



FINANCE COMMITTEE MEETING

AGENDA

November 20, 2024

12:00 P.M.

**Health Care District Palm Beach County
1515 N. Flagler Drive, West Palm Beach, FL 33401**

Remote Participation Login: <https://tinyurl.com/yda3vnks>

Via Telephone dial-in access (646) 558 8656 / Meeting ID: 550 789 5592 / Password: 946503

1. Call to Order

A. Roll Call

2. Agenda Approval

A. Additions/Deletions/Substitutions

B. **MOTION TO APPROVE:** Agenda

3. Awards, Introductions and Presentations

None.

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

A. **MOTION TO APPROVE:**

Finance Committee Meeting Minutes of August 28, 2024. [Pages 1-3]

7. Consent Agenda – MOTION TO APPROVE: Consent Agenda Items

A. **ADMINISTRATION**

7A-1 **RECEIVE AND FILE:**

November 2024 Internet Posting of District Public Meeting.

<https://www.hcdpbc.org/resources/public-meetings>

Community Health Center
Finance Committee
Meeting Agenda
November 20, 2024

7A-2 **RECEIVE AND FILE:**

Attendance Tracking. [Page 4]

8. Regular Agenda

A. **FINANCE**

8A-1 **RECEIVE AND FILE:**

District Clinic Holdings, Inc. Financial Report September 2024
(Jessica Cafarelli) [Pages 5-21]

9. AVP and Executive Director of FQHC and Pharmacy Services Comments

10. Board Member Comments

11. Establishment of Upcoming Meetings

March 26, 2025 (TBD)

12:00 p.m. Finance Committee

June 25, 2025 (TBD)

12:00 p.m. Finance Committee

September 24, 2025 (TBD)

12:00 p.m. Finance Committee

December 17, 2025 (TBD)

12:00 p.m. Finance Committee

12. Motion to Adjourn



DISTRICT CLINIC HOLDINGS, INC.
BOARD OF DIRECTORS FINANCE COMMITTEE
MEETING MINUTES
August 28, 2024

1. Call to Order

Mr. Gibbons called the meeting to order at 12:06pm.

A. Roll Call

Members present: Bill Johnson, Joseph Gibbons

Excused: Michael Smith

Staff/Public present included: Bernabe Icaza; Candice Abbott (ZOOM); Jessica Cafarelli; Dr. Belma Andric (ZOOM); Heather Bokor (ZOOM); Geoff Washburn (ZOOM); Dr. Ana Ferwerda; Regina All (ZOOM); Angela Santos; Dr. Joshua Adametz;

Recording/transcribing Secretary: Gina Kenyon

- B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents through collaboration and partnership in a culturally sensitive environment.

2. Agenda Approval

A. Additions/Deletions/Substitutions

None.

B. Motion to Approve Agenda

CONCLUSION/ACTION: Mr. Bill Johnson made a motion to approve the agenda as presented/amended. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.



3. Awards and Presentations

None.

4. Disclosure of Voting Conflict

None.

5. Public Comment

None.

6. Meeting Minutes

6A. Staff recommends a MOTION TO APPROVE:

Finance Committee Meeting Minutes of June 26, 2024.

CONCLUSION/ACTION: Mr. Bill Johnson made a motion to approve the June 26, 2024, minutes as presented/amended. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Mr. Bill Johnson made a motion to approve the Consent Agenda as presented/amended. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.

A. ADMINISTRATION

7A-1 RECEIVE AND FILE:

August 2024 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>

7A-2 RECEIVE AND FILE:

Attendance Tracking



8. Regular Agenda

A. **FINANCE**

8A-1 **Staff recommends a MOTION TO APPROVE:**

District Clinic Holdings, Inc. Financial Report June 2024

(Jessica Cafarelli)

The June 2024 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

CONCLUSION/ACTION: Mr. Bill Johnson made a motion to approve the District Clinic Holdings, Inc. Financial Report June 2024 as presented/amended. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.

9. AVP and Executive Director of Clinic Services Comments

None.

10. Board Member Comments

None.

11. Establishment of Upcoming Meetings

November 20, 2024 (TBD)

12:00 p.m. Finance Committee

12. Motion to Adjourn

CONCLUSION/ACTION: Mr. Bill Johnson made a motion to adjourn. The motion was duly seconded by Mr. Joseph Gibbons. A vote was called, and the motion passed unanimously.

There being no further business, the meeting was adjourned at 12:19 p.m.

DCHI Finance Committee Chair

Date



**Community Health Center
Finance Committee**

Attendance Tracking

	2/28/2024	06/26/2024	08/28/24	11/20/24			
Mike Smith	X	X	E				
Joseph Gibbons	X	X	X				
William Johnson	X	X	X				

X= Present

E= Excused

A= Absent

DISTRICT CLINIC HOLDINGS, INC.
FINANCE COMMITTEE
November 20, 2024

1. Description: District Clinic Holdings, Inc. Financial Report September 2024

2. Summary:

The September 2024 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

3. Substantive Analysis:

Management has provided the income statements and key statistical information for District Clinic Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statement presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Current FY Amounts	Total Amounts (Current + Future)	Budget	
Capital Requirements	N/A		Yes <input type="checkbox"/>	No <input type="checkbox"/>
Net Operating Impact	N/A		Yes <input type="checkbox"/>	No <input type="checkbox"/>

*Non-budgeted expenditures in excess of \$250,000 require Finance and Audit Committee review and Board approval. Reviewed for financial accuracy and compliance with purchasing procedure:

N/A
Jessica Cafarelli
VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A
Committee Name

N/A
Date Approved



DISTRICT CLINIC HOLDINGS, INC.
FINANCE COMMITTEE
November 20, 2024

6. Recommendation:

Staff recommends that the Finance Committee submits the District Clinic Holdings, Inc. September 2024 YTD financial statements to the Board for Approval.

Approved for Legal sufficiency:

DocuSigned by:

Bernabe Icaza

0CF6F7DB6706434...Bernabe Icaza

SVP & General Counsel

Signed by:

Jessica Cafarelli

CA6A21FF2E09481...Jessica Cafarelli

VP & Chief Financial Officer

Signed by:

Joshua Adametz

2B4234F087844B2...Joshua Adametz, DMD, MPH, MA

AVP & Executive Director of Community
Health Centers



MEMO

To: Finance Committee

From: Jessica Cafarelli
VP, Chief Financial Officer

Date: November 20, 2024

Subject: Management Discussion and Analysis as of September 2024 C.L. Brumback Primary Care Clinic Financial Statements.

The unaudited September financial statements represent the financial performance through the twelfth month of the 2024 fiscal year for the C.L. Brumback Primary Care Clinics. On the Comparative Statement of Net Position, cash decreased (\$5.4M) due to Subsidy transfer out of (\$6.5M), and other normal business operations offset some of this negative impact on cash. Due from Other Governments increased \$1.0M due to HRSA and AHCA revenue accruals.

On the Statement of Revenues and Expenses, net patient revenue YTD was favorable to budget by \$4.5M or 50.6% primarily due to Medicaid wrap accruals and increased patient visits. Increased patient visits also contributed to Gross patient revenue YTD being favorable to budget by \$6.7M. Total YTD revenues were favorable to budget by \$4.0M or 22.3%. Operational expenses before depreciation were favorable to budget by \$4.6M due to timing differences in expenses and staffing. Positive variances YTD were in salaries, wages, and benefits of \$3.8M, other supplies of \$162k, repairs and maintenance of \$157k, lease and rental of \$594k. The favorable lease and rental variance resulted from the delay in the Atlantis clinic move. Negative variances YTD were in medical services (\$282k) and interest expense (\$101k). The medical services negative variance stemmed from increased lab fees due to increased patient volume. The interest expense negative variance is related to leasing activities. YTD net margin was a loss of (\$26.3M) compared to the budgeted loss of (\$36.9M) resulting in a favorable variance of \$10.6M or (28.8%).

Net patient revenue YTD for the Medical clinics was favorable to budget by \$2.6M. The Medical clinics YTD gross patient revenue was favorable to budget by \$3.7M due to increased patient volumes. The Medical clinics total YTD revenue was favorable to budget by \$2.4M due to increased patient volume and Medicaid wrap. Grant revenue recognition had a negative impact on overall revenue of \$169k. Total operating expenses of \$31.5M were favorable to budget of \$35.5M by \$4.0M or 11.4%. The positive variance is mostly due to salaries, wages, and benefits of \$3.3M, other supplies of \$126k, repairs and maintenance of \$170k, lease and rental of \$497k, and other expense of \$122k. Timing differences in expenses and staffing are driving these favorable YTD variances. Total YTD net margin was favorable to budget by \$8.1M or (26.1%).

Net patient revenue YTD for the Dental clinics was favorable to budget by \$1.8M. Increased patient volume and Medicaid wrap accruals contributed to this favorable variance. The Dental clinics total YTD gross patient revenue was favorable to budget by \$1.8M. Total YTD operating expenses of \$6.2M were favorable to budget by \$826k, with timing differences in staffing primarily accounting for this favorable variance. Total YTD net margin was favorable to budget by \$2.6M or (44.0%).

District Clinic Holdings, Inc.
Comparative Statement of Net Position

	<u>September 30, 2024</u>	<u>August 31, 2024</u>	<u>Increase (Decrease)</u>
Assets			
Cash and Cash Equivalents	\$ 1,146,633	\$ 6,530,344	\$ (5,383,711)
Accounts Receivable, net	2,493,497	2,419,827	73,670
Due From Other Governments	2,065,091	1,062,253	1,002,838
Other Current Assets	295,532	336,459	(40,926)
Net Investment in Capital Assets	5,497,746	4,142,229	1,355,517
Right Of Use Assets	4,036,749	4,136,841	(100,092)
Total Assets	<u>\$ 15,535,248</u>	<u>\$ 18,627,952</u>	<u>\$ (3,092,705)</u>
Liabilities			
Accounts Payable	911,582	555,333	356,249
Deferred Revenue-	2,503	3,336	(833)
Accrued Interest	16,674	16,976	(302)
Other Current Liabilities	3,562,004	2,135,418	1,426,586
Lease Liability	3,794,791	3,870,251	(75,459)
Non-Current Liabilities	1,267,895	1,236,371	31,524
Total Liabilities	<u>9,555,450</u>	<u>7,817,685</u>	<u>1,737,765</u>
Deferred Inflows of Resources			
Deferred Inflows	<u>\$ 30,757</u>	<u>\$ 30,757</u>	<u>\$ 0</u>
Net Position			
Net Investment in Capital Assets	5,497,746	4,142,229	1,355,517
Unrestricted	451,295	6,637,282	(6,185,987)
Total Net Position	<u>5,949,041</u>	<u>10,779,511</u>	<u>(4,830,470)</u>
Total Liabilities, Deferred Inflows of Resources and Net Position	<u>\$ 15,535,248</u>	<u>\$ 18,627,952</u>	<u>\$ (3,092,705)</u>

Note: Amounts may not foot due to rounding.

