (7,080,075)	\$ 4,464,823	(63.1%)	\$ (3,193,093)	\$ 577,841	(18.1%)	
-	52,700	52,700	100.0%	•		0.0% Capital	- 4	870,400	870,400	100.0%			0.0%	
\$ - \$	800,000 \$	800,000	100.0%	3,300,000 \$	3,300,000	100.0% General Fund Support/ Transfer In	\$ 2,370,000	\$ 9,600,000	\$ 7,230,000	75.3%	\$ 3,300,000	\$ 930,000	28.2%	

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses by Location FOR THE TWELVE MONTHS ENDED SEPTEMBER 30, 2018

	Dental Clinic Administration	West Palm Beach Dental Clinic	Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Lake Worth Dental Clinic	West Boca Dental Clinic	Total
Gross Patient Revenue	*	1,343,164	1,066,009	1,007,337	512,946		(#0	3,929,45
Contractual Allowances		387,233	277,529	271,615	142,365	112		1,078,74
Charity Care		469,752	421,329	471,399	180,493	*	-	1,542,97
Bad Debt		108,441	151,626	83,656	43,381			387,10
Total Contractual Allowances and Bad Debt	*	965,427	850,484	826,671	366,240	100		3,008,82
Other Patient Revenue	¥-	1,069,159	889,073	862,786	485, 9 18	-	2	3,306,93
Net Patient Revenue		1,446,896	1,104,597	1,043,452	632,625			4,227,57
Collection %	3.	107.72%	103.52%	103.59%	123.33%	0.00%	0.00%	107 59
Grant Funds	224,714	416,188	331,323	317,148	214,450			1,503,82
Other Revenue	(0)	17,000	8,500	8,500				34,00
Total Other Revenues	224,714	433,188	339,823	325,648	214,450	-		1,537,82
Total Revenues	224,714	1,880,084	1,444,420	1,369,100	847,075	2	22	5,765,39
Direct Operational Expenses:	W4074/77 (0980)		22000000000					
Salaries and Wages	271,523	802,098	658,134	594,112	321,713		8,800	2,656,37
Benefits	58,369	268,563	166,865	189,545	94,374	2002	698	778,41
Purchased Services	1	26,623	21,596	22,379	42,611	50,069	37,000	200,27
Medical Supplies	55.	86,315	97,400	84,393	35,124	7.	-	303,23
Other Supplies	480	14,731	16,330	11,925	7,117			50,58
Contracted Physician Expense	3.55		*	4.	•		•	-
Medical Services	411	2,222	7-	2.224	727222	-	-	5
Orugs		3,933	2,983	2,224	1,869			11,00
Repairs & Maintenance	-	17,946	20,563	18,624	14,470	3.4		71,60
ease & Rental		116,297	68,847	66,486	75,675	66,953		394,25
Itilities	0.000	1,686	3,657	1,915	2,735			9,99
Other Expense Insurance	9,339	10,613	6,709	6,200	14,795 1,020			47,6S 1.02
Total Operational Expenses	339,711	1,348,806	1,063,084	997,803	611,503	117,022	46,498	4,524,42
Net Performance before Depreciation &								
Overhead Allocations	(114,996)	531,279	381,336	371,297	235,572	(117,022)	(46,498)	1,240,96
Depreciation	9	78,621	19,333	25,171	19,919		+	143,044
Overhead Allocations:								
Risk Mgt	2,023	7,856	5,356	5,670	5,012		-	25,91
tev Cycle	-	39,497	26,931	28,506	25,225	3.83	•	120,15
nternal Audit	683	2,651	1,807	1,913	1,690		*	8,74
Palm Springs Facility	39,690			E		100		39,69
egislative Affairs Idministration	4,890	19,517	13,305	14,087	12,444		*	
	16 616			77. BOXX	50,000		-	64,24
Human Resources Legal	4,147 2,394	27,364 9,169	18,331 6,251	19,999	13,770 5,851	-	*	83,61
	2,394 1,207		6,251 2,562	6,617	37,533,73			30,28
lecords Compliance	1,192	3,7\$\$		2,709	2,411	1.6		12,64
lanning/Research	250	4,387	2,991	3,166	2,802			14,53
inance	5,578	918 20,635	626 14,069	663 14,892	590 13,179	(3)		3,04 68,35
Communications	3,370	20,033	17,005	17,032	13,179			00,334
Public Relations	1,601	5,965	4,067	4,305	3,809			19,74
nformation Technology	17,028	66,123	45.078	47,725	42,166	17		218,126
Budget & Decision Support	160	1,612	1,098	1,164	1,016			5,05
orporate Quality	594	1,848	1,260	1,333	1,186	1		6,22
Managed Care Contract	4	4,284	2,921	3,092	2,733			13,02
otal Overhead Allocations	81,437	215,581	146,653	155,842	133,885			733,398
Total Expenses	421,147	1,643,008	1,229,070	1,178,816	765,308	117,022	46,498	5,400,869
Net Margin	\$ (196,433) \$	237,077 \$	215,350 \$	190,284 \$	81,767 \$	(117,022) \$	(46,498) \$	364,52
The state of the s						S PW		
Capital			X					

