



C. L. Brumback

Primary Care Clinics

Health Care District Palm Beach County

FINANCE COMMITTEE

January 29, 2020

12:15 P.M.

Meeting Location

1515 N. Flagler Drive, Suite 101

West Palm Beach, FL 33401

If a person decides to appeal any decision made by the board, with respect to any matter at such meeting or hearing, he will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings made, which record includes the testimony and evidence upon which the appeal is to be based.

**FINANCE COMMITTEE MEETING
AGENDA
January 29, 2020
1515 N. Flagler Drive
West Palm Beach, FL 33401**

1. Call to Order

A. Roll Call

2. Agenda Approval

A. Additions/Deletions/Substitutions

B. Motion to Approve Agenda

3. Awards, Introductions and Presentations

4. Disclosure of Voting Conflict

5. Public Comment

6. Meeting Minutes

6A-1 **Staff recommends a MOTION TO APPROVE:**

Finance Committee Meeting Minutes of November 27, 2019. [Pages 1-4]

7. Consent Agenda – Motion to Approve Consent Agenda Items

A. **ADMINISTRATION**

7A-1 **RECEIVE AND FILE:**

January 2020 Internet Posting of District Public Meeting.
<https://www.hcdpbc.org/resources/public-meetings>

7A-2 **RECEIVE AND FILE:**

Attendance Tracking. [Page 5]

8. Regular Agenda

A. **FINANCE**

8A-1 **Staff recommends a MOTION TO APPROVE:**

C. L. Brumback Primary Care Clinics Charge Master Analysis
(Joel Snook) [Pages 6-14]

8. Regular Agenda (cont'd)

8A-2 **RECEIVE AND FILE:**

C. L. Brumback Primary Care Clinics Financial Report November 2019.
(Joel Snook) [Pages 15-28]

9. VP and Executive Director of Clinic Services Comments

10. Board Member Comments

11. Establishment of Upcoming Meetings

February 26, 2020 (HCD Board Room)

12:15pm Finance Committee

March 25, 2020 (HCD Board Room)

12:15pm Finance Committee

April 29, 2020 (HCD Board Room)

12:15pm Finance Committee

May 27, 2020 (HCD Board Room)

12:15pm Finance Committee

June 24, 2020 (HCD Board Room)

12:15pm Finance Committee

July 29, 2020 (HCD Board Room)

12:15pm Finance Committee

August 26, 2020 (HCD Board Room)

12:15pm Finance Committee

September 30, 2020 (HCD Board Room)

12:15pm Finance Committee

October 28, 2020 (HCD Board Room)

12:15pm Finance Committee

November 25, 2020 (HCD Board Room)

12:15pm Finance Committee

December 16, 2020 (HCD Board Room)

12:15pm Finance Committee

12. Motion to Adjourn

**DISTRICT CLINIC HOLDINGS, INC.
d.b.a. C.L. BRUMBACK PRIMARY CARE CLINICS
BOARD OF DIRECTORS FINANCE COMMITTEE
MEETING MINUTES
November 27, 2019
1515 N. Flagler Drive
West Palm Beach, FL 33401**

1. Call to Order

Mr. Elder called the meeting to order at 12:23 p.m.

A. Roll Call

Committee members present: James Elder, Gary Butler
Committee members excused: Michael Smith

Staff present included: Dr. Belma Andric, VP & Executive Director of Clinic Services; Valerie Shahriari, General Counsel; Joel Snook, VP & Chief Financial Officer

Recording/transcribing Secretary: Jonathan Dominique

B. Affirmation of Mission: To provide compassionate, comprehensive health services to all Palm Beach County residents, through collaboration and partnership, in a culturally sensitive environment.

2. Agenda Approval

A. Additions/Deletions/Substitutions

None

B. Motion to Approve Agenda

CONCLUSION/ACTION: Mr. Butler made a motion to approve the agenda as presented/amended. The motion was duly seconded by Mr. Elder. A vote was called, and the motion passed unanimously.

3. Awards and Presentations

None.

4. Disclosure of Voting Conflict

None.

5. Public Comment

None.

6. Meeting Minutes

The Meeting Minutes for the October Finance committee will be presented in December.

7. Consent Agenda – Motion to Approve Consent Agenda Items

CONCLUSION/ACTION: Mr. Butler made a motion to approve the Consent Agenda items. The motion was duly seconded by Mr. Elder. A vote was called, and the motion passed unanimously.

A. ADMINISTRATION

7A-1 RECEIVE AND FILE:
November 2019 Internet Posting of District Public Meeting
<http://www.hcdpbc.org-Resources-Public Meetings>

7A-2 RECEIVE AND FILE:
Attendance Tracking

8. Regular Agenda

A. FINANCE

8A-1 RECEIVE AND FILE:
C.L. Brumback Primary Care Clinics Finance Report: October 2019

Mr. Joel Snook, VP & Chief Financial Officer, presented the following financial report for the month of August:

The October statements represent the financial performance for the first month of the 2020 fiscal year for C.L. Brumback. Total revenue is favorable to budget by \$104k due to an increase in actual visits versus projected visits. Volumes for medical and dental during October were better than budget by 1,841 or 16.7% year to date. Expenses before depreciation are over budget by (\$221k) or (9.9%) mostly due to salaries, wages and benefits of (\$212k), purchases services of (\$35k) and repair and maintenance of (\$23k). The District has subsidized a total of \$1.73M to support their operations.

Within the medical clinics, total revenue is above budget by \$128k YTD which is primarily attributed to higher than expected visits than budget by 1,832 visits or 21.9%. Positive variance in other revenue is a result of bonus incentive revenue of \$19k. Expenses in the medical clinics are (\$205k) over budget. This negative

variance is attributable to higher than expected salaries, wages and benefits expenses (\$181k). Drugs has a positive variance of \$21k which is attributable to lower than anticipated 340B drug cost. Purchased services has a negative variance of (\$21k) primarily due to higher collection fees from Athena and security services of \$29k. Repairs and maintenance is unfavorable by (\$28k) due to higher than anticipated repairs and software maintenance costs.

The dental clinics gross revenue is over budget by \$20k due to increase patient volume above budget by 9 or 0.3%. Total revenue is under budget by (\$24k) primarily attributable to lower than anticipated LIP income of \$22k. Total expenses of \$413k are above budget by (\$16k) due mainly to higher salaries, wages and benefits of (\$30k).

On the Comparative Statement of Net Position, due from other governments increased to \$924k as result of LIP anticipated payment of approximately \$865k from AHCA State Fiscal Year 2019-2020. The District subsidy year to date for the clinic is \$1.73M.

CONCLUSION/ACTION: Receive & File. No further action necessary.

9. VP and Executive Director of Clinic Services Comments

None.

10. Board Member Comments

None.

11. Establishment of Upcoming Meetings

December 11, 2019 (HCD Board Room)

12:15pm Finance Committee

January 29, 2020 (HCD Board Room)

12:15pm Finance Committee

February 26, 2020 (HCD Board Room)

12:15pm Finance Committee

March 25, 2020 (HCD Board Room)

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December 16, 2020 (HCD Board Room)

12:15pm Finance Committee

12. Motion to Adjourn

Mr. Butler made a motion to adjourn. The motion was duly seconded by Mr. Elder. A vote was called, and the motion passed unanimously.

There being no further business, the meeting was adjourned at 12:33 p.m.

DCHI Finance Committee Chair

Date

**C. L. Brumback Primary Care Clinics
Finance Committee**

Attendance Tracking

	1/30/19	2/27/19	3/27/19	4/24/19	5/28/19	6/26/19	7/31/19	8/28/19	9/25/19	10/30/19	11/27/19	12/11/19
James Elder	C	X	C	X	X	X	X	X	X	X	X	X
Joseph Morel	C	X	C	X	A	X	E					
Michael Smith		X	C	X	X	X	X	X	E	X	E	X
Gary Butler									X	E	X	X

X= Present

C= Cancel

E= Excused

A= Absent

DISTRICT CLINIC HOLDINGS, INC.
FINANCE COMMITTEE
January 29, 2020

1. Description: Update of Current Charge Master

2. Summary:

Per the HRSA Compliance Manual, District Clinic Holdings, Inc. must prepare a schedule of fees or payments for the provision of its services consistent with locally prevailing rates or charges and designed to cover its reasonable costs of operation.

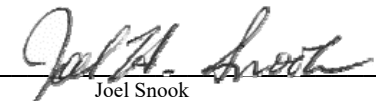
3. Substantive Analysis:

C. L. Brumback Primary Care Clinics requested and received an analysis from our Primary Care Association (FACHC) for 2018 which represents locally prevailing rates in several comparable MSA in the state of Florida. Per the attached analysis, a thorough review shows that amending the Charge Master to be at the 50th percentile would result in the smallest increase and align our organization with prevailing rates.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Net Revenue		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Annual Expenditures		Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:



 Joel Snook
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

 Date Approved

DISTRICT CLINIC HOLDINGS, INC.
FINANCE COMMITTEE
January 29, 2020

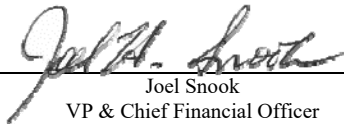
6. Recommendation:

Staff recommends the Finance Committee forward their recommendation to the Clinic Board for approval.

Approved for Legal sufficiency:



Valerie Shahriari
VP & General Counsel



Joel Snook
VP & Chief Financial Officer



Dr. Belma Andric
Chief Medical Officer, VP & Executive Director
of Clinic Services

Brumback Code	Brumback Procedure Description	Brumback Fee	FY19 Volumes	50th Percentile	60th Percentile	75th Percentile	80th Percentile	85th Percentile	90th Percentile	95th Percentile	Medicare Fee
10060	Incision & Drainage Abscess Simple/Singl	\$100.00	13	\$187.16	\$201.20	\$220.84	\$236.61	\$255.79	\$291.21	\$366.48	\$117.96
10061	Incision&drainage Abscess Complicated/Mu	\$470.00	0	\$374.33	\$402.40	\$441.68	\$473.22	\$511.58	\$582.43	\$732.97	\$209.03
10080	Incision & Drainage Pilonidal Cyst Simpl	\$370.00	2	\$291.14	\$312.98	\$343.53	\$368.06	\$397.89	\$453.00	\$570.09	\$178.68
10081	Incision & Drainage Pilonidal Cyst Compl	\$650.00	0	\$519.90	\$558.89	\$613.44	\$657.25	\$710.53	\$808.93	\$1,018.01	\$270.52
11042	Debridement Subcutaneous Tissue 20 Sq Cm	\$175.00	0	\$186.59	\$243.83	\$300.38	\$345.74	\$383.80	\$393.04	\$453.17	\$116.46
11100	Bx Skin Subcutaneous&/Mucous Membrane 1	\$130.00	7	\$140.37	\$165.33	\$192.71	\$201.83	\$206.12	\$207.16	\$210.32	\$103.31
11200	Removal Sk Tgs Mlt Fibrq Tags Any Area U	\$71.00	6	\$144.45	\$146.05	\$148.28	\$155.97	\$186.44	\$196.80	\$201.91	\$88.92
11400	Exc B9 Les Mrgn Xcp Sk Tg T/A/L 0.5 Cm/<	\$220.00	4	\$189.78	\$194.61	\$217.39	\$223.75	\$238.83	\$269.31	\$317.45	\$123.97
11401	Exc B9 Les Mrgn Xcp Sk Tg T/A/L 0.6-1.0	\$250.00	0	\$225.93	\$231.68	\$258.79	\$266.37	\$284.32	\$320.61	\$377.92	\$149.75
11402	Exc B9 Les Mrgn Xcp Sk Tg T/A/L 1.1-2.0	\$325.00	0	\$289.19	\$296.55	\$331.26	\$340.95	\$363.93	\$410.38	\$483.74	\$167.03
11600	Excision Mal Lesion Trunk/Arm/Leg 0.5 Cm	\$315.00	0	\$316.78	\$337.39	\$369.89	\$374.09	\$412.49	\$419.44	\$464.49	\$193.05
11601	Excision Mal Lesion Trunk/Arm/Leg 0.6-1.	\$345.00	0	\$345.58	\$368.06	\$403.51	\$408.10	\$449.99	\$457.57	\$506.71	\$230.52
11602	Excision Mal Lesion Trunk/Arm/Leg 1.1-2.	\$370.00	0	\$374.37	\$398.74	\$437.14	\$442.10	\$487.49	\$495.70	\$548.94	\$250.12
11750	Excision Nail Matrix Permanent Removal	\$200.00	0	\$284.85	\$305.78	\$332.96	\$352.34	\$363.93	\$389.92	\$466.11	\$153.04
11981	Insj Non-Biodegradable Drug Delivery Imp	\$121.00	0	\$225.39	\$245.23	\$270.47	\$295.09	\$316.53	\$362.53	\$368.06	\$143.47
11982	Removal Non-Biodegradable Drug Delivery	\$137.00	12	\$225.39	\$245.23	\$270.47	\$295.09	\$316.53	\$362.53	\$368.06	\$163.16
11983	Rmvl W/Rinsj Non-Biodegradable Drug Dlvr	\$194.00	0	\$245.88	\$267.53	\$295.06	\$321.92	\$345.30	\$395.49	\$401.52	\$231.63
12001	Simple Repair Scalp/Neck/Ax/Genit/Trunk	\$85.00	0	\$574.85	\$602.57	\$770.71	\$790.81	\$844.47	\$906.71	\$979.18	\$89.98
12002	Smpl Repair Scalp/Neck/Ax/Genit/Trunk 2.	\$120.00	0	\$694.61	\$728.10	\$931.27	\$955.56	\$1,020.40	\$1,095.61	\$1,183.18	\$109.52
15000	Drifting - Mesial	\$0.00	0								
15001	Drifting - Distal	\$0.00	0								
15002	Impacted - Distal	\$0.00	0	\$676.52	\$757.37	\$935.32	\$984.69	\$1,011.15	\$1,091.79	\$1,188.12	\$353.49
15003	Impacted - Mesial	\$0.00	0	\$161.08	\$180.33	\$222.70	\$234.45	\$240.75	\$259.95	\$282.89	\$77.08
15004	Bleeding	\$0.00	0	\$805.38	\$901.63	\$1,113.48	\$1,172.25	\$1,203.75	\$1,299.75	\$1,414.43	\$406.63
15005	Abrasion	\$0.00	0	\$257.72	\$288.52	\$356.31	\$375.12	\$385.20	\$415.92	\$452.62	\$128.63
15006	Periodontal abscess	\$0.00	0								
15007	Calculus	\$0.00	0								
15008	Plaque	\$0.00	0								
15009	Watch Tooth	\$0.00	0								
15010	Primary - Permanent Change	\$0.00	0								
15011	Hypersensitivity	\$0.00	0								
15012	Recession	\$0.00	0								
15100	Missing tooth, more than a year	\$0.00	0	\$1,868.47	\$2,091.77	\$2,583.26	\$2,719.62	\$2,792.70	\$3,015.42	\$3,281.47	\$880.35
15101	Missing tooth	\$0.00	0	\$451.01	\$504.91	\$623.55	\$656.46	\$674.10	\$727.86	\$792.08	\$189.14
15102	Prem. loss, pri tooth, > a year	\$0.00	0								
15103	Prem. loss, primary tooth	\$0.00	0								
15104	Deep dentinal/cemental caries	\$0.00	0								
15105	Caries/decay	\$0.00	0								
15106	Incipient Caries	\$0.00	0								
15107	Recurring caries/surface restor	\$0.00	0								
15108	Restoration,poor marg.integrity	\$0.00	0								
15109	Fractured restoration	\$0.00	0								
15110	Fractured th, needs restoration	\$0.00	0	\$1,836.26	\$2,055.71	\$2,538.72	\$2,672.73	\$2,744.55	\$2,963.43	\$3,224.89	\$819.39
15111	Non-functional tooth	\$0.00	0	\$289.94	\$324.59	\$400.85	\$422.01	\$433.35	\$467.91	\$509.19	\$122.09
15112	Open contact - Mesial	\$0.00	0								
15113	Open contact - Distal	\$0.00	0								
15114	Unerupted tooth	\$0.00	0								
15115	Periapical abscess	\$0.00	0	\$1,755.72	\$1,965.54	\$2,427.38	\$2,555.51	\$2,624.18	\$2,833.46	\$3,083.45	\$823.39
15201	Dentition Change Flag Template #1	\$0.00	0	\$357.59	\$400.32	\$494.38	\$520.48	\$534.47	\$577.09	\$628.00	\$148.09
15202	Dentition Change Flag Template #2	\$0.00	0								
15203	Dentition Change Flag Template #3	\$0.00	0								
15204	Dentition Change Flag Template #4	\$0.00	0								