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 3,391,796	\$ 2,402,017	\$ 989,779	41.2%	\$ 2,590,668	\$ 801,128	30.9%	Gross Patient Revenue	\$ 36,513,190	\$ 29,812,300	\$ 6,700,890	22.5%	\$ 31,340,191	\$ 5,172,999	16.5%
886,651	770,759	115,892	15.0%	647,614	239,037	36.9%	Contractual Allowance	11,367,622	9,559,593	1,808,029	18.9%	10,068,060	1,299,562	12.9%
1,291,086	1,005,497	285,590	28.4%	845,439	445,647	52.7%	Charity Care	13,246,432	12,489,023	757,409	6.1%	11,740,244	1,506,188	12.8%
541,125	214,993	326,132	151.7%	561,809	(20,684)	(3.7%)	Bad Debt	5,130,567	2,661,643	2,468,924	92.8%	4,076,187	1,054,380	25.9%
2,718,862	1,991,249	727,614	36.5%	2,054,862	664,000	32.3%	Total Contractuals and Bad Debt	29,744,621	24,710,259	5,034,362	20.4%	25,884,490	3,860,130	14.9%
547,359	309,526	237,833	76.8%	963,616	(416,257)	(43.2%)	Other Patient Revenue	6,710,431	3,846,816	2,863,615	74.4%	5,161,088	1,549,344	30.0%
1,220,293	720,295	499,999	69.4%	1,499,422	(279,129)	(18.6%)	Net Patient Service Revenue	13,479,001	8,948,857	4,530,143	50.6%	10,616,789	2,862,212	27.0%
35.98%	29.99%			57.88%			Collection %	36.92%	30.02%			33.88%		
996,970	732,085	264,885	36.2%	1,458,605	(461,635)	(31.6%)	Grants	8,650,571	9,098,480	(447,909)	(4.9%)	11,227,760	(2,577,188)	(23.0%)
-	-	-	-	1,246	(1,246)	-	Interest Earnings	1,943	-	1,943	-	2,063	(120)	(5.8%)
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	738,416	(738,416)	-
14,874	10,706	4,169	38.9%	(642,198)	657,072	(102.3%)	Other Revenue	95,486	132,933	(37,446)	(28.2%)	276,563	(181,077)	(65.5%)
\$ 2,232,138	\$ 1,463,085	\$ 769,053	52.6%	\$ 2,317,075	\$ (84,937)	(3.7%)	Total Revenues	\$ 22,227,001	\$ 18,180,270	\$ 4,046,731	22.3%	\$ 22,861,591	\$ (634,590)	(2.8%)
							Direct Operating Expenses:							
3,186,325	3,237,796	51,472	1.6%	2,436,556	(749,769)	(30.8%)	Salaries and Wages	23,533,214	26,792,577	3,259,362	12.2%	20,913,236	(2,619,978)	(12.5%)
571,529	621,768	50,239	8.1%	536,046	(35,483)	(6.6%)	Benefits	6,062,929	6,571,904	508,974	7.7%	5,470,679	(592,251)	(10.8%)
58,497	117,103	58,606	50.0%	19,907	(38,590)	(193.9%)	Purchased Services	1,321,581	1,405,610	84,029	6.0%	394,581	(927,000)	(234.9%)
367,842	116,221	(251,621)	(216.5%)	361,007	(6,835)	(1.9%)	Medical Supplies	1,360,488	1,394,458	33,970	2.4%	1,240,342	(120,146)	(9.7%)
107,476	45,521	(61,955)	(136.1%)	29,792	(77,684)	(260.8%)	Other Supplies	384,338	546,164	161,826	29.6%	436,417	52,079	11.9%
120,930	68,139	(52,791)	(77.5%)	60,938	(59,991)	(98.4%)	Medical Services	1,099,328	817,800	(281,528)	(34.4%)	782,428	(316,900)	(40.5%)
77,821	57,315	(20,506)	(35.8%)	81,266	3,445	4.2%	Drugs	679,696	688,297	8,601	1.2%	555,006	(124,690)	(22.5%)
49,362	58,255	8,893	15.3%	37,568	(11,794)	(31.4%)	Repairs and Maintenance	541,968	698,961	156,993	22.5%	447,933	(94,035)	(21.0%)
388,493	153,515	(234,978)	(153.1%)	(331,257)	(719,750)	217.3%	Lease and Rental	1,248,583	1,842,230	593,647	32.2%	998,804	(249,779)	(25.0%)
14,548	14,601	53	0.4%	15,059	511	3.4%	Utilities	109,080	175,399	66,319	37.8%	96,773	(12,307)	(12.7%)
336,550	116,312	(220,239)	(189.4%)	187,263	(149,287)	(79.7%)	Other Expense	1,328,597	1,397,361	68,764	4.9%	1,280,472	(48,125)	(3.8%)
16,674	8,923	(7,751)	(86.9%)	159,134	142,460	89.5%	Interest Expense	213,677	112,543	(101,134)	(89.9%)	159,134	(54,543)	(34.3%)
1,606	-	(1,606)	-	-	(1,606)	-	Principal And Interest	1,606	-	(1,606)	-	-	(1,606)	-
6,635	6,528	(108)	(1.7%)	4,947	(1,688)	(34.1%)	Insurance	67,809	78,330	10,521	13.4%	63,853	(3,955)	(6.2%)
5,304,289	4,621,997	(682,292)	(14.8%)	3,598,226	(1,706,063)	(47.4%)	Total Operating Expenses	37,952,895	42,521,633	4,568,738	10.7%	32,839,658	(5,113,237)	(15.6%)
							Net Performance before Depreciation & Overhead Allocations	\$ (15,725,894)	\$ (24,341,363)	\$ 8,615,469	(35.4%)	\$ (9,978,067)	\$ (5,747,827)	57.6%
89,445	73,879	(15,566)	(21.1%)	527,570	438,125	83.0%	Depreciation	1,070,022	886,460	(183,562)	(20.7%)	820,307	(249,715)	(30.4%)
							Overhead Allocations:							
12,185	16,451	4,266	25.9%	11,677	(508)	(4.4%)	OH Risk Management	131,806	197,324	65,518	33.2%	117,684	(14,122)	(12.0%)
93,384	103,525	10,141	9.8%	91,047	(2,337)	(2.6%)	OH Revenue Cycle	1,013,986	1,242,267	228,281	18.4%	978,185	(35,801)	(3.7%)
3,050	3,185	135	4.2%	2,688	(362)	(13.5%)	OH Internal Audit	33,460	38,187	4,726	12.4%	27,881	(5,579)	(20.0%)
47,713	28,134	(19,579)	(69.6%)	33,322	(14,391)	(43.2%)	Home Office Facilities	336,004	337,597	1,592	0.5%	377,302	41,298	10.9%
14,597	14,510	(87)	(0.6%)	-	(14,597)	-	OH Administration	168,135	174,131	5,995	3.4%	497,720	329,585	66.2%
79,410	99,171	19,761	19.9%	83,679	4,269	5.1%	OH Human Resources	1,013,644	1,190,074	176,431	14.8%	836,439	(177,205)	(21.2%)
30,655	38,030	7,375	19.4%	23,784	(6,871)	(28.9%)	Legal	332,968	456,393	123,426	27.0%	214,010	(118,958)	(55.6%)
4,578	4,524	(54)	(1.2%)	4,373	(205)	(4.7%)	Records	44,562	54,277	9,715	17.9%	42,335	(2,227)	(5.3%)
-	8,919	8,919	-	8,890	8,890	-	OH Compliance	106,985	106,984	(1)	-	85,489	(21,496)	(25.1%)
52,765	58,197	5,432	9.3%	39,716	(13,049)	(32.9%)	IT Operations	599,687	698,408	98,721	14.1%	461,419	(138,268)	(30.0%)
23,666	19,494	(4,172)	(21.4%)	6,101	(17,565)	(287.9%)	IT Security	178,044	233,895	55,851	23.9%	202,296	24,252	12.0%
49,333	39,344	(9,989)	(25.4%)	29,928	(19,405)	(64.8%)	OH Finance	465,609	472,205	6,596	1.4%	339,102	(126,507)	(37.3%)
19,662	20,025	363	1.8%	16,129	(3,533)	(21.9%)	Corporate Communications	180,720	240,300	59,580	24.8%	139,923	(40,797)	(29.2%)

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
1,492	19,304	17,812	92.3%	-	(1,492)	-	OH Information Technology
130,854	242,579	111,725	46.1%	99,344	(31,510)	(31.7%)	IT Applications
67,621	45,850	(21,771)	(47.5%)	53,857	(13,764)	(25.6%)	IT Service Center
17,669	20,699	3,030	14.6%	-	(17,669)	-	OH Performance Excellence
-	13,785	13,785	-	4,193	4,193	-	Corporate Quality
52,382	55,378	2,996	5.4%	36,449	(15,933)	(43.7%)	OH Security Services
20,640	21,357	717	3.4%	-	(20,640)	-	OH Supply Chain
11,417	12,280	863	7.0%	-	(11,417)	-	HIM Department
7,244	20,831	13,587	65.2%	15,496	8,252	53.3%	OH Coding
2,035	2,394	359	15.0%	3,472	1,437	41.4%	OH Reimbursement
10,044	29,524	19,480	66.0%	-	(10,044)	-	OH Clinical Labor Pool
1,400	22,557	21,157	93.8%	-	(1,400)	-	District Nursing Admin
14,239	10,674	(3,565)	(33.4%)	-	(14,239)	-	District Operations Admin
3,882	4,779	897	18.8%	-	(3,882)	-	OH Mail Room
771,917	975,497	203,580	20.9%	564,145	(207,772)	(36.8%)	Total Overhead Allocations-
6,165,651	5,671,373	(494,278)	(8.7%)	4,689,941	(1,475,710)	(31.5%)	Total Expenses
\$ (3,933,513)	\$ (4,208,288)	\$ 274,775	(6.5%)	\$ (2,372,866)	\$ (1,560,646)	65.8%	Net Margin
1,389,539	252,462	1,137,077	450.4%	854,131	535,408	62.7%	Capital Contributions.
\$ 5,978,908	-	\$ 5,978,908	-	\$ 4,466,125	\$ (1,512,783)	(33.9%)	Transfer In/(Out)