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses FOR THE TWELVE MONTHS ENDED SEPTEMBER 30, 2018

	Current Month								Fiscal Y	ear To Dat	e		
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
306,243	433,720	(127,477)	{29.4%}	251,212	55,031	21.9% Gross Patient Revenue	3,929,455	4,768,058	(838,603)	(17.6%)	4,215,010	(285,555)	(6.8%)
89,486	53,378	(36,108)	(67.6%)	(114,901)	(204,387)	177.9% Contractual Allowances	1,078,743	572,089	(506,654)	(88.6%)	1,208,917	130,174	10.8%
134,248	25,759	(108,489)	(421.2%)	98,063	(36,185)	(36.9%) Charity Care	1,542,973	289,045	(1,253,927)	(433.8%)	1,484,964	(58,009)	(3.9%)
5,800	3,347	(2,452)	(73.3%)	(14,876)	(20,676)	139.0% Bad Debt	387,105	34,143	(352,963)	(1,033.8%)	66,684	(320,421)	(480.5%)
229,533	82,484	(147,049)	(178.3%)	(31,715)	(261,248)	823.7% Total Contractuals and Bad Debts	3,008,821	895,277	(2,113,544)	(236.1%)	2,760,565	(248,256)	(9.0%)
150,615	*	150,615	0.0%	141,000	9,615	6.8% Other Operating Revenue	3,306,936	*	3,306,936	0.0%	2,286,300	1,020,636	44.6%
227,325	351,236	(123,910)	(35.3%)	423,927	(196,601)	(46.4%) Net Patient Revenue	4,227,570	3,872,781	354,789	9.2%	3,740,745	486,825	13.0%
74.23%	80.98%			168.75%		Collection %	107.59%	81.22%			88.75%		
117,976	255,732	(137,756)	(53.9%)	115,270	2,706	2.3% Grant Funds	1,503,823	2,576,146	(1,072,322)	(41.6%)	1,491,521	12,302	0.8%
141	8,500	(8,500)	(100.0%)			0.0% Other Revenue	34,000	102,000	(68,000)	(66.7%)	1	33,999	3,207,447.2%
117,976	264,232	(146,256)	(55.4%)	115,270	2,706	2.3% Total Other Revenues	1,537,823	2,678,146	(1,140,322)	(42.6%)	1,491,522	46,301	3.1%
345,301	615,467	(270,166)	(43.9%)	539,197	(193,896)	(36.0%) Total Revenues	5,765,394	6,550,927	(785,533)	(12.0%)	5,232,267	533,126	10.2%
						Direct Operational Expenses:							
231,003	278,377	47,374	17.0%	209,548	(21,455)	(10.2%) Salaries and Wages	2,656,379	3,199,063	542,684	17.0%	2,587,021	(69,358)	(2.7%)
63,715	86,680	22,965	26.5%	63,446	(269)	(0.4%) Benefits	778,414	942,350	163,936	17.4%	721,718	(56,696)	(7.9%)
98,845	11,743	(87,102)	(741.7%)	6,366	(92,479)	(1,452.8%) Purchased Services	200,278	121,750	(78,528)	(64.5%)	108,751	(91,527)	(84.2%)
24,382	38,935	14,553	37.4%	20,877	(3,505)	(16.8%) Medical Supplies	303,233	350,000	46,767	13.4%	219,921	(83,311)	(37.9%)
20,508	6,563	(13,945)	(212.5%)	6,563	(13,945)	(212.5%) Other Supplies	50,583	51,000	417	0.8%	35,778	(14,806)	(41.4%)
			0.0%	9		0.0% Contracted Physician Expense	-	-	-	0.0%			0.0%
•		- 50	0.0%			0.0% Medical Services	-	7.		0.0%			0.0%
33	3,351	3,318	99.0%	1,106	1,073	97.1% Drugs	11,009	24,500	13,491	55.1%	16,823	5,814	34.6%
9,922	12,847	2,926	22.8%	14,040	4,118	29.3% Repairs & Maintenance	71,603	126,460	54,857	43.4%	72,324	721	1.0%
27,524	31,786	4,262	13.4%	27,028	(496)	(1.8%) Lease & Rental	394,259	368,819	(25,440)	(6.9%)	324,047	(70,212)	(21.7%)
865	1,794	929	51.8%		(865)	0.0% Utilities	9,994	16,260	6,266	38.5%	(-	(9,994)	0.0%
7,454	1,306	(6,148)	(470.6%)	68	(7,386)	(10,810.6%) Other Expense	47,656	30,250	(17,406)	(57.5%)	18,683	(28,972)	(155.1%)
75	372	297	79.8%	108	33	30.3% Insurance	1,020	4,310	3,290	76.3%	1,316	297	22.6%
484,325	473,755	(10,571)	(2.2%)	349,149	(135,177)	(38.7%) Total Operational Expenses	4,524,427	5,234,762	710,335	13.6%	4,106,382	(418,045)	(10.2%)
						Net Performance before							
(139,024)	141,713	(280,737)	(198.1%)	190,048	(329,073)	(173.2%) Depreciation & Overhead Allocations	1,240,967	1,316,165	(75,198)	(5.7%)	1,125,885	115,081	10.2%