Brumback Code	Brumback Procedure Description	Brumback Fee	FY19 Volumes	50th Percentile	60th Percentile	75th Percentile	80th Percentile	85th Percentile	90th Percentile	95th Percentile	Medicare Fee
15205	Dentition Change Flag Template #5	\$0.00	0								
15206	Dentition Change Flag Template #6	\$0.00	0								
15207	Dentition Change Flag Template #7	\$0.00	0								
15220	Tooth Treatment Plan Reset	\$0.00	0	\$1,449.68	\$1,622.93	\$2,004.26	\$2,110.05	\$2,166.75	\$2,339.55	\$2,545.97	\$784.26
15851	Removal Sutures Under Anesthesia Other S	\$85.00	0	\$283.05	\$341.18	\$406.02	\$412.22	\$454.76	\$577.07	\$679.31	\$98.66
16000	Furcation	\$0.00	0								
16001	Mobility	\$0.00	0								
16002	Mal-positioned	\$0.00	0								
16003	Bone Loss	\$0.00	0								
17110	Destruction Benign Lesions Up To 14	\$89.00	11	\$105.16	\$109.49	\$142.71	\$152.26	\$177.49	\$182.19	\$213.10	\$110.07
17250	Chemical Cauterization Granulation Tissu	\$80.00	451	\$87.63	\$91.25	\$118.93	\$126.89	\$147.91	\$151.83	\$177.58	\$78.60
20550	Injection 1 Tendon Sheath/Ligament Apone	\$60.00	12	\$173.53	\$207.96	\$230.88	\$233.42	\$237.11	\$275.00	\$312.47	\$53.88
20999	Orthopedic splint (orthotic)	\$0.00	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
28190	Removal Foreign Body Foot Subcutaneous	\$500.00	0	\$553.97	\$693.75	\$859.13	\$975.03	\$1,140.31	\$1,195.64	\$1,266.51	\$260.21
30300	Removal Foreign Body Intranasal Office P	\$190.00	0	\$156.68	\$206.64	\$267.49	\$267.49	\$270.52	\$295.08	\$390.50	\$176.56
36405	Vnpxr <3 Years Phys Skill Scalp Vein	\$80.00	0	\$39.44	\$57.63	\$63.10	\$77.69	\$78.87	\$86.76	\$101.10	\$26.08
36415	Collj Ven Bld Vnpxr	\$15.00	0	\$10.52	\$15.37	\$16.83	\$20.72	\$21.03	\$23.14	\$26.96	\$3.00
51701	Insj Non-Ndwellg Bldr Cath	\$60.00	0	\$198.45	\$224.70	\$268.23	\$325.24	\$396.12	\$442.98	\$632.36	\$47.93
54450	Foreskn Mnpj W/Lss Preputial Ads&stretch	\$400.00	0	\$218.38	\$246.01	\$308.12	\$317.99	\$323.09	\$336.04	\$349.75	\$72.51
56405	I&d Vulva/Prnl Absc	\$174.00	1	\$307.40	\$323.13	\$394.27	\$451.99	\$457.13	\$482.12	\$509.92	\$111.65
56420	I&d Of Bartholin's Gland Absc	\$148.00	6	\$338.14	\$355.44	\$433.70	\$497.19	\$502.84	\$530.33	\$560.91	\$122.76
56440	Marsupialization Bartholin's Gland Cyst	\$295.00	0	\$676.28	\$710.89	\$867.39	\$994.38	\$1,005.69	\$1,060.66	\$1,121.82	\$187.55
56501	Dstrj Les Vulva Smpl	\$185.00	0	\$261.29	\$274.66	\$335.13	\$384.19	\$388.56	\$409.80	\$433.43	\$132.86
56515	Dstrj Les Vulva X10sv	\$328.00	0	\$891.46	\$937.08	\$1,143.38	\$1,310.77	\$1,325.68	\$1,398.15	\$1,478.77	\$232.18
56605	Bx Vulva/Pr Spx 1 Les	\$99.00	0	\$238.24	\$250.43	\$305.56	\$350.29	\$354.28	\$373.64	\$395.19	\$83.94
56606	Bx Vulva/Pr Spx Ea Sep Addl Les	\$49.00	0	\$138.33	\$145.41	\$177.42	\$203.40	\$205.71	\$216.95	\$229.46	\$39.02
57061	Dstrj Vag Les Smpl	\$238.00	0	\$630.96	\$638.85	\$790.34	\$799.05	\$802.13	\$811.23	\$931.37	\$114.85
57065	Dstrj Vag Les X10sv	\$161.00	0	\$1,261.92	\$1,277.70	\$1,580.67	\$1,598.10	\$1,604.25	\$1,622.46	\$1,862.73	\$200.57
57100	Bx Vag Mucosa Smpl Spx	\$110.00	3	\$304.96	\$308.78	\$382.00	\$386.21	\$387.69	\$392.09	\$450.16	\$91.98
57105	Bx Vag Mucosa X10sv Req Sutr	\$205.00	0	\$620.44	\$628.20	\$777.16	\$785.73	\$788.76	\$797.71	\$915.84	\$139.42
57150	Irrg Vag&/Appl Medicament Disease	\$47.00	0	\$126.19	\$127.77	\$158.07	\$159.81	\$160.43	\$162.25	\$186.27	\$45.61
57160	Fitg&insj Pessary/Oth Intravag Support D	\$76.00	8	\$147.22	\$149.07	\$184.41	\$186.45	\$187.16	\$189.29	\$217.32	\$77.22
57452	Colposcopy Cervix Upr/Adj Vag	\$150.00	9	\$406.42	\$446.88	\$585.82	\$620.04	\$629.50	\$1,262.62	\$1,296.02	\$111.46
57454	Colposcopy Cervix Bx Cervix&endocrv Curt	\$220.00	141	\$577.10	\$634.55	\$831.84	\$880.43	\$893.87	\$1,792.88	\$1,840.30	\$156.41
57455	Colposcopy Cervix Vag Bx Cervix	\$484.00	3	\$532.70	\$585.74	\$767.86	\$812.71	\$825.11	\$1,654.96	\$1,698.74	\$145.51
57500	Biopsy Cervix 1/Mlt Or Excision Of Lesio	\$123.00	12	\$522.17	\$630.96	\$736.12	\$776.86	\$794.87	\$806.74	\$815.89	\$128.15
57520	Conization Cervix +-D&c Rpr Knife/Laser	\$448.00	0	\$1,305.42	\$1,577.40	\$1,840.29	\$1,942.14	\$1,987.17	\$2,016.84	\$2,039.73	\$314.90
58100	Endometrial Bx +-Endocrv Bx W/O Dilat Sp	\$142.00	52	\$621.48	\$675.87	\$736.12	\$768.38	\$776.85	\$779.85	\$788.70	\$111.37
58300	Insj Intrauterine Dev	\$60.00	33	\$362.53	\$368.06	\$448.22	\$461.03	\$467.91	\$512.25	\$519.90	\$74.19
58301	Rmvl Intrauterine Dev	\$110.00	39	\$290.02	\$294.45	\$358.58	\$368.82	\$374.33	\$409.80	\$415.92	\$96.35
59425	Antepartum Care Only 4-6 Vsts	\$613.00	72	\$559.11	\$706.21	\$810.17	\$907.57	\$1,175.61	\$1,193.17	\$1,206.71	\$478.97
59426	Antepartum Care Only 7+ Vsts	\$1,079.00	38	\$1,666.38	\$2,104.78	\$2,414.63	\$2,704.92	\$3,503.79	\$3,556.12	\$3,596.47	\$855.88
59430	Postpartum Care Only Spx	\$239.00	175	\$219.26	\$276.95	\$317.72	\$355.91	\$461.03	\$467.91	\$473.22	\$193.88
64550	Transcutan. electric. stimulat.	\$0.00	0								
65205	Rmvl Fb Xtrnl Eye Cjncl Supfc	\$120.00	0	\$108.66	\$120.52	\$154.97	\$162.39	\$189.53	\$202.30	\$233.06	\$56.22
69200	Rmvl Fb Xtrnl Aud Canal W/O Anes	\$102.00	10	\$204.90	\$207.96	\$210.32	\$230.51	\$268.93	\$287.06	\$300.04	\$83.21
69209	Rmvl (indirect) Impacted Cerumen	\$10.00	398	\$39.49	\$40.08	\$40.53	\$44.43	\$51.83	\$55.32	\$57.83	\$12.49
69210	Rmvl Impacted Cerumen Spx 1/Bth Ears	\$15.00	16	\$81.96	\$83.18	\$84.13	\$92.20	\$107.57	\$114.82	\$120.01	\$49.61
80053	Compre Metab Panel	\$10.00	1	\$40.40	\$41.41	\$47.43	\$52.02	\$57.85	\$74.42	\$90.55	\$14.49
80053	Compre Metab Panel	\$10.00	1	\$40.40	\$41.41	\$47.43	\$52.02	\$57.85	\$74.42	\$90.55	\$0.00
80053	Compre Metab Panel	\$10.00	1	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
80076	Hepatc Funcj Panel	\$6.75	0	\$36.08	\$36.98	\$42.35	\$46.45	\$51.65	\$66.45	\$80.85	\$11.21