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
231,603	231,604	1	-	60,595	(171,008)	(282.2%)	
2,104,431	2,910,948	806,516	27.7%	2,050,016	(54,415)	(2.7%)	
499,890	550,222	50,332	9.1%	442,735	(57,155)	(12.9%)	
200,321	248,410	48,090	19.4%	77,609	(122,712)	(158.1%)	
165,364	165,365	1	-	91,192	(74,172)	(81.3%)	
510,262	664,591	154,329	23.2%	486,621	(23,641)	(4.9%)	
215,372	256,284	40,911	16.0%	70,603	(144,769)	(205.0%)	
148,454	147,426	(1,028)	(0.7%)	121,464	(26,990)	(22.2%)	
249,974	249,972	(2)	-	226,355	(23,619)	(10.4%)	
28,085	28,728	643	2.2%	27,964	(121)	(0.4%)	
102,468	354,281	251,813	71.1%	-	(102,468)	-	
270,681	270,679	(2)	-	-	(270,681)	-	
120,020	128,084	8,065	6.3%	-	(120,020)	-	
48,954	57,343	8,389	14.6%	-	(48,954)	-	
9,501,488	11,705,978	2,204,490	18.8%	7,974,939	(1,526,549)	(19.1%)	
48,524,405	55,114,071	6,589,666	12.0%	41,634,904	(6,889,501)	(16.5%)	
\$ (26,297,404)	\$ (36,933,801)	\$ 10,636,397	(28.8%)	\$ (18,773,312)	\$ (7,524,091)	40.1%	
2,461,886	3,029,500	(567,614)	(18.7%)	986,971	1,474,916	149.4%	
\$ 25,323,558	\$ 37,000,000	\$ (11,676,442)	(31.6%)	\$ 18,565,823	\$ (6,757,734)	(36.4%)	

Primary Care Clinics Statement of Revenues and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Year to Date
Gross Patient Revenue	\$ 3,208,530	\$ 2,531,499	\$ 2,552,091	\$ 2,896,182	\$ 2,909,023	\$ 3,190,147	\$ 3,138,945	\$ 3,090,915	\$ 2,811,962	\$ 3,086,536	\$ 3,705,563	\$ 3,391,796	\$ 36,513,190
Contractual Allowance	1,059,426	940,971	795,450	911,759	1,014,205	921,809	815,993	1,230,968	673,491	910,212	1,206,688	886,651	11,367,622
Charity Care	1,188,343	893,302	917,542	1,078,843	1,050,015	1,175,551	1,166,762	1,098,122	973,009	1,198,555	1,215,302	1,291,086	13,246,432
Bad Debt	325,374	204,443	347,137	404,411	354,100	398,923	309,917	381,214	648,346	699,755	515,822	541,125	5,130,567
Total Contractuals and Bad Debt	2,573,143	2,038,717	2,060,129	2,395,013	2,418,320	2,496,283	2,292,672	2,710,304	2,294,846	2,808,522	2,937,811	2,718,862	29,744,621
Other Patient Revenue	566,684	575,505	543,247	678,114	590,888	590,888	679,561	350,153	589,156	228,008	770,867	547,359	6,710,431
Net Patient Service Revenue	1,202,071	1,068,287	1,035,210	1,179,284	1,081,590	1,284,752	1,525,834	730,765	1,106,272	506,023	1,538,620	1,220,293	13,479,001
Collection %	37.46%	42.20%	40.56%	40.72%	37.18%	40.27%	48.61%	23.64%	39.34%	16.39%	41.52%	35.98%	36.92%
Non-Operating Revenues													
Grants	550,122	658,694	428,700	450,916	969,806	756,066	766,155	671,832	678,531	1,061,035	661,745	996,970	8,650,571
Interest Earnings	1,943	-	-	-	-	-	-	-	-	-	-	-	1,943
Other Revenue	1,437	2,526	13,368	1,092	2,155	895	3,630	1,590	13,983	36,816	3,123	14,874	95,486
Total Other Revenues	\$ 553,502	\$ 661,220	\$ 442,068	\$ 452,008	\$ 971,960	\$ 756,960	\$ 769,785	\$ 673,422	\$ 692,513	\$ 1,097,851	\$ 664,867	\$ 1,011,845	\$ 8,748,000
Total Non-Operating Revenues	\$ 1,755,573	\$ 1,729,507	\$ 1,477,278	\$ 1,631,292	\$ 2,053,550	\$ 2,041,712	\$ 2,295,619	\$ 1,404,186	\$ 1,798,785	\$ 1,603,873	\$ 2,203,487	\$ 2,232,138	\$ 22,227,001
Direct Operating Expenses:													
Salaries and Wages	1,872,309	1,512,292	1,998,118	1,593,013	1,992,463	1,948,992	1,843,046	1,801,624	2,026,079	1,783,964	1,974,992	3,186,325	23,533,214
Benefits	471,718	444,080	475,086	511,022	495,690	531,749	529,481	483,407	521,285	502,406	525,478	571,529	6,062,929
Purchased Services	3,780	39,841	27,633	301,222	336,285	108,413	114,020	123,775	89,583	45,273	73,259	58,497	1,321,581
Medical Supplies	31,086	71,763	74,918	166,912	88,454	141,793	80,069	90,637	54,694	122,742	69,578	367,842	1,360,488
Other Supplies	5,859	9,819	7,603	12,044	12,747	75,884	27,911	70,018	29,716	15,645	9,617	107,476	384,338
Medical Services	37,749	102,323	125,019	69,614	82,573	76,331	91,847	114,405	79,063	95,437	104,037	120,930	1,099,328
Drugs	74,182	46,702	41,892	42,320	42,188	63,681	53,006	50,428	58,629	46,578	82,270	77,821	679,696
Repairs and Maintenance	34,302	44,761	36,325	64,782	33,531	16,288	86,800	20,299	48,558	62,251	44,710	49,362	541,968
Lease and Rental	191,910	129,886	(54,422)	90,137	90,805	83,498	92,625	151,394	37,932	37,605	8,719	388,493	1,248,583
Utilities	5,558	13,231	5,510	7,644	10,006	7,361	10,185	9,291	8,555	8,059	9,131	14,548	109,080
Other Expense	86,265	78,069	93,788	58,676	105,038	75,674	92,735	92,956	99,414	144,225	65,206	336,550	1,328,597
Interest Expense	-	-	56,288	18,450	17,949	17,790	17,630	17,470	17,308	17,143	16,976	16,674	213,677
Principal And Interest	-	-	-	-	-	-	-	-	-	-	-	-	1,606
Insurance	4,947	4,947	4,947	4,947	4,947	4,947	4,947	6,334	6,937	6,635	6,635	6,635	67,809
Total Operating Expenses	2,819,665	2,497,713	2,892,703	2,940,782	3,312,676	3,152,400	3,044,303	3,032,038	3,077,754	2,887,964	2,990,609	5,304,289	37,952,895
Net Performance before Depreciation & Overhead Allocations													
	\$ (1,064,092)	\$ (768,206)	\$ (1,415,425)	\$ (1,309,490)	\$ (1,259,126)	\$ (1,110,688)	\$ (748,684)	\$ (1,627,851)	\$ (1,278,969)	\$ (1,284,090)	\$ (787,122)	\$ (3,072,150)	\$ (15,725,894)
Depreciation	30,892	30,892	201,655	87,803	89,261	88,977	89,813	89,813	90,241	90,345	90,885	89,445	1,070,022
Overhead Allocations:													
OH Risk Management	11,508	10,550	11,012	10,599	11,437	10,402	11,655	10,891	9,818	10,102	11,647	12,185	131,806
OH Revenue Cycle	81,046	75,330	-	162,033	84,800	85,134	73,335	79,426	79,387	90,824	109,286	93,384	1,013,986
OH Internal Audit	3,588	3,044	3,008	3,211	3,189	2,070	1,976	2,031	1,977	2,031	4,286	3,050	33,460
Home Office Facilities	26,450	25,091	-	37,902	19,592	25,574	24,239	37,077	18,192	33,779	40,396	47,713	336,004
OH Administration	2,283	18,787	12,453	13,871	12,698	13,349	18,937	13,648	21,108	14,196	12,208	14,597	168,135
OH Human Resources	85,592	68,007	134,987	68,587	90,552	82,055	64,698	91,855	82,713	74,306	90,882	79,410	1,013,644
Legal	22,394	24,447	22,316	40,492	33,271	26,867	25,216	25,941	27,432	23,653	30,283	30,655	332,968
Records	3,633	3,542	3,789	3,875	2,924	3,470	3,607	3,746	4,473	3,187	3,737	4,578	44,562
OH Compliance	13,667	11,822	14,607	12,306	12,965	12,765	12,096	13,047	3,710	-	-	-	106,985
IT Operations	42,187	48,371	5,820	68,578	36,151	44,138	64,162	47,012	135,914	1,337	53,251	52,765	599,687