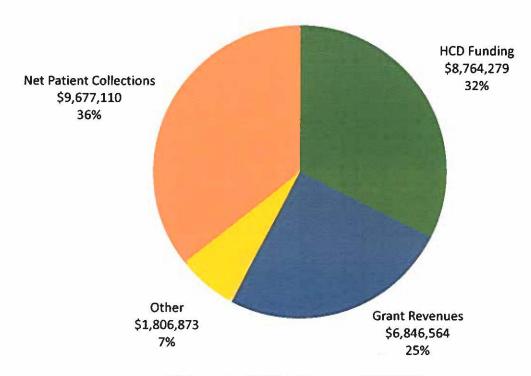
District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses FOR THE TWELVE MONTHS ENDED SEPTEMBER 30, 2018

	Current Month						Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
7,492	18,840	11,347	60.2%	12,506	5,014	40.1% Depreciation	143,044	226,078	83,034	36.7%	149,376	6,332	4.2%	
						Overhead Allocations:								
2,114	2,950	836	28.3%	2,762	648	23.5% Risk Mgt	25,918	31,922	6,004	18.8%	16,073	(9,845)	(61.3%)	
14,430	13,632	(799)	(5.9%)	5,303	(9,127)	(172.1%) Rev Cycle	120,158	146,271	26,112	17.9%	47,978	(72,181)	(150.4%)	
1,191	1,248	56	4.5%	451	(740)	(164.2%) Internal Audit	8,745	13,498	4,754	35.2%	10,998	2,254	20.5%	
2,401	4,674	2,273	48.6%	21	(2,401)	0.0% Palm Springs Facility	39,690	56,086	16,396	29.2%	-	(39,690)	0.0%	
-			0.0%	2	323	0.0% Legislative Affairs	51 4 3	=1	*	0.0%	(A)	7	0.0%	
4,761	6,076	1,316	21.7%	3,819	(942)	(24.7%) Administration	64,244	65,745	1,502	2.3%	47,605	(16,639)	(35.0%)	
6,558	9,270	2,713	29.3%	3,762	(2,795)	(74.3%) Human Resources	83,610	96,079	12,469	13.0%	57,378	(26,232)	(45.7%)	
5,299	3,080	(2,218)	(72.0%)	2,593	(2,706)	(104.4%) Legal	30,282	33,326	3,044	9.1%	20,859	(9,424)	(45.2%)	
(3,170)	1,429	4,599	321.8%	(947)	2,223	(234.7%) Records	12,645	15,465	2,820	18.2%	5,488	(7,157)	(130.4%)	
929	1,986	1,057	53.2%	1,611	682	42.3% Compliance	14,539	21,485	6,947	32.3%	10,424	(4,114)	(39.5%)	
(3,710)	350	4,060	1,161.2%	31	3,710	0.0% Planning/Research	3,047	3,782	735	19.4%	628	(3,047)	0.0%	
6,116	6,667	551	8.3%	4,299	(1,817)	(42.3%) Finance	68,354	72,130	3,777	5.2%	47,650	(20,704)	(43.4%)	
(*)	15	3 . 5	0.0%			0.0% Communications	•	7	-	0.0%		-	0.0%	
2,367	4.467	2,100	47.0%	955	(1,412)	(147.9%) Public Relations	19,747	48,329	28,582	59.1%	15,280	(4,467)	(29.2%)	
26,477	21,678	(4,799)	(22.1%)	21,417	(5,060)	(23.6%) Information Technology	218,120	234,550	16,430	7.0%	157,745	(60,375)	(38.3%)	
	835	835	100.0%	604	604	100.0% Budget & Decision Support	5,050	9,030	3.979	44.1%	8,131	3,081	37.9%	
(2,151)	703	2,854	405.8%	2	2,151	0.0% Corporate Quality	6,221	7,608	1,387	18.2%	5 -	(6,221)	0.0%	
(441)	2,660	3,100	116.6%	25	441	0.0% Managed Care Contract	13,029	28,542	15,513	54.4%	•	(13,029)	0.0%	
63,170	81,703	18,533	22.7%	46,628	(16,542)	(35.5%) Total Overhead Allocations	733,398	883,849	150,451	17.0%	445,608	(287,790)	(64.6%)	
554,988	574,298	19,310	3.4%	408,284	(146,705)_	(35.9%) Total Expenses	5,400,869	6,344,689	943,819	14.9%	4,701,367	(699,503)	(14.9%)	
(209,687) \$	41,169	\$ (250,857)_	(609.3%)	\$ 130,913	\$ (340,601)	(260.2%) Net Margin	\$ 364,524 \$	206,238 \$	158,286	76.7%	\$ 530,900	\$ (166,376)	(31.3%)	
		-	0.0%	W Process		0.0% Capital	36	2,155,696	2,155,696	100.0%	140	-	0.0%	
- \$	5 <u>40</u> 5	\$ -	0.0%	\$ -	\$ -	0.0% General Fund Support/ Transfer In	\$ - \$	- \$	•	0.0%	\$ -	\$ -	0.0%	