Brumback Code	Brumback Procedure Description	Brumback Fee	FY19 Volumes	50th Percentile	60th Percentile	75th Percentile	80th Percentile	85th Percentile	90th Percentile	95th Percentile	Medicare Fee
80076	Hepatic Func Panel	\$6.75	0	\$36.08	\$36.98	\$42.35	\$46.45	\$51.65	\$66.45	\$80.85	\$0.00
80076	Hepatic Func Panel	\$6.75	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
81002	Urnl Dip Stick/Tablet Rgnt Non-Auto W/O	\$10.00	8,688	\$15.78	\$16.70	\$20.72	\$20.80	\$21.03	\$25.89	\$30.00	\$3.50
81002	Urnl Dip Stick/Tablet Rgnt Non-Auto W/O	\$10.00	8,688	\$15.78	\$16.70	\$20.72	\$20.80	\$21.03	\$25.89	\$30.00	\$0.00
81002	Urnl Dip Stick/Tablet Rgnt Non-Auto W/O	\$10.00	8,688	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
81025	Urine Pregnancy Tst Vis Color Cmprsn Met	\$15.00	2,739	\$29.80	\$31.55	\$39.13	\$39.29	\$39.73	\$48.91	\$56.66	\$8.67
81025	Urine Pregnancy Tst Vis Color Cmprsn Met	\$15.00	2,739	\$29.80	\$31.55	\$39.13	\$39.29	\$39.73	\$48.91	\$56.66	\$0.00
81025	Urine Pregnancy Tst Vis Color Cmprsn Met	\$15.00	2,739	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
82272	Blood Occult Peroxidase Actv Qual Feces	\$13.00	0	\$13.32	\$13.52	\$18.17	\$18.44	\$18.72	\$23.42	\$30.74	\$4.46
82272	Blood Occult Peroxidase Actv Qual Feces	\$13.00	0	\$13.32	\$13.52	\$18.17	\$18.44	\$18.72	\$23.42	\$30.74	\$0.00
82272	Blood Occult Peroxidase Actv Qual Feces	\$13.00	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
82948	Gluc Bld Rgnt Strip	\$10.00	0	\$12.48	\$16.78	\$20.72	\$22.45	\$28.69	\$29.11	\$35.42	\$4.35
82948	Gluc Bld Rgnt Strip	\$10.00	0	\$12.48	\$16.78	\$20.72	\$22.45	\$28.69	\$29.11	\$35.42	\$0.00
82948	Gluc Bld Rgnt Strip	\$10.00	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
83036	Hgb Glycosylated	\$10.00	47	\$31.54	\$41.58	\$44.20	\$53.78	\$58.00	\$69.42	\$94.64	\$13.32
83036	Hgb Glycosylated	\$10.00	47	\$31.54	\$41.58	\$44.20	\$53.78	\$58.00	\$69.42	\$94.64	\$0.00
83036	Hgb Glycosylated	\$10.00	47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
85025	Bld# Compl Auto Hhrwp&auto Diffial	\$10.00	0	\$27.97	\$30.49	\$34.87	\$36.82	\$42.75	\$53.22	\$58.40	\$10.66
85025	Bld# Compl Auto Hhrwp&auto Diffial	\$10.00	0	\$27.97	\$30.49	\$34.87	\$36.82	\$42.75	\$53.22	\$58.40	\$0.00
85025	Bld# Compl Auto Hhrwp&auto Diffial	\$10.00	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
85027	Bld# Compl Auto Hhrwp	\$10.00	0	\$26.46	\$28.84	\$32.99	\$34.83	\$40.44	\$50.35	\$55.25	\$8.87
85027	Bld# Compl Auto Hhrwp	\$10.00	0	\$26.46	\$28.84	\$32.99	\$34.83	\$40.44	\$50.35	\$55.25	\$0.00
85027	Bld# Compl Auto Hhrwp	\$10.00	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
86382	Neutralization Tst Viral	\$322.00	0	\$134.68	\$153.14	\$211.19	\$404.30	\$428.09	\$434.46	\$464.95	\$23.20
86382	Neutralization Tst Viral	\$322.00	0	\$134.68	\$153.14	\$211.19	\$404.30	\$428.09	\$434.46	\$464.95	\$0.00
86382	Neutralization Tst Viral	\$322.00	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
86580	Skn Tst Tuberculosis Id	\$10.00	981	\$29.01	\$32.98	\$45.49	\$87.08	\$92.20	\$93.58	\$100.14	\$8.03
86580	Skn Tst Tuberculosis Id	\$10.00	981	\$29.01	\$32.98	\$45.49	\$87.08	\$92.20	\$93.58	\$100.14	\$0.00
86580	Skn Tst Tuberculosis Id	\$10.00	981	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
86703	Antb Hiv-1&hiv-2 1 Assay	\$18.70	0	\$96.28	\$116.92	\$201.24	\$283.60	\$423.72	\$462.68	\$573.60	\$18.80
86703	Antb Hiv-1&hiv-2 1 Assay	\$18.70	0	\$96.28	\$116.92	\$201.24	\$283.60	\$423.72	\$462.68	\$573.60	\$0.00
86703	Antb Hiv-1&hiv-2 1 Assay	\$18.70	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
86704	Hep B Core Antb Hbcab Tot	\$10.35	0	\$84.25	\$102.31	\$176.09	\$248.15	\$370.76	\$404.85	\$501.90	\$16.53
86704	Hep B Core Antb Hbcab Tot	\$10.35	0	\$84.25	\$102.31	\$176.09	\$248.15	\$370.76	\$404.85	\$501.90	\$0.00
86704	Hep B Core Antb Hbcab Tot	\$10.35	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
86706	Hep B Surf Antb Hbsab	\$9.00	0	\$74.62	\$90.61	\$155.96	\$219.79	\$328.38	\$358.58	\$444.54	\$14.73
86706	Hep B Surf Antb Hbsab	\$9.00	0	\$74.62	\$90.61	\$155.96	\$219.79	\$328.38	\$358.58	\$444.54	\$0.00
86706	Hep B Surf Antb Hbsab	\$9.00	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
86708	Hep Antb Haab Tot	\$12.80	0	\$89.06	\$108.15	\$186.15	\$262.33	\$391.94	\$427.98	\$530.58	\$16.99
86708	Hep Antb Haab Tot	\$12.80	0	\$89.06	\$108.15	\$186.15	\$262.33	\$391.94	\$427.98	\$530.58	\$0.00
86708	Hep Antb Haab Tot	\$12.80	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
86735	Antb Mumps	\$24.05	0	\$96.28	\$116.92	\$201.24	\$283.60	\$423.72	\$462.68	\$573.60	\$17.90
86735	Antb Mumps	\$24.05	0	\$96.28	\$116.92	\$201.24	\$283.60	\$423.72	\$462.68	\$573.60	\$0.00
86735	Antb Mumps	\$24.05	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
86762	Antb Rubella	\$19.58	0	\$57.77	\$70.15	\$120.74	\$170.16	\$254.23	\$277.61	\$344.16	\$19.74
86762	Antb Rubella	\$19.58	0	\$57.77	\$70.15	\$120.74	\$170.16	\$254.23	\$277.61	\$344.16	\$0.00
86762	Antb Rubella	\$19.58	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
86765	Antb Rubeola	\$24.05	0	\$101.09	\$122.77	\$211.30	\$297.78	\$444.91	\$485.81	\$602.28	\$17.67
86765	Antb Rubeola	\$24.05	0	\$101.09	\$122.77	\$211.30	\$297.78	\$444.91	\$485.81	\$602.28	\$0.00
86765	Antb Rubeola	\$24.05	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
86787	Antb Varicella-Zoster	\$16.00	0	\$98.69	\$119.84	\$206.27	\$290.69	\$434.31	\$474.25	\$587.94	\$17.67
86787	Antb Varicella-Zoster	\$16.00	0	\$98.69	\$119.84	\$206.27	\$290.69	\$434.31	\$474.25	\$587.94	\$0.00

Brumback Code	Brumback Procedure Description	Brumback Fee	FY19 Volumes	50th Percentile	60th Percentile	75th Percentile	80th Percentile	85th Percentile	90th Percentile	95th Percentile	Medicare Fee
86787	Antb Varicella-Zoster	\$16.00	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
86803	Hep C Antb	\$12.80	0	\$117.94	\$143.23	\$246.52	\$347.41	\$519.06	\$566.78	\$702.66	\$19.57
86803	Hep C Antb	\$12.80	0	\$117.94	\$143.23	\$246.52	\$347.41	\$519.06	\$566.78	\$702.66	\$0.00
86803	Hep C Antb	\$12.80	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
87340	laad Eia Hep B Surf Ag	\$10.90	0	\$43.49	\$44.16	\$49.31	\$49.50	\$51.17	\$55.62	\$59.84	\$14.17
87340	laad Eia Hep B Surf Ag	\$10.90	0	\$43.49	\$44.16	\$49.31	\$49.50	\$51.17	\$55.62	\$59.84	\$0.00
87340	laad Eia Hep B Surf Ag	\$10.90	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
90371	Hepatitis B Immune Globulin Hbig Human I	\$10.00	333	\$259.54	\$266.38	\$321.86	\$329.27	\$338.58	\$388.55	\$437.38	\$124.27
90460	Imadm Through 18yr Any Route 1st Vac/Tox	\$36.00	2,066	\$40.98	\$42.06	\$50.82	\$51.99	\$53.46	\$61.35	\$69.06	\$25.11
90461	Imadm Through 18yr Any Route Ea Addl Vac	\$30.00	1,213	\$24.59	\$25.24	\$30.49	\$31.19	\$32.08	\$36.81	\$41.44	\$12.73
90471	Imadm Prq Id Subq/Im Njxs 1 Vacc	\$15.00	23,816	\$40.98	\$42.06	\$50.82	\$51.99	\$53.46	\$61.35	\$69.06	\$25.11
90472	Imadm Prq Id Subq/Im Njxs Ea Vacc	\$10.00	11,205	\$24.59	\$25.24	\$30.49	\$31.19	\$32.08	\$36.81	\$41.44	\$12.73
90473	Imadm Intrns/Oral 1 Vacc	\$10.00	35	\$27.32	\$28.04	\$33.88	\$34.66	\$35.64	\$40.90	\$46.04	\$25.11
90474	Imadm Intrns/Oral Ea Vacc	\$10.00	2,465	\$24.59	\$25.24	\$30.49	\$31.19	\$32.08	\$36.81	\$41.44	\$12.73
90620	Meningococcal (MendB)	\$221.00	1,011	\$395.33	\$423.81	\$501.86	\$529.80	\$573.86	\$645.19	\$815.52	\$0.00
90620	Exam and consultation	\$0.00	1,011	\$395.33	\$423.81	\$501.86	\$529.80	\$573.86	\$645.19	\$815.52	\$0.00
90632	Hepatitis A Vaccine Adult For Intramuscu	\$110.00	746	\$120.66	\$129.36	\$153.18	\$161.70	\$175.15	\$196.92	\$248.91	\$53.38
90633	Hepatitis A Vaccine Pediatric 2 Dose Sch	\$30.00	5,348	\$58.86	\$63.10	\$74.72	\$78.88	\$85.44	\$96.06	\$121.42	\$0.00
90636	Hepatitis A & B Vaccine Hepa-Hepb Adult	\$55.00	5	\$161.87	\$173.53	\$205.48	\$216.92	\$234.96	\$264.17	\$333.91	\$0.00
90647	Hemophilus Influenza B Vaccine Prp-Omp 3	\$30.00	2	\$50.03	\$53.64	\$63.51	\$67.05	\$72.62	\$81.65	\$103.21	\$0.00
90648	Hemophilus Influenza B Vaccine Prp-T 4 D	\$50.00	3,231	\$47.09	\$50.48	\$59.78	\$63.10	\$68.35	\$76.85	\$97.14	\$0.00
90649	Human Papilloma Virus Vaccine Quadriv 3	\$250.00	0	\$223.67	\$239.78	\$283.94	\$299.74	\$324.67	\$365.03	\$461.40	\$0.00
90651	HPV 9	\$250.00	2,567	\$252.04	\$270.19	\$319.95	\$337.76	\$365.85	\$411.33	\$519.92	\$0.00
90654	Influenza Vaccine Prsv Free Id Use	\$20.00	57	\$37.02	\$39.69	\$47.00	\$49.62	\$53.74	\$60.42	\$76.37	\$0.00
90656	Influenza Virus Vacc Split Prsrv Fr 3 Ye	\$20.00	19	\$26.49	\$28.40	\$33.62	\$35.50	\$38.45	\$43.23	\$54.64	\$19.25
90657	Influenza Virus Vaccine Split Virus 6-35	\$20.00	47	\$27.22	\$29.18	\$34.56	\$36.48	\$39.52	\$44.43	\$56.16	\$0.00
90658	Influenza Virus Vaccine Split Virus 3 Ye	\$20.00	3	\$27.22	\$29.18	\$34.56	\$36.48	\$39.52	\$44.43	\$56.16	\$0.00
90660	Influenza Virus Vaccine Live Intranasal	\$43.00	0	\$35.32	\$37.86	\$44.83	\$47.33	\$51.26	\$57.64	\$72.85	\$0.00
90662	Influenza Vaccine Splt Prsv Free Inc An	\$40.00	630	\$71.93	\$77.11	\$91.31	\$96.39	\$104.41	\$117.39	\$148.38	\$49.03
90670	Pneumococcal Conj Vaccine 13 Valent Im	\$220.00	5,814	\$193.68	\$207.63	\$245.87	\$259.55	\$281.14	\$316.09	\$399.53	\$192.64
90672	Internasal Live Influenza vaccine	\$15.00	0	\$80.87	\$86.70	\$102.67	\$108.38	\$117.39	\$131.99	\$166.83	\$0.00
90680	Rotavirus Vaccine Pentavalent 3 Dose Liv	\$140.00	6	\$132.44	\$141.98	\$168.12	\$177.48	\$192.24	\$216.14	\$273.20	\$0.00
90685	Influenza virus vaccine, 6-35 months	\$0.00	1,893	\$48.74	\$52.25	\$61.87	\$65.31	\$70.74	\$79.54	\$100.54	\$21.20
90686	Fluzone (IIV4)	\$20.00	6,057	\$35.96	\$38.55	\$45.65	\$48.20	\$52.20	\$58.69	\$74.19	\$19.03
90688	FLUZONE QUADRIVALENT, 3 YRS & OLDER	\$20.00	4,324	\$36.20	\$38.81	\$45.95	\$48.51	\$52.55	\$59.08	\$74.67	\$17.83
90696	Dtap-Ipv Inactivated If Admin Pts Age 4-	\$70.00	562	\$96.82	\$103.80	\$122.91	\$129.76	\$140.55	\$158.02	\$199.74	\$0.00
90698	Dtap-Hib-Ipv Vaccine Im	\$145.00	2,407	\$132.44	\$141.98	\$168.12	\$177.48	\$192.24	\$216.14	\$273.20	\$0.00
90700	Dtap Vaccine < 7 Yr Im	\$50.00	1,324	\$44.15	\$47.33	\$56.04	\$59.16	\$64.08	\$72.05	\$91.07	\$0.00
90702	Diphtheria Tetanus Toxoid Adsorbed < 7 Y	\$5.00	6	\$36.05	\$38.65	\$45.77	\$48.31	\$52.33	\$58.84	\$74.37	\$0.00
90703	Tetanus Toxoid Adsorbed Intramuscular	\$20.00	276								
90704	Mumps Virus Vaccine Live Subcutaneous	\$62.00	2								
90705	Measles Virus Vaccine Live Subcutaneous	\$47.00	0								
90706	Rubella Virus Vaccine Live Subcutaneous	\$53.00	0								
90707	Measles Mumps Rubella Virus Vaccine Live	\$95.00	1,754	\$88.29	\$94.65	\$112.08	\$118.32	\$128.16	\$144.09	\$182.13	\$0.00
90708	Measles & Rubella Virus Vaccine Live Sub	\$152.00	0								
90710	Measles Mumps Rubella Varicella Vacc Liv	\$275.00	1,156	\$235.44	\$252.40	\$298.88	\$315.52	\$341.76	\$384.24	\$485.68	\$0.00
90713	Poliovirus Vaccine Inactivated Subq/Im	\$50.00	1,313	\$50.03	\$53.64	\$63.51	\$67.05	\$72.62	\$81.65	\$103.21	\$0.00
90714	Td Toxoids Adsorbed Prsrv Fr 7 Yr + Im	\$43.00	101								
90715	Tdap Vaccine 7 Yr + Im	\$80.00	1,775								
90716	Varicella Virus Vaccine Live Subq	\$165.00	2,592								
90721	Dtap-Hib Vaccine Intramuscular	\$0.00	0								
90723	Dtap-Hepb-Ipv Vaccine Intramuscular	\$110.00	2,268								