Primary Care Clinics Statement of Revenues and Expenses by Month

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Year to Date
IT Security	11,440	16,335	11,257	12,739	15,875	12,433	12,969	13,431	24,634	11,851	11,414	23,666	178,044
OH Finance	34,202	34,793	38,236	32,428	38,205	40,967	34,849	39,512	43,144	43,607	36,333	49,333	465,609
Corporate Communications	18,203	15,236	11,791	10,279	14,449	13,466	11,992	15,054	12,805	19,574	18,208	19,662	180,720
OH Information Technology	24,790	18,081	20,994	25,954	14,034	20,951	19,251	22,228	46,380	-	17,448	1,492	231,603
IT Applications	111,456	65,852	-	736,277	116,402	117,312	59,647	167,228	107,474	178,484	313,445	130,854	2,104,431
IT Service Center	41,803	30,484	35,825	34,788	38,269	45,034	56,323	38,254	28,602	24,940	57,946	67,621	499,890
OH Performance Excellence	24,133	10,449	15,136	15,961	14,678	20,187	15,833	15,706	18,321	15,203	17,045	17,669	200,321
Corporate Quality	13,253	11,415	17,059	16,561	20,146	19,739	19,246	20,925	23,302	-	3,718	-	165,364
OH Security Services	40,055	33,123	39,430	55,297	33,543	25,329	38,937	55,663	40,590	41,963	53,949	52,382	510,262
OH Supply Chain	20,666	16,737	17,733	17,584	17,338	15,756	17,348	17,412	19,662	16,225	18,271	20,640	215,372
HIM Department	13,556	11,912	15,225	10,052	12,903	12,507	12,059	12,517	12,126	12,275	11,905	11,417	148,454
OH Coding	25,327	18,592	22,685	21,159	21,870	21,803	21,748	21,702	25,565	21,791	20,488	7,244	249,974
OH Reimbursement	1,908	2,445	2,220	2,221	2,209	2,244	2,170	2,238	2,560	2,251	3,583	2,035	28,085
OH Clinical Labor Pool	2,245	2,386	7,201	13,315	10,555	10,094	10,949	6,541	11,522	9,328	8,289	10,044	102,468
District Nursing Admin	20,342	10,043	15,230	23,024	11,314	24,702	78,439	22,709	17,639	26,307	19,532	1,400	270,681
District Operations Admin	11,946	6,420	13,665	10,752	9,784	9,300	12,343	6,064	8,533	9,301	7,673	14,239	120,020
OH Mail Room	3,893	4,266	5,253	2,595	4,140	4,583	3,833	4,824	2,929	5,012	3,745	3,882	48,954
Total Overhead Allocations	711,568	597,561	496,932	1,462,440	703,293	722,231	727,857	806,682	830,512	691,527	978,968	771,917	9,501,488
Total Expenses	3,562,125	3,126,166	3,591,290	4,491,025	4,105,230	3,963,609	3,861,973	3,928,533	3,998,506	3,669,835	4,060,462	6,165,651	48,524,405
Net Margin	\$ (1,806,552)	\$ (1,396,660)	\$ (2,114,013)	\$ (2,859,733)	\$ (2,051,680)	\$ (1,921,897)	\$ (1,566,354)	\$ (2,524,346)	\$ (2,199,721)	\$ (2,065,962)	\$ (1,856,975)	\$ (3,933,513)	\$ (26,297,404)
Capital Contributions.	204,850	-	79,780	-	-	46,790	201,342	233,306	49,312	244,823	12,144	1,389,539	2,461,886
General Fund Support/Transfer In	-	-	-	-	-	-	\$14,702,849	-	\$4,641,801	-	-	\$5,978,908	\$25,323,558