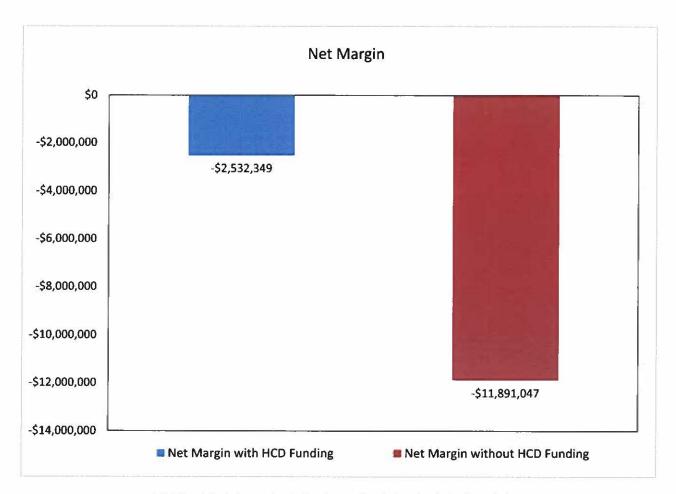
													Current Year	Current YTD	%Var to	Prior Year
Clinic Visits - Adults and Pediatrics	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Total	Budget	Budget	Total
West Palm Beach	1,678	1,467	1,614	1,583	1,548	1,561	1,681	1,300	1,579	1,635	1,719	1,322	18,787	17,088	9.9%	17,81
Delray	1,590	1,367	1,429	1,307	1,439	1,420	1,441	1,021	1,240	1,105	1,251	1,087	15,697	16,460	(4.6%)	17,41
Lantana	1,448	1,214	1,212	1,304	1,312	1,399	1,373	1,036	1,303	1,149	1,323	1,202	15,275	15,283	(0.1%)	14,88
Belle Glade	836	904	805	856	947	988	920	871	832	706	796	843	10,304	9,576	7.6%	9,84
Jerome Golden Center	294	214	238	206	239	278	310	235	246	155			2,415	3,251	(25.7%)	3,374
Lewis Center	197	169	205	166	203	212	218	191	257	275	325	243	2,661	2,360	12.8%	2,385
Lake Worth & Women's Health Care	1,540	1,431	1,497	1,527	1,554	1,660	1,557	1,251	1,520	1,409	1,458	1,335	17,739	16,488	7.6%	15,770
Jupiter Clinic	479	406	485	495	552	592	552	340	515	524	549	457	5,946	6,190	(3.9%)	2,55
West Boca	407	353	438	510	702	812	859	809	774	977	1,061	874	8,576	6,915	24.0%	1,769
Mobile Van					-	- 1			Ses	-	225	191	416	2,070	(79.9%)	
Suboxone	199	269	216	214	308	352	383	384	324	414	452	248	3,763	15,392	(75.6%)	1,066
Total Clinic Visits	8,668	7,794	8,139	8,168	8,904	9,274	9,294	7,438	8,590	8,349	9,159	7,802	101,579	111,073	(8.5%)	86,878
Dental Visits																
West Palm Beach	1.085	816	926	870	803	858	987	897	754	746	828	745	10,315	11,181	(7.7%)	11,276
Lantana	833	711	699	697	671	754	749	709	623	649	675	548	8.318	8.935	(6.9%)	8,728