Brumback Code	Brumback Procedure Description	Brumback Fee	FY19 Volumes	50th Percentile	60th Percentile	75th Percentile	80th Percentile	85th Percentile	90th Percentile	95th Percentile	Medicare Fee
90732	Pneumococcal Polysac Vaccine 23-V 2 Yr +	\$101.00	2,310								
90733	Meningococcal Polysac Vaccine Subcutaneo	\$179.00	4								
90734	Meningococcal Conj Vaccine Tetravalent I	\$205.00	1,687								
90743	Hepatitis B Vaccine Adolescent 2 Dose Im	\$0.00	26								
90744	Hepatitis B Vaccine Pediatric3 Dose Im	\$20.00	2,905								
90746	Hepatitis B Vaccine Adult Dosage Intramu	\$94.00	12								
90748	Hepb-Hib Vaccine Intramuscular	\$90.00	0								
90791	Psychiatric diagnostic evaluation	\$203.00	1,924	\$256.67	\$299.52	\$394.38	\$414.28	\$512.29	\$577.57	\$1,012.48	\$132.50
90792	Psychiatric diag eval w/medical services	\$232.00	15	\$270.31	\$315.44	\$415.34	\$436.29	\$539.52	\$608.26	\$1,066.28	\$148.88
90832	Psychotherapy, 30 minutes	\$99.00	581	\$112.50	\$121.81	\$149.98	\$171.34	\$193.41	\$196.83	\$199.82	\$64.47
90834	Psychtherapy, 45 minutes	\$131.00	454	\$155.38	\$168.23	\$207.14	\$236.63	\$267.12	\$271.84	\$275.98	\$85.77
90846	Fam PsycTx W/O Pt Present	\$159.00	0	\$284.38	\$523.51	\$882.24	\$922.31	\$1,030.94	\$1,110.23	\$1,184.94	\$103.83
90847	Fam PsycTx W/Pt Present	\$165.00	0	\$302.08	\$556.10	\$937.15	\$979.71	\$1,095.10	\$1,179.33	\$1,258.69	\$107.76
90863	Pharmacologic mangement	\$0.00	0	\$350.38	\$350.38	\$383.85	\$389.70	\$406.41	\$470.19	\$475.52	\$0.00
92551	Scr Tst Pure Tone Air Only	\$0.00	5,738	\$26.23	\$29.12	\$47.13	\$47.13	\$47.83	\$50.29	\$66.02	\$11.80
92567	Tympanometry	\$13.00	0	\$48.58	\$53.93	\$87.28	\$87.28	\$88.58	\$93.13	\$122.25	\$14.52
93000	Ecg Routine Ecg W/Least 12 Lds W/I&r	\$40.00	2,523	\$51.98	\$62.13	\$85.61	\$91.85	\$98.80	\$133.19	\$166.52	\$17.99
93005	Ecg Routine Ecg W/Least 12 Lds Trcg Only	\$30.00	0	\$34.20	\$40.88	\$56.33	\$60.43	\$65.00	\$87.63	\$109.55	\$9.06
93005	Ecg Routine Ecg W/Least 12 Lds Trcg Only	\$30.00	0	\$34.20	\$40.88	\$56.33	\$60.43	\$65.00	\$87.63	\$109.55	\$0.00
93005	Ecg Routine Ecg W/Least 12 Lds Trcg Only	\$30.00	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
94640	Pressurized/Nonpressurized Inhalation Tr	\$30.00	418	\$24.95	\$29.84	\$36.25	\$40.97	\$44.75	\$51.79	\$66.59	\$19.32
94664	Demo&/Eval Of Pt Utiliz Aersl Gen/Neb/In	\$30.00	1	\$29.70	\$35.53	\$43.15	\$48.78	\$53.28	\$61.65	\$79.28	\$18.22
94760	Noninvasive Ear/Pulse Oximetry Single De	\$5.00	0	\$17.82	\$21.32	\$25.89	\$29.27	\$31.97	\$36.99	\$47.57	\$3.56
94760	Noninvasive Ear/Pulse Oximetry Single De	\$5.00	0	\$17.82	\$21.32	\$25.89	\$29.27	\$31.97	\$36.99	\$47.57	\$0.00
94760	Noninvasive Ear/Pulse Oximetry Single De	\$5.00	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
95115	Prof Svcs Allg Immntx X W/Prv Allgic Xtr	\$30.00	0	\$20.72	\$22.87	\$26.29	\$27.73	\$31.07	\$31.55	\$34.53	\$9.42
95117	Prof Svcs Allg Immntx X W/Prv Allgic Xtr	\$40.00	0	\$31.08	\$34.31	\$39.43	\$41.59	\$46.61	\$47.33	\$51.79	\$10.89
95831	Muscle testing	\$0.00	0	\$119.19	\$143.01	\$237.91	\$286.07	\$383.46	\$459.86	\$815.40	\$33.46
95868	Electromyography	\$0.00	0	\$401.61	\$481.90	\$801.66	\$963.95	\$1,292.08	\$1,549.54	\$2,747.53	\$140.83
95868	Electromyography	\$0.00	0	\$120.44	\$144.62	\$240.56	\$289.23	\$387.65	\$464.85	\$824.29	\$73.55
95868	Electromyography	\$0.00	0	\$281.17	\$337.28	\$561.10	\$674.72	\$904.43	\$1,084.69	\$1,923.24	\$67.28
96160	Health risk assessment - pt focused	\$0.00	589	\$12.46	\$17.80	\$18.27	\$22.25	\$22.50	\$22.84	\$34.78	\$4.76
96161	Health risk assessment	\$0.01	7	\$12.46	\$17.80	\$18.27	\$22.25	\$22.50	\$22.84	\$34.78	\$4.76
96372	Therapeutic Prophylactic/Dx Injection Su	\$20.00	902	\$46.78	\$53.28	\$57.18	\$72.78	\$77.98	\$82.14	\$84.13	\$26.52
97602	Rmvl Devital Tiss N-Slctv Dbrdmt W/O Ane	\$21.00	0	\$73.40	\$82.40	\$98.98	\$118.15	\$174.63	\$179.25	\$960.48	\$0.00
97700	Adjust orthotic/splint	\$0.00	0								
97802	Med Nutr Ther 1st Assmt&ivntj Indiv Ea 1	\$0.00	0	\$32.30	\$36.26	\$43.55	\$51.99	\$76.84	\$78.87	\$422.61	\$36.04
97803	Med Nutr Ther Re-Assmt&ivntj Indiv Ea 15	\$48.00	0	\$32.30	\$36.26	\$43.55	\$51.99	\$76.84	\$78.87	\$422.61	\$31.33
98925	Osteopathic Manipulative Tx 1-2 Bdy Regi	\$60.00	5	\$103.98	\$105.17	\$109.49	\$110.70	\$111.13	\$112.40	\$112.40	\$33.06
98926	Osteopathic Manipulative Tx 3-4 Bdy Regi	\$90.00	1	\$136.71	\$138.27	\$143.95	\$145.55	\$146.12	\$147.79	\$147.79	\$47.79
98927	Osteopathic Manipulative Tx 5-6 Bdy Regi	\$120.00	6	\$161.74	\$163.59	\$170.31	\$172.20	\$172.87	\$174.85	\$174.85	\$62.52
98928	Osteopathic Manipulative Tx 7-8 Bdy Regi	\$194.00	8	\$177.15	\$179.17	\$186.53	\$188.60	\$189.34	\$191.50	\$191.50	\$76.15
98929	Osteopathic Manipulative Tx 9-10 Bdy Reg	\$180.00	9	\$184.85	\$186.96	\$194.64	\$196.80	\$197.57	\$199.82	\$199.82	\$90.89
99173	Screening	\$0.00	9,062	\$31.08	\$32.28	\$32.75	\$41.43	\$51.22	\$52.58	\$69.16	\$3.56
99188	Application of topical fluoride varnish	\$40.00	69	\$37.06	\$38.50	\$39.06	\$49.41	\$61.08	\$62.71	\$82.48	\$0.00
99201	Office Outpt New 10 Min	\$69.00	215	\$133.48	\$147.35	\$179.30	\$196.37	\$222.21	\$235.84	\$282.49	\$46.39
99202	Office Outpt New 20 Minutes	\$118.00	3,562	\$166.37	\$183.65	\$223.47	\$244.76	\$276.96	\$293.95	\$352.08	\$78.72
99203	Office Outpt New 30 Min	\$173.00	7,074	\$216.66	\$239.18	\$291.03	\$318.75	\$360.70	\$382.82	\$458.53	\$114.65
99204	Office Outpt New 45 Min	\$266.00	1,101	\$309.52	\$341.68	\$415.76	\$455.36	\$515.28	\$546.88	\$655.04	\$173.63
99205	Office Outpt New 60 Min	\$330.00	25	\$417.85	\$461.27	\$561.28	\$614.74	\$695.63	\$738.29	\$884.30	\$218.89
99211	Office O/P Est 5 Min	\$32.00	527	\$69.94	\$79.91	\$89.15	\$92.66	\$107.45	\$116.79	\$133.95	\$21.01
99212	Office Outpt Est 10 Min	\$69.00	5,867	\$99.39	\$113.56	\$126.68	\$131.68	\$152.69	\$165.97	\$190.35	\$45.76