	Clinic Administration	Belle Glade Medical Clinic	Delray Medical Clinic	Lantana Medical Clinic	Mangonia Park Medical Clinic	West Palm Beach Medical Clinic	Jupiter Medical Clinic	Lake Worth Medical Clinic	Lewis Center Medical Clinic	West Boca Medical Clinic	St Ann Place Medical Clinic	Mobile Warrior	Mobile Van Scout	Mobile Van Hero	Atlantis Medical Clinic	Port Medical Clinic	Total
Gross Patient Revenue	\$ 10,919	\$ 2,431,831	\$ 2,172,682	\$ 5,610,773	\$ 2,082,407	\$ 4,322,643	\$ 1,275,624	\$ 3,208,421	\$ 127,239	\$ 847,043	\$ 35,090	\$ 212,674	\$ 2,497	\$ 152,843	-	\$ 39,722	\$ 22,532,408
Contractual Allowance	(651,999)	933,933	756,679	1,303,848	732,543	1,144,452	425,905	1,373,437	64,821	433,225	8,575	15,474	3,111	84,995	-	6,584	6,635,582
Charity Care	(35,980)	711,355	680,614	2,306,354	327,589	1,584,163	482,776	1,112,215	23,027	287,188	5,896	138,064	285	24,819	-	28,392	7,676,759
Bad Debt	(2,376)	264,565	317,567	742,556	401,783	542,136	164,428	329,382	31,500	75,001	15,189	33,586	29	15,686	-	832	2,931,863
Total Contractual Allowances and Bad Debt	(690,355)	1,909,853	1,754,861	4,352,757	1,461,914	3,270,751	1,073,110	2,815,034	119,348	795,413	29,660	187,125	3,425	125,500	-	35,808	17,244,204
Other Patient Revenue	-	483,805	321,207	1,153,376	175,740	985,629	252,423	674,470	65,282	309,786	11,169	34,934	1	15,353	36,374	266	4,519,814
Net Patient Revenue	701,275	1,005,783	739,028	2,411,392	796,232	2,037,521	454,937	1,067,856	73,173	361,416	16,599	60,483	(927)	42,696	36,374	4,180	9,808,018
Collection %	6,422,41%	41,36%	34,01%	42,98%	38,24%	47,14%	35,66%	33,28%	57,51%	42,67%	47,30%	28,44%	(37,12%)	27,93%	-	10,52%	43,53%
Grants	1,338,643	791,475	575,253	1,006,949	695,500	932,338	333,857	801,319	3,972	288,916	59,561	77,177	-	79,781	302,989	-	7,287,728
Interest Earnings	1,943	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,943
Other Revenue	87,663	5,904	-	-	-	-	-	-	-	-	-	-	-	-	-	-	93,567
Total Other Revenues	1,428,249	797,379	575,253	1,006,949	695,500	932,338	333,857	801,319	3,972	288,916	59,561	77,177	-	79,781	302,989	-	7,383,238
Total Revenues	\$ 2,129,523	\$ 1,803,161	\$ 1,314,281	\$ 3,418,341	\$ 1,491,732	\$ 2,969,859	\$ 788,794	\$ 1,869,175	\$ 77,146	\$ 650,332	\$ 76,160	\$ 137,660	\$ (927)	\$ 122,477	\$ 339,363	\$ 4,180	\$ 17,191,256
Direct Operational Expenses:																	
Salaries and Wages	4,525,702	1,869,969	1,446,382	2,948,492	1,675,442	2,320,539	869,446	2,122,282	32,722	725,707	182,286	209,995	1,043	219,235	-	-	19,149,241
Benefits	1,212,918	436,342	390,439	778,518	493,113	512,993	213,837	542,865	7,471	172,551	55,303	69,791	179	52,993	-	-	4,939,313
Purchased Services	363,370	34,676	381,656	13,424	403,266	20,815	17,520	8,243	5,987	21,659	-	-	355	600	8,638	-	1,279,310
Medical Supplies	-	112,931	148,487	146,196	83,022	187,388	50,748	109,659	7,891	74,419	6,041	6,779	82	4,884	91,817	-	1,030,343
Other Supplies	11,185	10,818	18,979	14,465	13,970	29,037	15,554	16,478	5,188	4,755	402	8,692	1,266	4,976	169,111	-	324,877
Medical Services	-	114,624	108,116	176,556	70,217	143,816	138,816	285,950	4,164	55,558	1,511	-	-	-	-	-	1,099,328
Drugs	-	52,448	138,244	152,910	121,289	176,052	4,096	21,849	(69)	12,256	287	156	54	124	-	-	679,696
Repairs and Maintenance	381,243	4,681	19,974	7,185	10,681	5,832	4,521	18,812	2,814	7,101	1,355	11,101	7,378	12,641	3,898	-	499,218
Lease and Rental	-	90,829	113,971	171,507	47,326	154,993	(160)	188,342	290	68,058	100	115	45	170	115,086	-	950,672
Utilities	-	23,148	11,384	2,145	7,842	2,145	15,173	11,336	1,628	7,366	1,375	-	-	-	3,801	-	87,343
Other Expense	308,241	160,853	77,597	107,478	78,791	134,621	45,405	148,286	9,501	27,256	5,829	2,254	233	12,491	7,659	-	1,126,496
Interest Expense	1,364	-	76,254	-	35,000	-	13,644	18,843	-	38,312	-	-	-	-	-	-	183,416
Principal And Interest	-	-	-	-	1,606	-	-	-	-	-	-	-	-	-	-	-	1,606
Insurance	-	5,681	3,790	8,461	469	7,844	2,111	4,762	299	1,629	-	10,561	10,386	10,617	-	-	66,609
Total Operating Expenses	6,804,024	2,917,001	2,935,272	4,527,337	3,042,033	3,696,076	1,390,711	3,497,706	76,986	1,216,628	254,489	319,445	21,021	318,729	400,010	-	31,417,469
Net Performance before Depreciation & Overhead Allocations	(4,674,501)	(1,113,840)	(1,620,991)	(1,108,996)	(1,550,301)	(726,217)	(601,917)	(1,628,531)	160	(566,296)	(178,330)	(181,785)	(21,948)	(196,252)	(60,647)	4,180	(14,226,213)
Depreciation	5,209	93,380	35,601	14,246	22,015	20,574	1,443	4,857	-	8,259	-	-	13,884	83,527	2,090	-	305,086
Overhead Allocations:																	
OH Risk Management	109,977	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	109,977
OH Revenue Cycle	753,638	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	753,638
OH Internal Audit	27,920	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	27,920
Home Office Facilities	262,478	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	262,478
OH Administration	140,290	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	140,290
OH Human Resources	833,684	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	833,684
Legal	277,825	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	277,825
Records	37,182	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	37,182
OH Compliance	89,268	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	89,268
IT Operations	500,372	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	500,372
IT Security	148,558	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	148,558
OH Finance	388,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	388,500
Corporate Communications	150,791	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	150,791
OH Information Technology	193,248	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	193,248
IT Applications	1,755,915	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,755,915
IT Service Center	417,103	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	417,103
OH Performance Excellence	167,146	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	167,146
Corporate Quality	137,978	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	137,978
OH Security Services	340,174	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	340,174
OH Supply Chain	179,705	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	179,705
HIM Department	123,868	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	123,868
OH Coding	208,575	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	208,575
OH Reimbursement	23,433	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	23,433
OH Clinical Labor Pool	85,499	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	85,499
District Nursing Admin	225,853	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	225,853
District Operations Admin	100,144	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100,144
OH Mail Room	40,846	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40,846
Total Overhead Allocations	7,719,971	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,719,971
Total Expenses	14,548,923	3,010,381	3,135,653	4,541,584	3,141,395	3,716,650	1,518,245	3,645,121	76,986	1,311,743	254,489	319,445	34,906	402,256	402,100	-	40,059,875
Net Margin	\$ (12,419,399)	\$ (1,207,220)	\$ (1,821,372)	\$ (1,123,243)	\$ (1,649,664)	\$ (746,791)	\$ (729,451)	\$ (1,775,946)	\$ 160	\$ (661,411)	\$ (178,330)	\$ (181,785)	\$ (35,833)	\$ (279,779)	\$ (62,737)	\$ 4,180	\$ (22,868,620)
Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer In/(Out)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,951,903	\$ 1,517,807	\$ 434,096	28.6%	\$ 1,658,657	\$ 293,247	17.7%	Gross Patient Revenue	\$ 22,532,408	\$ 18,863,926	\$ 3,668,482	19.4%	\$ 18,740,707	\$ 3,791,701	20.2%
412,969	434,318	(21,349)	(4.9%)	(3,011,655)	3,424,624	(113.7%)	Contractual Allowance	6,635,582	5,397,917	1,237,665	22.9%	4,510,961	2,124,621	47.1%
691,581	583,261	108,320	18.6%	318,108	373,473	117.4%	Charity Care	7,676,759	7,249,205	427,554	5.9%	6,796,430	880,328	13.0%
271,257	143,831	127,426	88.6%	287,668	(16,410)	(5.7%)	Bad Debt	2,931,863	1,787,591	1,144,272	64.0%	2,518,564	413,299	16.4%
1,375,807	1,161,410	214,397	18.5%	(2,405,879)	3,781,687	(157.2%)	Total Contractuals and Bad Debt	17,244,204	14,434,713	2,809,491	19.5%	13,825,955	3,418,249	24.7%
348,120	226,941	121,179	53.4%	726,471	(378,351)	(52.1%)	Other Patient Revenue	4,519,814	2,820,680	1,699,134	60.2%	3,529,597	990,217	28.1%
924,216	583,338	340,878	58.4%	4,791,007	(3,866,791)	(80.7%)	Net Patient Service Revenue	9,808,018	7,249,893	2,558,125	35.3%	8,444,349	1,363,669	16.1%
47.35%	38.43%			288.85%			Collection %	43.53%	38.43%			45.06%		
891,451	599,977	291,474	48.6%	1,242,480	(351,029)	(28.3%)	Grants	7,287,728	7,456,580	(168,852)	(2.3%)	9,443,053	(2,155,325)	(22.8%)
-	-	-	-	1,246	(1,246)	-	Interest Earnings	1,943	-	1,943	-	2,063	(120)	(5.8%)
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	649,065	(649,065)	-
14,874	10,534	4,340	41.2%	(642,548)	657,422	(102.3%)	Other Revenue	93,567	130,811	(37,244)	(28.5%)	155,286	(61,719)	(39.7%)
\$ 1,830,541	\$ 1,193,849	\$ 636,692	53.3%	\$ 5,392,185	\$ (3,561,643)	(66.1%)	Total Revenues	\$ 17,191,256	\$ 14,837,284	\$ 2,353,972	15.9%	\$ 18,693,818	\$ (1,502,562)	(8.0%)
							Direct Operating Expenses:							
2,610,402	2,730,975	120,574	4.4%	1,981,267	(629,135)	(31.8%)	Salaries and Wages	19,218,729	22,104,895	2,886,166	13.1%	17,163,330	(2,055,399)	(12.0%)
458,130	511,928	53,798	10.5%	442,861	(15,269)	(3.4%)	Benefits	4,943,983	5,361,197	417,214	7.8%	4,502,429	(441,554)	(9.8%)
55,422	111,189	55,767	50.2%	16,453	(38,969)	(236.9%)	Purchased Services	1,279,310	1,334,598	55,289	4.1%	363,837	(915,473)	(251.6%)
331,964	90,542	(241,422)	(266.6%)	325,000	(6,964)	(2.1%)	Medical Supplies	1,030,343	1,086,453	56,110	5.2%	966,813	(63,530)	(6.6%)
98,364	37,554	(60,809)	(161.9%)	26,938	(71,426)	(265.1%)	Other Supplies	324,877	450,494	125,618	27.9%	397,809	72,933	18.3%
120,930	68,139	(52,791)	(77.5%)	60,938	(59,991)	(98.4%)	Medical Services	1,099,328	817,800	(281,528)	(34.4%)	782,428	(316,900)	(40.5%)
77,821	57,103	(20,718)	(36.3%)	81,165	3,343	4.1%	Drugs	679,696	685,797	6,101	0.9%	553,861	(125,835)	(22.7%)
45,297	55,756	10,459	18.8%	35,565	(9,732)	(27.4%)	Repairs and Maintenance	499,218	669,061	169,843	25.4%	372,229	(126,988)	(34.1%)
305,109	120,625	(184,484)	(152.9%)	(340,654)	(645,763)	189.6%	Lease and Rental	950,672	1,447,548	496,876	34.3%	730,078	(220,594)	(30.2%)
12,871	11,951	(920)	(7.7%)	12,196	(674)	(5.5%)	Utilities	87,343	143,500	56,157	39.1%	78,188	(9,156)	(11.7%)
283,417	103,968	(179,450)	(172.6%)	173,868	(109,549)	(63.0%)	Other Expense	1,126,496	1,248,969	122,473	9.8%	1,179,755	53,260	4.5%
14,233	8,923	(5,310)	(59.5%)	148,580	134,347	90.4%	Interest Expense	183,416	112,543	(70,874)	(63.0%)	148,580	(34,836)	(23.4%)
1,606	-	(1,606)	-	-	(1,606)	-	Principal And Interest	1,606	-	(1,606)	-	-	(1,606)	-
6,459	6,479	20	0.3%	4,902	(1,557)	(31.8%)	Insurance	66,609	77,748	11,139	14.3%	63,039	(3,571)	(5.7%)
4,422,025	3,915,133	(506,893)	(12.9%)	2,969,080	(1,452,945)	(48.9%)	Total Operating Expenses	31,491,626	35,540,602	4,048,976	11.4%	27,302,376	(4,189,250)	(15.3%)
							Net Performance before Depreciation & Overhead Allocations	\$ (14,300,370)	\$ (20,703,318)	\$ 6,402,948	(30.9%)	\$ (8,608,559)	\$ (5,691,811)	66.1%
75,751	69,164	(6,586)	(9.5%)	499,711	423,961	84.8%	Depreciation	922,436	829,979	(92,456)	(11.1%)	731,132	(191,304)	(26.2%)
							Overhead Allocations:							
10,167	13,725	3,558	25.9%	9,858	(309)	(3.1%)	OH Risk Management	109,977	164,645	54,668	33.2%	99,349	(10,628)	(10.7%)
69,407	76,944	7,537	9.8%	75,273	5,866	7.8%	OH Revenue Cycle	753,638	923,306	169,668	18.4%	808,710	55,072	6.8%
2,545	2,658	113	4.3%	2,269	(276)	(12.2%)	OH Internal Audit	27,920	31,863	3,943	12.4%	23,536	(4,384)	(18.6%)
37,272	21,975	(15,297)	(69.6%)	29,140	(8,132)	(27.9%)	Home Office Facilities	262,478	263,722	1,244	0.5%	329,952	67,474	20.4%
12,180	12,105	(75)	(0.6%)	-	(12,180)	-	OH Administration	140,290	145,293	5,002	3.4%	420,173	279,883	66.6%
65,312	81,567	16,255	19.9%	71,465	6,153	8.6%	OH Human Resources	833,684	978,793	145,109	14.8%	714,352	(119,332)	(16.7%)
25,578	31,736	6,158	19.4%	20,078	(5,500)	(27.4%)	Legal	277,825	380,810	102,984	27.0%	180,666	(97,159)	(53.8%)
3,820	3,774	(46)	(1.2%)	3,692	(128)	(3.5%)	Records	37,182	45,288	8,106	17.9%	35,738	(1,444)	(4.0%)
-	7,438	7,438	-	7,505	7,505	-	OH Compliance	89,268	89,267	(1)	-	72,169	(17,099)	(23.7%)
44,027	48,562	4,535	9.3%	33,528	(10,499)	(31.3%)	IT Operations	500,372	582,744	82,372	14.1%	389,526	(110,846)	(28.5%)
19,747	16,267	(3,480)	(21.4%)	5,150	(14,597)	(283.4%)	IT Security	148,558	195,160	46,602	23.9%	170,777	22,219	13.0%
41,163	32,829	(8,334)	(25.4%)	25,265	(15,898)	(62.9%)	OH Finance	388,500	394,003	5,503	1.4%	286,268	(102,232)	(35.7%)
16,406	16,705	299	1.8%	13,616	(2,790)	(20.5%)	Corporate Communications	150,791	200,504	49,713	24.8%	118,121	(32,670)	(27.7%)