Delray	824	651	649	627	609	602	592	516	504	583	627	516	7,300	9,176	(20.4%)	8,948
Belle Glade	423	334	346	390	313	442	358	386	363	352	428	343	4,478	4,675	(4.2%)	4,493
Lake Worth		(4)	8	4	(-)					342			-	2,316	(100.0%)	-,
West Boca				14	-		4	4		2	- 0			1,186	(100.0%)	
Total Dental Visits	3,165	2,512	2,620	2,584	2,396	2,656	2,686	2,508	2,244	2,330	2,558	2,152	30,411	37,469	(18.8%)	33,445
Total Medical and Dental Visits	11,833	10,306	10,759	10,752	11,300	11,930	11,980	9,946	10,834	10,679	11,717	9,954	131,990	148,542	(11.1%)	120,323
Mental Health Counselors (non-billable)																
West Palm Beach	80	61	63	94	105	110	111	97	150	123	172	124	1,290		/I=1	924
Delray	84	94	95	86	78	71	90	79	138	126	105	111	1,157	4	-	1,071
Lantana	235	126	149	63	158	136	150	146	222	226	253	378	2,242		74	1,423
Belle Glade	17	7	21	7	17	15	16	15	18	16	21	19	189			211
Lewis Center	61	49	74	105	137	158	189	172	195	213	233	208	1,794	-	100	657
Lake Worth	112	105	65	114	145	183	177	195	166	151	189	145	1.747		V**	1,025
Jupiter	23	24	21	34	36	38	42	23	27	39	8		315			103
West Boca	7	14	23	24	23	27	34	19	30	26	12		239	4	170	64
Mobile Van		-7		-							13	-	13	17/4	15	
Total Mental Health Screenings	619	480	511	527	699	738	809	746	946	920	1,006	985	8,986		132	5,478

Primary Care Clinics Funding Sources

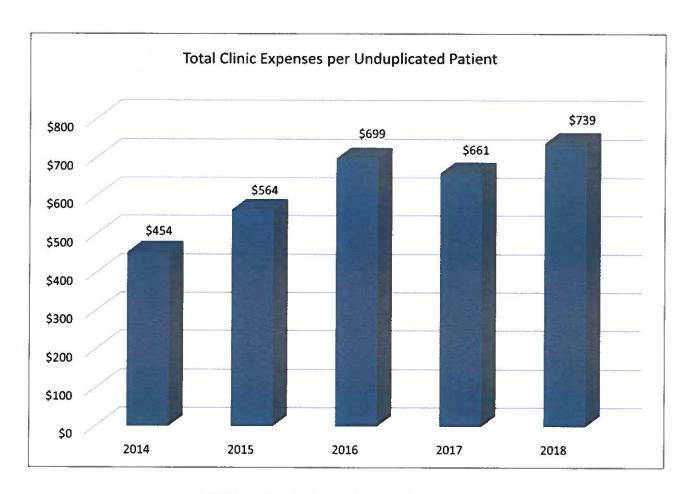


YTD September 2018 Total Expenses \$27,094,826

^{*}Total expenses include overhead allocations and capital, and exclude depreciation.



^{*} Net Margin includes overhead allocations and capital, and excludes depreciation.



* 2018 data reflects fiscal year-to-date September expenses.