Brumback Code	Brumback Procedure Description	Brumback Fee	FY19 Volumes	50th Percentile	60th Percentile	75th Percentile	80th Percentile	85th Percentile	90th Percentile	95th Percentile	Medicare Fee
99213	Office Outpt Est15 Min	\$116.00	40,761	\$126.99	\$145.11	\$161.87	\$168.26	\$195.10	\$212.07	\$243.23	\$76.60
99214	Office Outpt Est 25 Min	\$171.00	33,119	\$184.05	\$210.30	\$234.60	\$243.85	\$282.75	\$307.35	\$352.50	\$112.53
99215	Office Outpt Est 40 Min	\$228.00	451	\$294.48	\$336.48	\$375.36	\$390.16	\$452.40	\$491.76	\$564.00	\$151.87
99245	Office Consltj 80 Min	\$140.00	0	\$457.72	\$492.34	\$573.16	\$623.55	\$654.47	\$693.27	\$831.89	\$233.44
99381	1st Preventive Medicine New Patient < 1y	\$176.00	3,231	\$161.50	\$171.83	\$180.73	\$186.23	\$192.23	\$195.39	\$208.53	\$115.20
99382	1st Preventive Medicine New Patient Age	\$182.00	786	\$173.92	\$185.05	\$194.63	\$200.55	\$207.02	\$210.42	\$224.57	\$120.26
99383	1st Preventive Medicine New Patient Age	\$190.00	1,450	\$186.35	\$198.27	\$208.53	\$214.88	\$221.81	\$225.45	\$240.62	\$125.57
99384	1st Preventive Medicine New Patient Age	\$215.00	1,192	\$198.77	\$211.49	\$222.43	\$229.20	\$236.59	\$240.48	\$256.66	\$141.27
99385	1st Preventive Medicine New Patient Age	\$209.00	2,482	\$269.17	\$286.39	\$301.21	\$310.38	\$320.39	\$325.65	\$347.56	\$136.66
99386	1st Preventive Medicine New Patient Age	\$241.00	3,266	\$294.01	\$312.83	\$329.01	\$339.03	\$349.96	\$355.71	\$379.64	\$159.13
99387	1st Preventive Medicine New Patient Age	\$263.00	199	\$331.28	\$352.48	\$370.72	\$382.00	\$394.32	\$400.80	\$427.76	\$172.46
99391	Periodic Preventive Med Established Pati	\$158.00	6,289	\$132.51	\$140.99	\$148.29	\$152.80	\$157.73	\$160.32	\$171.10	\$103.31
99392	Periodic Preventive Med Est Patient Age	\$169.00	2,508	\$140.79	\$149.80	\$157.56	\$162.35	\$167.59	\$170.34	\$181.80	\$110.44
99393	Periodic Preventive Med Est Patient Age	\$168.00	1,204	\$153.22	\$163.02	\$171.46	\$176.68	\$182.37	\$185.37	\$197.84	\$110.07
99394	Periodic Preventive Med Est Patient Age	\$184.00	816	\$165.64	\$176.24	\$185.36	\$191.00	\$197.16	\$200.40	\$213.88	\$120.81
99395	Periodic Preventive Med Est Patient Age	\$187.00	1,801	\$223.61	\$237.92	\$250.24	\$257.85	\$266.17	\$270.54	\$288.74	\$123.34
99396	Periodic Preventive Med Est Patient Age	\$200.00	5,372	\$244.32	\$259.95	\$273.41	\$281.73	\$290.81	\$295.59	\$315.47	\$131.55
99397	Periodic Preventive Med Est Patient Age	\$215.00	630	\$277.45	\$295.20	\$310.48	\$319.93	\$330.24	\$335.67	\$358.25	\$141.63
99401	Prev Med Cnsl Indiv Spx 15 Min	\$65.00	0	\$70.40	\$74.90	\$78.78	\$81.18	\$83.79	\$85.17	\$90.90	\$37.80
99402	Prev Med Cnsl Indiv Spx 30 Min	\$125.00	0	\$136.65	\$145.40	\$152.92	\$157.58	\$162.66	\$165.33	\$176.45	\$64.60
99403	Prev Med Cnsl Indiv Spx 45 Min	\$190.00	1	\$207.05	\$220.30	\$231.70	\$238.75	\$246.45	\$250.50	\$267.35	\$90.68
99404	Prev Med Cnsl Indiv Spx 60 Min	\$250.00	0	\$269.17	\$286.39	\$301.21	\$310.38	\$320.39	\$325.65	\$347.56	\$116.75
99406	Tobacco Use Cessation Intermediate 3-10	\$0.00	85	\$41.41	\$44.06	\$46.34	\$47.75	\$49.29	\$50.10	\$53.47	\$15.37
99407	Tobacco Use Cessation Intensive >10 Minu	\$44.00	0	\$82.82	\$88.12	\$92.68	\$95.50	\$98.58	\$100.20	\$106.94	\$29.63
99408	Alcohol/Substance Screen & Interven 15-3	\$20.00	15	\$99.38	\$105.74	\$111.22	\$114.60	\$118.30	\$120.24	\$128.33	\$36.84
99409	Alcohol/Substance Screen & Interven >30	\$40.00	2	\$194.63	\$207.08	\$217.80	\$224.43	\$231.66	\$235.47	\$251.31	\$71.85
99455	Work Related/Med DbIt Xm Treating Phys	\$85.00	1	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99456	Work Related/Med DbIt Xm Oth/Thn Treatin	\$90.00	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99490	Chronic Care Management >20 minutes	\$0.00	168	\$104.39	\$119.28	\$133.07	\$138.31	\$160.38	\$174.33	\$199.94	\$44.20
99495	Transitional Care Mang Service	\$163.00	100	\$354.15	\$404.66	\$451.42	\$469.22	\$544.07	\$591.40	\$678.28	\$170.76
99496	Transitional Care Mang. Service	\$230.00	49	\$508.23	\$580.72	\$647.82	\$673.36	\$780.78	\$848.71	\$973.39	\$241.62
209999	Mandibular kinesiograph record	\$0.00	0								

Brumback Code	This is the CPT Code you provided
Code	This is the matching CPT Code from the software
Modifier	This is the Modifier for the Matching CPT Code (Software), if available/applicable
Sub	This is the Sub-Modifier for the Matching CPT Code (Software), if available/applicable
Brumback Insurance Description	This is the Procedure Code Description you provided
Fee Software Description	This is the matching Procedure Code Description from the Software
Brumback Fee	This is the Fee you provided for the particular procedure
50th Percentile	This is the fee that falls within the 50th percentile of what those providing this service and reported data are charging for that same procedure
60th Percentile	This is the fee that falls within the 60th percentile of what those providing this service and reported data are charging for that same procedure
75th Percentile	This is the fee that falls within the 75th percentile of what those providing this service and reported data are charging for that same procedure
80th Percentile	This is the fee that falls within the 80th percentile of what those providing this service and reported data are charging for that same procedure
85th Percentile	This is the fee that falls within the 85th percentile of what those providing this service and reported data are charging for that same procedure
90th Percentile	This is the fee that falls within the 90th percentile of what those providing this service and reported data are charging for that same procedure
95th Percentile	This is the fee that falls within the 95th percentile of what those providing this service and reported data are charging for that same procedure
Medicare Fee	This is the Standard Medicare Fee being charged in your area for this procedure

DISTRICT CLINIC HOLDINGS, INC
FINANCE COMMITTEE
January 29, 2020

1. Description: District Clinic Holdings, Inc. Financial Report November 2019

2. Summary:

The YTD November 2019 financial statements for the District Clinic Holdings, Inc. are presented for Finance Committee review.

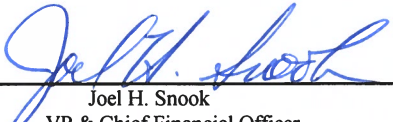
3. Substantive Analysis:

Management has provided the income statements and key statistical information for District Clinics Holdings, Inc. Additional Management discussion and analysis is incorporated into the financial statements presentation.

4. Fiscal Analysis & Economic Impact Statement:

	Amount	Budget
Capital Requirements	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Net Revenue	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>
Annual Expenditures	N/A	Yes <input type="checkbox"/> No <input type="checkbox"/>

Reviewed for financial accuracy and compliance with purchasing procedure:



 Joel H. Snook
 VP & Chief Financial Officer

5. Reviewed/Approved by Committee:

N/A

 Committee Name

 Date Reviewed/Approved

DISTRICT CLINIC HOLDINGS, INC
FINANCE COMMITTEE
January 29, 2020

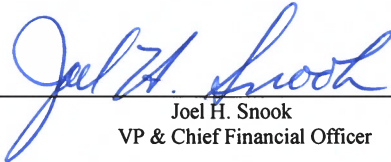
6. Recommendation:

Staff recommends that the Finance Committee receive and file the District Clinic Holdings, Inc. November 2019 YTD financial statements.

Approved for Legal sufficiency:



Valerie Shahriari
VP & General Counsel



Joel H. Snook
VP & Chief Financial Officer



Dr. Belma Andric
Chief Medical Officer, VP & Executive Director
of Clinic Services

MEMO

To: Finance Committee

From: Joel H. Snook
VP & Chief Financial Officer

Date: 12/23/2019

Subject: Management Discussion and Analysis of November 2019 C.L. Brumback Primary Care Clinic Financial Statements

The November statements represent the financial performance for the second month of the 2020 fiscal year for C.L. Brumback. Total revenue is favorable to budget by \$154k due to an increase in actual visits of 22,899 versus projected visits of 20,755 or 10.3%. Expenses before depreciation are over budget by \$205k or 4.8% mostly due to salaries, wages and benefits (\$117k), purchases services of (\$50k), repair and maintenance (\$20k), and lease and rental (\$25k). Volumes for medical and dental are better than budget by 2,144 or 10.3% year to date.

Within the medical clinics, revenue is ahead of budget by \$206k YTD, this is primarily attributed to higher than expected visits to budget of 2,338 or 14.9%. Positive variance in other revenue is a result of bonus incentive revenue of \$19k. Expenses in the medical clinics are (\$271k) over budget. This negative variance is attributable to higher than expected salaries, wages and benefits expenses. Purchased services has a negative variance of (\$43k) primarily due to higher collection fees from Athena and increased fees from security services. Repairs and maintenance is unfavorable by (\$24k) due to higher than anticipated repairs and software maintenance costs.

The dental clinics gross revenue is in line with budget resulting in a slightly favorable variance of \$1.9k. Patient volume YTD of 4,840 was under budget by (194) or (3.9%). Total revenue is under budget by (\$51k) YTD primarily attributable to increased charity care of (\$33k), and other revenue under budget by (\$25k). Total expenses of \$705k are favorable to budget by \$66k due mainly to salaries, wages, benefits \$36k, and medical supplies \$27k.

On the Comparative Statement of Net Position, due from other governments increased to \$1.2M as result of LIP anticipated payment of approximately \$1.1M from AHCA State Fiscal Year 2019-2020. The District subsidy year to date for the clinic is \$3.4M.

DISTRICT CLINIC HOLDINGS, INC.
COMPARATIVE STATEMENT OF NET POSITION

	<u>Nov 30, 2019</u>	<u>Oct 31, 2019</u>	<u>Increase (Decrease)</u>
Assets			
Cash and Cash Equivalents	346,839	918,340	\$ (571,500)
Accounts Receivable, net	1,631,447	1,539,851	91,596
Due From Other Funds	-	-	-
Due from Other Governments	1,174,028	924,497	249,532
Other Current Assets	137,243	114,961	22,282
Net Investment in Capital Assets	1,920,009	1,930,366	(10,357)
Total Assets	<u>\$ 5,209,566</u>	<u>\$ 5,428,014</u>	<u>\$ (218,448)</u>
Liabilities			
Accounts Payable	459,032	439,952	19,080
Due To Other Governments	-	-	-
Deferred Revenue	46,406	47,913	(1,507)
Other Current Liabilities	1,595,688	1,747,549	(151,861)
Non-Current Liabilities	800,884	798,817	2,067
Total Liabilities	<u>2,902,010</u>	<u>3,034,231</u>	<u>(132,221)</u>
Deferred Inflows of Resources			
Deferred Inflows- Other Post Employment Benefits	<u>\$ 543</u>	<u>\$ 612</u>	<u>\$ (69)</u>
Net Position			
Net Investment in Capital Assets	1,920,009	1,930,366	(10,357)
Unrestricted	387,005	462,805	(75,869)
Total Net Position	<u>2,307,014</u>	<u>2,393,171</u>	<u>(86,226)</u>
Total Liabilities, Deferred Inflows of Resources and Net Position	<u>\$ 5,209,566</u>	<u>\$ 5,428,014</u>	<u>\$ (218,448)</u>

Note: Amounts may not foot due to rounding.

District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE SECOND MONTH ENDED NOVEMBER 30, 2019

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
\$ 1,734,463	\$ 1,689,809	\$ 44,654	2.6%	\$ 1,491,722	\$ 242,740	16.3%	\$ 3,904,728	\$ 3,610,748	\$ 293,980	8.1%	\$ 3,438,362	\$ 466,366	13.6%
1,734,463	1,689,809	44,654	2.6%	1,491,722	242,740	16.3%	3,904,728	3,610,748	293,980	8.1%	3,438,362	466,366	13.6%
336,609	278,315	(58,294)	(20.9%)	523,761	187,152	35.7%	790,195	593,637	(196,558)	(33.1%)	1,153,688	363,493	31.5%
727,479	695,192	(32,287)	(4.6%)	370,440	(357,039)	(96.4%)	1,539,340	1,486,907	(52,433)	(3.5%)	892,720	(646,619)	(72.4%)
193,678	292,764	99,086	33.8%	136,222	(57,456)	(42.2%)	535,172	626,884	91,712	14.6%	345,644	(189,529)	(54.8%)
1,257,766	1,266,271	8,505	0.7%	1,030,423	(227,343)	(22.1%)	2,864,707	2,707,428	(157,279)	(5.8%)	2,392,052	(472,656)	(19.8%)
385,820	380,319	5,501	1.4%	460,636	(74,816)	(16.2%)	771,640	760,638	11,002	1.4%	646,181	125,459	19%
862,516	803,857	58,659	7.3%	921,934	(59,418)	(6.4%)	1,811,661	1,663,958	147,703	8.9%	1,692,491	119,170	7.0%
49.73%	47.57%			61.80%			46.40%	46.08%		49.22%			
48,416	57,154	(8,738)	(15.3%)	606,454	(558,038)	(92.0%)	101,657	114,308	(12,651)	(11.1%)	1,181,232	(1,079,575)	(91.4%)
2,647	2,442	205	8.4%	8,821	(6,174)	(70.0%)	23,938	4,884	19,054	390.1%	13,466	10,472	77.8%
51,063	59,596	(8,533)	(14.3%)	615,275	(564,212)	(91.7%)	125,594	119,192	6,402	5.4%	1,194,698	(1,069,104)	(89.5%)
913,579	863,453	50,126	5.8%	1,537,209	(623,630)	(40.6%)	1,937,255	1,783,150	154,105	8.6%	2,887,189	(949,934)	(32.9%)
<i>Direct Operational Expenses:</i>													
1,328,404	1,298,379	(30,025)	(2.3%)	1,190,417	(137,986)	(11.6%)	2,818,128	2,720,222	(97,906)	(3.6%)	2,577,867	(240,261)	(9.3%)
378,148	362,727	(15,421)	(4.3%)	322,045	(56,104)	(17.4%)	758,325	738,793	(19,532)	(2.6%)	661,690	(96,635)	(14.6%)
80,005	65,753	(14,252)	(21.7%)	68,614	(11,392)	(16.6%)	181,038	131,506	(49,532)	(37.7%)	133,642	(47,397)	(35.5%)
65,422	36,001	(29,421)	(81.7%)	27,305	(38,117)	(139.6%)	80,702	72,002	(8,700)	(12.1%)	69,133	(11,569)	(16.7%)
19,713	19,686	(27)	(0.1%)	3,947	(15,765)	(399.4%)	27,756	39,372	11,616	29.5%	38,096	10,340	27.1%
-	-	-	0.0%	-	-	0.0%	-	-	-	0.0%	-	-	0.0%
43,699	57,949	14,250	24.6%	(461)	(44,161)	9,572.9%	111,674	123,882	12,208	9.9%	58,348	(53,326)	(91.4%)
106,112	76,575	(29,537)	(38.6%)	37,534	(68,578)	(182.7%)	171,464	162,937	(8,527)	(5.2%)	85,088	(86,376)	(101.5%)
11,167	13,887	2,720	19.6%	36,555	25,389	69.5%	48,099	27,774	(20,325)	(73.2%)	66,436	18,338	27.6%
120,395	106,377	(14,018)	(13.2%)	104,594	(15,801)	(15.1%)	237,867	212,754	(25,113)	(11.8%)	213,765	(24,102)	(11.3%)
6,781	6,682	(99)	(1.5%)	6,558	(223)	(3.4%)	13,740	13,364	(376)	(2.8%)	11,127	(2,613)	(23.5%)
37,182	28,941	(8,241)	(28.5%)	(576)	(37,758)	6,555.9%	56,759	57,882	1,123	1.9%	14,950	(41,809)	(279.7%)
2,377	2,236	(141)	(6.3%)	2,170	(207)	(9.5%)	4,754	4,472	(282)	(6.3%)	4,594	(159)	(3.5%)
2,199,405	2,075,193	(124,212)	(6.0%)	1,798,702	(400,703)	(22.3%)	4,510,305	4,304,960	(205,345)	(4.8%)	3,934,736	(575,569)	(14.6%)
Net Performance before Depreciation & Overhead Allocations													
(1,285,826)	(1,211,740)	(74,086)	6.1%	(261,492)	(1,024,333)	391.7%	(2,573,050)	(2,521,810)	(51,240)	2.0%	(1,047,547)	(1,525,503)	145.6%