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
1,245	16,104	14,859	92.3%	-	(1,245)	-	OH Information Technology
109,183	202,410	93,227	46.1%	83,866	(25,317)	(30.2%)	IT Applications
56,422	38,261	(18,161)	(47.5%)	45,466	(10,956)	(24.1%)	IT Service Center
14,743	17,268	2,525	14.6%	-	(14,743)	-	OH Performance Excellence
-	11,501	11,501	-	3,540	3,540	-	Corporate Quality
34,921	36,919	1,998	5.4%	30,085	(4,836)	(16.1%)	OH Security Services
17,222	17,820	598	3.4%	-	(17,222)	-	OH Supply Chain
9,526	10,250	724	7.1%	-	(9,526)	-	HIM Department
6,044	17,383	11,339	65.2%	13,082	7,038	53.8%	OH Coding
1,698	1,992	294	14.8%	2,931	1,233	42.1%	OH Reimbursement
8,381	24,635	16,254	66.0%	-	(8,381)	-	OH Clinical Labor Pool
1,168	18,821	17,653	93.8%	-	(1,168)	-	District Nursing Admin
11,881	8,906	(2,975)	(33.4%)	-	(11,881)	-	District Operations Admin
3,239	3,987	748	18.8%	-	(3,239)	-	OH Mail Room
623,297	792,541	169,244	21.4%	475,809	(147,488)	(31.0%)	Total Overhead Allocations-
5,121,073	4,776,838	(344,235)	(7.2%)	3,944,600	(1,176,472)	(29.8%)	Total Expenses
\$ (3,290,531)	\$ (3,582,988)	\$ 292,457	(8.2%)	\$ 1,447,584	\$ (4,738,116)	(327.3%)	Net Margin
1,119,872	198,187	921,685	465.1%	932,653	187,219	20.1%	Capital Contributions.
\$ 5,335,409	-	\$ 5,335,409	-	\$ 2,072,229	\$ (3,263,179)	(157.5%)	Transfer In/(Out)

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
193,248	193,248	1	-	51,154	(142,094)	(277.8%)	
1,755,915	2,428,865	672,950	27.7%	1,730,615	(25,300)	(1.5%)	
417,103	459,099	41,996	9.1%	373,754	(43,349)	(11.6%)	
167,146	207,271	40,125	19.4%	65,517	(101,629)	(155.1%)	
137,978	137,979	-	-	76,985	(60,993)	(79.2%)	
340,174	443,061	102,886	23.2%	401,659	61,485	15.3%	
179,705	213,840	34,135	16.0%	59,604	(120,101)	(201.5%)	
123,868	123,011	(857)	(0.7%)	102,540	(21,328)	(20.8%)	
208,575	208,574	(1)	-	191,088	(17,487)	(9.2%)	
23,433	23,970	537	2.2%	23,606	173	0.7%	
85,499	295,609	210,109	71.1%	-	(85,499)	-	
225,853	225,852	(1)	-	-	(225,853)	-	
100,144	106,872	6,728	6.3%	-	(100,144)	-	
40,846	47,846	7,000	14.6%	-	(40,846)	-	
7,719,971	9,510,494	1,790,523	18.8%	6,725,859	(994,112)	(14.8%)	
40,134,033	45,881,075	5,747,043	12.5%	34,759,367	(5,374,665)	(15.5%)	
\$ (22,942,777)	\$ (31,043,791)	\$ 8,101,015	(26.1%)	\$ (16,065,550)	\$ (6,877,227)	42.8%	
1,826,242	2,378,200	(551,958)	(23.2%)	970,072	856,170	88.3%	
\$ 21,116,535	\$ 31,000,000	\$ (9,883,465)	(31.9%)	\$ 15,447,247	\$ (5,669,288)	(36.7%)	

	Dental Clinic Administration	Belle Glade Dental Clinic	Delray Dental Clinic	Lantana Dental Clinic	West Palm Beach Dental Clinic	Atlantis Dental Clinic	Port Dental Clinic	Total
Gross Patient Revenue	-	\$ 1,826,662	\$ 2,769,689	\$ 3,224,162	\$ 3,712,033	-	\$ 48,439	\$ 11,580,986
Contractual Allowance	-	639,633	748,196	1,116,374	1,297,474	-	139	3,801,816
Charity Care	-	551,896	1,234,771	1,382,427	1,797,270	-	48,188	5,014,552
Bad Debt	-	183,452	455,312	450,735	440,954	-	4,255	1,534,708
Total Contractual Allowances and Bad Debt	-	1,374,981	2,438,279	2,949,536	3,535,699	-	52,582	10,351,077
Other Patient Revenue	-	415,077	475,774	562,200	687,698	-	259	2,141,007
Net Patient Revenue	-	866,757	807,184	836,826	864,032	-	(3,883)	3,370,917
Collection %	-	47.45%	29.14%	25.95%	23.28%	-	(8.02%)	29.11%
Grants	80,987	151,569	301,671	363,637	464,980	-	-	1,362,843
Other Revenue	1,919	-	-	-	-	-	-	1,919
Total Other Revenues	82,906	151,569	301,671	363,637	464,980	-	-	1,364,762
Total Revenues	\$ 82,906	\$ 1,018,326	\$ 1,108,855	\$ 1,200,463	\$ 1,329,012	-	\$ (3,883)	\$ 4,735,679
Direct Operational Expenses:								
Salaries and Wages	506,316	435,990	668,854	951,945	1,492,641	-	-	4,055,747
Benefits	116,260	140,398	172,807	296,872	344,280	-	-	1,070,617
Purchased Services	-	10,987	5,035	23,516	2,423	311	-	42,272
Medical Supplies	-	44,536	71,943	81,277	132,389	-	-	330,145
Other Supplies	75	2,923	17,918	5,594	20,778	12,174	-	59,462
Repairs and Maintenance	-	6,475	14,378	8,259	10,776	2,862	-	42,750
Lease and Rental	-	35,066	45,445	67,569	133,209	16,622	-	297,911
Utilities	-	9,500	4,726	2,145	2,145	3,221	-	21,737
Other Expense	18,741	29,716	43,256	49,620	55,541	1,934	-	198,808
Interest Expense	-	-	30,261	-	-	-	-	30,261
Insurance	-	1,200	-	-	-	-	-	1,200
Total Operating Expenses	641,393	716,790	1,074,622	1,486,795	2,194,183	37,123	-	6,150,907
Net Performance before Depreciation & Overhead Allocations	(558,486)	301,536	34,233	(286,332)	(865,171)	(37,123)	(3,883)	(1,415,228)
Depreciation	-	14,412	24,286	10,503	31,785	1,208	-	82,195
Overhead Allocations:								
OH Risk Management	21,829	-	-	-	-	-	-	21,829
OH Revenue Cycle	260,348	-	-	-	-	-	-	260,348
OH Internal Audit	5,540	-	-	-	-	-	-	5,540
Home Office Facilities	73,526	-	-	-	-	-	-	73,526
OH Administration	27,845	-	-	-	-	-	-	27,845
OH Human Resources	179,959	-	-	-	-	-	-	179,959
Legal	55,142	-	-	-	-	-	-	55,142
Records	7,380	-	-	-	-	-	-	7,380
OH Compliance	17,717	-	-	-	-	-	-	17,717
IT Operations	99,314	-	-	-	-	-	-	99,314
IT Security	29,486	-	-	-	-	-	-	29,486
OH Finance	77,110	-	-	-	-	-	-	77,110
Corporate Communications	29,929	-	-	-	-	-	-	29,929
OH Information Technology	38,356	-	-	-	-	-	-	38,356
IT Applications	348,516	-	-	-	-	-	-	348,516
IT Service Center	82,787	-	-	-	-	-	-	82,787
OH Performance Excellence	33,175	-	-	-	-	-	-	33,175
Corporate Quality	27,385	-	-	-	-	-	-	27,385
OH Security Services	170,087	-	-	-	-	-	-	170,087
OH Supply Chain	35,667	-	-	-	-	-	-	35,667
HIM Department	24,586	-	-	-	-	-	-	24,586
OH Coding	41,399	-	-	-	-	-	-	41,399
OH Reimbursement	4,652	-	-	-	-	-	-	4,652
OH Clinical Labor Pool	16,969	-	-	-	-	-	-	16,969
District Nursing Admin	44,828	-	-	-	-	-	-	44,828
District Operations Admin	19,876	-	-	-	-	-	-	19,876
OH Mail Room	8,108	-	-	-	-	-	-	8,108
Total Overhead Allocations	1,781,517	-	-	-	-	-	-	1,781,517
Total Expenses	2,422,909	731,202	1,164,300	1,497,298	2,225,969	38,331	-	8,080,010
Net Margin	\$ (2,340,003)	\$ 287,124	\$ (55,445)	\$ (296,836)	\$ (896,957)	\$ (38,331)	\$ (3,883)	\$ (3,344,331)
Capital	-	-	-	-	-	-	-	-
Transfer In/(Out)	-	-	16	-	-	-	-	-