District Clinics Holdings, Inc. Statement of Revenues and Expenses

FOR THE SECOND MONTH ENDED NOVEMBER 30, 2019

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
10,357	13,280	2,923	22.0%	17,256	6,899	40.0%	Depreciation	23,524	26,560	3,036	11.4%	34,513	10,989	31.8%
<i>Overhead Allocations:</i>														
2,089	2,255	166	7.3%	16,111	14,022	87.0%	Risk Mgt	3,712	4,510	797	17.7%	25,414	21,701	85.4%
84,377	96,913	12,536	12.9%	98,059	13,683	14.0%	Rev Cycle	147,374	193,825	46,452	24.0%	184,963	37,590	20.3%
6,983	5,506	(1,477)	(26.8%)	5,120	(1,863)	(36.4%)	Internal Audit	12,264	11,013	(1,251)	(11.4%)	10,240	(2,024)	(19.8%)
19,184	21,420	2,236	10.4%	16,269	(2,915)	(17.9%)	Home Office Facilities	37,271	42,840	5,570	13.0%	33,301	(3,969)	(11.9%)
37,990	36,548	(1,443)	(3.9%)	26,124	(11,866)	(45.4%)	Administration	66,439	73,095	6,657	9.1%	51,098	(15,340)	(30.0%)
38,104	40,465	2,361	5.8%	34,265	(3,839)	(11.2%)	Human Resources	73,314	80,930	7,616	9.4%	67,751	(5,563)	(8.2%)
15,984	18,543	2,559	13.8%	11,903	(4,081)	(34.3%)	Legal	27,291	37,086	9,794	26.4%	18,371	(8,920)	(48.6%)
6,638	8,410	1,772	21.1%	6,452	(186)	(2.9%)	Records	13,154	16,820	3,666	21.8%	12,972	(182)	(1.4%)
6,147	11,534	5,387	46.7%	7,197	1,051	14.6%	Compliance	10,049	23,068	13,019	56.4%	12,973	2,924	22.5%
-	-	-	0.0%	1,281	1,281	100.0%	Planning/Research	-	-	-	0.0%	2,621	2,621	100.0%
34,293	31,318	(2,975)	(9.5%)	32,875	(1,418)	(4.3%)	Finance	61,363	62,636	1,272	2.0%	56,971	(4,392)	(7.7%)
15,976	11,356	(4,620)	(40.7%)	6,365	(9,611)	(151.0%)	Public Relations	25,034	22,713	(2,321)	(10.2%)	12,843	(12,190)	(94.9%)
61,834	109,427	47,594	43.5%	69,273	7,439	10.7%	Information Technology	142,656	218,855	76,199	34.8%	149,652	6,996	4.7%
2,269	1,447	(822)	(56.8%)	3,764	1,495	39.7%	Corporate Quality	4,233	2,895	(1,338)	(46.2%)	7,750	3,517	45.4%
5,685	4,999	(686)	(13.7%)	-	(5,685)	0.0%	Project MGMT Office	9,964	9,998	33	0.3%	-	(9,964)	0.0%
3,685	3,755	70	1.9%	4,019	333	8.3%	Managed Care Contract	6,836	7,511	675	9.0%	7,440	604	8.1%
341,238	403,897	62,658	15.5%	339,079	(2,160)	(0.6%)	Total Overhead Allocations	640,952	807,793	166,842	20.7%	654,361	13,409	2.0%
2,551,001	2,492,370	(58,631)	(2.4%)	2,155,037	(395,964)	(18.4%)	Total Expenses	5,174,781	5,139,313	(35,468)	(0.7%)	4,623,609	(551,172)	(11.9%)
\$ (1,637,421)	\$ (1,628,917)	\$ (8,505)	0.5%	\$ (617,827)	\$ (1,019,594)	165.0%	Net Margin	\$ (3,237,526)	\$ (3,356,163)	\$ 118,637	(3.5%)	\$ (1,736,420)	\$ (1,501,106)	86.4%
81,965	3,988	(77,977)	(1,955.3%)	-	(81,965)	0.0%	Capital	81,965	7,976	(73,989)	(927.6%)	-	(81,965)	0.0%
\$ 1,664,089	\$ 1,621,795	\$ (42,294)	(2.6%)	\$ 596,437	\$ (1,067,652)	(179.0%)	General Fund Support/ Transfer In	\$ 3,390,718	\$ 3,341,920	\$ (48,798)	(1.5%)	\$ 1,697,774	\$ (1,692,944)	(99.7%)

District Clinics Holdings, Inc. Statement of Revenues and Expenses by Month

	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Year to Date
Gross Patient Revenue	2,170,266	1,734,463	-	-	-	-	-	-	-	-	-	-	3,904,728
Contractual Allowances	453,586	336,609	-	-	-	-	-	-	-	-	-	-	790,195
Charity Care	811,861	727,479	-	-	-	-	-	-	-	-	-	-	1,539,340
Bad Debt	341,494	193,678	-	-	-	-	-	-	-	-	-	-	535,172
Other Patient Revenue	385,820	385,820	-	-	-	-	-	-	-	-	-	-	771,640
Net Patient Revenue	949,144	862,516	-	-	-	-	-	-	-	-	-	-	1,811,661
Collections %	43.73%	49.73%											46.40%
Grant Funds	53,241	48,416	-	-	-	-	-	-	-	-	-	-	101,657
Other Revenue	21,291	2,647	-	-	-	-	-	-	-	-	-	-	23,938
Total Other Revenues	74,531	51,063	-	-	-	-	-	-	-	-	-	-	125,594
Total Revenues	1,023,676	913,579	-	-	-	-	-	-	-	-	-	-	1,937,255
<i>Direct Operational Expenses:</i>													
Salaries and Wages	1,489,724	1,328,404	-	-	-	-	-	-	-	-	-	-	2,818,128
Benefits	380,176	378,148	-	-	-	-	-	-	-	-	-	-	758,325
Purchased Services	101,033	80,005	-	-	-	-	-	-	-	-	-	-	181,038
Medical Supplies	15,280	65,422	-	-	-	-	-	-	-	-	-	-	80,702
Other Supplies	8,043	19,713	-	-	-	-	-	-	-	-	-	-	27,756
Contracted Physician Expense	-	-	-	-	-	-	-	-	-	-	-	-	-
Medical Services	67,974	43,699	-	-	-	-	-	-	-	-	-	-	111,674
Drugs	65,352	106,112	-	-	-	-	-	-	-	-	-	-	171,464
Repairs & Maintenance	36,932	11,167	-	-	-	-	-	-	-	-	-	-	48,099
Lease & Rental	117,472	120,395	-	-	-	-	-	-	-	-	-	-	237,867
Utilities	6,959	6,781	-	-	-	-	-	-	-	-	-	-	13,740
Other Expense	19,578	37,182	-	-	-	-	-	-	-	-	-	-	56,759
Insurance	2,377	2,377	-	-	-	-	-	-	-	-	-	-	4,754
Total Operational Expenses	2,310,900	2,199,405	-	-	-	-	-	-	-	-	-	-	4,510,305
Net Performance before Depreciation & Overhead Allocations	(1,287,225)	(1,285,826)	-	-	-	-	-	-	-	-	-	-	(2,573,050)
Depreciation	13,167	10,357	-	-	-	-	-	-	-	-	-	-	23,524
<i>Overhead Allocations:</i>													
Risk Mgt	1,623	2,089	-	-	-	-	-	-	-	-	-	-	3,712
Rev Cycle	62,997	84,377	-	-	-	-	-	-	-	-	-	-	147,374
Internal Audit	5,281	6,983	-	-	-	-	-	-	-	-	-	-	12,264
Home Office Facilities	18,086	19,184	-	-	-	-	-	-	-	-	-	-	37,271
Administration	28,448	37,990	-	-	-	-	-	-	-	-	-	-	66,439
Human Resources	35,210	38,104	-	-	-	-	-	-	-	-	-	-	73,314
Legal	11,308	15,984	-	-	-	-	-	-	-	-	-	-	27,291
Records	6,516	6,638	-	-	-	-	-	-	-	-	-	-	13,154
Compliance	3,902	6,147	-	-	-	-	-	-	-	-	-	-	10,049
Planning/Research	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance	27,070	34,293	-	-	-	-	-	-	-	-	-	-	61,363
Public Relations	9,057	15,976	-	-	-	-	-	-	-	-	-	-	25,034
Information Technology	80,822	61,834	-	-	-	-	-	-	-	-	-	-	142,656
Corporate Quality	1,964	2,269	-	-	-	-	-	-	-	-	-	-	4,233
Project MGMT Office	4,280	5,685	-	-	-	-	-	-	-	-	-	-	9,964
Managed Care Contract	3,150	3,685	-	-	-	-	-	-	-	-	-	-	6,836
Total Overhead Allocations	299,713	341,238	-	-	-	-	-	-	-	-	-	-	640,952
Total Expenses	2,623,781	2,551,001	-	-	-	-	-	-	-	-	-	-	5,174,781
Net Margin	\$ (1,600,105)	\$ (1,637,422)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (3,237,526)
Capital	-	81,965	-	-	-	-	-	-	-	-	-	-	81,965
General Fund Support/ Transfer In	1,726,629	1,664,089	-	-	-	-	-	-	-	-	-	-	\$ 3,390,718

District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses

FOR THE SECOND MONTH ENDED NOVEMBER 30, 2019

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
1,424,047	1,361,456	62,591	4.6%	1,202,364	221,682	18.4%	Gross Patient Revenue	3,199,153	2,907,073	292,080	10.0%	2,770,570	428,583	15.5%
290,318	238,376	(51,942)	(21.8%)	455,160	164,842	36.2%	Contractual Allowances	699,950	507,900	(192,050)	(37.8%)	994,654	294,705	29.6%
533,109	511,712	(21,397)	(4.2%)	236,313	(296,796)	(125.6%)	Charity Care	1,113,586	1,093,709	(19,877)	(1.8%)	580,511	(533,075)	(91.8%)
202,224	274,314	72,090	26.3%	132,724	(69,500)	(52.4%)	Bad Debt	513,493	587,530	74,037	12.6%	330,383	(183,110)	(55.4%)
1,025,652	1,024,402	(1,250)	(0.1%)	824,198	(201,454)	(24.4%)	Total Contractuals and Bad Debts	2,327,029	2,189,139	(137,890)	(6.3%)	1,905,548	(421,480)	(22.1%)
264,493	244,640	19,853	8.1%	334,272	(69,779)	(20.9%)	Other Patient Revenue	525,133	489,280	35,853	7.3%	439,253	85,880	19.6%
662,888	581,694	81,194	14.0%	712,438	(49,551)	(7.0%)	Net Patient Revenue	1,397,257	1,207,214	190,043	15.7%	1,304,275	92,982	7.1%
46.55%	42.73%			59.25%			Collection %	43.68%	41.53%		47.08%			
48,416	52,614	(4,198)	(8.0%)	492,221	(443,805)	(90.2%)	Grant Funds	101,657	105,228	(3,571)	(3.4%)	955,888	(854,231)	(89.4%)
2,647	2,442	205	8.4%	8,588	(5,941)	(69.2%)	Other Revenue	23,938	4,884	19,054	390.1%	13,233	10,705	80.9%
51,063	55,056	(3,993)	(7.3%)	500,809	(449,746)	(89.8%)	Total Other Revenues	125,594	110,112	15,482	14.1%	969,121	(843,527)	(87.0%)
713,950	636,750	77,200	12.1%	1,213,247	(499,297)	(41.2%)	Total Revenues	1,522,852	1,317,326	205,526	15.6%	2,273,396	(750,544)	(33.0%)
<i>Direct Operational Expenses:</i>														
1,114,862	1,063,671	(51,191)	(4.8%)	970,248	(144,614)	(14.9%)	Salaries and Wages	2,352,135	2,228,490	(123,645)	(5.5%)	2,090,046	(262,089)	(12.5%)
312,835	293,376	(19,459)	(6.6%)	257,561	(55,274)	(21.5%)	Benefits	626,801	597,504	(29,297)	(4.9%)	527,392	(99,409)	(18.8%)
79,532	58,128	(21,404)	(36.8%)	58,988	(20,544)	(34.8%)	Purchased Services	158,858	116,256	(42,602)	(36.6%)	115,060	(43,798)	(38.1%)
51,412	13,917	(37,495)	(269.4%)	10,887	(40,525)	(372.2%)	Medical Supplies	63,927	27,834	(36,093)	(129.7%)	32,156	(31,771)	(98.8%)
18,647	18,159	(488)	(2.7%)	865	(17,782)	(2,055.8%)	Other Supplies	26,691	36,318	9,627	26.5%	14,686	(12,005)	(81.7%)
-	-	-	0.0%	-	-	0.0%	Contracted Physician Expense	-	-	-	0.0%	-	-	0.0%
43,699	57,949	14,250	24.6%	(461)	(44,161)	9,572.9%	Medical Services	111,674	123,882	12,208	9.9%	58,348	(53,326)	(91.4%)
106,112	76,350	(29,762)	(39.0%)	36,994	(69,118)	(186.8%)	Drugs	171,464	162,487	(8,977)	(5.5%)	84,549	(86,915)	(102.8%)
5,061	8,235	3,174	38.5%	33,673	28,611	85.0%	Repairs & Maintenance	40,912	16,470	(24,442)	(148.4%)	61,576	20,664	33.6%
94,780	80,599	(14,181)	(17.6%)	77,151	(17,629)	(22.9%)	Lease & Rental	185,833	161,198	(24,635)	(15.3%)	159,047	(26,786)	(16.8%)
5,842	4,632	(1,210)	(26.1%)	5,618	(224)	(4.0%)	Utilities	11,145	9,264	(1,881)	(20.3%)	9,286	(1,860)	(20.0%)
32,697	25,242	(7,455)	(29.5%)	2,860	(29,837)	(1,043.1%)	Other Expense	51,559	50,484	(1,075)	(2.1%)	15,374	(36,186)	(235.4%)
2,346	2,205	(141)	(6.4%)	2,105	(241)	(11.4%)	Insurance	4,692	4,410	(282)	(6.4%)	4,455	(237)	(5.3%)
1,867,827	1,702,463	(165,364)	(9.7%)	1,456,488	(411,339)	(28.2%)	Total Operational Expenses	3,805,692	3,534,597	(271,095)	(7.7%)	3,171,974	(633,718)	(20.0%)
(1,153,876)	(1,065,713)	(88,163)	8.3%	(243,241)	(910,635)	374.4%	Net Performance before Depreciation & Overhead Allocations	(2,282,840)	(2,217,271)	(65,569)	3.0%	(898,578)	(1,384,262)	154.1%

District Clinic Holdings, Inc.- Medical Statement of Revenue and Expenses

FOR THE SECOND MONTH ENDED NOVEMBER 30, 2019

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
8,845	9,840	995	10.1%	9,604	759	7.9%	18,708	19,680	972	4.9%	19,368	660	3.4%
<i>Overhead Allocations:</i>													
1,718	1,854	136	7.3%	12,952	11,234	86.7%	3,053	3,709	656	17.7%	20,431	17,378	85.1%
68,540	78,723	10,183	12.9%	77,739	9,199	11.8%	119,712	157,446	37,733	24.0%	146,633	26,921	18.4%
5,743	4,528	(1,214)	(26.8%)	4,116	(1,627)	(39.5%)	10,086	9,057	(1,029)	(11.4%)	8,232	(1,853)	(22.5%)
17,146	19,144	1,998	10.4%	14,474	(2,672)	(18.5%)	33,310	38,287	4,978	13.0%	29,626	(3,684)	(12.4%)
31,242	30,056	(1,186)	(3.9%)	21,002	(10,240)	(48.8%)	54,638	60,112	5,474	9.1%	41,080	(13,558)	(33.0%)
31,193	33,126	1,933	5.8%	27,460	(3,733)	(13.6%)	60,017	66,252	6,235	9.4%	54,296	(5,721)	(10.5%)
13,145	15,249	2,105	13.8%	9,569	(3,576)	(37.4%)	22,444	30,499	8,055	26.4%	14,769	(7,675)	(52.0%)
5,459	6,916	1,457	21.1%	5,187	(272)	(5.2%)	10,817	13,832	3,015	21.8%	10,429	(389)	(3.7%)
5,055	9,485	4,430	46.7%	5,786	731	12.6%	8,264	18,971	10,707	56.4%	10,429	2,166	20.8%
-	-	-	0.0%	1,030	1,030	100.0%	-	-	-	0.0%	2,107	2,107	100.0%
28,202	25,755	(2,447)	(9.5%)	26,429	(1,773)	(6.7%)	50,464	51,510	1,046	2.0%	45,801	(4,663)	(10.2%)
13,139	9,339	(3,799)	(40.7%)	5,117	(8,022)	(156.8%)	20,587	18,679	(1,909)	(10.2%)	10,325	(10,262)	(99.4%)
50,851	89,991	39,140	43.5%	55,690	4,839	8.7%	117,317	179,982	62,665	34.8%	120,310	2,993	2.5%
1,866	1,190	(676)	(56.8%)	3,026	1,160	38.3%	3,481	2,381	(1,100)	(46.2%)	6,230	2,749	44.1%
4,675	4,111	(564)	(13.7%)	-	(4,675)	0.0%	8,194	8,222	27	0.3%	-	(8,194)	0.0%
2,993	3,051	57	1.9%	3,186	192	6.0%	5,553	6,101	549	9.0%	5,898	346	5.9%
280,966	332,519	51,553	15.5%	272,764	(8,202)	(3.0%)	527,937	665,038	137,101	20.6%	526,597	(1,340)	(0.3%)
2,157,639	2,044,822	(112,816)	(5.5%)	1,738,857	(418,781)	(24.1%)	4,352,337	4,219,315	(133,021)	(3.2%)	3,717,939	(634,398)	(17.1%)
\$ (1,443,688)	\$ (1,408,072)	\$ (35,616)	2.5%	\$ (525,610)	\$ (918,078)	174.7%	\$ (2,829,485)	\$ (2,901,989)	\$ 72,504	(2.5%)	\$ (1,444,543)	\$ (1,384,942)	95.9%
81,965	-	(81,965)	0.0%	-	(81,965)	0.0%	81,965	-	(81,965)	0.0%	-	(81,965)	0.0%
\$ 1,495,498	\$ 1,398,402	\$ (97,096)	(6.9%)	\$ 596,437	\$ (899,061)	(150.7%)	\$ 2,970,744	\$ 2,882,649	\$ (88,095)	(3.1%)	\$ 1,697,774	\$ (1,272,970)	(75.0%)

District Clinics Holdings, Inc.- Medical Statement of Revenues and Expenses by Location

FOR THE SECOND MONTH ENDED NOVEMBER 30, 2019

	Clinic Administration	West Palm Beach Clinic	Lantana Clinic	Delray Clinic	Belle Glade Clinic	Lewis Center	Lake Worth Clinic	Jupiter Clinic	West Boca Clinic	Subxone Clinic	Mobile Van	Total
Gross Patient Revenue	-	608,104	691,280	426,161	302,911	50,331	451,758	198,793	274,737	72,732	122,347	3,199,153
Contractual Allowances	-	143,903	129,420	97,088	80,450	14,640	96,208	41,895	82,055	1,092	13,200	699,950
Charity Care	-	239,524	270,987	87,453	86,744	14,925	187,874	70,116	67,573	29,221	59,169	1,113,586
Bad Debt	-	74,611	123,484	113,740	71,052	13,572	40,970	15,732	21,363	518	38,450	513,493
Total Contractual Allowances and Bad Debt	-	458,039	523,891	298,281	238,245	43,137	325,051	127,744	170,991	30,830	110,819	2,327,029
Other Patient Revenue	-	124,558	124,866	54,683	40,099	8,762	81,417	29,090	35,156	8,618	17,884	525,133
Net Patient Revenue	-	274,624	292,256	182,562	104,764	15,956	208,124	100,139	138,901	50,520	29,411	1,397,257
Collection %	0.00%	45.16%	42.28%	42.84%	34.59%	31.70%	46.07%	50.37%	50.56%	69.46%	24.04%	43.68%
Grant Funds	16,162	-	-	-	20,030	-	-	-	-	48,805	16,661	101,657
Other Revenue	3,927	4,837	5,207	2,507	2,627	393	2,133	732	1,145	274	154	23,938
Total Other Revenues	20,089	4,837	5,207	2,507	22,657	393	2,133	732	1,145	49,079	16,815	125,594
Total Revenues	20,089	279,461	297,463	185,070	127,421	16,349	210,257	100,871	140,046	99,599	46,226	1,522,852
<i>Direct Operational Expenses:</i>												
Salaries and Wages	471,479	333,799	315,894	269,576	183,590	71,120	269,233	122,100	151,147	113,891	50,308	2,352,135
Benefits	114,460	87,854	85,559	77,145	49,013	16,533	78,095	34,113	35,694	30,012	18,324	626,801
Purchased Services	10,300	20,744	20,939	19,940	15,597	1,913	26,797	14,717	11,439	8,100	8,371	158,858
Medical Supplies	-	14,332	16,279	3,781	11,449	276	5,705	1,557	1,118	8,993	438	63,927
Other Supplies	(163)	1,078	7,106	2,338	6,594	54	903	74	523	7,339	846	26,691
Contracted Physician Expense	-	-	-	-	-	-	-	-	-	-	-	-
Medical Services	-	17,455	10,405	15,023	21,706	2,694	20,759	2,434	21,198	-	-	111,674
Drugs	-	57,800	47,944	25,824	17,336	-	8,904	4,253	3,349	6,014	39	171,464
Repairs & Maintenance	-	7,120	4,406	4,238	7,936	1,914	6,349	977	2,515	1,065	4,392	40,912
Lease & Rental	-	23,153	26,851	15,375	39,868	648	40,689	13,498	19,625	6,127	-	185,833
Utilities	-	567	683	567	2,714	756	2,746	1,687	1,226	200	-	11,145
Other Expense	31,899	1,784	1,695	1,569	4,305	512	3,132	522	2,254	2,809	1,078	51,559
Insurance	-	930	633	846	275	-	445	30	27	-	1,506	4,692
Total Operational Expenses	627,975	566,615	538,395	436,221	360,384	96,418	463,756	195,962	250,114	184,550	85,302	3,805,692
Net Performance before Depreciation & Overhead Allocations	(607,885)	(287,154)	(240,933)	(251,151)	(232,963)	(80,069)	(253,499)	(95,091)	(110,067)	(84,951)	(39,076)	(2,282,840)
Depreciation	1,437	970	402	300	418	214	945	723	799	-	12,500	18,708
<i>Overhead Allocations:</i>												
Risk Mgt	411	438	449	332	264	79	467	159	230	160	63	3,053
Rev Cycle	-	19,823	20,359	15,060	11,972	3,595	21,150	7,217	10,435	7,259	2,843	119,712
Internal Audit	1,356	1,445	1,485	1,098	873	262	1,542	526	761	529	207	10,086
Home Office Facilities	33,310	-	-	-	-	-	-	-	-	-	-	33,310
Administration	7,348	7,830	8,042	5,949	4,729	1,420	8,355	2,851	4,122	2,867	1,123	54,638
Human Resources	6,739	9,627	9,356	7,220	5,114	1,203	9,025	3,008	4,212	3,309	1,203	60,017
Legal	3,018	3,217	3,304	2,444	1,943	583	3,432	1,171	1,693	1,178	461	22,444
Records	1,455	1,550	1,592	1,178	936	281	1,654	564	816	568	222	10,817
Compliance	1,111	1,184	1,216	900	715	215	1,264	431	623	434	170	8,264
Planning/Research	-	-	-	-	-	-	-	-	-	-	-	-
Finance	6,787	7,232	7,428	5,495	4,368	1,312	7,717	2,633	3,807	2,648	1,037	50,464
Public Relations	2,769	2,950	3,030	2,242	1,782	535	3,148	1,074	1,553	1,080	423	20,587
Information Technology	15,778	16,813	17,268	12,774	10,154	3,050	17,940	6,122	8,851	6,157	2,412	117,317
Budget & Decision Support	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Quality	468	499	512	379	301	90	532	182	263	183	72	3,481
Project MGMT Office	1,102	1,174	1,206	892	709	213	1,253	428	618	430	168	8,194
Managed Care Contract	-	919	944	699	555	167	981	335	484	337	132	5,553
Total Overhead Allocations	81,651	74,703	76,192	56,660	44,416	13,007	78,460	26,702	38,469	27,139	10,537	527,937
Total Expenses	711,062	642,288	614,990	493,181	405,218	109,639	543,162	223,387	289,382	211,689	108,339	4,352,337
Net Margin	\$ (690,973)	\$ (362,827)	\$ (317,527)	\$ (308,111)	\$ (277,797)	\$ (93,290)	\$ (332,905)	\$ (122,516)	\$ (149,336)	\$ (112,090)	\$ (62,113)	\$ (2,829,485)
Capital	-	-	69,107	-	2,939	-	-	-	-	9,918	-	72,046
General Fund Support/ Transfer In	\$ 2,970,744	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,970,744