Current Month								Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,060,383	\$ 788,277	\$ 272,106	34.5%	\$ 831,963	\$ 228,420	27.5%	Gross Patient Revenue	\$ 11,580,986	\$ 9,797,174	\$ 1,783,812	18.2%	\$ 11,486,535	\$ 94,451	0.8%
325,439	290,330	35,109	12.1%	3,419,684	(3,094,245)	(90.5%)	Contractual Allowance	3,801,816	3,608,341	193,475	5.4%	5,210,965	(1,409,148)	(27.0%)
517,671	403,606	114,065	28.3%	498,439	19,232	3.9%	Charity Care	5,014,552	5,016,264	(1,712)	-	4,728,688	285,865	6.0%
143,386	46,946	96,440	205.4%	217,217	(73,831)	(34.0%)	Bad Debt	1,534,708	583,462	951,246	163.0%	1,195,871	338,837	28.3%
986,495	740,882	245,613	33.2%	4,135,340	(3,148,845)	(76.1%)	Total Contractuals and Bad Debt	10,351,077	9,208,067	1,143,010	12.4%	11,135,524	(784,447)	(7.0%)
181,613	82,168	99,446	121.0%	237,392	(55,779)	(23.5%)	Other Patient Revenue	2,141,007	1,021,136	1,119,871	109.7%	1,614,345	526,662	32.6%
255,501	129,563	125,938	97.2%	(3,065,984)	3,321,485	(108.3%)	Net Patient Service Revenue	3,370,917	1,610,243	1,760,673	109.3%	1,965,356	1,405,560	71.5%
24.10%	16.44%			(368.52%)			Collection %	29.11%	16.44%			17.11%		
105,520	132,108	(26,588)	(20.1%)	216,125	(110,605)	(51.2%)	Grants	1,362,843	1,641,900	(279,057)	(17.0%)	1,784,706	(421,863)	(23.6%)
-	-	-	-	-	-	-	Other Financial Assistance	-	-	-	-	89,351	(89,351)	-
-	172	(171)	(99.4%)	350	(350)	(100.0%)	Other Revenue	1,919	2,122	(202)	(9.5%)	121,277	(119,358)	(98.4%)
\$ 361,020	\$ 261,842	\$ 99,178	37.9%	\$ (2,849,509)	\$ 3,210,530	(112.7%)	Total Revenues	\$ 4,735,679	\$ 3,254,265	\$ 1,481,414	45.5%	\$ 3,960,691	\$ 774,988	19.6%
							Direct Operating Expenses:							
488,588	506,821	18,233	3.6%	455,289	(33,299)	(7.3%)	Salaries and Wages	4,059,333	4,687,682	628,349	13.4%	3,749,906	(309,426)	(8.3%)
92,506	109,839	17,334	15.8%	93,185	679	0.7%	Benefits	1,070,968	1,210,707	139,739	11.5%	968,250	(102,718)	(10.6%)
3,074	5,914	2,840	48.0%	3,453	379	11.0%	Purchased Services	42,272	71,012	28,740	40.5%	30,745	(11,527)	(37.5%)
35,878	25,679	(10,199)	(39.7%)	36,007	129	0.4%	Medical Supplies	330,145	308,005	(22,140)	(7.2%)	273,529	(56,615)	(20.7%)
9,113	7,967	(1,146)	(14.4%)	2,855	(6,258)	(219.2%)	Other Supplies	59,462	95,670	36,208	37.8%	38,608	(20,854)	(54.0%)
-	212	212	-	102	102	-	Drugs	-	2,500	2,500	100.0%	1,145	1,145	100.0%
4,065	2,499	(1,566)	(62.7%)	2,003	(2,062)	(102.9%)	Repairs and Maintenance	42,750	29,900	(12,850)	(43.0%)	75,703	32,953	43.5%
83,384	32,890	(50,494)	(153.5%)	9,397	(73,987)	(787.3%)	Lease and Rental	297,911	394,682	96,771	24.5%	268,726	(29,185)	(10.9%)
1,678	2,650	972	36.7%	2,863	1,185	41.4%	Utilities	21,737	31,899	10,162	31.9%	18,585	(3,152)	(17.0%)
52,190	12,344	(39,846)	(322.8%)	13,395	(38,795)	(289.6%)	Other Expense	199,395	148,392	(51,003)	(34.4%)	100,717	(98,678)	(98.0%)
2,441	-	(2,441)	-	10,553	8,113	76.9%	Interest Expense	30,261	-	(30,261)	-	10,553	(19,707)	(186.7%)
176	49	(128)	(261.2%)	45	(131)	(291.1%)	Insurance	1,200	582	(618)	(106.2%)	815	(385)	(47.2%)
773,093	706,864	(66,229)	(9.4%)	629,146	(143,947)	(22.9%)	Total Operating Expenses	6,155,431	6,981,031	825,599	11.8%	5,537,282	(618,150)	(11.2%)
							Net Performance before Depreciation & Overhead Allocations	\$ (1,419,752)	\$ (3,726,766)	\$ 2,307,013	(61.9%)	\$ (1,576,591)	\$ 156,839	(9.9%)
13,695	4,715	(8,980)	(190.5%)	27,859	14,164	50.8%	Depreciation	147,586	56,481	(91,105)	(161.3%)	89,175	(58,412)	(65.5%)
							Overhead Allocations:							
2,018	2,726	708	26.0%	1,819	(199)	(10.9%)	OH Risk Management	21,829	32,679	10,850	33.2%	18,335	(3,494)	(19.1%)
23,977	26,580	2,603	9.8%	15,774	(8,203)	(52.0%)	OH Revenue Cycle	260,348	318,960	58,613	18.4%	169,475	(90,873)	(53.6%)
505	527	22	4.2%	419	(86)	(20.5%)	OH Internal Audit	5,540	6,324	784	12.4%	4,345	(1,195)	(27.5%)
10,441	6,159	(4,282)	(69.5%)	4,182	(6,259)	(149.7%)	Home Office Facilities	73,526	73,875	349	0.5%	47,350	(26,176)	(55.3%)
2,417	2,405	(12)	(0.5%)	-	(2,417)	-	OH Administration	27,845	28,838	993	3.4%	77,547	49,702	64.1%
14,098	17,604	3,506	19.9%	12,214	(1,884)	(15.4%)	OH Human Resources	179,959	211,281	31,322	14.8%	122,087	(57,872)	(47.4%)
5,077	6,294	1,217	19.3%	3,706	(1,371)	(37.0%)	Legal	55,142	75,583	20,441	27.0%	33,344	(21,798)	(65.4%)
758	750	(8)	(1.1%)	681	(77)	(11.3%)	Records	7,380	8,989	1,609	17.9%	6,597	(783)	(11.9%)
-	1,482	1,482	-	1,385	1,385	-	OH Compliance	17,717	17,718	-	-	13,320	(4,397)	(33.0%)
8,738	9,634	896	9.3%	6,188	(2,550)	(41.2%)	IT Operations	99,314	115,663	16,349	14.1%	71,893	(27,421)	(38.1%)
3,919	3,227	(692)	(21.4%)	951	(2,968)	(312.1%)	IT Security	29,486	38,735	9,249	23.9%	31,519	2,033	6.5%
8,170	6,515	(1,655)	(25.4%)	4,663	(3,507)	(75.2%)	OH Finance	77,110	78,202	1,092	1.4%	52,834	(24,276)	(45.9%)
3,256	3,320	64	1.9%	2,513	(743)	(29.6%)	Corporate Communications	29,929	39,796	9,867	24.8%	21,802	(8,127)	(37.3%)
247	3,200	2,953	92.3%	-	(247)	-	OH Information Technology	38,356	38,356	-	-	9,441	(28,915)	(306.3%)
21,671	40,169	18,498	46.1%	15,478	(6,193)	(40.0%)	IT Applications	348,516	482,083	133,567	27.7%	319,401	(29,115)	(9.1%)
11,199	7,588	(3,611)	(47.6%)	8,391	(2,808)	(33.5%)	IT Service Center	82,787	91,122	8,336	9.1%	68,981	(13,806)	(20.0%)

Primary Care Dental Statement of Revenues and Expenses
For the Twelfth Month Ended September 30, 2024

Current Month							
Actual	Budget	Variance	%	Prior Year	Variance	%	
2,926	3,431	505	14.7%	-	(2,926)	-	OH Performance Excellence
-	2,284	2,284	-	653	653	-	Corporate Quality
17,461	18,459	998	5.4%	6,364	(11,097)	(174.4%)	OH Security Services
3,418	3,536	118	3.3%	-	(3,418)	-	OH Supply Chain
1,891	2,030	139	6.8%	-	(1,891)	-	HIM Department
1,200	3,448	2,248	65.2%	2,414	1,214	50.3%	OH Coding
337	402	65	16.2%	541	204	37.7%	OH Reimbursement
1,663	4,889	3,226	66.0%	-	(1,663)	-	OH Clinical Labor Pool
232	3,736	3,504	93.8%	-	(232)	-	District Nursing Admin
2,358	1,768	(590)	(33.4%)	-	(2,358)	-	District Operations Admin
643	791	148	18.7%	-	(643)	-	OH Mail Room
148,620	182,956	34,336	18.8%	88,336	(60,284)	(68.2%)	Total Overhead Allocations-
935,407	894,535	(40,872)	(4.6%)	745,341	(190,067)	(25.5%)	Total Expenses
\$ (574,387)	\$ (632,693)	\$ 58,306	(9.2%)	\$ (3,594,850)	\$ 3,020,463	(84.0%)	Net Margin
269,667	54,275	215,392	396.9%	(78,522)	348,189	(443.4%)	Capital Contributions.
\$ 427,601	-	\$ 427,601	-	\$ 2,230,911	\$ 1,803,309	80.8%	Transfer In/(Out)

Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	
33,175	41,139	7,965	19.4%	12,092	(21,083)	(174.4%)	
27,385	27,386	1	-	14,207	(13,178)	(92.8%)	
170,087	221,530	51,443	23.2%	84,962	(85,125)	(100.2%)	
35,667	42,443	6,776	16.0%	10,999	(24,668)	(224.3%)	
24,586	24,415	(171)	(0.7%)	18,924	(5,662)	(29.9%)	
41,399	41,398	(1)	-	35,267	(6,132)	(17.4%)	
4,652	4,758	106	2.2%	4,358	(294)	(6.7%)	
16,969	58,673	41,703	71.1%	-	(16,969)	-	
44,828	44,827	(1)	-	-	(44,828)	-	
19,876	21,212	1,336	6.3%	-	(19,876)	-	
8,108	9,497	1,389	14.6%	-	(8,108)	-	
1,781,517	2,195,484	413,967	18.9%	1,249,080	(532,437)	(42.6%)	
8,084,535	9,232,995	1,148,461	12.4%	6,875,536	(1,208,998)	(17.6%)	
\$ (3,348,855)	\$ (5,978,730)	\$ 2,629,875	(44.0%)	\$ (2,914,846)	\$ (434,010)	14.9%	
635,645	651,300	(15,655)	(2.4%)	16,899	618,746	3,661.4%	
\$ 4,030,917	\$ 6,000,000	\$ (1,969,083)	(32.8%)	\$ 2,955,591	\$ (1,075,326)	(36.4%)	