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses

FOR THE SECOND MONTH ENDED NOVEMBER 30, 2019

Current Month							Fiscal Year To Date							
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%	
310,416	328,353	(17,937)	(5.5%)	289,358	21,058	7.3%	Gross Patient Revenue	705,575	703,675	1,900	0.3%	667,792	37,783	5.7%
46,291	39,939	(6,352)	(15.9%)	68,601	22,310	32.5%	Contractual Allowances	90,245	85,737	(4,508)	(5.3%)	159,033	68,788	43.3%
194,370	183,480	(10,890)	(5.9%)	134,127	(60,243)	(44.9%)	Charity Care	425,754	393,198	(32,556)	(8.3%)	312,209	(113,545)	(36.4%)
(8,546)	18,450	26,996	146.3%	3,499	12,045	344.3%	Bad Debt	21,680	39,354	17,674	44.9%	15,261	(6,418)	(42.1%)
232,114	241,869	9,755	4.0%	206,226	(25,888)	(12.6%)	Total Contractuals and Bad Debts	537,679	518,289	(19,390)	(3.7%)	486,504	(51,175)	(10.5%)
121,327	135,679	(14,352)	(10.6%)	126,364	(5,037)	(4.0%)	Other Patient Revenue	246,507	271,358	(24,851)	(9.2%)	206,928	39,579	19.1%
199,629	222,163	(22,534)	(10.1%)	209,496	(9,867)	(4.7%)	Net Patient Revenue	414,403	456,744	(42,341)	(9.3%)	388,216	26,187	6.7%
64.31%	67.66%			72.40%			Collection %	58.73%	64.91%		58.13%			
-	4,540	(4,540)	(100.0%)	114,233	(114,233)	(100.0%)	Grant Funds	-	9,080	(9,080)	(100.0%)	225,344	(225,344)	(100.0%)
-	-	-	0.0%	233	(233)	(100.0%)	Other Revenue	-	-	-	0.0%	233	(233)	(100.0%)
-	4,540	(4,540)	(100.0%)	114,466	(114,466)	(100.0%)	Total Other Revenues	-	9,080	(9,080)	(100.0%)	225,577	(225,577)	(100.0%)
199,629	226,703	(27,074)	(11.9%)	323,962	(124,334)	(38.4%)	Total Revenues	414,403	465,824	(51,421)	(11.0%)	613,793	(199,390)	(32.5%)
<i>Direct Operational Expenses:</i>														
213,541	234,708	21,167	9.0%	220,169	6,628	3.0%	Salaries and Wages	465,993	491,732	25,739	5.2%	487,821	21,828	4.5%
65,313	69,351	4,038	5.8%	64,484	(829)	(1.3%)	Benefits	131,523	141,289	9,766	6.9%	134,297	2,774	2.1%
474	7,625	7,151	93.8%	9,626	9,152	95.1%	Purchased Services	22,180	15,250	(6,930)	(45.4%)	18,581	(3,599)	(19.4%)
14,010	22,084	8,074	36.6%	16,418	2,408	14.7%	Medical Supplies	16,775	44,168	27,393	62.0%	36,977	20,202	54.6%
1,065	1,527	462	30.2%	3,082	2,017	65.4%	Other Supplies	1,065	3,054	1,989	65.1%	23,410	22,345	95.4%
-	-	-	0.0%	-	-	0.0%	Contracted Physician Expense	-	-	-	0.0%	-	-	0.0%
-	-	-	0.0%	-	-	0.0%	Medical Services	-	-	-	0.0%	-	-	0.0%
-	225	225	100.0%	539	539	100.0%	Drugs	-	450	450	100.0%	540	540	100.0%
6,105	5,652	(453)	(8.0%)	2,883	(3,223)	(111.8%)	Repairs & Maintenance	7,187	11,304	4,117	36.4%	4,861	(2,326)	(47.9%)
25,615	25,778	163	0.6%	27,443	1,828	6.7%	Lease & Rental	52,034	51,556	(478)	(0.9%)	54,718	2,684	4.9%
939	2,050	1,111	54.2%	940	1	0.1%	Utilities	2,595	4,100	1,505	36.7%	1,841	(754)	(40.9%)
4,485	3,699	(786)	(21.2%)	(3,436)	(7,921)	230.5%	Other Expense	5,200	7,398	2,198	29.7%	(424)	(5,624)	1,327.5%
31	31	0	0.1%	65	34	52.3%	Insurance	62	62	0	0.1%	140	78	55.7%
331,578	372,730	41,152	11.0%	342,214	10,636	3.1%	Total Operational Expenses	704,614	770,363	65,749	8.5%	762,762	58,148	7.6%
(131,949)	(146,027)	14,078	(9.6%)	(18,251)	(113,698)	623.0%	Net Performance before Depreciation & Overhead Allocations	(290,210)	(304,539)	14,329	(4.7%)	(148,969)	(141,241)	94.8%

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses

FOR THE SECOND MONTH ENDED NOVEMBER 30, 2019

Current Month							Fiscal Year To Date						
Actual	Budget	Variance	%	Prior Year	Variance	%	Actual	Budget	Variance	%	Prior Year	Variance	%
1,512	3,440	1,928	56.0%	7,652	6,140	80.2%	4,816	6,880	2,064	30.0%	15,144	10,329	68.2%
<i>Overhead Allocations:</i>													
371	401	29	7.3%	3,159	2,788	88.3%	659	801	142	17.7%	4,983	4,323	86.8%
15,837	18,190	2,353	12.9%	20,321	4,484	22.1%	27,661	36,380	8,719	24.0%	38,330	10,669	27.8%
1,240	978	(262)	(26.8%)	1,004	(236)	(23.6%)	2,178	1,956	(222)	(11.4%)	2,008	(171)	(8.5%)
2,039	2,277	238	10.4%	1,796	(243)	(13.6%)	3,961	4,553	592	13.0%	3,675	(286)	(7.8%)
6,748	6,492	(256)	(3.9%)	5,122	(1,626)	(31.7%)	11,801	12,983	1,182	9.1%	10,019	(1,782)	(17.8%)
6,911	7,339	428	5.8%	6,805	(106)	(1.6%)	13,297	14,678	1,381	9.4%	13,455	158	1.2%
2,839	3,294	455	13.8%	2,334	(505)	(21.7%)	4,847	6,587	1,740	26.4%	3,602	(1,245)	(34.6%)
1,179	1,494	315	21.1%	1,265	86	6.8%	2,336	2,988	651	21.8%	2,543	207	8.1%
1,092	2,049	957	46.7%	1,411	319	22.6%	1,785	4,097	2,313	56.4%	2,544	759	29.8%
-	-	-	0.0%	251	251	100.0%	-	-	-	0.0%	514	514	100.0%
6,091	5,563	(529)	(9.5%)	6,446	355	5.5%	10,899	11,125	226	2.0%	11,170	271	2.4%
2,838	2,017	(821)	(40.7%)	1,248	(1,590)	(127.4%)	4,446	4,034	(412)	(10.2%)	2,518	(1,928)	(76.6%)
10,983	19,436	8,454	43.5%	13,582	2,599	19.1%	25,338	38,873	13,534	34.8%	29,342	4,004	13.6%
403	257	(146)	(56.8%)	738	335	45.4%	752	514	(238)	(46.2%)	1,520	768	50.5%
1,010	888	(122)	(13.7%)	-	(1,010)	0.0%	1,770	1,776	6	0.3%	-	(1,770)	0.0%
692	705	13	1.9%	833	141	16.9%	1,283	1,410	127	9.0%	1,542	259	16.8%
60,272	71,378	11,106	15.6%	66,314	6,042	9.1%	113,015	142,755	29,740	20.8%	127,764	14,749	11.5%
393,362	447,548	54,186	12.1%	416,180	22,818	5.5%	822,444	919,998	97,554	10.6%	905,670	83,226	9.2%
\$ (193,733)	\$ (220,845)	\$ 27,111	(12.3%)	\$ (92,217)	\$ (101,516)	110.1%	\$ (408,041)	\$ (454,174)	\$ 46,133	(10.2%)	\$ (291,877)	\$ (116,164)	39.8%
-	3,988	3,988	100.0%	-	-	0.0%	-	7,976	7,976	100.0%	-	-	0.0%
\$ 168,591	\$ 223,393	\$ 54,802	24.5%	\$ -	\$ (168,591)	0.0%	\$ 419,974	\$ 459,271	\$ 39,297	8.6%	\$ -	\$ (419,974)	0.0%

District Clinics Holdings, Inc.- Dental Statement of Revenues and Expenses by Location

FOR THE SECOND MONTH ENDED NOVEMBER 30, 2019

	Dental Clinic Administration	West Palm Beach Dental Clinic	Lantana Dental Clinic	Delray Dental Clinic	Belle Glade Dental Clinic	Total
Gross Patient Revenue	-	255,075	199,006	175,613	75,882	705,575
Contractual Allowances	-	33,565	22,837	17,126	16,718	90,245
Charity Care	-	151,984	105,969	131,247	36,555	425,754
Bad Debt	-	(278)	28,140	(5,797)	(386)	21,680
Total Contractual Allowances and Bad Debt	-	185,271	156,946	142,575	52,886	537,679
Other Patient Revenue	-	94,920	57,249	58,109	36,229	246,507
Net Patient Revenue	-	164,724	99,309	91,146	59,224	414,403
Collection %	-	64.58%	49.90%	51.90%	78.05%	58.73%
Grant Funds	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-
Total Other Revenues	-	-	-	-	-	-
Total Revenues	-	164,724	99,309	91,146	59,224	414,403
<i>Direct Operational Expenses:</i>						
Salaries and Wages	43,698	140,260	124,926	101,488	55,620	465,993
Benefits	8,684	38,791	35,668	31,496	16,883	131,523
Purchased Services	-	3,835	5,881	5,730	6,734	22,180
Medical Supplies	-	3,650	6,479	4,088	2,557	16,775
Other Supplies	-	-	236	178	651	1,065
Contracted Physician Expense	-	-	-	-	-	-
Medical Services	-	-	-	-	-	-
Drugs	-	-	-	-	-	-
Repairs & Maintenance	-	1,331	2,340	1,885	1,631	7,187
Lease & Rental	-	19,200	10,972	10,279	11,583	52,034
Utilities	-	189	966	493	946	2,595
Other Expense	31	503	908	2,380	1,379	5,200
Insurance	-	-	-	-	62	62
Total Operational Expenses	52,413	207,759	188,377	158,018	98,047	704,614
Net Performance before Depreciation & Overhead Allocations	(52,413)	(43,035)	(89,068)	(66,872)	(38,822)	(290,210)
Depreciation	-	1,223	1,235	1,218	1,140	4,816
<i>Overhead Allocations:</i>						
Risk Mgt	49	226	161	141	82	659
Rev Cycle	-	10,256	7,302	6,409	3,694	27,661
Internal Audit	161	748	532	467	269	2,178
Home Office Facilities	3,961	-	-	-	-	3,961
Administration	874	4,051	2,885	2,532	1,459	11,801
Human Resources	602	4,212	3,670	3,309	1,504	13,297
Legal	359	1,664	1,185	1,040	599	4,847
Records	173	802	571	501	289	2,336
Compliance	132	613	436	383	221	1,785
Finance	807	3,742	2,664	2,338	1,348	10,899
Public Relations	329	1,526	1,087	954	550	4,446
Information Technology	1,876	8,699	6,194	5,436	3,133	25,338
Corporate Quality	56	258	184	161	93	752
Project MGMT Office	131	608	433	380	219	1,770
Managed Care Contract	-	476	339	297	171	1,283
Total Overhead Allocations	9,510	37,880	27,643	24,351	13,631	113,015
Total Expenses	61,923	246,862	217,255	183,586	112,817	822,444
Net Margin	\$ (61,923)	\$ (82,138)	\$ (117,946)	\$ (92,441)	\$ (53,593)	\$ (408,041)
Capital	-	-	-	-	-	-
General Fund Support/ Transfer In	\$ 419,974	-	-	-	-	419,974

Clinic Visits - Adults and Pediatrics	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Current Year	Current YTD	%Var to	Prior Year
													Total	Budget	Budget	Total
West Palm Beach	1,929	1,472											3,401	2,884	17.9%	2,950
Delray	1,429	957											2,386	1,668	43.0%	2,517
Lantana	1,752	1,556											3,308	2,664	24.2%	2,720
Belle Glade	950	746											1,696	1,743	(2.7%)	1,820
Lewis Center	296	213											509	455	11.9%	500
Lake Worth & Women's Health Care	1,553	1,161											2,714	2,816	(3.6%)	2,761
Jupiter Clinic	609	471											1,080	885	22.0%	878
West Boca & Women's Health Care	997	680											1,677	1,280	31.0%	1,870
Mobile Van	156	136											292	463	(36.9%)	425
Mangonia Park-Substance	499	497											996	863	15.4%	650
Total Clinic Visits	10,170	7,889	-	-	-	-	-	-	-	-	-	-	18,059	15,721	14.9%	17,091
Dental Visits																
West Palm Beach	975	776											1,751	1,555	12.6%	1,640
Lantana	733	570											1,303	1,656	(21.3%)	1,161
Delray	628	547											1,175	1,155	1.7%	1,198
Belle Glade	360	251											611	668	(8.5%)	666
Total Dental Visits	2,696	2,144	-	-	-	-	-	-	-	-	-	-	4,840	5,034	(3.9%)	4,665
Total Medical and Dental Visits	12,866	10,033	-	-	-	-	-	-	-	-	-	-	22,899	20,755	10.3%	21,756
Mental Health Counselors (non-billable)																
West Palm Beach	178	101											279	163	71.2%	224
Delray	139	119											258	218	18.3%	255
Lantana	611	440											1,051	463	127.0%	881
Belle Glade	53	95											148	43	244.2%	38
Mangonia Park	53	150											203	376	(46.0%)	-
Lewis Center	240	173											413	398	3.8%	487
Lake Worth	204	146											350	305	14.8%	272
Jupiter	-	-											-	-	#DIV/0!	-
West Boca	3	1											4	-	#DIV/0!	-
Mobile Van	96	71											167	164	1.8%	-
Total Mental Health Screenings	1,577	1,296	-	-	-	-	-	-	-	-	-	-	2,873	2,130	34.9%	2,157



C. L. Brumback

Primary Care Clinics

Health Care District Palm Beach County