	Belle Glade Behavioral Health	Delray Behavioral Health	Lantana Behavioral Health	Mangonia Park Behavioral Health	Mangonia Pilot	West Palm Beach Behavioral Health	Lake Worth Behavioral Health	Lewis Center Behavioral Health	St Ann Place Behavioral Health	Mobile Warrior Behavioral Health	Co-Responder Unit	Total
Gross Patient Revenue	-	\$578,649	\$164,419	\$1,319,818	-	\$165,396	\$170	\$170,319	\$188	\$838	-	\$2,399,797
Contractual Allowance	-	222,092	42,796	573,880	-	53,907	-	37,214	237	98	-	930,224
Charity Care	-	130,180	61,423	259,256	-	55,115	-	49,148	-	-	-	555,121
Bad Debt	1	122,759	33,169	406,210	-	38,368	52	63,367	69	-	-	663,996
Total Contractual Allowances and Bad Debt	1	475,031	137,388	1,239,345	-	147,390	52	149,728	306	98	-	2,149,340
Other Patient Revenue	-	13,621	1,330	24,307	-	4,564	-	5,788	-	-	-	49,610
Net Patient Revenue	(1)	117,239	28,361	104,779	-	22,570	118	26,379	(118)	740	-	300,066
Collection %	-	20.26%	17.25%	7.94%	-	13.65%	69.35%	15.49%	(62.80%)	88.25%	-	12.50%
Ad Valorem Taxes	-	-	-	-	-	-	-	-	-	-	-	-
Intergovernmental Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-	-	-	-	-	-
Unrealized Gain/(Loss) On Investments	-	-	-	-	-	-	-	-	-	-	-	-
Other Financial Assistance	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Total Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenues	\$ (1)	\$ 117,239	\$ 28,361	\$ 104,779	-	\$ 22,570	\$ 118	\$ 26,379	\$ (118)	\$ 740	-	\$ 300,066
Direct Operational Expenses:												
Salaries and Wages	-	-	-	-	205,820	-	-	-	-	-	49,333	255,153
Benefits	-	-	-	-	38,182	-	-	126	-	-	9,670	47,979
Other Expense	-	-	-	-	2,706	-	-	-	-	-	-	2,706
Total Operating Expenses	-	-	-	-	246,708	-	-	126	-	-	59,004	305,838
Net Performance before Depreciation & Overhead Allocations	(1)	117,239	28,361	104,779	(246,708)	22,570	118	26,253	(118)	740	(59,004)	(5,771)
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-
Overhead Allocations:												
Total Overhead Allocations	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	-	-	-	-	246,708	-	-	126	-	-	59,004	305,838
Net Margin	\$ (1)	\$ 117,239	\$ 28,361	\$ 104,779	\$ (246,708)	\$ 22,570	\$ 118	\$ 26,253	\$ (118)	\$ 740	\$ (59,004)	\$ (5,771)
Capital	-	-	-	-	-	-	-	-	-	-	-	-
General Fund Support/Transfer In	-	-	-	-	-	-	-	-	-	-	-	-

Current Month								Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%		Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 379,511	\$ 95,933	\$ 283,577	295.6%	\$ 100,049	\$ 279,462	279.3%	Gross Patient Revenue	\$ 2,399,797	\$ 1,151,200	\$ 1,248,597	108.5%	\$ 1,112,950	\$ 1,286,847	115.6%
148,243	46,111	102,132	221.5%	239,585	(91,342)	(38.1%)	Contractual Allowance	930,224	553,335	376,889	68.1%	346,135	584,089	168.7%
81,835	18,630	63,205	339.3%	28,893	52,942	183.2%	Charity Care	555,121	223,554	331,567	148.3%	215,126	339,995	158.0%
126,482	24,216	102,266	422.3%	56,924	69,558	122.2%	Bad Debt	663,996	290,590	373,406	128.5%	361,751	302,244	83.6%
356,560	88,957	267,603	300.8%	325,402	31,158	9.6%	Total Contractuals and Bad Debt	2,149,340	1,067,479	1,081,861	101.3%	923,012	1,226,329	132.9%
17,626	417	17,209	4,126.9%	(247)	17,873	(7,236.0%)	Other Patient Revenue	49,610	5,000	44,610	892.2%	17,145	32,465	189.4%
40,577	7,393	33,183	448.8%	(225,600)	266,177	(118.0%)	Net Patient Service Revenue	300,066	88,721	211,345	238.2%	207,083	92,983	44.9%
10.69%	7.71%			(225.49%)			Collection %	12.50%	7.71%			18.61%		
\$ 40,577	\$ 7,393	\$ 33,183	448.8%	\$ (225,600)	\$ 266,177	(118.0%)	Total Revenues	\$ 300,066	\$ 88,721	\$ 211,345	238.2%	\$ 207,083	\$ 92,983	44.9%
							Direct Operating Expenses:							
87,335	-	(87,335)	-	-	(87,335)	-	Salaries and Wages	255,153	-	(255,153)	-	-	(255,153)	-
20,893	-	(20,893)	-	-	(20,893)	-	Benefits	47,979	-	(47,979)	-	-	(47,979)	-
943	-	(943)	-	-	(943)	-	Other Expense	2,706	-	(2,706)	-	-	(2,706)	-
109,171	-	(109,171)	-	-	(109,171)	-	Total Operating Expenses	305,838	-	(305,838)	-	-	(305,838)	-
\$ (68,594)	\$ 7,393	\$ (75,987)	(1,027.8%)	\$ (225,600)	\$ 157,006	(69.6%)	Net Performance before Depreciation & Overhead Allocations	\$ (5,771)	\$ 88,721	\$ (94,492)	(106.5%)	\$ 207,083	\$ (212,854)	(102.8%)
109,171	-	(109,171)	-	-	(109,171)	-	Total Expenses	305,838	-	(305,838)	-	-	(305,838)	-
\$ (68,594)	\$ 7,393	\$ (75,987)	(1,027.8%)	\$ (225,600)	\$ 157,006	(69.6%)	Net Margin	\$ (5,771)	\$ 88,721	\$ (94,492)	(106.5%)	\$ 207,083	\$ (212,854)	(102.8%)
\$ 215,898	-	\$ 215,898	-	\$ 162,985	\$ (52,913)	(32.5%)	Transfer In/(Out)	\$ 176,105	-	\$ 176,105	-	\$ 162,985	\$ (13,120)	(8.0%)



District Clinic Holdings, Inc.

	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Current Year Total	Current YTD Budget	%Var to Budget	Prior Year Total
Clinic Visits - Adults and Pediatrics																
West Palm Beach	1,749	1,462	1,463	1,714	1,592	1,580	1,706	1,673	1,504	1,612	1,557	1,489	19,101	17,523	9.0%	17,583
Delray & Women's Health Care	728	760	735	846	774	884	927	843	731	956	904	945	10,033	8,961	12.0%	9,009
Lantana & Atlantis	1,894	1,716	1,658	1,980	1,927	2,028	2,084	1,774	1,736	1,692	1,945	1,719	22,153	21,637	2.4%	21,488
Belle Glade & Women's Health Care	821	756	792	913	848	909	887	896	753	889	973	837	10,274	9,543	7.7%	9,467
Lewis Center	22	44	27	33	45	35	43	48	30	58	74	60	519	339	53.1%	286
Lake Worth & Women's Health Care	1,205	1,023	1,063	1,184	1,141	1,094	1,252	1,228	1,058	1,324	1,238	1,182	13,992	13,743	1.8%	13,649
Jupiter & Women's Health Care	599	555	497	549	514	528	548	554	466	612	551	519	6,492	5,859	10.8%	5,868
West Boca & Women's Health Care	388	324	304	383	360	356	379	394	295	407	321	262	4,173	3,826	9.1%	3,823
St Ann Place	15	11	14	18	10	19	20	8	17	1	12	63	208	158	31.6%	91
Cib Mob 1 Warrior	30	18	-	-	-	-	-	-	-	32	-	-	80	-	100.0%	36
Cib Mob 2 Scout	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%	14
Cib Mob 3 Hero	5	32	24	27	27	24	35	38	46	116	89	84	547	574	(4.7%)	557
Portable Medical	88	33	47	80	100	68	78	74	-	24	197	102	891	324	175.0%	114
Mangonia Park	623	625	609	825	809	832	847	853	673	587	648	610	8,541	10,715	(20.3%)	10,664
Total Clinic Visits	8,167	7,359	7,233	8,552	8,147	8,357	8,806	8,383	7,309	8,310	8,509	7,872	97,004	93,202	4.1%	92,649
Dental Visits																
West Palm Beach Dental	1,292	985	896	1,150	1,141	1,124	1,165	1,110	867	1,177	1,148	1,204	13,259	13,295	(0.3%)	13,381
Delray Dental	533	481	541	783	791	782	927	901	803	880	814	726	8,962	7,152	25.3%	7,061
Lantana & Atlantis Dental	921	718	783	920	970	938	962	890	869	960	856	701	10,488	9,931	5.6%	9,927
Belle Glade Dental	543	462	477	430	511	465	566	453	449	538	535	506	5,935	5,219	13.7%	5,120
Portable Dental	15	16	10	13	12	8	15	8	14	-	14	-	125	149	(16.1%)	105
Total Dental Visits	3,304	2,662	2,707	3,296	3,425	3,317	3,635	3,362	3,002	3,555	3,367	3,137	38,769	35,746	8.5%	35,594
Total Medical and Dental Visits	11,471	10,021	9,940	11,848	11,572	11,674	12,441	11,745	10,311	11,865	11,876	11,009	135,773	128,948	5.3%	128,243
Mental Health Counselors (non-billable)																
West Palm Beach BH	96	156	192	274	300	310	323	318	257	10	59	22	2,317	1,070	116.5%	1,022
Delray BH	436	394	391	503	496	514	548	525	381	423	370	455	5,436	1,928	182.0%	1,874
Lantana BH	144	180	191	161	266	276	276	256	274	262	206	167	2,659	1,642	61.9%	1,572
Belle Glade BH	-	-	-	35	31	-	-	-	-	-	22	79	167	-	100.0%	235
Mangonia Park BH	1,110	798	839	834	782	796	820	778	810	778	753	843	9,941	11,095	(10.4%)	11,068
Lewis Center BH	-	-	-	-	-	-	-	-	-	222	229	253	704	-	100.0%	38
Lake Worth BH	143	131	114	115	141	157	189	190	117	173	34	43	1,547	2,028	(23.7%)	2,008
Jupiter BH	-	-	-	-	-	-	-	-	-	-	-	-	-	153	(100.0%)	139
St Ann Place BH	82	65	75	100	70	84	97	101	40	58	34	10	816	1,158	(29.5%)	679
West Boca BH	33	17	25	24	26	37	33	43	29	27	43	23	360	429	(16.1%)	296
Mob 1 Warrior BH	-	-	-	-	-	-	-	-	-	-	38	57	95	-	100.0%	-
Mob 3 Hero BH	-	-	-	-	-	-	-	-	-	-	55	58	113	-	100.0%	-
Total Mental Health Screenings	2,044	1,741	1,827	2,046	2,112	2,174	2,286	2,211	1,908	1,953	1,843	2,010	24,155	19,503	23.9%	18,931
GRAND TOTAL	13,515	11,762	11,767	13,894	13,684	13,848	14,727	13,956	12,219	13,818	13,719	13,019	159,928	148,451		147,174